

APPROVED



## Equitas Academy Charter School

### Minutes

#### Board Meeting

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**Date and Time**

Thursday August 25, 2022 at 3:00 PM

**Location**

Equitas Academy #2: 2723 W 8th St, Los Angeles, CA 90005

Additional Call-in Location: 13427 Cumpston Street, Sherman Oaks, CA 91401

**Topic: August Board Meeting**

Time: Aug 25, 2022 03:00 PM Pacific Time (US and Canada)

**Join Zoom Meeting**

<https://equitasacademy.zoom.us/j/84399261919>

Meeting ID: 843 9926 1919

One tap mobile

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**PUBLIC COMMENT AT EQUITAS ACADEMY BOARD MEETINGS** – An opportunity for the public to address the Board will be provided prior to discussion and action on agenda items. Members of the public who wish to speak on any item are requested to identify themselves and indicate on which agenda item they wish to speak. The Board will provide an opportunity for the public to speak for a maximum of three (3) minutes, unless granted additional time at the discretion of the Board. Testimony shall be limited in content to matters pertaining to Equitas Academy. The Board may not take any action on matters discussed during the public testimony period that are not listed on the agenda. Brown Act Compliance: Agenda posted at School.

**Pursuant to the Rehabilitation Act of 1973 and the Americans with Disabilities Act of 1990**, any individual with a disability who requires reasonable accommodation to attend or participate in a meeting of the Board of Directors, may request assistance in advance of the meeting by contacting Equitas Academy Charter School at 1700 West Pico Boulevard, Los Angeles, CA 90015 or by phone [\(213\) 201-0440](tel:2132010440).

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#### **Directors Present**

A. Santino, C. Langston, D. Ortiz, L. Heisser, O. Bajracharya, P. Reddy, T. Bell

#### **Directors Absent**

D. Krishna, F. Spindler

#### **Guests Present**

Andres Figueroa, C. Melgares, E. Wyatt, J. Edelman, J. Rayas, K. Farrar, K. Gouveia, M. Borrego (remote), M. Ford, N. Peters (remote), R. Spencer, S. Sobkov (remote), Seidy Pacheco, Vivian Pena

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### **I. Opening Items**

#### **A. Record Attendance and Guests**

#### **B. Board findings pursuant to Government Code Section 54953(e)**

O. Bajracharya made a motion to virtual meeting participation.

C. Langston seconded the motion.

The board **VOTED** to approve the motion.

#### **Roll Call**

|            |        |
|------------|--------|
| P. Reddy   | Aye    |
| D. Krishna | Absent |

**Roll Call**

A. Santino Absent  
T. Bell Aye  
D. Ortiz Absent  
O. Bajracharya Aye  
L. Heisser Aye  
C. Langston Aye  
F. Spindler Absent

**C. Call the Meeting to Order**

T. Bell called a meeting of the board of directors of Equitas Academy Charter School to order on Thursday Aug 25, 2022 at 3:05 PM.

**D. Approve Minutes**

C. Langston made a motion to approve the minutes from Board Meeting on 06-23-22.

L. Heisser seconded the motion.

The board **VOTED** to approve the motion.

**Roll Call**

A. Santino Absent  
O. Bajracharya Aye  
F. Spindler Absent  
D. Krishna Absent  
C. Langston Aye  
L. Heisser Aye  
T. Bell Aye  
D. Ortiz Absent  
P. Reddy Aye

**II. Public Comment**

**A. Public Comment**

No public comment

**III. Closed Session**

**A. Closed Session - Conference with legal counsel**

Board members went into closed session

- No action in the closed session

**IV. Brown Act Training**

**A. Brown Act Training**

John Lemmo presented on the Brown Act Training, an annual LAUSD requirement.

## V. Consent

### A. Independent Study Policy

P. Reddy made a motion to approve the Independent Study Policy to allow us to provide remote instruction to students below the threshold of 20% as allowable by our charters.

O. Bajracharya seconded the motion.

The board **VOTED** to approve the motion.

#### Roll Call

|                |        |
|----------------|--------|
| C. Langston    | Aye    |
| D. Ortiz       | Aye    |
| A. Santino     | Aye    |
| D. Krishna     | Absent |
| T. Bell        | Aye    |
| L. Heisser     | Aye    |
| P. Reddy       | Aye    |
| O. Bajracharya | Aye    |
| F. Spindler    | Absent |

### B. Consolidated Application for Federal Funding

P. Reddy made a motion to approve the FY22-23 Consolidated Application for Federal Funding.

O. Bajracharya seconded the motion.

The board **VOTED** to approve the motion.

#### Roll Call

|                |        |
|----------------|--------|
| P. Reddy       | Aye    |
| F. Spindler    | Absent |
| D. Krishna     | Absent |
| L. Heisser     | Aye    |
| T. Bell        | Aye    |
| O. Bajracharya | Aye    |
| A. Santino     | Aye    |
| D. Ortiz       | Aye    |
| C. Langston    | Aye    |

### C. Renewal of Line of Credit with Capital Impact Partners

P. Reddy made a motion to approve Delegation of Authority to the CEO and COO to renew the Line of Credit with Capital Impact Partners (CIP).

O. Bajracharya seconded the motion.

The board **VOTED** to approve the motion.

**Roll Call**

|                |        |
|----------------|--------|
| O. Bajracharya | Aye    |
| A. Santino     | Aye    |
| D. Ortiz       | Aye    |
| D. Krishna     | Absent |
| F. Spindler    | Absent |
| T. Bell        | Aye    |
| C. Langston    | Aye    |
| P. Reddy       | Aye    |
| L. Heisser     | Aye    |

**VI. Organizational Updates**

**A. 21-22 LAUSD Oversight Reports**

Cecilia presented 21-22 LAUSD oversight reports.

**B. Review of FY22 Unaudited financial statements.**

Slav presented FY22 unaudited financial statements.

- Hold harmless passed, but will be for FY23

A. Santino made a motion to approve FY22 unaudited financial statements.

P. Reddy seconded the motion.

The board **VOTED** to approve the motion.

**Roll Call**

|                |        |
|----------------|--------|
| A. Santino     | Aye    |
| O. Bajracharya | Aye    |
| D. Krishna     | Absent |
| C. Langston    | Aye    |
| T. Bell        | Aye    |
| D. Ortiz       | Aye    |
| L. Heisser     | Aye    |
| F. Spindler    | Absent |
| P. Reddy       | Aye    |

**C. Credential Limited Assignment Options (LAO)**

Jessica Edelman presented on credential options that allows more flexibility

C. Langston made a motion to approve Credential Limited Assignment Options (LAO).

D. Ortiz seconded the motion.

The board **VOTED** to approve the motion.

**Roll Call**

A. Santino Aye  
T. Bell Aye  
P. Reddy Aye  
C. Langston Aye  
F. Spindler Absent  
D. Krishna Absent  
L. Heisser Aye  
O. Bajracharya Aye  
D. Ortiz Aye

**D. Update to Bank Accounts**

Add new CEO, Sofia Roditti, to bank accounts and remove Malka Borrego  
O. Bajracharya made a motion to to add Sofia to the bank account and remove Malka.  
P. Reddy seconded the motion.  
The board **VOTED** to approve the motion.

**Roll Call**

T. Bell Aye  
F. Spindler Absent  
C. Langston Aye  
L. Heisser Aye  
P. Reddy Aye  
D. Ortiz Aye  
D. Krishna Absent  
O. Bajracharya Aye  
A. Santino Aye

**E. Open Business Account with American Express**

Current account under Malka and we will create a new business account  
C. Langston made a motion to open business AMEX.  
D. Ortiz seconded the motion.  
The board **VOTED** to approve the motion.

**Roll Call**

D. Ortiz Aye  
P. Reddy Aye  
T. Bell Aye  
D. Krishna Absent  
C. Langston Aye  
F. Spindler Absent  
L. Heisser Aye  
O. Bajracharya Aye  
A. Santino Aye

## **VII. Resource Development**

### **A. Committee Goals**

Catie presented on committee goals:

- Intention is:
  - To have a written commitment for how board members will be supporting at Equitas by October board meeting
    - Wanda will reach out to board members individually
  - To have 50% of that commitment given by December
- Wanda will give a presentation in October that will help board members to have a deep understanding and a plan
- This will be supportive to Sofia as new CEO
- Goal for the board to fundraise is \$26,000

## **VIII. Academic Accountability**

### **A. Committee Goals**

Alyssa presented on committee goals:

- Overall goals will stay the same from last year to this school year, but got more specific on ways to improve. Added the following enhancements:
  - Added interim data they can review
  - Added ways to connect with Robert and Sofia
  - Diving deep with Jessica on teacher/staff retention
- Action item: For next board meeting, we should include the cheat sheet in the board package

## **IX. Finance**

### **A. Committee Goals**

Prahbu presented on committee goals. A lot of goals have stayed the same and they enhanced the following:

- Increasing proficiency for financial strategy
- Codifying the role of finance committee
- Engage in professional learning

## **X. Governance Committee**

### **A. Committee Goals**

Lindsey presented on committee goals. Good governance is everyone's responsibility

- Goal is to have 2 new board members and 2 new board committee members by Dec 2022
  - Will reach out to board members to see if they have any recommendation and working with consultant
- Succession plan for board chair
- Decentralize information for board onboarding process to share that information out to the larger group
- Learning plan for current board members
- Advocacy around community, alumni, and parent engagement
- Action item for the board members - reach out to networks and be welcoming to the new board members

## **XI. Organization Updates: Strong School Opening**

### **A. CEO Update & Org Dashboard**

Sofia thanked the team for her onboarding and all work during the summer and board members for being on time, reading the materials, and asking thoughtful questions

Sofia presented the draft initiatives on the organizational dashboard:

- These are draft intentionally and will be finalized in the October board meeting to be able to get feedback from the board

Questions:

- MAP - Robert and Sofia will look into proficiency levels and growth and then will bring that to the October dashboard
- Manage budgeted net income and cash (instead of what is currently listed) - Prabhu will take to the finance committee
- Targets for EQ7 and EQ8 - Sofia and Maggie will review and prepare for the October meeting

### **B. State Testing Update (SBAC)**

Robert presented on student environment for strong start

- This summer there was multiple PDs for leaders week, new educators
- For leaders week the goal was to increase alignment between network and school leaders

Questions:

- What was feedback on areas of growth?
  - Curriculum implementation delivery - The SDs and Robert are working on addressing the facilitation of curriculum PD



- Is the buy in still there for curriculum?
  - Yes, staff are still bought in. They are excited about content, but the training was tough to stay engaged
- Is there a plan for in person PD training for curriculum?
  - Robert is working on this

### **C. Enrollment Update**

Seidy presented on enrollment updates

- Factor for EQ5/EQ6 enrollment trends:
  - Seidy pulled additional data
    - Received over 1200 unique applications, 81% were brought by staff
  - Growth opportunities -
    - External factors - demographics are shifting, economic factors, public school enrollment
    - Internal factors -
      - Staff Capacity - with COVID there were constraints
      - Outreach Coordinator - currently hiring to continue building our team
      - EQ5/EQ6 - facilities constraints over the years that impacted
- Budget Impact for EQ5/EQ6 - we will continue to meet our net income target
  - Conservative budgeting
  - Costs containment

Ask the board to think about possible solutions to respond to the enrollment trends:

- How do we support the efforts from a strategic level for enrollment?
- How do we think about EQ7 and EQ8 when EQ5 and EQ6 is under enrolled?
  - EQ7 is a different model and the intention is to use EQ5/EQ6 until they have their permanent home
- Do we have a sense for what impact will have on schools EQ5 and EQ6?
  - If you look at enrollment trajectory once we have a permanent home has a direct positive impact on enrollment
- What is the timeline in the past for schools to be converted to permanent home?
  - 3-4 years to have enough capital and equity

### **D. Facilities Update**

Cecilia presented on facilities

- Board members would like to schedule a school tour to visit all schools
- The new facility will have a space for the board meetings
- Robert and Cecilia will coordinate a school tour for the board members

### **E. Talent Update**

Jessica presented talent:

- How are we addressing teacher vacancies?
  - 7 vacancies currently
    - Subs
    - Continuing to interview - 18 people in the teacher pipeline
- Specific factor that are impacting staff at EQ2?
  - Leadership changes in the past - current principal is committed to EQ2

Questions

- Share postings, so board members can post open positions

#### **F. Priorities for FY 22-23**

There was dedicated time at the beginning of the school year to strengthen the partnership between schools and network

### **XII. Evaluation of Meeting**

#### **A. Evaluation**

Ways to upgrade practices:

- Materials ahead of time are helpful
- Committee goals and plans were strong were really strong
- Strategizing on things instead of reacting to things
- Discussions have been helpful
- Kate has helped with effective communication
- Having staff is helpful

Questions:

- Are we doing enough as a board?
  - It is a balance, finding on ways to support without managing
  - It would be helpful for the staff to have questions for the board
    - This could help drive the conversation when the board is all together
  - Ask staff to push board on ways they can support to address issues? While maintaining governance vs management.
    - CEO would be responsible for bringing challenges to the committees and board meetings
- Do we know how much time that is prepared is part of the staff's day to day vs preparing just for the board?
  - We have to track talent, enrollment, and academic data
  - The information that is presented is part of the regular business of ensuring we are providing quality program for our scholars

Additional Comments:

- Scope and Sequence is strong and comprehensive - want to be proactive
  - Suggest that scope and sequence and cheat sheet is part of every agenda
  - This has learning opportunities
  - Add action item when forms need to be signed

**XIII. Closing Items**

**A. Adjourn Meeting**

There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 4:51 PM.

Respectfully Submitted,  
T. Bell