

	Metric Description	Result	Goal	Status	Notes
1.	Current Student Recruitment Count Enrollment is the school's primary revenue driver	99%	100%	0	Current enrollment: 66 (AAFTE: 72.7) Budget: 73.5 SPED: 10 budget, 11.22 actual
2.	Public Revenue Received as a % of overall budget Measures rate of receipt of public funds to date	93%	100%	0	Variances: -\$93k total — mostly Federal ESSER: -\$20k can claim in 22-23 CSP: -\$32k can claim in 22-23 E-rate/ECF: -\$30k — cannot claim
3.	Private Revenue Received as a % of overall budget Measures progress against fundraising goals	85%	92%	0	July WA Charters payment received in Sept; August WA Charters payment not received
4.	Expenditures to date as a % of overall budget Measures actual spending against planned spending	99.76%	100%	0	Variances below
5.	Cash on Hand Measures operational and financial stability	Current: \$149k	\$145k	0	FY21-22: should hit 30 days cash FY22-23: cash will need to be monitored

Additional notes for discussion: The following accounts have material (\$10k) variances:

- Unfavorable variance: Federal misc grants (\$50k): e-rate/ECF (\$30k lost revenue) + ESSER (\$20k will claim in 22-23); CSP (\$32k will claim in 22-23); SPED services (\$10k due to student need); Office (\$14k includes transactions missing documentation); Student recruitment (\$16k needed & grant funded); Interest expense (\$26k budget error)
- Favorable variances: Teacher salaries (\$24k flex teacher not hired); Federal taxes (\$16k budget error); SEBB / health insurance (\$22k due to lower FTE); Audit (\$18k expense occurs in following FY); Equipment/furniture (\$22k not ordered yet); School meals (\$17k budget too high)
- Current fiscal year count of missing documentation: ~\$31k.