



Clarksville Charter School

Regular Scheduled Board Meeting

Date and Time

Wednesday September 15, 2021 at 6:30 PM PDT

Location

Join Zoom Meeting-**UPDATED ZOOM Link**

<https://sequoiagrove-org.zoom.us/j/82885775759>

Meeting ID: 828 8577 5759

One tap mobile

+16699006833,,82885775759# US (San Jose)

+14086380968,,82885775759# US (San Jose)

Dial by your location

+1 669 900 6833 US (San Jose)

The mission of Clarksville Charter School is to develop the individual gifts of students in El Dorado County and adjacent counties to become critical thinkers, responsible citizens and innovative leaders prepared for academic and real-life achievement in the 21st Century. The mission will be accomplished through quality, personalized, standards-based education which could include online coursework, offline textbook work, project-based learning, and unique hands-on and experiential learning experiences facilitated in partnership with students, parents, staff, and community.

Agenda

	Purpose	Presenter	Time
I. Opening Items			6:30 PM
A. Record Attendance		Emily Allen	1 m
B. Call the Meeting to Order		Emily Allen	1 m
C. Approval of the Agenda	Vote	Emily Allen	1 m
D. Public Comments		Emily Allen	2 m
E. Approve Minutes	Approve Minutes	Emily Allen	1 m
Approve minutes for Regular Schedule Board Meeting on July 21, 2021			
F. Approve Minutes	Approve Minutes	Emily Allen	1 m
Approve minutes for Special Board Meeting on August 4, 2021			
G. Approve Minutes	Approve Minutes	Emily Allen	1 m
Approve minutes for Special Board Meeting on September 8, 2021			
H. Executive Director's Report		Jenell Sherman	10 m
II. Finances			6:48 PM
A. July - August Financials	Vote	Darlington Ahaiwe	10 m
B. ESSER III Funding	Discuss	Jenell Sherman	5 m
C. Carryover of Sick Time	Vote	Jenell Sherman	5 m
III. Operations			7:08 PM
A. Teacher Evaluations	Vote	Jenell Sherman	10 m
B. Teacher Contracts	Vote	Jenell Sherman	5 m
C. Over 5 Students Supplemental Contract	Vote	Jenell Sherman	5 m
D. Organizational Chart with Staff Names	FYI	Jenell Sherman	5 m
IV. Governance			7:33 PM

	Purpose	Presenter	Time
A. Governing Board Executive Order	Discuss	Jenell Sherman	5 m
B. Board Member Nomination: Lisa Winton	Vote	Jenell Sherman	5 m
C. Governing Board Vacancy	FYI	Jenell Sherman	2 m
Clarksville Charter School has an opening for one board member for CSO. Prior board meetings voted on a working group to interview and recommend a CCS board member.			
D. Discussion and Potential Action of Board Roles	Vote	Emily Allen	10 m
E. Upcoming Compliance Items	FYI	Jenell Sherman	5 m
F. Closed Session with Jenell Sherman to Discuss Goals	Vote	Emily Allen	15 m
V. Closing Items			8:15 PM
A. Board of Director's Comments & Requests	Discuss		2 m
B. Announcement of Next Regular Scheduled Board Meeting	Vote	Emily Allen	1 m
The Next Regular Scheduled Board Meeting is October 20, 2021 at 6:30 PM.			
C. Adjourn Meeting	Vote	Emily Allen	1 m

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scheduled board meeting so every reasonable effort can be made to accommodate you. (Government Code § 54954.2; Americans with Disabilities Act of 1990, § 202 (42 U.S.C. § 12132)).

Coversheet

Approve Minutes

Section: I. Opening Items
Item: E. Approve Minutes
Purpose: Approve Minutes
Submitted by:
Related Material: Minutes for Regular Schedule Board Meeting on July 21, 2021

APPROVED



Clarksville Charter School

Minutes

Regular Schedule Board Meeting

Date and Time

Wednesday July 21, 2021 at 6:30 PM

Location

Join Zoom Meeting

<https://sequoiagrove-org.zoom.us/j/97355146967>

Meeting ID: 973 5514 6967

One tap mobile

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Dial by your location

+1 669 900 6833 US (San Jose)

+1 408 638 0968 US (San Jose)

+1 346 248 7799 US (Houston)

+1 253 215 8782 US (Tacoma)

+1 312 626 6799 US (Chicago)

+1 646 876 9923 US (New York)

+1 301 715 8592 US (Washington DC)

Meeting ID: 973 5514 6967

Find your local number: <https://sequoiagrove-org.zoom.us/u/acJqEcbl0p>

The mission of Clarksville Charter School is to develop the individual gifts of students in El Dorado County and adjacent counties to become critical thinkers, responsible citizens and innovative leaders prepared for academic and real-life achievement in the 21st Century. The

mission will be accomplished through quality, personalized, standards-based education which could include online coursework, offline textbook work, project-based learning, and unique hands-on and experiential learning experiences facilitated in partnership with students, parents, staff, and community.

Directors Present

Emily Allen (remote), Kelley Laliberte (remote), Keri Dalebout (remote), Lisa Jobe (remote)

Directors Absent

None

Guests Present

Darcy Belleza (remote), Jenell Sherman (remote), Julie Haycock-Cavender (remote), Katie Royer (remote)

I. Opening Items

A. Record Attendance

B. Call the Meeting to Order

Keri Dalebout called a meeting of the board of directors of Clarksville Charter School to order on Wednesday Jul 21, 2021 at 6:39 PM.

C. Approval of the Agenda (p. 1-4)

Lisa Jobe made a motion to approve the Agenda with the amendment of tabling Item 5a (New Vendor Contracts) and moving Board Member Appointment up to Item 1D.

Keri Dalebout seconded the motion.

Jenell Sherman requested to table the Vendor Contract, Item 5a.

The board **VOTED** to approve the motion.

Roll Call

Emily Allen Abstain

Kelley Laliberte Aye

Keri Dalebout Aye

Lisa Jobe Aye

D. Board Member Appointment

Lisa Jobe made a motion to appoint Emily Allen as new Governing Board Member and President.

Kelley Laliberte seconded the motion.

The board **VOTED** to approve the motion.

Roll Call

Lisa Jobe Aye
Kelley Laliberte Aye
Keri Dalebout Aye
Emily Allen Abstain

Lisa Jobe made a motion to appoint Keri Dalebout as acting Secretary for the remainder of this Governing Board Meeting.

Kelley Laliberte seconded the motion.

The board **VOTED** unanimously to approve the motion.

E. Public Comments

No public comments.

F. Approve Minutes (p. 5-10)

Kelley Laliberte made a motion to approve the minutes from Regular Scheduled Board Meeting on 06-14-21.

Keri Dalebout seconded the motion.

The board **VOTED** unanimously to approve the motion.

G. Executive Director's Report (p. 11-26)

Jenell Sherman presented the *Executive Director Report*.

- **Personnel Update-** Royce Gough is CEO of Sequoia Grove Charter Alliance (SGCA), Dr. Amanda Johnson is CFO for the Schools, Interim Director of Education Services is Megan Nason
- **New Websites-** launched July 1, 2021
- **New Legislation-** Charter Renewal Extension Ed. Code 47607.4, New Charter Moratorium 47612.7(a), Updated Independent Study Policy and Updated Master Agreements, Synchronous Learning Opportunities, Transitional Kindergarten Changes, AB 104: Immediate
- **Enrollment Update-** 1532 students currently enrolled, Goal is 1635 students
- **Sequoia Grove Charter Alliance Updates-** Transition of Services began July 1, 2021, Sequoia Grove Buildings include Clarksville Resource Center (open to Clarksville families and staff), North and South Offices (open to staff only), Product Ordering Timeline, Streamlining Processing, On-Boarding Community Partners (formerly called Vendors), Lending Library- Using Follet Library System, Target date to resume Library serviced is October 1, 2021, Resource Center planning to open on August 16, 2021
- **Board Vacancy-** 1 opening, also CSO openings
- **Back to School-** Teachers return August 2, 2021, Students return August 16, 2021

- **Community Support-** Summer Edition Newsletter, Park Days, Consumable Curriculum Exchange, Waiting Game Ideas, Free Homeschool Resources

II. Governance

A. Upcoming Compliance Items

Jenell Sherman presented the Upcoming Compliance Items.

B. Governing Board Vacancy

There is one Governing Board Member vacancy.

C. Governing Board Self-Evaluation

Emily Allen lead the discussion of the Governing Board Self-Evaluation.

Governing Board requested closed session be added to August Board Meeting Agenda to discuss goals with Jenell Sherman.

Lisa Jobe will write a communication to families introducing the Governing Board.

III. Finances

A. Education Protection Account Budget 2021-22

Lisa Jobe made a motion to approve the Education Protection Account Budget 2021-2022.

Keri Dalebout seconded the motion.

Darlington Ahaiwe presented the Education Protection Account Budget 2021-2022.

The board **VOTED** unanimously to approve the motion.

IV. Operations

A. Organizational Chart

Keri Dalebout made a motion to approve the Organizational Chart.

Lisa Jobe seconded the motion.

Jenell Sherman presented the Organizational Chart.

The board **VOTED** unanimously to approve the motion.

B. Employee Handbook Amendment

Lisa Jobe made a motion to approve the Employee Handbook Amendment.

Kelley Laliberte seconded the motion.

Jenell Sherman presented the Employee Handbook Amendment.

The board **VOTED** unanimously to approve the motion.

V. Academic Excellence

A. New Vendor Contract

Item tabled.

VI. Closing Items

A. Board of Director's Comments & Requests

Emily Allen requested to have discussion of Governing Board Officer's roles at next regular scheduled board meeting.

Emily Allen opened discussion about Tech Policy regarding new tech for students and communication to families.

Lisa Jobe asked about vaccine policy for in-person instruction.

B. Announcement of Next Regular Scheduled Board Meeting

Emily Allen announced the Next Regular Scheduled Board Meeting is August 18, 2021 at 6:30 PM.

C. Adjourn Meeting

Lisa Jobe made a motion to adjourn the meeting.

Keri Dalebout seconded the motion.

The board **VOTED** unanimously to approve the motion.

There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 8:50 PM.

Respectfully Submitted,
Emily Allen

Prepared by:
Katie Royer

Noted by:

Board Secretary

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Coversheet

Approve Minutes

Section: I. Opening Items
Item: F. Approve Minutes
Purpose: Approve Minutes
Submitted by:
Related Material: Minutes for Special Board Meeting on August 4, 2021

APPROVED



Clarksville Charter School

Minutes

Special Board Meeting

Date and Time

Wednesday August 4, 2021 at 6:00 PM

Clarksville Special Board Meeting

When Wed Aug 4, 2021 6pm – 6:30pm Pacific Time - Los Angeles

Where [https://us02web.zoom.us/j/81739783595?](https://us02web.zoom.us/j/81739783595?pwd=dIZPdFRNR0VtVjJoZWwyVmVUczdnZz09)

[pwd=dIZPdFRNR0VtVjJoZWwyVmVUczdnZz09](https://us02web.zoom.us/j/81739783595?pwd=dIZPdFRNR0VtVjJoZWwyVmVUczdnZz09) ([map](#))

Who • jenn.kramer@sequoiagrove.org - organizer

Jenn Kramer is inviting you to a scheduled Zoom meeting.

Join Zoom Meeting

<https://us02web.zoom.us/j/81739783595?pwd=dIZPdFRNR0VtVjJoZWwyVmVUczdnZz09>

Meeting ID: 817 3978 3595

Passcode: 770691

One tap mobile

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+13462487799,,81739783595#,,,,*770691# US (Houston)

Dial by your location

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+1 346 248 7799 US (Houston)

+1 253 215 8782 US (Tacoma)

+1 312 626 6799 US (Chicago)

+1 646 558 8656 US (New York)

+1 301 715 8592 US (Washington DC)

Meeting ID: 817 3978 3595

Passcode: 770691

Find your local number: <https://us02web.zoom.us/j/keBd2Y3cn9>

Directors Present

Emily Allen (remote), Kelley Laliberte (remote), Keri Dalebout (remote), Lisa Jobe (remote)

Directors Absent

None

Guests Present

Darcy Belleza (remote), Jenell Sherman (remote), Julie Haycock-Cavender (remote), Katie Royer (remote)

I. Opening Items

A. Record Attendance

B. Call the Meeting to Order

Emily Allen called a meeting of the board of directors of Clarksville Charter School to order on Wednesday Aug 4, 2021 at 6:03 PM.

C. Approval of the Agenda (p. 1-4)

Lisa Jobe made a motion to approve the Agenda.

Keri Dalebout seconded the motion.

The board **VOTED** unanimously to approve the motion.

Lisa Jobe made a motion to appoint Kelley Laliberte as Secretary for this meeting.

Keri Dalebout seconded the motion.

The board **VOTED** unanimously to approve the motion.

D. Public Comments

No public comments.

II. Operations

A. Employee Handbook- Technology Policy

Keri Dalebout made a motion to approve the Employee Handbook Technology Policy Addition.

Lisa Jobe seconded the motion.

Jenell Sherman presented the Employee Handbook Technology Policy Addition.

The board **VOTED** unanimously to approve the motion.

B. Salary Schedule for Part-Time Specialized Teacher

Keri Dalebout made a motion to approve the Salary Schedule for Part-Time Specialized Teacher.

Lisa Jobe seconded the motion.

Jenell Sherman presented the Salary Schedule for Part-Time Specialized Teacher.

The board **VOTED** unanimously to approve the motion.

III. Academic Excellence

A. New Vendor Contract

Keri Dalebout made a motion to approve the New Vendor Contract.

Kelley Laliberte seconded the motion.

Stephanie Terrell presented the New Vendor Contract.

Lisa Jobe disagrees with allowing some vendors, such as Outschool, to not use Department of Justice background checks.

Staff will get more advice from legal regarding background check, etc.

The board **VOTED** to approve the motion.

Roll Call

Lisa Jobe Aye

Kelley Laliberte Aye

Emily Allen Aye

Keri Dalebout Aye

B. Parent Student Handbook

Lisa Jobe made a motion to approve the Parent Student Handbook.

Kelley Laliberte seconded the motion.

Jenell Sherman presented the Parent Student Handbook.

The board **VOTED** unanimously to approve the motion.

C. Independent Study Policy

Lisa Jobe made a motion to approve the Independent Study Policy.

Keri Dalebout seconded the motion.

Jenell Sherman presented the Independent Study Policy.

Examples of practical ways of offering Synchronous and Asynchronous lessons were shared.

The board **VOTED** unanimously to approve the motion.

IV. Closing Items

A. Board of Director's Comments & Requests

Lisa Jobe is working on the Board Letter of Introduction.

Lisa Jobe asked about Board member recruitment efforts.
Keri Dalebout inquired about plans to appoint Board Secretary.

B. Announcement of Next Regular Scheduled Board Meeting

Emily Allen announced the Next Regular Scheduled Board Meeting is August 18, 2021 at 6:30 PM.

C. Adjourn Meeting

Keri Dalebout made a motion to adjourn the meeting.
Lisa Jobe seconded the motion.
The board **VOTED** unanimously to approve the motion.
There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 6:50 PM.

Respectfully Submitted,
Emily Allen

Prepared by:
Katie Royer

Noted by:

Board Secretary

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Coversheet

Approve Minutes

Section: I. Opening Items
Item: G. Approve Minutes
Purpose: Approve Minutes
Submitted by:
Related Material: Minutes for Special Board Meeting on September 8, 2021

APPROVED



Clarksville Charter School

Minutes

Special Board Meeting

Date and Time

Wednesday September 8, 2021 at 6:30 PM

Clarksville Special Board Meeting

Time: Sep 8, 2021 06:30 PM Pacific Time (US and Canada)

Join Zoom Meeting

<https://sequoiagrove-org.zoom.us/j/87234795661>

Meeting ID: 872 3479 5661

One tap mobile

+16699006833,,87234795661# US (San Jose)

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Dial by your location

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Meeting ID: 872 3479 5661

Find your local number: <https://sequoiagrove-org.zoom.us/j/87234795661>

Directors Present

Emily Allen (remote), Kelley Laliberte (remote), Keri Dalebout (remote), Lisa Jobe (remote)

Directors Absent

None

Guests Present

Darlington Ahaiwe (remote), Jenell Sherman (remote), Katie Royer (remote)

I. Opening Items

A. Record Attendance

B. Call the Meeting to Order

Emily Allen called a meeting of the board of directors of Clarksville Charter School to order on Wednesday Sep 8, 2021 at 6:33 PM.

C. Approval of the Agenda

Lisa Jobe made a motion to approve the Agenda.

Kelley Laliberte seconded the motion.

The board **VOTED** unanimously to approve the motion.

D. Public Comments

No public comments.

II. Financials

A. Unaudited Actuals Report

Lisa Jobe made a motion to approve the Unaudited Actual Report/June Financials.

Keri Dalebout seconded the motion.

Darlington Ahaiwe presented the Unaudited Actual Report/June Financials.

The board **VOTED** unanimously to approve the motion.

III. Operations

A. Resolution for Charter Extension

Keri Dalebout made a motion to approve the Resolution for Charter Extension.

Lisa Jobe seconded the motion.

Jenell Sherman presented the Resolution for Charter Extension.

The board **VOTED** unanimously to approve the motion.

IV. Governance

A. Discussion on Board Training

Jenell Sherman presented Board Training options.

The Governing Board would prefer live trainings spread out over several board meetings.

Governing Board requested an organizational chart with staff names included.

V. Closing Items

A. Board of Director's Comments & Requests

No comments or requests.

B. Announcement of Next Regular Scheduled Board Meeting

Emily Allen announced the next Regular Scheduled Board Meeting is September 15, 2021 at 6:30 PM.

C. Adjourn Meeting

Lisa Jobe made a motion to adjourn the meeting.

Kelley Laliberte seconded the motion.

The board **VOTED** unanimously to approve the motion.

There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 6:57 PM.

Respectfully Submitted,
Emily Allen

Prepared by:

Katie Royer

Noted by:

Board Secretary

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Coversheet

Executive Director's Report

Section: I. Opening Items
Item: H. Executive Director's Report
Purpose: FYI
Submitted by:
Related Material: CCS ED Report September Board Meetings.pptx



Regular Board Meeting

September 15, 2021

Clarksville Charter School



TODAY'S AGENDA

01 **BACK TO SCHOOL**
Growing Together

02 **NEW PROGRAMS**
High School, CTE, AVA, Cadet Corps

03 **ASSESSMENT UPDATE**
With Kristie Nicosia

04 **ENROLLMENT UPDATE**
View the latest numbers

05 **ORDERING UPDATE**
Ordering Stats for our school

06 **COVID-19 UPDATE**
Regarding Governor's Measure



GROWING TOGETHER!

We welcomed students back on
Monday, August 16th.

It's going to be a beautiful year!





NEW ACADEMIC & ENRICHMENT PROGRAMS FOR 2021-22

ADVENTURE ACADEMY

- Academic enrichment program that supports & supplements core content instruction for students in TK-8th Grades.
 - AVA classes will not replace a student's core curriculum, but instead will add educational adventure to their learning plan
- 4 week sessions starting September 13
- HSTs can teach in our 4-week sessions for a stipend
- There will be virtual and in person options



SYNC UP & DIL

- Launched Instructional Opportunities for all students with their teacher of record
- Instructional Admin provided open and go lessons for all HSTs
- Launched a daily opportunity for all 4th-8th graders via Zoom to learn about technology began August 16th

CA CADET CORPS

- Leadership opportunity open to all 7th-12 grade students.
- The Mission of the CACC is to provide students with a quality educational & leadership development program that prepares students for success in college or the workforce.
- Reach out to Elizabeth Platt for more Info



HIGH SCHOOL PROGRAMS

With Shannon Breckenridge



HIGH SCHOOL SPECIAL ENROLLMENT

With Shannon Breckenridge

CONCURRENT



- Choice of colleges
- Wider variety of courses
- CTE opportunities
- Family manages enrollment and transcripts
- In courses mixed with college students

DUAL



- Offered in our partnership with Yuba College
- Pre-selected courses, college GE focus
- Limited to homeschooling high schoolers
- Supportive professors hand-picked to work with high school students.

CAREER TECHNOLOGY EDUCATION



Open to 7-12th graders

Enriched by CCGI + Earn & Learn Partners

3 Ways to CTE:

- HSVA
- Edmentum and Edynamic Learning
- Community College

CTE events will be shared out in the Sequoia
Scoop on Tuesdays

ASSESSMENT UPDATE

With Kristie Nicosia



Sequoia Grove Assessment Plan 2021-2022

Assessment	Dates	Administered By	Purpose	Student Population
Fall Star Test: ELA & Math	August 23 - September 17	Families at home	Initial incoming assessment, instructional planning	TK-11
Initial ELPAC	1st 30 days of enrollment	EL team and HSTs as needed	Initial EL assessment, instructional planning	Newly designated EL students
CAASPP IAB: Math only	January 10 - February 4	HSTs at LP meeting	Mid-year growth check, CAASPP practice and exposure prior to Spring	3-8 & 11
Winter Star Test: ELA only	January 10 - February 4	Families at home	Mid-year growth check	3-8 & 11
Winter Star Test: ELA & Math	January 10 - February 4	Families at home	Mid-year growth check	TK-2, 9, & 10
PFT <input type="checkbox"/>	February 1 - March 31	HSTs at local parks	Annual physical fitness testing	5, 7, & 9
Summative ELPAC	February 1 - February 28	EL team and HSTs as needed	Summative EL assessment	All designated EL students
CAASPP (ELA & Math) CAST (Science) CAA (Alternative Assessment)	March 7 - May 13 (tentative)	HSTs at local testing locations	Summative assessment	CAASPP (3-8, 11) CAST (5, 8, 11) CAA (as needed per IEP)
Spring Star Test: ELA & Math	April 19 - May 13	Families at home	EOY internal assessment	TK-11

Fall STAR Testing Participation



School	Reading	Math
Clarksville	52%	59%
Feather River	49%	57%
Lake View	46%	59%
Winship	44%	54%



The Fall Star testing window closes Friday, September 17, 2021.



ENROLLMENT UPDATE

CURRENT

1520

IN-PROCESS

40

OPENINGS

75

WAITLIST

5

93% OF A GOAL OF 1655



ORDERING UPDATE

With Stephanie Terrell

ORDERING UPDATE

8958

Orders Placed

5482

Orders Processed

3476

Orders in the Queue

Totals across Sequoia Grove Schools ~ 2 1/2 weeks out



COMMUNITY PARTNER ONBOARDING

- Returning vendors were reactivated with a 30-day grace period
- New vendor Applications sent beginning 9/1
- In-process of auditing and deactivating vendors who have not responded to the 30 day grace period



COVID-19 Updates



For any staff member who has *not* demonstrated verification of COVID-19 Vaccination*:

Weekly Testing: Any staff meeting in-person at least once a week with another staff member or family

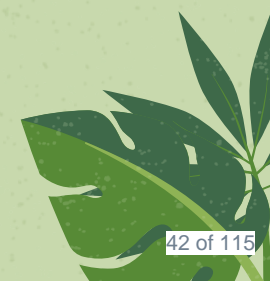
Intermittent Testing: Any staff member meeting in-person intermittently must test negative within 72 hours before meeting

COVID Tests will be provided for staff by the school

*Plan is vetted through Legal Council



THANK YOU!



Coversheet

July - August Financials

Section: II. Finances
Item: A. July - August Financials
Purpose: Vote
Submitted by:
Related Material: Clarksville_Financial Package_August 2021.pdf



Clarksville Charter School

Monthly Financial Presentation – July & August 2021

CLARKSVILLE – July Highlights

- Year-end projections decreased by 8%. (\$1.8M)- (Decrease in enrollment projections)
- Year-end expense projections decreased by 9%. (Student Allotment and Hiring)
- Year-end surplus projected at \$830k. (Budget; \$632k)
- Senate Bill-740 Requirements:
 - 40/80 Expense Ratio ✓
 - 25:1 Pupil-Teacher ratio ✓

CLARKSVILLE – August Highlights

- Year-end projections increased by 6%.
- Year-end expense increased by 9%.
- Year-end surplus projected at \$433k. (July; \$830k)
- Senate Bill-740 Requirements:

- 40/80 Expense Ratio ✓
- 25:1 Pupil-Teacher ratio ✓

Cert.	Instr.
43.7%	83.6%
676,830	641,545

Pupil:Teacher Ratio
21.62 :1

Attendance Data and Metrics

Enrollment & Per Pupil Data			
	<u>Actual</u>	<u>Forecast</u>	<u>Budget</u>
<i>Average Enrollment</i>	<i>n/a</i>	<i>1580</i>	<i>1633</i>
<i>ADA</i>	<i>n/a</i>	<i>1548</i>	<i>1600</i>
<i>Attendance Rate</i>	<i>n/a</i>	<i>98.0%</i>	<i>98.0%</i>
<i>Unduplicated %</i>	<i>34.9%</i>	<i>34.6%</i>	<i>34.9%</i>
<i>Revenue per ADA</i>		<i>\$11,404</i>	<i>\$11,303</i>
<i>Expenses per ADA</i>		<i>\$11,117</i>	<i>\$10,908</i>

CLARKSVILLE - Revenue

- State revenue variance resulted from adjustment to projected average daily attendance (ADA).

	Year-to-Date			Annual/Full Year		
	Actual	Budget	Fav/(Unf)	Forecast	Budget	Fav/(Unf)
Revenue						
State Aid-Rev Limit	\$ 562,961	\$ 562,814	\$ 147	\$ 14,722,129	\$ 15,220,129	\$ (498,000)
Federal Revenue	10,198	6,990	3,208	798,705	804,949	(6,244)
Other State Revenue	118,534	35,526	83,008	2,134,362	2,060,235	74,128
Other Local Revenue	2,332	-	2,332	2,332	-	2,332
Total Revenue	\$ 694,025	\$ 605,330	\$ 88,695	\$ 17,657,528	\$ 18,085,312	\$ (427,784)

CLARKSVILLE - Expenses

- Interest: Decrease in projected cost related to receivable sales.

Expenses	Year-to-Date			Annual/Full Year		
	Actual	Budget	Fav/(Unf)	Forecast	Budget	Fav/(Unf)
Certificated Salaries	\$ 917,878	\$ 1,004,485	\$ 86,607	\$ 6,402,487	\$ 6,375,910	\$ (26,577)
Classified Salaries	64,477	74,644	10,167	386,481	447,861	61,380
Benefits	398,152	311,644	(86,509)	2,055,565	1,959,066	(96,499)
Books and Supplies	394,056	444,566	50,511	3,999,504	3,913,813	(85,691)
Subagreement Services	80,098	332,967	252,869	2,165,417	2,260,472	95,054
Operations	33,249	42,350	9,101	244,999	254,100	9,101
Facilities	7,645	11,687	4,041	62,245	70,120	7,875
Professional Services	188,125	239,272	51,147	1,777,583	1,756,035	(21,548)
Depreciation	684	500	(184)	4,017	3,000	(1,017)
Interest	25,668	101,264	75,596	125,456	412,645	287,189
Total Expenses	\$ 2,110,032	\$ 2,563,379	\$ 453,347	\$ 17,223,755	\$ 17,453,021	\$ 229,267

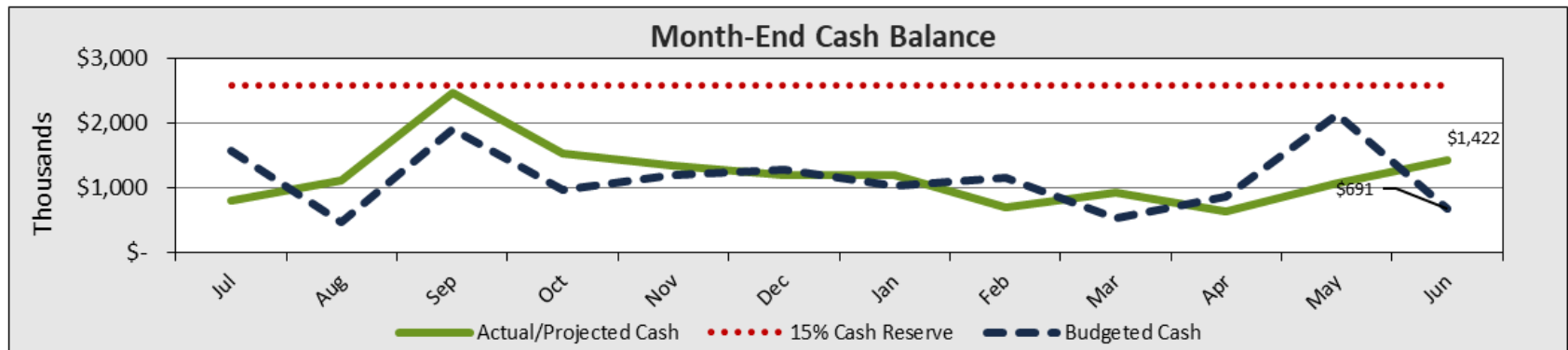
CLARKSVILLE - Fund Balance

- Variance in projected surplus consistent with ADA adjustment.

	<i>Year-to-Date</i>			<i>Annual/Full Year</i>		
	Actual	Budget	Fav/(Unf)	Forecast	Budget	Fav/(Unf)
Total Surplus(Deficit)	\$ (1,416,007)	\$ (1,958,049)	\$ 542,042	\$ 433,773	\$ 632,291	\$ (198,518)
Beginning Fund Balance	<u>124,047</u>	<u>124,047</u>		<u>124,047</u>	<u>124,047</u>	
Ending Fund Balance	<u>\$ (1,291,960)</u>	<u>\$ (1,834,002)</u>		<u>\$ 557,820</u>	<u>\$ 756,338</u>	
<i>As a % of Annual Expenses</i>	-7.5%	-10.5%		3.2%	4.3%	

CLARKSVILLE - Cash Balance

- No concerns projected in cash balance.
- Year-end cash projected at \$1.4M (includes receivable sales)



CLARKSVILLE - Appendix

- Monthly Cash Flow / Forecast 20-21
- Budget vs. Actual- August
- Statement of Financial Position- August
- Statement of Cash Flows- August
- Budget vs. Actual- August
- Statement of Financial Position- August
- Statement of Cash Flows- August
- Check Register
- AP Aging
- Due-To/Due-From Balance

Clarksville Charter School

Monthly Cash Flow/Forecast FY21-22

Revised 9/8/2021

ADA = 1548.40



	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Year-End Accruals	Annual Forecast	Original Budget Total	Favorable / (Unfav.)
Subagreement Services																
5101 Nursing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5102 Special Education	554	6,411	78,300	78,300	78,300	78,300	78,300	78,300	78,300	78,300	78,300	78,300	-	789,965	841,700	51,735
5103 Substitute Teacher	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5104 Transportation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5105 Security	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5106 Other Educational Consultants	-	(40,895)	61,129	60,964	40,031	72,660	65,248	80,733	137,759	131,722	42,387	57,605	-	709,344	733,866	24,522
5107 Instructional Services	57,015	57,015	55,208	55,208	55,208	55,208	55,208	55,208	55,208	55,208	55,208	55,208	-	666,109	684,906	18,797
	57,569	22,530	194,637	194,472	173,539	206,168	198,756	214,241	271,267	265,230	175,895	191,113	-	2,165,417	2,260,472	95,054
Operations and Housekeeping																
5201 Auto and Travel	-	442	8	8	8	8	8	8	8	8	8	8	-	525	100	(425)
5300 Dues & Memberships	4,995	1,100	842	842	842	842	842	842	842	842	842	842	-	14,512	10,100	(4,412)
5400 Insurance	10,453	13,083	14,617	14,617	14,617	14,617	14,617	14,617	14,617	14,617	14,617	14,617	-	169,702	175,400	5,698
5501 Utilities	-	-	583	583	583	583	583	583	583	583	583	583	-	5,833	7,000	1,167
5502 Janitorial Services	-	1,600	883	883	883	883	883	883	883	883	883	883	-	10,433	10,600	167
5516 Miscellaneous Expense	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5531 ASB Fundraising Expense	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5900 Communications	331	775	3,583	3,583	3,583	3,583	3,583	3,583	3,583	3,583	3,583	3,583	-	36,940	43,000	6,060
5901 Postage and Shipping	26	443	658	658	658	658	658	658	658	658	658	658	-	7,053	7,900	847
	15,805	17,443	21,175	21,175	21,175	21,175	21,175	21,175	21,175	21,175	21,175	21,175	-	244,999	254,100	9,101
Facilities, Repairs and Other Leases																
5601 Rent	3,910	3,910	3,760	3,760	3,760	3,760	3,760	3,760	3,760	3,760	3,760	3,760	-	45,421	45,120	(301)
5602 Additional Rent	1,147	1,147	1,683	1,683	1,683	1,683	1,683	1,683	1,683	1,683	1,683	1,683	-	19,127	20,200	1,073
5603 Equipment Leases	-	-	-	-	-	-	-	-	-	-	-	-	-	-	3,600	3,600
5604 Other Leases	(2,584)	-	-	-	-	-	-	-	-	-	-	-	-	(2,584)	-	2,584
5605 Real/Personal Property Taxes	-	-	17	17	17	17	17	17	17	17	17	17	-	167	-	(167)
5610 Repairs and Maintenance	-	115	-	-	-	-	-	-	-	-	-	-	-	115	1,200	1,085
	2,473	5,172	5,460	5,460	5,460	5,460	5,460	5,460	5,460	5,460	5,460	5,460	-	62,245	70,120	7,875
Professional/Consulting Services																
5801 IT	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5802 Audit & Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-	-	8,700	8,700
5803 Legal	-	2,945	8,992	8,992	8,992	8,992	8,992	8,992	8,992	8,992	8,992	8,992	-	92,862	107,900	15,038
5804 Professional Development	-	575	3,770	3,770	3,770	3,770	3,770	3,770	3,770	3,770	3,770	3,770	-	38,275	45,240	6,965
5805 General Consulting	-	400	2,750	2,750	2,750	2,750	2,750	2,750	2,750	2,750	2,750	2,750	-	27,900	33,000	5,100
5806 Special Activities/Field Trips	-	1,656	16,349	16,305	10,706	19,433	17,451	21,593	36,844	35,230	11,337	15,407	-	202,311	209,093	6,782
5807 Bank Charges	639	703	11,333	11,333	11,333	11,333	11,333	11,333	11,333	11,333	11,333	11,333	-	114,675	11,100	(103,575)
5808 Printing	-	-	942	942	942	942	942	942	942	942	942	942	-	9,417	-	(9,417)
5809 Other taxes and fees	632	482	-	-	-	-	-	-	-	-	-	-	-	1,114	13,400	12,286
5810 Payroll Service Fee	290	1,006	1,808	1,808	1,808	1,808	1,808	1,808	1,808	1,808	1,808	1,808	-	19,379	21,700	2,321
5811 Management Fee	83,383	84,158	80,959	80,959	80,959	80,959	80,959	80,959	80,959	80,959	80,959	80,959	-	977,125	1,001,399	24,273
5812 District Oversight Fee	-	11,259	14,226	20,414	18,866	18,866	20,414	18,866	38,710	33,980	32,431	32,431	33,980	294,443	304,403	9,960
5813 County Fees	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5814 SPED Encroachment	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5815 Public Relations/Recruitment	-	-	8	8	8	8	8	8	8	8	8	8	-	83	100	17
	84,942	103,183	141,137	147,281	140,134	148,861	148,427	151,020	186,116	179,771	154,330	158,400	33,980	1,777,583	1,756,035	(21,548)
Depreciation																
6900 Depreciation Expense	342	342	333	333	333	333	333	333	333	333	333	333	-	4,017	3,000	(1,017)
	342	342	333	333	333	333	333	333	333	333	333	333	-	4,017	3,000	(1,017)
Interest																
7438 Interest Expense	9,897	15,771	25,328	-	44,460	-	-	-	-	30,000	-	-	-	125,456	412,645	287,189
	9,897	15,771	25,328	-	44,460	-	-	-	-	30,000	-	-	-	125,456	412,645	287,189
Total Expenses	891,941	1,218,091	1,435,556	1,415,526	1,345,630	1,477,007	1,449,591	1,528,745	1,850,409	1,840,403	1,327,434	1,409,443	33,980	17,223,755	17,453,021	229,267
Monthly Surplus (Deficit)	(851,987)	(564,020)	(642,748)	(310,489)	(318,013)	829,890	(287,076)	(501,129)	226,553	57,533	435,604	353,595	2,006,060	433,774	632,291	(198,518)

Clarksville Charter School

Monthly Cash Flow/Forecast FY21-22

Revised 9/8/2021

ADA = 1548.40



	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Year-End Accruals	Annual Forecast	Original Budget Total	Favorable / (Unfav.)
Cash Flow Adjustments														2.5%		
Monthly Surplus (Deficit)	(851,987)	(564,020)	(642,748)	(310,489)	(318,013)	829,890	(287,076)	(501,129)	226,553	57,533	435,604	353,595	2,006,060	433,774		
Cash flows from operating activities																
Depreciation/Amortization	342	342	333	333	333	333	333	333	333	333	333	333	-	4,017		
Public Funding Receivables	1,125,160	196,864	1,692,522	-	-	-	291,111	-	-	-	-	-	(2,040,040)	1,265,617		
Grants and Contributions Rec.	916,507	25,668	-	-	-	-	-	-	-	-	-	-	-	942,175		
Due To/From Related Parties	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Prepaid Expenses	71,422	18,901	-	-	-	-	-	-	-	-	-	-	-	90,323		
Other Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Accounts Payable	(296,491)	(14,665)	-	-	-	-	-	-	-	-	-	-	33,980	(277,176)		
Accrued Expenses	111,280	54,514	-	-	-	-	-	-	-	-	-	-	-	165,794		
Deferred Revenue	(727,781)	(42,420)	-	-	-	-	-	-	-	-	-	-	-	-		
Other Liabilities	-	-	-	-	-	(346,505)	-	-	-	-	-	-	-	(346,505)		
Cash flows from investing activities																
Purchases of Prop. And Equip.	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Notes Receivable	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Cash flows from financing activities																
Proceeds from Factoring	633,200	971,000	633,200	-	1,111,495	-	-	-	-	750,000	-	-	-	4,098,895		
Payments on Factoring	(849,400)	(329,200)	(329,200)	(633,200)	(971,000)	(633,200)	-	-	-	(1,111,495)	-	-	-	(4,856,695)		
Proceeds(Payments) on Debt	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Total Change in Cash	132,253	316,984	1,354,108	(943,356)	(177,184)	(149,482)	4,368	(500,795)	226,887	(303,629)	435,937	353,928				
Cash, Beginning of Month	672,372	804,624	1,121,608	2,475,716	1,532,360	1,355,175	1,205,694	1,210,062	709,266	936,153	632,524	1,068,461				
Cash, End of Month	804,624	1,121,608	2,475,716	1,532,360	1,355,175	1,205,694	1,210,062	709,266	936,153	632,524	1,068,461	1,422,390				

Cert.	Instr.
43.7%	83.6%
676,830	641,545

Pupil:Teacher Ratio
21.62 :1

Clarksville Charter School

Budget vs Actual

For the period ended July 31, 2021

	Current Period Actual	Current Period Budget	Current Period Variance	Current Year Actual	YTD Budget	YTD Budget Variance	Total Budget
Revenues							
State Aid - Revenue Limit							
LCFF State Aid	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,457,489
Education Protection Account	-	-	-	-	-	-	320,000
In Lieu of Property Taxes	-	-	-	-	-	-	3,442,640
Total State Aid - Revenue Limit	-	-	-	-	-	-	15,220,129
Federal Revenue							
Special Education - Entitlement	-	-	-	-	-	-	193,600
Title I, Part A - Basic Low Income	-	-	-	-	-	-	138,703
Title II, Part A - Teacher Quality	-	-	-	-	-	-	25,612
Other Federal Revenue	-	-	-	-	-	-	447,034
Total Federal Revenue	-	-	-	-	-	-	804,949
Other State Revenue							
State Special Education	39,954	-	39,954	39,954	-	39,954	984,000
Mandated Cost	-	-	-	-	-	-	26,198
State Lottery	-	-	-	-	-	-	318,400
Other State Revenue	-	-	-	-	-	-	731,637
Total Other State Revenue	39,954	-	39,954	39,954	-	39,954	2,060,235
Total Revenues	\$ 39,954	\$ -	\$ 39,954	\$ 39,954	\$ -	\$ 39,954	\$ 18,085,313
Expenses							
Certificated Salaries							
Teachers' Salaries	\$ 332,045	\$ 389,076	\$ 57,031	\$ 332,045	\$ 389,076	\$ 57,031	\$ 4,668,910
Teachers' Extra Duty/Stipends	8,935	-	(8,935)	8,935	-	(8,935)	349,000
Pupil Support Salaries	13,713	19,833	6,120	13,713	19,833	6,120	238,000
Administrators' Salaries	85,462	77,333	(8,129)	85,462	77,333	(8,129)	928,000
Other Certificated Salaries	12,339	16,000	3,661	12,339	16,000	3,661	192,000
Total Certificated Salaries	452,495	502,242	49,747	452,495	502,242	49,747	6,375,910
Classified Salaries							
Clerical and Office Staff Salaries	13,264	12,752	(512)	13,264	12,752	(512)	153,020
Other Classified Salaries	19,641	24,570	4,929	19,641	24,570	4,929	294,841
Total Classified Salaries	32,905	37,322	4,417	32,905	37,322	4,417	447,861
Benefits							
State Teachers' Retirement System, certificated positions	74,456	80,459	6,004	74,456	80,459	6,004	1,021,421
OASDI/Medicare/Alternative, certificated positions	1,917	2,314	397	1,917	2,314	397	27,767
Medicare/Alternative, certificated positions	6,792	7,824	1,031	6,792	7,824	1,031	98,945
Health and Welfare Benefits, certificated positions	61,524	53,125	(8,399)	61,524	53,125	(8,399)	637,500
State Unemployment Insurance, certificated positions	4,409	2,775	(1,634)	4,409	2,775	(1,634)	55,507
Workers' Compensation Insurance, certificated positions	3,561	7,554	3,993	3,561	7,554	3,993	95,533
Other Benefits, certificated positions	1,841	1,771	(70)	1,841	1,771	(70)	22,393
Total Benefits	154,500	155,822	1,321	154,500	155,822	1,321	1,959,066
Books & Supplies							
Textbooks and Core Materials	14,627	12,778	(1,850)	14,627	12,778	(1,850)	153,330
Books and Reference Materials	5,470	3,673	(1,796)	5,470	3,673	(1,796)	44,080
School Supplies	45,525	72,476	26,950	45,525	72,476	26,950	3,044,569
Software	11,427	16,386	4,959	11,427	16,386	4,959	196,637
Office Expense	525	3,025	2,500	525	3,025	2,500	36,300
Business Meals	-	92	92	-	92	92	1,100
Noncapitalized Equipment	3,438	10,422	6,984	3,438	10,422	6,984	437,797
Total Books & Supplies	81,012	118,851	37,839	81,012	118,851	37,839	3,913,813
Subagreement Services							
Special Education	554	70,142	69,588	554	70,142	69,588	841,700
Other Educational Consultants	-	17,470	17,470	-	17,470	17,470	733,866
Instructional Services	57,015	57,075	61	57,015	57,075	61	684,906
Total Subagreement Services	57,569	144,687	87,118	57,569	144,687	87,118	2,260,472

Clarksville Charter School

Budget vs Actual

For the period ended July 31, 2021

	Current Period Actual	Current Period Budget	Current Period Variance	Current Year Actual	YTD Budget	YTD Budget Variance	Total Budget
Operations & Housekeeping							
Auto and Travel	-	8	8	-	8	8	100
Dues & Memberships	4,995	842	(4,153)	4,995	842	(4,153)	10,100
Insurance	10,453	14,617	4,164	10,453	14,617	4,164	175,400
Utilities	-	583	583	-	583	583	7,000
Janitorial Services	-	883	883	-	883	883	10,600
Communications	331	3,583	3,252	331	3,583	3,252	43,000
Postage and Shipping	26	658	632	26	658	632	7,900
Total Operations & Housekeeping	15,805	21,175	5,370	15,805	21,175	5,370	254,100
Facilities, Repairs & Other Leases							
Rent	3,910	3,760	(150)	3,910	3,760	(150)	45,120
Additional Rent	1,147	1,683	536	1,147	1,683	536	20,200
Equipment Leases	-	300	300	-	300	300	3,600
Other Leases	(2,584)	-	2,584	(2,584)	-	2,584	-
Repairs and Maintenance	-	100	100	-	100	100	1,200
Total Facilities, Repairs & Other Leases	2,473	5,843	3,370	2,473	5,843	3,370	70,120
Professional/Consulting Services							
Audit & Taxes	-	-	-	-	-	-	8,700
Legal	-	8,992	8,992	-	8,992	8,992	107,900
Professional Development	-	3,770	3,770	-	3,770	3,770	45,240
General Consulting	-	2,750	2,750	-	2,750	2,750	33,000
Special Activities/Field Trips	-	4,977	4,977	-	4,977	4,977	209,093
Bank Charges	639	925	286	639	925	286	11,100
Printing	-	-	-	-	-	-	-
Other Taxes and Fees	632	1,117	485	632	1,117	485	13,400
Payroll Service Fee	290	1,808	1,519	290	1,808	1,519	21,700
Management Fee	83,383	83,450	67	83,383	83,450	67	1,001,399
District Oversight Fee	-	-	-	-	-	-	304,403
Public Relations/Recruitment	-	8	8	-	8	8	100
Total Professional/Consulting Services	84,942	107,797	22,855	84,942	107,797	22,855	1,756,035
Depreciation							
Depreciation Expense	342	250	(92)	342	250	(92)	3,000
Total Depreciation	342	250	(92)	342	250	(92)	3,000
Interest							
Interest Expense	9,897	101,264	91,367	9,897	101,264	91,367	412,645
Total Interest	9,897	101,264	91,367	9,897	101,264	91,367	412,645
Total Expenses	\$ 891,941	\$ 1,195,254	\$ 303,313	\$ 891,941	\$ 1,195,254	\$ 303,313	\$ 17,453,021
Change in Net Assets	(851,987)	(1,195,254)	343,267	(851,987)	(1,195,254)	343,267	632,291
Net Assets, Beginning of Period	1,648,460			1,648,460			
Net Assets, End of Period	\$ 796,473			\$ 796,473			

Clarksville Charter School

Statement of Financial Position

July 31, 2021

	Current Balance	Beginning Year Balance	YTD Change	YTD % Change
Assets				
Current Assets				
Cash & Cash Equivalents	\$ 804,624	\$ 672,372	\$ 132,253	20%
Accounts Receivable	30,339	138,846	(108,507)	-78%
Public Funding Receivables	2,571,930	3,697,091	(1,125,160)	-30%
Factored Receivables	(2,983,122)	(2,391,322)	(591,800)	25%
Due To/From Related Parties	780,413	780,413	-	0%
Prepaid Expenses	244,746	316,168	(71,422)	-23%
Total Current Assets	1,448,931	3,213,568	(1,764,636)	-55%
Long-Term Assets				
Property & Equipment, Net	13,892	14,234	(342)	-2%
Deposits	105,500	105,500	-	0%
Total Long Term Assets	119,392	119,734	(342)	0%
Total Assets	\$ 1,568,324	\$ 3,333,302	\$ (1,764,978)	-53%
Liabilities				
Current Liabilities				
Accounts Payable	\$ 177,528	\$ 474,019	\$ (296,491)	-63%
Accrued Liabilities	514,303	403,023	111,280	28%
Deferred Revenue	80,019	807,800	(727,781)	-90%
Total Current Liabilities	771,850	1,684,842	(912,991)	-54%
Total Liabilities	771,850	1,684,842	(912,991)	-54%
Total Net Assets	796,473	1,648,460	(851,987)	-52%
Total Liabilities and Net Assets	\$ 1,568,324	\$ 3,333,302	\$ (1,764,978)	-53%

Clarksville Charter School

Statement of Cash Flows

For the period ended July 31, 2021

	Month Ended 07/31/21	YTD Ended 07/31/21
Cash Flows from Operating Activities		
Change in Net Assets	\$ (851,987)	\$ (851,987)
Adjustments to reconcile change in net assets to net cash flows from operating activities:		
Depreciation	342	342
Decrease/(Increase) in Operating Assets:		
Public Funding Receivables	1,125,160	1,125,160
Grants, Contributions & Pledges Receivable	700,307	700,307
Prepaid Expenses	71,422	71,422
(Decrease)/Increase in Operating Liabilities:		
Accounts Payable	(296,491)	(296,491)
Accrued Expenses	111,280	111,280
Deferred Revenue	(727,781)	(727,781)
Total Cash Flows from Operating Activities	<u>132,253</u>	<u>132,253</u>
Change in Cash & Cash Equivalents	132,253	132,253
Cash & Cash Equivalents, Beginning of Period	<u>672,372</u>	<u>672,372</u>
Cash and Cash Equivalents, End of Period	<u>\$ 804,624</u>	<u>\$ 804,624</u>

Clarksville Charter School

Budget vs Actual

For the period ended August 31, 2021

	Current Period Actual	Current Period Budget	Current Period Variance	Current Year Actual	YTD Budget	YTD Budget Variance	Total Budget
Revenues							
State Aid - Revenue Limit							
LCFF State Aid	\$ 413,912	\$ 413,662	\$ 250	\$ 413,912	\$ 413,662	\$ 250	\$ 11,457,489
Education Protection Account	-	-	-	-	-	-	320,000
In Lieu of Property Taxes	149,049	149,152	(103)	149,049	149,152	(103)	3,442,640
Total State Aid - Revenue Limit	562,961	562,814	147	562,961	562,814	147	15,220,129
Federal Revenue							
Special Education - Entitlement	-	6,990	(6,990)	-	6,990	(6,990)	193,600
Title I, Part A - Basic Low Income	-	-	-	-	-	-	138,703
Title II, Part A - Teacher Quality	-	-	-	-	-	-	25,612
Other Federal Revenue	-	-	-	-	-	-	447,034
Prior Year Federal Revenue	10,198	-	10,198	10,198	-	10,198	-
Total Federal Revenue	10,198	6,990	3,208	10,198	6,990	3,208	804,949
Other State Revenue							
State Special Education	39,954	35,526	4,428	79,908	35,526	44,382	984,000
Mandated Cost	-	-	-	-	-	-	26,198
State Lottery	-	-	-	-	-	-	318,400
Prior Year Revenue	38,626	-	38,626	38,626	-	38,626	-
Other State Revenue	-	-	-	-	-	-	731,637
Total Other State Revenue	78,580	35,526	43,054	118,534	35,526	83,008	2,060,235
Other Local Revenue							
Interest Revenue	2,332	-	2,332	2,332	-	2,332	-
Total Other Local Revenue	2,332	-	2,332	2,332	-	2,332	-
Total Revenues	\$ 654,071	\$ 605,330	\$ 48,741	\$ 694,025	\$ 605,330	\$ 88,695	\$ 18,085,313
Expenses							
Certificated Salaries							
Teachers' Salaries	\$ 344,862	\$ 389,076	\$ 44,213	\$ 676,908	\$ 778,152	\$ 101,244	\$ 4,668,910
Teachers' Extra Duty/Stipends	8,630	-	(8,630)	17,565	-	(17,565)	349,000
Pupil Support Salaries	13,713	19,833	6,120	27,427	39,667	12,240	238,000
Administrators' Salaries	90,228	77,333	(12,895)	175,691	154,667	(21,024)	928,000
Other Certificated Salaries	7,948	16,000	8,052	20,288	32,000	11,712	192,000
Total Certificated Salaries	465,382	502,242	36,860	917,878	1,004,485	86,607	6,375,910
Classified Salaries							
Clerical and Office Staff Salaries	12,912	12,752	(160)	26,176	25,503	(672)	153,020
Other Classified Salaries	18,660	24,570	5,910	38,301	49,140	10,839	294,841
Total Classified Salaries	31,572	37,322	5,750	64,477	74,644	10,167	447,861
Benefits							
State Teachers' Retirement System, certificated positions	75,950	80,459	4,509	150,406	160,919	10,512	1,021,421
OASDI/Medicare/Alternative, certificated positions	1,835	2,314	479	3,752	4,628	876	27,767
Medicare/Alternative, certificated positions	6,960	7,824	864	13,752	15,647	1,895	98,945
Health and Welfare Benefits, certificated positions	155,695	53,125	(102,570)	217,219	106,250	(110,969)	637,500
State Unemployment Insurance, certificated positions	3,676	2,775	(901)	8,086	5,551	(2,535)	55,507
Workers' Compensation Insurance, certificated positions	(3,415)	7,554	10,969	146	15,108	14,962	95,533
Other Benefits, certificated positions	2,950	1,771	(1,180)	4,791	3,541	(1,250)	22,393
Total Benefits	243,652	155,822	(87,830)	398,152	311,644	(86,509)	1,959,066
Books & Supplies							
Textbooks and Core Materials	5,469	12,778	7,309	20,096	25,555	5,459	153,330
Books and Reference Materials	12,988	3,673	(9,314)	18,457	7,347	(11,111)	44,080
School Supplies	97,271	253,333	156,062	142,796	325,809	183,013	3,044,569
Software	56,901	16,386	(40,515)	68,329	32,773	(35,556)	196,637
Office Expense	946	3,025	2,079	1,471	6,050	4,579	36,300
Business Meals	67	92	25	67	183	117	1,100
Noncapitalized Equipment	139,402	36,428	(102,974)	142,840	46,850	(95,990)	437,797
Total Books & Supplies	313,044	325,715	12,671	394,056	444,566	50,511	3,913,813
Subagreement Services							
Special Education	6,411	70,142	63,731	6,965	140,283	133,319	841,700
Other Educational Consultants	(40,895)	61,064	101,959	(40,895)	78,533	119,429	733,866
Instructional Services	57,015	57,075	61	114,029	114,151	122	684,906
Total Subagreement Services	22,530	188,281	165,751	80,098	332,967	252,869	2,260,472

Clarksville Charter School

Budget vs Actual

For the period ended August 31, 2021

	Current Period Actual	Current Period Budget	Current Period Variance	Current Year Actual	YTD Budget	YTD Budget Variance	Total Budget
Operations & Housekeeping							
Auto and Travel	442	8	(434)	442	17	(425)	100
Dues & Memberships	1,100	842	(258)	6,095	1,683	(4,412)	10,100
Insurance	13,083	14,617	1,534	23,536	29,233	5,698	175,400
Utilities	-	583	583	-	1,167	1,167	7,000
Janitorial Services	1,600	883	(717)	1,600	1,767	167	10,600
Communications	775	3,583	2,808	1,107	7,167	6,060	43,000
Postage and Shipping	443	658	215	469	1,317	847	7,900
Total Operations & Housekeeping	17,443	21,175	3,732	33,249	42,350	9,101	254,100
Facilities, Repairs & Other Leases							
Rent	3,910	3,760	(150)	7,821	7,520	(301)	45,120
Additional Rent	1,147	1,683	536	2,294	3,367	1,073	20,200
Equipment Leases	-	300	300	-	600	600	3,600
Other Leases	-	-	-	(2,584)	-	2,584	-
Repairs and Maintenance	115	100	(15)	115	200	85	1,200
Total Facilities, Repairs & Other Leases	5,172	5,843	671	7,645	11,687	4,041	70,120
Professional/Consulting Services							
Audit & Taxes	-	-	-	-	-	-	8,700
Legal	2,945	8,992	6,046	2,945	17,983	15,038	107,900
Professional Development	575	3,770	3,195	575	7,540	6,965	45,240
General Consulting	400	2,750	2,350	400	5,500	5,100	33,000
Special Activities/Field Trips	1,656	17,398	15,743	1,656	22,376	20,720	209,093
Bank Charges	703	925	222	1,341	1,850	509	11,100
Printing	-	-	-	-	-	-	-
Other Taxes and Fees	482	1,117	635	1,114	2,233	1,120	13,400
Payroll Service Fee	1,006	1,808	803	1,295	3,617	2,321	21,700
Management Fee	84,158	83,450	(708)	167,540	166,900	(640)	1,001,399
District Oversight Fee	11,259	11,256	(3)	11,259	11,256	(3)	304,403
Public Relations/Recruitment	-	8	8	-	17	17	100
Total Professional/Consulting Services	103,183	131,474	28,292	188,125	239,272	51,147	1,756,035
Depreciation							
Depreciation Expense	342	250	(92)	684	500	(184)	3,000
Total Depreciation	342	250	(92)	684	500	(184)	3,000
Interest							
Interest Expense	15,771	-	(15,771)	25,668	101,264	75,596	412,645
Total Interest	15,771	-	(15,771)	25,668	101,264	75,596	412,645
Total Expenses	\$ 1,218,091	\$ 1,368,124	\$ 150,034	\$ 2,110,032	\$ 2,563,379	\$ 453,347	\$ 17,453,021
Change in Net Assets	(564,020)	(762,795)	198,775	(1,416,007)	(1,958,049)	542,042	632,291
Net Assets, Beginning of Period	(727,940)			124,047			
Net Assets, End of Period	\$ (1,291,960)			\$ (1,291,960)			

Clarksville Charter School

Statement of Financial Position

August 31, 2021

	Current Balance	Beginning Year Balance	YTD Change	YTD % Change
Assets				
Current Assets				
Cash & Cash Equivalents	\$ 1,121,608	\$ 672,372	\$ 449,237	67%
Accounts Receivable	4,671	138,846	(134,175)	-97%
Public Funding Receivables	1,983,633	3,305,658	(1,322,024)	-40%
Factored Receivables	(3,624,922)	(2,391,322)	(1,233,600)	52%
Prepaid Expenses	225,845	316,168	(90,323)	-29%
Total Current Assets	(289,164)	2,041,721	(2,330,886)	-114%
Long-Term Assets				
Property & Equipment, Net	13,550	14,234	(684)	-5%
Deposits	105,500	105,500	-	0%
Total Long Term Assets	119,050	119,734	(684)	-1%
Total Assets	\$ (170,114)	\$ 2,161,455	\$ (2,331,569)	-108%
Liabilities				
Current Liabilities				
Accounts Payable	\$ 162,863	\$ 474,019	\$ (311,156)	-66%
Accrued Liabilities	555,565	389,771	165,794	43%
Deferred Revenue	403,418	1,173,619	(770,201)	-66%
Total Current Liabilities	1,121,846	2,037,409	(915,563)	-45%
Total Liabilities	1,121,846	2,037,409	(915,563)	-45%
Total Net Assets	(1,291,960)	124,047	(1,416,007)	-1142%
Total Liabilities and Net Assets	\$ (170,114)	\$ 2,161,455	\$ (2,331,569)	-108%

Clarksville Charter School

Statement of Cash Flows

For the period ended August 31, 2021

	Month Ended 08/31/21	YTD Ended 08/31/21
Cash Flows from Operating Activities		
Change in Net Assets	\$ (564,020)	\$ (1,416,007)
Adjustments to reconcile change in net assets to net cash flows from operating activities:		
Depreciation	342	684
Decrease/(Increase) in Operating Assets:		
Public Funding Receivables	196,864	1,322,024
Grants, Contributions & Pledges Receivable	667,468	1,367,775
Prepaid Expenses	18,901	90,323
(Decrease)/Increase in Operating Liabilities:		
Accounts Payable	(14,665)	(311,156)
Accrued Expenses	54,514	165,794
Deferred Revenue	(42,420)	(770,201)
Total Cash Flows from Operating Activities	316,984	449,237
Change in Cash & Cash Equivalents	316,984	449,237
Cash & Cash Equivalents, Beginning of Period	804,624	672,372
Cash and Cash Equivalents, End of Period	\$ 1,121,608	\$ 1,121,608

Clarksville Charter School

Check Register

For the period ended August 31, 2021

Check Number	Vendor Name	Check Date	Check Amount
12564	Discount School Supply	8/10/2021	VOID
12756	El Dorado County Office of Education	8/2/2021	\$ 36.25
12757	El Dorado County Office of Education	8/2/2021	122,990.31
12758	Sequoia Grove Charter Alliance	8/4/2021	114,029.00
12759	A Brighter Child	8/5/2021	339.34
12760	American River Speech Therapy	8/5/2021	400.00
12761	BoardOn Track Inc	8/5/2021	4,995.00
12762	Charter Impact, Inc.	8/5/2021	26,368.00
12763	E-Therapy LLC	8/5/2021	391.50
12764	Global Teletherapy	8/5/2021	1,927.00
12765	Growing Healthy Children Therapy Services, Inc.	8/5/2021	7,096.00
12766	Haynes Family of Programs	8/5/2021	300.00
12767	Hear Say Speech & Language Services	8/5/2021	407.50
12768	Jackris Publishing, LLC	8/5/2021	297.05
12769	CONFIDENTIAL	8/5/2021	74.00
12770	Kasey Cox	8/5/2021	400.00
12771	Katie Royer	8/5/2021	118.46
12772	McColgan & Associates Inc.	8/5/2021	4,628.55
12773	MJ Akerland, RN, A Professional Nursing Corporation	8/5/2021	110.00
12774	Monarch River Academy	8/5/2021	3,333.18
12775	Nancy Barcal	8/5/2021	380.00
12776	Ronald Serrano	8/5/2021	320.00
12777	Sequoia Grove Charter Alliance	8/5/2021	16,427.42
12778	Tahoe Speech Therapy LLC	8/5/2021	465.00
12779	Teaching Textbooks	8/5/2021	67.08
12780	Therapeutic Language Clinic, Inc.	8/5/2021	880.00
12781	Winship Community School	8/5/2021	5,351.58
12782	Discount School Supply	8/10/2021	445.06
12783	A Brighter Child	8/13/2021	945.04
12784	Arthur J. Gallagher & Co. Insurance Brokers of CA, Inc.	8/13/2021	786.00
12785	Bitsbox	8/13/2021	335.40
12786	Bright Thinker	8/13/2021	4,557.41
12787	Charter Impact, Inc.	8/13/2021	623.75
12788	eat2explore	8/13/2021	86.25
12789	Emily Allen	8/13/2021	100.00
12790	Evan-Moor	8/13/2021	1,451.97
12791	Feather River Charter School	8/13/2021	443.63
12792	Hands 4 Building, LLC	8/13/2021	443.97
12793	Haynes Family of Programs	8/13/2021	1,860.00
12794	Heavenly Oaks Farm	8/13/2021	1,080.00
12795	Jackris Publishing, LLC	8/13/2021	218.48
12796	Kelly Laliberte	8/13/2021	100.00
12797	KiwiCo, Inc.	8/13/2021	4,309.64
12798	VOID	VOID	VOID
12799	Lakeshore	8/13/2021	6,589.76
12800	Learning Without Tears	8/13/2021	11.27
12801	Linda Reams	8/13/2021	210.00
12802	Lisa Jobe	8/13/2021	100.00
12803	Moving Beyond the Page	8/13/2021	559.34
12804	Oak Meadow Inc.	8/13/2021	475.09
12805	Rainbow Resource Center	8/13/2021	2,432.76
12806	Ruderman & Knox LLP	8/13/2021	7,000.00
12807	Teaching Textbooks	8/13/2021	528.04
12808	Well Trained Mind Press	8/13/2021	92.70
12809	Wonder Crate	8/13/2021	164.90

Clarksville Charter School

Check Register

For the period ended August 31, 2021

Check Number	Vendor Name	Check Date	Check Amount
12810	PenServ Plan Services, Inc.	8/13/2021	5,017.50
12811	A Brighter Child	8/19/2021	937.33
12812	Accrediting Commission for Schools	8/19/2021	1,100.00
12813	All About Learning Press, Inc.	8/19/2021	779.15
12814	VOID	VOID	VOID
12815	Amazon Capital Services	8/19/2021	3,732.90
12816	Beautiful Feet Books, Inc.	8/19/2021	2,699.72
12817	Bitsbox	8/19/2021	128.85
12818	Bright Thinker	8/19/2021	871.43
12819	Charter Impact, Inc.	8/19/2021	436.83
12820	Crafty School Crates	8/19/2021	101.14
12821	CybrSchool	8/19/2021	3,000.00
12822	Debra King	8/19/2021	445.00
12823	Discount School Supply	8/19/2021	342.91
12824	Evan-Moor	8/19/2021	99.99
12825	Feather River Charter School	8/19/2021	925.07
12826	Generation Genius, Inc.	8/19/2021	125.00
12827	Homeschool Planet	8/19/2021	74.95
12828	Honest History Co	8/19/2021	94.20
12829	Institute for Excellence in Writing	8/19/2021	2,429.79
12830	Keri Dalebout	8/19/2021	100.00
12831	Kitchen Stewardship, LLC	8/19/2021	149.95
12832	KiwiCo, Inc.	8/19/2021	1,485.42
12833	Lakeshore	8/19/2021	267.93
12834	Law Offices of Young, Minney & Corr, LLP	8/19/2021	2,945.49
12835	Learning Without Tears	8/19/2021	156.92
12836	Math-U-See Inc	8/19/2021	1,380.00
12837	McColgan & Associates Inc.	8/19/2021	145.00
12838	MEL Science U.S., LLC	8/19/2021	1,316.16
12839	MoxieBox Art, Inc.	8/19/2021	322.48
12840	Nicole the Math Lady, LLC	8/19/2021	267.00
12841	Oak Meadow Inc.	8/19/2021	442.91
12842	Outside the Box Creation	8/19/2021	758.06
12843	Prodigies Music	8/19/2021	591.00
12844	VOID	VOID	VOID
12845	VOID	VOID	VOID
12846	Rainbow Resource Center	8/19/2021	6,675.63
12847	Teaching Textbooks	8/19/2021	232.32
12848	Timberdoodle.com	8/19/2021	3,482.20
12849	WriteShop	8/19/2021	70.68
12850	PenServ Plan Services, Inc.	8/25/2021	8,349.78
12851	BookShark	8/25/2021	197.74
12852	Feather River Charter School	8/25/2021	2,953.27
12853	FJM Palms Associates, LLC	8/25/2021	5,057.40
12854	James Daniel MacKinnon	8/25/2021	1,600.00
12855	Learning Without Tears	8/25/2021	19.32
12856	McColgan & Associates Inc.	8/25/2021	2,713.55
12857	Multiple Measures LLC	8/25/2021	11,203.20
12858	SchoolMate	8/25/2021	2,090.65
ACH	Sequoia Grove Charter Alliance	8/10/2021	1.00
ACH	Sequoia Grove Charter Alliance	8/12/2021	39,852.15
ACH	Sequoia Grove Charter Alliance	8/12/2021	72,534.10
ACH	Sequoia Grove Charter Alliance	8/12/2021	2,971.64
ACH	Sequoia Grove Charter Alliance	8/12/2021	10,100.34
ACH	Sequoia Grove Charter Alliance	8/13/2021	4,600.00
ACH	Sequoia Grove Charter Alliance	8/13/2021	2,405.00
ACH	Sequoia Grove Charter Alliance	8/13/2021	1,930.23

Clarksville Charter School**Check Register**

For the period ended August 31, 2021

Check Number	Vendor Name	Check Date	Check Amount
ACH	Sequoia Grove Charter Alliance	8/13/2021	4,234.56
ACH	Sequoia Grove Charter Alliance	8/13/2021	792.00
ACH	Sequoia Grove Charter Alliance	8/13/2021	300.22
ACH	Sequoia Grove Charter Alliance	8/13/2021	234.34
ACH	Sequoia Grove Charter Alliance	8/19/2021	5,468.73
ACH	Sequoia Grove Charter Alliance	8/19/2021	114,602.35
ACH	Sequoia Grove Charter Alliance	8/25/2021	3,180.00
ACH	Sequoia Grove Charter Alliance	8/25/2021	1,272.80
ACH	Sequoia Grove Charter Alliance	8/25/2021	15,018.35
ACH	Sequoia Grove Charter Alliance	8/25/2021	149.95
ACH	Sequoia Grove Charter Alliance	8/25/2021	1,558.00
ACH	Sequoia Grove Charter Alliance	8/25/2021	221.39
ACH	Sequoia Grove Charter Alliance	8/25/2021	201.73
ACH	Sequoia Grove Charter Alliance	8/25/2021	122.69
ACH	Sequoia Grove Charter Alliance	8/25/2021	77.70
ACH	Sequoia Grove Charter Alliance	8/25/2021	54.36
ACH	Sequoia Grove Charter Alliance	8/25/2021	1,425.00
ACH	Sequoia Grove Charter Alliance	8/25/2021	1,575.09
ACH	Sequoia Grove Charter Alliance	8/25/2021	2,405.00
ACH	Sequoia Grove Charter Alliance	8/25/2021	<u>3,552.00</u>
Total Disbursements in August			<u>\$ 717,239.22</u>

Clarksville Charter School

Accounts Payable Aging

August 31, 2021

Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
A Brighter Child	58789	8/16/2021	9/15/2021	\$ 200.87	\$ -	\$ -	\$ -	\$ -	200.87
A Brighter Child	58790	8/16/2021	9/15/2021	112.56	-	-	-	-	112.56
A Brighter Child	58901	8/13/2021	9/12/2021	152.70	-	-	-	-	152.70
A Brighter Child	58904	8/13/2021	9/12/2021	70.25	-	-	-	-	70.25
A Brighter Child	58905	8/13/2021	9/12/2021	90.74	-	-	-	-	90.74
Academics In A Box Inc	14635	8/12/2021	9/11/2021	299.40	-	-	-	-	299.40
Academics In A Box Inc	14688	8/19/2021	9/18/2021	167.70	-	-	-	-	167.70
Academics In A Box Inc	14689	8/19/2021	9/18/2021	167.70	-	-	-	-	167.70
All About Learning Press, Inc.	907500	8/9/2021	10/8/2021	52.90	-	-	-	-	52.90
All About Learning Press, Inc.	907501	8/9/2021	10/8/2021	207.80	-	-	-	-	207.80
All About Learning Press, Inc.	907570	8/11/2021	10/10/2021	181.75	-	-	-	-	181.75
All About Learning Press, Inc.	907571	8/11/2021	10/10/2021	208.75	-	-	-	-	208.75
All About Learning Press, Inc.	907572	8/11/2021	10/10/2021	51.85	-	-	-	-	51.85
All About Learning Press, Inc.	907574	8/11/2021	10/10/2021	181.75	-	-	-	-	181.75
All About Learning Press, Inc.	907578	8/11/2021	10/10/2021	22.90	-	-	-	-	22.90
All About Learning Press, Inc.	907579	8/11/2021	10/10/2021	67.75	-	-	-	-	67.75
All About Learning Press, Inc.	907580	8/11/2021	10/10/2021	77.75	-	-	-	-	77.75
All About Learning Press, Inc.	907581	8/11/2021	10/10/2021	159.90	-	-	-	-	159.90
All About Learning Press, Inc.	907725	8/16/2021	10/15/2021	56.80	-	-	-	-	56.80
All About Learning Press, Inc.	907730	8/16/2021	10/15/2021	51.85	-	-	-	-	51.85
Amazon Capital Services	11J3-L1C6-7X4W	8/11/2021	9/25/2021	48.29	-	-	-	-	48.29
Amazon Capital Services	11J3-L1C6-9QK6	8/11/2021	9/25/2021	41.86	-	-	-	-	41.86
Amazon Capital Services	11J3-L1C6-DLY9	8/11/2021	9/25/2021	208.09	-	-	-	-	208.09
Amazon Capital Services	11J3-L1C6-F9M9	8/11/2021	9/25/2021	6.45	-	-	-	-	6.45
Amazon Capital Services	11J3-L1C6-J4RR	8/12/2021	9/26/2021	128.35	-	-	-	-	128.35
Amazon Capital Services	11KK-MG1K-6M79	8/12/2021	9/26/2021	46.11	-	-	-	-	46.11
Amazon Capital Services	11KK-MG1K-Q4DC	8/13/2021	9/27/2021	65.02	-	-	-	-	65.02
Amazon Capital Services	11KK-MG1K-R6F3	8/13/2021	9/27/2021	36.25	-	-	-	-	36.25
Amazon Capital Services	11PR-4LVG-PQ9M	8/16/2021	9/30/2021	14.75	-	-	-	-	14.75
Amazon Capital Services	11QX-WX79-3YPY	8/16/2021	9/30/2021	173.58	-	-	-	-	173.58
Amazon Capital Services	137D-YPQN-QRHM	8/13/2021	9/27/2021	21.44	-	-	-	-	21.44
Amazon Capital Services	137D-YPQN-W1W3	8/14/2021	9/28/2021	60.04	-	-	-	-	60.04
Amazon Capital Services	13DM-37FQ-61QJ	8/10/2021	9/24/2021	7.53	-	-	-	-	7.53
Amazon Capital Services	13DM-37FQ-7NK7	8/10/2021	9/24/2021	41.51	-	-	-	-	41.51
Amazon Capital Services	13DM-37FQ-9HWL	8/10/2021	9/24/2021	37.80	-	-	-	-	37.80
Amazon Capital Services	13XJ-31DT-GX4F	8/13/2021	9/27/2021	7.22	-	-	-	-	7.22
Amazon Capital Services	141W-WW4G-DFYY	8/11/2021	9/25/2021	7.53	-	-	-	-	7.53
Amazon Capital Services	141W-WW4G-DQ4G	8/11/2021	9/25/2021	11.20	-	-	-	-	11.20
Amazon Capital Services	14YH-HQRT-1HVL	8/10/2021	9/24/2021	230.48	-	-	-	-	230.48
Amazon Capital Services	14YH-HQRT-1LTK	8/10/2021	9/24/2021	24.35	-	-	-	-	24.35
Amazon Capital Services	14YH-HQRT-74M3	8/10/2021	9/24/2021	109.85	-	-	-	-	109.85
Amazon Capital Services	14YH-THR4-3RTH	8/19/2021	10/18/2021	27.79	-	-	-	-	27.79
Amazon Capital Services	161N-9YG9-9M1X	8/9/2021	9/23/2021	11.41	-	-	-	-	11.41
Amazon Capital Services	166F-KWN4-G9QM	8/11/2021	9/25/2021	164.57	-	-	-	-	164.57
Amazon Capital Services	167Y-DLGY-6L4T	8/10/2021	9/24/2021	7.18	-	-	-	-	7.18
Amazon Capital Services	16WJ-KTJ1-339F	8/17/2021	10/16/2021	37.65	-	-	-	-	37.65

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Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Amazon Capital Services	179F-VLYH-1HDJ	8/14/2021	9/28/2021	110.40	-	-	-	-	110.40
Amazon Capital Services	179F-VLYH-4716	8/14/2021	9/28/2021	43.50	-	-	-	-	43.50
Amazon Capital Services	179F-VLYH-6FKV	8/15/2021	9/29/2021	62.10	-	-	-	-	62.10
Amazon Capital Services	179F-VLYH-KFRL	8/15/2021	9/29/2021	174.61	-	-	-	-	174.61
Amazon Capital Services	179F-VLYH-R4NL	8/16/2021	9/30/2021	163.23	-	-	-	-	163.23
Amazon Capital Services	17D1-JJTG-7K3Y	8/9/2021	9/23/2021	53.28	-	-	-	-	53.28
Amazon Capital Services	17NN-396X-3FVF	8/12/2021	9/26/2021	34.46	-	-	-	-	34.46
Amazon Capital Services	17NN-396X-6HQF	8/12/2021	9/26/2021	112.48	-	-	-	-	112.48
Amazon Capital Services	17NN-396X-KJH6	8/13/2021	9/27/2021	25.62	-	-	-	-	25.62
Amazon Capital Services	17NN-396X-KY69	8/13/2021	9/27/2021	43.94	-	-	-	-	43.94
Amazon Capital Services	17NN-396X-RYY1	8/14/2021	9/28/2021	95.32	-	-	-	-	95.32
Amazon Capital Services	191N-CWCV-9RHJ	8/11/2021	9/25/2021	16.15	-	-	-	-	16.15
Amazon Capital Services	191N-CWCV-CFLK	8/11/2021	9/25/2021	11.25	-	-	-	-	11.25
Amazon Capital Services	191N-CWCV-DJ91	8/11/2021	9/25/2021	6.45	-	-	-	-	6.45
Amazon Capital Services	191N-CWCV-FKQV	8/12/2021	9/26/2021	52.19	-	-	-	-	52.19
Amazon Capital Services	196V-YVTN-DGPF	8/18/2021	10/17/2021	72.69	-	-	-	-	72.69
Amazon Capital Services	19Q7-9M44-6PW9	8/17/2021	10/16/2021	8.53	-	-	-	-	8.53
Amazon Capital Services	1C4D-J9YX-FJJC	8/10/2021	9/24/2021	89.11	-	-	-	-	89.11
Amazon Capital Services	1C4V-WPFF-437R	8/14/2021	9/28/2021	27.20	-	-	-	-	27.20
Amazon Capital Services	1C4V-WPFF-4DG4	8/14/2021	9/28/2021	32.44	-	-	-	-	32.44
Amazon Capital Services	1C4V-WPFF-94PH	8/15/2021	9/29/2021	61.26	-	-	-	-	61.26
Amazon Capital Services	1CCN-3GRC-R6XV	8/13/2021	9/27/2021	133.99	-	-	-	-	133.99
Amazon Capital Services	1DPK-4XCT-CFMH	8/12/2021	9/26/2021	19.29	-	-	-	-	19.29
Amazon Capital Services	1F9W-97RN-JWYW	8/13/2021	9/27/2021	126.64	-	-	-	-	126.64
Amazon Capital Services	1F9W-97RN-QRTT	8/13/2021	9/27/2021	162.22	-	-	-	-	162.22
Amazon Capital Services	1F9W-97RN-TP47	8/14/2021	9/28/2021	21.22	-	-	-	-	21.22
Amazon Capital Services	1F9W-97RN-VF3K	8/14/2021	9/28/2021	32.18	-	-	-	-	32.18
Amazon Capital Services	1FKM-KW7Q-99Q1	8/16/2021	10/15/2021	31.24	-	-	-	-	31.24
Amazon Capital Services	1FKM-KW7Q-K1X7	8/17/2021	10/16/2021	19.29	-	-	-	-	19.29
Amazon Capital Services	1FQW-HQ6P-637C	8/23/2021	10/22/2021	18.52	-	-	-	-	18.52
Amazon Capital Services	1FRM-PXQC-6K1T	8/10/2021	9/24/2021	7.39	-	-	-	-	7.39
Amazon Capital Services	1FRM-PXQC-CX6W	8/10/2021	9/24/2021	85.95	-	-	-	-	85.95
Amazon Capital Services	1FRM-PXQC-DM66	8/11/2021	9/25/2021	8.69	-	-	-	-	8.69
Amazon Capital Services	1FXW-Q1W9-C93P	8/16/2021	10/15/2021	19.40	-	-	-	-	19.40
Amazon Capital Services	1FXW-Q1W9-J3LG	8/17/2021	10/16/2021	18.79	-	-	-	-	18.79
Amazon Capital Services	1GN7-34WX-9YH4	8/11/2021	9/25/2021	6.43	-	-	-	-	6.43
Amazon Capital Services	1GN7-34WX-HC43	8/12/2021	9/26/2021	103.99	-	-	-	-	103.99
Amazon Capital Services	1GN7-34WX-KK1R	8/12/2021	9/26/2021	38.09	-	-	-	-	38.09
Amazon Capital Services	1GT3-N49G-9YP3	8/9/2021	9/23/2021	43.63	-	-	-	-	43.63
Amazon Capital Services	1HFC-GYKG-4TJP	8/10/2021	9/24/2021	215.49	-	-	-	-	215.49
Amazon Capital Services	1HHM-QGTM-47W1	7/14/2020	9/12/2020	(71.98)	-	-	-	-	(71.98)
Amazon Capital Services	1HQV-LTY1-HNMR	8/13/2021	9/27/2021	21.39	-	-	-	-	21.39
Amazon Capital Services	1HQV-LTY1-QVL1	8/13/2021	9/27/2021	19.29	-	-	-	-	19.29
Amazon Capital Services	1HQV-LTY1-WFWK	8/14/2021	9/28/2021	36.11	-	-	-	-	36.11
Amazon Capital Services	1HQV-LTY1-WQ7M	8/14/2021	9/28/2021	84.71	-	-	-	-	84.71
Amazon Capital Services	1HYV-LCN3-6PY9	8/10/2021	9/24/2021	41.77	-	-	-	-	41.77
Amazon Capital Services	1HYV-LCN3-9HCR	8/10/2021	9/24/2021	7.53	-	-	-	-	7.53

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Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Amazon Capital Services	1HYX-1PFR-9NHR	8/16/2021	10/15/2021	19.29	-	-	-	-	19.29
Amazon Capital Services	1HYX-1PFR-JWNL	8/17/2021	10/16/2021	88.58	-	-	-	-	88.58
Amazon Capital Services	1JC3-DVXF-4GH1	8/10/2021	9/24/2021	62.04	-	-	-	-	62.04
Amazon Capital Services	1JC3-DVXF-FPRK	8/11/2021	9/25/2021	26.80	-	-	-	-	26.80
Amazon Capital Services	1JR3-QJ1M-GJ9V	8/13/2021	9/27/2021	57.80	-	-	-	-	57.80
Amazon Capital Services	1JR3-QJ1M-GNWD	8/13/2021	9/27/2021	16.08	-	-	-	-	16.08
Amazon Capital Services	1JR3-QJ1M-GQ11	8/13/2021	9/27/2021	21.39	-	-	-	-	21.39
Amazon Capital Services	1JR3-QJ1M-Q96L	8/13/2021	9/27/2021	69.60	-	-	-	-	69.60
Amazon Capital Services	1JR3-QJ1M-TDWR	8/14/2021	9/28/2021	8.94	-	-	-	-	8.94
Amazon Capital Services	1JRM-FRRT-GP9V	8/22/2021	10/21/2021	13.93	-	-	-	-	13.93
Amazon Capital Services	1K3G-93TT-G71C	8/11/2021	9/25/2021	222.92	-	-	-	-	222.92
Amazon Capital Services	1K3G-93TT-G9M1	8/11/2021	9/25/2021	76.10	-	-	-	-	76.10
Amazon Capital Services	1K3G-93TT-GRQ9	8/11/2021	9/25/2021	124.17	-	-	-	-	124.17
Amazon Capital Services	1K7F-CDNJ-HCL4	8/13/2021	9/27/2021	88.10	-	-	-	-	88.10
Amazon Capital Services	1K7F-CDNJ-HD34	8/13/2021	9/27/2021	7.47	-	-	-	-	7.47
Amazon Capital Services	1K7F-CDNJ-X1HM	8/14/2021	9/28/2021	32.44	-	-	-	-	32.44
Amazon Capital Services	1KG4-3QM1-JLXF	8/18/2021	10/17/2021	12.86	-	-	-	-	12.86
Amazon Capital Services	1KP1-TT3T-7L6Q	8/11/2021	9/25/2021	57.80	-	-	-	-	57.80
Amazon Capital Services	1KP1-TT3T-CF3X	8/11/2021	9/25/2021	12.54	-	-	-	-	12.54
Amazon Capital Services	1KP1-TT3T-CMR9	8/11/2021	9/25/2021	24.11	-	-	-	-	24.11
Amazon Capital Services	1KP1-TT3T-D4QQ	8/11/2021	9/25/2021	144.35	-	-	-	-	144.35
Amazon Capital Services	1KQP-4YX6-DCFR	8/16/2021	10/15/2021	261.94	-	-	-	-	261.94
Amazon Capital Services	1KWC-LH4R-7RJ1	8/15/2021	9/29/2021	240.94	-	-	-	-	240.94
Amazon Capital Services	1KWC-LH4R-9NCJ	8/15/2021	9/29/2021	8.65	-	-	-	-	8.65
Amazon Capital Services	1KWC-LH4R-GLJT	8/15/2021	9/29/2021	15.00	-	-	-	-	15.00
Amazon Capital Services	1KY4-W9QY-HD7M	8/20/2021	10/19/2021	228.77	-	-	-	-	228.77
Amazon Capital Services	1L9X-1V4M-6X9Y	8/10/2021	9/24/2021	215.49	-	-	-	-	215.49
Amazon Capital Services	1LHG-DN16-1VCM	8/11/2021	9/25/2021	104.76	-	-	-	-	104.76
Amazon Capital Services	1LHG-DN16-1YDG	8/11/2021	9/25/2021	96.42	-	-	-	-	96.42
Amazon Capital Services	1LHG-DN16-HPFR	8/12/2021	9/26/2021	141.28	-	-	-	-	141.28
Amazon Capital Services	1LY9-PN67-6694	8/16/2021	9/30/2021	104.81	-	-	-	-	104.81
Amazon Capital Services	1MX9-HXCG-7GQL	8/9/2021	9/23/2021	8.58	-	-	-	-	8.58
Amazon Capital Services	1MYJ-4MD9-9GQ9	8/11/2021	9/25/2021	174.17	-	-	-	-	174.17
Amazon Capital Services	1MYJ-4MD9-DM7Y	8/11/2021	9/25/2021	70.38	-	-	-	-	70.38
Amazon Capital Services	1MYJ-4MD9-HMX7	8/12/2021	9/26/2021	127.29	-	-	-	-	127.29
Amazon Capital Services	1MYJ-4MD9-JLFF	8/12/2021	9/26/2021	17.58	-	-	-	-	17.58
Amazon Capital Services	1MYJ-4MD9-L4JF	8/12/2021	9/26/2021	420.23	-	-	-	-	420.23
Amazon Capital Services	1N4N-FKWJ-1FYW	8/19/2021	10/18/2021	26.80	-	-	-	-	26.80
Amazon Capital Services	1NDP-4RN4-GYGG	8/11/2021	9/25/2021	31.53	-	-	-	-	31.53
Amazon Capital Services	1NMR-RLHL-7N9M	8/12/2021	9/26/2021	45.11	-	-	-	-	45.11
Amazon Capital Services	1NMR-RLHL-H76Q	8/13/2021	9/27/2021	85.62	-	-	-	-	85.62
Amazon Capital Services	1NMR-RLHL-KVTJ	8/13/2021	9/27/2021	89.99	-	-	-	-	89.99
Amazon Capital Services	1NMR-RLHL-WPMD	8/14/2021	9/28/2021	42.82	-	-	-	-	42.82
Amazon Capital Services	1NQR-QVG6-FR4H	8/18/2021	10/17/2021	79.40	-	-	-	-	79.40
Amazon Capital Services	1P6J-GDDM-73PP	8/15/2021	9/29/2021	85.01	-	-	-	-	85.01
Amazon Capital Services	1P6J-GDDM-FML3	8/15/2021	9/29/2021	69.79	-	-	-	-	69.79
Amazon Capital Services	1P6J-GDDM-KVLH	8/15/2021	9/29/2021	158.41	-	-	-	-	158.41

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Amazon Capital Services	1P6J-GDDM-PWTL	8/16/2021	9/30/2021	50.12	-	-	-	-	50.12
Amazon Capital Services	1P7F-64DV-CF14	8/11/2021	9/25/2021	15.74	-	-	-	-	15.74
Amazon Capital Services	1P7F-64DV-CFCM	8/11/2021	9/25/2021	11.25	-	-	-	-	11.25
Amazon Capital Services	1P7F-64DV-CN6L	8/11/2021	9/25/2021	90.49	-	-	-	-	90.49
Amazon Capital Services	1P7F-64DV-CXJM	8/11/2021	9/25/2021	2.88	-	-	-	-	2.88
Amazon Capital Services	1P7F-64DV-GLHT	8/12/2021	9/26/2021	38.09	-	-	-	-	38.09
Amazon Capital Services	1P7F-64DV-GY43	8/12/2021	9/26/2021	12.82	-	-	-	-	12.82
Amazon Capital Services	1P7F-64DV-JFJR	8/12/2021	9/26/2021	55.83	-	-	-	-	55.83
Amazon Capital Services	1PHC-9JPP-7XRL	8/10/2021	9/24/2021	12.60	-	-	-	-	12.60
Amazon Capital Services	1PHN-PKP6-91DK	8/10/2021	9/24/2021	16.08	-	-	-	-	16.08
Amazon Capital Services	1PHN-PKP6-9FML	8/10/2021	9/24/2021	7.49	-	-	-	-	7.49
Amazon Capital Services	1PHN-PKP6-DW4W	8/10/2021	9/24/2021	71.98	-	-	-	-	71.98
Amazon Capital Services	1PV1-MYT1-3DYK	8/19/2021	10/18/2021	37.47	-	-	-	-	37.47
Amazon Capital Services	1QCF-9NVF-4MLK	8/16/2021	10/15/2021	9.64	-	-	-	-	9.64
Amazon Capital Services	1QH3-T6RG-NNDC	8/16/2021	9/30/2021	36.49	-	-	-	-	36.49
Amazon Capital Services	1QHR-XCTH-19M6	8/12/2021	9/26/2021	151.86	-	-	-	-	151.86
Amazon Capital Services	1QHR-XCTH-W1F4	8/14/2021	9/28/2021	6.06	-	-	-	-	6.06
Amazon Capital Services	1QHR-XCTH-W9P7	8/14/2021	9/28/2021	59.80	-	-	-	-	59.80
Amazon Capital Services	1RGR-CD4Y-PWHR	8/21/2021	10/20/2021	27.61	-	-	-	-	27.61
Amazon Capital Services	1RKM-K16D-CJPQ	8/11/2021	9/25/2021	30.40	-	-	-	-	30.40
Amazon Capital Services	1RKM-K16D-CTHX	8/11/2021	9/25/2021	7.50	-	-	-	-	7.50
Amazon Capital Services	1RKM-K16D-CTYT	8/11/2021	9/25/2021	68.58	-	-	-	-	68.58
Amazon Capital Services	1RKM-K16D-D6M6	8/11/2021	9/25/2021	11.25	-	-	-	-	11.25
Amazon Capital Services	1RKM-K16D-HYRQ	8/12/2021	9/26/2021	37.84	-	-	-	-	37.84
Amazon Capital Services	1T34-3QMC-17XR	7/10/2020	9/8/2020	(277.78)	-	-	-	-	(277.78)
Amazon Capital Services	1T3H-DXY3-7DND	8/20/2021	10/19/2021	69.57	-	-	-	-	69.57
Amazon Capital Services	1T4V-F3TX-16XY	8/14/2021	9/28/2021	21.22	-	-	-	-	21.22
Amazon Capital Services	1T4V-F3TX-DRC6	8/15/2021	9/29/2021	75.41	-	-	-	-	75.41
Amazon Capital Services	1T4V-F3TX-PG9T	8/16/2021	9/30/2021	270.16	-	-	-	-	270.16
Amazon Capital Services	1T4V-F3TX-PW1Q	8/16/2021	9/30/2021	40.62	-	-	-	-	40.62
Amazon Capital Services	1T4V-F3TX-R6CT	8/16/2021	9/30/2021	57.31	-	-	-	-	57.31
Amazon Capital Services	1T9V-61W7-7GTH	8/10/2021	9/24/2021	6.45	-	-	-	-	6.45
Amazon Capital Services	1T9V-61W7-GT7W	8/11/2021	9/25/2021	47.28	-	-	-	-	47.28
Amazon Capital Services	1TJW-CX9W-7G9M	8/10/2021	9/24/2021	7.53	-	-	-	-	7.53
Amazon Capital Services	1TPH-J1FX-1JQ1	8/17/2021	10/16/2021	73.57	-	-	-	-	73.57
Amazon Capital Services	1TPH-J1FX-3HTT	8/17/2021	10/16/2021	76.07	-	-	-	-	76.07
Amazon Capital Services	1TPH-J1FX-9H7R	8/17/2021	10/16/2021	81.11	-	-	-	-	81.11
Amazon Capital Services	1TPH-J1FX-FPXQ	8/18/2021	10/17/2021	25.83	-	-	-	-	25.83
Amazon Capital Services	1TQ7-7XML-PFJY	8/18/2021	10/17/2021	61.38	-	-	-	-	61.38
Amazon Capital Services	1TR7-1WKG-6QK9	8/16/2021	9/30/2021	156.97	-	-	-	-	156.97
Amazon Capital Services	1TVY-WYQ6-3GQD	8/12/2021	9/26/2021	246.73	-	-	-	-	246.73
Amazon Capital Services	1TVY-WYQ6-7JDV	8/12/2021	9/26/2021	100.41	-	-	-	-	100.41
Amazon Capital Services	1TVY-WYQ6-DQH4	8/12/2021	9/26/2021	10.67	-	-	-	-	10.67
Amazon Capital Services	1TVY-WYQ6-KFDC	8/13/2021	9/27/2021	138.02	-	-	-	-	138.02
Amazon Capital Services	1V66-P61R-1CWK	8/9/2021	9/23/2021	39.67	-	-	-	-	39.67
Amazon Capital Services	1V76-Y1VY-WRHQ	8/25/2020	10/24/2020	(48.80)	-	-	-	-	(48.80)
Amazon Capital Services	1VKP-LCWR-9R1G	8/16/2021	10/15/2021	184.41	-	-	-	-	184.41

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Amazon Capital Services	1VTN-GMY6-7K1P	8/15/2021	9/29/2021	37.59	-	-	-	-	37.59
Amazon Capital Services	1VTN-GMY6-9RCV	8/15/2021	9/29/2021	38.95	-	-	-	-	38.95
Amazon Capital Services	1VTN-GMY6-CPQW	8/15/2021	9/29/2021	126.85	-	-	-	-	126.85
Amazon Capital Services	1VY6-F3DM-6CKP	8/15/2021	9/29/2021	125.32	-	-	-	-	125.32
Amazon Capital Services	1VY6-F3DM-6RHG	8/15/2021	9/29/2021	62.00	-	-	-	-	62.00
Amazon Capital Services	1VY6-F3DM-FV9D	8/15/2021	9/29/2021	5.70	-	-	-	-	5.70
Amazon Capital Services	1VY6-F3DM-PDR1	8/16/2021	9/30/2021	224.29	-	-	-	-	224.29
Amazon Capital Services	1W1L-JGRP-N3NJ	8/18/2021	10/17/2021	120.14	-	-	-	-	120.14
Amazon Capital Services	1WDJ-T17Y-CV3R	8/11/2021	9/25/2021	7.50	-	-	-	-	7.50
Amazon Capital Services	1WDJ-T17Y-JCVD	8/12/2021	9/26/2021	183.06	-	-	-	-	183.06
Amazon Capital Services	1WGX-KR67-7YY1	8/11/2021	9/25/2021	163.11	-	-	-	-	163.11
Amazon Capital Services	1WPG-G4YH-6NWK	8/15/2021	9/29/2021	53.34	-	-	-	-	53.34
Amazon Capital Services	1WW7-RLFY-17FN	8/16/2021	9/30/2021	8.69	-	-	-	-	8.69
Amazon Capital Services	1X3K-6M9X-7H7C	8/10/2021	9/24/2021	96.65	-	-	-	-	96.65
Amazon Capital Services	1XCK-4JCW-CTHY	8/11/2021	9/25/2021	26.93	-	-	-	-	26.93
Amazon Capital Services	1XCK-4JCW-DPRD	8/11/2021	9/25/2021	16.08	-	-	-	-	16.08
Amazon Capital Services	1XL1-FT73-4MTR	8/15/2021	9/29/2021	56.79	-	-	-	-	56.79
Amazon Capital Services	1XL1-FT73-7CJN	8/15/2021	9/29/2021	147.00	-	-	-	-	147.00
Amazon Capital Services	1XL1-FT73-7LFM	8/15/2021	9/29/2021	156.46	-	-	-	-	156.46
Amazon Capital Services	1XL1-FT73-9CGQ	8/15/2021	9/29/2021	20.37	-	-	-	-	20.37
Amazon Capital Services	1XX9-J9J3-F7FH	7/10/2020	9/8/2020	(91.41)	-	-	-	-	(91.41)
Amazon Capital Services	1XXV-6RWP-FTFT	8/20/2021	10/19/2021	107.25	-	-	-	-	107.25
Amazon Capital Services	1XXV-6RWP-Y9LN	8/21/2021	10/20/2021	74.17	-	-	-	-	74.17
Amazon Capital Services	1YHF-C3H1-96Y1	8/20/2021	10/19/2021	42.86	-	-	-	-	42.86
Amazon Capital Services	1YHF-C3H1-Q9H1	8/21/2021	10/20/2021	65.32	-	-	-	-	65.32
Amazon Capital Services	1YHF-C3H1-R7F6	8/21/2021	10/20/2021	224.87	-	-	-	-	224.87
Amazon Capital Services	1YL4-HCGK-3D33	8/16/2021	9/30/2021	3.74	-	-	-	-	3.74
Amazon Capital Services	1YL4-HCGK-JMQL	8/17/2021	10/16/2021	13.93	-	-	-	-	13.93
Amazon Capital Services	1YX7-1TKQ-HY4K	8/15/2021	9/29/2021	15.00	-	-	-	-	15.00
Amazon Capital Services	1YX7-1TKQ-LW93	8/15/2021	9/29/2021	75.76	-	-	-	-	75.76
Amazon Capital Services	1YX7-1TKQ-M4RN	8/15/2021	9/29/2021	39.62	-	-	-	-	39.62
Amazon Capital Services	1YX7-1TKQ-P3J6	8/16/2021	9/30/2021	22.93	-	-	-	-	22.93
Amazon Capital Services	1YYJ-QG4Q-C7QT	8/16/2021	10/15/2021	65.55	-	-	-	-	65.55
Ashlee Ashba	2021-152854	4/29/2021	5/29/2021	200.00	-	-	-	-	200.00
Beautiful Feet Books, Inc.	15039	8/12/2021	9/11/2021	136.59	-	-	-	-	136.59
Beautiful Feet Books, Inc.	15041	8/12/2021	9/11/2021	103.61	-	-	-	-	103.61
Beautiful Feet Books, Inc.	15045	8/12/2021	9/11/2021	116.91	-	-	-	-	116.91
Bitsbox	4035	8/13/2021	9/12/2021	128.85	-	-	-	-	128.85
BookShark	31146369	7/26/2021	8/25/2021	465.48	-	-	-	-	465.48
BookShark	31146390	7/27/2021	8/26/2021	99.11	-	-	-	-	99.11
BookShark	31146391	7/27/2021	8/26/2021	423.42	-	-	-	-	423.42
BookShark	31146393	7/27/2021	8/26/2021	642.07	-	-	-	-	642.07
BookShark	31146395	7/27/2021	8/26/2021	427.62	-	-	-	-	427.62
BookShark	31146396	7/27/2021	8/26/2021	547.73	-	-	-	-	547.73
BookShark	31146399	7/27/2021	8/26/2021	735.74	-	-	-	-	735.74
BookShark	31147024	7/27/2021	8/26/2021	187.93	-	-	-	-	187.93
BookShark	31147170	7/28/2021	8/27/2021	891.00	-	-	-	-	891.00

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BookShark	31147519	7/28/2021	8/27/2021	178.78	-	-	-	-	178.78
Brandy Ruscica	68	8/20/2021	9/19/2021	245.00	-	-	-	-	245.00
Bright Thinker	SINV3197	8/11/2021	9/10/2021	100.00	-	-	-	-	100.00
Bright Thinker	SINV3213	8/11/2021	9/10/2021	248.98	-	-	-	-	248.98
Bright Thinker	SINV3214	8/11/2021	9/10/2021	357.23	-	-	-	-	357.23
Bright Thinker	SINV3236	8/13/2021	9/12/2021	248.98	-	-	-	-	248.98
Bright Thinker	SINV3237	8/13/2021	9/12/2021	248.98	-	-	-	-	248.98
Broadstone Sports Club	26	5/3/2021	6/2/2021	280.00	-	-	-	-	280.00
Charter Impact, Inc.	11240	7/31/2021	8/30/2021	400.00	-	-	-	-	400.00
Charter Impact, Inc.	PR081521	8/15/2021	8/15/2021	381.75	-	-	-	-	381.75
CharterSAFE	35979	8/18/2021	8/18/2021	(7,604.68)	-	-	-	-	(7,604.68)
eat2explore	101069	8/10/2021	9/9/2021	314.40	-	-	-	-	314.40
eat2explore	101070	8/10/2021	9/9/2021	86.25	-	-	-	-	86.25
eat2explore	101071	8/14/2021	9/13/2021	164.70	-	-	-	-	164.70
Elemental Science	IN-3596	8/16/2021	9/15/2021	143.00	-	-	-	-	143.00
Elemental Science	IN-3597	8/16/2021	9/15/2021	51.69	-	-	-	-	51.69
Elemental Science	IN-3598	8/16/2021	9/15/2021	48.39	-	-	-	-	48.39
Elemental Science	IN-3658	8/20/2021	9/19/2021	225.50	-	-	-	-	225.50
Evan-Moor	INV321859	8/13/2021	9/12/2021	67.53	-	-	-	-	67.53
Evan-Moor	INV321860	8/13/2021	9/12/2021	67.53	-	-	-	-	67.53
Hands 4 Building, LLC	2585	8/16/2021	9/15/2021	147.99	-	-	-	-	147.99
Hands 4 Building, LLC	2586	8/16/2021	9/15/2021	251.98	-	-	-	-	251.98
History Unboxed LLC	wc-11664HU	8/20/2021	9/19/2021	829.57	-	-	-	-	829.57
History Unboxed LLC	wc-11665HU	8/23/2021	9/22/2021	829.57	-	-	-	-	829.57
History Unboxed LLC	wc-11688HU	8/20/2021	9/19/2021	593.46	-	-	-	-	593.46
History Unboxed LLC	wc-11690HU	8/20/2021	9/19/2021	593.46	-	-	-	-	593.46
Homeschool Planet	1163	8/18/2021	9/17/2021	74.95	-	-	-	-	74.95
Institute for Excellence in Writing	811274	8/16/2021	9/15/2021	230.79	-	-	-	-	230.79
Institute for Excellence in Writing	811960	8/16/2021	9/15/2021	90.67	-	-	-	-	90.67
Institute for Excellence in Writing	811968	8/16/2021	9/15/2021	54.49	-	-	-	-	54.49
Institute for Excellence in Writing	811977	8/16/2021	9/15/2021	43.71	-	-	-	-	43.71
Institute for Excellence in Writing	811980	8/16/2021	9/15/2021	54.49	-	-	-	-	54.49
Institute for Excellence in Writing	811984	8/17/2021	9/16/2021	193.25	-	-	-	-	193.25
Institute for Excellence in Writing	813880	8/18/2021	9/18/2021	171.80	-	-	-	-	171.80
Institute for Excellence in Writing	813887	8/18/2021	9/18/2021	331.60	-	-	-	-	331.60
Institute for Excellence in Writing	813913	8/18/2021	9/18/2021	37.39	-	-	-	-	37.39
Institute for Excellence in Writing	813925	8/18/2021	9/18/2021	349.26	-	-	-	-	349.26
Institute for Excellence in Writing	813968	8/18/2021	9/18/2021	123.56	-	-	-	-	123.56
Institute for Excellence in Writing	814925	8/18/2021	9/18/2021	37.39	-	-	-	-	37.39
JacKris Publishing, LLC	585032880	8/11/2021	9/10/2021	32.99	-	-	-	-	32.99
JacKris Publishing, LLC	585032901	8/11/2021	9/10/2021	21.99	-	-	-	-	21.99
JacKris Publishing, LLC	585032920	8/11/2021	9/10/2021	21.99	-	-	-	-	21.99
JacKris Publishing, LLC	585036603	8/11/2021	9/10/2021	90.82	-	-	-	-	90.82
JacKris Publishing, LLC	585036618	8/11/2021	9/10/2021	90.82	-	-	-	-	90.82
JacKris Publishing, LLC	585052212	8/16/2021	9/15/2021	124.15	-	-	-	-	124.15
JacKris Publishing, LLC	585052224	8/16/2021	9/15/2021	32.99	-	-	-	-	32.99
Lakeshore	196794081021	8/10/2021	9/9/2021	100.74	-	-	-	-	100.74

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Math-U-See Inc	0723170-IN	8/9/2021	10/8/2021	199.00	-	-	-	-	199.00
Math-U-See Inc	0723175-IN	8/9/2021	10/8/2021	49.00	-	-	-	-	49.00
Math-U-See Inc	0723176-IN	8/9/2021	10/8/2021	58.00	-	-	-	-	58.00
Math-U-See Inc	0723179-IN	8/9/2021	10/8/2021	49.00	-	-	-	-	49.00
Math-U-See Inc	0723180-IN	8/9/2021	10/8/2021	199.00	-	-	-	-	199.00
Math-U-See Inc	0723185-IN	8/9/2021	10/8/2021	58.00	-	-	-	-	58.00
Math-U-See Inc	0723188-IN	8/9/2021	10/8/2021	186.00	-	-	-	-	186.00
Math-U-See Inc	0723463-IN	8/10/2021	10/9/2021	174.00	-	-	-	-	174.00
Math-U-See Inc	0724486-IN	8/13/2021	10/12/2021	153.00	-	-	-	-	153.00
Math-U-See Inc	0724494-IN	8/13/2021	10/12/2021	199.00	-	-	-	-	199.00
Math-U-See Inc	0724495-IN	8/13/2021	10/12/2021	119.00	-	-	-	-	119.00
Math-U-See Inc	0724496-IN	8/13/2021	10/12/2021	119.00	-	-	-	-	119.00
Math-U-See Inc	0724498-IN	8/13/2021	10/12/2021	119.00	-	-	-	-	119.00
Math-U-See Inc	0724499-IN	8/13/2021	10/12/2021	199.00	-	-	-	-	199.00
Math-U-See Inc	0724502-IN	8/13/2021	10/12/2021	199.00	-	-	-	-	199.00
Math-U-See Inc	0724503-IN	8/13/2021	10/12/2021	199.00	-	-	-	-	199.00
Math-U-See Inc	0724507-IN	8/13/2021	10/12/2021	94.00	-	-	-	-	94.00
Moving Beyond the Page	257078	8/11/2021	9/10/2021	728.27	-	-	-	-	728.27
Moving Beyond the Page	257079	8/11/2021	9/10/2021	395.60	-	-	-	-	395.60
Moving Beyond the Page	257081	8/11/2021	9/10/2021	90.88	-	-	-	-	90.88
MoxieBox Art, Inc.	7804	8/17/2021	9/16/2021	294.94	-	-	-	-	294.94
MoxieBox Art, Inc.	7806	8/17/2021	9/16/2021	294.94	-	-	-	-	294.94
Nicole the Math Lady, LLC	3281	8/10/2021	9/9/2021	129.00	-	-	-	-	129.00
Nicole the Math Lady, LLC	3362	8/18/2021	9/17/2021	99.00	-	-	-	-	99.00
Oak Meadow Inc.	123328	8/16/2021	9/15/2021	1,495.15	-	-	-	-	1,495.15
Oak Meadow Inc.	123345	8/16/2021	9/15/2021	149.06	-	-	-	-	149.06
Oak Meadow Inc.	123434	8/17/2021	9/16/2021	187.69	-	-	-	-	187.69
Pearson Education Inc.	6001561057	1/22/2020	2/21/2020	(189.95)	-	-	-	-	(189.95)
Provenance	5015	5/13/2021	6/14/2021	82,985.99	-	-	-	-	82,985.99
Provenance	5040	5/27/2021	5/27/2021	10,500.00	-	-	-	-	10,500.00
Provenance	5041	5/27/2021	5/27/2021	2,100.00	-	-	-	-	2,100.00
Rainbow Resource Center	4555192	8/4/2021	9/3/2021	28.01	-	-	-	-	28.01
Rainbow Resource Center	4563967	8/10/2021	9/9/2021	79.40	-	-	-	-	79.40
Rainbow Resource Center	4564004	8/10/2021	9/9/2021	217.15	-	-	-	-	217.15
Rainbow Resource Center	4564020	8/10/2021	9/9/2021	97.74	-	-	-	-	97.74
Rainbow Resource Center	4564035	8/10/2021	9/9/2021	29.97	-	-	-	-	29.97
Rainbow Resource Center	4564141	8/10/2021	9/9/2021	42.90	-	-	-	-	42.90
Rainbow Resource Center	4564172	8/10/2021	9/9/2021	452.95	-	-	-	-	452.95
Rainbow Resource Center	4564283	8/10/2021	9/9/2021	184.27	-	-	-	-	184.27
Rainbow Resource Center	4564320	8/10/2021	9/9/2021	103.53	-	-	-	-	103.53
Rainbow Resource Center	4564348	8/10/2021	9/9/2021	29.97	-	-	-	-	29.97
Rainbow Resource Center	4564366	8/10/2021	9/9/2021	150.67	-	-	-	-	150.67
Rainbow Resource Center	4564391	8/10/2021	9/9/2021	69.15	-	-	-	-	69.15
Rainbow Resource Center	4564429	8/10/2021	9/9/2021	120.72	-	-	-	-	120.72
Rainbow Resource Center	4564437	8/10/2021	9/9/2021	97.74	-	-	-	-	97.74
Rainbow Resource Center	4564452	8/10/2021	9/9/2021	54.69	-	-	-	-	54.69
Rainbow Resource Center	4564540	8/10/2021	9/9/2021	208.18	-	-	-	-	208.18

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Rainbow Resource Center	4564557	8/10/2021	9/9/2021	194.82	-	-	-	-	194.82
Rainbow Resource Center	4564593	8/10/2021	9/9/2021	230.98	-	-	-	-	230.98
Rainbow Resource Center	4564598	8/11/2021	9/10/2021	97.74	-	-	-	-	97.74
Rainbow Resource Center	4564614	8/11/2021	9/10/2021	56.05	-	-	-	-	56.05
Rainbow Resource Center	4564652	8/11/2021	9/10/2021	145.96	-	-	-	-	145.96
Rainbow Resource Center	4564754	8/11/2021	9/10/2021	22.46	-	-	-	-	22.46
Rainbow Resource Center	4566812	8/12/2021	9/11/2021	124.28	-	-	-	-	124.28
Rainbow Resource Center	4566818	8/12/2021	9/11/2021	97.74	-	-	-	-	97.74
Rainbow Resource Center	4575054	8/17/2021	9/16/2021	132.41	-	-	-	-	132.41
SchoolMate	IN000555658	7/16/2021	8/15/2021	933.90	-	-	-	-	933.90
SchoolMate	IN000555891	7/20/2021	8/19/2021	530.25	-	-	-	-	530.25
SchoolMate	IN000555905	7/20/2021	8/19/2021	2,702.70	-	-	-	-	2,702.70
SchoolMate	IN000557288	7/27/2021	8/26/2021	3,348.35	-	-	-	-	3,348.35
Sequoia Grove Charter Alliance	12168	7/31/2021	7/31/2021	19,138.71	-	-	-	-	19,138.71
Sequoia Grove Charter Alliance	6013	8/6/2021	8/6/2021	613.73	-	-	-	-	613.73
Sequoia Grove Charter Alliance	6017	8/10/2021	8/10/2021	200.00	-	-	-	-	200.00
Sequoia Grove Charter Alliance	6021	8/18/2021	8/18/2021	2,033.52	-	-	-	-	2,033.52
Singapore Math Inc.	429877	8/9/2021	9/8/2021	57.59	-	-	-	-	57.59
Singapore Math Inc.	429883	8/9/2021	9/8/2021	54.70	-	-	-	-	54.70
Singapore Math Inc.	430875	8/12/2021	9/11/2021	54.89	-	-	-	-	54.89
Singapore Math Inc.	431547	8/16/2021	9/15/2021	26.87	-	-	-	-	26.87
Studies Weekly	402113	8/9/2021	9/4/2021	32.12	-	-	-	-	32.12
Studies Weekly	402305	8/9/2021	9/5/2021	96.81	-	-	-	-	96.81
Timberdoodle.com	369425	8/10/2021	10/9/2021	76.50	-	-	-	-	76.50
Timberdoodle.com	369427	8/10/2021	10/9/2021	1,016.21	-	-	-	-	1,016.21
Timberdoodle.com	369430	8/10/2021	10/9/2021	1,007.50	-	-	-	-	1,007.50
Timberdoodle.com	369477	8/10/2021	10/9/2021	177.63	-	-	-	-	177.63
Well Trained Mind Press	54321	8/11/2021	9/10/2021	64.60	-	-	-	-	64.60
WriteShop	21-0844	8/20/2021	9/19/2021	131.70	-	-	-	-	131.70
Yosemite Valley Charter School	8321clarks	8/3/2021	9/2/2021	3,431.26	-	-	-	-	3,431.26

Total Outstanding Payables in August \$ 162,863 \$ - \$ - \$ - \$ - \$ 162,863

Clarksville Charter School

Due (To)/From All Inspire Charter School Locations

For the period ended August 31, 2021

Account	Account Description	Account Balance
9180	Due (to)/from Inspire Charter Service	\$ 780,413.48
9199	Bad Debt Allowance - IFR	<u>(780,413.48)</u>
Total Due (to)/from Balance		<u>\$ -</u>

Coversheet

ESSER III Funding

Section: II. Finances
Item: B. ESSER III Funding
Purpose: Discuss
Submitted by:
Related Material: ESSER III.pdf
Draft 202122 Annual Update Supplement.v2.docx.pdf

BACKGROUND:

School districts, county offices of education, or charter schools, collectively known as LEAs, that receive Elementary and Secondary School Emergency Relief (ESSER) funds under the American Rescue Plan Act, referred to as ESSER III funds, are required to develop a plan for how they will use their ESSER III funds.

In the plan, an LEA must explain how it intends to use its ESSER III funds to address students' academic, social, emotional, and mental health needs, as well as any opportunity gaps that existed before, and were worsened by, the COVID-19 pandemic. Community Engagement Survey is in slide.

ESSER III

ESSER III Funding

School districts, county offices of education, or charter schools, collectively known as LEAs, that receive Elementary and Secondary School Emergency Relief (ESSER) funds under the American Rescue Plan Act, referred to as ESSER III funds, are required to develop a plan for how they will use their ESSER III funds.

In the plan, an LEA must explain how it intends to use its ESSER III funds to address students' academic, social, emotional, and mental health needs, as well as any opportunity gaps that existed before, and were worsened by, the COVID-19 pandemic.

Continuous and Safe In-Person Learning

The goal is for a safe and continuous in-person learning environment for all. Approved expenditures in this area include but are not limited to:

Planning and implementing activities related to summer learning and supplemental school programs, including providing direct instruction;

b) Providing mental health services and supports;

c) Purchasing educational technology (including hardware, software, and connectivity)

Continued... Safe In-Person Learning

- d) Purchasing supplies to sanitize and clean the facilities;
- e) Developing and implementing procedures and systems to improve the preparedness and response efforts;
- f) School facility repairs and improvements to reduce risk of virus transmission and exposure to environmental health hazards, and to support student health needs.

Addressing the Impact of Lost Instructional Time

Please share with us your thoughts about the impact of lost instructional learning time and how we can implement ways to recover. Please share your suggestions on the best uses for these specific funds.

[Grant Funding Survey link](#)



California Department of Education
August 2021

DRAFT Supplement for the Annual Update to the 2021–22 Local Control and Accountability Plan

Local Educational Agency (LEA) Name	Contact Name and Title	Email and Phone
[Insert LEA Name here]	[Insert Contact Name and Title here]	[Insert Email and Phone here]

A description of the efforts made by the LEA to meaningfully consult with its stakeholders regarding the use of funds provided through the Budget Act of 2021 that were not included in the 2020–21 Local Control and Accountability Plan (LCAP).

[Respond here]

A description of how the LEA used the concentration grant add-on funding it received to increase the number of staff who provide direct services to students on school campuses with an enrollment of students who are low-income, English learners, and/or foster youth that is greater than 55-percent.

[Respond here]

A description of the efforts made by the LEA to meaningfully consult with its stakeholders regarding the use of one-time federal funds received that are intended to support recovery from the COVID-19 pandemic and the impacts of distance learning on pupils.

[Respond here]

A description of how the LEA is implementing the federal American Rescue Plan Act and federal Elementary and Secondary School Emergency Relief expenditure plan, and the successes and challenges experienced during implementation.

[Respond here]

A description of how the LEA is using its fiscal resources received for the 2021–22 school year in a manner that is consistent with the applicable plans and is aligned with the LEA's 2021–22 LCAP and Annual Update.

[Respond here]

DRAFT

Instructions for the Supplement for the Annual Update for the 2021–22 Local Control and Accountability Plan Year

For additional questions or technical assistance related to the completion of the Supplement for the Annual Update to the 2021–22 Local Control and Accountability Plan (LCAP), please contact the local COE, or the California Department of Education’s (CDE’s) Local Agency Systems Support Office by phone at 916-319-0809 or by email at lcff@cde.ca.gov.

Introduction

California’s 2021-22 Budget Act, the federal American Rescue Plan Act of 2021, and other state and federal relief acts have provided Local Educational Agencies (LEAs) with a significant increase in funding to support students, teachers, staff, and their communities in recovering from the COVID-19 pandemic and to address the impacts of distance learning on students. Section 124(e) of Assembly Bill 130 requires LEAs to present an update on the annual update to the 2021–22 LCAP and budget overview for parents on or before February 28, 2022, at a regularly scheduled meeting of the governing board or body of the LEA. At this meeting the LEA must include all of the following:

- The Supplement for the Annual Update for the 2021–22 LCAP;
- All available mid-year outcome data related to metrics identified in the 2021–22 LCAP; and
- Mid-year expenditure and implementation data on all actions identified in the 2021–22 LCAP.

The Supplement for the Annual Update for the 2021–22 LCAP is considered part of the 2022–23 LCAP for the purposes of adoption, review, and approval pursuant to California *Education Code* sections 47604.33, 52062, 52065, 52070, 52065, 52068, and 52070.5 of, and 47606.5(e). For purposes of the 2022–23 LCAP, the Supplement for the Annual Update for the 2021–22 LCAP must be included as follows:

- The 2022-23 Budget Overview for Parents
- The Supplement for the Annual Update for the 2021–22 LCAP
- The 2022-23 LCAP
- The Summary Tables for the 2022-23 LCAP
- The Instructions for the LCAP Template

Instructions

Respond to the following prompts, as required. In responding to these prompts, LEAs are strongly encouraged to provide succinct response and a level of detail that will be meaningful and accessible for the LEA's diverse stakeholders and the broader public and must, to the greatest extent practicable, use language that is understandable and accessible to parents.

Prompt 1: "A description of the efforts made by the LEA to meaningfully consult with its stakeholders regarding the use of funds provided through the Budget Act of 2021 that were not included in the 2020–21 Local Control and Accountability Plan (LCAP)."

Describe the efforts made by the LEA to meaningfully consult with its stakeholders regarding the use of funds provided to the LEA through the Budget Act of 2021 that were not included in the adopted 2020–21 Local Control and Accountability Plan (LCAP) and Annual Update.

Prompt 2: "A description of how the LEA used the concentration grant add-on funding it received to increase the number of staff who provide direct services to students on school campuses with an enrollment of students who are low-income, English learners, and/or foster youth that is greater than 55-percent."

Describe how the LEA utilized the concentration grant add-on funds received consistent with California *Education Code* Section 42238.02, as amended, to increase the number of certificated staff, classified staff, or both, including custodial staff, who provide direct services to students on school campuses with greater than 55-percent unduplicated pupil enrollment. The description must include the number of staff members either hired or transferred and the type of direct services provided to students. In providing this description, the LEA may provide the location of any actions related to these funds included in its 2021–22 LCAP.

An LEA that does not receive the concentration grant add-on must provide that explanation in response to the prompt.

Prompt 3: "A description of the efforts made by the LEA to meaningfully consult with its stakeholders regarding the use of one-time federal funds received that are intended to support recovery from the COVID-19 pandemic and the impacts of distance learning on pupils."

Describe the efforts made by the LEA to meaningfully consult with its stakeholders regarding the use of one-time federal funds received that are intended to support recovery from the COVID-19 pandemic and the impacts of distance learning on students.

Prompt 4: "A description of how the LEA is implementing the federal American Rescue Plan Act and federal Elementary and Secondary School Emergency Relief expenditure plan, and the successes and challenges experienced during implementation."

Describe the LEAs implementation of the federal American Rescue Plan Act of 2021 and federal Elementary and Secondary School Emergency Relief (ESSER) expenditure plan to date, including successes and challenges.

An LEA that did not receive ESSER III funding must provide that explanation in response to the prompt.

Prompt 5: “A description of how the LEA is using its fiscal resources received for the 2021–22 school year in a manner that is consistent with the applicable plans and is aligned with the LEA’s 2021–22 LCAP and Annual Update.”

Describe how the LEA is using its fiscal resources received for the 2021–22 school year in a manner that is consistent with the applicable plans and aligned with the LEAs 2021–22 LCAP and Annual Update. For purposes of responding to this prompt “applicable plans” include the Safe Return to In-Person Instruction and Continuity of Services Plan and the ESSER III Expenditure Plan.

California Department of Education
August 2021

DRAFT

Coversheet

Carryover of Sick Time

Section: II. Finances
Item: C. Carryover of Sick Time
Purpose: Vote
Submitted by:
Related Material: TransferSickLeaveForm.pdf

BACKGROUND:

As part of staff retirement calculations, CalSTRS factors unused accrued sick time for certificated employees. Our policy has been that we don't accept accrued sick time from a previous employer, but after working with legal counsel, we found that we are able to have staff transfer over their accrued sick time for the purposes of retirement only. Staff are able to use their currently earned sick time from our schools during their employment with us if they are sick, but their formerly accrued sick time would remain on the books as part of their retirement calculation.

RECOMMENDATION:

Recommended for Board approval.



SICK LEAVE TRANSFER FORM

1. Statement by Transferring Employee

I have accepted employment with _____ . I hereby request that you certify my accumulated leave of absence for illness or injury, to which I am entitled to under Education Code 87782 (*Faculty/Administrators*).

This is to certify that I, _____ (PRINT NAME), was employed by

Former District:

District Full Address: _____

District Contact Number: _____

Employee Signature: _____ **Date:** _____

Employee ID or last four digits of SSN: _____

2. Response by Former District

This is to certify that the above-named person was employed by

_____ (DISTRICT NAME), from

to _____ and that the following is true and correct:

TOTAL number of unused sick leave hours to be transferred: _____

Name of certifying official (print): _____ **Title:** _____

Signature: _____ **Date:** _____

3. STRS Retirement Approval:

We accept the transfer of these hours for the purpose of STRS Retirement only. These hours are not usable while employed at _____, but will be available to transfer upon termination.

Name of Charter official (print): _____ **Title:** _____

Signature: _____ **Date:** _____

I understand and agree to the terms above for the use and transfer of these unused sick hours.

Employee Signature: _____ **Date:** _____

Coversheet

Teacher Evaluations

Section: III. Operations
Item: A. Teacher Evaluations
Purpose: Vote
Submitted by:
Related Material: Draft Evaluation Policy - Clarksville.pdf

BACKGROUND:

The purpose of the Board approving this Evaluation Policy is to:

- Outline the Purpose, Frequency, and Timeline of Evaluations
- Establish Who Conducts Evaluations and Process
- Outline Opportunities for Professional Growth
- Outline a Consistent Record Keeping Process for All Evaluations



Evaluation Policy

Clarksville Charter School is committed to providing evaluation and assessment of all staff members on a continuing basis.

The purpose of the Clarksville Charter School Governing Board approving this Evaluation Policy is to accomplish the following:

1. Outline the Purpose of the Evaluation
2. Establish the Frequency of Evaluations and the Evaluation Timeline
3. Establish Who Conducts the Employee Evaluations
4. Outline the Evaluation Sequence of Events
5. Outline opportunities for Professional Growth
6. Outline the Record Keeping Process for All Evaluations

- 1. Purpose of Evaluations:** The purpose of a staff evaluation is to safeguard and improve the quality of educational support and service received by students and families by the Charter School Employees and to provide staff with important feedback to improve their practice and identify options for professional growth and development.
- 2. Frequency of Evaluations and Evaluation Timeline:** Every staff member will be evaluated on an annual basis. Evaluations will be conducted in the spring of each school year and will be completed no later than thirty (30) calendar days before the end of the employee's scheduled work year.
- 3. Who Conducts the Employee Evaluations:** The employee's immediate supervisors will be responsible for evaluating the employees. The supervisor may delegate portions of the evaluation process to a designee, but the supervisor shall retain overall responsibility.
- 4. Sequence of Events:**
 - Self-Assessment and Form 700: the employee will complete their self-assessment of the evaluation and their Form 700 prior to their meeting with their supervisors.
 - Meeting with Supervisor: the employee and the employee's supervisor or designee will meet to review the employee's performance and discuss the written evaluation.
 - Employee's Time to Respond: the employee will be given the opportunity to respond to their supervisor's evaluation.

- Final Evaluation Report and Summary Conference: the evaluator shall prepare, complete and issue the Final Evaluation Report and give a copy to the employee.
5. **Opportunities for Professional Growth: The employee's supervisor may identify opportunities for professional growth. It is not a right of any employee to be provided a performance plan.**
 6. **Record Keeping:** A signed copy of the Final Evaluation and any supporting documents shall be kept on file with the HR Director.

Coversheet

Teacher Contracts

Section: III. Operations
Item: B. Teacher Contracts
Purpose: Vote
Submitted by:
Related Material: 21.22 Homeschool Teacher Contract_CVCS(5399178.2).pdf



FULL TIME FIXED TERM EMPLOYMENT AGREEMENT
BETWEEN
CLARKSVILLE CHARTER SCHOOL & EMPLOYEE NAME, HOMESCHOOL TEACHER

THIS EMPLOYMENT AGREEMENT (“Agreement”) is entered into by and between the above named employee (“Employee”) and Clarksville Charter School (“School” or “Employer”). The School desires to hire employees who will assist Clarksville Charter School in achieving the goals and meeting the requirements of the school. The parties recognize that Clarksville Charter School is not governed by the provisions of the California Education Code, except as expressly set forth in the Charter Schools Act of 1992. The School desires to engage the services of the Employee for purposes of assisting Clarksville Charter School in implementing its purposes, policies, and procedures.

WHEREAS, Clarksville Charter School and Employee wish to enter into an employment relationship under the conditions set forth herein, the parties hereby agree as follows:

A. STATUTORY PROVISIONS RELATING TO CHARTER SCHOOL

1. Clarksville Charter School has been established and operates pursuant to the Charter Schools Act of 1992, Education Code section 47600, *et seq.* Clarksville Charter School has been duly approved by the District, according to the laws of the State of California.
2. Pursuant to Education Code section 47604, Clarksville Charter School has elected to be formed and to operate as a non-profit public benefit corporation pursuant to the Non-profit Public Benefit Corporation Law of California (Part 2, commencing with section 5110 *et seq.* of the Corporations Code). As such, Clarksville Charter School is considered a separate legal entity from the District, which granted the charter. The District shall not be liable for any debts and obligations of Clarksville Charter School, and the employee signing below expressly recognizes that he/she is being employed by Clarksville Charter School and not the District.
3. Pursuant to Education Code section 47610, Clarksville Charter School must comply with all of the provisions set forth in its charter, but is otherwise exempt from the laws governing school districts except as specified in Education Code section 47610.
4. Clarksville Charter School shall be deemed the exclusive public school employer of the employees at Clarksville Charter School for purposes of Government Code section 3540.1.

B. EMPLOYMENT TERMS AND CONDITIONS

1. **Duties**

Employee will perform such duties as Clarksville Charter School may reasonably assign as defined by the job description and Employee will abide by all school

policies and procedures as adopted and amended from time to time.

2. **Term and Work Schedule**

Subject to Section C, "Termination of Agreement" herein, Clarksville Charter School hereby employs Employee for the term of the school, commencing on or after **July 1, 2021** and ending **June 30, 2022**. Workdays for the Employee shall be consistent with the applicable calendar of workdays for this position.

This ___is/___is not an MOU shared position, requiring an MOU agreement.

Clarksville Charter School shall have the right to assign, reassign or eliminate positions, duties, or additional duties and make changes in responsibilities, work, or transfers, at any time during the contract term. All services will be provided either online or in-person per the job description, school needs, and current conditions.

Teachers are expected to work 190 days a year, 8 hours/day, (8:30 AM-5:00 PM with a 30 minute duty free lunch).

Employee will not render services in person or by electronic means, paid or otherwise, for any other person or entity during contracted work hours with Clarksville Charter School.

3. **Compensation**

Employee will be paid semi-monthly (twice a month) from which the School shall withhold all statutory and other authorized deductions. For the 2021-22 school year, the Employee shall be placed on the _____ salary schedule at Step: _____ column: _____ with an annual salary of _____ with a monthly salary of _____. Employee's annual/monthly salary shall be prorated for the actual time worked during the 2021-2022 school year. **If Employee commences employment after the beginning of the school year (July 1) or the Employee works less than a full academic year (e.g., either Employer or Employee terminates employment, Employee goes on unpaid leave, etc.), Employee's salary shall be prorated to reflect actual time worked.** In addition, the Employee shall receive a salary schedule stipend of _____ for a _____. **Extra duty stipends, if applicable, will be provided and paid in accordance with School policies.**

Units for placement on the salary schedule must be reported on the Intent to Return form from the previous year and transcripts must be submitted to human resources no later than September 1 , for movement across the salary schedule for the current school year.

Employee may be entitled to additional compensation, in the form of a stipend, in the amount of \$100/month per student if the Employee's roster is more than 28 students, but less than 36 students. Carrying a caseload of less than 28 students

over a course of three (3) months may result in a return to part time status. The School may adjust compensation in the form of a salary increase or reduction based on the teacher's actual caseload. Salary changes related to caseload changes will only be permitted on September 30th, December 31st, and March 30th. Employee is an exempt employee and therefore not eligible for overtime pay.

4. **Employee Benefits**

Employee shall be entitled to participate in designated employee benefit programs and plans established by Clarksville Charter School (subject to program and eligibility requirements) for the benefit of its employees, which from time to time may be amended and modified by Clarksville Charter School in its sole discretion.

5. **Performance Evaluation**

Employee shall receive performance reviews conducted by his/her supervisor in accordance with Clarksville Charter School's evaluation policy.

Failure to evaluate Employee shall not prevent Clarksville Charter School from disciplining or dismissing Employee in accordance with this Agreement.

6. **Employee Rights**

Employment rights and benefits for employment at Clarksville Charter School shall only be as specified in this Employment Agreement, the Charter Schools Act and Clarksville Charter School's Personnel Handbook, which from time to time may be amended and modified by Clarksville Charter School, in Clarksville Charter School's sole discretion. During the term of this Agreement, Employee shall not acquire or accrue tenure, or any employment rights with Clarksville Charter School.

7. **Licensure**

Employee understands that employment is contingent upon verification and maintenance of any applicable licensure and/or credentials.

8. **Child Abuse and Neglect Reporting**

California Penal Code section 11166 requires any child care custodian who has knowledge of, or observes, a child in his or her professional capacity or within the scope of his or her employment whom he or she knows or reasonably suspects has been the victim of child abuse to report the known or suspected instance of child abuse to a child protective agency immediately, or as soon as practically possible, by telephone and to prepare and send a written report thereof within thirty-six (36) hours of receiving the information concerning the incident.

By executing this Agreement, the Employee acknowledges he or she is a child care custodian and is certifying that he or she has knowledge of California Penal Code section 11166 and will comply with its provisions. Employee further agrees to timely participate in required mandated reporter training.

9. **Fingerprinting/TB Clearance**

Fingerprint clearance for Employee will be acquired through submitting the Employee's fingerprints to the California Department of Justice. Employee will be required to assume the cost of all fees related to the fingerprinting process. Employee will be required to submit evidence from a licensed physician that he/she was found to be free from active tuberculosis or risk thereof. Both clearances need to be in place prior to the first day of service. This job offer is contingent upon completion of a satisfactory background check. If the background check is not satisfactory, this job offer is withdrawn.

10. **Conflicts of Interest**

Employee understands that, while employed by Clarksville Charter School, he or she will have access to confidential and proprietary information. Employee therefore shall not maintain employment or contracts for employment, or engage in any consultant or independent contractor relationship, with any other agency or school that will in any way conflict with his/her employment with Clarksville Charter School. Employee agrees that he/she will not enter into any contract(s), or participate in making any contracts, in which he/she has a material financial interest. Employee also specifically agrees that he/she will not refer students to, or encourage students to utilize, any Clarksville Charter School approved vendor to which the Employee has a familial or marital connection. Employee also specifically agrees that he/she will not recommend that Clarksville Charter School enter into a contractual relationship with a vendor to which the Employee has a familial or marital connection.

11. **Outside Professional Activities**

Any outside professional activities (including but not limited to consulting, speaking, and writing not on behalf of Clarksville Charter School) shall not occur from 8:30 a.m. – 5 p.m. Monday through Friday, except holidays. Clarksville Charter School shall in no way be responsible for any expenses attendant to the performance of such outside activities performed outside of employment with Clarksville Charter School.

12. **School Intellectual Property and Non-Competition**

Employee may during the course of [his/her] duties be advised of certain confidential business matters and affairs of Employer regarding its business practices, students, suppliers and employees. Employee's duties may also place

the Employee in a position of trust and confidence with respect to certain trade secrets and other proprietary information relating to the business of the Employer and not generally known to the public or competitors. Such proprietary information may include student information, competitive strategies, marketing plans, special designs or systems, and accounting information. Employee shall not, either during [his/her] employment with Employer, or any time in the future, directly or indirectly:

- a. disclose or furnish, directly or indirectly, to any other person, firm, agency, corporation, client, business, or enterprise, any confidential information acquired during [his/her] employment;
- b. individually or in conjunction with any other person, firm, agency, company, client, business, or corporation, employ or cause to be employed any confidential information in any manner whatsoever, except in furtherance of the business of Employer;
- c. without the written consent of Employer, publish, deliver, or commit to being published or delivered, any copies, abstracts, or summaries of any files, records, documents, drawings, specifications, lists, equipment and similar items relating to the business of Employer, except to the extent required in the ordinary course of Employee's duties;

Upon termination of employment, Employee is required to immediately return to Employer all property of Employer including, but not limited to, all files, records, documents, curriculum, equipment and supplies, promotional materials, and similar items relating to the business of Employer.

C. TERMINATION OF AGREEMENT

This Agreement may be terminated by any of the following:

1. **Early Termination with/without Cause:** The School Administration may unilaterally, and with or without cause or advance notice, terminate this Agreement. In consideration of the right to terminate this Agreement without cause, the School shall pay to Employee ten business days of his/her salary after termination occurs based on receipt of a release of claims agreement and the return of items identified in B.12.c. If the employee refuses to sign a release of claims the employee will be paid for one day of employment following termination.
2. **Revocation/Nonrenewal of Charter:** In the event that Clarksville Charter School is either revoked or non-renewed, this Agreement shall terminate immediately upon the effective date of the revocation/nonrenewal of the charter, and without the need for the process outlined in Section C.1. above.
3. **Death or Incapacitation of Employee:** The death of Employee shall terminate this

Agreement and all rights provided under this Agreement. In the event that Employee becomes incapacitated to the extent that, in the judgment of the Board, Employee may no longer perform the essential functions of his/her job with or without reasonable accommodation, as set forth in the job specifications, the Board may terminate this Agreement.

4. Decline or Loss of Enrollment: In the event of a cap placed on enrollment numbers or a decline in enrollment, the School may immediately terminate this agreement. (see C.1)

D. NON-RENEWAL/EXPIRATION OF TERM. The School may elect not to offer future employment agreements to Employee at its sole discretion, without cause, and this Agreement will lapse by its own terms.

E. GENERAL PROVISIONS

1. **Waiver of Breach**

The waiver by either party, or the failure of either party to claim a breach of any provision of this Agreement, will not operate or be construed as a waiver of any subsequent breach.

2. **Assignment**

The rights and obligations of the respective parties under the Agreement will inure to the benefit of and will be binding upon the heirs, legal representatives, successors and assigns of the parties hereto; provided, however, that this Agreement will not be assignable by either party without prior written consent of the other party.

3. **Governing Law**

This Agreement will be governed by, construed, and enforced in accordance with the laws of the State of California.

4. **Partial Invalidity**

If any provision of this Agreement is found to be invalid or unenforceable by any court, the remaining provisions herein will remain in effect unless such partial invalidity or unenforceability would defeat an essential business purpose of the Agreement.

G. ACCEPTANCE OF EMPLOYMENT

By signing below, the Employee declares as follows:

1. I have read this Agreement and accept employment with Clarksville Charter School on the terms specified herein.
2. All information I have provided to Clarksville Charter School related to my employment is true and accurate.
3. Except as expressly referenced in this Agreement, this is the entire agreement between myself and Clarksville Charter School regarding the terms and conditions of my employment. This is a final and complete agreement and there are no other agreements, oral or written, express or implied, concerning the subject matter of this Agreement. It also supersedes any and all other agreements or contracts, either oral or written, between the Parties with respect to the subject matter hereof.

Employee Signature: _____ Date: _____

Clarksville Charter School Approval:

Date: _____
_____ Executive Director, Clarksville Charter School

Coversheet

Over 5 Students Supplemental Contract

Section: III. Operations
Item: C. Over 5 Students Supplemental Contract
Purpose: Vote
Submitted by:
Related Material:
Amendment to CV HST Employment Agreement re_ Additional Student Stipend(5396556.3).pdf

BACKGROUND:

On occasion, when we are low on staff availability to place students with an HST, administration will ask some teachers to carry additional students beyond the threshold outlined in their employment contract. If the teacher is willing, they will be assigned up to five (5) additional students. This is done with Director approval and recommendation only. The attached is a contract outlining the compensation for those additional students.

AMENDMENT TO FULL TIME FIXED TERM EMPLOYMENT AGREEMENT

This Amendment (“Amendment”) to the Full Time Fixed Term Employment Agreement dated [INSERT DATE] (“Agreement”) is between Clarksville Charter School, a California nonprofit public benefit corporation which operates a public charter school (“School”) and [INSERT NAME], Homeschool Teacher (“Employee”) for the 2021-2022 school year. School and Employee referred to collectively as the “Parties.”

RECITALS

WHEREAS, pursuant to Paragraph 3 of the Agreement, Employee would receive additional compensation of \$100 per month per student who is placed on Employee’s caseload that exceeds [] students, but no more than [] students;

WHEREAS, the Agreement will be amended to increase the caseload cap provided in Paragraph 3 of the Agreement; and

NOW, THEREFORE, in consideration of the foregoing recitals and the mutual terms and conditions contained herein, and for other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, Parties hereto agree to amend the Agreement as follows:

TERMS

1. The Agreement currently states as follows in regards to additional Employee compensation for carrying a caseload of students that exceeds [] students:

Additional compensation of \$100/month per student is given when the employee’s roster is more than [] up to [] students. Carrying a caseload of less than [] students over a course of three (3) months may result in a return to part time status. The School may adjust compensation in the form of a salary increase or reduction based on actual enrollment. Salary changes related to caseload changes will only be permitted September 30th, December 31st, and March 30th.

2. The above stated portion of Section 3 of the Agreement is hereby removed and replaced with the following terms:

Additional compensation of \$100/month per student is given when the employee’s roster is more than [] up to [] (5 additional students). Carrying a caseload of less than [] students over a course of three (3) months may result in a return to part time status. The School may adjust compensation in the form of a salary increase or reduction based on actual enrollment. Salary changes related to caseload changes will only be permitted September 30th, December 31st, and March 30th.

The number of students on Employee's caseload and the corresponding monthly stipend shall not carry over from year-to-year and only apply for the 2021-2022 school year. Employee's caseload and monthly stipend may be adjusted month-to-month, such that Employee is not entitled to a stipend should the Employee's caseload decrease.

Assignment of students to Employee's caseload shall be provided only upon the approval of the Executive Director or designee.

2. **Counterparts.** This Amendment may be executed in identical, original or electronic, counterparts, each of which shall be deemed an original, and both of which together shall be deemed to be one and the same instrument.

3. **Entire Agreement; Full Force and Effect.** The Agreement and the remainder of Section 3, hereby reaffirmed by the Parties hereto, is and remains in full force and effect on the terms and conditions set forth therein, as amended by this Amendment. In the event of a conflict between the terms of this Amendment and the Agreement, the terms of this Amendment shall prevail.

IN WITNESS WHEREOF, the Parties have executed this Amendment as of the ___th day of September 2021.

Employee's Name: _____

Employee's Signature: _____ Date: _____

Executive Director's Name: _____

Executive Director's Signature: _____ Date: _____

Coversheet

Organizational Chart with Staff Names

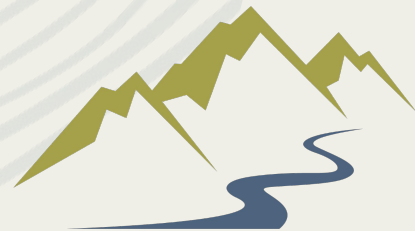
Section: III. Operations
Item: D. Organizational Chart with Staff Names
Purpose: FYI
Submitted by:
Related Material: Staffing2021-2022_CV Board.pdf



CLARKSVILLE
CHARTER SCHOOL



WINSHIP
Community School



Feather River
CHARTER SCHOOL

Staffing 2021-2022

Governing Boards
Executive Directors
Julie & Jenell

Director of Educational Services
 Megan Nason (Int)

Director of Curriculum & Assessment
 Kristie Nicosia

Director of Professional Development & Instructional Support
 Allie Suydam

Director of High School
 Shannon Breckenridge

Chief Fiscal Officer
 Dr. Amanda Johnson

Director of Governance & Accountability
 Darcy Belleza

SEE CHART FOR ED SERVICES

Assistant Director of Curriculum & Assessment
 Stacy Close

TK-8 Program Administrator
 Carrie Carlson

Assistant Directors of Instructional Support
 Camille Vocker
 Marci Boyd

Assistant Director of High School
 Linda Qian

High School Program Administrator
 Claire Walker

Business Tech
 TBD

Testing Coordinator
 Jodi Nairz

EL Coordinators
 Erin Emerson
 Kristal Leach

Curriculum Specialist
 Mindy Hopson

Curriculum & Assessment Assistant
 Lisa Leal

Instructional Materials Administrator
 Stephanie Terrell

TK-8 Virtual Academies Coordinator
 Trisha Brandow

Virtual Teachers

Community Coordinator
 Danielle Holaday

Lead Family Liaison
 Sara Greco

Family Liaisons

Instructional Team Advisors

Homeschool Teachers

High School Counselors
 Michelle Bliss
 Mary Buhr

CTE & Curriculum Coordinator
 Reece Perez

Guidance Tech
 Lori Andreaesen

High School Teachers

Data Analyst
 Kulpreet Pummay

Administrative & Governance Assistant
 Katie Royer

Communications & PR Specialist
 Jenn Kramer



Educational Services
Megan Nason

Assistant Director & 504
Coordinator
Dr. Neda Burleigh

Educational Services
Assistant
Melinda Radsliff

Service Tech
Christina Archie

SEIS/ Records
Tech
Angela Lawton

Compliance
Coordinator
Carissa Stockard

Student Support
Program Specialist
Jamie Watkins

Educational Services
Program Specialist
Nicole Zagaroli

TK-7 Special
Education Program
Specialist
Sarah Ayala & Kelly
McCracken

8-ATP Special
Education Program
Specialist
Elizabeth Odenthal &
Jackie Velarde

School Counselor/SST
Cord.
Malachi Briggs

Contractors

School Psychologists
RoyShonda Childs
Rachel Frank-Bourdett
Ellen Wahhab

M/M Ed
Specialists

Special
Education
Coach

M/M Ed
Specialists

Special
Education
Coach

Intervention
Teachers

Intervention
Teacher
(Async)

Assessment
Tech
Nicky
Peterson

School Nurse

M/S Ed
Specialists

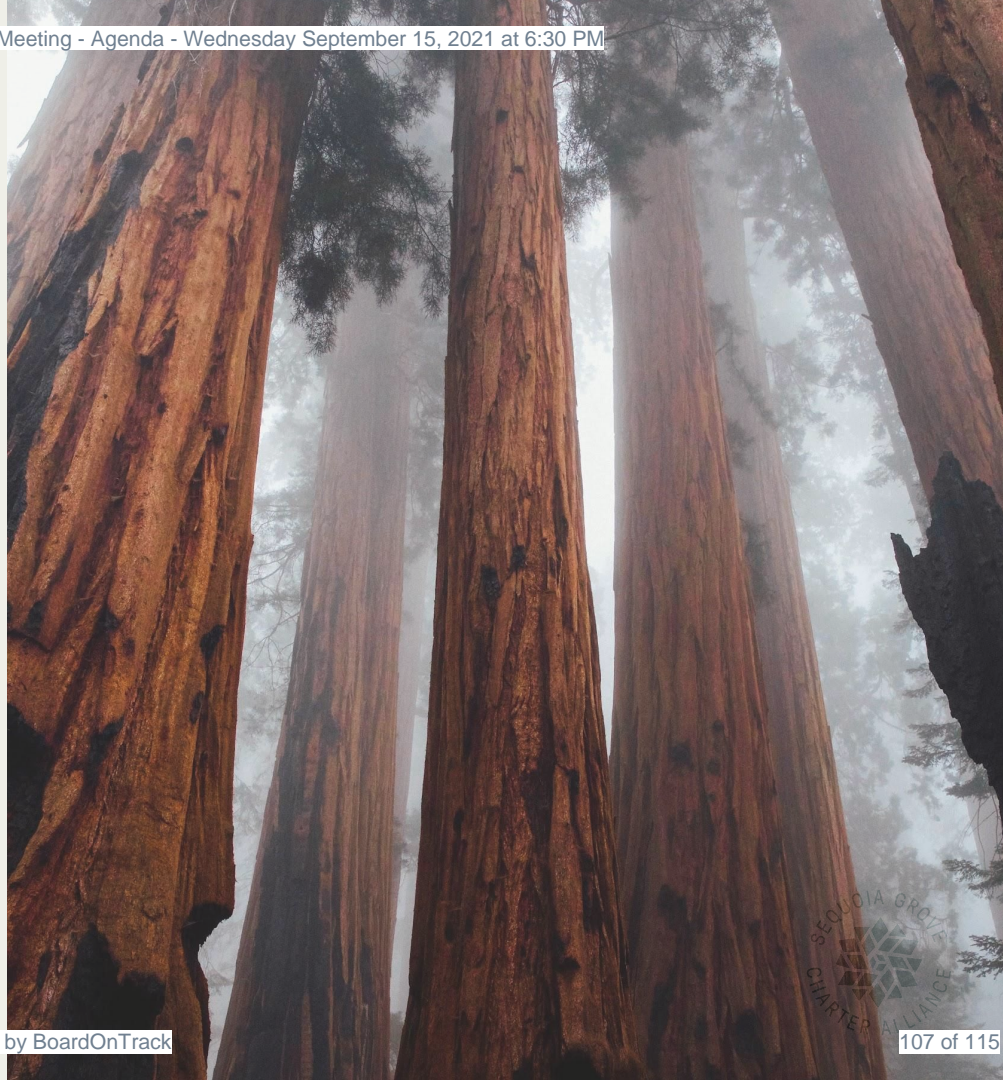
M/S Ed
Specialists

SS Tech
Tina Mut





SEQUOIA GROVE CHARTER ALLIANCE



Charter Service Organization Staff

Leadership

Royce Gough, CEO

Becky Harris, Business Services

Brian Spears, Human Resources

Stephanie Terrell, Library/ Curriculum

Melinda Radliff, Office Manager

Services

Community Partner Services

Enrollment

Library Services

Ordering

Records

CalPads

Business Services

Compliance

Student Information Services

Curriculum Specialist

Powered by BoardOnTrack



Coversheet

Governing Board Executive Order

Section: IV. Governance
Item: A. Governing Board Executive Order
Purpose: Discuss
Submitted by:
Related Material: N-29-20.pdf

BACKGROUND:

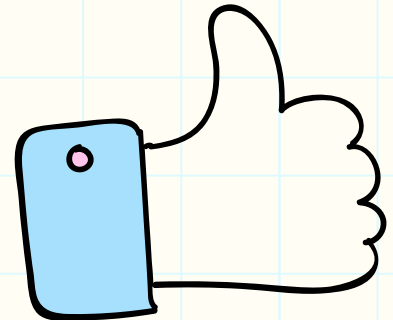
As of October 1, 2021, the Governing Board Executive Order , N-29-20 will be lifted per Governor Newsom. Board meetings will return to fully compliant Brown Act meetings.



GB Executive Order

N-29-20 Lifted Per Governor Newsom

effective October 1, 2021





Return to fully compliant Brown Act meetings

- Teleconference **location** from which a member will be participating in a public meeting and each teleconference location must be specifically identified in the meeting notice and agenda, including full address and room number; and be **accessible to the public**
- **Members of the public** must be able to address the body at each teleconference location;
- **Must post agendas at all teleconference locations**; and
- During teleconference meetings, at least a **quorum** of the members of the local body must participate from locations within the boundaries of the territory over which the local body exercises jurisdiction.
- Any local agency meetings taking place must **ensure physical public access** to all meeting locations.
- Continue to offer some form of virtual attendance option in addition to the in-person option.



Coversheet

Upcoming Compliance Items

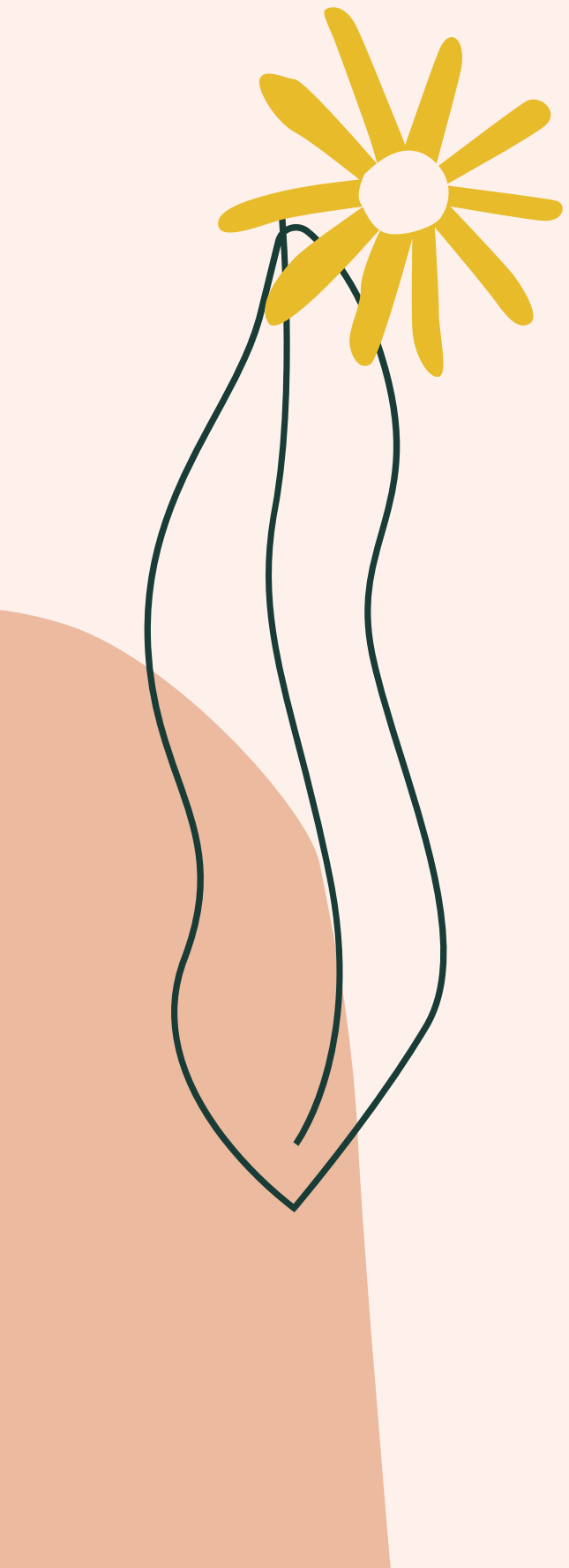
Section: IV. Governance
Item: E. Upcoming Compliance Items
Purpose: FYI
Submitted by:
Related Material: Sept-Oct Compliance Calendar.png

Due Date	Description	Completed By	Board Must Approve
Sep-03	Year-End Maintenance of Effort (Special Education) - Report due to Charter school's SELPA. Maintenance of Effort (MOE) is a requirement that you spend each year at least what you spent last year in the area of special education (with some exceptions). If you reduce your special education budget (or expenditures) in a given year, you need to be careful to ensure that you have met the MOE requirement. This does not mean you can't reduce costs, but you must do so within the guidelines of federal MOE.	Charter Impact	No
Set by Authorizer	Unaudited Actual Reports - Annual unaudited financial statements for the preceding year are due by date set by the charter authorizer (no later than September 15th).	Charter Impact	Yes
Oct-06	California Basic Educational Data System (CBEDS) Information Day - The first Wed in Oct is CBEDS Information Day, used to collect information on student and staff demographics. Schools must complete the School Information Form (SIF). The SIF is used to report the count of classified staff, kindergarten program type, educational calendars, work visa applications, multilingual instructional programs, and languages of instruction. Data is due to CDE on October 29th .	FR, CV, LC, WIN	No
Oct-06	Federal Stimulus Reporting - Local educational agencies (LEAs) are required to report to the California Department of Education (CDE) on funds received through the CARES Act, the CRRSA Act, and the ARP, including ESSER I, GEER I, ESSER II and ESSER III. Reporting for the preceding quarter (July 1 - Sep 30) are due October 6th. Additionally, CRF may report corrections for expenditures through May 31, 2021.	Charter Impact	No
Oct-29	CBEDS-ORA - Collection of FTE of classified staff, estimated teacher hires, Kindergarten program types, H-1B work visa application, education calendar, multilingual instructional programs, languages of instruction and district of choice transfer requests and transportation data.	FR, CV, LC, WIN	No
Oct-29	ESSER III Expenditure Plan - Local educational agencies (LEAs) that receive Elementary and Secondary School Emergency Relief (ESSER) funds under the ARP Act, referred to as ESSER III funds, are required to develop a plan detailing how they will use their ESSER III funds. In the plan, an LEA must explain how it intends to use its ESSER III funds to address the academic impact of lost instructional time as well as respond to the academic, social, emotional, and mental health needs of all students, particularly those students disproportionately impacted by the COVID-19 pandemic. The ESSER III Expenditure Plan must be adopted by the local governing board or body of the LEA at a public meeting on or before October 29, 2021.	FR, CV, LC, WIN w/ Charter Impact support.	Yes
Oct-31	Federal Cash Management - Period 2 - Charter schools that are awarded a grant under any of these programs: Title I, Part A; Title I, Part D, Subpart 2; Title II, Part A; Title III LEP; and Title III Immigrant programs must submit the CMDC report for a particular quarter in order to receive an apportionment for that quarter; CDE will apportion funds to LEAs whose cash balance is below a certain threshold.	Charter Impact	No

Coversheet

Closed Session with Jenell Sherman to Discuss Goals

Section: IV. Governance
Item: F. Closed Session with Jenell Sherman to Discuss Goals
Purpose: Vote
Submitted by:
Related Material: CCS GB in Closed Session Slides.pdf



THE GOVERNING BOARD IS IN CLOSED SESSION

They'll be back soon!

