	-1	0	1	2	3	4		
								Percent
							2020-21	Change,
							Percent of	2019-20 to
	2019-20	2020-21 Trend	2021-22	2022-23	2023-24	2024-25	Budget	2020-21
Enrollment	352	350	360	360	360	360		
ADA	345.07	337.75	347.40	347.40	347.40	347.40		
ADA %		97.0%	97%	97%	97%	97%		
UPP		95%	95%	94%	94%	94%		
Income								
8011-8098 · Local Control Funding Formula Sources								
8011 Local Control Funding Formula	2,264,780	1,815,255	1,864,649	1,861,957	1,862,256	1,945,759	42%	-20%
8012 Education Protection Account	557,714	545,883	561,480	561,480	561,480	561,480	13%	-2%
8019 Local Control Funding Formula - Prior Year	(31,829)	-					0%	-100%
8096 In Lieu of Property Taxes	877,824	891,863	917,344	917,344	917,344	917,344	21%	2%
8098 In Lieu of Property Taxes, Prior Year	31,829						0%	-100%
Total 8011-8098 · Local Control Funding Formula Sources	3,700,317	3,253,001	3,343,473	3,340,781	3,341,080	3,424,584	76%	-12%
8100-8299 · Federal Revenue							0%	
8181 Special Education - Federal (IDEA)	70,501	69,006	70,977	70,977	70,977	70,977	2%	-2%
8221 Child Nutrition - Federal	237,240	225,884	232,337	232,337	232,337	232,337	5%	-5%
8223 CACFP Supper		66	63	63	63	63	0%	
8291 Title I	152,338	152,338	152,338	152,338	152,338	152,338	4%	0%
8292 Title II	17,708	17,708	17,708	17,708	17,708	17,708	0%	0%
8294 Title III	10,255	10,946	10,762	11,069	11,069	11,069	0%	7%
8295 Title IV, SSAE	10,000	10,000	10,000	10,000	10,000	10,000	0%	0%
8296 Title IV, PCSGP	-	-	-	-	-	-	0%	
8297 Facilities Incentive Grant	-	-	-	-	-	-	0%	
8299 All Other Federal Revenue	-	125,549	-	-	-	-	3%	
Total 8100-8299 · Other Federal Income	498,042	611,497	494,186	494,493	494,493	494,493	14%	23%
8300-8599 · Other State Revenue								
8520 Child Nutrition - State	19,539	18,568	19,098	19,098	19,098	19,098	0%	-5%
8550 Mandate Block Grant	5,550	5,819	5,695	5,858	5,858	6,004	0%	5%
8561 State Lottery - Non Prop 20	52,462	51,676	53,152	53,152	53,152	53,152	1%	-1%
8562 State Lottery - Prop 20	18,516	18,239	18,760	18,760	18,760	18,760	0%	-1%
8560 Lottery Revenue	70,978	69,914	71,912	71,912	71,912	71,912	2%	-1%
8587 State Grant Pass-Through	-	-	-	-	-	-	0%	
8591 SB740	-	-	-	-	-	-	0%	
8592 State Mental Health	-	-	-	-	_	-	0%	
8593 After School Education & Safety	100,293	100,293	100,293	100,293	100,293	100,293	2%	0%
8594 Supplemental Categorical Block Grant	-	-	-	-	_	-	0%	
8599 State Revenue - Other	6,039	-	-	-	-	-	0%	-100%

	-1	0	1	2	3	4		
								Percent
							2020-21	Change,
							Percent of	2019-20 to
	2019-20	2020-21 Trend	2021-22	2022-23	2023-24	2024-25	Budget	2020-21
<b>Total 8300-8599 · Other State Income</b>	202,399	194,593	196,998	197,161	197,161	197,307	5%	-4%
8600-8799 · Other Local Revenue								
8631 Sale of Equipment & Supplies	-	-	-	-	-	-	0%	
8634 Food Service Sales	-	-	-	-	-	-	0%	
8650 Leases & Rentals	-	-	-	-	-	-	0%	
8660 Interest & Dividend Income	-	-	-	-	-	-	0%	
8662 Net Increase (Decrease) in Fair Value of Investments	-	-	-	-	-	-	0%	
8681 Intra-Agency Fee Income		-	-	-	-	-	0%	
8682 Childcare & Enrichment Program Fees	-	-	-	-	-	-	0%	
8689 All Other Fees & Contracts	-	-	-	-	-	-	0%	
8692 Grants	11,000	10,000	10,000	10,000	10,000	10,000	0%	-9%
8694 In Kind Donations	-	-	-	-	-	-	0%	
8695 Contributions & Events	164	-	-	-	-	-	0%	-100%
8696 Other Fundraising	2,289	-	-	-	-	-	0%	-100%
8697 E-Rate	15,000	15,000	15,000	15,000	15,000	15,000	0%	0%
8698 SELPA Grants	15,000	15,000	15,000	15,000	15,000	15,000	0%	0%
8699 All Other Local Revenue	50,130	-	-	-	-	-	0%	-100%
8792 Transfers of Apportionments - Special Education	204,944	200,596	206,328	206,328	206,328	206,328	5%	-2%
Total 8600-8799 · Other Income-Local	298,527	240,596	246,328	246,328	246,328	246,328	6%	-19%
Prior Year Adjustments								
8999 Other Prior Year Adjustment	13,152	-					0%	-100%
Total Prior Year Adjustments	13,152	-	-	-	-		0%	-100%
TOTAL INCOME	4,712,437	4,299,687	4,280,984	4,278,762	4,279,062	4,362,712	100%	-9%
Expense								
1000 · Certificated Salaries								
1110 Teachers' Salaries	1,018,112	1,072,245	1,104,413	1,137,545	1,171,671	1,206,821	21%	5%
1120 Teachers' Hourly	-	-	-	-	-	-	0%	
1170 Teachers' Salaries - Substitute	29,348	-	-	-	-	-	0%	-100%
1175 Teachers' Salaries - Stipend/Extra Duty	47,158	29,000	29,870	30,766	31,689	32,640	1%	-39%
1211 Certificated Pupil Support - Librarians	-	-	-	-	-	-	0%	
1213 Certificated Pupil Support - Guidance & Counseling	-	-	-	-	-	-	0%	
1215 Certificated Pupil Support - Psychologist	-	-	-	-	-	-	0%	
1299 Certificated Pupil Support - Other	-	-	-	-	-	-	0%	
1300 Certificated Supervisors' & Administrators' Salaries	111,395	110,210	113,516	116,922	120,429	124,042	2%	-1%
1900 Other Certificated Salaries	-	-	-	-	-	-	0%	
Total 1000 · Certificated Salaries	1,206,014	1,211,455	1,247,799	1,285,233	1,323,790	1,363,503	24%	0%

	-1	0	1	2	3	4		
								Percent
							2020-21	Change,
							Percent of	2019-20 to
	2019-20	2020-21 Trend	2021-22	2022-23	2023-24	2024-25	Budget	2020-21
2000 · Classified Salaries								
2111 Instructional Aide & Other Salaries	122,821	109,181	112,456	115,830	119,305	122,884	2%	-11%
2121 After School Staff Salaries	-	-	-	-	-	-	0%	
2131 Classified Teacher Salaries	42,872	43,782	45,095	46,448	47,842	49,277	1%	2%
2200 Classified Support Salaries	39,458	40,652	41,872	43,128	44,422	45,754	1%	3%
2300 Classified Supervisors' & Administrators' Salaries	93,308	84,144	86,668	89,268	91,947	94,705	2%	-10%
2400 Classified Office Staff Salaries	198,722	163,322	168,222	173,268	178,466	183,820	3%	-18%
2900 Other Classified Salaries	27,930	27,873	28,710	29,571	30,458	31,372	1%	0%
Total 2000 · Classified Salaries	525,110	468,954	483,023	497,514	512,439	527,812	9%	-11%
3000 · Employee Benefits								
3111 STRS - State Teachers Retirement System	207,268	195,650	199,897	232,627	239,606	246,794	4%	-6%
3212 PERS - Public Employee Retirement System	-	-	-	-	-	-	0%	
3213 PARS - Public Agency Retirement System	-						0%	
3311 OASDI - Social Security	30,246	29,075	29,947	30,846	31,771	32,724	1%	-4%
3331 MED - Medicare	25,024	24,366	25,097	25,850	26,625	27,424	0%	-3%
3401 H&W - Health & Welfare	244,780	249,675	262,159	275,267	289,030	303,482	5%	2%
3501 SUI - State Unemployment Insurance	863	840	865	891	918	946	0%	-3%
3601 Workers' Compensation Insurance	28,314	28,583	30,619	32,799	35,134	37,635	1%	1%
3751 OPEB, Active Employees	-	-	258	266	274	282	0%	
3901 Other Retirement Benefits	9,515	4,221	4,347	4,478	4,612	4,750	0%	-56%
3902 Other Benefits	-						0%	
Total 3000 · Employee Benefits	546,009	532,411	553,190	603,023	627,971	654,038	11%	-2%
4000 · Supplies								
4111 Core Curricula Materials	15,733	15,644	16,091	16,091	16,091	16,091	0%	-1%
4211 Books & Other Reference Materials	43,147	20,000	20,571	20,571	20,571	20,571	0%	-54%
4311 Student Materials	60,000	60,000	61,714	61,714	61,714	61,714	1%	0%
4351 Office Supplies	8,000	7,955	8,182	8,182	8,182	8,182	0%	-1%
4371 Custodial Supplies	9,000	8,949	9,205	9,205	9,205	9,205	0%	-1%
4391 Food (Non Nutrition Program)	-	-	-	-	-	-	0%	
4392 Uniforms	-	-	-	-	-	-	0%	
4393 PE & Sports Equipment	-	-	-	-	-	-	0%	
4395 Before & After School Program Supplies		-	-	-	-	-	0%	
4399 All Other Supplies	52,539	20,000	20,571	20,571	20,571	20,571	0%	-62%
4390 Other Supplies	52,539	20,000	20,571	20,571	20,571	20,571	0%	-62%
4411 Non Capitalized Equipment	44,134	20,000	20,000	20,000	20,000	20,000	0%	-55%
4711 Nutrition Program Food & Supplies	237,297	247,813	256,167	257,448	258,736	260,029	5%	4%

## MONSENOR OSCAR ROMERO CHARTER SCHOOL

Multi-Year Budget Detail

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Percent 2020-21 Change, Percent of 2019-20 to 2019-20 2020-21 Trend 2021-22 2022-23 2023-24 2024-25 **Budget** 2020-21 4713 CACFP Supper Food & Supplies 0% Total 4000 · Supplies 469.850 400,360 412,502 413,783 415,070 416,364 8% -15% 5000 · Operating Services 5211 Travel & Conferences 21,900 9,800 9,800 9,800 9,800 9,800 0% -55% 2% 5311 Dues & Memberships 15,172 15,539 16,462 16,956 17,465 17,989 0% 2% 5451 General Insurance 29,654 30,370 32,175 33,140 34,135 35,159 1% 2% 72,000 73,739 80,464 1% 5511 Utilities 78,121 82,878 85,365 1,475 1,707 0% 2% 1,440 1,562 1,609 1,658 5521 Security Services 30,000 30,724 32,550 33,527 34,533 35,569 1% 2% 5531 Housekeeping Services 312,465 6% 11% 281,500 331,034 100,000 103,000 106,090 5599 Other Facility Operations & Utilities 0% 5611 School Rent - Private Facility 0% 5613 School Rent - Prop 39 0% -100% 5619 Other Facility Rentals 6,725 1% 2% 44,524 45,599 48,309 49,758 51,251 52,788 5621 Equipment Lease 0% 2% 10,737 10,996 11,649 11,999 12,359 12,730 5631 Vendor Repairs 0% -37% 23,000 14,400 16,670 5812 Field Trips & Pupil Transportation 15,256 15,713 16,185 0% 5821 Legal 0% 5823 Audit 4,736 5,025 0% 3% 5831 Advertisement & Recruitment 4,598 4,878 5,176 5,331 -33% 69.380 46.540 1% 5841 Contracted Substitute Teachers 49.306 50.785 52.309 53.878 70,000 71,690 82,993 1% 2% 5842 Special Education Services 75,951 78,229 80,576 0% 5843 Non Public School 2% 0% 5844 After School Services 100,293 100,293 100,293 100,293 100,293 100,293 0% 5849 Other Student Instructional Services 17,360 5852 Professional Development 16,000 16,386 17,881 18,417 18,970 0% 2% 2% 3.000 3.072 3.255 3.353 3.453 3.557 0% 5854 Nursing & Medical (Non-IEP) 5859 All Other Consultants & Services 92,844 25,000 26,486 27,280 28,099 28,942 0% -73% 35.810 36.675 38.854 40.020 41.220 42.457 1% 2% 5861 Non Instructional Software 2% 5865 Fundraising Cost 428 439 465 479 493 508 0% 1% -12% 5871 District Oversight Fees 37,003 32,530 33,435 33,408 33,411 34,246 -2% 5872 Special Education Fees (SELPA) 55,089 53,920 55,461 55,461 55,461 55,461 1% 9% -13% 502,312 439,414 452,596 466,174 480,159 494,564 5881 Intra-Agency Fees 0% 5895 Bad Debt Expense 0% 2% 5899 All Other Expenses 8,756 8,967 9,500 9,785 10,079 10,381 9,454 0% 3% 5911 Office Phone 8,400 8,652 8,912 9,179 9,738 1,978 2,037 2,098 2,226 0% 3% 1,920 2,161 5913 Mobile Phone

## MONSENOR OSCAR ROMERO CHARTER SCHOOL

Multi-Year Budget Detail

	-1	0	1	2	3	4		
								Percent
							2020-21	Change,
							Percent of	2019-20 to
	2019-20	2020-21 Trend	2021-22	2022-23	2023-24	2024-25	Budget	2020-21
5921 Internet	18,000	18,540	19,096	19,669	20,259	20,867	0%	3%
5923 Website Hosting	-	-	-	-	-	-	0%	
5931 Postage & Shipping	3,100	3,193	3,289	3,387	3,489	3,594	0%	3%
5999 Other Communications	37,504	10,000	10,300	10,609	10,927	11,255	0%	-73%
Total 5000 · Operating Services	1,601,089	1,427,133	1,488,393	1,286,083	1,318,699	1,353,126	28%	-11%
6000 · Capital Outlay								
6901 Depreciation Expense	819,185	814,365	808,449	790,132	769,765	738,792	16%	-1%
6903 Amortization Expense	-						0%	
6999 Capital Outlay	-						0%	
Total 6000 · Capital Outlay	819,185	814,365	808,449	790,132	769,765	738,792	16%	-1%
7000 · Other Outgo								
7438 Interest Expense	67,383	154,677	150,796	146,838	142,799	138,679	3%	130%
Total 7000 · Other Outgo	67,383	154,677	150,796	146,838	142,799	138,679	3%	130%
TOTAL EXPENSE	5,234,641	5,009,355	5,144,152	5,022,605	5,110,533	5,192,314	100%	-4%
NET INCOME	(522,204)	(709,668)	(863,168)	(743,843)	(831,471)	(829,603)		
Beginning Cash Balance	2,712,954	2,380,752	1,999,095	1,668,409	1,394,713	894,914		
Cash Flow from Operating Activities								
Net Income	(522,204)	(709,668)	(863,168)	(743,843)	(831,471)	(829,603)		
Change in Accounts Receivable								
Prior Year Accounts Receivable	536,018	580,089	765,084	771,908	758,860	736,181		
Current Year Accounts Receivable	(580,089)	(765,084)	(771,908)	(758,860)	(736,181)	(775,977)		
Change in Due from	698		-	-	-	-		
Change in Accounts Payable	(303,729)	(16,014)	(15,213)	(14,452)	(13,730)	(13,043)		
Change in Due to	55,064	(45,483)	-	-	-	-		
Change in Accrued Vacation	- '	-	-	-	-	-		
Change in Payroll Liabilities	811	-	-	-	-	-		
Change in Prepaid Expenditures	(3,845)	(28,197)	(57,803)	(118,497)	(242,918)	(497,982)		
Change in Deposits	-	-	-	-	-	-		
Change in Deferred Revenue	- '	-	-	-	-	-		
Depreciation Expense	819,185	814,365	808,449	790,132	769,765	738,792		
Cash Flow from Investing Activities								
Capital Expenditures	(222,143)	-	-	-	-	-		
Cash Flow from Financing Activities								
Source - Sale of Receivables	-	-	-	-	-	-		
Use - Sale of Receivables	-	-	-	-	-	-		

## MONSENOR OSCAR ROMERO CHARTER SCHOOL

Multi-Year Budget Detail

		2019-20	2020-21 Trend	2021-22	2022-23	2023-24	2024-25	2020-21 Percent of Budget	Percent Change, 2019-20 to 2020-21
Source - Loans	Ī	-	-	-	-	-	-		
Use - Loans		(111,968)	(192,246)	(196,127)	(200,086)	(204,124)	(208,244)		
Ending Cash Balance		2,380,752	2,018,514	1,668,409	1,394,713	894,914	45,037		
Month with Lowest Ending Cash Balance	-	Jul: \$	Dec: \$1,874,131	Jun: \$1,649,816	Jun: \$1,376,119	Jun: \$876,320	Jun: \$26,444		
	5% Reserve Goal	261,732	250,468	257,208	251,130	255,527	259,616		
Operating Income		296,981	104,698	(54,719)	46,290	(61,706)	(90,811)		
EBITDA		364,364	259,374	96,078	193,127	81,093	47,868		
Net Income as a Percent of Expenses		-10.0%	-14.2%	-16.8%	-14.8%	-16.3%	-16.0%		
Ending Cash as a Percent of Expenses		45.5%	40.3%	32.4%	27.8%	17.5%	0.9%		