



# Foxborough Regional Charter School

## Finance & Facilities Committee

Published on January 3, 2024 at 5:48 AM EST

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### Date and Time

Friday January 5, 2024 at 8:00 AM EST

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### Meeting Format

Whether in person or online, the public is welcome to attend Board/Committee Meetings and have access to meeting minutes. Meetings are held once a month and additionally, as determined by the Board/Committee Chair. All meeting Agendas are posted on the school website at least 48 hours in advance of each public meeting.

During the meeting, the Board and its committees follow the published agenda. Gallery members are not part of the formal discussion or deliberations. Those wishing to speak at a meeting are asked to follow our [Privilege of the Floor Policy](#). To request to speak at a meeting, please complete the following [google form](#) before the start of the meeting.

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### Agenda

	Purpose	Presenter	Time
<b>I. Opening Items</b>			<b>8:00 AM</b>
<b>A.</b> Record Attendance			1 m
<b>B.</b> Call the Meeting to Order			
<b>C.</b> Approve Minutes	Approve Minutes		1 m

	Purpose	Presenter	Time
<b>II. Finance &amp; Facilities</b>			<b>8:02 AM</b>
<b>A.</b> FY24 Budget Updates	Discuss	Matthew Yezukevich	20 m
<b>B.</b> FY25 Budget Discussion	Discuss	Badawi Dweik	20 m
<b>C.</b> Elementary Roof Update	Discuss	Matthew Yezukevich	20 m
<b>III. Other Business</b>			
<b>IV. Closing Items</b>			
<b>A.</b> Adjourn Meeting	Vote		

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The listed matters are those reasonably anticipated by the Chair to be discussed at the meeting. Not all items listed may in fact be discussed and other items not listed may be brought up for discussion to the extent permitted by law.

# Coversheet

## FY24 Budget Updates

**Section:** II. Finance & Facilities  
**Item:** A. FY24 Budget Updates  
**Purpose:** Discuss  
**Submitted by:**  
**Related Material:** Dec 2023- Budget to Actual (Detail) (1).pdf  
FY24 Proj Based on Actual Enroll.xlsx

## Financial Report - Budget to Actual (Detail) Foxborough Regional Charter School For 12/31/2023

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	Budget	Actual	\$ Variance	% Variance
<b>REVENUES</b>				
Per Pupil Tuition				
10 000 4120 0000 DOE PER PUPIL TUITION	27,900,000.00	15,156,267.00	12,743,733.00	(54.32)
<b>Per Pupil Tuition</b>	<b>27,900,000.00</b>	<b>15,156,267.00</b>	<b>12,743,733.00</b>	<b>(54.32)</b>
Federal Grants/Reimbursements				
10 610 4210 1401 YEAR I TITLE IIA TEACHER QUALITY REVENUE	39,374.00	0.00	39,374.00	0.00
10 610 4210 1402 YEAR II TITLE IIA TEACHER QUALITY REVENUE	6,895.00	0.00	6,895.00	0.00
10 610 4210 1801 YEAR I TITLE III REVENUE	20,250.00	0.00	20,250.00	0.00
10 610 4210 1802 YEAR II TITLE III REVENUE	1,664.00	1,342.00	322.00	(80.65)
10 610 4210 1851 YEAR I HIGH QUALITY INSTR MTRL	58,700.00	5,870.00	52,830.00	(10.00)
10 610 4210 2401 YEAR I IDEA SPECIAL ED REVENUE	420,720.00	0.00	420,720.00	0.00
10 610 4210 2402 YEAR II IDEA SPECIAL ED REVENUE	27,487.00	0.00	27,487.00	0.00
10 610 4210 2523 YEAR III 252 ARP IDEA REVENUE	21,073.00	20,840.00	233.00	(98.89)
10 610 4210 2621 YEAR I EARLY CHILDHOOD REVENUE	2,669.00	0.00	2,669.00	0.00
10 610 4210 3051 YEAR I TITLE I REVENUE	296,130.00	0.00	296,130.00	0.00
10 610 4210 3052 YEAR II TITLE I REVENUE	37,537.00	8,900.00	28,637.00	(23.71)
10 610 4210 3091 YEAR I TITLE IV REVENUE	20,240.00	0.00	20,240.00	0.00
10 610 4210 3092 YEAR II TITLE IV REVENUE	4,817.00	0.00	4,817.00	0.00
10 610 4210 3321 YEAR I SEL MENTAL HEALTH GRANT	133,000.00	13,300.00	119,700.00	(10.00)
10 610 4210 7221 YEAR I SCHOOL NUTRITION EQUIPMENT ASSISTANCE	13,769.00	13,769.00	0.00	(100.00)
10 410 4370 0000 FEDERAL E-RATE REIMBURSEMENT	95,706.00	95,706.30	(0.30)	(100.00)
<b>Federal Grants/Reimbursements</b>	<b>1,200,031.00</b>	<b>159,727.30</b>	<b>1,040,303.70</b>	<b>(13.31)</b>
State Grants/Reimbursements				
Other Grant Revenues				
Food Service Program				
10 350 4310 0000 FOOD PROGRAM FEES	0.00	(351.09)	351.09	0.00
10 350 4315 0000 VENDING MACHINE REVENUE	0.00	85.55	(85.55)	0.00
10 350 4320 0000 STATE FOOD SERVICE SUBSIDY	200,000.00	62,600.05	137,399.95	(31.30)
10 350 4325 0000 FEDERAL FOOD SERVICE SUBSIDY	450,000.00	193,614.06	256,385.94	(43.03)
<b>Food Service Program</b>	<b>650,000.00</b>	<b>255,948.57</b>	<b>394,051.43</b>	<b>(39.38)</b>
Extended Day Program				
Transportation Program				
10 360 4860 0000 TRANSPORTATION PROGRAM FEES	690,000.00	566,306.12	123,693.88	(82.07)
<b>Transportation Program</b>	<b>690,000.00</b>	<b>566,306.12</b>	<b>123,693.88</b>	<b>(82.07)</b>
Building Rental Revenue				
10 420 4360 0000 BUILDING RENTAL REVENUE	60,000.00	24,000.00	36,000.00	(40.00)
<b>Building Rental Revenue</b>	<b>60,000.00</b>	<b>24,000.00</b>	<b>36,000.00</b>	<b>(40.00)</b>
Other Revenues				
10 130 4820 0000 INTEREST INCOME	130,000.00	234,814.84	(104,814.84)	(180.63)
10 130 4822 0000 DEBT SERVICE RESERVE INTEREST	0.00	33,731.44	(33,731.44)	0.00
10 130 4825 0000 CHANGE IN MARKET VALUE-DSRF	0.00	16,831.98	(16,831.98)	0.00
10 200 4855 0000 STUDENT ACTIVITY FEES	0.00	16,655.00	(16,655.00)	0.00
10 320 4853 0000 ATHLETIC FEES	20,000.00	16,916.00	3,084.00	(84.58)
10 200 4870 0000 FIELD TRIP INCOME	25,000.00	3,822.00	21,178.00	(15.29)
10 110 4890 0000 MISCELLANEOUS INCOME	11,000.00	3,504.10	7,495.90	(31.86)
<b>Other Revenues</b>	<b>186,000.00</b>	<b>326,275.36</b>	<b>(140,275.36)</b>	<b>(175.42)</b>
<b>Total Revenues</b>	<b>30,686,031.00</b>	<b>16,488,524.35</b>	<b>14,197,506.65</b>	<b>(53.73)</b>

## Financial Report - Budget to Actual (Detail)

### Foxborough Regional Charter School

For 12/31/2023

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	Budget	Actual	\$ Variance	% Variance
<b>EXPENSES</b>				
<b>Personnel</b>				
Administration & Finance				
10 110 5110 0000 EXECUTIVE DIRECTOR	200,000.00	96,969.10	103,030.90	48.48
10 110 5141 0000 DISTRICT DESIGN TEAM STIPEND	15,000.00	0.00	15,000.00	0.00
10 130 5111 0000 DIRECTOR OF FINANCE	175,560.00	87,780.00	87,780.00	50.00
10 130 5115 0000 PAYROLL PROJECT MANAGER	88,000.00	43,076.89	44,923.11	48.95
10 130 5122 0000 BUSINESS LIAISON	55,000.00	23,269.19	31,730.81	42.31
10 130 5123 0000 BUSINESS OFFICE SPECIALIST SALARIES	128,154.00	39,846.15	88,307.85	31.09
10 130 5169 0000 PERSONNEL COMP PLAN	(78,890.61)	0.00	(78,890.61)	0.00
10 140 5111 0000 DIRECTOR OF HUMAN RESOURCES	120,000.00	60,000.00	60,000.00	50.00
10 140 5115 0000 HUMAN RESOURCES MANAGER	48,000.00	0.00	48,000.00	0.00
10 140 5123 0000 HR SUBSTITUTE COORDINATOR	125,000.00	60,994.27	64,005.73	48.80
10 140 5149 0000 EMPLOYEE REFERRAL BONUS	0.00	2,500.00	(2,500.00)	0.00
10 170 5111 0000 DEPUTY EXECUTIVE DIRECTOR	181,046.00	90,522.96	90,523.04	50.00
10 170 5115 0000 OUTREACH AND COMMUNICATIONS MANAGER	80,000.00	39,999.96	40,000.04	50.00
10 170 5122 0000 ADMIN AND VOLUNTEER COORDINATOR	59,383.00	22,268.61	37,114.39	37.50
10 170 5123 0000 OUTREACH ADMISSIONS SPECIALIST	57,200.00	28,599.96	28,600.04	50.00
<b>Administration &amp; Finance</b>	<b>1,253,452.39</b>	<b>595,827.09</b>	<b>657,625.30</b>	<b>47.53</b>
Teaching & Learning				
10 200 5111 0000 DEPUTY DIRECTOR	141,750.00	70,875.00	70,875.00	50.00
10 200 5112 0000 DISTRICT DATA AND ASSESSEMENT COORDINATOR	90,000.00	0.00	90,000.00	0.00
10 200 5115 0000 INSTRUCTIONAL TECHNOLOGY MANAGER	186,190.00	93,095.04	93,094.96	50.00
10 200 5120 0000 ADMINISTRATIVE SUPPORT SUMMER WORK/OVERTIME SALARIES	47,250.00	23,625.00	23,625.00	50.00
10 200 5123 0000 PROFESSIONAL DEVELOPMENT COORDINATOR	255,585.00	62,094.33	193,490.67	24.29
10 200 5129 0000 INTERVENTIONIST TEACHER	107,362.00	40,243.14	67,118.86	37.48
10 200 5139 0000 SUBSTITUTE TEACHERS SALARIES	250,000.00	89,732.50	160,267.50	35.89
10 200 5140 0000 STIPEND-CURRICULUM REVISION	18,200.00	0.00	18,200.00	0.00
10 200 5141 0000 STIPEND-MENTORING SALARIES	8,000.00	0.00	8,000.00	0.00
10 200 5142 0000 DISTRICT WIDE STIPEND	10,000.00	5,800.00	4,200.00	58.00
10 200 5146 0000 DETENTION STIPEND	3,000.00	0.00	3,000.00	0.00
10 200 5169 0000 PERSONNEL COMP PLAN	58,687.00	0.00	58,687.00	0.00
10 210 5112 0000 SCHOOL PRINCIPAL (ES)	110,000.00	67,083.30	42,916.70	60.98
10 210 5114 0000 ASSISTANT SCHOOL PRINCIPAL (ES)	95,000.00	35,624.97	59,375.03	37.50
10 210 5120 0000 ADMINISTRATIVE SUPPORT ELEMENTARY SCHOOL (1)	88,000.00	29,528.92	58,471.08	33.56
10 210 5125 0000 ES INSTRUCTIONAL COACH	165,000.00	31,875.03	133,124.97	19.32
10 210 5130 0000 K-4 TEACHERS SALARIES	2,848,498.00	1,043,641.16	1,804,856.84	36.64
10 210 5132 0000 PARAPROFESSIONALS SALARIES	208,076.00	77,767.23	130,308.77	37.37
10 210 5139 0000 BUILDING SUBSTITUTE ES	74,900.00	28,087.47	46,812.53	37.50
10 210 5141 0000 STIPEND - ES COVERAGE	18,000.00	16,130.00	1,870.00	89.61
10 210 5142 0000 KINDERGARTEN SCREENING	5,500.00	4,800.00	700.00	87.27
10 210 5145 0000 K-4 TUTORING HOME & HOSPITAL	1,200.00	0.00	1,200.00	0.00
10 215 5133 0000 SERVICE LEADERSHIP/CHARACTER ED ES (1)	54,600.00	20,475.00	34,125.00	37.50
10 216 5134 0000 ES SCHOOL ADJUSTMENT COUNSELOR (1)	219,650.00	82,368.72	137,281.28	37.50
10 216 5135 0000 CULTURE & DISCIPLINE SALARIES	257,829.00	86,382.80	171,446.20	33.50
10 220 5112 0000 SCHOOL PRINCIPAL (MS)	137,156.00	68,577.96	68,578.04	50.00
10 220 5114 0000 ASSISTANT SCHOOL PRINCIPAL (MS)	100,000.00	37,500.03	62,499.97	37.50
10 220 5120 0000 ADMINISTRATIVE SUPPORT MIDDLE SCHOOL (1)	105,024.00	36,329.17	68,694.83	34.59
10 220 5125 0000 MS INSTRUCTIONAL COACH	78,000.00	0.00	78,000.00	0.00
10 220 5130 0000 MS TEACHERS SALARIES	1,631,524.00	522,817.69	1,108,706.31	32.04
10 220 5139 0000 BUILDING SUBSTITUTE MS	70,000.00	15,383.18	54,616.82	21.98
10 220 5145 0000 MS TUTORING HOME & HOSPITAL	1,200.00	0.00	1,200.00	0.00
10 225 5133 0000 SERVICE LEADERSHIP/CHARACTER ED MIDDLE SCHOOL	60,000.00	22,500.00	37,500.00	37.50
10 226 5134 0000 MS SCHOOL ADJUSTMENT COUNSELOR (1)	251,719.00	92,781.80	158,937.20	36.86
10 226 5135 0000 MS CULTURE & DISCIPLINE SALARIES	190,700.00	71,512.47	119,187.53	37.50
10 230 5112 0000 SCHOOL PRINCIPAL (HS)	152,211.00	90,138.63	62,072.37	59.22
10 230 5114 0000 ASSISTANT SCHOOL PRINCIPAL (HS)	94,500.00	13,982.14	80,517.86	14.80
10 230 5120 0000 HS ADMIN SUPPORT SALARIES	47,250.00	23,625.00	23,625.00	50.00
10 230 5130 0000 HS TEACHERS SALARIES	2,143,057.00	794,749.84	1,348,307.16	37.08
10 230 5139 0000 BUILDING SUBSTITUTE HS	73,500.00	13,781.25	59,718.75	18.75

## Financial Report - Budget to Actual (Detail)

### Foxborough Regional Charter School

For 12/31/2023

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	Budget	Actual	\$ Variance	% Variance
10 230 5140 0000 HS DEPARTMENT HEAD STIPEND	25,000.00	0.00	25,000.00	0.00
10 230 5141 0000 TEST MONITOR STIPEND	2,000.00	75.00	1,925.00	3.75
10 230 5142 0000 YEARBOOK ADVISOR STIPEND	1,000.00	0.00	1,000.00	0.00
10 230 5145 0000 HS TUTORING HOME & HOSPITAL	1,500.00	0.00	1,500.00	0.00
10 230 5146 0000 NATIONAL HONOR STIPEND	3,000.00	0.00	3,000.00	0.00
10 230 5147 0000 CLASS COUNCIL ADVISOR STIPEND	4,200.00	0.00	4,200.00	0.00
10 230 5148 0000 HS TEACHER STIPEND	6,500.00	0.00	6,500.00	0.00
10 235 5123 0000 SUPPORTED LEARNING PROGRAM COORDINATOR	50,000.00	14,516.13	35,483.87	29.03
10 235 5134 0000 HS COUNSELOR SALARIES	88,000.00	33,000.03	54,999.97	37.50
10 236 5134 0000 HS SCHOOL ADJUSTMENT COUNSELOR (1)	220,400.00	79,173.17	141,226.83	35.92
10 236 5135 0000 HS BEHAVIOR INTERVENTIONIST	128,100.00	47,783.46	80,316.54	37.30
10 260 5112 0000 PUPIL SERVICES INSTRUCTIONAL DIRECTOR	78,000.00	33,320.19	44,679.81	42.72
10 260 5114 0000 ASSISTANT DIRECTOR OF SPECIAL ED	112,668.00	42,250.50	70,417.50	37.50
10 260 5120 0000 STUDENT SERVICES ADMIN ASST	59,218.00	29,608.92	29,608.92	50.00
10 260 5130 0000 PUPIL SERVICES TEACHERS SALARIES	1,235,565.00	337,855.18	897,709.82	27.34
10 260 5131 0000 SPECIALISTS SALARIES	488,403.00	156,119.93	332,283.07	31.97
10 260 5169 0000 PERSONNEL COMP PLAN	(669,527.10)	0.00	(669,527.10)	0.00
10 262 5114 0000 ELE ASSISTANT DIRECTOR	95,000.00	39,838.71	55,161.29	41.94
10 262 5130 0000 TEACHER ELE(1)	451,517.00	115,342.86	336,174.14	25.55
10 265 5134 0000 COUNSELORS SALARIES	168,000.00	36,428.57	131,571.43	21.68
<b>Teaching &amp; Learning</b>	<b>13,006,661.90</b>	<b>4,678,221.42</b>	<b>8,328,440.48</b>	<b>35.97</b>
Student Activities				
10 300 5111 0000 DIRECTOR CULTURE AND CLIMATE	131,250.00	65,625.00	65,625.00	50.00
10 300 5120 0000 ADMINISTRATIVE ASSISTANT SCHOOL CULTURE & CLIMATE	49,376.00	18,516.15	30,859.85	37.50
10 300 5122 0000 SCHOOL CULTURE & CLIMATE LIAISON	75,000.00	21,346.15	53,653.85	28.46
10 300 5123 0000 SEL COORDINATOR	85,000.00	1,951.48	83,048.52	2.30
10 300 5133 0000 K-12 DEAN OF STUDENT LIFE	80,780.00	30,292.47	50,487.53	37.50
10 300 5144 0000 CULTURE & DISCIPLINE SUMMER STIPENDS	2,100.00	0.00	2,100.00	0.00
10 300 5169 0000 PERSONNEL COMP PLAN	(46,142.00)	0.00	(46,142.00)	0.00
10 310 5136 0000 NURSING SERVICES SALARIES	309,598.00	115,784.76	193,813.24	37.40
10 310 5139 0000 NURSING SERVICES SUBSTITUTES	7,500.00	2,300.00	5,200.00	30.67
10 320 5140 0000 ATHLETICS STIPEND	70,000.00	17,700.00	52,300.00	25.29
10 325 5140 0000 ACADEMIC COMPETITIONS/STUDENT ACTIVITIES STIPEND	58,000.00	0.00	58,000.00	0.00
10 350 5155 0000 FOOD SERVICE SALARIES	286,977.00	126,808.23	160,168.77	44.19
10 360 5115 0000 TRANSPORTATION MANAGER	76,127.00	38,063.40	38,063.60	50.00
10 360 5158 0000 CROSSING GUARD & DRIVER SALARIES	20,663.00	6,597.76	14,065.24	31.93
10 360 5159 0000 PUPIL SERVICES DRIVER SALARIES	25,000.00	0.00	25,000.00	0.00
<b>Student Activities</b>	<b>1,231,229.00</b>	<b>444,985.40</b>	<b>786,243.60</b>	<b>36.14</b>
Operations				
10 410 5111 0000 DIRECTOR OF OPERATIONS	141,750.00	70,875.00	70,875.00	50.00
10 410 5115 0000 OPERATIONS MANAGER	90,323.00	33,871.14	56,451.86	37.50
10 410 5120 0000 ADMINISTRATIVE SUPPORT OPERATIONS	66,406.00	33,202.92	33,203.08	50.00
10 410 5169 0000 PERSONNEL COMP PLAN	(29,332.46)	0.00	(29,332.46)	0.00
10 420 5150 0000 BUILDING SERVICES SALARIES	321,604.00	154,176.15	167,427.85	47.94
10 420 5151 0000 OVERTIME BUILDING SERVICES SALARIES	17,500.00	8,671.63	8,828.37	49.55
10 420 5160 0000 SEASONAL BUILDING SERVICES SALARIES	7,648.00	0.00	7,648.00	0.00
10 450 5137 0000 TECHNOLOGY SALARY	276,800.00	114,513.63	162,286.37	41.37
<b>Operations</b>	<b>892,698.54</b>	<b>415,310.47</b>	<b>477,388.07</b>	<b>46.52</b>
Grants				
10 610 5132 2401 PARAPROFESSIONALS SPED (1)	390,241.00	127,363.93	262,877.07	32.64
10 610 5141 1851 YEAR I HIGH QUALITY INSTR MTRL STIPENDS	6,000.00	0.00	6,000.00	0.00
10 610 5141 2402 YEAR II IDEA SPECIAL ED STIPENDS	27,487.00	9,900.00	17,587.00	36.02
10 610 5141 3321 YEAR I SEL GRANT STIPENDS	15,000.00	0.00	15,000.00	0.00
<b>Grants</b>	<b>438,728.00</b>	<b>137,263.93</b>	<b>301,464.07</b>	<b>31.29</b>
<b>Subtotal Personnel</b>	<b>16,822,769.83</b>	<b>6,271,608.31</b>	<b>10,551,161.52</b>	<b>37.28</b>

## Financial Report - Budget to Actual (Detail)

### Foxborough Regional Charter School

For 12/31/2023

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	Budget	Actual	\$ Variance	% Variance
<b>Operating Costs</b>				
<b>Administration &amp; Finance</b>				
10 110 5270 0000 COPIER MAINTENANCE	30,000.00	10,298.54	19,701.46	34.33
10 110 5275 0000 COPIER RENTALS/LEASES	58,785.00	0.00	58,785.00	0.00
10 110 5305 0000 BAD DEBT EXPENSE	5,000.00	0.00	5,000.00	0.00
10 110 5317 0000 PAYROLL SERVICES	29,300.00	10,405.20	18,894.80	35.51
10 110 5318 0000 BANK CHARGES	2,750.00	937.51	1,812.49	34.09
10 110 5320 0000 SCHOOL RESOURCE OFFICER	90,000.00	0.00	90,000.00	0.00
10 110 5345 0000 PRINTING EXPENSE	500.00	0.00	500.00	0.00
10 110 5350 0000 ADVERTISING/PUBLIC RELATIONS	3,000.00	96.60	2,903.40	3.22
10 110 5355 0000 POSTAGE/SHIPPING	20,000.00	5,550.92	14,449.08	27.75
10 120 5310 0000 LEGAL	50,000.00	12,300.00	37,700.00	24.60
10 130 5314 0000 CREDIT REVIEW SERVICES	4,600.00	0.00	4,600.00	0.00
10 130 5315 0000 BUSINESS CONSULTING SERVICES	15,000.00	6,037.50	8,962.50	40.25
10 130 5316 0000 AUDIT SERVICES	30,900.00	0.00	30,900.00	0.00
10 140 5320 0000 HR CONTRACTED SERVICES	29,500.00	11,500.00	18,000.00	38.98
10 140 5350 0000 HR ADVERTISING/RECRUITING	50,000.00	39,687.50	10,312.50	79.38
10 170 5386 0000 O&D WEBSITE	8,500.00	199.98	8,300.02	2.35
10 110 5420 0000 A&F OFFICE SUPPLIES	5,000.00	2,507.50	2,492.50	50.15
10 110 5425 0000 A&F COPIER SUPPLIES	500.00	0.00	500.00	0.00
10 110 5450 0000 A&F FURNITURE & EQUIPMENT	1,500.00	1,397.25	102.75	93.15
10 130 5420 0000 FINANCE OFFICE SUPPLIES	2,000.00	719.13	1,280.87	35.96
10 130 5435 0000 SOFTWARE MAINTENANCE	20,000.00	9,713.15	10,286.85	48.57
10 140 5420 0000 HR OFFICE SUPPLIES	1,000.00	50.54	949.46	5.05
10 170 5420 0000 O&D OFFICE SUPPLIES	1,750.00	171.32	1,578.68	9.79
10 170 5435 0000 OUTREACH SOFTWARE PLATFORM	13,700.00	13,690.00	10.00	99.93
10 170 5450 0000 OUTREACH & DEVELOPMENT FURNITURE & EQUIPMENT	500.00	150.60	349.40	30.12
10 140 5515 0000 HR MATERIALS	5,000.00	0.00	5,000.00	0.00
10 170 5515 0000 O&D OUTREACH MATERIALS	1,500.00	0.00	1,500.00	0.00
10 110 5600 0000 MISCELLANEOUS EXPENSE	0.00	(278.06)	278.06	0.00
10 100 5770 0000 SCHOOL BOARD LIABILITY INSUR	15,224.00	15,224.00	0.00	100.00
10 100 5780 0000 BOARD EXPENSES	200,000.00	128,713.10	71,286.90	64.36
10 110 5710 0000 TRAVEL EXPENSE	300.00	0.00	300.00	0.00
10 110 5715 0000 TRAVEL ALLOWANCE	4,200.00	0.00	4,200.00	0.00
10 110 5725 0000 A&F DUES & SUBSCRIPTIONS	93,300.00	85,934.00	7,366.00	92.11
10 110 5726 0000 A&F FEES & LICENSES	3,000.00	1,200.00	1,800.00	40.00
10 110 5730 0000 A&F MEETINGS & CONFERENCES	25,000.00	1,093.11	23,906.89	4.37
10 130 5730 0000 FINANCE PROFESSIONAL DEVELOPMENT	8,000.00	515.00	7,485.00	6.44
10 140 5726 0000 HR FEES & LICENSES	8,000.00	8,000.00	0.00	100.00
10 140 5730 0000 HR PROFESSIONAL DEVELOPMENT	3,000.00	2,404.00	596.00	80.13
10 150 5771 0000 GENERAL LIABILITY INSUR	31,700.00	30,375.00	1,325.00	95.82
10 150 5772 0000 PROPERTY INSUR	50,592.00	50,592.00	0.00	100.00
10 150 5773 0000 VEHICLE INSURANCE	7,500.00	7,138.00	362.00	95.17
10 150 5775 0000 UMBRELLA INSUR	15,839.00	15,172.00	667.00	95.79
10 170 5725 0000 O&D DUES & SUBSCRIPTIONS	500.00	0.00	500.00	0.00
10 170 5730 0000 O&D PROFESSIONAL DEVELOPMENT	3,000.00	150.00	2,850.00	5.00
10 170 5782 0000 O&D OPEN HOUSE	1,500.00	500.00	1,000.00	33.33
10 170 5783 0000 O&D OTHER EXPENSES	5,000.00	677.46	4,322.54	13.55
10 110 5940 0000 INTEREST EXPENSE LEASES	25,000.00	3,234.51	21,765.49	12.94
<b>Administration &amp; Finance</b>	<b>980,940.00</b>	<b>476,057.36</b>	<b>504,882.64</b>	<b>48.53</b>
<b>Teaching &amp; Learning</b>				
10 210 5375 0000 ES TUTORING HOME & HOSPITAL	2,000.00	0.00	2,000.00	0.00
10 220 5375 0000 MS TUTORING HOME & HOSPITAL	3,000.00	0.00	3,000.00	0.00
10 230 5362 0000 YEARBOOK EXPENSE	1,500.00	0.00	1,500.00	0.00
10 230 5370 0000 VIRTUAL HIGH SCHOOL	14,000.00	11,970.00	2,030.00	85.50
10 230 5375 0000 HS TUTORING HOME & HOSPITAL	1,000.00	0.00	1,000.00	0.00
10 260 5360 0000 PUPIL SRVCS OUTSOURCED SERVICES	100,000.00	19,340.00	80,660.00	19.34
10 200 5420 0000 T&L OFFICE SUPPLIES	2,000.00	1,229.44	770.56	61.47
10 200 5425 0000 T&L COPIER SUPPLIES	30,000.00	18,456.00	11,544.00	61.52
10 200 5450 0000 T&L FURNITURE & EQUIPMENT	1,900.00	59.98	1,840.02	3.16
10 210 5420 0000 K-4 OFFICE SUPPLIES	2,000.00	1,060.12	939.88	53.01
10 210 5450 0000 K-4 FURNITURE & EQUIPMENT	1,500.00	599.99	900.01	40.00
10 220 5420 0000 MS OFFICE SUPPLIES	3,000.00	3,150.54	(150.54)	105.02
10 220 5450 0000 MS FURNITURE & EQUIPMENT	3,000.00	1,308.12	1,691.88	43.60
10 230 5420 0000 HS OFFICE SUPPLIES	4,000.00	3,653.69	346.31	91.34
10 230 5450 0000 HS FURNITURE & EQUIPMENT	5,000.00	2,065.52	2,934.48	41.31



## Financial Report - Budget to Actual (Detail)

### Foxborough Regional Charter School

For 12/31/2023

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	Budget	Actual	\$ Variance	% Variance
10 260 5420 0000 PUPIL SERVICES OFFICE SUPPLIES	1,500.00	127.47	1,372.53	8.50
10 260 5438 0000 PUPIL SERVICES INSTRUCTIONAL SOFTWARE	1,000.00	0.00	1,000.00	0.00
10 260 5440 0000 PUPIL SRVCS INSTRUCTIONAL TECHNOLOGY	1,000.00	709.65	290.35	70.97
10 260 5450 0000 PUPIL SRVCS FURNITURE & EQUIPMENT	2,000.00	0.00	2,000.00	0.00
10 200 5514 0000 ASSESSMENTS & TESTING	20,000.00	0.00	20,000.00	0.00
10 200 5515 0000 T&L CURRICULUM MATERIALS	267,000.00	25,806.68	241,193.32	9.67
10 210 5515 0000 K-4 MATERIALS	25,000.00	17,077.95	7,922.05	68.31
10 210 5528 0000 K-4 LIBRARY SUPPLIES	1,500.00	0.00	1,500.00	0.00
10 210 5535 0000 K-4 HOMEWORK JOURNALS	750.00	261.70	488.30	34.89
10 220 5510 0000 MS TEXTBOOKS	1,000.00	0.00	1,000.00	0.00
10 220 5515 0000 MS INSTRUCTIONAL MATERIALS	13,000.00	3,509.09	9,490.91	26.99
10 230 5510 0000 HS TEXTBOOKS	1,821.59	1,821.59	0.00	100.00
10 230 5514 0000 HS ASSESSMENTS & TESTING	2,000.00	0.00	2,000.00	0.00
10 230 5515 0000 HS INSTRUCTIONAL MATERIALS	33,000.00	22,203.49	10,796.51	67.28
10 260 5514 0000 PUPIL SRVCS ASSESSMENTS & TESTING	5,000.00	0.00	5,000.00	0.00
10 260 5515 0000 PUPIL SRVCS INSTRUCTIONAL MATERIALS	5,000.00	1,590.07	3,409.93	31.80
10 260 5520 0000 BEHAVIOR INTERVENTION SUPPLIES	1,000.00	0.00	1,000.00	0.00
10 200 5720 0000 T&L RECOGNITION & RETENTION	20,500.00	3,371.54	17,128.46	16.45
10 200 5730 0000 T&L PROFESSIONAL DEVELOPMENT	40,000.00	4,492.00	35,508.00	11.23
10 200 5731 0000 TUITION & TUITION REIMBURSEMENT	45,000.00	1,360.00	43,640.00	3.02
10 200 5735 0000 T&L EVENTS	2,000.00	0.00	2,000.00	0.00
10 210 5735 0000 K-4 EVENTS & COMPETITIONS	500.00	0.00	500.00	0.00
10 210 5740 0000 K-4 FIELD TRIPS	20,000.00	4,559.00	15,441.00	22.80
10 220 5735 0000 MS EVENTS & COMPETITIONS	5,000.00	262.06	4,737.94	5.24
10 220 5740 0000 MS FIELD TRIPS	12,000.00	8,862.00	3,138.00	73.85
10 220 5785 0000 MS ACADEMIC HONORS SOCIETIES	1,000.00	385.00	615.00	38.50
10 230 5735 0000 HS EVENTS & COMPETITIONS	6,500.00	0.00	6,500.00	0.00
10 230 5740 0000 HS FIELD TRIPS	6,000.00	720.00	5,280.00	12.00
10 230 5785 0000 HS ACADEMIC HONORS SOCIETIES	1,500.00	510.00	990.00	34.00
10 260 5730 0000 PUPIL SRVCS PROFESSIONAL DEVELOPMENT	3,000.00	555.50	2,444.50	18.52
10 260 5784 0000 SEPAC	500.00	499.00	1.00	99.80
<b>Teaching &amp; Learning</b>	<b>718,971.59</b>	<b>161,577.19</b>	<b>557,394.40</b>	<b>22.47</b>
Student Activities				
10 320 5280 0000 FACILITY/FIELD RENTAL	22,000.00	6,631.00	15,369.00	30.14
10 310 5380 0000 SCHOOL PHYSICIAN FEE	1,000.00	0.00	1,000.00	0.00
10 320 5330 0000 ATHLETICS TRANSPORTATION	40,000.00	18,883.13	21,116.87	47.21
10 320 5385 0000 ATHLETICS UMPIRES & REFEREES	16,000.00	6,275.50	9,724.50	39.22
10 360 5330 0000 OPS TRANSPORTATION	2,020,000.00	804,868.00	1,215,132.00	39.84
10 360 5335 0000 SPED TRANSPORTATION	405,000.00	147,182.75	257,817.25	36.34
10 300 5420 0000 SCHOOL CULTURE & CLIMATE OFFICE SUPPLIES	2,000.00	549.89	1,450.11	27.49
10 310 5420 0000 NURSING OFFICE SUPPLIES	1,700.00	318.79	1,381.21	18.75
10 310 5450 0000 NURSING FURNITURE & EQUIPMENT	8,700.00	6,185.45	2,514.55	71.10
10 330 5420 0000 SERVICE LEARNING OFFICE SUPPLIES	1,500.00	0.00	1,500.00	0.00
10 350 5420 0000 FOOD SERVICE OFFICE SUPPLIES	515.00	0.00	515.00	0.00
10 350 5490 0000 FOOD	900,000.00	348,739.91	551,260.09	38.75
10 360 5420 0000 TRANSPORTATION OFFICE SUPPLIES	2,060.00	746.52	1,313.48	36.24
10 310 5500 0000 NURSING HEALTH SUPPLIES	27,500.00	10,110.73	17,389.27	36.77
10 320 5580 0000 ATHLETICS SUPPLIES & EQUIPMENT	8,000.00	1,812.38	6,187.62	22.65
10 320 5585 0000 ATHLETICS UNIFORMS	5,000.00	0.00	5,000.00	0.00
10 330 5515 0000 SERVICE LEARNING MATERIALS	5,000.00	1,944.20	3,055.80	38.88
10 350 5515 0000 FOOD SERVICE MATERIALS & SUPPLIES	11,000.00	4,747.81	6,252.19	43.16
10 360 5515 0000 TRANSPORTATION MATERIALS & SUPPLIES	5,000.00	535.00	4,465.00	10.70
10 300 5730 0000 SCHOOL CULTURE & CLIMATE PROFESSIONAL DEVELOPMENT	2,000.00	2,000.05	(0.05)	100.00
10 310 5725 0000 NURSING DUES & CONFERENCES	5,600.00	660.00	4,940.00	11.79
10 310 5726 0000 NURSING FEES & LICENSES	500.00	0.00	500.00	0.00
10 320 5725 0000 ATHLETICS DUES & FEES	5,500.00	2,700.00	2,800.00	49.09
10 325 5735 0000 ACADEMIC EVENTS & COMPETITIONS	20,000.00	5,557.71	14,442.29	27.79
10 330 5735 0000 SERVICE LEARNING EVENTS & COMPETITIONS	20,000.00	1,216.75	18,783.25	6.08
10 330 5740 0000 SERVICE LEARNING FIELD TRIPS	2,500.00	0.00	2,500.00	0.00
10 330 5783 0000 STUDENT ACTIVITY EXPENSE	1,500.00	150.00	1,350.00	10.00
10 350 5726 0000 FOOD SERVICE PERMITS	1,100.00	0.00	1,100.00	0.00
10 350 5735 0000 FOOD SERVICE EVENTS & ACTIVITIES	35,000.00	17,283.21	17,716.79	49.38
<b>Student Activities</b>	<b>3,575,675.00</b>	<b>1,389,098.78</b>	<b>2,186,576.22</b>	<b>38.85</b>
Operations				
10 420 5210 0000 ELECTRIC	390,000.00	196,828.75	193,171.25	50.47
10 420 5215 0000 GAS	110,000.00	16,703.42	93,296.58	15.18



## Financial Report - Budget to Actual (Detail)

### Foxborough Regional Charter School

For 12/31/2023

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	Budget	Actual	\$ Variance	% Variance
10 420 5220 0000 WATER	30,240.00	8,867.44	21,372.56	29.32
10 420 5225 0000 OIL	12,000.00	3,878.36	8,121.64	32.32
10 420 5240 0000 HVAC	135,000.00	52,066.01	82,933.99	38.57
10 420 5241 0000 PLUMBING	35,000.00	18,368.45	16,631.55	52.48
10 420 5242 0000 ELECTRICAL	35,000.00	20,860.30	14,139.70	59.60
10 420 5243 0000 FIRE ALARM SYSTEM SERVICES	25,600.00	14,748.21	10,851.79	57.61
10 420 5245 0000 SECURITY SYSTEM	30,000.00	20,028.80	9,971.20	66.76
10 420 5250 0000 GROUNDS MAINTENANCE	73,000.00	42,761.20	30,238.80	58.58
10 420 5260 0000 TRUCK LEASE	5,000.00	1,167.32	3,832.68	23.35
10 420 5290 0000 CLEANING SERVICES	400,000.00	210,883.85	189,116.15	52.72
10 420 5295 0000 RUBBISH REMOVAL	45,000.00	22,939.52	22,060.48	50.98
10 420 5297 0000 SNOW PLOWING	20,000.00	0.00	20,000.00	0.00
10 410 5360 0000 OPS OUTSOURCED SERVICES	30,000.00	20,000.00	10,000.00	66.67
10 420 5340 0000 TELEPHONE SERVICES	86,243.00	31,855.60	54,387.40	36.94
10 420 5341 0000 COMMUNICATION MAINTENANCE	12,360.00	3,765.62	8,594.38	30.47
10 420 5390 0000 AUTO REPAIR SERVICES	8,291.00	778.02	7,512.98	9.38
10 450 5365 0000 IT OUTSOURCED SERVICES	6,500.00	4,875.00	1,625.00	75.00
10 450 5367 0000 IT PRINTER SERVICE/SUPPLIES	41,200.00	21,947.99	19,252.01	53.27
10 450 5386 0000 IT COMMUNICATION SERVICES	165,000.00	88,128.77	76,871.23	53.41
10 410 5420 0000 OPS OFFICE SUPPLIES	2,575.00	2,204.96	370.04	85.63
10 410 5450 0000 OPERATIONS FURNITURE & EQUIPMENT	4,000.00	3,492.30	507.70	87.31
10 420 5460 0000 BUILDING SERVICES/SUPPLIES	135,000.00	75,607.05	59,392.95	56.01
10 420 5470 0000 CUSTODIAL SUPPLIES	90,000.00	34,107.79	55,892.21	37.90
10 420 5480 0000 TOOLS	5,000.00	20.59	4,979.41	0.41
10 450 5420 0000 IT OFFICE SUPPLIES	1,500.00	232.59	1,267.41	15.51
10 450 5430 0000 IT NETWORK SERVER SUPPLIES	50,000.00	8,262.18	41,737.82	16.52
10 450 5435 0000 IT LICENSES & RENEWALS	239,100.00	201,629.25	37,470.75	84.33
10 450 5436 0000 MICROSOFT SOFTWARE	25,000.00	13,227.46	11,772.54	52.91
10 450 5437 0000 IT INSTRUCTIONAL SOFTWARE	65,182.00	0.00	65,182.00	0.00
10 450 5439 0000 SIS SOFTWARE	35,000.00	34,748.00	252.00	99.28
10 410 5730 0000 OPS PROFESSIONAL DEVELOPMENT	2,060.00	(99.00)	2,159.00	(4.81)
10 420 5726 0000 LICENSE & REGISTRATION RENEWALS	1,600.00	565.00	1,035.00	35.31
10 450 5725 0000 IT MEMBERSHIPS/DUES	1,500.00	0.00	1,500.00	0.00
10 450 5730 0000 IT TRAINING SEMINARS	5,200.00	0.00	5,200.00	0.00
10 450 5744 0000 IT INSTRUCTIONAL HARDWARE	3,000.00	2,495.03	504.97	83.17
<b>Operations</b>	<b>2,361,151.00</b>	<b>1,177,945.83</b>	<b>1,183,205.17</b>	<b>49.89</b>
<b>Employee Benefits</b>				
10 510 5175 0000 EMPLOYER FICA	455,805.00	197,660.96	258,144.04	43.37
10 510 5177 0000 EMPLOYER SUTA	101,988.00	38,163.11	63,824.89	37.42
10 510 5178 0000 MA UNEMPLOYMENT HEALTH INSUR	28,188.00	2,720.03	25,467.97	9.65
10 510 5179 0000 PAID FAMILY MEDICAL LEAVE	44,787.00	17,010.22	27,776.78	37.98
10 510 5180 0000 HEALTH INSURANCE	1,565,000.00	632,938.68	932,061.32	40.44
10 510 5181 0000 DENTAL INSURANCE	65,000.00	6,846.17	58,153.83	10.53
10 510 5182 0000 LIFE INSURANCE	29,321.00	9,931.83	19,389.17	33.87
10 510 5183 0000 DISABILITY INSURANCE (LTD)	0.00	(1,678.96)	1,678.96	0.00
10 510 5184 0000 ADMIN FEES-FLEXIBLE SPENDING & 403B	6,200.00	2,182.36	4,017.64	35.20
10 510 5185 0000 WORKERS COMP INSURANCE	70,000.00	65,675.00	4,325.00	93.82
10 510 5188 0000 403B EMPLOYER CONTRIBUTIONS	43,050.00	0.00	43,050.00	0.00
10 510 5189 0000 OTHER EMPLOYEE INSURANCE BENEFITS	0.00	3,921.85	(3,921.85)	0.00
10 510 5190 0000 OTHER EMPLOYEE BENEFITS	50,737.00	18,889.36	31,847.64	37.23
<b>Employee Benefits</b>	<b>2,460,076.00</b>	<b>994,260.61</b>	<b>1,465,815.39</b>	<b>40.42</b>
<b>Grants</b>				
10 610 5320 1401 YEAR I TITLE IIA CONTRACTED SERVICES	15,374.00	0.00	15,374.00	0.00
10 610 5320 1402 YEAR II TITLE IIA CONTRACTED SERVICES	6,895.00	0.00	6,895.00	0.00
10 610 5320 1801 YEAR I TITLE III CONTRACTED SERVICES	6,900.00	0.00	6,900.00	0.00
10 610 5320 1802 YEAR II TITLE III CONTRACTED SERVICES	550.00	370.00	180.00	67.27
10 610 5320 1851 YEAR I HIGH QUALITY INSTR MTRL CONTRACTED SERVICES	52,700.00	0.00	52,700.00	0.00
10 610 5320 2401 YEAR I SPED ED CONTRACTED SERVICES	25,594.00	0.00	25,594.00	0.00
10 610 5320 3051 YEAR I TITLE I CONTRACTED SERVICES	156,130.00	0.00	156,130.00	0.00
10 610 5320 3052 YEAR II TITLE I CONTRACTED SERVICES	37,537.00	13,518.20	24,018.80	36.01
10 610 5320 3091 YEAR I TITLE IV CONTRACTED SERVICES	3,032.00	0.00	3,032.00	0.00
10 610 5320 3321 YEAR I SEL GRANT CONTRACTED SERVICES	50,625.00	0.00	50,625.00	0.00
10 610 5450 7221 YEAR I SCHOOL NUTRITION EQUIPMENT ASSISTANCE - EQUIPMENT	13,769.00	13,769.00	0.00	100.00
10 610 5515 1801 YEAR I TITLE III SUPPLIES AND MATERIALS	13,350.00	0.00	13,350.00	0.00
10 610 5515 1802 YEAR II TITLE III SUPPLIES AND MATERIALS	1,114.00	1,102.26	11.74	98.95

## Financial Report - Budget to Actual (Detail)

### Foxborough Regional Charter School

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	Budget	Actual	\$ Variance	% Variance
10 610 5515 2401 YEAR I IDEA SPECIAL ED SUPPLIES AND MATERIALS	4,885.00	0.00	4,885.00	0.00
10 610 5515 2523 YEAR III 252 GRANT SUPPLIES & MATERIALS	21,073.00	20,839.50	233.50	98.89
10 610 5515 2621 YEAR I EARLY CHILDHOOD SUPPLIES AND MATERIALS	2,669.00	0.00	2,669.00	0.00
10 610 5515 3051 YEAR I TITLE I SUPPLES AND MATERIALS	131,000.00	0.00	131,000.00	0.00
10 610 5515 3091 YEAR I TITLE IV SUPPLIES AND MATERIALS	17,208.00	0.00	17,208.00	0.00
10 610 5515 3092 YEAR II TITLE IV SUPPLIES AND MATERIALS	4,817.00	0.00	4,817.00	0.00
10 610 5515 3321 YEAR I SEL SUPPLIES AND MATERIALS	52,375.00	0.00	52,375.00	0.00
10 610 5730 3321 YEAR I SEL GRANT TRAVEL	3,000.00	0.00	3,000.00	0.00
10 610 5780 1401 YEAR I TITLE IIA OTHER EXPENSE	24,000.00	0.00	24,000.00	0.00
10 610 5780 3051 YEAR I TITLE I OTHER EXPENSE	9,000.00	0.00	9,000.00	0.00
10 610 5780 3321 YEAR I SEL OTHER EXPENSE	12,000.00	0.00	12,000.00	0.00
<b>Grants</b>	<b>665,597.00</b>	<b>49,598.96</b>	<b>615,998.04</b>	<b>7.45</b>
<b>Subtotal Operating Costs</b>	<b>10,762,410.59</b>	<b>4,248,538.73</b>	<b>6,513,871.86</b>	<b>39.48</b>

**Financial Report - Budget to Actual (Detail)**  
**Foxborough Regional Charter School**  
**For 12/31/2023**

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	Budget	Actual	\$ Variance	% Variance
<b>Capital Outlay</b>				
10 710 5821 0000 HVAC IMPROVEMENTS	36,000.00	21,222.66	14,777.34	58.95
10 710 5822 0000 PLUMBING RENOVATIONS	0.00	3,399.75	(3,399.75)	0.00
10 710 5825 0000 BUILDING SECURITY	74,000.00	43,961.32	30,038.68	59.41
10 710 5826 0000 COMMUNICATION IMPROVEMENTS	70,000.00	68,365.99	1,634.01	97.67
10 710 5829 0000 OTHER INTERIOR IMPROVEMENTS	11,000.00	31,875.00	(20,875.00)	289.77
10 710 5843 0000 FURNITURE & EQUIPMENT	12,000.00	9,906.00	2,094.00	82.55
10 710 5855 0000 LUNCH AREA EQUIPMENT	47,000.00	46,275.56	724.44	98.46
10 710 5860 0000 TECHNOLOGY PLAN	55,000.00	21,343.78	33,656.22	38.81
10 710 5925 0000 INTEREST EXPENSE CAPITAL LEASE	0.00	2,456.33	(2,456.33)	0.00
<b>Capital Outlay</b>	<b>305,000.00</b>	<b>248,806.39</b>	<b>56,193.61</b>	<b>81.58</b>
<b>Debt Service</b>				
10 770 5910 0000 DEBT BONDS-PRINCIPAL	685,000.00	0.00	685,000.00	0.00
10 770 5915 0000 DEBT LOAN-PRINCIPAL	517,071.00	0.00	517,071.00	0.00
10 770 5920 0000 DEBT BONDS-INTEREST	1,130,125.00	0.00	1,130,125.00	0.00
10 770 5925 0000 LOAN-INTEREST	108,951.00	56,660.39	52,290.61	52.01
10 770 5930 0000 DEBT BONDS-ADMIN FEE	5,000.00	0.00	5,000.00	0.00
<b>Debt Service</b>	<b>2,446,147.00</b>	<b>56,660.39</b>	<b>2,389,486.61</b>	<b>2.32</b>
<b>Depreciation</b>				
10 790 5891 0000 BUILDING DEPRECIATION	0.00	593,958.96	(593,958.96)	0.00
10 790 5893 0000 SITE IMPROVEMENTS DEPREC	0.00	151,995.30	(151,995.30)	0.00
10 790 5894 0000 FURNITURE & FIXTURE DEPREC	0.00	13,480.11	(13,480.11)	0.00
10 790 5895 0000 MATERIALS & EQUIPMENT DEPREC	0.00	365,560.04	(365,560.04)	0.00
10 790 5896 0000 SOFTWARE DEPREC	0.00	18,950.64	(18,950.64)	0.00
<b>Depreciation</b>	<b>0.00</b>	<b>1,143,945.05</b>	<b>(1,143,945.05)</b>	<b>0.00</b>
<b>Board Capital Reserve</b>				
<b>Total Expenses</b>	<b>30,336,327.42</b>	<b>11,969,558.87</b>	<b>18,366,768.55</b>	<b>39.46</b>
<b>NET BUDGET RESERVED</b>	<b>349,703.58</b>	<b>4,518,965.48</b>	<b>(4,169,261.90)</b>	<b>(1,292.23)</b>

## Notice

The following file is attached to this PDF. You will need to open this packet in an application that supports attachments to pdf files, e.g. [Adobe Reader](#):

FY24 Proj Based on Actual Enroll.xlsx