



**PULLMAN PUBLIC
COMMUNITY FREE
MONTESSORI K-9**

Pullman Community Montessori

Finance Committee (FC)

Date and Time

Tuesday April 19, 2022 at 5:00 PM PDT

Location

Keeping safety as our top priority, until further notice, all committee meeting will be conducted virtually over Zoom.

PCM's Mission: to prepare all students to reach their full potential for future success in high school, college, career, and life, using the rich resources of our community.

PCM's Vision: to serve as an instrument of change, helping to progress our education system to better meet the needs of students, families, and educators. We nurture students to be self-empowered lifelong learners, global citizens, environmental stewards, and compassionate and collaborative leaders, bringing positive changes to their communities and the world!

Agenda

I. Opening Items

- A. Record Attendance
- B. Call the Meeting to Order

'Grounding Questions' for the FC:

- Do we believe that our internal policies and procedures are being followed?
- What is our current cash balance, and is management confident in the organization's ability to meet short term cash needs?

- How are our actuals to budget performing for this fiscal year? If there have been material unfavorable variances, in expenses or revenues, what is being done to mitigate this?
- How are our "big projects" going? (ex: facilities, enrollment drives, hiring, etc).

REMINDERS

During the planning year (now to August 18, 2021), these are some overarching items that each FC member should be thinking about:

- How are our draft fiscal policies and procedures coming along?
- How are we tracking to budget overall?
- How is our cash balance and will we be able to meet our short term cash needs?
- How is enrollment doing?

C. Pleasantry

We will continue to build trust amongst this team. We will work little by little to do this! One small way will be to get to know each other more.

Question:

Describe your favorite teacher.

D. Approve Minutes

Please review the prior meeting minutes in advance and come to the meeting with any amendments in writing that can be added to the Zoom chat. This makes recording changes quick and easy.

Approve minutes for Finance Committee (FC) on March 15, 2022

II. Finance Committee (FC)

A. Review & Approve March Financials

During this piece of the meeting, Matt and Laylah will share what the FC Committee should be "looking for" in order to build those habits and mindsets.

Please review the school financials below prior to the meeting. Please try to ask questions to Matt or Laylah in advance so we are prepared to vote at the meeting.

1. Dashboard (high level view of main metrics)
2. Balance Sheet
3. Profit & Loss Statement/Income Statement
4. Budget vs. Actual Report & Forecast vs Actual Report
5. Statement of Cash Flows

6. Payroll and AP Certification

B. Review 5-7 year plan updates

Discuss 5-7 year budget & planning updates

- Revenue: updated revenue calculator but some supplemental funding may still be missing; OSPI to release official revenue tool soon
- Revenue: enrollment updated previously - how is the enrollment drive going?
- Expenses: year end analysis to be completed in June to update various line items
- Expenses: staffing reviewed previously, 5.5% raises budgeted

- Overall: a lot depending on Gladish response to proposal and whether WA Charters provides additional support; right now: PCM is projected to meet 30 days cash in year 1-3, then not in year 4, but then meeting 60 days cash in year 5 as the revenue increases materially with the addition of 9th grade.

C. Meet or exceed the commission financial framework monthly

Commission framework discussion

Please review prior to the meeting for a healthy discussion: [Financial Performance Framework](#)

-How do we want to incorporate this into our monthly practice?

D. Raza CSP Bridge Loan Renewal

Discuss Raza CSP Bridge Loan Renewal (September 1, 2022)

III. Other Business

IV. Goals

Check in monthly on our committee goals

A. Provide board training on key financial documents 3x this year

Training 1 happened last board meeting: feedback opportunity

-Glows/Grows

-where do we want to go next

Next dates:

June 21st

August 23rd

B. Meet or exceed the commission financial framework monthly

Check off in goals once complete

(discussed in section above)

C. Mock Audit for July

What do we need to do to prepare for this?

V. Closing Items

A. Adjourn Meeting

Grounding Docs: [FC Description & Responsibilities](#) , [Norms-We are LEADERS too-Structure and Responsibilities Overview](#), [Bylaws](#) (read committees section), [PCM Logic Model](#), [Org Charts](#)

School Wide Evaluation Tools (model fidelity): [EEMPS Rubric](#), [School-Wide Reflective Practice Inventory](#)

Resources: [Planning Yr Financials Considerations](#), [Example Dashboard Review](#), [Contract](#), Commission Financial Performance Framework

Coversheet

Approve Minutes

Section: I. Opening Items
Item: D. Approve Minutes
Purpose: Approve Minutes
Submitted by:
Related Material: Minutes for Finance Committee (FC) on March 15, 2022

APPROVED



PULLMAN **PUBLIC**
COMMUNITY **FREE**
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Pullman Community Montessori

Minutes

Finance Committee (FC)

Date and Time

Tuesday March 15, 2022 at 5:00 PM

Location

Keeping safety as our top priority, until further notice, all committee meeting will be conducted virtually over Zoom.

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Committee Members Present

A. Guyton (remote), C. Minogue, L. Sullivan (remote), M. Paolini (remote)

Committee Members Absent

J. Cassleman

Committee Members who arrived after the meeting opened

C. Minogue

I. Opening Items

A. Record Attendance

B. Call the Meeting to Order

L. Sullivan called a meeting of the Finance Committee Committee of Pullman Community Montessori to order on Tuesday Mar 15, 2022 at 5:07 PM.

C. Pleasantry

D. Approve Minutes

Motion to approve the minutes from Finance Committee (FC) on 01-18-22.
The committee **VOTED** to approve the motion.

E. Approve Minutes

A. Guyton made a motion to approve the minutes from Finance Committee (FC) on 02-17-22.
L. Sullivan seconded the motion.
The committee **VOTED** to approve the motion.

II. Finance Committee (FC)

A. Review & Approve February Financials

C. Minogue arrived at 5:11 PM.
Reviewed financials.

Rec. adjust language in future on dashboard (add yet if something hasn't been received but is expected).

Reference GAPP question (if bought 500 chairs even though individually \$50/chair if adds up over \$5,000 can capitalize?)

A. Guyton made a motion to recommend the board approve the February financials as presented.

C. Minogue seconded the motion.

The committee **VOTED** unanimously to approve the motion.

B. Create a plan for Board Training

Decided to defer to future meeting with higher need to review 7-yr budget projection and for the work that has been provided to the Board already (Governing for Greatness reading, 50+ questions) and what is planned for next meeting (Financial training for the Board).

This provides us some buffer time to plan at the next FC meeting for the remainder of this year and next year.

C.

Review 5-7 year plan updates

Laylah provided updates:

Reviewed what changes have occurred, how the budget has been tightened and thoroughly scrubbed in response, how future enrollment and growth has been adjusted in response, and what future plans and asks are in the works.

Explained more about what makes Montessori high fidelity and what areas can't be sacrificed. Discussed what buckets are different for Montessori and what that means for our budget.

III. Closing Items

A. Adjourn Meeting

There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 5:56 PM.

Respectfully Submitted,
A. Guyton

Documents used during the meeting

- 1. PCM Finance Dashboard February 2022.pdf
- 2. PCM Balance Sheet February 2022.pdf
- 3. PCM P&L February 2022.pdf
- 4a. PCM Detailed BvA February 2022.pdf
- 4b. PCM BvA February 2022.pdf
- 5. PCM Statement of Cash Flows February 2022.pdf
- 6. PCM Payroll and AP Certification February 2022.pdf
- 6a. PCM Auditing Officer Approval February 2022.pdf
- 6b. PCM Payroll Report February 2022.pdf
- 6c. PCM AP Register February 2022.pdf
- JGP Workbook PCM 03.07 - 7 years.xlsm

Grounding Docs: [FC Description & Responsibilities](#) , [Norms-We are LEADERS too-Structure and Responsibilities Overview](#), [Bylaws](#) (read committees section), [PCM Logic Model](#), [Org Charts](#)

School Wide Evaluation Tools (model fidelity): [EEMPS Rubric](#), [School-Wide Reflective Practice Inventory](#)

Resources: [Planning Yr Financials Considerations](#), [Example Dashboard Review](#), [Contract](#),
Commission Financial Performance Framework

Coversheet

Review & Approve March Financials

Section:	II. Finance Committee (FC)
Item:	A. Review & Approve March Financials
Purpose:	Vote
Submitted by:	
Related Material:	<ol style="list-style-type: none">1. PCM Finance Dashboard March 2022.pdf2. PCM Balance Sheet March 2022.pdf3. PCM Profit & Loss March 2022.pdf4. PCM BvA March 2022.pdf5. PCM Statement of Cash Flows March 2022.pdf6. PCM Payroll and AP Certification March 2022.pdf6a. PCM Auditing Officer Approval March 2022.pdf6b. PCM Payroll Report March 2022.pdf6c. PCM AP Register March 2022.pdf



	Metric <i>Description</i>	Result	Goal	Status	Notes
1.	Current Student Recruitment Count <i>Enrollment is the school's primary revenue driver</i>	100%	100%	○	<i>Current enrollment: 70 (AAFTE: 75) Budget: 73.5 SPED: 10 budget, 11.33 actual</i>
2.	Public Revenue Received as a % of overall budget <i>Measures rate of receipt of public funds to date</i>	56%	58%	○	<i>Slight lag in Federal claims, confident all will be spent</i>
3.	Private Revenue Received as a % of overall budget <i>Measures progress against fundraising goals</i>	40%	58%	○	<i>Jan WA Charters grant pmt not received</i>
4.	Expenditures to date as a % of overall budget <i>Measures actual spending against planned spending</i>	56%	58%	○	<i>6 months into FY = 58%</i>
5.	Cash on Hand <i>Measures operational and financial stability</i>	Current: \$154k Proj: \$176k	\$164k	○	<i>Cash is in a healthy position to meet financial obligations for the near future</i>

Additional notes for discussion:

Various lines over budget but not materially: staff development (\$3.5k), student recruitment (\$3.4k)

Interest expense \$13k over budget: being paid out of the interest reserve (not a cash expense), expense not included in budget revision

Current fiscal year count of missing documentation: \$10k

jg^P

Pullman Community Montessori

Balance Sheet As of March 31, 2022

	TOTAL		
	AS OF MAR 31, 2022	AS OF FEB 28, 2022 (PP)	CHANGE
ASSETS			
Current Assets			
Bank Accounts			
1000 Banner Bank x4353 - PUBLIC Checking	152,461.90	204,256.84	-51,794.94
1001 Banner Bank x4695 - PRIVATE Checking	1,226.38	1,229.38	-3.00
1005 Banner Bank x3234 - PUBLIC Savings	1,095.43	1,095.42	0.01
Total Bank Accounts	\$154,783.71	\$206,581.64	\$ -51,797.93
Accounts Receivable			
1100 Accounts Receivable (A/R)	166,026.22	169,059.68	-3,033.46
Total Accounts Receivable	\$166,026.22	\$169,059.68	\$ -3,033.46
Other Current Assets			
1150 Prepays & Other Assets	6,128.34	8,160.20	-2,031.86
Total Other Current Assets	\$6,128.34	\$8,160.20	\$ -2,031.86
Total Current Assets	\$326,938.27	\$383,801.52	\$ -56,863.25
Fixed Assets			
1501 Fixed Assets-Capitalized Equipment	46,770.36	46,770.36	0.00
1503 Fixed Assets-Leasehold Improvements	391,802.62	391,802.62	0.00
1504 Fixed Assets-Furniture, Fixtures & Other	68,838.42	68,838.42	0.00
1510 Facilities - In Progress	95,705.81	95,705.81	0.00
Total Fixed Assets	\$603,117.21	\$603,117.21	\$0.00
TOTAL ASSETS	\$930,055.48	\$986,918.73	\$ -56,863.25
LIABILITIES AND EQUITY			
Liabilities			
Current Liabilities			
Accounts Payable			
2100 Accounts Payable	15,717.40	37,580.44	-21,863.04
Total Accounts Payable	\$15,717.40	\$37,580.44	\$ -21,863.04
Other Current Liabilities			
2101 Accrued Accounts & Payroll Payable	38,390.40	34,476.24	3,914.16
2155 Retirement Payable - DRS	9,532.88	9,270.21	262.67
2156 Health Insurance Payable - SEBB	-17,811.00	-21,389.00	3,578.00
2158 LTD Payable	118.74	0.00	118.74
2171 Use Tax Payable	420.00	8,620.22	-8,200.22
Total Other Current Liabilities	\$30,651.02	\$30,977.67	\$ -326.65
Total Current Liabilities	\$46,368.42	\$68,558.11	\$ -22,189.69
Long-Term Liabilities			
2501 Construction Loan Payable	473,211.69	471,434.25	1,777.44
Total Long-Term Liabilities	\$473,211.69	\$471,434.25	\$1,777.44
Total Liabilities	\$519,580.11	\$539,992.36	\$ -20,412.25
Equity			
2998 Unrestricted Net Assets	450,257.24	447,957.24	2,300.00
2999 Restricted Net Assets	2,200.00	4,500.00	-2,300.00
Net Revenue	-41,981.87	-5,530.87	-36,451.00
Total Equity	\$410,475.37	\$446,926.37	\$ -36,451.00
TOTAL LIABILITIES AND EQUITY	\$930,055.48	\$986,918.73	\$ -56,863.25

Pullman Community Montessori

Profit and Loss

March 2022

	TOTAL			
	MAR 2022	FEB 2022 (PP)	CHANGE	SEP 2021 - MAR 2022 (YTD)
Revenue				
3100 Local donations	282.41	51.50	230.91	4,348.70
3201 Interest Income (Public)	0.01	0.02	-0.01	0.12
3520 Private Foundations / Grants				105,000.00
4000 General Apportionment	73,563.09	73,563.09	0.00	469,986.39
4021 Special Education - General Apportionment	1,975.00	1,974.99	0.01	12,618.00
4121 Special Education - State	8,940.38	8,940.39	-0.01	57,119.12
4155 Learning Assistance	1,197.50	38.15	1,159.35	7,650.68
4198 State - School Food Service				893.50
5124 Federal SPED - IDEA				7,514.00
5198 Federal - School Food Services (NSLP)	5,277.50	5,965.60	-688.10	25,932.65
5199 Federal - Misc Grants	2,880.00	41,492.74	-38,612.74	68,574.82
5200 Federal - CSP	14,322.42	17,355.88	-3,033.46	173,728.75
Total Revenue	\$108,438.31	\$149,382.36	\$ -40,944.05	\$933,366.73
GROSS PROFIT	\$108,438.31	\$149,382.36	\$ -40,944.05	\$933,366.73
Expenditures				
6005 Certificated - Executive Management	7,500.00	7,500.00	0.00	52,916.68
6010 Certificated - Instructional Management				26,666.70
6106 Classified - Operations Staff	4,395.30	4,395.30	0.00	28,019.26
6190 Classified - Other - Non -Instructional	5,353.32	5,100.00	253.32	26,237.32
6198 Classified - Lunch Staff	3,190.37	2,534.77	655.60	18,853.27
6270 Certificated - Teachers - Regular	17,663.11	17,663.12	-0.01	123,641.75
6271 Certificated - Teachers - Substitutes	4,049.52	1,694.77	2,354.75	11,137.55
6275 Certificated - Teachers - SPED	5,374.96	5,374.92	0.04	38,262.02
6373 Classified - Aides - Regular	7,451.22	5,341.23	2,109.99	52,046.78
7051 Social Security/Medicare/FUTA	3,035.30	2,960.38	74.92	22,148.95
7052 Worker's Compensation Insurance	479.35	397.91	81.44	3,074.06
7053 State Unemployment	846.63	763.89	82.74	4,753.71
7055 Retirement Contribution - DRS	7,139.84	6,427.36	712.48	49,048.88
7056 Health Insurance - SEBB	10,648.00	10,648.00	0.00	79,376.00
8010 Legal	501.74		501.74	501.74
8015 Oversight Fee (3%)	2,570.27	2,535.50	34.77	16,421.22
8035 Payroll & Accounting Services	9,431.50	8,000.00	1,431.50	57,431.50
8040 Special Ed Services	2,375.66	8,955.81	-6,580.15	28,820.01
8050 Contracted Services - Tech	75.46	37.73	37.73	20,996.76
8051 Contracted Services - Program Support / PD	4,716.66	1,216.66	3,500.00	12,016.62
8052 Contracted Services - Instructional		1,205.85	-1,205.85	1,205.85
8053 Contracted Services - Misc	8,125.00	8,645.00	-520.00	24,895.00
8054 Contracted Services - Afterschool	3,889.16	2,483.25	1,405.91	20,444.16
8055 Printing		564.51	-564.51	834.74

Pullman Community Montessori

Profit and Loss

March 2022

	TOTAL			
	MAR 2022	FEB 2022 (PP)	CHANGE	SEP 2021 - MAR 2022 (YTD)
8060 Dues & Memberships	839.76		839.76	2,551.76
8505 Board Expenses	833.33	983.33	-150.00	5,983.31
8510 Classroom / Teaching Supplies & Materials	604.76	3,929.62	-3,324.86	29,375.47
8515 Special Ed Supplies & Materials	48.67		48.67	1,119.30
8526 COVID-19 Expenses				635.29
8530 Equipment / Furniture	1,078.00	182.81	895.19	10,072.66
8535 Telephone / Internet	607.55	722.84	-115.29	4,628.32
8540 Technology - Hardware		244.86	-244.86	10,195.08
8541 Technology - Software	4,191.91	574.18	3,617.73	16,221.62
8564 Bank & Payment Processing Fees	10.29	24.63	-14.34	149.38
8565 Office Expense	2,413.44	944.59	1,468.85	6,783.29
8570 Staff Development	2,300.00	1,641.00	659.00	5,964.71
8575 Staff Recruitment				60.75
8580 Student Recruitment / Marketing	613.00	4,974.32	-4,361.32	6,387.11
8585 School Meals / Lunch	5,583.61	9,927.20	-4,343.59	35,276.05
8590 Travel (Staff)	95.58		95.58	95.58
8595 Fundraising	1.79	1.79	0.00	489.03
9005 Insurance Expense	893.16	893.24	-0.08	6,086.86
9010 Janitorial	142.23	142.30	-0.07	1,374.58
9015 Building and Land Rent / Lease	14,042.42	14,042.42	0.00	98,564.27
9020 Repairs & Maintenance Bld				107.80
9045 Interest Expense	1,777.44	1,957.65	-180.21	13,475.85
Total Expenditures	\$144,889.31	\$145,632.74	\$ -743.43	\$975,348.60
NET OPERATING REVENUE	\$ -36,451.00	\$3,749.62	\$ -40,200.62	\$ -41,981.87
NET REVENUE	\$ -36,451.00	\$3,749.62	\$ -40,200.62	\$ -41,981.87



Pullman Community Montessori FY 21-22 Budget Status Report March 2022

	Total			
	Actual	Budget	Over/(Under) Budget	% Received / Spent
Revenue				
Local Support	4,348.82	5,000.00	-651.18	86.98%
State Revenue - General	469,986.39	784,175.00	-314,188.61	59.93%
State Revenue - Special Purpose	78,281.30	133,751.00	-55,469.70	58.53%
Federal Revenue	275,750.22	552,639.00	-276,888.78	49.90%
Grants & Other Sources	105,000.00	260,500.00	-155,500.00	40.31%
Total Revenue	\$ 933,366.73	\$ 1,736,065.00	-\$ 802,698.27	53.76%
Gross Profit	\$ 933,366.73	\$ 1,736,065.00	-\$ 802,698.27	53.76%
Expenditures				
Salaries	377,781.33	653,932.00	-276,150.67	57.77%
Personnel Taxes & Benefits	158,401.60	310,590.00	-152,188.40	51.00%
Contracted Services	182,732.86	323,794.00	-141,061.14	56.43%
School Operations	136,823.45	226,211.00	-89,387.55	60.48%
Facility Operations & Maintenance	119,609.36	179,368.00	-59,758.64	66.68%
Total Expenditures	\$ 975,348.60	\$ 1,693,895.00	-\$ 718,546.40	57.58%
Net Operating Revenue	-\$ 41,981.87	\$ 42,170.00	-\$ 84,151.87	-99.55%
Net Revenue	-\$ 41,981.87	\$ 42,170.00	-\$ 84,151.87	-99.55%
Capital Expenditures				
1501 Fixed Assets-Capitalized Equipment (Tech)	11,113.85	17,206.00	-6,092.15	64.59%
1504 Fixed Assets-Furniture, Fixtures & Other	0.00	46,710.00	-46,710.00	0.00%
Total Capital Expenditures	11,113.85	63,916.00	-52,802.15	17.39%
All Expenditures	986,462.45	1,757,811.00	-771,348.55	56.12%

Pullman Community Montessori

Statement of Cash Flows

January - March, 2022

	JAN 2022	FEB 2022	MAR 2022	TOTAL
OPERATING ACTIVITIES				
Net Revenue	-92,044.06	3,749.62	-36,451.00	\$ - 124,745.44
Adjustments to reconcile Net Revenue to Net Cash provided by operations:				\$0.00
1100 Accounts Receivable (A/R)	42,948.95	50,023.27	3,033.46	\$96,005.68
1150 Prepays & Other Assets	2,494.37	2,031.94	2,031.86	\$6,558.17
2100 Accounts Payable	11,022.94	23,698.68	-21,863.04	\$12,858.58
2101 Accrued Accounts & Payroll Payable	2,568.73	-2,615.01	3,914.16	\$3,867.88
2155 Retirement Payable - DRS	-2,155.26	-90.09	262.67	\$ -1,982.68
2156 Health Insurance Payable - SEBB	-236.50	-1,183.50	3,578.00	\$2,158.00
2158 LTD Payable	-316.11	0.00	118.74	\$ -197.37
2171 Use Tax Payable	292.87	92.53	-8,200.22	\$ -7,814.82
2202 Loan Payable - short-term	-62,894.93			\$ -62,894.93
Total Adjustments to reconcile Net Revenue to Net Cash provided by operations:	-6,274.94	71,957.82	-17,124.37	\$48,558.51
Net cash provided by operating activities	\$ - 98,319.00	\$75,707.44	\$ - 53,575.37	\$ -76,186.93
INVESTING ACTIVITIES				
1510 Facilities - In Progress	2.00			\$2.00
Net cash provided by investing activities	\$2.00	\$0.00	\$0.00	\$2.00
FINANCING ACTIVITIES				
2501 Construction Loan Payable	1,947.73	1,957.65	1,777.44	\$5,682.82
2998 Unrestricted Net Assets			2,300.00	\$2,300.00
2999 Restricted Net Assets			-2,300.00	\$ -2,300.00
Net cash provided by financing activities	\$1,947.73	\$1,957.65	\$1,777.44	\$5,682.82
NET CASH INCREASE FOR PERIOD	\$ - 96,369.27	\$77,665.09	\$ - 51,797.93	\$ -70,502.11

AUDITING OFFICER CERTIFICATION AND APPROVAL
(CHAPTER 42.24 RCW)

I, the undersigned, do hereby certify under penalty of perjury for the following vouchers, that the materials have been furnished, the services rendered or the labor performed as described herein and that the claim is a just, due and unpaid obligation against Pullman Community Montessori, and that I am authorized to authenticate and certify so said claim.

Pullman Community Montessori General Fund

March AP register totaling: \$106,174.13

Pay dates within 03/01/22 - 03/31/22

Board Date 04/26/22

Signature of Auditing Officer

Date

**Pullman Community Montessori
Payroll Summary**

Mar-22



Pay Code Totals

Custodian	-
Kitchen Staff	2,729.10
Office Administration	9,388.62
School Administration	7,500.00
Special Education Staff	5,374.94
Student Support Staff	8,171.79
Substitute Teacher	788.81
Teacher	17,663.12
Total	51,616.38

Deduction Totals

State Pension	3,620.76
State Employees Benefits Board	1,251.00
Supplemental LTD	118.74
Wage Garnishments	-
Federal Income Tax	3,225.38
Social Security	2,197.67
Medicare	730.30
WA Long Term Care Insurance	(286.78)
WA Workers' Comp Insurance	221.25
WA Family and Medical Leave Insurance	226.76
Total	11,305.08

Benefits Totals

State Pension	6,767.34
State Employees Benefits Board	10,648.00
Social Security	2,197.67
Medicare	730.30
WA SUI	784.59
WA EAF	10.34
WA Family and Medical Leave Insurance	-
WA Workers' Comp Insurance	433.23
Total	21,571.47

Direct Deposit Total **40,311.30**

Pullman Community Montessori

Bill Payment List

March 2022

DATE	NUM	VENDOR	AMOUNT
1000 Banner Bank x4353 - PUBLIC Checking			
03/07/2022		First Step Internet	-300.00
03/07/2022		Galexis Technologies	-282.59
03/07/2022		HCA - FSA/DCAP	-480.00
03/07/2022		HCA - SEBB	-13,080.00
03/07/2022		Nathaniel A Porter	-1,291.00
03/07/2022		PresenceLearning, Inc	-5,755.81
03/07/2022		WA State Charter Schools Association	-3,200.00
03/07/2022		Benjamin Heft	-158.19
03/08/2022		Cynthia LaMonica	-1,679.01
03/04/2022	EFT	URM Stores Inc	-4,327.19
03/11/2022	EFT	WA Dept of Retirement Systems	-10,125.43
03/10/2022	EFT	Great American Insurance Group	-634.73
03/14/2022	EFT	Friends of Gladish	-14,042.42
03/15/2022		Apex Law Group PLLC	-501.74
03/15/2022		Audalia Creative	-75.00
03/15/2022		Buffalo Cloud Consulting, LLC	-1,125.00
03/15/2022		Ccooper Services	-125.00
03/15/2022		FIRST Insurance Funding	-276.56
03/15/2022		Fork Refrigeration, Inc	-142.30
03/15/2022		Heutink USA (Nienhuis)	-962.81
03/15/2022		J & H Printing, Inc	-2,771.65
03/15/2022		Nathaniel A Porter	-36.67
03/15/2022		NEWESD 101	-3,625.00
03/15/2022		Teton Science Schools	-1,205.85
03/15/2022		The Standard Insurance Company	-122.64
03/15/2022		Whitman County Health Department	-200.00
03/14/2022	EFT	WA Dept of Revenue	-8,234.98
03/31/2022	EFT	Joule Growth Partners	-8,000.00
03/29/2022		Benjamin Heft	-112.70
03/29/2022		Ccooper Services	-145.00
03/29/2022		Emily Klein	-21.25
03/29/2022		Families Together for People with Disabilities	-25.00
03/29/2022		First Step Internet	-300.00
03/29/2022		Galexis Technologies	-75.46
03/29/2022		HCA - SEBB	-8,321.00
03/29/2022		Nathaniel A Porter	-22.33
03/29/2022		PresenceLearning, Inc	-2,375.66
03/29/2022		Spokane International Academy	-8,125.00
03/29/2022		YMCA of the Palouse	-3,889.16
Total for 1000 Banner Bank x4353 - PUBLIC Checking			\$ -106,174.13

Coversheet

Review 5-7 year plan updates

Section: II. Finance Committee (FC)
Item: B. Review 5-7 year plan updates
Purpose: Discuss
Submitted by:
Related Material: JGP Workbook PCM 04.11 - 7 years - New Rev Calc.xlsm

Notice

The following file is attached to this PDF. You will need to open this packet in an application that supports attachments to pdf files, e.g. [Adobe Reader](#):

JGP Workbook PCM 04.11 - 7 years - New Rev Calc.xlsm

Coversheet

Meet or exceed the commission financial framework monthly

Section: II. Finance Committee (FC)
Item: C. Meet or exceed the commission financial framework monthly
Purpose: Discuss
Submitted by:
Related Material: Financial Framework Condensed Tracker (2021-22).xlsx

Notice

The following file is attached to this PDF. You will need to open this packet in an application that supports attachments to pdf files, e.g. [Adobe Reader](#):

Financial Framework Condensed Tracker (2021-22).xlsx

Coversheet

Raza CSP Bridge Loan Renewal

Section: II. Finance Committee (FC)
Item: D. Raza CSP Bridge Loan Renewal
Purpose: Discuss
Submitted by:
Related Material: PCM - Raza Bridge Loan Extension.pdf



Pullman Community Montessori
115 NW State St, Suite 215
Pullman, WA 99163
509-336-5909

Date: 04/11/2022

To: Raza Development Fund

Subject: Pullman Community Montessori – CSP Bridge Loan Extension

Dear Raza,

Pullman Community Montessori is writing to exercise the CSP bridge loan extension option as of September 1, 2023.

Sincerely,

Laylah Sullivan
Head of School
lsullivan@mypcm.org