

GCA Board of Trustees Meeting

Published on April 16, 2024 at 7:06 AM PDT Amended on April 16, 2024 at 8:00 AM PDT

Date and Time Thursday April 18, 2024 at 4:00 PM PDT

Location *Golden Charter Academy* 1626 W. Princeton Ave Fresno, CA 93705

Golden Charter Academy is inviting you to a scheduled Zoom meeting. Topic: GCA Board of Trustees Regular Meetings Time: April 18, 2024 04:00 PM Pacific Time (US and Canada)

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Agenda

			Purpose	Time
I.	Оре	ening Items		4:00 PM
	Α.	Call the Meeting to Order		
	В.	Roll Call		
		Board of Trustees Members Dr. Ed González, Board Chair Keshia Thomas, Vice Chair Dr. Bard De Vore Isaiah Green Hannah Johnson Dr. Stephen Morris Corporate Officers Robert Golden Martha Arellano		
	C.	Pledge of Allegiance		
	D.	Approval of the Agenda	Vote	
	E.	Public Comments	Discuss	5 m
		This portion of the meeting is set aside for members of the audience to comments or raise issues that are not specifically on the agenda or ite on the agenda. Each presentation will be limited to three (3) minutes p the total time allotted to non-agenda items in accordance with the Brow shall be no action taken, nor should there be comments on, responses discussion of a topic not on the agenda. Board members may: (1) ack receipt of information/report; (2) refer to staff with no direction as to ac or (3) refer a matter to another agenda. The Board is not obligated to recomments.	ms that may be ber person and wn Act, there s to, or nowledge tion or priority;	

			Purpose	Time
П.	Со	nsent Agenda		4:05 PM
	by t acti the mei	nsent agenda items are for routine matters that do not require discussion he Board. The Consent calendar permits the Board to approve multiple on without discussion. All Board members have the right to remove a co consent calendar so that normal discussion and deliberation may take p mbers' request that an item be removed from the Consent Agenda, the i ed for discussion and separate action	items in one onsent item from olace. If a Board	
	Α.	March 21, 2024 Board Meeting Minutes	Approve Minutes	5 m
	В.	Financial Warrants		
	C.	Golden Charter Academy Wire Transfers for Accepted Term Sheets	Vote	5 m
		 Self Help Credit Union: \$10,000 Blue Hub: \$20,000 US. Bank: \$25,000 		
	D.	Golden Charter Academy Engagement Agreement: Musick Peeler & Garrett LLP	Vote	
III.	Info	ormation / Discussion		4:15 PM
	Α.	Reports and Updates	Discuss	5 m
		 Principal Report (Mandy Breuer, Principal) CEO Report (Robert Golden, President & CEO) Financial Report (Jim Weber, Charter Impact) 		
	В.	2023-2024 SY CEO Evaluation	Discuss	5 m
IV.	Sub	o Committees Reports		

- 1. Financial Committee Update
- 2. Nomination Committee Update

			Purpose	Time
		3. Golden Club Committee Update		
V.	Act	ion Items		4:25 PM
	Α.	Consideration & Approval of 2024-2025 SY Certificated Salary Schedule	Vote	1 m
	В.	Consideration & Approval of the 2024-2025 SY Academic Calendar		
	C.	Consideration & Approval of the 2024-2025 SY Bell Schedule		5 m
VI.	Воа	ard Member Comments		4:31 PM
	mer	s is an opportunity for Board members to take comments/updates from f nbers, address activities, correspondence, and operations, and/or ackno ognize specific programs, activities, or personnel.		
	Α.	Next Regularly Scheduled Meeting	FYI	5 m
		Thursday, May 16, 2024 at 4:00 PM		
VII.	Sug	gested Agenda Items		
VIII.	Clo	sing Items		
	Α.	Adjourn Meeting	Vote	

Coversheet

Pledge of Allegiance

Section: I. Opening Items Item: Purpose: FYI Submitted by: **Related Material:**

C. Pledge of Allegiance

Board Meeting Flag.jpg



Coversheet

March 21, 2024 Board Meeting Minutes

Section: Item: Purpose: Submitted by: Related Material: II. Consent Agenda A. March 21, 2024 Board Meeting Minutes Approve Minutes

Minutes for GCA Board of Trustees Meeting on March 21, 2024

Golden Charter Academy - GCA Board of Trustees Meeting - Agenda - Thursday April 18, 2024 at 4:00 PM



Golden Charter Academy

Minutes

GCA Board of Trustees Meeting

Date and Time Thursday March 21, 2024 at 4:00 PM

Location Golden Charter Academy 1626 W. Princeton Ave Fresno, CA 93705

APPROVE

Directors Present B. De Vore, E. Gonzalez, H. Johnson, I. Green, K. Thomas, S. Morris (remote)

Directors Absent
None

Ex Officio Members Present A. Breuer, J. Weber (remote), R. Golden

Non Voting Members Present A. Breuer, J. Weber (remote), R. Golden

Guests Present A. James, J. Xiong, Tina Lin (remote)

I. Opening Items

Α.

Call the Meeting to Order

E. Gonzalez called a meeting of the board of directors of Golden Charter Academy to order on Thursday Mar 21, 2024 at 4:05 PM.

B. Roll Call

C. Pledge of Allegiance

Pledge of Allegiance led by Hannah Johnson.

D. Approval of the Agenda

B. De Vore made a motion to approve the Agenda.K. Thomas seconded the motion.The board **VOTED** to approve the motion.

E. Public Comments

II. Consent Agenda

A. February 15, 2024 Board Meeting Minutes

H. Johnson made a motion to approve the minutes from GCA Board of Trustees Meeting on 02-15-24.

K. Thomas seconded the motion.

The board **VOTED** to approve the motion.

B. Financial Warrants

H. Johnson made a motion to approve the Financial Warrants.K. Thomas seconded the motion.The board **VOTED** to approve the motion.

C. 2024.2.23_Ruettgers & Schuler Civil Engineers Proposal (Traffic Study)

H. Johnson made a motion to approve the Ruettgers & Schuler Civil Engineers Proposal.K. Thomas seconded the motion.

The board **VOTED** to approve the motion.

D. 2024.2.14_Rise Utility Design Proposal (Utility Consulting Services)

H. Johnson made a motion to approve the Rise Utility Design Proposal.

K. Thomas seconded the motion.

The board **VOTED** to approve the motion.

III. Information / Discussion

Α.

Reports and Updates

Principal Report (Mandy Breuer, Principal)

Bellwether Cohort Convening overview today, 3/21:

Executive Summary- focusing forward & inclusiveness.

5 areas of strength: Program design & vision, family engagement, community building, community partnership

ESO- Literacy, Dispositions & Stewardship

GCA is a community school: across grades, our innovative model allows students to explore content in their context of place. Projects give students the chance to make this place better than before.

Strategic Priorities:

Program vision & design- implement high quality, self-aligned curriculum.

Professional Development & Coaching- implement staff training & coaching for schoolwide success.

School Culture- restorative practices, partnership with the zoo

CEO Report (Robert Golden, President & CEO)

CCSA: Robert & Dr. G met with different lenders.

Enrollment update: LP7 ADA 90%, LP6 was at 86%, 167 attendance letters to 65 letters. 2024-2025 Lottery date for Friday, April 12th. 97% retention.

Material Revision submitted March 11, 2024. Decision hearing by May 8th or May 20th. Facilities: 5 contractors bidding

Bring the Juice tournament, shout out to Dr. De Vore for representing GCA! Dr. G and Hannah Johnson for continuing to bring attendees to our monthly tour.

Financial Reports (Jim Weber, Charter Impact)

February 2024 Financial Reports

Cash ended \$487k. ADA 288.89. \$108k arts, music and instructional material. Learning Recovery forecast \$377k. Ending fund balance forecast at \$2.1 million, 36% stabilize cashflow. Current cash \$877k.

IV. Facility Updates

A. 741 W. Belmont Fresno, Ca 93728 (Pacific Charter School Development Financial Update: Tina Lin)

Tina Lin - Meet & greet w/ lenders: Anita from Tax Credit, Blue Hub Capitol, Self Help Credit Union. Term Sheets from Blue Hub and Self Help Credit Union, next step to get sheets to accounting firm.

B. GCA Two (2) Additional Modulars for the 2024-2025 SY

Modulars to be added by June 2024, need to create fire lane.

V. Sub Committees Reports

A. Academic Exellence Committee

Teachers & students **want more** of what they are getting. Committees to do classroom observations and walkthrough. Teachers given opportunities to grow and rise, students being challenged.

B. Financial Committee

Financial audit came back clean. Strategically heading in the right direction with spending for the long term.

C. Golden Club Committee

Fundraising Event- MEET THE MOMENT on Friday, May 17, 2024 200 people reservations as of today.

April 19th- next Golden Tour

VI. Golden Charter Academy Bylaws

A. Review & Update Bylaws

Governance Committee Meeting- Bylaws update for next meeting.

Pending dates: April 3rd-5th, 2024

VII. Board Member Terms

A. Board Member Terms & Roles

Ed Gonzalez- *Board Chair*, 2020-Present Keshia Thomas- *Vice Chair*, 2020-Present Bard De Vore- *Member*, 2020-Present Isaiah Green, *Member*, 2022-Present Hannah Johnson- *Member*, 2023-Present Stephen Morris, *Member*, 2023-Present

VIII. Action Items

A. Consideration & Approval of Golden Charter Academy 2022/2023 Audit

B. De Vore made a motion to approve the Golden Charter Academy 2022/2023 Audit.

K. Thomas seconded the motion.

The board **VOTED** to approve the motion.

Β.

Consideration & Approval of the Golden Charter Academy's 2022/2023 Audit Finding Corrective Action

I. Green made a motion to approve the Golden Charter Academy's 2022/2023 Audit Finding Corrective Action.

B. De Vore seconded the motion.

The board **VOTED** to approve the motion.

C. Consideration & Approval of Golden Charter Academy's 2nd Interim Report

B. De Vore made a motion to approve the Golden Charter Academy's 2nd Interim Report.H. Johnson seconded the motion.

The board **VOTED** to approve the motion.

D. Consideration & Approval of Golden Charter Academy's Revised 2023/24 Budget

S. Morris made a motion to approve the Golden Charter Academy's Revised 2023/24 Budget.

K. Thomas seconded the motion.

The board **VOTED** to approve the motion.

E. Consideration & Approval of the Human Resources Assistant Job Description & Salary Range

S. Morris made a motion to approve the Human Resources Assistant Job Description & Salary Range.

H. Johnson seconded the motion.

The board **VOTED** to approve the motion.

F. Consideration & Approval of the Speech & Language Therapist Job Description & Salary Range

K. Thomas made a motion to approve the Speech & Language Therapist Job Description & Salary Range.

S. Morris seconded the motion.

The board **VOTED** to approve the motion.

IX. Board Member Comments

A. Next Regularly Scheduled Meeting

Thursday, April 18, 2024 at 4:00 PM.

X. Closing Items

A. Adjourn Meeting

There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 5:24 PM.

Respectfully Submitted, K. Thomas

Coversheet

Financial Warrants

Section: Item: Purpose: Submitted by: Related Material: II. Consent Agenda

B. Financial Warrants

Financial Warrants (March 2024)_GCA-Board Summary.pdf



Monthly Financial Presentation – March 2024

March Highlights

Highlights

- P-2 ADA 286.82, down (2) from budget.
- Goal surplus \$800K+ range (14%) should strengthen cashflow for growth.
- Expenses forecast increased form 2nd interim, surplus remains strong.
- Cash ended month **\$769K**.
- Revenue and expense growth addition of new funding (ASES, CSI, PCSGP), anticipate additional expenses.
- Multi-year planning
- Facility finance current projections model 1.15 lease coverage ratio at \$1.4 million annual lease cost.

Compliance and Reporting

- Quarterly reporting will be submitted in April.
- 990 informational return due May 15th.



Attendance Data and Metrics

Enrollment and Per Pupil Data

Enrollment & Per Pupil Data											
	<u>Actual</u>	<u>Forecast</u>	<u>Budget</u>								
Average Enrollment	319	321	321								
ADA	286	287	289								
Attendance Rate	89.7%	89.4%	90.0%								
Unduplicated %	89.6%	89.6%	89.6%								
Revenue per ADA \$24,129 \$23,737											
Expenses per ADA		\$20,487	\$19,549								

Attendance Metrics



P-2 ADA 286.82, down (2) from budget. Attendance rate ran low, near 90%.UPP three-year average funding rate 89.6%.LCFF is calculated at \$15,200+ per ADA.



Revenue

- March Updates
 - Revenue increases: reduction due to ADA, increased philanthropy.

			Yea	ar-to-Date				A	nnı	ual/Full Yea	r	
		Actual		Revised	F	av/(Unf)	Forecast		Revised		Fa	v/(Unf)
Revenue												
State Aid-Rev Limit	\$	2,508,509	\$	2,629,807	\$	(121,298)	\$	4,358,782	\$	4,398,714	\$	(39,932)
Federal Revenue		324,661		106,480		218,181		918,113		918,113		-
Other State Revenue		230,706		273,927		(43,221)		1,182,236		1,161,131		21,105
Other Local Revenue		310,082		239,686		70,397		461,471		379,686		81,785
Total Revenue	<u>\$</u>	3,373,958	\$	3,249,900	<u>\$</u>	124,058	\$	6,920,602	<u>\$</u>	6,857,644	\$	62,958



Revenue – Grant Planning

- March Updates
 - Arts, Music and Instructional Materials \$109,430 through 6/26, plan required before utilizing funds.
 - Learning Recovery forecast \$332,727 through 6/28.

	2021/22	2022/23	2023/24	2024/25	2025/26
Arts, Music and Instructional Materials \$109,430	\$ -	\$ -	\$ 36,477	\$ 36,477	\$ 36,477
Learning Recovery \$332,727 (six years)	\$ -	\$ -	\$ 83,195	\$ 83,195	\$ 83,195
ESSER II \$222,069	\$ 222,069	\$ -	\$ -	\$ -	\$ -
ESSER III \$499,197	\$ 210,798	\$ 288,399	\$ -	\$ -	\$ -
CSI	\$ -	\$ -	\$ 178,351	\$ -	\$ -
PCSGP	\$ 65,092	\$ 260,855	\$ 284,453	\$ -	\$ -
Funding plan	\$ 497,959	\$ 549,254	\$ 582,476	\$ 119,672	\$ 119,672



Expenses



March Updates

- Expenses above second interim:
 - Salaries and benefits Near budget, potential growth for grant programs
 - Books and Supplies increased school supplies.
 - Subagreement Services increase substitute services, educational service providers.
 - Operations Increased utilities, janitorial.
 - Professional Services Increased legal, student activities and non-employee services.

			Yea	ar-to-Date			Annual/Full Year					
		Actual		Revised	F	av/(Unf)	Forecast		Revised		F	av/(Unf)
Expenses												
Certificated Salaries	\$	940,905	\$	963,786	\$	22,881	\$	1,200,747	\$	1,223,627	\$	22,881
Classified Salaries		1,027,811		970,356		(57,455)		1,327,415		1,269,960		(57,455)
Benefits		385,840		428,285		42,444		536 <i>,</i> 536		579,202		42,666
Books and Supplies		662,007		643,775		(18,232)		868,006		843,556		(24,450)
Subagreement Services		492,402		437,586		(54,816)		621,291		558,220		(63,070)
Operations		241,557		192,599		(48,958)		324,200		248,200		(76,000)
Facilities		184,971		178,826		(6,145)		240,976		228,906		(12,070)
Professional Services		555,774		492,664		(63,110)		697,361		634,300		(63,060)
Depreciation		41,757		44,090		2,333		59,176		61,509		2,333
Interest		372		346		(26)		372		346		(26)
Total Expenses	es <u>\$ 4,533,397</u>		\$	4,352,313	\$	(181,084)	\$	5,876,080	<u>\$</u>	5,647,828	\$	(228,252)



Surplus / (Deficit) & Fund Balance

• Ending fund balance forecast **\$2 million, 34**%, should stabilize cashflow.

		Year-to-Date		A	nnual/Full Yea	r
	Actual	Revised	Fav/(Unf)	Forecast	Revised	Fav/(Unf)
Total Surplus(Deficit)	\$ (1,159,439)	\$ (1,102,413)	\$ (57,026)	\$ 1,044,522	\$ 1,209,816	\$ (165,294)
Beginning Fund Balance	966,382	966,382		966,382	966,382	
Ending Fund Balance	<u>\$ (193,057)</u>	<u>\$ (136,031)</u>		<u>\$ 2,010,904</u>	<u>\$ 2,176,198</u>	
As a % of Annual Expenses	-3.3%	-2.4%		34.2%	38.5%	



Cash Balance

- Current cash is **\$769K**.
- Cash increases with forecast collection of AR at year-end.





Golden Charter Academy - GCA Board of Trustees Meeting - Agenda - Thursday April 18, 2024 at 4:00 PM

Compliance Deadlines (next 60 days)



Area	Due Date	Description	Completed By	Board Must Approve	Signature Required	Additional Information
FINANCE	Apr-01	File a Form 700 - Statement of Economic Interests (SEI): The requirement is part of the Political Reform Act enacted in 1974, which was passed by California voters to promote integrity in state and local government by helping agency decision makers avoid conflicts between their personal interests and official duties. Depending on your local authorizer's conflict of interest policies, certain charter school officers and employees may be required to file Statements of Economic Interest with a filing officer by the April 1 deadline.	GCA	Yes	Yes	https://www.fppc.ca.gov/Form700.html
FINANCE	Apr-05	Year 4 ESSER and GEER Annual Reporting - The Year 4 ESSER and GEER Annual Reports are applicable to activities and expenditures that occurred July 1, 2022 – June 30, 2023. Local educational agencies (LEAs) are required to report to the California Department of Education (CDE) on funds received through the CARES Act, the CRRSA Act, and the ARP. (ESSER I, GEER, ESSER II, ESSER III). Year 4 Annual Reporting is scheduled to open March 6, 2024, and close April 5, 2024.	Charter Impact with GCA support	No	No	https://www.cde.ca.gov/fg/cr/anreporthelp.asp
FINANCE	Apr-12	Federal Stimulus Reporting - Local educational agencies (LEAs) are required to report to the California Department of Education (CDE) on funds received through the CARES Act, the CRRSA Act, and the ARP. (ESSER I, GEER, ESSER II, ESSER II). LEAs are required to report status of funds for the period January 1, 2024- March 31, 2024.	Charter Impact with GCA support	No	No	https://www.cde.ca.gov/fg/cr/reporting.asp
FINANCE	Apr-30	ASES - 3rd Quarter Expenditure Report - The ASES Program funds the establishment of local after school education and enrichment programs. These programs are created through partnerships between schools and local community resources to provide literacy, academic enrichment and safe constructive alternatives for students in kindergarten through ninth grade (K-9).	Charter Impact with GCA support	No	No	https://www.cde.ca.gov/ls/ex/asesduedates.asp
FINANCE	Apr-30	Federal Cash Management - Period 4 - The Title I, Part A; Title I, Part D, Subpart 2; Title II, Part A; Title III LEP; Title III Immigrant; and Title IV programs under the Elementary and Secondary Education Act of 1965 (ESEA), as amended by the ESSA, will utilize the Federal Cash Management program. Charter schools that are awarded a grant under any of these programs must submit the CMDC report for a particular quarter in order to receive an apportionment for that quarter; CDE will apportion funds to LEAs whose cash balance is below a certain threshold.	Charter Impact	No	No	https://www.cde.ca.gov/fg/aa/cm/
FINANCE	Apr-30	Public Charter School Grant Program and Dissemination Grant Program - Qtr 3 - The California Public Charter Schools Grant Program (PCSGP) Quarterly Expenditure Report (QER) is the accountability document that reflects the dollar amount spent towards work plan activities. A QER is due to the California Department of Education's Charter Schools Division within 30 days of each respective quarter.	Charter Impact	No	Yes	https://www.cde.ca.gov/sp/cs/re/pcsgp.asp
DATA	May-07	CALPADS End-of-Year 1, 2, 3 and 4 - The data submission window opens on May 7, 2024 and closes on July 26, 2024. End-of-Year data includes: Course completion, program eligibility/participation, homeless students, student discipline, cumulative enrollment, student absence, postsecondary, RFEP count, work-based learning indicator, CTE, postsecondary outcomes for Students with Disabilities and SpED.	GCA	No	No	https://www.cde.ca.gov/ds/sp/cl/
FINANCE	TBD - was May-08 in 2023	Submit Charter Schools Annual Information Survey - The Charter Schools Annual Information Survey has 5 sections: location and school contact information, authorizing agency, site, curriculum and governance information, facilities, retirement and services information, and funding. The funding selection impacts how your school receives revenue payments. All charter schools must be either directly or locally funded. For example: LCFF apportionment funds for a locally funded charter school flow through its local chartering authority whereas funds for a direct funded charter school may flow directly to the county treasurer and then to the charter school. However, the funding type decision may impact the amount of other state and federal funds that a charter school receives, outside the LCFF. This decision may be reconsidered on an annual basis.	Charter Impact	No	No	https://www.cde.ca.gov/sp/ch/csinfosvy.asp
FINANCE	May-15	Extended Due Date - Form 990 - The IRS Form 990 is the annual information return filed by most non-profit charter schools. The form should be reviewed and accepted by the Board prior to filing.	GCA/Audit firm	Yes	No	http://www.publiccounsel.org/useful_materials?id=0025_
FINANCE	May-31	Universal PreKindergarten (UPK) Planning and Implementation Grant Expenditure report #3 - Report #4 for resource code 6053 due date May 31, 2024 - Expenditure reports for the reporting period of November 1, 2023, to April 30, 2024. Charter schools that have informed the CDE of their intent to return these funds are not required to submit this report. If the LEA has spent all UPK P&I grant funds, they are not required to submit any further expenditure reports. Additional information: https://www.cde.ca.gov/ci/gs/em/upkpi.asp	Charter Impact with GCA support	No	No	https://www.cde.ca.gov/ci/gs/em/upkpi.asp



Appendices

As of March 31, 2024

- Cash Flow Monthly and Annual Forecast
- Statement of Financial Position (Balance Sheet)
- Statement of Cash Flows
- Accounts Payable Aging
- Check Register



Financial Package March 31, 2024

Presented by:



Monthly Cash Flow/Forecast FY23-24 Revised 04/15/2024

Revised 04/15/20	024													
ADA	= 286.82	1.1.22	A	6 22	0.4.22	Nov 22	D 22	1	F - b - 3 4	NA-11 24	A	NA 24	h	Year-End
		Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Accruals
Revenues														
State Aid - Rev	enue Limit													
8011	LCFF State Aid	-	163,582	163,582	294,447	501,864	294,447	294,447	395,352	378,395	378,395	378,395	378,395	379,520
8012	Education Protection Account	-	-	-	11,598	-	-	11,597	-	-	19,981	-	-	14,188
8019	State Aid - Prior Year	24	-	-	-	-	-	-	-	(826)	-	-	-	-
8096	In Lieu of Property Taxes	-	-	-	-	-	-	-	-	-	50,421	50,421	50,421	150,137
		24	163,582	163,582	306,045	501,864	294,447	306,044	395,352	377,569	448,797	428,816	428,816	543,846
Federal Revenu	ie													
8181	Special Education - Entitlement	-	-	-	-	-	-	-	-	-	-	-	-	47,150
8220	Federal Child Nutrition	-	-	-	-	-	19,258	-	47,556	-	29,979	29,979	59,959	114,114
8290	Title I, Part A - Basic Low Income	-	-	-	-	-	-	-	86,672	-	-	-	-	-
8291	Title II, Part A - Teacher Quality	-	-	-	-	-	-	-	-	2,661	-	-	-	7,982
8293	Title IV, Part A	-	-	-	-	-	-	-	-	-	-	-	-	10,000
8294	Title V, Part B - PCSG	36,368	-	-	(36,368)	-	-	-	166,014	-	-	-	-	118,439
8296	Other Federal Revenue	-	-	-	-	-	-	-	2,500	-	-	-	-	175,851
		36,368	-	-	(36,368)	-	19,258	-	302,742	2,661	29,979	29,979	59 <i>,</i> 959	473,535
Other State Re														
8311	State Special Education	-	10,083	10,083	18,149	18,149	18,149	18,149	18,149	29,105	29,105	29,105	56,298	-
8520	Child Nutrition	-	-	-	-	-	5,269	-	12,981	-	7,644	7,644	7,644	35,528
8545	School Facilities (SB740)	-	-	-	-	-	-	-	-	-	-	70,916	-	23,639
8550	Mandated Cost	-	-	-	-	-	4,582	-	-	-	-	-	-	-
8560	State Lottery	-	-	-	-	-	-	21,154	-	-	18,893	-	-	31,371
8598 8599	Prior Year Revenue	45,825	-	-	(45,825)	- 	-	6,258	23,469	-	- 1,689	-	-	-
6559	Other State Revenue	45.925	938	938	1,689	5,820	1,689	1,689	1,689	2,525	-	1,689	630,364	-
Other Local Rev	vonuo	45,825	11,021	11,021	(25,987)	23,969	29,689	47,249	56,288	31,630	57,332	109,354	694,307	90,538
8660	Interest Revenue	1,190	44	_	1,355	25	_	725	47		1,388	_	_	
8689	Other Fees and Contracts	1,150	-	26,110	1,555	- 25	_	-		_	1,500	_	_	_
8699	School Fundraising	1,019	5,872	250	2,475	350	5,258	1,614	4,100	2,500	_	-	_	-
8980	Contributions, Unrestricted	23,400	- 3,072	10,000	- 2,475	-	150,000	10,000	63,750	2,500	-	-	150,000	-
0,000		25,609	5,916	36,360	3,830	375	155,258	12,339	67,897	2,500	1,388	-	150,000	-
	-		-,		-,			,			_,			
Total Revenue		107,826	180,519	210,963	247,520	526,208	498,651	365,632	822,280	414,360	537,496	568,149	1,333,081	1,107,918
Expenses														
Certificated Sal	aries													
1100	Teachers' Salaries	2,100	78,547	78,738	81,505	71,572	55,503	73,619	81,089	88,798	89,462	89,462	-	-
1170	Teachers' Substitute Hours	-	11,559	11,559	-	-	-	-	7,079	3,472	3,000	3,000	-	-
1175	Teachers' Extra Duty/Stipends	-	-	-	-	-	-	-	-	-	3,000	3,000	-	-
1200	Pupil Support Salaries	1,925	13,052	13,701	13,052	13,227	10,395	3,431	7,931	7,500	13,914	13,914	-	-
1300	Administrators' Salaries	20,545	20,545	24,084	30,129	30,129	32,814	12,215	20,545	20,545	20,545	20,545	-	-
		24,570	123,702	128,081	124,685	114,927	98,712	89,266	116,645	120,316	129,921	129,921	-	-
Classified Salar		4 2 2 2	50.046	50.000	66.074	67.044	47 5 40	22.055	05 450	FF 070	50 470	50 470		
2100	Instructional Salaries	4,309	59,346	58,300	66,874	67,314	47,542	22,855	85,452	55,272	50,478	50,478	-	-
2200 2300	Support Salaries Classified Administrators'	271	5,440	9,801	12,110	5,866	6,851	(177)	17,779	11,314	14,541	14,541	-	-
2300	Classified Administrators	24,817 11,425	28,189 12,789	27,401 12,164	27,655 8,079	27,462	29,725	24,927	30,937 13,558	28,273 13,495	27,840 16,204	27,840	19,608	-
2400	Other Classified Salaries	3,271	12,789	12,104	13,749	9,145 16,812	17,999	14,329 2,787	34,319	22,962	18,204	16,204 18,890	5,200 18,890	-
2900		44,092	120,859	12,520	128,467	126,599	7,403 109,520	64,721	182,045	131,316	127,953	127,953	43,698	-
Benefits	-	44,052	120,009	120,192	120,407	120,333	109,920	04,721	102,043	131,310	555,121	555,121	43,030	
3101	STRS	4,559	22,392	22,837	21,498	20,121	14,945	18,431	17,375	17,904	27,274	27,274	_	_
3301	OASDI	2,611	7,390	7,446	8,376	8,301	6,984	3,315	12,687	9,608	8,306	8,306	2,837	_
3311	Medicare	958	3,485	3,510	3,588	3,455	2,935	2,180	4,277	3,594	4,008	4,008	679	_
3401	Health and Welfare	12,576	790	(7,088)	36,637	14,203	11,020	7,035	4,558	12,280	15,500	15,500	15,500	_
3501	State Unemployment	254	1,725	1,349	897	648	479	8,212	3,974	2,532	1,372	1,372	1,372	_
3601	Workers' Compensation	363	361	6,798	1,073	1,073	1,073	1,073	1,073	1,073	3,869	3,869	656	_
3901	Other Benefits	540	562	562	562	562	562	562	562	562	4,146	4,146	703	-
		21,861	36,706	35,413	72,630	48,364	37,998	40,809	44,506	47,553	64,475	64,475	21,746	-
		21,001									, -			



Annual	2nd Interim	Favorable /				
Forecast	Budget Total	(Unfav.)				
	ADA =	288 90				
		200.50				
4,000,821	4,037,326	(36,504)				
57,364	57,780	(416)				
(802)	24	(826)				
301,399	303,585	(2,186)				
4,358,782	4,398,714	(39,932)				
47.450	47 150					
47,150	47,150 300,845	-				
300,845 86,672	86,672	-				
10,643	10,643	-				
10,000	10,000	-				
284,453	284,453	-				
178,351	178,351	-				
918,113	<u> </u>	-				
510,110						
254,524	256,370	(1,846)				
76,711	76,711	-				
94,554	94,554	-				
4,582	4,582	-				
71,418	71,936	(518)				
29,727	6,258	23,469				
650,720	650,720	-				
1,182,236	1,161,131	21,105				
4,773	3,338	1,435				
26,110	26,110	-				
23,438	16,838	6,600				
407,150	333,400	73,750				
461,471	379,686	81,785				
6,920,602	6,857,644	62,958				
790,394	799,430	9,036				
39,669	35,118	(4,552)				
6,000	12,000	6,000				
112,040	124,436	12,396				
252,644	252,644	(0)				
1,200,747	1,223,627	22,881				
568,219	528,451	(39,768)				
98,337	98,325	(35,708)				
324,674	321,145	(3,529)				
150,591	155,946	5,354				
185,593	166,092	(19,501)				
1,327,415	1,269,960	(57,455)				
214,609	231,839	17,230				
86,167	82,117	(4,051)				
36,674	37,051	376 14 161				
138,512	152,673	14,161				
24,186	25,912	1,727				
22,356 14,032	28,172 21,439	5,816 7,407				
536,536	579,202	42,666				
530,550	575,202	72,000				

Monthly Cash Flow/Forecast FY23-24

Revised 04/15/2024

Revised 04/15/202	24													
ADA =	286.82	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Year-End Accruals
Books and Supp	lies													
4100	Textbooks and Core Materials	_	-	189	15,127	-	-	_	-	-	1,584	1,584	1,584	_
4200	Books and Reference Materials	_	_	-		-	-	-	8,450	-			_,001	_
4302	School Supplies	39,804	35,621	19,685	19,140	17,319	1,856	6,285	(2,643)	17,649	2,405	2,405	2,405	
4302	Software	12,288	8,754	1,590	1,590	9,072	5,891	12,184	7,435	2,669	2,405 8,176	2,405 8,176	8,176	
	Office Expense													
4310		6,059	8,327	2,884	4,143	21,873	3,633	3,263	7,443	10,167	2,069	2,069	2,069	-
4311	Business Meals	350	130	1,403	-	1,235	69	-	2,063	2,238	2,837	2,837	2,837	
4400	Noncapitalized Equipment	4,773	74,226	14,039	18,026	3,402	927	1,916	348	2,854	1,163	1,163	1,163	-
4700	Food Services	-		-	57,796	36,290	26,711	22,716	33,800	48,945	50,432	50,432	50,432	-
		63,274	127,056	39,791	115,822	89,193	39,087	46,364	56,896	84,523	68,667	68,667	68,667	-
Subagreement S														
5102	Special Education	4,423	-	8,710	970	27,901	9,675	7,170	5,901	17,029	23,298	23,298	23,298	-
5103	Substitute Teacher	-	-	5,738	7,563	23,069	5,124	2,864	9,859	1,841	586	586	586	-
5104	Transportation	1,146	-	1,298	393	31,152	12,441	11,760	13,602	18,005	7,401	7,401	7,401	-
5105	Security	1,334	1,111	1,571	1,300	1,346	2,433	5,452	1,589	1,263	2,201	2,201	2,201	-
5106	Other Educational Consultants	_	14,400	60,000	-	_	81,300	25,520	17,600	48,550	9,477	9,477	9,477	-
		6,903	15,511	77,317	10,226	83,468	110,973	52,767	48,551	86,688	42,963	42,963	42,963	-
Operations and	Housekeeping													
5201	Auto and Travel	12	-	2	379	170	91	458	2,312	3,744	1,611	1,611	1,611	_
5300	Dues & Memberships		130	130	130	258	130	130	130	130	4,611	4,611	4,611	_
5400	Insurance	10,841	2,633	2,133	2,375	2,210	2,210	2,223	1,465	-	1,971	1,971	1,971	
5501	Utilities	4,482	5,071	6,995	8,866	6,437	18,404	5,229	9,890	40,890	7,912	7,912	7,912	
5502	Janitorial Services	7,255	8,350	4,636	13,485	10,721	9,551	9,493	11,091	9,461	10,252	10,252	10,252	-
5900	Communications	849	779	2,909	1,225	1,112	1,512	1,252	4,028	2,691	548	548	548	-
5901	Postage and Shipping	-	43	36	-	-	174	23	191	-	644	644	644	-
		23,438	17,005	16,840	26,459	20,908	32,073	18,809	29,108	56,917	27,548	27,548	27,548	-
•	rs and Other Leases													
5601	Rent	10,506	10,506	10,506	10,506	12,684	8,328	12,684	12,684	12,684	10,506	10,506	10,506	-
5602	Additional Rent	140	4,356	2,278	4,206	5,804	6,384	1,958	1,958	1,888	4,066	4,066	4,066	-
5603	Equipment Leases	715	811	1,638	1,864	1,893	1,443	1,323	1,550	1,735	2,076	2,076	2,076	-
5610	Repairs and Maintenance	9,055	2,500	3,350	11,451	3,515	2,200	2,834	3,544	3,490	2,020	2,020	2,020	-
		20,416	18,173	17,772	28,027	23,896	18,355	18,799	19,736	19,796	18,668	18,668	18,668	-
Professional/Co	onsulting Services													
5801	IT	1,048	3,866	3,023	5,423	1,914	-	-	(1,378)	(1,966)	6,691	6,691	6,691	-
5802	Audit & Taxes	-	2,106	2,106	-	-	-	-	8,262	-	-	-	-	-
5803	Legal	1,384	3,592	627	13,576	1,971	389	772	3,429	4,733	1,376	1,376	1,376	-
5804	Professional Development	-	44,832	9,835	1,760	150	-	6,303	21,232	10,140	1,699	1,699	1,699	
5805	General Consulting	9,110	11,095	12,567	42,749	7,428	11,917	18,981	15,604	15,936	3,704	3,704	3,704	
5806	Special Activities/Field Trips	283	31,380	4,809	6,561	61,684	(59,749)	6,066	49,574	(24,495)	2,629	2,629	2,629	
5806	Bank Charges		51,500	4,005	0,501 99	87	(59,749)	0,000	49,574	(24,453)	419	2,829 419	419	
		(9)		1 571		87		-		-				
5808	Printing Otherstowers and force	-	2,496	1,571	-	-	-	800	245	408	160	160	160	-
5809	Other taxes and fees	91	2,178	297	216	869	380	12,935	(11,230)	76	729	729	729	-
5810	Payroll Service Fee	860	860	860	860	860	1,118	860	860	860	1,334	1,334	1,334	-
5811	Management Fee	11,985	11,589	12,135	20,224	11,985	14,016	13,566	13,716	13,866	12,110	12,110	12,110	-
5812	District Oversight Fee	-	-	-	-	-	-	-	-	-	4,488	4,288	4,288	30,524
5815	Public Relations/Recruitment	4,000	2,540	3,500	3,500	8,500	3,700	9,199	3,829	3,787	1,815	1,815	1,815	-
		28,752	116,534	51,328	94,969	95,447	(28,226)	69,482	104,143	23,345	37,154	36,955	36,955	30,524
Depreciation														
6900	Depreciation Expense	4,640	4,640	4,640	4,640	4,640	4,640	4,640	4,640	4,640	5,806	5,806	5,806	
		4,640	4,640	4,640	4,640	4,640	4,640	4,640	4,640	4,640	5,806	5,806	5,806	
Interest														
7438	Interest Expense	_	-	233	30	29	29	25	26	_	-	-		
, 450			-	233	30	29	29	25	26	_	-	-		
				255	50	25	25	23	20		-			
otal Expenses		237,948	580,186	491,608	605,956	607,471	423,160	405,679	606,295	575,093	523,154	522,955	266,050	30,524
orai Evhenses		237,540	550,180	431,008	005,950	007,471	423,100	405,075	000,295	373,033	JZJ,134	322,333	200,030	50,524
lonthly function (D	oficit)	(120, 122)	(200 667)	(200 645)	(259 420)	(91.202)	75 404	(40.047)	215 004	(160 733)	14 343	AE 104	1 067 024	1 077 204
Ionthly Surplus (D	encit)	(130,122)	(399,667)	(280,645)	(358,436)	(81,263)	75,491	(40,047)	215,984	(160,733)	14,342	45,194	1,067,031	1,077,394



Annual	2nd Interim	Favorable /
Forecast	Budget Total	(Unfav.)
		(,
20,069	20,069	-
8,450	-	(8,450)
161,931	149,931	(12,000)
86,000	86,000	-
74,000	74,000	-
16,000	16,000	-
124,000	120,000	(4,000)
377,556	377,556	-
868,006	843,556	(24,450)
151,674	153,519	1,846
57,817	45,701	(12,116)
112,000	112,000	-
24,000	24,000	-
275,800	223,000	(52,800)
621,291	558,220	(63,070)
12,000	12,000	-
15,000	15,000	-
32,000	32,000	-
130,000	90,000	(40,000)
114,800	84,800	(30,000)
18,000	12,000	(6,000)
2,400	2,400	-
324,200	248,200	(76,000)
132,606	128,250	(4,356)
41,170	45,456	4,286
19,200	19,200	-
48,000	36,000	(12,000)
240,976	228,906	(12,070)
22.000	22,000	
32,000	32,000	-
12,474	8,400	(4,074)
34,600	23,600	(11,000)
99,347	67,347	(32,000)
156,500	144,000	(12,500)
84,000	84,000	-
1,440	1,440 6,000	-
6,000	,	-
8,000	8,000	-
12,000	12,000	(2.996)
159,412	155,526	(3,886)
43,588	43,987	399
48,000	48,000	(62.060)
697,361	634,300	(63,060)
59 176	61 500	2,333
59,176 59,176	61,509 61,509	2,333 2,333
33,178	01,505	2,333
372	346	(26)
372	346	(20)
072		(=0)
5,876,080	5,647,828	(228,252)
1,044,522	1,209,816	(165,294)
1,077,322	1,203,010	(103,234)

Monthly Cash Flow/Forecast FY23-24

Revised 04/15/2024

neviseu 04/15/2024													
ADA = 286.82	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Year-End Accruals
Cash Flow Adjustments													
Monthly Surplus (Deficit)	(130,122)	(399,667)	(280,645)	(358,436)	(81,263)	75,491	(40,047)	215,984	(160,733)	14,342	45,194	1,067,031	1,077,394
Cash flows from operating activities													
Depreciation/Amortization	4,640	4,640	4,640	4,640	4,640	4,640	4,640	4,640	4,640	5,806	5,806	5,806	-
Public Funding Receivables	311,370	11,523	10,835	182,952	51,627	19,552	13,667	23,639	-	-	-	403,010	(1,107,918)
Due To/From Related Parties	-	(84,270)	-	-	84,270	44,785	(2,600)	(3 <i>,</i> 887)	(20,000)	-	-	-	-
Prepaid Expenses	23,579	6,637	-		(10,000)	-	10,000	-	(3,004)	-	-	-	-
Other Assets	-	-	-	-	-	-	-	-	(5,000)	-	-	-	-
Accounts Payable	(80,226)	(2,011)	(11,273)	(9,625)	53,485	(51,507)	(5,140)	16,910	97	-	-	-	30,524
Accrued Expenses	(22,766)	73,734	(3,084)	12,971	(38 <i>,</i> 057)	(20,136)	(27,182)	24,005	9,448	-	-	(194,078)	-
Deferred Revenue	64,993	61,183	86,565	119,643	229,261	202,143	52,143	108,055	61,542	61,542	61,542	(749,206)	-
Cash flows from investing activities													
Purchases of Prop. And Equip.	-	(7,758)	(10,518)	-	(109,811)	-	(6,500)	-	-	-	-	-	-
Cash flows from financing activities													
Capital Lease, net	(4,738)	(4,738)	(4,738)	(4,738)	(4,738)	(4,738)	(4,738)	(4,738)	(4,738)	(4,738)	(4,738)	(4,738)	-
Proceeds(Payments) on Debt	-	-	(10,417)	(10,417)	(10,417)	(10,417)	(10,417)	(10,417)	-	-	-	-	-
Total Change in Cash	166,729	(340,728)	(218,635)	(63,011)	168,996	259,813	(16,175)	374,191	(117,750)	76,952	107,805	527,825	
Cash, Beginning of Month	555,890	722,619	381,891	163,256	100,245	269,241	529,054	512,880	887,070	769,320	846,272	954,077	
	555,650	122,013	301,031	100,200	100,245	203,271	323,034	312,000	307,070	,05,520	570,272	554,077	
Cash, End of Month	722,619	381,891	163,256	100,245	269,241	529,054	512,880	887,070	769,320	846,272	954,077	1,481,902	



Annual	2nd Interim	Favorable /
Forecast	Budget Total	(Unfav.)
1,044,522		
59,176		
(79,742)		
18,298		
27,211		
(5,000)		
(58,767)		
(185,146)		
359,405		
(134,587)		
(56,858)		
(62,502)		

Statement of Financial Position

March 31, 2024

	Current Balance	Be	ginning Year Balance	Y	TD Change	YTD % Change
Assets						
Current Assets						
Cash & Cash Equivalents	\$ 769,320	\$	555,890	\$	213,430	38%
Accounts Receivable	1		1		-	0%
Public Funding Receivables	403,010		1,028,176		(625,165)	-61%
Due To/From Related Parties	541,706		560,005		(18,298)	-3%
Prepaid Expenses	13,510		40,722		(27,211)	-67%
Total Current Assets	 1,727,548		2,184,793		(457,245)	-21%
Long-Term Assets						
Property & Equipment, Net	200,323		107,493		92,829	86%
Deposits	32,856		27,856		5,000	18%
Total Long Term Assets	233,179		135,349		97,829	72%
Total Assets	\$ 1,960,727	\$	2,320,142	\$	(359,416)	-15%
Liabilities						
Current Liabilities						
Accounts Payable	7,148		68,350		(61,202)	-90%
Accrued Liabilities	166,375		195,530		(29,155)	-15%
Deferred Revenue	1,838,177		852,649		985,528	116%
Capital Lease, Current Portion	49,734		49,734		-	0%
Notes Payable, Current Portion	62,502		62,502		-	0%
Total Current Liabilities	 2,123,935		1,228,765		895,171	73%
Long-Term Liabilities						
Capital Lease, Net of Current Portion	(42,646)		-		(42,646)	0%
Notes Payable, Net of Current Portion	62,494		124,996		(62,502)	-50%
Total Long-Term Liabilities	 19,848		124,996		(105,148)	-84%
Total Liabilities	 2,143,784		1,353,761		790,023	58%
Total Net Assets	 (183,057)		966,382		(1,149,439)	-119%
Total Liabilities and Net Assets	\$ 1,960,727	\$	2,320,142	\$	(359,416)	-15%

Statement of Cash Flows

	onth Ended 3/31/24	YTD Ended 03/31/24		
Cash Flows from Operating Activities				
Change in Net Assets	\$ (160,733)	\$	(1,149,439)	
Adjustments to reconcile change in net assets to net cash flows				
from operating activities:				
Depreciation	4,640	\$	41,757	
Decrease/(Increase) in Operating Assets:				
Public Funding Receivables	-		625,165	
Due from Related Parties	(20,000)		18,298	
Prepaid Expenses	(3,004)	\$	27,211	
Other Assets	(5,000)		(5,000)	
Accounts Payable	97		(61,202)	
Accrued Expenses	9,448	\$	(29,155)	
Deferred Revenue	61,542	\$	985,528	
Other Liabilities	-	\$	(62,502)	
Total Cash Flows from Operating Activities	 (113,011)		390,662	
Cash Flows from Investing Activities				
Purchase of Property & Equipment	-		(134,587)	
Total Cash Flows from Investing Activities	 -		(134,587)	
Capital Lease - Net	(4,738)		(42,646)	
Total Cash Flows from Financing Activities	 (4,738)		(42,646)	
Change in Cash & Cash Equivalents	(117,750)		213,430	
Cash & Cash Equivalents, Beginning of Period	 887,070		555,890	
Cash & Cash Equivalents, Beginning of Period	\$ 769,320	\$	769,320	

Budget vs Actual

	Current Period Actual	Current Period Revised	Current Period Variance	Current Year Actual	YTD Revised Budget	YTD Budget Variance	Revised Budget
Revenues							
State Aid - Revenue Limit							
LCFF State Aid	\$ 378,395	\$ 383,510	\$ (5,115)	\$ 2,486,116	\$ 2,514,870	\$ (28,754)	\$ 4,048,912
Education Protection Account	-	-	-	23,195	23,196	(1)	\$ 57,960
State Aid - Prior Year	(826)	-	(826)	(802)	24	(826)	\$ 24
In Lieu of Property Taxes		70,669	(70,669)		163,193	(163,193)	\$ 304,531
Total State Aid - Revenue Limit	377,569	454,179	(76,610)	2,508,509	2,701,282	(192,773)	4,411,426
Federal Revenue							
Special Education - Entitlement	-	-	-	-	-	-	\$ 42,561
Federal Child Nutrition	-	30,085	(30,085)	66,814	150,423	(83,609)	\$ 300,845
Title I, Part A - Basic Low Income	-	21,091	(21,091)	86,672	63,272	23,401	\$ 84,362
Title II, Part A - Teacher Quality	2,661	2,664	(3)	2,661	5,327	(2,666)	\$ 10,654
Title III - Limited English	-	2,500	(2,500)	-	5,000	(5,000)	\$ 10,000
Title V, Part B - PCSGP	-	-	-	166,014	100,000	66,014	\$ 100,000
Other Federal Revenue	-	-	-	2,500	89,176	(86,676)	\$ 178,351
Prior Year Federal Revenue	-	-	-	0	-	0	Ş -
Total Federal Revenue	2,661	56,339	(53,678)	324,661	413,197	(88,535)	726,773
Other State Revenue	20.405	22.656			450.004		A A C A C A
State Special Education	29,105	32,656	(3,551)	140,016	159,201	(19,185)	\$ 257,169
State Child Nutrition	-	7,671	(7,671)	18,250	38,356	(20,105)	\$ 76,711
School Facilities (SB740) Mandated Cost	-	47,277	(47,277)	-	47,277	(47,277)	\$ 94,554
	-	-	-	4,582	4,495	87	\$ 4,495
State Lottery Prior Year Revenue	-	-	-	21,154	13,743	7,411	\$ 68,683 \$ -
Other State Revenue	- 2,525	- 1,689	- 836	29,727 16,977	- 230,916	29,727 (213,939)	\$ - \$ 650,720
Total Other State Revenue	31,630	89,293	(57,663)	230,706	493,988	(263,282)	1,152,332
Other Local Revenue	51,050	89,293	(37,003)	230,700	453,500	(203,282)	1,152,552
Interest Revenue	-	_	-	3,384	2,588	796	\$ 2,588
Other Fees and Contracts	-	_	-	26,110	2,500	-	\$ 26,110
School Fundraising	2,500	-	2,500	23,438	9,617	13,822	\$ 9,617
Contributions, Unrestricted		-		257,150	173,400	83,750	\$ 323,400
Total Other Local Revenue	2,500	-	2,500	310,082	211,715	98,368	361,715
Total Revenues	414,360	599,811	(185,451)	3,373,958	3,820,182	(446,223)	6,652,246
Evenence							
Expenses Certificated Salaries							
Teachers' Salaries	88,798	90,169	1,371	611,470	691,734	80,264	\$ 872,072
Teachers' Substitute Hours	3,472	3,000	(472)	33,669	38,118	4,448	\$ 872,072 \$ 44,118
Teachers' Extra Duty/Stipends	5,472	3,000	3,000		15,000	15,000	\$ 21,000
Pupil Support Salaries	7,500	13,052	5,552	84,213	106,987	22,774	\$ 133,090
Administrators' Salaries	20,545	20,545	(0)	211,553	198,031	(13,522)	\$ 239,122
Total Certificated Salaries	120,316	129,766	9,450	940,905	1,049,869	108,964	1,309,401
Classified Salaries	,	,	0).00		_,,		_,,
Instructional Salaries	55,272	48,900	(6,372)	467,263	433,326	(33,937)	\$ 531,126
Support Salaries	11,314	36,217	24,903	69,256	208,707	139,451	\$ 281,141
Supervisors' and Administrators' Salaries	28,273	35,972	7,699	249,385	287,922	38,537	\$ 379,474
Clerical and Office Staff Salaries	13,495	23,169	9,674	112,983	160,303	47,320	\$ 211,842
Other Classified Salaries	22,962	-	(22,962)	128,923	44,641	(84,282)	\$ 44,641
Total Classified Salaries	131,316	144,258	12,942	1,027,811	1,134,900	107,089	1,448,224
Benefits							
State Teachers' Retirement System, certificated positions	17,904	24,952	7,048	160,061	196,046	35,985	\$ 245,950
OASDI/Medicare/Alternative, certificated positions	9,608	9,450	(157)	66,718	73,074	6,356	\$ 93,599
Medicare/Alternative, certificated positions	3,594	4,104	510	27,980	32,060	4,080	\$ 40,640
Health and Welfare Benefits, certificated positions	12,280	16,000	3,720	92,012	122,915	30,904	\$ 170,915
State Unemployment Insurance, certificated positions	2,532	2,842	310	20,070	22,698	2,628	\$ 26,961
Workers' Compensation Insurance, certificated positions	1,073	3,963	2,889	13,961	28,409	14,447	\$ 36,693
Other Benefits, certificated positions	562	4,246	3,683	5,038	23,455	18,417	\$ 32,331
Total Benefits	47,553	65,557	18,003	385,840	498,657	112,817	647,089

Budget vs Actual

	Period Actual	Revised	Variance	Actual	Budget	Variance	E	Budget
Books & Supplies	,						<u> </u>	
Textbooks and Core Materials	-	594	594	15,317	18,286	2,969	\$	20,069
Books and Reference Materials	-	2,500	2,500	8,450	12,500	4,050	\$	20,00
School Supplies	17,649	1,960	(15,689)	154,716	124,051	(30,666)	\$	129,93
Software	2,669	6,972	4,303	61,473	59,083	(2,390)	\$	80,00
Office Expense	10,167	7,401	(2,766)	67,792	57,796	(9,996)	\$	80,00
Business Meals	2,238	1,765	(474)	7,489	10,706	3,217	\$	16,00
Noncapitalized Equipment	2,854	617	(2,237)	120,511	114,149	(6,362)	\$	116,00
Food Services	48,945	41,220	(7,725)	216,259	253,896	37,638	\$	377,55
Total Books & Supplies	84,523	63,030	(21,493)	652,007	650,467	(1,540)		839,55
Subagreement Services								
Special Education	17,029	16,953	(75)	81,779	98,869	17,090	\$	149,73
Substitute Teacher	1,841	-	(1,841)	53,565	13,301	(40,264)	\$	13,30
Transportation	18,005	13,645	(4,360)	92,291	71,064	(21,227)	\$	112,00
Security	1,263	836	(427)	17,398	9,493	(7,904)	\$	12,00
Other Educational Consultants	48,550	18,575	(29,975)	247,370	167,275	(80,095)	\$	223,00
Total Subagreement Services	86,688	50,009	(36,678)	492,402	360,003	(132,400)		510,03
Operations & Housekeeping								
Auto and Travel	3,744	1,451	(2,293)	7,168	7,647	479	\$	12,00
Dues & Memberships	130	1,826	1,696	1,168	9,521	8,353	\$	15,00
Insurance	-	1,752	1,752	26,088	26,743	654	\$	32,00
Utilities	40,890	8,073	(32,817)	106,265	65,780	(40,485)	\$	90,00
Janitorial Services	9,461	6,384	(3 <i>,</i> 077)	84,044	65,647	(18,397)	\$	84,80
Communications	2,691	780	(1,911)	16,357	9,661	(6,696)	\$	12,00
Postage and Shipping	-	290	290	467	1,529	1,062	\$	2,40
Total Operations & Housekeeping	56,917	20,557	(36,360)	241,557	186,529	(55,029)		248,20
Facilities, Repairs & Other Leases								
Rent	12,684	10,506	(2,178)	101,088	94,554	(6,534)	\$	126,07
Additional Rent	1,888	4,066	2,178	28,972	31,310	2,338	\$	43,50
Equipment Leases	1,735	1,771	37	12,972	13,886	913	Ś	19,20
Repairs and Maintenance	3,490	1,205	(2,284)	41,939	32,384	(9,555)	Ś	36,00
Total Facilities, Repairs & Other Leases	19,796	17,549	(2,247)	184,971	172,134	(12,838)	<u> </u>	224,78
Professional/Consulting Services	10,700	17,010	(=)= ())	10 1,07 1	1, 2, 20	(12)000)		,,,
IT	(1,966)	2,330	4,296	11,928	25,010	13,081	\$	32,00
Audit & Taxes	(1,500)	524	524	12,474	6,830	(5,645)	\$	8,40
Legal	4,733	103	(4,630)	30,471	19,692	(10,779)	\$	20,00
Professional Development	10,140	1,365	(4,030) (8,775)	94,251	63,252	(30,999)	¢ ¢	67,34
General Consulting	15,936	3,840	(12,097)	145,389	65,981	(79,407)	¢	77,50
Special Activities/Field Trips	(24,495)	5,840 621	25,116	76,114	46,138	(29,977)	ې د	48,00
Bank Charges	(24,433)	169	25,116 169	76,114 182	46,138 934	(29,977) 752	ې \$	48,00
Printing	- 408	242		5,519				1,42 6,00
Other Taxes and Fees	408	652	(166) 576		5,275	(244)	\$ \$	
				5,812	6,043	231		8,00
Payroll Service Fee	860	1,070	210	7,998	8,790	792	\$	12,00
Management Fee	13,866	11,663	(2,203)	123,081	114,248	(8,833)	Ş	149,23
District Oversight Fee	-	4,542	4,542	-	20,680	20,680	\$	44,11
Public Relations/Recruitment	3,787	1,308	(2,480)	42,555	20,077	(22,477)	\$	24,00
Total Professional/Consulting Services	23,345	28,427	5,082	555,774	402,950	(152,824)		498,03
Depreciation								
Depreciation Expense	4,640	5,806	1,167	41,757	47,590	5,833	\$	65,00
Total Depreciation	4,640	5,806	1,167	41,757	47,590	5,833		65,00
Interest								
Interest Expense	-	-	-	372	263	(109)	\$	26
Total Interest	-	-		372	263	(109)		26
Total Expenses	575,093	524,958	(50,135)	4,523,397	4,503,360	(20,037)	!	5,790,59
hange in Net Assets	(160,733)	74,853	(235,586)	(1,149,439)	(683,179)	(466,260)		861,6
et Assets, Beginning of Period	(22,324)			966,382				

Accounts Payable Aging

March 31, 2024

Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Laprea Education Inc.	0E637744 0003	3/28/2024	3/28/2024	<u>\$ -</u>	\$ 167	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	\$ 167

 Total Outstanding Invoices
 \$
 \$
 167
 \$
 \$
 \$
 167

Check Register

Check Number	Vendor Name	Check Date	Check Amount
11160	Mandy Breuer	3/4/2024	\$ 4,081.40
11161	Amazon Capital Services	3/8/2024	610.62
11162	Civic Center Square	3/8/2024	378.51
11163	Danny Alberty	3/8/2024	250.00
11164	Field House Photography	3/8/2024	600.00
11165	Scoot Education Inc	3/8/2024	789.00
11166	Staples	3/8/2024	935.18
11167	VOID	3/8/2024	1,000.00
11168	VOID	3/8/2024	1,000.00
11169	Always Golden Events	3/11/2024	1,250.00
11170	Always Golden Events	3/11/2024	844.75
11171	Always Golden Events	3/11/2024	1,613.50
11172	Carpet Doctor LLC	3/11/2024	4,250.00
11173	Golden Pursuit of Growth	3/11/2024	1,000.00
11174	Golden Pursuit of Growth	3/11/2024	1,500.00
11175	True Vision	3/11/2024	2,000.00
11176	T-Time Creative LLC	3/14/2024	1,000.00
11177	Telly559	3/14/2024	1,000.00
11178	ACE Trophy	3/15/2024	60.00
11179	Always Golden Events	3/15/2024	277.37
11180	Amazon Capital Services	3/15/2024	229.51
11181	California Business Machines	3/15/2024	124.99
11182	Charter Impact LLC	3/15/2024	14,725.88
11183	Law Offices of Young, Minney & Corr, LLP	3/15/2024	4,732.50
11184	Phoenix Private Patrol & Security	3/15/2024	1,050.00
11185	Robert Golden	3/15/2024	644.88
11186	Robert Johnson	3/15/2024	13.12
11187	Rolinda Golden	3/15/2024	108.93
11188	Rotary Club of Fresno	3/15/2024	130.00
11189	Shunta Williams	3/15/2024	563.50
11190	Speech Therapy Link	3/15/2024	11,213.75
11191	Staples	3/15/2024	253.77
11192	United Conservatory of Music and Arts	3/15/2024	7,600.00
11193	Royalty Coaches INC	3/18/2024	2,450.00
11194	X Lanes	3/19/2024	2,706.90
11195	Perry Watkins	3/19/2024	1,203.79
11196	Amazon Capital Services	3/20/2024	3,015.26
11197	Amplify Education, Inc.	3/20/2024	87.10
11198	California Business Machines	3/20/2024	1,191.97
11199	Character Select	3/20/2024	175.00
11200	Fresno County Superintendent of Schools	3/20/2024	4,606.25

Check Register

Check Number	Vendor Name	Check Date	Check Amount
11201	Fresno Pacific University	3/20/2024	4,575.00
11202	Gazebo Gardens	3/20/2024	83.68
11203	Gerbs Corp	3/20/2024	880.00
11204	Golden Eagle Charter, Inc.	3/20/2024	2,520.00
11205	Halcyon Behavioral, LLC	3/20/2024	137.34
11206	Infinity Home Services, Inc.	3/20/2024	1,900.00
11207	Instruction Partners	3/20/2024	22,078.75
11208	Junior Learning, Inc.	3/20/2024	1,199.90
11209	Liana Pellegrino	3/20/2024	13.00
11210	Mobile Modular Management Corporation	3/20/2024	1,888.00
11211	NCS Pearson, Inc.	3/20/2024	645.06
11212	New Life Physical Therapy	3/20/2024	270.00
11213	Reptile Ron	3/20/2024	350.00
11214	Revolution Foods, PBC.	3/20/2024	38,945.15
11215	Scoot Education Inc	3/20/2024	1,052.00
11216	Rocket Digital Print & Press	3/20/2024	9,603.02
11217	South County Support Services Agency	3/20/2024	8,658.40
11218	Specialized Air Conditioning	3/20/2024	950.00
11219	Staples	3/20/2024	257.41
11220	Wild Child Adventures	3/20/2024	330.00
11221	T-Time Creative LLC	3/21/2024	1,000.00
11222	Telly559	3/21/2024	1,000.00
11223	Always Golden Events	3/27/2024	357.97
11224	Amazon Capital Services	3/27/2024	3,485.03
11225	Angel Gomez	3/27/2024	2,200.00
11226	California Teaching Fellows Foundation	3/27/2024	7,366.13
11227	Civic Center Square	3/27/2024	2,178.00
11228	Dustin Verzosa	3/27/2024	3,500.00
11229	Fresno County Superintendent of Schools	3/27/2024	2,500.00
11230	Fresno Foam Party	3/27/2024	650.00
11231	Official Pest Prevention, Inc.	3/27/2024	110.00
11232	Our Lady of Victory	3/27/2024	10,506.00
11233	Sequoia Riverlands Trust	3/27/2024	503.24
11234	Speech Therapy Link	3/27/2024	5,545.00
11235	Staples	3/27/2024	433.38
11236	Fresno County Office of Education	3/29/2024	28,492.73
ACH	Aneli Leon	3/1/2024	310.00
ACH	Comcast	3/1/2024	143.67
ACH	Guardian	3/1/2024	3,562.05
ACH	The Hartford	3/1/2024	1,073.15
ACH	Every Neighborhood Partnership	3/4/2024	250.00
ACH	Me-N-Ed's Piza	3/4/2024	293.88

Check Register

For the period ended March 31, 2024

Check Number	Vendor Name	Check Date	Check Amount
ACH	Mid Valley Disposal	3/4/2024	851.42
ACH	Mountain Alarm	3/4/2024	115.50
ACH	Apple Slice	3/5/2024	784.89
ACH	Visa	3/5/2024	7,448.32
ACH	ATT Bill Payment	3/6/2024	236.68
ACH	Marlin Capital Solutions	3/6/2024	338.90
ACH	Fresno's Chaffee Zoo Corporation	3/7/2024	169.50
ACH	LiftForward, Inc	3/7/2024	639.97
ACH	Paycor	3/7/2024	50.00
ACH	American Funds	3/8/2024	559.12
ACH	City Of Fresno	3/11/2024	34,466.85
ACH	City Of Fresno	3/11/2024	531.39
ACH	Little Caesars	3/11/2024	57.14
ACH	Marlin Capital Solutions	3/11/2024	78.82
ACH	Me-N-Ed's Piza	3/11/2024	69.22
ACH	PG&E	3/12/2024	5,583.60
ACH	Squarespace	3/13/2024	1,908.00
ACH	LiftForward, Inc	3/15/2024	4,098.43
ACH	Comcast	3/18/2024	545.89
ACH	Venmo	3/19/2024	50.00
ACH	American Funds	3/20/2024	559.12
ACH	Visa	3/20/2024	6,726.17
ACH	Hoffman Security	3/22/2024	57.00
ACH	Hoffman Security	3/22/2024	40.00
ACH	Kaiser Foundation Health Plan	3/22/2024	21,802.33
ACH	Primo Water	3/25/2024	202.75
ACH	Squarespace	3/25/2024	60.00
ACH	Venmo	3/25/2024	250.00
ACH	Kaiser Foundation Health Plan	3/26/2024	3,004.16
ACH	Zoom Video Communications Inc.	3/26/2024	219.90

Total Disbursements Issued in March \$ 344,569.44
Coversheet

Golden Charter Academy Wire Transfers for Accepted Term Sheets

II. Consent Agenda C. Golden Charter Academy Wire Transfers for Accepted Term Sheets Vote

2024_Self-Help Termsheet [SIGNED].pdf 2024_BlueHub Termsheet [SIGNED].pdf 2024_US Bank Termsheet [SIGNED].pdf



March 14, 2024

Golden Charter Academy Attn: Robert Golden 1626 W Princeton Ave Fresno, CA 93705

Re: Non-binding term sheet for source loan in new markets tax credit structure from Self-Help Credit Union to Golden Charter Academy

Dear Mr. Golden:

Self-Help Credit Union is pleased to provide this preliminary, non-binding proposal to Golden Charter Academy ("Borrower") for construction financing (the "Loan") for the development of a charter school facility to be located at 741 West Belmont Avenue, Fresno, CA 93728 (the "Property"). Based on a preliminary review, the Property may be located within a high distress, low-income area census tract that would qualify for the New Markets Tax Credit ("NMTC") program. A comprehensive review will be conducted prior to loan closing to determine if the project meets all NMTC requirements.

These terms are contingent upon Self-Help Ventures Fund ("SHVF") providing an NMTC allocation of at least \$8,500,000 for the benefit of Borrower, and Borrower's acceptance of such allocation.

This term sheet has been developed prior to full underwriting, and the terms outlined below have not been reviewed or approved by our Credit Committee, which has the sole authority to approve or deny loan requests. Thus, this letter and the terms herein are not binding on Self-Help. Additional terms and conditions may apply to any loan commitment. This term sheet will expire on April 30, 2024.

Lender	Self-Help Credit Union or its affiliates ("the Lender" or "Self-Help").		
Borrower	Golden Charter Academy, a California not-for-profit public benefit corporation, or a special purpose entity wholly owned by Borrower.		
Use of Proceeds	Proceeds of this loan will be used by the Borrower (in such capacity, the "Leverage Lender") to fund a leverage loan (the "Leverage Loan") to an investment fund (the "Investment Fund") owned 100% by the NMTC equity investor, which will in turn make Qualified Equity Investments ("QEIs") in one or more qualified Community Development Entities ("CDEs"), one of which must be controlled by SHVF (the "SHVF CDE"). The CDEs will in turn make loans that qualify as Qualified Low-Income Community Investments ("QLICIs") to a Qualified Active Low-Income Community Business ("QALICB"). The QALICB will use the proceeds of the QLICIs to construct a new approximately 26,000 square foot charter school facility (the "Project") located on the Property.		

301 West Main Street, Durham, NC 27701 • P.O. Box 3619, Durham, NC 27702-3619 Tel: 919.956.4400 • Fax: 919.956.4600 • www.self-help.org

Loan Amount	Up to the lesser of: (1) \$8,500,000 or (2) 90% combined loan-to-cost or loan- to-value, using the lesser of cost or value of the Project. Subject to final QEI reservations and credit approval of Lender and any other source lender to Borrower (currently anticipated to be Blue Hub). Loan amount may be adjusted to reflect final Project budget, available collateral, debt service coverage ratio, etc.		
Term and Amortization	The Loan will be interest only for three years. After this initial interest-only period, Borrower will make payments of principal and interest based on a 30-year amortization schedule.		
~	A balloon payment of all outstanding principal and interest on the Loan will be due and payable 7 years from the date the Loan closes (the "Closing Date"), co-terminus with the end of the NMTC compliance period.		
Interest Rate	The Loan will bear interest at a fixed rate equal to the greater of (a) Base Rate plus 1.85% and (b) 2.35%. The Base rate will be set as of three business days prior to the Closing Date or at acceptance of Commitment Letter if the Borrower selects the Forward Rate Lock Option (see below). For indicative purposes only, the estimated interest rate on the Loan as of the date of this letter would be 5.97%.		
	Adjustments to the interest rate may be made prior to the Closing Date depending upon final underwriting, transaction structure, guarantor strength, final appraised value, and available collateral.		
	"Base Rate" means (i) the mid-market semi-annual swap rate for USD swap transactions with a maturity of X years which appears (as of the close of business three business days prior to any date an interest rate is set) on the Bloomberg appears "USD OIS ANN VS SOFR X Y Curncy" screen (where "X" is the specific applicable number of years), or a substantially similar substitute index chosen by Lender consistently with market standards but otherwise in its sole discretion, (ii) plus 0.262% as the recommended long-term spread adjustment of the Alternative Reference Rates Committee convened by the Federal Reserve Board and the New York Federal Reserve.		
Prepayments	Borrower may prepay the Loan at any time, subject, however, to a prepayment premium as follows:		
	During the first year following the Closing Date: 5% of the amount of the prepayment;		
	During the second year following the Closing Date: 4% of the amount of the prepayment;		
	During the third year following the Closing Date: 3% of the amount of the prepayment;		

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	During the fourth year following the Closing Date: 2% of the amount of the prepayment; and				
	During the fifth year following the Closing Date: 1% of the amount of the prepayment.				
	Borrower may prepay the Loan in whole or in part at any time following the fifth anniversary of the Closing Date with no prepayment premium.				
Origination Fee	 0.6% of the loan amount, to be paid as follows: <u>Underwriting fee</u>: \$10,000, non-refundable and due with acceptance of this proposal and prior to Self-Help doing formal underwriting of the loan to present to its credit committee. The Underwriting Fee will be credited against the Origination Fee at closing. <u>Commitment fee</u>: One half of the Origination Fee, net of any Underwriting fee, non-refundable, due upon execution of a loan commitment letter, which will be provided only after formal underwriting of the loan and credit committee approval. The Commitment Fee will be credited against the Origination Fee at closing. <u>Remainder of origination fee</u>: (less underwriting and commitment fee already paid) due on the Closing Date. 				
Forward Rate Lock Option	Borrower may opt to lock the interest rate for up to 100 days upon execution of a loan commitment letter from Self-Help and payment to Self-Help of a \$10,000 rate lock fee.				
Self-Help Legal Fees	Borrower to pay for attorney fees of Lender's and SHVF CDE's counsel.				
Corporate Guaranty	An unconditional corporate guaranty from Golden Charter Academy will be required. Lender may require guaranties from other affiliates of Borrower following full underwriting.				
Borrower Equity	In addition to the NMTC tax credit equity, Borrower or its affiliate will invest a minimum cash equity in the Project equivalent to at least 3-5% of the project costs. Previously incurred project costs may count toward equity contribution with Lender approval. This equity contribution may be but does not have to be paid into the QALICB or NMTC structure on the Closing Date, but must be for core Project costs, as approved by Lender.				
Debt Service Coverage Ratio of Loan	School must demonstrate projected Debt Service Coverage Ratio (DSCR) throughout the permanent term of the Loan of at least 1.20:1.0, based on all loans, all of which must be approved in form and substance by Self-Help.				
Collateral	 First priority blanket lien on all business assets of the Borrower, including cash accounts, fixed assets and personal property of the Borrower; 				

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2.	First priority assignment of the Leverage Loan, which shall include as
	its security the Investment Fund's LLC membership interest in the
	CDEs making the QLICIs to the QALICB; and

3. Assignment of the Borrower's (or its affiliate's) rights under the Put/Call Option Agreement with respect to the Investor's membership interest in the Investment Fund. The amount of the QLICIs with first lien on the Property made by sub-CDEs with membership interest pledged as security will be at least as large as the Loan Amount

The Leverage Loan must provide that Self-Help will have approval rights of new QLICI investments in an event of redeployment of QLICI proceeds for a period of not less than nine (9) months, and rights to good faith consultation and consideration of any Self-Help proposed reinvestments for the remainder of the reinvestment period. Self-Help will require certain additional flowthrough rights in the Leverage Loan documents that include consent rights as to QLICI loan defaults, QLICI enforcement rights, and any modifications or waivers to QLICI loan documents. Further, Self-Help will require standard exceptions to forbearance under the Leverage Loan so long as the Loan remains outstanding and if Self-Help steps into the role of leverage lender at any point in time.

An intercreditor agreement, to be negotiated among Lender and any other source lender, will ensure at least pari passu position on collateral and approval rights as outlined above.

Via an intercreditor agreement among the CDEs, SHVF CDE will require the following, subject to negotiation with other CDEs and the Source to Leverage Lenders:

- SHVF CDE's QLICI loans will have first position lien on subject property with other CDE's QLICI loans in second position.
- SHVF CDE will lead negotiation and decision-making on remedies on default, workouts, foreclosure, and NMTC reinvestment rights. Other CDEs will have consent rights.

Acceptable agreements with other CDEs and all other transaction parties to protect Self-Help interests in QLICI collateral and control over decision-making in the event of QLICI loan default.

Additional collateral as needed based on underwriting.

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Reserves <u>NMTC Fees Reserves:</u> All NMTC-related fees to be paid by Borrower or QALICB during the life of the loan must be fully reserved on the Closing Date. Any and all such fees payable to SHVF CDE shall be held in a reserve account to be held at Self-Help Credit Union. Any reserves to be paid to other CDEs do not need to be held at Self-Help Credit Union.

Capitalized Interest Reserve: If capitalizing interest, a portion of Project

budget will be disbursed at closing into a Self-Help account for payment of interest on the Loan during the construction period (up to 12 months). Charter School Throughout the term of the Loan, Borrower shall meet the definition of a Reporting "charter school" as defined in the Every Student Succeeds Act of 2015 ("ESSA"). During the term of the Loan, Borrower shall provide Self-Help: a) Copies of all reports, notices, evaluations and statements submitted by Borrower to, or received by Borrower from, its authorizer(s), within 5 business days of submission, including an operating budget, which must be submitted no later than thirty days prior to the start of each fiscal year of Borrower; b) Copies of all actions taken by its authorizers, or notices thereof, in regards to Borrower that will or may have a material adverse change in Borrower's operations or financial conditions, within 5 business days of receipt by Borrower; and c) Copies of the enrollment count as of the date each year established by the authorizers for official enrollment counts, as submitted by Borrower. In the event that per-pupil funding provided by the Borrower's funding agency to charter schools in general, or Borrower in particular, is reduced from the amount of such funds Borrower currently expects to receive, Borrower shall present a revised budget that must be acceptable to Self-Help. Construction As applicable, provision of the following, all satisfactory to Self-Help: final **Related Loan Terms** building plans and specifications, general contractor, architect, engineers, and other vendors, contracts on standard American Institute of Architects forms (or another form acceptable to Self-Help). Assignment of such contracts to SHVF CDE will be required. Payment and performance bond or alternative acceptable to Self-Help required for any general contractor. Builders risk insurance. Final Project budget, including acceptable contingency reserves (typically 10% of construction costs and held outside the GC contract), must be approved by Self-Help. Budget and plans will need to incorporate any seismic risk, and potentially require a Probable Maximum Loss Study. Zoning verification, showing that Borrower's use of the Property complies fully with all applicable laws and regulations will be required. All necessary permits and approvals, from all local and other governmental authorities, which are required to complete the Project.

Third-party construction monitoring firm acceptable to Lender to provide regular inspections and reports in connection with all QLICI loan draw requests, with all costs to be paid by Borrower. SHVF CDE must have approval rights (together with other NMTC parties, as required) over construction disbursements. SHVF CDE may serve as the Disbursing Agent in negotiation with other NMTC parties. Other Borrower must secure all capital needed to complete the Project. The amount Terms and terms of all other sources of funds are subject to Self-Help's approval. Borrower will need to become a member of Self-Help Credit Union if Loan made from such credit union. Loan payments to Self-Help and any deposits to reserve accounts shall be made by automatic debit of the Borrower's bank account. Acceptable to Lender, an environmental review (Phase I and any necessary follow-ups), which must all be written to Lender. In its sole discretion, Self-Help may rely upon existing reports provided by the Borrower. Lender also requires lead paint (if building older than 1982) and asbestos survey, Asbestos/lead Operations & Management Plan (if survey identifies asbestos/lead), AHERA Asbestos Management Plan. Survey, title insurance, and property/hazard insurance with respect to the Property will be required in connection with the QLICI loans. A new appraisal, acceptable to Lender, of the as-complete value of the Property, written to Lender, by a certified MAI appraiser shall be required. All costs associated with closing are to be paid by the Borrower, including but not limited to the above-described fees, outside attorney's fees, survey costs, environmental investigations, property condition assessments, appraisals, other reports deemed necessary by Self-Help, title insurance, taxes, and recording costs. The Project must receive an allocation of New Markets Tax Credits from SHVF, be eligible for New Markets Tax Credit financing at origination, and remain in compliance with all NMTC requirements throughout the loan term. **Ongoing Covenants** Lender reserves the right to require its approval prior to Borrower incurring any additional debt during the term of the Loan. Lender and Borrower will agree upon reasonable ongoing Loan covenants around annual debt service coverage and Borrower liquidity.

Borrower and guarantors will be required to furnish annual audited financial

statements and tax returns within 180 days of the end of each fiscal year.

Self-Help has not yet completed our due diligence on this Project and the above terms have not been reviewed or approved by our Credit Committee. Thus, this letter is not a commitment letter and the above terms and conditions are not binding on Self-Help. Additional terms and conditions may apply to any loan commitment.

We look forward to working with you to move this project forward and are eager to prepare a proposal for Self-Help's Credit Committee. Should you have any questions, please do not hesitate to reach out.

Best regards,

Jeremy Hofer Charter Schools Lending Manager 559-708-0687 Jeremy.hofer@self-help.org

Accepted and agreed to by: Signature Name: Title:

Date: 04/04/2024



February 23, 2024

By E-Mail

Robert Golden, CEO Golden Charter Academy 1626 W Princeton Avenue Fresno, CA 93705

RE: Source loan to Golden Charter Academy for 741 West Belmont Avenue, Fresno, CA 93728

Dear Mr. Golden:

BlueHub Loan Fund, Inc. ('Lender') is pleased to provide this preliminary term sheet (this 'Letter') for up to \$16,048,348 in financing as outlined in the attached Summary of Proposed Terms and Conditions dated February 23, 2024. Final terms will be determined upon completion of full underwriting and approval by Loan Fund Staff and by our independent Loan Committee. Lender expects to sell a participation in the Loan to another CDFI partner(s). This Letter is for discussion purposes only and does not constitute a commitment to lend.

This term sheet expires on March 8, 2022. If you have any questions, please feel free to call me at (617) 427-3587.

Sincerely, BlueHub Loan Fund, Inc.

Ena Kumar Vice President BlueHub Capital

Accepted and Agreed

Signature:

Name: Robert Golden On behalf of Borrower

Date: 04/04/2124

Title: CEO

10 Malcolm X Boulevard, Boston, MA 02119 (617) 427-8600 • BlueHubCapital.org Investing in people and communities for an inclusive future

SUMMARY OF PROPOSED TERMS AND CONDITIONS February 23, 2024

- **Borrower:** The Golden Charter Academy ("GCA"), a California not-for-profit organization. Borrower will serve as the Leverage Lender in the New Markets Tax Credit ("NMTC") transaction structure.
- Lender: BlueHub Loan Fund, Inc. a Massachusetts nonprofit corporation ("BlueHub")
- **Property:** 741 West Belmont Avenue, Fresno, CA 93728
- **Purpose:** Proceeds of the Lender's loan (the "Source Loan") will be used by the Borrower (the "Leverage Lender") to fund a leverage loan (the "Leverage Loan") to an investment fund (the "Investment Fund") owned 100% by the NMTC investor, which will in turn make Qualified Equity Investments ("QEIs") in one or more Certified Development Entities ("CDEs"), which will in turn make Qualified Low Income Community Investments ("QLICIs") to a Qualified Low Income Community Business ("QALICB"), which will use all of the NMTC transaction proceeds to construct the GCA's new permanent school facility, a 26,000 square foot facility located on the Property (the "Project").
- **Loan Amount:** Up to \$16,048,348 (the "Loan"), subject to final QEI reservations and credit approval of Lender and any participants.
- Interest Rate: Secured Overnight Financing Rate + 200bps, fixed at credit approval, for the term of the Loan. Indicative rate of 7.30% as of February 23, 2024.

The Interest Rate is conditioned on the Loan being credit approved by May 31, 2024.

- Term/Maturity: 7 years (84 months) from the date of closing the Loan (the "Closing Date").
- **Payment Terms:** Interest-only for three years following the Closing Date; thereafter, monthly payments based on a 30-year amortization schedule. All outstanding principal and accrued unpaid interest due at Maturity.
- **Prepayment:** Permitted without penalty at any time during the Term.
- **Origination Fee:** 1% of the committed Loan Amount

Borrower will provide Lender with a deposit in the amount of \$20,000 upon acceptance of these terms, to proceed with underwriting, which will be applied to the Origination Fee or out-of-pocket expenses as determined by the Lender. If credit approval is not obtained for the Loan, then this deposit will be refunded in full, less out-of- pocket expenses. If Borrower elects not to obtain financing from Lender, the deposit will be retained and considered earned income. Lender reserves the right to require additional fee deposits prior to closing based on Other Fees incurred.

Other Fees: Borrower will pay Lender's legal and other 3rd party fees regardless of whether the Loan closes. Other fees may include an appraisal, environmental due diligence, a property conditions assessment, plan and cost review, etc.

Loan to Value:	Maximum loan-to-value of 90% of as completed Market Value of the Property in
	accordance with an appraisal acceptable to the Lender. Loan-to-value more than 90%
	is subject to final credit approval.

Debt Service

Coverage Ratio: The minimum Lease and Debt Service Coverage Ratio of 1.15x will be measured annually upon receipt of Audits.

Security:

- i. First priority collateral assignment of the Leverage Loan to the Borrower, which, in turn, shall be secured by a first priority pledge of the Investment Fund's membership interest in the CDE, and all of the Investment Fund's right to distributions from the CDEs and any put / call agreement. Leverage Loan documents to include source lender protections while Loan remains outstanding, exercisable only by Lender, including but not limited to:
 - a. Lender consent to modification of the QLICI loan documents and Sub-CDE operating agreements.
 - b. Lender consent requirements for Reinvestment during Initial Reinvestment Period, and reinvestment to comply with underwriting standards during Second Reinvestment Period.
 - c. All lender approvals to be exercisable only by Lender while the Loan remains outstanding.
 - d. Enforceable by specific performance and injunctive relief. All other remedies following Compliance Period or earlier Forbearance Termination Date.
- ii. UCC-1 perfected first lien on all of Borrower's business assets
- iii. Pledge and control of any reserve accounts that may be held by the Borrower for this Project
- iv. First priority borrower leasehold mortgage and assignment of leases and rents
- v. Other collateral that may be required by Lender, including but not limited to other real estate collateral

NMTC Structuring Considerations:

Structure of NMTC documentation, including QLICI loan documents, Sub-CDE operating agreements, and Leverage Loan documents shall provide Lender with first priority rights to QLICI loan(s) in an amount at least equal to our then outstanding Loan Amount as additional collateral at the end of the Compliance Period, not subject to guaranties in favor of other parties, with bullet payment due at maturity of the Loan, and available to repay the Loan, to the extent consistent with the true debt analysis.

Disbursements: QLICI loans will be disbursed through a QLICI construction disbursement account which will be pledged to and controlled by the CDEs. Lender may act as the Disbursing Agent for the QLICI Loans, subject to approval by CDEs, a disbursement agreement, and a per-requisition fee. In the event that Lender does not act as the Disbursing Agent, Lender shall receive copies of all requests for advances of proceeds of the QLICI Loans, for review and approval, pursuant to the disbursement agreement subject to NMTC regulations and program requirements. Advances are expected to be made no more than monthly, following receipt of the Requisition Package, which shall include a summary of the request signed by authorized signer; a project budget summary; an AIA form; an executed Architect's Certificate; evidence of payments to subcontractors, materialmen, and suppliers and/or the receipt of appropriate lien waivers; and all other standard construction loan documentation on AIA forms. Disbursement agreement, intercreditor, or other agreement to provide Lender with right to review all Lender date down endorsements.

Lender Inspector: Lender will require direct engagement of a Lender Inspector, approved by the Lender, who will prepare a Plan and Cost Review prior to closing and review monthly requisitions and submit a monthly inspection report to Lender during construction. It is expected that CDEs and tax credit investors will engage one Lender Inspector to represent all parties in the transaction. The Lender Inspector will review and approve final plans, specifications, construction contract, the project budget and the projected draw schedule on behalf of Lender prior to closing.

Key Closing Conditions:

- 1. Satisfactory review and approval of the appraisal of the Property.
- 2. Review and approval of a Phase I Environmental Site Assessment and Phase II, as applicable, and any follow-up environmental testing that may be required;
- 3. Satisfactory Loan documentation (the "Loan Documents");
- 4. Satisfactory review of GCA's charter agreement (including any amendments or renewals thereto);
- 5. Review of reservation letters from CDEs for NMTC sub-allocation in the amount of at least \$22,000,000;
- 6. Review and approval of loan and investment documentation for NMTC financing;
- 7. All other required Project financing simultaneously closed;
- 8. Final building permit issued;
- 9. Review and approval of lease between QALICB, as landlord, and GCA, as tenant, of the Property;
- 10. An opinion of Borrower's counsel containing standard opinions, including due organization, power and authority of Borrower to enter into and perform its obligations under the Loan Documents, due authorization, execution and delivery of the Loan Documents except to the extent enforcement may be limited by applicable bankruptcy, insolvency, reorganization, moratorium or similar laws affecting the enforcement of creditors' rights generally and general equitable principles;
- 11. Leverage Loan opinion;
- 12. Review of opinions by all legal and tax counsels;
- 13. Review and approval of the Project budget, timeline and operating projections;
- 14. Review and approval of final NMTC structure and budget;
- 15. Satisfactory review of title, zoning and permits and delivery of an ALTA survey of the Property acceptable to Lender and title insurer, and a title insurance policy to Lender, in form satisfactory to Lender (Lender will perform its own diligence with respect to title and survey);
- 16. Review of construction documents including a payment and performance bond;
- 17. Satisfactory plan and cost review;
- 18. Successfully negotiated participation agreement for the sale of at least 50% of the Loan to another CDFI;
- 19. Satisfactory review of all other GCA financing documents and Project financing documents;
- 20. Baseline Social Impact Study and Federal Programs and other regulatory compliance certificate;
- 21. [Satisfactory review of a plan to increase the GCA's board capacity by adding additional board members with expertise in the areas of real estate, facilities management, legal, organizational management and finance/accounting;]
- 22. Satisfactory, in Lender's sole discretion, academic assessment report, completed by a consultant selected by Lender;
- 23. Satisfactory Consent, Non-disturbance and Attornment Agreement among Lender and the other NMTC parties; and
- 24. Additional closing conditions may be required upon final underwriting.

Key Loan Covenants:

1. Neither GCA nor QALICB shall change its corporate form as a 501(c)(3) tax-exempt not-for-profit corporation; liquidate, wind up, or dissolve itself; or sell, convey, lease, assign, or transfer all or substantially all of its assets without prior written consent of Lender.

- 2. Neither GCA nor QALICB shall sell, convey, lease, assign, or transfer all or any portion of its interest in the Property without prior written consent of Lender.
- 3. Neither GCA nor QALICB shall incur additional indebtedness or contingent liabilities without prior approval of Lender.
- 4. GCA shall not, without the prior consent of Lender, enter into any arrangement with a CMO.
- 5. The following financial ratios measured annually based on audited financial statements:
 - a. Minimum Debt Service and Lease Coverage Ratio of 1.15x:
 - b. Borrower must maintain positive net assets;
 - c. Other covenants as may be determined in underwriting / at request of participating lender(s).
- 6. Project must stay on schedule in accordance with Project schedule approved by Lender.
- 7. Borrower will keep the buildings, improvements, fixtures on the Property insured: property, general liability, builder's risk, and other forms of insurance as may be required by Lender.
- 8. Additional Covenants may be required upon underwr/>iting / at the request of participating Lender(s)

Other Covenants:

Usual and customary affirmative and negative covenants for transactions of this type, including but not limited to, limitations on liens, investments, distributions, restricted payments asset sales and dispositions and other covenants to be determined.

Further Assurances and Documentation:

All instruments, documents, certifications, agreements and opinions required to be submitted by or on behalf of the Borrower to Lender in connection with this Letter shall be subject to approval as to form and substance by Lender and its counsel. The terms and conditions of this Letter are not intended to be a comprehensive or exclusive description of the terms, conditions, agreements, instruments, documents, certifications, or opinions that the Lender may require in connection with the financing herein described.

Key Events of Default:

- 1. Any Event of Default under the Leverage Loan documents, the QLICI loan documents, or any other NMTC transaction document;
- 2. Determination that any warranty, representation or statement of Borrower in the due diligence materials or Loan Documents was false in any material respect when made or furnished;
- 3. Borrower is dissolved or ceases to operate or files for bankruptcy;
- 4. Use of Loan proceeds for unauthorized purposes;
- 5. Failure to pay when due any property taxes or payroll taxes;
- 6. Revocation or failure to renew GCA's charter;
- 7. Revocation or failure to file annual reports with the Secretary of the State of California when such reports are due;
- 8. GCA fails to continue to meet the definition of "charter school" as defined in Title V, Part B, Subpart 5210 of the Elementary and Secondary Education Act as reauthorized by the No Child Left Behind Act;
- 9. Approved project budget fails to remain in balance; and
- 10. Delinquent payments of the Loan.

Key Reporting Requirements:

- 1. Report from Borrower with respect to any changes to their respective senior management staff or Board of Directors.
- 2. Annual audited financial statements for the Borrower.
- 3. Immediately upon Borrower's actual knowledge of occurrence, Borrower shall notify Lender of (i) any Event of Default, (ii) any Investment Fund Event of Default, (iii) its receipt of any communication, filing or notice from any governmental or taxing authority by Borrower; (iv) any litigation, investigation or proceeding affecting Borrower, Investment Fund, or CDEs; and (v) any substantial or material change in the Borrower or the Project;

- 4. Borrower will be required to complete an annual social impact survey;
- 5. Borrower shall provide to Lender all material inspection reports, audits, surveys, investigations, reviews and evaluations by GCA's charter authorizer (the "Charter Authorizer"); (ii) all material notices and written communications from the Charter Authorizer related to material adjustments in school operating payments or to financial, operational or organizational requirements, or in connection with the provisions of the agreement under which GCA is operating; (iii) reports provided by GCA to Charter Authorizer; and (iv) GCA's test scores and related local schools' scores to measure performance relative to renewal; and
- 6. Additional reporting conditions may be required upon final underwriting.
- **Expiration:** These terms must be accepted by March 8, 2024 and assume that the proposed Loan closes on or before May 31, 2024.
- **Publicity:** Borrower agrees to include Lender in any publicity regarding the financing of this Project.



U.S. Bancorp Community Development Corporation 1307 Washington Ave, Suite 300 St. Louis, MO 63103

usbank.com

April 3, 2024

Robert Golden President & CEO Golden Charter Academy 1626 W Princeton Ave, Fresno, CA 93705

RE: Golden Charter Academy – 30899 – Fresno, CA New Markets Tax Credit Investment-Federal

Dear Mr. Golden:

Based on financial and other information provided on the proposed financing as described below (the "Project" or the Qualified Active Low-Income Community Business ("QALICB")), U.S. Bancorp Community Development Corporation ("USBCDC") is delighted to consider making a Federal New Markets Tax Credit ("NMTC") equity investment in the Project to facilitate its completion.

Except for the obligations set forth in the section titled Transaction Costs and Confidentiality, the following term sheet ("Term Sheet") does not, and shall not be deemed to, constitute or create any legally binding or enforceable obligation on the part of any party and is for discussion purposes only and should not be construed as a commitment to provide loans to, or equity in, the Project. These terms are subject to final underwriting and investment committee approval as well as commitment and availability of the funding sources and NMTC allocation necessary to account for all costs associated with the Project. Should such terms be acceptable to you, formal bank approval through USBCDC's internal credit process will be pursued. By signing this term sheet, parties also acknowledge that, if we successfully negotiate the proposed transaction and reach a closing, then all documents may be signed electronically, using a method that is acceptable to USBCDC (including .pdf signatures and third-party electronic signature providers, such as DocuSign).

NEW MARKETS TAX CREDIT FINANCING:

USBCDC proposes to fund NMTC equity in the form of one or more Qualified Equity Investments ("QEI") to one or more qualified subsidiaries ("Sub-CDE") of one or more community development entities ("CDE"). This proposal anticipates utilizing a "leveraged structure" for purposes of generating the NMTCs. USBCDC or an affiliate will be the 100% owner of the investment fund ("Investment Fund" or "Fund"). The Fund will purchase a 99.99% interest in the Sub-CDE and will be allocated 100% of the NMTCs generated by the QEI in addition to a return on its investment. The Sub-CDE will make loans to the QALICB, which will be considered qualified low-income community investments ("QLICIs"). For a period of six months after the conclusion of the NMTC compliance period, USBCDC shall have the right to exercise an option to *put* its interest in the Fund to an affiliate of the Project at a put price equal to \$1,000.

Such investment is based on the following assumptions:

Project name, Deal #:	Golden Charter Academy, #30899
Project address(es):	741 West Belmont Ave., Fresno, CA 93728
Anticipated QLICI use:	New construction of a 26M SF TK-8 charter school.
Sponsor:	Golden Charter Academy
Proposed Guarantor:	Golden Charter Academy

Term Sheet Expiration Date:	4/18/2024
Anticipated Closing Date:	Prior to 9/9/2024
CDE(s):	L.A. Charter School New Markets CDE ("ExED"), Self-Help Ventures Fund ("Self-Help")

Tax Credits: The NMTC equity will be paid in pro-rata with the funding of the leverage sources which are expected to be funded 100% at closing. The pricing below assumes all USBCDC equity and leverage loan proceeds are fully funded through the NMTC structure into a QALICB account on or by the Anticipated Closing Date. In the event that more or fewer credits are awarded, the NMTC equity would be adjusted based on the price per credit as detailed below:

<u>CDE</u>	<u>QEI Amount</u>	<u>Credit</u>	<u>Credit Amount¹</u>	Price per	Gross NMTC
		Percentage		<u>Credit</u>	<u>Equity²</u>
ExED	\$11,000,000	39%	\$4,290,000	\$0.80	\$3,432,000
Self-Help	\$11,000,000	39%	\$4,290,000	\$0.80	\$3,432,000
TOTAL	\$22,000,000		\$8,580,000		\$6,864,000

Leverage Loan:

The leverage lender and the QALICB must be separate and distinct entities for tax purposes. The leverage lender will agree to: (a) forbear from exercising any remedies against the Investment Fund (including but not limited to foreclosure of the pledged collateral) during the NMTC compliance period; and (b) allow the redeployment of all funds returned to the Sub-CDE as new QLICIs to an alternative QALICB to avoid recapture and associated penalties in the event of a foreclosure on the original QLICIs by the Sub-CDE. Should any funds be returned to the Sub-CDE, USBCDC and the CDEs shall have the right to redeploy those funds without consent from the leverage lender in to avoid and prevent a recapture of NMTCs.

Fees and Reporting:

A third party will be the non-member manager of the Investment Fund, performing such duties for the Investment Fund at an annual fee of \$5,400 ("Management Fee") for eight years, **to be paid by USBCDC**.

Each CDE will determine and inform the QALICB of its fee structure, including upfront, ongoing or back-end fees and expenses, if applicable. USBCDC does not require Sub-CDE audits. Financial statements, tax returns, QALICB status certification, and additional reports may be requested from the QALICB, Sponsor, and Proposed Guarantor as part of the initial underwriting and thereafter to be determined during the underwriting and documentation process.

Reimbursement of Expenses and Short-Term Bridge Equity:

Any reimbursement of expenses by the QALICB to an affiliate must conform to the current CDFI Fund Program Compliance Monitoring Frequently Asked Questions. This guidance requires that expenses reimbursed with QLICI proceeds meet certain requirements. QLICIs may be used to reimburse project costs paid to third parties that either: 1) were incurred within 24 months prior to QLICI closing or 2) are less than 5% of total QLICI proceeds. Supporting documentation for these costs must be provided to USBCDC for review in the form of a summary Excel spreadsheet listing all costs by vendor and date paid, with backup electronic scans of all invoices and cancelled checks evidencing payment provided in an organized format.

USBCDC may provide short term bridge equity ("STBE") to facilitate the leverage loan or a portion of the leverage loan. The standard fee charged for the short-term bridge equity is 50 basis points on the amount of bridge equity provided,

¹ The credit amount is equal to the QEI amount times the applicable credit percentage

² Gross equity calculation is prior to fees and expenses

which USBCDC has agreed to waive for this project. At this time, the Project has requested USBCDC provide approximately \$3,300,000 of STBE.

Accounts:

USBCDC shall require the Investment Fund initial contribution and operating bank accounts and the Sub-CDEs initial contribution accounts to be maintained at U.S. Bank, N.A. If USBCDC is providing STBE, then all accounts utilized for the bridge funding on the day of closing will be at U.S. Bank, N.A. Depending on the structure, other accounts may be maintained at other bank or financial institutions. All banking and transfers fees associated with any bank account at U.S. Bank will be the responsibility of the bank account holder.

Guarantees:

Proposed Guarantor and/or other entities satisfactory to USBCDC shall indemnify and hold harmless USBCDC and the Sub-CDE, and all USBCDC and Sub-CDE entities participating in this transaction, for environmental conditions, claims, etc. relating to the Project. Additionally, such entities shall be obligated to pay the NMTC recapture amount to the extent such NMTC recapture event is caused by or results from, in whole or part, directly or indirectly:

- any failure of the QALICB to qualify as a, or to maintain its status as a, "qualified active low-income community business" as that term is defined in Section 45D of the Code and the Treasury Regulations and Guidance,
- the QALICB's prepayment of the QLICIs (whether voluntary or as a result of foreclosure or similar proceeding, and including any NMTC recapture event resulting from a subsequent redemption by the CDE of any portion of the CDE capital contribution, or resulting from the CDE's failure to maintain substantially all of the CDE capital contribution invested in QLICIs following such prepayment),
- any failure of the QLICIs to qualify, either when made or at any time during the NMTC recapture period, as QLICIs,
- due to the conduct by any tenant of a tenant excluded business under 1.45D-1(d)(5)(iii)(B),
- any Proposed Guarantor (or any of its affiliates') gross negligence, fraud, willful misconduct, malfeasance, or material violation of any law,
- otherwise due to the action or inaction of any Proposed Guarantor or any of its affiliates,
- a determination by the CDFI Fund or the IRS that the use of QLICIs proceeds: (1) constituted an inappropriate
 or abusive use of QLICIs proceeds in violation of Section 1.45D-1(g)(1) of the Treasury Regulations or (2)
 resulted in the failure of the IRS to respect any portion of the CDE capital contribution as having been made
 by the Fund (or investor as the sole member of the Fund) pursuant to Section 7701(o) of the Code or
 otherwise, as a result of, or in connection with, any payments by the QALICB to any of its affiliates, or
- if applicable, failure to spend the proceeds of the QLICIs within the portion of the business which constitutes the QALICB.

Underwriting and Closing requirements:

USBCDC shall perform such due diligence and legal review of the transaction contemplated herein, including but not limited to USBCDC NMTC Closing Checklist (template provided upon request) and all matters deemed necessary by USBCDC, as applicable.

Transfers and Disclosures:

At the expense of USBCDC, USBCDC reserves the right to transfer and share information as required to transfer its interest in the Investment Fund, the put call option agreement and in any tax indemnities and guarantees to an affiliate fund without consent of the QALICB, CDE, or leverage lender.

Closing and Transaction Costs:

The undersigned agrees to pay all customary third-party transaction expenses associated with this NMTC closing. All expenses shall be covered by the undersigned even if the QLICIs do not close. Expenses shall include, but are not necessarily limited to, USBCDC's legal fees and third-party accounting fees.

Page 3

Additionally, upon execution of this letter, \$25,000 shall be deposited by the undersigned into the controlled account at USBCDC set forth below. If USBCDC's transaction expenses near \$25,000, then USBCDC may request an additional deposit from the Project, which **must then be paid within 3 business days** or USBCDC may ask its attorney to suspend work until received. USBCDC shall have the right to apply the deposited funds to its third-party transaction expenses, at any time after the Anticipated Closing Date. Such amount is non-refundable and will be credited to the project at closing of the investment. The following are wiring instructions for the deposit:

U.S. Bank
U.S. Bancorp Community Development Corporation
1307 Washington Avenue, Suite 300
St. Louis, MO 63103
091000022
173103169541
Golden Charter Academy – 30899

Please contact me at andrew.hammond@usbank.com or 206.743.2604 when the deposit has been sent.

<u>This Term Sheet must be executed, and a deposit received (as described above), by the Term Sheet Expiration Date or it shall be null and void.</u> The transaction is expected to close no later than the Anticipated Closing Date. If the project fails to close by the Anticipated Closing Date, USBCDC may choose to no longer proceed toward a closing. All transaction costs incurred by such date shall be immediately due and payable by the Proposed Guarantor and/or Sponsor. USBCDC may apply any deposit amounts to such costs and will send an invoice for additional costs to be paid by the Project sponsor. USBCDC, in its sole election, may extend the Anticipated Closing Date or payment of transaction costs. Any such extension is not valid unless provided in writing (mail, fax or email).

Confidentiality:

The terms and conditions of this Term Sheet shall be confidential and shall not be disclosed to any third party without the consent of USBCDC and the Sponsor ("Parties"), except that the Parties may disclose the terms and conditions described in this Term Sheet, including its existence, to their respective officers, directors, employees, attorneys and other advisers, provided that such persons agree to the confidentiality restrictions contained herein.

Non-Discrimination:

In accordance with federal law and U.S. Department of the Treasury policy, this institution is prohibited from discriminating on the basis of race, color, national origin, sex, age, or disability. To file a complaint of discrimination, write to Department of Treasury, Office of Civil Rights and Diversity, 1500 Pennsylvania Avenue, NW, Washington, D.C. 20230 or call (202) 622-1160.

Thank you for giving USBCDC an opportunity to present these terms for the tax credit financing for the Project. I look forward to discussing the above terms with you at your convenience.

SIGNATURES ON FOLLOWING PAGE

Sincerely,

Drew Hammond Vice President

Accepted this _____ day of _____, 2024 By Golden Charter Academy

By: ______ Name: Its:

Coversheet

Golden Charter Academy Engagement Agreement: Musick Peeler & Garrett LLP

Section:	II. Consent Agenda
Item: Garrett LLP	D. Golden Charter Academy Engagement Agreement: Musick Peeler &
Purpose: Submitted by:	Vote
Related Material:	2024_Engagement of Musick Peeler & Garrett LLP.pdf

ATTORNEYS AT LAW

BRIAN L. HOLMAN b.holman@musickpeeler.com (213) 629-7711

333 SOUTH HOPE STREET, SUITE 2900 Los Angeles, California 90071-3048

> TELEPHONE: (213) 629-7600 FACSIMILE: (213) 624-1376 WWW.MUSICKPEELER.COM

> > April 10, 2024

Golden Charter Academy Attn: Robert Golden, President & CEO 1626 W Princeton Ave, Fresno, CA 93705

> Re: Engagement of Musick Peeler & Garrett LLP Advanced Deposit Waived

Dear Mr. Golden:

1. The purpose of this correspondence is to set forth the terms by which Musick, Peeler & Garrett LLP, a Limited Liability Partnership ("MP&G"), will represent Golden Charter Academy ("the Client"). It is necessary that you return a signed copy to us.

2. MP&G and the Client agree as set forth below.

SERVICES TO BE PROVIDED BY MP&G

3. As of April 10, 2024, MP&G has been engaged to provide legal services reasonably required to advise and represent client in connection with the financing and development of property located at 741 West Belmont Avenue, Fresno, CA 93728 for use in the operation of a charter public school. If other matters are undertaken on behalf of the Client, they shall be addressed in separate engagement letters.

4. In order to enable MP&G effectively to render legal services, it is critical that the Client disclose all material facts to MP&G and keep MP&G apprised of all developments regarding the described representation. It is necessary that the Client cooperate with MP&G in the matter and make himself, herself or its representatives reasonably available to attend necessary meetings, court appearances or other proceedings.

FEES

5. As compensation for the services to be performed by MP&G pursuant to paragraphs 3 and 4 above, the Client will be required to pay fees to MP&G at the following basic hourly rates.

Partners Associates \$470.00 to \$860.00 \$390.00 to \$530.00

Musick, Peeler & Garrett LLP

2363711.1

Powered by BoardOnTrack

LOS ANGELES Orange County San Diego San Francisco Ventura County

Golden Charter Academy April 10, 2024 Page 2

 Paralegals
 \$295.00 to \$325.00

 Document Clerks
 \$175.00 to \$205.00

6. All hourly rates are billed in minimum increments of one-tenth (1/10th) of an hour. The current rate for the attorneys assigned primary responsibility for the described representation, Brian L. Holman, is \$575.00, and Chet A. Cramin, is \$495.00.

7. MP&G hereby reserves the right to adjust the basic hourly rates above based upon various factors including: the experience, ability, and reputation of the attorneys working on the matter; the nature of the employment; the responsibilities involved and the results achieved. In the event the basic hourly rates are adjusted, MP&G will provide the Client notice of such adjustment(s) by way of separate letter or by way of its billing invoices, and the Client will be deemed to have agreed to the new hourly rates and the new hourly rates will apply to all services rendered unless the Client objects within thirty (30) days after receiving the referenced letter or billing invoice. Although MP&G will bill the client at the rates and on the hourly basis described herein, MP&G also reserves the right to adjust its bills based on the above-referenced factors and complexity of the matter and the results obtained.

8. All time spent in connection with the described representation by the legal personnel designated by MP&G to handle the same shall be billed to the Client in accordance with paragraphs 5 through 7. Such time may include, without limitation, time spent waiting in court, time spent in travel, and time spent in office conferences between or among the legal personnel assigned to the described representation. MP&G shall assign legal personnel to the described representation in MP&G's reasonable judgment, unless the Client directs otherwise in writing.

COSTS AND EXPENSES

9. The Client shall pay MP&G, all costs and expenses incurred in performing legal services in connection with the described representation. The costs referred to are for services provided directly by MP&G and for services provided by outside vendors or service providers. The costs and expenses may include, without limitation, telephone calls, messenger and other delivery fees, postage, charges for computer research and outside assisted legal research, travel expenses such as mileage, parking, airfare, meals, and hotel accommodations (which shall be in addition to the hourly rates for travel time), photocopying and other reproduction charges, clerical staff overtime, word processing charges, charges for computer time, process server's fees, filing fees and other charges assessed by courts and other public agencies, court reporter's fees, jury fees, witness fees, and other similar items. MP&G reserves the right to pass directly to the Client, and the Client agrees to pay promptly and directly, costs and expenses from outside vendors or service providers that exceed one thousand dollars (\$1,000.00).

Golden Charter Academy April 10, 2024 Page 3

BILLINGS

10. MP&G will send the Client an itemized invoice for fees and costs incurred on a monthly basis. Invoices are due upon receipt and are considered past due after thirty (30) days. The Client agrees to promptly review MP&G's billings upon receipt and, within thirty (30) days thereof, bring to MP&G's attention any adjustments or reductions that the Client believes are necessary. The Client agrees that his, hers or its failure to timely review the bills and timely bring any objections to MP&G's attention shall constitute a waiver of any objection and shall be deemed acceptance of the propriety of the billings. For administrative convenience, the invoices will describe all the work done by an individual on a particular date and set forth the entire time billed for that work. Where more than one task is performed on a date, the time spent on each task will not be separately stated unless the Client so requests in writing within thirty (30) days after the date of the billings.

11. If MP&G's statements for services, costs and other charges are not paid when due under the terms of this Agreement, MP&G reserves the right to charge and the Client agrees to pay simple interest at a rate of ten percent (10%) per annum on any unpaid attorneys' fees, costs and other charges from the date on which such payment is due until payment is received by MP&G.

DISCLAIMER

12. MP&G has made no promises or guarantees to the Client concerning the outcome of the described representation or any limit or "cap" on fees and costs relating thereto (notwithstanding any estimate that may have been provided) and nothing in this correspondence is intended as such a promise or guarantee. Although MP&G may, from time to time for the Client's convenience, furnish the Client with estimates of the amounts of fees which MP&G anticipates will be charged with respect to services to be performed, such estimates are by their nature inexact and are not binding on either MP&G or the Client.

TERMINATION OF SERVICES

13. The Client shall have the right, at any time, to terminate MP&G's services upon written notice to MP&G and MP&G shall immediately after receiving such notice cease to render additional services. Such termination shall not, however, relieve the Client of the obligation to pay the fees due for services rendered and costs incurred prior to such termination.

14. Similarly, MP&G shall have the right to terminate this representation and the Client shall take all steps necessary to free MP&G of any obligation to perform further, including, without limitation, the execution of any documents necessary to complete MP&G's discharge or withdrawal. The right of MP&G hereunder is in addition to those created by statute or recognized by Rules of Professional Conduct.

Golden Charter Academy April 10, 2024 Page 4

ARBITRATION

15. Any dispute between the parties to this Agreement regarding attorneys' fees and/or costs charged by MP&G shall be resolved as follows: if a fees and/or costs dispute arises, MP&G will provide the Client with written notice of the Client's right to arbitrate under Sections 6200, *et seq* of the California <u>Business and Professions Code</u>. The Client and MP&G may thereafter agree that the arbitration will be binding or that the dispute will ultimately be resolved in another manner. Parties to any arbitration proceeding shall have the right to discovery as provided under Sections 2016, *et seq* of the California <u>Code of Civil Procedure</u> and the parties hereto agree that in the event of an arbitration, any dispute as to discovery shall be determined by the arbitrator.

16. The Client and MP&G agree that this letter constitutes the entire agreement between them regarding the representation described herein and that this letter supersedes any and all other agreements, understandings, negotiations or discussions (whether oral or in writing or expressed or implied) between them regarding the referenced representation. The Client and MP&G agree that the terms of this letter agreement cannot be amended, revised or modified except by a writing signed by both the Client and MP&G.

CONCLUSION

17. If this Agreement is acceptable, please sign the enclosed copy of the Agreement in the space provided and return it to us. Please be advised that both MP&G and the Client are entitled to a signed original of the Agreement.

Very truly yours,

Brian L. Holman

Brian L. Holman for MUSICK, PEELER & GARRETT LLP

Agreed and accepted:

Golden Charter Academy April 10, 2024 Page 5

Date: 04/11/2024

GOLDEN CHARTER ACADEMY

By

Robert Golden, President & CEO

Coversheet

Reports and Updates

Section: Item: Purpose: Submitted by: Related Material: III. Information / Discussion A. Reports and Updates Discuss

Financial Warrants (March 2024)_GCA-Board Summary.pdf



Golden Charter Academy

Monthly Financial Presentation – March 2024

March Highlights

Highlights

- P-2 ADA 286.82, down (2) from budget.
- Goal surplus \$800K+ range (14%) should strengthen cashflow for growth.
- Expenses forecast increased form 2nd interim, surplus remains strong.
- Cash ended month **\$769K**.
- Revenue and expense growth addition of new funding (ASES, CSI, PCSGP), anticipate additional expenses.
- Multi-year planning
- Facility finance current projections model 1.15 lease coverage ratio at \$1.4 million annual lease cost.

Compliance and Reporting

- Quarterly reporting will be submitted in April.
- 990 informational return due May 15th.



Attendance Data and Metrics

Enrollment and Per Pupil Data

Enrollment & Per Pupil Data				
	<u>Actual</u>	<u>Forecast</u>	<u>Budget</u>	
Average Enrollment	319	321	321	
ADA	286	287	289	
Attendance Rate	89.7%	89.4%	90.0%	
Unduplicated %	89.6%	89.6%	89.6%	
Revenue per ADA		\$24,129	\$2 <i>3,</i> 737	
Expenses per ADA		\$20,487	\$19,549	

Attendance Metrics



P-2 ADA 286.82, down (2) from budget. Attendance rate ran low, near 90%.UPP three-year average funding rate 89.6%. LCFF is calculated at \$15,200+ per ADA.



Revenue

- March Updates
 - Revenue increases: reduction due to ADA, increased philanthropy.

	Year-to-Date							Annual/Full Year					
	Actual		Revised		Fav/(Unf)			Forecast		Revised		Fa	v/(Unf)
Revenue													
State Aid-Rev Limit	\$	2,508,509	\$	2,629,807	\$	(121,298)		\$	4,358,782	\$	4,398,714	\$	(39,932)
Federal Revenue		324,661		106,480		218,181			918,113		918,113		-
Other State Revenue		230,706		273,927		(43,221)			1,182,236		1,161,131		21,105
Other Local Revenue		310,082		239,686		70,397			461,471		379,686		81,785
Total Revenue	<u>\$</u>	3,373,958	\$	3,249,900	<u>\$</u>	124,058		\$	6,920,602	\$	6,857,644	\$	62,958



Revenue – Grant Planning

- March Updates
 - Arts, Music and Instructional Materials \$109,430 through 6/26, plan required before utilizing funds.
 - Learning Recovery forecast \$332,727 through 6/28.

	2021/22	2022/23	2023/24	2024/25	2025/26
Arts, Music and Instructional Materials \$109,430	\$ -	\$ -	\$ 36,477	\$ 36,477	\$ 36,477
Learning Recovery \$332,727 (six years)	\$ -	\$ -	\$ 83,195	\$ 83,195	\$ 83,195
ESSER II \$222,069	\$ 222,069	\$ -	\$ -	\$ -	\$ -
ESSER III \$499,197	\$ 210,798	\$ 288,399	\$ -	\$ -	\$ -
CSI	\$ -	\$ -	\$ 178,351	\$ -	\$ -
PCSGP	\$ 65,092	\$ 260,855	\$ 284,453	\$ -	\$ -
Funding plan	\$ 497,959	\$ 549,254	\$ 582,476	\$ 119,672	\$ 119,672



Expenses



March Updates

- Expenses above second interim:
 - Salaries and benefits Near budget, potential growth for grant programs
 - Books and Supplies increased school supplies.
 - Subagreement Services increase substitute services, educational service providers.
 - Operations Increased utilities, janitorial.
 - Professional Services Increased legal, student activities and non-employee services.

	Year-to-Date						Annual/Full Year					
	Actual		Revised		Fav/(Unf)		Forecast		Revised		F	av/(Unf)
Expenses												
Certificated Salaries	\$	940,905	\$	963,786	\$	22,881	\$	1,200,747	\$	1,223,627	\$	22,881
Classified Salaries		1,027,811		970,356		(57,455)		1,327,415		1,269,960		(57,455)
Benefits		385 <i>,</i> 840		428,285		42,444		536 <i>,</i> 536		579,202		42,666
Books and Supplies		662,007		643,775		(18,232)		868,006		843,556		(24,450)
Subagreement Services		492,402		437,586		(54,816)		621,291		558,220		(63 <i>,</i> 070)
Operations		241,557		192,599		(48,958)		324,200		248,200		(76,000)
Facilities		184,971		178,826		(6,145)		240,976		228,906		(12,070)
Professional Services		555,774		492,664		(63,110)		697,361		634,300		(63,060)
Depreciation		41,757		44,090		2,333		59,176		61,509		2,333
Interest		372		346		(26)		372		346		(26)
Total Expenses	\$	4,533,397	\$	4,352,313	\$	(181,084)	\$	5,876,080	<u>\$</u>	5,647,828	\$	(228,252)



Surplus / (Deficit) & Fund Balance

• Ending fund balance forecast **\$2 million, 34**%, should stabilize cashflow.

		Year-to-Date		Annual/Full Year							
	Actual	Revised	Fav/(Unf)	Forecast	Revised	Fav/(Unf)					
Total Surplus(Deficit)	\$ (1,159,439)	\$ (1,102,413)	\$ (57,026)	\$ 1,044,522	\$ 1,209,816	\$ (165,294)					
Beginning Fund Balance	966,382	966,382		966,382	966,382						
Ending Fund Balance	<u>\$ (193,057)</u>	<u>\$ (136,031)</u>		<u>\$ 2,010,904</u>	<u>\$ 2,176,198</u>						
As a % of Annual Expenses	-3.3%	-2.4%		34.2%	38.5%						



Cash Balance

- Current cash is **\$769K**.
- Cash increases with forecast collection of AR at year-end.





Golden Charter Academy - GCA Board of Trustees Meeting - Agenda - Thursday April 18, 2024 at 4:00 PM

Compliance Deadlines (next 60 days)



Area	Due Date	Description	Completed By	Board Must Approve	Signature Required	Additional Information
FINANCE	Apr-01	File a Form 700 - Statement of Economic Interests (SEI): The requirement is part of the Political Reform Act enacted in 1974, which was passed by California voters to promote integrity in state and local government by helping agency decision makers avoid conflicts between their personal interests and official duties. Depending on your local authorizer's conflict of interest policies, certain charter school officers and employees may be required to file Statements of Economic Interest with a filing officer by the April 1 deadline.	GCA	Yes	Yes	https://www.fppc.ca.gov/Form700.html
FINANCE	Apr-05	Year 4 ESSER and GEER Annual Reporting - The Year 4 ESSER and GEER Annual Reports are applicable to activities and expenditures that occurred July 1, 2022 – June 30, 2023. Local educational agencies (LEAs) are required to report to the California Department of Education (CDE) on funds received through the CARES Act, the CRRSA Act, and the ARP. (ESSER I, GEER, ESSER II, ESSER III). Year 4 Annual Reporting is scheduled to open March 6, 2024, and close April 5, 2024.	Charter Impact with GCA support	No	No	https://www.cde.ca.gov/fg/cr/anreporthelp.asp
FINANCE	Apr-12	Federal Stimulus Reporting - Local educational agencies (LEAs) are required to report to the California Department of Education (CDE) on funds received through the CARES Act, the CRRSA Act, and the ARP. (ESSER I, GEER, ESSER II, ESSER II). LEAs are required to report status of funds for the period January 1, 2024- March 31, 2024.	Charter Impact with GCA support	No	No	https://www.cde.ca.gov/fg/cr/reporting.asp
FINANCE	Apr-30	ASES - 3rd Quarter Expenditure Report - The ASES Program funds the establishment of local after school education and enrichment programs. These programs are created through partnerships between schools and local community resources to provide literacy, academic enrichment and safe constructive alternatives for students in kindergarten through ninth grade (K-9).	Charter Impact with GCA support	No	No	https://www.cde.ca.gov/ls/ex/asesduedates.asp
FINANCE	Apr-30	Federal Cash Management - Period 4 - The Title I, Part A; Title I, Part D, Subpart 2; Title II, Part A; Title III LEP; Title III Immigrant; and Title IV programs under the Elementary and Secondary Education Act of 1965 (ESEA), as amended by the ESSA, will utilize the Federal Cash Management program. Charter schools that are awarded a grant under any of these programs must submit the CMDC report for a particular quarter in order to receive an apportionment for that quarter; CDE will apportion funds to LEAs whose cash balance is below a certain threshold.	Charter Impact	No	No	https://www.cde.ca.gov/fg/aa/cm/
FINANCE	Apr-30	Public Charter School Grant Program and Dissemination Grant Program - Qtr 3 - The California Public Charter Schools Grant Program (PCSGP) Quarterly Expenditure Report (QER) is the accountability document that reflects the dollar amount spent towards work plan activities. A QER is due to the California Department of Education's Charter Schools Division within 30 days of each respective quarter.	Charter Impact	No	Yes	https://www.cde.ca.gov/sp/cs/re/pcsgp.asp
DATA	May-07	CALPADS End-of-Year 1, 2, 3 and 4 - The data submission window opens on May 7, 2024 and closes on July 26, 2024. End-of-Year data includes: Course completion, program eligibility/participation, homeless students, student discipline, cumulative enrollment, student absence, postsecondary, RFEP count, work-based learning indicator, CTE, postsecondary outcomes for Students with Disabilities and SpED.	GCA	No	No	https://www.cde.ca.gov/ds/sp/cl/
FINANCE	TBD - was May-08 in 2023	Submit Charter Schools Annual Information Survey - The Charter Schools Annual Information Survey has 5 sections: location and school contact information, authorizing agency, site, curriculum and governance information, facilities, retirement and services information, and funding. The funding selection impacts how your school receives revenue payments. All charter schools must be either directly or locally funded. For example: LCFF apportionment funds for a locally funded charter school flow through its local chartering authority whereas funds for a direct funded charter school may flow directly to the county treasurer and then to the charter school. However, the funding type decision may impact the amount of other state and federal funds that a charter school receives, outside the LCFF. This decision may be reconsidered on an annual basis.	Charter Impact	No	No	https://www.cde.ca.gov/sp/ch/csinfosvy.asp
FINANCE	May-15	Extended Due Date - Form 990 - The IRS Form 990 is the annual information return filed by most non-profit charter schools. The form should be reviewed and accepted by the Board prior to filing.	GCA/Audit firm	Yes	No	http://www.publiccounsel.org/useful_materials?id=0025_
FINANCE	May-31	Universal PreKindergarten (UPK) Planning and Implementation Grant Expenditure report #3 - Report #4 for resource code 6053 due date May 31, 2024 - Expenditure reports for the reporting period of November 1, 2023, to April 30, 2024. Charter schools that have informed the CDE of their intent to return these funds are not required to submit this report. If the LEA has spent all UPK P&I grant funds, they are not required to submit any further expenditure reports. Additional information: https://www.cde.ca.gov/ci/gs/em/upkpi.asp	Charter Impact with GCA support	No	No	https://www.cde.ca.gov/ci/gs/em/upkpi.asp



Appendices

As of March 31, 2024

- Cash Flow Monthly and Annual Forecast
- Statement of Financial Position (Balance Sheet)
- Statement of Cash Flows
- Accounts Payable Aging
- Check Register


Financial Package March 31, 2024

Presented by:



Monthly Cash Flow/Forecast FY23-24 Revised 04/15/2024

Revised 04/15/20	Revised 04/15/2024													
ADA	= 286.82	1.1.22	A	6 22	0.4.22	Nov 22	D 22	1	F - b - 3 4	NA-11 24	A	NA 24	h	Year-End
		Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Accruals
Revenues														
State Aid - Rev	enue Limit													
8011	LCFF State Aid	-	163,582	163,582	294,447	501,864	294,447	294,447	395,352	378,395	378,395	378,395	378,395	379,520
8012	Education Protection Account	-	-	-	11,598	-	-	11,597	-	-	19,981	-	-	14,188
8019	State Aid - Prior Year	24	-	-	-	-	-	-	-	(826)	-	-	-	-
8096	In Lieu of Property Taxes	-	-	-	-	-	-	-	-	-	50,421	50,421	50,421	150,137
		24	163,582	163,582	306,045	501,864	294,447	306,044	395,352	377,569	448,797	428,816	428,816	543,846
Federal Revenu	ie													
8181	Special Education - Entitlement	-	-	-	-	-	-	-	-	-	-	-	-	47,150
8220	Federal Child Nutrition	-	-	-	-	-	19,258	-	47,556	-	29,979	29,979	59,959	114,114
8290	Title I, Part A - Basic Low Income	-	-	-	-	-	-	-	86,672	-	-	-	-	-
8291	Title II, Part A - Teacher Quality	-	-	-	-	-	-	-	-	2,661	-	-	-	7,982
8293	Title IV, Part A	-	-	-	-	-	-	-	-	-	-	-	-	10,000
8294	Title V, Part B - PCSG	36,368	-	-	(36,368)	-	-	-	166,014	-	-	-	-	118,439
8296	Other Federal Revenue	-	-	-	-	-	-	-	2,500	-	-	-	-	175,851
		36,368	-	-	(36,368)	-	19,258	-	302,742	2,661	29,979	29,979	59 <i>,</i> 959	473,535
Other State Re														
8311	State Special Education	-	10,083	10,083	18,149	18,149	18,149	18,149	18,149	29,105	29,105	29,105	56,298	-
8520	Child Nutrition	-	-	-	-	-	5,269	-	12,981	-	7,644	7,644	7,644	35,528
8545	School Facilities (SB740)	-	-	-	-	-	-	-	-	-	-	70,916	-	23,639
8550	Mandated Cost	-	-	-	-	-	4,582	-	-	-	-	-	-	-
8560	State Lottery	-	-	-	-	-	-	21,154	-	-	18,893	-	-	31,371
8598 8599	Prior Year Revenue	45,825	-	-	(45,825)	- 	-	6,258	23,469	-	- 1,689	-	-	-
8299	Other State Revenue	45.925	938	938	1,689	5,820	1,689	1,689	1,689	2,525	-	1,689	630,364	-
Other Local Rev	vonuo	45,825	11,021	11,021	(25,987)	23,969	29,689	47,249	56,288	31,630	57,332	109,354	694,307	90,538
8660	Interest Revenue	1,190	44	_	1,355	25	_	725	47		1,388	_	_	
8689	Other Fees and Contracts	1,150	-	26,110	1,555	- 25	_	-		_	1,500	_	_	
8699	School Fundraising	1,019	5,872	250	2,475	350	5,258	1,614	4,100	2,500	_	-	_	-
8980	Contributions, Unrestricted	23,400	- 3,072	10,000	- 2,475	-	150,000	10,000	63,750	2,500	-	-	150,000	-
0,000		25,609	5,916	36,360	3,830	375	155,258	12,339	67,897	2,500	1,388	-	150,000	-
	-		-,		-,			,			_,			
Total Revenue		107,826	180,519	210,963	247,520	526,208	498,651	365,632	822,280	414,360	537,496	568,149	1,333,081	1,107,918
Expenses														
Certificated Sal	aries													
1100	Teachers' Salaries	2,100	78,547	78,738	81,505	71,572	55,503	73,619	81,089	88,798	89,462	89,462	-	-
1170	Teachers' Substitute Hours	-	11,559	11,559	-	-	-	-	7,079	3,472	3,000	3,000	-	-
1175	Teachers' Extra Duty/Stipends	-	-	-	-	-	-	-	-	-	3,000	3,000	-	-
1200	Pupil Support Salaries	1,925	13,052	13,701	13,052	13,227	10,395	3,431	7,931	7,500	13,914	13,914	-	-
1300	Administrators' Salaries	20,545	20,545	24,084	30,129	30,129	32,814	12,215	20,545	20,545	20,545	20,545	-	-
		24,570	123,702	128,081	124,685	114,927	98,712	89,266	116,645	120,316	129,921	129,921	-	-
Classified Salar		4 2 2 2	50.046	50.000	66.074	67.044	47 5 40	22.055	05 450	FF 070	50 470	50 470		
2100	Instructional Salaries	4,309	59,346	58,300	66,874	67,314	47,542	22,855	85,452	55,272	50,478	50,478	-	-
2200 2300	Support Salaries Classified Administrators'	271	5,440	9,801	12,110	5,866	6,851	(177)	17,779	11,314	14,541	14,541	-	-
2300	Classified Administrators	24,817 11,425	28,189 12,789	27,401 12,164	27,655 8,079	27,462	29,725	24,927	30,937 13,558	28,273 13,495	27,840 16,204	27,840	19,608	-
2400	Other Classified Salaries	3,271	12,789	12,104	13,749	9,145 16,812	17,999	14,329 2,787	34,319	22,962	18,204	16,204 18,890	5,200 18,890	-
2900		44,092	120,859	12,520	128,467	126,599	7,403 109,520	64,721	182,045	131,316	127,953	127,953	43,698	-
Benefits	-	44,052	120,009	120,192	120,407	120,333	109,920	04,721	102,043	131,310	555,121	555,121	43,030	
3101	STRS	4,559	22,392	22,837	21,498	20,121	14,945	18,431	17,375	17,904	27,274	27,274	_	_
3301	OASDI	2,611	7,390	7,446	8,376	8,301	6,984	3,315	12,687	9,608	8,306	8,306	2,837	_
3311	Medicare	958	3,485	3,510	3,588	3,455	2,935	2,180	4,277	3,594	4,008	4,008	679	_
3401	Health and Welfare	12,576	790	(7,088)	36,637	14,203	11,020	7,035	4,558	12,280	15,500	15,500	15,500	_
3501	State Unemployment	254	1,725	1,349	897	648	479	8,212	3,974	2,532	1,372	1,372	1,372	_
3601	Workers' Compensation	363	361	6,798	1,073	1,073	1,073	1,073	1,073	1,073	3,869	3,869	656	_
3901	Other Benefits	540	562	562	562	562	562	562	562	562	4,146	4,146	703	-
		21,861	36,706	35,413	72,630	48,364	37,998	40,809	44,506	47,553	64,475	64,475	21,746	-
		21,001									, -			



Annual	2nd Interim	Favorable /
Forecast	Budget Total	(Unfav.)
	ADA =	288.90
4,000,821	4,037,326	(36,504)
57,364	57,780	(416)
(802)	24	(826)
301,399	303,585	(2,186)
4,358,782	4,398,714	(39,932)
47,150	47,150	-
300,845	300,845	-
86,672	86,672	-
10,643	10,643	-
10,000	10,000	-
284,453	284,453	-
178,351	178,351	-
918,113	918,113	-
254,524	256,370	(1,846)
76,711	76,711	(=,0.0)
94,554	94,554	-
4,582	4,582	-
71,418	71,936	(518)
29,727	6,258	23,469
650,720	650,720	-
1,182,236	1,161,131	21,105
4,773	3,338	1,435
26,110	26,110	-
23,438	16,838	6,600
407,150	333,400	73,750
461,471	379,686	81,785
6,920,602	6,857,644	62,958
790,394	799,430	9,036
39,669	35,118	(4,552)
6,000	12,000	6,000
112,040	124,436	12,396
252,644	252,644	(0)
1,200,747	1,223,627	22,881
	<u> </u>	
568,219	528,451	(39,768)
98,337	98,325	(12)
324,674	321,145	(3,529)
150,591	155,946	5,354
185,593	166,092	(19,501)
1,327,415	1,269,960	(57,455)
214,609	231,839	17,230
86,167	82,117	(4,051)
36,674	37,051	376
138,512	152,673	14,161
24,186	25,912	1,727
22,356	28,172	5,816
14,032	21,439	7,407
536,536	579,202	42,666

Monthly Cash Flow/Forecast FY23-24

Revised 04/15/2024

Revised 04/15/202	24													
ADA =	286.82	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Year-End Accruals
Books and Supp	lies													
4100	Textbooks and Core Materials	_	-	189	15,127	-	-	_	-	-	1,584	1,584	1,584	_
4200	Books and Reference Materials	_	_	-		-	-	-	8,450	-			_,001	_
4302	School Supplies	39,804	35,621	19,685	19,140	17,319	1,856	6,285	(2,643)	17,649	2,405	2,405	2,405	
4302	Software	12,288	8,754	1,590	1,590	9,072	5,891	12,184	7,435	2,669	2,405 8,176	2,405 8,176	8,176	
	Office Expense													
4310		6,059	8,327	2,884	4,143	21,873	3,633	3,263	7,443	10,167	2,069	2,069	2,069	-
4311	Business Meals	350	130	1,403	-	1,235	69	-	2,063	2,238	2,837	2,837	2,837	
4400	Noncapitalized Equipment	4,773	74,226	14,039	18,026	3,402	927	1,916	348	2,854	1,163	1,163	1,163	-
4700	Food Services	-		-	57,796	36,290	26,711	22,716	33,800	48,945	50,432	50,432	50,432	-
		63,274	127,056	39,791	115,822	89,193	39,087	46,364	56,896	84,523	68,667	68,667	68,667	-
Subagreement S														
5102	Special Education	4,423	-	8,710	970	27,901	9,675	7,170	5,901	17,029	23,298	23,298	23,298	-
5103	Substitute Teacher	-	-	5,738	7,563	23,069	5,124	2,864	9,859	1,841	586	586	586	-
5104	Transportation	1,146	-	1,298	393	31,152	12,441	11,760	13,602	18,005	7,401	7,401	7,401	-
5105	Security	1,334	1,111	1,571	1,300	1,346	2,433	5,452	1,589	1,263	2,201	2,201	2,201	-
5106	Other Educational Consultants	_	14,400	60,000	-	_	81,300	25,520	17,600	48,550	9,477	9,477	9,477	-
		6,903	15,511	77,317	10,226	83,468	110,973	52,767	48,551	86,688	42,963	42,963	42,963	-
Operations and	Housekeeping													
5201	Auto and Travel	12	-	2	379	170	91	458	2,312	3,744	1,611	1,611	1,611	_
5300	Dues & Memberships		130	130	130	258	130	130	130	130	4,611	4,611	4,611	_
5400	Insurance	10,841	2,633	2,133	2,375	2,210	2,210	2,223	1,465	-	1,971	1,971	1,971	
5501	Utilities	4,482	5,071	6,995	8,866	6,437	18,404	5,229	9,890	40,890	7,912	7,912	7,912	
5502	Janitorial Services	7,255	8,350	4,636	13,485	10,721	9,551	9,493	11,091	9,461	10,252	10,252	10,252	-
5900	Communications	849	779	2,909	1,225	1,112	1,512	1,252	4,028	2,691	548	548	548	-
5901	Postage and Shipping	-	43	36	-	-	174	23	191	-	644	644	644	-
		23,438	17,005	16,840	26,459	20,908	32,073	18,809	29,108	56,917	27,548	27,548	27,548	-
•	rs and Other Leases													
5601	Rent	10,506	10,506	10,506	10,506	12,684	8,328	12,684	12,684	12,684	10,506	10,506	10,506	-
5602	Additional Rent	140	4,356	2,278	4,206	5,804	6,384	1,958	1,958	1,888	4,066	4,066	4,066	-
5603	Equipment Leases	715	811	1,638	1,864	1,893	1,443	1,323	1,550	1,735	2,076	2,076	2,076	-
5610	Repairs and Maintenance	9,055	2,500	3,350	11,451	3,515	2,200	2,834	3,544	3,490	2,020	2,020	2,020	-
		20,416	18,173	17,772	28,027	23,896	18,355	18,799	19,736	19,796	18,668	18,668	18,668	-
Professional/Co	onsulting Services													
5801	IT	1,048	3,866	3,023	5,423	1,914	-	-	(1,378)	(1,966)	6,691	6,691	6,691	-
5802	Audit & Taxes	-	2,106	2,106	-	-	-	-	8,262	-	-	-	-	-
5803	Legal	1,384	3,592	627	13,576	1,971	389	772	3,429	4,733	1,376	1,376	1,376	-
5804	Professional Development	-	44,832	9,835	1,760	150	-	6,303	21,232	10,140	1,699	1,699	1,699	
5805	General Consulting	9,110	11,095	12,567	42,749	7,428	11,917	18,981	15,604	15,936	3,704	3,704	3,704	
5806	Special Activities/Field Trips	283	31,380	4,809	6,561	61,684	(59,749)	6,066	49,574	(24,495)	2,629	2,629	2,629	
5806	Bank Charges		51,500	4,005	0,501 99	87	(59,749)	0,000	49,574	(24,453)	419	2,829 419	419	
		(9)		1 571		87		-		-				
5808	Printing Otherstower and force	-	2,496	1,571	-	-	-	800	245	408	160	160	160	-
5809	Other taxes and fees	91	2,178	297	216	869	380	12,935	(11,230)	76	729	729	729	-
5810	Payroll Service Fee	860	860	860	860	860	1,118	860	860	860	1,334	1,334	1,334	-
5811	Management Fee	11,985	11,589	12,135	20,224	11,985	14,016	13,566	13,716	13,866	12,110	12,110	12,110	-
5812	District Oversight Fee	-	-	-	-	-	-	-	-	-	4,488	4,288	4,288	30,524
5815	Public Relations/Recruitment	4,000	2,540	3,500	3,500	8,500	3,700	9,199	3,829	3,787	1,815	1,815	1,815	-
		28,752	116,534	51,328	94,969	95,447	(28,226)	69,482	104,143	23,345	37,154	36,955	36,955	30,524
Depreciation														
6900	Depreciation Expense	4,640	4,640	4,640	4,640	4,640	4,640	4,640	4,640	4,640	5,806	5,806	5,806	
		4,640	4,640	4,640	4,640	4,640	4,640	4,640	4,640	4,640	5,806	5,806	5,806	
Interest														
7438	Interest Expense	_	-	233	30	29	29	25	26	_	-	-		
, 450			-	233	30	29	29	25	26	_	-	-		
				255	50	25	25	23	20		-			
otal Expenses		237,948	580,186	491,608	605,956	607,471	423,160	405,679	606,295	575,093	523,154	522,955	266,050	30,524
orai Evhenses		237,540	550,180	431,008	005,950	007,471	425,100	405,075	000,295	373,035	JZJ,134	322,333	200,030	50,524
lonthly function (D	oficit)	(120, 122)	(200 667)	(200 645)	(259 420)	(91.202)	75 404	(40.047)	215 004	(160 733)	14 343	AE 104	1 067 024	1 077 204
Ionthly Surplus (D	encit)	(130,122)	(399,667)	(280,645)	(358,436)	(81,263)	75,491	(40,047)	215,984	(160,733)	14,342	45,194	1,067,031	1,077,394



Annual	2nd Interim	Favorable /
Forecast	Budget Total	(Unfav.)
		(,
20,069	20,069	-
8,450	-	(8,450)
161,931	149,931	(12,000)
86,000	86,000	-
74,000	74,000	-
16,000	16,000	-
124,000	120,000	(4,000)
377,556	377,556	-
868,006	843,556	(24,450)
151,674	153,519	1,846
57,817	45,701	(12,116)
112,000	112,000	-
24,000	24,000	-
275,800	223,000	(52,800)
621,291	558,220	(63,070)
	-	
12,000	12,000	-
15,000	15,000	-
32,000	32,000	-
130,000	90,000	(40,000)
114,800	84,800	(30,000)
18,000	12,000	(6,000)
2,400	2,400	-
324,200	248,200	(76,000)
	i	• • •
132,606	128,250	(4,356)
41,170	45,456	4,286
19,200	19,200	-
48,000	36,000	(12,000)
240,976	228,906	(12,070)
32,000	32,000	-
12,474	8,400	(4,074)
34,600	23,600	(11,000)
99,347	67,347	(32,000)
156,500	144,000	(12,500)
84,000	84,000	-
1,440	1,440	-
6,000	6,000	-
8,000	8,000	-
12,000	12,000	-
159,412	155,526	(3,886)
43,588	43,987	(3,880) 399
48,000	48,000	-
697,361	634,300	(63,060)
		(20,000)
59,176	61,509	2,333
59,176	61,509	2,333
		,
372	346	(26)
372	346	(26)
5,876,080	5,647,828	(228,252)
1,044,522	1,209,816	(165,294)

Monthly Cash Flow/Forecast FY23-24

Revised 04/15/2024

Nevised 04/15/2024													
ADA = 286.82	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Year-End Accruals
Cash Flow Adjustments													
Monthly Surplus (Deficit)	(130,122)	(399,667)	(280,645)	(358,436)	(81,263)	75,491	(40,047)	215,984	(160,733)	14,342	45,194	1,067,031	1,077,394
Cash flows from operating activities													
Depreciation/Amortization	4,640	4,640	4,640	4,640	4,640	4,640	4,640	4,640	4,640	5,806	5,806	5,806	-
Public Funding Receivables	311,370	11,523	10,835	182,952	51,627	19,552	13,667	23,639	-	-	-	403,010	(1,107,918)
Due To/From Related Parties	-	(84,270)	-	-	84,270	44,785	(2,600)	(3,887)	(20,000)	-	-	-	-
Prepaid Expenses	23,579	6,637	-		(10,000)	-	10,000	-	(3,004)	-	-	-	-
Other Assets	-	-	-	-	-	-	-	-	(5,000)	-	-	-	-
Accounts Payable	(80,226)	(2,011)	(11,273)	(9,625)	53,485	(51,507)	(5,140)	16,910	97	-	-	-	30,524
Accrued Expenses	(22,766)	73,734	(3,084)	12,971	(38,057)	(20,136)	(27,182)	24,005	9,448	-	-	(194,078)	-
Deferred Revenue	64,993	61,183	86,565	119,643	229,261	202,143	52,143	108,055	61,542	61,542	61,542	(749,206)	-
Cash flows from investing activities													
Purchases of Prop. And Equip.	-	(7 <i>,</i> 758)	(10,518)	-	(109,811)	-	(6,500)	-	-	-	-	-	-
Cash flows from financing activities													
Capital Lease, net	(4,738)	(4,738)	(4,738)	(4,738)	(4,738)	(4,738)	(4,738)	(4,738)	(4,738)	(4,738)	(4,738)	(4,738)	-
Proceeds(Payments) on Debt	-	-	(10,417)	(10,417)	(10,417)	(10,417)	(10,417)	(10,417)	-	-	-	-	-
Total Change in Cash	166,729	(340,728)	(218,635)	(63,011)	168,996	259,813	(16,175)	374,191	(117,750)	76,952	107,805	527,825	
Cash, Beginning of Month	555,890	722,619	381,891	163,256	100,245	269,241	529,054	512,880	887,070	769,320	846,272	954,077	
Cash, End of Month	722,619	381,891	163,256	100,245	269,241	529,054	512,880	887,070	769,320	846,272	954,077	1,481,902	



Annual	2nd Interim	Favorable /
Forecast	Budget Total	(Unfav.)
1,044,522		
59,176		
(79,742)		
18,298		
27,211		
(5,000)		
(58,767)		
(185,146)		
359,405		
(134,587)		
(56,858)		
(62,502)		

Statement of Financial Position

March 31, 2024

	Current Balance	Be	ginning Year Balance	Y	TD Change	YTD % Change
Assets						
Current Assets						
Cash & Cash Equivalents	\$ 769,320	\$	555,890	\$	213,430	38%
Accounts Receivable	1		1		-	0%
Public Funding Receivables	403,010		1,028,176		(625,165)	-61%
Due To/From Related Parties	541,706		560,005		(18,298)	-3%
Prepaid Expenses	 13,510		40,722		(27,211)	-67%
Total Current Assets	 1,727,548		2,184,793		(457,245)	-21%
Long-Term Assets						
Property & Equipment, Net	200,323		107,493		92,829	86%
Deposits	32,856		27,856		5,000	18%
Total Long Term Assets	233,179		135,349		97,829	72%
Total Assets	\$ 1,960,727	\$	2,320,142	\$	(359,416)	-15%
Liabilities						
Current Liabilities						
Accounts Payable	7,148		68,350		(61,202)	-90%
Accrued Liabilities	166,375		195,530		(29,155)	-15%
Deferred Revenue	1,838,177		852,649		985,528	116%
Capital Lease, Current Portion	49,734		49,734		-	0%
Notes Payable, Current Portion	62,502		62,502		-	0%
Total Current Liabilities	 2,123,935		1,228,765		895,171	73%
Long-Term Liabilities						
Capital Lease, Net of Current Portion	(42,646)		-		(42,646)	0%
Notes Payable, Net of Current Portion	62,494		124,996		(62,502)	-50%
Total Long-Term Liabilities	 19,848		124,996		(105,148)	-84%
Total Liabilities	 2,143,784		1,353,761		790,023	58%
Total Net Assets	 (183,057)		966,382		(1,149,439)	-119%
Total Liabilities and Net Assets	\$ 1,960,727	\$	2,320,142	\$	(359,416)	-15%

Statement of Cash Flows

	onth Ended 03/31/24	YTD Ended 03/31/24
Cash Flows from Operating Activities		
Change in Net Assets	\$ (160,733)	\$ (1,149,439)
Adjustments to reconcile change in net assets to net cash flows		
from operating activities:		
Depreciation	4,640	\$ 41,757
Decrease/(Increase) in Operating Assets:		
Public Funding Receivables	-	625,165
Due from Related Parties	(20,000)	18,298
Prepaid Expenses	(3,004)	\$ 27,211
Other Assets	(5,000)	(5,000)
Accounts Payable	97	(61,202)
Accrued Expenses	9,448	\$ (29,155)
Deferred Revenue	61,542	\$ 985,528
Other Liabilities	 -	\$ (62,502)
Total Cash Flows from Operating Activities	 (113,011)	 390,662
Cash Flows from Investing Activities		
Purchase of Property & Equipment	-	(134,587)
Total Cash Flows from Investing Activities	 -	 (134,587)
Capital Lease - Net	(4,738)	(42,646)
Total Cash Flows from Financing Activities	 (4,738)	 (42,646)
Change in Cash & Cash Equivalents	(117,750)	213,430
Cash & Cash Equivalents, Beginning of Period	 887,070	 555,890
Cash & Cash Equivalents, Beginning of Period	\$ 769,320	\$ 769,320

Budget vs Actual

	Current Period Actual	Current Period Revised	Current Period Variance	Current Year Actual	YTD Revised Budget	YTD Budget Variance	Revised Budget
Revenues							
State Aid - Revenue Limit							
LCFF State Aid	\$ 378,395	\$ 383,510	\$ (5,115)	\$ 2,486,116	\$ 2,514,870	\$ (28,754)	\$ 4,048,912
Education Protection Account	-	-	-	23,195	23,196	(1)	\$ 57,960
State Aid - Prior Year	(826)	-	(826)	(802)	24	(826)	\$ 24
In Lieu of Property Taxes		70,669	(70,669)		163,193	(163,193)	\$ 304,531
Total State Aid - Revenue Limit	377,569	454,179	(76,610)	2,508,509	2,701,282	(192,773)	4,411,426
Federal Revenue							
Special Education - Entitlement	-	-	-	-	-	-	\$ 42,561
Federal Child Nutrition	-	30,085	(30,085)	66,814	150,423	(83,609)	\$ 300,845
Title I, Part A - Basic Low Income	-	21,091	(21,091)	86,672	63,272	23,401	\$ 84,362
Title II, Part A - Teacher Quality	2,661	2,664	(3)	2,661	5,327	(2,666)	\$ 10,654
Title III - Limited English	-	2,500	(2,500)	-	5,000	(5,000)	\$ 10,000
Title V, Part B - PCSGP	-	-	-	166,014	100,000	66,014	\$ 100,000
Other Federal Revenue	-	-	-	2,500	89,176	(86,676)	\$ 178,351
Prior Year Federal Revenue	-	-	-	0	-	0	Ş -
Total Federal Revenue	2,661	56,339	(53,678)	324,661	413,197	(88,535)	726,773
Other State Revenue	20.405				450.004		A A C A C A
State Special Education	29,105	32,656	(3,551)	140,016	159,201	(19,185)	\$ 257,169
State Child Nutrition	-	7,671	(7,671)	18,250	38,356	(20,105)	\$ 76,711
School Facilities (SB740) Mandated Cost	-	47,277	(47,277)	-	47,277	(47,277)	\$ 94,554
	-	-	-	4,582	4,495	87	\$ 4,495
State Lottery Prior Year Revenue	-	-	-	21,154	13,743	7,411	\$ 68,683 \$ -
Other State Revenue	- 2,525	- 1,689	- 836	29,727 16,977	- 230,916	29,727 (213,939)	\$ - \$ 650,720
Total Other State Revenue	31,630	89,293	(57,663)	230,706	493,988	(263,282)	1,152,332
Other Local Revenue	51,050	89,293	(37,003)	230,700	453,500	(203,282)	1,152,552
Interest Revenue	-	-	-	3,384	2,588	796	\$ 2,588
Other Fees and Contracts	-	-	-	26,110	2,500	-	\$ 26,110
School Fundraising	2,500	_	2,500	23,438	9,617	13,822	\$ 9,617
Contributions, Unrestricted		-		257,150	173,400	83,750	\$ 323,400
Total Other Local Revenue	2,500	-	2,500	310,082	211,715	98,368	361,715
Total Revenues	414,360	599,811	(185,451)	3,373,958	3,820,182	(446,223)	6,652,246
Evenence							
Expenses Certificated Salaries							
Teachers' Salaries	88,798	90,169	1,371	611,470	691,734	80,264	\$ 872,072
Teachers' Substitute Hours	3,472	3,000	(472)	33,669	38,118	4,448	\$ 872,072 \$ 44,118
Teachers' Extra Duty/Stipends	5,472	3,000	3,000		15,000	15,000	\$ 21,000
Pupil Support Salaries	7,500	13,052	5,552	84,213	106,987	22,774	\$ 133,090
Administrators' Salaries	20,545	20,545	(0)	211,553	198,031	(13,522)	\$ 239,122
Total Certificated Salaries	120,316	129,766	9,450	940,905	1,049,869	108,964	1,309,401
Classified Salaries	,	,	0).00		_,,		_,,
Instructional Salaries	55,272	48,900	(6,372)	467,263	433,326	(33,937)	\$ 531,126
Support Salaries	11,314	36,217	24,903	69,256	208,707	139,451	\$ 281,141
Supervisors' and Administrators' Salaries	28,273	35,972	7,699	249,385	287,922	38,537	\$ 379,474
Clerical and Office Staff Salaries	13,495	23,169	9,674	112,983	160,303	47,320	\$ 211,842
Other Classified Salaries	22,962	-	(22,962)	128,923	44,641	(84,282)	\$ 44,641
Total Classified Salaries	131,316	144,258	12,942	1,027,811	1,134,900	107,089	1,448,224
Benefits							
State Teachers' Retirement System, certificated positions	17,904	24,952	7,048	160,061	196,046	35,985	\$ 245,950
OASDI/Medicare/Alternative, certificated positions	9,608	9,450	(157)	66,718	73,074	6,356	\$ 93,599
Medicare/Alternative, certificated positions	3,594	4,104	510	27,980	32,060	4,080	\$ 40,640
Health and Welfare Benefits, certificated positions	12,280	16,000	3,720	92,012	122,915	30,904	\$ 170,915
State Unemployment Insurance, certificated positions	2,532	2,842	310	20,070	22,698	2,628	\$ 26,961
Workers' Compensation Insurance, certificated positions	1,073	3,963	2,889	13,961	28,409	14,447	\$ 36,693
Other Benefits, certificated positions	562	4,246	3,683	5,038	23,455	18,417	\$ 32,331
Total Benefits	47,553	65,557	18,003	385,840	498,657	112,817	647,089

Budget vs Actual

Books & Supplies		Revised	Variance	Actual	Budget	Variance	Budge
Textbooks and Core Materials	-	594	594	15,317	18,286	2,969	\$ 20
Books and Reference Materials	-	2,500	2,500	8,450	12,500	4,050	\$ 20
School Supplies	17,649	1,960	(15,689)	154,716	124,051	(30,666)	\$ 129
Software	2,669	6,972	4,303	61,473	59,083	(2,390)	\$ 80
Office Expense	10,167	7,401	(2,766)	67,792	57,796	(9,996)	\$ 80
Business Meals	2,238	1,765	(474)	7,489	10,706	3,217	\$ 16
Noncapitalized Equipment	2,854	617	(2,237)	120,511	114,149	(6,362)	\$ 116
Food Services	48,945	41,220	(7,725)	216,259	253,896	37,638	\$ 377
Total Books & Supplies	84,523	63,030	(21,493)	652,007	650,467	(1,540)	839
Subagreement Services							
Special Education	17,029	16,953	(75)	81,779	98,869	17,090	\$ 149
Substitute Teacher	1,841	-	(1,841)	53,565	13,301	(40,264)	\$ 13
Transportation	18,005	13,645	(4,360)	92,291	71,064	(21,227)	\$ 112
Security	1,263	836	(427)	17,398	9,493	(7,904)	\$ 12
Other Educational Consultants	48,550	18,575	(29,975)	247,370	167,275	(80,095)	\$ 223
Total Subagreement Services	86,688	50,009	(36,678)	492,402	360,003	(132,400)	510
Operations & Housekeeping							
Auto and Travel	3,744	1,451	(2,293)	7,168	7,647	479	\$ 12
Dues & Memberships	130	1,826	1,696	1,168	9,521	8,353	\$ 15
Insurance	-	1,752	1,752	26,088	26,743	654	\$ 32
Utilities	40,890	8,073	(32,817)	106,265	65,780	(40,485)	\$ 90
Janitorial Services	9,461	6,384	(3,077)	84,044	65,647	(18,397)	\$ 84
Communications	2,691	780	(1,911)	16,357	9,661	(6,696)	\$ 12
Postage and Shipping	-	290	290	467	1,529	1,062	\$ 2
Total Operations & Housekeeping	56,917	20,557	(36,360)	241,557	186,529	(55,029)	248
Facilities, Repairs & Other Leases		,					
Rent	12,684	10,506	(2,178)	101,088	94,554	(6,534)	\$ 126
Additional Rent	1,888	4,066	2,178	28,972	31,310	2,338	\$ 43
Equipment Leases	1,735	1,771	37	12,972	13,886	913	\$ 19
Repairs and Maintenance	3,490	1,205	(2,284)	41,939	32,384	(9,555)	\$ 36
Total Facilities, Repairs & Other Leases	19,796	17,549	(2,247)	184,971	172,134	(12,838)	224
Professional/Consulting Services	15,750	17,545	(2,247)	104,571	172,134	(12,000)	227
IT	(1,966)	2,330	4,296	11,928	25,010	13,081	\$ 32
Audit & Taxes	(1,500)	524	524	12,474	6,830	(5,645)	\$ 8
Legal	4,733	103	(4,630)	30,471	19,692	(10,779)	
Professional Development	10,140	1,365	(4,030) (8,775)	94,251	63,252	(30,999)	\$20 \$67
General Consulting	15,936	3,840	(12,097)	145,389	65,981	(30,999) (79,407)	\$ 77
Special Activities/Field Trips		5,840					
	(24,495)		25,116	76,114	46,138	(29,977)	\$ 48
Bank Charges	-	169	169	182	934	752	\$ 1
Printing	408	242	(166)	5,519	5,275	(244)	\$ 6
Other Taxes and Fees	76	652	576	5,812	6,043	231	\$ 8
Payroll Service Fee	860	1,070	210	7,998	8,790	792	\$ 12
Management Fee	13,866	11,663	(2,203)	123,081	114,248	(8,833)	\$ 149
District Oversight Fee	-	4,542	4,542	-	20,680	20,680	\$ 44
Public Relations/Recruitment	3,787	1,308	(2,480)	42,555	20,077	(22,477)	\$ 24
Total Professional/Consulting Services	23,345	28,427	5,082	555,774	402,950	(152,824)	498
Depreciation							
Depreciation Expense	4,640	5,806	1,167	41,757	47,590	5,833	\$ 65
Total Depreciation	4,640	5,806	1,167	41,757	47,590	5,833	65
Interest							
Interest Expense	-	-	-	372	263	(109)	\$
Total Interest	-	-		372	263	(109)	
Total Expenses	575,093	524,958	(50,135)	4,523,397	4,503,360	(20,037)	5,790
hange in Net Assets	(160,733)	74,853	(235,586)	(1,149,439)	(683,179)	(466,260)	861
et Assets, Beginning of Period	(22,324)			966,382			

Accounts Payable Aging

March 31, 2024

Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Laprea Education Inc.	0E637744 0003	3/28/2024	3/28/2024	<u>\$ -</u>	<u>\$ 167</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	\$ 167

 Total Outstanding Invoices
 \$
 \$
 167
 \$
 \$
 \$
 167

Check Register

Check Number	Vendor Name	Check Date	Check Amount
11160	Mandy Breuer	3/4/2024	\$ 4,081.40
11161	Amazon Capital Services	3/8/2024	610.62
11162	Civic Center Square	3/8/2024	378.51
11163	Danny Alberty	3/8/2024	250.00
11164	Field House Photography	3/8/2024	600.00
11165	Scoot Education Inc	3/8/2024	789.00
11166	Staples	3/8/2024	935.18
11167	VOID	3/8/2024	1,000.00
11168	VOID	3/8/2024	1,000.00
11169	Always Golden Events	3/11/2024	1,250.00
11170	Always Golden Events	3/11/2024	844.75
11171	Always Golden Events	3/11/2024	1,613.50
11172	Carpet Doctor LLC	3/11/2024	4,250.00
11173	Golden Pursuit of Growth	3/11/2024	1,000.00
11174	Golden Pursuit of Growth	3/11/2024	1,500.00
11175	True Vision	3/11/2024	2,000.00
11176	T-Time Creative LLC	3/14/2024	1,000.00
11177	Telly559	3/14/2024	1,000.00
11178	ACE Trophy	3/15/2024	60.00
11179	Always Golden Events	3/15/2024	277.37
11180	Amazon Capital Services	3/15/2024	229.51
11181	California Business Machines	3/15/2024	124.99
11182	Charter Impact LLC	3/15/2024	14,725.88
11183	Law Offices of Young, Minney & Corr, LLP	3/15/2024	4,732.50
11184	Phoenix Private Patrol & Security	3/15/2024	1,050.00
11185	Robert Golden	3/15/2024	644.88
11186	Robert Johnson	3/15/2024	13.12
11187	Rolinda Golden	3/15/2024	108.93
11188	Rotary Club of Fresno	3/15/2024	130.00
11189	Shunta Williams	3/15/2024	563.50
11190	Speech Therapy Link	3/15/2024	11,213.75
11191	Staples	3/15/2024	253.77
11192	United Conservatory of Music and Arts	3/15/2024	7,600.00
11193	Royalty Coaches INC	3/18/2024	2,450.00
11194	X Lanes	3/19/2024	2,706.90
11195	Perry Watkins	3/19/2024	1,203.79
11196	Amazon Capital Services	3/20/2024	3,015.26
11197	Amplify Education, Inc.	3/20/2024	87.10
11198	California Business Machines	3/20/2024	1,191.97
11199	Character Select	3/20/2024	175.00
11200	Fresno County Superintendent of Schools	3/20/2024	4,606.25

Check Register

Check Number	Vendor Name	Check Date	Check Amount
11201	Fresno Pacific University	3/20/2024	4,575.00
11202	Gazebo Gardens	3/20/2024	83.68
11203	Gerbs Corp	3/20/2024	880.00
11204	Golden Eagle Charter, Inc.	3/20/2024	2,520.00
11205	Halcyon Behavioral, LLC	3/20/2024	137.34
11206	Infinity Home Services, Inc.	3/20/2024	1,900.00
11207	Instruction Partners	3/20/2024	22,078.75
11208	Junior Learning, Inc.	3/20/2024	1,199.90
11209	Liana Pellegrino	3/20/2024	13.00
11210	Mobile Modular Management Corporation	3/20/2024	1,888.00
11211	NCS Pearson, Inc.	3/20/2024	645.06
11212	New Life Physical Therapy	3/20/2024	270.00
11213	Reptile Ron	3/20/2024	350.00
11214	Revolution Foods, PBC.	3/20/2024	38,945.15
11215	Scoot Education Inc	3/20/2024	1,052.00
11216	Rocket Digital Print & Press	3/20/2024	9,603.02
11217	South County Support Services Agency	3/20/2024	8,658.40
11218	Specialized Air Conditioning	3/20/2024	950.00
11219	Staples	3/20/2024	257.41
11220	Wild Child Adventures	3/20/2024	330.00
11221	T-Time Creative LLC	3/21/2024	1,000.00
11222	Telly559	3/21/2024	1,000.00
11223	Always Golden Events	3/27/2024	357.97
11224	Amazon Capital Services	3/27/2024	3,485.03
11225	Angel Gomez	3/27/2024	2,200.00
11226	California Teaching Fellows Foundation	3/27/2024	7,366.13
11227	Civic Center Square	3/27/2024	2,178.00
11228	Dustin Verzosa	3/27/2024	3,500.00
11229	Fresno County Superintendent of Schools	3/27/2024	2,500.00
11230	Fresno Foam Party	3/27/2024	650.00
11231	Official Pest Prevention, Inc.	3/27/2024	110.00
11232	Our Lady of Victory	3/27/2024	10,506.00
11233	Sequoia Riverlands Trust	3/27/2024	503.24
11234	Speech Therapy Link	3/27/2024	5,545.00
11235	Staples	3/27/2024	433.38
11236	Fresno County Office of Education	3/29/2024	28,492.73
ACH	Aneli Leon	3/1/2024	310.00
ACH	Comcast	3/1/2024	143.67
ACH	Guardian	3/1/2024	3,562.05
ACH	The Hartford	3/1/2024	1,073.15
ACH	Every Neighborhood Partnership	3/4/2024	250.00
ACH	Me-N-Ed's Piza	3/4/2024	293.88

Check Register

For the period ended March 31, 2024

Check Number	Vendor Name	Check Date	Check Amount
ACH	Mid Valley Disposal	3/4/2024	851.42
ACH	Mountain Alarm	3/4/2024	115.50
ACH	Apple Slice	3/5/2024	784.89
ACH	Visa	3/5/2024	7,448.32
ACH	ATT Bill Payment	3/6/2024	236.68
ACH	Marlin Capital Solutions	3/6/2024	338.90
ACH	Fresno's Chaffee Zoo Corporation	3/7/2024	169.50
ACH	LiftForward, Inc	3/7/2024	639.97
ACH	Paycor	3/7/2024	50.00
ACH	American Funds	3/8/2024	559.12
ACH	City Of Fresno	3/11/2024	34,466.85
ACH	City Of Fresno	3/11/2024	531.39
ACH	Little Caesars	3/11/2024	57.14
ACH	Marlin Capital Solutions	3/11/2024	78.82
ACH	Me-N-Ed's Piza	3/11/2024	69.22
ACH	PG&E	3/12/2024	5,583.60
ACH	Squarespace	3/13/2024	1,908.00
ACH	LiftForward, Inc	3/15/2024	4,098.43
ACH	Comcast	3/18/2024	545.89
ACH	Venmo	3/19/2024	50.00
ACH	American Funds	3/20/2024	559.12
ACH	Visa	3/20/2024	6,726.17
ACH	Hoffman Security	3/22/2024	57.00
ACH	Hoffman Security	3/22/2024	40.00
ACH	Kaiser Foundation Health Plan	3/22/2024	21,802.33
ACH	Primo Water	3/25/2024	202.75
ACH	Squarespace	3/25/2024	60.00
ACH	Venmo	3/25/2024	250.00
ACH	Kaiser Foundation Health Plan	3/26/2024	3,004.16
ACH	Zoom Video Communications Inc.	3/26/2024	219.90

Total Disbursements Issued in March \$ 344,569.44

Coversheet

Consideration & Approval of 2024-2025 SY Certificated Salary Schedule

Section:	V. Action Items
Item:	A. Consideration & Approval of 2024-2025 SY Certificated Salary
Schedule	
Purpose:	Vote
Submitted by:	
Related Material:	2024-25_School Year Certificated Salary Schedule.xlsx
	= ,

Notice

The following file is attached to this PDF. You will need to open this packet in an application that supports attachments to pdf files, e.g. <u>Adobe Reader</u>:

2024-25_School Year Certificated Salary Schedule.xlsx

Coversheet

Consideration & Approval of the 2024-2025 SY Academic Calendar

V. Action Items

Section: Item: Purpose: Submitted by: Related Material:

B. Consideration & Approval of the 2024-2025 SY Academic Calendar

DRAFT 24-25 GCA School Calendar - MB Notes 24-25.pdf

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THE GOLDEN CHARTER ACADEMY **ACADEMIC CALENDAR - SCHOOL YEAR 2024-25** HOLIDAY - NO SCHOOL

END OF TRIMESTER (TK-2)

AUGUST 2024 (15 days)

NOVEMBER 2024 (15 days)

FEBRUARY 2025 (18 days)

W Th

F

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SCHOOL BEGINS

August 12, 2024 SCHOOL ENDS

May 29, 2025

VACATION & HOLIDAYS

7/4/2024

9/2/2024

11/11/2024

1/20/2025

2/10/2025

2/17/2025

11/25/2024 - 11/29/2024

12/23/2024 - 1/10/2025

4/14/2025-4/21/2025

Independence Day

Thanksgiving Break

Lincoln's Birthday

President's Day

Spring Break

Labor Day

Veteran's Day

Winter Break

MLK Jr. Day

END OF QUARTER (3-6)									
JULY 2024									
S	Μ	Т	W	Th	F	S			
	1	2	3	4	5	6			
7	8	9	10	11	12	13			
14	15	16	17	18	19	20			
21	22	23	24	25	26	27			
28	29	30	31						

	OCTOBER 2024 (22 days)									
S	M	Т	W	Th	F	S				
		1	2	3	4	5				
6	7	8	9	10	11	12				
13	14	15	16	17	18	19				
20	21	22	23	24	25	26				
27	28	29	30	31						

				5 (13 d	<u>, ,</u>	
S	M	Т	W	Th	F	S
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

	APRIL 2025 (16 days)										
S	М	Т	W	Th	F	S					
		1	2	3	4	5					
6	7	8	9	10	11	12					
13	14	15	16	17	18	19					
20	21	22	23	24	25	26					
27	28	29	30								

	23	24	25	26	27	28	
_							
		м	AY 20)25 (2	0 day	s)	
	S	М	Т	W	Th	F	I
					1	2	
	4	5	6	7	8	9	
	11	12	13	14	15	16	
	18	19	20	21	22	23	

31	29	30				
		DECE	ЕМВЕ	R 202	:4 (15	days)
S	S	М	Т	W	Th	F
2	1	2	3	4	5	6
9	8	9	10	11	12	13
16	15	16	17	18	19	20
23	22	23	24	25	26	27

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FAMILY CONFERENCES

SUMMER PROGRAMMING

SEPTEMBER 2024 (20 days)

S

	MARCH 2025 (20 days)								
S	Μ	Т	W	Th	F	S			
						1			
2	3	4	5	6	7	8			
9	10	11	12	13	14	15			
16	17	18	19	20	21	22			
23	24	25	26	27	28	29			
30	31								

	JUNE 2025 (20 days)									
S	М	Т	W	Th	F	S				
1	2	3	4	5	6	7				
8	9	10	11	12	13	14				
15	16	17	18	19	20	21				
22	23	24	25	26	27	28				
29	30									

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Memorial Day	5/26/2025
Juneteenth	6/20/2025

END OF SEMESTER DATES

SEMESTER 1: 8/12/2024 - 12/23/2024 (87) SEMESTER 2: 1/13/2025 - 5/29/2025 (87)

ELEMENTARY REPORTING PERIODS
TK-2 TRIMESTER 1: 8/14/2023 - 11/1/2024 (58)
TK-2 TRIMESTER 2: 11/4/2024 - 2/26/2025 (58)
TK-2 TRIMESTER 3: 2/27/2025 - 5/29/2025 (58)
3-6 QUARTER 1: 8/12/2024 - 10/11/2024 (44)
3-6 QUARTER 2: 10/14/2024 - 12/20/2024 (43)
3-6 QUARTER 3: 1/14/2025 - 3/20/2025 (44)
3-6 QUARTER 4: 3/21/2025 - 5/29/2025 (43)

Coversheet

Consideration & Approval of the 2024-2025 SY Bell Schedule

V. Action Items

Section: Item: Purpose: Submitted by: Related Material:

C. Consideration & Approval of the 2024-2025 SY Bell Schedule

(Draft) 24-25 GCA TK-6 Bell Schedule.pdf



2024-2025 Bell Schedule

тк	Kindergarten	1st Grade	2nd Grade	3rd Grade	4th Grade	5th Grade	6th Grade
<u>Monday-Friday</u> Gates/Breakfast: 7:30am-8:00am	<u>Monday-Friday</u> Gates/Breakfast: 7:30am-8:00am	<u>Monday-Friday</u> Gates/Breakfast: 7:30am-8:00am	<u>Monday-Friday</u> Gates/Breakfast: 7:30am-8:00am	<u>Monday-Friday</u> Gates/Breakfast: 7:30am-8:00am	<u>Monday-Friday</u> Cates/Breakfast: 7:30am-8:00am	<u>Monday-Friday</u> Cates/Breakfast: 7:30am-8:00am	<u>Monday-Friday</u> Gates/Breakfast: 7:30am-8:00am
Line Up/Affirmations: 8:20am-8:25am	Yard Briefing: 8:15am Line Up/Affirmations:	Yard Briefing: 8:15am Line Up/Affirmations:	Yard Briefing: 8:15am Line Up/Affirmations:	Yard Briefing: 8:15am Line Up/Affirmations: 8:20am-8:25am	Yard Briefing: 8:15am Line Up/Affirmations:	Yard Briefing: 8:15am Line Up/Affirmations: 8:20am-8:25am	Yard Briefing: 8:15am Line Up/Affirmations: 8:20am-8:25am
Morning Meeting: 8:30am-9am Instructional Block 1:	8:20am-8:25am Morning Meeting: 8:30am-9am	8:20am-8:25am Morning Meeting: 8:30am-9am	8:20am-8:25am Morning Meeting: 8:30am-9am	Morning Meeting: 8:30am-9am	8:20am-8:25am Morning Meeting: 8:30am-9am	Morning Meeting: 8:30am-9am	Morning Meeting: 8:30am-9am
9am-10:15am Brain Break:	Instructional Block 1: 9am-9:45am	Instructional Block 1: 9am-10am	Instructional Block 1: 9am-10:15am	9am-10:30am Brain Break:	Instructional Block 1: 9am-10:45am	9am-11:00am Brain Break:	9am-11:00am Brain Break:
10:15am-10:30am Instructional Block 2:	Brain Break: 9:45am-10:00am	Brain Break: 10-10:15am	Brain Break: 10:15am-10:30am	10:30-10:45am Instructional Block 2: 10:45am-12:10pm	Brain Break:- 10:45am-11:00am	11:00am-11:15am Instructional Block 2: 11:15am-12:30pm	11:00am-11:15am Instructional Block 2: 11:30am-1:00pm
10:30am-11:15am Lunch/Recess: 11:15am-11:55am	Instructional Block 2: 10:00am-11:20am	Instructional Block 2: 10:15am-11:20am <mark>Lunch:</mark>	Instructional Block 2: 10:30am-11:40am Lunch: 11:40am-	Lunch: 12:10p-12:30p Recess:	Instructional Block 2: 11:00am-12:30pm Lunch: 12:10p-12:30p	Lunch:12:30pm-12:50 P	Lunch:12:30pm-12:50 P
Instructional Block 3: 11:55am - 12:35pm	Lunch 11:20am-11:40am Recess:	11:40am-12:00pm Recess: 12:00pm-12:25pm	12:00pm Recess: 12:00pm-12:25pm	12:30pm-12:55pm Instructional Block 3: 12:55pm - 2:00pm	Recess: 12:30p- 12:55p	Recess:12:50pm-1:10p Instructional Block 3: 1:10pm - 2:10pm	Recess:12:50pm-1:10p Instructional Block 3: 1:10pm - 2:10pm
Instructional Block 4: 12:35pm-2:00pm	11:40am-12:05pm Instructional Block 3:	Instructional Block 3: 12:05pm - 1:30pm	Instructional Block 3: 12:25pm - 1:45pm	Instructional Block 4: 2:00pm-3:10pm	Instructional Block 3: 12:55pm - 2:00pm Instructional Block	Instructional Block 4: 2:10pm-3:20pm	Instructional Block 4: 2:10pm-3:20pm
Dismissal: 2:00pm	12:05pm-12:55pm Instructional Block 4:	Brain Break: 1:30pm-1:45pm Instructional Block	Instructional Block 4: 1:45pm-3:10pm	Dismissal: 3:10pm, 2pm Thursdays	4: 2:00pm-3:20pm	Dismissal: 3:20pm, 2pm Thursdays	Dismissal: 3:20pm, 2pm Thursdays
	12:55pm-2:00pm	4: 1:45pm-3:10pm	Dismissal: 3:10pm, 2pm Thursdays		Dismissal: 3:20pm, 2pm Thursdays		

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	Dismissal: 2:00pm	Dismissal: 3:10pm, 2pm Thursdays					
тк	Kindergarten	1st Grade	2nd Grade	3rd Grade	4th Grade	5th Grade	6th Grade
Zoo: Friday 9 am-11 am	Zoo: Wednesday 9am-11am	Zoo: Thursday 9am-11am	Zoo: Tuesday 9am-11am	Zoo: Tuesday 9:30am-11:30am	Zoo: Wednesday 9:30am-11:30am	Zoo: Thursday 9:30am-11:30am	Zoo: Friday 9:30 am-11:30 am
River School 1x/month on Wednesday	River School 1x/month on Wednesday	Golden Kwon/Motivational Movement: Wednesday 1 pm-1:30	Golden Kwon/Motivational Movement: Thursday 1 pm-1:30 pm	Golden Kwon/Motivational Movement: Monday 10:50 am-11:20 am	Golden Kwon/Motivational Movement: Thursday 1:30p - 2 pm	Golden Kwon/Motivational Movement: Friday 1:30 pm - 2 pm	Golden Kwon/Motivational Movement: Friday 1:30 pm - 2 pm
Golden Kwon/Motivational Movement: Monday 1:15 pm-1:45 pm	Colden Kwon/Motivational Movement: Tuesday 1:15 pm-1:45 pm	pm					