Feather River Charter School

Special Board Meeting

Date and Time

Tuesday September 7, 2021 at 5:00 PM PDT

Feather River Special Board Meeting

Time: Sep 7, 2021 05:00 PM Pacific Time (US and Canada)

Join Zoom Meeting

https://sequoiagrove-org.zoom.us/j/88351310538

Meeting ID: 883 5131 0538

One tap mobile

+14086380968,,88351310538# US (San Jose)

+16699006833,,88351310538# US (San Jose)

Dial by your location

+1 408 638 0968 US (San Jose)

+1 669 900 6833 US (San Jose)

+1 253 215 8782 US (Tacoma)

+1 346 248 7799 US (Houston)

+1 301 715 8592 US (Washington DC)

+1 312 626 6799 US (Chicago)

+1 646 876 9923 US (New York)

Meeting ID: 883 5131 0538

Find your local number: https://sequoiagrove-org.zoom.us/u/kcj8qcSx0h

Agenda

		Purpose	Presenter	Time
I.	**Opening Items**			**5:00 PM**
	A. Record Attendance		David Brockmyer	1 m
	B. Call the Meeting to Order		David Brockmyer	1 m
	C. Approval of the Agenda	Vote	David Brockmyer	1 m
	D. Public Comments		David Brockmyer	2 m
II.	**Financials**			**5:05 PM**
	A. Unaudited Actuals Report	Vote	Darlington Ahaiwe	15 m
III.	**Operations**			**5:20 PM**
	A. Organizational Chart	Vote	Jenell Sherman	5 m
IV.	**Governance**			**5:25 PM**
	A. Discussion and Potential Action on Board Member Recruitment Nomination of Michelle Griswold	Vote	David Brockmyer	5 m
	B. Discussion on Board Training	Discuss	Jenell Sherman	5 m
V.	**Closing Items**			**5:35 PM**
	A. Board of Director's Comments & Requests	Discuss		2 m
	B. Announcement of Next Regular Scheduled Board Meeting The Next Regular Scheduled Board Meeting is September 14, 2021 at 4:30 PM.	FYI	David Brockmyer	1 m
	C. Adjourn Meeting	Vote		1 m

Public Comment Rules: Members of the public may address the Board on agenda or non-agenda items through the teleconference platform, Zoom. Zoom does not require the members of the public to have an account or login.

Please either utilize the chat option to communicate to the administrative team of your desire to address the Board or simply communicate orally your desire to address the Board when the Board asks for public comments. Speakers may be called in the order requests are received. Comments are limited to 2 minutes each, with no more than 15 minutes per single topic. If a member of the public utilizes a translator to address the Board, those individuals are allotted 4 minutes each. If the Board utilizes simultaneous translation equipment in a manner that allows the Board to hear the translated public testimony simultaneously, those individuals are allotted 2 minutes each. By law, the Board is allowed to take action only on items on the agenda. The Board may, at its discretion, refer a matter to school staff or calendar the issue for future discussion.

Note: The Governing Board encourages those with disabilities to participate fully in the public meeting process. If you need a disability-related modification or accommodation, including auxiliary aids or services, to participate in the public meeting, please contact the Governing Board Office at (530) 927-5137 at least 48 hours before the scheduled board meeting so every reasonable effort can be made to accommodate you. (Government Code § 54954.2; Americans with Disabilities Act of 1990, § 202 (42 U.S.C. § 12132)).

Coversheet

Unaudited Actuals Report

Section: II. Financials
Item: A. Unaudited Actuals Report
Purpose: Vote
Submitted by:
Related Material: Feather River_Financial Package_June 2021.pdf

CHARTER IMPACT

Feather River Charter School

Monthly Financial Presentation – June 2021

Unaudited Actual Report

FEATHER RIVER - Highlights

- Year-end revenue exceeded budget by 18%.
- Year-end expenses exceeded budget by 56%.
- Year-end deficit at $1.7MM (Budget; +$1.5MM).
- Year-end cash balance at $414k.

FEATHER RIVER - Revenue

- **Positive revenue variance due to received one-time funding:**
  - Learning Loss Mitigation Funds (LLMF): $156k.
  - Paycheck Protection Program (PPP): $1.7MM.

	Year-to-Date		
	Actual	**Budget**	**Fav/(Unf)**
Revenue			
State Aid-Rev Limit	$ 10,196,253	$ 10,123,609	$ 72,643
Federal Revenue	1,911,771	129,930	1,781,841
Other State Revenue	1,103,621	908,300	195,320
Other Local Revenue	13,828	-	13,828
Total Revenue	**$ 13,225,472**	**$ 11,161,840**	**$ 2,063,633**

FEATHER RIVER - Expenses

- Increase to instructional spending aligns to change in Charters cash position compared to budget.
- **Professional Services:** $4MM write-off of Provenance bad debt.

	Year-to-Date		
	Actual	**Budget**	**Fav/(Unf)**
Expenses			
Certificated Salaries	$ 3,636,868	$ 3,320,026	$ (316,842)
Classified Salaries	211,683	325,627	113,944
Benefits	1,102,667	1,078,395	(24,273)
Books and Supplies	1,815,509	1,221,145	(594,364)
Subagreement Services	2,563,193	2,221,458	(341,734)
Operations	134,975	170,267	35,292
Facilities	(888)	3,300	4,188
Professional Services	5,412,778	1,091,440	(4,321,338)
Depreciation	773	3,000	2,227
Interest	83,691	161,504	77,813
Total Expenses	**$ 14,961,250**	**$ 9,596,162**	**$ (5,365,088)**

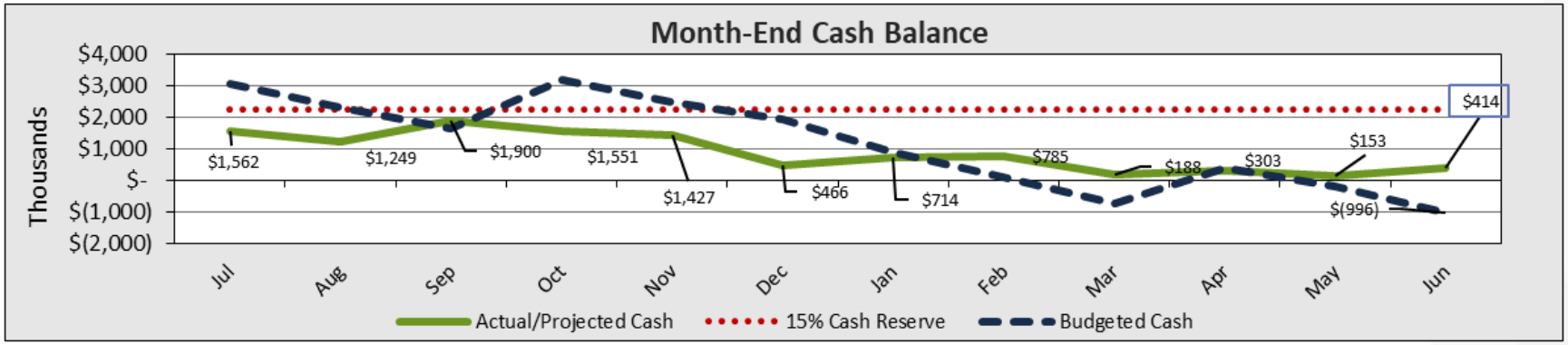
FEATHER RIVER - Fund Balance

- Year-end deficit and decrease to fund balance aligns to bad debt write-off.

	Year-to-Date		
	Actual	Budget	Fav/(Unf)
Total Surplus(Deficit)	**$ (1,735,778)**	**$ 1,565,678**	**$ (3,301,455)**
Beginning Fund Balance	1,015,563	1,015,563	
Ending Fund Balance	**$ (720,215)**	**$ 2,581,241**	
As a % of Annual Expenses	*-4.8%*	*26.9%*	

FEATHER RIVER - Cash Balance

- Year-end cash at $414k. (Includes factored receivables)



FEATHER RIVER - Appendix

- Monthly Cash Flow / Forecast 20-21
- Budget vs. Actual
- Statement of Financial Position
- Statement of Cash Flows
- Due-To/Due-From Balance
- Unaudited Actual Report (Alt Form)

Feather River Charter School

Monthly Cash Flow/Forecast FY20-21

Revised 8/23/2021

ADA = 1091.86

CHARTER IMPACT

	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Year-End Accruals	Annual Budget	Original Budget Total	Favorable / (Unfav.)
Revenues															ADA = 1091.85	
State Aid - Revenue Limit																
8011 LCFF State Aid	-	461,815	456,593	826,566	826,566	826,566	826,566	826,566	255,023	124,880	120,244	3,664,629		**9,216,014**	9,238,479	(22,465)
8012 Education Protection Account	-	-	-	54,593	-	-	-	-	-	109,157	-	54,622		**218,372**	218,370	2
8019 State Aid - Prior Year	-	-	-	-	-	-	-	-	50,207	(1,036)	(997)	2,652		**50,826**	-	50,826
8096 In Lieu of Property Taxes	-	-	185,318	-	-	-	171,063	57,021	104,039	52,026	52,026	89,548		**711,041**	666,760	44,281
	-	461,815	641,911	881,159	826,566	826,566	997,629	883,587	409,269	285,027	171,273	3,811,451	-	**10,196,253**	**10,123,609**	**72,643**
Federal Revenue																
8181 Special Education - Entitlement	-	-	-	-	-	-	-	-	-	-	-	144,562		**144,562**	129,930	14,632
8296 Other Federal Revenue	-	-	7,999	-	-	62,251	-	-	-	-	-	1,696,959		**1,767,209**	-	1,767,209
	-	-	7,999	-	-	62,251	-	-	-	-	-	1,841,521	-	**1,911,771**	**129,930**	**1,781,841**
Other State Revenue																
8311 State Special Education	29,306	36,478	59,206	59,206	59,206	59,206	59,206	30,628	14,998	14,429	14,242	221,493		**657,604**	655,110	2,494
8550 Mandated Cost	-	-	-	-	-	-	-	27,136	-	-	-	-		**27,136**	27,177	(41)
8560 State Lottery	-	-	-	-	-	-	61,679	-	-	60,150	-	143,875		**265,704**	226,013	39,691
8598 Prior Year Revenue	-	95	-	-	-	-	8,620	-	-	-	-	11,632		**20,346**	-	20,346
8599 Other State Revenue	-	-	-	-	-	7,999	4,042	1,890	90,942	-	-	27,957		**132,830**	-	132,830
	29,306	36,573	59,206	59,206	59,206	67,205	133,547	59,654	105,940	74,579	14,242	404,957	-	**1,103,621**	**908,300**	**195,320**
Other Local Revenue																
8980 Contributions, Unrestricted	-	-	-	-	-	4,372	-	-	-	9,321	-	-	-	**13,693**	-	13,693
	-	-	-	135	-	4,372	-	-	-	9,321	-	-	-	**13,828**	**-**	**13,828**
Total Revenue	**29,306**	**498,388**	**709,116**	**940,500**	**885,772**	**960,394**	**1,131,176**	**943,241**	**515,209**	**368,927**	**185,515**	**6,057,928**	**-**	**13,225,472**	**11,161,840**	**2,063,633**
Expenses																
Certificated Salaries																
1100 Teachers' Salaries	183,657	209,254	210,453	211,205	204,314	201,677	197,875	190,987	183,590	199,684	198,416	173,059	-	**2,364,170**	2,375,121	10,951
1175 Teachers' Extra Duty/Stipends	4,000	10,850	18,313	18,263	19,125	19,380	20,565	22,450	22,150	21,965	21,865	30,098	-	**229,023**	155,000	(74,023)
1200 Pupil Support Salaries	34,958	36,658	39,158	38,958	39,333	39,033	39,033	39,033	39,371	40,033	40,033	40,033	-	**465,638**	390,500	(75,138)
1300 Administrators' Salaries	21,283	21,283	21,283	21,283	21,433	21,313	30,078	38,963	21,397	21,397	21,397	26,781	-	**287,892**	247,000	(40,892)
1900 Other Certificated Salaries	12,950	32,317	24,434	24,434	24,659	24,429	24,529	24,479	24,479	24,479	24,479	24,479	-	**290,145**	152,405	(137,740)
	256,849	310,362	313,641	314,143	308,865	305,833	312,081	315,911	290,987	307,557	306,190	294,450	- -	**3,636,868**	**3,320,026**	**(316,842)**
Classified Salaries																
2100 Instructional Salaries	-	-	-	4,421	(4,421)	-	-	-	-	-	-	-	-	**-**	69,379	69,379
2200 Support Salaries	22,844	2,567	12,706	8,284	16,797	13,305	12,196	11,641	13,305	15,303	15,543	18,247	-	**162,738**	256,248	93,510
2400 Clerical and Office Staff Salaries	-	-	-	-	4,740	6,315	6,315	6,315	6,315	6,315	6,315	6,315	-	**48,945**	-	(48,945)
	22,844	2,567	12,706	12,706	17,116	19,620	18,511	17,956	19,620	21,618	21,858	24,562	- -	**211,683**	**325,627**	**113,944**
Benefits																
3101 STRS	42,321	47,378	49,438	49,512	36,635	48,014	49,109	48,365	48,542	48,386	48,184	45,769	-	**561,652**	610,885	49,233
3301 OASDI	967	744	779	779	1,052	1,190	967	1,611	2,036	1,314	1,329	1,496	-	**14,263**	20,189	5,926
3311 Medicare	3,976	4,443	4,615	4,622	4,625	4,603	4,677	4,725	4,403	4,662	4,646	4,515	-	**54,513**	52,862	(1,651)
3401 Health and Welfare	28,220	26,439	25,337	25,390	27,219	24,634	30,760	29,316	30,963	28,251	28,263	30,173	-	**334,968**	315,000	(19,968)
3501 State Unemployment	1,746	366	-	49	204	97	14,118	821	500	750	265	(87)	-	**18,829**	28,420	9,591
3601 Workers' Compensation	3,254	(204)	6,100	3,050	3,050	3,050	3,050	2,250	3,051	3,051	3,051	3,051	-	**35,803**	51,039	15,236
3901 Other Benefits	-	-	7,619	-	-	-	-	-	200	74,821	-	-	-	**82,640**	-	(82,640)
	80,485	79,166	93,887	83,402	72,786	81,589	102,681	87,088	89,695	161,235	85,737	84,917	-	**1,102,667**	**1,078,395**	**(24,273)**
Books and Supplies																
4302 School Supplies	34,080	139,758	94,204	80,513	60,065	89,839	88,038	125,458	173,454	212,606	63,007	181,601		**1,342,623**	779,436	(563,187)
4305 Software	35	8,726	176,164	(84,620)	16,865	5,953	4,327	4,347	4,547	5,023	4,216	15,692	-	**161,273**	35,500	(125,773)
4310 Office Expense	-	1,872	1,010	807	2,347	-	2,091	870	-	113	75	75	-	**9,259**	11,300	2,041
4311 Business Meals	-	-	-	-	-	-	-	60	31	77	43	-	-	**211**	1,700	1,489
4312 School Fundraising Expense	-	-	-	-	-	-	-	-	-	-	-	-	-	**-**	-	-
4400 Noncapitalized Equipment	-	28,434	18,649	30,582	42,683	8,486	3,468	278	7,309	17,098	-	145,156		**302,143**	393,209	91,065
	34,115	178,791	290,026	27,281	121,960	104,277	97,923	131,012	185,341	234,916	67,341	342,524	-	**1,815,509**	**1,221,145**	**(594,364)**
Subagreement Services																
5102 Special Education	600	7,338	12,666	70,121	86,946	278,097	67,725	66,372	129,655	62,003	49,007	106,151	-	**936,681**	420,900	(515,781)
5105 Security	-	-	-	-	-	-	-	-	-	-	-	-	-	**-**	5,500	5,500
5106 Other Educational Consultants	5,093	65,960	26,208	54,478	46,360	190,487	77,339	52,397	143,029	112,763	207,851	124,152		**1,106,117**	1,229,990	123,874
5107 Instructional Services	46,907	47,242	47,075	47,075	47,075	47,075	47,075	47,103	47,103	47,103	49,562	-		**520,395**	565,068	44,673
	52,601	120,541	85,949	171,674	180,381	515,659	192,139	165,871	319,786	221,869	306,419	230,304	-	**2,563,193**	- **2,221,458**	**(341,734)**

Feather River Charter School

Monthly Cash Flow/Forecast FY20-21

Revised 8/23/2021

ADA = 1091.86

CHARTER IMPACT

	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Year-End Accruals	Annual Budget	Original Budget Total	Favorable / (Unfav.)
Operations and Housekeeping																
5201 Auto and Travel	-	-	97	-	-	-	-	361	-	26	-	-	-	**485**	24,067	23,582
5300 Dues & Memberships	-	1,070	-	-	-	-	750	-	-	5,000	-	-	-	**6,820**	10,400	3,580
5400 Insurance	3,271	5,125	16,792	8,396	8,396	8,836	8,396	8,396	8,395	8,395	5,388	8,396	-	**98,182**	135,000	36,818
5900 Communications	-	579	434	120	96	176	5,713	2,443	5,780	3,921	5,167	2,673	-	**27,101**	800	(26,301)
5901 Postage and Shipping	-	-	58	(39)	141	1,094	667	324	66	-	-	75	-	**2,387**	-	(2,387)
	3,271	6,774	17,381	8,477	8,633	10,105	15,526	11,524	14,241	17,342	10,555	11,144	-	**134,975**	**170,267**	**35,292**
Facilities, Repairs and Other Leases																
5601 Rent	-	-	-	-	-	-	-	-	-	-	-	-	-	**-**	1,000	1,000
5604 Other Leases	-	-	-	-	-	-	-	-	-	(937)	-	-	-	**(937)**	1,700	2,637
5610 Repairs and Maintenance	-	-	-	-	-	49	-	-	-	-	-	-	-	**49**	600	551
	-	-	-	-	-	49	-	-	-	(937)	-	-	-	**(888)**	**3,300**	**4,188**
Professional/Consulting Services																
5801 IT	-	-	-	-	-	49	-	-	-	-	1,800	-	-	**1,849**	2,700	851
5802 Audit & Taxes	-	-	-	-	5,400	-	-	-	-	1,800	-	1,200	-	**8,400**	5,400	(3,000)
5803 Legal	-	8,833	(8,223)	10,685	4,567	21,170	32,261	1,637	8,301	8,279	24,888	32,738	-	**145,134**	12,100	(133,034)
5804 Professional Development	-	-	-	-	-	1,057	585	803	25,400	45	22	12,700	-	**40,612**	66,600	25,988
5805 General Consulting	-	400	567	200	1,200	11,780	913	1,006	5,400	900	1,000	1,425	-	**24,790**	8,200	(16,590)
5806 Special Activities/Field Trips	-	2,006	-	-	1,361	8,617	14,907	12,950	13,880	10,053	23,228	780		**87,781**	70,278	(17,503)
5807 Bank Charges	1,315	476	612	800	1,088	765	854	1,662	751	719	697	597	-	**10,335**	2,645	(7,690)
5808 Printing	55	22	-	-	-	-	-	-	-	-	-	-	-	**76**	115	39
5809 Other taxes and fees	861	370	-	2,190	-	140	-	1,237	-	691	1,429	1,670	-	**8,588**	3,680	(4,908)
5810 Payroll Service Fee	154	791	295	986	535	850	1,096	1,254	933	602	4,374	2,458	-	**14,327**	7,468	(6,859)
5811 Management Fee	57,924	64,293	63,826	64,351	64,211	63,951	64,072	64,275	65,025	66,225	82,884	119,198	-	**840,235**	760,400	(79,835)
5812 District Oversight Fee	-	-	(19,021)	-	-	63,242	-	-	98,590	29,801	23,261	10,849		**206,721**	151,854	(54,867)
5815 Public Relations/Recruitment	-	-	-	-	-	-	-	5,301	-	3,502	-	-	-	**8,803**	-	(8,803)
5899 Bad Debt Expense	-	-	-	-	-	-	-	-	-	-	-	4,015,127	-	**4,015,127**		
	60,309	77,191	38,055	79,211	78,362	171,619	114,686	90,125	218,280	122,617	163,581	4,198,742	-	**5,412,778**	**1,091,440**	**(306,211)**
Depreciation																
6900 Depreciation Expense	64	4,423	4,423	(8,652)	64	64	64	64	64	64	64	64	-	**773**	3,000	2,227
	64	4,423	4,423	(8,652)	64	64	64	64	64	64	64	64	-	**773**	**3,000**	**2,227**
Interest																
7438 Interest Expense	283	283	2,046	506	450	283	22,894	2,398	1,414	31,101	14,923	7,111	-	**83,691**	161,504	77,813
	283	283	2,046	506	450	283	22,894	2,398	1,414	31,101	14,923	7,111	-	**83,691**	**161,504**	**77,813**
Total Expenses	**510,820**	**780,097**	**858,114**	**688,748**	**788,617**	**1,209,099**	**876,506**	**821,951**	**1,139,429**	**1,117,384**	**976,668**	**5,193,819**	**-**	**14,961,250**	**9,596,162**	**(1,349,961)**
Monthly Surplus (Deficit)	**(481,514)**	**(281,709)**	**(148,997)**	**251,752**	**97,155**	**(248,705)**	**254,670**	**121,290**	**(624,220)**	**(748,456)**	**(791,153)**	**864,109**	**-**	**(1,735,778)**	- **1,565,678**	**713,672**
Cash Flow Adjustments																
Monthly Surplus (Deficit)	(481,514)	(281,709)	(148,997)	251,752	97,155	(248,705)	254,670	121,290	(624,220)	(748,456)	(791,153)	864,109	-	**(1,735,778)**		
Cash flows from operating activities																
Depreciation/Amortization	64	4,423	4,423	(8,652)	64	64	64	64	64	64	64	64	-	**773**		
Public Funding Receivables	-	160,673	78,713	-	273,986	-	8,622	(144,670)	30,628	(54,593)	(119,247)	(2,131,741)	-	**(1,897,630)**		
Grants and Contributions Rec.	1,142,686	-	522,695	497,103	132,265	(832,593)	(50,994)	883,587	-	-	-	(84,789)	-	**2,209,960**		
Due To/From Related Parties	93,815	94,484	626,555	98,809	94,150		94,150	-	-	-	-	4,015,127	-	**5,117,090**		
Prepaid Expenses	25	(34,339)	11,446	(10,480)	11,446	-	(21,707)	12,587	1,140	1,140	12,587	(146,033)	-	**(162,188)**		
Other Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	**-**		
Accounts Payable	(170,229)	473,401	(121,579)	(688,811)	(16,742)	188,102	(129,861)	(98,713)	54,223	7,369	195,707	208,187	-	**(98,946)**		
Accrued Expenses	(16,028)	(261,939)	(244,731)	(359,232)	(336,352)	1,753	(491,442)	(661,849)	11,757	(19,309)	(45,954)	(1,734,700)	-	**(4,158,026)**		
Deferred Revenue	-	-	148,486	-	-	(70,250)	(4,042)	(1,890)	(72,304)	-	-	1,751,922	-	**1,751,922**		
Other Liabilities	(1,141,700)	-	-	-	-	-	-	-	-	-	-	-	-	**(1,141,700)**		
Cash flows from investing activities																
Purchases of Prop. And Equip.	-	(261,500)	-	261,500	-	-	-	-	-	-	-	(10,500)	-	**(10,500)**		
Cash flows from financing activities																
Proceeds from Factoring		-	-		-		609,600	-	-	927,800	690,600	704,500	-	**2,932,500**		
Payments on Factoring	-	(206,000)	(206,000)	(370,800)	(358,900)	-					(93,953)	(1,470,400)	-	**(2,706,053)**		
Proceeds from Debt	1,697,242	-	-	-	-	-	-	-	-	-	-	-	-	**1,697,242**		
Payments on Debt	-	283	(20,550)	(20,550)	(20,550)	283	(20,550)	(39,407)	1,414	1,414	1,414	(1,705,444)	-	**(1,822,244)**		
Total Change in Cash	1,124,361	(312,223)	650,460	(349,360)	(123,478)	(961,345)	248,510	70,999	(597,297)	115,429	(149,936)	260,304				
Cash, Beginning of Month	437,300	1,561,660	1,249,437	1,899,897	1,550,537	1,427,059	465,714	714,224	785,223	187,926	303,355	153,419				
Cash, End of Month	**1,561,660**	**1,249,437**	**1,899,897**	**1,550,537**	**1,427,059**	**465,714**	**714,224**	**785,223**	**187,926**	**303,355**	**153,419**	**413,723**				

Cert.	Instr.
39.4%	69.1%
(61,800)	(1,433,417)

Pupil:Teacher Ratio
22.75 :1

Feather River Charter School

Budget vs Actual

For the period ended June 30, 2021

	Current Period Actual	Current Period Budget	Current Period Variance	Current Year Actual	YTD Budget	YTD Budget Variance	Total Budget
Revenues							
State Aid - Revenue Limit							
LCFF State Aid	$ 3,664,629	$ 3,258,605	$ 406,024	$ 9,216,014	$ 9,238,479	$ (22,465)	$ 9,238,479
Education Protection Account	54,622	54,593	30	218,372	218,370	2	218,370
State Aid - Prior Year	2,652	-	2,652	50,826	-	50,826	-
In Lieu of Property Taxes	89,548	93,864	(4,316)	711,041	666,760	44,281	666,760
Total State Aid - Revenue Limit	3,811,451	3,407,061	404,389	10,196,253	10,123,609	72,643	10,123,609
Federal Revenue							
Special Education - Entitlement	144,562	23,502	121,060	144,562	129,930	14,632	129,930
Other Federal Revenue	1,696,959	-	1,696,959	1,767,209	-	1,767,209	-
Total Federal Revenue	1,841,521	23,502	1,818,019	1,911,771	129,930	1,781,841	129,930
Other State Revenue							
State Special Education	221,493	118,498	102,995	657,604	655,110	2,494	655,110
Mandated Cost	-	-	-	27,136	27,177	(41)	27,177
State Lottery	143,875	113,460	30,415	265,704	226,013	39,691	226,013
Prior Year Revenue	11,632	-	11,632	20,346	-	20,346	-
Other State Revenue	27,957	-	27,957	132,830	-	132,830	-
Total Other State Revenue	404,957	231,958	172,999	1,103,621	908,300	195,320	908,300
Other Local Revenue							-
Interest Revenue	-	-	-	135	-	135	-
Contributions, Unrestricted	-	-	-	13,693	-	13,693	-
Total Other Local Revenue	-	-	-	13,828	-	13,828	-
Total Revenues	**$ 6,057,928**	**$ 3,662,521**	**$ 2,395,407**	**$ 13,225,472**	**$ 11,161,840**	**$ 2,063,633**	**$ 11,161,840**
Expenses							
Certificated Salaries							
Teachers' Salaries	$ 173,059	$ 197,927	$ 24,868	$ 2,364,170	$ 2,375,121	$ 10,951	$ 2,375,121
Teachers' Extra Duty/Stipends	30,098	15,500	(14,598)	229,023	155,000	(74,023)	155,000
Pupil Support Salaries	40,033	32,542	(7,492)	465,638	390,500	(75,138)	390,500
Administrators' Salaries	26,781	20,583	(6,198)	287,892	247,000	(40,892)	247,000
Other Certificated Salaries	24,479	12,700	(11,778)	290,145	152,405	(137,740)	152,405
Total Certificated Salaries	294,450	279,252	(15,197)	3,636,868	3,320,026	(316,842)	3,320,026
Classified Salaries							
Instructional Salaries	-	6,307	6,307	-	69,379	69,379	69,379
Support Salaries	18,247	21,354	3,107	162,738	256,248	93,510	256,248
Clerical and Office Staff Salaries	6,315	-	(6,315)	48,945	-	(48,945)	-
Total Classified Salaries	24,562	27,661	3,099	211,683	325,627	113,944	325,627
Benefits							
State Teachers' Retirement System, certificated pos	45,769	51,382	5,614	561,652	610,885	49,233	610,885
OASDI/Medicare/Alternative, certificated positions	1,496	1,715	219	14,263	20,189	5,926	20,189
Medicare/Alternative, certificated positions	4,515	4,450	(64)	54,513	52,862	(1,651)	52,862
Health and Welfare Benefits, certificated positions	30,173	26,250	(3,923)	334,968	315,000	(19,968)	315,000
State Unemployment Insurance, certificated positio	(87)	1,421	1,508	18,829	28,420	9,591	28,420
Workers' Compensation Insurance, certificated posi	3,051	4,297	1,246	35,803	51,039	15,236	51,039
Other Benefits, certificated positions	-	-	-	82,640	-	(82,640)	-
Total Benefits	84,917	89,515	4,599	1,102,667	1,078,395	(24,273)	1,078,395
Books & Supplies							
School Supplies	181,601	62,334	(119,267)	1,342,623	779,436	(563,187)	779,436
Software	15,692	2,958	(12,733)	161,273	35,500	(125,773)	35,500
Office Expense	75	942	866	9,259	11,300	2,041	11,300
Business Meals	-	142	142	211	1,700	1,489	1,700
Noncapitalized Equipment	145,156	31,446	(113,710)	302,143	393,209	91,065	393,209
Total Books & Supplies	342,524	97,822	(244,703)	1,815,509	1,221,145	(594,364)	1,221,145
Subagreement Services							
Special Education	106,151	35,075	(71,076)	936,681	420,900	(515,781)	420,900
Security	-	458	458	-	5,500	5,500	5,500
Other Educational Consultants	124,152	98,366	(25,786)	1,106,117	1,229,990	123,874	1,229,990
Instructional Services	-	47,089	47,089	520,395	565,068	44,673	565,068
Total Subagreement Services	230,304	180,989	(49,315)	2,563,193	2,221,458	(341,734)	2,221,458
Operations & Housekeeping							
Auto and Travel	-	2,006	2,006	485	24,067	23,582	24,067
Dues & Memberships	-	867	867	6,820	10,400	3,580	10,400
Insurance	8,396	11,250	2,854	98,182	135,000	36,818	135,000
Communications	2,673	67	(2,606)	27,101	800	(26,301)	800

Feather River Charter School

Budget vs Actual

For the period ended June 30, 2021

	Current Period Actual	Current Period Budget	Current Period Variance	Current Year Actual	YTD Budget	YTD Budget Variance	Total Budget
Postage and Shipping	75	-	(75)	2,387	-	(2,387)	-
Total Operations & Housekeeping	11,144	14,189	3,045	134,975	170,267	35,292	170,267
Facilities, Repairs & Other Leases							
Rent	-	83	83	-	1,000	1,000	1,000
Other Leases	-	142	142	(937)	1,700	2,637	1,700
Repairs and Maintenance	-	50	50	49	600	551	600
Total Facilities, Repairs & Other Leases	-	275	275	(888)	3,300	4,188	3,300
Professional/Consulting Services							
IT	-	225	225	1,849	2,700	851	2,700
Audit & Taxes	1,200	-	(1,200)	8,400	5,400	(3,000)	5,400
Legal	32,738	1,008	(31,729)	145,134	12,100	(133,034)	12,100
Professional Development	12,700	5,550	(7,150)	40,612	66,600	25,988	66,600
General Consulting	1,425	683	(742)	24,790	8,200	(16,590)	8,200
Special Activities/Field Trips	780	5,620	4,840	87,781	70,278	(17,503)	70,278
Bank Charges	597	230	(367)	10,335	2,645	(7,690)	2,645
Printing	-	10	10	76	115	39	115
Other Taxes and Fees	1,670	320	(1,350)	8,588	3,680	(4,908)	3,680
Payroll Service Fee	2,458	622	(1,836)	14,327	7,467	(6,859)	7,467
Management Fee	119,198	63,367	(55,832)	840,235	760,400	(79,835)	760,400
District Oversight Fee	10,849	51,106	40,257	206,721	151,854	(54,867)	151,854
Public Relations/Recruitment	-	-	-	8,803	-	(8,803)	-
Bad Debt Expense	4,015,127	-	(4,015,127)	4,015,127	-	(4,015,127)	-
Total Professional/Consulting Services	4,198,742	128,742	(4,070,000)	5,412,778	1,091,440	(4,321,338)	1,091,440
Depreciation							
Depreciation Expense	64	250	186	773	3,000	2,227	3,000
Total Depreciation	64	250	186	773	3,000	2,227	3,000
Interest							
Interest Expense	7,111	-	(7,111)	83,691	161,504	77,813	161,504
Total Interest	7,111	-	(7,111)	83,691	161,504	77,813	161,504
Total Expenses	**$ 5,193,819**	**$ 818,695**	**$ (4,375,124)**	**$ 14,961,250**	**$ 9,596,162**	**$ (5,365,088)**	**$ 9,596,162**
Change in Net Assets	**864,109**	**2,843,826**	**(1,979,717)**	**(1,735,778)**	**1,565,678**	**(3,301,455)**	**1,565,678**
Net Assets, Beginning of Period	(1,584,324)			1,015,563			
Net Assets, End of Period	**$ (720,215)**			**$ (720,215)**			

Feather River Charter School

Statement of Financial Position

June 30, 2021

	Current Balance	Beginning Year Balance	YTD Change	YTD % Change
Assets				
Current Assets				
Cash & Cash Equivalents	$ 413,723	$ 437,300	$ (23,577)	-5%
Accounts Receivable	224,880	1,293,140	(1,068,260)	-83%
Public Funding Receivable	2,616,692	719,063	1,897,630	264%
Factored Receivables	(1,368,147)	-	(1,368,147)	0%
Due To/From Related Parties	-	5,117,090	(5,117,090)	-100%
Prepaid Expenses	210,331	48,143	162,188	337%
Total Current Assets	**2,097,479**	**7,614,735**	**(5,517,256)**	**-72%**
Long-Term Assets				
Property & Equipment, Net	15,076	5,350	9,727	182%
Total Long Term Assets	**15,076**	**5,350**	**9,727**	**182%**
Total Assets	**$ 2,112,525**	**$ 7,620,085**	**$ (5,507,559)**	**-72%**
Liabilities				
Current Liabilities				
Accounts Payable	$ 565,155	$ 664,131	$ (98,976)	-15%
Accrued Liabilities	515,663	4,673,689	(4,158,026)	-89%
Deferred Revenue	1,751,922	1,141,700	610,222	53%
Notes Payable, Current Portion	-	125,002	(125,002)	-100%
Total Current Liabilities	**2,832,740**	**6,604,522**	**(3,771,782)**	**-57%**
Total Liabilities	**$ 2,832,740**	**$ 6,604,522**	**$ (3,771,782)**	**-57%**
Total Net Assets	**(720,215)**	**1,015,563**	**(1,735,778)**	**-171%**
Total Liabilities and Net Assets	**$ 2,112,525**	**$ 7,620,085**	**$ (5,507,559)**	**-72%**

Feather River Charter School

Statement of Cash Flows

For the period ended June 30, 2021

	Month Ended 06/30/21	YTD Ended 06/30/21
Cash Flows from Operating Activities		
Change in Net Assets	$ 864,109	$ (1,735,778)
Adjustments to reconcile change in net assets to net cash flows from operating activities:		
Depreciation	64	773
Decrease/(Increase) in Operating Assets:		
Public Funding Receivables	(2,131,741)	(1,897,630)
Grants, Contributions & Pledges Receivable	(850,689)	2,436,407
Due from Related Parties	4,015,127	5,117,090
Prepaid Expenses	(146,033)	(162,188)
(Decrease)/Increase in Operating Liabilities:		
Accounts Payable	208,187	(98,946)
Accrued Expenses	(1,734,700)	(4,158,026)
Deferred Revenue	1,751,922	610,222
Total Cash Flows from Operating Activities	**1,976,248**	**111,925**
Purchase of Property & Equipment	(10,500)	(10,500)
Cash Flows from Financing Activities		
Proceeds from (payments on) Long-Term Debt	(1,705,444)	(125,002)
Total Cash Flows from Financing Activities	**(1,705,444)**	**(125,002)**
Change in Cash & Cash Equivalents	260,304	(23,577)
Cash & Cash Equivalents, Beginning of Period	153,419	437,300
Cash and Cash Equivalents, End of Period	**$ 413,723**	**$ 413,723**

Feather River Charter School

Due (To)/From All Inspire Charter School Locations

For the period ended June 30, 2021

	Account Balance
Due (to)/from Inspire LA	$ 3,816,230
Due (to)/from Inspire Charter Services	198,897
Bad Debt Allowance - IFR	(4,015,127)
	-
Total Due (to)/from Balance	**$ -**

CHARTER SCHOOL UNAUDITED ACTUALS
FINANCIAL REPORT -- ALTERNATIVE FORM

July 1, 2020 to June 30, 2021

Charter School Name: Feather River Charter School
CDS #: 51714560133934
Charter Approving Entity: Winship-Robbins
County: Sutter
Charter #: 1801

This charter school uses the following basis of accounting:
(Please enter an "X" in the applicable box below; check only one box)

[X] **Accrual Basis** (Applicable Capital Assets/Interest on Long-Term Debt/Long-Term Liabilities/Net Position objects are 6900, 7438, 9400-9489, 9660-9669, 9796, and 9797)

[ ] **Modified Accrual Basis** (Applicable Capital Outlay/Debt Service/Fund Balance objects are 6100-6170, 6200-6500, 7438, 7439, and 9711-9789)

Description	Object Code	Unrestricted	Restricted	Total
A. REVENUES				
1. LCFF Sources				
State Aid - Current Year	8011	9,216,014.00		9,216,014.00
Education Protection Account State Aid - Current Year	8012	218,372.00		218,372.00
State Aid - Prior Years	8019	55,181.22		55,181.22
Transfers to Charter Schools in Lieu of Property Taxes	8096	711,041.00		711,041.00
Other LCFF Transfers	8091, 8097	0.00	0.00	0.00
Total, LCFF Sources		10,200,608.22	0.00	10,200,608.22
2. Federal Revenues (see NOTE in Section L)				
No Child Left Behind/Every Student Succeeds Act	8290		144,562.00	144,562.00
Special Education - Federal	8181, 8182		0.00	0.00
Child Nutrition - Federal	8220		0.00	0.00
Donated Food Commodities	8221		0.00	0.00
Other Federal Revenues	8110, 8260-8299	0.00	1,767,209.00	1,767,209.00
Total, Federal Revenues		0.00	1,911,771.00	1,911,771.00
3. Other State Revenues				
Special Education - State	StateRevSE		657,604.00	657,604.00
All Other State Revenues	StateRevAO	224,218.87	217,442.17	441,661.04
Total, Other State Revenues		224,218.87	875,046.17	1,099,265.04
4. Other Local Revenues				
All Other Local Revenues	LocalRevAO	13,828.16	0.00	13,828.16
Total, Local Revenues		13,828.16	0.00	13,828.16
5. TOTAL REVENUES		10,438,655.25	2,786,817.17	13,225,472.42
B. EXPENDITURES (see NOTE in Section L)				
1. Certificated Salaries				
Certificated Teachers' Salaries	1100	1,059,349.04	1,533,843.67	2,593,192.71
Certificated Pupil Support Salaries	1200	240,489.99	225,147.60	465,637.59
Certificated Supervisors' and Administrators' Salaries	1300	103,964.50	183,927.74	287,892.24
Other Certificated Salaries	1900	109,818.00	180,327.12	290,145.12
Total, Certificated Salaries		1,513,621.53	2,123,246.13	3,636,867.66
2. Noncertificated Salaries				
Noncertificated Instructional Salaries	2100	0.00	0.00	0.00
Noncertificated Support Salaries	2200	32,103.15	130,635.30	162,738.45
Noncertificated Supervisors' and Administrators' Salaries	2300	0.00	0.00	0.00
Clerical, Technical and Office Salaries	2400	37,890.00	11,055.00	48,945.00
Other Noncertificated Salaries	2900	0.00	0.00	0.00
Total, Noncertificated Salaries		69,993.15	141,690.30	211,683.45

CHARTER SCHOOL UNAUDITED ACTUALS

FINANCIAL REPORT -- ALTERNATIVE FORM

July 1, 2020 to June 30, 2021

Charter School Name: Feather River Charter School

CDS #: 51714560133934

Description	Object Code	Unrestricted	Restricted	Total
3. Employee Benefits				
STRS	3101-3102	219,774.42	341,877.27	561,651.69
PERS	3201-3202	0.00	0.00	0.00
OASDI / Medicare / Alternative	3301-3302	47,451.02	21,324.56	68,775.58
Health and Welfare Benefits	3401-3402	334,967.82	0.00	334,967.82
Unemployment Insurance	3501-3502	13,579.72	5,249.34	18,829.06
Workers' Compensation Insurance	3601-3602	35,803.12	0.00	35,803.12
OPEB, Allocated	3701-3702	0.00	0.00	0.00
OPEB, Active Employees	3751-3752	0.00	0.00	0.00
Other Employee Benefits	3901-3902	82,440.08	200.00	82,640.08
Total, Employee Benefits		734,016.18	368,651.17	1,102,667.35
4. Books and Supplies				
Approved Textbooks and Core Curricula Materials	4100	0.00	0.00	0.00
Books and Other Reference Materials	4200	0.00	0.00	0.00
Materials and Supplies	4300	1,350,375.29	162,990.59	1,513,365.88
Noncapitalized Equipment	4400	228,356.43	73,786.97	302,143.40
Food	4700	0.00	0.00	0.00
Total, Books and Supplies		1,578,731.72	236,777.56	1,815,509.28
5. Services and Other Operating Expenditures				
Subagreements for Services	5100	1,873,582.91	689,609.88	2,563,192.79
Travel and Conferences	5200	387.55	97.43	484.98
Dues and Memberships	5300	6,820.00	0.00	6,820.00
Insurance	5400	98,182.00	0.00	98,182.00
Operations and Housekeeping Services	5500	0.00	0.00	0.00
Rentals, Leases, Repairs, and Noncap. Improvements	5600	(887.66)	0.00	(887.66)
Transfers of Direct Costs	5700-5799	829,391.49	(829,391.49)	0.00
Professional/Consulting Services and Operating Expend.	5800	5,380,986.52	31,791.50	5,412,778.02
Communications	5900	29,487.84	0.00	29,487.84
Total, Services and Other Operating Expenditures		8,217,950.65	(107,892.68)	8,110,057.97
6. Capital Outlay				
(Objects 6100-6170, 6200-6500 modified accrual basis only)				
Land and Land Improvements	6100-6170			0.00
Buildings and Improvements of Buildings	6200			0.00
Books and Media for New School Libraries or Major Expansion of School Libraries	6300			0.00
Equipment	6400			0.00
Equipment Replacement	6500			0.00
Depreciation Expense (accrual basis only)	6900	773.40	0.00	773.40
Total, Capital Outlay		773.40	0.00	773.40
7. Other Outgo				
Tuition to Other Schools	7110-7143			0.00
Transfers of Pass-Through Revenues to Other LEAs	7211-7213			0.00
Transfers of Apportionments to Other LEAs - Spec. Ed.	7221-7223SE			0.00
Transfers of Apportionments to Other LEAs - All Other	7221-7223AO			0.00
All Other Transfers	7281-7299			0.00
Transfers of Indirect Costs	7300-7399	(70,250.00)	70,250.00	0.00
Debt Service:				
Interest	7438	83,691.00		83,691.00
Principal (for modified accrual basis only)	7439			0.00
Total Debt Service		83,691.00	0.00	83,691.00
Total, Other Outgo		13,441.00	70,250.00	83,691.00
8. TOTAL EXPENDITURES		12,128,527.63	2,832,722.48	14,961,250.11

CHARTER SCHOOL UNAUDITED ACTUALS

FINANCIAL REPORT -- ALTERNATIVE FORM

July 1, 2020 to June 30, 2021

Charter School Name: Feather River Charter School

CDS #: 51714560133934

Description	Object Code	Unrestricted	Restricted	Total
C. EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES BEFORE OTHER FINANCING SOURCES AND USES (A5-B8)		(1,689,872.38)	(45,905.31)	(1,735,777.69)
D. OTHER FINANCING SOURCES / USES				
1. Other Sources	8930-8979			0.00
2. Less: Other Uses	7630-7699			0.00
3. Contributions Between Unrestricted and Restricted Accounts (must net to zero)	8980-8999			0.00
4. TOTAL OTHER FINANCING SOURCES / USES		0.00	0.00	0.00
E. NET INCREASE (DECREASE) IN FUND BALANCE /NET POSITION (C+D4)		(1,689,872.38)	(45,905.31)	(1,735,777.69)
F. FUND BALANCE / NET POSITION				
1. Beginning Fund Balance/Net Position				
a. As of July 1	9791	969,656.70	69,548.00	1,039,204.70
b. Adjustments/Restatements	9793, 9795	0.99	(23,642.69)	(23,641.70)
c. Adjusted Beginning Fund Balance /Net Position		969,657.69	45,905.31	1,015,563.00
2. Ending Fund Balance /Net Position, June 30 (E+F1c)		(720,214.69)	0.00	(720,214.69)
Components of Ending Fund Balance (Modified Accrual Basis only)				
a. Nonspendable				
1. Revolving Cash (equals Object 9130)	9711			0.00
2. Stores (equals Object 9320)	9712			0.00
3. Prepaid Expenditures (equals Object 9330)	9713			0.00
4. All Others	9719			0.00
b. Restricted	9740			0.00
c. Committed				
1. Stabilization Arrangements	9750			0.00
2. Other Commitments	9760			0.00
d. Assigned	9780			0.00
e. Unassigned/Unappropriated				
1. Reserve for Economic Uncertainties	9789			0.00
2. Unassigned/Unappropriated Amount	9790M			0.00
3. Components of Ending Net Position (Accrual Basis only)				
a. Net Investment in Capital Assets	9796	0.00		0.00
b. Restricted Net Position	9797			0.00
c. Unrestricted Net Position	9790A	(720,214.69)	0.00	(720,214.69)

CHARTER SCHOOL UNAUDITED ACTUALS

FINANCIAL REPORT -- ALTERNATIVE FORM

July 1, 2020 to June 30, 2021

Charter School Name: Feather River Charter School

CDS #: 51714560133934

Description	Object Code	Unrestricted	Restricted	Total
G. ASSETS				
1. Cash				
In County Treasury	9110			0.00
Fair Value Adjustment to Cash in County Treasury	9111			0.00
In Banks	9120	413,722.86		413,722.86
In Revolving Fund	9130			0.00
With Fiscal Agent/Trustee	9135			0.00
Collections Awaiting Deposit	9140			0.00
2. Investments	9150			0.00
3. Accounts Receivable	9200	224,880.17		224,880.17
4. Due from Grantor Governments	9290	2,616,691.17		2,616,691.17
5. Stores	9320			0.00
6. Prepaid Expenditures (Expenses)	9330	210,330.79		210,330.79
7. Other Current Assets	9340			0.00
8. Capital Assets (accrual basis only)	9400-9489	15,076.47		15,076.47
9. TOTAL ASSETS		3,480,701.46	0.00	3,480,701.46
H. DEFERRED OUTFLOWS OF RESOURCES				
1. Deferred Outflows of Resources	9490			0.00
2. TOTAL DEFERRED OUTFLOWS		0.00	0.00	0.00
I. LIABILITIES				
1. Accounts Payable	9500	2,448,995.14		2,448,995.14
2. Due to Grantor Governments	9590			0.00
3. Current Loans	9640			0.00
4. Unearned Revenue	9650	1,751,922.00		1,751,922.00
5. Long-Term Liabilities (accrual basis only)	9660-9669			0.00
6. TOTAL LIABILITIES		4,200,917.14	0.00	4,200,917.14
J. DEFERRED INFLOWS OF RESOURCES				
1. Deferred Inflows of Resources	9690			0.00
2. TOTAL DEFERRED INFLOWS		0.00	0.00	0.00
K. FUND BALANCE /NET POSITION				
Ending Fund Balance /Net Position, June 30 (G9 + H2) - (I6 + J2) (must agree with Line F2)		(720,215.68)	0.00	(720,215.68)

CHARTER SCHOOL UNAUDITED ACTUALS

FINANCIAL REPORT -- ALTERNATIVE FORM

July 1, 2020 to June 30, 2021

Charter School Name: Feather River Charter School

CDS #: 51714560133934

L. FEDERAL EVERY STUDENT SUCCEEDS ACT (ESSA) MAINTENANCE OF EFFORT REQUIREMENT

NOTE: IF YOUR CHARTER SCHOOL RECEIVED FEDERAL FUNDING, AS REPORTED IN SECTION A2, THE FOLLOWING ADDITIONAL INFORMATION MUST BE PROVIDED IN ORDER FOR THE CDE TO CALCULATE COMPLIANCE WITH THE FEDERAL EVERY STUDENT SUCCEEDS ACT (ESSA) MAINTENANCE OF EFFORT REQUIREMENT:

1. Federal Revenue Used for Capital Outlay and Debt Service

Included in the Capital Outlay and Debt Service expenditures reported in sections B6 and B7 are the following amounts paid out of federal funds:

Federal Program Name (If no amounts, indicate "NONE")	Capital Outlay	Debt Service	Total
a. NONE	$		0.00
b.			0.00
c.			0.00
d.			0.00
e.			0.00
f.			0.00
g.			0.00
h.			0.00
i.			0.00
j.			0.00
TOTAL FEDERAL REVENUES USED FOR CAPITAL OUTLAY AND DEBT SERVICE	0.00	0.00	0.00

2. Community Services Expenditures

Provide the amount of State and Local funds reported in Section B that were expended for Community Services Activities:

Objects of Expenditures		Amount (Enter "0.00" if none)
a. Certificated Salaries	1000-1999	0.00
b. Noncertificated Salaries	2000-2999	0.00
c. Employee Benefits	except 3801-	0.00
d. Books and Supplies	4000-4999	0.00
e. Services and Other Operating Expenditures	5000-5999	0.00
TOTAL COMMUNITY SERVICES EXPENDITURES		0.00

CHARTER SCHOOL UNAUDITED ACTUALS
FINANCIAL REPORT -- ALTERNATIVE FORM

July 1, 2020 to June 30, 2021

Charter School Name: Feather River Charter School
CDS #: 51714560133934

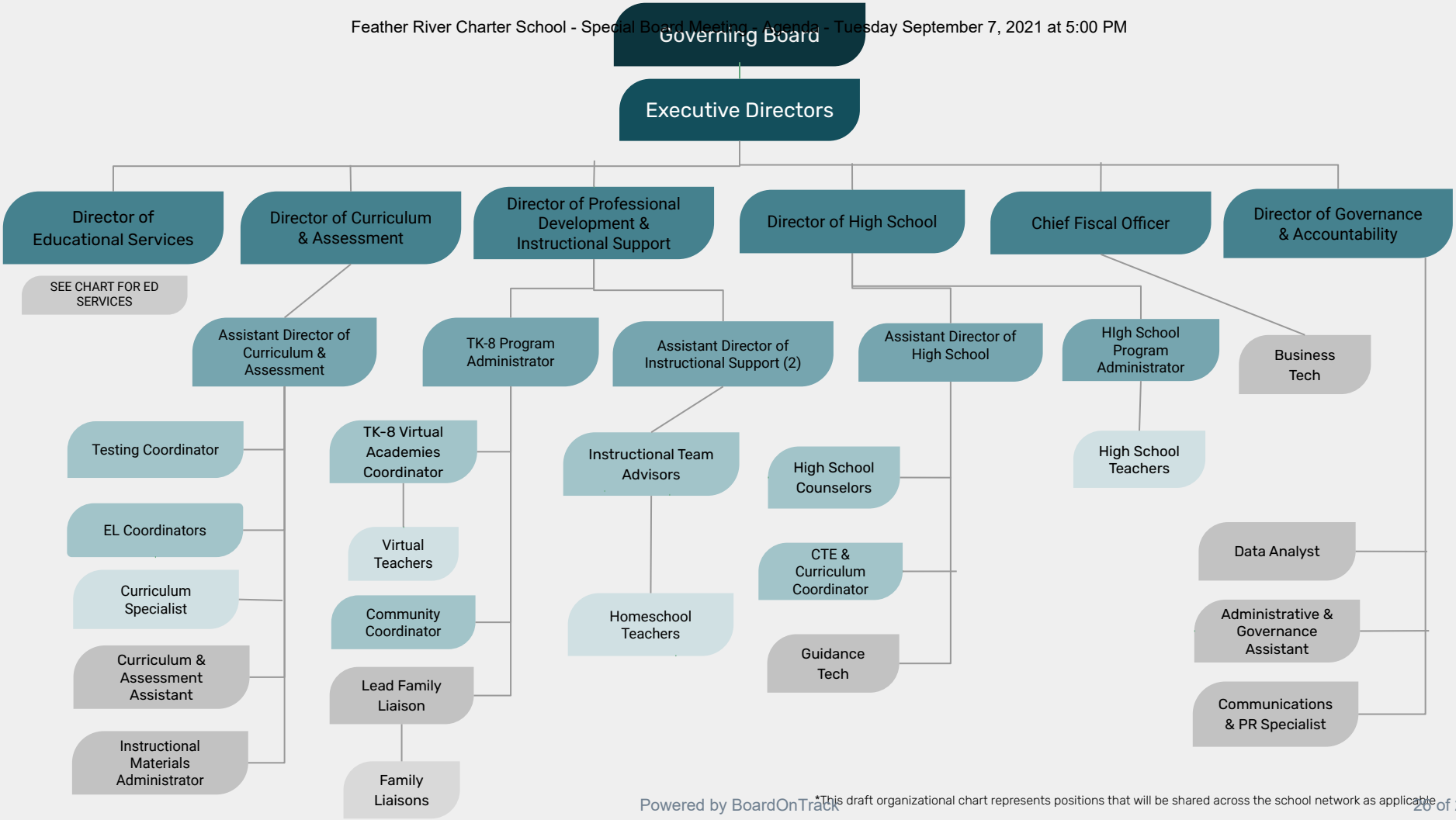
3. State and Local Expenditures to be Used for ESSA Annual Maintenance of Effort Calculation:
Results of this calculation will be used for comparison with 2019-20 expenditures. Failure to maintain the required 90 percent expenditure level on either an aggregate or per capita expenditure basis may result in reduction to allocations for covered programs in 2022-23.

a. Total Expenditures (B8)		14,961,250.11
b. Less Federal Expenditures (Total A2) [Revenues are used as proxy for expenditures because most federal revenues are normally recognized in the period that qualifying expenditures are incurred]		1,911,771.00
c. Subtotal of State & Local Expenditures [a minus b]		13,049,479.11
d. Less Community Services [L2 Total]		0.00
e. Less Capital Outlay & Debt Service [Total B6 plus objects 7438 and 7439, less L1 Total]		84,464.40
TOTAL STATE & LOCAL EXPENDITURES SUBJECT TO MOE [c minus d minus e]	$	12,965,014.71

Coversheet

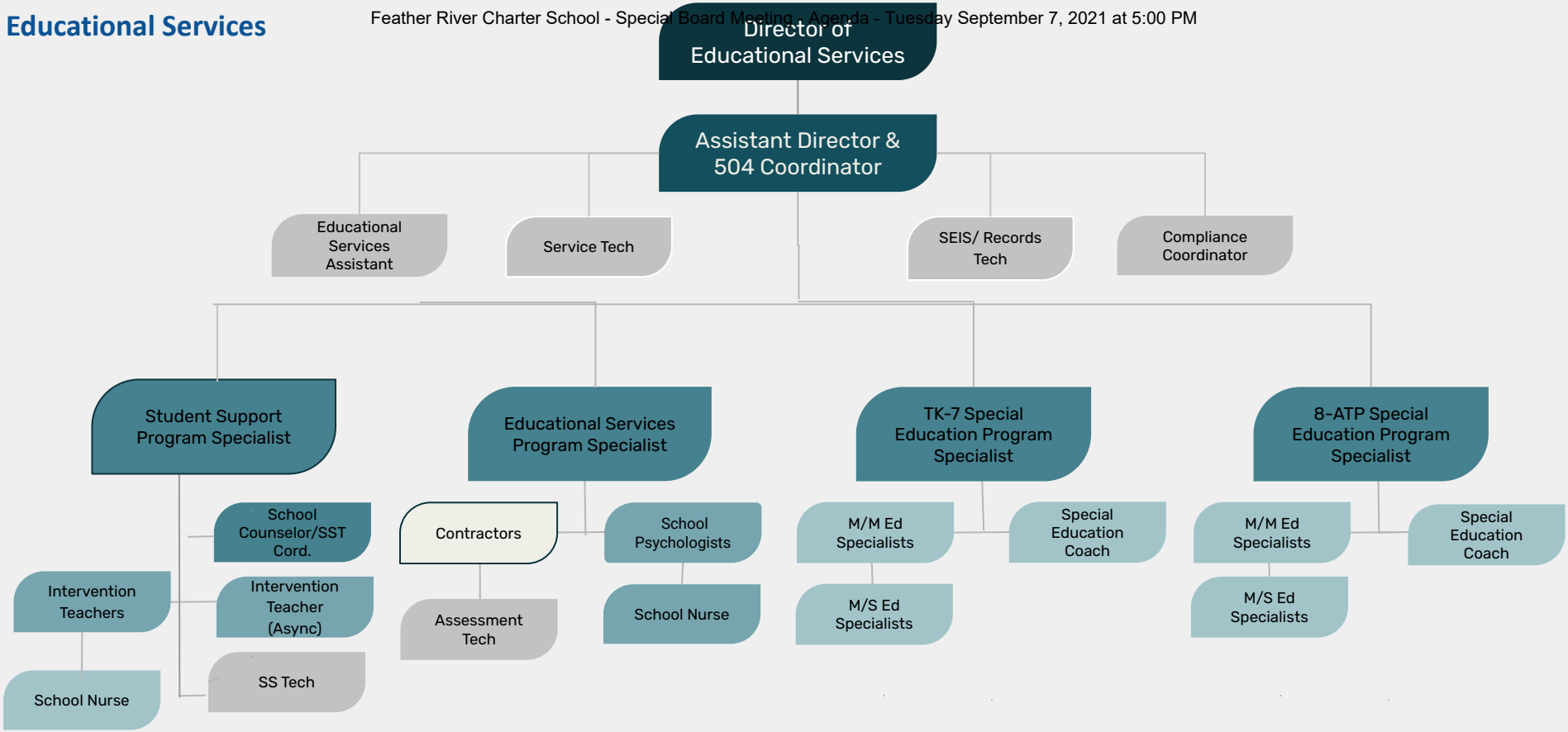
Organizational Chart

Section: III. Operations
Item: A. Organizational Chart
Purpose: Vote
Submitted by:
Related Material: Updated Org Chart_0721 (1).pdf



*This draft organizational chart represents positions that will be shared across the school network as applicable

Educational Services



Coversheet

Discussion on Board Training

Section: IV. Governance
Item: B. Discussion on Board Training
Purpose: Discuss
Submitted by:

BACKGROUND:
Discussion on Board Training Schedule
October 2021: Brown Act Training
Discussion of Big Ideas for Board Training