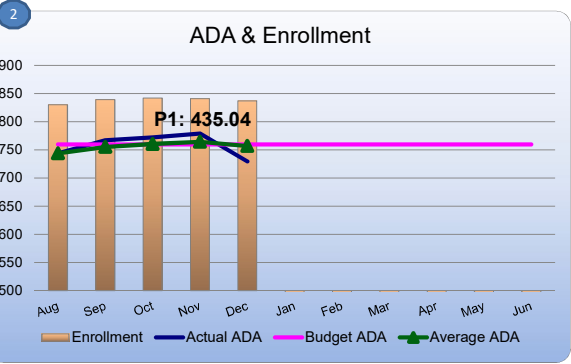


# YPI CHARTER SCHOOLS - Financial Dashboard (December 2021)

## 1 Key Performance Indicators

ADA vs. Budget ● Cash on Hand ●  
 Net Income / (Loss) ● Year-End Cash ●



## KEY POINTS

PPP Loan has been forgiven by SBA in full. The following amounts have been transferred from Central Admin to schools:

BCCS - \$614,605  
 MORCS - \$598,644  
 BCHS - \$314,251

Cash on hand at June 30, 2021 is forecasted to be \$6.5M which represents 40.4% of total expenses.

## 3 Average Daily Attendance Analysis

Category	Actual through Month 5	Forecasted P2	Budgeted P2	Better/ (Worse)	Prior Month Forecast	Prior Year P2
Enrollment	837	832	793	39	837	704
ADA %	90.6%	91.0%	91.0%	0.0%	89.2%	95.0%
Average ADA	756.80	755.99	759.80	(3.81)	746.29	668.80

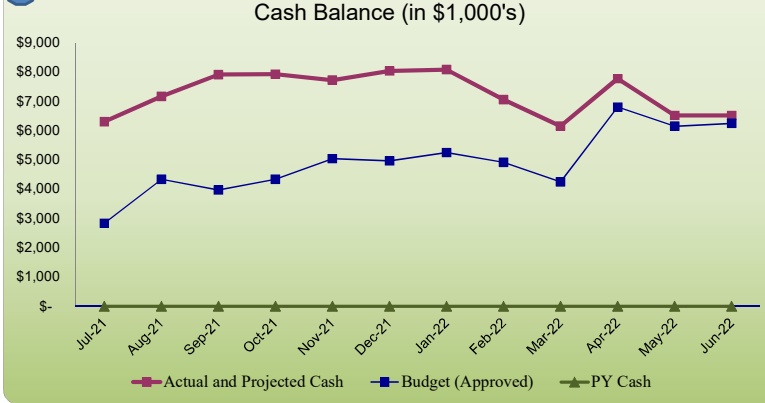
## 4 LCFF Supplemental & Concentration Grant Factors

Category	Budget	Forecast	Variance	Prior Year
Unduplicated Pupil %	88.0%	89.4%	1.4%	91.9%
3-Year Average %	89.9%	90.3%	0.4%	89.1%
District UPP C. Grant Cap	85.1%	85.1%	-0.0%	85.1%

## 5 INCOME STATEMENT

INCOME STATEMENT	Forecast	VS. Budget		VS. Last Month		FY 21-22 YTD			Historical	
	As of 12/31/21	FY 21-22 Budget	Variance B/(W)	Prior Month FC	Variance B/(W)	Actual YTD	Budget YTD	Variance B/(W)	FY 20-21	FY 19-20
Local Control Funding Formula	9,174,076	8,911,034	263,041	9,161,916	12,160	4,026,032	3,964,293	61,739	9,729,105	9,678,468
Federal Revenue	3,943,068	4,481,227	(538,159)	3,952,664	(9,596)	563,036	146,709	416,327	3,574,745	2,456,659
State Revenue	1,410,629	1,368,656	41,973	1,429,390	(18,761)	368,179	705,827	(337,649)	700,580	640,244
Other Local Revenue	2,354,728	558,426	1,796,302	2,353,749	979	2,110,557	303,932	1,806,625	672,847	710,870
Grants/Fundraising	91,315	-	91,315	88,698	2,618	91,315	-	91,315	22,402	63,155
<b>TOTAL REVENUE</b>	<b>16,973,816</b>	<b>15,319,344</b>	<b>1,654,472</b>	<b>16,986,417</b>	<b>(12,600)</b>	<b>7,159,119</b>	<b>5,120,761</b>	<b>2,038,358</b>	<b>14,699,678</b>	<b>13,549,396</b>
Total per ADA	22,452	20,162	2,290	22,469	(17)				21,979	15,389
w/o Grants/Fundraising	22,332	20,162	2,169	22,352	(20)				21,946	15,317
Certificated Salaries	4,681,420	4,483,834	(197,586)	4,617,319	(64,101)	2,205,681	2,134,467	(71,214)	3,929,911	3,675,713
Classified Salaries	2,015,582	1,928,374	(87,208)	2,021,213	5,630	966,960	903,912	(63,048)	1,721,444	2,151,200
Benefits	2,032,423	2,113,860	81,437	2,166,001	133,578	1,081,843	1,044,051	(37,792)	1,764,328	1,819,970
Student Supplies	1,547,703	1,167,552	(380,150)	1,477,509	(70,193)	652,899	733,663	80,763	1,177,030	1,131,811
Operating Expenses	5,741,839	5,267,593	(474,246)	5,713,936	(27,902)	1,698,058	2,644,227	946,170	4,872,782	4,329,654
Other	1,108,147	1,130,328	22,182	1,107,954	(193)	545,648	571,464	25,816	1,308,038	1,229,834
<b>TOTAL EXPENSES</b>	<b>17,127,113</b>	<b>16,091,541</b>	<b>(1,035,571)</b>	<b>17,103,932</b>	<b>(23,181)</b>	<b>7,151,089</b>	<b>8,031,785</b>	<b>880,695</b>	<b>14,773,534</b>	<b>14,338,181</b>
Total per ADA	22,655	21,179	(1,477)	22,625	31				22,090	16,285
<b>NET INCOME / (LOSS)</b>	<b>(153,297)</b>	<b>(772,198)</b>	<b>618,901</b>	<b>(117,515)</b>	<b>(35,782)</b>	<b>8,029</b>	<b>(2,911,024)</b>	<b>2,893,237</b>	<b>(73,856)</b>	<b>(788,786)</b>
OPERATING INCOME	815,256	203,454	611,801	850,844	(35,588)	493,632	(2,417,378)	2,911,011	1,068,220	363,965
EBITDA	954,850	358,131	596,719	990,439	(35,588)	553,677	(2,339,580)	2,893,237	1,234,183	441,048

## 6 Cash Balance (in \$1,000's)



Year-End Cash Balance		
Projected	Budget	Variance
6,520,837	6,248,328	272,509

## 7 Balance Sheet

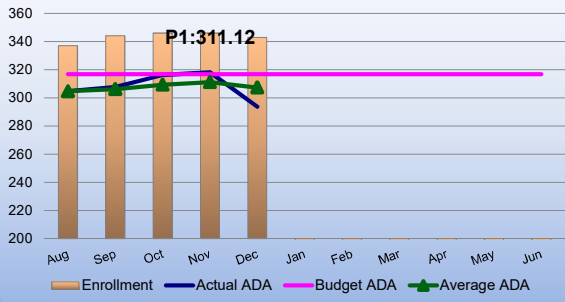
Balance Sheet	6/30/2021	11/30/2021	12/31/2021	6/30/2022 FC
<b>Assets</b>				
Cash, Operating	6,561,532	7,726,835	8,038,623	6,520,837
Cash, Restricted	0	0	0	0
Accounts Receivable	3,974,739	676,465	676,465	2,211,770
Due From Others	115,362	7,567	7,567	7,567
Other Assets	208,509	47,991	48,041	342,051
Net Fixed Assets	27,913,430	27,525,340	27,444,625	26,961,676
<b>Total Assets</b>	<b>38,773,573</b>	<b>35,984,198</b>	<b>36,215,321</b>	<b>36,043,901</b>
<b>Liabilities</b>				
A/P & Payroll	2,452,366	1,616,881	1,583,661	1,610,778
Due to Others	473,102	388,123	388,123	460,551
Deferred Revenue	881,492	879,003	879,003	879,003
Total Debt	9,054,588	7,471,461	7,444,479	7,334,841
<b>Total Liabilities</b>	<b>12,861,547</b>	<b>10,355,468</b>	<b>10,295,266</b>	<b>10,285,173</b>
<b>Equity</b>				
Beginning Fund Bal.	26,025,315	25,912,026	25,912,026	25,912,026
Net Income/(Loss)	(113,289)	(283,296)	8,029	(153,297)
<b>Total Equity</b>	<b>25,912,026</b>	<b>25,628,730</b>	<b>25,920,055</b>	<b>25,758,729</b>
<b>Total Liabilities &amp; Equity</b>	<b>38,773,573</b>	<b>35,984,198</b>	<b>36,215,321</b>	<b>36,043,902</b>
Available Line of Credit	500,000	500,000	500,000	500,000
Days Cash on Hand	176	175	182	147
Cash Reserve %	48.1%	47.9%	49.7%	40.4%

# BERT CORONA CHARTER SCHOOL - Financial Dashboard (December 2021)

## 1 Key Performance Indicators

ADA vs. Budget ● Cash on Hand ●  
 Net Income / (Loss) ● Year-End Cash ●

## 2 ADA & Enrollment



## KEY POINTS

P1 ADA was 311.12. ADA through Month 5 is 307.36 or 89.6% with ending enrollment of 343 students. Future months enrollment is forecasted at 340 students with ADA of 90%.

Net Income is forecasted to be \$163K, \$155K better than budgeted.

Revenue is projected to be higher than budgeted by \$585K primarily due to PPP Revenue.

Expense is projected to be higher than budget by \$430K.

- Salaries \$160K
- Nutrition Expense \$283K
- Vendor Repairs \$100K

Cash on hand at June 30, 2021 is forecasted to be \$2.8M which represents 37.6% of total expenses.

## 3 Average Daily Attendance Analysis

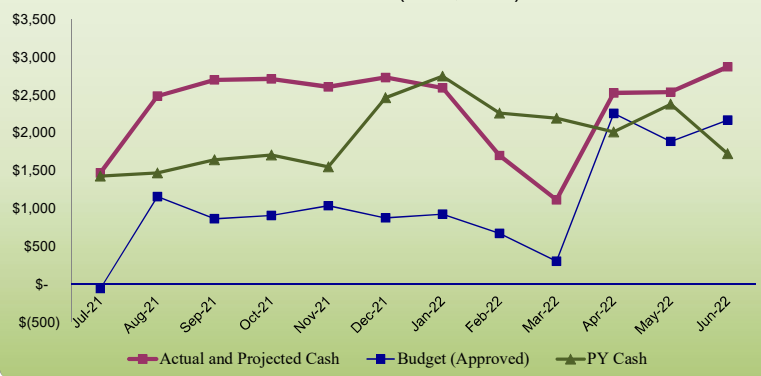
Category	Actual through Month 5	Forecasted P2	Budgeted P2	Better/ (Worse)	Prior Month Forecast	Prior Year P2
Enrollment	343	340	330	10	330	371
ADA %	89.6%	90.0%	96.0%	-6.0%	95.1%	96.0%
Average ADA	307.36	306.84	316.80	(9.96)	313.95	356.16

## 4 LCFF Supplemental & Concentration Grant Factors

Category	Budget	Forecast	Variance	Prior Year
Unduplicated Pupil %	84.8%	84.3%	-0.5%	88.8%
3-Year Average %	84.9%	84.8%	-0.2%	83.5%
District UPP C. Grant Cap	85.1%	85.2%	0.1%	85.2%

INCOME STATEMENT	Forecast	VS. Budget		VS. Last Month		FY 21-22 YTD			Historical	
	As of 12/31/21	FY 21-22 Budget	Variance B/(W)	Prior Month FC	Variance B/(W)	Actual YTD	Budget YTD	Variance B/(W)	FY 20-21	FY 19-20
Local Control Funding Formula	3,500,605	3,502,671	(2,066)	3,587,950	(87,345)	1,517,797	1,506,270	11,527	3,693,874	3,683,607
Federal Revenue	2,880,478	3,039,984	(159,507)	2,879,353	1,125	244,190	52,677	191,512	2,386,358	1,752,401
State Revenue	622,972	578,073	44,899	624,728	(1,756)	154,693	270,416	(115,723)	384,903	376,784
Other Local Revenue	888,572	218,244	670,328	893,952	(5,381)	790,115	122,679	667,436	283,291	272,418
Grants/Fundraising	31,650	-	31,650	31,650	0	31,650	-	31,650	15,000	36,500
<b>TOTAL REVENUE</b>	<b>7,924,276</b>	<b>7,338,972</b>	<b>585,304</b>	<b>8,017,633</b>	<b>(93,356)</b>	<b>2,738,445</b>	<b>1,952,043</b>	<b>786,402</b>	<b>6,763,426</b>	<b>6,121,710</b>
Total per ADA	25,825	23,166	2,659	26,130	(304)				18,990	17,280
w/o Grants/Fundraising	25,722	23,166	2,556	26,027	(304)				18,948	17,177
Certificated Salaries	1,495,110	1,448,481	(46,629)	1,492,823	(2,287)	709,163	696,337	(12,826)	1,399,355	1,248,899
Classified Salaries	770,590	656,994	(113,597)	781,086	10,496	353,009	293,738	(59,270)	581,292	964,766
Benefits	660,494	698,283	37,789	698,457	37,964	341,868	344,413	2,545	608,949	680,531
Student Supplies	736,448	485,400	(251,049)	711,237	(25,211)	292,683	339,105	46,423	478,901	518,477
Operating Expenses	3,997,337	3,932,114	(65,223)	3,998,519	1,182	957,716	1,972,599	1,014,884	3,423,537	2,787,938
Other	101,111	109,452	8,340	101,141	30	51,249	59,589	8,340	265,986	267,045
<b>TOTAL EXPENSES</b>	<b>7,761,091</b>	<b>7,330,723</b>	<b>(430,368)</b>	<b>7,783,264</b>	<b>22,173</b>	<b>2,705,686</b>	<b>3,705,782</b>	<b>1,000,096</b>	<b>6,758,019</b>	<b>6,467,657</b>
Total per ADA	25,294	23,140	(2,154)	25,366	(72)				18,975	18,256
<b>NET INCOME / (LOSS)</b>	<b>163,186</b>	<b>8,250</b>	<b>154,936</b>	<b>234,369</b>	<b>(71,183)</b>	<b>32,759</b>	<b>(1,753,739)</b>	<b>1,778,158</b>	<b>5,408</b>	<b>(345,947)</b>
<b>OPERATING INCOME</b>	<b>264,297</b>	<b>117,701</b>	<b>146,596</b>	<b>335,510</b>	<b>(71,213)</b>	<b>84,008</b>	<b>(1,694,150)</b>	<b>1,778,158</b>	<b>271,394</b>	<b>(84,586)</b>
<b>EBITDA</b>	<b>264,297</b>	<b>117,701</b>	<b>146,596</b>	<b>335,510</b>	<b>(71,213)</b>	<b>84,008</b>	<b>(1,694,150)</b>	<b>1,778,158</b>	<b>271,394</b>	<b>(78,902)</b>

## 6 Cash Balance (in \$1,000's)



Year-End Cash Balance		
Projected	Budget	Variance
2,878,172	2,171,756	706,417

## 7 Balance Sheet

Balance Sheet	6/30/2021	11/30/2021	12/31/2021	6/30/2022 FC
<b>Assets</b>				
Cash, Operating	1,729,523	2,612,961	2,736,188	2,878,172
Cash, Restricted	0	0	0	0
Accounts Receivable	2,212,545	646,264	646,264	1,237,587
Due From Others	3,892	7,086	7,086	7,086
Other Assets	70,843	12,370	12,420	127,122
Net Fixed Assets	304,397	261,557	253,149	203,286
<b>Total Assets</b>	<b>4,321,200</b>	<b>3,540,238</b>	<b>3,655,107</b>	<b>4,453,254</b>
<b>Liabilities</b>				
A/P & Payroll	1,194,099	487,412	474,196	1,124,976
Due to Others	38,963	62,503	62,503	79,444
Deferred Revenue	293,503	291,014	291,014	291,014
Total Debt	0	0	0	0
<b>Total Liabilities</b>	<b>1,526,565</b>	<b>840,929</b>	<b>827,713</b>	<b>1,495,434</b>
<b>Equity</b>				
Beginning Fund Bal.	2,789,227	2,794,635	2,794,635	2,794,635
Net Income/(Loss)	5,408	(95,325)	32,759	163,186
<b>Total Equity</b>	<b>2,794,635</b>	<b>2,699,310</b>	<b>2,827,394</b>	<b>2,957,821</b>
<b>Total Liabilities &amp; Equity</b>	<b>4,321,200</b>	<b>3,540,238</b>	<b>3,655,107</b>	<b>4,453,254</b>
Days Cash on Hand	97	124	130	137
Cash Reserve %	26.6%	34.0%	35.7%	37.6%

**BERT CORONA CHARTER SCHOOL**  
**Financial Analysis**  
**December 2021**

**Net Income**

Bert Corona Charter School is projected to achieve a net income of \$163K in FY21-22 compared to \$8K in the board approved budget. Reasons for this positive \$155K variance are explained below in the Income Statement section of this analysis.

**Balance Sheet**

As of December 31, 2021, the school's cash balance was \$2.74M. By June 30, 2022, the school's cash balance is projected to be \$2.88M, which represents a 38% reserve.

As of December 31, 2021, the Accounts Receivable balance was \$646K, down from \$646K in the previous month, due to the receipt of revenue earned in FY20-21.

As of December 31, 2021, the Accounts Payable balance, including payroll liabilities, totaled \$474K, compared to \$487K in the prior month.

As of December 31, 2021, BCCS had a zero debt.

**Income Statement**

*Revenue*

Total revenue for FY21-22 is projected to be \$7.92M, which is \$585K or 8.0% over budgeted revenue of \$7.34M.

**Child Nutrition Federal Revenue** – is projected to be above budget by \$331K due to higher participation rates for the Nutrition Program. This higher revenue is offset by higher nutrition costs

**Other Federal Revenue** - is projected to be under budget by \$485K due to moving ESSER II and III funds into the future years.

**Other Local Revenue** - is projected to be over budget by \$623K due to forgiveness of PPP Loan.

*Expenses*

Total expenses for FY21-22 are projected to be \$7.76M, which is \$430K or 5.9% over budgeted expenditures of \$7.33M.

**Certificated Salaries** are projected to be higher than budget by \$47K

**Classified Salaries** are projected to be higher than budget by \$114K

**Nutrition Program Food Supplies** are projected to be higher than budget by \$282K due to higher participation rates for the nutrition program

*This report will discuss revenue and expenditure variances from the Board-approved budget that are above \$20,000 and 10%.*

**Vendor Repairs** are projected to be higher than budget by \$100K

**Depreciation Expense** is projected to be higher than budget by \$30K

**Intra-Agency Fees** are projected to be lower than budget by \$88K due to moving some of the salaries directly to the schools

## ADA

Budgeted average ADA for FY21-22 is 316.80 based on an enrollment of 330 and a 96.0% attendance rate.

The forecast assumes an ADA of 306.84 based on an enrollment of 340 and a 90.0% attendance rate.

In Month 5, ADA was 293.74 with 343 students enrolled at the end of the month and a 85.6% ADA rate.

Average ADA for the year (through Month 5) is 307.36 (a 89.6% ADA rate for the year to date).

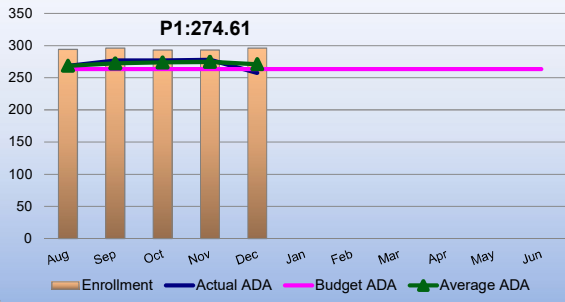
*This report will discuss revenue and expenditure variances from the Board-approved budget that are above \$20,000 and 10%.*

# MONSEÑOR OSCAR ROMERO CHARTER SCHOOL - Financial Dashboard (December 2021)

## 1 Key Performance Indicators

ADA vs. Budget ● Cash on Hand ●  
 Net Income / (Loss) ● Year-End Cash ●

## 2 ADA & Enrollment



## KEY POINTS

P1 ADA 270.95. ADA through Month 5 is 270.95 or 92.0% with ending enrollment of 296 students. Future months enrollment is forecasted at 294 students with ADA of 92%.

Operating Income is forecasted to be \$427K, \$391K better than budgeted.

Revenue is projected to be higher than budgeted by \$678K primarily due to PPP Revenue.

Expense is projected to be higher than budget by \$289K.

Cash on hand at June 30, 2021 is forecasted to be \$3.2M which represents 65.4% of total expenses.

## 3 Average Daily Attendance Analysis

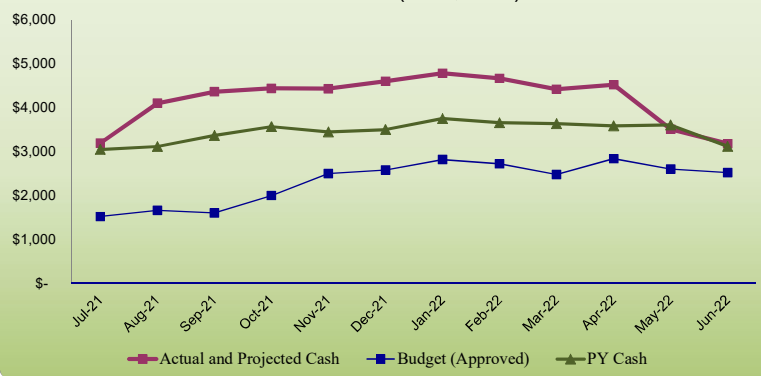
Category	Actual through Month 5	Forecasted P2	Budgeted P2	Better/ (Worse)	Prior Month Forecast	Prior Year P2
Enrollment	296	294	273	21	273	353
ADA %	92.0%	92.0%	96.5%	-4.5%	97.7%	97.0%
Average ADA	270.95	270.77	263.45	7.32	266.79	345.07

## 4 LCFF Supplemental & Concentration Grant Factors

Category	Budget	Forecast	Variance	Prior Year
Unduplicated Pupil %	93.4%	96.3%	2.9%	94.7%
3-Year Average %	94.7%	95.6%	0.8%	95.5%
District UPP C. Grant Cap	85.1%	85.2%	0.1%	85.2%

INCOME STATEMENT	Forecast	VS. Budget		VS. Last Month		FY 21-22 YTD			Historical	
	As of 12/31/21	FY 21-22 Budget	Variance B/(W)	Prior Month FC	Variance B/(W)	Actual YTD	Budget YTD	Variance B/(W)	FY 20-21	FY 19-20
Local Control Funding Formula	3,149,627	2,953,744	195,884	3,096,035	53,592	1,516,272	1,479,111	37,161	3,728,522	3,696,024
Federal Revenue	763,317	952,585	(189,268)	764,335	(1,018)	225,141	62,645	162,496	724,116	497,807
State Revenue	523,271	510,992	12,279	522,436	835	160,256	286,173	(125,917)	238,219	207,888
Other Local Revenue	821,020	196,491	624,529	818,008	3,012	741,759	118,859	622,900	240,624	287,391
Grants/Fundraising	34,750	-	34,750	34,150	600	34,750	-	34,750	7,402	13,453
<b>TOTAL REVENUE</b>	<b>5,291,985</b>	<b>4,613,811</b>	<b>678,174</b>	<b>5,234,964</b>	<b>57,021</b>	<b>2,678,179</b>	<b>1,946,788</b>	<b>731,391</b>	<b>4,938,883</b>	<b>4,702,564</b>
<i>Total per ADA</i>	<i>19,544</i>	<i>17,513</i>	<i>2,031</i>	<i>19,334</i>	<i>211</i>	<i>19,544</i>	<i>17,513</i>	<i>2,031</i>	<i>14,313</i>	<i>13,628</i>
<i>w/o Grants/Fundraising</i>	<i>19,416</i>	<i>17,513</i>	<i>1,903</i>	<i>19,207</i>	<i>208</i>	<i>19,416</i>	<i>17,513</i>	<i>1,903</i>	<i>14,291</i>	<i>13,589</i>
Certificated Salaries	1,530,088	1,428,371	(101,717)	1,438,127	(91,961)	706,859	674,655	(32,204)	1,286,989	1,217,447
Classified Salaries	536,001	478,390	(57,611)	531,101	(4,901)	259,959	221,642	(38,317)	470,594	526,357
Benefits	567,151	575,950	8,800	610,522	43,371	280,928	282,598	1,670	526,661	564,446
Student Supplies	610,838	500,606	(110,233)	582,492	(28,347)	256,259	289,891	33,633	496,892	419,672
Operating Expenses	1,466,504	1,439,683	(26,821)	1,442,609	(23,895)	605,975	725,412	119,438	1,378,155	1,512,858
Other	974,476	972,994	(1,482)	974,242	(234)	485,379	487,291	1,912	972,513	888,494
<b>TOTAL EXPENSES</b>	<b>5,685,058</b>	<b>5,395,994</b>	<b>(289,064)</b>	<b>5,579,092</b>	<b>(105,967)</b>	<b>2,595,359</b>	<b>2,681,489</b>	<b>86,130</b>	<b>5,131,804</b>	<b>5,129,275</b>
<i>Total per ADA</i>	<i>20,996</i>	<i>20,482</i>	<i>(514)</i>	<i>20,605</i>	<i>391</i>	<i>20,996</i>	<i>20,482</i>	<i>(514)</i>	<i>14,872</i>	<i>14,864</i>
<b>NET INCOME / (LOSS)</b>	<b>(393,073)</b>	<b>(782,183)</b>	<b>389,110</b>	<b>(344,128)</b>	<b>(48,945)</b>	<b>82,820</b>	<b>(734,701)</b>	<b>815,610</b>	<b>(192,920)</b>	<b>(426,711)</b>
<b>OPERATING INCOME</b>	<b>426,727</b>	<b>36,135</b>	<b>390,592</b>	<b>475,438</b>	<b>(48,711)</b>	<b>493,072</b>	<b>(325,229)</b>	<b>818,301</b>	<b>626,451</b>	<b>392,763</b>
<b>EBITDA</b>	<b>581,404</b>	<b>190,811</b>	<b>390,592</b>	<b>630,115</b>	<b>(48,711)</b>	<b>568,199</b>	<b>(247,410)</b>	<b>815,610</b>	<b>779,592</b>	<b>461,783</b>

## 6 Cash Balance (in \$1,000's)



Year-End Cash Balance		
Projected	Budget	Variance
3,181,442	2,520,383	661,059

## 7 Balance Sheet

Balance Sheet	6/30/2021	11/30/2021	12/31/2021	6/30/2022 FC
<b>Assets</b>				
Cash, Operating	3,116,608	4,432,931	4,601,448	3,181,442
Cash, Restricted	0	0	0	0
Accounts Receivable	1,057,853	20,356	20,356	601,905
Due From Others	111,237	237	237	237
Other Assets	62,066	3,496	3,496	115,029
Net Fixed Assets	27,474,708	27,147,226	27,078,842	26,669,294
<b>Total Assets</b>	<b>31,822,472</b>	<b>31,604,247</b>	<b>31,704,379</b>	<b>30,567,907</b>
<b>Liabilities</b>				
A/P & Payroll	925,173	800,611	804,263	209,063
Due to Others	323,014	325,620	325,620	369,877
Deferred Revenue	423,558	423,558	423,558	423,558
Total Debt	7,527,088	7,471,461	7,444,480	7,334,842
<b>Total Liabilities</b>	<b>9,198,833</b>	<b>9,021,249</b>	<b>8,997,920</b>	<b>8,337,340</b>
<b>Equity</b>				
Beginning Fund Bal.	22,855,993	22,623,639	22,623,639	22,623,639
Net Income/(Loss)	(232,354)	(40,642)	82,820	(393,073)
Total Equity	22,623,639	22,582,997	22,706,459	22,230,566
<b>Total Liabilities &amp; Equity</b>	<b>31,822,472</b>	<b>31,604,246</b>	<b>31,704,379</b>	<b>30,567,906</b>
Days Cash on Hand	264	340	345	239
Cash Reserve %	72.3%	93.1%	94.6%	65.4%

**MONSEÑOR OSCAR ROMERO CHARTER SCHOOL**  
**Financial Analysis**  
**December 2021**

**Net Income**

Monsenor Oscar Romero Charter School is projected to achieve a net income of -\$393K in FY21-22 compared to -\$782K in the board approved budget. Reasons for this positive \$389K variance are explained below in the Income Statement section of this analysis.

**Balance Sheet**

As of December 31, 2021, the school's cash balance was \$4.60M. By June 30, 2022, the school's cash balance is projected to be \$3.18M, which represents a 65% reserve.

As of December 31, 2021, the Accounts Receivable balance was \$20K, down from \$20K in the previous month, due to the receipt of revenue earned in FY20-21.

As of December 31, 2021, the Accounts Payable balance, including payroll liabilities, totaled \$804K, compared to \$801K in the prior month.

As of December 31, 2021, MORCS had a debt balance of \$7.44M compared to \$7.47M in the prior month. An additional \$110K will be paid this fiscal year.

**Income Statement**

*Revenue*

Total revenue for FY21-22 is projected to be \$5.29M, which is \$678K or 14.7% over budgeted revenue of \$4.61M.

**Child Nutrition Federal Revenue** – is projected to be above budget by \$172K due to higher participation rates for the Nutrition Program. This offset revenue is offset by higher nutrition costs

**Other Federal Revenue** - is projected to be under budget by \$364K due to moving ESSER II and III funds into the future years.

**Other Local Revenue** - is projected to be over budget by \$599K due to forgiveness of PPP Loan.

*Expenses*

Total expenses for FY21-22 are projected to be \$5.69M, which is \$289K or 5.4% over budgeted expenditures of \$5.40M.

**Nutrition Program Food Supplies** are projected to be higher than budget by \$130K due to higher participation rates for the nutrition program

**Intra-Agency Fees** are projected to be lower than budget by \$68K due to moving some of the salaries directly to the schools

*This report will discuss revenue and expenditure variances from the Board-approved budget that are above \$20,000 and 10%.*

## ADA

Budgeted average ADA for FY21-22 is 263.45 based on an enrollment of 273 and a 96.5% attendance rate.

The forecast assumes an ADA of 270.77 based on an enrollment of 294 and a 92.0% attendance rate.

In Month 5, ADA was 257.68 with 296 students enrolled at the end of the month and a 87.1% ADA rate.

Average ADA for the year (through Month 5) is 270.95 (a 92.0% ADA rate for the year to date).

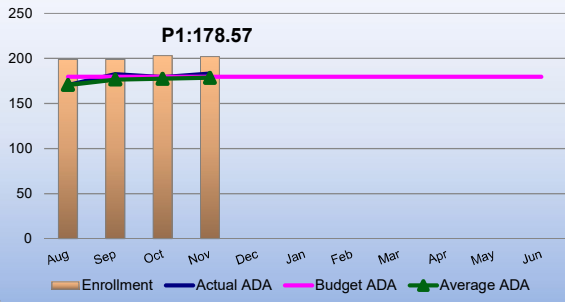
*This report will discuss revenue and expenditure variances from the Board-approved budget that are above \$20,000 and 10%.*

# Bert Corona Charter High School - Financial Dashboard (December 2021)

## 1 Key Performance Indicators

ADA vs. Budget ● Cash on Hand ●  
 Net Income / (Loss) ● Year-End Cash ●

## 2 ADA & Enrollment



## KEY POINTS

P1 ADA was 178.57. ADA through Month 5 is 178.57 or 90.3% with ending enrollment of 202 students. Future months enrollment is forecasted at 198 students with ADA of 90%.

Net Income is forecasted to be \$77K, \$75K better than budgeted.

Revenue is projected to be higher than budgeted by \$229K primarily due to PPP revenue.

Expense is projected to be higher than budget by \$154K.

- Salaries are higher by \$100K
- SPED Services are higher by \$75K
- Substitute Services are higher by \$22K
- Intra-Agency Fees are lower by \$63K

Cash on hand at June 30, 2021 is forecasted to be \$458K which represents 13.2% of total expenses.

## 3 Average Daily Attendance Analysis

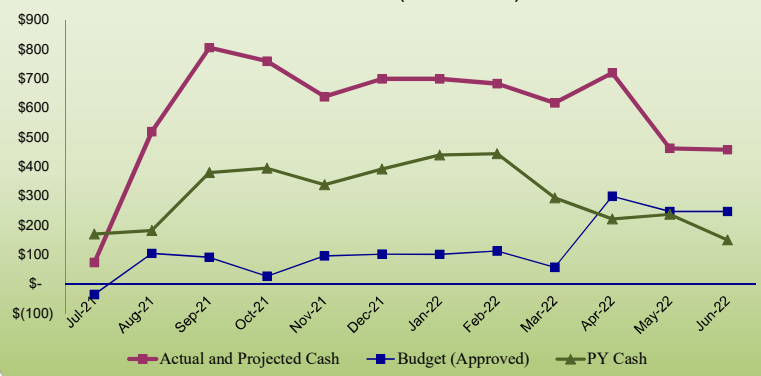
Category	Actual through Month 4	Forecasted P2	Budgeted P2	Better/ (Worse)	Prior Month Forecast	Prior Year P2
Enrollment	202	198	190	8	198	195
ADA %	90.3%	90.0%	94.5%	-4.5%	88.6%	95.0%
Average ADA	178.57	178.38	179.55	(1.17)	175.35	181.14

## 4 LCFF Supplemental & Concentration Grant Factors

Category	Budget	Forecast	Variance	Prior Year
Unduplicated Pupil %	85.8%	88.1%	2.3%	93.2%
3-Year Average %	90.9%	91.6%	0.7%	88.6%
District UPP C. Grant Cap	85.1%	85.2%	0.1%	85.2%

INCOME STATEMENT	Forecast	VS. Budget		VS. Last Month		FY 21-22 YTD			Historical	
	As of 12/31/21	FY 21-22 Budget	Variance B/(W)	Prior Month FC	Variance B/(W)	Actual YTD	Budget YTD	Variance B/(W)	FY 20-21	FY 19-20
Local Control Funding Formula	2,523,843	2,454,620	69,224	2,477,931	45,913	991,963	978,912	13,051	2,306,709	2,298,837
Federal Revenue	299,273	488,658	(189,384)	308,976	(9,703)	93,705	31,386	62,319	464,271	206,451
State Revenue	264,386	279,591	(15,205)	282,226	(17,840)	53,229	149,238	(96,009)	77,458	55,571
Other Local Revenue	482,999	143,692	339,307	479,656	3,343	416,545	62,394	354,151	147,038	134,674
Grants/Fundraising	24,915	-	24,915	22,898	2,018	24,915	-	24,915	0	13,202
<b>TOTAL REVENUE</b>	<b>3,595,417</b>	<b>3,366,560</b>	<b>228,856</b>	<b>3,571,687</b>	<b>23,729</b>	<b>1,580,357</b>	<b>1,221,930</b>	<b>358,427</b>	<b>2,995,476</b>	<b>2,708,735</b>
Total per ADA	20,156	18,750	1,406	20,023	133				16,537	14,954
w/o Grants/Fundraising	20,016	18,750	1,266	19,895	122				16,537	14,881
Certificated Salaries	1,191,639	1,161,739	(29,901)	1,212,677	21,037	561,005	540,853	(20,152)	927,459	905,595
Classified Salaries	476,246	406,291	(69,955)	480,186	3,941	230,277	195,182	(35,096)	400,268	303,496
Benefits	539,745	556,972	17,227	577,620	37,875	279,732	272,274	(7,458)	446,740	390,733
Student Supplies	191,376	174,949	(16,427)	174,741	(16,635)	100,981	99,623	(1,359)	193,179	190,042
Operating Expenses	1,075,015	1,019,935	(55,080)	1,067,187	(7,827)	493,340	513,635	20,296	863,538	872,236
Other	44,805	44,938	133	44,816	11	22,571	22,946	375	50,635	62,760
<b>TOTAL EXPENSES</b>	<b>3,518,826</b>	<b>3,364,824</b>	<b>(154,001)</b>	<b>3,557,228</b>	<b>38,402</b>	<b>1,687,907</b>	<b>1,644,513</b>	<b>(43,394)</b>	<b>2,881,818</b>	<b>2,724,863</b>
Total per ADA	19,727	18,740	(986)	19,942	(215)				15,909	15,043
<b>NET INCOME / (LOSS)</b>	<b>76,591</b>	<b>1,736</b>	<b>74,855</b>	<b>14,459</b>	<b>62,131</b>	<b>(107,550)</b>	<b>(422,583)</b>	<b>314,659</b>	<b>113,657</b>	<b>(16,128)</b>
<b>OPERATING INCOME</b>	<b>121,395</b>	<b>46,674</b>	<b>74,721</b>	<b>59,276</b>	<b>62,120</b>	<b>(84,978)</b>	<b>(399,638)</b>	<b>314,659</b>	<b>164,293</b>	<b>46,513</b>
<b>EBITDA</b>	<b>121,395</b>	<b>46,674</b>	<b>74,721</b>	<b>59,276</b>	<b>62,120</b>	<b>(84,978)</b>	<b>(399,638)</b>	<b>314,659</b>	<b>164,293</b>	<b>46,632</b>

## 6 Cash Balance (in \$1,000's)



Year-End Cash Balance		
Projected	Budget	Variance
457,837	247,531	210,306

## 7 Balance Sheet

Balance Sheet	6/30/2021	11/30/2021	12/31/2021	6/30/2022 FC
<b>Assets</b>				
Cash, Operating	150,118	638,369	698,907	457,837
Cash, Restricted	0	0	0	0
Accounts Receivable	704,341	9,845	9,845	372,279
Due From Others	20	30	30	30
Other Assets	42,538	4,118	4,118	71,892
Net Fixed Assets	129,744	113,288	109,585	87,351
<b>Total Assets</b>	<b>1,026,761</b>	<b>765,650</b>	<b>822,484</b>	<b>989,390</b>
<b>Liabilities</b>				
A/P & Payroll	241,082	253,050	255,479	227,016
Due to Others	111,125	1	1	11,230
Deferred Revenue	164,431	164,431	164,431	164,431
Total Debt	(0)	(0)	(0)	(0)
<b>Total Liabilities</b>	<b>516,638</b>	<b>417,482</b>	<b>419,911</b>	<b>402,676</b>
<b>Equity</b>				
Beginning Fund Bal.	396,466	510,123	510,123	510,123
Net Income/(Loss)	113,657	(161,955)	(107,550)	76,591
Total Equity	510,123	348,168	402,574	586,714
<b>Total Liabilities &amp; Equity</b>	<b>1,026,761</b>	<b>765,650</b>	<b>822,484</b>	<b>989,390</b>
Days Cash on Hand	19	66	73	48
Cash Reserve %	5.3%	18.2%	20.1%	13.2%



## Bert Corona Charter High School Financial Analysis December 2021

### Net Income

Bert Corona Charter High School is projected to achieve a net income of \$77K in FY21-22 compared to \$2K in the board approved budget. Reasons for this positive \$75K variance are explained below in the Income Statement section of this analysis.

### Balance Sheet

As of December 31, 2021, the school's cash balance was \$699K. By June 30, 2022, the school's cash balance is projected to be \$458K, which represents a 13% reserve.

As of December 31, 2021, the Accounts Receivable balance was \$10K, down from \$10K in the previous month, due to the receipt of revenue earned in FY20-21.

As of December 31, 2021, the Accounts Payable balance, including payroll liabilities, totaled \$256K, compared to \$253K in the prior month.

As of December 31, 2021, BCHS had zero debt.

### Income Statement

#### *Revenue*

Total revenue for FY21-22 is projected to be \$3.60M, which is \$229K or 6.8% over budgeted revenue of \$3.37M.

**Other Federal Revenue** - is projected to be under budget by \$178K due to moving ESSER II and III funds into the future years.

#### *Expenses*

Total expenses for FY21-22 are projected to be \$3.52M, which is \$154K or 4.6% over budgeted expenditures of \$3.36M.

**Certificated Salaries** are projected to be higher than budget by \$30K

**Classified Salaries** are projected to be above budget by \$70K

**Advertisement** costs are projected to be above budget by \$17K

**Contracted Substitute Services** are projected to be above budget by \$22K

**Special Education Services** are projected to be above budget by \$75K

**Intra-Agency Fees** are projected to be lower than budget by \$63K due to moving some of the salaries directly to the schools

*This report will discuss revenue and expenditure variances from the Board-approved budget that are above \$12,000 and 10%.*

## ADA

Budgeted average ADA for FY21-22 is 179.55 based on an enrollment of 190 and a 94.5% attendance rate.

The forecast assumes an ADA of 178.38 based on an enrollment of 198 and a 90.0% attendance rate.

In Month 4, ADA was 183.07 with 202 students enrolled at the end of the month and a 90.6% ADA rate.

Average ADA for the year (through Month 4) is 178.57 (a 90.3% ADA rate for the year to date).

*This report will discuss revenue and expenditure variances from the Board-approved budget that are above \$12,000 and 10%.*

**YPI Charter Schools  
Check Register  
From 11/01/21 to 12/31/21**

Check #	Vendor Name	Date	Description	Amount
P007388	3D Molecular Designs	11/5/2021	MEMBRANE STUDENT MODELING PACK	1,131.98
A002215	7 LAYER IT SOLUTIONS, INC.	11/17/2021	11/21- PLATINUM. NETWORKS DEVICE PACKAGE	1,370.00
A002444	7 LAYER IT SOLUTIONS, INC.	12/2/2021	12/21- PLATINUM NETWORKS DEVICE PACKAGE	1,370.00
A001943	AFLAC WORLDWIDE HEADQUARTERS	11/1/2021	10/21- PREMIUM	1,921.08
A002633	AFLAC WORLDWIDE HEADQUARTERS	12/13/2021	11/21- PREMIUM	1,892.22
310507	ALEXANDER MARIA	12/7/2021	19-20 STRS EXCESS REFUND	5.84
310472	ALI DEMORGOLI	11/30/2021	20 - 21 STRS EXCESS REFUND	6.51
310482	AMANDA AVELAR	11/30/2021	20 - 21 STRS EXCESS REFUND	30.72
310499	ANGIE ANGUIANO	12/7/2021	19-20 STRS EXCESS REFUND	34.15
310445	AT&T	11/2/2021	9/16-10/15/21- FAX 213 351-1305	458.38
310488	AT&T	12/2/2021	10/16-11/15/21- FAX 213 351-1305	455.28
310531	AT&T	12/29/2021	11/16-12/15/21 - FAX 213 351-1305	455.91
310446	AT&T MOBILITY	11/2/2021	10/18 - 11/17/21 - HOTSPOTS	11,592.55
310489	AT&T MOBILITY	12/2/2021	11/20 - 12/19/21 CELL PHONES	11,269.98
P007464	B&H PHOTO-VIDEO	11/9/2021	APUTURE- MODIFIER DIFFUSER	211.88
11/01/21 - EP	BENECO	11/1/2021	HEALTH PREMIUM PAYMENT	91,892.68
11/29/21EP-B	BENECO	11/29/2021	12/21 - HEALTH PREMIUMS	50,609.31
310485	BERENICE MARQUEZ	12/2/2021	12/8 - 12/10 PER DIEM FOR 2021 ADMINISTRATORS' GUIDE TO IMPLEMENTI	91.25
A002216	BETTER 4 YOU MEALS, INC.	11/17/2021	10/21 - SERVE HOURS	66,290.67
A002634	BETTER 4 YOU MEALS, INC.	12/13/2021	11/21- STUDENTS BEAKFAST	31,101.81
A002782	BETTER 4 YOU MEALS, INC.	12/20/2021	11/21- STUDENTS BREAKFAST	28,835.25
P008437	BOARD ON TRACK	12/2/2021	12/21/21-12/20/22- BOARD ON. TRACK MEMBERSHIP RENEWAL	8,995.00
310527	BRENDA CATARINO	12/29/2021	WALMART- MATERIALS FOR CLASS PROJECT	162.15
P009015	BUR-CAL TERMITTE & PEST CONTROL INC.	12/13/2021	11/24/21. GENERAL PEST CONTROL	385.00
310522	CALIFORNIA CHARTER SCHOOLS ASSOCIATION	12/20/2021	BCCS- CCSA MEMBERSHIP RENEWAL (#339 STUDENTS)	8,340.00
310498	CALIFORNIA CHARTER SCHOOLS CONFERENCE RE	12/2/2021	2022 CCSA CONFERENCE REGISTRATION FOR YVETTE KING-BERG	2,793.00
310506	Christina Luc	12/7/2021	19-20 STRS EXCESS REFUND	38.13
310473	CHRISTINA SORIA	11/30/2021	20 - 21 STRS EXCESS REFUND	41.31
310479	CHRISTINE SIHN	11/30/2021	20 - 21 STRS EXCESS REFUND	33.67
310533	CLIFTONLARSONALLEN LLP	12/29/2021	PROGRESS BILLING FOR AUDIT FOR YEAR ENDING JUNE 30, 2021	6,910.05
P007127	CROSS COUNTRY EDUCATION	11/1/2021	10/4-10/8/21- SPECIAL ED SERVICES	15,204.99
P007469	CROSS COUNTRY EDUCATION	11/9/2021	8/30-9/3/21- SPECIAL ED SERVICES	40,902.45
A002219	CROSS COUNTRY EDUCATION	11/17/2021	9/27- 10/1/21- SPECIAL ED SERVICES	4,791.46
A002328	CROSS COUNTRY EDUCATION	11/23/2021	11/1-11/4/21- SUBSTITUTE SERVICES	1,032.00
A002447	CROSS COUNTRY EDUCATION	12/2/2021	11/8-11/19/21- SPECIAL ED SERVICES	26,246.97
A002471	CROSS COUNTRY EDUCATION	12/3/2021	11/15-11/19/21- SPECIAL ED SERVICES	683.86
A002784	CROSS COUNTRY EDUCATION	12/20/2021	11/29-12/3/21- SPECIAL ED SERVICES	10,308.34
A002893	CROSS COUNTRY EDUCATION	12/29/2021	12/6-12/10/21- SUBSTITUTE SERVICES	1,290.00
310500	DANIEL CENTOFANTI	12/7/2021	19-20 STRS EXCESS REFUND	131.22
310477	DAVID BROOME	11/30/2021	20 - 21 STRS EXCESS REFUND	36.64
310476	De Andre Davis	11/30/2021	20 - 21 STRS EXCESS REFUND	8.95
310441	DENYALE BROWN	11/2/2021	DOMINO'S - PIZZA AND DESSERT FOR STAFF ON PARENT CONFERENCE	128.12
310468	ELIZABETH SPODEN	11/30/2021	20 - 21 STRS EXCESS REFUND	82.65
310508	Ellen McCoy	12/7/2021	19-20 STRS EXCESS REFUND	51.06
310475	ERIC MORAN	11/30/2021	20 - 21 STRS EXCESS REFUND	9.51
P007888	Eriverto Gonzales	11/17/2021	10/21- JANITORIAL SERVICES	3,230.00
P009016	Eriverto Gonzales	12/13/2021	11/21- JANITORIAL SERVICES	2,720.00
P007470	Esmeralda Reynaga	11/9/2021	10/16-10/31/21- MAINTENANCE SERVICES	1,773.78
P008494	Esmeralda Reynaga	12/3/2021	11/1-11/15/21- MAINTENANCE SERVICES 10 DAYS	1,650.00
P009018	Esmeralda Reynaga	12/13/2021	11/16/21-11/30/21- MAINTENANCE SERVICES	1,485.00
P009768	Esmeralda Reynaga	12/29/2021	12/1-12/15/21- MAINTENANCE SERVICES	1,876.89
A002064	EXED	11/9/2021	10/21 - MANAGEMENT CONTRACT FEE	22,118.23
A002783	EXED	12/20/2021	11/21 - CALPADS & SIS SUPPORT SERVICES	22,059.52
310474	FABIOLA DIAZ-RODRIGUEZ	11/30/2021	20 - 21 STRS EXCESS REFUND	54.45
310487	FRONTIER	12/2/2021	11/13-12/12/21- FAX 818 834 8075	238.42
P007130	GREEN WORKS SOLUTIONS	11/1/2021	14/15- ROOF REPLACEMENT	32,707.00
P008439	GREEN WORKS SOLUTIONS	12/2/2021	FIELD VACUUM. BREAKER, SPRINKLER VALVE, SHUT-OFF VALVE	10,560.00
310467	HECTOR ROSAS-TORRES	11/30/2021	20 - 21 STRS EXCESS REFUND	39.97
310484	HENRY'S AUTO BODY SHOP	12/1/2021	AUTO BODY REPAIRS TO VAN #90	8,518.47
P007131	HESS AND ASSOCIATES, INC.	11/1/2021	ANNUAL FEE	1,482.50
310465	HOME DEPOT CREDIT SERVICES	11/29/2021	STD 10/5/21	292.55
310528	HOME DEPOT CREDIT SERVICES	12/29/2021	STD 12/5/21	199.13
P007889	IMPACT CANINE SOLUTIONS	11/17/2021	10/6/21- CANINE SERVICES	570.00
P009017	IMPACT CANINE SOLUTIONS	12/13/2021	11/8/21- CANINE SERVICES	570.00
P009401	INFINITE CAMPUS, INC.	12/20/2021	11/15-11/19/21-NATIONAL TRAINING WEEK REGISTRATION	499.00
P009767	INFINITE CAMPUS, INC.	12/29/2021	SIS IMPLEMENTATION: INSTALLMENT 3 OF 3	7,200.00
P007132	INLAND MECHANICAL SERVICES	11/1/2021	AC REPAIR	547.10
310442	JESSICA GARCIA	11/2/2021	GRUBHUB. -DINNER FOR STAFF FOR PARENT CONFERENCE	71.58
310505	JOANNA JIMENEZ	12/7/2021	19-20 STRS EXCESS REFUND	4.28
310470	JOSHUA RUBIN	11/30/2021	20 - 21 STRS EXCESS REFUND	41.72
310511	JUAN CARLOS PEREZ	12/14/2021	12/21 - Final Check	1,158.67
310443	KARINA GAMEZ	11/2/2021	STARBUCKS-COFFEE FOR STAFF PARENT CONFERENCE	145.08
310520	KATIE LIECHTI	12/20/2021	AMAZON - CELL MODEL PROJECT SUPPLIES	76.99
P007890	KELLY PAPER	11/17/2021	COPY PAPER	435.54
E002206	KELLY PAPER	12/2/2021	11X17" WHITE COPY PAPER	67.02
E002471	KELLY PAPER	12/20/2021	WHITE COPY PAPER MULTIPLE PURPOSE	435.54

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Check #	Vendor Name	Date	Description	Amount
310444	KEVIN MYERS	11/2/2021	10/15/21- STARBUCKS- COFFEE AND BREAKFAST FOR CONFERENCE	90.20
310447	LA DEPT. OF WATER AND POWER	11/2/2021	9/16-10/18/21- SEWER CHARGES	6,443.14
310455	LA DEPT. OF WATER AND POWER	11/9/2021	8/2-10/29/21- WATER CHARGES	7,190.46
310491	LA DEPT. OF WATER AND POWER	12/2/2021	10/18-11/15/21- ELECTRIC CHARGES	5,427.41
310518	LA DEPT. OF WATER AND POWER	12/20/2021	10/29-12/1/21- ELECTRIC CHARGES	6,609.63
310530	LA DEPT. OF WATER AND POWER	12/29/2021	11/15-12/14/21- ELECTRIC CHARGES	4,154.53
P009402	LASER PLUS IMAGING	12/20/2021	TEST,QUICKVUE ANTIGEN TEST,KIT	735.02
P007133	LAW OFFICES OF YOUNG, MINNEY & CORR, LLP	11/1/2021	9/21- LEGAL SERVICES	268.62
P007465	LAW OFFICES OF YOUNG, MINNEY & CORR, LLP	11/9/2021	10/31/21- LEGAL SERVICES (CONFIDENTIAL)	659.33
P007891	LAW OFFICES OF YOUNG, MINNEY & CORR, LLP	11/17/2021	9/21 LEGAL SERVICES	255.00
P009397	LAW OFFICES OF YOUNG, MINNEY & CORR, LLP	12/20/2021	11/21- LEGAL SERVICES	113.25
P009762	LAW OFFICES OF YOUNG, MINNEY & CORR, LLP	12/29/2021	11/21- LEGAL SERVICES	3,036.00
310502	Lorenzo Garcia	12/7/2021	19-20 STRS EXCESS REFUND	115.24
310452	LUIS GIRON	11/2/2021	10/21- LANDSCAPING SERVICES (5WEEKS)	1,000.00
P008438	LUIS GIRON	12/2/2021	11/21- LANDSCAPING SERVICE	800.00
P009760	LUIS GIRON	12/29/2021	12/21- LANDSCAPING SERVICE	800.00
310512	Luz Guevara	12/16/2021	12/21 - Final Check	2,064.54
310438	MAJOR METROPOLITAN SECURITY	11/2/2021	11/21- BURGLAR ALARM MONITORING SERVICES	55.00
P007466	MAJOR METROPOLITAN SECURITY	11/9/2021	INSTALLATION OF MOTION SENSORS ON DOOR SCREEN	160.00
310462	MAJOR METROPOLITAN SECURITY	11/17/2021	12/21- BURGLAR ALARM MONITORING SERVICES	405.00
310523	MAJOR METROPOLITAN SECURITY	12/20/2021	1/22- BURGLAR ALARM MONITORING SERVICES	405.00
310509	MARK SANDERS	12/7/2021	19-20 STRS EXCESS REFUND	6.81
310448	MASERGY CLOUD COMMUNICATIONS, INC	11/2/2021	10/21- COMMUNICATIONS SERVICES	1,817.79
310492	MASERGY CLOUD COMMUNICATIONS, INC	12/2/2021	11/21- COMMUNICATION SERVICES	1,817.75
P009759	MASERGY CLOUD COMMUNICATIONS, INC	12/29/2021	12/21- COMMUNICATIONS SERVICES	1,060.08
P007134	MCCALLA COMPANY	11/1/2021	FUEL CHARGE	4,040.57
310469	MONICA GARCIA	11/30/2021	20 - 21 STRS EXCESS REFUND	20.98
310503	MONICA GARCIA	12/7/2021	19-20 STRS EXCESS REFUND	88.39
P007467	MOTIVATING SYSTEMS, LLC	11/9/2021	FY-2021-2022- PBIS REWARDS PER STUDENT LICENSE (375)	1,108.12
310480	NANCY SORIANO	11/30/2021	20 - 21 STRS EXCESS REFUND	19.70
310449	Nina Eganova	11/2/2021	AMAZON-REINFORCED PACKET FOLDERS	35.54
310525	ODALYS GOMEZ	12/22/2021	12/21 - Final Check	301.34
310513	OFFICE 360	12/20/2021	TWO-POCKET FOLDER, 40-SHEET CAPACITY, 11 X 8.5, RED, 25/BOX	331.38
310486	OSCAR RODRIGUEZ	12/2/2021	12/8 - 12/10 PER DIEM FOR 2021 ADMINISTRATORS' GUIDE TO IMPLEMENTII	91.25
P007128	Parchment LLC	11/1/2021	PARCHMENT ANNUAL SUBSCRIPTION-SEND MULTI-CREDENTIAL K12	900.00
P007892	PETER HUANG AND LORETTA HUANG	11/17/2021	10/8-11/9/21- ELECTRIC CHARGES	580.37
P008325	PETER HUANG AND LORETTA HUANG	11/29/2021	12/21-RENT	3,500.00
P009398	PETER HUANG AND LORETTA HUANG	12/20/2021	11/09-12/10/21- ELECTRIC CHARGES	495.52
P009763	PETER HUANG AND LORETTA HUANG	12/29/2021	01/22 - RENT	3,500.00
P007389	PresenceLearning, Inc.	11/5/2021	SP EVALUATION- 20/21 PA COMMITMENT	9,214.77
P007135	PRN NURSING CONSULTANTS	11/1/2021	8/20/21- SPECIAL ED SERVICES	1,125.00
P007385	PRN NURSING CONSULTANTS	11/5/2021	9/26/21- SPECIAL ED SERVICES	225.00
A002065	PRN NURSING CONSULTANTS	11/9/2021	10/21/21- 5.5 HRS VISION / SCOLIOSIS SCREENINGS (L. CIRSTOU, RN)	2,530.80
A002445	PRN NURSING CONSULTANTS	12/2/2021	10/7/21- SPECIAL ED SERVICES	225.00
P007893	PURE WATER OF LA	11/17/2021	11/21- WATER COOLER MAINTENANCE	76.65
P008182	PUROSERVE	11/23/2021	11/20- FILTER SERVICE RENTAL	110.40
310515	PUROSERVE	12/20/2021	12/21-RO RENTAL (WATER FILTER)	124.00
310526	PUROSERVE	12/29/2021	12/21- FILTER SERVICE RENTAL	167.00
310457	Quadient Finance USA, Inc.	11/9/2021	10/21- EQUIPMENT RENTAL	80.95
310495	Quadient Finance USA, Inc.	12/2/2021	10/26/21- POSTAGE	200.00
310519	Quadient Finance USA, Inc.	12/20/2021	11/22/21- POSTAGE	200.00
310529	QUADIENT LEASING USA, INC.	12/29/2021	1/7-4/6/22- POSTAGE MACHINE LEASING	231.62
310439	RENE QUON	11/2/2021	AMAZON- ALGAE CONTROL SOLUTION	9.53
310463	RENE QUON	11/17/2021	RIDERS EXPRESS- 3 BUSES FIELD TRIP TO KNOTT'S ON 11/10/21 (130 PASS	2,369.97
310458	REPUBLIC SERVICES #902	11/9/2021	11/21- WASTE DISPOSAL SERVICES	1,349.07
310496	REPUBLIC SERVICES #902	12/2/2021	12/21- WASTE DISPOSAL SERVICES	1,349.07
310483	RICHARD SERNA	11/30/2021	20 - 21 STRS EXCESS REFUND	93.71
310440	RICOH USA Inc.	11/2/2021	SHIPPING CHARGE FOR INK CARTRIDGE	11.50
310459	RICOH USA Inc.	11/9/2021	11/13-12/12/21- COPIER LEASE	2,599.33
310461	RICOH USA Inc.	11/17/2021	10/20-11/19/21- COPIER LEASE	270.41
310497	RICOH USA Inc.	12/2/2021	12/13-1/12/22- COPIER LEASE	2,599.33
310516	RICOH USA Inc.	12/20/2021	8/31-11/29/21- COPIER LEASE	3,250.20
310478	ROCHELLE SMITH	11/30/2021	20 - 21 STRS EXCESS REFUND	6.03
310510	ROCHELLE SMITH	12/7/2021	19-20 STRS EXCESS REFUND	12.05
310451	RYAN BRADFORD	11/2/2021	APPLE- SERVICE FEE FOR MAC LEVEL 1 SCREEN REPAIR FOR HS TEACHE	99.00
P009765	S.O.S. FIRE SERVICES	12/29/2021	SERVICE FIRE EXTINGUISHER - MAINTENANCE AND CERTIFICATION	511.15
310521	Salvador Martinez	12/20/2021	NEW STAR ACTIVE WEAR- UNIFORMS FOR BOYS. BASKETBALL TEAM	86.44
P008324	San Fernando Valley Japanese American Community Ce	11/29/2021	12/21-RENT	9,500.00
P009761	San Fernando Valley Japanese American Community Ce	12/29/2021	01/22 - RENT	9,500.00
P009764	SFVJLI	12/29/2021	21-22 Rent	6,350.00
P007136	SKY SPORTSWEAR	11/1/2021	GREY CREWNECKS SWEATERS	2,542.50
P007894	SKY SPORTSWEAR	11/17/2021	NAVY BLUE HOODIES YOUTH SIZES	22,962.75
P008440	SKY SPORTSWEAR	12/2/2021	SKY BLUE POLO SHIRT (L, XL)	1,464.00
P007386	SOS SURVIVAL PRODUCTS	11/5/2021	CLASSROOM TEACHER KIT	1,542.10
310493	SOUTHERN CALIFORNIA GAS COMPANY	12/2/2021	10/14-11/15/21- GAS CHARGES	134.18
310532	SOUTHERN CALIFORNIA GAS COMPANY	12/29/2021	11/15-12/15/21- GAS CHARGES	922.79

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P007137	SOUTHWINDS TRANSPORTATION	11/1/2021	9/22/21- TRANSPORT GIRLS VOLLEYBALL GAME TO SHEPHERD OF THE HIL	465.60
310450	Sparkletts	11/2/2021	10/21- WATER BOTTLED SERVICES	90.29
310460	Sparkletts	11/9/2021	10/21- WATER BOTTLED SERVICES	233.90
310466	Sparkletts	11/29/2021	11/21- WATER BOTTLED SERVICES	121.89
310494	Sparkletts	12/2/2021	11/21- WATER BOTTLED SERVICES	160.80
310524	Sparkletts	12/20/2021	11/21 WATER COOLER RENTAL	6.99
P007138	SUCCESS FOR ALL FOUNDATION, INC.	11/1/2021	TECHNOLOGY FEE 2021-2022 CONTRACT 103889	3,000.00
P007387	SUCCESS FOR ALL FOUNDATION, INC.	11/5/2021	8/6/21- TRAINING CONTRACT#103889	1,275.00
P009399	SUCCESS FOR ALL FOUNDATION, INC.	12/20/2021	11/1/21- TRAINING .CONTRACT#103889	2,550.00
310481	SYDNEY JONES	11/30/2021	20 - 21 STRS EXCESS REFUND	45.59
A001942	SYNCB/AMAZON	11/1/2021	¡AVANCEMOS!: STUDENT EDITION LEVEL 2 2013 (SPANISH EDITION)	4,598.41
A002066	SYNCB/AMAZON	11/9/2021	10/21 AWS SERVICES CHARGES	562.59
A002217	SYNCB/AMAZON	11/17/2021	LINZER RM 150 RM150 4-SIDED HEAVY DUTY BUCKET GRID	2.07
A002326	SYNCB/AMAZON	11/23/2021	CUSTOM BULK "BULLET SHAPE" STAINLESS STEEL WATER BOTTLES,	1,439.92
A002395	SYNCB/AMAZON	12/1/2021	BUNGEE TABLES	2,590.41
A002635	SYNCB/AMAZON	12/13/2021	CAST IRON SIGN POST AND BASE KIT	529.54
A002891	SYNCB/AMAZON	12/29/2021	11/21 -AWS SERVICE CHARGES	421.32
310501	TANIA ESPINOZA	12/7/2021	19-20 STRS EXCESS REFUND	91.50
P007126	TEACHERS ON RESERVE	11/1/2021	WEEK ENDING 10/1/21- SUBSTITUTE SERVICES	1,472.24
A002218	TEACHERS ON RESERVE	11/17/2021	10/25-10/29/21- SUBSTITUTE SERVICES	867.60
A002327	TEACHERS ON RESERVE	11/23/2021	WEEK OF 10/22/21- SUBSTITUTE SERVICES	2,108.01
A002446	TEACHERS ON RESERVE	12/2/2021	10/18-10/22/21- SUBSTITUTE SERVICES	311.53
A002636	TEACHERS ON RESERVE	12/13/2021	11/8-11/12/21- SUBSTITUTE SERVICES	854.68
A002892	TEACHERS ON RESERVE	12/29/2021	12/10/21- SUBSTITUTE SERVICES	322.28
P007895	THE CENTER FOR EFFECTIVE PHILANTHROPY	11/17/2021	11/21, FY 21-22, PART 3OF 3 PROJECT MANAGEMENT	6,750.00
P009766	The Education Team	12/29/2021	12/7-12/10/21- SUBSTITUTE SERVICES	1,649.90
A002637	Think Together	12/13/2021	INSTALLMENT #5 COMPREHENSIVE MANAGEMENT OF ASEs	31,166.91
310437	TIME WARNER CABLE	11/2/2021	7/1-7/30/21- INTERNET ACC#2611	1,630.02
310453	TIME WARNER CABLE	11/5/2021	10/14-11/13/21- INTERNET ACC# 0556	1,207.65
310464	TIME WARNER CABLE	11/29/2021	ADJUSTMENT	442.65
310490	TIME WARNER CABLE	12/2/2021	11/14-12/12/21- INTERNET ACC#0556	1,207.65
310517	TIME WARNER CABLE	12/20/2021	12/21- INTERNET ACC#2611	1,207.65
P008441	TOTAL EDUCATION SOLUTIONS	12/2/2021	10/21- SPECIAL ED SERVICES	368.00
310454	UNIVERSITY OF OREGON	11/9/2021	SCHCLMT- 9/1/21-8/31/22- CICO - SWIS LICENSE FOR BERT CORONA	920.00
P007468	UNUM	11/9/2021	ADJUSTMENTS	826.58
P008442	UNUM	12/2/2021	12/21 - SHORT TERM AND LONG TERM DISABILITY PREMIUMS	958.28
P009400	UNUM	12/20/2021	01/22 - SHORT TERM AND LONG TERM DISABILITY PREMIUMS	918.11
310471	VERONIQUE LECOMTE	11/30/2021	20 - 21 STRS EXCESS REFUND	46.23
310504	VINH HOANG	12/7/2021	19-20 STRS EXCESS REFUND	1.81
P007129	WAXIE SANITARY SUPPLY	11/1/2021	BATHROOM TISSUE ROLL	1,582.92
A002638	WAXIE SANITARY SUPPLY	12/13/2021	8642L GLOVES LARGE	966.78
310456	YOLANDA FUENTES	11/9/2021	10/7/21- ARCO- GASOLINE FOR THE VAN	35.76
310514	YOLANDA FUENTES	12/20/2021	CHEVRON GAS- GAS FUEL FOR VAN	591.95

773,612.68