

## Pullman Community Montessori 21/22 Proposed Budget

## Summary

Grade Levels	Enrollment	Total FTE SPED FTE	FRL% SPED% TBIP%	Surplus / (Deficit)	Ending Cash (08/31/22)
K-5	94	13 1	35% 13.5% 11%	-335k Planning year surplus: \$435k	160k (31 days)

## Key Data **Staffing Costs Per Pupil General Facility Costs Per Pupil Tech Costs Private Apportionment Expenditures Funding** \$950k \$46k \$241k \$20k \$10.5k \$475k (recognized

in 20-21)

## Budget Overview

Revenue	Amount	%
Local Support	\$ 32,050	2%
State Revenue - General	\$ 988,054	64%
State Revenue - Special Purpose	\$ 222,896	14%
Federal Revenue	\$ 296,596	19%
Grants & Other Sources	\$ -	0%
Total Revenue	\$ 1,539,595	
Expenses	Amount	%
Salaries	\$ 644,988	34%
Personnel Taxes & Benefits	\$ 305,570	16%
Contracted Services	\$ 295,798	16%
School Operations	\$ 342,901	18%
Facility Operations & Maintenance	\$ 241,601	13%
Reserves / Contingency	\$ 43,684	2%
Total Expenditures	\$ 1,874,542	
Net Revenue	\$ (334,947)	
Beginning Cash	\$ 495,707	
Ending Cash	\$ 160,760	
Days Cash	31	

2021-22 Budget Detail REVENUES	
2000 - LOCAL SUPPORT - NON-TAX 2200 - Sale Of Goods, Supplies, & Services 2500 - Gifts Grants, and Donations (Local) 2298 - Local lunch sales TOTAL 2000 - LOCAL SUPPORT - NON-TAX	7,050 25,000 - \$ <b>32,050</b>
	\$ 32,050
3000 - STATE REVENUE - GENERAL PURPOSE 3100 - Apportionment 3121 - Special Education - General Apportionment TOTAL 3000 - STATE REVENUE - GENERAL PURPOSE	988,054 24,002 <b>\$ 1,012,055</b>
4000 - STATE REVENUE - SPECIAL PURPOSE	
4121 - Special Education - State 4155 - Learning Assistance 4165 - Transitional Bilingual 4174 - Highly Capable 4198 - School Food Service	122,818 29,742 6,343 2,642
4199 - Transportation - Operations  Total 4000 - STATE REVENUE - SPECIAL PURPOSE	37,350 <b>\$ 198,894</b>
5000 - FEDERAL REVENUE - RESTRICTED	
Title I Title II Title III & IV	16,345 1,880 -
IDEA Funding 6198 - School Food Services CSP ESSER	15,228 57,338 155,805 50,000
TOTAL 6000 - FEDERAL REVENUE - SPECIAL PURPOSE	\$ 296,596
8000 - OTHER ENTITIES 8200 - Private Foundations TOTAL 8000 - OTHER ENTITIES  9000 - OTHER FINANCING SOURCES Other Financing Sources	\$ -
TOTAL 9000 - OTHER FINANCING SOURCES	\$ -
TOTAL REVENUE	\$ 1,539,595

EXPENSES	
ADMINISTRATIVE STAFF PERSONNEL COSTS	
Executive Management	90,000
Instructional Management	80,000
Deans, Directors & Coordinators	-
CFO / Director of Finance	-
Operation / Business Manager	-
Administrative Staff	43,000
Other - Administrative	-
TOTAL ADMINISTRATIVE STAFF PERSONNEL COSTS	\$ 213,000
INSTRUCTIONAL PERSONNEL COSTS	
Teachers - Regular	240,489
Teachers - SPED	64,499
Teaching Assistants	87,000
Specialty Teachers	-
Aides	-
Therapists & Counselors	-
Other - Instructional	-
TOTAL INSTRUCTIONAL PERSONNEL COSTS	\$ 391,988
NON-INSTRUCTIONAL PERSONNEL COSTS	
Nurse	-
Librarian	-
Custodian	-
Security	-
Other - Non-Instructional	40,000
TOTAL NON-INSTRUCTIONAL PERSONNEL COSTS	\$ 40,000
TOTAL PERSONNEL SALARY COSTS	\$ 644,988
PAYROLL TAXES AND BENEFITS	
Social Security	39,989
Medicare	9,352
State Unemployment	8,901
Worker's Compensation Insurance	6,450
Federal Unemployment	3,870
SEBB	151,008
SERS (Classified Retirement)	29,475
TRS (Certificated Retirement)	56,525
TOTAL PAYROLL TAXES AND BENEFITS	\$ 305,570
TOTAL PERSONNEL, TAX & BENEFIT EXPENSES	\$ 950,558

CONTRACTED SERVICES         18,000           Legal         5,000           Oversight Fee (3%)         36,328           Substitute Teachers         11,250           Student Health         14,400           Back Office         96,000           Special Ed         37,820           Program Support / PD         17,500           Afterschool         30,000           Food Service Management Company         9,500           Teck support         20,000           Total CONTRACTED SERVICES         \$ 255,798           SCHOOL OPERATIONS         11,250           Board Expenses         11,250           Classroom / Teaching Supplies & Materials         58,000           Special Ed Supplies & Materials         6,345           Textbooks / Workbooks         7,050           Equipment / Furniture         8,000           Internet / Phone         4,200           Technology Hardware         18,597           Technology Software         27,591           Student Testing & Assessment         7,030           Field Trips         8,930           Transportation (student)         39,600           Staff Development         3,400           Staff Development		
Legal	CONTRACTED SERVICES	10.000
Oversight Fee (3%)         36,328           Substitute Teachers         11,250           Student Health         14,400           Back Office         96,000           Special Ed         37,820           Program Support / PD         17,500           Afterschool         30,000           Food Service Management Company         9,500           Tech support         20,000           TOTAL CONTRACTED SERVICES         \$ 295,798           SCHOOL OPERATIONS         \$ 295,798           Board Expenses         11,250           Classroom / Teaching Supplies & Materials         58,000           Special Ed Supplies & Materials         6,345           Textbooks / Workbooks         7,050           Equipment / Furniture         58,000           Internet / Phone         4,200           Technology Hardware         18,597           Technology Software         27,591           Student Testing & Assessment         7,030           Field Trips         8,930           Transportation (student)         39,600           Student Services - other         2,350           Office Expense         10,000           Staff Development         3,400           Student Recr		
Substitute Teachers         11,250           Student Health         14,400           Back Office         96,000           Special Ed         37,820           Program Support / PD         17,500           Afterschool         30,000           Food Service Management Company         9,500           Tech support         20,000           Total CONTRACTED SERVICES         \$ 295,798           SCHOOL OPERATIONS         *** SCHOOL OPERATIONS**           Board Expenses         11,250           Classroom / Teaching Supplies & Materials         58,000           Special Ed Supplies & Materials         6,345           Textbooks / Workbooks         7,050           Equipment / Furniture         58,000           Internet / Phone         4,200           Technology Hardware         18,597           Technology Software         27,591           Student Testing & Assessment         7,030           Field Trips         8,930           Transportation (student)         39,600           Student Services - other         2,350           Office Expense         10,000           Staff Development         3,400           School Meals / Lunch         57,338	_	
Student Health         14,400           Back Office         96,000           Special Ed         37,820           Program Support / PD         17,500           Afterschool         30,000           Food Service Management Company         9,500           Tech support         20,000           TOTAL CONTRACTED SERVICES         \$ 295,798           SCHOOL OPERATIONS         11,250           Board Expenses         11,250           Classroom/ Teaching Supplies & Materials         58,000           Special Ed Supplies & Materials         6,345           Textbooks / Workbooks         7,050           Equipment / Furniture         58,000           Internet / Phone         4,200           Technology Hardware         18,597           Technology Software         27,591           Student Testing & Assessment         7,030           Field Trips         8,930           Transportation (student)         39,600           Staff Development         3,400           Staff Development         3,400           Staff Recruitment / Marketing         3,000           School Meals / Lunch         57,338           Travel (Staff)         2,500           Fundraising </td <td></td> <td></td>		
Back Office         96,000           Special Ed         37,820           Program Support / PD         17,500           Afterschool         30,000           Food Service Management Company         9,500           Tech support         20,000           TOTAL CONTRACTED SERVICES         \$ 295,798           SCHOOL OPERATIONS         ***           Board Expenses         11,250           Classroom / Teaching Supplies & Materials         58,000           Special Ed Supplies & Materials         6,345           Textbooks / Workbooks         7,050           Equipment / Furniture         58,000           Internet / Phone         4,200           Technology Hardware         18,597           Technology Software         27,591           Student Testing & Assessment         7,030           Field Trips         8,930           Transportation (student)         39,600           Staff Development         3,400           Staff Development         3,400           Staff Development         3,400           Staff Development         3,000           School Meals / Lunch         57,338           Travel (Staff)         2,500           Fundraising		
Special Ed         37,820           Program Support / PD         17,500           Afterschool         30,000           Food Service Management Company         9,500           Tech support         20,000           TOTAL CONTRACTED SERVICES         \$ 295,798           SCHOOL OPERATIONS           Board Expenses         11,250           Classroom / Teaching Supplies & Materials         58,000           Special Ed Supplies & Materials         7,050           Equipment / Furniture         18,000           Internation (student)         18,597           Technology Mardware         27,591           Student Testing & Assessment         7,030           Field Trips         8,930           Transportation (student)         39,600           Student Services - other         2,350           Office Expense         10,000           Staff Recruit		
Program Support / PD         17,500           Afterschool         30,000           Food Service Management Company         9,500           Tech support         20,000           TOTAL CONTRACTED SERVICES         \$ 295,798           SCHOOL OPERATIONS           Board Expenses         11,250           Classroom / Teaching Supplies & Materials         58,000           Special Ed Supplies & Materials         6,345           Textbooks / Workbooks         7,050           Equipment / Furniture         58,000           Internet / Phone         4,200           Technology Hardware         18,597           Technology Software         27,591           Student Testing & Assessment         7,030           Field Trips         8,930           Transportation (student)         39,600           Staff Development         3,400           Staff Development         3,400           Staff Development         3,400           Staff Development         3,400           Staff Development         5,7338           Travel (Staff)         2,500           Fundraising         6,250           Dues & Memberships         1,470           Printer         8,000<		
Afterschool         30,000           Food Service Management Company         9,500           Total contracted Services         \$ 295,798           SCHOOL OPERATIONS         \$ 295,798           Board Expenses         11,250           Classroom / Teaching Supplies & Materials         58,000           Special Ed Supplies & Materials         6,345           Textbooks / Workbooks         7,050           Equipment / Furniture         58,000           Internet / Phone         4,200           Technology Hardware         18,597           Technology Software         27,591           Student Testing & Assessment         7,030           Field Trips         8,930           Transportation (student)         39,600           Student Services - other         2,350           Office Expense         10,000           Staff Development         3,400           Staff Development         3,400           Stodent Recruitment / Marketing         3,000           School Meals / Lunch         57,338           Travel (Staff)         2,500           Fundraising         6,250           Dues & Memberships         1,470           Printer         8,000           TOTA	•	
Food Service Management Company Tech support         9,500           Total CONTRACTED SERVICES         20,000           SCHOOL OPERATIONS           Board Expenses         11,250           Classroom / Teaching Supplies & Materials         58,000           Special Ed Supplies & Materials         6,345           Textbooks / Workbooks         7,050           Equipment / Furniture         58,000           Internet / Phone         4,200           Technology Hardware         18,597           Technology Software         27,591           Student Testing & Assessment         7,030           Field Trips         8,930           Transportation (student)         39,600           Student Services - other         2,350           Office Expense         10,000           Staff Development         3,400           Staff Recruitment / Marketing         3,000           School Meals / Lunch         57,338           Travel (Staff)         2,500           Fundraising         6,250           Dues & Memberships         1,470           Printer         8,000           TOTAL SCHOOL OPERATIONS         \$ 342,901           FACILITY OPERATION & MAINTENANCE         12,500 <td></td> <td></td>		
Tech support         20,000           TOTAL CONTRACTIONS           Board Expenses         11,250           Classroom / Teaching Supplies & Materials         58,000           Special Ed Supplies & Materials         6,345           Textbooks / Workbooks         7,050           Equipment / Furniture         58,000           Internet / Phone         4,200           Technology Hardware         18,597           Technology Software         27,591           Student Testing & Assessment         7,030           Field Trips         8,930           Transportation (student)         39,600           Student Services - other         2,350           Office Expense         10,000           Staff Development         3,400           Staff Recruitment         2,000           Student Recruitment / Marketing         3,000           School Meals / Lunch         57,338           Travel (Staff)         2,500           Fundraising         6,250           Dues & Memberships         1,470           Printer         3,000           TOTAL SCHOOL OPERATION & MAINTENANCE         154,993           Repairs & Maintenance         154,993           Security Services		
TOTAL CONTRACTED SERVICES         \$ 295,798           SCHOOL OPERATIONS         11,250           Board Expenses         11,250           Classroom / Teaching Supplies & Materials         58,000           Special Ed Supplies & Materials         6,345           Textbooks / Workbooks         7,050           Equipment / Furniture         58,000           Internet / Phone         4,200           Technology Hardware         18,597           Technology Software         27,591           Student Testing & Assessment         7,030           Field Trips         8,930           Transportation (student)         39,600           Student Services - other         2,350           Office Expense         10,000           Staff Development         3,400           Staff Recruitment / Marketing         3,000           Stodent Recruitment / Marketing         3,000           School Meals / Lunch         57,338           Travel (Staff)         2,500           Fundraising         6,250           Dues & Memberships         1,470           Printer         8,000           TOTAL SCHOOL OPERATION & MAINTENANCE         154,993           Repairs & Maintenance         154,993 <td></td> <td></td>		
SCHOOL OPERATIONS           Board Expenses         11,250           Classroom / Teaching Supplies & Materials         58,000           Special Ed Supplies & Materials         6,345           Textbooks / Workbooks         7,050           Equipment / Furniture         58,000           Internet / Phone         4,200           Technology Hardware         18,597           Technology Software         27,591           Student Testing & Assessment         7,030           Field Trips         8,930           Transportation (student)         39,600           Student Services - other         2,350           Office Expense         10,000           Staff Development         3,400           Staff Recruitment / Marketing         3,400           Staff Recruitment / Marketing         3,000           School Meals / Lunch         57,338           Travel (Staff)         2,500           Fundraising         6,250           Dues & Memberships         1,470           Printer         8,000           TOTAL SCHOOL OPERATIONS         \$ 342,901           FACILITY OPERATION & MAINTENANCE           Insurance         12,500           Janitorial Services <td>• •</td> <td></td>	• •	
Board Expenses         11,250           Classroom / Teaching Supplies & Materials         58,000           Special Ed Supplies & Materials         6,345           Textbooks / Workbooks         7,050           Equipment / Furniture         58,000           Internet / Phone         4,200           Technology Hardware         18,597           Technology Software         27,591           Student Testing & Assessment         7,030           Field Trips         8,930           Transportation (student)         39,600           Student Services - other         2,350           Office Expense         10,000           Staff Development         3,400           Staff Recruitment / Marketing         3,000           School Meals / Lunch         57,338           Travel (Staff)         2,500           Fundraising         6,250           Dues & Memberships         1,470           Printer         8,000           TOTAL SCHOOL OPERATIONS         \$ 342,901           FACILITY OPERATION & MAINTENANCE           Insurance         12,500           Janitorial Services         2,500           Utilities         -           Building updates (Financing)	TOTAL CONTRACTED SERVICES	\$ 295,798
Classroom / Teaching Supplies & Materials         58,000           Special Ed Supplies & Materials         6,345           Textbooks / Workbooks         7,050           Equipment / Furniture         58,000           Internet / Phone         4,200           Technology Hardware         18,597           Technology Software         27,591           Student Testing & Assessment         7,030           Field Trips         8,930           Transportation (student)         39,600           Student Services - other         2,350           Office Expense         10,000           Staff Development         3,400           Staff Recruitment         2,000           Staff Recruitment / Marketing         3,000           School Meals / Lunch         57,338           Travel (Staff)         2,500           Fundraising         6,250           Dues & Memberships         1,470           Printer         8,000           TOTAL SCHOOL OPERATIONS         \$ 342,901           FACILITY OPERATION & MAINTENANCE           Insurance         12,500           Janitorial Services         2,500           Utilities         -           Security Services         <	SCHOOL OPERATIONS	
Special Ed Supplies & Materials         6,345           Textbooks / Workbooks         7,050           Equipment / Furniture         58,000           Internet / Phone         4,200           Technology Hardware         18,597           Technology Software         27,591           Student Testing & Assessment         7,030           Field Trips         8,930           Transportation (student)         39,600           Student Services - other         2,350           Office Expense         10,000           Staff Development         3,400           Staff Recruitment / Marketing         3,000           Student Recruitment / Marketing         3,000           School Meals / Lunch         57,338           Travel (Staff)         2,500           Fundraising         6,250           Dues & Memberships         1,470           Printer         8,000           TOTAL SCHOOL OPERATIONS         \$ 342,901           FACILITY OPERATION & MAINTENANCE           Insuirance         12,500           Janitorial Services         2,500           Utilities         -           Building and Land Rent / Lease         154,993           Repairs & Maintenance	Board Expenses	11,250
Textbooks / Workbooks         7,050           Equipment / Furniture         58,000           Internet / Phone         4,200           Technology Hardware         18,597           Technology Software         27,591           Student Testing & Assessment         7,030           Field Trips         8,930           Transportation (student)         39,600           Student Services - other         2,350           Office Expense         10,000           Staff Development         3,400           Staff Recruitment / Marketing         3,000           School Meals / Lunch         57,338           Travel (Staff)         2,500           Fundraising         6,250           Dues & Memberships         1,470           Printer         8,000           TOTAL SCHOOL OPERATIONS         \$ 342,901           FACILITY OPERATION & MAINTENANCE           Insurance         12,500           Janitorial Services         -           Building and Land Rent / Lease         154,993           Repairs & Maintenance         51,358           Security Services         2,500           Utilities         -           Building Updates (Financing)         20,250 <td>Classroom / Teaching Supplies &amp; Materials</td> <td>58,000</td>	Classroom / Teaching Supplies & Materials	58,000
Equipment / Furniture         58,000           Internet / Phone         4,200           Technology Hardware         18,597           Technology Software         27,591           Student Testing & Assessment         7,030           Field Trips         8,930           Transportation (student)         39,600           Student Services - other         2,350           Office Expense         10,000           Staff Development         3,400           Staff Recruitment / Marketing         3,000           School Meals / Lunch         57,338           Travel (Staff)         2,500           Fundraising         6,250           Dues & Memberships         1,470           Printer         8,000           TOTAL SCHOOL OPERATIONS         \$ 342,901           FACILITY OPERATION & MAINTENANCE           Insurance         12,500           Janitorial Services         -           Building and Land Rent / Lease         154,993           Repairs & Maintenance         51,358           Security Services         2,500           Utilities         -           Building Updates (Financing)         20,250           TOTAL FACILITY OPERATION & MAINTENANCE	Special Ed Supplies & Materials	6,345
Internet / Phone         4,200           Technology Hardware         18,597           Technology Software         27,591           Student Testing & Assessment         7,030           Field Trips         8,930           Transportation (student)         39,600           Student Services - other         2,350           Office Expense         10,000           Staff Development         3,400           Staff Recruitment / Marketing         3,000           School Meals / Lunch         57,338           Travel (Staff)         2,500           Fundraising         6,250           Dues & Memberships         1,470           Printer         8,000           TOTAL SCHOOL OPERATIONS         \$ 342,901           FACILITY OPERATION & MAINTENANCE         12,500           Janitorial Services         -           Building and Land Rent / Lease         154,993           Repairs & Maintenance         51,358           Security Services         2,500           Utilities         -           Building Updates (Financing)         20,250           TOTAL FACILITY OPERATION & MAINTENANCE         \$ 241,601           RESERVES / CONTIGENCY         43,684	Textbooks / Workbooks	7,050
Technology Software         27,591           Student Testing & Assessment         7,030           Field Trips         8,930           Transportation (student)         39,600           Student Services - other         2,350           Office Expense         10,000           Staff Development         3,400           Staff Recruitment / Marketing         3,000           School Meals / Lunch         57,338           Travel (Staff)         2,500           Fundraising         6,250           Dues & Memberships         1,470           Printer         8,000           TOTAL SCHOOL OPERATIONS         \$ 342,901           FACILITY OPERATION & MAINTENANCE           Insurance         12,500           Janitorial Services         -           Building and Land Rent / Lease         154,993           Repairs & Maintenance         51,358           Security Services         2,500           Utilities         -           Building Updates (Financing)         20,250           TOTAL FACILITY OPERATION & MAINTENANCE         \$ 241,601           RESERVES / CONTIGENCY         43,684	Equipment / Furniture	58,000
Technology Software         27,591           Student Testing & Assessment         7,030           Field Trips         8,930           Transportation (student)         39,600           Student Services - other         2,350           Office Expense         10,000           Staff Development         3,400           Staff Recruitment         2,000           Student Recruitment / Marketing         3,000           School Meals / Lunch         57,338           Travel (Staff)         2,500           Fundraising         6,250           Dues & Memberships         1,470           Printer         8,000           TOTAL SCHOOL OPERATIONS         \$ 342,901           FACILITY OPERATION & MAINTENANCE           Insurance         12,500           Janitorial Services         -           Building and Land Rent / Lease         154,993           Repairs & Maintenance         51,358           Security Services         2,500           Utilities         -           Building Updates (Financing)         20,250           TOTAL FACILITY OPERATION & MAINTENANCE         \$ 241,601           RESERVES / CONTIGENCY         43,684	Internet / Phone	4,200
Student Testing & Assessment         7,030           Field Trips         8,930           Transportation (student)         39,600           Student Services - other         2,350           Office Expense         10,000           Staff Development         3,400           Staff Recruitment         2,000           Student Recruitment / Marketing         3,000           School Meals / Lunch         57,338           Travel (Staff)         2,500           Fundraising         6,250           Dues & Memberships         1,470           Printer         8,000           TOTAL SCHOOL OPERATIONS         \$ 342,901           FACILITY OPERATION & MAINTENANCE         12,500           Janitorial Services         -           Building and Land Rent / Lease         154,993           Repairs & Maintenance         51,358           Security Services         2,500           Utilities         -           Building Updates (Financing)         20,250           TOTAL FACILITY OPERATION & MAINTENANCE         \$ 241,601           RESERVES / CONTIGENCY         43,684	Technology Hardware	18,597
Field Trips         8,930           Transportation (student)         39,600           Student Services - other         2,350           Office Expense         10,000           Staff Development         3,400           Staff Recruitment         2,000           Student Recruitment / Marketing         3,000           School Meals / Lunch         57,338           Travel (Staff)         2,500           Fundraising         6,250           Dues & Memberships         1,470           Printer         8,000           TOTAL SCHOOL OPERATIONS         \$ 342,901           FACILITY OPERATION & MAINTENANCE         12,500           Janitorial Services         -           Building and Land Rent / Lease         154,993           Repairs & Maintenance         51,358           Security Services         2,500           Utilities         -           Building Updates (Financing)         20,250           TOTAL FACILITY OPERATION & MAINTENANCE         \$ 241,601           RESERVES / CONTIGENCY         43,684	Technology Software	27,591
Transportation (student)         39,600           Student Services - other         2,350           Office Expense         10,000           Staff Development         3,400           Staff Recruitment         2,000           Student Recruitment / Marketing         3,000           School Meals / Lunch         57,338           Travel (Staff)         2,500           Fundraising         6,250           Dues & Memberships         1,470           Printer         8,000           TOTAL SCHOOL OPERATIONS         \$ 342,901           FACILITY OPERATION & MAINTENANCE         12,500           Janitorial Services         -           Building and Land Rent / Lease         154,993           Repairs & Maintenance         51,358           Security Services         2,500           Utilities         -           Building Updates (Financing)         20,250           TOTAL FACILITY OPERATION & MAINTENANCE         \$ 241,601           RESERVES / CONTIGENCY         43,684	Student Testing & Assessment	7,030
Student Services - other       2,350         Office Expense       10,000         Staff Development       3,400         Staff Recruitment       2,000         Student Recruitment / Marketing       3,000         School Meals / Lunch       57,338         Travel (Staff)       2,500         Fundraising       6,250         Dues & Memberships       1,470         Printer       8,000         TOTAL SCHOOL OPERATIONS       \$ 342,901         FACILITY OPERATION & MAINTENANCE         Insurance       12,500         Janitorial Services       -         Building and Land Rent / Lease       154,993         Repairs & Maintenance       51,358         Security Services       2,500         Utilities       -         Building Updates (Financing)       20,250         TOTAL FACILITY OPERATION & MAINTENANCE       \$ 241,601         RESERVES / CONTIGENCY       43,684	Field Trips	8,930
Office Expense       10,000         Staff Development       3,400         Staff Recruitment       2,000         Student Recruitment / Marketing       3,000         School Meals / Lunch       57,338         Travel (Staff)       2,500         Fundraising       6,250         Dues & Memberships       1,470         Printer       8,000         TOTAL SCHOOL OPERATIONS       \$ 342,901         FACILITY OPERATION & MAINTENANCE         Insurance       12,500         Janitorial Services       -         Building and Land Rent / Lease       154,993         Repairs & Maintenance       51,358         Security Services       2,500         Utilities       -         Building Updates (Financing)       20,250         TOTAL FACILITY OPERATION & MAINTENANCE       \$ 241,601         RESERVES / CONTIGENCY       43,684	Transportation (student)	39,600
Staff Development       3,400         Staff Recruitment       2,000         Student Recruitment / Marketing       3,000         School Meals / Lunch       57,338         Travel (Staff)       2,500         Fundraising       6,250         Dues & Memberships       1,470         Printer       8,000         TOTAL SCHOOL OPERATIONS       \$ 342,901         FACILITY OPERATION & MAINTENANCE         Insurance       12,500         Janitorial Services       -         Building and Land Rent / Lease       154,993         Repairs & Maintenance       51,358         Security Services       2,500         Utilities       -         Building Updates (Financing)       20,250         TOTAL FACILITY OPERATION & MAINTENANCE       \$ 241,601         RESERVES / CONTIGENCY       43,684	Student Services - other	2,350
Staff Recruitment       2,000         Student Recruitment / Marketing       3,000         School Meals / Lunch       57,338         Travel (Staff)       2,500         Fundraising       6,250         Dues & Memberships       1,470         Printer       8,000         TOTAL SCHOOL OPERATIONS       \$ 342,901         FACILITY OPERATION & MAINTENANCE         Insurance       12,500         Janitorial Services       -         Building and Land Rent / Lease       154,993         Repairs & Maintenance       51,358         Security Services       2,500         Utilities       -         Building Updates (Financing)       20,250         TOTAL FACILITY OPERATION & MAINTENANCE       \$ 241,601         RESERVES / CONTIGENCY       43,684	Office Expense	10,000
Student Recruitment / Marketing       3,000         School Meals / Lunch       57,338         Travel (Staff)       2,500         Fundraising       6,250         Dues & Memberships       1,470         Printer       8,000         TOTAL SCHOOL OPERATIONS       \$ 342,901         FACILITY OPERATION & MAINTENANCE         Insurance       12,500         Janitorial Services       -         Building and Land Rent / Lease       154,993         Repairs & Maintenance       51,358         Security Services       2,500         Utilities       -         Building Updates (Financing)       20,250         TOTAL FACILITY OPERATION & MAINTENANCE       \$ 241,601         RESERVES / CONTIGENCY       43,684	Staff Development	3,400
School Meals / Lunch       57,338         Travel (Staff)       2,500         Fundraising       6,250         Dues & Memberships       1,470         Printer       8,000         TOTAL SCHOOL OPERATIONS         FACILITY OPERATION & MAINTENANCE         Insurance       12,500         Janitorial Services       -         Building and Land Rent / Lease       154,993         Repairs & Maintenance       51,358         Security Services       2,500         Utilities       -         Building Updates (Financing)       20,250         TOTAL FACILITY OPERATION & MAINTENANCE       \$ 241,601         RESERVES / CONTIGENCY       43,684	Staff Recruitment	2,000
School Meals / Lunch       57,338         Travel (Staff)       2,500         Fundraising       6,250         Dues & Memberships       1,470         Printer       8,000         TOTAL SCHOOL OPERATIONS         FACILITY OPERATION & MAINTENANCE         Insurance       12,500         Janitorial Services       -         Building and Land Rent / Lease       154,993         Repairs & Maintenance       51,358         Security Services       2,500         Utilities       -         Building Updates (Financing)       20,250         TOTAL FACILITY OPERATION & MAINTENANCE       \$ 241,601         RESERVES / CONTIGENCY       43,684	Student Recruitment / Marketing	3,000
Fundraising6,250Dues & Memberships1,470Printer8,000TOTAL SCHOOL OPERATIONS\$ 342,901FACILITY OPERATION & MAINTENANCEInsurance12,500Janitorial Services-Building and Land Rent / Lease154,993Repairs & Maintenance51,358Security Services2,500Utilities-Building Updates (Financing)20,250TOTAL FACILITY OPERATION & MAINTENANCE\$ 241,601RESERVES / CONTIGENCY43,684		57,338
Fundraising6,250Dues & Memberships1,470Printer8,000TOTAL SCHOOL OPERATIONS\$ 342,901FACILITY OPERATION & MAINTENANCEInsurance12,500Janitorial Services-Building and Land Rent / Lease154,993Repairs & Maintenance51,358Security Services2,500Utilities-Building Updates (Financing)20,250TOTAL FACILITY OPERATION & MAINTENANCE\$ 241,601RESERVES / CONTIGENCY43,684	Travel (Staff)	2,500
Dues & Memberships1,470Printer8,000TOTAL SCHOOL OPERATIONS\$ 342,901FACILITY OPERATION & MAINTENANCEInsurance12,500Janitorial Services-Building and Land Rent / Lease154,993Repairs & Maintenance51,358Security Services2,500Utilities-Building Updates (Financing)20,250TOTAL FACILITY OPERATION & MAINTENANCE\$ 241,601RESERVES / CONTIGENCY43,684		
Printer8,000TOTAL SCHOOL OPERATIONS\$ 342,901FACILITY OPERATION & MAINTENANCEInsurance12,500Janitorial Services-Building and Land Rent / Lease154,993Repairs & Maintenance51,358Security Services2,500Utilities-Building Updates (Financing)20,250TOTAL FACILITY OPERATION & MAINTENANCE\$ 241,601RESERVES / CONTIGENCY43,684		•
TOTAL SCHOOL OPERATIONS  FACILITY OPERATION & MAINTENANCE  Insurance  Janitorial Services  Building and Land Rent / Lease Repairs & Maintenance  Security Services  Utilities  Building Updates (Financing)  TOTAL FACILITY OPERATION & MAINTENANCE  RESERVES / CONTIGENCY  \$ 342,901  12,500  12,500  154,993  2,500  2,500  20,250  43,684		
FACILITY OPERATION & MAINTENANCE  Insurance 12,500  Janitorial Services - Building and Land Rent / Lease 154,993 Repairs & Maintenance 51,358 Security Services 2,500 Utilities - Building Updates (Financing) 20,250  TOTAL FACILITY OPERATION & MAINTENANCE \$ 241,601  RESERVES / CONTIGENCY 43,684	TOTAL SCHOOL OPERATIONS	
Insurance 12,500 Janitorial Services - Building and Land Rent / Lease 154,993 Repairs & Maintenance 51,358 Security Services 2,500 Utilities Building Updates (Financing) 20,250  TOTAL FACILITY OPERATION & MAINTENANCE \$ 241,601  RESERVES / CONTIGENCY 43,684	FACILITY OPERATION & MAINTENANCE	
Janitorial Services  Building and Land Rent / Lease  Repairs & Maintenance  Security Services  Utilities  Building Updates (Financing)  TOTAL FACILITY OPERATION & MAINTENANCE  RESERVES / CONTIGENCY  - 154,993  2,500  2,500  2,500  20,250  43,684		12 500
Building and Land Rent / Lease 154,993 Repairs & Maintenance 51,358 Security Services 2,500 Utilities		-
Repairs & Maintenance 51,358 Security Services 2,500 Utilities		15/ 002
Security Services 2,500 Utilities		
Utilities Building Updates (Financing)  TOTAL FACILITY OPERATION & MAINTENANCE  RESERVES / CONTIGENCY  43,684		-
Building Updates (Financing) 20,250  TOTAL FACILITY OPERATION & MAINTENANCE \$ 241,601  RESERVES / CONTIGENCY 43,684	·	2,500
TOTAL FACILITY OPERATION & MAINTENANCE \$ 241,601  RESERVES / CONTIGENCY 43,684		- -
RESERVES / CONTIGENCY 43,684		
		<del></del>
Total Expenses         \$ 1,874,542           Operating Net Income         \$ (334,947)	RESERVES / CONTIGENCY	43,684
Operating Net Income \$ (334,947)		\$ 1,874,542
	Operating Net Income	\$ (334,947)