

Regular Scheduled Board Meeting

Date and Time

Thursday January 26, 2023 at 5:00 PM PST

Zoom Link

https://pacificcoastacademy-org.zoom.us/j/86886701683

Meeting ID: 868 8670 1683

Join by Phone (669) 900-6833

Agenda

	Purpose	Presenter	Time
I. Opening Items			5:00 PM
A. Call the Meeting to Order		Benjamin Fung	
B. Roll Call of Board Members		Benjamin Fung	1 m
C. Approval of Agenda	Vote	Benjamin Fung	1 m
D. Public Comments		Benjamin Fung	
E. Resolution for Continuing Board Authority to Hold Virtual Meetings Pursuant to AB 361	Vote	Benjamin Fung	1 m

F. Executive Director's Report	Purpose	Presenter Krystin Demofonte	Time 10 m
II. Finance			5:13 PM
A. December Financials including December and November Check Registers	Vote	Kate Eng	5 m
III. Academic Excellence			5:18 PM
A. 2021-22 School Accountability Report Card (SARC)	Vote	Rupi Boyd	5 m
IV. Other Business			5:23 PM
A. Resolution Regarding Employee Retention Stipend	Vote	Krystin Demofonte	5 m
B. Resolution Regarding Expenses Relating to Robotics Competition	Vote	Krystin Demofonte	5 m
C. 2023-2024 School Calendar	Vote	Krystin Demofonte	5 m
D. Auditor Selection	Vote	Shari Erlendson	10 m
V. Consent Agenda			5:48 PM
A. Approve Minutes	Approve Minutes	Benjamin Fung	1 m
Approve minutes for Regular Scheduled Boa	rd Meeting	on December	8, 2022
B. Comprehensive School Safety Plan			
C. 2022-2023 Compensation Policy: Certificated Support Salary Schedule and Stipend Chart			
VI. Closing Items			5:49 PM
A. Announcement of Next Scheduled Meeting March 11 at 9:00am	FYI	Benjamin Fung	1 m
B. Adjourn Meeting	Vote		

Public comment rules: Members of the public may address the Board on agenda or non-agenda items through the teleconference platform, zoom. Zoom does not require

the members of the public to have an account or login. Please either utilize the chat option to communicate with the administrative team your desire to address the board or simply communicate orally your desire to address the board when the board asks for public comments. Speakers may be called in the order that requests are received. We ask that comments are limited to 2 minutes each, with no more than 15 minutes per single topic so that as many people as possible may be heard. If a member of the public utilizes a translator to address the board, those individuals are allotted 4 minutes each. If the board utilizes simultaneous translation equipment in a manner that allows the board to hear the translated public testimony simultaneously, those individuals are allotted 2 minutes each. By law, the Board is allowed to take action only on items on the agenda. The Board may, at its discretion, refer a matter to school staff or calendar the issue for future discussion.

Note: Pacific Coast Academy Governing Board encourages those with disabilities to participate fully in the public meeting process. If you need a disability-related modification or accommodation, including auxiliary aids or services, to participate in the public meeting, please contact the Governing Board Office at 951-290-3013 at least 48 hours before the scheduled board meeting so that we may make every reasonable effort to accommodate you. (Government Code § 54954.2; Americans with Disabilities Act of 1990, § 202 (42 U.S.C. § 12132)).

Coversheet

Resolution for Continuing Board Authority to Hold Virtual Meetings Pursuant to AB 361

Section: I. Opening Items

Item: E. Resolution for Continuing Board Authority to Hold Virtual

Meetings Pursuant to AB 361 **Purpose:** Vote

Submitted by: Related Material:

PCA Resolution 2023-01 for Continuing School Board Authority to Hold Virtual Meetings

Pursuant to AB 361_Redlined 01.18.2023.pdf



13915 Danielson St. #200, Poway, CA 92064

Resolution of Pacific Coast Academy Board of Directors 2023-01 RESOLUTION REGARDING CONTINUING SCHOOL BOARD AUTHORITY TO HOLD VIRTUAL MEETINGS PURSUANT TO AB 361

WHEREAS, on March 4, 2020, Governor Gavin Newsom declared a statewide emergency arising from the coronavirus (COVID-19); and

WHEREAS, on March 17, 2020, Governor Newsom issued Executive Order N-29-20 suspending certain provisions of the Brown Act pertaining to teleconferenced meetings; and

WHEREAS, on June 11, 2021, Governor Newsom issued Executive Order N-08-21 which indicated that Executive Order N-29-20's authorization for holding virtual meetings would expire on September 30, 2021; and

WHEREAS, on September 16, 2021, Governor Newsom signed AB 361 (Rivas) as urgency legislation effective immediately, which provides that legislative bodies may continue to meet remotely during a declared State of Emergency subject to certain conditions; and

WHEREAS, AB 361 amends the Brown Act (Government Code section 54953) to add the following provision:

- (e)(1) A local agency may use teleconferencing without complying with the requirements of paragraph (3) of subdivision (b) if the legislative body complies with the requirements of paragraph (2) of this subdivision in any of the following circumstances:
- (B) The legislative body holds a meeting during a proclaimed state of emergency for the purpose of determining, by majority vote, whether as a result of the emergency, meeting in person would present imminent risks to the health or safety of attendees; and

WHEREAS, AB 361 amends the Brown Act (Government Code section 54953) to add the following provision:

- (3) If a state of emergency remains active, or state or local officials have imposed or recommended measures to promote social distancing, in order to continue to teleconference without compliance with paragraph (3) of subdivision (b), the legislative body shall, not later than 30 days after teleconferencing for the first time pursuant to subparagraph (A), (B), or (C) of paragraph (1), and every 30 days thereafter, make the following findings by majority vote:
- (A) The legislative body has reconsidered the circumstances of the state of

emergency. (B) Any of the following circumstances exist:

- (i) The state of emergency continues to directly impact the ability of the members to meet safely in person.
- (ii) State or local officials continue to impose or recommend measures to promote social distancing.

THEREFORE, BE IT RESOLVED that the Board of Directors of Pacific Coast Academy finds that the Governor's March 4, 2020, declaration of a state of emergency due to the COVID-19 pandemic remains active.

BE IT FURTHER RESOLVED, the Board of Directors of Pacific Coast Academy finds that due to the state of emergency meeting in person would present imminent risks to the health or safety of some attendees and/or the state of emergency continues to directly impact the ability of some members to meet safely in person due to the prevalence of the various variants of the COVID-19 virus, the indoor setting of meeting facilities, the potential presence of contagious individuals attending meetings, the potential for noncompliance with mask wearing requirements, and desire to protect the health of board members, staff, and the public. Some members of the Board of Directors may decide to attend in-person and some may decide to attend remotely given the risks to their health and/or safety due to COVID-19. The Board of Directors intends to continue to provide the public and members of the Board of Directors to participate remotely or in-person in their own discretion due to these risks.

SECRETARY'S CERTIFICATE

I, Jessica Ackerman, Secretary of the Board of Directors of Pacific Coast Academy a California nonprofit public benefit corporation, County of San Diego, California, hereby certify as follows:

The attached is a full, true, and correct copy of the resolutions duly adopted at a meeting of the Board of Directors of Pacific Coast Academy, which was duly and regularly held on January 26, 2023, at which meeting all of the members of the Board of Directors had due notice and at which a quorum thereof was present; and at such meeting such resolutions were adopted by the following vote:

AYES:	
NOES:	
ABSTAIN:	
ABSENT:	
in my office; the attached resolution is a full	the original minutes of such meeting on file and of record the, true, and correct copy of the original resolution adopted es; and such resolution has not been amended, modified, and the same is now in full force and effect.
	Secretary of the Board of Directors of
	Pacific Coast Academy

Coversheet

December Financials including December and November Check Registers

Section: II. Finance

Item: A. December Financials including December and November

Check Registers

Purpose: Vote

Submitted by:

Related Material: 22.12-PCA - Financial Presentation.pdf



Monthly Financial Presentation – December 2022

Highlights

*

Highlights

- Revenue projection decreased \$65K, flat to prior forecast (1st interim)
- Expenses relatively in line with prior projection, down \$105K
- Projected surplus for year-end is \$5.4M
- No factoring outstanding or anticipated

SB720 Compliance and Reporting

- PTR is within the requirement minimum
- 80% instructional spending is out of compliance.
 Leadership developing a spending plan to address this metric within the year.

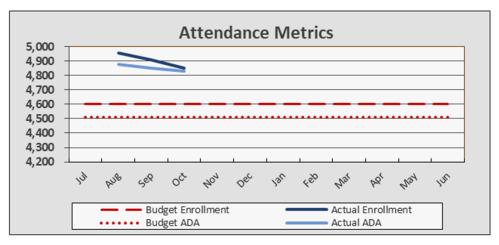
Pupil:Teac	her Ratio	
21.28	:1	

Cert.	Instr.
49.6%	78.9%
6,002,977	(680,877)



Attendance

Enrollment & Per Pupil Data						
	<u>Actual</u>	<u>Forecast</u>	<u>Budget</u>			
Average Enrollment	4,853	4,853	4,600			
ADA	4,852	4,852	4,508			
Attendance Rate	99.97%	99.97%	98.00%			
Unduplicated %	n/a	39.0%	39.0%			
Revenue per ADA		\$12,930	\$12,095			
Expenses per ADA		\$11,835	\$11,534			



- P1 ADA = 4,852 (+8% to original budget)
- P1 Attendance Rate = 99.97%



Revenue



- Revenue decreased \$65K from prior forecast, driven by:
- ADA: Reduced by 12 based on actuals (-\$160K)
- Title I: Prior-year adjustment added \$55K
- SPED (State): Prior-year adjustment added \$20K

Revenue

State Aid-Rev Limit Federal Revenue Other State Revenue Other Local Revenue

Total Revenue

Year-to-Date						
Actual		Budget		Fav/(Unf)		
\$ 21,845,064	\$	20,248,080	\$	1,596,984		
638,188		2,232,672		(1,594,484)		
1,773,980		1,680,205		93,774		
 77,560				77,560		
\$ 24,334,792	\$	24,160,957	<u>\$</u>	173,835		

	Annual/Full Year						
	Forecast		Budget		Fav/(Unf)		
\$	52,737,188	\$	45,689,297	\$	7,047,890		
	4,323,627		3,803,810		519,817		
	5,594,607		5,032,671		561,936		
	77,560				77,560		
<u>\$</u>	62,732,982	\$	54,525,778	\$	8,207,203		



Expenses



- Total expenses decreased \$105K, flat (-0.2%) to prior forecast
 - Salaries & Benefits: Increased by \$255K (+1%)
 - Student Funds: Decreased by \$315K (-3%)

Certificated Salaries
Classified Salaries
Benefits
Books and Supplies
Subagreement Services
Operations
Facilities
Professional Services
Depreciation

Total Expenses

Year-to-Date					
	Actual	al Budget		Fav/(Unf)	
\$	10,910,515	\$	10,000,135	\$	(910,379)
	1,949,638		1,791,815		(157,823)
	4,319,574		4,108,140		(211,434)
	3,207,344		2,782,506		(424,838)
	3,426,883		2,441,501		(985 <i>,</i> 382)
	305,554		249,200		(56,354)
	179,719		191,200		11,481
	1,090,523		1,022,225		(68,298)
	2,946		17,143		14,197
\$	25,392,696	\$	22,603,865	\$	(2,788,831)

	Annual/Full Year							
Forecast			Budget		Fav/(Unf)			
\$	24,285,363	\$	21,442,791	\$	(2,842,572)			
	4,082,716		3,608,905		(473,811)			
	8,603,743		8,612,722		8,979			
	10,174,195		8,632,671		(1,541,525)			
	6,925,064		6,628,836		(296,228)			
	601,746		498,400		(103,346)			
	400,219		382,400		(17,819)			
	2,259,033		2,156,135		(102,898)			
	20,089		34,286		14,197			
\$	57,352,168	\$	51,997,146	\$	(5,355,022)			



Fund Balance



- Projected year-end surplus increased by \$40K, flat to prior forecast
- End-of-year fund balance exceeds State and Authorizer requirements of 3% and 5% of total expenses, respectively.

Total Surplus(Deficit)
Beginning Fund Balance
Ending Fund Balance
As a % of Annual Expenses

	Year-to-Date						
	Actual		Budget		Fav/(Unf)		
\$	(1,057,904)	\$	1,557,092	\$	(2,614,996)		
	8,906,708		8,906,708				
<u>\$</u>	7,848,805	<u>\$</u>	10,463,800				
	13.7%		20.1%				

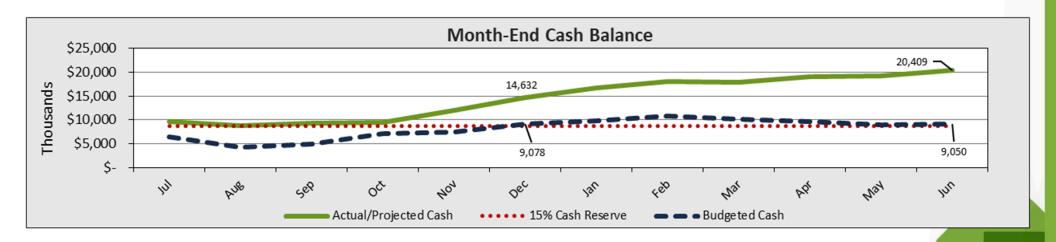
Annual/Full Year										
	Forecast		Budget	Fav/(Unf)						
\$	5,436,117	\$	2,528,632	\$	2,907,485					
_	8,906,708		8,906,708							
<u>\$</u>	14,342,825	<u>\$</u>	11,435,340							
	25.0%		22.0%							



Cash Balance



- 12/31 cash balance: \$14.6M
- Cash remains strong with no projected factoring needed





Appendices



- Forecast 22-23 / Monthly Cash Flow
- Budget vs. Actuals
- Statement of Financial Position
- Statement of Cash Flows
- Check Register (Nov Dec)
- AP Aging



Monthly Cash Flow/Forecast FY22-23

Revised 01/20/2023



Revisea 01/20/2023																
ADA = 4851.77													Year-End	Annual	Original	Favorable /
	Jul-22	Aug-22	Sep-22	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Accruals	Forecast	Budget Total	(Unfav.)
_																
Revenues State Aid - Revenue Limit															ADA = 4	1508.00
	2 275 426	2 275 426	4 005 227	4.005.227	4.005.227	4.005.337	4 122 400	F 112 226	E 112 22C	F 112 226	F 442 226	F 112 226	11.024	FO 630 733	42 724 044	C 000 001
8011 LCFF State Aid	2,275,126	2,275,126	4,095,227	4,095,227	4,095,227	4,095,227	4,122,409	5,113,226	5,113,226	5,113,226	5,113,226	5,113,226	11,024	50,630,722	43,721,841	6,908,881
8012 Education Protection Account	-	-	219,513	-	-	219,512	242,589	-	-	46,152	-	-	242,589	970,354	901,600	68,754
8096 In Lieu of Property Taxes	-	61,684	123,368	82,245	82,245	125,337	83,041	83,041	168,725	84,362	84,362	84,362	73,338	1,136,112	1,065,856	70,255
	2,275,126	2,336,810	4,438,108	4,177,472	4,177,472	4,440,076	4,448,039	5,196,267	5,281,950	5,243,740	5,197,588	5,197,588	326,951	52,737,188	45,689,297	7,047,890
Federal Revenue																
8181 Special Education - Entitlement	-	-	-	-	-	-	47,662	107,517	107,517	107,517	107,517	107,517	-	585,245	540,960	44,285
8290 Title I, Part A - Basic Low Income	-	-	-	-	55,304	42,294	-	-	-	-	-	-	529,708	627,306	627,306	-
8291 Title II, Part A - Teacher Quality	-	-	-	-	-	-	-	-	-	-	-	-	107,002	107,002	107,002	-
8293 Title III - Limited English	-	-	-	-	-	-	-	-	-	_	-	16,497	-	16,497	16,497	-
8296 Other Federal Revenue	_	_	_	262,252	78,878	144.157	746,894	_	_	746,894	_	,	1,008,502	2,987,577	2,512,045	475,532
8299 Prior Year Federal Revenue		_	_	,	,	55,304	-	_	_	- 10,00	_	_	_,,,,,,,,	55,304	_,=_,=	55,304
8233 Thorreal rederal nevenue				262,252	134,181	241,755	794,556	107,517	107,517	854,411	107,517	124,014	1,645,212	4,378,931	3,803,810	575,121
Other State Devenue				202,252	134,181	241,755	794,556	107,517	107,517	854,411	107,517	124,014	1,645,212	4,378,931	3,803,810	5/5,121
Other State Revenue							242.552									
8311 State Special Education	173,277	173,277	311,898	312,764	314,592	312,764	312,660	385,595	385,595	385,595	385,595	385,595	0	3,839,206	3,527,059	312,146
8550 Mandated Cost	-	-	-	-	100,137	-	-	-	-	-	-	-	-	100,137	100,137	0
8560 State Lottery	-	-	-	-	-	-	260,122	-	-	260,122	-	-	629,625	1,149,869	1,027,824	122,045
8598 Prior Year Revenue	-	-	-	25,168	-	23,435	-	-	-	-	-	-	-	48,602	-	48,602
8599 Other State Revenue	-	21,952	173,191	32,989	(230,542)	29,078	21,833	21,833	21,833	21,833	21,833	21,833	299,126	456,793	377,651	79,142
	173,277	195,229	485,089	370,921	184,187	365,276	594,616	407,428	407,428	667,550	407,428	407,428	928,751	5,594,607	5,032,671	561,936
Other Local Revenue	,		· ·	· · ·		<u> </u>	,	,			,					<u> </u>
8660 Interest Revenue	_	3,629	_	3,410	_	2,655	_	_	_	_	_	_	_	9,694	_	9,694
8699 School Fundraising		4,375	781	1,633	9,410	2,753	_	_	_	_	_	_	_	18,951	_	18,951
8980 Contributions, Unrestricted	13.846	35,000	37	1,033	32	2,755	_	_	_	_	_	_		48,915		48,915
6980 Contributions, officestricted	13,846	43,004	818	5,043	9,442	5,408						_		77,560		77,560
	13,846	43,004	818	5,043	9,442	5,408						-	-	77,560		77,560
T. I. I. D	2 452 240	2 575 242	4 004 045	4.045.600	4 505 303	F 050 545	F 007 044		E 700 00E	c 7cr 704		F 720 020	2 000 044	62 700 205	F4 F3F 770	0.000.00
Total Revenue	2,462,249	2,575,043	4,924,015	4,815,688	4,505,283	5,052,515	5,837,211	5,711,211	5,796,895	6,765,701	5,712,532	5,729,029	2,900,914	62,788,285	54,525,778	8,262,507
Expenses																
Certificated Salaries																
-	269,331	1,333,201	1,356,034	1,385,694	1,387,772	1,476,282	1,432,027	1,432,027	1,432,027	1,432,027	1,432,027	742,049	-	15,110,495	14,649,264	(461,231)
Certificated Salaries	269,331 39,908	1,333,201 264,157	1,356,034 254,635	1,385,694 222,128	1,387,772 221,793	1,476,282 222,580	1,432,027 222,187	1,432,027 222,187	1,432,027 222,187	1,432,027 222,187	1,432,027 222,187	742,049 222,187	- 1,504,546	15,110,495 4,062,866	14,649,264 2,108,721	(461,231) (1,954,146)
Certificated Salaries 1100 Teachers' Salaries											, ,	,	- 1,504,546 -			. , ,
Certificated Salaries 1100 Teachers' Salaries 1175 Teachers' Extra Duty/Stipends 1200 Pupil Support Salaries	39,908 38,492	264,157 130,570	254,635 133,085	222,128 155,925	221,793 152,833	222,580 164,129	222,187 158,481	222,187 158,481	222,187 158,481	222,187 158,481	222,187 158,481	222,187 75,494	1,504,546 - -	4,062,866 1,642,930	2,108,721 1,596,983	(1,954,146) (45,947)
Certificated Salaries 1100 Teachers' Salaries 1175 Teachers' Extra Duty/Stipends	39,908	264,157	254,635 133,085 195,044	222,128	221,793	222,580	222,187	222,187	222,187	222,187	222,187	222,187 75,494 196,432	- 1,504,546 - - -	4,062,866 1,642,930 2,373,853	2,108,721	(1,954,146)
Certificated Salaries 1100 Teachers' Salaries 1175 Teachers' Extra Duty/Stipends 1200 Pupil Support Salaries 1300 Administrators' Salaries	39,908 38,492 192,537 17,399	264,157 130,570 202,344 94,243	254,635 133,085 195,044 95,720	222,128 155,925 194,594 98,439	221,793 152,833 194,744 103,368	222,580 164,129 203,227 110,308	222,187 158,481 198,986 106,838	222,187 158,481 198,986 106,838	222,187 158,481 198,986 106,838	222,187 158,481 198,986 106,838	222,187 158,481 198,986 106,838	222,187 75,494 196,432 41,552	-	4,062,866 1,642,930 2,373,853 1,095,219	2,108,721 1,596,983 2,208,835 878,989	(1,954,146) (45,947) (165,018) (216,230)
Certificated Salaries 1100 Teachers' Salaries 1175 Teachers' Extra Duty/Stipends 1200 Pupil Support Salaries 1300 Administrators' Salaries 1900 Other Certificated Salaries	39,908 38,492 192,537	264,157 130,570 202,344	254,635 133,085 195,044	222,128 155,925 194,594	221,793 152,833 194,744	222,580 164,129 203,227	222,187 158,481 198,986	222,187 158,481 198,986	222,187 158,481 198,986	222,187 158,481 198,986	222,187 158,481 198,986	222,187 75,494 196,432	1,504,546 - - - 1,504,546	4,062,866 1,642,930 2,373,853	2,108,721 1,596,983 2,208,835	(1,954,146) (45,947) (165,018)
Certificated Salaries 1100 Teachers' Salaries 1175 Teachers' Extra Duty/Stipends 1200 Pupil Support Salaries 1300 Administrators' Salaries 1900 Other Certificated Salaries Classified Salaries	39,908 38,492 192,537 17,399 557,667	264,157 130,570 202,344 94,243 2,024,514	254,635 133,085 195,044 95,720 2,034,518	222,128 155,925 194,594 98,439 2,056,780	221,793 152,833 194,744 103,368 2,060,509	222,580 164,129 203,227 110,308 2,176,526	222,187 158,481 198,986 106,838 2,118,518	222,187 158,481 198,986 106,838 2,118,518	222,187 158,481 198,986 106,838 2,118,518	222,187 158,481 198,986 106,838 2,118,518	222,187 158,481 198,986 106,838 2,118,518	222,187 75,494 196,432 41,552 1,277,714	-	4,062,866 1,642,930 2,373,853 1,095,219 24,285,363	2,108,721 1,596,983 2,208,835 878,989 21,442,791	(1,954,146) (45,947) (165,018) (216,230) (2,842,572)
Certificated Salaries 1100 Teachers' Salaries 1175 Teachers' Extra Duty/Stipends 1200 Pupil Support Salaries 1300 Administrators' Salaries 1900 Other Certificated Salaries Classified Salaries 2100 Instructional Salaries	39,908 38,492 192,537 17,399 557,667	264,157 130,570 202,344 94,243 2,024,514	254,635 133,085 195,044 95,720 2,034,518	222,128 155,925 194,594 98,439 2,056,780	221,793 152,833 194,744 103,368 2,060,509	222,580 164,129 203,227 110,308 2,176,526	222,187 158,481 198,986 106,838 2,118,518	222,187 158,481 198,986 106,838 2,118,518	222,187 158,481 198,986 106,838 2,118,518	222,187 158,481 198,986 106,838 2,118,518	222,187 158,481 198,986 106,838 2,118,518	222,187 75,494 196,432 41,552 1,277,714	-	4,062,866 1,642,930 2,373,853 1,095,219 24,285,363	2,108,721 1,596,983 2,208,835 878,989 21,442,791 380,861	(1,954,146) (45,947) (165,018) (216,230) (2,842,572)
Certificated Salaries 1100 Teachers' Salaries 1175 Teachers' Extra Duty/Stipends 1200 Pupil Support Salaries 1300 Administrators' Salaries 1900 Other Certificated Salaries Classified Salaries 2100 Instructional Salaries 2200 Support Salaries	39,908 38,492 192,537 17,399 557,667 8,424 92,380	264,157 130,570 202,344 94,243 2,024,514 29,036 126,899	254,635 133,085 195,044 95,720 2,034,518 28,050 108,223	222,128 155,925 194,594 98,439 2,056,780 26,704 107,418	221,793 152,833 194,744 103,368 2,060,509 27,821 106,104	222,580 164,129 203,227 110,308 2,176,526 32,156 118,270	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876	222,187 75,494 196,432 41,552 1,277,714 26,116 116,617	-	4,062,866 1,642,930 2,373,853 1,095,219 24,285,363 339,086 1,370,293	2,108,721 1,596,983 2,208,835 878,989 21,442,791 380,861 1,228,515	(1,954,146) (45,947) (165,018) (216,230) (2,842,572) 41,775 (141,778)
Certificated Salaries 1100 Teachers' Salaries 1175 Teachers' Extra Duty/Stipends 1200 Pupil Support Salaries 1300 Administrators' Salaries 1900 Other Certificated Salaries Classified Salaries 2100 Instructional Salaries 2200 Support Salaries 2300 Classified Administrators'	39,908 38,492 192,537 17,399 557,667 8,424 92,380 46,187	264,157 130,570 202,344 94,243 2,024,514 29,036 126,899 38,035	254,635 133,085 195,044 95,720 2,034,518 28,050 108,223 34,710	222,128 155,925 194,594 98,439 2,056,780 26,704 107,418 43,766	221,793 152,833 194,744 103,368 2,060,509 27,821 106,104 41,565	222,580 164,129 203,227 110,308 2,176,526 32,156 118,270 44,932	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932	222,187 75,494 196,432 41,552 1,277,714 26,116 116,617 42,759	-	4,062,866 1,642,930 2,373,853 1,095,219 24,285,363 339,086 1,370,293 516,614	2,108,721 1,596,983 2,208,835 878,989 21,442,791 380,861 1,228,515 493,370	(1,954,146) (45,947) (165,018) (216,230) (2,842,572) 41,775 (141,778) (23,244)
Certificated Salaries 1100 Teachers' Salaries 1175 Teachers' Extra Duty/Stipends 1200 Pupil Support Salaries 1300 Administrators' Salaries 1900 Other Certificated Salaries Classified Salaries 2100 Instructional Salaries 2200 Support Salaries 2300 Classified Administrators' 2400 Clerical and Office Staff Salaries	39,908 38,492 192,537 17,399 557,667 8,424 92,380 46,187 115,744	264,157 130,570 202,344 94,243 2,024,514 29,036 126,899 38,035 131,798	254,635 133,085 195,044 95,720 2,034,518 28,050 108,223 34,710 127,415	222,128 155,925 194,594 98,439 2,056,780 26,704 107,418 43,766 122,957	221,793 152,833 194,744 103,368 2,060,509 27,821 106,104 41,565 126,749	222,580 164,129 203,227 110,308 2,176,526 32,156 118,270 44,932 134,218	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218	222,187 75,494 196,432 41,552 1,277,714 26,116 116,617 42,759 134,218	-	4,062,866 1,642,930 2,373,853 1,095,219 24,285,363 339,086 1,370,293 516,614 1,564,188	2,108,721 1,596,983 2,208,835 878,989 21,442,791 380,861 1,228,515 493,370 1,347,707	(1,954,146) (45,947) (165,018) (216,230) (2,842,572) 41,775 (141,778) (23,244) (216,481)
Certificated Salaries 1100 Teachers' Salaries 1175 Teachers' Extra Duty/Stipends 1200 Pupil Support Salaries 1300 Administrators' Salaries 1900 Other Certificated Salaries Classified Salaries 2100 Instructional Salaries 2200 Support Salaries 2300 Classified Administrators'	39,908 38,492 192,537 17,399 557,667 8,424 92,380 46,187 115,744 19,852	264,157 130,570 202,344 94,243 2,024,514 29,036 126,899 38,035 131,798 21,714	254,635 133,085 195,044 95,720 2,034,518 28,050 108,223 34,710 127,415 20,780	222,128 155,925 194,594 98,439 2,056,780 26,704 107,418 43,766 122,957 19,885	221,793 152,833 194,744 103,368 2,060,509 27,821 106,104 41,565 126,749 20,767	222,580 164,129 203,227 110,308 2,176,526 32,156 118,270 44,932 134,218 27,077	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077	222,187 75,494 196,432 41,552 1,277,714 26,116 116,617 42,759 134,218 27,077	1,504,546	4,062,866 1,642,930 2,373,853 1,095,219 24,285,363 339,086 1,370,293 516,614 1,564,188 292,536	2,108,721 1,596,983 2,208,835 878,989 21,442,791 380,861 1,228,515 493,370 1,347,707 158,452	(1,954,146) (45,947) (165,018) (216,230) (2,842,572) 41,775 (141,778) (23,244) (216,481) (134,084)
Certificated Salaries 1100 Teachers' Salaries 1175 Teachers' Extra Duty/Stipends 1200 Pupil Support Salaries 1300 Administrators' Salaries 1900 Other Certificated Salaries Classified Salaries 2100 Instructional Salaries 2200 Support Salaries 2300 Classified Administrators' 2400 Clerical and Office Staff Salaries 2900 Other Classified Salaries	39,908 38,492 192,537 17,399 557,667 8,424 92,380 46,187 115,744	264,157 130,570 202,344 94,243 2,024,514 29,036 126,899 38,035 131,798	254,635 133,085 195,044 95,720 2,034,518 28,050 108,223 34,710 127,415	222,128 155,925 194,594 98,439 2,056,780 26,704 107,418 43,766 122,957	221,793 152,833 194,744 103,368 2,060,509 27,821 106,104 41,565 126,749	222,580 164,129 203,227 110,308 2,176,526 32,156 118,270 44,932 134,218	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218	222,187 75,494 196,432 41,552 1,277,714 26,116 116,617 42,759 134,218	-	4,062,866 1,642,930 2,373,853 1,095,219 24,285,363 339,086 1,370,293 516,614 1,564,188	2,108,721 1,596,983 2,208,835 878,989 21,442,791 380,861 1,228,515 493,370 1,347,707	(1,954,146) (45,947) (165,018) (216,230) (2,842,572) 41,775 (141,778) (23,244) (216,481)
Certificated Salaries 1100 Teachers' Salaries 1175 Teachers' Extra Duty/Stipends 1200 Pupil Support Salaries 1300 Administrators' Salaries 1900 Other Certificated Salaries Classified Salaries 2100 Instructional Salaries 2200 Support Salaries 2300 Classified Administrators' 2400 Clerical and Office Staff Salaries 2900 Other Classified Salaries Benefits	39,908 38,492 192,537 17,399 557,667 8,424 92,380 46,187 115,744 19,852 282,587	264,157 130,570 202,344 94,243 2,024,514 29,036 126,899 38,035 131,798 21,714 347,483	254,635 133,085 195,044 95,720 2,034,518 28,050 108,223 34,710 127,415 20,780 319,178	222,128 155,925 194,594 98,439 2,056,780 26,704 107,418 43,766 122,957 19,885 320,730	221,793 152,833 194,744 103,368 2,060,509 27,821 106,104 41,565 126,749 20,767 323,007	222,580 164,129 203,227 110,308 2,176,526 32,156 118,270 44,932 134,218 27,077 356,652	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258	222,187 75,494 196,432 41,552 1,277,714 26,116 116,617 42,759 134,218 27,077 346,786	1,504,546	4,062,866 1,642,930 2,373,853 1,095,219 24,285,363 339,086 1,370,293 516,614 1,564,188 292,536 4,082,716	2,108,721 1,596,983 2,208,835 878,989 21,442,791 380,861 1,228,515 493,370 1,347,707 158,452 3,608,905	(1,954,146) (45,947) (165,018) (216,230) (2,842,572) 41,775 (141,778) (23,244) (216,481) (134,084) (473,811)
Certificated Salaries 1100 Teachers' Salaries 1175 Teachers' Extra Duty/Stipends 1200 Pupil Support Salaries 1300 Administrators' Salaries 1900 Other Certificated Salaries Classified Salaries 2100 Instructional Salaries 2200 Support Salaries 2300 Classified Administrators' 2400 Clerical and Office Staff Salaries 2900 Other Classified Salaries Benefits 3101 STRS	39,908 38,492 192,537 17,399 557,667 8,424 92,380 46,187 115,744 19,852 282,587	264,157 130,570 202,344 94,243 2,024,514 29,036 126,899 38,035 131,798 21,714 347,483	254,635 133,085 195,044 95,720 2,034,518 28,050 108,223 34,710 127,415 20,780 319,178	222,128 155,925 194,594 98,439 2,056,780 26,704 107,418 43,766 122,957 19,885 320,730	221,793 152,833 194,744 103,368 2,060,509 27,821 106,104 41,565 126,749 20,767 323,007	222,580 164,129 203,227 110,308 2,176,526 32,156 118,270 44,932 134,218 27,077 356,652	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258	222,187 75,494 196,432 41,552 1,277,714 26,116 116,617 42,759 134,218 27,077 346,786	1,504,546	4,062,866 1,642,930 2,373,853 1,095,219 24,285,363 339,086 1,370,293 516,614 1,564,188 292,536 4,082,716	2,108,721 1,596,983 2,208,835 878,989 21,442,791 380,861 1,228,515 493,370 1,347,707 158,452 3,608,905	(1,954,146) (45,947) (165,018) (216,230) (2,842,572) 41,775 (141,778) (23,244) (216,481) (134,084) (473,811) (152,906)
Certificated Salaries 1100 Teachers' Salaries 1175 Teachers' Extra Duty/Stipends 1200 Pupil Support Salaries 1300 Administrators' Salaries 1900 Other Certificated Salaries Classified Salaries 2100 Instructional Salaries 2200 Support Salaries 2200 Support Salaries 2200 Classified Administrators' 2400 Clerical and Office Staff Salaries 2900 Other Classified Salaries Benefits 3101 STRS 3301 OASDI	39,908 38,492 192,537 17,399 557,667 8,424 92,380 46,187 115,744 19,852 282,587	264,157 130,570 202,344 94,243 2,024,514 29,036 126,899 38,035 131,798 21,714 347,483 375,142 20,817	254,635 133,085 195,044 95,720 2,034,518 28,050 108,223 34,710 127,415 20,780 319,178 373,257 19,260	222,128 155,925 194,594 98,439 2,056,780 26,704 107,418 43,766 122,957 19,885 320,730 268,447 19,096	221,793 152,833 194,744 103,368 2,060,509 27,821 106,104 41,565 126,749 20,767 323,007 379,784 19,295	222,580 164,129 203,227 110,308 2,176,526 32,156 118,270 44,932 134,218 27,077 356,652 397,674 21,366	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258 397,674 21,989	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258 397,674 21,989	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258 397,674 21,989	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258 397,674 21,989	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258 397,674 21,989	222,187 75,494 196,432 41,552 1,277,714 26,116 116,617 42,759 134,218 27,077 346,786 241,465 21,344	1,504,546	4,062,866 1,642,930 2,373,853 1,095,219 24,285,363 339,086 1,370,293 516,614 1,564,188 292,536 4,082,716	2,108,721 1,596,983 2,208,835 878,989 21,442,791 380,861 1,228,515 493,370 1,347,707 158,452 3,608,905 4,095,573 223,752	(1,954,146) (45,947) (165,018) (216,230) (2,842,572) 41,775 (141,778) (23,244) (216,481) (134,084) (473,811) (152,906) (23,913)
Certificated Salaries 1100 Teachers' Salaries 1175 Teachers' Extra Duty/Stipends 1200 Pupil Support Salaries 1300 Administrators' Salaries 1900 Other Certificated Salaries Classified Salaries 2100 Instructional Salaries 2200 Support Salaries 2300 Classified Administrators' 2400 Clerical and Office Staff Salaries 2900 Other Classified Salaries Benefits 3101 STRS	39,908 38,492 192,537 17,399 557,667 8,424 92,380 46,187 115,744 19,852 282,587	264,157 130,570 202,344 94,243 2,024,514 29,036 126,899 38,035 131,798 21,714 347,483 375,142 20,817 33,408	254,635 133,085 195,044 95,720 2,034,518 28,050 108,223 34,710 127,415 20,780 319,178 373,257 19,260 33,178	222,128 155,925 194,594 98,439 2,056,780 26,704 107,418 43,766 122,957 19,885 320,730 268,447 19,096 33,378	221,793 152,833 194,744 103,368 2,060,509 27,821 106,104 41,565 126,749 20,767 323,007 379,784 19,295 33,509	222,580 164,129 203,227 110,308 2,176,526 32,156 118,270 44,932 134,218 27,077 356,652 397,674 21,366 35,287	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258 397,674 21,989 35,537	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258 397,674 21,989 35,537	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258 397,674 21,989 35,537	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258 397,674 21,989 35,537	222,187 158,481 198,986 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258 397,674 21,989 35,537	222,187 75,494 196,432 41,552 1,277,714 26,116 116,617 42,759 134,218 27,077 346,786 241,465 21,344 23,318	1,504,546	4,062,866 1,642,930 2,373,853 1,095,219 24,285,363 339,086 1,370,293 516,614 1,564,188 292,536 4,082,716 4,248,479 247,665 381,437	2,108,721 1,596,983 2,208,835 878,989 21,442,791 380,861 1,228,515 493,370 1,347,707 158,452 3,608,905 4,095,573 223,752 363,250	(1,954,146) (45,947) (165,018) (216,230) (2,842,572) 41,775 (141,778) (23,244) (216,481) (134,084) (473,811) (152,906) (23,913) (18,187)
Certificated Salaries 1100 Teachers' Salaries 1175 Teachers' Extra Duty/Stipends 1200 Pupil Support Salaries 1300 Administrators' Salaries 1900 Other Certificated Salaries Classified Salaries 2100 Instructional Salaries 2200 Support Salaries 2200 Support Salaries 2200 Classified Administrators' 2400 Clerical and Office Staff Salaries 2900 Other Classified Salaries Benefits 3101 STRS 3301 OASDI	39,908 38,492 192,537 17,399 557,667 8,424 92,380 46,187 115,744 19,852 282,587	264,157 130,570 202,344 94,243 2,024,514 29,036 126,899 38,035 131,798 21,714 347,483 375,142 20,817	254,635 133,085 195,044 95,720 2,034,518 28,050 108,223 34,710 127,415 20,780 319,178 373,257 19,260	222,128 155,925 194,594 98,439 2,056,780 26,704 107,418 43,766 122,957 19,885 320,730 268,447 19,096	221,793 152,833 194,744 103,368 2,060,509 27,821 106,104 41,565 126,749 20,767 323,007 379,784 19,295	222,580 164,129 203,227 110,308 2,176,526 32,156 118,270 44,932 134,218 27,077 356,652 397,674 21,366	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258 397,674 21,989	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258 397,674 21,989	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258 397,674 21,989	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258 397,674 21,989	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258 397,674 21,989	222,187 75,494 196,432 41,552 1,277,714 26,116 116,617 42,759 134,218 27,077 346,786 241,465 21,344	1,504,546	4,062,866 1,642,930 2,373,853 1,095,219 24,285,363 339,086 1,370,293 516,614 1,564,188 292,536 4,082,716	2,108,721 1,596,983 2,208,835 878,989 21,442,791 380,861 1,228,515 493,370 1,347,707 158,452 3,608,905 4,095,573 223,752	(1,954,146) (45,947) (165,018) (216,230) (2,842,572) 41,775 (141,778) (23,244) (216,481) (134,084) (473,811) (152,906) (23,913)
Certificated Salaries 1100 Teachers' Salaries 1175 Teachers' Extra Duty/Stipends 1200 Pupil Support Salaries 1300 Administrators' Salaries 1900 Other Certificated Salaries Classified Salaries 2100 Instructional Salaries 2200 Support Salaries 2300 Classified Administrators' 2400 Clerical and Office Staff Salaries 2900 Other Classified Salaries Benefits 3101 STRS 3301 OASDI 3311 Medicare	39,908 38,492 192,537 17,399 557,667 8,424 92,380 46,187 115,744 19,852 282,587	264,157 130,570 202,344 94,243 2,024,514 29,036 126,899 38,035 131,798 21,714 347,483 375,142 20,817 33,408	254,635 133,085 195,044 95,720 2,034,518 28,050 108,223 34,710 127,415 20,780 319,178 373,257 19,260 33,178	222,128 155,925 194,594 98,439 2,056,780 26,704 107,418 43,766 122,957 19,885 320,730 268,447 19,096 33,378	221,793 152,833 194,744 103,368 2,060,509 27,821 106,104 41,565 126,749 20,767 323,007 379,784 19,295 33,509	222,580 164,129 203,227 110,308 2,176,526 32,156 118,270 44,932 134,218 27,077 356,652 397,674 21,366 35,287	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258 397,674 21,989 35,537	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258 397,674 21,989 35,537	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258 397,674 21,989 35,537	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258 397,674 21,989 35,537	222,187 158,481 198,986 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258 397,674 21,989 35,537	222,187 75,494 196,432 41,552 1,277,714 26,116 116,617 42,759 134,218 27,077 346,786 241,465 21,344 23,318	1,504,546	4,062,866 1,642,930 2,373,853 1,095,219 24,285,363 339,086 1,370,293 516,614 1,564,188 292,536 4,082,716 4,248,479 247,665 381,437	2,108,721 1,596,983 2,208,835 878,989 21,442,791 380,861 1,228,515 493,370 1,347,707 158,452 3,608,905 4,095,573 223,752 363,250	(1,954,146) (45,947) (165,018) (216,230) (2,842,572) 41,775 (141,778) (23,244) (216,481) (134,084) (473,811) (152,906) (23,913) (18,187)
Certificated Salaries 1100 Teachers' Salaries 1175 Teachers' Extra Duty/Stipends 1200 Pupil Support Salaries 1300 Administrators' Salaries 1900 Other Certificated Salaries Classified Salaries 2100 Instructional Salaries 2200 Support Salaries 2300 Classified Administrators' 2400 Clerical and Office Staff Salaries 2900 Other Classified Salaries Benefits 3101 STRS 3301 OASDI 3311 Medicare 3401 Health and Welfare	39,908 38,492 192,537 17,399 557,667 8,424 92,380 46,187 115,744 19,852 282,587	264,157 130,570 202,344 94,243 2,024,514 29,036 126,899 38,035 131,798 21,714 347,483 375,142 20,817 33,408 193,984	254,635 133,085 195,044 95,720 2,034,518 28,050 108,223 34,710 127,415 20,780 319,178 373,257 19,260 33,178 218,108	222,128 155,925 194,594 98,439 2,056,780 26,704 107,418 43,766 122,957 19,885 320,730 268,447 19,096 33,378 241,370	221,793 152,833 194,744 103,368 2,060,509 27,821 106,104 41,565 126,749 20,767 323,007 379,784 19,295 33,509 233,180	222,580 164,129 203,227 110,308 2,176,526 32,156 118,270 44,932 134,218 27,077 356,652 397,674 21,366 35,287 216,120	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258 397,674 21,989 35,537 216,120	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258 397,674 21,989 35,537 216,120	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258 397,674 21,989 35,537 216,120	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258 397,674 21,989 35,537 216,120	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258 397,674 21,989 35,537 216,120	222,187 75,494 196,432 41,552 1,277,714 26,116 116,617 42,759 134,218 27,077 346,786 241,465 21,344 23,318 216,120	1,504,546	4,062,866 1,642,930 2,373,853 1,095,219 24,285,363 339,086 1,370,293 516,614 1,564,188 292,536 4,082,716 4,248,479 247,665 381,437 2,865,534	2,108,721 1,596,983 2,208,835 878,989 21,442,791 380,861 1,228,515 493,370 1,347,707 158,452 3,608,905 4,095,573 223,752 363,250 3,170,000	(1,954,146) (45,947) (165,018) (216,230) (2,842,572) 41,775 (141,778) (23,244) (216,481) (134,084) (473,811) (152,906) (23,913) (18,187) 304,466
Certificated Salaries 1100 Teachers' Salaries 1175 Teachers' Extra Duty/Stipends 1200 Pupil Support Salaries 1300 Administrators' Salaries 1900 Other Certificated Salaries Classified Salaries 2100 Instructional Salaries 2200 Support Salaries 2200 Classified Administrators' 2400 Clerical and Office Staff Salaries 2900 Other Classified Salaries Benefits 3101 STRS 3301 OASDI 3311 Medicare 3401 Health and Welfare 3501 State Unemployment 3601 Workers' Compensation	39,908 38,492 192,537 17,399 557,667 8,424 92,380 46,187 115,744 19,852 282,587 103,974 16,543 11,672 466,053 1,305	264,157 130,570 202,344 94,243 2,024,514 29,036 126,899 38,035 131,798 21,714 347,483 375,142 20,817 33,408 193,984 5,634	254,635 133,085 195,044 95,720 2,034,518 28,050 108,223 34,710 127,415 20,780 319,178 373,257 19,260 33,178 218,108 3,154	222,128 155,925 194,594 98,439 2,056,780 26,704 107,418 43,766 122,957 19,885 320,730 268,447 19,096 33,378 241,370 56 15,063	221,793 152,833 194,744 103,368 2,060,509 27,821 106,104 41,565 126,749 20,767 323,007 379,784 19,295 33,509 233,180 506	222,580 164,129 203,227 110,308 2,176,526 32,156 118,270 44,932 134,218 27,077 356,652 397,674 21,366 35,287 216,120 31,226	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258 397,674 21,989 35,537 216,120 45,938	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258 397,674 21,989 35,537 216,120 36,750	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258 397,674 21,989 35,537 216,120 18,375	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258 397,674 21,989 35,537 216,120 9,188	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258 397,674 21,989 35,537 216,120 9,188	222,187 75,494 196,432 41,552 1,277,714 26,116 116,617 42,759 134,218 27,077 346,786 241,465 21,344 23,318 216,120 1,305	1,504,546	4,062,866 1,642,930 2,373,853 1,095,219 24,285,363 339,086 1,370,293 516,614 1,564,188 292,536 4,082,716 4,248,479 247,665 381,437 2,865,534 162,623 307,054	2,108,721 1,596,983 2,208,835 878,989 21,442,791 380,861 1,228,515 493,370 1,347,707 158,452 3,608,905 4,095,573 223,752 363,250 3,170,000 156,800 350,724	(1,954,146) (45,947) (165,018) (216,230) (2,842,572) 41,775 (141,778) (23,244) (216,481) (134,084) (473,811) (152,906) (23,913) (18,187) 304,466 (5,823) 43,670
Certificated Salaries 1100 Teachers' Salaries 1175 Teachers' Extra Duty/Stipends 1200 Pupil Support Salaries 1300 Administrators' Salaries 1900 Other Certificated Salaries 2100 Instructional Salaries 2200 Support Salaries 2300 Classified Administrators' 2400 Clerical and Office Staff Salaries 2900 Other Classified Salaries Benefits 3101 STRS 3301 OASDI 3311 Medicare 3401 Health and Welfare 3501 State Unemployment	39,908 38,492 192,537 17,399 557,667 8,424 92,380 46,187 115,744 19,852 282,587 103,974 16,543 11,672 466,053 1,305 12,653	264,157 130,570 202,344 94,243 2,024,514 29,036 126,899 38,035 131,798 21,714 347,483 375,142 20,817 33,408 193,984 5,634 19,607	254,635 133,085 195,044 95,720 2,034,518 28,050 108,223 34,710 127,415 20,780 319,178 373,257 19,260 33,178 218,108 3,154 34,199	222,128 155,925 194,594 98,439 2,056,780 26,704 107,418 43,766 122,957 19,885 320,730 268,447 19,096 33,378 241,370 56 15,063 390,951	221,793 152,833 194,744 103,368 2,060,509 27,821 106,104 41,565 126,749 20,767 323,007 379,784 19,295 33,509 233,180 506 26,258	222,580 164,129 203,227 110,308 2,176,526 32,156 118,270 44,932 134,218 27,077 356,652 397,674 21,366 35,287 216,120 31,226 15,062	222,187 158,481 198,986 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258 397,674 21,989 35,537 216,120 45,938 34,312	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258 397,674 21,989 35,537 216,120 36,750 34,312	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258 397,674 21,989 35,537 216,120 18,375 34,312	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258 397,674 21,989 35,537 216,120 9,188 34,312	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258 397,674 21,989 35,537 216,120 9,188 34,312	222,187 75,494 196,432 41,552 1,277,714 26,116 116,617 42,759 134,218 27,077 346,786 241,465 21,344 23,318 216,120 1,305	1,504,546	4,062,866 1,642,930 2,373,853 1,095,219 24,285,363 339,086 1,370,293 516,614 1,564,188 292,536 4,082,716 4,248,479 247,665 381,437 2,865,534 162,623 307,054 390,951	2,108,721 1,596,983 2,208,835 878,989 21,442,791 380,861 1,228,515 493,370 1,347,707 158,452 3,608,905 4,095,573 223,752 363,250 3,170,000 156,800 350,724 252,623	(1,954,146) (45,947) (165,018) (216,230) (2,842,572) 41,775 (141,778) (23,244) (216,481) (134,084) (473,811) (152,906) (23,913) (18,187) 304,466 (5,823) 43,670 (138,328)
Certificated Salaries 1100 Teachers' Salaries 1175 Teachers' Extra Duty/Stipends 1200 Pupil Support Salaries 1300 Administrators' Salaries 1900 Other Certificated Salaries Classified Salaries 2100 Instructional Salaries 2200 Support Salaries 2300 Classified Administrators' 2400 Clerical and Office Staff Salaries 2900 Other Classified Salaries Benefits 3101 STRS 3301 OASDI 3311 Medicare 3401 Health and Welfare 3501 State Unemployment 3601 Workers' Compensation 3901 Other Benefits	39,908 38,492 192,537 17,399 557,667 8,424 92,380 46,187 115,744 19,852 282,587 103,974 16,543 11,672 466,053 1,305	264,157 130,570 202,344 94,243 2,024,514 29,036 126,899 38,035 131,798 21,714 347,483 375,142 20,817 33,408 193,984 5,634	254,635 133,085 195,044 95,720 2,034,518 28,050 108,223 34,710 127,415 20,780 319,178 373,257 19,260 33,178 218,108 3,154	222,128 155,925 194,594 98,439 2,056,780 26,704 107,418 43,766 122,957 19,885 320,730 268,447 19,096 33,378 241,370 56 15,063	221,793 152,833 194,744 103,368 2,060,509 27,821 106,104 41,565 126,749 20,767 323,007 379,784 19,295 33,509 233,180 506	222,580 164,129 203,227 110,308 2,176,526 32,156 118,270 44,932 134,218 27,077 356,652 397,674 21,366 35,287 216,120 31,226	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258 397,674 21,989 35,537 216,120 45,938	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258 397,674 21,989 35,537 216,120 36,750	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258 397,674 21,989 35,537 216,120 18,375	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258 397,674 21,989 35,537 216,120 9,188	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258 397,674 21,989 35,537 216,120 9,188	222,187 75,494 196,432 41,552 1,277,714 26,116 116,617 42,759 134,218 27,077 346,786 241,465 21,344 23,318 216,120 1,305	1,504,546	4,062,866 1,642,930 2,373,853 1,095,219 24,285,363 339,086 1,370,293 516,614 1,564,188 292,536 4,082,716 4,248,479 247,665 381,437 2,865,534 162,623 307,054	2,108,721 1,596,983 2,208,835 878,989 21,442,791 380,861 1,228,515 493,370 1,347,707 158,452 3,608,905 4,095,573 223,752 363,250 3,170,000 156,800 350,724	(1,954,146) (45,947) (165,018) (216,230) (2,842,572) 41,775 (141,778) (23,244) (216,481) (134,084) (473,811) (152,906) (23,913) (18,187) 304,466 (5,823) 43,670
Certificated Salaries 1100 Teachers' Salaries 1175 Teachers' Extra Duty/Stipends 1200 Pupil Support Salaries 1300 Administrators' Salaries 1900 Other Certificated Salaries 2100 Instructional Salaries 2200 Support Salaries 2300 Classified Administrators' 2400 Clerical and Office Staff Salaries 2900 Other Classified Salaries Benefits 3101 STRS 3301 OASDI 3311 Medicare 3401 Health and Welfare 3501 State Unemployment 3601 Workers' Compensation 3901 Other Benefits Books and Supplies	39,908 38,492 192,537 17,399 557,667 8,424 92,380 46,187 115,744 19,852 282,587 103,974 16,543 11,672 466,053 1,305 12,653	264,157 130,570 202,344 94,243 2,024,514 29,036 126,899 38,035 131,798 21,714 347,483 375,142 20,817 33,408 193,984 5,634 19,607	254,635 133,085 195,044 95,720 2,034,518 28,050 108,223 34,710 127,415 20,780 319,178 373,257 19,260 33,178 218,108 3,154 34,199 681,155	222,128 155,925 194,594 98,439 2,056,780 26,704 107,418 43,766 122,957 19,885 320,730 268,447 19,096 33,378 241,370 56 15,063 390,951 968,361	221,793 152,833 194,744 103,368 2,060,509 27,821 106,104 41,565 126,749 20,767 323,007 379,784 19,295 33,509 233,180 66,258 692,532	222,580 164,129 203,227 110,308 2,176,526 32,156 118,270 44,932 134,218 27,077 356,652 397,674 21,366 35,287 216,120 31,226 15,062	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258 397,674 21,989 35,537 216,120 45,938 34,312	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258 397,674 21,989 35,537 216,120 36,750 34,312	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258 397,674 21,989 35,537 216,120 18,375 34,312	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258 397,674 21,989 35,537 216,120 9,188 34,312	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258 397,674 21,989 35,537 216,120 9,188 34,312	222,187 75,494 196,432 41,552 1,277,714 26,116 116,617 42,759 134,218 27,077 346,786 241,465 21,344 23,318 216,120 1,305 12,653	1,504,546	4,062,866 1,642,930 2,373,853 1,095,219 24,285,363 339,086 1,370,293 516,614 1,564,188 292,536 4,082,716 4,248,479 247,665 381,437 2,865,534 162,623 307,054 390,951 8,603,743	2,108,721 1,596,983 2,208,835 878,989 21,442,791 380,861 1,228,515 493,370 1,347,707 158,452 3,608,905 4,095,573 223,752 363,250 3,170,000 156,800 350,724 252,623 8,612,722	(1,954,146) (45,947) (165,018) (216,230) (2,842,572) 41,775 (141,778) (23,244) (216,481) (134,084) (473,811) (152,906) (23,913) (18,187) 304,466 (5,823) 43,670 (138,328) 8,979
Certificated Salaries 1100 Teachers' Salaries 1175 Teachers' Extra Duty/Stipends 1200 Pupil Support Salaries 1300 Administrators' Salaries 1900 Other Certificated Salaries 2100 Instructional Salaries 2200 Support Salaries 2300 Classified Administrators' 2400 Clerical and Office Staff Salaries 2900 Other Classified Salaries Benefits 3101 STRS 3301 OASDI 3311 Medicare 3401 Health and Welfare 3501 State Unemployment 3601 Workers' Compensation 3901 Other Benefits Books and Supplies 4100 Textbooks and Core Materials	39,908 38,492 192,537 17,399 557,667 8,424 92,380 46,187 115,744 19,852 282,587 103,974 16,543 11,672 466,053 1,305 12,653	264,157 130,570 202,344 94,243 2,024,514 29,036 126,899 38,035 131,798 21,714 347,483 375,142 20,817 33,408 193,984 5,634 19,607	254,635 133,085 195,044 95,720 2,034,518 28,050 108,223 34,710 127,415 20,780 319,178 373,257 19,260 33,178 218,108 3,154 34,199	222,128 155,925 194,594 98,439 2,056,780 26,704 107,418 43,766 122,957 19,885 320,730 268,447 19,096 33,378 241,370 56 15,063 390,951 968,361	221,793 152,833 194,744 103,368 2,060,509 27,821 106,104 41,565 126,749 20,767 323,007 379,784 19,295 33,509 233,180 506 26,258	222,580 164,129 203,227 110,308 2,176,526 32,156 118,270 44,932 134,218 27,077 356,652 397,674 21,366 35,287 216,120 31,226 15,062	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258 397,674 21,989 35,537 216,120 45,938 34,312	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258 397,674 21,989 35,537 216,120 36,750 34,312	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258 397,674 21,989 35,537 216,120 18,375 34,312	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258 397,674 21,989 35,537 216,120 9,188 34,312	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258 397,674 21,989 35,537 216,120 9,188 34,312	222,187 75,494 196,432 41,552 1,277,714 26,116 116,617 42,759 134,218 27,077 346,786 241,465 21,344 23,318 216,120 1,305 12,653	1,504,546	4,062,866 1,642,930 2,373,853 1,095,219 24,285,363 339,086 1,370,293 516,614 1,564,188 292,536 4,082,716 4,248,479 247,665 381,437 2,865,534 162,623 307,054 390,951 8,603,743	2,108,721 1,596,983 2,208,835 878,989 21,442,791 380,861 1,228,515 493,370 1,347,707 158,452 3,608,905 4,095,573 223,752 363,250 3,170,000 156,800 350,724 252,623 8,612,722	(1,954,146) (45,947) (165,018) (216,230) (2,842,572) 41,775 (141,778) (23,244) (216,481) (134,084) (473,811) (152,906) (23,913) (18,187) 304,466 (5,823) 43,670 (138,328) 8,979 (54,200)
Certificated Salaries 1100 Teachers' Salaries 1175 Teachers' Salaries 1200 Pupil Support Salaries 1300 Administrators' Salaries 1900 Other Certificated Salaries 2100 Instructional Salaries 2200 Support Salaries 2300 Classified Administrators' 2400 Clerical and Office Staff Salaries 2900 Other Classified Salaries 8enefits 3101 STRS 3301 OASDI 3311 Medicare 3401 Health and Welfare 3501 State Unemployment 3601 Workers' Compensation 3901 Other Benefits Books and Supplies 4100 Textbooks and Core Materials 4302 School Supplies	39,908 38,492 192,537 17,399 557,667 8,424 92,380 46,187 115,744 19,852 282,587 103,974 16,543 11,672 466,053 1,305 12,653 612,200 27,675 104,847	264,157 130,570 202,344 94,243 2,024,514 29,036 126,899 38,035 131,798 21,714 347,483 375,142 20,817 33,408 193,984 5,634 19,607 648,592	254,635 133,085 195,044 95,720 2,034,518 28,050 108,223 34,710 127,415 20,780 319,178 373,257 19,260 33,178 218,108 3,154 34,199 - 681,155	222,128 155,925 194,594 98,439 2,056,780 26,704 107,418 43,766 122,957 19,885 320,730 268,447 19,096 33,378 241,370 56 15,063 390,951 968,361	221,793 152,833 194,744 103,368 2,060,509 27,821 106,104 41,565 126,749 20,767 323,007 379,784 19,295 33,509 233,180 506 26,258	222,580 164,129 203,227 110,308 2,176,526 32,156 118,270 44,932 134,218 27,077 356,652 397,674 21,366 35,287 216,120 31,226 15,062	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258 397,674 21,989 35,537 216,120 45,938 34,312 	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258 397,674 21,989 35,537 216,120 36,750 34,312 	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258 397,674 21,989 35,537 216,120 18,375 34,312 724,007	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258 397,674 21,989 35,537 216,120 9,188 34,312 714,820	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258 397,674 21,989 35,537 216,120 9,188 34,312 714,820	222,187 75,494 196,432 41,552 1,277,714 26,116 116,617 42,759 134,218 27,077 346,786 241,465 21,344 23,318 216,120 1,305 12,653 516,206	1,504,546	4,062,866 1,642,930 2,373,853 1,095,219 24,285,363 339,086 1,370,293 516,614 1,564,188 292,536 4,082,716 4,248,479 247,665 381,437 2,865,534 162,623 307,054 390,951 8,603,743	2,108,721 1,596,983 2,208,835 878,989 21,442,791 380,861 1,228,515 493,370 1,347,707 158,452 3,608,905 4,095,573 223,752 363,250 3,170,000 156,800 350,724 252,623 8,612,722 14,100 6,385,698	(1,954,146) (45,947) (165,018) (216,230) (2,842,572) 41,775 (141,778) (23,244) (216,481) (134,084) (473,811) (152,906) (23,913) (18,187) 304,466 (5,823) 43,670 (138,328) 8,979 (54,200) (818,742)
Certificated Salaries 1100 Teachers' Salaries 1175 Teachers' Salaries 1200 Pupil Support Salaries 1300 Administrators' Salaries 1300 Other Certificated Salaries 2100 Instructional Salaries 2200 Support Salaries 2300 Classified Administrators' 2400 Clerical and Office Staff Salaries 2900 Other Classified Salaries 2900 Other Classified Salaries 3101 STRS 3301 OASDI 3311 Medicare 3401 Health and Welfare 3501 State Unemployment 3601 Workers' Compensation 3901 Other Benefits Books and Supplies 4100 Textbooks and Core Materials 4302 School Supplies 4305 Software	39,908 38,492 192,537 17,399 557,667 8,424 92,380 46,187 115,744 19,852 282,587 103,974 16,543 11,672 466,053 1,305 12,653 612,200 27,675 104,847 365,074	264,157 130,570 202,344 94,243 2,024,514 29,036 126,899 38,035 131,798 21,714 347,483 375,142 20,817 33,408 193,984 5,634 19,607 	254,635 133,085 195,044 95,720 2,034,518 28,050 108,223 34,710 127,415 20,780 319,178 373,257 19,260 33,178 218,108 3,154 34,199 - 681,155	222,128 155,925 194,594 98,439 2,056,780 26,704 107,418 43,766 122,957 19,885 320,730 268,447 19,096 33,378 241,370 56 15,063 390,951 968,361	221,793 152,833 194,744 103,368 2,060,509 27,821 106,104 41,565 126,749 20,767 323,007 379,784 19,295 33,509 233,180 506 26,258 692,532	222,580 164,129 203,227 110,308 2,176,526 32,156 118,270 44,932 134,218 27,077 356,652 397,674 21,366 35,287 216,120 31,226 15,062 716,735	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258 397,674 21,989 35,537 216,120 45,938 34,312 -751,570 1,258 287,196 76,017	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258 397,674 21,989 35,537 216,120 36,750 34,312 -742,382 1,258 303,949 76,017	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258 397,674 21,989 35,537 216,120 18,375 34,312 -724,007	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258 397,674 21,989 35,537 216,120 9,188 34,312 -714,820 1,258 1,113,157 76,017	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258 397,674 21,989 35,537 216,120 9,188 34,312 714,820 1,258 989,727 76,017	222,187 75,494 196,432 41,552 1,277,714 26,116 116,617 42,759 134,218 27,077 346,786 241,465 21,344 23,318 216,120 1,305 12,653 516,206	1,504,546	4,062,866 1,642,930 2,373,853 1,095,219 24,285,363 339,086 1,370,293 516,614 1,564,188 292,536 4,082,716 4,248,479 247,665 381,437 2,865,534 162,623 307,054 390,951 8,603,743	2,108,721 1,596,983 2,208,835 878,989 21,442,791 380,861 1,228,515 493,370 1,347,707 158,452 3,608,905 4,095,573 223,752 363,250 3,170,000 156,800 350,724 252,623 8,612,722 14,100 6,385,698 847,600	(1,954,146) (45,947) (165,018) (216,230) (2,842,572) 41,775 (141,778) (23,244) (216,481) (134,084) (473,811) (152,906) (23,913) (18,187) 304,466 (5,823) 43,670 (138,328) 8,979 (54,200) (818,742) (516,239)
Certificated Salaries 1100 Teachers' Salaries 1175 Teachers' Salaries 1200 Pupil Support Salaries 1300 Administrators' Salaries 1900 Other Certificated Salaries 2100 Instructional Salaries 2200 Support Salaries 2300 Classified Administrators' 2400 Clerical and Office Staff Salaries 2900 Other Classified Salaries 8enefits 3101 STRS 3301 STRS 3301 OASDI 3311 Medicare 3401 Health and Welfare 3501 State Unemployment 3601 Workers' Compensation 3901 Other Benefits 8eoks and Supplies 4100 Textbooks and Core Materials 4302 School Supplies 4305 Software 4310 Office Expense	39,908 38,492 192,537 17,399 557,667 8,424 92,380 46,187 115,744 19,852 282,587 103,974 16,543 11,672 466,053 1,305 12,653 612,200 27,675 104,847	264,157 130,570 202,344 94,243 2,024,514 29,036 126,899 38,035 131,798 21,714 347,483 375,142 20,817 33,408 193,984 5,634 19,607 648,592	254,635 133,085 195,044 95,720 2,034,518 28,050 108,223 34,710 127,415 20,780 319,178 373,257 19,260 33,178 218,108 3,154 34,199 - 681,155	222,128 155,925 194,594 98,439 2,056,780 26,704 107,418 43,766 122,957 19,885 320,730 268,447 19,096 33,378 241,370 56 15,063 390,951 968,361	221,793 152,833 194,744 103,368 2,060,509 27,821 106,104 41,565 126,749 20,767 323,007 379,784 19,295 33,509 233,180 506 26,258 692,532 12,441 154,989 8,114 2,004	222,580 164,129 203,227 110,308 2,176,526 32,156 118,270 44,932 134,218 27,077 356,652 397,674 21,366 35,287 216,120 31,226 15,062 716,735 88 293,068 21,050 1,386	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258 397,674 21,989 35,537 216,120 45,938 34,312 751,570 1,258 287,196 76,017 10,483	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258 397,674 21,989 35,537 216,120 36,750 34,312 	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258 397,674 21,989 35,537 216,120 18,375 34,312 724,007	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258 397,674 21,989 35,537 216,120 9,188 34,312 714,820 1,258 1,113,157 76,017 10,483	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258 397,674 21,989 35,537 216,120 9,188 34,312 714,820 1,258 989,727 76,017 10,483	222,187 75,494 196,432 41,552 1,277,714 26,116 116,617 42,759 134,218 27,077 346,786 241,465 21,344 23,318 216,120 1,305 12,653 1,996,588 76,017 10,483	1,504,546	4,062,866 1,642,930 2,373,853 1,095,219 24,285,363 339,086 1,370,293 516,614 1,564,188 292,536 4,082,716 4,248,479 247,665 381,437 2,865,534 162,623 307,054 390,951 8,603,743 68,300 7,204,441 1,363,839 106,773	2,108,721 1,596,983 2,208,835 878,989 21,442,791 380,861 1,228,515 493,370 1,347,707 158,452 3,608,905 4,095,573 223,752 363,250 3,170,000 156,800 350,724 252,623 8,612,722 14,100 6,385,698 847,600 118,000	(1,954,146) (45,947) (165,018) (216,230) (2,842,572) 41,775 (141,778) (23,244) (216,481) (134,084) (473,811) (152,906) (23,913) (18,187) 304,466 (5,823) 43,670 (138,328) 8,979 (54,200) (818,742) (516,239) 11,227
Certificated Salaries 1100 Teachers' Salaries 1175 Teachers' Extra Duty/Stipends 1200 Pupil Support Salaries 1300 Administrators' Salaries 1900 Other Certificated Salaries 2100 Instructional Salaries 2200 Support Salaries 2300 Classified Administrators' 2400 Clerical and Office Staff Salaries 2900 Other Classified Salaries Benefits 3101 STRS 3301 OASDI 3311 Medicare 3401 Health and Welfare 3501 State Unemployment 3601 Workers' Compensation 3901 Other Benefits Books and Supplies 4100 Textbooks and Core Materials 4302 School Supplies 4305 Software 4310 Office Expense 4311 Business Meals	39,908 38,492 192,537 17,399 557,667 8,424 92,380 46,187 115,744 19,852 282,587 103,974 16,543 11,672 466,053 1,305 12,653 612,200 27,675 104,847 365,074	264,157 130,570 202,344 94,243 2,024,514 29,036 126,899 38,035 131,798 21,714 347,483 375,142 20,817 33,408 193,984 5,634 19,607 	254,635 133,085 195,044 95,720 2,034,518 28,050 108,223 34,710 127,415 20,780 319,178 373,257 19,260 33,178 218,108 3,154 34,199 - 681,155 501 538,920 72,262 4,933	222,128 155,925 194,594 98,439 2,056,780 26,704 107,418 43,766 122,957 19,885 320,730 268,447 19,096 33,378 241,370 56 15,063 390,951 968,361 4,648 295,658 129,292 5,436	221,793 152,833 194,744 103,368 2,060,509 27,821 106,104 41,565 126,749 20,767 323,007 379,784 19,295 33,509 233,180 506 26,258 692,532	222,580 164,129 203,227 110,308 2,176,526 32,156 118,270 44,932 134,218 27,077 356,652 397,674 21,366 35,287 216,120 31,226 15,062 716,735 88 293,068 21,050 1,386 987	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258 397,674 21,989 35,537 216,120 45,938 34,312 	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258 397,674 21,989 35,537 216,120 36,750 34,312 	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258 397,674 21,989 35,537 216,120 18,375 34,312 	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258 397,674 21,989 35,537 216,120 9,188 34,312 	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258 397,674 21,989 35,537 216,120 9,188 34,312 	222,187 75,494 196,432 41,552 1,277,714 26,116 116,617 42,759 134,218 27,077 346,786 241,465 21,344 23,318 216,120 1,305 12,653 	1,504,546	4,062,866 1,642,930 2,373,853 1,095,219 24,285,363 339,086 1,370,293 516,614 1,564,188 292,536 4,082,716 4,248,479 247,665 381,437 2,865,534 162,623 307,054 390,951 8,603,743 68,300 7,204,441 1,363,839 106,773 1,764	2,108,721 1,596,983 2,208,835 878,989 21,442,791 380,861 1,228,515 493,370 1,347,707 158,452 3,608,905 4,095,573 223,752 363,250 3,170,000 156,800 350,724 252,623 8,612,722 14,100 6,385,698 847,600 118,000 600	(1,954,146) (45,947) (165,018) (216,230) (2,842,572) 41,775 (141,778) (23,244) (216,481) (134,084) (473,811) (152,906) (23,913) (18,187) 304,466 (5,823) 43,670 (138,328) 8,979 (54,200) (818,742) (516,239) 11,227 (1,164)
Certificated Salaries 1100 Teachers' Salaries 1175 Teachers' Salaries 1200 Pupil Support Salaries 1300 Administrators' Salaries 1900 Other Certificated Salaries 2100 Instructional Salaries 2200 Support Salaries 2300 Classified Administrators' 2400 Clerical and Office Staff Salaries 2900 Other Classified Salaries 8enefits 3101 STRS 3301 STRS 3301 OASDI 3311 Medicare 3401 Health and Welfare 3501 State Unemployment 3601 Workers' Compensation 3901 Other Benefits 8eoks and Supplies 4100 Textbooks and Core Materials 4302 School Supplies 4305 Software 4310 Office Expense	39,908 38,492 192,537 17,399 557,667 8,424 92,380 46,187 115,744 19,852 282,587 103,974 16,543 11,672 466,053 1,305 12,653 612,200 27,675 104,847 365,074 12,547	264,157 130,570 202,344 94,243 2,024,514 29,036 126,899 38,035 131,798 21,714 347,483 375,142 20,817 33,408 193,984 5,634 19,607 	254,635 133,085 195,044 95,720 2,034,518 28,050 108,223 34,710 127,415 20,780 319,178 373,257 19,260 33,178 218,108 3,154 34,199 - 681,155 501 538,920 72,262 4,933 - 24,540	222,128 155,925 194,594 98,439 2,056,780 26,704 107,418 43,766 122,957 19,885 320,730 268,447 19,096 33,378 241,370 56 15,063 390,951 968,361 4,648 295,658 129,292 5,436 57,011	221,793 152,833 194,744 103,368 2,060,509 27,821 106,104 41,565 126,749 20,767 323,007 379,784 19,295 33,509 233,180 506 26,258 	222,580 164,129 203,227 110,308 2,176,526 32,156 118,270 44,932 134,218 27,077 356,652 397,674 21,366 35,287 216,120 31,226 15,062 716,735 88 293,068 21,050 1,386 987 31,760	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258 397,674 21,989 35,537 216,120 45,938 34,312 	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258 397,674 21,989 35,537 216,120 36,750 34,312 - 742,382 1,258 303,949 76,017 10,483 50 77,938	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258 397,674 21,989 35,537 216,120 18,375 34,312 724,007 1,258 1,335,064 76,017 10,483 50 342,335	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258 397,674 21,989 35,537 216,120 9,188 34,312 714,820 1,258 1,113,157 76,017 10,483 50 285,434	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258 397,674 21,989 35,537 216,120 9,188 34,312 	222,187 75,494 196,432 41,552 1,277,714 26,116 116,617 42,759 134,218 27,077 346,786 241,465 21,344 23,318 216,120 1,305 12,653 516,206 1,258 1,096,588 76,017 10,483 50 281,185	1,504,546	4,062,866 1,642,930 2,373,853 1,095,219 24,285,363 339,086 1,370,293 516,614 1,564,188 292,536 4,082,716 4,248,479 247,665 381,437 2,865,534 162,623 307,054 390,951 8,603,743 68,300 7,204,441 1,363,839 106,773 1,764 1,429,079	2,108,721 1,596,983 2,208,835 878,989 21,442,791 380,861 1,228,515 493,370 1,347,707 158,452 3,608,905 4,095,573 223,752 363,250 3,170,000 156,800 350,724 252,623 8,612,722 14,100 6,385,698 847,600 118,000 600 1,266,672	(1,954,146) (45,947) (165,018) (216,230) (2,842,572) 41,775 (141,778) (23,244) (216,481) (134,084) (473,811) (152,906) (23,913) (18,187) 304,466 (5,823) 43,670 (138,328) 8,979 (54,200) (818,742) (516,239) 11,227 (1,164) (162,406)
Certificated Salaries 1100 Teachers' Salaries 1175 Teachers' Extra Duty/Stipends 1200 Pupil Support Salaries 1300 Administrators' Salaries 1900 Other Certificated Salaries 2100 Instructional Salaries 2200 Support Salaries 2300 Classified Administrators' 2400 Clerical and Office Staff Salaries 2900 Other Classified Salaries Benefits 3101 STRS 3301 OASDI 3311 Medicare 3401 Health and Welfare 3501 State Unemployment 3601 Workers' Compensation 3901 Other Benefits Books and Supplies 4100 Textbooks and Core Materials 4302 School Supplies 4305 Software 4310 Office Expense 4311 Business Meals	39,908 38,492 192,537 17,399 557,667 8,424 92,380 46,187 115,744 19,852 282,587 103,974 16,543 11,672 466,053 1,305 12,653 612,200 27,675 104,847 365,074	264,157 130,570 202,344 94,243 2,024,514 29,036 126,899 38,035 131,798 21,714 347,483 375,142 20,817 33,408 193,984 5,634 19,607 	254,635 133,085 195,044 95,720 2,034,518 28,050 108,223 34,710 127,415 20,780 319,178 373,257 19,260 33,178 218,108 3,154 34,199 - 681,155 501 538,920 72,262 4,933	222,128 155,925 194,594 98,439 2,056,780 26,704 107,418 43,766 122,957 19,885 320,730 268,447 19,096 33,378 241,370 56 15,063 390,951 968,361 4,648 295,658 129,292 5,436	221,793 152,833 194,744 103,368 2,060,509 27,821 106,104 41,565 126,749 20,767 323,007 379,784 19,295 33,509 233,180 506 26,258 692,532 12,441 154,989 8,114 2,004	222,580 164,129 203,227 110,308 2,176,526 32,156 118,270 44,932 134,218 27,077 356,652 397,674 21,366 35,287 216,120 31,226 15,062 716,735 88 293,068 21,050 1,386 987	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258 397,674 21,989 35,537 216,120 45,938 34,312 	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258 397,674 21,989 35,537 216,120 36,750 34,312 	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258 397,674 21,989 35,537 216,120 18,375 34,312 	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258 397,674 21,989 35,537 216,120 9,188 34,312 	222,187 158,481 198,986 106,838 2,118,518 32,156 118,876 44,932 134,218 27,077 357,258 397,674 21,989 35,537 216,120 9,188 34,312 	222,187 75,494 196,432 41,552 1,277,714 26,116 116,617 42,759 134,218 27,077 346,786 241,465 21,344 23,318 216,120 1,305 12,653 	1,504,546	4,062,866 1,642,930 2,373,853 1,095,219 24,285,363 339,086 1,370,293 516,614 1,564,188 292,536 4,082,716 4,248,479 247,665 381,437 2,865,534 162,623 307,054 390,951 8,603,743 68,300 7,204,441 1,363,839 106,773 1,764	2,108,721 1,596,983 2,208,835 878,989 21,442,791 380,861 1,228,515 493,370 1,347,707 158,452 3,608,905 4,095,573 223,752 363,250 3,170,000 156,800 350,724 252,623 8,612,722 14,100 6,385,698 847,600 118,000 600	(1,954,146) (45,947) (165,018) (216,230) (2,842,572) 41,775 (141,778) (23,244) (216,481) (134,084) (473,811) (152,906) (23,913) (18,187) 304,466 (5,823) 43,670 (138,328) 8,979 (54,200) (818,742) (516,239) 11,227 (1,164)

Monthly Cash Flow/Forecast FY22-23

Revised 01/20/2023



ADA = 4851.77													V 5d	0	Outside	Favoushia /
	Jul-22	Aug-22	Sep-22	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Year-End Accruals	Annual Forecast	Original Budget Total	Favorable / (Unfav.)
Subagreement Services																
5102 Special Education	194	47,932	15,054	153,376	291,504	225,343	212,696	212,696	212,696	212,696	212,696	212,696	-	2,009,576	2,272,700	263,124
5105 Security	-	-	652	125	434	260	100	100	100	100	100	100	-	2,071	1,100	(971)
5106 Other Educational Consultants	3,983	60,742	978,562	710,338	448,366	490,019	124,467	131,728	578,601	482,429	428,936	475,248	-	4,913,417	4,355,036	(558,381)
	4,176	108,674	994,269	863,838	740,304	715,621	337,263	344,523	791,396	695,224	641,731	688,044	-	6,925,064	6,628,836	(296,228)
Operations and Housekeeping																<u> </u>
5201 Auto and Travel	108	3,734	5,240	10,609	7,519	3,817	3,192	3,192	3,192	3,192	3,192	3,192	-	50,178	35,600	(14,578)
5300 Dues & Memberships	770	2,231	1,102	11,020	-	3,770	2,058	2,058	2,058	2,058	2,058	2,058	-	31,243	23,000	(8,243)
5400 Insurance	33,018	39,307	39,307	39,307	39,390	39,390	39,307	39,307	39,307	39,307	39,307	39,307	-	465,561	386,200	(79,361)
5501 Utilities	-	3,446	1,316	1,287	1,124	999	1,392	1,392	1,392	1,392	1,392	1,392	-	16,522	15,500	(1,022)
5900 Communications	3,752	1,878	251	844	908	-	1,633	1,633	1,633	1,633	1,633	1,633	-	17,433	18,200	767
5901 Postage and Shipping	485	4,115	1,110	1,919	1,708	772	1,783	1,783	1,783	1,783	1,783	1,783	-	20,809	19,900	(909)
	38,133	54,711	48,326	64,986	50,650	48,748	49,365	49,365	49,365	49,365	49,365	49,365	-	601,746	498,400	(103,346)
Facilities, Repairs and Other Leases																
5601 Rent	33,653	35,266	697	35,513	35,370	35,363	35,400	35,400	35,400	35,400	35,400	35,400	-	388,261	367,300	(20,961)
5604 Other Leases	-	1,200	-	125	1,061	417	1,200	1,200	1,200	1,200	1,200	1,200	-	10,003	13,400	3,397
5610 Repairs and Maintenance	-	-	857	149	49	-	150	150	150	150	150	150	-	1,955	1,700	(255)
	33,653	36,466	1,554	35,787	36,480	35,780	36,750	36,750	36,750	36,750	36,750	36,750	-	400,219	382,400	(17,819)
Professional/Consulting Services																
5801 IT	2,982	338	30	768	30	30	300	300	300	300	300	300	-	5,978	158,000	152,022
5802 Audit & Taxes	-	-	-	-	3,900	-	-	-	-	-	-	-	-	3,900	8,800	4,900
5803 Legal	345	5,181	1,943	3,523	30,668	9,230	18,983	18,983	18,983	18,983	18,983	18,983	-	164,788	211,600	46,812
5804 Professional Development	4,541	11,317	2,490	19,603	7,096	8,283	6,292	6,292	6,292	6,292	6,292	6,292	-	91,081	70,100	(20,981)
5805 General Consulting	95	-	340	1,725	63,865	2,708	1,258	1,258	1,258	1,258	1,258	1,258	-	76,282	14,000	(62,282)
5806 Special Activities/Field Trips	6,682	13,394	35,213	39,154	30,327	25,672	2,231	2,361	10,372	8,648	7,689	8,519	-	190,264	168,641	(21,622)
5807 Bank Charges	-	-	-	-	-	-	1,783	1,783	1,783	1,783	1,783	1,783	-	10,700	19,800	9,100
5808 Printing	-	-	-	-	-	-	150	150	150	150	150	150	-	900	1,700	800
5809 Other taxes and fees	3	1,994	946	2,259	134	126	2,942	2,942	2,942	2,942	2,942	2,942	-	23,113	32,800	9,687
5810 Payroll Service Fee	4,480	4,480	4,480	4,480	4,480	4,480	4,480	4,480	4,480	4,480	4,480	4,480	-	53,760	37,700	(16,060)
5811 Management Fee	79,517	79,517	84,328	84,328	84,328	96,240	91,566	91,566	91,566	91,566	91,566	91,566	41,139	1,098,795	954,201	(144,594)
5812 District Oversight Fee	22,751	23,368	44,381	41,775	41,775	44,401	44,480	51,963	52,820	52,437	51,976	51,976	3,270	527,372	456,893	(70,479)
5813 County Fees	-	-	-	-	-	-	525	-	-	525	-	-	1,050	2,100	1,900	(200)
5815 Public Relations/Recruitment	-	-	-	-	-	-	1,667	1,667	1,667	1,667	1,667	1,667	-	10,000	20,000	10,000
	121,396	139,589	174,150	197,615	266,603	191,170	176,658	183,745	192,613	191,032	189,086	189,917	45,459	2,259,033	2,156,135	(102,898)
Depreciation																
6900 Depreciation Expense	491	491	491	491	491	491	2,857	2,857	2,857	2,857	2,857	2,857	-	20,089	34,286	14,197
	491	491	491	491	491	491	2,857	2,857	2,857	2,857	2,857	2,857	-	20,089	34,286	14,197
Interest																
	-	-	-	-	-	-	-	-	-	-		-	-	-		<u> </u>
																/= <u>-</u>
Total Expenses	2,160,446	4,398,157	4,894,796	5,000,633	4,348,601	4,590,063	4,278,886	4,305,095	6,037,973	5,652,224	5,441,706	4,573,220	1,670,369	57,352,168	51,997,146	(5,355,022)
Monthly Surplus (Deficit)	301,803	(1,823,114)	29,218	(184,945)	156,682	462,452	1,558,324	1,406,116	(241,078)	1,113,477	270,826	1,155,809	1,230,545	5,436,117	2,528,632	2,907,485

Monthly Cash Flow/Forecast FY22-23

Revised 01/20/2023

CHARTER IMPACT

ADA = 4851.77	Jul-22	Aug-22	Sep-22	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Year-End Accruals	Annual Forecast	Original Favorable / Budget Total (Unfav.)
Cash Flow Adjustments															
Monthly Surplus (Deficit) Cash flows from operating activities	301,803	(1,823,114)	29,218	(184,945)	156,682	462,452	1,558,324	1,406,116	(241,078)	1,113,477	270,826	1,155,809	1,230,545	5,436,117	Cert. Instr. 49.6% 78.9%
Depreciation/Amortization	491	491	491	491	491	491	2,857	2,857	2,857	2,857	2,857	2,857	-	20,089	6,002,977 (680,877)
Public Funding Receivables	15,206	(61,684)	349,007	327,310	515,760	193,557	497,010	-	-	-	-	-	(2,900,914)	(1,064,748)	
Grants and Contributions Rec.	192,803	(472)	422	50	-	-	-	-	-	-	-	-	-	192,803	
Prepaid Expenses	458,095	(246,677)	165,189	212,973	(171,864)	162,964	-	-	-	-	-	-	-	580,680	
Other Assets	-	1,230	5,400	-	-	-	-	-	-	-	-	-	-	6,630	
Accounts Payable	(309,697)	79,102	(8,615)	(108,876)	(124,503)	254,705	-	-	-	-	-	-	1,670,369	1,452,485	Pupil:Teacher Ratio
Accrued Expenses	(49,312)	1,170,861	(83,026)	90,951	78,056	169,002	-	-	-	-	-	-	-	1,376,533	21.28 :1
Deferred Revenue	16,056	1,722	103	(149,459)	2,072,503	1,464,628	-	-	-	-	-	-	-	3,405,553	
Total Change in Cash	625,446	(878,542)	458,190	188,495	2,527,125	2,707,799	2,058,191	1,408,973	(238,221)	1,116,334	273,684	1,158,666			
Cash, Beginning of Month	9,002,988	9,628,434	8,749,892	9,208,082	9,396,577	11,923,702	14,631,502	16,689,693	18,098,666	17,860,445	18,976,779	19,250,463			
Cash, End of Month	9,628,434	8,749,892	9,208,082	9,396,577	11,923,702	14,631,502	16,689,693	18,098,666	17,860,445	18,976,779	19,250,463	20,409,129			

Budget vs Actual

For the period ended December 31, 2022

	Current Period Actual	Current Period Budget	Current Period Variance	Current Year Actual	YTD Budget	YTD Budget Variance	Total Budget
Revenues							
State Aid - Revenue Limit							
LCFF State Aid	\$ 4,095,227	\$ 3,832,183	\$ 263,044	\$ 20,931,160	\$ 19,586,713	\$ 1,344,447	\$ 43,721,841
Education Protection Account	219,512	-	219,512	439,025	225,400	213,625	901,600
In Lieu of Property Taxes	125,337	83,041	42,296	474,879	435,967	38,912	1,065,856
Total State Aid - Revenue Limit	4,440,076	3,915,224	524,852	21,845,064	20,248,080	1,596,984	45,689,297
Federal Revenue		47.445	(47.445)		242.242	(2.42.2.42)	5.40.000
Special Education - Entitlement Title I, Part A - Basic Low Income	42.204	47,415	(47,415)	07 509	242,342	(242,342)	540,960 627,206
Title II, Part A - Basic Low Income Title II, Part A - Teacher Quality	42,294	470,480 80,252	(428,185) (80,252)	97,598	627,306 107,002	(529,708) (107,002)	627,306 107,002
Title III - Limited English	_	-	(00,232)	-	-	(107,002)	16,497
Other Federal Revenue	144,157	628,011	(483,855)	485,286	1,256,023	(770,736)	2,512,045
Prior Year Federal Revenue	55,304	-	55,304	55,304	-	55,304	-
Total Federal Revenue	241,755	1,226,157	(984,402)	638,188	2,232,672	(1,594,484)	3,803,810
Other State Revenue							
State Special Education	312,764	309,144	3,620	1,598,572	1,580,069	18,503	3,527,059
Mandated Cost State Lottery	-	100,137	(100,137)	100,137	100,137	0	100,137
Prior Year Revenue	23,435	-	23,435	48,602	-	48,602	1,027,824
Other State Revenue	29,078	_	29,078	26,669	-	26,669	377,651
Total Other State Revenue	365,276	409,281	(44,005)	1,773,980	1,680,205	93,774	5,032,671
Other Local Revenue							-
Interest Revenue	2,655	-	2,655	9,694	-	9,694	-
School Fundraising	2,753	-	2,753	18,951		18,951	-
Contributions, Unrestricted		-		48,915	-	48,915	-
Total Other Local Revenue	5,408		5,408	77,560		77,560	-
Total Revenues	\$ 5,052,515	\$ 5,550,662	\$ (498,147)	\$ 24,334,792	\$ 24,160,957	\$ 173,835	\$ 54,525,778
Expenses Certificated Salaries							
Teachers' Salaries	\$ 1,476,282	\$ 1,322,225	\$ (154,057)	\$ 7,208,313	\$ 6,715,916	\$ (492,397)	\$ 14,649,264
Teachers' Extra Duty/Stipends	222,580	175,727	(46,854)	1,225,201	1,054,360	(170,840)	2,108,721
Pupil Support Salaries	164,129	145,180	(18,948)	775,033	725,901	(49,132)	1,596,983
Administrators' Salaries Other Certificated Salaries	203,227	184,070 79,908	(19,158)	1,182,491	1,104,417 399,540	(78,074) (119,936)	2,208,835 878,989
Total Certificated Salaries	2,176,526	1,907,109	(30,400)	519,477 10,910,515	10,000,135	(910,379)	21,442,791
Classified Salaries	2,270,320	2,507,205	(200).17)	10,510,515	10,000,100	(310)3737	21, 112,731
Instructional Salaries	32,156	33,515	1,360	152,192	179,769	27,577	380,861
Support Salaries	118,270	102,706	(15,565)	659,295	612,282	(47,014)	1,228,515
Supervisors' and Administrators' Salaries	44,932	41,114	(3,818)	249,196	246,685	(2,511)	493,370
Clerical and Office Staff Salaries	134,218	112,309	(21,909)	758,880	673,854	(85,026)	1,347,707
Other Classified Salaries	27,077	13,204	(13,873)	130,075	79,226	(50,849)	158,452
Total Classified Salaries Benefits	356,652	302,848	(53,804)	1,949,638	1,791,815	(157,823)	3,608,905
State Teachers' Retirement System, certificated	397,674	364,258	(33,416)	1,898,279	1,910,026	11,747	4,095,573
OASDI/Medicare/Alternative, certificated posit	21,366	18,777	(2,590)	116,377	111,093	(5,284)	223,752
Medicare/Alternative, certificated positions	35,287	32,044	(3,242)	180,431	170,983	(9,448)	363,250
Health and Welfare Benefits, certificated positi	•	264,167	48,047	1,568,814	1,585,000	16,186	3,170,000
State Unemployment Insurance, certificated po	•	7,840	(23,386)	41,880	47,040	5,160	156,800
Workers' Compensation Insurance, certificated	15,062	30,939	15,877	122,841	165,087	42,246	350,724
Other Benefits, certificated positions Total Benefits	716,735	22,285	22,285	390,951 4,319,574	4,108,140	(272,040)	252,623
Books & Supplies	/10,/33	740,310	23,576	4,519,574	4,100,140	(211,434)	8,612,722
Textbooks and Core Materials	88	1,175	1,087	60,750	7,050	(53,700)	14,100
School Supplies	293,068	242,600	(50,468)	2,078,758	1,912,909	(165,849)	6,385,698
Software	21,050	70,633	49,584	907,739	423,800	(483,939)	847,600
Office Expense	1,386	9,833	8,447	43,873	59,000	15,127	118,000
Business Meals	987	50	(937)	1,464	300	(1,164)	600
Noncapitalized Equipment	31,760	48,122	16,363	114,760	379,446	264,686	1,266,672
Total Books & Supplies Subagreement Services	348,339	372,414	24,075	3,207,344	2,782,506	(424,838)	8,632,671
Special Education	225,343	189,392	(35,951)	733,402	1,136,350	402,948	2,272,700
Security	260	92	(168)	1,471	550	(921)	1,100
		Devices	D 10 - T	-1.			00 -14

Budget vs Actual

For the period ended December 31, 2022

	Current Period Actual	Current Period Budget	Current Period Variance	Current Year Actual	YTD Budget	YTD Budget Variance	Total Budget
Other Educational Consultants	490,019	165,453	(324,566)	2,692,009	1,304,601	(1,387,408)	4,355,036
Total Subagreement Services	715,621	354,936	(360,685)	3,426,883	2,441,501	(985,381)	6,628,836
Operations & Housekeeping							
Auto and Travel	3,817	2,967	(851)	31,028	17,800	(13,228)	35,600
Dues & Memberships	3,770	1,917	(1,854)	18,893	11,500	(7,393)	23,000
Insurance	39,390	32,183	(7,207)	229,719	193,100	(36,619)	386,200
Utilities	999	1,292	293	8,172	7,750	(422)	15,500
Communications	-	1,517	1,517	7,633	9,100	1,467	18,200
Postage and Shipping	772	1,658	886	10,109	9,950	(159)	19,900
Total Operations & Housekeeping	48,748	41,533	(7,215)	305,554	249,200	(56,354)	498,400
Facilities, Repairs & Other Leases							
Rent	35,363	30,608	(4,754)	175,861	183,650	7,789	367,300
Other Leases	417	1,117	700	2,803	6,700	3,897	13,400
Repairs and Maintenance	-	142	142	1,055	850	(205)	1,700
Total Facilities, Repairs & Other Leases	35,780	31,867	(3,913)	179,719	191,200	11,481	382,400
Professional/Consulting Services							
IT	30	13,167	13,137	4,178	79,000	74,822	158,000
Audit & Taxes	-	2,933	2,933	3,900	8,800	4,900	8,800
Legal	9,230	17,633	8,404	50,888	105,800	54,912	211,600
Professional Development	8,283	5,842	(2,442)	53,331	35,050	(18,281)	70,100
General Consulting	2,708	1,167	(1,541)	68,732	7,000	(61,732)	14,000
Special Activities/Field Trips	25,672	6,407	(19,265)	150,442	50,518	(99,924)	168,641
Bank Charges	-	1,650	1,650	-	9,900	9,900	19,800
Printing	-	142	142	-	850	850	1,700
Other Taxes and Fees	126	2,733	2,607	5,463	16,400	10,937	32,800
Payroll Service Fee	4,480	3,142	(1,338)	26,880	18,850	(8,030)	37,700
Management Fee	96,240	79,517	(16,723)	508,258	477,101	(31,157)	954,201
District Oversight Fee	44,401	39,152	(5,249)	218,451	202,481	(15,970)	456,893
County Fees	-	-	-	-	475	475	1,900
Public Relations/Recruitment	-	1,667	1,667	-	10,000	10,000	20,000
Total Professional/Consulting Services	191,170	175,151	(16,019)	1,090,523	1,022,225	(68,298)	2,156,136
Depreciation							
Depreciation Expense	491	2,857	2,366	2,946	17,143	14,197	34,286
Total Depreciation	491	2,857	2,366	2,946	17,143	14,197	34,286
Total Expenses	\$ 4,590,063	\$ 3,929,026	\$ (661,037)	\$ 25,392,696	\$ 22,603,865	\$ (2,788,831)	\$ 51,997,146
Change in Net Assets	462,452	1,621,636	(1,159,184)	(1,057,904)	1,557,092	(2,614,996)	2,528,632
Net Assets, Beginning of Period	7,386,353			8,906,708			
Net Assets, End of Period	\$ 7,848,805			\$ 7,848,805			

Statement of Financial Position

December 31, 2022

	Current Balance	Beginning Year Balance	YTD Change	YTD % Change
Assets				
Current Assets				
Unrestricted Cash	\$ 9,650,502	\$ 9,002,988	\$ 647,514	\$ 0
Restricted Cash	4,981,000		4,981,000	0%
Total Cash & Cash Equivalents	14,631,502	9,002,988	5,628,514	63%
Accounts Receivable	-	192,803	(192,803)	-100%
Public Funding Receivables	912,325	2,251,481	(1,339,157)	-59%
Prepaid Expenses	394,236	974,916	(580,680)	-60%
Total Current Assets	15,938,063	12,422,188	3,515,875	28%
Long-Term Assets				
Property & Equipment, Net	43,213	46,159	(2,946)	-6%
Deposits	999	7,629	(6,630)	-87%
Total Long Term Assets	44,212	53,788	(9,576)	-18%
Total Assets	\$ 15,982,274	\$ 12,475,976	\$ 3,506,298	28%
Liabilities				
Current Liabilities				
Accounts Payable	\$ 770,501	\$ 988,386	\$ (217,884)	-22%
Accrued Liabilities	2,381,969	1,005,435	1,376,533	137%
Deferred Revenue	4,981,000	1,575,447	3,405,553	216%
Total Current Liabilities	8,133,470	3,569,268	4,564,202	128%
Total Liabilities	8,133,470	3,569,268	4,564,202	128%
Total Net Assets	7,848,805	8,906,708	(1,057,904)	-12%
Total Liabilities and Net Assets	\$ 15,982,274	\$ 12,475,976	\$ 3,506,298	28%

Statement of Cash Flows

For the period ended December 31, 2022

	onth Ended 12/31/22	YTD Ended 12/31/22		
Cash Flows from Operating Activities				
Change in Net Assets	\$ 462,452	\$	(1,057,904)	
Adjustments to reconcile change in net assets to net cash flows				
from operating activities:				
Depreciation	491		2,946	
Decrease/(Increase) in Operating Assets:				
Public Funding Receivables	193,557		1,339,157	
Grants, Contributions & Pledges Receivable	-		192,803	
Prepaid Expenses	162,964		580,680	
Other Assets	-		6,630	
(Decrease)/Increase in Operating Liabilities:				
Accounts Payable	254,705		(217,884)	
Accrued Expenses	169,002		1,376,533	
Deferred Revenue	1,464,628		3,405,553	
Total Cash Flows from Operating Activities	2,707,799		5,628,514	
Change in Cash & Cash Equivalents	2,707,799		5,628,514	
Cash & Cash Equivalents, Beginning of Period	 11,923,702		9,002,988	
Cash and Cash Equivalents, End of Period	\$ 14,631,502	\$	14,631,502	

Check Register

Check Number	Vendor Name	Check Date	Check Amount
23610	Gym Trix, Inc.	11/1/2022	\$ 410.00
23611	Steffani Clark-Jijon	11/1/2022	68.00
23612	Academics in a Box LLC	11/2/2022	299.40
23613	Alicia M Ferreira	11/2/2022	750.00
23614	Alliance Jiu Jitsu San Diego	11/2/2022	130.00
23615	Amber E Schreckengaust	11/2/2022	750.00
23616	Anchor Counseling & Education Solutions, LLC	11/2/2022	2,344.75
23617	Apple Inc	11/2/2022	99.00
23618	Art With Larisse	11/2/2022	2,298.00
23619	Artskiddoo	11/2/2022	460.00
23620	Beautiful Feet Books, Inc.	11/2/2022	371.20
23621	Blackbird & Company	11/2/2022	44.22
23622	Blue Shield of California	11/2/2022	161,920.29
23623	BookShark	11/2/2022	1,014.06
23624	Carlson Gracie Jiu-Jitsu Team, Inc.	11/2/2022	Void
23625	Caroline Murphy	11/2/2022	490.00
23626	Champion Gymnastics	11/2/2022	648.75
23627	Cherie Peacock	11/2/2022	396.00
23628	Chira Tennis Academy	11/2/2022	300.00
23629	Cortica Behavioral Health, Inc	11/2/2022	970.00
23630	Delta Dental Insurance Company	11/2/2022	2,264.36
23631	Delta Dental of California	11/2/2022	10,958.80
23632	CONFIDENTIAL	11/2/2022	235.38
23633	Encinitas Karate INC	11/2/2022	338.00
23634	Escondido Center for Martial Arts	11/2/2022	1,025.00
23635	Family Karate - Rancho Penasquitos	11/2/2022	150.00
23636	Floaties Swim School	11/2/2022	624.00
23637	Floaties Swim School	11/2/2022	272.00
23638	Gathered Oak	11/2/2022	2,986.00
23639	Greene Music Education Center	11/2/2022	328.00
23640	Hollywood Music	11/2/2022	40.00
23641	Home Science Tools	11/2/2022	386.99
23642	Inspire School of Ballet	11/2/2022	2,505.75
23643	ISHARY CORP DBA Kumon of Murrieta-Central	11/2/2022	480.00
23644	JacKris Publishing, LLC	11/2/2022	64.38
23645	Jeffrey Ryan Starkey	11/2/2022	360.00
23646	Jerry DeMink	11/2/2022	473.00
23647	Kidwings Nature School	11/2/2022	600.00
23648	Kristen Lee	11/2/2022	1,465.00
23649	Lakeshore	11/2/2022	537.09
23650	Laura Marinez	11/2/2022	350.00

Check Register

Check Number	Vendor Name	Check Date	Check Amount
23651	Learn to Rip	11/2/2022	940.00
23652	Learning A-Z	11/2/2022	25.00
23653	Little Passports	11/2/2022	3,214.48
23654	Little Scouts Nature Classes Inc	11/2/2022	376.75
23655	Mathnasium of Point Loma	11/2/2022	299.00
23656	Mathnasium of Poway	11/2/2022	329.00
23657	MEL Science U.S., LLC	11/2/2022	676.88
23658	Mercurius	11/2/2022	31.34
23659	Michael Kiyoshi Lim	11/2/2022	500.00
23660	Mikala Aragon	11/2/2022	1,420.00
23661	Moving Beyond the Page	11/2/2022	1,012.00
23662	Music SD LLC	11/2/2022	120.00
23663	Mutual of Omaha	11/2/2022	8,395.33
23664	Mystic Equine	11/2/2022	500.00
23665	Nang Corporation	11/2/2022	330.00
23666	Natalie Braun	11/2/2022	700.00
23667	Nicole the Math Lady, LLC.	11/2/2022	99.00
23668	Noonan Family Swim School, Inc	11/2/2022	Void
23669	Noonan Family Swim School, Inc	11/2/2022	3,222.50
23670	Noonan Family Swim School, Inc.	11/2/2022	594.00
23671	Noonan Family Swim School, Inc San Diego	11/2/2022	105.00
23672	North County Academy of Dance	11/2/2022	3,973.00
23673	Oak Meadow Inc	11/2/2022	198.18
23674	ODP Business Solutions LLC	11/2/2022	169.21
23675	Oscar Azucena	11/2/2022	1,400.00
23676	Outschool, Inc.	11/2/2022	214.00
23677	Rebecca Newell	11/2/2022	7,722.00
23678	Rock Creek Enrichment Center	11/2/2022	2,545.00
23679	Ruocco Equestrian Training	11/2/2022	1,075.00
23680	San Diego Dance Theater	11/2/2022	525.00
23681	Sarah Martinson	11/2/2022	1,618.25
23682	Savvas Learning Company LLC	11/2/2022	11.74
23683	Scholastic Inc	11/2/2022	148.28
23684	Science 2 U	11/2/2022	350.00
23685	Sebesta's Rocking K Ranch	11/2/2022	720.00
23686	Seven Spears Martial Arts Academy	11/2/2022	169.00
23687	SHI International Corp	11/2/2022	1,787.79
23688	Singapore Math Inc.	11/2/2022	320.29
23689	SLP Toolkit	11/2/2022	860.00
23690	Small Talk OC	11/2/2022	600.00
23691	Sonya Rosenberg	11/2/2022	630.00
23692	Southern California Music Academy	11/2/2022	712.00

Check Register

Check Number	Vendor Name	Check Date	Check Amount
23693	Studies Weekly	11/2/2022	548.89
23694	Teaching Textbooks	11/2/2022	165.24
23695	Terra Arts Foundation	11/2/2022	4,616.60
23696	CONFIDENTIAL	11/2/2022	307.21
23697	Verizon Wireless	11/2/2022	131.40
23698	Verizon Wireless	11/2/2022	1,712.69
23699	Wagner's School of Music, LLC	11/2/2022	3,194.87
23700	Wagner's School of Music, LLC	11/2/2022	116.00
23701	Wagner's School of Music, LLC	11/2/2022	508.20
23702	Wendy Yen	11/2/2022	12,447.50
23703	YMCA of San Diego County	11/2/2022	373.00
23704	YMCA of San Diego County	11/2/2022	208.00
23705	CONFIDENTIAL	11/2/2022	337.20
23706	Voya Financial FBO CalSTRS Pension2	11/7/2022	33,611.50
23707	Susan Harris	11/7/2022	1,180.00
23708	Agility Kids, LLC	11/9/2022	350.00
23709	Alison Breidenstein	11/9/2022	600.00
23710	Allison Browning	11/9/2022	480.00
23711	Amaris Kiefner	11/9/2022	270.00
23712	Anastasia Campbell	11/9/2022	975.00
23713	Apple Inc	11/9/2022	49.00
23714	Arthur J. Gallagher & Co. Insurance Brokers of CA, Inc.	11/9/2022	168.00
23715	Arthur J. Gallagher & Co. Insurance Brokers of CA, Inc.	11/9/2022	11,027.00
23716	Bach To Rock	11/9/2022	600.00
23717	Barbara Ernst Ankele	11/9/2022	200.00
23718	Bay Alarm Company	11/9/2022	434.35
23719	Benjamin Fung	11/9/2022	85.00
23720	Beth Gillis	11/9/2022	260.00
23721	BookShark	11/9/2022	1,446.85
23722	Brave Writer, LLC	11/9/2022	239.00
23723	California Music Lessons	11/9/2022	1,945.00
23724	Caroline Murphy	11/9/2022	250.00
23725	Champion Gymnastics	11/9/2022	323.00
23726	Cherie Peacock	11/9/2022	828.00
23727	Cortica Behavioral Health, Inc	11/9/2022	330.00
23728	Damaris Trevizo (Guided Creators)	11/9/2022	9,430.00
23729	Danica Prohaszka	11/9/2022	1,500.00
23730	Danielle MacAdams	11/9/2022	114.38
23731	Deborah Fakhri	11/9/2022	4,100.00
23732	Deborah Smith	11/9/2022	250.00
23733	Dehesa School District	11/9/2022	3,598.00
23734	Deven Herman PE	11/9/2022	375.00

Check Register

Check Number	Vendor Name	Check Date	Check Amount
23735	Drama Kids Intl. Temecula Valley	11/9/2022	499.00
23736	EMH Sports USA, Inc.	11/9/2022	1,328.00
23737	Emil Luxemburg	11/9/2022	495.00
23738	Evan-Moor	11/9/2022	28.84
23739	Faction Martial Arts LLC	11/9/2022	15,721.50
23740	Fidelity Security Life Insurance Co.	11/9/2022	2,374.01
23741	Floaties Swim School	11/9/2022	164.05
23742	Gracie South Bay	11/9/2022	433.00
23743	HBCO LLC	11/9/2022	98.00
23744	Hollywood Music	11/9/2022	180.00
23745	Home Science Tools	11/9/2022	163.37
23746	Honest History Co.	11/9/2022	53.49
23747	HopSkipDrive, Inc.	11/9/2022	977.70
23748	JA Food Service	11/9/2022	3,976.60
23749	Jessica Ackermann	11/9/2022	85.00
23750	CONFIDENTIAL	11/9/2022	10.00
23751	Kathy Shoemaker	11/9/2022	920.00
23752	Kidwings Nature School	11/9/2022	250.00
23753	Lakeshore	11/9/2022	350.35
23754	Learning Without Tears	11/9/2022	115.62
23755	Lois M. Kempff	11/9/2022	550.00
23756	Mathnasium of Poway	11/9/2022	329.00
23757	McGraw Hill LLC	11/9/2022	67.20
23758	MEL Science U.S., LLC	11/9/2022	338.44
23759	Melissa Kim Gill	11/9/2022	85.00
23760	Moving Beyond the Page	11/9/2022	215.57
23761	MoxieBox Art, Inc.	11/9/2022	535.91
23762	Murrieta Academy of Music and Performing Arts	11/9/2022	304.00
23763	Music SD LLC	11/9/2022	610.00
23764	Natalia U. Reswick	11/9/2022	515.00
23765	Natalie Braun	11/9/2022	350.00
23766	Nicole the Math Lady, LLC.	11/9/2022	79.00
23767	Noonan Family Swim School, Inc	11/9/2022	140.00
23768	Norris Performing Arts Center	11/9/2022	1,650.00
23769	Oak Meadow Inc	11/9/2022	757.92
23770	ODP Business Solutions LLC	11/9/2022	191.75
23771	Outschool, Inc.	11/9/2022	262.00
23772	Paul Nelson	11/9/2022	906.00
23773	Professional Tutors of America	11/9/2022	1,957.50
23774	Pyle Sims Duncan & Stevenson	11/9/2022	360.00
23775	Raising Golfers Golf Academy	11/9/2022	425.00
23776	Ramona Music Center	11/9/2022	2,340.00

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Check Number	Vendor Name	Check Date	Check Amount
23777	Rebecca Droigk	11/9/2022	300.00
23778	Reshma Solbach	11/9/2022	420.00
23779	Robotics Education & Competition Foundation	11/9/2022	300.00
23780	Rose Arevalo	11/9/2022	85.00
23781	Ruth Opilas	11/9/2022	400.00
23782	San Diego Surfing School, Inc.	11/9/2022	1,324.72
23783	Sebesta's Rocking K Ranch	11/9/2022	240.00
23784	Serena Barnett	11/9/2022	307.24
23785	ShillerLearning: Montessori at Home	11/9/2022	136.80
23786	Shirley Stafford	11/9/2022	Void
23787	Shirley Stafford	11/9/2022	3,640.00
23788	Shuebox Educational Services- Rebecca Shue	11/9/2022	1,280.00
23789	Silicon Valley High School Inc.	11/9/2022	2,875.00
23790	SNAPOLOGY	11/9/2022	10,280.00
23791	Sonya Rosenberg	11/9/2022	225.00
23792	Southern California Music Academy	11/9/2022	188.00
23793	Staump Productions	11/9/2022	660.00
23794	Superstar Gymnastics and Dance	11/9/2022	225.00
23795	Teaching Textbooks	11/9/2022	43.08
23796	Temecula Music Teacher, LLC	11/9/2022	330.00
23797	The Music Factory LLC	11/9/2022	825.00
23798	Time4Learning.com	11/9/2022	1,795.00
23799	Veronica Anne Richards	11/9/2022	328.00
23800	Wagner's School of Music, LLC	11/9/2022	312.00
23801	Whitebrook Farm	11/9/2022	380.00
23802	Wilkinson Hadley King & Co. LLP	11/9/2022	3,900.00
23803	Woodbridge Tennis Academy	11/9/2022	1,458.00
23804	WriteAtHome, Inc	11/9/2022	199.00
23805	Legion American Jiu-Jitsu, LLC	11/17/2022	600.00
23806	2022 CSDC Conference Registration	11/17/2022	6,327.00
23807	A+ In Home Tutors, Inc.	11/17/2022	750.00
23808	Academy of Wrestling, Inc.	11/17/2022	350.00
23809	Agility Kids, LLC	11/17/2022	1,130.00
23810	Al Zamora	11/17/2022	598.00
23811	Alex Nguyen	11/17/2022	170.00
23812	Alison Breidenstein	11/17/2022	180.00
23813	Alliance Jiu Jitsu San Diego	11/17/2022	699.00
23814	Amanda Gifford	11/17/2022	175.00
23815	CONFIDENTIAL	11/17/2022	292.50
23816	Angela and Matthew Horak	11/17/2022	1,672.50
23817	Angela Aymin	11/17/2022	4,500.00
23818	Apex School of Movement San Diego	11/17/2022	6,155.00
23010	where solings of Moretiletti sall piego	11/1//2022	0,133.00

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Check Number	Vendor Name	Check Date	Check Amount
23819	Apple Inc	11/17/2022	49.00
23820	April Lipsky	11/17/2022	439.00
23821	Art & Soul LLC	11/17/2022	120.00
23822	Art Steps, Inc.	11/17/2022	194.00
23823	Art Studio Pillar	11/17/2022	100.00
23824	Art With Larisse	11/17/2022	3,276.00
23825	ASC - Orange County	11/17/2022	4,937.50
23826	At Play Occupational Therapy Services Inc	11/17/2022	3,330.00
23827	Barbara Mulvany	11/17/2022	520.00
23828	Barum Jiu-Jitsu San Diego	11/17/2022	265.00
23829	Basir Ahad	11/17/2022	1,020.00
23830	Beautiful Feet Books, Inc.	11/17/2022	291.82
23831	Bigfoot Graphics	11/17/2022	99.00
23832	Bitsbox	11/17/2022	499.95
23833	Bonita Martial Arts Academy	11/17/2022	895.00
23834	Brave Writer, LLC	11/17/2022	1,436.25
23835	Cadence Dance Project Inc	11/17/2022	125.00
23836	Caroline Murphy	11/17/2022	450.00
23837	Champion Gymnastics	11/17/2022	Void
23838	Champion Gymnastics	11/17/2022	5,635.55
23839	Champion Rhythmics	11/17/2022	340.00
23840	Chira Tennis Academy	11/17/2022	1,180.00
23841	City of Menifee	11/17/2022	70.00
23842	D Kelly Zuniga	11/17/2022	224.38
23843	Danielle Johnston	11/17/2022	182.13
23844	Deaf Community Services of San Diego, Inc.	11/17/2022	1,600.00
23845	Deborah Fakhri	11/17/2022	450.00
23846	Drew's Art Box LLC	11/17/2022	80.00
23847	E-Therapy LLC	11/17/2022	94.00
23848	EDMC	11/17/2022	961.70
23849	Elemental Science	11/17/2022	124.39
23850	Encinitas Karate INC	11/17/2022	473.00
23851	Endeavor Gymnastics	11/17/2022	200.00
23852	Escondido Center for Martial Arts	11/17/2022	1,300.00
23853	Evan-Moor	11/17/2022	433.90
23854	Faction Martial Arts LLC	11/17/2022	177.00
23855	Final Strike Martial Arts	11/17/2022	165.00
23856	Floaties Swim School	11/17/2022	2,665.48
23857	Floaties Swim School	11/17/2022	817.00
23858	French Valley Swim Academy	11/17/2022	355.00
23859	Gabrina Owen	11/17/2022	475.00
	Gyminny Kids	11/17/2022	6,607.28

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Check Number	Vendor Name	Check Date	Check Amount
23861	Hollywood Music	11/17/2022	462.50
23862	Hollywood Music	11/17/2022	442.50
23863	Home Science Tools	11/17/2022	24.05
23864	Homeschool Enrichment Centers	11/17/2022	420.00
23865	Homeschool Enrichment Services LLC	11/17/2022	130.00
23866	HopSkipDrive, Inc.	11/17/2022	997.24
23867	Icetown Carlsbad	11/17/2022	184.00
23868	Inspire School of Ballet	11/17/2022	158.00
23869	JKWInnovations	11/17/2022	435.00
23870	John Gibbs	11/17/2022	330.00
23871	K12 Management DBA FuelEd	11/17/2022	11,607.80
23872	Kaigan Karate-Do	11/17/2022	200.00
23873	Kaitlin Homa	11/17/2022	90.00
23874	Kari Behrendt	11/17/2022	1,065.00
23875	Karmen Heras	11/17/2022	162.50
23876	Kathy Shoemaker	11/17/2022	570.00
23877	Kidwings Nature School	11/17/2022	2,400.00
23878	Kim Turner	11/17/2022	3,500.00
23879	Kimberly Flatt	11/17/2022	1,080.00
23880	Lakeshore	11/17/2022	669.21
23881	Language Door, Inc	11/17/2022	279.00
23882	Laurel P Evans	11/17/2022	1,260.00
23883	Lauren Pennock	11/17/2022	1,050.00
23884	Law Office of Megan Nunez	11/17/2022	8,800.00
23885	Le Cirque, Inc.	11/17/2022	200.00
23886	Lil' Chef School	11/17/2022	169.00
23887	Little Passports	11/17/2022	1,258.26
23888	Lynne-Marie Friedrichs	11/17/2022	735.00
23889	Margaret Morghen	11/17/2022	1,240.00
23890	McGrath Famliy YMCA	11/17/2022	811.00
23891	Meet the Masters, Inc.	11/17/2022	44.95
23892	MEL Science U.S., LLC	11/17/2022	789.70
23893	Mercurius	11/17/2022	300.49
23894	Michelle Hoyt	11/17/2022	59.50
23895	Mike Slayen	11/17/2022	399.00
23896	Mountain Lake Chess Camp Inc.	11/17/2022	7,525.00
23897	MoxieBox Art, Inc.	11/17/2022	42.48
23898	Murrieta Dance Project	11/17/2022	700.00
23899	Music Roots Piano Lessons	11/17/2022	120.00
23900	Music SD LLC	11/17/2022	270.00
23900	MusiKey	11/17/2022	551.00
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23902	N2Y, LLC	11/17/2022	123.99

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Check Number	Vendor Name	Check Date	Check Amount
23903	Natalie Braun	11/17/2022	1,130.00
23904	Nathan & Elizabeth Hileman	11/17/2022	2,010.00
23905	Noonan Family Swim School, Inc San Diego	11/17/2022	2,224.00
23906	North County Academy of Dance	11/17/2022	4,259.00
23907	Notable, Inc. (Kami)	11/17/2022	99.00
23908	Nzingha Newton	11/17/2022	1,196.00
23909	Oceanside Gymnastics	11/17/2022	3,011.00
23910	ODP Business Solutions LLC	11/17/2022	48.65
23911	Outschool, Inc.	11/17/2022	308.00
23912	Oxford Consulting Services	11/17/2022	378.00
23913	Paul Ciolek	11/17/2022	120.00
23914	Playground Players Productions	11/17/2022	160.00
23915	Raising Golfers Golf Academy	11/17/2022	100.00
23916	Rancho Family YMCA	11/17/2022	2,002.00
23917	Redline Athletics 4S Ranch	11/17/2022	1,551.00
23918	Riffs Music	11/17/2022	260.00
23919	Robotics Education & Competition Foundation	11/17/2022	150.00
23920	Rock Fitness Gym	11/17/2022	340.00
23921	Rubke-Foxworth Music Studio	11/17/2022	240.00
23922	Russian School of Mathematics	11/17/2022	252.00
23923	Ruth Opilas	11/17/2022	1,200.00
23924	CONFIDENTIAL	11/17/2022	194.25
23925	San Diego Center for Vision Care - Optometry, P.C.	11/17/2022	340.00
23926	San Diego Circus Center	11/17/2022	1,800.00
23927	San Diego Gas & Electric	11/17/2022	424.30
23928	San Diego Harp Academy	11/17/2022	325.00
23929	San Diego Horse Rentals LLC	11/17/2022	500.00
23930	San Diego Liberal Arts Academy	11/17/2022	1,050.00
23931	Sara Musick	11/17/2022	660.00
23932	Sarah Lowery Piano Studio	11/17/2022	770.00
23933	SCEGA Gymnastics	11/17/2022	99.00
23934	Science 2 U	11/17/2022	1,362.50
23935	Seven Spears Martial Arts Academy	11/17/2022	338.00
23936	Shree LLC	11/17/2022	1,575.00
23937	Shuebox Educational Services- Rebecca Shue	11/17/2022	230.00
23938	So Cal TTC	11/17/2022	336.00
23939	SoCal Krav Maga	11/17/2022	372.50
23940	Sonya Rosenberg	11/17/2022	1,195.00
23941	Southern California Music Academy	11/17/2022	1,406.00
23942	Staump Productions	11/17/2022	1,320.00
23943	Swim to Shore	11/17/2022	290.00
23944	Tammi Bueno	11/17/2022	1,012.00
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Check Number	Vendor Name	Check Date	Check Amount
23945	Teaching Textbooks	11/17/2022	110.16
23946	Temecula Music Teacher, LLC	11/17/2022	1,736.90
23947	The San Diego Music and Art Cooperative	11/17/2022	1,200.00
23948	Tim Hart	11/17/2022	300.00
23949	Tomoko Yoda-Compilati	11/17/2022	104.00
23950	Transamerica	11/17/2022	2,611.46
23951	Tutoring Club of Fallbrook	11/17/2022	2,892.00
23952	Valued Voices	11/17/2022	10,610.00
23953	VIP School of Music	11/17/2022	700.00
23954	Vivien Gaines Vocal Studio	11/17/2022	140.00
23955	Wagner's School of Music, LLC	11/17/2022	1,588.20
23956	Wagner's School of Music, LLC	11/17/2022	116.00
23957	Wagner's School of Music, LLC	11/17/2022	444.00
23958	White Dragon Martial Arts	11/17/2022	696.75
23959	White Dragon of East County	11/17/2022	1,356.00
23960	YMCA of San Diego County	11/17/2022	375.00
23961	YMCA of San Diego County	11/17/2022	821.30
23962	Poway Executive Plaza,LLC	11/21/2022	27,734.25
23963	Voya Financial FBO CalSTRS Pension2	11/21/2022	32,339.50
23964	Amazon Capital Services	11/22/2022	Void
23965	Amazon Capital Services	11/22/2022	Void
23966	Amazon Capital Services	11/22/2022	Void
23967	Amazon Capital Services	11/22/2022	1,521.47
23968	Academy of Wrestling, Inc.	11/22/2022	350.00
23969	Alliance Jiu Jitsu San Diego	11/22/2022	2,079.00
23970	Angela Aymin	11/22/2022	750.00
23971	Angelika's Piano Studio	11/22/2022	1,029.00
23972	Beautiful Feet Books, Inc.	11/22/2022	33.22
23973	Bitsbox	11/22/2022	167.70
23974	Cadence Dance Project Inc	11/22/2022	1,505.00
23975	Carlson Gracie Jiu-Jitsu Team, Inc.	11/22/2022	340.00
23976	Caroline Murphy	11/22/2022	380.00
23977	Catherine Carella	11/22/2022	120.00
23978	Champion Rhythmics	11/22/2022	200.00
23979	Childhood Drowning Prevention Foundation	11/22/2022	558.00
23980	Christine Echeverri	11/22/2022	185.35
23981	Christine Santiago	11/22/2022	240.00
23982	City of Vista	11/22/2022	120.00
23983	Coastal Sage Montessori	11/22/2022	810.00
23984	Deaf Community Services of San Diego, Inc.	11/22/2022	960.00
23985	Diana's Dance Companey	11/22/2022	60.00
23986	Drama Kids Intl. Temecula Valley	11/22/2022	573.00

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23988 19 23989 19 23990 19 23991 19 23992 19 23993 19	Dunamix Dance Project Elizabeth Blackmore Floaties Swim School Floaties Swim School French Valley Swim Academy Gail Shafer Gathered Oak Gracie South Bay Green Acres Ranch Inc	11/22/2022 11/22/2022 11/22/2022 11/22/2022 11/22/2022 11/22/2022 11/22/2022 11/22/2022	415.00 325.00 465.00 538.00 547.50 240.00 750.00
23989 I 23990 I 23991 I 23992 G 23993 G	Floaties Swim School Floaties Swim School French Valley Swim Academy Gail Shafer Gathered Oak Gracie South Bay Green Acres Ranch Inc	11/22/2022 11/22/2022 11/22/2022 11/22/2022 11/22/2022	465.00 538.00 547.50 240.00
23990 I 23991 I 23992 G 23993 G	Floaties Swim School French Valley Swim Academy Gail Shafer Gathered Oak Gracie South Bay Green Acres Ranch Inc	11/22/2022 11/22/2022 11/22/2022 11/22/2022	538.00 547.50 240.00
23991 I 23992 G 23993 G	French Valley Swim Academy Gail Shafer Gathered Oak Gracie South Bay Green Acres Ranch Inc	11/22/2022 11/22/2022 11/22/2022	547.50 240.00
23992 0 23993 0	Gail Shafer Gathered Oak Gracie South Bay Green Acres Ranch Inc	11/22/2022 11/22/2022	240.00
23993	Gathered Oak Gracie South Bay Green Acres Ranch Inc	11/22/2022	
	Gracie South Bay Green Acres Ranch Inc	• •	750.00
22004	Green Acres Ranch Inc	11/22/2022	
23994			970.00
23995		11/22/2022	220.00
23996	Greenwave Surf	11/22/2022	325.00
23997 I	Harbottle Law Group	11/22/2022	4,110.00
23998 I	Hollywood Music	11/22/2022	255.00
23999 I	Hollywood Music	11/22/2022	312.50
24000 I	Home Science Tools	11/22/2022	27.36
24001 I	Icetown Carlsbad	11/22/2022	414.00
24002 I	Image IV Systems	11/22/2022	385.03
24003 I	Inspire School of Ballet	11/22/2022	581.75
24004 I	Intro 2 Skateboarding	11/22/2022	490.00
24005	Jerry DeMink	11/22/2022	594.00
	Joe and Mary Mottino YMCA	11/22/2022	479.00
24007	Julie Schmidtler	11/22/2022	760.00
24008 I	Kathryn M Whelan	11/22/2022	591.00
24009 I	Kathy Shoemaker	11/22/2022	724.00
24010 I	Key Martial Arts	11/22/2022	473.00
24011 I	Kidwings Nature School	11/22/2022	450.00
24012 I	Kim Turner	11/22/2022	700.00
24013 I	Lakeshore	11/22/2022	161.65
24014 I	Language Classes	11/22/2022	60.00
	Lauren Pennock	11/22/2022	350.00
	Learn to Rip	11/22/2022	760.00
24017 I	Learning Journeys Forum	11/22/2022	300.00
24018 I	Learning Without Tears	11/22/2022	48.80
	LegalShield	11/22/2022	44.30
	Lori Sandground	11/22/2022	416.00
	Maestro Performance Products	11/22/2022	145.00
24022	Marina Hayes	11/22/2022	2,115.00
	Marisa Donnelly	11/22/2022	4,550.00
	Masashi Alex Nakamura	11/22/2022	620.00
	Mathnasium of Temecula	11/22/2022	548.00
	MEL Science U.S., LLC	11/22/2022	1,615.78
	Mercurius	11/22/2022	528.20
	Mike Slayen	11/22/2022	552.00

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Check Number	Vendor Name	Check Date	Check Amount
24029	Moving Beyond the Page	11/22/2022	897.27
24030	Music Studio of Ryan LaCoste	11/22/2022	1,216.00
24031	MusiKey	11/22/2022	509.20
24032	Mystery Science Inc.	11/22/2022	99.00
24033	Natalie Braun	11/22/2022	360.00
24034	Noonan Family Swim School, Inc.	11/22/2022	294.00
24035	Oak Meadow Inc	11/22/2022	68.88
24036	Oceanside Gymnastics	11/22/2022	196.00
24037	ODP Business Solutions LLC	11/22/2022	151.11
24038	Outschool, Inc.	11/22/2022	231.00
24039	Paper Moon Music	11/22/2022	135.00
24040	Peter and Sherri Mellos	11/22/2022	5,493.60
24041	Playground Players Productions	11/22/2022	120.00
24042	PMA of Encinitas LLC	11/22/2022	149.00
24043	Preferred Interpreting Service, LLC	11/22/2022	1,146.25
24044	Pyle Sims Duncan & Stevenson	11/22/2022	315.00
24045	Rachel Fitzgerald	11/22/2022	210.00
24046	Rebecca Droigk	11/22/2022	300.00
24047	Rebecca Zimmer Huber	11/22/2022	600.00
24048	Rock Creek Enrichment Center	11/22/2022	785.00
24049	Ruocco Equestrian Training	11/22/2022	180.00
24050	Russian School of Mathematics	11/22/2022	189.00
24051	San Diego County Office of Education	11/22/2022	825.00
24052	Sebesta's Rocking K Ranch	11/22/2022	2,235.00
24053	Seven Spears Martial Arts Academy	11/22/2022	821.00
24054	Small Talk OC	11/22/2022	1,000.00
24055	SoCal Krav Maga	11/22/2022	446.00
24056	Sonya Rosenberg	11/22/2022	450.00
24057	Southern California Music Academy	11/22/2022	2,164.00
24058	Sundance Hills Equestrian Center	11/22/2022	31,796.00
24059	Teaching Textbooks	11/22/2022	141.24
24060	Temecula Conservatory of Music	11/22/2022	960.00
24061	Terra Arts Foundation	11/22/2022	5,983.28
24062	The Music Factory LLC	11/22/2022	656.00
24063	The Salvation Army KROC Center	11/22/2022	560.00
24064	Thinkwell Corporation	11/22/2022	159.00
24065	Total Vision PC, Inc.	11/22/2022	950.00
24066	TRC Gymnastics Inc.	11/22/2022	1,132.25
24067	Twist N U	11/22/2022	180.00
24068	Wagner's School of Music, LLC	11/22/2022	426.60
24069	Wagner's School of Music, LLC	11/22/2022	116.00
24070	Wagner's School of Music, LLC	11/22/2022	328.00

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Check Number	Vendor Name	Check Date	Check Amount
24071	Waterworks Aquatics	11/22/2022	1,807.00
24072	Waterworks Swim School	11/22/2022	488.00
24073	West Coast Krav Maga Temecula	11/22/2022	757.00
24074	Anchor Counseling & Education Solutions, LLC	11/29/2022	2,035.00
24075	Angela and Matthew Horak	11/29/2022	360.00
24076	Blue Shield of California	11/29/2022	169,474.07
24077	Leaps & Bounds Pediatric Therapy	11/29/2022	1,987.50
24078	Oxford Consulting Services	11/29/2022	928.00
24079	San Diego Gas & Electric	11/29/2022	550.64
24080	San Diego Gas & Electric	11/29/2022	149.30
24081	SmallTalk Pediatric Therapy	11/29/2022	12,090.00
24082	Verizon Wireless	11/29/2022	161.65
24083	Verizon Wireless	11/29/2022	1,370.42
ACH	Divvy Credit 1 LLC	11/21/2022	Void
ACH	Lively Inc.	11/1/2022	482.66
ACH	Lively Inc.	11/2/2022	20.00
ACH	Lively Inc.	11/3/2022	115.00
ACH	San Diego County Office of Education	11/3/2022	577,209.14
ACH	Lively Inc.	11/4/2022	1,493.50
ACH	Divvy Credit 1 LLC	11/4/2022	33,794.76
ACH	Lively Inc.	11/7/2022	208.37
ACH	Lively Inc.	11/8/2022	1,396.77
ACH	Lively Inc.	11/9/2022	63.00
ACH	Idaho.gov	11/9/2022	68.91
ACH	Stripe Transfer	11/10/2022	95.61
ACH	Lively Inc.	11/14/2022	239.96
ACH	Divvy Credit 1 LLC	11/14/2022	16,980.51
ACH	Lively Inc.	11/15/2022	810.38
ACH	Stripe Transfer	11/16/2022	41.65
ACH	Lively Inc.	11/16/2022	67.18
ACH	Lively Inc.	11/17/2022	24.00
ACH	Stripe Transfer	11/17/2022	201.00
ACH	Lively Inc.	11/17/2022	4,207.72
ACH	Lively Inc.	11/18/2022	122.09
ACH	San Diego County Office of Education	11/18/2022	2,533.96
ACH	San Diego County Office of Education	11/18/2022	134.43
ACH	Divvy Credit 1 LLC	11/18/2022	21,152.02
ACH	Lively Inc.	11/21/2022	29.95
ACH	Lively Inc.	11/22/2022	81.13
ACH	Lively Inc.	11/23/2022	57.94
ACH	Lively Inc.	11/25/2022	2,398.97
ACH	Divvy Credit 1 LLC	11/25/2022	17,424.62

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Check Number	Vendor Name	Check Date	Check Amount
ACH	Lively Inc.	11/28/2022	3,352.02
ACH	Premier Workspaces	11/28/2022	855.00
ACH	Lively Inc.	11/28/2022	70.00
ACH	Lively Inc.	11/29/2022	175.00
ACH	Stripe Transfer	11/30/2022	197.53
ACH	Lively Inc.	11/30/2022	42.58
ACH	Steffani Clark-Jijon	11/1/2022	Void
ACH	Gym Trix, Inc.	11/1/2022	Void
ACH	Gym Trix, Inc.	11/1/2022	Void
ACH	Gym Trix, Inc.	11/1/2022	Void
ACH	Gym Trix, Inc.	11/1/2022	Void
ACH	Charter Impact, Inc.	11/1/2022	151,277.00
ACH	Activities for Learning, Inc.	11/2/2022	48.00
ACH	All About Learning Press, Inc.	11/2/2022	110.05
ACH	All About Learning Press, Inc.	11/2/2022	98.20
ACH	All About Learning Press, Inc.	11/2/2022	236.97
ACH	All About Learning Press, Inc.	11/2/2022	83.17
ACH	All About Learning Press, Inc.	11/2/2022	54.23
ACH	Almadayo Academic Services	11/2/2022	1,840.00
ACH	Art of Problem Solving	11/2/2022	96.00
ACH	Art of Problem Solving	11/2/2022	96.00
ACH	Art of Problem Solving	11/2/2022	96.00
ACH	The Stronghold	11/2/2022	180.00
ACH	The Stronghold	11/2/2022	198.00
ACH	The Stronghold	11/2/2022	328.00
ACH	The Stronghold	11/2/2022	414.00
ACH	The Stronghold	11/2/2022	678.00
ACH	The Stronghold	11/2/2022	118.00
ACH	The Stronghold	11/2/2022	138.00
ACH	The Stronghold	11/2/2022	138.00
ACH	The Stronghold	11/2/2022	138.00
ACH	Valery King	11/2/2022	250.00
ACH	Blake Litschke	11/2/2022	140.00
ACH	Wexplore LLC	11/2/2022	975.00
ACH	Xochitl Salcido	11/2/2022	352.00
ACH	Breakthrough Sports	11/2/2022	220.00
ACH	Breakthrough Sports	11/2/2022	18.00
ACH	Cabrillo Point Academy	11/2/2022	462.87
ACH	Coastal Music Studios	11/2/2022	320.00
ACH	Danthanh Duong	11/2/2022	490.00
ACH	eat2explore	11/2/2022	150.00
ACH	Fallbrook Gymnastic Club	11/2/2022	607.00

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Check Number	Vendor Name	Check Date	Check Amount
ACH	Freed Music	11/2/2022	120.00
ACH	Freed Music	11/2/2022	120.00
ACH	Freed Music	11/2/2022	120.00
ACH	Gilmore Speaks	11/2/2022	2,180.00
ACH	Grappling Dynamics, LLC	11/2/2022	718.00
ACH	Henry Doktorski	11/2/2022	3,690.00
ACH	History Unboxed LLC	11/2/2022	184.83
ACH	History Unboxed LLC	11/2/2022	68.41
ACH	History Unboxed LLC	11/2/2022	177.75
ACH	Jennifer Amundsen	11/2/2022	1,080.00
ACH	Kaiser Foundation Health Plan Inc.	11/2/2022	83,470.36
ACH	Kaiser Foundation Health Plan Inc.	11/2/2022	4,611.91
ACH	Kaiser Foundation Health Plan Inc.	11/2/2022	5,124.37
ACH	Kaiser Foundation Health Plan Inc.	11/2/2022	8,095.71
ACH	Kaiser Foundation Health Plan Inc.	11/2/2022	112,443.28
ACH	Kaiser Foundation Health Plan Inc.	11/2/2022	105,101.60
ACH	KiwiCo, Inc.	11/2/2022	10,797.22
ACH	Leading Note Studios	11/2/2022	157.00
ACH	Leading Note Studios	11/2/2022	157.00
ACH	Leading Note Studios	11/2/2022	157.00
ACH	Leading Note Studios	11/2/2022	157.00
ACH	Leading Note Studios	11/2/2022	157.00
ACH	Lenore Johnson	11/2/2022	1,275.00
ACH	Liliana Harris	11/2/2022	65.00
ACH	Liliana Harris	11/2/2022	65.00
ACH	Logic of English	11/2/2022	183.67
ACH	Math-U-See, Inc.	11/2/2022	67.20
ACH	Math-U-See, Inc.	11/2/2022	66.96
ACH	Mathnasium of Lemon Grove	11/2/2022	678.00
ACH	Music Speaks Studio, LLC	11/2/2022	140.00
ACH	Music Speaks Studio, LLC	11/2/2022	140.00
ACH	Music Speaks Studio, LLC	11/2/2022	140.00
ACH	New West Ballet School	11/2/2022	100.00
ACH	New West Ballet School	11/2/2022	150.00
ACH	Rainbow Resource Center	11/2/2022	20.06
ACH	Rainbow Resource Center	11/2/2022	163.42
ACH	Rainbow Resource Center	11/2/2022	130.78
ACH	Rainbow Resource Center	11/2/2022	37.41
ACH	Rainbow Resource Center	11/2/2022	17.20
ACH	Rainbow Resource Center	11/2/2022	64.16
ACH	Rainbow Resource Center	11/2/2022	166.66
ACH	Rainbow Resource Center	11/2/2022	190.86

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Check Number	Vendor Name	Check Date	Check Amount
ACH	Rainbow Resource Center	11/2/2022	87.09
ACH	Rainbow Resource Center	11/2/2022	48.76
ACH	Rainbow Resource Center	11/2/2022	278.60
ACH	Rainbow Resource Center	11/2/2022	32.34
ACH	Rainbow Resource Center	11/2/2022	40.31
ACH	Rainbow Resource Center	11/2/2022	34.22
ACH	Rainbow Resource Center	11/2/2022	150.67
ACH	Rainbow Resource Center	11/2/2022	80.52
ACH	Rainbow Resource Center	11/2/2022	24.47
ACH	Rainbow Resource Center	11/2/2022	103.31
ACH	Rainbow Resource Center	11/2/2022	241.68
ACH	Rainbow Resource Center	11/2/2022	103.31
ACH	Sara Burdge	11/2/2022	280.00
ACH	Singapore Math Live, LLC	11/2/2022	85.00
ACH	Singapore Math Live, LLC	11/2/2022	55.00
ACH	Soccer Saints & Ryan Beard	11/2/2022	165.00
ACH	Sunshine Vibes LLC	11/2/2022	156.00
ACH	Sunshine Vibes LLC	11/2/2022	156.00
ACH	Teacher Synergy, LLC	11/2/2022	54.95
ACH	Teacher Synergy, LLC	11/2/2022	63.65
ACH	Teacher Synergy, LLC	11/2/2022	152.95
ACH	Teacher Synergy, LLC	11/2/2022	36.00
ACH	Teacher Synergy, LLC	11/2/2022	6.30
ACH	Teacher Synergy, LLC	11/2/2022	65.00
ACH	Teacher Synergy, LLC	11/2/2022	178.00
ACH	Teacher Synergy, LLC	11/2/2022	106.80
ACH	Teacher Synergy, LLC	11/2/2022	34.20
ACH	Teacher Synergy, LLC	11/2/2022	24.48
ACH	Teacher Synergy, LLC	11/2/2022	360.00
ACH	Teacher Synergy, LLC	11/2/2022	65.00
ACH	Teacher Synergy, LLC	11/2/2022	35.50
ACH	Teacher Synergy, LLC	11/2/2022	6.00
ACH	Teacher Synergy, LLC	11/2/2022	17.67
ACH	Teacher Synergy, LLC	11/2/2022	10.00
ACH	Teacher Synergy, LLC	11/2/2022	50.00
ACH	Teacher Synergy, LLC	11/2/2022	20.00
ACH	Teacher Synergy, LLC	11/2/2022	32.00
ACH	The Stronghold	11/2/2022	138.00
ACH	The Stronghold	11/2/2022	138.00
ACH	Amazon Capital Services	11/3/2022	25,115.47
ACH	1802 Jiu-Jitsu	11/9/2022	195.00
ACH	Activities for Learning, Inc.	11/9/2022	107.25

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Check Number	Vendor Name	Check Date	Check Amount
ACH	Activities for Learning, Inc.	11/9/2022	107.25
ACH	Alena Berg Music Studio	11/9/2022	280.00
ACH	All About Learning Press, Inc.	11/9/2022	47.94
ACH	All About Learning Press, Inc.	11/9/2022	47.76
ACH	All About Learning Press, Inc.	11/9/2022	50.94
ACH	All About Learning Press, Inc.	11/9/2022	103.53
ACH	All About Learning Press, Inc.	11/9/2022	225.06
ACH	Art of Problem Solving	11/9/2022	96.00
ACH	Timberdoodle.com	11/9/2022	91.05
ACH	Timberdoodle.com	11/9/2022	42.79
ACH	TouchMath Acquisition LLC	11/9/2022	105.00
ACH	Valdean Irvine	11/9/2022	1,100.00
ACH	West Coast Martial Arts Academy	11/9/2022	676.00
ACH	William Wilson	11/9/2022	960.00
ACH	Williamsburg Learning	11/9/2022	5,225.00
ACH	WM Music Lessons	11/9/2022	60.00
ACH	Xochitl Salcido	11/9/2022	250.00
ACH	Art of Problem Solving	11/9/2022	96.00
ACH	Art of Problem Solving	11/9/2022	35.57
ACH	Art of Problem Solving	11/9/2022	116.40
ACH	Douglas Bailey	11/9/2022	140.00
ACH	Dr. Batista Music Studio	11/9/2022	35.00
ACH	Effectual Educational Consulting Services	11/9/2022	4,390.10
ACH	Friends of Willow Tree	11/9/2022	664.00
ACH	Friends of Willow Tree	11/9/2022	285.00
ACH	Friends of Willow Tree	11/9/2022	300.00
ACH	Friends of Willow Tree	11/9/2022	284.70
ACH	Friends of Willow Tree	11/9/2022	300.00
ACH	Galina Eroshkina	11/9/2022	540.00
ACH	Galina Eroshkina	11/9/2022	200.00
ACH	Galina Eroshkina	11/9/2022	200.00
ACH	Galina Eroshkina	11/9/2022	180.00
ACH	Galina Eroshkina	11/9/2022	90.00
ACH	Gemstone Gymnastics LLC	11/9/2022	306.00
ACH	Gracie Jiu Jitsu San Marcos LLC	11/9/2022	1,179.00
ACH	History Unboxed LLC	11/9/2022	177.75
ACH	History Unboxed LLC	11/9/2022	177.75
ACH	History Unboxed LLC	11/9/2022	182.70
ACH	History Unboxed LLC	11/9/2022	11.97
ACH	History Unboxed LLC	11/9/2022	242.78
ACH	Institute for Excellence in Writing	11/9/2022	28.02
ACH	Institute for Excellence in Writing	11/9/2022	44.49

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Check Number	Vendor Name	Check Date	Check Amount
ACH	Institute for Excellence in Writing	11/9/2022	173.48
ACH	Institute for Excellence in Writing	11/9/2022	205.80
ACH	Institute for Excellence in Writing	11/9/2022	47.41
ACH	Institute for Excellence in Writing	11/9/2022	26.94
ACH	Institute for Excellence in Writing	11/9/2022	47.41
ACH	Institute for Excellence in Writing	11/9/2022	103.12
ACH	Julia M. Stanton	11/9/2022	200.00
ACH	Julia M. Stanton	11/9/2022	150.00
ACH	Julia M. Stanton	11/9/2022	150.00
ACH	Julia M. Stanton	11/9/2022	200.00
ACH	Julia M. Stanton	11/9/2022	120.00
ACH	Julia M. Stanton	11/9/2022	150.00
ACH	Julia M. Stanton	11/9/2022	150.00
ACH	Leading Note Studios	11/9/2022	157.00
ACH	Leading Note Studios	11/9/2022	157.00
ACH	Leading Note Studios	11/9/2022	157.00
ACH	Leading Note Studios	11/9/2022	157.00
ACH	Lighthouse Therapy LLC	11/9/2022	110,520.00
ACH	Liliana Harris	11/9/2022	65.00
ACH	Liliya Sannino	11/9/2022	350.00
ACH	Marnie Young	11/9/2022	13,876.67
ACH	Math-U-See, Inc.	11/9/2022	344.64
ACH	Math-U-See, Inc.	11/9/2022	71.03
ACH	Math-U-See, Inc.	11/9/2022	66.72
ACH	Math-U-See, Inc.	11/9/2022	66.72
ACH	Math-U-See, Inc.	11/9/2022	77.50
ACH	Music Speaks Studio, LLC	11/9/2022	140.00
ACH	Premier Martial Arts	11/9/2022	263.00
ACH	Procopio, Cory, Hargreaves & Savitch LLP	11/9/2022	12,118.60
ACH	Project Performer LLC	11/9/2022	1,645.00
ACH	Rainbow Resource Center	11/9/2022	17.18
ACH	Rainbow Resource Center	11/9/2022	51.64
ACH	Rainbow Resource Center	11/9/2022	101.88
ACH	Rainbow Resource Center	11/9/2022	71.71
ACH	Rainbow Resource Center	11/9/2022	78.38
ACH	Rainbow Resource Center	11/9/2022	34.53
ACH	Rainbow Resource Center	11/9/2022	65.25
ACH	Rainbow Resource Center	11/9/2022	13.21
ACH	Rainbow Resource Center	11/9/2022	111.32
ACH	Rainbow Resource Center	11/9/2022	14.99
ACH	Rainbow Resource Center	11/9/2022	78.15
ACH	San Diego Craft Collective	11/9/2022	495.00
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Check Number	Vendor Name	Check Date	Check Amount
ACH	San Diego Royal Gymnastics	11/9/2022	74.00
ACH	San Diego Royal Gymnastics	11/9/2022	74.00
ACH	San Diego Royal Gymnastics	11/9/2022	148.00
ACH	San Diego Royal Gymnastics	11/9/2022	74.00
ACH	School Specialty LLC	11/9/2022	14.36
ACH	School Specialty LLC	11/9/2022	23.21
ACH	Scripps Performing arts Academy	11/9/2022	546.00
ACH	Scripps Performing arts Academy	11/9/2022	152.00
ACH	Singapore Math Live, LLC	11/9/2022	115.00
ACH	Swiftkick Martial Arts	11/9/2022	632.00
ACH	Teacher Synergy, LLC	11/9/2022	8.00
ACH	Teacher Synergy, LLC	11/9/2022	33.75
ACH	Teacher Synergy, LLC	11/9/2022	12.80
ACH	Teacher Synergy, LLC	11/9/2022	15.00
ACH	Teacher Synergy, LLC	11/9/2022	6.00
ACH	Teacher Synergy, LLC	11/9/2022	14.49
ACH	Teacher Synergy, LLC	11/9/2022	14.00
ACH	Teacher Synergy, LLC	11/9/2022	42.00
ACH	Teacher Synergy, LLC	11/9/2022	19.35
ACH	The Critical Thinking Co.	11/9/2022	62.23
ACH	The League of Amazing Programmers	11/9/2022	696.00
ACH	The Stronghold	11/9/2022	198.00
ACH	Amazon Capital Services	11/10/2022	23,239.32
ACH	Math-U-See, Inc.	11/15/2022	221.11
ACH	Amazon Capital Services	11/17/2022	22,394.13
ACH	Carlson Gracie Jiu-Jitsu Team, Inc.	11/17/2022	510.00
ACH	Aerial Theory	11/17/2022	864.00
ACH	All About Learning Press, Inc.	11/17/2022	225.06
ACH	Andrey Chuguev	11/17/2022	300.00
ACH	Ascend Music Studios	11/17/2022	340.00
ACH	Barbara Martin	11/17/2022	40.00
ACH	Barbara Martin	11/17/2022	160.00
ACH	Barbara Martin	11/17/2022	80.00
ACH	Blake Litschke	11/17/2022	180.00
ACH	Mathnasium of South Escondido	11/17/2022	305.00
ACH	Mathnasium of South Escondido	11/17/2022	305.00
ACH	Mathnasium of South Escondido	11/17/2022	305.00
ACH	Mathnasium of South Escondido	11/17/2022	305.00
ACH	Michael Bottomley	11/17/2022	300.00
ACH	Michael Bottomley	11/17/2022	900.00
ACH	Ms Mariah's Music	11/17/2022	480.00
ACH	Ms Mariah's Music	11/17/2022	278.00

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ACH M ACH BI ACH M ACH M ACH M	As. Ree Math, LLC As. Ree Math, LLC lake Litschke As. Ree Math, LLC	11/17/2022 11/17/2022 11/17/2022	375.00 420.00
ACH BI ACH M ACH M	lake Litschke Is. Ree Math, LLC		420.00
ACH MACH MACH M	As. Ree Math, LLC	11/17/2022	
ACH M			210.00
ACH M		11/17/2022	1,580.00
	lusic Speaks Studio, LLC	11/17/2022	140.00
	Nusic Speaks Studio, LLC	11/17/2022	140.00
ACH No	loemi Cienega-Ovando	11/17/2022	440.00
ACH No	loemi Cienega-Ovando	11/17/2022	385.00
ACH N	loemi Cienega-Ovando	11/17/2022	440.00
ACH No	lorth Coast Jiu Jitsu, LLC	11/17/2022	750.00
ACH Pi	ich Music Studio	11/17/2022	1,540.00
ACH PI	lay-Well TEKnologies	11/17/2022	825.00
ACH PI	lay-Well TEKnologies	11/17/2022	3,025.00
ACH Br	rilliant Foreign Language Education	11/17/2022	120.00
ACH Po	ony Hayvin Ranch	11/17/2022	325.00
ACH Po	ony Hayvin Ranch	11/17/2022	325.00
ACH Po	ony Hayvin Ranch	11/17/2022	325.00
ACH Po	owerKids Center	11/17/2022	350.00
ACH Pr	remier Martial Arts	11/17/2022	378.00
ACH Pr	rocopio, Cory, Hargreaves & Savitch LLP	11/17/2022	304.15
ACH Pr	rocopio, Cory, Hargreaves & Savitch LLP	11/17/2022	1,659.00
ACH Ra	ainbow Resource Center	11/17/2022	48.42
ACH Ra	ainbow Resource Center	11/17/2022	38.67
ACH Ra	ainbow Resource Center	11/17/2022	13.45
ACH Br	rilliant Foreign Language Education	11/17/2022	120.00
ACH Ra	ainbow Resource Center	11/17/2022	151.25
ACH Ra	ainbow Resource Center	11/17/2022	15.64
ACH Ra	ainbow Resource Center	11/17/2022	15.64
ACH Ra	ainbow Resource Center	11/17/2022	201.78
	ainbow Resource Center	11/17/2022	136.99
ACH Ra	ainbow Resource Center	11/17/2022	48.62
ACH Ra	ainbow Resource Center	11/17/2022	358.88
ACH Ra	ainbow Resource Center	11/17/2022	90.47
ACH Ra	ainbow Resource Center	11/17/2022	48.18
	ainbow Resource Center	11/17/2022	32.82
ACH Br	rooke Byler Acting Studios	11/17/2022	180.00
	ainbow Resource Center	11/17/2022	78.50
	ainbow Resource Center	11/17/2022	78.50
	ainbow Resource Center	11/17/2022	33.83
	ainbow Resource Center	11/17/2022	120.21
	ainbow Resource Center	11/17/2022	32.28
	ainbow Resource Center	11/17/2022	46.42

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Check Number	Vendor Name	Check Date	Check Amount
ACH	Rainbow Resource Center	11/17/2022	17.09
ACH	Rainbow Resource Center	11/17/2022	17.09
ACH	Rainbow Resource Center	11/17/2022	39.77
ACH	Randall Music School	11/17/2022	114.58
ACH	Brooke Byler Acting Studios	11/17/2022	180.00
ACH	Randall Music School	11/17/2022	171.88
ACH	Randall Music School	11/17/2022	156.25
ACH	Randall Music School	11/17/2022	312.50
ACH	Randall Music School	11/17/2022	156.25
ACH	Randall Music School	11/17/2022	156.25
ACH	Randall Music School	11/17/2022	468.75
ACH	Randall Music School	11/17/2022	78.12
ACH	Randall Music School	11/17/2022	78.12
ACH	Randall Music School	11/17/2022	234.37
ACH	Randall Music School	11/17/2022	312.50
ACH	Cabrillo Point Academy	11/17/2022	428.72
ACH	Randall Music School	11/17/2022	156.25
ACH	Randall Music School	11/17/2022	156.25
ACH	Randall Music School	11/17/2022	229.16
ACH	Randall Music School	11/17/2022	234.38
ACH	Rebecca Nakamura	11/17/2022	384.00
ACH	Rebecca Nakamura	11/17/2022	352.00
ACH	Rebecca Nakamura	11/17/2022	1,032.00
ACH	Rebecca Nakamura	11/17/2022	288.00
ACH	Rebecca Nakamura	11/17/2022	200.00
ACH	Rebecca Nakamura	11/17/2022	1,265.00
ACH	Cabrillo Point Academy	11/17/2022	5,699.22
ACH	Rock n Tumble Gymnastics	11/17/2022	1,480.00
ACH	Rosemary Kaplar	11/17/2022	1,300.00
ACH	Samantha Hoffman	11/17/2022	1,200.00
ACH	Sand n Straw LLC	11/17/2022	4,620.00
ACH	Shaun Kennard	11/17/2022	165.00
ACH	Sara Burdge	11/17/2022	350.00
ACH	Schumacher Tutoring	11/17/2022	1,540.00
ACH	Scripps Performing arts Academy	11/17/2022	984.00
ACH	Scripps Performing arts Academy	11/17/2022	720.00
ACH	Soccer Saints & Ryan Beard	11/17/2022	165.00
ACH	California Music Lessons	11/17/2022	175.00
ACH	Soccer Saints & Ryan Beard	11/17/2022	82.50
ACH	South Shore Jiu Jitsu, LLC	11/17/2022	1,625.00
ACH	Swiftkick Martial Arts	11/17/2022	632.00
ACH	TalkBox.Mom	11/17/2022	356.97

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Check Number	Vendor Name	Check Date	Check Amount
ACH	Teacher Synergy, LLC	11/17/2022	32.00
ACH	Teacher Synergy, LLC	11/17/2022	53.90
ACH	Teacher Synergy, LLC	11/17/2022	96.99
ACH	Teacher Synergy, LLC	11/17/2022	53.45
ACH	Teacher Synergy, LLC	11/17/2022	25.00
ACH	Teacher Synergy, LLC	11/17/2022	5.00
ACH	California Music Lessons	11/17/2022	180.00
ACH	Teacher Synergy, LLC	11/17/2022	12.50
ACH	Teacher Synergy, LLC	11/17/2022	6.00
ACH	Teacher Synergy, LLC	11/17/2022	3.50
ACH	The Arbor Learning Community	11/17/2022	875.00
ACH	The Arbor Learning Community	11/17/2022	437.50
ACH	The Stepping Stones Group LLC	11/17/2022	3,420.00
ACH	The Stronghold	11/17/2022	128.00
ACH	The Stronghold	11/17/2022	138.00
ACH	U.S. Music Lessons	11/17/2022	304.00
ACH	United Studios of Self Defense	11/17/2022	215.00
ACH	California Music Lessons	11/17/2022	180.00
ACH	Valery King	11/17/2022	250.00
ACH	Vista Music	11/17/2022	1,015.00
ACH	Wizard of Math	11/17/2022	100.00
ACH	WM Music Lessons	11/17/2022	1,840.00
ACH	WM Music Lessons	11/17/2022	120.00
ACH	WM Tutoring Services	11/17/2022	385.00
ACH	Xochitl Salcido	11/17/2022	200.00
ACH	Young Actor's Theatre, Inc.	11/17/2022	275.00
ACH	Ziggy's Tutoring	11/17/2022	1,650.00
ACH	California Music Lessons	11/17/2022	180.00
ACH	California Music Lessons	11/17/2022	180.00
ACH	California Music Lessons	11/17/2022	180.00
ACH	CharterSafe	11/17/2022	54,452.00
ACH	Christine Alexander	11/17/2022	350.00
ACH	Christine Alexander	11/17/2022	350.00
ACH	Christine Alexander	11/17/2022	350.00
ACH	Christine Alexander	11/17/2022	350.00
ACH	Coastal Music Studios	11/17/2022	4,310.00
ACH	Creative Creatures & Co.	11/17/2022	895.00
ACH	Diane Felthous Performing Arts	11/17/2022	160.00
ACH	Diane Felthous Performing Arts	11/17/2022	320.00
ACH	Diane Felthous Performing Arts	11/17/2022	160.00
ACH	Diane Felthous Performing Arts	11/17/2022	160.00
ACH	Diane Felthous Performing Arts	11/17/2022	160.00

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Check Number	Vendor Name	Check Date	Check Amount
ACH	Douglas Bailey	11/17/2022	140.00
ACH	Dustin Callahan	11/17/2022	450.00
ACH	eLuma	11/17/2022	4,708.33
ACH	Fallbrook Gymnastic Club	11/17/2022	821.00
ACH	Freed Music	11/17/2022	360.00
ACH	Freedom in Motion	11/17/2022	410.00
ACH	Freedom in Motion	11/17/2022	915.00
ACH	Fusion Dance Solana Beach	11/17/2022	180.00
ACH	Galina Eroshkina	11/17/2022	250.00
ACH	Gracie Barra Encinitas	11/17/2022	220.00
ACH	Gracie Barra Encinitas	11/17/2022	198.00
ACH	Gracie Barra Encinitas	11/17/2022	198.00
ACH	Gracie Barra Encinitas	11/17/2022	220.00
ACH	Gracie Jiu Jitsu San Marcos LLC	11/17/2022	1,416.00
ACH	Gym Trix, Inc.	11/17/2022	110.00
ACH	Gym Trix, Inc.	11/17/2022	120.00
ACH	Gym Trix, Inc.	11/17/2022	80.00
ACH	Gym Trix, Inc.	11/17/2022	100.00
ACH	Holly Hull	11/17/2022	160.00
ACH	Holly Hull	11/17/2022	80.00
ACH	Holly Hull	11/17/2022	350.00
ACH	Holly Hull	11/17/2022	250.00
ACH	Holly Hull	11/17/2022	300.00
ACH	Holly Hull	11/17/2022	50.00
ACH	Holly Hull	11/17/2022	320.00
ACH	Holly Hull	11/17/2022	320.00
ACH	Holly Hull	11/17/2022	160.00
ACH	Holly Hull	11/17/2022	350.00
ACH	Holly Hull	11/17/2022	320.00
ACH	Holly Hull	11/17/2022	350.00
ACH	Institute for Excellence in Writing	11/17/2022	82.97
ACH	Institute for Excellence in Writing	11/17/2022	37.71
ACH	Institute for Excellence in Writing	11/17/2022	99.56
ACH	Janelle Wilson	11/17/2022	2,472.00
ACH	Joobilo LLC	11/17/2022	695.00
ACH	Justyna Ponulak	11/17/2022	75.00
ACH	Kids Broadcasting Academy	11/17/2022	450.00
ACH	KiwiCo, Inc.	11/17/2022	6,020.81
ACH	Larry White	11/17/2022	600.00
ACH	Law Office of Jennifer McQuarrie	11/17/2022	711.33
ACH	Leading Note Studios	11/17/2022	157.00
ACH	Leading Note Studios	11/17/2022	157.00

Check Register

Check Number	Vendor Name	Check Date	Check Amount
ACH	Leading Note Studios	11/17/2022	157.00
ACH	Leading Note Studios	11/17/2022	157.00
ACH	Leading Note Studios	11/17/2022	157.00
ACH	Leading Note Studios	11/17/2022	157.00
ACH	Leading Note Studios	11/17/2022	157.00
ACH	Leading Note Studios	11/17/2022	157.00
ACH	Leading Note Studios	11/17/2022	157.00
ACH	Leading Note Studios	11/17/2022	232.00
ACH	Liliya Sannino	11/17/2022	300.00
ACH	Liliya Sannino	11/17/2022	300.00
ACH	Liliya Sannino	11/17/2022	350.00
ACH	Liliya Sannino	11/17/2022	300.00
ACH	Liliya Sannino	11/17/2022	350.00
ACH	Liliya Sannino	11/17/2022	350.00
ACH	Logic of English	11/17/2022	116.89
ACH	Marianne R. Hill	11/17/2022	606.50
ACH	Math-U-See, Inc.	11/17/2022	140.30
ACH	Math-U-See, Inc.	11/17/2022	111.72
ACH	Math-U-See, Inc.	11/17/2022	143.54
ACH	Math-U-See, Inc.	11/17/2022	40.02
ACH	Math-U-See, Inc.	11/17/2022	132.75
ACH	Mathnasium of Mission Gorge	11/17/2022	604.00
ACH	All About Learning Press, Inc.	11/22/2022	8.15
ACH	Ashley Collins	11/22/2022	160.00
ACH	Ashley Collins	11/22/2022	160.00
ACH	Ballet Arte	11/22/2022	245.00
ACH	Beltran Spanish Tutoring/Karen Beltran	11/22/2022	785.00
ACH	Checkmat Fallbrook Brazilian Jiu Jitsu	11/22/2022	360.00
ACH	Cheryl L. Grosso	11/22/2022	180.00
ACH	Christina A. Barber	11/22/2022	616.00
ACH	Diane Felthous Performing Arts	11/22/2022	160.00
ACH	Diane Felthous Performing Arts	11/22/2022	160.00
ACH	Sand n Straw LLC	11/22/2022	660.00
ACH	Sand n Straw LLC	11/22/2022	440.00
ACH	Schaumann Studios	11/22/2022	1,692.00
ACH	Sci Ed Lab	11/22/2022	330.00
ACH	Scripps Performing arts Academy	11/22/2022	152.00
ACH	Scripps Performing arts Academy	11/22/2022	116.00
ACH	Silva BJJ & Fitness for Kids	11/22/2022	894.00
ACH	Soaring Minds Education, LLC	11/22/2022	14,701.00
ACH	Sunshine Vibes LLC	11/22/2022	156.00
ACH	Sunshine Vibes LLC	11/22/2022	156.00

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ACH ACH ACH ACH ACH ACH	Fired Up Arts Teacher Synergy, LLC	11/22/2022 11/22/2022 11/22/2022 11/22/2022 11/22/2022 11/22/2022 11/22/2022	340.00 10.00 175.00 2.00 25.00 86.99
ACH ACH ACH ACH	Teacher Synergy, LLC	11/22/2022 11/22/2022 11/22/2022 11/22/2022	175.00 2.00 25.00
ACH ACH ACH	Teacher Synergy, LLC	11/22/2022 11/22/2022 11/22/2022	2.00 25.00
ACH ACH	Teacher Synergy, LLC Teacher Synergy, LLC Teacher Synergy, LLC Teacher Synergy, LLC	11/22/2022 11/22/2022	25.00
ACH	Teacher Synergy, LLC Teacher Synergy, LLC Teacher Synergy, LLC	11/22/2022	
	Teacher Synergy, LLC Teacher Synergy, LLC		86.99
	Teacher Synergy, LLC	11/22/2022	
ACH	, -,	• •	15.00
ACH		11/22/2022	24.00
ACH	Teacher Synergy, LLC	11/22/2022	19.00
ACH	Teacher Synergy, LLC	11/22/2022	35.00
ACH	Teacher Synergy, LLC	11/22/2022	109.00
ACH	Firestory Communication Academy	11/22/2022	599.00
ACH	The Stronghold	11/22/2022	276.00
ACH	The Stronghold	11/22/2022	276.00
ACH	The Stronghold	11/22/2022	128.00
ACH	U.S. Music Lessons	11/22/2022	456.00
ACH	U.S. Music Lessons	11/22/2022	304.00
ACH	Vista Music	11/22/2022	725.00
ACH	Firestory Communication Academy	11/22/2022	599.00
ACH	Firestory Communication Academy	11/22/2022	599.00
ACH	Firm Foundation Martial Arts	11/22/2022	75.00
ACH	Freed Music	11/22/2022	120.00
ACH	Friends of Willow Tree	11/22/2022	2,742.00
ACH	Friends of Willow Tree	11/22/2022	664.00
ACH	Friends of Willow Tree	11/22/2022	3,652.00
ACH	Gracie Barra Encinitas	11/22/2022	220.00
ACH	History Unboxed LLC	11/22/2022	68.91
ACH	Horse Savvy Training	11/22/2022	200.00
ACH	Horse Savvy Training	11/22/2022	250.00
ACH	Horse Savvy Training	11/22/2022	250.00
ACH	Horse Savvy Training	11/22/2022	325.00
ACH	Horse Savvy Training	11/22/2022	260.00
ACH	Horse Savvy Training	11/22/2022	260.00
ACH	Horse Savvy Training	11/22/2022	250.00
ACH	Horse Savvy Training	11/22/2022	260.00
ACH	Horse Savvy Training	11/22/2022	250.00
ACH	Horse Savvy Training	11/22/2022	325.00
ACH	Horse Savvy Training	11/22/2022	260.00
ACH	Horse Savvy Training	11/22/2022	150.00
ACH	Horse Savvy Training	11/22/2022	250.00
ACH	Horse Savvy Training	11/22/2022	250.00
ACH	Horse Savvy Training	11/22/2022	150.00

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Check Number	Vendor Name	Check Date	Check Amount
ACH	Horse Savvy Training	11/22/2022	250.00
ACH	Horse Savvy Training	11/22/2022	260.00
ACH	Horse Savvy Training	11/22/2022	250.00
ACH	Horse Savvy Training	11/22/2022	260.00
ACH	Horse Savvy Training	11/22/2022	250.00
ACH	Horse Savvy Training	11/22/2022	70.00
ACH	Horse Savvy Training	11/22/2022	260.00
ACH	Horse Savvy Training	11/22/2022	260.00
ACH	Institute for Excellence in Writing	11/22/2022	44.18
ACH	KiwiCo, Inc.	11/22/2022	391.16
ACH	Kristen Tjio	11/22/2022	1,056.00
ACH	Larry White	11/22/2022	160.00
ACH	Lenore Johnson	11/22/2022	1,040.95
ACH	Lenore Johnson	11/22/2022	673.00
ACH	Logic of English	11/22/2022	138.75
ACH	Logic of English	11/22/2022	79.52
ACH	Logic of English	11/22/2022	124.73
ACH	Logic of English	11/22/2022	203.85
ACH	Lovely Leaps	11/22/2022	80.00
ACH	Lovely Leaps	11/22/2022	80.00
ACH	Lynch Dance Institute,LLC	11/22/2022	1,577.00
ACH	Marianne R. Hill	11/22/2022	432.00
ACH	Marianne R. Hill	11/22/2022	78.00
ACH	Math-U-See, Inc.	11/22/2022	144.08
ACH	Math-U-See, Inc.	11/22/2022	66.96
ACH	Math-U-See, Inc.	11/22/2022	66.96
ACH	Mathnasium of South Escondido	11/22/2022	305.00
ACH	Mathnasium of South Escondido	11/22/2022	305.00
ACH	Mathnasium of South Escondido	11/22/2022	305.00
ACH	Mathnasium of South Escondido	11/22/2022	305.00
ACH	Mathnasium of South Escondido	11/22/2022	305.00
ACH	Milly Haynes	11/22/2022	1,036.00
ACH	Miss Sue's Dance Company	11/22/2022	157.00
ACH	Ms Mariah's Music	11/22/2022	288.00
ACH	Ms Mariah's Music	11/22/2022	384.00
ACH	Music Speaks Studio, LLC	11/22/2022	140.00
ACH	Music Speaks Studio, LLC	11/22/2022	140.00
ACH	Music Speaks Studio, LLC	11/22/2022	120.00
ACH	Music Speaks Studio, LLC	11/22/2022	140.00
ACH	Music Speaks Studio, LLC	11/22/2022	120.00
ACH	Peace Hill Press, Inc dba Well Trained Mind Press	11/22/2022	19.30
ACH	Peace Hill Press, Inc dba Well Trained Mind Press	11/22/2022	48.95

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For the period ended November 30, 2022

Check Number	Vendor Name	Check Date	Check Amount
ACH	Play-Well TEKnologies	11/22/2022	1,100.00
ACH	Play-Well TEKnologies	11/22/2022	1,225.00
ACH	Rachel Robinson	11/22/2022	150.00
ACH	Rainbow Resource Center	11/22/2022	81.63
ACH	Rainbow Resource Center	11/22/2022	19.87
ACH	Rainbow Resource Center	11/22/2022	17.16
ACH	Rainbow Resource Center	11/22/2022	17.16
ACH	Rainbow Resource Center	11/22/2022	27.86
ACH	Rainbow Resource Center	11/22/2022	75.12
ACH	Rainbow Resource Center	11/22/2022	50.79
ACH	Rainbow Resource Center	11/22/2022	53.72
ACH	Rainbow Resource Center	11/22/2022	27.97
ACH	Rainbow Resource Center	11/22/2022	27.97
ACH	Rainbow Resource Center	11/22/2022	78.62
ACH	Randall Music School	11/22/2022	114.58
ACH	Renata Bezman	11/22/2022	140.00
ACH	Rock n Tumble Gymnastics	11/22/2022	10,050.00
ACH	Rock n Tumble Gymnastics	11/22/2022	10,330.00
ACH	San Diego Civic Youth Ballet	11/22/2022	1,568.00
ACH	San Diego Ice Arena	11/22/2022	90.00
ACH	San Diego Ice Arena	11/22/2022	81.00
ACH	Braille Abilities, LLC	11/29/2022	3,568.50
ACH	CPM Educational Program	11/29/2022	325.00
ACH	Law Office of Jennifer McQuarrie	11/29/2022	1,246.67
ACH	Lighthouse Therapy LLC	11/29/2022	96,310.00
ACH	Marnie Young	11/29/2022	14,077.08
ACH	Procopio, Cory, Hargreaves & Savitch LLP	11/29/2022	<u>1,042.80</u>

Total Disbursement in November <u>\$ 2,738,472.76</u>

Check Register

Check Number	Vendor Name	Check Date	Check Amount
	1 2000 0 000		
24084	Jessica Ackermann	12/1/2022	\$ 85.00
24085	Confidential	12/5/2022	87.15
24086	Fidelity Security Life Insurance Co.	12/5/2022	2,374.01
24087	Maria Tenery	12/5/2022	236.21
24088	Sarah Martinson	12/5/2022	1,260.88
24089	Serena Barnett	12/5/2022	212.63
24090	Shanna Llewellyn	12/5/2022	95.25
24091	William Breeding	12/5/2022	1,553.13
24092	Zoom Video Communications Inc	12/5/2022	18,500.00
24093	MusiKey	12/8/2022	300.00
24094	Voya Financial FBO CalSTRS Pension2	12/9/2022	32,339.50
24095	5 Elements Martial Arts	12/14/2022	13,330.00
24096	A+ In Home Tutors, Inc.	12/14/2022	1,680.00
24097	Academics in a Box LLC	12/14/2022	598.80
24098	Adel Olahne-Szabo	12/14/2022	240.00
24099	Al Zamora	12/14/2022	1,794.00
24100	Alliance Jiu Jitsu San Diego	12/14/2022	760.00
24101	Apex School of Movement San Diego	12/14/2022	5,317.50
24102	Allison Browning	12/14/2022	320.00
24103	Amaris Kiefner	12/14/2022	125.00
24104	Anais Pauley	12/14/2022	111.19
24105	Angela and Matthew Horak	12/14/2022	5,400.00
24106	Angela Aymin	12/14/2022	227.00
24107	Angelika's Piano Studio	12/14/2022	1,232.00
24108	Art & Soul LLC	12/14/2022	240.00
24109	Art Studio Pillar	12/14/2022	100.00
24110	Art With Larisse	12/14/2022	2,952.00
24111	Artskiddoo	12/14/2022	567.00
24112	Av-STEM Alaska, Inc.	12/14/2022	365.00
24113	Barbara Mulvany	12/14/2022	370.00
24114	Bay Alarm Company	12/14/2022	260.00
24115	Beautiful Feet Books, Inc.	12/14/2022	364.27
24116	Beehively	12/14/2022	6,360.00
24117	Big Little Ones, LLC	12/14/2022	190.70
24118	Bitsbox	12/14/2022	643.95
24119	BookShark	12/14/2022	1,577.53
24120	Brandi Hartdegen	12/14/2022	660.00
24121	Brave Writer, LLC	12/14/2022	471.95
24122	Burned Oak Farm LLC	12/14/2022	1,800.00
24123	Cadenza School of Music	12/14/2022	290.00
24124	Cameron Family YMCA	12/14/2022	2,724.00

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Check Number	Vendor Name	Check Date	Check Amount
24125	Caroline Murphy	12/14/2022	100.00
24126	Caroline Reynolds	12/14/2022	249.00
24127	Catherine Carella	12/14/2022	385.00
24128	Champion Gymnastics	12/14/2022	2,933.50
24129	Charlotte Littlehales	12/14/2022	2,052.00
24130	Charter Schools Development Center	12/14/2022	5,650.00
24131	Chira Tennis Academy	12/14/2022	1,445.00
24132	Christine Charley	12/14/2022	200.00
24133	Clark Gracie Jiu-Jitsu Academy, LLC	12/14/2022	1,369.00
24134	Classical Education Inc.	12/14/2022	350.00
24135	Coach Ballgame	12/14/2022	160.00
24136	Code Ninjas Rancho Bernardo	12/14/2022	398.00
24137	Copley - Price Family YMCA	12/14/2022	424.00
24138	Cortica Behavioral Health, Inc	12/14/2022	2,876.25
24139	Deborah Smith	12/14/2022	250.00
24140	Deven Herman PE	12/14/2022	100.00
24141	Dino Lingo Inc.	12/14/2022	251.04
24142	E-Therapy LLC	12/14/2022	8,204.82
24143	E-Therapy, LLC	12/14/2022	30,356.68
24144	East County Surf SC	12/14/2022	285.00
24145	EDMC	12/14/2022	970.40
24146	Elemental Science	12/14/2022	107.78
24147	EMH Sports USA, Inc.	12/14/2022	1,068.00
24148	Emil Luxemburg	12/14/2022	495.00
24149	Endeavor Gymnastics	12/14/2022	100.00
24150	Evan-Moor	12/14/2022	103.35
24151	Family Karate - Rancho Penasquitos	12/14/2022	150.00
24152	Floaties Swim School	12/14/2022	1,837.00
24153	Floaties Swim School	12/14/2022	110.00
24154	Gail Shafer	12/14/2022	240.00
24155	Georgia's School of Dance	12/14/2022	563.00
24156	Glee Music Academy	12/14/2022	388.00
24157	Gracie Barra San Diego	12/14/2022	1,584.00
24158	Gracie South Bay	12/14/2022	1,241.30
24159	Greene Music Education Center	12/14/2022	328.00
24160	Greenwave Surf	12/14/2022	280.00
24161	HBCO LLC	12/14/2022	292.00
24162	Hollywood Music	12/14/2022	272.50
24163	Home Science Tools	12/14/2022	837.61
24164	Homeschool In A Box Inc. DBA Crafty School Crates	12/14/2022	64.53
24165	Inspire School of Ballet	12/14/2022	709.00
24166	ISHARY CORP DBA Kumon of Murrieta-Central	12/14/2022	480.00

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Check Number	Vendor Name	Check Date	Check Amount
24167	JacKris Publishing, LLC	12/14/2022	23.99
24168	JCS & JC, LLC	12/14/2022	398.00
24169	John Gibbs	12/14/2022	300.00
24170	Jostens Inc.	12/14/2022	2,327.35
24171	Judlyn Weesner	12/14/2022	360.00
24172	, Kaigan Karate-Do	12/14/2022	200.00
24173	Kathryn M Whelan	12/14/2022	420.00
24174	Kathy Shoemaker	12/14/2022	1,055.00
24175	Key Martial Arts	12/14/2022	179.00
24176	Kitchen Kid, LLC	12/14/2022	427.35
24177	Lakeshore	12/14/2022	1,034.17
24178	Language Classes	12/14/2022	30.00
24179	Language Door, Inc	12/14/2022	300.00
24180	Lara Sheridan	12/14/2022	450.00
24181	Le Cirque, Inc.	12/14/2022	190.00
24182	Learning Journeys Forum	12/14/2022	75.00
24183	Learning Without Tears	12/14/2022	89.68
24184	Legion American Jiu-Jitsu, LLC	12/14/2022	315.00
24185	Legion American Jiu-Jitsu, LLC	12/14/2022	1,200.00
24186	LEGO Education	12/14/2022	146.76
24187	Linda Hamby	12/14/2022	4,724.21
24188	LionHeart Academy	12/14/2022	7,315.00
24189	Little Passports, Inc.	12/14/2022	3,681.87
24190	Little Scouts Nature Classes Inc	12/14/2022	1,033.50
24191	Lori Sandground	12/14/2022	600.00
24192	Lossing Enterprises/Mathnasium of La Costa	12/14/2022	350.00
24193	Lucy Conway	12/14/2022	2,245.00
24194	Lynne-Marie Friedrichs	12/14/2022	495.00
24195	Marcelle Stokes Caratti	12/14/2022	240.00
24196	Marisa Donnelly	12/14/2022	1,765.00
24197	Masashi Alex Nakamura	12/14/2022	344.00
24198	Mathnasium of Eastlake	12/14/2022	295.00
24199	Mathnasium of Poway	12/14/2022	329.00
24200	McGrath Famliy YMCA	12/14/2022	356.00
24201	MEL Science U.S., LLC	12/14/2022	1,579.39
24202	Melinda Call	12/14/2022	660.00
24203	Mercurius	12/14/2022	405.62
24204	Mesa Rim Climbing Center - North City	12/14/2022	1,358.00
24205	Michael Dvoskin	12/14/2022	700.00
24206	Michael Kiyoshi Lim	12/14/2022	375.00
24207	Mike Slayen	12/14/2022	123.00
24208	Monart	12/14/2022	325.00

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Check Number	Vendor Name	Check Date	Check Amount
24209	Moving Beyond the Page	12/14/2022	1,857.48
24209	Murrieta Academy of Music and Performing Arts	12/14/2022	304.00
24211	Mutual of Omaha	12/14/2022	2,811.15
24212	Mystic Equine	12/14/2022	350.00
24213	Nang Corporation	12/14/2022	330.00
24214	Nathan & Elizabeth Hileman	12/14/2022	1,470.00
24215	Nicole the Math Lady, LLC.	12/14/2022	435.00
24216	Noonan Family Swim School, Inc	12/14/2022	1,756.70
24217	Noonan Family Swim School, Inc.	12/14/2022	581.00
24218	Noonan Family Swim School, Inc San Diego	12/14/2022	1,719.50
24219	North County Academy of Dance	12/14/2022	4,651.00
24220	Oceanside Gymnastics	12/14/2022	350.00
24221	Oscar Azucena	12/14/2022	1,050.00
24222	Othentik Gym	12/14/2022	450.00
24223	Outliers Jiu Jitsu	12/14/2022	300.00
24224	Outschool, Inc.	12/14/2022	587.00
24225	Outside the Box Creation	12/14/2022	293.64
24226	Paul Ciolek	12/14/2022	120.00
24227	Pitch Michael	12/14/2022	1,040.00
24228	Portal Languages - Mission Viejo	12/14/2022	500.00
24229	Portal Languages - San Diego	12/14/2022	830.00
24230	Professional Tutors of America	12/14/2022	2,283.75
24231	Rachel Bertoch	12/14/2022	595.00
24232	Confidential	12/14/2022	29.48
24233	Ramona Brazilian Jiu-Jitsu/ MMA	12/14/2022	4,560.00
24234	Rancho Family YMCA	12/14/2022	2,224.00
24235	Redline Athletics 4S Ranch	12/14/2022	1,591.00
24236	Riffs Music	12/14/2022	247.15
24237	Robin Dixon	12/14/2022	770.00
24238	Rock Creek Enrichment Center	12/14/2022	360.00
24239	Rosemary Sorola	12/14/2022	305.00
24240	Rubke-Foxworth Music Studio	12/14/2022	240.00
24241	Confidential	12/14/2022	194.25
24242	San Diego County Superintendent of Schools	12/14/2022	2,633.33
24243	San Diego Danceworks	12/14/2022	649.00
24244	San Diego Gas & Electric	12/14/2022	396.02
24245	San Diego Harp Academy	12/14/2022	400.00
24246	San Diego Horse Rentals LLC	12/14/2022	660.00
24247	Sarah Lowery Piano Studio	12/14/2022	110.00
24248	SCEGA Gymnastics	12/14/2022	410.45
24249	Scholastic Inc	12/14/2022	7.69
24250	Science 2 U	12/14/2022	1,362.50

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Check Number	Vendor Name	Check Date	Check Amount
24251	Sebesta's Rocking K Ranch	12/14/2022	800.00
24252	Selene Gomez	12/14/2022	240.00
24253	Seven Spears Martial Arts Academy LLC	12/14/2022	990.00
24254	Confidential	12/14/2022	1,628.55
24256	Shirley Stafford	12/14/2022	3,640.00
24257	Shuebox Educational Services- Rebecca Shue	12/14/2022	700.00
24258	So Cal TTC	12/14/2022	336.00
24259	Sonrisas Spanish	12/14/2022	44.85
24260	Sonya Rosenberg	12/14/2022	1,660.00
24261	Southern California Music Academy	12/14/2022	1,184.00
24262	Sprockids	12/14/2022	598.00
24263	Staump Productions	12/14/2022	170.00
24264	Studies Weekly	12/14/2022	549.79
24265	Susan Harris	12/14/2022	5,245.00
24266	Sweetwater Horses Inc.	12/14/2022	4,075.00
24267	Tammi Bueno	12/14/2022	884.00
24268	Teaching Textbooks	12/14/2022	165.24
24269	Temecula Clay	12/14/2022	320.00
24270	The San Diego Music and Art Cooperative	12/14/2022	2,475.00
24271	Tim Hart	12/14/2022	400.00
24272	Time4Learning.com	12/14/2022	150.00
24273	Tomoko Yoda-Compilati	12/14/2022	104.00
24274	Transamerica	12/14/2022	2,611.46
24275	Trigger Memory Co., LLC	12/14/2022	48.90
24276	USSD 4s Ranch Karate	12/14/2022	225.00
24277	Villa Musica	12/14/2022	120.00
24278	VIP School of Music	12/14/2022	700.00
24279	Visago LLC	12/14/2022	1,236.00
24280	Wagner's School of Music, LLC	12/14/2022	116.00
24281	Wagner's School of Music, LLC	12/14/2022	212.00
24282	Watersafe Swim School	12/14/2022	270.00
24283	Whispering Oaks Stables	12/14/2022	600.00
24284	White Dragon Martial Arts	12/14/2022	696.75
24285	White Dragon Martial Arts	12/14/2022	159.00
24286	Whitebrook Farm	12/14/2022	480.00
24287	WriteAtHome, Inc	12/14/2022	299.00
24288	YMCA of San Diego County	12/14/2022	330.00
24289	YMCA of San Diego County	12/14/2022	236.00
24290	YMCA of San Diego County	12/14/2022	65.00
24291	YMCA of San Diego County	12/14/2022	2,375.08
24292	YMCA of San Diego County	12/14/2022	545.00
24293	YMCA of San Diego County	12/14/2022	1,023.00

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Check Number	Vendor Name	Check Date	Check Amount
24294	Agility Kids, LLC	12/20/2022	2,628.20
24295	Aja Lee	12/20/2022	440.00
24296	Alison Maitlen	12/20/2022	420.00
24297	Amanda Gifford	12/20/2022	500.00
24298	Apt 4 Music	12/20/2022	3,140.00
24299	Archi Kapoor	12/20/2022	362.60
24300	Ariella Larkin	12/20/2022	5,525.00
24301	Art and Wilderness Institute LLC	12/20/2022	1,685.00
24302	Art Smarts Inc	12/20/2022	10.00
24303	Art Steps, Inc.	12/20/2022	194.00
24304	ASC - Orange County	12/20/2022	2,833.75
24305	At Play Occupational Therapy Services Inc	12/20/2022	2,720.00
24306	Barum Jiu-Jitsu San Diego	12/20/2022	145.00
24307	Beautiful Feet Books, Inc.	12/20/2022	1,358.13
24308	Big Little Ones, LLC	12/20/2022	74.90
24309	Bitsbox	12/20/2022	656.65
24310	Bonita Martial Arts Academy	12/20/2022	199.00
24311	Cameron Family YMCA	12/20/2022	1,238.00
24312	Caroline Murphy	12/20/2022	140.00
24313	Catherine Carella	12/20/2022	940.00
24314	Charlotte Littlehales	12/20/2022	936.00
24315	Childhood Drowning Prevention Foundation	12/20/2022	558.00
24316	Clark Gracie Jiu-Jitsu Academy, LLC	12/20/2022	604.00
24317	Code Ninjas Rancho Bernardo	12/20/2022	597.00
24318	Danica Prohaszka	12/20/2022	720.00
24319	Danielle MacAdams	12/20/2022	91.50
24320	Dunamix Dance Project	12/20/2022	175.00
24321	Confidential	12/20/2022	141.00
24322	Elemental Science	12/20/2022	76.50
24323	Evan-Moor	12/20/2022	258.28
24324	Final Strike Martial Arts	12/20/2022	165.00
24325	Floaties Swim School	12/20/2022	335.00
24326	Floaties Swim School	12/20/2022	550.00
24327	French Valley Swim Academy	12/20/2022	115.00
24328	Georgia's School of Dance	12/20/2022	1,722.00
24329	Gyminny Kids	12/20/2022	7,635.90
24330	Hollywood Music	12/20/2022	180.00
24331	Home Science Tools	12/20/2022	126.70
24332	Homeschool In A Box Inc. DBA Crafty School Crates	12/20/2022	471.75
24333	Honest History Co.	12/20/2022	142.90
24334	HopSkipDrive, Inc.	12/20/2022	497.16
24335	Icetown	12/20/2022	214.00

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Check Number	Vendor Name	Check Date	Check Amount
24336	ISHARY CORP DBA Kumon of Murrieta-Central	12/20/2022	480.00
24337	Jerry DeMink	12/20/2022	594.00
24338	Judlyn Weesner	12/20/2022	220.00
24339	Julie Schmidtler	12/20/2022	640.00
24340	Kathryn M Whelan	12/20/2022	70.00
24341	Kidwings Nature School	12/20/2022	2,225.00
24342	Kim Turner	12/20/2022	3,500.00
24343	Lakeshore	12/20/2022	2,032.74
24344	Language Classes	12/20/2022	90.00
24345	Lauren Pennock	12/20/2022	1,230.00
24346	Leaps & Bounds Pediatric Therapy	12/20/2022	735.00
24347	Lossing Enterprises/Mathnasium of La Costa	12/20/2022	350.00
24348	Lucy Conway	12/20/2022	13,435.00
24349	Lynne-Marie Friedrichs	12/20/2022	570.00
24350	Maestro Performance Products	12/20/2022	145.00
24351	Margaret Morghen	12/20/2022	1,415.00
24352	Mathnasium of Point Loma	12/20/2022	299.00
24353	Mathnasium of Poway	12/20/2022	329.00
24354	Mathnasium of Temecula	12/20/2022	857.00
24355	MEL Science U.S., LLC	12/20/2022	1,428.99
24356	Melinda Call	12/20/2022	360.00
24357	Mercurius	12/20/2022	262.38
24358	Monart	12/20/2022	125.00
24359	Moving Beyond the Page	12/20/2022	1,206.07
24360	MoxieBox Art, Inc.	12/20/2022	190.97
24361	Murrieta Dance Project	12/20/2022	350.00
24362	Music Minds	12/20/2022	480.00
24363	Music Roots Piano Lessons	12/20/2022	120.00
24364	Music SD LLC	12/20/2022	810.00
24365	Music Studio of Ryan LaCoste	12/20/2022	1,064.00
24366	MusiKey	12/20/2022	1,060.20
24367	Mystery Science Inc.	12/20/2022	99.00
24368	Mystic Equine	12/20/2022	1,000.00
24369	Nang Corporation	12/20/2022	165.00
24370	Natalie Braun	12/20/2022	1,770.00
24371	Nicole the Math Lady, LLC.	12/20/2022	237.00
24372	Oak Meadow Inc	12/20/2022	101.20
24373	Oceanside Gymnastics	12/20/2022	2,975.28
24374	ODP Business Solutions LLC	12/20/2022	76.74
24375	Othentik Gym	12/20/2022	300.00
24376	Outschool, Inc.	12/20/2022	494.00
24377	Outside the Box Creation	12/20/2022	305.64

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Check Number	Vendor Name	Check Date	Check Amount
24378	Peter and Sherri Mellos	12/20/2022	5,359.78
24379	Portal Languages - San Diego	12/20/2022	120.00
24380	Poway Executive Plaza,LLC	12/20/2022	27,734.25
24381	Pyle Sims Duncan & Stevenson	12/20/2022	5,535.00
24382	Rachel Bertoch	12/20/2022	595.00
24383	Reshma Solbach	12/20/2022	140.00
24384	Rock Creek Enrichment Center	12/20/2022	360.00
24385	Rock Fitness Gym	12/20/2022	160.00
24386	San Diego Circus Center	12/20/2022	1,240.00
24387	Sarah Lowery Piano Studio	12/20/2022	330.00
24388	Sarah Martinson	12/20/2022	1,157.64
24389	SCEGA Gymnastics	12/20/2022	410.45
24390	School of Rock Otay Ranch	12/20/2022	326.00
24391	Sebesta's Rocking K Ranch	12/20/2022	1,040.00
24392	Selene Gomez	12/20/2022	420.00
24393	Seven Spears Martial Arts Academy LLC	12/20/2022	1,014.00
24394	Shanna Llewellyn	12/20/2022	95.25
24395	Signature Dance Academy	12/20/2022	2,276.00
24396	Sonya Rosenberg	12/20/2022	460.00
24397	Southern California Music Academy	12/20/2022	2,804.00
24398	Specialized Therapy Services, Inc.	12/20/2022	65,025.22
24399	Studies Weekly	12/20/2022	161.35
24400	Susan R Simmons	12/20/2022	705.00
24401	Teaching Textbooks	12/20/2022	43.08
24402	Temecula Music Teacher, LLC	12/20/2022	1,580.00
24403	The Music School	12/20/2022	154.00
24404	TRC Gymnastics Inc.	12/20/2022	1,463.00
24405	Twist N U Inc.	12/20/2022	180.00
24406	Valued Voices	12/20/2022	3,500.00
24407	Veronica Anne Richards	12/20/2022	232.00
24408	Villa Musica	12/20/2022	340.00
24409	VIP School of Music	12/20/2022	800.00
24410	Visago LLC	12/20/2022	319.00
24411	Vivien Gaines Vocal Studio	12/20/2022	245.00
24412	Wagner's School of Music, LLC	12/20/2022	1,406.90
24413	Wagner's School of Music, LLC	12/20/2022	58.00
24414	Wagner's School of Music, LLC	12/20/2022	328.00
24415	West Coast Krav Maga Temecula	12/20/2022	757.00
24416	Wildcats Hockey/Jr Reign	12/20/2022	299.00
24417	YMCA of San Diego County	12/20/2022	231.00
24418	YMCA of San Diego County	12/20/2022	315.00
24421	Amazon Capital Services	12/22/2022	2,646.24

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Check Number	Vendor Name	Check Date	Check Amount
24422	Voya Financial FBO CalSTRS Pension2	12/22/2022	33,286.50
ACH	Lively Inc.	12/1/2022	50.00
ACH	Idaho.gov	12/1/2022	297.27
ACH	Divvy Credit 1 LLC	12/2/2022	9,726.54
ACH	Likhapp Software Development Services	12/2/2022	3,402.00
ACH	Lively Inc.	12/5/2022	539.00
ACH	San Diego County Office of Education	12/5/2022	589,542.99
ACH	Lively Inc.	12/6/2022	736.96
ACH	Lively Inc.	12/7/2022	95.18
ACH	Lively Inc.	12/8/2022	160.39
ACH	Divvy Credit 1 LLC	12/9/2022	42,893.88
ACH	Lively Inc.	12/9/2022	144.21
ACH	Lively Inc.	12/12/2022	80.00
ACH	Lively Inc.	12/13/2022	1,958.35
ACH	Lively Inc.	12/14/2022	323.64
ACH	Lively Inc.	12/15/2022	27.50
ACH	Lively Inc.	12/15/2022	3,252.39
ACH	Divvy Credit 1 LLC	12/16/2022	36,108.53
ACH	Lively Inc.	12/19/2022	1,172.98
ACH	San Diego County Office of Education	12/19/2022	126.09
ACH	Lively Inc.	12/20/2022	48.21
ACH	Lively Inc.	12/21/2022	178.22
ACH	Lively Inc.	12/22/2022	125.00
ACH	Premier Workspaces	12/22/2022	855.00
ACH	Lively Inc.	12/23/2022	720.00
ACH	Divvy Credit 1 LLC	12/23/2022	18,340.45
ACH	Lively Inc.	12/27/2022	533.91
ACH	Lively Inc.	12/28/2022	166.14
ACH	Lively Inc.	12/29/2022	3,365.43
ACH	Lively Inc.	12/30/2022	491.64
ACH	Divvy Credit 1 LLC	12/30/2022	1,563.81
ACH	Charter Impact, Inc.	12/1/2022	100,720.00
ACH	Charter Impact, Inc.	12/5/2022	85.32
ACH	Amazon Capital Services	12/8/2022	24,476.14
ACH	Amazon Capital Services	12/8/2022	34,407.83
ACH	1802 Jiu-Jitsu	12/14/2022	195.00
ACH	Activities for Learning, Inc.	12/14/2022	120.87
ACH	Activities for Learning, Inc.	12/14/2022	87.45
ACH	Activities for Learning, Inc.	12/14/2022	118.25
ACH	Aerial Theory	12/14/2022	88.00
ACH	Alena Berg Music Studio	12/14/2022	600.00
ACH	All About Learning Press, Inc.	12/14/2022	132.68

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Check Number	Vendor Name	Check Date	Check Amount
ACH	All About Learning Press, Inc.	12/14/2022	225.06
ACH	All About Learning Press, Inc.	12/14/2022	182.30
ACH	All About Learning Press, Inc.	12/14/2022	54.23
ACH	Justyna Ponulak	12/14/2022	475.00
ACH	Kaiser Foundation Health Plan Inc.	12/14/2022	87,911.48
ACH	Kaiser Foundation Health Plan Inc.	12/14/2022	6,889.43
ACH	Kaiser Foundation Health Plan Inc.	12/14/2022	5,124.37
ACH	Kaiser Foundation Health Plan Inc.	12/14/2022	10,362.63
ACH	Kaiser Foundation Health Plan Inc.	12/14/2022	112,101.66
ACH	Kaiser Foundation Health Plan Inc.	12/14/2022	95,599.08
ACH	Kathleen Crady	12/14/2022	3,220.00
ACH	Kids Broadcasting Academy	12/14/2022	196.87
ACH	KiwiCo, Inc.	12/14/2022	13,525.49
ACH	All About Learning Press, Inc.	12/14/2022	154.18
ACH	KiwiCo, Inc.	12/14/2022	382.40
ACH	Larry White	12/14/2022	240.00
ACH	Leading Note Studios	12/14/2022	157.00
ACH	Leading Note Studios	12/14/2022	157.00
ACH	Leading Note Studios	12/14/2022	157.00
ACH	Leading Note Studios	12/14/2022	157.00
ACH	Leading Note Studios	12/14/2022	314.00
ACH	Leading Note Studios	12/14/2022	157.00
ACH	Leading Note Studios	12/14/2022	157.00
ACH	Leading Note Studios	12/14/2022	157.00
ACH	All About Learning Press, Inc.	12/14/2022	115.87
ACH	Leading Note Studios	12/14/2022	157.00
ACH	Leading Note Studios	12/14/2022	157.00
ACH	Leading Note Studios	12/14/2022	157.00
ACH	Liliana Harris	12/14/2022	65.00
ACH	Logic of English	12/14/2022	139.32
ACH	Logic of English	12/14/2022	139.32
ACH	Logic of English	12/14/2022	67.71
ACH	Logic of English	12/14/2022	117.20
ACH	Logic of English	12/14/2022	117.65
ACH	Lori Guerrero	12/14/2022	140.00
ACH	All About Learning Press, Inc.	12/14/2022	98.20
ACH	Manna's Martial Arts Inc.	12/14/2022	360.00
ACH	Marcias Piano Studio	12/14/2022	150.00
ACH	Marcias Piano Studio	12/14/2022	120.00
ACH	Marcias Piano Studio	12/14/2022	120.00
ACH	Marcias Piano Studio	12/14/2022	120.00
ACH	Marcias Piano Studio	12/14/2022	150.00

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Check Number	Vendor Name	Check Date	Check Amount
ACH	Math-U-See, Inc.	12/14/2022	45.00
ACH	Math-U-See, Inc.	12/14/2022	66.72
ACH	Math-U-See, Inc.	12/14/2022	132.75
ACH	Math-U-See, Inc.	12/14/2022	132.75
ACH	All About Learning Press, Inc.	12/14/2022	182.30
ACH	Math-U-See, Inc.	12/14/2022	222.02
ACH	Math-U-See, Inc.	12/14/2022	82.89
ACH	Math-U-See, Inc.	12/14/2022	138.14
ACH	Mathnasium of Lemon Grove	12/14/2022	269.00
ACH	Mathnasium of Mission Gorge	12/14/2022	700.00
ACH	Mathnasium of San Marcos	12/14/2022	700.00
ACH	Melissa Allen	12/14/2022	1,155.05
ACH	Miss Sue's Dance Company	12/14/2022	870.00
ACH	Mission Vista Academy	12/14/2022	335.73
ACH	Ms Mariah's Music	12/14/2022	520.00
ACH	Anna Matuszczak	12/14/2022	1,400.00
ACH	Ms. Ree Math, LLC	12/14/2022	250.00
ACH	Ms. Ree Math, LLC	12/14/2022	450.00
ACH	Noemi Cienega-Ovando	12/14/2022	330.00
ACH	Noemi Cienega-Ovando	12/14/2022	220.00
ACH	Noemi Cienega-Ovando	12/14/2022	165.00
ACH	Noemi Cienega-Ovando	12/14/2022	330.00
ACH	Noemi Cienega-Ovando	12/14/2022	330.00
ACH	North Coast Jiu Jitsu, LLC	12/14/2022	450.00
ACH	North Coast Jiu Jitsu, LLC	12/14/2022	300.00
ACH	North Coast Jiu Jitsu, LLC	12/14/2022	300.00
ACH	Anna Matuszczak	12/14/2022	880.00
ACH	Peace Hill Press, Inc dba Well Trained Mind Press	12/14/2022	64.85
ACH	Play-Well TEKnologies	12/14/2022	2,425.00
ACH	Play-Well TEKnologies	12/14/2022	2,425.00
ACH	Pony Hayvin Ranch	12/14/2022	100.00
ACH	Pony Hayvin Ranch	12/14/2022	100.00
ACH	Pony Hayvin Ranch	12/14/2022	100.00
ACH	Project Performer LLC	12/14/2022	1,210.00
ACH	Rachael Kone	12/14/2022	205.00
ACH	Rainbow Resource Center	12/14/2022	171.94
ACH	Rainbow Resource Center	12/14/2022	89.48
ACH	Apple Inc.	12/14/2022	2,963.99
ACH	Rainbow Resource Center	12/14/2022	41.68
ACH	Rainbow Resource Center	12/14/2022	145.04
ACH	Rainbow Resource Center	12/14/2022	42.52
ACH	Rainbow Resource Center	12/14/2022	46.07

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Check Number	Vendor Name	Check Date	Check Amount
ACH	Rainbow Resource Center	12/14/2022	118.33
ACH	Rainbow Resource Center	12/14/2022	121.14
ACH	Rainbow Resource Center	12/14/2022	231.85
ACH	Rainbow Resource Center	12/14/2022	104.73
ACH	Rainbow Resource Center	12/14/2022	179.31
ACH	Rainbow Resource Center	12/14/2022	69.54
ACH	Almadayo Academic Services	12/14/2022	3,260.00
ACH	Rainbow Resource Center	12/14/2022	13.91
ACH	Rainbow Resource Center	12/14/2022	26.03
ACH	Rainbow Resource Center	12/14/2022	183.29
ACH	Rainbow Resource Center	12/14/2022	39.98
ACH	Rainbow Resource Center	12/14/2022	61.51
ACH	Rainbow Resource Center	12/14/2022	24.81
ACH	Rainbow Resource Center	12/14/2022	41.98
ACH	Rainbow Resource Center	12/14/2022	26.52
ACH	Rainbow Resource Center	12/14/2022	26.52
ACH	Rainbow Resource Center	12/14/2022	53.83
ACH	Alyssa Rodas	12/14/2022	360.00
ACH	Rainbow Resource Center	12/14/2022	66.49
ACH	Rainbow Resource Center	12/14/2022	21.55
ACH	Rainbow Resource Center	12/14/2022	138.89
ACH	Rainbow Resource Center	12/14/2022	99.45
ACH	Randall Music School	12/14/2022	156.25
ACH	Randall Music School	12/14/2022	234.38
ACH	Randall Music School	12/14/2022	468.75
ACH	Randall Music School	12/14/2022	234.37
ACH	Randall Music School	12/14/2022	54.50
ACH	Rock n Tumble Gymnastics	12/14/2022	202.50
ACH	Art of Problem Solving	12/14/2022	167.00
ACH	San Diego Civic Youth Ballet	12/14/2022	1,243.00
ACH	San Diego Ice Arena	12/14/2022	72.00
ACH	San Diego Royal Gymnastics	12/14/2022	148.00
ACH	San Diego Royal Gymnastics	12/14/2022	74.00
ACH	San Diego Royal Gymnastics	12/14/2022	74.00
ACH	San Diego Royal Gymnastics	12/14/2022	74.00
ACH	San Diego Royal Gymnastics	12/14/2022	55.00
ACH	San Diego Royal Gymnastics	12/14/2022	275.00
ACH	San Elijo Dance & Music Academy	12/14/2022	1,245.00
ACH	San Elijo Dance & Music Academy	12/14/2022	1,190.00
ACH	Art of Problem Solving	12/14/2022	167.00
ACH	Sara Burdge	12/14/2022	140.00
ACH	Sara Burdge	12/14/2022	280.00

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Check Number	Vendor Name	Check Date	Check Amount
ACH	School Specialty LLC	12/14/2022	18.79
ACH	Schumacher Tutoring	12/14/2022	1,225.00
ACH	Scripps Performing Arts Academy	12/14/2022	456.00
ACH	Scripps Performing Arts Academy	12/14/2022	188.00
ACH	Scripps Performing Arts Academy	12/14/2022	496.00
ACH	Sharon A. Weldy	12/14/2022	480.00
ACH	Shaun Kennard	12/14/2022	412.50
ACH	Soccer Saints & Ryan Beard	12/14/2022	110.00
ACH	Art of Problem Solving	12/14/2022	96.00
ACH	Soccer Saints & Ryan Beard	12/14/2022	230.00
ACH	Sunshine Vibes LLC	12/14/2022	468.00
ACH	Swiftkick Martial Arts	12/14/2022	175.00
ACH	TalkBox.Mom	12/14/2022	86.20
ACH	Teacher Synergy, LLC	12/14/2022	16.20
ACH	Teacher Synergy, LLC	12/14/2022	12.00
ACH	Teacher Synergy, LLC	12/14/2022	5.50
ACH	Teacher Synergy, LLC	12/14/2022	32.00
ACH	Teacher Synergy, LLC	12/14/2022	7.50
ACH	Teacher Synergy, LLC	12/14/2022	3.75
ACH	Art of Problem Solving	12/14/2022	96.00
ACH	Teacher Synergy, LLC	12/14/2022	4.00
ACH	Teacher Synergy, LLC	12/14/2022	3.75
ACH	Teacher Synergy, LLC	12/14/2022	18.50
ACH	Teacher Synergy, LLC	12/14/2022	8.00
ACH	Teacher Synergy, LLC	12/14/2022	4.00
ACH	Teacher Synergy, LLC	12/14/2022	3.00
ACH	Teacher Synergy, LLC	12/14/2022	18.53
ACH	Teacher Synergy, LLC	12/14/2022	19.75
ACH	Teacher Synergy, LLC	12/14/2022	12.50
ACH	Teacher Synergy, LLC	12/14/2022	19.95
ACH	Artistic Dance Academy	12/14/2022	55.00
ACH	Teacher Synergy, LLC	12/14/2022	34.15
ACH	Teacher Synergy, LLC	12/14/2022	31.00
ACH	Teacher Synergy, LLC	12/14/2022	3.50
ACH	Teacher Synergy, LLC	12/14/2022	3.75
ACH	Teacher Synergy, LLC	12/14/2022	3.00
ACH	Teacher Synergy, LLC	12/14/2022	28.80
ACH	Teacher Synergy, LLC	12/14/2022	7.16
ACH	Teacher Synergy, LLC	12/14/2022	82.80
ACH	Teacher Synergy, LLC	12/14/2022	94.92
ACH	Teacher Synergy, LLC	12/14/2022	27.70
ACH	Ascend Music Studios	12/14/2022	552.50

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Check Number	Vendor Name	Check Date	Check Amount			
ACH	Teacher Synergy, LLC	12/14/2022	12.49			
ACH	Teacher Synergy, LLC	12/14/2022	22.29			
ACH	Teacher Synergy, LLC	12/14/2022	37.00			
ACH	Teacher Synergy, LLC	12/14/2022	20.00			
ACH	Teacher Synergy, LLC	12/14/2022	12.00			
ACH	The Critical Thinking Co.	12/14/2022	34.99			
ACH	The Critical Thinking Co.	12/14/2022	39.99			
ACH	The Escondido Music and Art Company	12/14/2022	1,100.00			
ACH	The League of Amazing Programmers	12/14/2022	1,152.00			
ACH	The Sk8 Coach LLC	12/14/2022	640.00			
ACH	Ascend Music Studios	12/14/2022	807.50			
ACH	The Stronghold	12/14/2022	276.00			
ACH	The Stronghold	12/14/2022	138.00			
ACH	The Stronghold	12/14/2022	414.00			
ACH	The Stronghold	12/14/2022	138.00			
ACH	The Stronghold	12/14/2022	138.00			
ACH	The Stronghold	12/14/2022	318.00			
ACH	The Stronghold	12/14/2022	128.00			
ACH	Timberdoodle.com	12/14/2022	120.36			
ACH	TouchMath Acquisition LLC	12/14/2022	44.34			
ACH	TouchMath Acquisition LLC	12/14/2022	282.33			
ACH	Ashley Collins	12/14/2022	160.00			
ACH	Tutoring Club of Fallbrook	12/14/2022	2,582.00			
ACH	Valery King	12/14/2022	250.00			
ACH	Wexplore LLC	12/14/2022	3,055.00			
ACH	Wexplore LLC	12/14/2022	2,015.00			
ACH	Wexplore LLC	12/14/2022	390.00			
ACH	WM Tutoring Services	12/14/2022	200.00			
ACH	Xochitl Salcido	12/14/2022	200.00			
ACH	Xochitl Salcido	12/14/2022	200.00			
ACH	Xochitl Salcido	12/14/2022	350.00			
ACH	Ziggy's Tutoring	12/14/2022	620.00			
ACH	Ashley Collins	12/14/2022	160.00			
ACH	ATC Martial Arts	12/14/2022	288.00			
ACH	ATC Martial Arts	12/14/2022	558.00			
ACH	Ballet Arte	12/14/2022	500.00			
ACH	Blake Litschke	12/14/2022	60.00			
ACH	Braille Abilities, LLC	12/14/2022	3,912.00			
ACH	Cabrillo Point Academy	12/14/2022	5,699.22			
ACH	Carlson Gracie Jiu-Jitsu Team, Inc.	12/14/2022	170.00			
ACH	Carlson Gracie Jiu-Jitsu Team, Inc.	12/14/2022	340.00			
ACH	Cheryl L. Grosso	12/14/2022 75.00				

Check Register

Check Number	Vendor Name	Check Date	Check Amount
ACH	Christine Alexander	12/14/2022	350.00
ACH	Christine Alexander	12/14/2022	350.00
ACH	Christine Alexander	12/14/2022	350.00
ACH	Christine Alexander	12/14/2022	350.00
ACH	Coastal Music Studios	12/14/2022	4,500.00
ACH	Code Ninjas Encinitas	12/14/2022	936.00
ACH	Dan Thanh Duong	12/14/2022	555.00
ACH	Diane Felthous Performing Arts	12/14/2022	160.00
ACH	Diane Felthous Performing Arts	12/14/2022	320.00
ACH	eat2explore	12/14/2022	150.00
ACH	Freedom in Motion	12/14/2022	215.00
ACH	Fusion Dance Solana Beach	12/14/2022	90.00
ACH	Galina Eroshkina	12/14/2022	170.00
ACH	Gracie Barra Encinitas	12/14/2022	300.00
ACH	Gracie Barra Encinitas	12/14/2022	220.00
ACH	Gracie Jiu Jitsu San Marcos LLC	12/14/2022	300.00
ACH	Gracie Jiu Jitsu San Marcos LLC	12/14/2022	531.00
ACH	Grappling Dynamics, LLC	12/14/2022	1,393.00
ACH	Gym Trix, Inc.	12/14/2022	100.00
ACH	Gym Trix, Inc.	12/14/2022	80.00
ACH	Gym Trix, Inc.	12/14/2022	120.00
ACH	Gym Trix, Inc.	12/14/2022	110.00
ACH	Gym Trix, Inc.	12/14/2022	100.00
ACH	Gym Trix, Inc.	12/14/2022	100.00
ACH	Gym Trix, Inc.	12/14/2022	110.00
ACH	Gym Trix, Inc.	12/14/2022	110.00
ACH	History Unboxed LLC	12/14/2022	177.75
ACH	History Unboxed LLC	12/14/2022	864.63
ACH	History Unboxed LLC	12/14/2022	184.83
ACH	History Unboxed LLC	12/14/2022	196.82
ACH	History Unboxed LLC	12/14/2022	184.83
ACH	History Unboxed LLC	12/14/2022	68.41
ACH	History Unboxed LLC	12/14/2022	68.41
ACH	History Unboxed LLC	12/14/2022	68.91
ACH	History Unboxed LLC	12/14/2022	68.91
ACH	Holly Hull	12/14/2022	240.00
ACH	Holly Hull	12/14/2022	75.00
ACH	Holly Hull	12/14/2022	240.00
ACH	Holly Hull	12/14/2022	350.00
ACH	Holly Hull	12/14/2022	175.00
ACH	Holly Hull	12/14/2022	80.00
ACH	Holly Hull	12/14/2022	160.00

Check Register

Check Number Vendor Name Check Date Check Amount ACH Holly Hull 12/14/2022 160.00 ACH Holly Hull 12/14/2022 250.00 ACH Holly Hull 12/14/2022 250.00 ACH Horse Savvy Training 12/14/2022 70.00 ACH Institute for Excellence in Writing 12/14/2022 9.54 ACH Institute for Excellence in Writing 12/14/2022 44.18 ACH Institute for Excellence in Writing 12/14/2022 46.03 ACH Institute for Excellence in Writing 12/14/2022 9.54 ACH Institute for Excellence in Writing 12/14/2022 32.74 ACH Institute for Excellence in Writing 12/14/2022 44	Charle Nivershau	Vander Name	Charle Date	Charle America
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ACH Jessica Moller 12/14/2022 509.37 ACH Joobilo LLC 12/14/2022 555.00 ACH Amazon Capital Services 12/15/2022 3,770.17 ACH Amazon Capital Services 12/15/2022 28,193.46 ACH Amazon Capital Services 12/15/2022 2,122.22 ACH Gracie Jiu Jitsu San Marcos LLC 12/15/2022 157.00 ACH Activities for Learning, Inc. 12/20/2022 107.25 ACH Activities for Learning, Inc. 12/20/2022 183.43 ACH Activities for Learning, Inc. 12/20/2022 239.80 ACH All About Learning Press, Inc. 12/20/2022 72.28 ACH All About Learning Press, Inc. 12/20/2022 47.76 ACH All About Learning Press, Inc. 12/20/2022 225.06 ACH All About Learning Press, Inc. 12/20/2022 <	ACH	Institute for Excellence in Writing	12/14/2022	48.49
ACH Joobilo LLC 12/14/2022 555.00 ACH Amazon Capital Services 12/15/2022 3,770.17 ACH Amazon Capital Services 12/15/2022 28,193.46 ACH Amazon Capital Services 12/15/2022 2,122.22 ACH Are Gracie Jiu Jitsu San Marcos LLC 12/15/2022 157.00 ACH Activities for Learning, Inc. 12/20/2022 107.25 ACH Activities for Learning, Inc. 12/20/2022 183.43 ACH Activities for Learning, Inc. 12/20/2022 239.80 ACH All About Learning Press, Inc. 12/20/2022 72.28 ACH All About Learning Press, Inc. 12/20/2022 47.76 ACH All About Learning Press, Inc. 12/20/2022 225.06 ACH All About Learning Press, Inc. 12/20/2022 225.06 ACH All About Learning Press, Inc. 12/20/2022 182.30 ACH All About Learning Press, Inc. 12/20/2022 800.00	ACH	Institute for Excellence in Writing	12/14/2022	216.58
ACH Amazon Capital Services 12/15/2022 3,770.17 ACH Amazon Capital Services 12/15/2022 28,193.46 ACH Amazon Capital Services 12/15/2022 2,122.22 ACH Ach Activities for Learning, Inc. 12/20/2022 157.00 ACH Activities for Learning, Inc. 12/20/2022 183.43 ACH All About Learning Press, Inc. 12/20/2022 239.80 ACH All About Learning Press, Inc. 12/20/2022 72.28 ACH All About Learning Press, Inc. 12/20/2022 225.06 ACH All About Learning Press, Inc. 12/20/2022 225.06 ACH All About Learning Press, Inc. 12/20/2022 182.30 ACH Almadayo Academic Services 12/20/2022 800.00	ACH	Jessica Moller	12/14/2022	509.37
ACH Amazon Capital Services 12/15/2022 28,193.46 ACH Amazon Capital Services 12/15/2022 2,122.22 ACH Gracie Jiu Jitsu San Marcos LLC 12/15/2022 157.00 ACH Activities for Learning, Inc. 12/20/2022 107.25 ACH Activities for Learning, Inc. 12/20/2022 183.43 ACH Activities for Learning, Inc. 12/20/2022 239.80 ACH All About Learning Press, Inc. 12/20/2022 72.28 ACH All About Learning Press, Inc. 12/20/2022 47.76 ACH All About Learning Press, Inc. 12/20/2022 225.06 ACH All About Learning Press, Inc. 12/20/2022 225.06 ACH All About Learning Press, Inc. 12/20/2022 182.30 ACH All About Learning Press, Inc. 12/20/2022 182.30 ACH Almadayo Academic Services 12/20/2022 800.00	ACH	Joobilo LLC	12/14/2022	555.00
ACH Amazon Capital Services 12/15/2022 2,122.22 ACH Gracie Jiu Jitsu San Marcos LLC 12/15/2022 157.00 ACH Activities for Learning, Inc. 12/20/2022 107.25 ACH Activities for Learning, Inc. 12/20/2022 183.43 ACH Activities for Learning, Inc. 12/20/2022 239.80 ACH All About Learning Press, Inc. 12/20/2022 72.28 ACH All About Learning Press, Inc. 12/20/2022 47.76 ACH All About Learning Press, Inc. 12/20/2022 225.06 ACH All About Learning Press, Inc. 12/20/2022 225.06 ACH All About Learning Press, Inc. 12/20/2022 182.30 ACH Almadayo Academic Services 12/20/2022 800.00	ACH	Amazon Capital Services	12/15/2022	3,770.17
ACH Gracie Jiu Jitsu San Marcos LLC 12/15/2022 157.00 ACH Activities for Learning, Inc. 12/20/2022 107.25 ACH Activities for Learning, Inc. 12/20/2022 183.43 ACH Activities for Learning, Inc. 12/20/2022 239.80 ACH All About Learning Press, Inc. 12/20/2022 72.28 ACH All About Learning Press, Inc. 12/20/2022 47.76 ACH All About Learning Press, Inc. 12/20/2022 225.06 ACH All About Learning Press, Inc. 12/20/2022 225.06 ACH All About Learning Press, Inc. 12/20/2022 182.30 ACH Almadayo Academic Services 12/20/2022 800.00	ACH	Amazon Capital Services	12/15/2022	28,193.46
ACH Activities for Learning, Inc. 12/20/2022 107.25 ACH Activities for Learning, Inc. 12/20/2022 183.43 ACH Activities for Learning, Inc. 12/20/2022 239.80 ACH All About Learning Press, Inc. 12/20/2022 72.28 ACH All About Learning Press, Inc. 12/20/2022 47.76 ACH All About Learning Press, Inc. 12/20/2022 225.06 ACH All About Learning Press, Inc. 12/20/2022 182.30 ACH Almadayo Academic Services 12/20/2022 800.00	ACH	Amazon Capital Services	12/15/2022	2,122.22
ACH Activities for Learning, Inc. 12/20/2022 183.43 ACH Activities for Learning, Inc. 12/20/2022 239.80 ACH All About Learning Press, Inc. 12/20/2022 72.28 ACH All About Learning Press, Inc. 12/20/2022 47.76 ACH All About Learning Press, Inc. 12/20/2022 225.06 ACH All About Learning Press, Inc. 12/20/2022 225.06 ACH All About Learning Press, Inc. 12/20/2022 182.30 ACH Almadayo Academic Services 12/20/2022 800.00	ACH	Gracie Jiu Jitsu San Marcos LLC	12/15/2022	157.00
ACH Activities for Learning, Inc. 12/20/2022 239.80 ACH All About Learning Press, Inc. 12/20/2022 72.28 ACH All About Learning Press, Inc. 12/20/2022 47.76 ACH All About Learning Press, Inc. 12/20/2022 225.06 ACH All About Learning Press, Inc. 12/20/2022 225.06 ACH All About Learning Press, Inc. 12/20/2022 182.30 ACH Almadayo Academic Services 12/20/2022 800.00	ACH	Activities for Learning, Inc.	12/20/2022	107.25
ACH All About Learning Press, Inc. 12/20/2022 72.28 ACH All About Learning Press, Inc. 12/20/2022 47.76 ACH All About Learning Press, Inc. 12/20/2022 225.06 ACH All About Learning Press, Inc. 12/20/2022 225.06 ACH All About Learning Press, Inc. 12/20/2022 182.30 ACH Almadayo Academic Services 12/20/2022 800.00	ACH	Activities for Learning, Inc.	12/20/2022	183.43
ACH All About Learning Press, Inc. 12/20/2022 47.76 ACH All About Learning Press, Inc. 12/20/2022 225.06 ACH All About Learning Press, Inc. 12/20/2022 225.06 ACH All About Learning Press, Inc. 12/20/2022 182.30 ACH Almadayo Academic Services 12/20/2022 800.00	ACH	Activities for Learning, Inc.	12/20/2022	239.80
ACH All About Learning Press, Inc. 12/20/2022 225.06 ACH All About Learning Press, Inc. 12/20/2022 225.06 ACH All About Learning Press, Inc. 12/20/2022 182.30 ACH Almadayo Academic Services 12/20/2022 800.00	ACH	All About Learning Press, Inc.	12/20/2022	72.28
ACH All About Learning Press, Inc. 12/20/2022 225.06 ACH All About Learning Press, Inc. 12/20/2022 182.30 ACH Almadayo Academic Services 12/20/2022 800.00	ACH	All About Learning Press, Inc.	12/20/2022	47.76
ACH All About Learning Press, Inc. 12/20/2022 182.30 ACH Almadayo Academic Services 12/20/2022 800.00	ACH	All About Learning Press, Inc.	12/20/2022	225.06
ACH Almadayo Academic Services 12/20/2022 800.00	ACH	All About Learning Press, Inc.	12/20/2022	225.06
,	ACH	All About Learning Press, Inc.	12/20/2022	182.30
ACH Amazon Capital Services 12/20/2022 51 300 92	ACH	Almadayo Academic Services	12/20/2022	800.00
12/20/2022 31/300/32	ACH	Amazon Capital Services	12/20/2022	51,300.92
ACH Leading Note Studios 12/20/2022 314.00	ACH	Leading Note Studios	12/20/2022	314.00
ACH Leading Note Studios 12/20/2022 157.00	ACH	Leading Note Studios	12/20/2022	157.00
ACH Leading Note Studios 12/20/2022 314.00	ACH	Leading Note Studios	12/20/2022	314.00
ACH Leading Note Studios 12/20/2022 157.00		_		
ACH Lenore Johnson 12/20/2022 673.00		_		
ACH Liliana Harris 12/20/2022 65.00				
ACH Liliya Sannino 12/20/2022 350.00				
ACH Liliya Sannino 12/20/2022 300.00	ACH	•		

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Check Number	Vendor Name	Check Date	Check Amount
ACH	Liliya Sannino	12/20/2022	300.00
ACH	Liliya Sannino	12/20/2022	300.00
ACH	Artistic Dance Academy	12/20/2022	55.00
ACH	Liliya Sannino	12/20/2022	350.00
ACH	Logic of English	12/20/2022	203.85
ACH	Logic of English	12/20/2022	28.57
ACH	Logic of English	12/20/2022	117.33
ACH	Math-U-See, Inc.	12/20/2022	249.60
ACH	Miss Sue's Dance Company	12/20/2022	1,027.00
ACH	Ms Mariah's Music	12/20/2022	520.00
ACH	Ms Mariah's Music	12/20/2022	288.00
ACH	Ms Mariah's Music	12/20/2022	384.00
ACH	Ms. Ree Math, LLC	12/20/2022	1,400.00
ACH	Ballet Arte	12/20/2022	205.00
ACH	Noemi Cienega-Ovando	12/20/2022	55.00
ACH	Noemi Cienega-Ovando	12/20/2022	55.00
ACH	Orange County Council, Boy Scouts of America	12/20/2022	1,482.76
ACH	Pich Music Studio	12/20/2022	1,645.00
ACH	PMA of Encinitas LLC	12/20/2022	149.00
ACH	Premier Martial Arts	12/20/2022	189.00
ACH	Rainbow Resource Center	12/20/2022	70.86
ACH	Rainbow Resource Center	12/20/2022	22.91
ACH	Rainbow Resource Center	12/20/2022	16.15
ACH	Rainbow Resource Center	12/20/2022	131.24
ACH	Ballet Arte	12/20/2022	600.00
ACH	Rainbow Resource Center	12/20/2022	172.49
ACH	Rainbow Resource Center	12/20/2022	218.45
ACH	Rainbow Resource Center	12/20/2022	136.49
ACH	Rainbow Resource Center	12/20/2022	73.73
ACH	Rainbow Resource Center	12/20/2022	240.76
ACH	Rainbow Resource Center	12/20/2022	209.47
ACH	Rainbow Resource Center	12/20/2022	103.85
ACH	Rainbow Resource Center	12/20/2022	80.29
ACH	Rainbow Resource Center	12/20/2022	173.95
ACH	Rainbow Resource Center	12/20/2022	64.06
ACH	Ballet Arte	12/20/2022	205.00
ACH	Rainbow Resource Center	12/20/2022	53.78
ACH	Rainbow Resource Center	12/20/2022	63.77
ACH	Rainbow Resource Center	12/20/2022	87.37
ACH	Rainbow Resource Center	12/20/2022	136.54
ACH	Rainbow Resource Center	12/20/2022	134.47
ACH	Rainbow Resource Center	12/20/2022	110.72

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Check Number	Vendor Name	Check Date	Check Amount
ACH	Rainbow Resource Center	12/20/2022	109.48
ACH	Rainbow Resource Center	12/20/2022	132.96
ACH	Rainbow Resource Center	12/20/2022	59.17
ACH	Rainbow Resource Center	12/20/2022	66.17
ACH	Barbara Martin	12/20/2022	160.00
ACH	Rainbow Resource Center	12/20/2022	35.52
ACH	Rainbow Resource Center	12/20/2022	83.95
ACH	Rainbow Resource Center	12/20/2022	283.59
ACH	Rainbow Resource Center	12/20/2022	48.39
ACH	Rainbow Resource Center	12/20/2022	176.39
ACH	Rainbow Resource Center	12/20/2022	98.26
ACH	Randall Music School	12/20/2022	156.25
ACH	Randall Music School	12/20/2022	312.50
ACH	Randall Music School	12/20/2022	114.58
ACH	Randall Music School	12/20/2022	114.58
ACH	Beltran Spanish Tutoring/Karen Beltran	12/20/2022	515.00
ACH	Randall Music School	12/20/2022	156.25
ACH	Randall Music School	12/20/2022	312.50
ACH	Renata Bezman	12/20/2022	140.00
ACH	Rosemary Kaplar	12/20/2022	800.00
ACH	Safe Swim Academy	12/20/2022	330.00
ACH	Sand n Straw LLC	12/20/2022	3,740.00
ACH	Sand n Straw LLC	12/20/2022	660.00
ACH	Sand n Straw LLC	12/20/2022	440.00
ACH	Sara Burdge	12/20/2022	210.00
ACH	Schaumann Studios	12/20/2022	330.00
ACH	Blake Litschke	12/20/2022	80.00
ACH	Schaumann Studios	12/20/2022	1,832.00
ACH	Scripps Performing Arts Academy	12/20/2022	304.00
ACH	Scripps Performing Arts Academy	12/20/2022	296.00
ACH	Scripps Performing Arts Academy	12/20/2022	152.00
ACH	Singapore Math Live, LLC	12/20/2022	55.00
ACH	Soaring Minds Education, LLC	12/20/2022	10,926.00
ACH	SoCal STEM	12/20/2022	535.00
ACH	Soccer Saints & Ryan Beard	12/20/2022	140.00
ACH	Soccer Saints & Ryan Beard	12/20/2022	55.00
ACH	South Shore Jiu Jitsu, LLC	12/20/2022	1,300.00
ACH	Blake Litschke	12/20/2022	60.00
ACH	Swiftkick Martial Arts	12/20/2022	662.00
ACH	Teacher Synergy, LLC	12/20/2022	69.19
ACH	Teacher Synergy, LLC	12/20/2022	51.98
ACH	Teacher Synergy, LLC	12/20/2022	10.25

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Check Number	Vendor Name	Check Date	Check Amount			
ACH	Teacher Synergy, LLC	12/20/2022	69.20			
ACH	Teacher Synergy, LLC	12/20/2022	30.00			
ACH	Teacher Synergy, LLC	12/20/2022	29.00			
ACH	Teacher Synergy, LLC	12/20/2022	26.75			
ACH	Teacher Synergy, LLC	12/20/2022	13.99			
ACH	Teacher Synergy, LLC	12/20/2022	24.00			
ACH	Blake Litschke	12/20/2022	30.00			
ACH	Teacher Synergy, LLC	12/20/2022	26.75			
ACH	Teacher Synergy, LLC	12/20/2022	7.98			
ACH	Teacher Synergy, LLC	12/20/2022	3.00			
ACH	Teacher Synergy, LLC	12/20/2022	23.00			
ACH	Teacher Synergy, LLC	12/20/2022	9.25			
ACH	Teacher Synergy, LLC	12/20/2022	25.00			
ACH	Teacher Synergy, LLC	12/20/2022	13.50			
ACH	Teacher Synergy, LLC	12/20/2022	14.00			
ACH	Teacher Synergy, LLC	12/20/2022	59.00			
ACH	Teacher Synergy, LLC	12/20/2022	36.00			
ACH	Brilliant Foreign Language Education	12/20/2022	120.00			
ACH	Teacher Synergy, LLC	12/20/2022	390.60			
ACH	Temecula Karate LLC	12/20/2022	455.00			
ACH	The Critical Thinking Co.	12/20/2022	47.49			
ACH	The Escondido Music and Art Company	12/20/2022	1,460.00			
ACH	Timberdoodle.com	12/20/2022	53.65			
ACH	Tutoring Club of Fallbrook	12/20/2022	1,572.00			
ACH	Tutoring Club of Fallbrook	12/20/2022	176.00			
ACH	U.S. Music Lessons	12/20/2022	608.00			
ACH	United Studios of Self Defense	12/20/2022	215.00			
ACH	Valery King	12/20/2022	250.00			
ACH	Brilliant Foreign Language Education	12/20/2022	120.00			
ACH	Vista Music	12/20/2022	725.00			
ACH	Wexplore LLC	12/20/2022	910.00			
ACH	William Wilson	12/20/2022	840.00			
ACH	Wizard of Math	12/20/2022	100.00			
ACH	WM Music Lessons	12/20/2022	175.00			
ACH	WM Music Lessons	12/20/2022	580.00			
ACH	Cabrillo Point Academy	12/20/2022	425.79			
ACH	Carlson Gracie Jiu-Jitsu Team, Inc.	12/20/2022	170.00			
ACH	CATF/CA Productions	12/20/2022	200.00			
ACH	CATF/CA Productions	12/20/2022	500.00			
ACH	CATF/CA Productions	12/20/2022	180.00			
ACH	CATF/CA Productions	12/20/2022	250.00			
ACH	CATF/CA Productions	12/20/2022				

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Check Number	Vendor Name	Check Date	Check Amount			
ACH	CATF/CA Productions	12/20/2022	350.00			
ACH	CATF/CA Productions	12/20/2022	350.00			
ACH	CharterSafe	12/20/2022	54,453.00			
ACH	Checkmat Fallbrook Brazilian Jiu Jitsu	12/20/2022	360.00			
ACH	Christina A. Barber	12/20/2022	572.00			
ACH	Coastal Music Studios	12/20/2022	780.00			
ACH	Creative Creatures & Co.	12/20/2022	218.75			
ACH	Diane Felthous Performing Arts	12/20/2022	160.00			
ACH	Diane Felthous Performing Arts	12/20/2022	160.00			
ACH	Diane Felthous Performing Arts	12/20/2022	160.00			
ACH	Diane Felthous Performing Arts	12/20/2022	160.00			
ACH	Diane Felthous Performing Arts	12/20/2022	160.00			
ACH	Douglas Bailey	12/20/2022	105.00			
ACH	DS Arts Studio & Gallery-Debi Smerdon	12/20/2022	1,320.00			
ACH	Dustin Callahan	12/20/2022	225.00			
ACH	eat2explore	12/20/2022	385.95			
ACH	eat2explore	12/20/2022	150.00			
ACH	Fallbrook Gymnastic Club	12/20/2022	2,231.90			
ACH	Firm Foundation Martial Arts	12/20/2022	75.00			
ACH	Freedom in Motion	12/20/2022	280.00			
ACH	Friends of Willow Tree	12/20/2022	4,980.00			
ACH	Friends of Willow Tree	12/20/2022	212.50			
ACH	Friends of Willow Tree	12/20/2022	142.50			
ACH	Friends of Willow Tree	12/20/2022	1,660.00			
ACH	Friends of Willow Tree	12/20/2022	996.00			
ACH	Galina Eroshkina	12/20/2022	225.00			
ACH	Galina Eroshkina	12/20/2022	180.00			
ACH	Galina Eroshkina	12/20/2022	135.00			
ACH	Galina Eroshkina	12/20/2022	345.00			
ACH	Gracie Jiu Jitsu San Marcos LLC	12/20/2022	1,258.00			
ACH	Grappling Dynamics, LLC	12/20/2022	1,791.00			
ACH	Gregory Thornquest	12/20/2022	450.00			
ACH	Gym Trix, Inc.	12/20/2022	100.00			
ACH	Gym Trix, Inc.	12/20/2022	100.00			
ACH	Gym Trix, Inc.	12/20/2022	30.00			
ACH	Gym Trix, Inc.	12/20/2022	80.00			
ACH	Gym Trix, Inc.	12/20/2022	110.00			
ACH	Gym Trix, Inc.	12/20/2022	100.00			
ACH	Gym Trix, Inc.	12/20/2022	100.00			
ACH	Gym Trix, Inc.	12/20/2022	80.00			
ACH	Gym Trix, Inc.	12/20/2022	300.00			
ACH	History Unboxed LLC	12/20/2022 68				

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For the period ended December 31, 2022

Check Number	Vendor Name	Check Date	Check Amount
ACH	History Unboxed LLC	12/20/2022	68.41
ACH	History Unboxed LLC	12/20/2022	38.45
ACH	History Unboxed LLC	12/20/2022	68.41
ACH	History Unboxed LLC	12/20/2022	336.55
ACH	Horse Savvy Training	12/20/2022	70.00
ACH	Horse Savvy Training	12/20/2022	70.00
ACH	Horse Savvy Training	12/20/2022	325.00
ACH	Horse Savvy Training	12/20/2022	200.00
ACH	Horse Savvy Training	12/20/2022	200.00
ACH	Institute for Excellence in Writing	12/20/2022	65.73
ACH	Institute for Excellence in Writing	12/20/2022	387.15
ACH	Institute for Excellence in Writing	12/20/2022	116.15
ACH	Institute for Excellence in Writing	12/20/2022	44.18
ACH	Janelle Wilson	12/20/2022	4,503.00
ACH	Justyna Ponulak	12/20/2022	325.00
ACH	KiwiCo, Inc.	12/20/2022	6,168.11
ACH	Krystin Demofonte	12/20/2022	24.01
ACH	Larry White	12/20/2022	240.00
ACH	Larry White	12/20/2022	320.00
ACH	Leading Note Studios	12/20/2022	157.00
ACH	Leading Note Studios	12/20/2022	157.00
ACH	Leading Note Studios	12/20/2022	157.00
ACH	Leading Note Studios	12/20/2022	157.00
ACH	Leading Note Studios	12/20/2022	157.00
ACH	Leading Note Studios	12/20/2022	157.00
ACH	Leading Note Studios	12/20/2022	117.75
ACH	Leading Note Studios	12/20/2022	157.00
ACH	Leading Note Studios	12/20/2022	157.00
ACH	Leading Note Studios	12/20/2022	232.00

Total Disbursement in December <u>\$ 2,083,442.01</u>

Accounts Payable Aging

December 31, 2022

Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Academics in a Box LLC	17119	12/15/2022	1/14/2023	\$ 87	\$ -	\$ -	\$ -	\$ -	\$ 87
Academy of Wrestling, Inc.	3390	12/13/2022	12/13/2022	350	-	-	-	-	350
Adel Olahne-Szabo	32	12/12/2022	1/11/2023	60	-	-	-	-	60
Adel Olahne-Szabo	33	12/12/2022	1/11/2023	60	-	-	-	-	60
Agility Kids, LLC	December 2022	12/15/2022	1/14/2023	1,323	-	-	-	-	1,323
Aja Lee	P12	12/9/2022	1/8/2023	440	-	-	-	-	440
Alena Berg Music Studio	65	12/15/2022	1/14/2023	860	-	-	-	-	860
Alison Breidenstein	244	12/13/2022	1/13/2023	300	-	-	-	-	300
Alison Breidenstein	245	12/13/2022	1/13/2023	300	-	-	-	-	300
Alison Breidenstein	246	12/13/2022	1/13/2023	300	-	-	-	-	300
Alison Breidenstein	247	12/13/2022	1/13/2023	60	-	-	-	-	60
Alison Breidenstein	248	12/13/2022	1/13/2023	60	-	-	-	-	60
Alison Breidenstein	249	12/13/2022	1/12/2023	60	-	-	-	-	60
All About Learning Press, Inc.	913949	12/9/2022	1/8/2023	182	-	-	-	-	182
All About Learning Press, Inc.	913952	12/9/2022	1/8/2023	62	-	-	-	-	62
All About Learning Press, Inc.	913957	12/9/2022	1/8/2023	54	-	-	-	-	54
All About Learning Press, Inc.	913975	12/13/2022	1/12/2023	182	-	-	-	-	182
All About Learning Press, Inc.	913976	12/13/2022	1/12/2023	183	-	-	-	-	183
All About Learning Press, Inc.	913981	12/13/2022	1/12/2023	182	-	_	_	_	182
All About Learning Press, Inc.	913982	12/13/2022	1/12/2023	62	-	_	_	_	62
All About Learning Press, Inc.	914001	12/15/2022	1/14/2023	62	-	-	-	-	62
All About Learning Press, Inc.	914002	12/15/2022	1/14/2023	791	-	_	_	_	791
Alliance Jiu Jitsu San Diego	INV0237	12/1/2022	12/31/2022	100	-	_	-	-	100
Alliance Jiu Jitsu San Diego	INV0238	12/1/2022	12/31/2022	135	-	_	_	_	135
Alliance Jiu Jitsu San Diego	INV0239	12/1/2022	12/31/2022	100	-	_	_	_	100
Alliance Jiu Jitsu San Diego	INV0240	12/1/2022	12/31/2022	150	-	_	_	_	150
Alliance Jiu Jitsu San Diego	INV0241	12/1/2022	12/31/2022	130	_	_	-	_	130
Alliance Jiu Jitsu San Diego	INV0242	12/1/2022	12/31/2022	130	_	_	-	_	130
Amanda Stubbs	STUB120722	12/7/2022	12/7/2022	256	_	_	_	_	256
Amaris Kiefner	13	12/16/2022	1/15/2023	125	_	_	-	_	125
Amazon Capital Services	1FP9-Y9HG-4RMM	12/12/2022	2/10/2023	97	_	_	_	_	97
Amy Martinez	Spring2022HECPCA	10/26/2022	11/25/2022	(24)	_	_	_	_	(24
Anais Pauley	PAUL121322	12/13/2022	12/13/2022	225	_	_	_	_	225
Anastasia Campbell	12142022	12/14/2022	1/13/2023	300	_	_	_	_	300
Anchor Counseling & Education Solution		12/13/2022	1/12/2023	1,416					1,416
Andrey Chuguev	116	12/13/2022	12/30/2022	420	_			_	420
, •	12				_	_	_	_	720
Anna Matuszczak	20221209	12/15/2022	1/14/2023	720 414	-	-	-	-	720 414
April Lipsky		12/9/2022	1/8/2023		-	-	-	-	167
Art of Problem Solving	INV227478	9/27/2022	10/27/2022	167	-	-	-	-	
Art of Problem Solving	INV228434	12/12/2022	1/11/2023	167	-	-	-	-	167
Art of Problem Solving	INV228464	12/14/2022	1/13/2023	146	-	-	-	-	146
Art of Problem Solving	INV228479	12/16/2022	1/15/2023	96	-	-	-	-	96
Art With Larisse	7074	12/12/2022	1/11/2023	2,640	-	-	-	-	2,640

Accounts Payable Aging

December 31, 2022

Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Artskiddoo	2216	12/11/2022	1/10/2023	505	-	-	-	-	505
Ashley Collins	175	12/9/2022	1/9/2022	-	-	-	-	160	160
Ashley Collins	176	12/9/2022	1/9/2022	-	-	-	-	160	160
At Play Occupational Therapy Services I	715	12/16/2022	12/19/2022	640	-	-	-	-	640
At Play Occupational Therapy Services I	717	12/16/2022	12/19/2022	480	-	-	-	-	480
Barbara Ernst Ankele	PAC-013	12/15/2022	1/14/2023	250	-	-	-	-	250
Barbara Ernst Ankele	PAC-014	12/15/2022	1/14/2023	200	-	-	-	-	200
Barbara Martin	Fandey #19	12/11/2022	1/10/2023	120	-	-	-	-	120
Barbara Martin	Nares#4	12/4/2022	1/3/2023	80	-	-	-	-	80
Barbara Mulvany	IA121	12/1/2022	12/31/2022	100	-	-	-	-	100
Basir Ahad	20221214	12/14/2022	1/13/2023	1,955	-	-	-	-	1,955
Beautiful Feet Books, Inc.	18700	12/14/2022	1/13/2023	298	-	-	-	-	298
Benjamin Fung	FUNG121222	12/12/2022	12/12/2022	85	-	-	-	-	85
BioBox Labs LLC	2235	12/12/2022	1/11/2023	211	-	-	-	-	211
Bitsbox	5054	12/10/2022	1/9/2023	99	-	-	-	-	99
Bitsbox	5059	12/14/2022	1/13/2023	192	-	-	-	-	192
BookShark	BI0015536	11/8/2022	12/8/2022	298	-	-	-	-	298
BookShark	BI0015537	11/8/2022	12/8/2022	154	-	-	-	-	154
BookShark	BI0015562	11/10/2022	12/10/2022	535	-	-	-	-	535
BookShark	BI0015577	11/10/2022	12/10/2022	276	-	-	-	-	276
BookShark	BI0015735	11/21/2022	12/21/2022	265	-	-	-	-	265
BookShark	BI0016216	12/14/2022	1/13/2023	57	-	-	-	-	57
BookShark	BI0016217	12/14/2022	1/13/2023	57	-	-	-	-	57
BookShark	BI0016262	12/15/2022	1/14/2023	258	-	-	-	-	258
BookShark	BI0016263	12/15/2022	1/14/2023	258	-	-	-	-	258
Brain and Body Music Studio	0800	12/14/2022	1/13/2023	300	-	-	-	-	300
Brave Writer, LLC	69961-P028	11/17/2022	11/17/2022	10	-	-	-	-	10
BYU Independent Study	DCE-00012671	10/4/2022	11/3/2022	(615)	-	-	-	-	(615)
Cabrillo Point Academy	PCA-APPLEiPADS22/23	12/12/2022	1/11/2023	28,796	-	-	-	-	28,796
Cadenza School of Music	010	12/16/2022	1/15/2023	145	-	-	-	-	145
Catherine Carella	002-AH	12/5/2022	1/4/2023	24	-	-	-	-	24
Catherine Carella	002-OH	12/5/2022	1/4/2023	24	-	-	-	-	24
Cheryl L. Grosso	0003	12/13/2022	1/12/2023	90	-	-	-	-	90
Cortica Behavioral Health, Inc	5534276	12/14/2022	12/31/2022	200	-	-	-	-	200
Cortica Behavioral Health, Inc	5534726	12/14/2022	12/31/2022	701	-	-	-	-	701
Cortica Behavioral Health, Inc	5534733	12/14/2022	12/31/2022	83	-	-	-	-	83
Cortica Behavioral Health, Inc	5534740	12/14/2022	12/31/2022	206	-	-	-	-	206
Cortica Behavioral Health, Inc	5534748	12/14/2022	12/31/2022	600	-	-	-	-	600
Cortica Behavioral Health, Inc	5536044	12/15/2022	12/31/2022	250	-	-	-	-	250
Cortica Behavioral Health, Inc	5536102	12/15/2022	12/31/2022	300	-	-	-	-	300
Cortica Behavioral Health, Inc	5540154	12/16/2022	12/31/2022	495	-	-	-	-	495
Danielle Johnston	JOHN120522	12/5/2022	12/5/2022	65	-	-	-	-	65
Danielle MacAdams	MACA113022	11/30/2022	11/30/2022	69	-	-	-	-	69

Accounts Payable Aging

Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past	31 - 60 Days	61 - 90 Days	Over 90 Days	Total
	<u> </u>				Due	Past Due	Past Due	Past Due	
Deaf Community Services of San Diego,		11/9/2022	12/9/2022	480	-	-	-	-	480
Deaf Community Services of San Diego,		11/16/2022	12/16/2022	1,120	-	-	-	-	1,120
Deaf Community Services of San Diego,		11/23/2022	12/23/2022	1,120	-	-	-	-	1,120
Discount School Supply	P41706060102	10/17/2022	11/16/2022	(11)	-	-	-	-	(11)
Drawn2Art	PCA112022	11/18/2022	12/18/2022	488	-	-	-	-	488
Drawn2Art	PCA122022	12/13/2022	1/12/2023	688	-	-	-	-	688
EDMC	PCA 2022-13	12/13/2022	1/12/2023	336	-	-	-	-	336
Educational Development Corporation		12/15/2022	1/14/2023	50	-	-	-	-	50
eLuma	11125	12/5/2022	12/31/2022	4,708	-	-	-	-	4,708
Endeavor Gymnastics	12132022	12/13/2022	1/12/2023	100	-	-	-	-	100
Fallbrook Gymnastic Club	12162022	12/9/2022	1/8/2023	596	-	-	-	-	596
Fired Up Arts	F3F18C78-0011	12/14/2022	1/5/2023	660	-	-	-	-	660
Gemstone Gymnastics LLC	1210	11/15/2022	12/15/2022	542	-	-	-	-	542
Gracie Barra Encinitas	121622	12/16/2022	1/15/2023	300	-	-	-	-	300
Gracie Jiu Jitsu San Marcos LLC	145	12/8/2022	1/7/2023	477	-	-	-	-	477
Gryphon Fitness Studio, LLC	1022PCA	12/13/2022	1/12/2023	200	-	-	-	-	200
Gryphon Fitness Studio, LLC	1122PCA	12/14/2022	1/13/2023	316	-	-	-	-	316
Harbottle Law Group	5036	12/9/2022	1/8/2023	1,404	-	-	-	-	1,404
History Unboxed LLC	wc-16482HU	12/13/2022	1/12/2023	69	-	-	-	-	69
History Unboxed LLC	wc-16498HU	12/31/2022	1/12/2023	68	-	-	-	-	68
History Unboxed LLC	wc-16500HU	12/13/2022	1/12/2023	38	-	-	-	-	38
Hollywood Music	Dec22PemberB	12/10/2022	1/9/2023	305	-	-	-	-	305
Hollywood Music	Dec22RuizA	12/12/2022	1/11/2023	90	-	-	-	-	90
Hollywood Music	Dec22SevillaL	12/12/2022	1/11/2023	215	-	-	-	-	215
Home Science Tools	000470839	12/9/2022	1/8/2023	55	-	-	-	-	55
Home Science Tools	000472111	12/13/2022	1/12/2023	89	-	-	-	-	89
Home Science Tools	000472112	12/13/2022	1/12/2023	56	-	-	-	-	56
Home Science Tools	000472114	12/13/2022	1/12/2023	96	-	-	-	-	96
Home Science Tools	000472538	12/14/2022	1/13/2023	90	-	-	-	-	90
Homeschool Enrichment Centers	PCA-2022-0023	12/15/2022	1/14/2023	3,720	-	-	-	-	3,720
Homeschool Enrichment Services LLC	PCA-2022-0022	12/15/2022	1/14/2023	44	-	-	-	-	44
Hooked on Phonics	HOP1558	12/15/2022	1/14/2023	124	-	-	-	-	124
Horse Savvy Training	EliasW122022	12/15/2022	1/14/2023	325	-	-	-	-	325
Horse Savvy Training	JW112022	12/15/2022	1/14/2023	70	-	-	-	-	70
Horse Savvy Training	JW122022	12/15/2022	1/14/2023	325	-	-	-	-	325
Horse Savvy Training	VT1-22022	12/15/2022	1/14/2023	70	-	-	-	-	70
Horse Savvy Training	VT122022	12/15/2022	1/14/2023	70	-	-	-	-	70
Icetown Carlsbad	158241	12/1/2022	12/1/2022	105	-	-	-	-	105
Icetown Carlsbad	158242	11/1/2022	11/1/2022	105	-	-	-	-	105
Image IV Systems	704644	12/1/2022	12/31/2022	70	-	-	-	-	70
Image IV Systems	704645	12/1/2022	12/31/2022	250	-	-	-	-	250
Inspire School of Ballet	304	12/13/2022	1/12/2023	213	-	-	-	-	213
Inspire School of Ballet	305	12/13/2022	1/12/2023	79	-	-	-	-	79

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					1 - 30 Days Past	31 - 60 Days	61 - 90 Days	Over 90 Days	
Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	Due	Past Due	Past Due	Past Due	Total
Inspire School of Ballet	306	12/13/2022	1/12/2023	315	-	-	-	-	315
Institute for Excellence in Writing	961498	12/14/2022	1/14/2023	19	-	-	-	-	19
Institute for Excellence in Writing	961500	12/13/2022	1/13/2023	66	-	-	-	-	66
Institute for Excellence in Writing	961616	12/14/2022	1/14/2023	44	-	-	-	-	44
Institute for Excellence in Writing	961665	12/14/2022	1/14/2023	58	-	-	-	-	58
Institute for Excellence in Writing	961857	12/16/2022	1/16/2023	82	-	-	-	-	82
Institute for Excellence in Writing	961913	12/16/2022	1/16/2023	58	-	-	-	-	58
Intro 2 Skateboarding	155	12/16/2022	1/15/2023	710	-	-	-	-	710
IVCBT	2217	12/13/2022	12/13/2022	430	-	-	-	-	430
JacKris Publishing, LLC	16352	12/15/2022	1/14/2023	24	-	-	-	-	24
Jennifer Faber	FABE120722	12/7/2022	12/7/2022	55	-	-	-	-	55
Jessica Ackermann	ACKE120822	12/8/2022	12/8/2022	85	-	-	-	-	85
Julie Brennan	2022-084	8/12/2022	12/31/2022	525	-	-	-	-	525
Julie Brennan	2022-104	12/13/2022	1/9/2023	525	-	-	-	-	525
Justyna Ponulak	6	12/14/2022	1/13/2023	75	-	-	-	-	75
Kari Behrendt	2022L-3	12/13/2022	1/12/2023	675	-	-	-	-	675
Kathy Shoemaker	18 Lola Marcantonio	12/10/2022	1/9/2023	230	-	-	-	-	230
Kathy Shoemaker	4 Truman	12/10/2022	1/9/2023	570	-	-	-	-	570
Kathy Shoemaker	McDonald 28	12/12/2022	1/11/2023	135	-	-	-	-	135
KB Music	031	12/5/2022	1/4/2023	840	-	-	-	-	840
Key Martial Arts	27	12/15/2022	1/14/2023	642	-	-	-	-	642
Kim Turner	PCA-13	12/16/2022	1/15/2023	1,050	-	-	-	-	1,050
Kristen Tjio	91	12/12/2022	1/11/2023	858	-	-	-	-	858
Lakeshore	138601120922	12/9/2022	1/8/2023	113	-	-	-	-	113
Lakeshore	151873120922	12/9/2022	1/8/2023	155	-	-	-	-	155
Lakeshore	164690120922	12/9/2022	1/8/2023	108	-	-	-	-	108
Lakeshore	179171120922	12/9/2022	1/8/2023	159	-	-	-	-	159
Lakeshore	179814121222	12/12/2022	1/11/2023	237	-	-	-	-	237
Lakeshore	180025120922	12/9/2022	1/8/2023	145	-	-	-	-	145
Lakeshore	181391120922	12/9/2022	1/8/2023	140	-	-	-	-	140
Lakeshore	181529120922	12/9/2022	1/8/2023	133	-	-	-	-	133
Lakeshore	196374121322	12/13/2022	1/12/2023	65	-	-	-	-	65
Lakeshore	196826121322	12/13/2022	1/12/2023	370	-	-	-	-	370
Lakeshore	221710121422	12/14/2022	1/13/2023	161	-	-	-	-	161
Lakeshore	223399121422	12/14/2022	1/13/2023	76	-	-	-	-	76
Lakeshore	223676121422	12/14/2022	1/13/2023	140	-	-	-	-	140
Lakeshore	224685121422	12/14/2022	1/13/2023	165	-	-	-	-	165
Lakeshore	232637121522	12/15/2022	1/14/2023	134	-	-	-	-	134
Lakeshore	234886121422	12/14/2022	1/13/2023	49	-	-	-	-	49
Lakeshore	237693121422	12/14/2022	1/13/2023	126	-	-	-	-	126
Lakeshore	238622121422	12/14/2022	1/13/2023	27	-	-	-	-	27
Lakeshore	239219121422	12/14/2022	1/13/2023	25	-	-	-	-	25
Lakeshore	243700121522	12/15/2022	1/14/2023	141	-	-	-	-	141

Accounts Payable Aging

Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Lakeshore	246944121522	12/15/2022	1/14/2023	178	-	-	-	-	178
Lakeshore	248630121522	12/15/2022	1/14/2023	68	-	-	-	-	68
Lakeshore	249111121522	12/15/2022	1/14/2023	111	-	-	-	-	111
Lakeshore	249708121522	12/15/2022	1/14/2023	32	-	-	-	-	32
Lakeshore	255855121522	12/15/2022	1/14/2023	140	-	-	-	-	140
Laura Hawker	314	12/15/2022	1/14/2023	1,200	-	-	-	-	1,200
Law Office of Jennifer McQuarrie	3697	12/7/2022	12/7/2022	587	-	-	-	-	587
Le Cirque, Inc.	153	12/12/2022	1/11/2023	60	-	-	-	-	60
Le Cirque, Inc.	154	12/12/2022	1/11/2023	70	-	-	-	-	70
Le Cirque, Inc.	155	12/12/2022	1/11/2023	120	-	-	-	-	120
Learn to Rip	326	12/11/2022	1/10/2023	60	-	-	-	-	60
Learn to Rip	327	12/11/2022	1/10/2023	60	-	-	-	-	60
Learn to Rip	328	12/11/2022	1/10/2023	60	-	-	-	-	60
Learn to Rip	329	12/11/2022	1/10/2023	60	-	-	-	-	60
Learn to Rip	330	12/11/2022	1/10/2023	60	-	-	-	-	60
Learn to Rip	333	12/11/2022	1/10/2023	60	-	-	-	-	60
Learn to Rip	334	12/11/2022	1/10/2023	60	-	-	-	-	60
Learn to Rip	335	12/11/2022	1/10/2023	65	-	-	-	-	65
Learn to Rip	339	12/11/2022	1/10/2023	60	-	-	-	-	60
Learn to Rip	340	12/11/2022	1/10/2023	60	-	-	-	-	60
Learn to Rip	341	12/11/2022	1/10/2023	80	-	-	-	-	80
Learn to Rip	342	12/11/2022	1/10/2023	80	-	-	-	-	80
Learning Journeys Forum	2022-27	12/14/2022	1/13/2023	300	-	-	-	-	300
Learning Without Tears	INV165327	12/12/2022	1/11/2023	10	-	-	-	-	10
LegalShield	LEGA121522	12/15/2022	1/14/2023	44	-	-	-	-	44
LEGO Education	1190536797	12/13/2022	2/11/2023	146	-	-	-	-	146
LEGO Education	1190539248	12/12/2022	2/10/2023	145	-	-	-	-	145
LEGO Education	1190539249	12/12/2022	2/10/2023	415	-	-	-	-	415
Lighthouse Therapy LLC	875	12/2/2022	1/16/2023	73,130	-	-	-	-	73,130
Lil' Chef School	15	11/2/2022	12/2/2022	169	-	-	-	-	169
Liliana Harris	ZB19-PAC	12/14/2022	1/13/2023	65	-	-	-	-	65
Liliya Sannino	BenSdec	12/15/2022	1/14/2023	300	-	-	-	-	300
Liliya Sannino	Cruzdec	12/13/2022	1/12/2023	350	-	-	-	-	350
Liliya Sannino	Kaysen2022dec	12/15/2022	1/14/2023	200	-	-	-	-	200
Liliya Sannino	Kaysendec	12/12/2022	1/11/2023	100	-	-	-	-	100
Little Passports, Inc.	CM-000000570	12/8/2022	1/7/2023	(27)	-	-	-	-	(27)
Little Surf Co	2010	11/30/2022	12/30/2022	1,800	-	-	-	-	1,800
Living Coast Discovery Center	12345	12/11/2022	1/10/2023	52	-	-	-	-	52
Logic of English	SI-167966	12/8/2022	1/7/2023	26	-	-	-	-	26
Logic of English	SI-168209	12/13/2022	1/12/2023	143	-	-	-	-	143
Logic of English	SI-168218	12/13/2022	1/12/2023	117	-	-	-	-	117
Logic of English	SI-168244	12/14/2022	1/13/2023	117	-	-	-	-	117
Lois M. Kempff	222	12/12/2022	1/11/2023	180	-	-	-	-	180

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Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past	31 - 60 Days	61 - 90 Days	Over 90 Days	Total
					Due	Past Due	Past Due	Past Due	
Lori Guerrero	Addy Shamoon	12/15/2022	1/14/2023	140	-	-	-	-	140
Louvina Sheffield	102022	12/13/2022	1/12/2023	160	-	-	-	-	160
Louvina Sheffield	102022-1	12/16/2022	1/15/2023	160	-	-	-	-	160
Louvina Sheffield	122022	12/13/2022	1/12/2023	920	-	-	-	-	920
Lovely Leaps	#00003	12/12/2022	1/11/2023	160	-	-	-	-	160
Manna's Martial Arts Inc.	18	12/15/2022	1/14/2023	480	-	-	-	-	480
Marianne R. Hill	88	12/16/2022	1/15/2023	178	-	-	-	-	178
Math-U-See, Inc.	0805691-IN	12/12/2022	2/10/2023	247	-	-	-	-	247
Math-U-See, Inc.	0805804-IN	12/12/2022	2/10/2023	45	-	-	-	-	45
Mathnasium of San Marcos	83	12/13/2022	1/12/2023	350	-	-	-	-	350
McGraw Hill LLC	126112165001	12/6/2022	1/5/2023	77	-	-	-	-	77
MEL Science U.S., LLC	AK2022121307	12/13/2022	1/12/2023	226	-	-	-	-	226
Melinda Call	17 Gleason	12/13/2022	1/12/2023	120	-	-	-	-	120
Melinda Call	9 Granados	12/13/2022	1/12/2023	330	-	-	-	-	330
Melissa Kim Gill	GILL121222	12/12/2022	12/12/2022	85	-	-	-	-	85
Mercurius	07441	12/13/2022	2/11/2023	445	-	-	-	-	445
Mercurius	07487	12/15/2022	2/13/2023	188	-	-	-	-	188
Miaplaza Inc.	3636	12/16/2022	1/15/2023	120	-	-	-	-	120
Miaplaza Inc.	3637	12/16/2022	1/15/2023	120	-	-	-	-	120
Michael Bottomley	054	12/9/2022	1/8/2023	200	-	-	-	-	200
Michael Dvoskin	14122022	12/14/2022	1/13/2023	880	-	-	-	-	880
Michael Kiyoshi Lim	26	12/13/2022	1/12/2023	625	-	-	-	-	625
Michael Kiyoshi Lim	27	12/16/2022	1/15/2023	125	-	-	-	-	125
Moving Beyond the Page	275702	12/13/2022	1/12/2023	64	-	-	-	-	64
Moving Beyond the Page	275755	12/15/2022	1/14/2023	142	-	-	-	-	142
Moving Beyond the Page	275767	12/16/2022	1/15/2023	1,002	-	-	-	-	1,002
Ms. Ree Math, LLC	121322-25	12/13/2022	1/12/2023	250	-	-	-	-	250
Ms. Ree Math, LLC	121322-30	12/13/2022	1/12/2023	330	-	-	-	-	330
Ms. Ree Math, LLC	121322-40	12/13/2022	1/12/2023	1,160	-	-	-	-	1,160
Ms. Ree Math, LLC	121322-40b	12/13/2022	1/12/2023	120	-	-	-	-	120
Murrieta Dance Project	343	12/1/2022	12/31/2022	308	-	-	-	-	308
Music Speaks Studio, LLC	LTM0MQ	12/15/2022	1/14/2023	70	-	-	-	-	70
Music Speaks Studio, LLC	LTMXMW	12/15/2022	1/14/2023	70	-	-	-	-	70
Music Speaks Studio, LLC	MTE4	12/15/2022	1/14/2023	70	-	-	-	-	70
Music Speaks Studio, LLC	NDAZ	12/15/2022	1/14/2023	180	-	-	-	-	180
Music Speaks Studio, LLC	NZY3	12/15/2022	1/14/2023	70	-	-	-	-	70
Natalia U. Reswick	2743	12/11/2022	1/10/2023	510	-	-	-	-	510
Natalie Braun	1212	12/13/2022	1/12/2023	350	-	-	-	-	350
Noonan Family Swim School, Inc	020115_1	12/15/2022	1/14/2023	112	-	-	-	-	112
Noonan Family Swim School, Inc		12/15/2022	1/14/2023	112	-	-	-	-	112
Noonan Family Swim School, Inc	121816_1	12/15/2022	1/14/2023	112	-	-	-	-	112
Noonan Family Swim School, Inc	54507_4	12/15/2022	1/14/2023	147	-	-	-	-	147
Noonan Family Swim School, Inc	54573_2	12/15/2022	1/14/2023	112	-	-	_	_	112

Accounts Payable Aging

Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past	31 - 60 Days	61 - 90 Days	Over 90 Days	Total
	·				Due	Past Due	Past Due	Past Due	
Noonan Family Swim School, Inc	65497_4	12/15/2022	1/14/2023	150	-	-	-	-	150
Noonan Family Swim School, Inc	69679_15	12/15/2022	1/14/2023	83	-	-	-	-	83
Noonan Family Swim School, Inc	69680_16	12/15/2022	1/14/2023	83	-	-	-	-	83
Noonan Family Swim School, Inc	72782_2	12/15/2022	1/14/2023	147	-	-	-	-	147
Noonan Family Swim School, Inc	83532_12	12/15/2022	1/14/2023	112	-	-	-	-	112
Noonan Family Swim School, Inc	83533_5	12/15/2022	1/14/2023	112	-	-	-	-	112
Noonan Family Swim School, Inc	87986_5	12/15/2022	1/14/2023	112	-	-	-	-	112
Noonan Family Swim School, Inc	87987_5	12/15/2022	1/14/2023	112	-	-	-	-	112
Noonan Family Swim School, Inc	88032_1	12/15/2022	1/14/2023	207	-	-	-	-	207
Noonan Family Swim School, Inc	92376_4	12/15/2022	1/14/2023	84	-	-	-	-	84
Noonan Family Swim School, Inc	92377_4	12/15/2022	1/14/2023	140	-	-	-	-	140
Noonan Family Swim School, Inc	92653_4	12/15/2022	1/14/2023	140	-	-	-	-	140
Noonan Family Swim School, Inc.	93296_2	12/15/2022	1/14/2023	106	-	-	-	-	106
Noonan Family Swim School, Inc.	93297_2	12/13/2022	1/12/2023	106	-	-	-	-	106
Noonan Family Swim School, Inc San	I 91929_5	12/1/2022	12/31/2022	102	-	-	-	-	102
Noonan Family Swim School, Inc San	I 91930_5	12/1/2022	12/31/2022	102	-	-	-	-	102
Noonan Family Swim School, Inc San	I 92265_5	12/1/2022	12/31/2022	102	-	-	-	-	102
Noonan Family Swim School, Inc San	I 92266_1	12/1/2022	12/31/2022	102	-	-	-	-	102
Noonan Family Swim School, Inc San	l 92343_2	12/1/2022	12/31/2022	252	-	-	-	-	252
North County Academy of Dance	202211212	12/15/2022	1/14/2023	2,926	-	-	-	-	2,926
Oak Meadow Inc	136469	12/12/2022	1/11/2023	248	-	-	-	-	248
Oak Meadow Inc	136470	12/12/2022	1/11/2023	1,173	-	-	-	-	1,173
ODP Business Solutions LLC	280923107001	12/12/2022	1/1/2023	39	-	-	-	-	39
ODP Business Solutions LLC	281258609001	12/12/2022	1/1/2023	149	-	-	-	-	149
ODP Business Solutions LLC	281329205001	12/10/2022	1/1/2023	10	-	-	-	-	10
OnlineG3.com, Inc	2204	12/16/2022	1/15/2023	275	-	-	-	-	275
Oscar Azucena	AC007-PCA25	12/15/2022	1/14/2023	400	-	-	-	-	400
Oscar Azucena	ACC007-PCA23	12/15/2022	1/14/2023	400	-	-	-	-	400
Oscar Azucena	AST006-PCA27	12/15/2022	1/14/2023	300	-	-	-	-	300
Oscar Azucena	IPT004-PCA26	12/15/2022	1/14/2023	400	-	-	-	-	400
Oscar Azucena	SC002-PCA24	12/15/2022	1/14/2023	400	-	-	-	-	400
Othentik Gym	HD27	12/3/2022	1/2/2023	150	-	-	-	-	150
Othentik Gym	SD27 - Revision	12/3/2022	1/2/2023	100	-	-	-	-	100
Outschool, Inc.	12345709312	12/5/2022	1/4/2023	56	-	-	-	-	56
Outschool, Inc.	12345709469	12/12/2022	1/11/2023	60	-	-	-	-	60
Outschool, Inc.	12345709470	12/12/2022	1/11/2023	18	-	-	-	-	18
Outschool, Inc.	12345709471	12/12/2022	1/11/2023	20	-	-	-	-	20
Outschool, Inc.	12345709472	12/12/2022	1/11/2023	32	-	-	-	-	32
Outschool, Inc.	12345709473	12/12/2022	1/11/2023	39	-	-	-	-	39
Paper Moon Music	0591 DEC2022	12/10/2022	1/9/2023	165	-	-	-	-	165
Paper Moon Music	0592 DEC2022	12/15/2022	1/14/2023	83	-	-	-	-	83
Partners in Special Education, Inc.	CINV-00040229	10/31/2022	11/30/2022	285	-	-	-	-	285
Patrick Hinke	69	12/11/2022	1/10/2023	3,755	_	_	_	_	3,755

Accounts Payable Aging

Manufac Name	1	Investor Bata	Data Bara	· · · · · · · · ·	1 - 30 Days Past	31 - 60 Days	61 - 90 Days	Over 90 Days	T. I. I
Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	Due	Past Due	Past Due	Past Due	Total
Peace Hill Press, Inc dba Well Trained M		12/14/2022	1/13/2023	26	-	-	-	-	26
Peace Hill Press, Inc dba Well Trained M		12/15/2022	1/14/2023	69	-	-	-	-	69
Piano Plus More	015	12/15/2022	12/15/2022	1,300	-	-	-	-	1,300
Play Your Part, Inc.	121622	12/16/2022	1/15/2023	700	-	-	-	-	700
Pointwest Innovations Corporation	2098	12/9/2022	1/8/2023	15,450	-	-	-	-	15,450
Pony Hayvin Ranch	D22142	12/9/2022	1/8/2023	250	-	-	-	-	250
Pony Hayvin Ranch	D22143	12/9/2022	1/8/2023	250	-	-	-	-	250
Pony Hayvin Ranch	D22144	12/9/2022	1/8/2023	250	-	-	-	-	250
PowerKids Center	12-2022	12/16/2022	1/15/2023	500	-	-	-	-	500
Preferred Interpreting Service, LLC	425341	12/6/2022	12/6/2022	2,470	-	-	-	-	2,470
Procopio, Cory, Hargreaves & Savitch Ll	824935	12/8/2022	1/7/2023	1,704	-	-	-	-	1,704
Project Performer LLC	8	12/14/2022	1/13/2023	945	-	-	-	-	945
Provenance	1436	4/1/2020	5/1/2020	-	-	-	-	3,301	3,301
Provenance	1646	5/19/2020	5/19/2020	-	-	-	-	44,660	44,660
Provenance	1782	6/11/2020	6/11/2020	-	-	-	-	24,280	24,280
Provenance	1873	6/24/2020	6/24/2020	-	-	-	-	14,004	14,004
Provenance	1901	6/25/2020	6/25/2020	-	-	-	-	56,532	56,532
Provenance	2694	6/15/2020	6/15/2020	-	-	-	-	15,250	15,250
Provenance	2705	6/15/2020	6/15/2020	-	-	-	-	15,629	15,629
Provenance	2907	7/1/2020	7/1/2020	-	-	-	-	80,307	80,307
Provenance	2955	7/2/2020	7/2/2020	-	-	-	-	7,350	7,350
Provenance	3062	7/15/2020	7/15/2020	-	-	-	-	43,607	43,607
Provenance	3109	7/30/2020	7/30/2020	-	-	-	-	2,800	2,800
Provenance	3550	9/22/2020	9/22/2020	-	-	-	-	1,141	1,141
Provenance	3627	10/7/2020	11/6/2020	-	-	-	-	1,600	1,600
Provenance	3692	10/21/2020	11/21/2020	-	-	-	-	130	130
Provenance	3784	10/27/2020	10/27/2020	-	-	-	-	10,710	10,710
Provenance	3812	10/30/2020	10/30/2020	-	-	-	-	12,236	12,236
Provenance	3830	11/9/2020	12/9/2020	-	-	-	-	5,418	5,418
Provenance	3905	11/16/2020	12/16/2020	-	-	-	-	100	100
Provenance	3919	11/16/2020	12/16/2020	-	-	-	_	49,172	49,172
Provenance	4149	12/16/2020	12/16/2020	-	-	-	_	500	500
Provenance	4159	11/30/2020	12/30/2020	-	-	-	_	275	275
Provenance	4162	12/18/2020	12/18/2020	-	-	-	-	504	504
Provenance	4176	12/18/2020	1/17/2021	-	-	-	-	12,566	12,566
Provenance	4317	1/19/2021	2/18/2021	-	_	-	_	400	400
Provenance	4329	1/19/2021	2/18/2021	-	_	-	_	673	673
Provenance	4344	1/19/2021	2/18/2021	-	-	-	-	10,374	10,374
Provenance	4356	1/20/2021	2/19/2021	-	-	-	-	1,250	1,250
Provenance	4366	1/20/2021	2/19/2021	-	-	_	-	1,316	1,316
Provenance	4372	1/20/2021	2/19/2021	-	-	_	-	6,148	6,148
Provenance	4417	1/28/2021	2/27/2021	-	_	_	-	4,706	4,706
Provenance	4425	1/28/2021	2/27/2021	_	_	_	-	141	141
i rovenume	7723	1,20,2021	2/2//2021	_	=	•	=	141	141

Accounts Payable Aging

Vor den Neue	Impoise / Caradit Niverhay	Invains Data	Data Dua	Comment	1 - 30 Days Past	31 - 60 Days	61 - 90 Days	Over 90 Days	Total
Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	Due	Past Due	Past Due	Past Due	Total
Provenance	4434	1/28/2021	2/27/2021	-	-	-	-	12,650	12,650
Provenance	4439	1/29/2021	2/28/2021	-	-	-	-	650	650
Provenance	4442	1/29/2021	2/28/2021	-	-	-	-	275	275
Provenance	4443	1/29/2021	2/28/2021	-	-	-	-	48	48
Provenance	4457	2/2/2021	3/4/2021	-	-	-	-	21,140	21,140
Provenance	4491	2/11/2021	3/13/2021	-	-	-	-	2,300	2,300
Provenance	4583	2/18/2021	3/20/2021	-	-	-	-	4,306	4,306
Provenance	4593	2/23/2021	3/25/2021	-	-	-	-	54	54
Provenance	4595	2/23/2021	3/25/2021	-	-	-	-	732	732
Provenance	4619	2/25/2021	3/27/2021	-	-	-	-	301	301
Provenance	4621	2/25/2021	3/27/2021	-	-	-	-	139	139
Provenance	4622	2/25/2021	3/27/2021	-	-	-	-	72	72
Provenance	4625	2/26/2021	3/28/2021	-	-	-	-	48	48
Provenance	4648	3/12/2021	4/11/2021	-	-	-	-	48	48
Provenance	4676	3/16/2021	4/15/2021	-	-	-	-	100	100
Provenance	4761	3/23/2021	4/22/2021	-	-	-	-	4,614	4,614
Provenance	4766	3/25/2021	4/24/2021	-	-	-	-	10,094	10,094
Provenance	4774	3/26/2021	4/25/2021	-	-	-	-	4,225	4,225
Provenance	4793	3/30/2021	4/29/2021	-	-	-	-	41	41
Provenance	4799	3/31/2021	4/30/2021	-	-	-	-	650	650
Provenance	4807	3/31/2021	4/30/2021	-	-	-	-	2,465	2,465
Provenance	4830	4/12/2021	5/12/2021	-	-	-	-	945	945
Provenance	4927	4/21/2021	5/21/2021	-	-	-	-	14	14
Provenance	5037	5/18/2021	6/17/2021	-	-	-	-	4,772	4,772
Provenance	PROV041321	4/13/2021	4/13/2021	-	-	-	-	3,650	3,650
Rainbow Resource Center	3943383	12/12/2022	1/11/2023	44	-	-	-	-	44
Rainbow Resource Center	3943384	12/12/2022	1/11/2023	169	-	-	-	-	169
Rainbow Resource Center	3943449	12/12/2022	1/11/2023	175	-	-	-	-	175
Rainbow Resource Center	3943697	12/12/2022	1/11/2023	244	-	-	-	-	244
Rainbow Resource Center	3943700	12/12/2022	1/11/2023	154	-	-	-	-	154
Rainbow Resource Center	3943757	12/12/2022	1/11/2023	152	-	-	-	-	152
Rainbow Resource Center	3943762	12/12/2022	1/11/2023	188	-	-	-	-	188
Rainbow Resource Center	3943769	12/12/2022	1/11/2023	267	-	-	-	-	267
Rainbow Resource Center	3944791	12/13/2022	1/12/2023	65	-	-	-	-	65
Rainbow Resource Center	3944894	12/13/2022	1/12/2023	77	-	-	-	-	77
Rainbow Resource Center	3946284	12/14/2022	1/13/2023	33	-	-	-	-	33
Rainbow Resource Center	3946285	12/14/2022	1/13/2023	54	-	-	-	-	54
Rainbow Resource Center	3946286	12/14/2022	1/13/2023	54	-	-	-	-	54
Rainbow Resource Center	3946287	12/14/2022	1/13/2023	63	-	-	-	-	63
Rainbow Resource Center	3946455	12/14/2022	1/13/2023	18	-	-	-	-	18
Rainbow Resource Center	3946460	12/14/2022	1/13/2023	56	-	-	-	-	56
Rainbow Resource Center	3946464	12/14/2022	1/13/2023	286	-	-	-	-	286
Rainbow Resource Center	3946473	12/14/2022	1/13/2023	315	-	-	_	<u>-</u>	315

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Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past	31 - 60 Days	61 - 90 Days	Over 90 Days	Total
	· ·				Due	Past Due	Past Due	Past Due	
Rainbow Resource Center	3946581	12/14/2022	1/13/2023	140	-	-	-	-	140
Rainbow Resource Center	3946582	12/14/2022	1/13/2023	208	-	-	-	-	208
Rainbow Resource Center	3947269	12/14/2022	1/13/2023	80	-	-	-	-	80
Rainbow Resource Center	3947411	12/14/2022	1/13/2023	136	-	-	-	-	136
Rainbow Resource Center	3947685	12/14/2022	1/13/2023	169	-	-	-	-	169
Rainbow Resource Center	3948140	12/15/2022	1/14/2023	41	-	-	-	-	41
Rainbow Resource Center	3948141	12/15/2022	1/14/2023	33	-	-	-	-	33
Rainbow Resource Center	3948142	12/15/2022	1/14/2023	59	-	-	-	-	59
Rainbow Resource Center	3948350	12/15/2022	1/14/2023	486	-	-	-	-	486
Rainbow Resource Center	3948352	12/15/2022	1/14/2023	31	-	-	-	-	31
Rainbow Resource Center	3948853	12/15/2022	1/14/2023	52	-	-	-	-	52
Rainbow Resource Center	3948854	12/15/2022	1/14/2023	26	-	-	-	-	26
Rainbow Resource Center	3949120	12/15/2022	1/14/2023	100	-	-	-	-	100
Rainbow Resource Center	3949121	12/15/2022	1/14/2023	190	-	-	-	-	190
Rainbow Resource Center	3949391	12/16/2022	1/15/2023	65	-	-	-	-	65
Rainbow Resource Center	3949565	12/16/2022	1/15/2023	22	-	-	-	-	22
Rainbow Resource Center	3949569	12/16/2022	1/15/2023	178	-	-	-	-	178
Rainbow Resource Center	3950189	12/16/2022	1/15/2023	51	-	-	-	-	51
Rainbow Resource Center	3950190	12/16/2022	1/15/2023	119	-	-	-	-	119
Rainbow Resource Center	3950191	12/16/2022	1/15/2023	188	-	-	-	-	188
Rainbow Resource Center	3950192	12/16/2022	1/15/2023	188	-	-	-	-	188
Rainbow Resource Center	3950214	12/16/2022	1/15/2023	113	-	-	-	-	113
Rainbow Resource Center	3950263	12/16/2022	1/15/2023	140	-	-	-	-	140
Ramona Music Center	CH121522	12/15/2022	1/14/2023	120	-	-	-	-	120
Ramona Music Center	EW121522	12/15/2022	1/14/2023	240	-	-	-	-	240
Ramona Music Center	JF121522	12/15/2022	1/14/2023	150	-	-	-	-	150
Ramona Music Center	JW121522	12/15/2022	1/14/2023	240	-	-	-	-	240
Ramona Music Center	KC121522	12/15/2022	1/14/2023	240	-	-	-	-	240
Ramona Music Center	LF121522	12/15/2022	1/14/2023	150	-	-	-	-	150
Ramona Music Center	LH121522	12/15/2022	1/14/2023	120	-	-	-	-	120
Ramona Music Center	MH121522	12/15/2022	1/14/2023	120	-	-	-	-	120
Ramona Music Center	OH121522	12/15/2022	1/14/2023	120	-	-	-	-	120
Ramona Music Center	RH121522	12/15/2022	1/14/2023	540	-	-	-	-	540
Ramona Music Center	SF121522	12/15/2022	1/14/2023	150	-	-	-	-	150
Ramona Music Center	WB121522	12/15/2022	1/14/2023	360	-	-	-	-	360
Randall Music School	150	12/14/2022	1/13/2023	234	-	-	-	-	234
Randall Music School	152	12/16/2022	1/15/2023	229	-	-	-	-	229
Rebecca Zimmer Huber	1222	12/14/2022	1/13/2023	480	-	-	-	-	480
Reshma Solbach	7003	12/11/2022	1/10/2023	220	-	-	-	-	220
Robin Dixon	Nov2022	12/12/2022	1/11/2023	440	-	-	-	-	440
Rose Arevalo	AREV121222	12/12/2022	12/12/2022	85	-	-	-	-	85
San Diego Danceworks	316	12/15/2022	1/14/2023	649	-	-	-	-	649
San Diego Gas & Electric	SAND121422-4216	12/14/2022	12/29/2022	466	_	_	_	_	466

Accounts Payable Aging

Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past	31 - 60 Days	61 - 90 Days	Over 90 Days	Total
	The state of the s				Due	Past Due	Past Due	Past Due	
San Diego Gas & Electric	SAND121422-4723	12/14/2022	12/29/2022	136	-	-	-	-	136
San Diego Horse Rentals LLC	HORODGERS14	12/6/2022	12/6/2022	250	-	-	-	-	250
Sand n Straw LLC	PCAdec2022-2-1	12/16/2022	12/16/2022	3,740	-	-	-	-	3,740
Sara Musick	009	12/13/2022	1/13/2023	560	-	-	-	-	560
Sarah Lowery Piano Studio	91	12/13/2022	1/12/2023	110	-	-	-	-	110
School Specialty LLC	208131535362	12/6/2022	1/5/2023	16	-	-	-	-	16
Schumacher Tutoring	194	12/16/2022	1/15/2023	1,225	-	-	-	-	1,225
Scott Carr	22_12_PCA	12/13/2022	1/12/2023	567	-	-	-	-	567
Scott Carr	221011_PCA	12/10/2022	1/9/2023	1,755	-	-	-	-	1,755
Scripps Performing Arts Academy	1015	12/14/2022	1/13/2023	152	-	-	-	-	152
Sebesta's Rocking K Ranch	1218	12/11/2022	1/10/2023	520	-	-	-	-	520
Serena Barnett	BARN102622	10/26/2022	10/26/2022	94	-	-	-	-	94
Shirley Stafford	A. Becker #35	12/15/2022	1/14/2023	130	-	-	-	-	130
Shirley Stafford	A. Tran #24	12/15/2022	1/14/2023	130	-	-	-	-	130
Shirley Stafford	Brit. Owen #29	12/15/2022	1/14/2023	130	-	-	-	-	130
Shirley Stafford	C. De La Pena #31	12/15/2022	1/14/2023	130	-	-	-	-	130
Shirley Stafford	C. Tran #14	12/15/2022	1/14/2023	130	-	-	-	-	130
Shirley Stafford	E. Torres #11	12/15/2022	1/14/2023	130	-	-	-	-	130
Shirley Stafford	G. Hornby #28	12/15/2022	1/14/2023	130	-	-	-	-	130
Shirley Stafford	G. McDonald #11	12/15/2022	1/14/2023	130	-	-	-	-	130
Shirley Stafford	Hutcherson #28	12/15/2022	1/14/2023	260	-	-	-	-	260
Shirley Stafford	I. Torres #11	12/15/2022	1/14/2023	130	-	-	-	-	130
Shirley Stafford	J. Becker #32	12/15/2022	1/14/2023	130	-	-	-	-	130
Shirley Stafford	J. Martinez #24	12/15/2022	1/14/2023	130	-	-	-	-	130
Shirley Stafford	J. Torres #4	12/15/2022	1/14/2023	130	-	-	-	-	130
Shirley Stafford	Ja. French #33	12/15/2022	1/14/2023	130	-	-	-	-	130
Shirley Stafford	Je. French #30	12/15/2022	1/14/2023	130	-	-	-	-	130
Shirley Stafford	Jeff.French #27	12/15/2022	1/14/2023	130	-	-	-	-	130
Shirley Stafford	Ju. French #22	12/15/2022	1/14/2023	130	-	-	-	-	130
Shirley Stafford	L. Taylor #7	12/15/2022	1/14/2023	130	-	-	-	-	130
Shirley Stafford	M. Martinez #26	12/15/2022	1/14/2023	130	-	-	-	-	130
Shirley Stafford	Owen #45	12/15/2022	1/14/2023	130	-	-	-	-	130
Shirley Stafford	P-D De La Pena #30	12/15/2022	1/14/2023	130	-	-	-	-	130
Shirley Stafford	S. Hornby #13	12/15/2022	1/14/2023	130	-	-	-	-	130
Shirley Stafford	S. Taylor #21	12/15/2022	1/14/2023	130	-	-	-	-	130
Shirley Stafford	S. Tran #26	12/15/2022	1/14/2023	130	-	-	-	-	130
Shirley Stafford	W. Taylor #7	12/15/2022	1/14/2023	130	-	-	-	-	130
Shree LLC	61	12/11/2022	1/10/2023	359	-	-	-	-	359
Shuebox Educational Services- Rebeco	a 2022-De-LBF	12/18/2022	1/17/2023	1,115	-	-	-	-	1,115
Simply Coding	582	12/14/2022	1/13/2023	149	-	-	-	-	149
Singapore Math Inc.	S255108	12/16/2022	1/15/2023	43	-	-	-	-	43
Singapore Math Inc.	S255121	12/16/2022	1/15/2023	61	-	-	-	-	61
Small Talk OC	2731	12/13/2022	12/31/2022	1,480	-	-	-	-	1,480

Accounts Payable Aging

Van der News	Invaire (C	Invaler Dete	Data D	Commercial	1 - 30 Days Past	31 - 60 Days	61 - 90 Days	Over 90 Days	Total
Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	Due	Past Due	Past Due	Past Due	Total
SmallTalk Pediatric Therapy	0000759	12/8/2022	1/2/2023	1,488	-	-	-	-	1,488
SmallTalk Pediatric Therapy	0000760	12/8/2022	1/2/2023	1,302	-	-	-	-	1,302
SmallTalk Pediatric Therapy	0000762	12/8/2022	1/2/2023	992	-	-	-	-	992
SmallTalk Pediatric Therapy	0000763	12/8/2022	1/2/2023	1,984	-	-	-	-	1,984
SmallTalk Pediatric Therapy	0000766	12/8/2022	1/2/2023	496	-	-	-	-	496
SmallTalk Pediatric Therapy	0000767	12/8/2022	1/2/2023	1,116	-	-	-	-	1,116
SmallTalk Pediatric Therapy	0000768	12/8/2022	1/2/2023	992	-	-	-	-	992
SmallTalk Pediatric Therapy	0000769	12/8/2022	1/2/2023	496	-	-	-	-	496
SmallTalk Pediatric Therapy	0000771	12/12/2022	1/11/2023	992	-	-	-	-	992
SmallTalk Pediatric Therapy	0000772	12/12/2022	1/2/2023	744	-	-	-	-	744
SoCal Krav Maga	3126	12/8/2022	1/7/2023	99	-	-	-	-	99
Sonya Rosenberg	181	12/19/2022	12/19/2022	105	-	-	-	-	105
Sonya Rosenberg	184	12/19/2022	12/19/2022	135	-	-	-	-	135
Sonya Rosenberg	185	12/19/2022	12/19/2022	135	-	-	-	-	135
Sonya Rosenberg	191	12/13/2022	12/14/2022	350	-	-	-	-	350
Sonya Rosenberg	192	12/13/2022	12/14/2022	350	-	-	-	-	350
South Shore Jiu Jitsu, LLC	0008	12/14/2022	1/13/2023	175	-	-	-	-	175
Southern California Music Academy	9148	12/13/2022	1/12/2023	40	-	-	-	-	40
Southern California Music Academy	9149	12/13/2022	1/12/2023	74	-	-	-	-	74
Studies Weekly	468105	12/16/2022	1/11/2023	32	-	-	-	-	32
Studies Weekly	468106	12/16/2022	1/11/2023	32	-	-	-	-	32
Studies Weekly	468107	12/16/2022	1/11/2023	32	-	-	-	-	32
Studies Weekly	468267	12/16/2022	1/13/2023	32	-	-	-	-	32
Studies Weekly	468296	12/16/2022	1/13/2023	32	-	-	-	-	32
Studies Weekly	468297	12/16/2022	1/13/2023	65	-	-	-	-	65
Suzanne Miller	PCA156	12/14/2022	1/13/2023	1,140	-	-	-	-	1,140
Swiftkick Martial Arts	2050r	12/13/2022	1/13/2023	145	-	-	-	-	145
TalkBox.Mom	604043	12/15/2022	1/14/2023	518	-	-	-	-	518
Teacher Synergy, LLC	215141292	12/13/2022	1/3/2023	10	-	-	-	-	10
Teacher Synergy, LLC	215141619	12/13/2022	1/3/2023	7	-	-	-	-	7
Teacher Synergy, LLC	215145656	12/13/2022	1/3/2023	38	-	-	-	-	38
Teacher Synergy, LLC	215146368	12/13/2022	1/3/2023	4	-	-	-	-	4
Teacher Synergy, LLC	215147685	12/13/2022	1/3/2023	18	-	-	-	-	18
Teacher Synergy, LLC	215415980	12/15/2022	1/5/2023	6	-	-	-	-	6
Teacher Synergy, LLC	215425977	12/15/2022	1/5/2023	58	-	-	-	-	58
Teacher Synergy, LLC	215459959	12/15/2022	1/5/2023	4	-	-	-	-	4
Teacher Synergy, LLC	215460212	12/15/2022	1/5/2023	4	-	-	-	-	4
Teacher Synergy, LLC	215460237	12/15/2022	1/5/2023	5	-	-	-	_	5
Teacher Synergy, LLC	215465935	12/15/2022	1/5/2023	4	-	-	-	-	4
Teacher Synergy, LLC	215471641	12/15/2022	1/5/2023	63	-	-	-	-	63
Teacher Synergy, LLC	215559540	12/16/2022	1/6/2023	50	-	-	-	-	50
Teacher Synergy, LLC	215559662	12/16/2022	1/6/2023	59	-	-	-	-	59
Teacher Synergy, LLC	215559836	12/16/2022	1/6/2023	12	-	_	_	_	12

Accounts Payable Aging

Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Teacher Synergy, LLC	215569184	12/16/2022	1/6/2023	35	-	-	-	-	35
Teacher Synergy, LLC	215569510	12/16/2022	1/6/2023	80	_	-	-	-	80
Teacher Synergy, LLC	215571079	12/16/2022	1/6/2023	6	-	-	-	-	6
Teacher Synergy, LLC	215571183	12/16/2022	1/6/2023	2	-	-	-	-	2
Teacher Synergy, LLC	215583266	12/16/2022	1/6/2023	6	-	-	-	-	6
Teacher Synergy, LLC	215583368	12/16/2022	1/6/2023	12	-	-	-	-	12
Temecula Music Teacher, LLC	5044	12/15/2022	1/14/2023	125	-	-	-	-	125
The Critical Thinking Co.	204630A	12/13/2022	1/12/2023	60	-	-	-	-	60
The Critical Thinking Co.	204639A	12/14/2022	1/13/2023	52	-	-	-	-	52
The Critical Thinking Co.	204656A	12/15/2022	1/14/2023	52	-	-	-	-	52
The Critical Thinking Co.	204659A	12/15/2022	1/14/2023	28	-	-	-	-	28
The Music School	12590	12/15/2022	1/14/2023	154	-	-	-	-	154
The San Diego Music and Art Coopera	ati [,] 66	11/17/2022	12/17/2022	1,380	-	-	-	-	1,380
The Stronghold	1213-1	12/13/2022	1/12/2023	266	-	-	-	-	266
The Stronghold	121622-1	12/16/2022	1/15/2023	120	-	-	-	-	120
The Stronghold	121622-2	12/16/2022	1/15/2023	138	-	-	-	-	138
The Stronghold	121622-5	12/16/2022	1/15/2023	256	-	-	-	-	256
Thinkwell Corporation	206300	12/16/2022	1/15/2023	159	-	-	-	-	159
Timberdoodle.com	397760	12/2/2022	1/1/2023	62	-	-	-	-	62
Timberdoodle.com	397846	12/5/2022	1/4/2023	283	-	-	-	-	283
Timberdoodle.com	397852	12/5/2022	1/4/2023	170	-	-	-	-	170
Timberdoodle.com	398430	12/13/2022	1/12/2023	335	-	-	-	-	335
Timberdoodle.com	398511	12/14/2022	1/13/2023	58	-	-	-	-	58
Timberdoodle.com	398513	12/14/2022	1/13/2023	80	-	-	-	-	80
Time4Learning.com	6182811	12/6/2022	1/5/2023	425	-	-	-	-	425
Total Vision PC, Inc.	359	12/8/2022	1/7/2023	1,140	-	-	-	-	1,140
Tutoring Club of Fallbrook	12	12/14/2022	1/13/2023	396	-	-	-	-	396
U.S. Music Lessons	avillegas1222	12/13/2022	1/12/2023	152	-	-	-	-	152
Uline	157679460	12/14/2022	1/13/2023	170	-	-	-	-	170
Up & Movin'	InPCA1-21	2/1/2021	3/3/2021	-	-	-	-	736	736
Valery King	36	12/9/2022	1/8/2023	250	-	-	-	-	250
Valued Voices	220211	11/1/2022	12/1/2022	2,000	-	-	-	-	2,000
Wagner's School of Music, LLC	5734	12/13/2022	1/12/2023	212	-	-	-	-	212
Wagner's School of Music, LLC	5735	12/9/2022	1/8/2023	116	-	-	-	-	116
Wagner's School of Music, LLC	5736	12/12/2022	1/11/2023	232	-	-	-	-	232
Wagner's School of Music, LLC	5738	12/13/2022	1/12/2023	212	-	-	-	-	212
Wagner's School of Music, LLC	5739	12/15/2022	1/14/2023	116	-	-	-	-	116
Wagner's School of Music, LLC	5740	12/15/2022	1/14/2023	212	-	-	-	-	212
Waterworks Aquatics	208	12/12/2022	1/11/2023	1,308	-	-	-	-	1,308
Waterworks Swim School	207	12/12/2022	1/11/2023	488	-	-	-	-	488
Wendy Yen	120122	12/1/2022	12/31/2022	508	-	-	-	-	508
White Dragon Martial Arts	4001	12/15/2022	1/14/2023	159	-	-	-	-	159
Whitebrook Farm	14	12/19/2022	12/19/2022	440	-	-	-	-	440

Accounts Payable Aging

Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
WM Tutoring Services	2204 PCA	12/15/2022	1/14/2023	210					210
		Fotal Outstanding Pay	yables in December	\$ 268,032	\$ -	\$ -	\$ -	\$ 502,470	\$ 770,501

Coversheet

2021-22 School Accountability Report Card (SARC)

Section: III. Academic Excellence

Item: A. 2021-22 School Accountability Report Card (SARC)

Purpose: Vote

Submitted by:

Related Material: PCA 2021-2022 School Accountability Report Card.pdf

2021–22 School Accountability Report Card Reported Using Data from the 2021–22 School Year

California Department of Education

Address: 13915 Danielson St. #103 Principal: Krystin Demofonte, Executive Director

Poway, CA , 92064-8884

Phone: (858) 442-0887 Grade Span:

By February 1 of each year, every school in California is required by state law to publish a School Accountability Report Card (SARC). The SARC contains information about the condition and performance of each California public school. Under the Local Control Funding Formula (LCFF) all local educational agencies (LEAs) are required to prepare a Local Control and Accountability Plan (LCAP), which describes how they intend to meet annual school-specific goals for all pupils, with specific activities to address state and local priorities. Additionally, data reported in an LCAP is to be consistent with data reported in the SARC.

- For more information about SARC requirements and access to prior year reports, see the California Department of Education (CDE) SARC web page at https://www.cde.ca.gov/ta/ac/sa/.
- For more information about the LCFF or LCAP, see the CDE LCFF web page at https://www.cde.ca.gov/fg/aa/lc/.
- · For additional information about the school, parents/guardians and community members should contact the school principal or the district office.

DataQuest

DataQuest is an online data tool located on the CDE DataQuest web page at https://dq.cde.ca.gov/dataquest/ that contains additional information about this school and comparisons of the school to the district and the county. Specifically, DataQuest is a dynamic system that provides reports for accountability (e.g., test data, enrollment, high school graduates, dropouts, course enrollments, staffing, and data regarding English learners).

California School Dashboard

The California School Dashboard (Dashboard) https://www.caschooldashboard.org/ reflects California's new accountability and continuous improvement system and provides information about how LEAs and schools are meeting the needs of California's diverse student population. The Dashboard contains reports that display the performance of LEAs, schools, and student groups on a set of state and local measures to assist in identifying strengths, challenges, and areas in need of improvement.

Internet Access

Internet access is available at public libraries and other locations that are publicly accessible (e.g., the California State Library). Access to the Internet at libraries and public locations is generally provided on a first-come, first-served basis. Other use restrictions may include the hours of operation, the length of time that a workstation may be used (depending on availability), the types of software programs available on a workstation, and the ability to print documents.

About This School

Krystin Demofonte, Executive Director

Principal, Pacific Coast Academy

About Our School



Dear Families,

We are excited that you have decided to share your homeschooling journey with us! Our sincerest hope is that this School Accountability Report Card (SARC) will provide you with information that helps you better understand our school. Please remember that we are here to serve and support you in any way we can. Welcome to Pacific Coast Academy!

We would like to hear from you to optimize our supports for your children/teens. We look forward to hearing from you. Please send us an email or give us a call to share your thoughts, ideas, and questions!

Contact -

Pacific Coast Academy 13915 Danielson St. #103 Poway, CA 92064-8884

Phone: (858) 442-0887

Email: krystin.demofonte@pacificcoastacademy.org

Contact Information (School Year 2022-23)

District Contact Information (School Year 2022–23)

District NameDehesa ElementaryPhone Number(619) 444-2161SuperintendentJohnson, Bradley

 Email Address
 bradley.johnson@dehesasd.net

 Website
 www.pacificcoastacademy.org

School Contact Information (School Year 2022-23)

School Name Pacific Coast Academy

 Street
 13915 Danielson St. #103

 City, State, Zip
 Poway, CA , 92064-8884

Phone Number (858) 442-0887

Principal Krystin Demofonte, Executive Director

Email Address krystin.demofonte@pacificcoastacademy.org

Website www.pacificcoastacademy.org

County-District-School (CDS) Code 37680490136416

School Description and Mission Statement (School Year 2022-23)

The mission of Pacific Coast Academy is to develop the individual gifts of our students to become critical thinkers, responsible citizens, and innovative leaders prepared for academic and real-life success in the 21st Century. Our academic program is designed to be highly flexible and customizable. Working together, credentialed teachers and parents design a learning plan that can incorporate:

- A variety of curriculum options and platforms
- · Academic support, including interventions
- A child's optimal learning modalities
- · Seemingly limitless enrichment resources, materials, and experiences
- School-sponsored learning enrichment, field trips, and student activities
- A blend of virtual and in-person support

Schoolwide Learner Outcomes

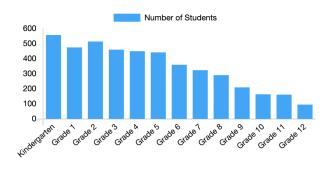
Our Pacific Coast Academy student-centered goals or Schoolwide Learner Outcomes (SLOs) reflect our school vision, state College and Career Readiness metrics, and our desire to provide a holistic education.

Pacific Coast Students Are:

- Navigators of the digital world who proficiently use technology, media, and online resources.
- · Self-Directed and motivated students who can set attainable to achieve academic success.
- Capable of personalizing their education to thrive in the style that best fits their individual needs.
- Developing critical thinkers who can problem-solve, take ownership, and apply their knowledge to resolve various situations.
- · Responsible citizens who demonstrate integrity and respect while actively seeking knowledge of local and global issues.
- · Effective communicators who can thoughtfully articulate their thinking with confidence while collaborating with peers.
- · Inquisitive learners who are investigative, inquiring, ask probing questions, and desire to learn more.

Student Enrollment by Grade Level (School Year 2021–22)

Grade Level	Number of Students
Kindergarten	556
Grade 1	474
Grade 2	513
Grade 3	459
Grade 4	449
Grade 5	441
Grade 6	359
Grade 7	323
Grade 8	290
Grade 9	209
Grade 10	163
Grade 11	161
Grade 12	95
Total Enrollment	4492



Minimum students was not met in the provided examples. Future development will include messages on the table to explain what the minimums are to display data.

Last updated: 1/16/23

Student Enrollment by Student Group (School Year 2021–22)

Student Group	Percent of Total Enrollment			
Female	50.00%			
Male	50.00%			
Non-Binary	0.00%			
American Indian or Alaska Native	1.00%			
Asian	3.00%			
Black or African American	2.00%			
Filipino	2.00%			
Hispanic or Latino	29.00%			
Native Hawaiian or Pacific Islander	0.00%			
Two or More Races	9.00%			
White	52.00%			

Student Group (Other)	Percent of Total Enrollment
English Learners	3.00%
Foster Youth	0.00%
Homeless	1.00%
Migrant	0.00%
Socioeconomically Disavantaged	38.00%
Students with Disabilities	11.00%

A. Conditions of Learning

State Priority: Basic

The SARC provides the following information relevant to the State priority: Basic (Priority 1):

- Degree to which teachers are appropriately assigned and fully credentialed in the subject area and for the pupils they are teaching;
- Pupils have access to standards-aligned instructional materials; and
- · School facilities are maintained in good repair

Teacher Preparation and Placement (School Year 2020-21)

Authorization/Assignment	School Number	School Percent	District Number	District Percent	State Number	State Percent
Fully (Preliminary or Clear) Credentialed for Subject and Student Placement (properly assigned)	100.80	53.73	232.00	55.47	228366.10	83.12
Intern Credential Holders Properly Assigned	1.50	0.80	1.50	0.36	4205.90	1.53
Teachers Without Credentials and Misassignments ("ineffective" under ESSA)	1.00	0.55	1.50	0.37	11216.70	4.08
Credentialed Teachers Assigned Out-of-Field ("out-of-field" under ESSA)	76.70	40.88	166.20	39.75	12115.80	4.41
Unknown	7.50	4.03	16.90	4.04	18854.30	6.86
Total Teaching Positions	187.70	100.00	418.20	100.00	274759.10	100.00

Note: The data in this table is based on Full Time Equivalent (FTE) status. One FTE equals one staff member working full time; one FTE could also represent two staff members who each work 50 percent of full time. Additionally, an assignment is defined as a position that an educator is assigned based on setting, subject, and grade level. An authorization is defined as the services that an educator is authorized to provide to students.

Last updated: 1/16/23

Teacher Preparation and Placement (School Year 2021-22)

Authorization/Assignment	School Number	School Percent	District Number	District Percent	State Number	State Percent
Fully (Preliminary or Clear) Credentialed for Subject and Student Placement (properly assigned)						
Intern Credential Holders Properly Assigned						
Teachers Without Credentials and Misassignments ("ineffective" under ESSA)						
Credentialed Teachers Assigned Out-of-Field ("out-of-field" under ESSA)						
Unknown						
Total Teaching Positions						

Note: The data in this table is based on Full Time Equivalent (FTE) status. One FTE equals one staff member working full time; one FTE could also represent two staff members who each work 50 percent of full time. Additionally, an assignment is defined as a position that an educator is assigned based on setting, subject, and grade level. An authorization is defined as the services that an educator is authorized to provide to students.

Last updated: 1/16/23

Teachers Without Credentials and Misassignments (considered "ineffective" under ESSA)

Authorization/Assignment	2020–21 Number	2021–22 Number
Permits and Waivers	1.00	
Misassignments	0.00	
Vacant Positions	0.00	
Total Teachers Without Credentials and Misassignments	1.00	

1/19/23, 12:49 PM

Credentialed Teachers Assigned Out-of-Field (considered "out-of-field" under ESSA)

Indicator	2020–21 Number	2021–22 Number
Credentialed Teachers Authorized on a Permit or Waiver	0.00	
Local Assignment Options	76.70	
Total Out-of-Field Teachers	76.70	

Last updated: 1/11/23

Class Assignments

Indicator	2020-21 Percent	2021–22 Percent
Misassignments for English Learners (a percentage of all the classes with English learners taught by teachers that are misassigned)	0.30	
No credential, permit or authorization to teach (a percentage of all the classes taught by teachers with no record of an authorization to teach)	0.70	

Note: For more information refer to the Updated Teacher Equity Definitions web page at https://www.cde.ca.gov/pd/ee/teacherequitydefinitions.asp.

Quality, Currency, Availability of Textbooks and Other Instructional Materials (School Year 2022–23)

Year and month in which the data were collected: August 2022

We are an Independent Study Schools. Students have a variety of approved curriculum to select one that best meets their individual learning needs.

Subject	Textbooks and Other Instructional Materials/year of Adoption	From Most Recent Adoption?	Percent Students Lacking Own Assigned Copy
Reading/Language Arts	Calvert Learning (McGraw-Hill, Houghton Mifflin Harcourt), ALEKS, Edgenuity, K12, and/or Redbird.	Yes	0%
Mathematics	Calvert Learning (McGraw-Hill, Houghton Mifflin Harcourt), ALEKS, Edgenuity, K12, and/or Redbird.	Yes	0%
Science	Calvert Learning (McGraw-Hill, Houghton Mifflin Harcourt), ALEKS, Edgenuity, K12, and/or Redbird.	Yes	0%
History-Social Science	Calvert Learning (McGraw-Hill, Houghton Mifflin Harcourt), ALEKS, Edgenuity, K12, and/or Redbird	Yes	0%
Foreign Language	Calvert Learning (McGraw-Hill, Houghton Mifflin Harcourt), ALEKS, Edgenuity, K12, and/or Redbird.	Yes	0%
Health	Calvert Learning (McGraw-Hill, Houghton Mifflin Harcourt), ALEKS, Edgenuity, K12, and/or Redbird.	Yes	0%
Visual and Performing Arts	Calvert Learning (McGraw-Hill, Houghton Mifflin Harcourt), ALEKS, Edgenuity, K12, and/or Redbird.	Yes	0%
Science Lab Eqpmt (Grades 9-12)	N/A	N/A	0%

Note: Cells with N/A values do not require data.

School Facility Conditions and Planned Improvements

?Pacific Coast Academy is a non-classroom-based charter school, and we make great efforts to ensure that our administrative facility is clean, safe, and functional. To assist in this effort, the school uses a facility survey instrument developed by the State of California OPSC. The administrative office facilities are in good condition.?

Last updated: 1/17/23

School Facility Good Repair Status

Using the most recently collected Facility Inspection Tool (FIT) data (or equivalent), provide the following:

- Determination of repair status for systems listed
- Description of any needed maintenance to ensure good repair
- The year and month in which the data were collected
- The rate for each system inspected
- The overall rating

Year and month of the most recent FIT report: December 2022

System Inspected	Rating	Repair Needed and Action Taken or Planned
Systems: Gas Leaks, Mechanical/HVAC, Sewer	Good	
Interior: Interior Surfaces	Good	
Cleanliness: Overall Cleanliness, Pest/Vermin Infestation	Good	
Electrical: Electrical	Good	
Restrooms/Fountains: Restrooms, Sinks/Fountains	Good	
Safety: Fire Safety, Hazardous Materials	Good	
Structural: Structural Damage, Roofs	Good	
External: Playground/School Grounds, Windows/Doors/Gates/Fences	Good	

Overall Facility Rate

Year and month of the most recent FIT report: December 2022

Overall Rating	Good

B. Pupil Outcomes

State Priority: Pupil Achievement

The SARC provides the following information relevant to the State priority: Pupil Achievement (Priority 4):

• Statewide assessments (i.e., California Assessment of Student Performance and Progress [CAASPP] System includes the Smarter Balanced Summative Assessments for students in the general education population and the California Alternate Assessments [CAAs] for English language arts/literacy [ELA] and mathematics given in grades three through eight and grade eleven. Only eligible students may participate in the administration of the CAAs. CAAs items are aligned with alternate achievement standards, which are linked with the Common Core State Standards [CCSS] for students with the most significant cognitive disabilities).

The CAASPP System encompasses the following assessments and student participation requirements:

- 1. Smarter Balanced Summative Assessments and CAAs for ELA in grades three through eight and grade eleven.
- 2. Smarter Balanced Summative Assessments and CAAs for mathematics in grades three through eight and grade eleven.
- 3. California Science Test (CAST) and CAAs for Science in grades five, eight, and once in high school (i.e., grade ten, eleven, or twelve).
- College and Career Ready: The percentage of students who have successfully completed courses that satisfy the requirements for entrance to the University of California and the California State University, or career technical education sequences or programs of study.

CAASPP Test Results in ELA and Mathematics for All Students Grades Three through Eight and Grade Eleven taking and completing a state-administered assessment Percentage of Students Meeting or Exceeding the State Standard

Subject	School 2020–21	School 2021–22	District 2020–21	District 2021–22	State 2020–21	State 2021–22
English Language Arts / Literacy (grades 3-8 and 11)	N/A	49%	N/A	49%	N/A	47%
Mathematics (grades 3-8 and 11)	N/A	33%	N/A	34%	N/A	33%

Note: Where it was the most viable option, in 2020–21, LEAs were required to administer the statewide summative assessment in ELA and mathematics and where a statewide summative assessment was not the most viable option for the LEA, LEAs were permitted report results from a different assessment that meets the criteria established by the California State Board of Education on March 16, 2021. The 2020–21 data cells for the school, district, state have N/A values because these data are not comparable to 2021–22 data.

Note: Percentages are not calculated when the number of students tested is ten or less, either because the number of students in this category is too small for statistical accuracy or to protect student privacy.

Note: ELA and Mathematics test results include the Smarter Balanced Summative Assessment and the CAA. The "Percent Met or Exceeded" is calculated by taking the total number of students who met or exceeded the standard on the Smarter Balanced Summative Assessment plus the total number of students who met the standard (i.e., achieved Level 3-Alternate) on the CAAs divided by the total number of students who participated in both assessments.

CAASPP Test Results in ELA by Student Group for students taking and completing a state-administered assessment Grades Three through Eight and Grade Eleven

(School Year 2021-22)

Student Group	Total Enrollment	Number Tested	Percent Tested	Percent Not Tested	Percent Met or Exceeded
All Students	2481	2310	93.11	6.89	49.16
Female	1218	1140	93.60	6.40	52.98
Male	1262	1170	92.71	7.29	45.42
American Indian or Alaska Native	14	13	92.86	7.14	46.15
Asian	67	66	98.51	1.49	71.21
Black or African American	49	47	95.92	4.08	36.17
Filipino	40	39	97.50	2.50	61.54
Hispanic or Latino	695	661	95.11	4.89	41.15
Native Hawaiian or Pacific Islander					
Two or More Races	267	245	91.76	8.24	53.47
White	1343	1233	91.81	8.19	51.79
English Learners	70	70	100.00	0.00	8.57
Foster Youth					
Homeless					
Military	182	160	87.91	12.09	49.38
Socioeconomically Disadvantaged	908	838	92.29	7.71	37.51
Students Receiving Migrant Education Services					
Students with Disabilities	324	299	92.28	7.72	25.50

Note: ELA test results include the Smarter Balanced Summative Assessment and the CAA. The "Percent Met or Exceeded" is calculated by taking the total number of students who met or exceeded the standard on the Smarter Balanced Summative Assessment plus the total number of students who met the standard (i.e., achieved Level 3–Alternate) on the CAAs divided by the total number of students who participated in both assessments.

Note: Double dashes (--) appear in the table when the number of students is ten or less, either because the number of students in this category is too small for statistical accuracy or to protect student privacy.

Note: The number of students tested includes all students who participated in the test whether they received a score or not; however, the number of students tested is not the number that was used to calculate the achievement level percentages. The achievement level percentages are calculated using only students who received scores.

CAASPP Test Results in Mathematics by Student Group for students taking and completing a state-administered assessment Grades Three through Eight and Grade Eleven

(School Year 2021-22)

Student Group	Total Enrollment	Number Tested	Percent Tested	Percent Not Tested	Percent Met or Exceeded
All Students	2481	2315	93.31	6.69	32.66
Female	1218	1142	93.76	6.24	30.65
Male	1262	1173	92.95	7.05	34.61
American Indian or Alaska Native	14	13	92.86	7.14	23.08
Asian	67	66	98.51	1.49	72.73
Black or African American	49	47	95.92	4.08	8.51
Filipino	40	39	97.50	2.50	43.59
Hispanic or Latino	695	663	95.40	4.60	20.06
Native Hawaiian or Pacific Islander					
Two or More Races	267	245	91.76	8.24	38.78
White	1343	1236	92.03	7.97	36.73
English Learners	70	70	100.00	0.00	5.71
Foster Youth					
Homeless					
Military	182	162	89.01	10.99	35.19
Socioeconomically Disadvantaged	908	841	92.62	7.38	21.28
Students Receiving Migrant Education Services					
Students with Disabilities	324	298	91.98	8.02	14.09

Note: Mathematics test results include the Smarter Balanced Summative Assessment and the CAA. The "Percent Met or Exceeded" is calculated by taking the total number of students who met or exceeded the standard on the Smarter Balanced Summative Assessment plus the total number of students who met the standard (i.e., achieved Level 3–Alternate) on the CAAs divided by the total number of students who participated in both assessments.

Note: Double dashes (--) appear in the table when the number of students is ten or less, either because the number of students in this category is too small for statistical accuracy or to protect student privacy.

Note: The number of students tested includes all students who participated in the test whether they received a score or not; however, the number of students tested is not the number that was used to calculate the achievement level percentages. The achievement level percentages are calculated using only students who received scores.

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CAASPP Test Results in Science for All Students Grades Five, Eight and High School

Percentage of Students Meeting or Exceeding the State Standard

Subject	School	School	District	District	State	State
	2020–21	2021–22	2020–21	2021–22	2020–21	2021–22
Science (grades 5, 8, and high school)	40.51	40.40	17.65	50.00	28.5	29.47

Note: Science test results include the CAST and the CAA. The "Percent Met or Exceeded" is calculated by taking the total number of students who met or exceeded the standard on the CAST plus the total number of students who met the standard (i.e., achieved Level 3–Alternate) on the CAAs divided by the total number of students who participated in both assessments.

Note: For any 2020–21 data cells with N/T values indicate that this school did not test students using the CAASPP for Science.

Note: The number of students tested includes all students who participated in the test whether they received a score or not; however, the number of students tested is not the number that was used to calculate the achievement level percentages. The achievement level percentages are calculated using only students who received scores.

CAASPP Test Results in Science by Student Group Grades Five, Eight and High School (School Year 2021–22)

Student Group	Total Enrollment	Number Tested	Percent Tested	Percent Not Tested	Percent Met or Exceeded
All Students	920	859	93.37	6.63	40.40
Female	464	440	94.83	5.17	38.41
Male	456	419	91.89	8.11	42.48
American Indian or Alaska Native					
Asian	27	26	96.30	3.70	69.23
Black or African American	16	16	100.00	0.00	18.75
Filipino	14	13	92.86	7.14	53.85
Hispanic or Latino	280	263	93.93	6.07	30.04
Native Hawaiian or Pacific Islander					
Two or More Races	78	72	92.31	7.69	51.39
White	495	459	92.73	7.27	43.36
English Learners	29	29	100.00	0.00	3.45
Foster Youth					
Homeless					
Military	58	52	89.66	10.34	51.92
Socioeconomically Disadvantaged	361	331	91.69	8.31	29.31
Students Receiving Migrant Education Services					
Students with Disabilities	106	95	89.62	10.38	20.00

Note: Double dashes (--) appear in the table when the number of students is ten or less, either because the number of students in this category is too small for statistical accuracy or to protect student privacy.

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Career Technical Education (CTE) Programs (School Year 2021–22)

CTE pathways are offered: Animation, Agriscience, Patient Care, Fashion and Interior Design (FSN), and Information and Communication Technologies (INF) sectors/pathways.

Career Technical Education (CTE) Participation (School Year 2021–22)

Last updated: 1/17/23

Measure	CTE Program Participation
Number of Pupils Participating in CTE	25
Percent of Pupils that Complete a CTE Program and Earn a High School Diploma	
Percent of CTE Courses that are Sequenced or Articulated Between the School and Institutions of Postsecondary Education	

Last updated: 1/17/23

Course Enrollment/Completion of University of California (UC) and/or California State University (CSU) Admission Requirements

UC/CSU Course Measure	Percent
2021–22 Pupils Enrolled in Courses Required for UC/CSU Admission	96.50%
2020–21 Graduates Who Completed All Courses Required for UC/CSU Admission	13.33%

State Priority: Other Pupil Outcomes

The SARC provides the following information relevant to the State priority: Other Pupil Outcomes (Priority 8):

• Pupil outcomes in the subject area of physical education

California Physical Fitness Test Results (School Year 2021–22)

Percentage of Students Participating in each of the five Fitness Components

Grade	Component 1: Aerobic Capacity	Component 2: Abdominal Strength and Endurance	Component 3: Trunk Extensor and Strength and Flexibility	Component 4: Upper Body Strength and Endurance	Component 5: Flexibility
5	61.5%	73.4%		68.9%	72.7%
7	61.4%	71.3%		63.7%	78.1%
9	53%	73.5%		62.9%	76.5%

Note: Due to changes to the 2021–22 PFT administration, only participation results are required for these five fitness areas.

Note: Percentages are not calculated and double dashes (--) appear in the table when the number of students tested is ten or less, either because the number of students in this category is too small for statistical accuracy or to protect student privacy.

C. Engagement

State Priority: Parental Involvement

The SARC provides the following information relevant to the State priority: Parental Involvement (Priority 3):

• Efforts the school district makes to seek parent input in making decisions regarding the school district and at each school site

Opportunities for Parental Involvement (School Year 2022–23)

?

?We provide all educational partners an opportunity to participate in our school's governance. We communicate opportunities to provide input in our decision-making process via surveys, emails, social media, and our school website. To increase the transparency and quality of feedback from families, we provide appropriate translation services during meetings.?

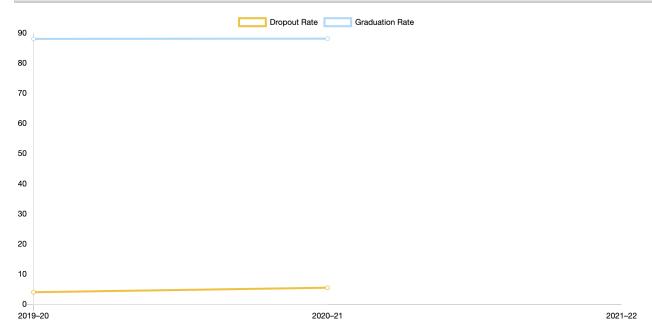
State Priority: Pupil Engagement

The SARC provides the following information relevant to the State priority: Pupil Engagement (Priority 5):

- · High school dropout rates;
- · High school graduation rates; and
- Chronic Absenteeism

Dropout Rate and Graduation Rate (Four-Year Cohort Rate)

Indicator	School 2019–20	School 2020–21	School 2021–22	District 2019–20	District 2020–21	District 2021–22	State 2019–20	State 2020–21	State 2021–22
Dropout Rate		4.00%	5.50%		27.70%	17.40%		8.90%	7.80%
Graduation Rate		88.00%	88.10%		54.10%	70.80%		84.20%	87.00%



Graduation Rate by Student Group (Four-Year Cohort Rate) (School Year 2021–22)

Student Group	Number of Students in Cohort	Number of Cohort Graduates	Cohort Graduation Rate
All Students	109	96	88.1
Female	61	57	93.4
Male	48	39	81.3
Non-Binary	0	0	0.0
American Indian or Alaska Native	0	0	0.00
Asian			
Black or African American			
Filipino			
Hispanic or Latino	32	27	84.4
Native Hawaiian or Pacific Islander	0	0	0.00
Two or More Races			
White	62	56	90.3
English Learners			
Foster Youth			
Homeless			
Socioeconomically Disadvantaged	64	53	82.8
Students Receiving Migrant Education Services			
Students with Disabilities	15	7	46.7

For information on the Four-Year Adjusted Cohort Graduation Rate (ACGR), visit the CDE Adjusted Cohort Graduation Rate web page at https://www.cde.ca.gov/ds/ad/acgrinfo.asp.

Chronic Absenteeism by Student Group (School Year 2021–22)

Student Group	Cumulative Enrollment	Chronic Absenteeism Eligible Enrollment	Chronic Absenteeism Count	Chronic Absenteeism Rate
All Students	4814	4728	109	2.3
Female	2409	2371	48	2.0
Male	2401	2353	60	2.5
American Indian or Alaska Native	26	26	0	0.0
Asian	129	129	1	0.8
Black or African American	107	102	8	7.8
Filipino	67	67	0	0.0
Hispanic or Latino	1384	1349	46	3.4
Native Hawaiian or Pacific Islander	9	9	0	0.0
Two or More Races	439	433	8	1.8
White	2573	2536	46	1.8
English Learners	156	152	11	7.2
Foster Youth	8	6	2	33.3
Homeless	72	72	13	18.1
Socioeconomically Disadvantaged	1864	1828	72	3.9
Students Receiving Migrant Education Services	2	2	0	0.0
Students with Disabilities	626	615	34	5.5

State Priority: School Climate

The SARC provides the following information relevant to the State priority: School Climate (Priority 6):

- · Pupil suspension rates;
- · Pupil expulsion rates; and
- Other local measures on the sense of safety

Suspensions and Expulsions for School Year 2019-20 Only

(data collected between July through February, partial school year due to the COVID-19 pandemic)

Rate	School 2019–20	District 2019–20	State 2019–20
Suspensions	0.00%	0.08%	2.45%
Expulsions	0.00%	0.00%	0.05%

Note: The 2019–20 suspensions and expulsions rate data are not comparable to other year data because the 2019–20 school year is a partial school year due to the COVID-19 crisis. As such, it would be inappropriate to make any comparisons in rates of suspensions and expulsions in the 2019–20 school year compared to other school years.

Suspensions and Expulsions

(data collected between July through June, each full school year respectively)

Rate	School 2020–21	School 2021–22	District 2020–21	District 2021–22	State 2020–21	State 2021–22
Suspensions	0.00%	0.00%	0.00%	0.00%	0.20%	3.17%
Expulsions	0.00%	0.00%	0.00%	0.00%	0.00%	0.07%

Note: Data collected during the 2020–21 school year may not be comparable to earlier years of this collection due to differences in learning mode instruction in response to the COVID-19 pandemic.

Suspensions and Expulsions by Student Group (School Year 2021–22)

Student Group	Suspensions Rate	Expulsions Rate
All Students	0.00	0.00
Female	0.00	0.00
Male	0.00	0.00
Non-Binary	0.00	0.00
American Indian or Alaska Native	0.00	0.00
Asian	0.00	0.00
Black or African American	0.00	0.00
Filipino	0.00	0.00
Hispanic or Latino	0.00	0.00
Native Hawaiian or Pacific Islander	0.00	0.00
Two or More Races	0.00	0.00
White	0.00	0.00
English Learners	0.00	0.00
Foster Youth	0.00	0.00
Homeless	0.00	0.00
Socioeconomically Disadvantaged	0.00	0.00
Students Receiving Migrant Education Services	0.00	0.00
Students with Disabilities	0.00	0.00

Last updated: 1/17/23

School Safety Plan (School Year 2022-23)

Our safety planning committee updates our comprehensive safety plan by March of each school year. We consult all appropriate agencies, including the fire and police departments. Our comprehensive school safety plan components include (not an exhaustive list):

- · Child abuse reporting procedures
- Bullying/Cyberbullying prevention
- · School discipline

D. Other SARC information

The information in this section is required to be in the SARC but is not included in the state priorities for LCFF.

Average Class Size and Class Size Distribution (Elementary) School Year 2019-20

Grade Level	Average Class Size	Number of Classes* 1-20	Number of Classes* 21-32	Number of Classes* 33+
К	2.00	252		
1	3.00	169		
2	2.00	165		
3	2.00	169		
4	2.00	163		
5	2.00	157		
6	2.00	155		
Other**	2.00	2		

^{*} Number of classes indicates how many classes fall into each size category (a range of total students per class).

Average Class Size and Class Size Distribution (Elementary) School Year 2020–21

Grade Level	Average Class Size	Number of Classes* 1-20	Number of Classes* 21-32	Number of Classes* 33+
К	3.00	185		
1	3.00	148		
2	3.00	149		
3	3.00	157		
4	3.00	159		
5	3.00	143		
6	2.00	145		
Other**	5.00	23		

^{*} Number of classes indicates how many classes fall into each size category (a range of total students per class).

^{** &}quot;Other" category is for multi-grade level classes.

^{** &}quot;Other" category is for multi-grade level classes.

Average Class Size and Class Size Distribution (Elementary) School Year 2021–22

Grade Level	Average Class Size	Number of Classes* 1-20	Number of Classes* 21-32	Number of Classes* 33+
К	3.00	199		
1	4.00	128		
2	4.00	136		
3	4.00	133		
4	3.00	136		
5	3.00	134		
6	3.00	139	1	
Other**	3.00	11		

^{*} Number of classes indicates how many classes fall into each size category (a range of total students per class).

Average Class Size and Class Size Distribution (Secondary) (School Year 2019–20)

Subject	Average Class Size	Number of Classes* 1-22	Number of Classes* 23-32	Number of Classes* 33+
English Language Arts	2.00	343	2	
Mathematics	2.00	321	1	
Science	2.00	244	1	
Social Science	2.00	314	2	

^{*} Number of classes indicates how many classrooms fall into each size category (a range of total students per classroom). At the secondary school level, this information is reported by subject area rather than grade level.

Average Class Size and Class Size Distribution (Secondary) (School Year 2020-21)

Subject	Average Class Size	Number of Classes* 1-22	Number of Classes* 23-32	Number of Classes* 33+
English Language Arts	2.00	262	2	3
Mathematics	2.00	276	2	1
Science	2.00	210		2
Social Science	2.00	237	3	

^{*} Number of classes indicates how many classrooms fall into each size category (a range of total students per classroom). At the secondary school level, this information is reported by subject area rather than grade level.

Average Class Size and Class Size Distribution (Secondary) (School Year 2021–22)

Subject	Average Class Size	Number of Classes* 1-22	Number of Classes* 23-32	Number of Classes* 33+
English Language Arts	2.00	280	2	1
Mathematics	2.00	226	4	2
Science	3.00	183	4	1
Social Science	2.00	205	2	2

^{*} Number of classes indicates how many classrooms fall into each size category (a range of total students per classroom). At the secondary school level, this information is reported by subject area rather than grade level.

Last updated: 1/17/23

^{** &}quot;Other" category is for multi-grade level classes.

Ratio of Pupils to Academic Counselor (School Year 2021–22)

Title	Ratio
Pupils to Academic Counselor*	1953.04

^{*} One full time equivalent (FTE) equals one staff member working full time; one FTE could also represent two staff members who each work 50 percent of full time.

Last updated: 1/17/23

Student Support Services Staff (School Year 2021–22)

Title	Number of FTE* Assigned to School
Counselor (Academic, Social/Behavioral or Career Development)	2.30
Library Media Teacher (Librarian)	
Library Media Services Staff (Paraprofessional)	
Psychologist	4.70
Social Worker	
Nurse	1.00
Speech/Language/Hearing Specialist	5.70
Resource Specialist (non-teaching)	
Other	2.70

^{*} One full time equivalent (FTE) equals one staff member working full time; one FTE could also represent two staff members who each work 50 percent of full time.

Last updated: 1/17/23

Expenditures Per Pupil and School Site Teacher Salaries (Fiscal Year 2020-21)

Level	Total Expenditures Per Pupil	Expenditures Per Pupil (Restricted)	Expenditures Per Pupil (Unrestricted)	Average Teacher Salary
School Site				
District	N/A	N/A		\$61925.00
Percent Difference – School Site and District	N/A	N/A		
State	N/A	N/A	\$6593.62	\$74053.00
Percent Difference – School Site and State	N/A	N/A		

Note: Cells with N/A values do not require data.

Last updated: 1/18/23

Types of Services Funded (Fiscal Year 2021–22)

We offer various programs and services to support students and families. We align all programs and services with our Local Control and Accountability Plan (LCAP), including:

- Comprehensive professional learning for staff, including for English Language Learners
- Standards-aligned diagnostic and interim student academic assessments to inform our practice.
- Tiered academic and social-emotional supports

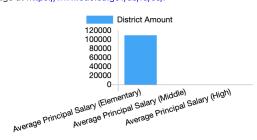
Last updated: 1/17/23

Teacher and Administrative Salaries (Fiscal Year 2020–21)

Category	District Amount	State Average For Districts In Same Category
Beginning Teacher Salary	\$43356.00	\$46843.81
Mid-Range Teacher Salary	\$69416.00	\$73398.10
Highest Teacher Salary	\$94889.00	\$93345.17
Average Principal Salary (Elementary)	\$109200.00	\$116456.68
Average Principal Salary (Middle)	\$0.00	\$122114.81
Average Principal Salary (High)	\$0.00	\$0.00
Superintendent Salary	\$180400.00	\$136295.61
Percent of Budget for Teacher Salaries	16.41%	29.92%
Percent of Budget for Administrative Salaries	9.46%	6.44%

For detailed information on salaries, see the CDE Certificated Salaries & Benefits web page at https://www.cde.ca.gov/ds/fd/cs/.





Last updated:

Advanced Placement (AP) Courses (School Year 2021–22)

Percent of Students in AP Courses

Subject	Number of AP Courses Offered*
Computer Science	0
English	2
Fine and Performing Arts	0
Foreign Language	1
Mathematics	1
Science	2
Social Science	5
Total AP Courses Offered*	11.00%

^{*} Where there are student course enrollments of at least one student.

Professional Development

Measure	2020–21	2021–22	2022–23
Number of school days dedicated to Staff Development and Continuous Improvement	15	18	15

Last updated: 1/17/23

Last updated: 1/17/23

Coversheet

Resolution Regarding Employee Retention Stipend

Section: IV. Other Business

Item: A. Resolution Regarding Employee Retention Stipend

Purpose: Vote

Submitted by: Related Material:

PCA Resolution 2023-02 RESOLUTION REGARDING EMPLOYEE RETENTION

STIPENDS _Redlined 01.19.2023.pdf



Pacific Coast Academy

13915 Danielson St. #200, Poway, CA 92064 Ph (619) 215-0704

Resolution of Pacific Coast Academy Board of Directors 2023-02 RESOLUTION REGARDING EMPLOYEE RETENTION STIPENDS

WHEREAS, the Pacific Coast Academy Board of Directors ("Board") governs the Pacific Coast Academy ("Charter School"), a nonprofit public benefit corporation, within the confines of both federal and state statutes governing charter schools and nonprofit corporations;

WHEREAS, California is experiencing a severe teacher shortage, which has been exacerbated by the COVID-19 pandemic;

WHEREAS, all Charter Schools employees have endured tremendous hardships during the months following the pandemic due to the additional stresses and demands resulting from the COVID-19 pandemic, creating, at times, low employee morale making employee retention a focus of the Charter School;

WHEREAS, Charter School has experienced a higher than typical employee resignation rate during and following the existence of the COVID-19 pandemic;

WHEREAS, Charter School understands and believes that high staff morale is in the best interest of educating its students, since it leads to increased staff retention, creating a positive learning environment for children served by the Charter School;

WHEREAS, it has been an accepted practice to expend public funds to maintain operations and continuity of services and to continue to employ existing staff in the aftermath of the COVID-19 pandemic;

WHEREAS, Charter School believes that an employee retention stipend of \$5,000.00 for each classified hourly staff member and 10% of the base salary or \$7500 (whichever is higher) for each certificated and/or salaried staff member, to be paid at the conclusion of the 2022-23 school year for each employee serves the public purposes of the Charter School in that employees who are financially incentivized to stay employed with the Charter School further the mission and vision of the Charter School in educating children;

WHEREAS, Charter School wishes to provide an employee retention stipend of \$5,000.00 for each classified hourly staff member and 10% of the base salary or \$7500 (whichever is higher) for each certificated and/or salaried staff member that were hired as of December 31, 2022, and wishes to provide an employee retention stipend of \$2,500.00 to those hourly classified staff members and 5% of the base salary of \$3750 (whichever is higher) for certificated and/or salaried staff members that were hired between January 1, 2023 and March 31, 2023. Staff members hired after March 31, 2023 are not eligible for the employee retention stipend.

WHEREAS, to be eligible for the employee retention stipend, staff members must commit to return to work at the Charter School for the 2023/24 school year by signing an employment contract and must work for the entire first semester of the 2023/24 school year.

NOW, THEREFORE BE IT RESOLVED, that the Pacific Coast Academy Board of Directors:

Authorizes the Executive Director to pay each employee of the Charter School an employee retention stipend of \$5,000.00 to each hourly classified staff member and 10% of the base salary or \$7500 (whichever is higher) for each certificated and/or salaried staff member at the conclusion of the 2022-23 school year for the purpose of retaining staff to further the public purpose of providing a high-quality education to the students of the Charter School.

To be eligible for an employee retention stipend, the employee must commit to return to work at the Charter School for the 2023/24 school year by signing an employment contract and must work for the entire first semester of the 2023/24 school year.

The Executive Director shall pay an employee retention stipend of \$5,000.00 each hourly classified staff member and 10% of the base salary or \$7500 (whichever is higher) for each certificated and/or salaried staff member that were hired as of December 31, 2022, and wishes to provide an employee retention stipend of \$2,500.00 to those hourly classified staff members and 5% of the base salary of \$3750 (whichever is higher) for certificated and/or salaried staff members that were hired between January 1, 2023 and March 31, 2023. Employees hired after March 31, 2023, are not eligible for the employee retention stipend.

The Executive Director, or designee, is authorized to seek repayment of the employee retention stipend from any employee that fails to remain employed by the Charter School for the entire first semester of the 2023/24 school year.

SECRETARY'S CERTIFICATE

I, Jessica Ackermann, Secretary of the Board of Directors of Pacific Coast Academy a California nonprofit public benefit corporation, County of San Diego, California, hereby certify as follows:

The attached is a full, true, and correct copy of the resolutions duly adopted at a meeting of the Board of Directors of Pacific Coast Academy, which was duly and regularly held on January 26, 2023, at which meeting all of the members of the Board of Directors had due notice and at which a quorum thereof was present; and at such meeting such resolutions were adopted by the following vote:

NOES:	
ABSTAIN:	
ABSENT:	
the attached resolution is a full, true, and c	e original minutes of such meeting on file and of record in my office; correct copy of the original resolution adopted at such meeting and in has not been amended, modified, or rescinded since the date of its and effect.
	Secretary of the Board of Directors of
	Pacific Coast Academy

AYES:

Coversheet

Resolution Regarding Expenses Relating to Robotics Competition

Section: IV. Other Business

Item: B. Resolution Regarding Expenses Relating to Robotics

Competition

Purpose: Vote

Submitted by: Related Material:

PCA Resolution 2023-03 REGARDING EXPENSES RELATING ROBOTICS

COMPETITION__Redlined 01.20.2023.pdf



Pacific Coast Academy

13915 Danielson St. #200, Poway, CA 92064 Ph (619) 215-0704

Resolution of Pacific Coast Academy Board of Directors 2023-023 RESOLUTION REGARDING EXPENSES RELATING ROBOTICS COMPETITION

WHEREAS, the Pacific Coast Academy Board of Directors ("Board") governs the Pacific Coast Academy ("Charter School"), a nonprofit public benefit corporation, within the confines of both federal and state statutes governing charter schools and nonprofit corporations;

WHEREAS, California Education Code section 49011 prevents California public schools from charging students fees for extracurricular activities, among other things;

WHEREAS, California Education Code section 35330 grants permission to school districts and county offices of education to conduct field trips or excursions in connection with courses of instruction or school-related social, educational, cultural, athletic, or school band activities to and from places in the state, any other state, the District of Columbia, or a foreign country for pupils enrolled in elementary or secondary schools;

WHEREAS, the Charter School's competitive elementary and middle school robotics teams, Electrobots 127e and Return of the Sibs 127x, qualify to compete at the world championship events in Texas from April 29 to May 3, 2023;

WHEREAS, robotics competitions improve students' analytical skills and enable them to quickly evaluate and find solutions to the problems they encounter. Students that participate in such competitions develop better problem-solving skills and put abstract concepts into practice. The awards given in most robotics competitions are designed to increase the students' curiosity and enthusiasm for technology and robotics. The participants have the opportunity to learn software-based skills such as programming and coding;

WHEREAS, in order to ensure the Charter School may continue to innovate its program and offer high-quality education for its student population, in line with its mission and vision, the Charter School desires to financially support the Charter School's robotics teams in participating in the world championship robotics events in Texas from April 29 to May 3, 2023, which is in line with the Charter School's public purpose;

NOW, THEREFORE BE IT RESOLVED, that the Pacific Coast Academy Board of Directors:

Authorizes the Executive Director, or designee, to pay the competition expenses, travel, hotel, team shirts, chaperone cost, etc. The total cost should not exceed \$25,000.

The following is an estimate of each:

Vex Registration = \$3,600

Total Flights = \$6,624 plus tax/fees

Hotel Room totals = 9,600 plus tax/fees

Van Rental - \$1,100

SECRETARY'S CERTIFICATE

I, Jessica Ackermann, Secretary of the Board of Directors of Pacific Coast Academy a California nonprofit public benefit corporation, County of San Diego, California, hereby certify as follows:

The attached is a full, true, and correct copy of the resolutions duly adopted at a meeting of the Board of Directors of Pacific Coast Academy, which was duly and regularly held on January 26, 2023, at which meeting all of the members of the Board of Directors had due notice and at which a quorum thereof was present; and at such meeting such resolutions were adopted by the following vote:

NOES:	
ABSTAIN:	
ABSENT:	
the attached resolution is a full, true, and c	original minutes of such meeting on file and of record in my office; correct copy of the original resolution adopted at such meeting and a has not been amended, modified, or rescinded since the date of its and effect.
	Secretary of the Board of Directors of
	Pacific Coast Academy

AYES:

Coversheet

2023-2024 School Calendar

Section: IV. Other Business

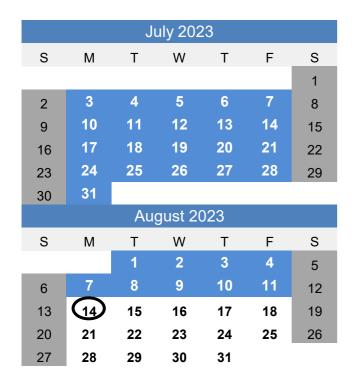
Item: C. 2023-2024 School Calendar

Purpose: Vote

Submitted by:

Related Material: PCA SY 2023-2024 Calendar.pdf

2023-2024 School Calendar



September 2023									
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October 2023									
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December 2023									
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31									

School Accountability					
Attendance Logs					
Student Conference					
AWRs					
Collect & upload work samples					



	School Year Dates			
Aug 14	First Day of School			
Jan 12	Last Day of 1st Semester			
Jan 16	First Day of 2nd Semester			
May 31	Last Day of School			
School Calendar: 08/14-05/31				

Instructional Days					
90 Days	Semester 1				
87 Days	Semester 2				
177 Days	Total Instructional Days				
<u> </u>					

Holidays					
July 3 - 4	Independence Break				
Sep 4	Labor Day				
Nov 10	Veterans Day (observed)				
Nov 20 - 27	Thanksgiving Break				
Dec 22 - Jan 5	Winter Break				
Jan 15	Martin Luther King Day				
Feb 16 - 23	School Recess				
Feb 19	Washington/President's Day				
Feb 23	Lincoln's Birthday (observed)				
Apr 1 - 5	Spring Break				
May 27	Memorial Day				
June 19	Juneteenth				

	Learning Periods
LP 1	08/14/2022-09/08/2022 (19)
LP 2	09/11/2022-10/06/2022 (20)
LP 3	10/09/2022-11/09/2022 (23)
LP 4	11/13/2022-01/12/2023 (28)
LP 5	01/16/2023-02/15/2023 (23)
LP 6	02/26/2023-03/22/2023 (20)
LP 7	03/25/2023-04/30/2023 (22)
LP 8	05/01/2023-05/31/2023 (22)

	School Closed
	Staff In-service, no School
\bigcirc	First & Last Day of School/Semester

		Janı	uary 2	024		
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May 2024							
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June 2024						
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30						

Assessment Windows			
Feb-Mar	PFT Testing		
Mar-May	CAASPP Testing		

Coversheet

Auditor Selection

Section: IV. Other Business Item: D. Auditor Selection

Purpose: Vote

Submitted by:

Related Material: 3 Year Audit Contract - Pacific Coast.pdf

CONTRACT FOR ANNUAL AUDIT OF K-12 CHARTER SCHOOLS (Three Year Contract)

PACIFIC COAST ACADEMY

This contract entered into this <u>17th</u> day of <u>January</u>, 2023 between PACIFIC COAST ACADEMY of San Diego County, California, hereinafter called the School and Wilkinson Hadley King & Co. LLP hereinafter called the Accountant, witnesses that the parties hereto do mutually agree as follows:

- Article 1. <u>EMPLOYMENT OF ACCOUNTANT</u>: The School, pursuant to Chapter 3 (commencing with Section 14500), Part 9, Division 1, Title 1, and Article 2 (commencing with Section 41020), Chapter 1, Part 24, Division 3, Title 2 of the Education Code of the State of California, hereby employs the Accountant to perform the necessary professional services, including but not limited to, those hereinafter set forth in connection with an audit of the books and accounts of the School.
- Article 2. <u>SCOPE OF AUDIT</u>: The audit shall include all financial information of the School including the student body accounts, and any other funds under the control or jurisdiction of the School.
- Article 3. <u>AUDIT PERIOD</u>: The audit shall cover the period of the 2022-23 through 2024-25 school years, to wit, the period commencing July 1, 2022, and ending June 30, 2025.
- Article 4. <u>VERIFICATION OF PRIOR YEAR'S FUNDS BALANCES</u>: The audit shall include a verification of fund balances at the beginning of the audit period, provided there has been a responsible audit for the year prior to commencement of the audit period, from which such verification can be made; otherwise such verification may be excluded at the discretion of the School.
- Article 5. <u>AUDIT PROCEDURES</u>: The audit shall be performed in accordance with general accounting office standards for financial and compliance audits, and shall include, to the extent applicable, the audit procedures recommended by the Education Audit Appeals Panel, as detailed in the most recent publication entitled <u>Standards and Procedures for Audits of California Local Educational Agencies (Audit Guide)</u>. The Accountant shall provide the State Controller access to audit working papers to permit the Controller to complete a review upon request pursuant to Education Code Section 14504.
- Article 6. <u>FORM AND CONTENTS OF REPORT</u>: The form and contents of the audit report shall be in conformity, to the extent practicable, with such form and content as may be prescribed by the State Controller under Section 41020 of the Education Code.

Article 7. <u>EXTRA WORK AND SERVICES</u>: In the event that circumstances disclosed by the audit indicate that more detailed verification is required in addition to that which would be sufficient under ordinary circumstances, the Accountant shall at once notify the School in writing of the fact, together with a written estimate of the additional work and services required and the estimated cost thereof. In the event the School authorizes and approves the performance of such extra work and services, it shall so notify the Accountant in writing. No claims of the Accountant for extra work or services shall be allowed or paid without such written consent and approval of the School first having been so obtained before such extra work and services are entered upon or undertaken.

Article 8. <u>COMMENCEMENT OF WORK</u>: Work by the Accountant under this contract shall commence April 20, 2022, or as soon thereafter as the School may deem practicable and feasible.

Article 9. <u>COMPLETION AND DELIVERY OF REPORT</u>: The audit report shall be completed and delivered to the School not later than December 15 annually. The Accountant will furnish the charter school copies of the audit in sufficient number for distribution to each member of the governing board plus 10 copies for the School's chief administrative officer and shall mail one copy to each of the following: County Superintendent of Schools, State Department of Education, State Controller's office.

Article 10. THE ACCOUNTANT FEES: The School agrees to pay and the Accountant agrees to accept for performance of all services rendered herein, exclusive of extra work and services, a fee in the sum of, not to exceed amounts notated below. It is understood and agreed that said fee is a maximum fee and is subject to corresponding reduction in the event that the actual cost of making the audit proves to be less than is now estimated at the time of entering into this contract. The cost estimates, which include a reasonable profit and constitute the basis upon which the maximum fee has been determined.

	SCHOOL	INFORMATION	TOTAL
	AUDIT	RETURNS	FEES
2022-23	\$10,000	\$1,200	\$11,200
2023-24	\$10,250	\$1,200	\$11,450
2024-25	\$10,500	\$1,200	\$11,700

A single audit fee of \$2,500 will be added if the school has \$750,000 or more in federal expenditures.

Extra work and services duly ordered and approved as herein above provided and duly performed shall be computed and paid for at the rates below.

Classification		F	Rate
Senior Partner	_	\$	175
Partner		\$	150
Senior Manager		\$	125
Manager		\$	100
Senior Accountant		\$	85
Staff Accountant		\$	70
Clerical		\$	45

Article 11. <u>PAYMENT</u>: Payment of ninety percent of the fee, including extra work and services, shall be made in progress payments as work is completed. The Accountant shall furnish the School on demand an itemized statement of the audit costs, if requested. The final ten percent of the value of work done under this contract shall be made after certification by the State Controller that the audit report conforms to the reporting provisions of the Audit Guide. Provision is hereby made to withhold fifty percent of the audit fee for any subsequent year of a multi-year contract if the prior year's audit report by the same firm or individual failed to be certified as conforming to reporting requirements of the State Controller's Audit Guide.

Article 12. <u>TERMINATION</u>: The School hereby reserves the right to terminate this contract at any time. In the event of such termination, the Accountant shall be paid the reasonable value of all services rendered up to the date of such termination as may be determined by the School, and the Accountant hereby expressly waives any and all claims for damages or compensation arising under this contract, except as set forth herein, in the event of such termination. Additionally, this contract shall become null and void if the audit firm or individual is declared ineligible to perform LEA audits pursuant to Education Code Section 41020.5.

Article 13. <u>ASSOCIATES</u>: The Accountant shall have the option, with the written consent of the School, to associate with them and at their expense accountants or other qualified persons to render services in connection with the work, and to delegate to them such duties as they may delegate without relieving themselves from administrative or other responsibility under this contract.

Article 14. <u>SUCCESSORS AND ASSIGNS</u>: All terms, conditions, and provisions hereof shall inure to and shall bind the parties hereto, their, and each of their respective heirs, executors, administrators, successors, and assigns.

Except as provided above, the Accountant shall not sublet, assign, or transfer their interest in this contract without the written consent of the School.

Article 15. <u>Workers' Compensation:</u> We are aware of the provisions of Section 3700 of the Labor Code that requires every employer to be insured against liability for workers' compensation or to undertake self-insurance in accordance with the provisions of that Code, and we will comply with such provisions before commencing the performance of the work of the contract.

Article 15. <u>INSTRUCTIONS TO PROCEED</u>: The Accountant is not to proceed with performance of any services under this contract without first securing written authorization from the School to do so.

IN WITNESS WHEREOF, we have hereunto set our hands the day and year first above written.

Wilkinson Hadley King & Co. LLP	PACIFIC COAST ACADEMY of San Diego County, California
Accountant	
By Kevin Sproul, Partner	Ву
Dated: January 17, 2023	Approved by the Governing Board
	On

Coversheet

Approve Minutes

Section:V. Consent AgendaItem:A. Approve MinutesPurpose:Approve Minutes

Submitted by: Related Material:

Minutes for Regular Scheduled Board Meeting on December 8, 2022



Pacific Coast Academy

Minutes

Regular Scheduled Board Meeting

Date and Time

Thursday December 8, 2022 at 5:00 PM

Location

Meeting Via Teleconference

Zoom Link https://pacificcoastacademy-org.zoom.us/j/87172491103

Meeting ID: 871 7249 1103 Join by Phone (669) 900-6833

Directors Present

Benjamin Fung (remote), Eric Banatao (remote), Jessica Ackermann (remote), Kim Gill (remote), Rose Arevalo (remote)

Directors Absent

None

Directors who arrived after the meeting opened

Rose Arevalo

Directors who left before the meeting adjourned

Eric Banatao

Guests Present

Jennifer Faber (remote), Krystin Demofonte (remote), Shari Erlendson (remote)

I. Opening Items

A. Call the Meeting to Order

Benjamin Fung called a meeting of the board of directors of Pacific Coast Academy to order on Thursday Dec 8, 2022 at 5:03 PM.

В.

Roll Call of Board Members

C. Approval of Agenda

Jessica Ackermann made a motion to Approve the Agenda.

Eric Banatao seconded the motion.

The board **VOTED** unanimously to approve the motion.

D. Public Comments

No public comment was made.

E. Resolution for Continuing School Board Authority to Hold Virtual Meetings Pursuant to AB 361

Eric Banatao made a motion to Approve the Resolution for Continuing School Board Authority to Hold Virtual Meetings Pursuant to AB 361.

Kim Gill seconded the motion.

The board **VOTED** unanimously to approve the motion.

Rose Arevalo arrived at 5:07 PM.

F. Executive Director's Report

Krystin Demofonte shared the following update topics:

- New Hires
- Enrollment
- PCA Community Events
- Elevate Learning Labs
- Park Days
- SPARK
- Scholastic Awards Presentation
- 2021-22 CAASPP Results: Overview

II. Finance

A. 2022-2023 First Interim Report

Kim Gill made a motion to Approve the 2022-23 First Interim Report.

Rose Arevalo seconded the motion.

The board **VOTED** unanimously to approve the motion.

III. Other Business

A. Overview of Board Member Responsibilities

B. 2021-22 Audit Report

Jessica Ackermann made a motion to Approve the 2021-22 Audit Report. Kim Gill seconded the motion.

It was reported that there were no findings of the 2021-22 Audit Report.

The board **VOTED** unanimously to approve the motion.

Eric Banatao left at 5:59 PM.

C. Resolution Regarding Professional Development Education Expenses for Transitional Kindergarten Teachers

Rose Arevalo made a motion to Approve the Resolution Regarding Professional Development Education Expenses for Transitional Kindergarten Teachers. Jessica Ackermann seconded the motion.

Eric Banatao stepped away from the meeting at 5:59pm and was not present for this vote.

The board **VOTED** unanimously to approve the motion.

D. Civility Policy

Jessica Ackermann made a motion to Approve the Civility Policy.

Kim Gill seconded the motion.

Eric Banatao stepped away from the meeting at 5:59pm and was not present for this vote.

The board **VOTED** unanimously to approve the motion.

E. Strategies and Goals of the Board

F. Executive Director Evaluation Timeline

IV. Consent Agenda

A. Approve Minutes

Rose Arevalo made a motion to approve the minutes from Regular Scheduled Board Meeting on 10-20-22.

Kim Gill seconded the motion.

The board **VOTED** unanimously to approve the motion.

B. 2022-2023 Compensation Policy: Salary Schedules and Stipend Chart

The board voted to approve a 4% salary increase for all certificated staff, classified directors, and classified administrators, including the Executive Directors, well as a \$3 an hour raise for all classified hourly employees.

- C. 2022-2023 Employee Handbook
- **D. Homeless Education Policy**
- **E.** Evaluation Policy
- F. 2022-2023 Parent Student Handbook
- **G. Non-Compliance Policy**
- H. 2022-2023 Administration and Classified Calendar
- I. Transportation Driving Policy
- J. Uniform Complaint Procedures Policy

K.

Approve Consent Agenda

Rose Arevalo made a motion to Approve the Consent Agenda. Kim Gill seconded the motion.

The board **VOTED** unanimously to approve the motion.

V. Closing Items

A. Announcement of Next Scheduled Meeting January 26 at 5:00pm

B. Adjourn Meeting

There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 6:14 PM.

Respectfully Submitted, Benjamin Fung

Prepared By: Jennifer Faber

Noted By:

Board Secretary

Public comment rules: Members of the public may address the Board on agenda or non-agenda items through the teleconference platform, zoom. Zoom does not require the members of the public to have an account or login. Please either utilize the chat option to communicate with the administrative team your desire to address the board or simply communicate orally your desire to address the board when the board asks for public comments. Speakers may be called in the order that requests are received. We ask that comments are limited to 2 minutes each, with no more than 15 minutes per single topic so that as many people as possible may be heard. If a member of the public utilizes a translator to address the board, those individuals are allotted 4 minutes each. If the board utilizes simultaneous translation equipment in a manner that allows the board to hear the translated public testimony simultaneously, those individuals are allotted 2 minutes each. By law, the Board is allowed to take action only on items on the agenda. The Board may, at its discretion, refer a matter to school staff or calendar the issue for future discussion.

Note: Pacific Coast Academy Governing Board encourages those with disabilities to participate fully in the public meeting process. If you need a disability-related modification or accommodation, including auxiliary aids or services, to participate in the public meeting, please contact the Pacific Coast Academy Office at (619) 749-1928 at least 48 hours before the scheduled board meeting so that we may make every reasonable effort to accommodate you. (Government Code § 54954.2; Americans with Disabilities Act of 1990, § 202 (42 U.S.C. § 12132)).

Coversheet

Comprehensive School Safety Plan

Section: V. Consent Agenda

Item: B. Comprehensive School Safety Plan

Purpose: Submitted by: Related Material:

PCA 2021-2022 Comprehensive Safety Plan_Final_2.15.2022_Redlined 01.20.2023.pdf





Comprehensive Safety Plan

2021-2022 2022-2023

This document is to be maintained for public inspection during business hours.

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INTRODUCTION

Pacific Coast Academy is committed to ensuring that all enrolled students and all employees are safe and secure. Pacific Coast Academy believes that a beginning step toward safer schools is the development of a comprehensive plan for school safety by every school. Pacific Coast Academy intends that parents, students, teachers, administrators, counselors, classified personnel, and community agencies develop safe school plans as a collaborative process. The plan will be reviewed and updated on an annual basis and proposed changes will be submitted to the Board for approval no later than March 1 of each year.

- A. Child Abuse Reporting Procedures Penal Code 11164. et seq.
- B. Disaster Procedures, routine and emergency plans, and crisis response plan, including:
 - Earthquake emergency procedure system that includes: A school building disaster plan (Fire; relocation/evacuation; bomb threat; bioterrorism/hazardous materials; earthquake; flood; power failure/blackout; intruders/solicitors; weapons/assault/hostage; explosion; gas/fumes)
 - A drop procedure, drop procedure practice
 - Protective measures to be taken before, during and after an earthquake
 - A program to ensure that pupils, and certificated and classified staff are aware of and are trained in the procedures
 - Procedures to allow a public agency, including the American Red Cross, to use school buildings, grounds, and equipment for mass care and welfare shelters during an emergency
- C. Suspension/Expulsion policies for Pupils who commit certain acts and other school- designated serious acts that would lead to suspension or expulsion Ed Code 48915
- D. Procedures to notify teachers of dangerous pupils Ed Code 49079
- E. Discrimination and Harassment Policy (include hate crime reporting procedures and policies)
- F. Schoolwide Dress Code (if it exists including prohibition of gang-related apparel)
- G. Procedures for safe ingress and egress of pupils, parents, and school employees to and from school site (pick-up, drop-off, maps, etc.)
- H. A safe and orderly environment conducive to learning at the school
- I. Rules and procedures on school discipline adopted pursuant to Education Code section 47605
- J. Procedures for conducting tactical responses to criminal incidents

A. CHILD ABUSE REPORTING PROCEDURES

Child abuse reporting law (Penal Code Section 11164, et seq.) requires that a Pacific Coast Academy

employee who has reason to believe that a child has been subjected to abuse, report the incident to the proper authorities.

At Pacific Coast Academy, protecting children from child abuse is a major priority. Each year the administration sets aside time to meet with staff to discuss child abuse indicators and to remind teachers of the procedures to follow when abuse is suspected and provide annual training regarding the required procedures for mandated reporters within the first six weeks of each school year. Any employee hired during the school year shall receive such training within the first six weeks of employment.

Employees of Pacific Coast Academy are familiar with Penal Code Section 11166 and understand the requirement that certificated and classified personnel report suspected child abuse immediately or as soon as practically possible to Children's Protective Services by telephone. They are aware that a call must be followed within at least 36 hours by a written report to the child protective agency.

All staff is aware of the location of a Child Abuse Information Folder that is kept on file and updated regularly. It includes informational literature, guidelines for recognizing abuse and specific directions for reporting it.

The determination as to who should be contacted will depend greatly upon the situation at hand. The local law enforcement agency will dispatch a unit to the school as soon as possible. Children's services may take much longer to respond. School personnel should always take into consideration the severity of the abuse and the extent to which the student's safety is at risk.

Duty to Report

Certificated employees and classified employees trained in child abuse identification and reporting shall report known or suspected child abuse to a child protective agency by telephone immediately or as soon as practically possible and in writing within thirty-six hours. The reporting duties are individual and cannot be delegated to another individual.

REPORTING PROCEDURES

A.

To report known or suspected child abuse, any employee (as defined above) shall report by telephone to the local child protective agency.

The telephone report must be made immediately, or as soon as practically possible, upon suspicion. The verbal report will include:

- The name of the person making the report.
- The name of the child.
- The present location of the child.
- The nature and extent of any injury.
- Any other information requested by the child protective agency, including the information that

led the mandated reporter to suspect child abuse.

At the time the verbal report is made, the mandated reporter shall note the name of the official contacted, the date and time contacted, and any instructions or advice received.

В.

Within thirty-six (36) hours of making the telephone report, the mandated reporter will complete and mail, fax, or electronically transmit a written report to the local child protective agency.

The written report shall include completion of the required standard Department of Justice form (DOJ SS 8572). The mandated reporter may request and receive copies of the appropriate form from the local child protective agency, or may retrieve the form from the internet.

Detailed instructions for completion of the form are on the back sheet of the form. Reporters may request assistance from the site administrator in completing and mailing the form; however, the mandated reporter is still responsible for ensuring that the written report is correctly filed.

C.

Employees reporting child abuse to a child protective agency are encouraged, but not required, to notify the site administrator or designee as soon as possible after the initial verbal report by telephone. The site administration, when notified, shall inform the Executive Director.

Administrators so notified shall provide the mandated reporter with any assistance necessary to ensure that the verbal or written reporting procedures are carried out according to state law and district regulations. If requested by the mandated reporter, the Executive Director may assist in the completion and filing of these forms.

When two (2) or more persons who are required to report jointly, have knowledge of suspected instance of child abuse, and when there is agreement, and a single report may be made and signed by the person selected. However, if any person who knows or should know that the person designated to report failed to do so, that person then has a duty to make the report.

The duty to report child abuse is an individual duty and no supervisor or administrator may impede or inhibit such reporting duties. Furthermore, no person making such a report shall be subject to any sanction.

Release of Child to Peace Officer

When a child is released to a peace officer and taken into custody as a victim of suspected child abuse, the Executive Director shall <u>not</u> notify the parent or guardian as required in other instances of removal of a child from school, but rather shall provide the peace officer with the address and telephone number of the child's parent or guardian.

It is the responsibility of the peace officer to notify the parent or guardian of the situation. Peace officers will be asked to sign an appropriate release or acceptance of responsibility form.

When School Employees are Accused of Child Abuse

Regardless of who child abusers may be, the major responsibilities of mandated reporters are to (1) identify incidents of suspected child abuse, and (2) comply with laws requiring reporting of suspected abuse to the proper authorities. Determining whether or not the suspected abuse actually occurred is <u>not</u> the responsibility of the school employee. Such determination and follow-up investigation will be made by a child protective agency.

Parent/guardians or members of the public accusing school employees of child abuse should be made aware of the ramifications of making false reports and should be provided with information regarding child abuse and child abuse reporting.

Disciplinary action resulting from the filing of formal charges or upon conviction shall be in accordance with School policies. The Executive Director or designee should consult with legal counsel in handling the employee discipline.

B. DISASTER PROCEDURES

Pacific Coast Academy will take all necessary measures to keep students, staff and visitors safe in the event of a disaster. The following sections of this plan outline basic responsibilities for all staff for specific incidents.

The Standardized Emergency Management System (SEMS) based upon the Incident Command System (ICS) and the National Incident Management System (NIMS) will be utilized during all emergencies. When the school activates the ICS, communication and coordination will be established between the Incident Commander (in the field) and the Emergency Operation Center (EOC) Director. The Incident Commander will be the senior school staff member at the location of the incident. The EOC Director is the Executive Director, or if unavailable, the Deputy Executive Director.

RESPONSIBILITIES

The individual(s) responsible for implementation of this plan or to contact for any clarification is:

- Krystin Demofonte, Executive Director, (p) 858-442-0557, krystin.demofonte@pacificcoastacademy.org
- Shari Erlendson, Deputy Executive Director, (p) 619-339-1516, shari.erlendson@pacificcoastacademy.org

In the absence of the Executive Director or Deputy Executive Director, Regional Coordinators are responsible for ensuring that employees are in compliance with this Plan.

The EOC Director is responsible for operating and coordinating all emergency operations, requesting mutual aid assistance from law enforcement and emergency agencies, and has complete authority and

responsibility for conducting the overall operations.

Supervisors will notify their employees of any known safety hazards or emergencies. Employees will notify their supervisor of any new safety hazards or emergencies. Employees will follow all reporting instructions as outlined in this Plan.

EMERGENCY TELEPHONE NUMBERS

Poway

- Local Police San Diego County Sheriff's Department, 858-513-2800
- Local Fire Poway Fire Department Station 1, 858-668-4460
- Local Hospital Palomar Medical Center Poway, 858-613-4000

El Cajon

- Local Police San Diego County Sheriff's Department, 858-565-5200
- Local Fire CAL Fire, 619-590-3100
- Local Hospital Grossmont Hospital, 619-740-6000

Mission Valley

- Local Police San Diego Police Department, Eastern Division, 858-495-7900
- Local Fire San Diego Fire-Rescue Department, 858-573-1300
- Local Hospital Sharp Memorial Hospital, 858-939-3400

In the event of a major emergency or disaster, the 9-1-1 emergency system may not function because of traffic overload. If you have a situation requiring immediate aid from police, fire or medical personnel you should try to use the 9-1-1 number first for immediate aid. In the event that the 9-1-1 emergency system is not functioning, you should call the local police department or fire department.

SPECIFIC PROCEDURES

EVACUATION PROCEDURES

Earthquakes, fire, bomb threats, hazardous chemical spill, or an incident on or near the office are just a few examples of an emergency incident situation that may require that portions of a building or an entire school building be evacuated.

The supervisor in charge at the office should identify evacuation areas on site and alternative off- sites areas should it be necessary to evacuate.

A safe evacuation route must be able to accommodate moving a large number of people, while not exposing employees to danger. The location and type of emergency necessitates evaluation and possible

adjustments to the usual evacuation routes. This evaluation will determine if the building should be evacuated in segments or if stationing a person at certain exits is necessary so that staff can be re-routed away from danger.

The movement of staff out of buildings requires accounting for every employee. In order to account for staff, work area supervisors must have available employee lists so that missing or extra staff can be reported immediately to the Command Posts (school; law enforcement; fire). When evacuating their work area, worksite supervisors must bring with them the location roster and emergency supplies.

During an evacuation, the following procedures must be followed:

- Move staff to the designated Evacuation Area.
- Take roll by completing Staff Accountability Form
- Runners collect Staff Accountability Report from classroom or work areas.
- If employee has an assignment on Emergency Management Team Organizational Chart, report to the Command Post (CP) and sign in.
- Report to Incident Commander (IC) for briefing and assignment.

SHELTER IN PLACE/LOCKDOWN/REVERSE EVACUATION PROCEDURES

Some emergencies may prevent safe evacuation and require steps to isolate staff from danger by instituting a lockdown or shelter in place. Other emergencies may occur prior to the work day, during break or lunch periods, or after the work day. When staff may be outside the school building or work site, a reverse evacuation should be initiated.

All employees must be familiar with the specific actions they must take during a lockdown or reverse evacuation. Discussions, training, and practice drills are essential to make these procedures workable.

In the event of a shelter in place, lockdown or reverse evacuation, work area supervisors must utilize the following procedures:

- If outside, move to the nearest building or room providing it is a safe route and that you are not moving in the direction of danger.
- If inside, stay inside.
- Lock door(s) to buildings and or work areas.
- If possible, quickly close all windows and then move away from the windows.
- Use caution when allowing late reporting staff to enter into the building.
- Have staff hide, if appropriate.
- Take roll using Staff Accountability Form.
- Report any "extra" staff that sought cover in your work area. Take this form with you if you are directed by the Incident Commander to evacuate your work area at a later time.
- Await further instructions from the Incident Commander via public address system, phone or an e-mail notification to all staff.
- DO NOT use the telephone to call out as all lines must be kept open, unless there is a dire

emergency in your work area.

- Remain in the room/office until a member of the Emergency Management Team or a law enforcement officer arrives with directions.
- Have employees familiar with the building's mechanical system turn off all fans, heating and air conditioning systems. Some systems automatically provide for exchange of inside air with outside air these systems, in particular, need to be turned off, sealed, or disabled.
- Gather essential disaster supplies, such as nonperishable food, bottled water, battery-powered radios, first aid supplies, flashlights, batteries, duct tape, plastic sheeting and plastic garbage bags.
- Designate interior rooms(s) above the ground floor with the fewest windows or vents. The
 room(s) should have adequate space for everyone to be able to sit in. Avoid overcrowding by
 selecting several rooms if necessary. Large storage closets, utility rooms, meeting rooms, or
 conference room without exterior windows will also work well.
- Call emergency contacts and have the phone available if you need to report a life- threatening condition.
- Bring everyone into the rooms that have been designated. Shut and lock the door.
- Use duct tape and plastic sheeting (heavier than food wrap) to seal all cracks around the doors and any vents into the room. Consider precutting plastic sheeting to seal windows, doors, and vents. Each piece should be several inches larger than the space you want to cover so that it lies flat against the wall or ceiling/. Label each piece with the location of where it fits.

PROCEDURES FOR CONDUCTING A "SIZE-UP"

A "SIZE-UP" is a nine-step continual data gathering process that determines if it is safe to perform a certain emergency task, whether fire suppression, search and rescue, facilities assessment, etc. A size-up enables first responders to make decisions and respond appropriately in the areas of greatest need. The nine steps in a "size-up" are:

Gather Facts

- What has happened?
- How many people are involved?
- What is the current situation?
- Does the time of day or week affect this situation?
- Do weather conditions affect the situation (e.g. forecast, temperature, wind, rain)?
- What type(s) of structures are involved?
- Are buildings occupied? If yes, how many?
- Are there special considerations involved (e.g. children, elderly, disabled)?
- Are hazardous materials involved at or near the situation?
- Are other types of hazards likely to be involved?

Assess and Communicate the Damage

• Take a lap around each building and try to determine what has happened, what is happening now, and what may happen next.

• Are normal communications channels functioning (e.g. ICS, radios, e-mail, phones)?

Consider Probabilities

- What is likely to happen?
- What is the worst-case scenario?

Assess Your Own Situation

- Are you in immediate danger?
- Have you been trained to handle this situation?
- What resources are available which can assist with your current situation?

Establish Priorities

- Are lives at risk? Remember, life safety is the first priority!
- Can you and available resources handle this situation SAFELY without putting others at risk?
- Are there more pressing needs at the moment? If yes, what are they?

Make Decisions

- Base decisions on the answers to Steps 1 through 3 and the priorities that your team has established.
- Where will deployment of resources do the most good while maintaining an adequate margin of safety?

Develop an INCIDENT ACTION PLAN

- Develop a plan that will help you accomplish your priorities.
- Simple plans may be verbal, but more complex plans should always be written.
- Determine how personnel and other resources should be deployed.

Take Action

• Execute your plan, documenting deviations and status changes so that you can accurately report the situation to first responders, the Incident Command Post, the EOC, or other agencies that respond to the scene (e.g. fire, law enforcement, medical, media, coroner, parents).

Evaluate Progress

 At reasonable intervals, evaluate progress in accomplishing the objectives in the plan of action (Incident Action Plan) to determine what is working and what changes you may have to make to stabilize the situation.

BOMB THREAT

Telephone Bomb Threat

During or after the call, if possible, complete the bomb threat checklist found on page 13.

- Stay on the line with the caller as long as possible, continuing to try and obtain more information about the threat. Try if possible, to determine the gender and age of caller. Try if possible, to get the caller to tell you the exact location of the bomb and the time of threatened detonation.
- Have someone else call **911** (first 9 is to obtain outside line) and notify the Executive Director. If the Executive Director is not available, notify the Deputy Executive Director.
- Without using portable radios or cell phones, organize a meeting with the school's Emergency Management Team (EMT). Radio and cell phone usage can resume once you are 300 feet away from school premises as a bomb could be hidden outside.
- If necessary, implement the ICS with only those positions deemed necessary.
- Assign a recorder to document events as they take place.
- If the location of the bomb is not specifically designated, students and staff will be kept in a secure location.
- Any search of the site should be done under the direction of law enforcement.
- The decision to evacuate the location is the responsibility of the Executive Director or his/her designee, in conjunction (when possible) with law enforcement.
- If an evacuation is ordered, do not touch anything while leaving the building. Report any suspicious items to the Incident Commander.
- Follow off-site evacuation procedures.
- If the caller identifies a location where the device has been placed, avoid evacuating through the identified area.
- EMT members responsible for off-site evacuation and student accounting should begin making preparations for an orderly transition of the students/staff to the evacuation site.
- When the off-site evacuation location is reached, account for all students and staff. Report missing students/staff to the Incident Commander. The Incident Commander will report missing students/staff to the law enforcement agency assisting with the evacuation.
- Re-entry onto the school campus can only take place at the direction of Incident Commander.

E-Mail Bomb Threat

- Save the e-mail message.
- Print a copy of the message and give to the Executive Director, law enforcement, and the Technology Department.
- Follow applicable procedures from above.

BOMB THREAT CHECKLIST - PACIFIC COAST ACADEMY

							the caller.			
phone. [Date:			Time:	·		_AM		_PM	
Exact wor	ds of the	person	placing o	all:						
QUESTIO	NS TO ASI	(:								
• W	/hen is the	e bomb	going to	explode?	?					
• W	/here is th	e bomb	right no	w?						
• W	/hat kind o	of bomb	is it?							
• W	/hat will p	revent	you from	doing th	nis?					
• W	/hat is you	ır name	e? (He/sh	e may in	adverte	ntly give it)				
TRY TO D	ETERMIN	E THE F	OLLOWI	NG: (Circ	le all tha	at apply)				
Caller Des	scription:	Ma	le Fe	male	Adult	Juvenile	Middle	e-Aged	Old	
Voice:	Loud	Soft	High-p	itch	Deep	Raspy	Pleasant	Intoxica	ated	
Accent:	Local	Non-	Local	Foreign	Reg	gion Ot	her:			
Speech:	Fast	Slow	Distin	ct Dis	torted	Stutter	Nasal	Slurred	Lisp	
Language	: Exce	ellent	Good	Fair	Poor	Foul	Other:			_
Manner: Emotiona	Calm I Righte		•	Rational g Int		ational I	Coherent	Incoh	erent	Deliberate
Backgrou Voices						/ Machines osphere	Trains Other:			-
NOTIFY T	HE FOLLO	WING F	PERSON(S):						
Do not pa	nic and do	not dis	cuss the	informat	tion you	have recei	ved except	with the al	oove-name	ed persons.
Person receiving the Bomb Threat:				at telephone number:						
Caller ID r	eturned t	he follo	wing nur	mber:						
Police cor	ntacted by	:			·	Гіте:		Date:		
Search wa	as mada f	or the h	omh:	V N	d	Fyacus	ation was c	onducted.	V	N

FIRE/EXPLOSION/AIRCRAFT CRASH OR SIMILAR INCIDENT

Apart from arson, major causes of fires include improper handling and storage of flammable liquids, overloaded electrical outlets, and excessive accumulation of rubbish.

FIRE/EXPLOSION/AIRCRAFT CRASH PROCEDURES

- Call **911** to report a fire, explosion, aircraft crash, or similar incident, stay on- line and give specific information (name, address of school or facility). Utilize manual pull station to activate building alarm system and evacuate building when you hear an alarm.
- In the event of a small fire, notify **911** and then use the nearest fire extinguisher to control the fire if you have been trained in their use.
- Do not attempt to fight large fires, call 911 and evacuate building.
- Assist students in evacuating the building and proceed to outdoor school evacuation area or areas. When evacuating buildings walk, do not run.
- If heavy smoke is present, crawl or stay near floor for breathable air.
- Assist any individuals who would have physical problems evacuating the building. Stay in the
 designated assembly area and account for all personnel and students by using the Staff and
 Student Accountability Report.
- Do not block fire lanes or areas used by the fire department.
- Do not re-enter building until authorized by fire department or the Executive Director.
- If the fire is off site, wait for instructions from the EOC (Executive Director) or the EOC's designee.
- If safe to do so, site administration should assign a recorder to begin documentation of the event.
- Before leaving a work area, and if safe to do so, the work area supervisor or their designee should make sure all windows are closed.
- Procedures for anyone with special needs should be planned in advance and practiced.
- Administration should initiate the Incident Command System (ICS) and the designee assumes the
 role of the Incident Commander (IC); the IC shall contact the EOC; the EOC and IC shall coordinate
 with emergency services.
- Supervisors are to complete the Staff Accountability Report when safe to do so.
- Data collected from the Staff Accountability Form will determine if the Incident Commander needs to activate additional portions of the ICS, such as First Aid, Medical, Search and Locate/Rescue, etc.
- The fire department will give clearance to site administration when it is OK for staff to re-enter the building or an alternative plan if the building will not be able to be occupied.

FIRE DRILL PROCEDURES

- NO advance notice of fire drills should be given to building occupants.
- All drills shall be conducted using the same procedures that would be followed in case of an actual fire.
- Fire drills should be conducted at different hours of the day.
- An appropriate number of staff members should know how to reset the fire alarm.

- Immediately after the alarm has sounded for the drill, call the Fire Department non-emergency number to advise that this is only a drill.
- Keep documentation for each drill and record notable events for future consideration/improvement.
- Fire drills shall be conducted as frequently as is required by law.

POSTING OF EVACUATION ROUTES

- A map, showing the primary and secondary evacuation routes shall be posted inside each room.
 The evacuation map shall have the office location highlighted and be placed on the wall so that an arrow indicating the exit route is pointing in the direction of the exit from the room.
- The map shall be labeled **"EVACUATION PLAN"** in bold letters and prominently posted in hallways, offices, bathrooms, cafeterias, lounges.

EARTHQUAKE

An earthquake's effect on facilities will vary from building to building. Fire alarm or sprinkler systems may be activated by the shaking. Elevators and stairways will need to be inspected for damage before they can be used. Another major threat during an earthquake is from falling objects and debris. Injuries may be sustained during the earthquake while evacuating the building(s) or upon re-entry. Use the following guidelines/procedures to manage the incident:

IF INDOORS

- DROP, COVER AND HOLD ON by getting under a desk or table. Protect eyes, head and neck.
- Move away from windows and objects that could fall.
- Stay under desk or table until shaking stops.
- Listen for emergency instructions.
- Evacuate building if necessary and stay away from buildings, utility poles and large objects while transferring to the assembly area.
- Account for all staff using Staff Accountability Report.

IF OUTDOORS

- Move away from buildings, utility poles and large objects.
- Avoid all downed electrical lines.
- Do not touch any wire or any metal objects.
- Sit down in a safe area.
- Move to assembly area and begin accounting for all staff.

IN VEHICLE

- Stop vehicle in a safe location away from power lines, overpasses or buildings.
- Stay in vehicle and establish radio contact with School office.

GENERAL GUIDELINES (AFTER THE QUAKE)

- Be prepared for aftershocks and ground motion.
- Evaluate immediate area for earthquake related hazards (fire, building collapse, gas leaks, downed electrical lines, wires, etc.).
- Account for all staff.
- Activate necessary portions of the ICS in collaboration with the site emergency team.
- Determine injuries and provide basic first aid.
- Call **911** if there is a major emergency that is life threatening. You may not get a response from **911** if a major disaster has occurred affecting a large local area. As we have been warned, we may be on our own for several hours or days.
- Establish communication with your Supervisor and Incident Commander
- Assist any law enforcement or fire units that may respond to your site.
- Control internal and external communications, including contact with school sites and city agencies by use of telephones, cell phones, radios, runners, e-mail, text messages, or other means.
- Refer all media inquiries to the EOC (Executive Director).
- In communication with the school sites, assess the overall situation, how long students and staff might be at school, how supplies might be distributed and sheltering of students and staff.

SHOOTING/STABBINGS

No single warning sign can predict that a dangerous act will occur; however, certain warning signs may indicate that someone is close to behaving in a way that is potentially dangerous to self and/or others. Imminent warning signs usually are present as a sequence of overt, serious, or hostile behaviors or threats directed at peers, staff (usually more than one staff member), as well as the person's immediate family.

Imminent warning signs require an immediate response and may include the following:

- Physically fighting with peers or family members.
- Hostile interactions with law enforcement that involve a number of recorded incidents.
- Hostile interactions with staff and administration.
- Destruction of property (school, home, community).
- Severe rage for seemingly minor reasons.
- Detailed (time, place and method) threats (written and/or oral) to harm or kill others.
- Possession and/or use of firearms and other weapons.
- Self-injurious behaviors or threats of suicide.
- Is carrying a weapon, particularly a firearm, and has threatened to use it.

WHAT TO DO IF A SHOOTING/STABBING OCCURS AT THE SCHOOL OFFICE

 The first indications of a shooting may include: sound of gunfire, loud cracking sounds, banging noises, windows shattering, glass exploding, bullets ricocheting or a report of a stabbing incident on campus.

- Call 911. Identify your address, and succinctly explain the emergency incident and exact location.
 Stay on the line until the 911 dispatcher has all the information needed to respond to the situation.
- Activate Incident Command System (ICS).
- Appoint Incident Commander and communicate location to law enforcement and fire/rescue units.
- If possible, initiate a work site lockdown to stabilize areas around the incident and make for an easier evacuation.
- Notify appropriate individuals, i.e., EOC (Executive Direct, Deputy Executive Director).
- Provide information, when practicable, about the incident to staff via e-mail or by phone.
- Account for all staff members and students by using phone or e-mail or other communication means.
- Assign a liaison (preferably an administrator) to interface with law enforcement and fire department.
- Liaison can supply law enforcement with radio or phone communication, phone numbers, maps, keys, and other information deemed pertinent to the safe operation of the incident.
- Gather witnesses in secure room for law enforcement questioning. DO NOT allow witnesses to talk to one another (to protect the investigation). Assign staff to stay with witnesses until law enforcement arrives.
- Develop plan to evacuate staff and students to an off-site or alternate evacuation area should it be necessary to evacuate the building.
- Gather information of staff members and students involved in the incident.
- Prepare written statements for telephone callers and media in cooperation with law enforcement and the Executive Director. After consultation with law enforcement, determine whether to place a message on the School's website.
- Provide a liaison representative for family members for any injured staff members.
- Provide Crisis Response Team to provide counseling and to help deal with any psychological factors.

If staff are outside, they should be trained and/or instructed to:

- Move or crawl away from gunfire, trying to put barriers between you and the shooter.
- Understand that many barriers may visually conceal a person from gunfire but may not be bulletproof.
- Try to get behind or inside a building. Stay down and away from windows.
- When reaching a relatively safe area, stay down and do not move. Do not peek or raise head.
- Listen for directions from law enforcement.
- Provide your name to work area supervisor who is accounting for all staff.
- Help others by being calm and quiet.
- Provide law enforcement with as much information as possible, such as:
 - Is suspect still on site and do you know current location?
 - O Where was the specific location of occurrence?

- o Are there wounded staff members or students? How many?
- Description of all weapons (handgun, shotgun, automatic, dangerous objects, explosive devices, other).
- Describe sound and number of shots fired.

SCENE OF INCIDENT

- The scene of an incident/crime shall be preserved.
- With the exception of rescue and law enforcement personnel, no one is allowed to enter the immediate area or touch anything.
- Any witnesses, including staff members, should be held near the area of the incident and be made available to law enforcement for questioning.
- Law enforcement responding to the incident will coordinate activities at the scene of the incident and release the area to school officials when finished.

DEATH AND/OR SUICIDE

Death at a workplace or school site is rare; however, you should be prepared in the event of a death whether it be caused by earthquake, explosion, building collapse, fire, choking, heart attack, seizure, or an incident such as a shooting/stabbing, fight, suicide, etc.

Organizations should also be prepared for the sudden, unexpected death of a staff member, student, or student's-family member that does not occur on the school campus (automobile accident, sudden death, drive by shooting, gang violence, etc.).

Guidelines to utilize in the event of a death at a school related activity are outlined below. Staff should follow the Students in Crisis Flow Chart for any student's facing immediate or non-immediate threats in any setting.

DEATH OCCURS AT SCHOOL

- Call **911**. Identify your address and briefly outline the emergency and location on site.
- Notify the school administration.
- Activate the Incident Command System if necessary. Assign staff as needed.
- Notify the EOC.
- Isolate other staff from scene.
- If there is a death, do not move body. Law enforcement will contact the coroner's office so that
 the body can be removed, and any personal items of the victim can be returned to family or
 secured as evidence.
- DO NOT disturb or touch anything if the event is declared a crime scene.
- Secure area with yellow caution tape and assign staff to guard area.
- Gather all witnesses and place them in a secure location. Tell witnesses not to discuss any part of their observations until law enforcement arrives to interview or release them. Assign staff to monitor witnesses.

- If the deceased is an employee, the EOC must notify Cal-OSHA within the 8-hour time requirement. Law enforcement or fire department may inform you they will contact Cal-OSHA; however, the School still must make certain it calls Cal- OSHA.
- Monitor staff emotional responses. Following a death there may be:
 - Self-referrals
 - Parent referrals
 - Reports and concerns expressed by relatives or good friends
 - Students who have experienced a recent loss.
- Develop a list of students and staff members that are having emotional symptoms.

HOSTAGE SITUATIONS

In any hostage situation, the primary concern must be the safety of staff.

Individuals who take hostages are frequently disturbed and the key to dealing with them is to make every attempt to avoid antagonizing them. Communication and demeanor with a hostage taker must be handled in a non- threatening, non-joking manner, always remembering that it may take very little to cause an individual to become violent.

IF THE OFFICE IS TAKEN HOSTAGE

- Do not use words such as "hostage," "captives," or "negotiate."
- Stay calm.
- No heroics, challenges or confrontation.
- Obey all commands.
- When safe, call **911**. Identify your work site and give the exact location in the building of the incident. Stay on the phone until law enforcement arrives to assume control of the situation.
- If possible, assign another staff member to notify the Site administrator.
- If possible, initiate a work site lockdown to stabilize areas around the incident and make for an easier evacuation.
- Activate the Incident Command System and appoint an Incident Commander (IC).
- If possible, the IC can provide law enforcement with key information relating to the work site and contact information for school employees.
- Keep all radios, television sets, and computers turned off to minimize any possibility that suspect can hear or see "NEWS REPORTS."
- Make an effort to establish rapport with suspect. Provide your first name. Find out his/her first name and use first names, including those of other staff members involved in the situation. If you do not know first names, refer to the hostages(s) as men, and women.
- Be calm and patient and wait for help. Keep in mind that the average hostage incident lasts approximately six (6) to eight (8) hours, and the average barricade incident lasts approximately three (3) hours. TIME IS ON YOUR SIDE.
- Anticipate a point of law enforcement entry, rescue and how suspects will be apprehended.

 If the hostage situation is on one side of the building, law enforcement will likely want to enter from the other side. Inform law enforcement exactly where the "Hostage Situation" is located and advise law enforcement what you consider to be the best "other side" entrance for law enforcement response.

WHEN THE HOSTAGE LOCATION IS OTHER THAN AN OFFICE

- Immediately call **911**. Identify your address and the situation, providing the exact location of the incident. STAY ON THE LINE UNTIL LAW ENFORCEMENT ARRIVES.
- While on the phone with the **911** dispatcher report the following if known:
 - Number of suspect(s)
 - Names(s) of suspect(s) (if known)
 - Description of suspect(s):
 - Male or Female
 - Race
 - Weight (Light; Lean; Heavy; Obese) stay away from using lbs.
 - Height (short; medium; tall) avoid using feet/inches
 - Hair
 - Eyes
 - Approximate age
 - Description of clothing
 - Anything special or unusual, like:
 - Scars
 - Tattoos
 - Burn marks
 - Birthmarks
 - Pierced body parts
 - Jewelry
 - Exact location of suspect (building, room) and include North, South, East or West in your directions.
 - Approximate number of staff and/or students in hostage area.
 - o Are weapons or explosive devices involved?
 - o Have any shots been fired? If yes, describe sound and number of shots fired.
 - Are there reports of any injuries or emergency medical needs (medication)? Describe exact location and condition of victim(s).
 - o Are there any demands the suspect has made?
 - Is there any other background information, past problems with suspect, demeanor, possible motive, or vendettas against staff or particular staff member?
- If possible, assign another staff member to notify the EOC.

WHILE WAITING FOR LAW ENFORCEMENT

- If you can safely communicate to other offices by phone, implement lockdown procedures. For
 this situation, DO NOT set off any alarms as the bell may cause staff to panic and rush into a
 dangerous area.
- **DO NOT EVACUATE** until instructed or escorted by law enforcement.
- Complete Staff Accountability Report.

ONCE LAW ENFORCEMENT ARRIVES

• Law enforcement will need assistance in identifying witnesses. Gather witnesses in a secure location but do not let them talk with one another (to protect the investigation).

THE IC SHOULD MAKE PLANS TO

- Assign necessary personnel to assist.
- Record all events.
- Account for all staff.
- Prepare for a possible off-site evacuation route and location.
- Establish a media staging area.

HOSTILE VISITOR

A hostile visitor could be an irate parent, a staff member, a neighbor, or an acquaintance of a staff member. The situation may begin in the front office; however, the individual may bypass the office and go directly to the target of his/her hostility. It is the responsibility of staff to protect staff, attempt to defuse the situation, and, if necessary, notify law enforcement.

UNDERSTANDING NONVERBAL MESSAGES

Body language plays a role in communication. Nonverbal cues are especially crucial when dealing with a person who is upset and potentially violent. Pay attention to signs that a person is angry or frightened. These include:

- Trembling
- Sweating
- A red face
- Crossed arms
- Clenched jaw or fists
- Shallow breathing
- Glaring or avoiding eye contact
- Pacing the floor
- Sneering
- Crying
- Ranting

SEND THE RIGHT NONVERBAL MESSAGES

Don't get too close. An angry or upset person feels threatened by someone who stands too close. Give the person two to four feet distance from you.

Avoid doing any of the following:

- Glaring or staring at the visitor
- Threatening mannerisms such as clenched fists and a raised voice.
- Getting angry

Consider doing the following:

- Be courteous and confident
- Do not touch the individual
- Protect yourself at all times
- Find another staff member to join you or keep the meeting in an open area
- Listen to the visitor, giving him/her the opportunity to vent
- Do not disregard the person's opinion or blame the person

Attempt to use phrases such as:

- What can we do to make this better?
- I understand the problem and I am concerned.
- We need to work together on this problem.

WHAT TO DO

- As soon as possible, call **911** and stay on the line. State your address, and exact location of hostile visitor. Identify building by letter (A, B, C, D, etc.) or number and use directions (North, South, East or West) for law enforcement as they enter the grounds. Give a description of the hostile visitor.
- If possible, assign a staff member to meet law enforcement and direct them to the location.
- The staff member should unlock any gate that makes access to the building easier and faster.
- If possible, notify the Site Administrator.
- If necessary, activate the Incident Command System, using only those parts of ICS as determined by the information at hand. Expand ICS as needed.
- Use staff members to keep staff away from the location of the hostile visitor.

CHEMICAL RELEASE/ HAZARDOUS MATERIAL SPILL

A chemical release or hazardous material spill could affect one classroom, an entire worksite or larger area.

HOW SHOULD THE SCHOOL OFFICE PREPARE?

- The site administrator and EOC should discuss and review plans to "Lockdown" or to "Evacuate the Area" using an alternative evacuation staging area.
- Staff should be trained to know what type of Personal Protective Equipment (PPE) and clothing to wear when handling hazardous material.
- Staff utilizing or handling any hazardous material, should know the symptoms of exposure, emergency first aid and treatment for exposure.
- All hazardous materials should be stored in a safe manner.

HOW SHOULD THE SCHOOL RESPOND?

- If a hazardous spill or chemical release occurs within any area of the School office, immediately notify **911**. Inform the dispatcher of your school/address and a brief summary of the problem including the name of the hazardous material/chemical, location of the spill and a report of any injuries, illnesses, fire, explosion, etc.
- Approach the incident from upwind.
- Stay clear of all spills (vapors, fumes, smoke, fire, possibility of explosion, other).
- Notify Site Administrator.
- Activate necessary portions of the ICS and appoint an IC. Expand ICS as needed and make necessary assignments appropriate to the incident.
- Begin documentation of events.
- The situation or advice from law enforcement, fire department or a hazardous materials unit deployed to the scene of the spill will determine whether to "Lockdown" or to "Evacuate" the building. If evacuation is ordered, instruct staff to always move crosswind and upwind. Never move downwind into a chemical. To check wind direction, look at movement of trees or flag.
- If in "Lockdown" and, if possible, shut off all air-conditioning and heating units. Close all windows and door openings and try to seal gaps under doorways and windows with wet cloth or towels.
- Close all shades or drapes. Instruct staff to stay away from windows.
- If gas or vapors have entered the building, take shallow breaths through a cloth or towel.
- Keep telephones lines clear for emergency calls.
- If an evacuation is ordered, follow all instructions.
- Upon reaching alternative evacuation area, take a head count and report missing or ill staff or students to Incident Commander and/or law enforcement.

MEDICAL EMERGENCY

Occasionally a medical emergency will occur, and personnel must be prepared to respond quickly, effectively, and efficiently.

SOME EMERGENCY PREVENTION/PREPAREDNESS GUIDELINES

- Insist that all accidents be reported, even if no visible harm or injury occurred.
- Follow established procedures for issuing medication.

WHAT TO DO IF A MEDICAL EMERGENCY OCCURS

- Assess seriousness of injury and/or illness by doing START (Simple Triage and Rapid Treatment, commonly called Thirty-Two-Can Do). If a staff member fails any of the three simple tests (Respirations, Perfusion, and Mental), their medical status is IMMEDIATE (RED). Administer first aid or CPR as needed.
- Call **911** and be prepared to provide:
 - Your address, and room or floor number
 - Describe illness or type of injury
 - How the illness or type of injury occurred
 - o Age of ill or injured staff member or student
 - Quickest way for ambulance to enter location on site
- Notify the Executive Director.
- Assign a staff member to meet and direct rescue services to location of injured party.
- Notify staff member's family of situation, including location where staff or student has been transported.
- When appropriate, advise other staff of situation.
- Follow-up with staff member's or student's family.

GAS ODOR/LEAK

Natural gas has an additive that gives off a distinct odor allowing you to detect (smell) a leak. In most cases, handling a gas leak involves:

- Isolating the area and moving staff to safety.
- Eliminating potential ignition sources.
- Securing the leak.

The primary responsibility of the worksite staff is to determine how to safely house or evacuate staff, students and to protect property. The following agencies should be contacted:

- Fire Department (Call **911)**
- Site Administrator. Have a phone number for a point of contact if a leak is detected after business hours. (see emergency contact list)
- Local Gas Company

GAS ODOR OR LEAK INSIDE A BUILDING

- Evacuate the building(s) and move to a safe assembly area as far away as possible from the targeted building.
- Assign Emergency Management Team members to direct individuals evacuating other buildings to stay away from the building with odor/leak.
- If necessary, activate the Incident Command System.

- Begin completing Staff Accountability Report.
- Report any missing students and staff to IC or EOC.
- Assign a liaison to interact with Fire Department, Gas Company or law enforcement.

IF GAS ODOR OR LEAK IS DETECTED OUTSIDE THE BUILDING

• It may not be necessary to evacuate the building. Evacuation is called for only if odor seeps into a building or is recommended by the Fire Department or other law enforcement.

EXTENDED POWER LOSS

In the event of extended power loss to a facility, certain precautionary measures should be taken depending on the geographical location and environment of the facility:

- Unnecessary electrical equipment and appliances should be turned off in the event that power restoration would surge causing damage to electronics and effecting sensitive equipment.
- Facilities with freezing temperatures should turn off and drain the following lines in the event of a long-term power loss.
 - o Fire sprinkler system
 - Standpipes
 - o Potable water lines
 - Toilets
- Add propylene-glycol to drains to prevent traps from freezing
- Equipment that contain fluids that may freeze due to long term exposure to freezing temperatures should be moved to heated areas, drained of liquids, or provided with auxiliary heat sources.

UPON RESTORATION OF HEAT AND POWER

- Electronic equipment should be brought up to ambient temperatures before energizing to prevent condensate from forming on circuitry.
- Fire and potable water piping should be checked for leaks from freeze damage after the heat has been restored to the facility and water turned back on.

BIOLOGICAL/CHEMICAL WEAPONS ASSAULT

Biological and chemical weapons are unconventional warfare tactics that can be deployed upon the public with little or no notice, or their release can be accidental or terrorism related. Such weapons typically involve microscopic materials that may be organic or synthetically manufactured in laboratories. Biological or chemical weapons can be in powder form, liquid, or vaporous.

Agents used in biological/chemical attacks include, but are not limited to: anthrax, smallpox, other harmful viruses, various forms of nerve gas, tear gas, and other vaporous irritants. Pranks using stink bombs should also be considered a chemical weapons attack.

There are several possible dispersion techniques to deliver biological and chemical agents. The following procedures should be utilized in the event of an assault involving biological or chemical weapons.

Any possible biological/chemical weapons assault should be reported immediately to the Executive Director. The Executive Director should notify law enforcement authorities immediately.

As necessary, alert all site employees of the situation. If the agent is delivered via aircraft:

- All staff and students should be moved indoors.
- Keep students inside and take roll.
- Close and secure all doors and windows.
- Ensure that the HVAC is shut down.
- Cover vents with plastic or thick paper using tape to create a seal.
- Inspect all windows and doors for cracks, gaps, or holes. Cover any with plastic or thick paper using tape to create a seal.
- Remain in this area until notified to leave by the Executive Director, Executive Director's designee or officers of emergency response agencies.
 - Immediately report any injuries or illnesses to the Executive Director, Executive Director's designee or officers of emergency response agencies.

If the agent is delivered via dispersion device that is outdoors:

- All staff and students should be moved indoors.
- Keep students inside and take roll.
- Close and secure all doors and windows.
- Ensure that the HVAC is shut down.
- Cover vents with plastic or thick paper using tape to create a seal.
- Inspect all windows and doors for cracks, gaps, or holes. Cover any with plastic or thick paper using tape, if available, to create a seal.
- Remain in this area until notified to leave by the Executive Director, Executive Director's designee or officers of emergency response agencies.
 - Immediately report any injuries or illnesses to the Executive Director, Executive Director's designee or officers of emergency response agencies.

If the agent is delivered via dispersion device that is indoors:

- All staff and students should be evacuated to the school's normal outdoor evacuation assembly area unless that area may be affected by the assault. Role should be taken.
- Remain in this area until notified to leave by the Executive Director, Executive Director's designee or officers of emergency response agencies.
- The HVAC system should be shut down.

If the agent is delivered via the school's HVAC system:

- All staff and students should be evacuated to the school's normal outdoor evacuation assembly area unless that area may be affected by the assault. Role should be taken.
- Remain in this area until notified to leave by the Executive Director, Executive Director's designee or officers of emergency response agencies.
- The HVAC system should be shut down.

In any situation involving biological or chemical weapons the Executive Director and staff must follow all instructions given by officers of emergency response agencies. Pacific Coast Academy EOC will develop an action plan to handle telephone inquiries, rumor control, media relations, public information, employee/student crisis counseling, and facility damage assessment/control.

FLOOD PROCEDURES

If a flood warning is received by the school, notify Pacific Coast Academy Executive Director immediately.

If a major flood warning is received at the Poway Office, Pacific Coast Academy EOC should be activated.

Based upon the specific threat, Pacific Coast Academy EOC in conjunction with the law enforcement or emergency crews will develop an action plan to protect personnel, students and facilities.

Evacuation of specific facilities or areas will be directed by the IC or Pacific Coast Academy EOC.

LOCKDOWN/CIVIL UNREST PROCEDURES

Any threatening disturbance should be reported immediately to the Executive Director and/or Site Administrator.

If the disturbance is affecting normal school or facility operations, the Executive Director or Administrator should notify law enforcement authorities immediately.

As necessary, alert all site employees of the situation, Site staff must follow the instructions below:

If you are inside:

- Close and lock all doors and windows immediately upon notification of situation
- Keep all students inside and take roll
- If feasible, move all students to a center point and keep low to the ground. Stay away from all doors and windows.
- Never open the door or window to anyone unknown
- Keep students inside classroom, regardless of lunch or recess until you are told by the EOC, or EOC's designee that the situation has been resolved.

If you are outside:

- Immediately have students and staff seek shelter if it is safe to do so. Drill with students and staff to go to the nearest room to them.
- If shelter is not available, ensure students lie flat on the ground immediately.
- Children in restrooms should be instructed to stay there until directed to exit by the Executive Director or Executive Director's designee.

If situation is violent and may include the use of firearms, the IC should instruct all staff and students to lie face down on the floor and remain immobile.

All school staff must follow all instructions given by responding law enforcement.

If the event is major, the EOC, in conjunction with the IC, will develop an Action Plan to deal with the situation as well as the following:

- Telephone inquiries
- Media relations and public information
- Employee/Student crisis counseling
- Facility damage assessment/control

SEVERE WINDSTORM PROCEDURES

If a severe wind warning is received at a School location, notify Pacific Coast Academy Executive Director or Site Administrator immediately.

If a severe wind warning is received at Pacific Coast Academy Office, Pacific Coast Academy ICS should be activated.

Based upon the specific threat, Pacific Coast Academy EOC in conjunction with the City EOC will develop an action plan to protect personnel, students and facilities.

In general, if severe winds are affecting a school or facility, employees and students should be moved to the interior core area of the building (inside wall on the ground floor) away from outside windows and doors.

Close all windows and blinds and avoid auditoriums and other building locations that have large roof areas or spans.

Avoid all areas that have large concentrations of electrical equipment or power cables.

Evacuation of specific facilities or areas will be directed by Pacific Coast Academy in coordination with law enforcement or emergency services.

SUSPICIOUS MAIL/PACKAGES

All incoming mail and packages should be handled with caution.

Below are Indicators of suspicious mail and steps to take in the event that suspicious mail is received.

Mail that:

- is unexpected or from an unfamiliar source
- has excessive postage
- is addressed to someone who no longer works in Pacific Coast Academy
- is addressed to a current employee but with the wrong title
- contains several misspelled words on the envelope
- marked with restrictive endorsements such as "Personal" or "Confidential"
- has no return address or an address that cannot be verified
- mail that is from a foreign country
- shows a city or state in the postmark that doesn't match the return address
- is lopsided, oddly shaped, or has an unusual weight, given its size
- has protruding wires, strange odors or stains
- has powdery substance on the outside
- has an unusual amount of tape on it
- is ticking or making unusual sounds

Not all mail comes perfectly packaged or with accurate information on it, so it is important that employees handling mail remain sensible in the screening of mail. However, prudent scrutiny conducted in a reasonable manner can greatly reduce the school's chances of becoming the victim of attack by mail.

What to do with suspicious mail (general response):

- Do not try to open the package or envelope.
- Do not sniff, taste or shake the package.
- Isolate the package.
- Evacuate the immediate area; close the door.
- Contact your supervisor and call **911**.

Response to mail suspected of delivering biological/chemical agents in powder form:

- Do not open an envelope or package with powder on the outside.
- If powder is spilled from an envelope or package, do not try to clean up the powder.
- Cover the spilled contents immediately with anything (clothing, paper, trash can).
- Do not remove this cover.
- Leave the room and close the door or otherwise prevent access to the room.

- Wash your hands with soap and hot water.
- Ensure that everyone who had contact with the piece of mail washes his/her hands with soap and hot water.
- Notify the EOC or your supervisor.
- Supervisor should immediately contact the local police (**911**) or the U.S. Postal Inspection Service (626-405-1200).
- Supervisor should notify Pacific Coast Academy s Office.
- Remove heavily contaminated clothing as soon as possible and place inside a plastic bag or some other container that can be sealed. This clothing should be given to the responding emergency response units.
- Shower with soap and water as soon as possible. Do not use bleach or other disinfectant on your skin.
- Make a list of all the people who were in the room or area, especially those who had contact with the envelope or package. Provide this list to the emergency response teams investigating the incident.
- Investigators will remove the envelope or package and conduct a thorough check of the area for contamination.
- If you are prescribed medicine as a result of this exposure, take it until instructed or until it runs out.

GUIDELINES FOR SPEAKING TO THE MEDIA

Only the Chairperson of the Board of Directors or Executive Director are permitted to speak to the media. When speaking to the media about emergencies, it is extremely important to adhere to the following guidelines:

- **READ** all press statements
- Re-state the nature of the incident; its cause and time of origin
- **Describe** the size and scope of the incident
- Report on the current situation
- Speak about the resources being utilized in response activities
- Reassure the public that everything possible is being done
- DO NOT release any names
- When answering questions be truthful; but consider the emotional impact the information could have upon listeners
- Avoid speculation; do not talk "off the record"
- **Do not use** the phrase "no comment"
- **Set up** press times for updates
- Control media location

USE OF SCHOOL BUILDINGS BY PUBLIC AGENCIES

Schools are required by both federal statute and state regulation to be available for shelters following a disaster. The Executive Director designee shall establish communication with the American Red Cross and local public agencies to use the School's facility during a disaster or other emergency affecting the public health and welfare. The School shall cooperate with the public agency in furnishing and maintaining the services as the School may deem necessary to meet the needs of the community.

C. DISCIPLINE POLICIES PURSUANT TO EDUCATION CODE SECTION 48915(D)

Please see the School's Suspension and Expulsion Policies attached hereto as Appendix A.

D. PROCEDURES TO NOTIFY TEACHERS OF DANGEROUS PUPILS

The Executive Director or designee shall also inform the teacher of every student who has engaged in, or is reasonably suspected to have engaged in, any act that could constitute grounds for suspension or expulsion, with the exception of the possession or use of tobacco products. This information shall be based upon written School records or records received from a law enforcement agency.

When informed pursuant to Welfare and Institutions Code 828.1 that a student has committed crimes unrelated to school attendance which do not therefore constitute grounds for suspension or expulsion, the Executive Director or designee may so inform any teacher, counselor or administrator whom he/she believes needs this information in order to work with the student appropriately, to avoid being needlessly vulnerable, or protect others from needless vulnerability.

The Executive Director or designee shall maintain the above information in a separate confidential file for each student. When such a student is assigned to a class/program, the Executive Director or designee shall notify the teacher in writing and ask the teacher to initial this notice, return it to the Executive Director or designee, and review the student's file in the school office. This notification shall not name or otherwise identify the student.

The Executive Director or designee shall also notify all certificated personnel who are likely to come into contact with the student, including the student's teachers, special education teachers, coaches and counselors.

E. DISCRIMINATON AND HARASSMENT POLICY

Please see the Schools Discrimination and Harassment Policy attached hereto as Appendix B.

F. SCHOOL DRESS CODE

Being a non-classroom based school, Pacific Coast Academy does not have a school dress code.

G. PROCEDURES FOR SAFE INGRESS AND EGRESS OF PUPILS, PARENTS, AND SCHOOL EMPLOYEES TO AND FROM SCHOOL

Pacific Coast Academy takes pride in providing a safe environment for all students, parents, and school employees. Our School will take measures to ensure safe ingress and egress to and from school activities and functions for pupils, parents, and school employees. Safe ingress and egress will be maintained by periodic reviews of the procedures for ingress and egress. The school will ensure that all passageways to and from our buildings, corridors within buildings and emergency exits remain clear of all obstruction to allow flow of pedestrian and vehicular traffic. The school will also ensure that potential obstructions and hazards are removed from such areas. To achieve this goal, the school works closely with local law enforcement agencies and the local city government to ensure that the school's immediate community is safe. Any problems associated with safe ingress and egress will be addressed immediately.

There is 1 entrance and 2 exits at 13915 Danielson Street, Poway, CA.

Front of the location is open from 7:00 am to 7:00 pm.

All adults are to enter from the front of the location. All visitors must check in at the reception desk to identify themselves as visitors.

Whenever a safety issue is pending, all doors are locked immediately. For emergency situations, staff have door keys to lock or unlock doors closest to them.

I. RULES AND PROCEDURES ON SCHOOL DISCIPLINE PURSUANT TO EDUCATION CODE SECTION 47605

Please see the School's Suspension and Expulsion Policies attached hereto as Appendix A.

J. PROCEDURES FOR CONDUCTING TACTICAL RESPONSES TO CRIMINAL INCIDENTS (INCLUDING PROCEDURES RELATED TO INDIVIDUALS WITH GUNS ON SCHOOL CAMPUSES AND SCHOOL-RELATED FUNCTIONS).

This section should be based on the specific needs and context of each school and community and developed with the help of local law enforcement.

LIST OF APPENDICES

A. SUSPENSION AND EXPULSION POLICY

B. HARASSMENT, DISCRIMINATION, INTIMIDATION AND BULLYING PREVENTION POLICY

A. SUSPENSION AND EXPLUSION POLICY

Pacific Coast Academy is committed to promoting learning and protecting the safety and well-being of all students at the Charter School. In creating this policy, the Charter School has reviewed Education Code Section 48900 *et seq.* which describes the non-charter schools' list of offenses and procedures to establish its list of offenses and procedures for suspensions and expulsions. The language that follows closely mirrors the language of Education Code Section 48900 *et seq.* The Charter School is committed to annual review of policies and procedures surrounding suspensions and expulsions and, as necessary, modification of the lists of offenses for which students are subject to suspension or expulsion.

The purpose of Pacific Coast Academy Governing Board approving this Suspension and Expulsion Policy is to accomplish the following:

- 1. Establish the Responsibility of the Charter School
- 2. Identify the Grounds for Suspension and Expulsion of Students
- 3. Identify Enumerated Offenses
- 4. Outline Suspension Procedures
- 5. Outline the Authority to Expel
- 6. Outline Expulsion Procedures
- 7. Outline Special Procedures for Expulsion Hearings Involving Sexual Assault or Battery Offenses
- 8. Identify the Record of Hearing
- 9. Identify the Presentation of Evidence
- 10. Outline the Written Notice to Expel
- 11. Outline the Maintenance of Disciplinary Records
- 12. Outline Expelled Students/Alternative Education
- 13. Outline Rehabilitation Plans
- 14. Outline the Readmission Process

1. RESPONSIBILITY OF THE CHARTER SCHOOL

When the policy is violated, it may be necessary to suspend or expel a student from the Charter School. This policy shall serve as the Charter School's policy and procedures for student suspension and expulsion and it may be amended from time to time without the need to amend the charter so long as the amendments comport with legal requirements. Charter School staff shall enforce disciplinary rules and procedures fairly and consistently among all students. This Policy and its Procedures will be printed and distributed as part of the Parent-Student Handbook and will clearly describe discipline expectations. Corporal punishment shall not be used as a disciplinary measure against any student. Corporal punishment includes the willful infliction of or willfully causing the infliction of physical pain on a student. For purposes of the Policy, corporal punishment does not include an employee's use of force that is reasonable and necessary to protect the employee, students, staff, or other persons or to prevent damage to school property.

A student has the right to be free from the use of seclusion and behavioral restraints of any form imposed

as a means of coercion, discipline, convenience, or retaliation by staff. This right includes, but is not limited to, the right to be free from the use of a drug administered to the student in order to control the student's behavior or to restrict the student's freedom of movement, if that drug is not a standard treatment for the student's medical or psychiatric condition. School staff may use seclusion or a behavior restraint only to control behavior that poses a clear and present danger of serious physical harm to the pupil or others that cannot be immediately prevented by a response that is less restrictive. School staff shall avoid, whenever possible, the use of seclusion or behavioral restraint techniques.

School staff shall not do any of the following:

- Use seclusion or a behavioral restraint for the purpose of coercion, discipline, convenience, or retaliation.
- Use locked seclusion, unless it is in a facility otherwise licensed or permitted by state law to use a locked room.
- Use a physical restraint technique that obstructs a pupil's respiratory airway or impairs the pupil's breathing or respiratory capacity, including techniques in which a staff member places pressure on a pupil's back or places his or her body weight against the pupil's torso or back.
- Use a behavioral restraint technique that restricts breathing, including, but not limited to, using a pillow, blanket, carpet, mat, or other item to cover a pupil's face.
- Place a pupil in a facedown position with the pupil's hands held or restrained behind the pupil's back.
- Use a behavioral restraint for longer than is necessary to contain the behavior that poses a clear and present danger of serious physical harm to the pupil or others.

The Charter School administration shall ensure that students and their parents/guardians are notified in writing upon enrollment of all discipline policies and procedures.

Suspended or expelled students shall be excluded from all school and school-related activities unless otherwise agreed during the period of suspension or expulsion.

A student identified as an individual with disabilities or for whom the Charter School has a basis of knowledge of a suspected disability pursuant to the Individuals with Disabilities Education Improvement Act of 2004 ("IDEIA") or who is qualified for services under Section 504 of the Rehabilitation Act of 1973 ("Section 504") is subject to the same grounds for suspension and expulsion and is accorded the same due process procedures applicable to general education students except when federal and state law mandates additional or different procedures. The Charter School will follow all applicable federal and state laws including but not limited to the California Education Code, when imposing any form of discipline on a student identified as an individual with disabilities or for whom the Charter School has a basis of knowledge of a suspected disability or who is otherwise qualified for such services or protections in according due process to such students. Additional detail follows below.

2. GROUNDS FOR SUSPENSION AND EXPULSION OF STUDENTS

A student may be suspended or expelled for prohibited misconduct if the act is related to school activity

or school attendance occurring at any time including but not limited to: a) while on school grounds; b) while going to or coming from school; c) during the lunch period, whether on or off the school campus; d) during, going to, or coming from a school-sponsored activity.

3. ENUMERATED OFFENSES

Discretionary Suspension Offenses

Students may be suspended for any of the following acts when it is determined the student:

- Caused, attempted to cause, or threatened to cause physical injury to another person.
- Willfully used force of violence upon the person of another, except self-defense.
- Unlawfully possessed, used, sold or otherwise furnished, or was under the influence of any
 controlled substance, as defined in Health and Safety Code 11053-11058, alcoholic beverage, or
 intoxicant of any kind.
- Unlawfully offered, arranged, or negotiated to sell any controlled substance as defined in Health and Safety Code Sections 11053-11058, alcoholic beverage or intoxicant of any kind, and then sold, delivered or otherwise furnished to any person another liquid substance or material and represented same as controlled substance, alcoholic beverage or intoxicant.
- Committed or attempted to commit robbery or extortion.
- Caused or attempted to cause damage to school property or private property.
- Stole or attempted to steal school property or private property (as used in this policy, "school property" includes, but is not limited to, electronic files and databases).
- Possessed or used tobacco or products containing tobacco or nicotine products, including but not limited, to cigars, cigarettes, miniature cigars, clove cigarettes, smokeless tobacco, snuff, chew packets and betel. This section does not prohibit the use of his or her own prescription products by a student.
- Committed an obscene act or engaged in habitual profanity or vulgarity.
- Unlawfully possessed or unlawfully offered, arranged, or negotiated to sell any drug paraphernalia, as defined in Health and Safety Code Section 11014.5.
- Disrupted school activities or otherwise willfully defied the valid authority of supervisors, teachers, administrators, other school officials, or other school personnel engaged in the performance of their duties.
 - Commencing July 1, 2020, a pupil enrolled in kindergarten or any of grades 1 to 8, inclusive, shall not be suspended for any of the acts specified above relating to disrupting school activities and willful defiance, and those acts shall not constitute grounds for a pupil enrolled in kindergarten or any of grades 1 to 12, inclusive, to be recommended for expulsion.
- Knowingly received stolen school property or private property.
- Possessed an imitation firearm, i.e.: a replica of a firearm that is so substantially similar in physical
 properties to an existing firearm as to lead a reasonable person to conclude that the replica is a
 firearm.
- Committed or attempted to commit a sexual assault as defined in Penal Code Sections 261, 266c,

286, 288, 289, or former 288a, or committed a sexual battery as defined in Penal Code Section 243.4.

- Harassed, threatened, or intimidated a student who is a complaining witness or witness in a school disciplinary proceeding for the purpose of preventing that student from being a witness and/or retaliating against that student for being a witness.
- Unlawfully offered, arranged to sell, negotiated to sell, or sold the prescription drug Soma.
- Engaged in, or attempted to engage in hazing. For the purposes of this subdivision, "hazing" means a method of initiation or preinitiation into a student organization or body, whether or not the organization or body is officially recognized by an educational institution, which is likely to cause serious bodily injury or personal degradation or disgrace resulting in physical or mental harm to a former, current, or prospective student. For purposes of this section, "hazing" does not include athletic events or school- sanctioned events.
- Made terrorist threats against school officials and/or school property. For purposes of this section, "terroristic threat" shall include any statement, whether written or oral, by a person who willfully threatens to commit a crime which will result in death, great bodily injury to another person, or property damage in excess of one thousand dollars (\$1,000), with the specific intent that the statement is to be taken as a threat, even if there is no intent of actually carrying it out, which, on its face and under the circumstances in which it is made, is so unequivocal, unconditional, immediate, and specific as to convey to the person threatened, a gravity of purpose and an immediate prospect of execution of the threat, and thereby causes that person reasonably to be in sustained fear for his or her own safety or for his or her immediate family's safety, or for the protection of school property, or the personal property of the person threatened or his or her immediate family.
- Committed sexual harassment, as defined in Education Code Section 212.5. For the purposes of this section, the conduct described in Section 212.5 must be considered by a reasonable person of the same gender as the victim to be sufficiently severe or pervasive to have a negative impact upon the individual's academic performance or to create an intimidating, hostile, or offensive educational environment. This section shall apply to students in any of grades 4 to 12, inclusive.
- Caused, attempted to cause, threaten to cause or participated in an act of hate violence, as defined in subdivision (e) of Section 233 of the Education Code. This section shall apply to students in any of grades 4 to 12, inclusive.
- Intentionally harassed, threatened or intimidated a student or group of students to the extent of
 having the actual and reasonably expected effect of materially disrupting class work, creating
 substantial disorder and invading student rights by creating an intimidating or hostile educational
 environment. This section shall apply to students in any of grades 4 to 12, inclusive.
- Discriminated against, harassed, intimidated, and/or bullied any person or groups of persons based on the following actual or perceived characteristics: disability, gender, nationality, race or ethnicity, religion, sexual orientation, gender identity, gender expression or association with one or more of these actual or perceived characteristics. This policy applies to all acts related to school activity or school attendance occurring within the school.
- Engaged in an act of bullying, including, but not limited to, bullying committed by means of an electronic act.
 - 1) "Bullying" means any severe or pervasive physical or verbal act or conduct,

including communications made in writing or by means of an electronic act, and including one or more acts committed by a student or group of students which would be deemed hate violence or harassment, threats, or intimidation, which are directed toward one or more students that has or can be reasonably predicted to have the effect of one or more of the following:

- i. Placing a reasonable student (defined as a student, including, but is not limited to, a student with exceptional needs, who exercises average care, skill, and judgment in conduct for a person of the student's age, or for a person of that student's age with exceptional needs) or students in fear of harm to that student's or those students' person or property.
- ii. Causing a reasonable student to experience a substantially detrimental effect on that student's physical or mental health.
- iii. Causing a reasonable student to experience substantial interference with that student's academic performance.
- iv. Causing a reasonable student to experience substantial interference with that student's ability to participate in or benefit from the services, activities, or privileges provided by the Charter School.
- 2) "Electronic Act" means the transmission by means of an electronic device, including, but not limited to, a telephone, wireless telephone, or other wireless communication device, computer, or pager, of a communication, including, but not limited to, any of the following:
 - i. A message, text, sound, or image.
 - ii. A post on a social network Internet Web site including, but not limited to:
 - (a) Posting to or creating a burn page. A "burn page" means an Internet Web site created for the purpose of having one or more of the effects as listed in subparagraph (1) above.
 - (b) Creating a credible impersonation of another actual student for the purpose of having one or more of the effects listed in subparagraph (1) above. "Credible impersonation" means to knowingly and without consent impersonate a student for the purpose of bullying the student and such that another student would reasonably believe, or has reasonably believed, that the student was or is the student who was impersonated.
 - (c) Creating a false profile for the purpose of having one or more of the effects listed in subparagraph (1) above. "False profile" means a profile of a fictitious student or a profile using the likeness or attributes of an actual student other than the student who created the false profile.
 - iii. Notwithstanding subparagraphs (1) and (2) above, an electronic act shall not constitute pervasive conduct solely on the basis that it has been transmitted on the Internet or is currently posted on the Internet.
 - iv. An act of cyber sexual bullying. (48900(r)(2)(A)(iii).
 - (a) For purposes of this section, "cyber sexual bullying" means the dissemination of, or the solicitation or incitement to disseminate, a photograph or other visual recording by a pupil to another pupil or to school personnel by means of an electronic act that has or can be reasonably predicted to have one or more of the effects described above. A photograph or other visual recording shall include the

- depiction of a nude, semi-nude or sexually explicit photograph or other visual recording of a minor where the minor is identifiable from the photograph, visual recording or other electronic act.
- (b) Cyber sexual bullying does not include a depiction, portrayal, or image that has any serious literary, artistic, educational, political or scientific value or that involves athletic events or school-sanctioned activities.
- A student who aids or abets, as defined in Section 31 of the Penal Code, the infliction or attempted
 infliction of physical injury to another person may be subject to suspension, but not expulsion,
 except that a student who has been adjudged by a juvenile court to have committed, as an aider
 and abettor, a crime of physical violence in which the victim suffered great bodily injury or serious
 bodily injury shall be subject to discipline pursuant to subdivision (1).
- Possessed, sold, or otherwise furnished any knife unless, in the case of possession of any object
 of this type, the student had obtained written permission to possess the item from a certificated
 school employee, with the Director or designee's concurrence.

Non-Discretionary Suspension Offenses

Students must be suspended and recommended for expulsion for any of the following acts when it is determined the student:

 Possessed, sold, or otherwise furnished any firearm, explosive, or other dangerous object unless, in the case of possession of any object of this type, the students had obtained written permission to possess the item from a certificated school employee, with the Director or designee's concurrence.

Discretionary Expellable Offenses

Students may be recommended for expulsion for any of the following acts when it is determined the student:

- Caused, attempted to cause, or threatened to cause physical injury to another person.
- Willfully used force of violence upon the person of another, except self-defense.
- Unlawfully possessed, used, sold or otherwise furnished, or was under the influence of any
 controlled substance, as defined in Health and Safety Code Sections 11053-11058, alcoholic
 beverage, or intoxicant of any kind.
- Unlawfully offered, arranged, or negotiated to sell any controlled substance as defined in Health
 and Safety Code Sections 11053-11058, alcoholic beverage or intoxicant of any kind, and then
 sold, delivered or otherwise furnished to any person another liquid substance or material and
 represented same as controlled substance, alcoholic beverage or intoxicant.
- Committed or attempted to commit robbery or extortion.
- Caused or attempted to cause damage to school property or private property.
- Stole or attempted to steal school property or private property.
- Possessed or used tobacco or products containing tobacco or nicotine products, including but not limited to cigars, cigarettes, miniature cigars, clove cigarettes, smokeless tobacco, snuff, chew

packets and betel. This section does not prohibit the use of his or her own prescription products by a student.

- Committed an obscene act or engaged in habitual profanity or vulgarity.
- Unlawfully possessed or unlawfully offered, arranged, or negotiated to sell any drug paraphernalia, as defined in Health and Safety Code Section 11014.5.
- Knowingly received stolen school property or private property.
- Possessed an imitation firearm, i.e.: a replica of a firearm that is so substantially similar in physical
 properties to an existing firearm as to lead a reasonable person to conclude that the replica is a
 firearm.
- Committed or attempted to commit a sexual assault as defined in Penal Code Sections 261, 266c, 286, 288, 289, or former 288a, or committed a sexual battery as defined in Penal Code Section 243.4.
- Harassed, threatened, or intimidated a student who is a complaining witness or witness in a school disciplinary proceeding for the purpose of preventing that student from being a witness and/or retaliating against that student for being a witness.
- Unlawfully offered, arranged to sell, negotiated to sell, or sold the prescription drug Soma.
- Engaged in, or attempted to engage in hazing. For the purposes of this subdivision, "hazing" means a method of initiation or pre-initiation into a student organization or body, whether or not the organization or body is officially recognized by an educational institution, which is likely to cause serious bodily injury or personal degradation or disgrace resulting in physical or mental harm to a former, current, or prospective student. For purposes of this section, "hazing" does not include athletic events or school- sanctioned events.
- Made terrorist threats against school officials and/or school property. For purposes of this section, "terroristic threat" shall include any statement, whether written or oral, by a person who willfully threatens to commit a crime which will result in death, great bodily injury to another person, or property damage in excess of one thousand dollars (\$1,000), with the specific intent that the statement is to be taken as a threat, even if there is no intent of actually carrying it out, which, on its face and under the circumstances in which it is made, is so unequivocal, unconditional, immediate, and specific as to convey to the person threatened, a gravity of purpose and an immediate prospect of execution of the threat, and thereby causes that person reasonably to be in sustained fear for his or her own safety or for his or her immediate family's safety, or for the protection of school property, or the personal property of the person threatened or his or her immediate family.
- Committed sexual harassment, as defined in Education Code Section 212.5. For the purposes of
 this section, the conduct described in Section 212.5 must be considered by a reasonable person
 of the same gender as the victim to be sufficiently severe or pervasive to have a negative impact
 upon the individual's academic performance or to create an intimidating, hostile, or offensive
 educational environment. This section shall apply to students in any of grades 4 to 12, inclusive.
- Caused, attempted to cause, threaten to cause or participated in an act of hate violence, as defined in subdivision (e) of Section 233 of the Education Code. This section shall apply to students in any of grades 4 to 12, inclusive.
- Intentionally harassed, threatened or intimidated a student or group of students to the extent of having the actual and reasonably expected effect of materially disrupting class work, creating

- substantial disorder and invading student rights by creating an intimidating or hostile educational environment. This section shall apply to students in any of grades 4 to 12, inclusive.
- Discriminated against, harassed, intimidated, and/or bullied any person or groups of persons based on the following actual or perceived characteristics: disability, gender, nationality, race or ethnicity, religion, sexual orientation, gender identity, gender expression or association with one or more of these actual or perceived characteristics. This policy applies to all acts related to school activity or school attendance occurring within the school.
- Engaged in an act of bullying, including, but not limited to, bullying committed by means of an electronic act.
 - 1) "Bullying" means any severe or pervasive physical or verbal act or conduct, including communications made in writing or by means of an electronic act, and including acts one or more acts committed by a student or group of students which would be deemed hate violence or harassment, threats, or intimidation, which are directed toward one or more students that has or can be reasonably predicted to have the effect of one or more of the following:
 - i. Placing a reasonable student (defined as a student, including, but is not limited to, a student with exceptional needs, who exercises average care, skill, and judgment in conduct for a person of that student's age, or for a person of that student's age with exceptional needs) or students in fear of harm to that student's or those students' person or property.
 - ii. Causing a reasonable student to experience a substantially detrimental effect on that student's physical or mental health.
 - iii. Causing a reasonable student to experience substantial interference with that student's academic performance.
 - iv. Causing a reasonable student to experience substantial interference with that student's ability to participate in or benefit from the services, activities, or privileges provided by the Charter School.
 - 2) "Electronic Act" means the transmission by means of an electronic device, including, but not limited to, a telephone, wireless telephone, or other wireless communication device, computer, or pager, of a communication, including, but not limited to, any of the following:
 - i. A message, text, sound, or image.
 - ii. A post on a social network Internet Web site including, but not limited to:
 - (a) Posting to or creating a burn page. A "burn page" means an Internet Web site created for the purpose of having one or more of the effects as listed in subparagraph (1) above.
 - (b) Creating a credible impersonation of another actual student for the purpose of having one or more of the effects listed in subparagraph (1) above. "Credible impersonation" means to knowingly and without consent impersonate a student for the purpose of bullying the student and such that another student would reasonably believe, or has reasonably believed, that the student was or is the student who was impersonated.
 - (c) Creating a false profile for the purpose of having one or more of the effects listed in subparagraph (1) above. "False profile" means a

- profile of a fictitious student or a profile using the likeness or attributes of an actual student other than the student who created the false profile.
- iii. Notwithstanding subparagraphs (1) and (2) above, an electronic act shall not constitute pervasive conduct solely on the basis that it has been transmitted on the Internet or is currently posted on the Internet.
- iv. An act of cyber sexual bullying. (48900(r)(2)(A)(iii).
 - (a) For purposes of this section, "cyber sexual bullying" means the dissemination of, or the solicitation or incitement to disseminate, a photograph or other visual recording by a pupil to another pupil or to school personnel by means of an electronic act that has or can be reasonably predicted to have one or more of the effects described above. A photograph or other visual recording shall include the depiction of a nude, semi-nude or sexually explicit photograph or other visual recording of a minor where the minor is identifiable from the photograph, visual recording or other electronic act.
 - (b) Cyber sexual bullying does not include a depiction, portrayal, or image that has any serious literary, artistic, educational, political or scientific value or that involves athletic events or school-sanctioned activities.
- A student who aids or abets, as defined in Section 31 of the Penal Code, the infliction or attempted
 infliction of physical injury to another person may be subject to suspension, but not expulsion,
 except that a student who has been adjudged by a juvenile court to have committed, as an aider
 and abettor, a crime of physical violence in which the victim suffered great bodily injury or serious
 bodily injury shall be subject to discipline pursuant to subdivision (1).
- Possessed, sold, or otherwise furnished any knife unless, in the case of possession of any object
 of this type, the student had obtained written permission to possess the item from a certificated
 school employee, with the Director or designee's concurrence.

Non-Discretionary Expellable Offenses

Students must be recommended for expulsion for any of the following acts when it is determined pursuant to the procedures below that the student:

 Possessed, sold, or otherwise furnished any firearm, explosive, or other dangerous object unless, in the case of possession of any object of this type, the students had obtained written permission to possess the item from a certificated school employee, with the Director or designee's concurrence.

If it is determined by the Board of Directors that a student has brought a firearm or destructive device, as defined in Section 921 of Title 18 of the United States Code, on to campus or to have possessed a firearm or dangerous device on campus, the student shall be expelled for one year, pursuant to the Federal Gun Free Schools Act of 1994.

The term "firearm" means (A) any weapon (including a starter gun) which will or is designed to or may readily be converted to expel a projectile by the action of an explosive; (B) the frame or receiver of any such weapon; (C) any firearm muffler or firearm silencer; or (D) any destructive device. Such term does

not include an antique firearm.

The term "destructive device" means (A) any explosive, incendiary, or poison gas, including but not limited to: (i) bomb, (ii) grenade, (iii) rocket having a propellant charge of more than four ounces, (iv) missile having an explosive or incendiary charge of more than one-quarter ounce, (v) mine, or (vi) device similar to any of the devices described in the preceding clauses.

4. SUSPENSION PROCEDURE

Suspensions shall be initiated according to the following procedures:

Conference

Suspension shall be preceded, if possible, by a conference conducted by the Director or the Director's designee with the student and his or her parent and, whenever practical, the teacher, supervisor or Charter School employee who referred the student to the Director or designee.

The conference may be omitted if the Director or designee determines that an emergency situation exists. An "emergency situation" involves a clear and present danger to the lives, safety or health of students or Charter School personnel. If a student is suspended without this conference, both the parent/guardian and student shall be notified of the student's right to return to school for the purpose of a conference.

At the conference, the student shall be informed of the reason for the disciplinary action, the evidence against that student, the other means of correction that were attempted before the disciplinary action, and shall be given the opportunity to present that student's version and evidence in his or her defense. This conference shall be held within two school days, unless the student waives this right or is physically unable to attend for any reason including, but not limited to, incarceration or hospitalization. No penalties may be imposed on a student for failure of the student's parent or guardian to attend a conference with Charter School officials. Reinstatement of the suspended student shall not be contingent upon attendance by the student's parent or guardian at the conference.

Notice to Parents/Guardians

At the time of the suspension, an administrator or designee shall make a reasonable effort to contact the parent/guardian by telephone or in person. Whenever a student is suspended, the parent/guardian shall be notified in writing of the suspension and the date of return following suspension. This notice shall state the specific offense committed by the student. In addition, the notice may also state the date and time when the student may return to school. If Charter School officials wish to ask the parent/guardian to confer regarding matters pertinent to the suspension, the notice may request that the parent/guardian respond to such requests without delay.

Suspension Time Limits/Recommendation for Expulsion

Suspensions, when not including a recommendation for expulsion, shall not exceed five (5) consecutive school days per suspension. Upon a recommendation of Expulsion by the Director or Director's designee,

the student and the student's guardian or representative will be invited to a conference to determine if the suspension for the student should be extended pending an expulsion hearing. This determination will be made by the Director or designee upon either of the following: 1) the student's presence will be disruptive to the education process; or 2) the student poses a threat or danger to others. Upon either determination, the student's suspension will be extended pending the results of an expulsion hearing. If such extended suspension exceeds 10 days, the following procedures shall be followed: 1) The Executive Director shall provide timely, written notice of the charges against the student and an explanation of the student's basic rights; 2) The School will provide a hearing adjudicated by a neutral officer within a reasonable number of days at which the student has a fair opportunity to present testimony, evidence and witnesses and confront and cross-examine adverse witnesses, and at which the pupil has the right to bring legal counsel. At this hearing, it will be determined whether the presence of the student at the School would cause a danger to persons or property or a threat of disrupting the instructional process pending the results of an expulsion hearing.

Upon the request of a parent/guardian/educational rights holder/student, a teacher shall provide to a student in any of grades 1 to 12 who has been suspended from the School for two or more schooldays, the homework that the pupil would otherwise have been assigned. If a homework assignment that is requested and turned into the teacher by the student either upon the student's return to school from suspension or within the timeframe originally prescribed by the teacher, whichever is later, is not graded before the end of the academic term, that assignment shall not be included in the calculation for the student's overall grade in the class.

5. AUTHORITY TO EXPEL

A student may be expelled either by the Charter School Board following a hearing before it or by the Charter School Board upon the recommendation of an Administrative Panel to be assigned by the Board as needed. The Administrative Panel should consist of at least three members who are certificated and neither a teacher of the student or a Board member of the Charter School's governing board. The Administrative Panel may recommend expulsion of any student found to have committed an expellable offense.

6. EXPULSION PROCEDURES

Students recommended for expulsion are entitled to a hearing to determine whether the student should be expelled. Unless postponed for good cause, the hearing shall be held within thirty (30) school days after the Director or designee determines that the Student has committed an expellable offense.

In the event an Administrative Panel hears the case, it will make a recommendation to the Board for a final decision whether to expel. The hearing shall be held in closed session (complying with all student confidentiality rules under FERPA) unless the Student makes a written request for a public hearing three (3) days prior to the hearing.

Written notice of the hearing shall be forwarded to the student and the student's parent/guardian at least ten (10) calendar days before the date of the hearing. Upon mailing the notice, it shall be deemed served

upon the student. The notice shall include:

- The date and place of the expulsion hearing;
- A statement of the specific facts, charges and offenses upon which the proposed expulsion is based;
- A copy of the Charter School's disciplinary rules which relate to the alleged violation;
- Notification of the student's or parent/guardian's obligation to provide information about the student's status at the Charter School to any other school district or school to which the student seeks enrollment;
- The opportunity for the student or the student's parent/guardian to appear in person or to employ and be represented by counsel or a non-attorney advisor;
- The right to inspect and obtain copies of all documents to be used at the hearing;
- The opportunity to present testimony, evidence and witnesses and confront and question all witnesses who testify at the hearing;
- The opportunity to question all evidence presented and to present oral and documentary evidence on the student's behalf including witnesses.

7. SPECIAL PROCEDURES FOR EXPULSION HEARINGS INVOLVING SEXUAL ASSAULT OR BATTERY OFFENSES

The Charter School may, upon a finding of good cause, determine that the disclosure of either the identity of the witness or the testimony of that witness at the hearing, or both, would subject the witness to an unreasonable risk of psychological or physical harm. Upon this determination, the testimony of the witness may be presented at the hearing in the form of sworn declarations that shall be examined only by the Charter School or the hearing officer. Copies of these sworn declarations, edited to delete the name and identity of the witness, shall be made available to the student.

- The complaining witness in any sexual assault or battery case must be provided with a copy of the applicable disciplinary rules and advised of his/her right to (a) receive five days' notice of his/her scheduled testimony, (b) have up to two (2) adult support persons of his/her choosing present in the hearing at the time he/she testifies, which may include a parent, guardian, or legal counsel, and (c) elect to have the hearing closed while testifying.
- The Charter School must also provide the victim a room separate from the hearing room for the complaining witness' use prior to and during breaks in testimony.
- At the discretion of the entity conducting the expulsion hearing, the complaining witness shall be allowed periods of relief from examination and cross-examination during which he or she may leave the hearing room.
- The entity conducting the expulsion hearing may also arrange the seating within the hearing room to facilitate a less intimidating environment for the complaining witness.
- The entity conducting the expulsion hearing may also limit time for taking the testimony of the complaining witness to the hours he/she is normally in school, if there is no good cause to take the testimony during other hours.
- Prior to a complaining witness testifying, the support persons must be admonished that the

hearing is confidential. Nothing in the law precludes the person presiding over the hearing from removing a support person whom the presiding person finds is disrupting the hearing. The entity conducting the hearing may permit any one of the support persons for the complaining witness to accompany him or her to the witness stand.

- If one or both of the support persons is also a witness, the Charter School must present evidence that the witness' presence is both desired by the witness and will be helpful to the Charter School. The person presiding over the hearing shall permit the witness to stay unless it is established that there is a substantial risk that the testimony of the complaining witness would be influenced by the support person, in which case the presiding official shall admonish the support person or persons not to prompt, sway, or influence the witness in any way. Nothing shall preclude the presiding officer from exercising his or her discretion to remove a person from the hearing whom he or she believes is prompting, swaying, or influencing the witness.
- The testimony of the support person shall be presented before the testimony of the complaining witness and the complaining witness shall be excluded from the courtroom during that testimony.
- Especially for charges involving sexual assault or battery, if the hearing is to be conducted in public at the request of the student being expelled, the complaining witness shall have the right to have his/her testimony heard in a closed session when testifying at a public meeting would threaten serious psychological harm to the complaining witness and there are no alternative procedures to avoid the threatened harm. The alternative procedures may include videotaped depositions or contemporaneous examination in another place communicated to the hearing room by means of closed-circuit television.
- Evidence of specific instances of a complaining witness' prior sexual conduct is presumed inadmissible and shall not be heard absent a determination by the person conducting the hearing that extraordinary circumstances exist requiring the evidence be heard. Before such a determination regarding extraordinary circumstance can be made, the witness shall be provided notice and an opportunity to present opposition to the introduction of the evidence. In the hearing on the admissibility of the evidence, the complaining witness shall be entitled to be represented by a parent, legal counsel, or other support person. Reputation or opinion evidence regarding the sexual behavior of the complaining witness is not admissible for any purpose.

8. RECORD OF HEARING

A record of the hearing shall be made and may be maintained by any means, including electronic recording, as long as a reasonably accurate and complete written transcription of the proceedings can be made.

9. PRESENTATION OF EVIDENCE

While technical rules of evidence do not apply to expulsion hearings, evidence may be admitted and used as proof only if it is the kind of evidence on which reasonable persons can rely in the conduct of serious affairs. A recommendation by the Administrative Panel to expel must be supported by substantial evidence that the student committed an expellable offense. Findings of fact shall be based solely on the evidence at the hearing. While hearsay evidence is admissible, no decision to expel shall be based solely

on hearsay. Sworn declarations may be admitted as testimony from witnesses of whom the Board or Administrative Panel determines that disclosure of their identity or testimony at the hearing may subject them to an unreasonable risk of physical or psychological harm.

If, due to a written request by the expelled student, the hearing is held at a public meeting, and the charge is committing or attempting to commit a sexual assault or committing a sexual battery as defined in Education Code Section 48900, a complaining witness shall have the right to have his or her testimony heard in a session closed to the public.

The decision of the Administrative Panel shall be in the form of written findings of fact and a written recommendation to the Board who will make a final determination regarding the expulsion. The final decision by the Board shall be made within ten (10) school days following the conclusion of the hearing.

If the Administrative Panel decides not to recommend expulsion, the student shall immediately be returned to his/her educational program.

10. WRITTEN NOTICE TO EXPEL

The Director or designee, following a decision of the Board to expel, shall send written notice of the decision to expel, including the Board's adopted findings of fact, to the student or parent/guardian. This notice shall also include the following: (a) Notice of the specific offense committed by the student; and (b) Notice of the student's or parent/guardian's obligation to inform any new district in which the student seeks to enroll of the student's status with the Charter School.

The Director or designee shall send a copy of the written notice of the decision to expel to the authorizer. This notice shall include the following: (a) The student's name; and (b) The specific expellable offense committed by the student.

11. DISCIPLINARY RECORDS

The Charter School shall maintain records of all student suspensions and expulsions at the Charter School. Such records shall be made available to the authorizer upon request.

12. EXPELLED STUDENTS/ALTERNATIVE EDUCATION

Students who are expelled shall be responsible for seeking alternative education programs including, but not limited to, programs within the County or their school district of residence. The Charter School shall work cooperatively with parents/guardians as requested by parents/guardians or by the school district of residence to assist with locating alternative placements during expulsion.

13. REHABILITATION PLANS

Students who are expelled from the Charter School shall be given a rehabilitation plan upon expulsion as developed by the Board at the time of the expulsion order, which may include, but is not limited to, periodic review as well as assessment at the time of review for readmission. The rehabilitation plan should include a date not later than one year from the date of expulsion when the student may reapply to the Charter School for readmission.

14. READMISSION

The decision to readmit a student or to admit a previously expelled student from another school district or charter school shall be in the sole discretion of the Board following a meeting with the Director or designee and the student and guardian or representative to determine whether the student has successfully completed the rehabilitation plan and to determine whether the student poses a threat to others or will be disruptive to the school environment. The Director or designee shall make a recommendation to the Board following the meeting regarding his or her determination. The student's readmission is also contingent upon the Charter School's capacity at the time the student seeks readmission.

B. HARASSMENT, DISCRIMINATION, INTIMIDATION AND BULLYING PREVENTION POLICY – COMPLIANT WITH THE SAFE PLACT TO LEARN ACT

It is the policy of Pacific Coast Academy ("School") to create and maintain a learning environment where students and employees are treated with dignity, decency and respect. It is also the policy of Pacific Coast Academy to maintain an environment that encourages and fosters appropriate conduct among all persons and respect for individual values. Accordingly, the School is committed to enforcing this Harassment, Discrimination, Intimidation and Bullying Prevention Policy at all levels in order to create an environment free from all forms of discrimination, harassment, intimidation and bullying.

Discrimination, harassment, intimidation or bullying based on the following characteristics, whether actual or perceived: race, religious creed (including religious dress and grooming practices), color, national origin (including language use restrictions), immigration status, citizenship status, ancestry, physical disability, mental disability, medical condition, genetic information, marital status, sex (including pregnancy, childbirth, breastfeeding and medical conditions related to pregnancy or childbirth), gender, gender identity, genderexpression, age, sexual orientation, military and veteran status, or association with a person or group withone or more of the aforementioned characteristics or any other legally protected category is unlawful and undermines the character and purpose of the School. Such discrimination, harassment, intimidation or bullying violates School policy and will not be tolerated. This policy applies to anyone on campus at the School or those attending School sponsored activities.

Any form of retaliation against anyone who has complained or formally reported discrimination, harassment, intimidation or bullying or against anyone who has participated in an investigation of such a complaint, regardless of whether the complaint relates to the complaining person or someone else, will not be tolerated and violates this policy and the law.

If the School possesses information that could indicate immigration status, citizenship status or national origin information, the School shall not use the acquired information to discriminate against any students or families or bar children from enrolling in or attending school. If parents or guardians choose not to provide information that could indicate their or their children's immigration status, citizenship status or national origin information, the School shall not use such actions as a basis to discriminate against any students or families or bar children from enrolling or attending school.

Each year, the School shall educate students about the negative impact of bullying other students based on their actual or perceived immigration status or their religious beliefs or customs. The School shall also train teachers, staff and personnel to ensure that they are aware of their legal duty to take reasonable stepsto eliminate a hostile environment and respond to any incidents of harassment based on the actual or perceived characteristics noted above. Such training shall provide School personnel with the skills to dothe following:

- Discuss the varying immigration experiences among members of the student body and school community;
- Discuss bullying-prevention strategies with students, and teach students to recognize the behavior and characteristics of bullying perpetrators and victims;
- Identify the signs of bullying or harassing behavior;

- Take immediate corrective action when bullying is observed; and
- Report incidents to the appropriate authorities, including law enforcement in instances of criminal behavior.

DEFINITIONS

Discrimination

Discrimination is adverse treatment of any person based on the protected class or category of persons to whom he/she belongs and such treatment limits students from participating or benefiting from school activities or services.

Harassment

Harassment is unwelcome verbal or physical conduct prohibited by law directed toward, or differential treatment of, a student because of his/her membership (or perceived membership) in any protected group or on any other prohibited basis. The harasser can be a student, a School official or employee, or someone who is not an employee of the School, such as a vendor or parent.

Examples of such conduct include, but are not limited to:

- Offensive or degrading remarks, verbal abuse, or other hostile behavior such as insulting, teasing, mocking, name calling, degrading or ridiculing another person or group
- Racial slurs, derogatory remarks about a person's accent, or display of racially offensive symbols
- Unwelcome or inappropriate physical contact, comments, questions, advances, jokes epithets ordemands
- Physical assault or stalking
- Displays or electronic transmission of derogatory, demeaning or hostile materials
- Graphic and written statements, which may include use of cell phones or the Internet

Harassment does not have to include intent to harm, be directed at a specific target or involve repeated incidents. Harassment creates a hostile environment when the conduct is sufficiently severe, pervasive or persistent so as to interfere with or limit a student's ability to participate in or benefit from the services, activities or opportunities offered by the School.

Sexual Harassment

Sexual harassment is a form of harassment based on sex, including sexualharassment, gender harassment and harassment based on pregnancy, childbirth or related medical conditions. It generally involves unwanted sexual advances, or visual, verbal or physical conduct of a sexual nature. This definition includes many forms of offensive behavior and includes gender-based harassment of a person of the same sex as the harasser. The following is a partial list of violations:

- Unwanted sexual advances
- Offering educational benefits in exchange for sexual favors

- Making or threatening reprisals after a negative response to sexual advances
- Visual conduct: leering, making sexual gestures, displaying of suggestive objects or pictures, cartoons or posters
- Verbal conduct: making or using derogatory comments, epithets, slurs and jokes
- Verbal sexual advances or propositions
- Verbal abuse of a sexual nature, graphic verbal commentaries about an individual's body, sexually
 degrading words used to describe an individual, suggestive or obscene letters, notes or invitations
- Physical conduct: touching, assault, impeding or blocking movements

Intimidation

Intimidation includes adverse actions intended to fill another with fear, to overawe or cow, as through force of personality or by superior display of wealth, talent, etc., or to force another into or deter from some action by inducing fear.

Bullying

Bullying may take place in a variety of hostile acts that are carried out repeatedly overtime. The acts involve a real or perceived imbalance of power, with the more powerful child or group attacking those who are less powerful. It may be physical (hitting, kicking, spitting, pushing), verbal (taunting, malicious teasing, name calling, threatening), or psychological (spreading rumors, manipulatingsocial relationships, or promoting social exclusion, extortion or intimidation). Bullying is any severe or pervasive action or conduct directed toward one or more students that have the effect of one or more of the following: 1) places a reasonable student in fear of harm to that student's person or property; 2) causes a reasonable student to experience a substantially detrimental effect on his or her physical or mental health; 3) causes a reasonable student to experience substantial interference with is or her academic performance; 4) causes a reasonable student to experience interference with his or her ability to participate in or benefitfrom the services, activities or privileges provided by the School.

Other types of bullying:

- Sexual bullying includes many of the actions typical of bullying behavior with the added actions of
 exhibitionism, voyeurism, sexual propositioning, sexual harassment and sexual abuse (touching,
 physical contact, sexual assault).
- Bias or hate-motivated bullying is a basic bias against or hate for a person or group. Examples
 include taunting one's race, religion, national origin, sexual orientation, or physical or mental
 disabilities. The bullying behavior may also be aggressive, antagonistic, and assaultive.
- Hazing is a form of aggressive behavior that usually involves intimidation and humiliation during
 an initiation for a student organization or body, club, group or sports team. It may involve conduct
 that is likely to cause serious bodily injury or personal degradation or disgrace resulting in physical
 or mental harm to a former, current or prospective pupil. Hazing does not include athletic events
 or school-sanctioned events.
- Cyberbullying involves bullying conduct that is created or transmitted by means of an electronic device, including, but not limited to, a telephone, wireless telephone or other wireless

communication device, computer or pager communicating any of the following: 1) a message, text, sound or image; 2) a post on a social network Internet Web site, including a "Burn Page," an impersonation of another student, and a false profile.

- Cyber sexual bullying involves dissemination of, or the solicitation or incitement to disseminate, a photograph or other visual recording by a pupil to another pupil or to school personnel by means of an electronic act that has or can be reasonably predicted to have one or more effects described in (1) (4) above. A photograph or other visual recording shall include the depiction of a nude, semi-nude, or sexually explicit photograph or other visual recording of a minor where the minor is identifiable from the photograph, visual recording or other electronic act.
- Social media bullying involves bullying through forums for social media, such as internet websites
 with free registration and ease of registration, internet websites offering peer-to-peer instant
 messaging (such as Snapchat, Tox, FireChat, Orbit, Bleep), internet websites offering comment
 forums (such as Facebook, Twitter, Reddit) and internet websites offering image or video posting
 platforms (such as YouTube, Instagram, Twitch, Imgur).

Retaliation

Retaliation is any adverse action taken against a student because he or she filed a charge ofharassment, discrimination, intimidation or bullying complaint to the School or another agency or participated in an investigation about the same (such as an internal investigation or lawsuit), including as a witness. Retaliation also includes adverse action taken against someone who is associated with the individual opposing the perceived harassment, discrimination, intimidation or bullying.

REPORTING DISCRIMINATION, HARASSMENT, INTIMIDATION, BULLYING OR RETALIATION

Any student who believes that he or she has been the victim of discrimination, harassment, intimidation, bullying or retaliation prohibited by this policy, or any student who has witnessed such discrimination, harassment, intimidation, bullying or retaliation, should immediately report the circumstances in accordance with the procedure set forth below. The School will investigate any conduct that violates this policy, even in the absence of a complaint, and take remedial action where appropriate.

A student may make a complaint, written or oral, to any of the individuals listed below:

- Their Homeschool Teacher, school counselor or other school personnel
- The Executive Director of the School

Complaints may be submitted to the Executive Director by any of the following methods:

- By phone at 858-442-0887
- By email at Krystin.Demofonte@pacificcoastacademy.org
- By mail at 13915 Danielson Street Suite #200 Poway, CA 92064

Any teacher, school counselor or other school employee that receives any complaints of misconduct, or personally observes, learns about from others, or reasonably suspects has occurred, shall report the same

to the Executive Director, so that the School may attempt to resolve the claim internally. Any School personnel that witness an act of discrimination, harassment, intimidation, bullying or retaliation shall take immediate steps to intervene when it is safe to do so.

INVESTIGATION AND DISPOSITION OF COMPLAINTS

General Grievance Procedures

The following general grievance procedures ("General Grievance Procedures") are intended for complaints of discrimination, sexual harassment, harassment, intimidation, and bullying that are not subject to review under School's Uniform Complaint Procedures ("UCP") or Title IX Grievance Procedures per School's Title IX Policy. For example, an allegation of bullying that is unrelated to anyprotected characteristic set forth above may be investigated under these General Grievance Procedures.

The School will conduct a prompt, thorough and impartial investigation that provides all parties appropriate due process and reaches reasonable conclusions based on the evidence collected. The investigation, conducted by a qualified investigator(s) (who may be a School employee), will include an interview with the alleged student-victim and his/her parent(s)/guardian(s). It may also include interviews with the person who made the initial report, the complainant (if not the alleged victim), the alleged wrongdoer and/or any other person who may have information regarding the incident, each of whom are encouraged to cooperate with any investigation. The investigator may also review any relevant documents.

The School will endeavor to complete its investigation within thirty (30) days of a report of discrimination, harassment, intimidation, bullying or retaliation.

Confidentiality of the complaint and investigation will be kept by the School to the extent possible but note that the investigation will not be completely confidential. The School shall ensure confidentiality with respect to a student's or family's immigration status.

The investigator (if a third party) will report his/her findings to the Executive Director. Where the investigator concludes that a violation of this policy has occurred, the Principal Executive Director and/or Board of Directors his/her designee will take prompt and appropriate redial action, including disciplinary action. Depending upon the circumstances, disciplinary action may include, but is not limited to suspension and/or recommendation for expulsion. Discipline for a violation of this policy is not progressive, so a first violation of this policy may warrant suspension or a recommendation for expulsion.

Every complaint will trigger the creation of an investigatory file. The investigatory file will consist of the initial complaint, the final investigative report, including a record of the remedial action to be taken, if any, and all documents created, used or reviewed during the investigation.

At the conclusion of the investigation, the Executive Director shall notify the complainant of the manner in which it has resolved the matter. If, within 30 days after notification of resolution, the complainant does not agree with the resolution, the complainant may appeal the matter to the Board of Directors of the School by filing a notice of appeal stating the reasons for the appeal and specific disagreement with

the School's resolution of the complaint. The Board of Directors will provide the student with a final decision of the School's resolution 5 days after the Board of Directors' next regularly scheduled board meeting.

Complaints alleging unlawful discrimination, harassment, intimidation or bullying based on protected characteristics set forth above (e.g., race, ethnicity or ethnicity, immigration status, religion, gender, gender identity or expression, or sexual orientation) or related to certain state and federal programs are eligible to be investigated pursuant to the UCP. If any formal complaints alleging sexual harassment constitute Sexual Harassment as defined under Title IX, the complaints shall be investigated under the Title IX Policy. Copies of the Title IX Policy and UCP can be found on the School's website.

Parental Notification

Each year, the School shall notify parents and guardians of their children's right to a free public education, regardless of immigration status or religious beliefs. This information shall include information related to the "Know Your Rights" immigration enforcement established by the California Attorney General. The School shall also inform students who are the victims of hate crimes of their right to report such crimes.

Sexual Harassment Poster

The School shall create a poster that notifies pupils of the applicable written policy on sexual harassment. The poster shall display, at a minimum, all of the following: 1) The rules and procedures forreporting a charge of sexual harassment; 2) The name, phone number and email address of an appropriate school official to contact to report a charge of sexual harassment; 3) The rights of the reporting pupil, the complainant, and the respondent and the responsibilities of the School in accordance with the School's written policy on sexual harassment.

This poster will be prominently and conspicuously displayed in each bathroom and locker room at the school site. It may be prominently and conspicuously displayed in public areas at the school site that are accessible to, and commonly frequented by students, including, but not limited to classrooms, classroom hallways, gymnasiums, auditoriums and cafeterias. The governing board of the School shall have full discretion to select the appropriate public areas to display the poster at the school site.

Posting

This policy shall be posted on the School's internet website in a manner that is easily accessible to parents/guardians/students.

Coversheet

2022-2023 Compensation Policy: Certificated Support Salary Schedule and Stipend Chart

Section: V. Consent Agenda

Item: C. 2022-2023 Compensation Policy: Certificated Support

Salary Schedule and Stipend Chart

Purpose: Submitted by:

Related Material:

PCA 2022-2023 Certificated Support Salary Schedule_v1_Rev 12.12.2022_Redlined

01.18.2023.pdf

PCA 2022-2023 Stipend Chart_v5_Rev 12.12.2022_Redlined 01.05.2023.pdf

Pacific Coast Academy Certificated Support July 1, 2022-2023 – Salary Schedule

PROGRAM SPECIALIST

Year	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15
Salary	\$90,500	\$92,800	\$95,100	\$97,500	\$100,000	\$102,500	\$105,000	\$107,700	\$110,300	\$113,100	\$115,900	\$118,800	\$121,800	\$124,800	\$128,0
							SCHOOL	PSYCHOL	OGIST						
Ī	Step 1-2 3-4 5-6 7-8 9-10 11-13+														
	Salar	у	\$88,70	00	\$91,9	000	\$96,	600	\$101,	,300	\$10	6,400	(\$111,700	
						SPE	ECH/LANG	GUAGE PA	THOLOGI	ST					
	Step 1-2			3-4		5-	6	7-	·8	9	-10		11-13+		
	Salar	у	\$81,10	00	\$85,3	300	\$89,8	800	\$94,	600	\$99	9,500	\$	5104,500	
NURSE															
	Step)	1-2		3-4	4	5-	6	7-	·8	9	-10		11-13+	
	Salar	у	\$77,10	00	\$81,0	000	\$84,	500	\$88,	800	\$93	3,200		\$97,900	
	OCCUPATIONAL THERAPIST PHYSICAL THERAPIST & MENTAL HEALTH THERAPIST/SOCIAL WORKER														
	Step	o	1-2		3-4	4	5-	6	7-	-8	9	-10		11-13+	

\$85,600

\$90,100

\$94,900

\$99,800

\$81,300

Salary

\$77,300

^{*}Annualized salary includes 201 work days. The 201 work days is a minimum number of work days, and team members may need to work additional days beyond the work calendar.

^{**}Annual salary advancements for longevity are not guaranteed and are subject to the school's operational needs and/or budget approved by the school board.

Stipend	Amount	Description	Eligibility Start	Method of Payment	Base Number of Students
Academic Decathlon Coach/Advisor	\$2,500	Assigned Position: Paid to a certificated teacher to teach Academic Decathlon courses and prepare students for competition.	Eligibility starts at the beginning of the school year and once the support begins.	Paid bimonthly over 10 months of the student calendar. Will be prorated based on period of service during the school year.	28
Academic Pentathlon Coach/Advisor	\$2,500	Assigned Position: Paid to a certificated teacher to teach Academic Pentathlon courses and prepare students for competition.	Eligibility starts at the beginning of the school year and once the support begins.	Paid bimonthly over 10 months of the student calendar. Will be prorated based on period of service during the school year.	N/A
Administrative Support	\$10,000	Assigned Position: Paid to a certificated teacher who applied and received the position.	Eligibility starts at the beginning of the school year.	Paid bimonthly over 10 months; August - May. Will be prorated based on period of service during the school year.	N/A
Career Technical Education (CTE)	\$5,000	Paid to CTE credentialed teachers who applied and received the position to be on the team.	Eligibility starts at the beginning of the school year or whenever job duties begin, whichever is later.	Paid bimonthly over 10 months; August - May. Will be prorated based on period of service during the school year.	N/A
СНҮА	\$2,500	Assigned Position: Paid to a certificated teacher to provide office hours and instruction/support with CHYA curriculum.	Eligibility is earned after service has been completed from start date to end date.	Paid as a lump sum after completion of the work.	28
Counselor Extra Section	\$450 per week for each section of counseling coverage over 3 sections.	Provided to school counselors with a PPS who serve an extra section of students as school counselor.	Eligibility starts at the beginning of the school year and once counseling services begin.	Paid bimonthly over 10 months of the student calendar. Will be prorated based on period of service during the school year.	3 sections, additional pay begins on 4 th section

Stipend	Amount	Description	Eligibility Start	Method of Payment	Base Number of Students
Counselor - Pupil Personnel Services (PPS)	\$8,500	Paid to PPS credentialed teachers who applied and received the position to be on the team.	Eligibility starts at the beginning of the school year or whenever job duties begin, whichever is later.	Paid bimonthly over 10 months; August - May. Will be prorated based on period of service during the school year.	N/A
Elevate Lead Teacher	\$6,000	Assigned Position: Paid to a certificated teacher who facilitates online instruction and regular events for the Elevate Program.	Eligibility starts at the beginning of the school year.	Paid bimonthly over 10 months; August - May. Will be prorated based on period of service during the school year.	28
Elevate Lead Teacher Summer	\$300	Assigned Position: Paid to certificated teachers (12) who will develop and plan the Elevate program for the start of the school year.	Eligibility starts at the beginning of June.	Paid bimonthly for the month of June.	N/A
Extended School Year (ESY)	\$3,500	Paid to special education teachers who provide services during ESY.	Eligibility is earned after service has been completed from start date to end date.	Paid in 2 installments during each of the 2 pay periods of ESY.	N/A
Extra Student	\$100/month/ student for any student after the designated amount.	If the Executive Director assigns additional students to the employee's roster over the designated amount, the employee will be compensated for those students.	Eligibility starts once the HST is full-time, and students are assigned at the Executive Director's discretion. Roster numbers are pulled bimonthly. Extra pay starts on or after 7/15 with a fully executed Master Agreement.	Paid bimonthly over the course of the student days of attendance. Will be prorated based on period of service during the school year.	Designated Amount HST: 28 RC: 16 High School RC: 10 Intervention/ELD: 24
High School Academic Support Coordinator	\$15,000	Assigned Position: Paid to a credentialed teacher who applied and received the position to be a lead for the team.	Eligibility starts at the beginning of the school year.	Paid bimonthly over 12 months; July - June. Will be not prorated. It is a set amount regardless of when hired for the position.	28

Stipend	Amount	Description	Eligibility Start	Method of Payment	Base Number of Students
Highly Qualified Teacher Extra Course	\$450/pay period for each section of Edgenuity coverage and \$670/pay period for each section of ChoicePlus Academy coverage after 5 sections.	Provided to single subject credentialed teachers who teach additional coursework beyond a full load in ChoicePlus Academy or Edgenuity programs.	Eligibility once the teacher begins teaching the additional section.	Paid bimonthly over 10 months of the student calendar.	5 Sections, additional pay begins for 6th section.
Highly Qualified Teacher Summer School	\$31.00/hour	Provided to single subject credentialed teachers who teach additional coursework for high school summer school courses.	Eligibility starts at the beginning of June.	Paid bimonthly over 2 months; June - July. Will be prorated based on period of service during the school year.	N/A
Induction Coach	\$500/ teacher/ semester	Paid to credentialed teachers who work with teachers who are working toward clearing their credential.	Eligibility starts at the beginning of the school year or whenever job duties begin, whichever is later.	Paid bimonthly over 10 months; August - May. Will be prorated based on period of service during the school year.	N/A
Lead Enrollment Specialist	\$1,500	Assigned Position: Paid to an experienced employee who takes lead during the enrollment window.	Eligibility starts during the enrollment window; April-June.	Paid when work has been completed.	N/A
Library Specialist Team Lead	\$7,800	This position is open to current PCA Library Specialists.	Eligibility begins immediately.	Paid \$325 bimonthly over 12 months; July - June.	N/A
Medical Benefit Opt-Out	\$3,000	Provided to staff who opt out of medical benefit coverage.	Eligibility starts at the beginning of the school year.	\$125 paid bimonthly over 12 months; July - June. Will be prorated based on period of service during the school year.	N/A

Stipend	Amount	Description	Eligibility Start	Method of Payment	Base Number of Students
Mileage	\$2,500 per year	Certificated employees who carry a roster and must travel to student monthly meetings.	Eligibility starts at the beginning of the school year and once the teaching begins.	Paid bimonthly over 10 months; August - May. Will be prorated based on period of service during the school year.	N/A
MOU Coordinator	\$8,400	Assigned Position: Paid to designated director to provide support for all employees that are on the shared staff MOU.	Eligibility starts at the beginning of the school year paid July-June.	Paid bimonthly over 12 months; July - June. Will be prorated based on period of service during the school year.	N/A
Occupational Therapist Extended School Year	\$3,500	Paid to Occupational Therapists assigned to provide services during the extended school year.	Eligibility is earned after service has been completed from start date to end date.	Paid in 2 installments during each of the 2 pay periods of the extended school year.	N/A
Online Teacher Sub	\$31.00/ with a total of 2 hours expected	Assigned Position: Paid to a designated HST who volunteered and received the position.	Eligibility starts upon covering an online class as a substitute.	Paid the following paycheck after work and hours are submitted.	N/A
PCA Parent Partner Workshops	\$350 per workshop	Paid to HSTs who sign up to present on an approved topic to parents during a PCA Parent Partners workshop.	Eligibility starts at the beginning of the school year.	Paid as a lump sum, following the workshop, and aligning with the pay periods for HR.	N/A
PCA Presents: New Presentations	\$500 per presentation, max \$2000 per staff member	Paid to staff members who create and present PD to peers.	Eligibility starts at the beginning of the school year.	Paid as a lump sum at the end of each semester.	N/A

Stipend	Amount	Description	Eligibility Start	Method of Payment	Base Number of Students
PCA Presents: Repeat Presentations	\$250 per presentation; max \$500 per staff member	Paid to staff members who create and present a previously presented PD to peers.	Eligibility starts at the beginning of the school year.	Paid as a lump sum at the end of each semester.	N/A
PCA Presents: Teacher Participation	\$40 per session for any additional sessions attended beyond the requirement	Paid to staff members who attend additional PD sessions beyond the requirement.	Eligibility starts at the beginning of the school year.	Paid as a lump sum at the end of each semester.	N/A
Phone/ Internet/ Utilities	\$956.16	Provided to all employees for work expense, including phone, internet, and utilities costs.	For all current employees. Eligibility starts at the beginning of the school year paid bimonthly July - June.	\$39.84 paid bimonthly over July - June. Will be prorated based on period of service during the school year. Payments will align with the employee's work calendar.	N/A
Professional Development Course	\$250 per staff member	Paid to staff members who participate in and complete the assigned Stanford Online Continuing Education Course.	Eligibility starts at the beginning of the school year.	Paid as a lump sum at the end of the school year upon submission of certificate of completion.	N/A
Robotics Teacher (Competition Team)	\$15,000	Assigned Position: Paid to a designated HST who applied and received the position to provide Robotics instruction for the Robotics team.	Eligibility starts at the beginning of the school year and once the teaching begins.	Paid bimonthly over 10 months; August - May. Will be prorated based on period of service during the school year.	28
Spark Teacher	\$9,000	Assigned Position: Paid to a designated HST who applied and received the position to facilitate online instruction and regular events for the Spark Program.	Eligibility starts at the beginning of the school year and once the teaching begins.	Paid bimonthly over 10 months; August - May. Will be prorated based on period of service during the school year.	28

Stipend	Amount	Description	Eligibility Start	Method of Payment	Base Number of Students
Spark Teacher Retention	up to \$3,000	Assigned Position: Paid to designated Spark Teachers based on student retention and performance.	Eligible teachers will be selected and notified in January.	Paid bimonthly from February - May.	N/A
Special Programs Lead	\$6,000	Assigned Position: Paid to a credentialed teacher who applied and received the position to be the lead for their RC team.	Eligibility starts at the beginning of the school year.	Paid bimonthly over 10 months; August-May. Will be prorated based on period of service during the school year.	28
SPED Assessment Team Overage	\$150 per additional assessment	Education specialists completing more than 15 assessments per month will be provided \$150 for each additional assessment.	Stipend is earned after the IEP meeting is held.	Paid as lump sum after completion of the work.	15
SPED Extra Hourly Services Outside the Workday/ Calendar	\$310 for each period of assigned make-up work.	SPED staff will provide services to students who require make-up or compensatory education outside the regular school day instructional hours.	Staff are eligible with Director approval to provide make-up services or compensatory services. Period is eligible from the beginning of the 22/23 school year.	Paid as lump sum after completion of the work.	N/A
SPED Extra Student Teacher	Mild/Moderate \$150/month per extra student. Moderate/Severe \$400/month per extra student	If the Special Education Director assigns additional students to the employee's full-time caseload, the employee will receive \$150/month per student in the Mild/Moderate program, \$400/month per student in the Moderate/Severe program.	Eligibility starts once rosters surpass required roster limits.	Paid bimonthly over 10 months; August - May.	Mild/Mod 22 Mod/Severe 9
SPED In-Person Services Teacher	Up to .25 in-person (10 hours per week) = \$1,500 Up to .5 in-person (20 hours per week) = \$3,000 Up to .75 in-person (30 hours per week) = \$4,500 Up to 1.0 - in-person (40 hours per week) = \$6,000	Assigned position for Education Specialists. Must provide services to identified student(s) in-person.	Stipend to begin first full pay period following board approval.	Paid bimonthly over 10 months; August-May. Will be prorated based on period of service during the school year.	N/A

Stipend	Amount	Description	Eligibility Start	Method of Payment	Base Number of Students
SPED Lead Extended School Year (ESY) Teacher	\$1,000	Lead ESY teacher is responsible for organizing various components of ESY program and managing day to day operations during ESY	Stipend is earned after completion of ESY	Paid as lump sum after completion of the work	N/A
SPED Lead Teacher	\$1,000	Assigned Position: Must be in a leadership role and an authority in compliance, training, and support in the field of special education.	Eligibility starts at the beginning of the school year.	Paid bimonthly over 10 months of the student calendar. Will be prorated based on period of service during the school year.	N/A
SPED Summer Training	\$300 per each day of training	Paid to new staff assigned to training over the summer.	Eligibility is earned after training has been completed.	Paid as lump sum after completion of the work.	N/A
Speech Pathologist Extended School Year	\$3,500	Paid to Speech Pathologists assigned to provide services during the extended school year.	Eligibility is earned after service has been completed from start date to end date.	Paid in 2 installments during each of the 2 pay periods of the extended school year.	N/A
Speech Pathologist Lead	\$1,000	Assigned Position: Must be in a leadership role and an authority in compliance, training, and support in the field of speech pathology.	Eligibility Starts at the beginning of the employee's first workday.	Paid bimonthly over 10 months of the student calendar. Will be prorated based on the period of service during the school year.	N/A
Testing Team Lead	\$6,000	Assigned Position: Paid to a credentialed teacher who applied and received the position to be the lead for their RC team.	Eligibility starts at the beginning of the school year.	Paid bimonthly over 10 months; August-May. Will be prorated based on period of service during the school year.	28

Stipend	Amount	Description	Eligibility Start	Method of Payment	Base Number of Students
TK ECE Cohort Completion	\$2,000	Paid to HSTs upon completion of the Early Childhood Education 12-unit course sequence with the cohort through UCLA Extension and the assigned TK work duties (TK Park Days, TK Parent and Teacher Workshops, TK Resource Website).	Eligibility is earned after course sequence and assigned work has been completed.	Paid as lump sum after completion of work.	N/A