



Foxborough Regional Charter School

Finance Committee Meeting

Published on February 28, 2023 at 1:57 PM EST

Amended on February 28, 2023 at 4:52 PM EST

Date and Time

Thursday March 2, 2023 at 5:00 PM EST

Location

Zoom

Meeting Format

Whether in person or online, the public is welcome to attend Board/Committee Meetings and have access to meeting minutes. Meetings are held once a month and additionally, as determined by the Board/Committee Chair. All meeting Agendas are posted on the school website at least 48 hours in advance of each public meeting.

During the meeting, the Board and its committees follow the published agenda. Gallery members are not part of the formal discussion or deliberations. Those wishing to speak at a meeting are asked to follow our [Privilege of the Floor Policy](#). To request to speak at a meeting, please complete the following [google form](#) before the start of the meeting.

Agenda

	Purpose	Presenter	Time
I. Opening Items			5:00 PM
A. Record Attendance		Matthew Yezukevich	1 m

	Purpose	Presenter	Time
B. Call the Meeting to Order		Matthew Yezukevich	
C. Approve Minutes	Approve Minutes		1 m
D. Privilege of the floor		Matthew Yezukevich	
II. Finance			5:02 PM
A. FY2024 Budget Update		Karen Calvert	10 m
B. Budget to Actual		Karen Calvert	5 m
III. Other Business			5:17 PM
A. Operations - Facilities Discussion	Discuss	Lesly Michelot	
Capital Plan projects to be completed by 6/30/2023			
Update on MS roofing project			
IV. Closing Items			
A. Adjourn Meeting	Vote	Matthew Yezukevich	

The listed matters are those reasonably anticipated by the Chair to be discussed at the meeting. Not all items listed may in fact be discussed and other items not listed may be brought up for discussion to the extent permitted by law.

Coversheet

Budget to Actual

Section: II. Finance
Item: B. Budget to Actual
Purpose:
Submitted by:
Related Material: Feb 2023 Budget to Actual.pdf
Fin Comm Proposals.docx

Financial Report - Budget to Actual (Detail)

Foxborough Regional Charter School

For 2/28/2023

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	Budget	Actual	\$ Variance	% Variance
REVENUES				
<u>Per Pupil Tuition</u>				
10 000 4120 0000 DOE PER PUPIL TUITION	27,462,500.00	16,282,437.00	11,180,063.00	(59.29)
Per Pupil Tuition	27,462,500.00	16,282,437.00	11,180,063.00	(59.29)
<u>Federal Grants/Reimbursements</u>				
10 610 4210 1401 YEAR I TITLE IIA TEACHER QUALITY REVENUE	40,896.00	4,089.00	36,807.00	(10.00)
10 610 4210 1801 YEAR I TITLE III REVENUE	19,903.00	11,187.00	8,716.00	(56.21)
10 610 4210 1802 YEAR II TITLE III REVENUE	9,585.00	9,585.00	0.00	(100.00)
10 610 4210 2401 YEAR I IDEA SPECIAL ED REVENUE	415,739.00	144,468.00	271,271.00	(34.75)
10 610 4210 2402 YEAR II IDEA SPECIAL ED REVENUE	75,002.00	75,002.00	0.00	(100.00)
10 610 4210 2522 YEAR II 252 ARP IDEA REVENUE	42,812.00	10,000.00	32,812.00	(23.36)
10 610 4210 2621 YEAR I EARLY CHILDHOOD REVENUE	2,472.00	247.00	2,225.00	(9.99)
10 610 4210 2642 YEAR II (ARP) INDIVIDUALS WITH DISABILITIES EARLY CHILDHOOD	6,157.00	0.00	6,157.00	0.00
10 610 4210 3051 YEAR I TITLE I REVENUE	275,835.00	69,764.00	206,071.00	(25.29)
10 610 4210 3052 YEAR II TITLE I REVENUE	12,840.00	12,840.00	0.00	(100.00)
10 610 4210 3091 YEAR I TITLE IV REVENUE	18,641.00	1,864.00	16,777.00	(10.00)
10 610 4210 3321 YEAR I SEL MENTAL HEALTH GRANT	212,500.00	34,815.00	177,685.00	(16.38)
10 610 4210 7191 YEAR I ACCELERATED LIT LEARNING FED	0.00	3,072.00	(3,072.00)	0.00
10 410 4370 0000 FEDERAL E-RATE REIMBURSEMENT	70,000.00	56,614.30	13,385.70	(80.88)
Federal Grants/Reimbursements	1,202,382.00	433,547.30	768,834.70	(36.06)
<u>State Grants/Reimbursements</u>				
10 610 4290 0000 MEDICARE CLAIMS REIMBURSEMENT	0.00	20.00	(20.00)	0.00
State Grants/Reimbursements	0.00	20.00	(20.00)	0.00
<u>Other Grant Revenues</u>				
10 620 4400 0000 OTHER GRANTS REVENUE	0.00	3,000.00	(3,000.00)	0.00
Other Grant Revenues	0.00	3,000.00	(3,000.00)	0.00
<u>Food Service Program</u>				
10 350 4310 0000 FOOD PROGRAM FEES	210,000.00	(236.87)	210,236.87	0.11
10 350 4315 0000 VENDING MACHINE REVENUE	0.00	69.40	(69.40)	0.00
10 350 4320 0000 STATE FOOD SERVICE SUBSIDY	11,000.00	144,035.66	(133,035.66)	(1,309.42)
10 350 4325 0000 FEDERAL FOOD SERVICE SUBSIDY	300,000.00	242,842.35	57,157.65	(80.95)
Food Service Program	521,000.00	386,710.54	134,289.46	(74.22)
<u>Extended Day Program</u>				
<u>Transportation Program</u>				
10 360 4350 0000 TRANSPORTATION REIMBURSEMENT	300,000.00	0.00	300,000.00	0.00
10 360 4860 0000 TRANSPORTATION PROGRAM FEES	601,072.00	630,067.71	(28,995.71)	(104.82)
Transportation Program	901,072.00	630,067.71	271,004.29	(69.92)
<u>Building Rental Revenue</u>				
10 420 4360 0000 BUILDING RENTAL REVENUE	60,000.00	45,250.00	14,750.00	(75.42)
Building Rental Revenue	60,000.00	45,250.00	14,750.00	(75.42)
<u>Other Revenues</u>				
10 110 4815 0000 APPLICATION & ADMIN FEES	6,500.00	13,060.00	(6,560.00)	(200.92)
10 130 4820 0000 INTEREST INCOME	9,000.00	26,732.22	(17,732.22)	(297.02)
10 130 4822 0000 DEBT SERVICE RESERVE INTEREST	0.00	32,883.41	(32,883.41)	0.00
10 130 4825 0000 CHANGE IN MARKET VALUE-DSRF	0.00	(22,352.58)	22,352.58	0.00
10 200 4855 0000 STUDENT ACTIVITY FEES	0.00	18,712.65	(18,712.65)	0.00
10 320 4853 0000 ATHLETIC FEES	20,000.00	17,854.00	2,146.00	(89.27)
10 200 4870 0000 FIELD TRIP INCOME	25,000.00	1,130.00	23,870.00	(4.52)
10 242 4877 0000 MUSIC INSTRUMENT RENTAL FEE	0.00	30.00	(30.00)	0.00
10 110 4890 0000 MISCELLANEOUS INCOME	15,000.00	10,334.11	4,665.89	(68.89)
Other Revenues	75,500.00	98,383.81	(22,883.81)	(130.31)
Total Revenues	30,222,454.00	17,879,416.36	12,343,037.64	(59.16)

Financial Report - Budget to Actual (Detail)
Foxborough Regional Charter School
For 2/28/2023

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	Budget	Actual	\$ Variance	% Variance
EXPENSES				
Personnel				
Administration & Finance	1,462,446.00	744,813.27	717,632.73	50.93
Teaching & Learning	12,112,517.00	5,856,903.78	6,255,613.22	48.35
Student Activities	2,217,710.00	925,565.35	1,292,144.65	41.74
Operations	821,363.00	515,235.76	306,127.24	62.73
Grants	689,315.00	209,834.64	479,480.36	30.44
Subtotal Personnel	17,303,351.00	8,252,352.80	9,050,998.20	47.69

Financial Report - Budget to Actual (Detail)**Foxborough Regional Charter School**

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	Budget	Actual	\$ Variance	% Variance
Operating Costs				
<u>Administration & Finance</u>				
10 110 5270 0000 COPIER MAINTENANCE	36,000.00	11,757.22	24,242.78	32.66
10 110 5275 0000 COPIER RENTALS/LEASES	58,785.00	3,711.12	55,073.88	6.31
10 110 5276 0000 POSTAGE METER RENTAL EXPENSE	3,120.00	0.00	3,120.00	0.00
10 110 5305 0000 BAD DEBT EXPENSE	7,500.00	0.00	7,500.00	0.00
10 110 5317 0000 PAYROLL SERVICES	35,000.00	17,062.55	17,937.45	48.75
10 110 5318 0000 BANK CHARGES	2,750.00	1,529.97	1,220.03	55.64
10 110 5320 0000 SCHOOL RESOURCE OFFICER	46,350.00	0.00	46,350.00	0.00
10 110 5345 0000 PRINTING EXPENSE	500.00	0.00	500.00	0.00
10 110 5350 0000 ADVERTISING/PUBLIC RELATIONS	3,000.00	101.20	2,898.80	3.37
10 110 5355 0000 POSTAGE/SHIPPING	20,000.00	8,157.48	11,842.52	40.79
10 120 5310 0000 LEGAL	26,214.00	32,597.60	(6,383.60)	124.35
10 130 5314 0000 CREDIT REVIEW SERVICES	4,600.00	0.00	4,600.00	0.00
10 130 5315 0000 BUSINESS CONSULTING SERVICES	18,500.00	8,547.50	9,952.50	46.20
10 130 5316 0000 AUDIT SERVICES	30,900.00	(1,812.50)	32,712.50	(5.87)
10 140 5320 0000 HR CONTRACTED SERVICES	22,500.00	14,000.00	8,500.00	62.22
10 140 5350 0000 HR ADVERTISING/RECRUITING	6,850.00	8,540.40	(1,690.40)	124.68
10 170 5386 0000 O&D WEBSITE	7,210.00	6,349.96	860.04	88.07
10 110 5420 0000 A&F OFFICE SUPPLIES	4,000.00	3,798.30	201.70	94.96
10 110 5425 0000 A&F COPIER SUPPLIES	500.00	69.26	430.74	13.85
10 110 5450 0000 A&F FURNITURE & EQUIPMENT	1,500.00	0.00	1,500.00	0.00
10 130 5420 0000 FINANCE OFFICE SUPPLIES	2,000.00	989.70	1,010.30	49.49
10 130 5435 0000 SOFTWARE MAINTENANCE	25,000.00	10,305.55	14,694.45	41.22
10 140 5420 0000 HR OFFICE SUPPLIES	300.00	0.00	300.00	0.00
10 170 5420 0000 O&D OFFICE SUPPLIES	2,060.00	681.46	1,378.54	33.08
10 170 5450 0000 OUTREACH & DEVELOPMENT FURNITURE & EQUIPMENT	515.00	0.00	515.00	0.00
10 140 5515 0000 HR MATERIALS	1,000.00	0.00	1,000.00	0.00
10 170 5515 0000 O&D OUTREACH MATERIALS	1,545.00	90.79	1,454.21	5.88
10 100 5770 0000 SCHOOL BOARD LIABILITY INSUR	13,039.00	13,039.00	0.00	100.00
10 100 5780 0000 BOARD EXPENSES	200,000.00	82,129.68	117,870.32	41.06
10 100 5781 0000 RESERVE FUND	15,000.00	0.00	15,000.00	0.00
10 110 5710 0000 TRAVEL EXPENSE	300.00	0.00	300.00	0.00
10 110 5715 0000 TRAVEL ALLOWANCE	4,326.00	1,400.00	2,926.00	32.36
10 110 5725 0000 A&F DUES & SUBSCRIPTIONS	89,500.00	87,043.00	2,457.00	97.25
10 110 5726 0000 A&F FEES & LICENSES	3,760.00	1,200.00	2,560.00	31.91
10 110 5730 0000 A&F MEETINGS & CONFERENCES	1,000.00	0.00	1,000.00	0.00
10 130 5730 0000 FINANCE PROFESSIONAL DEVELOPMENT	8,000.00	5,600.98	2,399.02	70.01
10 140 5730 0000 HR PROFESSIONAL DEVELOPMENT	1,000.00	0.00	1,000.00	0.00
10 150 5771 0000 GENERAL LIABILITY INSUR	32,470.00	29,231.00	3,239.00	90.02
10 150 5772 0000 PROPERTY INSUR	46,824.00	43,206.00	3,618.00	92.27
10 150 5773 0000 VEHICLE INSURANCE	6,724.00	6,745.00	(21.00)	100.31
10 150 5775 0000 UMBRELLA INSUR	15,303.00	15,303.00	0.00	100.00
10 170 5725 0000 O&D DUES	515.00	0.00	515.00	0.00
10 170 5730 0000 O&D PROFESSIONAL DEVELOPMENT	3,090.00	0.00	3,090.00	0.00
10 170 5782 0000 O&D OPEN HOUSE	1,030.00	0.00	1,030.00	0.00
10 170 5783 0000 O&D OTHER EXPENSES	4,635.00	1,568.75	3,066.25	33.85
10 110 5940 0000 INTEREST EXPENSE LEASES COPIERS	0.00	12,203.06	(12,203.06)	0.00
Administration & Finance	814,715.00	425,147.03	389,567.97	52.18
<u>Teaching & Learning</u>				
10 210 5375 0000 ES TUTORING HOME & HOSPITAL	2,060.00	0.00	2,060.00	0.00
10 220 5375 0000 MS TUTORING HOME & HOSPITAL	5,150.00	0.00	5,150.00	0.00
10 230 5362 0000 YEARBOOK EXPENSE	1,545.00	0.00	1,545.00	0.00
10 230 5370 0000 VIRTUAL HIGH SCHOOL	13,390.00	3,460.00	9,930.00	25.84
10 230 5375 0000 HS TUTORING HOME & HOSPITAL	1,030.00	0.00	1,030.00	0.00
10 260 5360 0000 PUPIL SRVCS OUTSOURCED SERVICES	183,213.00	5,768.56	177,444.44	3.15
10 200 5420 0000 T&L OFFICE SUPPLIES	2,060.00	1,857.45	202.55	90.17
10 200 5425 0000 T&L COPIER SUPPLIES	30,000.00	26,740.00	3,260.00	89.13
10 200 5450 0000 T&L FURNITURE & EQUIPMENT	1,902.89	1,902.89	0.00	100.00
10 210 5420 0000 K-4 OFFICE SUPPLIES	2,060.00	0.00	2,060.00	0.00
10 210 5450 0000 K-4 FURNITURE & EQUIPMENT	1,545.00	937.91	607.09	60.71
10 220 5420 0000 MS OFFICE SUPPLIES	3,000.00	1,446.68	1,553.32	48.22
10 220 5450 0000 MS FURNITURE & EQUIPMENT	3,000.00	726.01	2,273.99	24.20
10 230 5420 0000 HS OFFICE SUPPLIES	2,863.00	4,271.23	(1,408.23)	149.19
10 230 5450 0000 HS FURNITURE & EQUIPMENT	4,787.00	3,850.28	936.72	80.43
10 260 5420 0000 PUPIL SERVICES OFFICE SUPPLIES	1,545.00	650.33	894.67	42.09

Financial Report - Budget to Actual (Detail)

Foxborough Regional Charter School

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	Budget	Actual	\$ Variance	% Variance
10 260 5438 0000 PUPIL SERVICES INSTRUCTIONAL SOFTWARE	3,090.00	36.00	3,054.00	1.17
10 260 5440 0000 PUPIL SRVCS INSTRUCTIONAL TECHNOLOGY	2,575.00	192.60	2,382.40	7.48
10 260 5450 0000 PUPIL SRVCS FURNITURE & EQUIPMENT	2,114.11	119.00	1,995.11	5.63
10 200 5514 0000 ASSESSMENTS & TESTING	15,000.00	0.00	15,000.00	0.00
10 200 5515 0000 T&L CURRICULUM MATERIALS	185,000.00	24,139.40	160,860.60	13.05
10 210 5515 0000 K-4 MATERIALS	45,000.00	13,506.41	31,493.59	30.01
10 210 5528 0000 K-4 LIBRARY SUPPLIES	1,545.00	100.00	1,445.00	6.47
10 210 5535 0000 K-4 HOMEWORK JOURNALS	1,339.00	681.34	657.66	50.88
10 215 5520 0000 COUNSELING SUPPLIES	515.00	0.00	515.00	0.00
10 220 5510 0000 MS TEXTBOOKS	5,150.00	0.00	5,150.00	0.00
10 220 5514 0000 MS ASSESSMENTS & TESTING	1,030.00	0.00	1,030.00	0.00
10 220 5515 0000 MS INSTRUCTIONAL MATERIALS	13,000.00	5,089.79	7,910.21	39.15
10 220 5535 0000 MS HOMEWORK JOURNALS	1,650.00	1,569.47	80.53	95.12
10 230 5510 0000 HS TEXTBOOKS	9,500.00	9,192.60	307.40	96.76
10 230 5514 0000 HS ASSESSMENTS & TESTING	2,100.00	1,684.00	416.00	80.19
10 230 5515 0000 HS INSTRUCTIONAL MATERIALS	26,600.00	20,420.47	6,179.53	76.77
10 230 5535 0000 HS HOMEWORK JOURNALS	1,030.00	0.00	1,030.00	0.00
10 260 5514 0000 PUPIL SRVCS ASSESSMENTS & TESTING	5,150.00	1,767.44	3,382.56	34.32
10 260 5515 0000 PUPIL SRVCS INSTRUCTIONAL MATERIALS	5,150.00	717.11	4,432.89	13.92
10 260 5520 0000 BEHAVIOR INTERVENTION SUPPLIES	2,575.00	431.66	2,143.34	16.76
10 200 5720 0000 T&L RECOGNITION & RETENTION	20,600.00	4,447.20	16,152.80	21.59
10 200 5730 0000 T&L PROFESSIONAL DEVELOPMENT	35,000.00	7,288.18	27,711.82	20.82
10 200 5731 0000 TUITION & TUITION REIMBURSEMENT	45,000.00	1,145.00	43,855.00	2.54
10 200 5735 0000 T&L EVENTS	2,060.00	0.00	2,060.00	0.00
10 210 5730 0000 K-4 PROFESSIONAL DEVELOPMENT	5,000.00	941.50	4,058.50	18.83
10 210 5735 0000 K-4 EVENTS & COMPETITIONS	515.00	0.00	515.00	0.00
10 210 5740 0000 K-4 FIELD TRIPS	20,000.00	0.00	20,000.00	0.00
10 220 5730 0000 MS PROFESSIONAL DEVELOPMENT	5,150.00	150.00	5,000.00	2.91
10 220 5735 0000 MS EVENTS & COMPETITIONS	5,150.00	2,175.34	2,974.66	42.24
10 220 5740 0000 MS FIELD TRIPS	13,000.00	1,935.00	11,065.00	14.88
10 220 5785 0000 MS ACADEMIC HONORS SOCIETIES	2,000.00	585.00	1,415.00	29.25
10 230 5730 0000 HS PROFESSIONAL DEVELOPMENT	5,000.00	1,330.00	3,670.00	26.60
10 230 5735 0000 HS EVENTS & COMPETITIONS	6,489.00	4,715.93	1,773.07	72.68
10 230 5740 0000 HS FIELD TRIPS	4,500.00	0.00	4,500.00	0.00
10 230 5785 0000 HS ACADEMIC HONORS SOCIETIES	1,545.00	0.00	1,545.00	0.00
10 260 5730 0000 PUPIL SRVCS PROFESSIONAL DEVELOPMENT	3,090.00	1,503.98	1,586.02	48.67
10 260 5784 0000 SEPAC	515.00	499.00	16.00	96.89
Teaching & Learning	762,878.00	157,974.76	604,903.24	20.71
<u>Student Activities</u>				
10 320 5280 0000 FACILITY/FIELD RENTAL	22,000.00	0.00	22,000.00	0.00
10 360 5285 0000 LEASE STUDENT ACTIVITY VAN	6,000.00	992.80	5,007.20	16.55
10 300 5360 0000 SCHOOL CULTURE & CLIMATE OUTSOURCED SERVICES	10,000.00	0.00	10,000.00	0.00
10 310 5380 0000 SCHOOL PHYSICIAN FEE	1,000.00	0.00	1,000.00	0.00
10 320 5330 0000 ATHLETICS TRANSPORTATION	40,000.00	11,513.55	28,486.45	28.78
10 320 5385 0000 ATHLETICS UMPIRES & REFEREES	15,000.00	6,934.00	8,066.00	46.23
10 360 5330 0000 OPS TRANSPORTATION	1,685,492.00	1,007,008.41	678,483.59	59.75
10 360 5335 0000 SPED TRANSPORTATION	304,000.00	178,698.29	125,301.71	58.78
10 300 5420 0000 SCHOOL CULTURE & CLIMATE OFFICE SUPPLIES	4,000.00	0.00	4,000.00	0.00
10 300 5450 0000 SCHOOL CULTURE & CLIMATE FURNITURE & FIXTURES	5,000.00	0.00	5,000.00	0.00
10 310 5420 0000 NURSING OFFICE SUPPLIES	1,545.00	0.00	1,545.00	0.00
10 310 5450 0000 NURSING FURNITURE & EQUIPMENT	5,310.00	8,647.25	(3,337.25)	162.85
10 330 5420 0000 SERVICE LEARNING OFFICE SUPPLIES	1,500.00	208.10	1,291.90	13.87
10 350 5420 0000 FOOD SERVICE OFFICE SUPPLIES	515.00	0.00	515.00	0.00
10 350 5490 0000 FOOD	510,880.00	494,408.24	16,471.76	96.78
10 360 5420 0000 TRANSPORTATION OFFICE SUPPLIES	2,060.00	1,503.58	556.42	72.99
10 300 5515 0000 SCHOOL CLIMATE & CULTURE SUPPLIES & MATERIALS	20,000.00	4,158.04	15,841.96	20.79
10 300 5520 0000 COUNSELING SUPPLIES	20,000.00	8,486.96	11,513.04	42.43
10 310 5500 0000 NURSING HEALTH SUPPLIES	7,780.00	940.93	6,839.07	12.09
10 320 5580 0000 ATHLETICS SUPPLIES & EQUIPMENT	10,000.00	2,765.31	7,234.69	27.65
10 320 5585 0000 ATHLETICS UNIFORMS	6,500.00	1,065.74	5,434.26	16.40
10 330 5515 0000 SERVICE LEARNING MATERIALS	6,500.00	0.00	6,500.00	0.00
10 350 5515 0000 FOOD SERVICE MATERIALS & SUPPLIES	10,300.00	9,172.90	1,127.10	89.06
10 360 5515 0000 TRANSPORTATION MATERIALS & SERVICE	5,000.00	3,590.91	1,409.09	71.82
10 300 5730 0000 SCHOOL CULTURE & CLIMATE PROFESSIONAL DEVELOPMENT	10,000.00	8,984.00	1,016.00	89.84

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	Budget	Actual	\$ Variance	% Variance
10 300 5740 0000 CULTURE & DISCIPLINE FIELDTRIPS	1,000.00	0.00	1,000.00	0.00
10 310 5725 0000 NURSING DUES & CONFERENCES	4,325.00	0.00	4,325.00	0.00
10 320 5725 0000 ATHLETICS DUES & FEES	3,500.00	2,450.00	1,050.00	70.00
10 325 5735 0000 ACADEMIC EVENTS & COMPETITIONS	25,750.00	9,200.47	16,549.53	35.73
10 330 5735 0000 SERVICE LEARNING EVENTS & COMPETITIONS	20,000.00	136.17	19,863.83	0.68
10 330 5740 0000 SERVICE LEARNING FIELD TRIPS	2,500.00	0.00	2,500.00	0.00
10 350 5726 0000 FOOD SERVICE PERMITS	1,000.00	975.00	25.00	97.50
10 350 5735 0000 FOOD SERVICE EVENTS & ACTIVITIES	30,000.00	18,566.47	11,433.53	61.89
10 360 5940 0000 INTEREST EXPENSE LEASES STUDENT ACTIVITY VAN	0.00	1,022.81	(1,022.81)	0.00
Student Activities	2,798,457.00	1,781,429.93	1,017,027.07	63.66
<u>Operations</u>				
10 420 5210 0000 ELECTRIC	390,000.00	240,565.35	149,434.65	61.68
10 420 5215 0000 GAS	100,000.00	52,667.24	47,332.76	52.67
10 420 5220 0000 WATER	30,240.00	12,585.26	17,654.74	41.62
10 420 5225 0000 OIL	8,000.00	5,890.50	2,109.50	73.63
10 420 5240 0000 HVAC	130,000.00	41,933.91	88,066.09	32.26
10 420 5241 0000 PLUMBING	20,000.00	26,310.21	(6,310.21)	131.55
10 420 5242 0000 ELECTRICAL	35,000.00	15,433.70	19,566.30	44.10
10 420 5243 0000 FIRE ALARM SYSTEM SERVICES	20,600.00	15,441.86	5,158.14	74.96
10 420 5245 0000 SECURITY SYSTEM	17,000.00	11,438.95	5,561.05	67.29
10 420 5250 0000 GROUNDS MAINTENANCE	65,000.00	36,934.80	28,065.20	56.82
10 420 5260 0000 TRUCK LEASE	24,000.00	4,592.84	19,407.16	19.14
10 420 5290 0000 CLEANING SERVICES	350,000.00	231,047.00	118,953.00	66.01
10 420 5295 0000 RUBBISH REMOVAL	43,260.00	26,529.44	16,730.56	61.33
10 420 5297 0000 SNOW PLOWING	20,000.00	0.00	20,000.00	0.00
10 410 5360 0000 OPS OUTSOURCED SERVICES	20,000.00	20,000.00	0.00	100.00
10 420 5340 0000 TELEPHONE SERVICES	23,690.00	20,534.94	3,155.06	86.68
10 420 5341 0000 COMMUNICATION MAINTENANCE	12,360.00	5,617.99	6,742.01	45.45
10 420 5390 0000 AUTO REPAIR SERVICES	7,210.00	5,715.44	1,494.56	79.27
10 450 5365 0000 IT OUTSOURCED SERVICES	110,000.00	74,329.68	35,670.32	67.57
10 450 5367 0000 IT PRINTER SERVICE/SUPPLIES	41,200.00	25,770.00	15,430.00	62.55
10 450 5386 0000 IT COMMUNICATION SERVICES	180,000.00	107,893.93	72,106.07	59.94
10 410 5410 0000 PPE SUPPLIES - COVID-19	5,200.00	1,030.06	4,169.94	19.81
10 410 5420 0000 OPS OFFICE SUPPLIES	2,575.00	1,889.94	685.06	73.40
10 410 5450 0000 OPERATIONS FURNITURE & EQUIPMENT	3,605.00	2,602.67	1,002.33	72.20
10 420 5460 0000 BUILDING SERVICES/SUPPLIES	82,500.00	86,451.62	(3,951.62)	104.79
10 420 5470 0000 CUSTODIAL SUPPLIES	40,000.00	56,825.92	(16,825.92)	142.06
10 420 5480 0000 TOOLS	2,060.00	0.00	2,060.00	0.00
10 450 5420 0000 IT OFFICE SUPPLIES	3,090.00	276.97	2,813.03	8.96
10 450 5430 0000 IT NETWORK SERVER SUPPLIES	48,410.00	24,303.10	24,106.90	50.20
10 450 5435 0000 IT LICENSES & RENEWALS	130,850.00	137,185.17	(6,335.17)	104.84
10 450 5436 0000 MICROSOFT SOFTWARE	17,510.00	19,547.27	(2,037.27)	111.63
10 450 5437 0000 IT INSTRUCTIONAL SOFTWARE	56,650.00	29,436.00	27,214.00	51.96
10 450 5439 0000 SIS SOFTWARE	32,960.00	32,767.00	193.00	99.41
10 410 5730 0000 OPS PROFESSIONAL DEVELOPMENT	2,060.00	275.00	1,785.00	13.35
10 420 5726 0000 LICENSE & REGISTRATION RENEWALS	1,400.00	1,005.00	395.00	71.79
10 450 5725 0000 IT MEMBERSHIPS/DUES	1,250.00	0.00	1,250.00	0.00
10 450 5730 0000 IT TRAINING SEMINARS	5,150.00	832.83	4,317.17	16.17
10 450 5744 0000 IT INSTRUCTIONAL HARDWARE	10,300.00	1,173.26	9,126.74	11.39
10 420 5940 0000 INTEREST EXPENSE LEASES VEHICLES	0.00	2,843.13	(2,843.13)	0.00
Operations	2,093,130.00	1,379,677.98	713,452.02	65.91
<u>Employee Benefits</u>				
10 510 5175 0000 EMPLOYER FICA	434,100.00	246,731.66	187,368.34	56.84
10 510 5177 0000 EMPLOYER SUTA	101,988.00	19,210.81	82,777.19	18.84
10 510 5178 0000 MA UNEMPLOYMENT HEALTH INSUR	25,625.00	10,206.91	15,418.09	39.83
10 510 5179 0000 PAID FAMILY MEDICAL LEAVE	40,715.00	22,936.95	17,778.05	56.34
10 510 5180 0000 HEALTH INSURANCE	1,691,165.00	858,460.47	832,704.53	50.76
10 510 5181 0000 DENTAL INSURANCE	83,360.00	29,156.22	54,203.78	34.98
10 510 5182 0000 LIFE INSURANCE	26,655.00	12,396.15	14,258.85	46.51
10 510 5183 0000 DISABILITY INSURANCE (LTD)	8,200.00	(936.48)	9,136.48	(11.42)
10 510 5184 0000 ADMIN FEES-FLEXIBLE SPENDING & 403B	5,638.00	3,882.76	1,755.24	68.87
10 510 5185 0000 WORKERS COMP INSURANCE	85,000.00	76,708.00	8,292.00	90.24
10 510 5186 0000 EMPLOYEE ASSISTANT PROGRAM	3,075.00	0.00	3,075.00	0.00
10 510 5188 0000 403B EMPLOYER CONTRIBUTIONS	41,000.00	0.00	41,000.00	0.00
10 510 5189 0000 OTHER EMPLOYEE INSURANCE BENEFITS	0.00	(899.78)	899.78	0.00
10 510 5190 0000 OTHER EMPLOYEE BENEFITS	46,125.00	15,637.50	30,487.50	33.90

Financial Report - Budget to Actual (Detail)**Foxborough Regional Charter School**

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	<u>Budget</u>	<u>Actual</u>	<u>\$ Variance</u>	<u>% Variance</u>
Employee Benefits	2,592,646.00	1,293,491.17	1,299,154.83	49.89
<u>Grants</u>				
10 610 5320 1401 YEAR I TITLE IIA CONTRACTED SERVICES	18,396.00	5,950.00	12,446.00	32.34
10 610 5320 1801 YEAR I TITLE III CONTRACTED SERVICES	1,250.00	0.00	1,250.00	0.00
10 610 5320 2401 YEAR I SPED ED CONTRACTED SERVICES	63,974.00	58,025.50	5,948.50	90.70
10 610 5320 2402 YEAR II SPED ED CONTRACTED SERVICES	44,117.00	44,116.85	0.15	100.00
10 610 5320 3051 YEAR I TITLE I CONTRACTED SERVICES	128,035.00	57,616.89	70,418.11	45.00
10 610 5320 3052 YEAR II TITLE I CONTRACTED SERVICES	9,840.00	9,840.00	0.00	100.00
10 610 5320 3321 YEAR I SEL GRANT CONTRACTED SERVICES	67,000.00	15,113.38	51,886.62	22.56
10 610 5515 1401 YEAR I TITLE IIA SUPPLIES AND MATERIALS	2,125.00	0.00	2,125.00	0.00
10 610 5515 1801 YEAR I TITLE III SUPPLIES AND MATERIALS	12,653.00	11,187.50	1,465.50	88.42
10 610 5515 2522 YEAR II 252 SUPPLIES & MATERIALS	32,812.00	99.14	32,712.86	0.30
10 610 5515 2621 YEAR I EARLY CHILDHOOD SUPPLIES AND MATERIALS	2,472.00	0.00	2,472.00	0.00
10 610 5515 2642 YEAR II (ARP) INDIVIDUALS WITH DISABILITIES EARLY CHILDHOOD SUPPLIES & MATERIALS	6,157.00	0.00	6,157.00	0.00
10 610 5515 3051 YEAR I TITLE I SUPPLIES AND MATERIALS	600.00	71.99	528.01	12.00
10 610 5515 3052 YEAR II TITLE I SUPPLIES AND MATERIALS	3,000.00	3,000.00	0.00	100.00
10 610 5515 3091 YEAR I TITLE IV SUPPLIES AND MATERIALS	13,641.00	126.51	13,514.49	0.93
10 610 5515 3321 YEAR I SEL SUPPLIES AND MATERIALS	9,879.00	0.00	9,879.00	0.00
10 610 5515 7191 YEAR I ACCELERATED LIT SUPPLIES AND MATERIALS	0.00	3,071.93	(3,071.93)	0.00
10 610 5780 2402 YEAR II IDEA SPECIAL ED OTHER EXPENSE	14,085.00	14,085.00	0.00	100.00
10 610 5780 3051 YEAR I TITLE I OTHER EXPENSE	7,200.00	0.00	7,200.00	0.00
10 610 5780 3321 YEAR I SEL OTHER EXPENSE	5,831.00	0.00	5,831.00	0.00
10 620 5780 0000 OTHER GRANTS EXPENSES	0.00	900.00	(900.00)	0.00
Grants	443,067.00	223,204.69	219,862.31	50.38
Subtotal Operating Costs	9,504,893.00	5,260,925.56	4,243,967.44	55.35

Financial Report - Budget to Actual (Detail)**Foxborough Regional Charter School**

For 2/28/2023

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	Budget	Actual	\$ Variance	% Variance
Capital Outlay				
10 710 5821 0000 HVAC IMPROVEMENTS	125,000.00	0.00	125,000.00	0.00
10 710 5823 0000 FLOORING REPLACEMENT	312,684.00	312,683.43	0.57	100.00
10 710 5825 0000 BUILDING SECURITY	50,000.00	7,390.00	42,610.00	14.78
10 710 5829 0000 OTHER INTERIOR IMPROVEMENTS	131,816.00	74,444.26	57,371.74	56.48
10 710 5830 0000 PARKING/EXTERIOR IMPROVEMENTS	45,000.00	0.00	45,000.00	0.00
10 710 5850 0000 FACILITIES & GROUNDS EQUIPMENT	30,000.00	14,299.00	15,701.00	47.66
10 710 5860 0000 TECHNOLOGY PLAN	195,500.00	151,200.00	44,300.00	77.34
10 710 5925 0000 INTEREST EXPENSE CAPITAL LEASE	0.00	3,603.21	(3,603.21)	0.00
Capital Outlay	890,000.00	563,619.90	326,380.10	63.33
Debt Service				
10 770 5910 0000 DEBT BONDS-PRINCIPAL	655,000.00	0.00	655,000.00	0.00
10 770 5915 0000 DEBT LOAN-PRINCIPAL	324,917.00	0.00	324,917.00	0.00
10 770 5920 0000 DEBT BONDS-INTEREST	1,160,350.00	573,625.00	586,725.00	49.44
10 770 5925 0000 LOAN-INTEREST	301,105.00	86,322.10	214,782.90	28.67
10 770 5930 0000 DEBT BONDS-ADMIN FEE	4,944.00	1,550.50	3,393.50	31.36
10 770 5935 0000 LOAN-ADMIN FEE & INSURANCE	30,900.00	0.00	30,900.00	0.00
Debt Service	2,477,216.00	661,497.60	1,815,718.40	26.70
Depreciation				
10 790 5891 0000 BUILDING DEPRECIATION	0.00	674,017.43	(674,017.43)	0.00
10 790 5893 0000 SITE IMPROVEMENTS DEPREC	0.00	178,847.96	(178,847.96)	0.00
10 790 5894 0000 FURNITURE & FIXTURE DEPREC	0.00	19,646.06	(19,646.06)	0.00
10 790 5895 0000 MATERIALS & EQUIPMENT DEPREC	0.00	505,397.97	(505,397.97)	0.00
10 790 5896 0000 SOFTWARE DEPREC	0.00	22,109.08	(22,109.08)	0.00
Depreciation	0.00	1,400,018.50	(1,400,018.50)	0.00
Board Capital Reserve				
Total Expenses	30,175,460.00	16,138,414.36	14,037,045.64	53.48
NET BUDGET RESERVED	46,994.00	1,741,002.00	(1,694,008.00)	(3,704.73)

Requests for the consideration of the Finance Committee

March 2023

Funding for Structured Learning Program

Shift of Funding

There is a small group of students who, through the pandemic and since, have failed to thrive academically despite interventions by multiple stakeholders, both at home and in school. These students are characterized by two significant elements:

1. They have not accumulated adequate credits
2. They are not succeeding in their current classes

Some of these students have repeated the same classes multiple times, as many as three times in some cases. These students generally have decent attendance; they come to school but they are not engaged in their academics while they are here despite daily efforts to redirect, coach, and encourage them by a variety of staff members. They do not exhibit significant behavioral challenges and they have all been able to connect with FRCS adults, but with few positive results.

It is believed that we need to fundamentally change the structure of the school day for these students to:

- Support their learning by increasing accountability and ensuring work completion
- Establish new norms for work completion to emphasize quality over quantity
- Establish new norms for assignment of credits for prior work and repeated attempts at classes
- Further strengthen communication between these students, their teachers and their families
- Introduce incentives to restore motivation and address student despair
- Provide additional structure and develop new routines to support academic over social engagement in the school.

It is widely held that, without significant intervention and rethinking of the way these students do school, they are at extreme risk of dropping out of high school.

To support these students, it has been proposed that a *Supported Learning Program* be established and run by a Supported Learning Program Coordinator. It is requested that any monies not expended due to unfilled high school positions, be shifted to support this new position. There is an incumbent who is a likely candidate for the work and is currently in the position of

Behavior Interventionist making \$50,000 per year. If they were to accept this lateral move, their current position would be backfilled as soon as possible to continue to support the needs of the high school students.

In addition, for this program to be successful, it will necessitate the assistance of subject area teachers, to provide direct instruction and targeted support. Three such teachers would spend one period each in the program each day and be compensated \$30 each time (\$90/day, total). This will be necessary for approximately 70 school days for a cost of \$6,300.

To ensure the most timely and significant impact on student learning, we propose this program begin as soon as practicable; we are planning as early as two weeks, at most three.

Creation of new position for SY 2023-2024

College and Career Counselor

Our student body has incontrovertibly changed during FRCS's 26 year history. The two most substantial changes, from a school counseling perspective, are:

- Enrollment has increased substantially
- Post secondary plans have become more varied because of the changing landscape of work in America

The nature of the work of school counselors has also changed. Gone are the days when school counselors were responsible for helping students choose classes, then choose between a handful of post secondary options. Social/emotional needs of students have become more prevalent in the purview of schools and much of that work is most appropriately done by school counselors. The model for school counselors is for them to spend relatively equal effort in three domains. They help students navigate the academic elements of high school, they tend to their social emotional needs, and they help them navigate the ever more complicated task of choosing how they will contribute meaningfully as productive members of society.



Of the three domains, the one that is the most specialized, and arguably the most time consuming when done by multiple people, is the career and postsecondary planning function. It is proposed that we add the position of *College and Career Counselor* to the high school staff next year. Some of the responsibilities associated with this position will be:

- Creation of systems wherein students will narrow down their postsecondary plans
- Establishment of relationships with outside agencies, unions, employers, trainers and other contacts to develop experiential learning opportunities for students
- Management of the college search for students
- Planning and delivery of programming for students and families ie information nights, career days, interview fairs
- Development of career pathways for students who are not interested, or do not have the aptitude for, postsecondary schooling
- Management of Naviance to establish usership of more of the tools therein
- Development of a mentoring program for HS students interested in careers necessitating schooling beyond four year college (medicine, law, finance, research science, etc.)

With the addition of this position, the existing school counselors can concentrate more on the other two, critical domains. With more time to spend on the social/emotional domain, it is believed we will eliminate the necessity of a second school adjustment counselor. The salary for this position will likely be in the range of \$55,000 - \$70,000.

I will make myself available to answer questions at your convenience.

Respectfully submitted,

Mike Cournoyer