

Feather River Charter School

Regular Scheduled Board Meeting

Date and Time

Tuesday October 19, 2021 at 5:00 PM PDT

Location

Join Zoom Meeting

https://sequoiagrove-org.zoom.us/j/4075258260

Meeting ID: 407 525 8260

One tap mobile

+14086380968,,4075258260# US (San Jose)

+16699006833,,4075258260# US (San Jose)

Dial by your location

- +1 408 638 0968 US (San Jose)
- +1 669 900 6833 US (San Jose)
- +1 253 215 8782 US (Tacoma)
- +1 346 248 7799 US (Houston)
- +1 301 715 8592 US (Washington DC)
- +1 312 626 6799 US (Chicago)
- +1 646 876 9923 US (New York)

Meeting ID: 407 525 8260

Find your local number: https://sequoiagrove-org.zoom.us/u/kcv9bkellW

Agenda

			Purpose	Presenter	Time
I.	Оре	ening Items			5:00 PM
	A.	Record Attendance		David Brockmyer	1 m
	В.	AB 361 Report of Findings	Vote	David Brockmyer	2 m
	C.	Call the Meeting to Order		David Brockmyer	1 m
	D.	Approval of the Agenda	Vote	David Brockmyer	1 m
	E.	Approve Minutes	Approve Minutes	David Brockmyer	1 m
		Approve minutes for Regular Scheduled Board Me	eeting on Septen	nber 14, 2021	
	F.	Approve Minutes	Approve Minutes	David Brockmyer	1 m
		Approve minutes for Special Board Meeting on Oc	tober 12, 2021		
	G.	Public Comments			2 m
	Н.	Executive Director's Report		Jenell Sherman	25 m
II.	Fina	ances			5:34 PM
	A.	September Financials	Vote	James Surmeian	10 m
III.	Fina	ances			5:44 PM
	A.	ESSER III Funding	Vote	Jenell Sherman	5 m
	В.	Salary Schedule with Nurse Salary	Vote	Jenell Sherman	5 m
IV.	Оре	erations			5:54 PM
	A.	COVID-19 Schoolwide Health and Safety Policy Revised	Vote	Jenell Sherman	10 m
V.	Aca	idemic Excellence			6:04 PM
	A.	Low Performing Student Block Grant	FYI	Jenell Sherman	5 m
VI.	Gov	vernance			6:09 PM

Purpose

Presenter

Time

			. a.peee	1 Todonici	
	A.	Discussion and Potential Action on the Brown Act Training for the 2021-2022 School Year	Vote	Jenell Sherman	5 m
		The Feather River Board Members will be doing the 2022 school year during the Winship Community States at 6:00 pm. The Winship Community School Board and any Feather River Board Meeting attendees of watch the training.	School Board Me d meeting is on t	eeting which starts he same Zoom link	
	В.	Public Comment Policy	Vote	Jenell Sherman	5 m
VII.	Clos	sing Items			6:19 PM
	A.	Board of Director's Comments & Requests	Discuss		2 m
	B.	Announcement of Next Regular Scheduled Board Meeting	Vote	David Brockmyer	1 m
		The Next Regular Scheduled Board Meeting is No	ovember 16, 202	1 at 5:00 PM.	
		Adjourn Meeting	Vote	Dave Brockmyer	1 m

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Note: The Governing Board encourages those with disabilities to participate fully in the public meeting process. If you need a disability-related modification or accommodation, including auxiliary aids or services, to participate in the public meeting, please contact the Governing Board Office at (530) 927-5137 at least 48 hours before the scheduled board meeting so every reasonable effort can be made to accommodate you. (Government Code § 54954.2; Americans with Disabilities Act of 1990, § 202 (42 U.S.C. § 12132)).

Coversheet

AB 361 Report of Findings

Section: I. Opening Items

Item: B. AB 361 Report of Findings

Purpose: Vote

Submitted by:

BACKGROUND:

AB 361 provides that if a state of emergency remains in place, a local agency must make the following findings by majority vote every 30 days, in order to continue using the bill's exemption to the Brown Act teleconferencing rules:

- (A) The legislative body has reconsidered the circumstances of the emergency; and
- (B) Either of the following circumstances exists:
 - 1. the state of emergency continues to directly impact the ability of board members to meet safely in person, or
 - 2. State or local officials continue to impose or recommend social distancing measures.

Charter school boards are required to vote every 30 days to make the required findings regarding the continuing emergency and vote to continue using the law's exemptions.

RECOMMENDATION:

The School Board has met the finding that a state of emergency continues to directly impact the ability of the members to meet safely in person. Motion to continue the School Board meetings virtually pursuant to AB 361.

Coversheet

Approve Minutes

Section:
Item:
Item:
E. Approve Minutes
Purpose:
Approve Minutes

Submitted by:

Related Material: Minutes for Regular Scheduled Board Meeting on September 14, 2021



Feather River Charter School

Minutes

Regular Scheduled Board Meeting

Date and Time

Tuesday September 14, 2021 at 4:30 PM

Location

Join Zoom Meeting https://sequoiagrove-org.zoom.us/j/88074645858

Meeting ID: 880 7464 5858

One tap mobile

+14086380968,,88074645858# US (San Jose)

+16699006833,,88074645858# US (San Jose)

Zoom Link: https://zoom.us/j/96568347400

Meeting ID: 965 6834 7400 Join by Phone: (669) 900-6833

Directors Present

David Brockmyer (remote), Juina Carter (remote), Nick Wavrin (remote)

Directors Absent

None

Guests Present

Darcy Belleza (remote), Dawn Carl (remote), Jenell Sherman (remote), Julie Haycock-Cavender (remote), Katie Royer (remote)

I. Opening Items

A. Record Attendance

B. Call the Meeting to Order

David Brockmyer called a meeting of the board of directors of Feather River Charter School to order on Tuesday Sep 14, 2021 at 4:52 PM.

C. Approval of the Agenda

David Brockmyer made a motion to approve the Agenda.

Nick Wavrin seconded the motion.

The board **VOTED** unanimously to approve the motion.

D. Public Comments

No public comments.

E. Approve Minutes

David Brockmyer made a motion to approve the minutes from Regular Scheduled Board Meeting on 06-15-21.

Juina Carter seconded the motion.

The board **VOTED** unanimously to approve the motion.

F. Approve Minutes

David Brockmyer made a motion to approve the minutes from Special Board Meeting on 08-04-21.

Nick Wavrin seconded the motion.

The board **VOTED** unanimously to approve the motion.

Roll Call

Juina Carter Abstain

David Brockmyer Aye

Nick Wavrin Aye

G. Approve Minutes

David Brockmyer made a motion to approve the minutes from Special Board Meeting on 09-07-21.

Nick Wavrin seconded the motion.

The board **VOTED** to approve the motion.

Roll Call

David Brockmyer Aye

Juina Carter Abstain

Nick Wavrin Aye

H. Executive Director's Report

Jenell Sherman presented the Executive Director's Report.

- Students went back to school on August 16, 2021
- Adventure Academy for TK-8th grades has launched
- Synchronous and Live offerings required to satisfy AB130
- CA Cadet Corps- leadership opportunity for grades 7-12
- High School Programs-Concurrent and Dual enrollment with Yuba College, Career Technology Education
- Assessment Update with Kristie Nicosia
- Current enrollment is 1797
- Ordering Update
- · Community Partner (formerly called vendors) onboarding
- COVID-19 Updates for Staff

II. Finance

A. July - August Financials

Juina Carter made a motion to approve the July - August Financials.

David Brockmyer seconded the motion.

Darlington Ahaiwe presented the July - August Financials.

The board **VOTED** unanimously to approve the motion.

B. ESSER III Funding

Darcy Belleza presented the ESSER III Funding update.

C. Carryover of Sick Time

David Brockmyer made a motion to approve the Carryover of Sick Time Policy.

Nick Wavrin seconded the motion.

Jenell Sherman presented the Carryover of Sick Time Policy.

The board **VOTED** unanimously to approve the motion.

III. Operations

A. Teacher Evaluations

Nick Wavrin made a motion to approve the Teacher Evaluation Policy. Juina Carter seconded the motion.

Jenell Sherman presented the Teacher Evaluation Policy.

The board **VOTED** unanimously to approve the motion.

B. Teacher Contract

David Brockmyer made a motion to approve the Teacher Contract.

Nick Wavrin seconded the motion.

Jenell Sherman presented the Teacher Contract.

The board **VOTED** unanimously to approve the motion.

C. Over 5 Students Supplemental Contract

David Brockmyer made a motion to approve the Over 5 Students Supplemental Contract.

Nick Wavrin seconded the motion.

Jenell Sherman presented the Over 5 Student Supplemental Contract.

The board **VOTED** unanimously to approve the motion.

IV. Academic Excellence

A. Sutter Buttes Learning Hub

Jenell Sherman presented the Sutter Buttes Learning Hub.

V. Governance

A. Governing Board Executive Order

Jenell Sherman presented the Governing Board Executive Order.

Governing Board discussed of upcoming Legislation- AB361.

B. Governing Board Vacancy

David Brockmyer made a motion to create a working group for the purpose of filling Governing Board Vacancy in conjunction with Board Travel Stipend.

Nick Wavrin seconded the motion.

Discussion on potential candidate interview for week of September 20th.

The board **VOTED** unanimously to approve the motion.

C. Discussion and Potential Action to Change Regular Scheduled Board Meeting Start Time

David Brockmyer made a motion to to adjust the Regular Scheduled Board Meeting start time to 5:30 PM.

Juina Carter seconded the motion.

Regularly Scheduled Board Meeting start time adjusted due to 5:30 PM to accommodate Governing Board members' schedules with the expiration of Executive Order 29-20.

The board **VOTED** unanimously to approve the motion.

D. Discussion and Potential Action of Board Member Stipend

Discussion on potential increase in Board Travel Stipend. Current stipend is \$100.00.

E. Upcoming Compliance Items

Jenell Sherman presented the Upcoming Compliance Items.

VI. Closing Items

A. Board of Director's Comments & Requests

No comments or request.

B. Announcement of Next Regular Scheduled Board Meeting

Dave Brockmyer announced the Next Regular Scheduled Board Meeting is October 19, 2021 at 5:30 PM.

C. Adjourn Meeting

David Brockmyer made a motion to adjourn the meeting.

Nick Wavrin seconded the motion.

The board **VOTED** unanimously to approve the motion.

There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 6:32 PM.

Respectfully Submitted, David Brockmyer

Prepared by:
Katie Royer

Noted by:

Board Secretary

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Coversheet

Approve Minutes

Section:I. Opening ItemsItem:F. Approve MinutesPurpose:Approve Minutes

Submitted by:

Related Material: Minutes for Special Board Meeting on October 12, 2021



Feather River Charter School

Minutes

Special Board Meeting

Date and Time

Tuesday October 12, 2021 at 5:00 PM

Location

Join Zoom meeting:

https://sequoiagrove-org.zoom.us/j/4075258260

Directors Present

David Brockmyer (remote), James Clark (remote), Juina Carter (remote), Nick Wavrin (remote)

Directors Absent

None

Guests Present

Darcy Belleza (remote), Dawn Carl (remote), Jenell Sherman (remote), Julie Haycock-Cavender (remote), Katie Royer (remote)

I. Opening Items

A. Record Attendance

B. Call the Meeting to Order

David Brockmyer called a meeting of the board of directors of Feather River Charter School to order on Tuesday Oct 12, 2021 at 5:02 PM.

C.

Approval of the Agenda

David Brockmyer made a motion to approve the Agenda.

Juina Carter seconded the motion.

The board **VOTED** unanimously to approve the motion.

Roll Call

David Brockmyer Aye

James Clark Abstain

Juina Carter Aye

Nick Wavrin Aye

D. Public Comments

No public comments.

II. Operations

A. COVID-19 Testing Policy

David Brockmyer made a motion to approve the COVID-19 Testing Policy.

Nick Wavrin seconded the motion.

Jenell Sherman presented the COVID-19 Testing Policy.

The board **VOTED** unanimously to approve the motion.

Roll Call

David Brockmyer Aye
Nick Wavrin Aye
James Clark Abstain
Juina Carter Aye

B. COVID-19 Schoolwide Health and Safety Plan

David Brockmyer made a motion to approve the COVID-19 Schoolwide Health and Safety Plan with the caveat that staff and Governing Board will revisit the symptom screening section before next regular scheduled board meeting.

Juina Carter seconded the motion.

Jenell Sherman presented the COVID-19 Schoolwide Health and Safety Plan.

Staff will bring the Policy back to the Governing Board next week if possible, after revisiting symptom screening section.

The board **VOTED** unanimously to approve the motion.

C. Uniform Complaint Policy and Procedures

David Brockmyer made a motion to approve the Uniform Complaint Policy and Procedures.

Juina Carter seconded the motion.

Jenell Sherman presented the Uniform Complaint Policy and Procedures.

Board would like an FYI at the next regular schedule board meeting of the process of how a complaint comes into the school.

The board **VOTED** unanimously to approve the motion.

Roll Call

Nick Wavrin Aye
James Clark Abstain
David Brockmyer Aye
Juina Carter Aye

III. Governance

A. Governing Board Member Nomination: James Clark

David Brockmyer made a motion to approve the nomination of James Clark as new Feather River board member.

Nick Wavrin seconded the motion.

The board **VOTED** unanimously to approve the motion.

Roll Call

Nick Wavrin Aye
David Brockmyer Aye
James Clark Abstain
Juina Carter Aye

B. Resolution Regarding AB361

David Brockmyer made a motion to approve the Resolution Regarding AB361.

Nick Wavrin seconded the motion.

Darcy Belleza presented a slideshow of the Teleconferencing Rules during COVID-19 to stay compliant with the Brown Act.

The board **VOTED** unanimously to approve the motion.

C. Discussion and Potential Action to Change Regular Scheduled Board Meeting Start Time

David Brockmyer made a motion to approve the change of the start time of the Regular Scheduled Board Meeting to 5:00 PM.

Nick Wavrin seconded the motion.

The board **VOTED** unanimously to approve the motion.

IV. Closing Items

A. Board of Director's Comments & Requests

Jenell Sherman announce the legal recommendation that Brown Act Training should be done publicly. Staff added Brown Act Training with Jennifer McQuarrie to the next Regular Scheduled Meeting on October 19, 2021 at 5:00 PM.

B. Announcement of Next Regular Scheduled Board Meeting

David Brockmyer announced the Next Regular Scheduled Board Meeting is on October 19, 2021 at 5:00 PM.

C. Adjourn Meeting

David Brockmyer made a motion to adjourn the board meeting.

Juina Carter seconded the motion.

The board **VOTED** unanimously to approve the motion.

There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 5:52 PM.

Respectfully Submitted, David Brockmyer

Board Secretary

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Coversheet

Executive Director's Report

Section: I. Opening Items

Item: H. Executive Director's Report

Purpose: FYI

Submitted by:

Related Material: Feather River October ED Report 2021_Main.pdf

REGULAR BOARD MEETING



October 2021



OCTOBER Agenda





01. Enrollment 02.
Instructional
Materials

03.Academic Programs & Educational Services

04.Community

05.CSO Updates

06.
Uniform
Complaint Process

ENROLLMENT



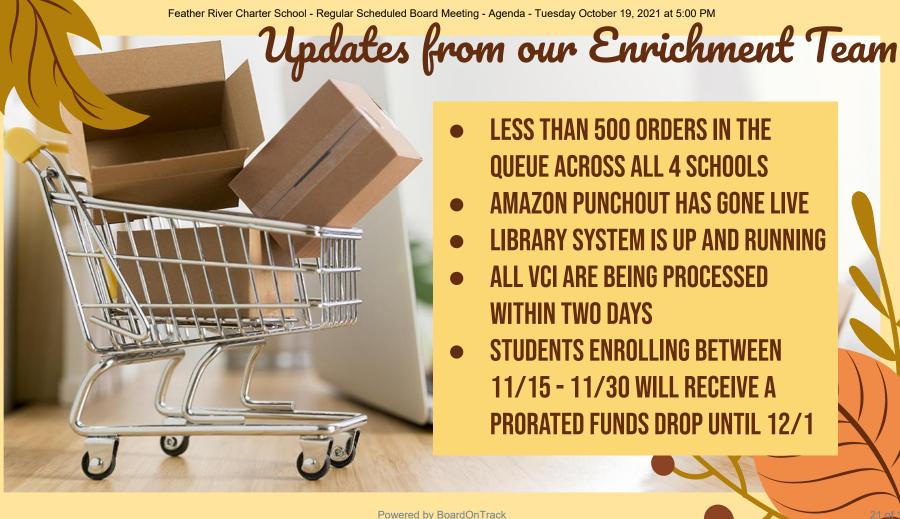


Enrollment Update from Principal Feather River Charter School

Current Enrollment by County/Gradelevel as of 10/11/21

Grade	Butte	Colusa	Placer	Sacramento	Sutter	Yolo	Yuba	Totals
TK	0	0	19	13	0	7	4	43
KN	2	0	57	69	3	15	8	154
1	1	0	52	76	5	13	12	159
2	0	0	57	88	3	10	13	171
3	1	0	55	65	1	10	12	144
4	2	0	51	83	5	13	8	162
5	1	0	45	61	4	16	14	141
6	0	1	55	81	6	8	2	153
7	0	0	54	66	0	8	9	137
8	1	0	60	73	3	17	9	163
9	0	0	33	58	6	14	6	117
10	1	0	33	54	3	14	9	114
11	0	1	30	43	4	4	7	89
12	1	2	17	26	4	7	4	61
Curent Total	10	4	618	856	47	156	117	1808





LESS THAN 500 ORDERS IN THE QUEUE ACROSS ALL 4 SCHOOLS

- **AMAZON PUNCHOUT HAS GONE LIVE**
- LIBRARY SYSTEM IS UP AND RUNNING
- **ALL VCI ARE BEING PROCESSED** WITHIN TWO DAYS
- STUDENTS ENROLLING BETWEEN 11/15 - 11/30 WILL RECEIVE A PRORATED FUNDS DROP UNTIL 12/1

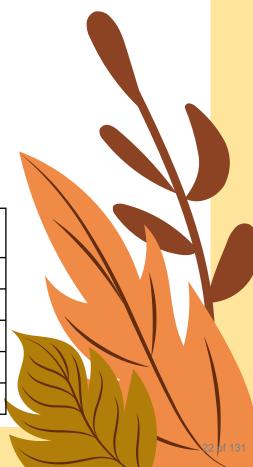
ADVENTURE ACADEMY Updates

Session 1 included five classes.

All classes were offered virtually and held twice a week. Classes featured during the first session included:

- Your Delightful Decimals (5th/6th)
- Write Your World (5th/6th)
- Eat Your History (5th/6th)
- Explore Your Constitution (7th/8th)
- Think About It (3rd/4th)

Session 1	Number of Students
Clarksville	29
Feather River	46
Lakeview	7
Winship	5
Tota	al 87



ADVENTURE ACADEMY Updates

Session 2 includes 19 classes

Classes were offered both virtually and in person as we introduced our new Field Academy

Increased grade level spans and had classes for students in TK - 8th grades.

Session 2	Number of Students
Clarksville	60
Feather River	114
Lakeview	43
Winship	14
Total	231





ADVENTURE ACADEMY

Session 2 started Monday!

Wonderful Classes Offered by our HSTs!

Batty About Bats

Write Your World

Intro to German

Eat Your History

Fun with Fractions

Creepy Creatures

What's the Point?

Fun & Fabulous Fall

Balancing Your Budget

Bridge to Middle

School Writing

Pet Zoology

Think About It

Sight Words (F)





JHVA Updates

Courses for the fall session of Junior High Virtual Academy (JHVA) include 7th & 8th Grade Language Arts and Math, Physical Science, Life Science, and Study Skills.

	Number of Students
Clarksville	56
Feather River	80
Lakeview	27
Winship	9
Total	172



HSVA Enrollment

Total Number of Classes Ordered

Clarksville Charter School

Feather River Charter School

Lake View Charter School

Monarch River Academy

Winship Community School

Yosemite Valley Charter School

241

502

39

272

-

633



Honor Society News!

SEQUOIA GROVE SCHOOLS Induction Ceremony 10/11



National Jr. Honor Society

- 10 returning members
- Inducted 11 new members



National Honor Society

- 4 returning members
- Inducted 9 new members

Thank you, Advisors!

Danielle Baumunk & Sara Infante
ALSO REPRESENTING
CLARKSVILLE CHARTER SCHOOL

April Winn LAKE VIEW CHARTER SCHOOL

Audra Koopmans FEATHER RIVER
CHARTER SCHOOL







The special education department has been supporting a record number of special education students as well as special education assessments this school year. Everyone is doing an incredible job supporting our students and keeping all of our charter schools within compliance

SPED Students

Total Students	432
Mild/Mod Students	330
Mod/Severe Students	50
SDC Students	29
Total Virtual Student	344
Total In-Person	19

Current Special Education Assessments 80
Current 504 Assessments 19
Total Completed Assessments 13



- Our academic intervention team offers live Tier 1 interventions to support Mathematics, an area of need identified by the charter wide 2020-2021 STAR assessments.
- The intervention team also offers Tier 2 interventions for more focused and intensive support. During our first cycle the team focused on Mathematics. For cycle 2 and beyond our team is supporting: Reading, Writing, and Mathematics in response to student need and schoolwide data.

Tier 1 Cycle 1	Tier 2 Cycle 1	Tier 1 Cycle 2 Sign Ups	Tier 2 Cycle 2 Sign-Ups
36 students	19 Students	28 Students	39 Students





- Our School Counselor is offering a tiered approach to Social Emotional Learning.
- Students have signed up for Tier 1 SEL programming through Ever-Fi and Centervention.
- There are also offerings for Tier 2 (small group counseling/SEL courses) and Tier 3 (1:1 counseling).

Tier 1 SEL Programs	Group Counseling	1:1 Counseling
9 Students	16 Students	3 Students

SST Process	504 Meetings Held
27 Students	12 Students





CLUBS Here is a sampling of the clubs currently available to our students:



Sequoia Grove Clubs Session 2

Click Here to review our Club Guidelines

Click Here to review our Club Guidelines				
Monday	Tuesday	Wednesday	Thursday	Friday
Oct 18 Soccer Club 10:00 - 10:45 - Elk Grove Marvel Fan Club 1:30 - 2:15 - Virtual Board Game Club 2:00 - 2:45 - El Dorado Hills	Oct 19 § Go With the Floga 10:00 - 10:45 am - Lincoln Art Club 11:30 - 12:15 pm -Virtual Tag Club 2:00 - 2:45 pm - El Dorado Hills	Oct 20 Fall Drawing Club 10:00 - 10:45 am - Virtual Life Science Club 2:00 - 3:00 - Orangevale	Oct 21 Auburn Hiking Club 9:30 - 10:30 am - Auburn Let's Make Paper Airplanes 9:30 - 10:15 am - Virtual	Oct 22 Butte County Hiking Club 9:00 - 10:00 am - Chico Harry Potter Club 1:00 - 1:45 pm - Virtual Dungeons & Dragons 1:30 - 2:15pm - Virtual
Oct 25 Soccer Club 10:00 - 10:45 - Elk Grove Marvel Fan Club 1:30 - 2:15 - Virtual Board Game Club 2:00 - 2:45 - El Dorado Hills	Oct 26 ♦ Go With the Floga 10:00 - 10:45 am - Lincoln ♠ Art Club 11:30 - 12:15 pm -Virtual ★ Tag Club 2:00 - 2:45 pm - El Dorado Hills	Oct 27 Fall Drawing Club 10:00 - 10:45 am - Virtual Life Science Club 2:00 - 3:00 - Orangevale	Oct 28 Auburn Hiking Club 9:30 - 10:30 am - Auburn Let's Make Paper Airplanes 9:30 - 10:15 am - Virtual	Oct 29 Butte County Hiking Club 9:00 - 10:00 am - Chico Harry Potter Club 1:00 - 1:45 pm - Virtual Dungeons & Dragons 1:30 - 2:15pm - Virtual







We have park days happening every week in all areas!

FIELD TRIPS - watch for our new field trip ordering system coming soon!

Sequoia Grove Charter Alliance Fall Update 2021



Hopes and dreams...

2018 - Conversations about independence from a CMO

"Family of schools"

"Choice"

"Independence"

2020 - The CSO concept

An independent service organization directed by the schools through a membership driven Board.



Off to the Races... Spring 2021

Accomplishments...

Formation of the legal entity

Board formation

Staff hiring

Systems development

Develop tech services and begin roll out of platforms, services, hardware

Securing facilities

... before actually existing!

Our theme for Spring 2021... building relationships.

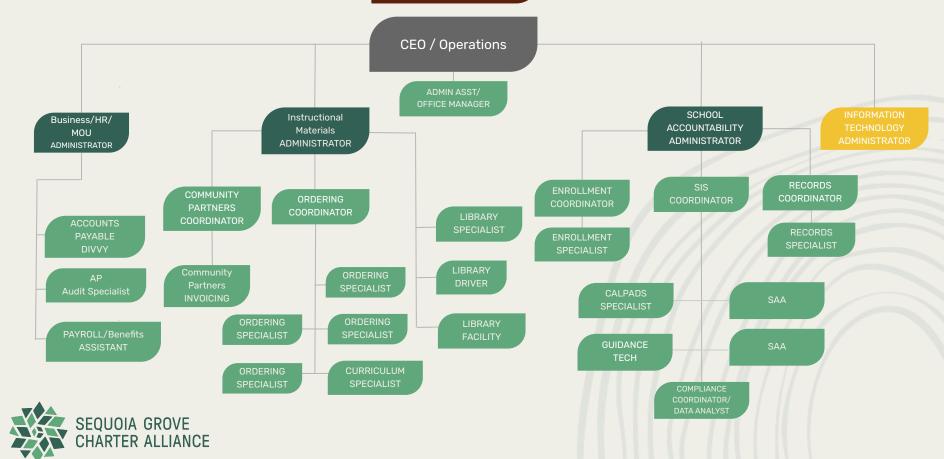


What we provide...

- Enrollment
- Records
- Accountability & Compliance
- Tech Services
- Procurement (ordering)
- Mobile Lending Library
- Field Trips/Events support
- Community Partners (vendors)
- Business Services
- HR
- Insurance
- Facilities







This Fall...key accomplishments!

Enrollment

- Getting families to the door....
- A fair and open process

MA Review

- All 4000 MA's in a 30 day window... kinda.
- ...and it all came down to September 16

Records

- Inbound/ Outbound = 20-30 minutes
- o Out: ~400 In: ~1400

Facilities Open and available for Teachers!

Sequoia North, Sequoia South, Clarksville Lending Library

3 conference rooms

Several Collaborative working spaces

2 Lg Training rooms/spaces

Audio and video studios

12 "Hoteling" spaces



Finances

Budget vs. Actuals Analysis

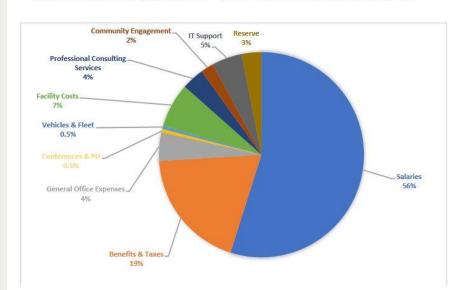
	Actual	Budget	\$ Remaining	% Remaining
Revenue				
Shared Services Agreement	\$ 932,008	\$ 3,655,590	\$ 2,723,582	74.5 %
Miscellaneous Revenue	\$ 1,004	\$ 1,004	\$ 0	0 %
Total Revenue	\$ 933,012	\$ 3,656,594	\$ 2,723,582	74.5 %
Expenditures				
Employee Salaries	\$ 411,502	\$ 2,109,912	\$ 1,698,410	80 %
Taxes & Benefits	\$ 144,970	\$ 571,182	\$ 426,212	75 %
General Office Expenses	\$ 187,615	\$ 232,870	\$ 45,255	20 %
Conferences & PD	\$ 581	\$ 20,000	\$ 19,419	97 %
Vehicles & Fleet	\$ 74	\$ 15,260	\$ 15,186	99 %
Facility Costs	\$ 70,189	\$ 258,966	\$ 188,777	73%
Consulting Services	\$ 37,056	\$ 135,900	\$ 98,844	73 %
IT Support	\$ 95,500	\$ 293,500	\$ 198,000	67%
Community Engagement	\$1,000	\$ 17,000	\$ 16,000	95%
Total Expenses	\$ 949,072	\$ 3,654,590	\$ 2,705,518	74%
Net Revenue	\$ -16,060	\$ 2,004		



Sequoia Grove Charter Alliance - Budget Comparison

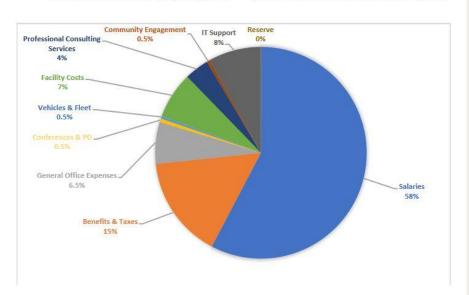
7-1-2021 Projection

Total Revenues: \$3,728,038 Total Expenditures: \$3,611,360



10-1-2021 Projection

<u>Total Revenues:</u> \$3,656,590 <u>Total Expenditures:</u> \$3,654,590



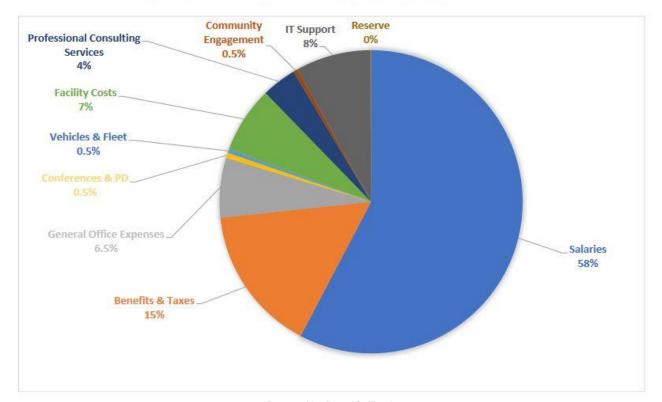
Delta

- Increased Tech costs: 2800 students increased to 4300 = +\$7,000/ mo
- Decreased income due to slower enrollment: \$6,000/mo
- Startup tech costs: Additional staff and increased equipment costs = +\$35,000
- Liability Insurance: +\$10,000



Sequoia Grove Charter Alliance - Budget Breakdown 10-1-2021

Total Revenues: \$3,656,594 Total Expenditures: \$3,654,590





What's next?

- Evaluating our current support levels for year 1
- Professional Development / Cross-training of CSO staff
- Exploring efficiencies for future years
- Expanding technology capacity automation
- Ensuring appropriate staffing to meet the school's needs in future years



Thank you for your support!





FOLLOW UP ON COMPLAINT PROCESS

Two types of complaints....

1.Charter School Complaint form on School's Websites

California Education Code (EC) Section 47605(d)(4) allows a parent or guardian to submit a complaint to the charter school authorizer when a charter school discourages a pupil's enrollment, requires records before enrollment, or encourages a pupil to disenroll.

Please identify the basis for this complaint below, with specific facts, which support your complaint Basis of complaint (check all that apply):

- Pupil was discouraged from enrolling or seeking to enroll in the charter school.
- Records were requested to be submitted to the charter school before enrollment.
- Pupil was encouraged to disenroll from the charter school or transfer to another school.

Complaint is filed with the authorizer of the charter school listed on the preceding page electronically or in hard copy.



UNIFORM COMPLAINT PROCESS

2. Uniform Complaint Procedure found under Community Relations on School Website covers specific categories as the charter school complies with applicable federal and state laws and regulations.

Examples under the UCP include, but are **not limited to:**

- Complaints alleging unlawful discrimination, harassment, intimidation or bullying against any
 protected group on the basis of the actual or perceived characteristics of age, ancestry, color, mental
 disability, physical disability, ethnic group identification
- Complaints alleging a violation of state or federal law or regulation governing the following programs: •
 Accommodations for Pregnant, Parenting or Lactating Students; Adult Education; Career Technical
 and Technical Education; Career Technical and Technical Training; Child Care and Development
 Programs;
- Complaints alleging that a student enrolled in a public school was required to pay a pupil fee for participation in an educational activity
- Complaints alleging noncompliance with the requirements governing the Local Control Funding Formula ("LCFF") or LCAP under Education Code sections 47606.5 and 47607.3, as applicable

The complaint shall be presented to the compliance officer or designee who shall maintain a log of complaints received. UCP Process will be followed, including an investigation.

Thank you!

We truly appreciate your support of our schools!



Coversheet

September Financials

Section: II. Finances

Item: A. September Financials

Purpose: Vote

Submitted by:

Related Material: Feather River September Financials.pdf



Monthly Financial Presentation – September 2021

FEATHER RIVER – September Highlights

- Year-end revenue projections decreased by 1%. (Decreased enrollment projections)
- Year-end expense projections decreased by 2%. (Decreased student allotment)
- Year-end surplus projected at \$1.099M (Budget; \$682k).
- Senate Bill 740 Requirements:
 - 40/80 Expense Ratio

Cert.	Instr.
45.4%	80.3%
1,098,232	55,375

· 25:1 Pupil-Teacher ratio

Pupil:Teacher Ratio						
20.97	:1					



Attendance & Data Metrics



Enrollment & Per Pupil Data							
	<u>Actual</u>	<u>Forecast</u>	<u>Budget</u>				
Average Enrollment	n/a	1778	1841				
ADA	n/a	1742	1804				
Attendance Rate	n/a	98.0%	98.0%				
Unduplicated %	43.2%	43.0%	43.2%				
Revenue per ADA		\$11,680	\$11,464				
Expenses per ADA		\$11,049	\$11,086				



FEATHER RIVER - Revenue



Revenue variance consistent with September enrollment adjustment.

Revenue

State Aid-Rev Limit Federal Revenue Other State Revenue Other Local Revenue

Total Revenue

Year-to-Date								
	Actual		Budget	Fav/(Unf)				
\$	1,104,150	\$	1,094,299	\$	9,851			
	82,757	<u> </u>	53,818		28,939			
	408,831	_	66,879		341,952			
	892	_			892			
\$	1,596,630	<u>\$</u>	1,214,997	\$	381,633			

Annual/Full Year								
Forecast		Budget		Fav/(Unf)				
\$	16,916,099	\$	17,629,743	\$	(713,644)			
	889,662		824,626		65,036			
	2,542,952		2,223,453		319,498			
	892				892			
<u>\$</u>	20,349,605	<u>\$</u>	20,677,823	\$	(328,218)			



FEATHER RIVER - Expenses



September expenditures below budget as enrollment and staff on-boarding continues.

Expenses

Certificated Salaries
Classified Salaries
Benefits
Books and Supplies
Subagreement Services
Operations
Facilities
Professional Services
Depreciation
Interest

Total Expenses

Year-to-Date								
Actual		Budget	Fa	av/(Unf)				
\$ 1,667,426	\$	1,681,362	\$	13,936				
73,653		90,202		16,549				
524,971		513,418		(11,553)				
650,290		721,077		70,787				
487,380	_	942,882		455,503				
46,740		57,200		10,460				
-		12,550		12,550				
359,095	_	416,225		57,130				
718		400		(318)				
 70,962	_	119,311		48,349				
\$ 3,881,234	\$	4,554,627	\$	673,393				

	Annual/Full Year							
	Forecast		Budget	Fav/(Unf)				
\$	6,745,902	\$	6,880,789	\$	134,887			
	344,259		360,808		16,549			
	2,046,464		2,107,888		61,424			
	3,450,573		3,537,372		86,799			
	3,994,701		4,199,211		204,510			
	208,890		228,800		19,910			
	50,075		50,200		125			
	2,002,863		2,111,712		108,849			
	718		1,600		882			
_	406,071	_	516,555		110,484			
<u>\$</u>	19,250,515	<u>\$</u>	19,994,934	\$	744,419			



FEATHER RIVER - Fund Balance



Increase to projected surplus consistent with lower expenditures (timing).

Total Surplus(Deficit)
Beginning Fund Balance
Ending Fund Balance

As a % of Annual Expenses

Year-to-Date							
Actual	Budget	Fav/(Unf)					
\$ (2,284,604)	\$ (3,339,630)	\$ 1,055,026					
(720,215)	(720,215)						
<u>\$ (3,004,819)</u>	<u>\$ (4,059,845)</u>						
-15.6%	-20.3%						

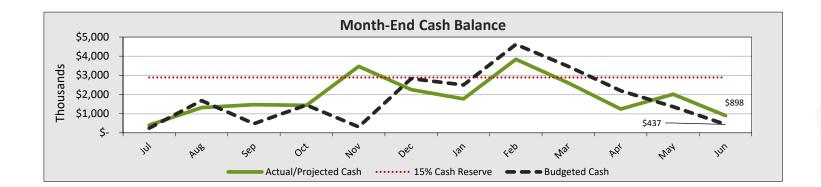
Annual/Full Year							
Forecast			Budget	Fav/(Unf)			
\$	1,099,090	\$	682,889	\$	416,201		
	(720,215)		(720,215)				
<u>\$</u>	378,875	<u>\$</u>	(37,326)				
	2.0%		-0.2%				



FEATHER RIVER - Cash Balance



- No concerns in cash flow projections.
- Year-end cash balance projected at \$897.5k.





FEATHER RIVER CHARTER SCHOOL - September 2021

Powered by BoardOnTrack

FEATHER RIVER - Appendix



- Monthly Cash Flow / Forecast 21-22
- Budget vs. Actual September
- Statement of Financial Position September
- Statement of Cash Flows September
- Check Register
- AP Aging
- Due-To/Due-From Balance



Accounts Payable Aging

Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Owings Martial Arts	2021-0921	9/14/2020	10/14/2020	\$ -	\$ -	\$ -	· \$ -	\$ 125.00	\$ 125.00
Joanna Abundiz	736086	11/19/2020	12/19/2020	-	· -	-	(1,001.45)	-	(1,001.45)
Seguoia Grove Charter Alliance	6141	5/24/2021	5/24/2021	1,350.00	-	-	-	-	1,350.00
Provenance	5016	5/13/2021	6/14/2021	82,126.36	-	-	-	-	82,126.36
Sequoia Grove Charter Alliance	6155	6/25/2021	6/25/2021	2,133.93	-	-	-	-	2,133.93
Little Passports	116230535	5/31/2021	6/30/2021	167.77	-	-	-	-	167.77
Sequoia Grove Charter Alliance	6144	7/27/2021	7/27/2021	252.00	-	-	-	-	252.00
Sequoia Grove Charter Alliance	6034	8/2/2021	8/2/2021	869.40	-	-	-	-	869.40
Little Passports	116710094	7/15/2021	8/14/2021	135.44	-	-	-	-	135.44
Little Passports	116710096	7/15/2021	8/14/2021	135.44	-	-	-	-	135.44
Rainbow Resource Center	3441003	7/16/2021	8/15/2021	143.64	-	-	-	-	143.64
Rainbow Resource Center	3440740	7/16/2021	8/15/2021	27.97	-	-	-	-	27.97
Rainbow Resource Center	3440781	7/16/2021	8/15/2021	66.31	-	-	-	-	66.31
CharterSafe	36208	8/18/2021	8/18/2021	7,775.54	-	-	-	-	7,775.54
Sequoia Grove Charter Alliance	6107	8/26/2021	8/26/2021	3,360.00	-	-	-	-	3,360.00
BookShark	31147440	7/28/2021	8/27/2021	194.23	-	-	-	-	194.23
Singapore Math Inc.	427606	7/29/2021	8/28/2021	60.06	-	-	-	-	60.06
Singapore Math Inc.	427626	7/29/2021	8/28/2021	86.87	-	-	-	-	86.87
Singapore Math Inc.	427649	7/29/2021	8/28/2021	66.80	-	-	-	-	66.80
Sequoia Grove Charter Alliance	6152	8/31/2021	8/31/2021	1,017.66	-	-	-	-	1,017.66
BookShark	31151648	8/6/2021	9/5/2021	134.45	-	-	-	-	134.45
BookShark	31151663	8/6/2021	9/5/2021	884.56	-	-	-	-	884.56
Equine Unlimited Inc.	0191	9/6/2021	9/6/2021	200.00	-	-	-	-	200.00
Amazon Capital Services	1W7X-QYHF-14L4	9/7/2021	9/7/2021	(10.24)	-	-	-	-	(10.24)
BookShark	31152103	8/9/2021	9/8/2021	580.59	-	-	-	-	580.59
BookShark	31152149	8/9/2021	9/8/2021	653.14	-	-	-	-	653.14
BookShark	31152105	8/9/2021	9/8/2021	574.86	-	-	-	-	574.86
BookShark	31152713	8/10/2021	9/9/2021	194.82	-	-	-	-	194.82
Procopio, Cory, Hargreaves & Savito	h LLI 768570	9/9/2021	9/9/2021	553.50	-	-	-	-	553.50
BookShark	31153498	8/11/2021	9/10/2021	849.42	-	-	-	-	849.42
Roseville Community School	6514	9/13/2021	9/13/2021	290.00	-	-	-	-	290.00
Roseville Community School	6516	9/13/2021	9/13/2021	1,360.00	-	-	-	-	1,360.00
Jennifer McQuarrie	3219	9/13/2021	9/13/2021	183.33	-	-	-	-	183.33
Roseville Community School	6515	9/13/2021	9/13/2021	840.00	-	-	-	-	840.00
Sequoia Grove Charter Alliance	6111	9/14/2021	9/14/2021	6,008.07	-	-	-	-	6,008.07
Tessa White	0617	9/14/2021	9/14/2021	1,502.00	-	-	-	-	1,502.00
Sequoia Grove Charter Alliance	UPS1004	9/14/2021	9/14/2021	794.61	-	-	-	-	794.61
Sequoia Grove Charter Alliance	6125	9/15/2021	9/15/2021	27,014.93	-	-	-	-	27,014.93
Sequoia Grove Charter Alliance	6129	9/15/2021	9/15/2021	611.56	-	-	-	-	611.56
Roseville Community School	6519	9/15/2021	9/15/2021	1,360.00	-	-	-	-	1,360.00
CB Music	21-50235	9/16/2021	9/16/2021	1,601.50	-	-	-	-	1,601.50
Sequoia Grove Charter Alliance	6122	9/16/2021	9/16/2021	5,402.99	-	-	-	-	5,402.99
David Brockmyer	BROC091621	9/16/2021	9/16/2021	300.00	-	-	-	-	300.00
Juina Carter	CART091621	9/16/2021	9/16/2021	300.00	-	-	-	-	300.00
Nick Wavrin	WAVR091621	9/16/2021	9/16/2021	300.00	-	-	-	-	300.00
BookShark	31156239	8/18/2021	9/17/2021	34.39	-	-	-	-	34.39
BookShark	31156244	8/18/2021	9/17/2021	34.39	-	-	-	-	34.39

Accounts Payable Aging

Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
BookShark	31157080	8/19/2021	9/18/2021	478.79	-	-	-	-	478.79
BookShark	31156962	8/19/2021	9/18/2021	89.02	-	-	-	-	89.02
BookShark	31156973	8/19/2021	9/18/2021	173.48	-	-	-	-	173.48
BookShark	31157048	8/19/2021	9/18/2021	895.81	-	-	-	-	895.81
BookShark	31157160	8/19/2021	9/18/2021	917.26	-	-	-	-	917.26
BookShark	31157201	8/20/2021	9/19/2021	510.50	-	-	-	-	510.50
BookShark	31157940	8/20/2021	9/19/2021	211.91	-	-	-	-	211.91
BookShark	31157934	8/20/2021	9/19/2021	56.54	-	-	-	-	56.54
BookShark	31157952	8/20/2021	9/19/2021	65.24	-	-	-	-	65.24
BookShark	31158520	8/21/2021	9/20/2021	1,073.47	-	-	-	-	1,073.47
BookShark	31158205	8/21/2021	9/20/2021	187.41	-	-	-	-	187.41
BookShark	31158046	8/21/2021	9/20/2021	522.91	-	-	-	-	522.91
BookShark	31158322	8/21/2021	9/20/2021	871.45	-	-	-	-	871.45
BookShark	31158556	8/21/2021	9/20/2021	494.41	-	-	-	-	494.41
BookShark	31158472	8/21/2021	9/20/2021	928.01	-	-	-	-	928.01
Sequoia Grove Charter Alliance	6137	9/20/2021	9/20/2021	669.03	-	-	-	-	669.03
BookShark	31158507	8/21/2021	9/20/2021	466.69	-	-	-	-	466.69
BookShark	31158541	8/21/2021	9/20/2021	484.35	-	-	-	-	484.35
Amazon Capital Services	1LQL-FNW1-4Y37	9/21/2021	9/21/2021	(13.08)	-	-	-	-	(13.08)
Jan Turton's Music	09/21FRS	9/21/2021	9/21/2021	485.00	-	-	-	-	485.00
BookShark	31159039	8/23/2021	9/22/2021	971.75	-	-	-	-	971.75
BookShark	31159574	8/24/2021	9/23/2021	512.04	-	-	-	-	512.04
BookShark	31159205	8/24/2021	9/23/2021	67.50	-	-	-	-	67.50
BookShark	31159656	8/24/2021	9/23/2021	30.23	-	-	-	-	30.23
BookShark	31159665	8/24/2021	9/23/2021	135.27	-	-	-	-	135.27
BookShark	31159674	8/25/2021	9/24/2021	41.57	-	-	-	-	41.57
BookShark	31159998	8/25/2021	9/24/2021	992.63	-	-	-	-	992.63
BookShark	31159678	8/25/2021	9/24/2021	127.63	-	-	-	-	127.63
BookShark	31159723	8/25/2021	9/24/2021	151.62	-	-	-	-	151.62
BookShark	31159707	8/25/2021	9/24/2021	869.68	-	-	-	-	869.68
BookShark	31159725	8/25/2021	9/24/2021	86.87	-	-	-	-	86.87
BookShark	31160384	8/26/2021	9/25/2021	954.39	-	-	-	-	954.39
BookShark	31160559	8/26/2021	9/25/2021	708.75	-	-	-	-	708.75
Timberdoodle.com	371684	8/28/2021	9/27/2021	1,106.57	-	-	-	-	1,106.57
The Advantage Group	ADVA092921	9/29/2021	9/29/2021	1,035.40	-	-	-	-	1,035.40
BookShark	31162563	8/30/2021	9/29/2021	94.24	-	-	-	-	94.24
BookShark	31162564	8/30/2021	9/29/2021	72.06	_	-	_	_	72.06
BookShark	31162971	8/30/2021	9/29/2021	67.50	_	-	_	_	67.50
BookShark	31163006	8/30/2021	9/29/2021	618.55	-	-	-	-	618.55
BookShark	31162586	8/30/2021	9/29/2021	94.24	_	-	_	_	94.24
PenServ Plan Services, Inc.	PENS092921	9/29/2021	9/29/2021	12,858.77	_	_	_	_	12,858.77
Little Passports	117034245	8/31/2021	9/30/2021	166.99	_	_	_	_	166.99
Charter Impact, Inc.	11438	8/31/2021	9/30/2021	200.00	_	-	_	_	200.00
Growing Healthy Children Therapy S		8/31/2021	9/30/2021	1,803.75	-	-	_	_	1,803.75
BookShark	31164528	9/1/2021	10/1/2021	45.31	_	-	_	_	45.31
BookShark	31164687	9/1/2021	10/1/2021	103.79	-	-	_	_	103.79
Little Passports	116712992-02	9/1/2021	10/1/2021	116.05	_	-	_	_	116.05
CybrSchool LLC	102388	9/1/2021	10/1/2021	16,500.00	_	-	_	_	16,500.00
5, 5. JOHOO! ELC	101000	3, 1, 2021	10/1/2021	20,500.00					20,500.00

Accounts Payable Aging

Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Amazon Capital Services	1166-LXL6-Q7R7	9/2/2021	10/2/2021	(14.06)	-	-		-	(14.06)
BookShark	31165246	9/2/2021	10/2/2021	75.57	-	-		-	75.57
BookShark	31165345	9/2/2021	10/2/2021	58.48	-	-		-	58.48
BookShark	31165346	9/2/2021	10/2/2021	51.97	-	-		-	51.97
BookShark	31165367	9/2/2021	10/2/2021	51.99	-	-		-	51.99
BookShark	31165353	9/2/2021	10/2/2021	58.48	-	-		-	58.48
Global Teletherapy	5342	9/3/2021	10/3/2021	17,255.00	-	-		-	17,255.00
BookShark	31165893	9/3/2021	10/3/2021	545.17	-	-		-	545.17
BookShark	31166311	9/4/2021	10/4/2021	445.08	-	-		-	445.08
BookShark	31166270	9/4/2021	10/4/2021	594.08	-	-		-	594.08
BookShark	31166153	9/4/2021	10/4/2021	189.18	-	-	-	-	189.18
BookShark	31166887	9/7/2021	10/7/2021	51.11	-	-		-	51.11
BookShark	31166879	9/7/2021	10/7/2021	45.31	-	-		-	45.31
BookShark	31166532	9/7/2021	10/7/2021	270.42	-	-		-	270.42
BookShark	31167246	9/8/2021	10/8/2021	678.11	-	-		-	678.11
BookShark	31167157	9/8/2021	10/8/2021	536.49	-	-		-	536.49
BookShark	31167282	9/8/2021	10/8/2021	960.26	-	-		-	960.26
BookShark	31167128	9/8/2021	10/8/2021	129.88	-	-	-	-	129.88
BookShark	31167249	9/8/2021	10/8/2021	829.76	-	-	-	-	829.76
BookShark	31167749	9/9/2021	10/9/2021	519.09	-	-	-	-	519.09
BookShark	31167839	9/9/2021	10/9/2021	45.31	-	-	-	-	45.31
BookShark	31168465	9/9/2021	10/9/2021	89.97	-	-	-	-	89.97
Amazon Capital Services	17PK-F3JR-GV9M	9/9/2021	10/9/2021	(10.71)	-	-	-	-	(10.71)
BookShark	31167992	9/9/2021	10/9/2021	1,101.53	-	-	-	-	1,101.53
BookShark	31169025	9/10/2021	10/10/2021	89.97	-	-	-	-	89.97
Bright Thinker	SINV3574	9/10/2021	10/10/2021	357.23	-	-	-	-	357.23
BookShark	31169026	9/10/2021	10/10/2021	79.94	-	-	-	-	79.94
PresenceLearning, Inc.	INV45982	9/10/2021	10/10/2021	6,445.00	-	-	-	-	6,445.00
Becker Music Studio, Inc.	2109 Couchm	9/10/2021	10/10/2021	165.00	-	-	-	-	165.00
Teacher Synergy LLC	165830182	9/21/2021	10/11/2021	44.00	-	-	-	-	44.00
Teacher Synergy LLC	165832375	9/21/2021	10/12/2021	44.80	-	-	-	-	44.80
A Brighter Child	59296	9/13/2021	10/13/2021	32.30	-	-	-	-	32.30
Art of Problem Solving	221873	9/13/2021	10/13/2021	96.00	-	-	-	-	96.00
Rainbow Resource Center	4608428	9/13/2021	10/13/2021	161.22	-	-	-	-	161.22
A Brighter Child	59299	9/13/2021	10/13/2021	30.15	-	-		-	30.15
Rainbow Resource Center	4608451	9/13/2021	10/13/2021	175.98	-	-		-	175.98
Singapore Math Inc.	439175	9/13/2021	10/13/2021	45.68	-	-		-	45.68
Singapore Math Inc.	439443	9/13/2021	10/13/2021	118.53	-	-		-	118.53
Teacher Synergy LLC	165978015	9/22/2021	10/13/2021	216.00	-			-	216.00
Rainbow Resource Center	4608432	9/13/2021	10/13/2021	47.23	-	-		-	47.23
Rainbow Resource Center	4608437	9/13/2021	10/13/2021	196.93	-			-	196.93
Rainbow Resource Center	4608547	9/13/2021	10/13/2021	120.87	-	-		-	120.87
Rainbow Resource Center	4608606	9/13/2021	10/13/2021	29.97	-	-		-	29.97
Rainbow Resource Center	4608781	9/13/2021	10/13/2021	116.56	-	-		-	116.56
Singapore Math Inc.	439171	9/13/2021	10/13/2021	34.59	-	-		-	34.59
Art of Problem Solving	221875	9/13/2021	10/13/2021	63.00	-	-		-	63.00
Beautiful Feet Books, Inc.	15640	9/13/2021	10/13/2021	290.48	-	-		-	290.48
Singapore Math Inc.	439444	9/13/2021	10/13/2021	105.60					105.60

Accounts Payable Aging

Earthoon Resource Center	Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Novers Martial Arts 20218 91/4/2021 101/4/2021 1398.00	Rainbow Resource Center	4608409	9/13/2021	10/13/2021	35.87	-	-	-	-	35.87
Nicole the Math Lady LLC	Rainbow Resource Center	4610404	9/14/2021	10/14/2021	83.41	-	-	-	-	83.41
Rainbow Resource Center 46.10354 46.10354 47.0021 10/14/2021	Kovar's Martial Arts	20218	9/14/2021	10/14/2021	398.00	-	-	-	-	398.00
Owing Martial Arts 2021,009020140 31,44/2021 10,104/2021 38.44 -	Nicole the Math Lady LLC	3666	9/14/2021	10/14/2021	129.00	-	-	-	-	129.00
MEL Scheen LS. LLC	Rainbow Resource Center	4610358	9/14/2021	10/14/2021	20.91	-	-	-	-	20.91
Talkow Mom, Inc	Owings Martial Arts	2021-0092021	9/14/2021	10/14/2021	150.00	-	-	-	-	150.00
Singapore Mathline	MEL Science U.S. LLC	AC2021091404	9/14/2021	10/14/2021	338.44	-	-	-	-	338.44
Eazleapiore 101089	TalkBox.Mom, Inc	555592	9/14/2021	10/14/2021	204.73	-	-	-	-	204.73
Amazon Capital Services 17/6-YGW-PG-93 91/4/2021 101/4/2021 34.33	Singapore Math Inc.	439181	9/14/2021	10/14/2021	118.53	-	-	-	-	118.53
Baihbow Resource Center	Eat2explore	101089	9/14/2021	10/14/2021	130.25	-	-	-	-	130.25
Rainbow Resource Center	Amazon Capital Services	17JG-FYGW-DC93	9/14/2021	10/14/2021	34.33	-	-	-	-	34.33
Rainbow Resource Center AGD409 Amazon Capital Services 1/31 Y3WR-3CHV 9/14/2021 10/14/20	Rainbow Resource Center	4610354	9/14/2021	10/14/2021	89.54	-	-	-	-	89.54
Amazon Capital Services 1937-VaWR-3CHV 9/14/2021 10/14/2021 165.00	Rainbow Resource Center	4610376	9/14/2021	10/14/2021	88.33	-	-	-	-	88.33
Mystery Science Inc. 156132 9/14/2021 10/14/2021 221.90	Rainbow Resource Center	4610409	9/14/2021	10/14/2021	37.96	-	-	-	-	37.96
Rainbow Resource Center	Amazon Capital Services	1V3T-V3WR-3CHV	9/14/2021	10/14/2021	166.30	-	-	-	-	166.30
Rainbow Resource Center 4611294 9/15/2021 10/15/2021 25.57	Mystery Science Inc.	156132	9/14/2021	10/14/2021	69.00	-	-	-	-	69.00
Art of Problem Solving 21966 9/15/2021 10/15/2021 155.84	Rainbow Resource Center	4610412	9/14/2021	10/14/2021	221.90	-	-	-	-	221.90
Little Passports 117039806 9/15/2021 10/15/2021 303.67	Rainbow Resource Center	4611794	9/15/2021	10/15/2021	225.57	-	-	-	-	225.57
Little Passports 117117945 9/15/2021 10/15/2021 309.67	Art of Problem Solving	221966	9/15/2021	10/15/2021	155.84	-	-	-	-	155.84
Little Passports 117120691 9/15/2021 10/15/2021 201.01	Little Passports	117039806	9/15/2021	10/15/2021	149.06	-	-	-	-	149.06
Little Passports	Little Passports	117117945	9/15/2021	10/15/2021	309.67	-	-	-	-	309.67
Little Passports 117039843 9/15/2021 10/15/2021 167.77	Little Passports	117120691	9/15/2021	10/15/2021	201.01	-	-	-	-	201.01
Mystery Science Inc. 151234 9/15/2021 10/15/2021 69.00	Little Passports	117117766	9/15/2021	10/15/2021	148.37	-	-	-	-	148.37
Little Passports 117039743 9/15/2021 10/15/2021 167.77	Little Passports	117039843	9/15/2021	10/15/2021	167.77	-	-	-	-	167.77
Little Passports 117039804 9/15/2021 10/15/2021 115.51	Mystery Science Inc.	151234	9/15/2021	10/15/2021	69.00	-	-	-	-	69.00
Art of Problem Solving 221967 9/15/2021 10/15/2021 155.84	Little Passports	117039743	9/15/2021	10/15/2021	167.77	-	-	-	-	167.77
Vista Child Therapy 0821-03 8/31/2021 10/15/2021 237.50	Little Passports	117039804	9/15/2021	10/15/2021	115.51	-	-	-	-	115.51
Kathleen Van Der Linden 101 9/16/2021 10/16/2021 630.00 6 6 6 6 6 6 6 7 1 1 1 1 1 1 1 1 1 1 1 1	Art of Problem Solving	221967	9/15/2021	10/15/2021	155.84	-	-	-	-	155.84
Rainbow Resource Center	Vista Child Therapy	0821-03	8/31/2021	10/15/2021	237.50	-	-	-	-	237.50
Rainbow Resource Center	Kathleen Van Der Linden	101	9/16/2021	10/16/2021	630.00	-	-	-	-	630.00
Rainbow Resource Center 4612811 9/16/2021 10/16/2021 57.01	Rainbow Resource Center	4612590	9/16/2021	10/16/2021	197.77	-	-	-	-	197.77
Haynes Family of Programs SAl1697-01 9/17/2021 10/17/2021 158.67	Rainbow Resource Center	4612686	9/16/2021	10/16/2021	23.20	-	-	-	-	23.20
Rainbow Resource Center 4613674 9/17/2021 10/17/2021 158.67	Rainbow Resource Center	4612811	9/16/2021	10/16/2021	57.01	-	-	-	-	57.01
Haynes Family of Programs SAl1316-01 9/17/2021 10/17/2021 120.00	Haynes Family of Programs	SAI1697-01	9/17/2021	10/17/2021	240.00	-	-	-	-	240.00
Haynes Family of Programs SAl1698-01 9/17/2021 10/17/2021 120.00	Rainbow Resource Center	4613674	9/17/2021	10/17/2021	158.67	-	-	-	-	158.67
Haynes Family of Programs SAI1942.8-01 9/17/2021 10/17/2021 120.00	Haynes Family of Programs	SAI1316-01	9/17/2021	10/17/2021	120.00	-	-	-	-	120.00
Haynes Family of Programs SAI1942.9-01 9/17/2021 10/17/2021 120.00 1,6 Karina Sheremet 1966 9/17/2021 10/17/2021 1,680.00 1,6 Karina Sheremet 1966 9/17/2021 10/17/2021 1,680.00 1,6 Karina Sheremet 1966 9/17/2021 10/17/2021 10/17/2021 10/17/2021 60.00 1,6 Karina Sheremet 1966 9/17/2021 10/17/2021 10/17/2021 360.00 1,6 Karina Sheremet 1966 9/17/2021 10/17	Haynes Family of Programs	SAI1698-01	9/17/2021	10/17/2021	120.00	-	-	-	-	120.00
Karina Sheremet 1966 9/17/2021 10/17/2021 1,680.00 - - - - - 1,680.00 Haynes Family of Programs SAl1148-01 9/17/2021 10/17/2021 60.00 -	Haynes Family of Programs	SAI1942.8-01	9/17/2021	10/17/2021	120.00	-	-	-	-	120.00
Haynes Family of Programs SAl1148-01 9/17/2021 10/17/2021 60.00 - - - - - - Haynes Family of Programs SAl1315-01 9/17/2021 10/17/2021 360.00 -	Haynes Family of Programs	SAI1942.9-01	9/17/2021	10/17/2021	120.00	-	-	-	-	120.00
Haynes Family of Programs SAl1315-01 9/17/2021 10/17/2021 360.00 - <td>Karina Sheremet</td> <td>1966</td> <td>9/17/2021</td> <td>10/17/2021</td> <td>1,680.00</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>1,680.00</td>	Karina Sheremet	1966	9/17/2021	10/17/2021	1,680.00	-	-	-	-	1,680.00
Haynes Family of Programs SAl1943.1-01 9/17/2021 10/17/2021 120.00 - </td <td>Haynes Family of Programs</td> <td>SAI1148-01</td> <td>9/17/2021</td> <td>10/17/2021</td> <td>60.00</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>60.00</td>	Haynes Family of Programs	SAI1148-01	9/17/2021	10/17/2021	60.00	-	-	-	-	60.00
Haynes Family of Programs SAl1942.5-01 9/17/2021 10/17/2021 240.00 -	Haynes Family of Programs	SAI1315-01	9/17/2021	10/17/2021	360.00	-	-	-	-	360.00
Haynes Family of Programs SAI1943-01 9/17/2021 10/17/2021 50.00	Haynes Family of Programs	SAI1943.1-01	9/17/2021	10/17/2021	120.00	-	-	-	-	120.00
	Haynes Family of Programs	SAI1942.5-01	9/17/2021	10/17/2021	240.00	-	-	-	-	240.00
Rainbow Resource Center 4613684 9/17/2021 10/17/2021 96.73	Haynes Family of Programs	SAI1943-01	9/17/2021	10/17/2021	50.00	-	-	-	-	50.00
	· · · · · · · · · · · · · · · · · · ·	4613684	9/17/2021	10/17/2021	96.73	-	-	-	-	96.73
Haynes Family of Programs SAI-IHH1942.4-01 9/17/2021 10/17/2021 240.00	Haynes Family of Programs	SAI-IHH1942.4-01	9/17/2021	10/17/2021	240.00	-	-	-	-	240.00
Haynes Family of Programs SAl1684-01 9/17/2021 10/17/2021 180.00	Haynes Family of Programs	SAI1684-01	9/17/2021	10/17/2021	180.00	-	-	-	-	180.00

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	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Haynes Family of Programs	SAI1942.3-01	9/17/2021	10/17/2021	60.00	-	-	-	-	60.00
Haynes Family of Programs	SAI1943.2-01	9/17/2021	10/17/2021	120.00	-	-	-	-	120.00
Haynes Family of Programs	SAI1943.3-01	9/17/2021	10/17/2021	210.00	-	-	-	-	210.00
Rainbow Resource Center	4612869	9/17/2021	10/17/2021	311.06	-	-	-	-	311.06
Rainbow Resource Center	4614600	9/20/2021	10/20/2021	97.25	-	-	-	-	97.25
Teacher Synergy LLC	165692696	9/20/2021	10/20/2021	17.98	-	-	-	-	17.98
Beautiful Feet Books, Inc.	15684	9/20/2021	10/20/2021	172.47	-	-	-	-	172.47
Beautiful Feet Books, Inc.	15692	9/20/2021	10/20/2021	256.97	-	-	-	-	256.97
Rainbow Resource Center	4614489	9/20/2021	10/20/2021	97.25	-	-	-	-	97.25
Mystery Science Inc.	152735	9/20/2021	10/20/2021	69.00	-	-	-	-	69.00
Beautiful Feet Books, Inc.	15688	9/20/2021	10/20/2021	238.39	-	-	-	-	238.39
Teacher Synergy LLC	165663138	9/20/2021	10/20/2021	49.50	-	-	-	-	49.50
Beautiful Feet Books, Inc.	15702	9/20/2021	10/20/2021	87.79	-	-	-	-	87.79
Rainbow Resource Center	4614855	9/20/2021	10/20/2021	103.91	-	-	-	-	103.91
Rainbow Resource Center	4614853	9/20/2021	10/20/2021	113.69	-	-	-	-	113.69
Teacher Synergy LLC	165612676	9/20/2021	10/20/2021	11.99	-	-	-	-	11.99
Teaching Textbooks	40248	9/20/2021	10/20/2021	43.08	-	-	-	-	43.08
Teaching Textbooks	40314	9/21/2021	10/21/2021	43.08	-	-	-	-	43.08
Beautiful Feet Books, Inc.	15704	9/21/2021	10/21/2021	90.23	-	-	-	-	90.23
Rainbow Resource Center	4615901	9/21/2021	10/21/2021	46.38	-	-	-	-	46.38
Beautiful Feet Books, Inc.	15706	9/21/2021	10/21/2021	22.19	-	-	-	-	22.19
TalkBox.Mom, Inc	556406	9/21/2021	10/21/2021	326.04	-	-	-	-	326.04
Rainbow Resource Center	4615896	9/21/2021	10/21/2021	57.01	-	-	-	-	57.01
Learning Without Tears	SO288917	9/21/2021	10/21/2021	41.11	-	-	-	-	41.11
Lakeshore	132460092121	9/21/2021	10/21/2021	164.41	-	-	-	-	164.41
Teaching Textbooks	40315	9/21/2021	10/21/2021	67.08	-	-	-	-	67.08
JacKris Publishing, LLC	595115970	9/21/2021	10/21/2021	78.17	-	-	-	-	78.17
Mystery Science Inc.	152673	9/21/2021	10/21/2021	69.00	-	-	-	-	69.00
Rainbow Resource Center	4617027	9/22/2021	10/22/2021	26.89	-	-	-	-	26.89
Lakeshore	147821092221	9/22/2021	10/22/2021	49.88	-	-	-	-	49.88
Beautiful Feet Books, Inc.	15714	9/22/2021	10/22/2021	22.19	-	-	-	-	22.19
Singapore Math Inc.	440897	9/22/2021	10/22/2021	105.60	-	-	-	-	105.60
Singapore Math Inc.	440907	9/22/2021	10/22/2021	105.60	-	-	-	-	105.60
Rainbow Resource Center	4616843	9/22/2021	10/22/2021	26.89	-	-	-	-	26.89
Rainbow Resource Center	4617037	9/22/2021	10/22/2021	281.43	-	-	-	-	281.43
All About Learning Press, Inc.	908764	9/22/2021	10/22/2021	65.75	-	-	-	-	65.75
Rainbow Resource Center	4616846	9/22/2021	10/22/2021	51.77	-	-	-	-	51.77
Rainbow Resource Center	4617025	9/22/2021	10/22/2021	30.13	-	-	-	-	30.13
Rainbow Resource Center	4617029	9/22/2021	10/22/2021	54.69	-	-	-	-	54.69
Lakeshore	143895092221	9/22/2021	10/22/2021	26.35	-	-	-	-	26.35
Rainbow Resource Center	4617089	9/22/2021	10/22/2021	75.00	-	-	-	-	75.00
Rainbow Resource Center	4617177	9/22/2021	10/22/2021	69.05	-	-	-	-	69.05
Rainbow Resource Center	4616993	9/22/2021	10/22/2021	202.35	-	-	-	-	202.35
All About Learning Press, Inc.	908767	9/22/2021	10/22/2021	25.33	-	-	-	-	25.33
All About Learning Press, Inc.	908765	9/22/2021	10/22/2021	82.67	-	-	-	-	82.67
All About Learning Press, Inc.	908811	9/23/2021	10/23/2021	287.34	-	-	-	-	287.34
Hands 4 Building, LLC	2650	9/23/2021	10/23/2021	147.99	-	-	-	-	147.99
Well Trained Mind Press	54642	9/23/2021	10/23/2021	107.60	_	_	_	_	107.60

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						31 - 60 Days Past	61 - 90 Days Past	Over 90 Days	
Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	Due	Due	Past Due	Total
All About Learning Press, Inc.	908812	9/23/2021	10/23/2021	260.34	-	-	-	-	260.34
Teaching Textbooks	40409	9/23/2021	10/23/2021	55.08	-	-	-	-	55.08
Oak Meadow Inc.	126018	9/23/2021	10/23/2021	251.66	-	-	-	-	251.66
Nunez Martial Arts Academy	629	9/23/2021	10/23/2021	198.00	-	-	-	-	198.00
JacKris Publishing, LLC	595126818	9/23/2021	10/23/2021	60.92	-	-	-	-	60.92
Lakeshore	150916092321	9/23/2021	10/23/2021	71.72	-	-	-	-	71.72
Lakeshore	150920092321	9/23/2021	10/23/2021	182.35	-	-	-	-	182.35
Feather River Charter School	908810	9/23/2021	10/23/2021	24.33	-	-	-	-	24.33
Oak Meadow Inc.	125964	9/23/2021	10/23/2021	90.78	-	-	-	-	90.78
Oak Meadow Inc.	125998	9/23/2021	10/23/2021	41.81	-	-	-	-	41.81
Rainbow Resource Center	4617961	9/23/2021	10/23/2021	158.14	-	-	-	-	158.14
Rainbow Resource Center	4618009	9/23/2021	10/23/2021	65.95	-	-	-	-	65.95
Rainbow Resource Center	4617930	9/23/2021	10/23/2021	262.31	-	-	-	-	262.31
Rainbow Resource Center	4617945	9/23/2021	10/23/2021	378.62	-	-	-	-	378.62
Rainbow Resource Center	4617953	9/23/2021	10/23/2021	84.69	-	-	-	-	84.69
Rainbow Resource Center	4617978	9/23/2021	10/23/2021	74.08	-	-	-	-	74.08
Rainbow Resource Center	4618056	9/23/2021	10/23/2021	128.80	-	-	-	-	128.80
Teaching Textbooks	40458	9/24/2021	10/24/2021	43.08	-	-	-	-	43.08
Institute for Excellence in Writing	832512	9/24/2021	10/24/2021	301.85	-	-	-	-	301.85
Rainbow Resource Center	4618604	9/24/2021	10/24/2021	185.13	-	-	-	-	185.13
Olga Shabanov	02-Zak-FRS	9/24/2021	10/24/2021	912.50	-	-	-	-	912.50
Teaching Textbooks	40461	9/24/2021	10/24/2021	67.08	-	-	-	-	67.08
Teaching Textbooks	40470	9/24/2021	10/24/2021	98.53	-	-	-	-	98.53
Rainbow Resource Center	4618449	9/24/2021	10/24/2021	346.21	-	-	-	-	346.21
Rainbow Resource Center	4618575	9/24/2021	10/24/2021	54.69	-	-	-	-	54.69
Teaching Textbooks	40452	9/24/2021	10/24/2021	67.08	-	-	-	-	67.08
Lakeshore	150904092421	9/24/2021	10/24/2021	19.90	-	-	-	-	19.90
Teaching Textbooks	40460	9/24/2021	10/24/2021	55.08	-	-	-	-	55.08
Teaching Textbooks	40465	9/24/2021	10/24/2021	55.08	-	-	-	-	55.08
Teaching Textbooks	40471	9/24/2021	10/24/2021	43.08	-	-	-	-	43.08
Crafty School Crates	20223	9/24/2021	10/24/2021	481.04	-	-	-	-	481.04
Institute for Excellence in Writing	832588	9/24/2021	10/24/2021	195.79	-	-	-	-	195.79
Crafty School Crates	20224	9/24/2021	10/24/2021	144.17	-	-	-	-	144.17
Crafty School Crates	20222	9/24/2021	10/24/2021	199.73	-	-	-	-	199.73
Teaching Textbooks	40457	9/24/2021	10/24/2021	43.08	-	-	-	-	43.08
Teaching Textbooks	40462	9/24/2021	10/24/2021	55.08	-	-	-	-	55.08
Teaching Textbooks	40463	9/24/2021	10/24/2021	43.08	-	-	-	-	43.08
Yuko Ray	177	9/24/2021	10/24/2021	306.00	-	-	-	-	306.00
Rainbow Resource Center	4618505	9/24/2021	10/24/2021	81.64	-	-	-	-	81.64
Rainbow Resource Center	4618547	9/24/2021	10/24/2021	20.32	-	-	-	-	20.32
Teaching Textbooks	40451	9/24/2021	10/24/2021	55.08	-	-	-	-	55.08
Teaching Textbooks	40453	9/24/2021	10/24/2021	55.08		-	-	-	55.08
Teaching Textbooks	40459	9/24/2021	10/24/2021	43.08		-	-	-	43.08
Teaching Textbooks	40464	9/24/2021	10/24/2021	55.08		-	-	-	55.08
Teaching Textbooks	40466	9/24/2021	10/24/2021	55.08		-	-	-	55.08
Teaching Textbooks	40467	9/24/2021	10/24/2021	55.08		-	-	-	55.08
Lakeshore	156465092421	9/24/2021	10/24/2021	63.52		-	-	-	63.52
On The GO Academy	Fall 2021-10	9/25/2021	10/25/2021	750.00	-	-	-	-	750.00
Sc Go / leadelity	2021 10	3/23/2021	10/23/2021	, 50.00					, 50.00

Accounts Payable Aging

Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
On The GO Academy	Fall 2021-41	9/25/2021	10/25/2021	250.00	-	-	-	-	250.00
On The GO Academy	Fall 2021-51	9/25/2021	10/25/2021	750.00	-	-	-	-	750.00
On The GO Academy	Fall 2021-52	9/25/2021	10/25/2021	750.00	-	-	-	-	750.00
On The GO Academy	Fall 2021-54	9/25/2021	10/25/2021	250.00	-	-	-	-	250.00
On The GO Academy	Fall 2021-16	9/25/2021	10/25/2021	500.00	-	-	-	-	500.00
On The GO Academy	Fall 2021-53	9/25/2021	10/25/2021	600.00	-	-	-	-	600.00
On The GO Academy	Fall 2021-11	9/25/2021	10/25/2021	750.00	-	-	-	-	750.00
On The GO Academy	Fall 2021-14	9/25/2021	10/25/2021	600.00	-	-	-	-	600.00
On The GO Academy	Fall 2021-36	9/25/2021	10/25/2021	1,000.00	-	-	-	-	1,000.00
On The GO Academy	Fall 2021-42	9/25/2021	10/25/2021	300.00	-	-	-	-	300.00
On The GO Academy	Fall 2021-50	9/25/2021	10/25/2021	750.00	-	-	-	-	750.00
On The GO Academy	Fall 2021-55	9/25/2021	10/25/2021	500.00	-	-	-	-	500.00
On The GO Academy	Fall 2021-13	9/25/2021	10/25/2021	600.00	-	-	-	-	600.00
On The GO Academy	Fall 2021-3	9/25/2021	10/25/2021	600.00	-	-	-	-	600.00
On The GO Academy	Fall 2021-12	9/25/2021	10/25/2021	750.00	-	-	-	-	750.00
On The GO Academy	Fall 2021-2	9/25/2021	10/25/2021	500.00	-	-	-	-	500.00
On The GO Academy	Fall 2021-15	9/25/2021	10/25/2021	600.00	-	-	-	-	600.00
On The GO Academy	Fall 2021-7	9/25/2021	10/25/2021	550.00	-	-	-	-	550.00
Amazon Capital Services	1DQQ-76PR-N66D	9/11/2021	10/26/2021	28.82	-	-	-	-	28.82
Singapore Math Live, LLC	926215	9/26/2021	10/26/2021	15.00	-	-	-	-	15.00
Amazon Capital Services	1DQQ-76PR-VY46	9/11/2021	10/26/2021	140.44	-	-	-	-	140.44
Amazon Capital Services	1HJ7-F1KQ-WKKR	9/11/2021	10/26/2021	16.05	-	-	-	-	16.05
Amazon Capital Services	1JGY-7KLV-M3NK	9/11/2021	10/26/2021	16.59	-	-	-	-	16.59
Amazon Capital Services	1DQQ-76PR-MM41	9/11/2021	10/26/2021	30.57	-	-	-	-	30.57
Amazon Capital Services	1MHQ-JM6Q-R4HY	9/11/2021	10/26/2021	20.56	-	-	-	-	20.56
Amazon Capital Services	1XNX-R4CW-QXQ3	9/11/2021	10/26/2021	179.03	-	-	-	-	179.03
Amazon Capital Services	1HJ7-F1KQ-RMVC	9/11/2021	10/26/2021	78.62	-	-	-	-	78.62
Amazon Capital Services	1MHQ-JM6Q-MCCJ	9/11/2021	10/26/2021	9.52	-	-	-	-	9.52
Amazon Capital Services	1XNX-R4CW-WFCC	9/11/2021	10/26/2021	156.45	-	-	-	-	156.45
Amazon Capital Services	13NY-TFM3-XW1R	9/11/2021	10/26/2021	44.27	-	-	-	-	44.27
Amazon Capital Services	1YX7-CN64-PHCC	9/11/2021	10/26/2021	12.92	-	-	-	-	12.92
Amazon Capital Services	1LYG-WJKX-PR1T	9/11/2021	10/26/2021	18.22	-	-	-	-	18.22
Amazon Capital Services	1HJ7-F1KQ-PWLQ	9/11/2021	10/26/2021	29.54	-	-	-	-	29.54
Amazon Capital Services	1HJ7-F1KQ-WXKF	9/11/2021	10/26/2021	73.64	-	-	-	-	73.64
Amazon Capital Services	1C9Q-4H46-PKDD	9/11/2021	10/26/2021	11.83	-	-	-	-	11.83
Amazon Capital Services	1C9Q-4H46-QJNL	9/11/2021	10/26/2021	9.65	-	-	-	-	9.65
Amazon Capital Services	1DQQ-76PR-QHY6	9/11/2021	10/26/2021	69.69	-	-	-	-	69.69
Amazon Capital Services	167J-DGM6-HYFF	9/12/2021	10/27/2021	47.60	-	-	-	-	47.60
Amazon Capital Services	174Q-R9YK-YJXJ	9/12/2021	10/27/2021	15.14	-	-	-	-	15.14
Rainbow Resource Center	4618860	9/27/2021	10/27/2021	117.83	-	-	-	-	117.83
Amazon Capital Services	1LLY-7RQW-1P39	9/12/2021	10/27/2021	44.64	-	-	-	-	44.64
Rainbow Resource Center	4619202	9/27/2021	10/27/2021	104.34	-	-	-	-	104.34
Rainbow Resource Center	4618853	9/27/2021	10/27/2021	49.11	-	-	-	-	49.11
Amazon Capital Services	13X4-3FP6-GFJ4	9/12/2021	10/27/2021	23.58	-	-		-	23.58
Amazon Capital Services	1TF6-DVMW-FCX6	9/12/2021	10/27/2021	70.76	-	-		-	70.76
Amazon Capital Services	1VDD-FJQ4-G7XV	9/12/2021	10/27/2021	139.77	-	-		-	139.77
Amazon Capital Services	1LLY-7RQW-1WMW	9/12/2021	10/27/2021	225.43	-	-		-	225.43
Amazon Capital Services	1GYJ-RRMV-3VKX	9/12/2021	10/27/2021	10.65	_			_	10.65

Accounts Payable Aging

Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Amazon Capital Services	1H6X-4JW3-7Q7M	9/12/2021	10/27/2021	17.51	-	-	-	-	17.51
Rainbow Resource Center	4619501	9/27/2021	10/27/2021	28.19	-	-	-	-	28.19
Bitsbox	4156	9/27/2021	10/27/2021	299.40	-	-	-	-	299.40
Amazon Capital Services	1FPF-RPJ1-3JDQ	9/12/2021	10/27/2021	11.30	-	-	-	-	11.30
Amazon Capital Services	1VDD-FJQ4-3CL7	9/12/2021	10/27/2021	136.61	-	-	-	-	136.61
Amazon Capital Services	1WYR-H9RG-4RDY	9/12/2021	10/27/2021	26.80	-	-	-	-	26.80
Amazon Capital Services	1QRQ-9R16-GQM4	9/12/2021	10/27/2021	87.80	-	-	-	-	87.80
Amazon Capital Services	1TF6-DVMW-L61P	9/13/2021	10/28/2021	39.37	-	-	-	-	39.37
Amazon Capital Services	1PQH-KGF6-9GDW	9/13/2021	10/28/2021	140.86	-	-	-	-	140.86
Amazon Capital Services	1GF6-DCMW-6YWX	9/13/2021	10/28/2021	19.21	-	-	-	-	19.21
Amazon Capital Services	1TF6-DVMW-MG71	9/13/2021	10/28/2021	73.28	-	-	-	-	73.28
Amazon Capital Services	1FPF-RPJ1-MMRK	9/13/2021	10/28/2021	125.87	-	-	-	-	125.87
Amazon Capital Services	1GF6-DCMW-GW39	9/13/2021	10/28/2021	23.58	-	-	-	-	23.58
Amazon Capital Services	1CL1-RFNW-7NNF	9/13/2021	10/28/2021	22.58	-	-	-	-	22.58
Amazon Capital Services	1PY3-3P4K-9YGT	9/13/2021	10/28/2021	392.39	-	-	-	-	392.39
Amazon Capital Services	1PY3-3P4K-GR67	9/13/2021	10/28/2021	13.35	-	-	-	-	13.35
Amazon Capital Services	1LLY-7RQW-L77F	9/13/2021	10/28/2021	35.25	-	-	-	-	35.25
Amazon Capital Services	1QRQ-9R16-MGL3	9/13/2021	10/28/2021	218.14	-	-	-	-	218.14
Amazon Capital Services	1F4R-NYG1-CGW4	9/13/2021	10/28/2021	21.54	-	-	-	-	21.54
Amazon Capital Services	1FPF-RPJ1-LKVK	9/13/2021	10/28/2021	53.19	-	-	-	-	53.19
Amazon Capital Services	1GYJ-RRMV-LGYH	9/13/2021	10/28/2021	198.06	-	-	-	-	198.06
Amazon Capital Services	1FYC-3FV9-GFJ6	9/13/2021	10/28/2021	8.57	-	-	-	-	8.57
Amazon Capital Services	1C7L-X733-4FXF	9/13/2021	10/28/2021	17.80	-	-	-	-	17.80
Amazon Capital Services	1WYR-H9RG-N4J7	9/13/2021	10/28/2021	100.08	-	-	-	-	100.08
Amazon Capital Services	1TF6-DVMW-NC9Y	9/13/2021	10/28/2021	90.89	-	-	-	-	90.89
Amazon Capital Services	1PQH-KGF6-7VX9	9/13/2021	10/28/2021	126.34	-	-	-	-	126.34
Amazon Capital Services	16L4-JJHT-979P	9/13/2021	10/28/2021	18.22	-	-	-	-	18.22
Amazon Capital Services	1C9Y-NGHT-DMNN	9/13/2021	10/28/2021	46.95	-	-	-	-	46.95
Amazon Capital Services	1VDD-FJQ4-NVVT	9/13/2021	10/28/2021	113.85	-	-	-	-	113.85
Amazon Capital Services	1GF6-DCMW-6WCD	9/13/2021	10/28/2021	272.57	-	-	-	-	272.57
Amazon Capital Services	1C7L-X733-9DH7	9/13/2021	10/28/2021	30.44	-	-	-	-	30.44
Amazon Capital Services	1F4R-NYG1-9R97	9/13/2021	10/28/2021	79.93	-	-	-	-	79.93
Amazon Capital Services	1GYJ-RRMV-KYX1	9/13/2021	10/28/2021	313.51	-	-	-	-	313.51
Amazon Capital Services	1C9Y-NGHT-CH34	9/13/2021	10/28/2021	57.93	-	-	-	-	57.93
Amazon Capital Services	14VJ-V3CG-4LGP	9/13/2021	10/28/2021	159.07	-	-	-	-	159.07
Amazon Capital Services	1CL1-RFNW-CD9G	9/13/2021	10/28/2021	4.46	-	-	-	-	4.46
Amazon Capital Services	1DPJ-TQF9-CFYW	9/13/2021	10/28/2021	171.66	-	-	-	-	171.66
Amazon Capital Services	1C9Y-NGHT-JVGM	9/14/2021	10/29/2021	8.57	-	-	-	-	8.57
Amazon Capital Services	133P-DWRY-F9LC	9/14/2021	10/29/2021	28.66	-	-	-	-	28.66
Amazon Capital Services	1GH3-HXVC-F4XH	9/14/2021	10/29/2021	19.79	-	-	-	-	19.79
Amazon Capital Services	1FMT-R17C-FNCR	9/14/2021	10/29/2021	11.41	-	-	-	-	11.41
Amazon Capital Services	17JG-FYGW-FG9V	9/14/2021	10/29/2021	58.39	-	-	-	-	58.39
Amazon Capital Services	1GJ7-71KT-FFQX	9/14/2021	10/29/2021	78.50	-	-	-	-	78.50
Amazon Capital Services	1LR1-JDGY-7976	9/14/2021	10/29/2021	383.60	-	-	-	-	383.60
Amazon Capital Services	1HVN-C4R3-DD7W	9/14/2021	10/29/2021	483.64	-	-	-	-	483.64
Amazon Capital Services	1HVN-C4R3-FC17	9/14/2021	10/29/2021	41.05	-	-	-	-	41.05
Amazon Capital Services	1NXW-91D4-9G3P	9/14/2021	10/29/2021	117.90	-	-	-	-	117.90

Accounts Payable Aging

Amazon Capital Services 1PPQ-319P-JEFY 9/14/2021 10/29/2021 17.84	
Amazon Capital Services 13T-Y2WR-D49X 9/14/2021 10/29/2021 49-71 -	Total
Amazon Capital Services 1XXV.NRBV-WSDD 9/14/2021 10/29/2021 49.71 -	17.84
Amazon Capital Services 1XY-KNR3V-KLIN 9/4/2021 10/29/2021 90.83 -	(9.47)
Amazon Capital Services 13P-DMRY-4V11 9/14/2021 10/29/2021 19.12 0	49.71
Amazon Capital Services 11WR-DHGN-FIXN 91/4/2021 10/29/2021 9.12 -	90.83
Amazon Capital Services 1/3T-V3WR-BON7 9/14/2021 10/29/2021 98.55 - - - - Amazon Capital Services 1/XT-V3WR-DIOL CNITI 9/14/2021 10/29/2021 69.33 - - - - Amazon Capital Services 1/XV-NRIAW-IROP 9/14/2021 10/29/2021 13.55 - - - - Amazon Capital Services 1/XV-NRIAW-IROP 9/14/2021 10/29/2021 12.56 - - - - Amazon Capital Services 1/XV-NRIAW-IROP 9/14/2021 10/29/2021 12.66 - - - - - Amazon Capital Services 1/XM-ROW-RAY 9/14/2021 10/29/2021 99.01 - - - - - Amazon Capital Services 1/XM-ROW-STAY 9/14/2021 10/29/2021 99.01 - - - - - Amazon Capital Services 1/XM-SW-NERW 9/14/2021 10/29/2021 9.78 - - - - -	149.12
Amazon Capital Services 1 y3T-y3WR-9LCN 9/14/2021 10/29/2021 15.653 -	9.12
Amazon Capital Services INXW-9104-CNTT 9/14/2021 10/29/2021 18.35 .	98.55
Amazon Capital Services 1PPQ-319P-HMHV 9/14/2021 10/29/2021 13.35 -	176.53
Amazon Capital Services 1KKY-NR3V-IKSD 9/14/2021 10/29/2021 1.2.45 -	69.33
Amazon Capital Services IDPI-TQF9-K6VT 9/14/2021 10/29/2021 12.86 -	13.35
Amazon Capital Services 1DRR-GN39-DNMF 9/14/2021 10/29/2021 162.81 -	12.45
Amazon Capital Services 1FMT-R17C-63IF 9/14/2021 10/29/2021 99.01 -	12.86
Amazon Capital Services 17/3F-YGW-373Y 9/14/2021 10/29/2021 28.58	162.81
Amazon Capital Services 1V3T-V3WR-6N4Y 9/14/2021 10/29/2021 58.90 -	99.01
Amazon Capital Services 1XKY-NR3V-HKKR 9/14/2021 10/29/2021 58.90 - - - - Amazon Capital Services 1FJ4-NHTW-1GLY 9/14/2021 10/29/2021 38.72 - - - - Amazon Capital Services 1PQH-KGF6-H96Y 9/14/2021 10/29/2021 172.02 - - - - - Amazon Capital Services 1PQH-KGF6-H96Y 9/14/2021 10/29/2021 53.61 - - - - - Amazon Capital Services 1PQH-KGF6-KN1M 9/14/2021 10/29/2021 18.31 - - - - - Amazon Capital Services 1PQH-KGF6-KN1M 9/14/2021 10/29/2021 18.31 - - - - - - Amazon Capital Services 1PQH-KGF6-KN1M 9/14/2021 10/29/2021 18.31 - - - - - - - - - - - - - - - -	28.58
Amazon Capital Services 1FJ4-NHTW-1GLY 9/14/2021 10/29/2021 38.72 - - - - Amazon Capital Services 1PPQ-319P-19QK 9/14/2021 10/29/2021 172.02 - - - - - Amazon Capital Services 1PQH-KGF6-H96Y 9/14/2021 10/29/2021 53.61 - - - - - Amazon Capital Services 1PQH-KGF6-KN1M 9/14/2021 10/29/2021 18.31 - - - - - Amazon Capital Services 1PR-CRN39-1HPY 9/14/2021 10/29/2021 32.476 - - - - - Amazon Capital Services 1PR-CRN39-1HPY 9/14/2021 10/29/2021 32.75 -	9.78
Amazon Capital Services 1PPQ-319P-J9QK 9/14/2021 10/29/2021 20.17	58.90
Amazon Capital Services 1PQH-KGF6-H96Y 9/14/2021 10/29/2021 20.17	38.72
Amazon Capital Services 1V3T-V3WR-7P11 9/14/2021 10/29/2021 53.61 -	172.02
Amazon Capital Services 1PQH-KGF6-KN1M 9/14/2021 10/29/2021 18.31 -	20.17
Amazon Capital Services 1DRR-GN39-1HPY 9/14/2021 10/29/2021 324.76 -	53.61
Amazon Capital Services 1F4R-NYG1-JIDT 9/14/2021 10/29/2021 14.99 - - - - - Amazon Capital Services 1FJ4-NHTW-C7XX 9/14/2021 10/29/2021 (48.25) - - - - - - Amazon Capital Services 1LR1-JDGY-D6L7 9/14/2021 10/29/2021 131.52 - - - - - - Amazon Capital Services 1FMT-R17C-1LDH 9/14/2021 10/29/2021 149.94 - - - - - Amazon Capital Services 1FMT-R17C-CQIF 9/14/2021 10/29/2021 149.94 - - - - - Amazon Capital Services 1PPQ-319P-HRC1 9/14/2021 10/29/2021 149.94 - - - - - Amazon Capital Services 1PPQ-319P-HRC1 9/14/2021 10/29/2021 460.47 - - - - - - Amazon Capital Services 1NXW-9104-1Q7K 9/14/2021 10/29/2021 31.94 - - - - - <	18.31
Amazon Capital Services 1FJ4-NHTW-9Q1F 9/14/2021 10/29/2021 14.99 -	324.76
Amazon Capital Services 1FJ4-NHTW-C7XX 9/14/2021 10/29/2021 (48.25) -<	28.75
Amazon Capital Services 1LR1-JDGY-D6L7 9/14/2021 10/29/2021 131.52 - </td <td>14.99</td>	14.99
Amazon Capital Services 1FMT-R17C-1LDH 9/14/2021 10/29/2021 20.35 - <td>(48.25)</td>	(48.25)
Amazon Capital Services 1FMT-R17C-CQ1F 9/14/2021 10/29/2021 149.94 - </td <td>131.52</td>	131.52
Amazon Capital Services 1PPQ-319P-HRC1 9/14/2021 10/29/2021 460.47 - - - - - Amazon Capital Services 1LR1-JDGY-CGQP 9/14/2021 10/29/2021 78.53 - - - - - Amazon Capital Services 1NXW-91D4-1Q7K 9/14/2021 10/29/2021 31.94 - - - - - - - Amazon Capital Services 1NXW-91D4-3MKV 9/14/2021 10/29/2021 25.69 - - - - - - Amazon Capital Services 1NXW-91D4-YLW 9/15/2021 10/30/2021 25.69 - - - - - - Amazon Capital Services 1NXW-91D4-X1WW 9/15/2021 10/30/2021 29.69 - - - - - Amazon Capital Services 1MTN-P7HM-N9GY 9/15/2021 10/30/2021 22.73 - - - - - -	20.35
Amazon Capital Services 1LR1-JDGY-CGQP 9/14/2021 10/29/2021 78.53 - <td>149.94</td>	149.94
Amazon Capital Services 1NXW-91D4-1Q7K 9/14/2021 10/29/2021 31.94 - <td>460.47</td>	460.47
Amazon Capital Services 1NXW-91D4-3MKV 9/14/2021 10/29/2021 25.69 - <td>78.53</td>	78.53
Amazon Capital Services 1NXW-91D4-PKLL 9/15/2021 10/30/2021 25.69 - <td>31.94</td>	31.94
Amazon Capital Services 1NXW-91D4-X1WW 9/15/2021 10/30/2021 29.69 - <td>25.69</td>	25.69
Amazon Capital Services 1MTN-P7HM-N9GY 9/15/2021 10/30/2021 22.73	25.69
	29.69
Annual Carried Carried 1220 DWDV IAVAA 0/45/2024 40/20/2024 44/45	22.73
Amazon Capital Services 133P-DWRY-LMYM 9/15/2021 10/30/2021 44.16	44.16
Math-U-See Inc. 0731150-IN 8/31/2021 10/30/2021 199.00	199.00
Math-U-See Inc. 0731151-IN 8/31/2021 10/30/2021 119.00	119.00
Amazon Capital Services 1FJ4-NHTW-R1KW 9/15/2021 10/30/2021 76.62	76.62
Amazon Capital Services 1FJ4-NHTW-XGJD 9/15/2021 10/30/2021 55.70	55.70
Amazon Capital Services 1DRR-GN39-XP6Y 9/15/2021 10/30/2021 67.56	67.56
Amazon Capital Services 1MTN-P7HM-JKYV 9/15/2021 10/30/2021 63.95	63.95
Amazon Capital Services 1V3T-V3WR-XVL7 9/15/2021 10/30/2021 32.05	32.05
Amazon Capital Services 1NMG-4Q6K-4JDY 9/15/2021 10/30/2021 17.43	17.43
Amazon Capital Services 1NMG-4Q6K-94T3 9/15/2021 10/30/2021 153.36	153.36
Amazon Capital Services 1RWR-DHQN-N3XH 9/15/2021 10/30/2021 331.90	331.90
Math-U-See Inc. 0731148-IN 8/31/2021 10/30/2021 199.00	199.00

Accounts Payable Aging

Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Math-U-See Inc.	0731153-IN	8/31/2021	10/30/2021	58.00	-	-	-	-	58.00
Amazon Capital Services	1LR1-JDGY-X6H7	9/15/2021	10/30/2021	22.50	-	-	-	-	22.50
Amazon Capital Services	1DRR-GN39-JRMW	9/15/2021	10/30/2021	53.50	-	-	-	-	53.50
Amazon Capital Services	1RWR-DHQN-LCK9	9/15/2021	10/30/2021	12.87	-	-	-	-	12.87
Math-U-See Inc.	0731156-IN	8/31/2021	10/30/2021	174.00	-	-	-	-	174.00
Amazon Capital Services	1FMT-R17C-MD7Q	9/15/2021	10/30/2021	146.08	-	-	-	-	146.08
Amazon Capital Services	1DRR-GN39-X6XW	9/15/2021	10/30/2021	53.41	-	-	-	-	53.41
Amazon Capital Services	1NXW-91D4-JQW6	9/15/2021	10/30/2021	84.22	-	-	-	-	84.22
Amazon Capital Services	1GJ7-71KT-MN79	9/15/2021	10/30/2021	548.95	-	-	-	-	548.95
Amazon Capital Services	1HVN-C4R3-N77D	9/15/2021	10/30/2021	22.73	-	-	-	-	22.73
Amazon Capital Services	1QVT-XP4Q-1JV9	9/15/2021	10/30/2021	172.96	-	-	-	-	172.96
Amazon Capital Services	1RWR-DHQN-T91T	9/15/2021	10/30/2021	39.64	-	-	-	-	39.64
Amazon Capital Services	133P-DWRY-YLHX	9/15/2021	10/30/2021	10.71	-	-	-	-	10.71
Amazon Capital Services	133P-DWRY-KXN1	9/15/2021	10/30/2021	14.63	-	-	-	-	14.63
Amazon Capital Services	133P-DWRY-TDRT	9/15/2021	10/30/2021	107.42	-	-	-	-	107.42
Amazon Capital Services	1WX3-K767-1TCD	9/15/2021	10/30/2021	31.49	-	-	-	-	31.49
Amazon Capital Services	17JG-FYGW-JW6C	9/15/2021	10/30/2021	70.59	-	-	-	-	70.59
Amazon Capital Services	17JG-FYGW-PPHH	9/15/2021	10/30/2021	55.23	-	-	-	-	55.23
Amazon Capital Services	1MTN-P7HM-KRXL	9/15/2021	10/30/2021	67.87	-	-	-	-	67.87
Amazon Capital Services	1MTN-P7HM-LNVR	9/15/2021	10/30/2021	196.47	-	-	-	-	196.47
KiwiCo, Inc	SEP-21-FEATHER-1	9/15/2021	10/30/2021	1,837.84	-	-	-	-	1,837.84
Math-U-See Inc.	0731146-IN	8/31/2021	10/30/2021	84.00	-	-	-	-	84.00
Math-U-See Inc.	0731159-IN	8/31/2021	10/30/2021	49.00	-	-	-	-	49.00
Amazon Capital Services	1GJ7-71KT-LRKJ	9/15/2021	10/30/2021	16.02	-	-	-	-	16.02
Amazon Capital Services	133P-DWRY-LGJV	9/15/2021	10/30/2021	29.80	-	-	-	-	29.80
Amazon Capital Services	133P-DWRY-LT47	9/15/2021	10/30/2021	85.41	-	-	-	-	85.41
Amazon Capital Services	17JG-FYGW-KV74	9/15/2021	10/30/2021	41.98	-	-	-	-	41.98
Amazon Capital Services	1FMT-R17C-XGN1	9/15/2021	10/30/2021	188.73	-	-	-	-	188.73
Amazon Capital Services	17JG-FYGW-KYL7	9/15/2021	10/30/2021	176.10	-	-	-	-	176.10
Amazon Capital Services	17JG-FYGW-LTDT	9/15/2021	10/30/2021	23.36	-	-	-	-	23.36
Amazon Capital Services	1FMT-R17C-LYMC	9/15/2021	10/30/2021	130.10	-	-	-	-	130.10
Amazon Capital Services	1DRR-GN39-K7TX	9/15/2021	10/30/2021	20.12	-	-	-	-	20.12
Amazon Capital Services	1GJ7-71KT-JR9D	9/15/2021	10/30/2021	27.26	-	-	-	-	27.26
Amazon Capital Services	133P-DWRY-YM9D	9/15/2021	10/30/2021	10.76	-	-	-	-	10.76
Amazon Capital Services	16GM-JJNH-1C7W	9/15/2021	10/30/2021	116.62	-	-	-	-	116.62
Amazon Capital Services	16GM-JJNH-3RLK	9/16/2021	10/31/2021	7.71	-	-	-	-	7.71
Amazon Capital Services	16K9-DVNG-3Y77	9/16/2021	10/31/2021	22.06	-	-	-	-	22.06
Amazon Capital Services	16K9-DVNG-LPKQ	9/16/2021	10/31/2021	36.59	-	-	-	-	36.59
Amazon Capital Services	1CKL-JD37-6TF1	9/16/2021	10/31/2021	85.60	-	-	-	-	85.60
Amazon Capital Services	1HML-9F7F-JJRK	9/16/2021	10/31/2021	103.80	-	-	-	-	103.80
Amazon Capital Services	16K9-DVNG-6VLF	9/16/2021	10/31/2021	219.53	-	-	-	-	219.53
Amazon Capital Services	16GM-JJNH-7QHM	9/16/2021	10/31/2021	322.80	-	-	-	-	322.80
Amazon Capital Services	1CKL-JD37-DRN4	9/16/2021	10/31/2021	30.73	-	-	-	-	30.73
Mercurius	98556	9/1/2021	10/31/2021	38.84	-	-	-	-	38.84
Amazon Capital Services	1WX3-K767-6CMW	9/16/2021	10/31/2021	20.68	-	-	-	-	20.68
Amazon Capital Services	1R4K-LDTG-7WNP	9/16/2021	10/31/2021	56.45	-	-	-	-	56.45
Amazon Capital Services	1YWH-Q7RH-JCCM	9/16/2021	10/31/2021	84.47	-	-	-	-	84.47
Amazon Capital Services	1Y96-63V1-JJQP	9/16/2021	10/31/2021	11.84	-	-	-	-	11.84

Accounts Payable Aging

Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Amazon Capital Services	1WX3-K767-7V4C	9/16/2021	10/31/2021	138.69	-	-	=	-	138.69
Amazon Capital Services	16K9-DVNG-L3CW	9/16/2021	10/31/2021	203.87	-	-	-	-	203.87
Amazon Capital Services	1YWH-Q7RH-6H6F	9/16/2021	10/31/2021	21.44	-	-	-	-	21.44
Amazon Capital Services	1LHL-9V7R-6491	9/16/2021	10/31/2021	149.34	-	-	-	-	149.34
Amazon Capital Services	1CKL-JD37-6M3T	9/16/2021	10/31/2021	7.60	-	-	-	-	7.60
Amazon Capital Services	1CKL-JD37-JQJ7	9/16/2021	10/31/2021	125.68	-	-	-	-	125.68
Amazon Capital Services	1NMG-4Q6K-GDNV	9/16/2021	10/31/2021	255.01	-	-	-	-	255.01
Amazon Capital Services	1NMG-4Q6K-GJFD	9/16/2021	10/31/2021	22.59	-	-	-	-	22.59
Amazon Capital Services	1NMG-4Q6K-Q994	9/16/2021	10/31/2021	180.11	-	-	-	-	180.11
Amazon Capital Services	1QVT-XP4Q-6YY9	9/16/2021	10/31/2021	46.07	-	-	-	-	46.07
Amazon Capital Services	1QVT-XP4Q-MHHX	9/16/2021	10/31/2021	70.03	-	-	-	-	70.03
Amazon Capital Services	1M6N-QYG7-J19W	9/16/2021	10/31/2021	154.65	-	-	-	-	154.65
Amazon Capital Services	1HML-9F7F-FLXF	9/16/2021	10/31/2021	388.05	-	-	-	-	388.05
Amazon Capital Services	1LHL-9V7R-66FQ	9/16/2021	10/31/2021	26.93	-	-	-	-	26.93
Amazon Capital Services	1R4K-LDTG-G9PV	9/16/2021	10/31/2021	145.53	-	-	-	-	145.53
Amazon Capital Services	1WGH-91ML-LQG9	9/16/2021	10/31/2021	156.36	-	-	-	-	156.36
Amazon Capital Services	1HML-9F7F-MH3Q	9/16/2021	10/31/2021	70.03	-	-	-	-	70.03
Amazon Capital Services	1M6N-QYG7-69JV	9/16/2021	10/31/2021	60.97	-	-	-	-	60.97
Amazon Capital Services	1R4K-LDTG-KM4G	9/16/2021	10/31/2021	4.37	-	-	-	-	4.37
Amazon Capital Services	1R4K-LDTG-M1KX	9/16/2021	10/31/2021	60.15	-	-	-	-	60.15
Amazon Capital Services	1WGH-91ML-L7LG	9/16/2021	10/31/2021	74.74	-	-	-	-	74.74
Amazon Capital Services	1Y96-63V1-DGC3	9/16/2021	10/31/2021	58.87	-	-	-	-	58.87
Amazon Capital Services	1NMG-4Q6K-W6XG	9/16/2021	10/31/2021	282.62	-	-	-	-	282.62
Amazon Capital Services	1Y96-63V1-GXQG	9/16/2021	10/31/2021	27.47	-	-	-	-	27.47
Amazon Capital Services	1YWH-Q7RH-6F7F	9/16/2021	10/31/2021	100.27	-	-	-	-	100.27
Amazon Capital Services	1HML-9F7F-3D7Q	9/16/2021	10/31/2021	4.79	-	-	-	-	4.79
Amazon Capital Services	1M6N-QYG7-MNGN	9/16/2021	10/31/2021	92.66	-	-	-	-	92.66
Amazon Capital Services	1M6N-QYG7-MXFH	9/16/2021	10/31/2021	35.93	-	-	-	-	35.93
Amazon Capital Services	1LHL-9V7R-FVJF	9/16/2021	10/31/2021	42.79	-	-	-	-	42.79
Amazon Capital Services	1M6N-QYG7-366R	9/16/2021	10/31/2021	20.89	-	-	-	-	20.89
Amazon Capital Services	1M6N-QYG7-3FNK	9/16/2021	10/31/2021	30.85	-	-	-	-	30.85
Amazon Capital Services	1M6N-QYG7-D66C	9/16/2021	10/31/2021	82.72	-	-	-	-	82.72
Amazon Capital Services	1LHL-9V7R-TGCC	9/17/2021	11/1/2021	73.15	-	-	-	-	73.15
Amazon Capital Services	1LL7-44YP-1DNQ	9/17/2021	11/1/2021	18.08	-	-	-	-	18.08
Amazon Capital Services	13QW-W6WV-1X9R	9/17/2021	11/1/2021	136.29	-	-	-	-	136.29
Amazon Capital Services	1HML-9F7F-Q3PL	9/17/2021	11/1/2021	174.95	-	-	-	-	174.95
Amazon Capital Services	1HML-9F7F-W4P7	9/17/2021	11/1/2021	119.68	-	-	-	-	119.68
Amazon Capital Services	1YWH-Q7RH-PYKW	9/17/2021	11/1/2021	97.76	-	-	-	-	97.76
Amazon Capital Services	1HML-9F7F-P6TD	9/17/2021	11/1/2021	562.17	-	-	-	-	562.17
Amazon Capital Services	1CKL-JD37-QPND	9/17/2021	11/1/2021	282.98	-	-	-	-	282.98
Amazon Capital Services	1WX3-K767-RGC7	9/17/2021	11/1/2021	100.75	-	-	-	-	100.75
Amazon Capital Services	1VFY-CC7W-1RV6	9/17/2021	11/1/2021	(40.95)	-	-	-	-	(40.95)
Amazon Capital Services	1HML-9F7F-P74Q	9/17/2021	11/1/2021	133.01	-	-	-	-	133.01
Amazon Capital Services	16K9-DVNG-WJYF	9/17/2021	11/1/2021	97.09	-	-	-	-	97.09
Amazon Capital Services	16GM-JJNH-Q9V4	9/17/2021	11/1/2021	428.54	-	-	-	-	428.54
Amazon Capital Services	16K9-DVNG-WKK9	9/17/2021	11/1/2021	63.56	-	-	-	-	63.56
Amazon Capital Services	17TF-QMHK-47CP	9/17/2021	11/1/2021	188.45	-	-	-	-	188.45
Amazon Capital Services	1YWH-Q7RH-NG4H	9/17/2021	11/1/2021	26.98	_				26.98

Accounts Payable Aging

						31 - 60 Days Past	61 - 90 Days Past	Over 90 Days	
Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	Due	Due	Past Due	Total
Amazon Capital Services	1WGH-91ML-QFX6	9/17/2021	11/1/2021	(11.21)	-	-	-	-	(11.21)
Amazon Capital Services	1R4K-LDTG-V6M6	9/17/2021	11/1/2021	74.69	-	-	-	-	74.69
Amazon Capital Services	1WX3-K767-RWK6	9/17/2021	11/1/2021	28.12	-	-	-	-	28.12
Amazon Capital Services	1WX3-K767-VF6D	9/17/2021	11/1/2021	196.96	-	-	-	-	196.96
Amazon Capital Services	1WX3-K767-YFJG	9/17/2021	11/1/2021	89.34	-	-	-	-	89.34
Amazon Capital Services	1LHL-9V7R-YDTW	9/17/2021	11/1/2021	23.58	-	-	-	-	23.58
Amazon Capital Services	1YWH-Q7RH-Y39V	9/17/2021	11/1/2021	91.99	-	-	-	-	91.99
Amazon Capital Services	16K9-DVNG-WTG9	9/17/2021	11/1/2021	46.97	-	-	-	-	46.97
Amazon Capital Services	1HML-9F7F-WMPP	9/17/2021	11/1/2021	176.34	-	-	-	-	176.34
Amazon Capital Services	13QW-W6WV-4VLY	9/17/2021	11/1/2021	12.92	-	-	-	-	12.92
Amazon Capital Services	13QW-W6WV-CPG7	9/17/2021	11/1/2021	41.13	-	-	-	-	41.13
Amazon Capital Services	13QW-W6WV-MY3V	9/18/2021	11/2/2021	14.98	-	-	-	-	14.98
Amazon Capital Services	16DK-4RX4-FWFQ	9/18/2021	11/2/2021	53.77	-	-	-	-	53.77
Amazon Capital Services	16DK-4RX4-CW1L	9/18/2021	11/2/2021	123.41	-	-	-	-	123.41
Mercurius	98809	9/3/2021	11/2/2021	58.07	-	-	-	-	58.07
Amazon Capital Services	1G3P-QGVY-DM7W	9/18/2021	11/2/2021	233.50	-	-	-	-	233.50
Amazon Capital Services	1VFY-CC7W-DRFM	9/18/2021	11/2/2021	9.69	-	-	-	-	9.69
Amazon Capital Services	16DK-4RX4-6KQQ	9/18/2021	11/2/2021	34.55	-	-	-	-	34.55
Amazon Capital Services	16PQ-7YJT-CFJ3	9/18/2021	11/2/2021	67.70	-	-	-	-	67.70
Amazon Capital Services	17TF-QMHK-919P	9/18/2021	11/2/2021	105.82	-	-	-	-	105.82
Amazon Capital Services	13QW-W6WV-HHG4	9/18/2021	11/2/2021	75.83	-	-	-	-	75.83
Amazon Capital Services	1MP7-FGC9-4FFY	9/18/2021	11/2/2021	229.64	-	-	-	-	229.64
Amazon Capital Services	1VFY-CC7W-HPDK	9/18/2021	11/2/2021	32.31	-	-	-	-	32.31
Amazon Capital Services	1QMQ-DFF4-J9P9	9/18/2021	11/2/2021	58.92	-	-	-	-	58.92
Amazon Capital Services	1DTH-GQV1-6Q96	9/18/2021	11/2/2021	31.15	-	-	-	-	31.15
Amazon Capital Services	1LL7-44YP-C1XX	9/18/2021	11/2/2021	98.63	-	-	-	-	98.63
Amazon Capital Services	1LL7-44YP-CCP7	9/18/2021	11/2/2021	70.74	-	-	-	-	70.74
Amazon Capital Services	1LL7-44YP-D6C4	9/18/2021	11/2/2021	24.60	-	-	-	-	24.60
Amazon Capital Services	1LL7-44YP-FLTJ	9/18/2021	11/2/2021	17.11	-	-	-	-	17.11
Amazon Capital Services	1NHW-TMPY-CG61	9/18/2021	11/2/2021	24.12	-	-	-	-	24.12
Amazon Capital Services	1KFN-19G3-91HY	9/18/2021	11/2/2021	52.54	_	_	_	-	52.54
Amazon Capital Services	1NHW-TMPY-6CXR	9/18/2021	11/2/2021	83.54	-	-	-	-	83.54
Amazon Capital Services	1MP7-FGC9-3NXL	9/18/2021	11/2/2021	17.30	-	-	-	-	17.30
Amazon Capital Services	1MP7-FGC9-FWHR	9/18/2021	11/2/2021	73.93	_	_	_	_	73.93
Amazon Capital Services	1KFN-19G3-VX4H	9/19/2021	11/3/2021	97.79	_	_	_	_	97.79
Amazon Capital Services	1LL7-44YP-QKQW	9/19/2021	11/3/2021	11.91	_	_	_	_	11.91
Amazon Capital Services	1LL7-44YP-VH34	9/19/2021	11/3/2021	182.09	_	_	_	_	182.09
Amazon Capital Services	1G3P-QGVY-KFNQ	9/19/2021	11/3/2021	222.56	_	_	_	_	222.56
Amazon Capital Services	1NHW-TMPY-P4T3	9/19/2021	11/3/2021	21.32	_	_	_	_	21.32
Amazon Capital Services	1P4T-63JM-QR73	9/19/2021	11/3/2021	32.31	_	_	_	_	32.31
Amazon Capital Services	1VFY-CC7W-MY91	9/19/2021	11/3/2021	6.45	_	_	_	-	6.45
Amazon Capital Services	1KFN-19G3-NWDJ	9/19/2021	11/3/2021	40.11	_	_	_	-	40.11
Amazon Capital Services	1MP7-FGC9-X9H9	9/19/2021	11/3/2021	50.42	-	_	_	-	50.42
Amazon Capital Services	1G3P-QGVY-TJWK	9/19/2021	11/3/2021	18.34	_	_	_		18.34
Amazon Capital Services	1G3P-QGVY-WTD9	9/19/2021	11/3/2021	30.40	-	-	-	-	30.40
Amazon Capital Services	1G3P-QGVY-JNG4	9/19/2021	11/3/2021	31.85	-	_	-	_	31.85
Amazon Capital Services	1KFN-19G3-KCG7	9/19/2021	11/3/2021	103.27	-	-	-	-	103.27
·	1KFN-19G3-KR74	9/19/2021	11/3/2021	75.34	-	-	-	-	75.34
Amazon Capital Services	TVLN-T302-VV/4	9/19/2021	11/3/2021	/5.34	-	-	-	-	/5.34

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Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Amazon Capital Services	1MP7-FGC9-V6TP	9/19/2021	11/3/2021	10.77	-	-	-	-	10.77
Amazon Capital Services	1P4T-63JM-R7LR	9/19/2021	11/3/2021	157.70	-	-	-	-	157.70
Amazon Capital Services	1VFY-CC7W-LKX4	9/19/2021	11/3/2021	99.62	-	-	-	-	99.62
Amazon Capital Services	1MP7-FGC9-W9Y7	9/19/2021	11/3/2021	387.47	-	-	-	-	387.47
Amazon Capital Services	1P4T-63JM-MQPD	9/19/2021	11/3/2021	294.10	-	-	-	-	294.10
Amazon Capital Services	16DK-4RX4-QF4Y	9/19/2021	11/3/2021	73.19	-	-	-	-	73.19
Amazon Capital Services	1FV9-Q7GD-414R	9/19/2021	11/3/2021	195.00	-	-	-	-	195.00
Amazon Capital Services	16PQ-7YJT-XPK9	9/19/2021	11/3/2021	51.60	-	-	-	-	51.60
Amazon Capital Services	1VFY-CC7W-VM63	9/19/2021	11/3/2021	5.28	-	-	-	-	5.28
Amazon Capital Services	1QMQ-DFF4-PLW1	9/19/2021	11/3/2021	16.15	-	-	-	-	16.15
Amazon Capital Services	1NHW-TMPY-WLXX	9/19/2021	11/3/2021	335.67	-	-	-	-	335.67
Amazon Capital Services	1DTH-GQV1-KX4G	9/19/2021	11/3/2021	132.99	-	-	-	-	132.99
Amazon Capital Services	1DTH-GQV1-QLKJ	9/19/2021	11/3/2021	50.38	-	-	-	-	50.38
Amazon Capital Services	1DTH-GQV1-KGK3	9/19/2021	11/3/2021	30.16	-	-	-	-	30.16
Amazon Capital Services	1DTH-GQV1-P16W	9/19/2021	11/3/2021	77.47	-	-	-	-	77.47
Amazon Capital Services	1DTH-GQV1-VM6Y	9/19/2021	11/3/2021	75.51	-	-	-	-	75.51
Amazon Capital Services	1FY9-YKN4-9DPM	9/20/2021	11/4/2021	16.05	-	-	-	-	16.05
Amazon Capital Services	13MD-MRVC-DWGF	9/20/2021	11/4/2021	79.05	-	-	-	-	79.05
Amazon Capital Services	16TR-7CTN-4NCG	9/20/2021	11/4/2021	77.83	-	-	-	-	77.83
Amazon Capital Services	16TR-7CTN-94GH	9/20/2021	11/4/2021	87.46	-	-	-	-	87.46
Amazon Capital Services	16TR-7CTN-KRKV	9/20/2021	11/4/2021	79.03	-	-	-	-	79.03
Amazon Capital Services	13MD-MRVC-F1JY	9/20/2021	11/4/2021	21.43	-	-	-	-	21.43
Amazon Capital Services	1FV9-Q7GD-QN3X	9/20/2021	11/4/2021	83.41	-	-	-	-	83.41
Amazon Capital Services	1JQW-7CJG-HDFL	9/20/2021	11/4/2021	70.01	-	-	-	-	70.01
Amazon Capital Services	1MJ1-XXD6-6MFK	9/20/2021	11/4/2021	136.54	-	-	-	-	136.54
Amazon Capital Services	1MJL-9D67-37KL	9/20/2021	11/4/2021	5.97	-	-	-	-	5.97
Amazon Capital Services	1Y41-MWHV-1CX1	9/20/2021	11/4/2021	18.76	-	-	-	-	18.76
Amazon Capital Services	1Y41-MWHV-HFKX	9/20/2021	11/4/2021	136.95	-	-	-	-	136.95
Amazon Capital Services	1JDY-46PC-7QGD	9/20/2021	11/4/2021	50.04	-	-	-	-	50.04
Amazon Capital Services	1FV9-Q7GD-QNJ4	9/20/2021	11/4/2021	60.29	-	-	-	-	60.29
Amazon Capital Services	1JDY-46PC-CJPR	9/20/2021	11/4/2021	49.54	-	-	-	-	49.54
Amazon Capital Services	1LCQ-H13Y-4RLF	9/20/2021	11/4/2021	124.14	-	-	-	-	124.14
Amazon Capital Services	1G69-6PXF-GQ97	9/20/2021	11/4/2021	5.36	-	-	-	-	5.36
Amazon Capital Services	1G69-6PXF-H3FK	9/20/2021	11/4/2021	21.43	-	-	-	-	21.43
Amazon Capital Services	13MD-MRVC-4GCK	9/20/2021	11/4/2021	26.09	-	-	-	-	26.09
Amazon Capital Services	11FQ-LT69-J9DL	9/20/2021	11/4/2021	215.10	-	-	-	-	215.10
Amazon Capital Services	11FQ-LT69-PY9K	9/21/2021	11/5/2021	25.74	-	-	-	-	25.74
Amazon Capital Services	11TQ-YNNF-7RFQ	9/21/2021	11/5/2021	99.88	-	-	-	-	99.88
Amazon Capital Services	11TQ-YNNF-FJKD	9/21/2021	11/5/2021	15.92	-	-	-	-	15.92
Amazon Capital Services	11TQ-YNNF-HKMX	9/21/2021	11/5/2021	22.27	-	-	-	-	22.27
Amazon Capital Services	1G69-6PXF-NXV6	9/21/2021	11/5/2021	38.28	-	-	-	-	38.28
Amazon Capital Services	1RCG-RPG6-17XC	9/21/2021	11/5/2021	17.87	-	-	-	-	17.87
Amazon Capital Services	1MJ1-XXD6-QC46	9/21/2021	11/5/2021	8.57	-	-	-	-	8.57
Amazon Capital Services	1R3X-RC4N-6X3H	9/21/2021	11/5/2021	53.82	-	-	-	-	53.82
Amazon Capital Services	1R3X-RC4N-CKF1	9/21/2021	11/5/2021	8.57	-	-	-	-	8.57
Amazon Capital Services	1R3X-RC4N-DVNY	9/21/2021	11/5/2021	21.63	-	-	-	-	21.63
Amazon Capital Services	1RCG-RPG6-GXXR	9/21/2021	11/5/2021	11.30	-	-	-	-	11.30
Amazon Capital Services	1Y7D-QJNP-1V1Q	9/21/2021	11/5/2021	37.57	_	_	_	_	37.57

Accounts Payable Aging

Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Amazon Capital Services	1Y7D-QJNP-4DTJ	9/21/2021	11/5/2021	10.76	-	-	-	-	10.76
Amazon Capital Services	1Y7D-QJNP-FPK7	9/21/2021	11/5/2021	41.00	-	-	-	-	41.00
Amazon Capital Services	1Y7D-QJNP-HD74	9/21/2021	11/5/2021	37.71	-	-	-	-	37.71
Amazon Capital Services	1LQL-FNW1-CTK3	9/21/2021	11/5/2021	21.97	-	-	-	-	21.97
Amazon Capital Services	1G69-6PXF-NDKH	9/21/2021	11/5/2021	18.94	-	-	-	-	18.94
Amazon Capital Services	1D3W-1Q1X-RCQW	9/21/2021	11/5/2021	8.61	-	-	-	-	8.61
Amazon Capital Services	11FQ-LT69-MVVK	9/21/2021	11/5/2021	52.51	-	-	-	-	52.51
Amazon Capital Services	11FQ-LT69-PWVD	9/21/2021	11/5/2021	18.22	-	-	-	-	18.22
Amazon Capital Services	11TQ-YNNF-6LLL	9/21/2021	11/5/2021	44.58	-	-	-	-	44.58
Amazon Capital Services	1Y7D-QJNP-DL1H	9/21/2021	11/5/2021	36.70	-	-	-	-	36.70
Amazon Capital Services	1GHJ-D9H3-DXTL	9/21/2021	11/5/2021	71.63	-	-	-	-	71.63
Amazon Capital Services	1D3W-1Q1X-FWGV	9/21/2021	11/5/2021	53.82	-	-	-	-	53.82
Amazon Capital Services	13T3-1H79-CNNX	9/21/2021	11/5/2021	58.50	-	-	-	-	58.50
Amazon Capital Services	16XH-NLQ4-FHDL	9/21/2021	11/5/2021	25.09	-	-	-	-	25.09
Amazon Capital Services	11FQ-LT69-PWTG	9/21/2021	11/5/2021	7.34	-	-	-	-	7.34
Amazon Capital Services	11TQ-YNNF-4KQF	9/21/2021	11/5/2021	10.76	-	-	-	-	10.76
Amazon Capital Services	11TQ-YNNF-TTK1	9/22/2021	11/6/2021	20.46	-	-	-	-	20.46
Amazon Capital Services	11TQ-YNNF-X6HN	9/22/2021	11/6/2021	5.98	-	-	-	-	5.98
Amazon Capital Services	11TQ-YNNF-L1CV	9/22/2021	11/6/2021	16.03	-	-	-	-	16.03
Amazon Capital Services	11TQ-YNNF-PGD6	9/22/2021	11/6/2021	15.68	-	-	-	-	15.68
Amazon Capital Services	16XH-NLQ4-JDMT	9/22/2021	11/6/2021	16.15	-	-	-	-	16.15
Amazon Capital Services	11TQ-YNNF-KXXN	9/22/2021	11/6/2021	19.71	-	-	-	-	19.71
Amazon Capital Services	13T3-1H79-LHMM	9/22/2021	11/6/2021	11.30	-	-	-	-	11.30
Amazon Capital Services	1GHJ-D9H3-TXHD	9/22/2021	11/6/2021	18.30	-	-	-	-	18.30
Amazon Capital Services	13T3-1H79-WKX7	9/22/2021	11/6/2021	31.97	-	-	-	-	31.97
Amazon Capital Services	1NWW-NHX1-3NWN	9/22/2021	11/6/2021	179.43	-	-	-	-	179.43
Amazon Capital Services	1LQL-FNW1-L93Y	9/22/2021	11/6/2021	99.98	-	-	-	-	99.98
Amazon Capital Services	1R3X-RC4N-LX7D	9/22/2021	11/6/2021	28.09	-	-	-	-	28.09
Amazon Capital Services	1T9T-WRPR-GG9T	9/22/2021	11/6/2021	25.00	-	-	-	-	25.00
Amazon Capital Services	1YXX-N1GN-L3KG	9/22/2021	11/6/2021	170.86	-	-	-	-	170.86
Amazon Capital Services	1YXX-N1GN-LQWY	9/22/2021	11/6/2021	11.30	-	-	-	-	11.30
Amazon Capital Services	1Y7D-QJNP-LP3P	9/22/2021	11/6/2021	12.84	-	-	-	-	12.84
Amazon Capital Services	1Y7D-QJNP-YXR6	9/22/2021	11/6/2021	29.37	-	-	-	-	29.37
Amazon Capital Services	1WQC-CYV1-KHXX	9/22/2021	11/6/2021	35.65	-	-	-	-	35.65
Amazon Capital Services	1WQC-CYV1-YM4L	9/22/2021	11/6/2021	60.90	-	-	-	-	60.90
Amazon Capital Services	1TN4-GL13-R3X3	9/22/2021	11/6/2021	7.42	-	-	-	-	7.42
Amazon Capital Services	16XH-NLQ4-JY1F	9/22/2021	11/6/2021	7.50	-	-	-	-	7.50
Amazon Capital Services	11TQ-YNNF-M7VG	9/22/2021	11/6/2021	127.24		-	-	-	127.24
Amazon Capital Services	11TQ-YNNF-VCHP	9/22/2021	11/6/2021	45.88	-	-	-	-	45.88
Amazon Capital Services	16XH-NLQ4-JJQG	9/22/2021	11/6/2021	35.98	-	-	-	-	35.98
Amazon Capital Services	16XH-NLQ4-KCW6	9/22/2021	11/6/2021	15.03		-	-	-	15.03
Amazon Capital Services	13T3-1H79-LMC6	9/22/2021	11/6/2021	22.99	-	-	-	-	22.99
Amazon Capital Services	16XH-NLQ4-J3WJ	9/22/2021	11/6/2021	21.44	-	-	-	-	21.44
Amazon Capital Services	1D3W-RVK7-39F9	9/22/2021	11/6/2021	64.65	-	-	-	-	64.65
Amazon Capital Services	1Y7D-QJNP-WWQH	9/22/2021	11/6/2021	8.43	-	-	-	_	8.43
Amazon Capital Services	1YXX-N1GN-RYCM	9/22/2021	11/6/2021	17.28	-	-	-	_	17.28
Amazon Capital Services	1RCG-RPG6-J7GJ	9/22/2021	11/6/2021	23.14	-	-	-	_	23.14
Amazon Capital Services	1TN4-GL13-KQHX	9/22/2021	11/6/2021	28.95					28.95

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Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Amazon Capital Services	1T9T-WRPR-1V6C	9/22/2021	11/6/2021	56.22	-	-	-	-	56.22
Amazon Capital Services	1TN4-GL13-R1FD	9/22/2021	11/6/2021	17.38	-	-	-	-	17.38
Amazon Capital Services	1GHJ-D9H3-VV16	9/22/2021	11/6/2021	53.99	-	-	-	-	53.99
Amazon Capital Services	1LQL-FNW1-QML9	9/22/2021	11/6/2021	55.95	-	-	-	-	55.95
Amazon Capital Services	1T9T-WRPR-DMNW	9/22/2021	11/6/2021	70.34	-	-	-	-	70.34
Amazon Capital Services	1PGQ-1NTV-3NTJ	9/22/2021	11/6/2021	103.56	-	-	-	-	103.56
Amazon Capital Services	1NWW-NHX1-34FD	9/22/2021	11/6/2021	23.58	-	-	-	-	23.58
Amazon Capital Services	1RCG-RPG6-RG49	9/22/2021	11/6/2021	197.86	-	-	-	-	197.86
Amazon Capital Services	1RCG-RPG6-YL1T	9/22/2021	11/6/2021	120.84	-	-	-	-	120.84
Amazon Capital Services	1NWW-NHX1-3Y9P	9/22/2021	11/6/2021	25.82	-	-	-	-	25.82
Amazon Capital Services	1WQC-CYV1-VHQP	9/22/2021	11/6/2021	47.27	-	-	-	-	47.27
Amazon Capital Services	1GHJ-D9H3-M7YF	9/22/2021	11/6/2021	69.07	-	-	-	-	69.07
Amazon Capital Services	1LQL-FNW1-XGMX	9/22/2021	11/6/2021	37.64	-	-	-	-	37.64
Amazon Capital Services	1KGT-FTDG-VNDN	9/22/2021	11/6/2021	79.49	-	-	-	-	79.49
Amazon Capital Services	11TQ-YNNF-NHV3	9/22/2021	11/6/2021	15.00	-	-	-	-	15.00
Amazon Capital Services	13T3-1H79-PJ6C	9/22/2021	11/6/2021	123.12	-	-	-	-	123.12
Amazon Capital Services	1Y7D-QJNP-LHGC	9/22/2021	11/6/2021	127.31	-	-	-	-	127.31
Amazon Capital Services	1T9T-WRPR-37CM	9/22/2021	11/6/2021	261.33	-	-	-	-	261.33
Amazon Capital Services	1YXX-N1GN-MD9P	9/22/2021	11/6/2021	74.86	-	-	-	-	74.86
Amazon Capital Services	1YYX-1WNF-7JTC	9/23/2021	11/7/2021	59.42	-	-	-	-	59.42
Amazon Capital Services	1YYX-1WNF-CY7W	9/23/2021	11/7/2021	31.67	-	-	-	-	31.67
Amazon Capital Services	1T9T-WRPR-JYGQ	9/23/2021	11/7/2021	153.28	-	-	-	-	153.28
Amazon Capital Services	1RN3-9V3K-C1VW	9/23/2021	11/7/2021	50.01	-	-	-	-	50.01
Amazon Capital Services	1R36-N3WR-F6XK	9/23/2021	11/7/2021	85.23	-	-	-	-	85.23
Amazon Capital Services	1TGN-X6VM-3WJP	9/23/2021	11/7/2021	(29.45)	-	-	-	-	(29.45)
Amazon Capital Services	1TGN-X6VM-7P4G	9/23/2021	11/7/2021	48.86	-	-	-	-	48.86
Amazon Capital Services	13TN-DHQC-CXLJ	9/23/2021	11/7/2021	17.19	-	-	-	-	17.19
Amazon Capital Services	1LTW-FLGW-9779	9/23/2021	11/7/2021	29.71	-	-	-	-	29.71
Amazon Capital Services	1MHM-4PXQ-CT1D	9/23/2021	11/7/2021	164.12	-	-	-	-	164.12
Amazon Capital Services	1KGF-QPKV-66CL	9/23/2021	11/7/2021	21.52	-	-	-	-	21.52
Amazon Capital Services	1LTW-FLGW-4TDM	9/23/2021	11/7/2021	55.15	-	-	-	-	55.15
Amazon Capital Services	1D3W-RVK7-4GWV	9/23/2021	11/7/2021	25.69	-	-	-	-	25.69
Amazon Capital Services	1D3W-RVK7-FVHV	9/23/2021	11/7/2021	26.13	-	-	-	-	26.13
Amazon Capital Services	1YYX-1WNF-FNJJ	9/23/2021	11/7/2021	221.93	-	-	-	-	221.93
Amazon Capital Services	1T9T-WRPR-HW1N	9/23/2021	11/7/2021	11.79	-	-	-	-	11.79
Amazon Capital Services	1NWW-NHX1-6H1J	9/23/2021	11/7/2021	29.08	-	-	-	-	29.08
Amazon Capital Services	1PGQ-1NTV-9F6T	9/23/2021	11/7/2021	98.84	-	-	-	-	98.84
Amazon Capital Services	1LTW-FLGW-3VGJ	9/23/2021	11/7/2021	65.41	-	-	-	-	65.41
Amazon Capital Services	1JLY-X93V-C1Y1	9/23/2021	11/7/2021	46.31	-	-	-	-	46.31
Amazon Capital Services	1PGQ-1NTV-CX73	9/23/2021	11/7/2021	130.75	-	-	-	-	130.75
Amazon Capital Services	1RPF-T97Y-DXMQ	9/24/2021	11/7/2021	97.83	-	-	-	-	97.83
Amazon Capital Services	1R36-N3WR-1MD1	9/23/2021	11/7/2021	86.89	-	-	-	-	86.89
Amazon Capital Services	1R36-N3WR-C6HQ	9/23/2021	11/7/2021	3.01	-	-	-	-	3.01
Amazon Capital Services	1V1G-GTPY-7DKC	9/23/2021	11/7/2021	6.43	-	-	-	-	6.43
Amazon Capital Services	1WX7-3JRF-91TN	9/23/2021	11/7/2021	25.54	-	-	-	-	25.54
Amazon Capital Services	1T9T-WRPR-MP93	9/23/2021	11/7/2021	118.52	-	-	-	-	118.52
Amazon Capital Services	1RN3-9V3K-3NRV	9/23/2021	11/7/2021	37.09	-	-	-	-	37.09
Amazon Capital Services	14XQ-P4GX-7TNT	9/23/2021	11/7/2021	100.99	_	_	_	_	100.99

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Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Amazon Capital Services	1KGF-QPKV-79G6	9/23/2021	11/7/2021	29.25	-	-	-	-	29.25
Amazon Capital Services	13TN-DHQC-CM6P	9/23/2021	11/7/2021	409.44	-	-	-	-	409.44
Amazon Capital Services	11W3-JQ7V-D6T3	9/23/2021	11/7/2021	45.67	-	-	-	-	45.67
Amazon Capital Services	164T-QRLT-44NC	9/23/2021	11/7/2021	149.08	-	-	-	-	149.08
Amazon Capital Services	1QKM-QPLC-D1XQ	9/23/2021	11/7/2021	21.95	-	-	-	-	21.95
Amazon Capital Services	1RN3-9V3K-4JDW	9/23/2021	11/7/2021	58.42	-	-	-	-	58.42
Amazon Capital Services	1RN3-9V3K-CQ3T	9/23/2021	11/7/2021	18.26	-	-	-	-	18.26
Amazon Capital Services	1WX7-3JRF-7GQK	9/23/2021	11/7/2021	25.11	-	-	-	-	25.11
Amazon Capital Services	1PGQ-1NTV-DV66	9/23/2021	11/7/2021	49.98	-	-	-	-	49.98
Amazon Capital Services	11C1-RH6K-F7QK	9/23/2021	11/7/2021	4.32	-	-	-	-	4.32
Amazon Capital Services	1HKV-4MQF-DDJG	9/23/2021	11/7/2021	14.88	-	-	-	-	14.88
Amazon Capital Services	1JLY-X93V-7RM7	9/23/2021	11/7/2021	37.27	-	-	-	-	37.27
Amazon Capital Services	1HNG-NXWC-DPFR	9/23/2021	11/7/2021	118.52	-	-	-	-	118.52
Amazon Capital Services	11W3-JQ7V-CTRL	9/23/2021	11/7/2021	35.37	-	-	-	-	35.37
Amazon Capital Services	11C1-RH6K-DPMF	9/23/2021	11/7/2021	89.72	-	-	-	-	89.72
Amazon Capital Services	11C1-RH6K-DXM4	9/23/2021	11/7/2021	56.75	-	-	-	-	56.75
Amazon Capital Services	17WR-DGVQ-1DXR	9/23/2021	11/7/2021	210.29	-	-	-	-	210.29
Amazon Capital Services	14XQ-P4GX-776J	9/23/2021	11/7/2021	87.98	-	-	-	-	87.98
Amazon Capital Services	14XQ-P4GX-CJK9	9/23/2021	11/7/2021	72.20	-	-	-	-	72.20
Amazon Capital Services	164T-QRLT-7GVG	9/23/2021	11/7/2021	107.90	-	-	-	-	107.90
Amazon Capital Services	13TN-DHQC-DRNG	9/24/2021	11/7/2021	119.87	-	-	-	-	119.87
Amazon Capital Services	11D1-G3H1-96GK	9/23/2021	11/7/2021	79.94	-	-	-	-	79.94
Amazon Capital Services	13TN-DHQC-FW1J	9/24/2021	11/8/2021	26.88	-	-	-	-	26.88
Amazon Capital Services	164T-QRLT-HL67	9/24/2021	11/8/2021	64.65	-	-	-	-	64.65
Amazon Capital Services	11D1-G3H1-JPDN	9/24/2021	11/8/2021	64.65	-	-	-	-	64.65
Amazon Capital Services	17WR-DGVQ-JDNH	9/24/2021	11/8/2021	66.93	-	-	-	-	66.93
Amazon Capital Services	17WR-DGVQ-JPQW	9/24/2021	11/8/2021	72.93	-	-	-	-	72.93
Amazon Capital Services	164T-QRLT-KMGH	9/24/2021	11/8/2021	55.76	-	-	-	-	55.76
Amazon Capital Services	11D1-G3H1-RHH1	9/24/2021	11/8/2021	51.18	-	-	-	-	51.18
Amazon Capital Services	1MHM-4PXQ-RCMM	9/24/2021	11/8/2021	23.58	-	-	-	-	23.58
Amazon Capital Services	1QKM-QPLC-G373	9/24/2021	11/8/2021	71.42	-	-	-	-	71.42
Amazon Capital Services	1QKM-QPLC-KVN1	9/24/2021	11/8/2021	57.90	-	-	-	-	57.90
Amazon Capital Services	1R36-N3WR-GKQJ	9/24/2021	11/8/2021	26.80	-	-	-	-	26.80
Amazon Capital Services	1LTW-FLGW-HDW9	9/24/2021	11/8/2021	16.88	-	-	-	-	16.88
Amazon Capital Services	1TGN-X6VM-GMGJ	9/24/2021	11/8/2021	19.46	-	-	-	-	19.46
Amazon Capital Services	1TGN-X6VM-N3DN	9/24/2021	11/8/2021	69.06	-	-	-	-	69.06
Amazon Capital Services	164T-QRLT-GMVR	9/24/2021	11/8/2021	10.37	-	-	-	-	10.37
Amazon Capital Services	164T-QRLT-JT31	9/24/2021	11/8/2021	103.04	-	-	-	-	103.04
Amazon Capital Services	13TN-DHQC-K4W4	9/24/2021	11/8/2021	227.63	-	-	-	-	227.63
Amazon Capital Services	13TN-DHQC-QQPJ	9/24/2021	11/8/2021	60.16	-	-	-	-	60.16
Amazon Capital Services	13TN-DHQC-1XCM	9/23/2021	11/8/2021	(38.73)	-	-	-	-	(38.73)
Amazon Capital Services	164T-QRLT-V4NQ	9/24/2021	11/8/2021	17.23	-	-	-	-	17.23
Amazon Capital Services	13TN-DHQC-KQQT	9/24/2021	11/8/2021	71.11	-	-	-	-	71.11
Amazon Capital Services	17WR-DGVQ-GY36	9/24/2021	11/8/2021	8.57	-	-	-	-	8.57
Amazon Capital Services	1CYG-HD1T-44TN	9/23/2021	11/8/2021	(29.45)	-	-	-	-	(29.45)
Amazon Capital Services	1CYG-HD1T-GW4Q	9/24/2021	11/8/2021	5.59	-	-	-	-	5.59
Amazon Capital Services	1CYG-HD1T-GY6L	9/24/2021	11/8/2021	57.90	-	-	-	-	57.90
Amazon Capital Services	1CYG-HD1T-GNWF	9/24/2021	11/8/2021	22.22	-	-	-	-	22.22

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Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Amazon Capital Services	1QKM-QPLC-TJGF	9/24/2021	11/8/2021	24.00	-	-	-	-	24.00
Amazon Capital Services	1LTW-FLGW-G6M3	9/24/2021	11/8/2021	68.95	-	-	-	-	68.95
Amazon Capital Services	1HKV-4MQF-P4HW	9/24/2021	11/8/2021	321.50	-	-	-	-	321.50
Amazon Capital Services	1R36-N3WR-NVNR	9/24/2021	11/8/2021	29.11	-	-	-	-	29.11
Amazon Capital Services	1R36-N3WR-R677	9/24/2021	11/8/2021	81.17	-	-	-	-	81.17
Amazon Capital Services	1R36-N3WR-G6XH	9/24/2021	11/8/2021	166.41	-	-	-	-	166.41
Amazon Capital Services	1R36-N3WR-HVMD	9/24/2021	11/8/2021	13.92	-	-	-	-	13.92
Amazon Capital Services	1CYG-HD1T-MJLQ	9/24/2021	11/8/2021	53.11	-	-	-	-	53.11
Amazon Capital Services	1LTW-FLGW-FY6C	9/24/2021	11/8/2021	159.30	-	-	-	-	159.30
Amazon Capital Services	13TN-DHQC-GHJX	9/24/2021	11/8/2021	12.68	-	-	-	-	12.68
Amazon Capital Services	11W3-JQ7V-GNRJ	9/24/2021	11/8/2021	56.84	-	-	-	-	56.84
Amazon Capital Services	11W3-JQ7V-RCYN	9/24/2021	11/8/2021	31.05	-	-	-	-	31.05
Amazon Capital Services	1R36-N3WR-JFKW	9/24/2021	11/8/2021	79.60	-	-	-	-	79.60
Amazon Capital Services	1MHM-4PXQ-WKCT	9/25/2021	11/9/2021	8.61	-	-	-	-	8.61
Amazon Capital Services	1HKV-4MQF-WTYN	9/25/2021	11/9/2021	21.62	-	-	-	-	21.62
Amazon Capital Services	1HKV-4MQF-WVWR	9/25/2021	11/9/2021	19.41	-	-	-	-	19.41
Amazon Capital Services	1HKV-4MQF-YNWT	9/25/2021	11/9/2021	42.09	-	-	-	-	42.09
Amazon Capital Services	1QKM-QPLC-WRR4	9/25/2021	11/9/2021	38.67	-	-	-	-	38.67
Amazon Capital Services	1Y1N-Y1XX-1DCW	9/25/2021	11/9/2021	53.07	-	-	-	-	53.07
Amazon Capital Services	1R36-N3WR-X1YF	9/25/2021	11/9/2021	85.50	-	-	-	-	85.50
Amazon Capital Services	1LTW-FLGW-VJ4T	9/25/2021	11/9/2021	55.09	-	-	-	-	55.09
Amazon Capital Services	1TGN-X6VM-XPVD	9/25/2021	11/9/2021	84.40	-	-	-	-	84.40
Amazon Capital Services	191D-HDTK-1NJQ	9/25/2021	11/9/2021	127.62	-	-	-	-	127.62
Amazon Capital Services	164T-QRLT-WXX9	9/25/2021	11/9/2021	45.31	-	-	-	-	45.31
Amazon Capital Services	1K3K-GDW4-7F64	9/25/2021	11/9/2021	61.26	-	-	-	-	61.26
Amazon Capital Services	141X-D9JL-9K9H	9/25/2021	11/9/2021	25.57	-	-	-	-	25.57
Amazon Capital Services	177L-N6Q3-9XV1	9/25/2021	11/9/2021	119.38	-	-	-	-	119.38
Amazon Capital Services	177L-N6Q3-CP7L	9/25/2021	11/9/2021	52.05	-	-	-	-	52.05
Amazon Capital Services	11W3-JQ7V-X7HK	9/25/2021	11/9/2021	85.60	-	-	-	-	85.60
Amazon Capital Services	1R36-N3WR-W4VM	9/25/2021	11/9/2021	43.49	-	-	-	-	43.49
Amazon Capital Services	1XTJ-1QQL-3Q4F	9/25/2021	11/9/2021	75.41	-	-	-	-	75.41
Amazon Capital Services	1Y1N-Y1XX-DFQD	9/25/2021	11/9/2021	114.06	-	-	-	-	114.06
Amazon Capital Services	1GRF-3L6J-7FT6	9/25/2021	11/9/2021	26.63	-	-	-	-	26.63
Amazon Capital Services	19TX-RGJC-DRMN	9/26/2021	11/9/2021	137.44	-	-	-	-	137.44
Amazon Capital Services	191D-HDTK-1D6Q	9/25/2021	11/9/2021	64.33	-	-	-	-	64.33
Amazon Capital Services	13TN-DHQC-XNP6	9/25/2021	11/9/2021	94.17	-	-	-	-	94.17
Amazon Capital Services	191D-HDTK-K4L1	9/26/2021	11/10/2021	12.22	_	-	_	-	12.22
Amazon Capital Services	191D-HDTK-H7GK	9/26/2021	11/10/2021	104.39	_	-	_	-	104.39
Amazon Capital Services	19TX-RGJC-RT4P	9/26/2021	11/10/2021	63.95	_	-	_	-	63.95
Amazon Capital Services	141X-D9JL-HM47	9/26/2021	11/10/2021	8.57	_	_	_	_	8.57
Amazon Capital Services	1Y1N-Y1XX-HGWP	9/26/2021	11/10/2021	42.52	_	-	_	-	42.52
Amazon Capital Services	1XTJ-1QQL-MLXP	9/26/2021	11/10/2021	48.47	-	-	-	_	48.47
Amazon Capital Services	177L-N6Q3-HDYY	9/26/2021	11/10/2021	11.84	-	-	-	_	11.84
Amazon Capital Services	191D-HDTK-TYT3	9/26/2021	11/10/2021	67.23	-	-	_	_	67.23
Amazon Capital Services	191D-HDTK-TPX4	9/26/2021	11/10/2021	55.20	-	-	_	_	55.20
Amazon Capital Services	1PLF-6TQY-HHK6	9/26/2021	11/10/2021	177.21	-	-	_	_	177.21
Amazon Capital Services	19TX-RGJC-RMWC	9/26/2021	11/10/2021	108.13	-	-	_	_	108.13
Amazon Capital Services	1P67-JQWC-QYDC	9/26/2021	11/10/2021	215.96					215.96

Accounts Payable Aging

September 30, 2021

Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Amazon Capital Services	1XTJ-1QQL-J9FK	9/26/2021	11/10/2021	213.65	-	Due -	Due -	Past Due	213.65
Amazon Capital Services	1LP9-CXK7-667L	9/27/2021	11/11/2021	128.90	-	_	_	-	128.90
Amazon Capital Services	1LLD-RRDR-1PLN	9/27/2021	11/11/2021	203.32	_	_	_	_	203.32
Amazon Capital Services	1N4D-RHTT-YH41	9/27/2021	11/11/2021	24.12	_	_	_	_	24.12
Amazon Capital Services	1CJM-G9HW-CNDW	9/27/2021	11/11/2021	77.16	_	_	_	_	77.16
Amazon Capital Services	113R-VF16-9P6P	9/27/2021	11/11/2021	349.73	_	_	_	_	349.73
Math-U-See Inc.	0734925-IN	9/13/2021	11/12/2021	58.00	-	_	_	-	58.00
Math-U-See Inc.	0734917-IN	9/13/2021	11/12/2021	52.00	-	_	_	-	52.00
Mercurius	99365	9/16/2021	11/15/2021	10.99	-	_	_	-	10.99
Supercharged Science	3022	9/18/2021	11/17/2021	775.39	-	-	-	-	775.39
Math-U-See Inc.	0736836-IN	9/21/2021	11/20/2021	68.00	-	-	-	-	68.00
Math-U-See Inc.	0736839-IN	9/21/2021	11/20/2021	61.00	-	-	-	-	61.00
Math-U-See Inc.	0736838-IN	9/21/2021	11/20/2021	68.00	-	-	-	-	68.00
Math-U-See Inc.	0737453-IN	9/23/2021	11/22/2021	94.00	-	-	-	-	94.00
Math-U-See Inc.	0737454-IN	9/23/2021	11/22/2021	119.00	-	-	-	-	119.00
Math-U-See Inc.	0737458-IN	9/23/2021	11/22/2021	125.00	-	-	-	-	125.00
Math-U-See Inc.	0737455-IN	9/23/2021	11/22/2021	119.00	-	-	-	-	119.00
Math-U-See Inc.	0738071-IN	9/27/2021	11/26/2021	41.00	-	-	-	-	41.00
Math-U-See Inc.	0738070-IN	9/27/2021	11/26/2021	41.00	-	-	-	-	41.00
Well-Trained Mind Academy	1007	8/26/2021	5/13/2022	735.00	-	-	-	-	735.00
Well-Trained Mind Academy	1006	8/26/2021	5/13/2022	685.00	-	-	-	-	685.00
Well-Trained Mind Academy	1008	8/26/2021	5/13/2022	735.00					735.00
		Total Outstanding Payable	es as of September	\$ 314,067	\$ -	\$ -	\$ (1,001)	\$ 125	\$ 313,191

Check Register

Check Number	Vendor Name	Check Date	Check Amount
12294	Folsom Sea Otters	9/8/2021	VOID
12315	Claire Walker	9/8/2021	VOID
12338	Jennifer Neufeld	9/8/2021	VOID
12396	Galaxy Dance Arts, LLC	9/8/2021	VOID
12422	Alina Gavrilov	9/8/2021	VOID
12426	CBC Therapeutic Horseback Riding Academy LLC	9/8/2021	VOID
12624	Olga Shabanov	9/10/2021	VOID
12916	Jessica King	9/8/2021	VOID
13053	Sutter County Schools	9/2/2021	\$ 135,637.92
13054	San Diego State University Foundation dba San Diego State I	9/2/2021	12,700.00
13055	A Brighter Child	9/3/2021	985.04
13056	All About Learning Press, Inc.	9/3/2021	1,270.10
13057	Amazon Capital Services	9/3/2021	941.96
13058	Art of Problem Solving	9/3/2021	96.00
13059	Bach To Rock	9/3/2021	339.00
13060	Beautiful Feet Books, Inc.	9/3/2021	1,314.62
13061	BookShark	9/3/2021	2,538.48
13062	Bright Thinker	9/3/2021	1,818.63
13063	Charter Impact, Inc.	9/3/2021	1,313.25
13064	Clarksville Charter School	9/3/2021	136.88
13065	Clarksville Charter School	9/3/2021	210.00
13066	Clarksville Charter School	9/3/2021	60.75
13067	CybrSchool LLC	9/3/2021	3,000.00
13068	DNA Dance Collective	9/3/2021	550.00
13069	Eat2explore	9/3/2021	430.60
13070	Elemental Science	9/3/2021	352.46
13071	Hear Say Speech and Language Services	9/3/2021	427.50
13072	Homeschool Planet	9/3/2021	74.95
13073	Institute for Excellence in Writing	9/3/2021	991.77
13074	JacKris Publishing, LLC	9/3/2021	62.97
13075	Jeffrey Livingston	9/3/2021	625.00
13076	KiwiCo, Inc	9/3/2021	3,788.90
13077	Lake View Charter School	9/3/2021	70.35
13078	Lakeshore	9/3/2021	173.40
13079	Law Offices of Young, Minney, & Corr, LLP	9/3/2021	2,841.30
13080	Learning Without Tears	9/3/2021	19.98
13081	Math-U-See Inc.	9/3/2021	58.00
13082	CONFIDENTIAL	9/3/2021	316.84
13083	MEL Science U.S. LLC	9/3/2021	338.44
13084	MEL Science U.S. LLC	9/3/2021	1,240.96
13085	Moving Beyond the Page	9/3/2021	2,193.84
13086	Nicole the Math Lady LLC	9/3/2021	99.00
13087	Peace Hill Press, Inc. dba Well Trained Mind Press	9/3/2021	23.85
13088	Procopio, Cory, Hargreaves & Savitch LLP	9/3/2021	64.80
13092	Rainbow Resource Center	9/3/2021	8,030.19
13093	SchoolMate	9/3/2021	11,319.30
13094	Singapore Math Inc.	9/3/2021	1,079.05
13095	Singapore Math Live, LLC	9/3/2021	170.00
13096	Studies Weekly	9/3/2021	161.50
13097	Teaching Textbooks	9/3/2021	1,652.46
13098	The Critical Thinking Co.	9/3/2021	89.90
13099	Timberdoodle.com	9/3/2021	3,147.45
13100	Tori Gillam	9/3/2021	770.00
13101	Well Trained Mind Press	9/3/2021	241.50
13102	Wonder Crate	9/3/2021	307.47
13103	WriteShop	9/3/2021	39.50
13104	Yosemite Valley Charter School	9/3/2021	6,390.30
13105	Moving Beyond the Page	9/7/2021	178.10
13106	Jessica King	9/8/2021	1,080.00
13107	Alina Gavrilov	9/10/2021	1,100.00
13108	CBC Therapeutic Horseback Riding Academy LLC	9/10/2021	400.00
13109	Claire Walker	9/10/2021	22.27
13110	Folsom Sea Otters	9/10/2021	365.00
13111	Galaxy Dance Arts, LLC	9/10/2021	225.00
13112	Jennifer Neufeld	9/10/2021	192.50
13113	Olga Shabanov	9/10/2021	730.00
13114	A Brighter Child	9/10/2021	1,541.36
13115	All About Learning Press, Inc.	9/10/2021	1,032.60
13120	Amazon Capital Services	9/10/2021	8,548.80
13121	Amtrust North America	9/10/2021	51.00
	Beautiful Feet Books, Inc.	9/10/2021	1,536.63
13122		0/40/2024	630.00
13122 13123	Brandy Ruscica	9/10/2021	
	Brandy Ruscica Bright Solutions For Dyslexia, Inc	9/10/2021	390.33
13123			
13123 13124	Bright Solutions For Dyslexia, Inc	9/10/2021	390.33
13123 13124 13125	Bright Solutions For Dyslexia, Inc Bright Thinker	9/10/2021 9/10/2021	390.33 1,677.90
13123 13124 13125 13126	Bright Solutions For Dyslexia, Inc Bright Thinker Charter Impact, Inc.	9/10/2021 9/10/2021 9/10/2021	390.33 1,677.90 30,482.25
13123 13124 13125 13126 13127	Bright Solutions For Dyslexia, Inc Bright Thinker Charter Impact, Inc. Charter Schools Development Center	9/10/2021 9/10/2021 9/10/2021 9/10/2021	390.33 1,677.90 30,482.25 1,975.00
13123 13124 13125 13126 13127 13128	Bright Solutions For Dyslexia, Inc Bright Thinker Charter Impact, Inc. Charter Schools Development Center Charter Schools Development Center	9/10/2021 9/10/2021 9/10/2021 9/10/2021 9/10/2021	390.33 1,677.90 30,482.25 1,975.00 5,373.00
13123 13124 13125 13126 13127 13128 13129	Bright Solutions For Dyslexia, Inc Bright Thinker Charter Impact, Inc. Charter Schools Development Center Charter Schools Development Center Elemental Science	9/10/2021 9/10/2021 9/10/2021 9/10/2021 9/10/2021 9/10/2021	390.33 1,677.90 30,482.25 1,975.00 5,373.00 30.50

Check Register

Check Number		Check Date	Check Amount
13133	Institute for Excellence in Writing	9/10/2021	1,471.99
13134	JacKris Publishing, LLC	9/10/2021	209.82
13135	Jannet Epishin	9/10/2021	250.00
13136	K3 Syncopation, LLC	9/10/2021	1,000.00
13137	KiwiCo, Inc	9/10/2021	2,818.44
13138	Learning Without Tears	9/10/2021 9/10/2021	38.51
13139	Math-U-See Inc.		1,745.00
13140	McRuffy Press, LLC	9/10/2021	177.20
13141	MEL Science U.S. LLC	9/10/2021	1,584.55
13142 13143	Moving Beyond the Page	9/10/2021 9/10/2021	1,609.19 158.00
13145	Mystery Science Inc. Oak Meadow Inc.	9/10/2021	902.05
13145	Oak Meadow Inc.	9/10/2021	1,756.36
13145	Olga Petrenko	9/10/2021	
13146	Peace Hill Press, Inc. dba Well Trained Mind Press	9/10/2021	210.00 104.55
13150	Rainbow Resource Center	9/10/2021	7,429.99
	Roseville Piano Studio		
13151 13152	CONFIDENTIAL	9/10/2021 9/10/2021	565.00 81.26
13152	Singapore Math Inc.	9/10/2021	303.20
13154	Studies Weekly	9/10/2021	193.17
13155	Teaching Textbooks	9/10/2021	67.08
13156	The Critical Thinking Co.	9/10/2021	23.94
13157	Timberdoodle.com	9/10/2021	2,970.83
13158	Total Education Solutions	9/10/2021	637.50
13159	Well Trained Mind Press	9/10/2021	130.49
13160	WriteShop	9/10/2021	386.36
13161	Singapore Math Inc.	9/15/2021	65.73
13162	Absolute Mathematics	9/16/2021	400.00
13163	All About Learning Press, Inc.	9/16/2021	2,073.15
13175	Amazon Capital Services	9/16/2021	20,283.58
13176	Annenkov Music School	9/16/2021	360.00
13177	Beautiful Feet Books, Inc.	9/16/2021	251.18
13178	Bright Thinker	9/16/2021	622.45
13179	Charter Impact, Inc.	9/16/2021	2,102.00
13180	CharterSafe	9/16/2021	5,299.46
13181	Crafty School Crates	9/16/2021	511.32
13182	Dino Lingo Inc.	9/16/2021	95.20
13183	Graham Music Studio	9/16/2021	110.00
13184	Honest History Co.	9/16/2021	94.80
13185	Hooked on Phonics	9/16/2021	293.24
13186	Institute for Excellence in Writing	9/16/2021	306.07
13187	JacKris Publishing, LLC	9/16/2021	602.39
13188	Kitchen Stewardship LLC	9/16/2021	99.95
13189	Lakeshore	9/16/2021	41.46
13190	Learning Without Tears	9/16/2021	278.38
13191	Lisa Stewart	9/16/2021	380.00
13192	McRuffy Press, LLC	9/16/2021	167.20
13193	MEL Science U.S. LLC	9/16/2021	225.63
13194	Moving Beyond the Page	9/16/2021	5,156.74
13195	Mystery Science Inc.	9/16/2021	89.00
13196	Nicole the Math Lady LLC	9/16/2021	258.00
13197	Oak Meadow Inc.	9/16/2021	278.60
13198	Olga Shabanov	9/16/2021	160.00
13199	Outschool Inc.	9/16/2021	260.00
13200	Peace Hill Press, Inc. dba Well Trained Mind Press	9/16/2021	184.94
13201	Rainbow Resource Center	9/16/2021	3,176.65
13202	Singapore Math Inc.	9/16/2021	668.48
13203	Teacher Synergy LLC	9/16/2021	288.09
13205	Teaching Textbooks	9/16/2021	1,747.59
13206	Tessa White	9/16/2021	603.00
13207	Thinkwell Corporation	9/16/2021	375.00
13208	Timberdoodle.com	9/16/2021	2,304.78
13209	Time4Learning	9/16/2021	450.00
13210	Wonder Crate	9/16/2021	529.95
13211	WriteShop	9/16/2021	196.72
13212	PenServ Plan Services, Inc.	9/17/2021	8,023.39
13215	A Brighter Child	9/23/2021	11,348.27
13216	Academics In A Box Inc	9/23/2021	254.55
13217	Albedo Arts Community Inc	9/23/2021	531.00
13218	Art of Problem Solving	9/23/2021	1,209.09
13219	Assiya Kistanova	9/23/2021	2,200.00
13220	Beautiful Feet Books, Inc.	9/23/2021	664.59
13221	Bob Sweat M. Ed.Mat, Tutoring	9/23/2021	860.00
13222	Brandy Ruscica	9/23/2021	245.00
13223	Brave Writer LLC	9/23/2021	305.90
13224	Bright Thinker	9/23/2021	6,106.53
13224	CBC Therapeutic Horseback Riding Academy LLC	9/23/2021	790.00
13225	Crafty School Crates	9/23/2021	399.28
		9/23/2021	96.00
13227	Department of Justice		
13227 13228	Dino Lingo Inc.	9/23/2021	261.80
13227 13228 13229 13230			

Check Register

Check Number	Vendor Name	Check Date	Check Amount
13231	Galaxy Dance Arts, LLC	9/23/2021	120.00
13232	Hear Say Speech and Language Services	9/23/2021	95.00
13233	Institute for Excellence in Writing	9/23/2021	300.50
13234 13235	It Takes The Village	9/23/2021 9/23/2021	1,050.00
13236	Jabbergym Jacquelynn Hauser	9/23/2021	2,912.00 450.00
13237	Jane Johnson Speech Therapy Inc.	9/23/2021	460.00
13238	Ken Willer	9/23/2021	165.00
.3239	Kimberly Malta Tutoring	9/23/2021	650.00
3240	Lakeshore	9/23/2021	706.97
3241	Law Offices of Young, Minney, & Corr, LLP	9/23/2021	2,265.10
3242	Live Education!	9/23/2021	532.80
3243	Math-U-See Inc.	9/23/2021	2,320.00
3244	MEL Science U.S. LLC	9/23/2021	676.88
3245	Mercurius	9/23/2021	61.31
3246 3247	Moving Beyond the Page NewSongs Music	9/23/2021 9/23/2021	1,785.04 660.00
.3248	Peace Hill Press, Inc. dba Well Trained Mind Press	9/23/2021	206.20
3249	Rainbow Resource Center	9/23/2021	686.64
3250	Singapore Math Inc.	9/23/2021	131.46
3251	Singapore Math Live, LLC	9/23/2021	70.00
3252	Starfall Education Foundation	9/23/2021	35.00
3253	Studies Weekly	9/23/2021	96.81
3254	Teacher Synergy LLC	9/23/2021	852.34
3255	Therapeutic Language Clinic, Inc.	9/23/2021	360.00
3256	Timberdoodle.com	9/23/2021	1,839.68
3257	Tori Gillam	9/23/2021	175.00
3258	Viktoria Dzhumara	9/23/2021	800.00
3259	Winship-Robbins ESD	9/23/2021	50,642.59
3260	WriteShop	9/23/2021	136.82
3261	Young Music LLC	9/23/2021	167.00
ACH	The Advantage Group	9/17/2021	1,035.40
ICH ICH	The Advantage Group	9/17/2021 9/17/2021	1,035.40
ACH	The Advantage Group The Advantage Group	9/17/2021	1,035.40 1,035.40
ACH	Sequoia Grove Charter Alliance	9/3/2021	1,752.75
ACH	Sequoia Grove Charter Alliance	9/3/2021	1,642.03
.CH	Sequoia Grove Charter Alliance	9/3/2021	696.67
кСН	Sequoia Grove Charter Alliance	9/3/2021	270.90
CH	Sequoia Grove Charter Alliance	9/3/2021	2,308.32
кCH	Sequoia Grove Charter Alliance	9/3/2021	2,730.00
CH	Sequoia Grove Charter Alliance	9/10/2021	65,825.50
кCH	Sequoia Grove Charter Alliance	9/10/2021	65,825.50
ACH	Sequoia Grove Charter Alliance	9/10/2021	4,324.44
ACH	Sequoia Grove Charter Alliance	9/10/2021	722.47
CH	Sequoia Grove Charter Alliance	9/10/2021	1,910.49 283.38
ACH ACH	Sequoia Grove Charter Alliance Sequoia Grove Charter Alliance	9/10/2021 9/10/2021	292.29
ACH	Sequoia Grove Charter Alliance	9/10/2021	115.91
CH .	Sequoia Grove Charter Alliance	9/10/2021	4,410.00
ACH	Sequoia Grove Charter Alliance	9/10/2021	15,833.67
ACH	Sequoia Grove Charter Alliance	9/10/2021	9,590.31
ACH	Sequoia Grove Charter Alliance	9/10/2021	611.56
кСН	Sequoia Grove Charter Alliance	9/10/2021	27,622.77
CH	Sequoia Grove Charter Alliance	9/10/2021	31,290.11
СН	Sequoia Grove Charter Alliance	9/10/2021	146.16
CH	Sequoia Grove Charter Alliance	9/10/2021	3,958.29
CH	Sequoia Grove Charter Alliance	9/14/2021	5,009.38
CH	Sequoia Grove Charter Alliance	9/16/2021	39.48
CH	Sequoia Grove Charter Alliance	9/16/2021	840.00
CH CH	Amazon Capital Services	9/23/2021	55.98
ACH ACH	Amazon Capital Services Amazon Capital Services	9/23/2021 9/23/2021	251.72 84.44
CH .	Amazon Capital Services	9/23/2021	212.67
CH .	Amazon Capital Services	9/23/2021	21.40
CH .	Amazon Capital Services	9/23/2021	19.03
кСН	Amazon Capital Services	9/23/2021	35.44
кСН	Amazon Capital Services	9/23/2021	36.34
кСН	Amazon Capital Services	9/23/2021	34.96
кCH	Amazon Capital Services	9/23/2021	12.93
кСН	Amazon Capital Services	9/23/2021	85.98
ACH	Amazon Capital Services	9/23/2021	59.66
ACH	Amazon Capital Services	9/23/2021	32.90
ACH	Amazon Capital Services	9/23/2021	259.51
кСН	Amazon Capital Services	9/23/2021	69.08
кСН	Amazon Capital Services	9/23/2021	200.37
кCH	Amazon Capital Services	9/23/2021	127.38
	Amazon Capital Services	9/23/2021	5.48
			447.04
ACH	Amazon Capital Services	9/23/2021	117.24
ACH ACH	Amazon Capital Services	9/23/2021	15.88
ACH			

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Check Number	Vendor Name	Check Date	Check Amount
ACH	Amazon Capital Services	9/23/2021	21.11
ACH	Amazon Capital Services	9/23/2021	21.54
ACH	Amazon Capital Services	9/23/2021	6.42
ACH	Amazon Capital Services	9/23/2021	154.52
ACH	Amazon Capital Services	9/23/2021	94.28
ACH	Amazon Capital Services	9/23/2021	232.53
ACH	Amazon Capital Services	9/23/2021	41.81
ACH	Amazon Capital Services	9/23/2021	44.72
ACH	Amazon Capital Services	9/23/2021	72.89
ACH ACH	Amazon Capital Services Amazon Capital Services	9/23/2021 9/23/2021	16.89 138.74
ACH	Amazon Capital Services	9/23/2021	332.33
ACH	Amazon Capital Services	9/23/2021	77.00
ACH	Amazon Capital Services	9/23/2021	14.26
ACH	Amazon Capital Services	9/23/2021	32.25
ACH	Amazon Capital Services	9/23/2021	22.49
ACH	Amazon Capital Services	9/23/2021	75.40
ACH	Amazon Capital Services	9/23/2021	47.48
ACH	Amazon Capital Services	9/23/2021	110.54
ACH	Amazon Capital Services	9/23/2021	198.28
ACH	Amazon Capital Services	9/23/2021	49.07
ACH	Amazon Capital Services	9/23/2021	54.32
ACH	Amazon Capital Services	9/23/2021	104.63
ACH	Amazon Capital Services	9/23/2021	136.50
ACH	Amazon Capital Services	9/23/2021	17.16
ACH	Amazon Capital Services	9/23/2021	8.04
ACH ACH	Amazon Capital Services Amazon Capital Services	9/23/2021 9/23/2021	86.09 53.82
ACH	Amazon Capital Services	9/23/2021	85.17
ACH	Amazon Capital Services	9/23/2021	162.30
ACH	Amazon Capital Services	9/23/2021	10.71
ACH	Amazon Capital Services	9/23/2021	30.43
ACH	Amazon Capital Services	9/23/2021	22.84
ACH	Amazon Capital Services	9/23/2021	101.29
ACH	Amazon Capital Services	9/23/2021	61.42
ACH	Amazon Capital Services	9/23/2021	34.10
ACH	Amazon Capital Services	9/23/2021	81.84
ACH	Amazon Capital Services	9/23/2021	32.99
ACH	Amazon Capital Services	9/23/2021	27.48
ACH	Amazon Capital Services	9/23/2021	81.48
ACH	Amazon Capital Services	9/23/2021	39.35
ACH	Amazon Capital Services	9/23/2021	40.78
ACH ACH	Amazon Capital Services Amazon Capital Services	9/23/2021 9/23/2021	41.63 121.39
ACH	Amazon Capital Services	9/23/2021	48.74
ACH	Amazon Capital Services	9/23/2021	6.45
ACH	Amazon Capital Services	9/23/2021	101.26
ACH	Amazon Capital Services	9/23/2021	73.33
ACH	Amazon Capital Services	9/23/2021	27.57
ACH	Amazon Capital Services	9/23/2021	28.92
ACH	Amazon Capital Services	9/23/2021	105.81
ACH	Amazon Capital Services	9/23/2021	94.28
ACH	Amazon Capital Services	9/23/2021	27.77
ACH	Amazon Capital Services	9/23/2021	60.31
ACH	Amazon Capital Services	9/23/2021	39.73
ACH	Amazon Capital Services	9/23/2021	54.91
ACH	Amazon Capital Services	9/23/2021	30.79 83.44
ACH ACH	Amazon Capital Services Amazon Capital Services	9/23/2021 9/23/2021	83.44 80.83
ACH	Amazon Capital Services Amazon Capital Services	9/23/2021	112.91
ACH	Amazon Capital Services Amazon Capital Services	9/23/2021	57.78
ACH	Amazon Capital Services	9/23/2021	177.73
ACH	Amazon Capital Services	9/23/2021	167.91
ACH	Amazon Capital Services	9/23/2021	26.67
ACH	Amazon Capital Services	9/23/2021	20.56
ACH	Amazon Capital Services	9/23/2021	36.98
ACH	Amazon Capital Services	9/23/2021	10.66
ACH	Amazon Capital Services	9/23/2021	66.38
ACH	Amazon Capital Services	9/23/2021	91.52
ACH	Amazon Capital Services	9/23/2021	159.61
ACH	Amazon Capital Services	9/23/2021	24.34
ACH	Amazon Capital Services	9/23/2021	7.54
ACH	Amazon Capital Services	9/23/2021	22.73
ACH	Amazon Capital Services	9/23/2021	26.78
ACH	Amazon Capital Services	9/23/2021	117.84
ACH ACH	Amazon Capital Services	9/23/2021	187.49
ACH ACH	Amazon Capital Services Amazon Capital Services	9/23/2021 9/23/2021	91.11 22.30
ACH	Amazon Capital Services Amazon Capital Services	9/23/2021	18.26
ACH	Amazon Capital Services	9/23/2021	10.70
ACH	Amazon Capital Services	9/23/2021	196.88
ACH	Amazon Capital Services	9/23/2021	30.16
	•		

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Check Number	Vendor Name	Check Date	Check Amount
ACH	Amazon Capital Services	9/23/2021	18.83
ACH	Amazon Capital Services	9/23/2021	10.76
ACH	Amazon Capital Services	9/23/2021	36.52
ACH ACH	Amazon Capital Services Amazon Capital Services	9/23/2021 9/23/2021	17.96 56.42
ACH	Amazon Capital Services	9/23/2021	12.74
ACH	Amazon Capital Services	9/23/2021	130.44
ACH	Amazon Capital Services	9/23/2021	52.54
ACH	Amazon Capital Services	9/23/2021	85.29
ACH	Amazon Capital Services	9/23/2021	14.97
ACH	Amazon Capital Services	9/23/2021	48.38
ACH	Amazon Capital Services	9/23/2021	380.27
ACH ACH	Amazon Capital Services Amazon Capital Services	9/23/2021 9/23/2021	19.45 11.30
ACH	Amazon Capital Services	9/23/2021	84.30
ACH	Amazon Capital Services	9/23/2021	74.08
ACH	Amazon Capital Services	9/23/2021	11.53
ACH	Amazon Capital Services	9/23/2021	103.08
ACH	Amazon Capital Services	9/23/2021	101.12
ACH	Amazon Capital Services	9/23/2021	44.86
ACH	Amazon Capital Services	9/23/2021	31.88
ACH	Amazon Capital Services	9/23/2021	10.76
ACH ACH	Amazon Capital Services Amazon Capital Services	9/23/2021 9/23/2021	43.09 34.26
ACH	Amazon Capital Services	9/23/2021	248.61
ACH	Amazon Capital Services	9/23/2021	213.44
ACH	Amazon Capital Services	9/23/2021	74.18
ACH	Amazon Capital Services	9/23/2021	79.72
ACH	Amazon Capital Services	9/23/2021	147.21
ACH	Amazon Capital Services	9/23/2021	240.18
ACH	Amazon Capital Services	9/23/2021 9/23/2021	31.83
ACH ACH	Amazon Capital Services Amazon Capital Services	9/23/2021	110.95 72.98
ACH	Amazon Capital Services	9/23/2021	19.91
ACH	Amazon Capital Services	9/23/2021	8.38
ACH	Amazon Capital Services	9/23/2021	69.34
ACH	Amazon Capital Services	9/23/2021	141.92
ACH	Amazon Capital Services	9/23/2021	131.96
ACH	Amazon Capital Services	9/23/2021	59.80
ACH	Amazon Capital Services	9/23/2021	36.60
ACH ACH	Amazon Capital Services Amazon Capital Services	9/23/2021 9/23/2021	138.44 104.05
ACH	Amazon Capital Services	9/23/2021	23.48
ACH	Amazon Capital Services	9/23/2021	35.03
ACH	Amazon Capital Services	9/23/2021	52.16
ACH	Charter Impact, Inc.	9/23/2021	509.75
ACH	Charter Impact, Inc.	9/23/2021	437.50
ACH	Amazon Capital Services	9/23/2021	128.27
ACH ACH	Amazon Capital Services Amazon Capital Services	9/23/2021 9/23/2021	20.46 81.64
ACH	Amazon Capital Services	9/23/2021	10.24
ACH	Amazon Capital Services	9/23/2021	28.98
ACH	Amazon Capital Services	9/23/2021	69.42
ACH	Amazon Capital Services	9/23/2021	11.36
ACH	Amazon Capital Services	9/23/2021	112.56
ACH	Amazon Capital Services	9/23/2021	96.87
ACH	Amazon Capital Services	9/23/2021	24.78
ACH ACH	Amazon Capital Services	9/23/2021 9/23/2021	468.79 18.78
ACH ACH	Amazon Capital Services Amazon Capital Services	9/23/2021	18.78 18.26
ACH	Amazon Capital Services	9/23/2021	121.80
ACH	Amazon Capital Services	9/23/2021	17.66
ACH	Amazon Capital Services	9/23/2021	56.82
ACH	Amazon Capital Services	9/23/2021	16.15
ACH	Amazon Capital Services	9/23/2021	20.14
ACH	Amazon Capital Services	9/23/2021	33.03
ACH	Amazon Capital Services Amazon Capital Services	9/23/2021	81.07
ACH ACH	Amazon Capital Services	9/23/2021 9/23/2021	101.84 63.50
ACH	Amazon Capital Services	9/23/2021	31.91
ACH	Amazon Capital Services	9/23/2021	111.82
ACH	Amazon Capital Services	9/23/2021	37.52
ACH	Amazon Capital Services	9/23/2021	87.57
ACH	Amazon Capital Services	9/23/2021	159.46
ACH	Amazon Capital Services	9/23/2021	85.11
ACH	Amazon Capital Services	9/23/2021	35.57
ACH ACH	Amazon Capital Services	9/23/2021	137.25 135.54
ACH	Amazon Capital Services Amazon Capital Services	9/23/2021 9/23/2021	171.05
ACH	Amazon Capital Services	9/23/2021	139.38
ACH	Amazon Capital Services	9/23/2021	198.19
ACH	Amazon Capital Services	9/23/2021	10.71

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For the period ended September 30, 2021

Check Number	Vendor Name	Check Date	Check Amount
ACH	Amazon Capital Services	9/23/2021	64.65
ACH	Amazon Capital Services	9/23/2021	21.54
ACH	Amazon Capital Services	9/23/2021	8.02
ACH	Amazon Capital Services	9/23/2021	79.62
ACH	Amazon Capital Services	9/23/2021	134.68
ACH	Amazon Capital Services	9/23/2021	16.98
ACH	Amazon Capital Services	9/23/2021	196.31
ACH	Amazon Capital Services	9/23/2021	64.30
ACH	Amazon Capital Services	9/23/2021	161.91
ACH	Amazon Capital Services	9/23/2021	24.50
ACH	Amazon Capital Services	9/23/2021	119.61
ACH	Amazon Capital Services	9/23/2021	39.13
ACH	Amazon Capital Services	9/23/2021	19.56
ACH	Amazon Capital Services	9/23/2021	71.36
ACH	Amazon Capital Services	9/23/2021	311.98
ACH	Amazon Capital Services	9/23/2021	85.56
ACH	Amazon Capital Services	9/23/2021	90.11
ACH	Amazon Capital Services	9/23/2021	55.99
ACH	Amazon Capital Services	9/23/2021	32.36
ACH	Amazon Capital Services	9/23/2021	92.13
ACH	Amazon Capital Services	9/23/2021	154.15
ACH	Amazon Capital Services	9/23/2021	73.93
ACH	Amazon Capital Services	9/23/2021	42.88
ACH	Amazon Capital Services	9/23/2021	87.80
ACH	Amazon Capital Services	9/23/2021	64.12
ACH	Amazon Capital Services	9/23/2021	133.91
ACH	Amazon Capital Services	9/23/2021	32.12
ACH	Amazon Capital Services	9/23/2021	49.23
ACH	Amazon Capital Services	9/23/2021	5.86
ACH	Amazon Capital Services	9/23/2021	85.86
ACH	Amazon Capital Services	9/23/2021	119.15
ACH	Amazon Capital Services	9/23/2021	27.48
ACH	Amazon Capital Services	9/23/2021	53.11
ACH	Amazon Capital Services	9/23/2021	40.78
ACH	Amazon Capital Services	9/23/2021	131.54
ACH	Amazon Capital Services	9/23/2021	6.42
ACH	Amazon Capital Services	9/23/2021	52.73
ACH	Amazon Capital Services	9/23/2021	22.19
ACH	Amazon Capital Services	9/23/2021	132.35
ACH	Amazon Capital Services	9/23/2021	88.58
ACH	Amazon Capital Services	9/23/2021	10.81
ACH	Amazon Capital Services	9/23/2021	66.77

Total Disbursements in September \$ 722,163.34

Due (To)/From All Inspire Charter School Locations

	Account Balance
Due (to)/from Inspire LA	\$ 3,816,230
Due (to)/from Inspire Charter Services	198,897
Bad Debt Allowance - IFR	 (4,015,127)
Total Due (to)/from Balance	\$ - -

	Current Period Current Period Current Period Actual Budget Variance		Current Year	YTD Budget	YTD Budget	Total Budget	
	Actual	Buaget	variance	Actual		Variance	
Revenues							
State Aid - Revenue Limit							
LCFF State Aid	\$ 486,541	\$ 487,382	\$ (841)	\$ 973,082	\$ 974,764	\$ (1,682)	\$ 16,167,546
Education Protection Account	-	-	-	-	-	-	360,738
State Aid - Prior Year	3,081	70.000	3,081	3,081	110 525	3,081	4 404 450
In Lieu of Property Taxes	85,325	79,690	5,635	127,987	119,535	8,452	1,101,459
Total State Aid - Revenue Limit	574,947	567,072	7,875	1,104,150	1,094,299	9,851	17,629,743
Federal Revenue Special Education - Entitlement	_	6 502	(6 E02)	_	12 106	(12.196)	219 607
Title I, Part A - Basic Low Income	-	6,593 34,394	(6,593) (34,394)	-	13,186 34,394	(13,186) (34,394)	218,697 137,576
Title II, Part A - Teacher Quality		6,239	(6,239)	6,239	6,239	(34,334)	24,954
Other Federal Revenue	_	-	(0,233)	-	-	-	443,399
Prior Year Federal Revenue	72,482	_	72,482	76,518	_	76,518	-
Total Federal Revenue	72,482	47,225	25,257	82,757	53,818	28,939	824,626
Other State Revenue	ŕ	·	,	,	·	•	·
State Special Education	67,808	33,440	34,368	143,150	66,879	76,271	1,109,269
Mandated Cost	-	-	-	-	-	-	27,177
State Lottery	-	-	-	-	-	-	373,364
Prior Year Revenue	239,353	-	239,353	265,681	-	265,681	-
Other State Revenue		-			-		713,643
Total Other State Revenue	307,161	33,440	273,721	408,831	66,879	341,952	2,223,453
Other Local Revenue							-
Interest Revenue	892	-	892	892	-	892	-
Total Other Local Revenue	892	-	892	892	-	892	-
Total Revenues	\$ 955,482	\$ 647,737	\$ 307,745	\$ 1,596,630	\$ 1,214,997	\$ 381,633	\$ 20,677,823
F							
Expenses Certificated Salaries							
Teachers' Salaries	\$ 483,897	\$ 450,657	\$ (33,239)	\$ 1,314,476	\$ 1,351,972	\$ 37,497	\$ 5,407,889
Teachers' Extra Duty/Stipends	41,541	25,890	(15,651)	75,689	25,890	(49,799)	258,900
Pupil Support Salaries	19,120	24,583	5,464	57,122	73,750	16,628	295,000
Administrators' Salaries	52,240	47,250	(4,990)	153,962	141,750	(12,212)	567,000
Other Certificated Salaries	21,135	29,333	8,198	66,178	88,000	21,822	352,000
Total Certificated Salaries	617,932	577,714	(40,218)	1,667,426	1,681,362	13,936	6,880,789
Classified Salaries							
Clerical and Office Staff Salaries	7,570	11,349	3,779	22,709	34,046	11,338	136,186
Other Classified Salaries	16,982	18,719	1,737	50,945	56,156	5,211	224,622
Total Classified Salaries	24,551	30,067	5,516	73,653	90,202	16,549	360,808
Benefits							
State Teachers' Retirement System, certificated po	•	92,550	(9,013)	273,632	269,354	(4,278)	1,102,302
OASDI/Medicare/Alternative, certificated positions	,	1,864	382	4,448	5,593	1,144	22,370
Medicare/Alternative, certificated positions	9,113	8,813	(300)	24,637	25,688	1,050	105,003
Health and Welfare Benefits, certificated positions	119,349	58,125	(61,224)	198,945	174,375	(24,570)	697,500
State Unemployment Insurance, certificated position Workers' Compensation Insurance, certificated pos		3,064	2,272 5,278	15,442	9,193	(6,249)	61,289
Other Benefits, certificated positions	3,231 2,882	8,509 1,514	(1,368)	1,338 6,528	24,802 4,413	23,464 (2,114)	101,382 18,040
Total Benefits	238,413	174,439	(63,974)	524,971	513,418	(11,553)	2,107,888
Books & Supplies	230,413	17-1,-133	(03,374)	324,371	313,410	(11,555)	2,107,000
Textbooks and Core Materials	4,514	12,848	8,335	29,415	38,545	9,130	154,180
Books and Reference Materials	-	3,675	3,675	17,501	11,025	(6,476)	44,099
School Supplies	203,650	162,574	(41,076)	354,779	462,577	107,798	2,347,229
Software	29,419	19,743	(9,676)	93,960	59,230	(34,730)	236,919
Office Expense	132	1,400	1,268	871	4,200	3,329	16,800
Business Meals	-	50	50	-	150	150	600
Noncapitalized Equipment	444	51,084	50,640	153,763	145,351	(8,412)	737,546
Total Books & Supplies	238,159	251,374	13,215	650,290	721,077	70,787	3,537,372
Subagreement Services							
Special Education	33,616	115,475	81,859	167,690	346,425	178,735	1,385,700
Other Educational Consultants	34,020	139,921	105,901	122,213	398,123	275,909	2,020,172
Instructional Services	65,826	66,112	286	197,477	198,335	858	793,338
Total Subagreement Services	133,462	321,508	188,046	487,380	942,882	455,503	4,199,211
Operations & Housekeeping Auto and Travel		342	342	1,102	1,025	(76)	4,100
Dues & Memberships	- 5,373	1,058	(4,315)	1,102	3,175	(76)	12,700
bacs a memberships	3,373	1,036	(4,513)	11,130	3,1/3	(1,503)	12,700

Budget vs Actual

	Current Period Actual	Current Period Budget	Current Period Variance	Current Year Actual	YTD Budget	YTD Budget Variance	Total Budget
Insurance	9,895		4,072		41,000		167.600
Communications	*	13,967	•	28,200	41,900	13,700	167,600
	1,931 935	3,383 317	1,452	5,175	10,150 950	4,975	40,600
Postage and Shipping		19,067	933	1,125 46,740		10,460	3,800
Total Operations & Housekeeping	18,134	19,067	933	46,740	57,200	10,460	228,800
Facilities, Repairs & Other Leases							
Additional Rent	-	4,167	4,167	-	12,500	12,500	50,000
Repairs and Maintenance		17	17		50	50	200
Total Facilities, Repairs & Other Leases	-	4,183	4,183	-	12,550	12,550	50,200
Professional/Consulting Services							
Audit & Taxes	-	-	-	-	-	-	11,900
Legal	3,002	8,333	5,331	5,908	25,000	19,092	100,000
Professional Development	15,855	2,955	(12,901)	16,496	8,864	(7,632)	35,454
General Consulting	900	3,333	2,433	900	10,000	9,100	40,000
Special Activities/Field Trips	4,255	12,215	7,960	8,327	34,757	26,430	176,366
Bank Charges	809	1,375	566	2,271	4,125	1,854	16,500
Printing	-	8	8	-	25	25	100
Other Taxes and Fees	96	1,000	904	907	3,000	2,093	12,000
Payroll Service Fee	876	1,725	849	2,211	5,175	2,965	20,700
Management Fee	96,579	96,267	(313)	289,043	288,800	(243)	1,155,200
District Oversight Fee	17,156	17,012	(144)	33,032	32,829	(203)	528,892
Public Relations/Recruitment	-	1,217	1,217	-	3,650	3,650	14,600
Total Professional/Consulting Services	139,528	145,440	5,913	359,095	416,225	57,130	2,111,712
Depreciation							
Depreciation Expense	239	133	(106)	718	400	(318)	1,600
Total Depreciation	239	133	(106)	718	400	(318)	1,600
Interest							
Interest Expense	18,072	-	(18,072)	70,962	119,311	48,349	516,555
Total Interest	18,072	-	(18,072)	70,962	119,311	48,349	516,555
Total Expenses	\$ 1,428,489	\$ 1,523,926	\$ 95,437	\$ 3,881,234	\$ 4,554,627	\$ 673,393	\$ 19,994,934
	, -	-	_			_	
Change in Net Assets	(473,007)	(876,189)	403,182	(2,284,604)	(3,339,630)	1,055,026	682,889
Net Assets, Beginning of Period	(2,531,812)			(720,215)			
Net Assets, End of Period	\$ (3,004,819)			\$ (3,004,819)			

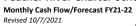
Statement of Financial Position

September 30, 2021

	Current Balance	Ве	ginning Year Balance	Υ	TD Change	YTD % Change
Assets						
Current Assets						
Cash & Cash Equivalents	\$ 1,469,624	\$	413,723	\$	1,055,901	255%
Accounts Receivable	140,091		224,880		(84,789)	-38%
Public Funding Receivable	243,328		2,616,692		(2,373,364)	-91%
Factored Receivables	(3,873,300)		(1,368,147)		(2,505,153)	183%
Prepaid Expenses	96,672		210,331		(113,659)	-54%
Total Current Assets	(1,923,585)		2,097,479		(4,021,064)	-192%
Long-Term Assets						
Property & Equipment, Net	14,358		15,076		(718)	-5%
Total Long Term Assets	14,358		15,076		(718)	-5%
Total Assets	\$ (1,909,257)	\$	2,112,555	\$	(4,021,812)	-190%
Liabilities						
Current Liabilities						
Accounts Payable	\$ 313,191	\$	565,185	\$	(251,994)	-45%
Accrued Liabilities	614,817		515,663		99,154	19%
Deferred Revenue	167,554		1,751,922		(1,584,368)	-90%
Total Current Liabilities	1,095,562		2,832,770		(1,737,208)	-61%
	4 005 550				(4 = 2 = 2 = 2)	2401
Total Liabilities	\$ 1,095,562	\$	2,832,770	<u>Ş</u>	(1,737,208)	-61%
Total Net Assets	(3,004,819)		(720,215)		(2,284,604)	317%
Total Liabilities and Net Assets	\$ (1,909,257)	\$	2,112,555	\$	(4,021,812)	-190%

Statement of Cash Flows

	onth Ended 19/30/21	YTD Ended 09/30/21		
Cash Flows from Operating Activities				
Change in Net Assets	\$ (473,007)	\$	(2,284,604)	
Adjustments to reconcile change in net assets to net cash flows				
from operating activities:				
Depreciation	239		718	
Decrease/(Increase) in Operating Assets:				
Public Funding Receivables	1,619,120		2,373,364	
Grants, Contributions & Pledges Receivable	(845,447)		2,589,942	
Prepaid Expenses	3,610		113,659	
(Decrease)/Increase in Operating Liabilities:				
Accounts Payable	63,364		(251,964)	
Accrued Expenses	27,026		99,154	
Deferred Revenue	(238,273)		(1,584,368)	
Total Cash Flows from Operating Activities	156,632		1,055,901	
Change in Cash & Cash Equivalents	156,632		1,055,901	
Cash & Cash Equivalents, Beginning of Period	1,312,992		413,723	
Cash and Cash Equivalents, End of Period	\$ 1,469,624	\$	1,469,624	





Revised 10/7/2021																
ADA = 1742.28	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Year-End	Annual	Original Budget	Favorable /
											, ==		Accruals	Forecast	Total	(Unfav.)
Revenues															ADA = :	1803.69
State Aid - Revenue Limit																
8011 LCFF State Aid	-	486,541	486,541	875,774	875,774	875,774	875,774	875,774	1,941,691	1,941,691	1,941,691	1,941,691	2,381,891	15,500,606	16,167,546	(666,939)
8012 Education Protection Account	-	-	-	84,035	-	-	84,035	-	=	84,035	Ξ	-	96,350	348,455	360,738	(12,283)
8019 State Aid - Prior Year	-	-	3,081	-	-	-	=	-	-	-	Ξ	-	-	3,081	=	3,081
8096 In Lieu of Property Taxes	-	42,662	85,325	53,127	53,127	53,127	53,127	53,127	210,911	105,455	105,455	105,455	143,058	1,063,956	1,101,459	(37,503)
	-	529,203	574,947	1,012,936	928,901	928,901	1,012,936	928,901	2,152,601	2,131,181	2,047,146	2,047,146	2,621,300	16,916,099	17,629,743	(713,644)
Federal Revenue				44.067	44.067	44.067	44.067	44.067	20.000	20.000	20.000	20.000	26.256	244 254	240.607	(7.446)
8181 Special Education - Entitlement		-	-	11,867	11,867	11,867	11,867	11,867	28,890	28,890	28,890	28,890	36,356	211,251	218,697	(7,446)
8182 Special Education - Discretionary	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8220 Federal Child Nutrition 8290 Title I. Part A - Basic Low Income	-	-	_	-	_	103,182	-	_	-	_	-	-	34.394	137,576	137,576	-
8291 Title II, Part A - Teacher Quality		6,239	_	_		12,477	_			_	_		6,238	24,954	24,954	
8293 Title III - Limited English	_		_	_	_		_	_	_	_	_	_		2-1,55-1	2-1,55-1	-
8294 Title V, Part B - PCSG	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	-
8295 Charter Facility Incentive Grant	_	_	_	_	_	_	_	_	_	_	_		_	_	_	-
8296 Other Federal Revenue	-	-	-	-	-	-	439,363	-	-	-	-	-	-	439,363	443,399	(4,036)
8299 Prior Year Federal Revenue	-	4,036	72,482	-	-	-		-	-	-	-	-	-	76,518		76,518
	-	10,275	72,482	11,867	11,867	127,526	451,230	11,867	28,890	28,890	28,890	28,890	76,988	889,662	824,626	65,036
Other State Revenue																
8311 State Special Education	37,671	37,671	67,808	67,529	67,529	67,529	67,529	67,529	135,769	135,769	135,769	135,769	178,255	1,202,127	1,109,269	92,858
8520 Child Nutrition	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8545 School Facilities (SB740)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8550 Mandated Cost	-	-	-	-	-	27,177	-	-	-	-	-	-	-	27,177	27,177	
8560 State Lottery	-			-	-	-	56,277	-	-	56,277	-	-	248,098	360,651	373,364	(12,713)
8598 Prior Year Revenue	-	26,328	239,353		-	-	-	-	-	-	-	-	-	265,681		265,681
8599 Other State Revenue	27.674		207.464	687,315 754,844		- 04 707	123,806		125 700	102.045	425.760	425.760	426.252	687,315 2,542,952	713,643	(26,328)
Other Local Revenue	37,671	63,999	307,161	754,844	67,529	94,707	123,806	67,529	135,769	192,045	135,769	135,769	426,353	2,542,952	2,223,453	319,498
8660 Interest Revenue			892											892		892
8980 Contributions, Unrestricted			032	_							_			692	_	032
8990 Contributions, Restricted	_	_	_	_	_	_	_	_	_	_	_	_			_	_
	-	-	892	-	-	-	-	-	-	-	-	-	_	892		892
Total Revenue	37,671	603,477	955,482	1,779,647	1,008,297	1,151,133	1,587,972	1,008,297	2,317,260	2,352,116	2,211,805	2,211,805	3,124,641	20,349,605	20,677,823	(328,218)
	37,671	603,477	955,482	1,779,647	1,008,297	1,151,133	1,587,972	1,008,297	2,317,260	2,352,116	2,211,805	2,211,805	3,124,641	20,349,605	20,677,823	(328,218)
Expenses	37,671	603,477	955,482	1,779,647	1,008,297	1,151,133	1,587,972	1,008,297	2,317,260	2,352,116	2,211,805	2,211,805	3,124,641	20,349,605	20,677,823	(328,218)
Expenses Certificated Salaries		·											3,124,641			
Expenses Certificated Salaries 1100 Teachers' Salaries	37,671 381,690	448,889	955,482 483,897	1,779,647 441,430	1,008,297 441,430	1,151,133 441,430	1,587,972 441,430	1,008,297 441,430	2,317,260 441,430	2,352,116 441,430	2,211,805 441,430	2,211,805 441,430	3,124,641	20,349,605 5,287,346	5,407,889	120,543
Expenses Certificated Salaries 1100 Teachers' Salaries 1170 Teachers' Substitute Hours	381,690	448,889	483,897 -	441,430	441,430	441,430	441,430	441,430	441,430	441,430	441,430	441,430	3,124,641		5,407,889	120,543
Expenses Certificated Salaries 1100 Teachers' Salaries 1170 Teachers' Substitute Hours 1175 Teachers' Extra Duty/Stipends	381,690 - 10,098	448,889 - 24,050	483,897 - 41,541	441,430 - 21,575	441,430 - 21,575	441,430 - 21,575	441,430 - 21,575	441,430 - 21,575	441,430 - 21,575	441,430 - 21,575	441,430 - 21,575	441,430 - 21,575	3,124,641	5,287,346 - 269,864	5,407,889 - 258,900	120,543
Expenses Certificated Salaries 1100 Teachers' Salaries 1170 Teachers' Substitute Hours 1175 Teachers' Extra Duty/Stipends	381,690 - 10,098 18,962	448,889 - 24,050 19,041	483,897 - 41,541 19,120	441,430 - 21,575 23,770	441,430 - 21,575 23,770	441,430 - 21,575 23,770	441,430 - 21,575 23,770	441,430 - 21,575 23,770	441,430 - 21,575 23,770	441,430 - 21,575 23,770	441,430 - 21,575 23,770	441,430 - 21,575 23,770	3,124,641	5,287,346 - 269,864 271,052	5,407,889 - 258,900 295,000	120,543 - (10,964) 23,948
Expenses Certificated Salaries 1100 Teachers' Salaries 1170 Teachers' Substitute Hours 1175 Teachers' Extra Duty/Stipends 1200 Pupil Support Salaries 1300 Administrators' Salaries	381,690 - 10,098	448,889 - 24,050	483,897 - 41,541	441,430 - 21,575	441,430 - 21,575	441,430 - 21,575	441,430 - 21,575	441,430 - 21,575	441,430 - 21,575	441,430 - 21,575	441,430 - 21,575	441,430 - 21,575	3,124,641 - - - -	5,287,346 - 269,864	5,407,889 - 258,900	120,543
Expenses Certificated Salaries 1100 Teachers' Salaries 1170 Teachers' Substitute Hours 1175 Teachers' Extra Duty/Stipends 1200 Pupil Support Salaries	381,690 - 10,098 18,962 50,408	448,889 - 24,050 19,041 51,314	483,897 - 41,541 19,120 52,240	441,430 - 21,575 23,770 48,333	441,430 - 21,575 23,770 48,333	441,430 - 21,575 23,770 48,333	441,430 - 21,575 23,770 48,333	441,430 - 21,575 23,770 48,333	441,430 - 21,575 23,770 48,333	441,430 - 21,575 23,770 48,333	441,430 - 21,575 23,770 48,333	441,430 - 21,575 23,770 48,333	3,124,641	5,287,346 - 269,864 271,052 588,962	5,407,889 258,900 295,000 567,000	120,543 - (10,964) 23,948 (21,962)
Expenses Certificated Salaries 1100 Teachers' Salaries 1170 Teachers' Substitute Hours 1175 Teachers' Extra Duty/Stipends 1200 Pupil Support Salaries 1300 Administrators' Salaries	381,690 - 10,098 18,962 50,408 22,495	448,889 - 24,050 19,041 51,314 22,548	483,897 - 41,541 19,120 52,240 21,135	441,430 - 21,575 23,770 48,333 29,167	441,430 - 21,575 23,770 48,333 29,167	441,430 - 21,575 23,770 48,333 29,167	441,430 - 21,575 23,770 48,333 29,167	441,430 - 21,575 23,770 48,333 29,167	441,430 - 21,575 23,770 48,333 29,167	441,430 - 21,575 23,770 48,333 29,167	441,430 - 21,575 23,770 48,333 29,167	441,430 - 21,575 23,770 48,333 29,167	3,124,641	5,287,346 - 269,864 271,052 588,962 328,678	5,407,889 - 258,900 295,000 567,000 352,000	120,543 (10,964) 23,948 (21,962) 23,322
Expenses Certificated Salaries 1100 Teachers' Salaries 1170 Teachers' Substitute Hours 1175 Teachers' Extra Duty/Stipends 1200 Pupil Support Salaries 1300 Administrators' Salaries 1900 Other Certificated Salaries	381,690 - 10,098 18,962 50,408 22,495	448,889 - 24,050 19,041 51,314 22,548	483,897 - 41,541 19,120 52,240 21,135	441,430 - 21,575 23,770 48,333 29,167	441,430 - 21,575 23,770 48,333 29,167	441,430 - 21,575 23,770 48,333 29,167	441,430 - 21,575 23,770 48,333 29,167	441,430 - 21,575 23,770 48,333 29,167	441,430 - 21,575 23,770 48,333 29,167	441,430 - 21,575 23,770 48,333 29,167	441,430 - 21,575 23,770 48,333 29,167	441,430 - 21,575 23,770 48,333 29,167	3,124,641	5,287,346 - 269,864 271,052 588,962 328,678	5,407,889 - 258,900 295,000 567,000 352,000	120,543 (10,964) 23,948 (21,962) 23,322
Expenses Certificated Salaries 1100 Teachers' Salaries 1170 Teachers' Substitute Hours 1175 Teachers' Extra Duty/Stipends 1200 Pupil Support Salaries 1300 Administrators' Salaries 1900 Other Certificated Salaries Classified Salaries 2100 Instructional Salaries 2200 Support Salaries	381,690 - 10,098 18,962 50,408 22,495	448,889 - 24,050 19,041 51,314 22,548	483,897 - 41,541 19,120 52,240 21,135	441,430 - 21,575 23,770 48,333 29,167	441,430 - 21,575 23,770 48,333 29,167	441,430 - 21,575 23,770 48,333 29,167	441,430 - 21,575 23,770 48,333 29,167	441,430 - 21,575 23,770 48,333 29,167	441,430 - 21,575 23,770 48,333 29,167	441,430 - 21,575 23,770 48,333 29,167	441,430 - 21,575 23,770 48,333 29,167	441,430 - 21,575 23,770 48,333 29,167	3,124,641	5,287,346 - 269,864 271,052 588,962 328,678	5,407,889 - 258,900 295,000 567,000 352,000	120,543 (10,964) 23,948 (21,962) 23,322
Expenses Certificated Salaries 1100 Teachers' Salaries 1170 Teachers' Substitute Hours 1175 Teachers' Extra Duty/Stipends 1200 Pupil Support Salaries 1300 Administrators' Salaries 1900 Other Certificated Salaries Classified Salaries 2100 Instructional Salaries 2200 Support Salaries 2300 Classified Administrators'	381,690 10,098 18,962 50,408 22,495 483,652	448,889 - 24,050 19,041 51,314 22,548 565,842	483,897 	441,430 - 21,575 23,770 48,333 29,167 564,275	441,430 - 21,575 23,770 48,333 29,167 564,275	441,430 - 21,575 23,770 48,333 29,167 564,275	441,430 - 21,575 23,770 48,333 29,167 564,275	441,430 - 21,575 23,770 48,333 29,167 564,275	441,430 - 21,575 23,770 48,333 29,167 564,275	441,430 - 21,575 23,770 48,333 29,167 564,275	441,430 - 21,575 23,770 48,333 29,167 564,275	441,430 - 21,575 23,770 48,333 29,167 564,275	3,124,641	5,287,346 269,864 271,052 588,962 328,678 6,745,902	5,407,889 258,900 295,000 567,000 352,000 6,880,789	120,543 (10,964) 23,948 (21,962) 23,322 134,887
Expenses Certificated Salaries 1100 Teachers' Salaries 1170 Teachers' Substitute Hours 1175 Teachers' Extra Duty/Stipends 1200 Pupil Support Salaries 1300 Administrators' Salaries 1900 Other Certificated Salaries Classified Salaries 2100 Instructional Salaries 2200 Support Salaries 2300 Classified Administrators' 2400 Clerical and Office Staff Salaries	381,690 10,098 18,962 50,408 22,495 483,652	448,889 - 24,050 19,041 51,314 22,548 565,842 - - - 7,395	483,897 - 41,541 19,120 52,240 21,135 617,932	441,430 - 21,575 23,770 48,333 29,167 564,275	441,430 - 21,575 23,770 48,333 29,167 564,275	441,430 - 21,575 23,770 48,333 29,167 564,275	441,430 - 21,575 23,770 48,333 29,167 564,275	441,430 - 21,575 23,770 48,333 29,167 564,275	441,430 - 21,575 23,770 48,333 29,167 564,275	441,430 - 21,575 23,770 48,333 29,167 564,275	441,430 - 21,575 23,770 48,333 29,167 564,275	441,430 - 21,575 23,770 48,333 29,167 564,275	3,124,641	5,287,346 - 269,864 271,052 588,962 328,678 6,745,902	5,407,889 258,900 295,000 567,000 352,000 6,880,789	120,543 (10,964) 23,948 (21,962) 23,322 134,887
Expenses Certificated Salaries 1100 Teachers' Salaries 1170 Teachers' Substitute Hours 1175 Teachers' Extra Duty/Stipends 1200 Pupil Support Salaries 1300 Administrators' Salaries 1900 Other Certificated Salaries Classified Salaries 2100 Instructional Salaries 2200 Support Salaries 2300 Classified Administrators'	381,690 - 10,098 18,962 50,408 22,495 483,652 - - 7,745 16,807	448,889 - 24,050 19,041 51,314 22,548 565,842 - - - 7,395 17,157	483,897 41,541 19,120 52,240 21,135 617,932	441,430 - 21,575 23,770 48,333 29,167 564,275	441,430 - 21,575 23,770 48,333 29,167 564,275	441,430 - 21,575 23,770 48,333 29,167 564,275	441,430 - 21,575 23,770 48,333 29,167 564,275	441,430 - 21,575 23,770 48,333 29,167 564,275	441,430 - 21,575 23,770 48,333 29,167 564,275	441,430 - 21,575 23,770 48,333 29,167 564,275	441,430 - 21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719	441,430 21,575 23,770 48,333 29,167 564,275	3,124,641	5,287,346 269,864 271,052 588,962 328,678 6,745,902	5,407,889 258,900 295,000 567,000 352,000 6,880,789	120,543 (10,964) 23,948 (21,962) 23,322 134,887
Expenses Certificated Salaries 1100 Teachers' Salaries 1170 Teachers' Substitute Hours 1175 Teachers' Extra Duty/Stipends 1200 Pupil Support Salaries 1300 Administrators' Salaries 1900 Other Certificated Salaries Classified Salaries 2100 Instructional Salaries 2200 Support Salaries 2200 Support Salaries 2300 Classified Administrators' 2400 Clerical and Office Staff Salaries 2900 Other Classified Salaries	381,690 10,098 18,962 50,408 22,495 483,652	448,889 - 24,050 19,041 51,314 22,548 565,842 - - - 7,395	483,897 - 41,541 19,120 52,240 21,135 617,932	441,430 - 21,575 23,770 48,333 29,167 564,275	441,430 - 21,575 23,770 48,333 29,167 564,275	441,430 - 21,575 23,770 48,333 29,167 564,275	441,430 - 21,575 23,770 48,333 29,167 564,275	441,430 - 21,575 23,770 48,333 29,167 564,275	441,430 - 21,575 23,770 48,333 29,167 564,275	441,430 - 21,575 23,770 48,333 29,167 564,275	441,430 - 21,575 23,770 48,333 29,167 564,275	441,430 - 21,575 23,770 48,333 29,167 564,275	3,124,641	5,287,346 - 269,864 271,052 588,962 328,678 6,745,902	5,407,889 258,900 295,000 567,000 352,000 6,880,789	120,543 (10,964) 23,948 (21,962) 23,322 134,887
Expenses Certificated Salaries 1100 Teachers' Salaries 1170 Teachers' Substitute Hours 1175 Teachers' Extra Duty/Stipends 1200 Pupil Support Salaries 1300 Administrators' Salaries 1900 Other Certificated Salaries 2100 Instructional Salaries 2100 Instructional Salaries 2200 Support Salaries 2300 Classified Administrators' 2400 Clerical and Office Staff Salaries 2900 Other Classified Salaries 8enefits	381,690 10,098 18,962 50,408 22,495 483,652 - - 7,745 16,807 24,551	448,889 - 24,050 19,041 51,314 22,548 565,842 - 7,395 17,157 24,551	483,897 -41,541 19,120 52,240 21,135 617,932 - 7,570 16,982 24,551	21,575 23,770 48,333 29,167 564,275 	21,575 23,770 48,333 29,167 564,275 	21,575 23,770 48,333 29,167 564,275 	21,575 23,770 48,333 29,167 564,275 	441,430 - 21,575 23,770 48,333 29,167 564,275 - - 11,349 18,719 30,067	21,575 23,770 48,333 29,167 564,275 	21,575 23,770 48,333 29,167 564,275 	441,430 21,575 23,770 48,333 29,167 564,275 11,349 18,719 30,067	441,430 21,575 23,770 48,333 29,167 564,275 11,349 18,719 30,067	3,124,641	5,287,346 269,864 271,052 588,962 328,678 6,745,902 	5,407,889 258,900 295,000 567,000 352,000 6,880,789 136,186 224,622 360,808	120,543 (10,964) 23,948 (21,962) 23,322 134,887
Expenses Certificated Salaries 1100 Teachers' Salaries 1175 Teachers' Substitute Hours 1175 Teachers' Extra Duty/Stipends 1200 Pupil Support Salaries 1300 Administrators' Salaries 1900 Other Certificated Salaries 2100 Instructional Salaries 2200 Support Salaries 2300 Classified Administrators' 2400 Clerical and Office Staff Salaries 2900 Other Classified Salaries 8enefits 3101 STRS	381,690 - 10,098 18,962 50,408 22,495 483,652 - - 7,745 16,807	448,889 - 24,050 19,041 51,314 22,548 565,842 - - - 7,395 17,157	483,897 41,541 19,120 52,240 21,135 617,932	441,430 - 21,575 23,770 48,333 29,167 564,275	441,430 - 21,575 23,770 48,333 29,167 564,275	441,430 - 21,575 23,770 48,333 29,167 564,275	441,430 - 21,575 23,770 48,333 29,167 564,275 - - 11,349 18,719	441,430 - 21,575 23,770 48,333 29,167 564,275	441,430 - 21,575 23,770 48,333 29,167 564,275	441,430 - 21,575 23,770 48,333 29,167 564,275	441,430 - 21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719	441,430 21,575 23,770 48,333 29,167 564,275	3,124,641	5,287,346 269,864 271,052 588,962 328,678 6,745,902	5,407,889 258,900 295,000 567,000 352,000 6,880,789	120,543 (10,964) 23,948 (21,962) 23,322 134,887
Expenses Certificated Salaries 1100 Teachers' Salaries 1170 Teachers' Substitute Hours 1175 Teachers' Substitute Hours 1200 Pupil Support Salaries 1300 Administrators' Salaries 1900 Other Certificated Salaries 2100 Instructional Salaries 2200 Support Salaries 2200 Support Salaries 2200 Support Salaries 2300 Classified Administrators' 2400 Clerical and Office Staff Salaries 2900 Other Classified Salaries Benefits 3101 STRS 3202 PERS	381,690 10,098 18,962 50,408 22,495 483,652 - 7,745 16,807 24,551 79,380	24,050 19,041 51,314 22,548 565,842 7,395 17,157 24,551	483,897 - 41,541 19,120 52,240 21,135 617,932 - 7,570 16,982 24,551 101,563	441,430 21,575 23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737	441,430 21,575 23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737	441,430 21,575 23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737	441,430 21,575 23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737	441,430 21,575 23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737	441,430 21,575 23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737	441,430 21,575 23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737	21,575 23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737	21,575 23,770 48,333 29,167 564,275 11,349 18,719 30,067	3,124,641	5,287,346 269,864 271,052 588,962 328,678 6,745,902 - 124,848 219,411 344,259	5,407,889 258,900 295,000 567,000 352,000 6,880,789 136,186 224,622 360,808 1,102,302	120,543 (10,964) 23,948 (21,962) 23,322 134,887 11,338 5,211 16,549
Expenses Certificated Salaries 1100 Teachers' Salaries 1170 Teachers' Substitute Hours 1175 Teachers' Extra Duty/Stipends 1200 Pupil Support Salaries 1300 Administrators' Salaries 1900 Other Certificated Salaries 2100 Instructional Salaries 2100 Support Salaries 2200 Support Salaries 2300 Classified Administrators' 2400 Clerical and Office Staff Salaries 2900 Other Classified Salaries 8enefits 3101 STRS 3202 PERS 3301 OASDI	381,690 10,098 18,962 50,408 22,495 483,652 - 7,745 16,807 24,551 79,380 1,483	24,050 19,041 51,314 22,548 565,842 7,395 17,157 24,551 92,689	483,897 - 41,541 19,120 52,240 21,135 617,932 7,570 16,982 24,551 101,563 1,483	441,430 21,575 23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954	441,430 21,575 23,770 43,337 29,167 564,275 11,349 18,719 30,067 90,737 1,954	21,575 23,770 48,333 29,167 564,275 11,349 18,719 30,067	441,430 21,575 23,770 43,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954	441,430 21,575 23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954	21,575 23,770 48,333 29,167 564,275 11,349 18,719 30,067	441,430 21,575 23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954	21,575 23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954	21,575 23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954	3,124,641	5,287,346 269,864 271,052 588,962 328,678 6,745,902 	5,407,889 258,900 295,000 567,000 352,000 6,880,789 136,186 224,622 360,808 1,102,302 22,370	120,543 (10,964) 23,948 (21,962) 23,322 134,887 11,338 5,211 16,549
Expenses Certificated Salaries 1100 Teachers' Salaries 1170 Teachers' Substitute Hours 1175 Teachers' Extra Duty/Stipends 1200 Pupil Support Salaries 1300 Administrators' Salaries 1900 Other Certificated Salaries 2100 Instructional Salaries 2200 Support Salaries 2300 Classified Administrators' 2400 Clerical and Office Staff Salaries 2900 Other Classified Salaries Benefits 3101 STRS 3202 PERS 3301 OASDI 3311 Medicare	381,690 - 10,098 18,962 50,408 22,495 483,652 - - 7,745 16,807 24,551 79,380 - 1,483 7,166	24,050 19,041 51,314 22,548 565,842 7,395 17,157 24,551 92,689 1,483 8,358	483,897 - 41,541 19,120 52,240 21,135 617,932 - 7,570 16,982 24,551 101,563 - 1,483 9,113	441,430 21,575 23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954 8,669	441,430 21,575 23,770 48,333 29,167 564,275 	441,430 21,575 23,770 48,333 29,167 564,275 - 11,349 18,719 30,067	441,430 21,575 23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954 8,669	441,430 21,575 23,770 48,333 29,167 564,275 	441,430 21,575 23,770 48,333 29,167 564,275 - 11,349 18,719 30,067 90,737 1,954 8,669	441,430 21,575 23,770 48,333 29,167 564,275 - - 11,349 18,719 30,067 90,737 - 1,954 8,669	441,430 21,575 23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954 8,669	441,430 21,575 23,770 48,333 29,167 564,275 	3,124,641	5,287,346 269,864 271,052 588,962 328,678 6,745,902 - 124,848 219,411 344,259	5,407,889 258,900 295,000 567,000 352,000 6,880,789 136,186 224,622 360,808 1,102,302 22,370 105,003	120,543 (10,964) 23,948 (21,962) 23,322 134,887 - - - 11,338 5,211 16,549 12,035 - 338 2,345
Expenses Certificated Salaries 1100 Teachers' Salaries 1170 Teachers' Substitute Hours 1175 Teachers' Extra Duty/Stipends 1200 Pupil Support Salaries 1300 Administrators' Salaries 1900 Other Certificated Salaries 2100 Instructional Salaries 2200 Support Salaries 2200 Support Salaries 2300 Classified Administrators' 2400 Clerical and Office Staff Salaries 2900 Other Classified Salaries 8enefits 3101 STRS 3202 PERS 3301 OASDI 3311 Medicare 3401 Health and Welfare	381,690 	24,050 19,041 51,314 22,548 565,842 7,395 17,157 24,551 92,689	483,897 - 41,541 19,120 52,240 21,135 617,932 7,570 16,982 24,551 101,563 1,483	441,430 - 21,575 23,770 48,333 29,167 564,275 - 11,349 18,719 30,067 90,737 1,954 8,669 52,133	441,430 - 21,575 23,770 48,333 29,167 564,275 - 11,349 18,719 30,067 90,737 1,954 8,669 52,133	441,430 - 21,575 23,770 48,333 29,167 564,275 - 11,349 18,719 30,067 90,737 - 1,954 8,669 52,133	441,430 21,575 23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133	441,430 - 21,575 23,770 48,333 29,167 564,275 - 11,349 18,719 30,067 90,737 1,954 8,669 52,133	441,430 - 21,575 23,770 48,333 29,167 564,275 - 11,349 18,719 30,067 90,737 - 1,954 8,669 52,133	441,430 21,575 23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133	21,575 23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133	21,575 23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133	3,124,641	5,287,346 269,864 271,052 588,962 328,678 6,745,902 - 124,848 219,411 344,259 1,090,267 22,032	5,407,889 258,900 295,000 567,000 352,000 6,880,789 136,186 224,622 360,808 1,102,302 22,370 105,003 697,500	120,543 (10,964) 23,948 (21,962) 23,322 134,887 11,338 5,211 16,549 12,035 338 2,345 29,355
Expenses Certificated Salaries 1100 Teachers' Salaries 1170 Teachers' Substitute Hours 1175 Teachers' Extra Duty/Stipends 1200 Pupil Support Salaries 1300 Administrators' Salaries 1900 Other Certificated Salaries 2100 Instructional Salaries 2200 Support Salaries 2300 Classified Administrators' 2400 Clerical and Office Staff Salaries 2900 Other Classified Salaries Benefits 3101 STRS 3202 PERS 3301 OASDI 3311 Medicare	381,690 - 10,098 18,962 50,408 22,495 483,652 - - 7,745 16,807 24,551 79,380 - 1,483 7,166	24,050 19,041 51,314 22,548 565,842 7,395 17,157 24,551 92,689 1,483 8,358 8,358 26,829	483,897 - 41,541 19,120 52,240 21,135 617,932 - 7,570 16,982 24,551 101,563 9,113 119,349	441,430 21,575 23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954 8,669	441,430 21,575 23,770 48,333 29,167 564,275 	441,430 21,575 23,770 48,333 29,167 564,275 - 11,349 18,719 30,067	441,430 21,575 23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954 8,669	441,430 21,575 23,770 48,333 29,167 564,275 	441,430 21,575 23,770 48,333 29,167 564,275 - 11,349 18,719 30,067 90,737 1,954 8,669	441,430 21,575 23,770 48,333 29,167 564,275 - - 11,349 18,719 30,067 90,737 - 1,954 8,669	441,430 21,575 23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954 8,669	441,430 21,575 23,770 48,333 29,167 564,275 	3,124,641	5,287,346 269,864 271,052 588,962 328,678 6,745,902 	5,407,889 258,900 295,000 567,000 352,000 6,880,789 136,186 224,622 360,808 1,102,302 22,370 105,003	120,543 (10,964) 23,948 (21,962) 23,322 134,887 - - 11,338 5,211 16,549 12,035 338 2,345
Expenses Certificated Salaries 1100 Teachers' Salaries 1170 Teachers' Substitute Hours 1175 Teachers' Substitute Hours 1200 Pupil Support Salaries 1300 Administrators' Salaries 1900 Other Certificated Salaries 2100 Instructional Salaries 2200 Support Salaries 2200 Support Salaries 2300 Classified Administrators' 2400 Clerical and Office Staff Salaries 2900 Other Classified Salaries 8enefits 3101 STRS 3202 PERS 3301 OASDI 3311 Medicare 3401 Health and Welfare 3501 State Unemployment	381,690 - 10,098 18,962 50,408 22,495 483,652 - 7,745 16,807 24,551 79,380 - 1,483 7,166 52,767 11,141	24,050 19,041 51,314 22,548 565,842 7,395 17,157 24,551 92,689 1,483 8,358 26,829 3,509	483,897 - 41,541 19,120 52,240 21,135 617,932 - 7,570 16,982 24,551 101,563 9,113 119,349 793	441,430 21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719 30,067 90,737 1,954 8,669 52,133 3,007	441,430 21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719 30,067 90,737 - 1,954 8,669 52,133 3,007	441,430 21,575 23,770 48,333 29,167 564,275 - 11,349 18,719 30,067 90,737 1,954 8,669 52,133 3,007	21,575 23,770 48,333 29,167 564,275	21,575 23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 12,027	441,430 21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719 30,067 90,737 - 1,954 8,669 52,133 6,013	441,430 21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719 30,067 90,737 1,954 8,669 52,133 3,007	21,575 23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 3,007	21,575 23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 3,007	3,124,641	5,287,346 - 269,864 271,052 588,962 328,678 6,745,902 - - 124,848 219,411 344,259 1,090,267 - 22,032 102,658 668,145 66,555	5,407,889 258,900 295,000 567,000 352,000 6,880,789 - 136,186 224,622 360,808 1,102,302 - 22,370 105,003 697,500 61,289	120,543 (10,964) 23,948 (21,962) 23,322 134,887 - - - 11,338 5,211 16,549 12,035 - 338 2,345 29,355 (5,266)
Expenses Certificated Salaries 1100 Teachers' Salaries 1170 Teachers' Substitute Hours 1175 Teachers' Extra Duty/Stipends 1200 Pupil Support Salaries 1300 Administrators' Salaries 1900 Other Certificated Salaries 2100 Instructional Salaries 2200 Support Salaries 2200 Classified Administrators' 2400 Clerical and Office Staff Salaries 2900 Other Classified Salaries 8enefits 3101 STRS 3202 PERS 3301 OASDI 3311 Medicare 3401 Health and Welfare 3501 State Unemployment 3601 Workers' Compensation 3901 Other Benefits	381,690 - 10,098 18,962 50,408 22,495 483,652 7,745 16,807 24,551 79,380 - 1,483 7,166 52,767 11,141 2,703	24,050 19,041 51,314 22,548 565,842 7,395 17,157 24,551 92,689 1,483 8,358 26,829 3,509 (4,596)	483,897 - 41,541 19,120 52,240 21,135 617,932 - 7,570 16,982 1,483 9,113 119,349 793 3,231	441,430 21,575 23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 3,007 8,370	441,430 - 21,575 23,770 48,333 29,167 564,275 - 11,349 18,719 30,067 90,737 1,954 8,669 52,133 3,007 8,370	441,430 21,575 23,770 48,333 29,167 564,275 - 11,349 18,719 30,067 90,737 1,954 8,669 52,133 3,007 8,370	441,430 21,575 23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 15,033 8,370	441,430 - 21,575 23,770 48,333 29,167 564,275 - 11,349 18,719 30,067 90,737 - 1,954 8,669 52,133 12,027 8,370	441,430 21,575 23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 6,013 8,370	441,430 21,575 23,770 48,333 29,167 564,275 	441,430 21,575 23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 3,007 8,370	441,430 21,575 23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 3,007 8,370	3,124,641	5,287,346 269,864 271,052 588,962 328,678 6,745,902 - 124,848 219,411 344,259 1,090,267 22,032 102,658 668,145 66,555 76,669	5,407,889 258,900 295,000 567,000 352,000 6,880,789 136,186 224,622 360,808 1,102,302 22,370 105,003 697,500 61,289 101,382	120,543 (10,964) 23,948 (21,962) 23,322 134,887 - - - 11,338 5,211 16,549 12,035 - 338 2,345 29,355 (5,266) 24,714
Expenses Certificated Salaries 1100 Teachers' Salaries 1170 Teachers' Substitute Hours 1175 Teachers' Extra Duty/Stipends 1200 Pupil Support Salaries 1300 Administrators' Salaries 1900 Other Certificated Salaries 2100 Instructional Salaries 2200 Support Salaries 2200 Support Salaries 2300 Classified Administrators' 2400 Clerical and Office Staff Salaries 2900 Other Classified Salaries 8enefits 3101 STRS 3202 PERS 3301 OASDI 33111 Medicare 3401 Health and Welfare 3501 State Unemployment 3601 Workers' Compensation 3901 Other Benefits 8eoks and Supplies	381,690 - 10,098 18,962 50,408 22,495 483,652 - - 7,745 16,807 24,551 79,380 - 1,483 7,166 52,767 11,141 2,703 1,390	24,050 19,041 51,314 22,548 565,842 7,395 17,157 24,551 92,689 1,483 8,358 26,829 3,509 (4,596) 2,255	483,897 41,541 19,120 52,240 21,135 617,932 - 7,570 16,982 24,551 101,563 1,483 9,113 119,349 793 3,231 2,882 2,882	441,430 21,575 23,770 48,333 29,167 564,275 11,349 30,067 90,737 1,954 8,669 52,133 3,007 8,370 1,512	441,430 - 21,575 23,770 48,333 29,167 564,275 - 11,349 30,067 90,737 - 1,954 8,669 52,133 3,007 8,370 1,512 166,382	441,430 21,575 23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 3,007 8,370 1,512	441,430 21,575 23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 15,033 8,370 1,512	441,430 21,575 23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 12,027 8,370 1,512	441,430 21,575 23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 6,013 8,370 1,512	441,430 21,575 23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 3,007 8,370 1,512	441,430 21,575 23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 3,007 8,370 1,512	21,575 23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 3,007 8,370 1,512	3,124,641	5,287,346 269,864 271,052 588,962 328,678 6,745,902 124,848 219,411 344,259 1,090,267 22,032 102,658 668,145 66,555 76,669 20,138 2,046,464	5,407,889 258,900 295,000 567,000 352,000 6,880,789 136,186 224,622 360,808 1,102,302 22,370 105,003 697,500 61,289 101,382 18,040 2,107,888	120,543 (10,964) 23,948 (21,962) 23,322 134,887 11,338 5,211 16,549 12,035 338 2,345 29,355 (5,266) 24,714 (2,097) 61,424
Expenses Certificated Salaries 1100 Teachers' Salaries 1170 Teachers' Substitute Hours 1175 Teachers' Substitute Hours 1200 Pupil Support Salaries 1300 Administrators' Salaries 1300 Other Certificated Salaries 2100 Instructional Salaries 2200 Support Salaries 2300 Classified Administrators' 2400 Clerical and Office Staff Salaries 2900 Other Classified Salaries 8enefits 3101 STRS 3202 PERS 3301 OASDI 3311 Medicare 3401 Health and Welfare 3501 State Unemployment 3601 Workers' Compensation 3901 Other Benefits 8eoks and Supplies 4100 Textbooks and Core Materials	381,690 10,098 18,962 50,408 22,495 483,652 	24,050 19,041 51,314 22,548 565,842 7,395 17,157 24,551 92,689 1,483 8,358 26,829 3,509 (4,596) 2,255 130,527	483,897 - 41,541 19,120 52,240 21,135 617,932 - 7,570 16,982 24,551 101,563 9,113 119,349 793 3,231 2,882	21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719 30,067 90,737 1,954 8,669 52,133 3,007 8,370 1,512 166,382	441,430 21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719 30,067 90,737 1,954 8,669 52,133 3,007 8,370 1,512 166,382	441,430 21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719 30,067 90,737 - 1,954 8,669 52,133 3,007 8,370 1,512 166,382	21,575 23,770 48,333 29,167 564,275	21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719 30,067 90,737 1,954 8,669 52,133 12,027 8,370 1,512 175,402	441,430 21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719 30,067 90,737 - 1,954 8,669 52,133 6,013 8,370 1,512 169,389	441,430 21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719 30,067 90,737 1,954 8,669 52,133 3,007 8,370 1,512 166,382	21,575 23,770 48,333 29,167 564,275 11,349 18,719 30,067 1,954 8,669 52,133 3,007 8,370 1,512 166,382	21,575 23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 3,007 8,370 1,512 166,382	3,124,641	5,287,346 269,864 271,052 588,962 328,678 6,745,902 124,848 219,411 344,259 1,090,267 22,032 102,658 668,145 66,555 76,669 20,138 2,046,464	5,407,889 258,900 295,000 567,000 352,000 6,880,789 136,186 224,622 360,808 1,102,302 22,370 105,003 697,500 61,289 101,382 18,040 2,107,888	120,543 (10,964) 23,948 (21,962) 23,322 134,887 11,338 5,211 16,549 12,035 - 338 2,345 29,355 (5,266) 24,714 (2,097) 61,424
Expenses Certificated Salaries 1100 Teachers' Salaries 1170 Teachers' Substitute Hours 1175 Teachers' Extra Duty/Stipends 1200 Pupil Support Salaries 1300 Administrators' Salaries 1900 Other Certificated Salaries 2100 Instructional Salaries 2200 Support Salaries 2300 Classified Administrators' 2400 Clerical and Office Staff Salaries 2900 Other Classified Salaries 8enefits 3101 STRS 3202 PERS 3301 OASDI 3311 Medicare 3401 Health and Welfare 3501 State Unemployment 3501 State Unemployment 3601 Workers' Compensation 3901 Other Benefits Books and Supplies 4100 Textbooks and Core Materials 4200 Books and Reference Materials	381,690 10,098 18,962 50,408 22,495 483,652 - 7,745 16,807 24,551 79,380 1,483 7,166 52,767 11,141 2,703 1,390 156,031	24,050 19,041 51,314 22,548 565,842 7,395 17,157 24,551 92,689 1,483 8,358 26,829 3,509 (4,596) 2,255 130,527 8,298	483,897 41,541 19,120 52,240 21,135 617,932 - 7,570 16,982 24,551 101,563 1,483 1,133 119,349 793 3,231 2,882 238,413	441,430 21,575 23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 3,007 1,512 166,382	441,430 21,575 23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 3,007 1,512 166,382	441,430 21,575 23,770 48,333 29,167 564,275 11,349 90,737 1,954 8,669 52,133 3,007 1,512 166,382	441,430 21,575 23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 15,033 3,370 1,512 178,409 12,848	441,430 21,575 23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 12,027 8,370 1,512 175,402	441,430 21,575 23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 6,013 8,370 1,512 169,389	441,430 21,575 23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 3,007 1,512 166,382	441,430 21,575 23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 3,007 1,512 166,382 12,848 3,675	441,430 21,575 23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 3,007 1,512 166,382 12,848 3,675	3,124,641	5,287,346 269,864 271,052 588,962 328,678 6,745,902 124,848 219,411 344,259 1,090,267 22,032 102,658 668,145 66,555 76,669 20,138 2,046,464 145,050 50,575	5,407,889 258,900 295,000 567,000 352,000 6,880,789 136,186 224,622 360,808 1,102,302 22,370 105,003 697,500 61,289 101,382 18,040 2,107,888 154,180 44,099	120,543 - (10,964) 23,948 (21,962) 23,322 134,887
Expenses Certificated Salaries 1100 Teachers' Salaries 1170 Teachers' Substitute Hours 1175 Teachers' Substitute Hours 1200 Pupil Support Salaries 1300 Administrators' Salaries 1900 Other Certificated Salaries 2100 Instructional Salaries 2200 Support Salaries 2300 Classified Administrators' 2400 Clerical and Office Staff Salaries 2900 Other Classified Salaries Benefits 3101 STRS 3202 PERS 3301 OASDI 3311 Medicare 3401 Health and Welfare 3501 State Unemployment 3601 Workers' Compensation 3901 Other Benefits Books and Supplies 4100 Textbooks and Core Materials 4200 Books and Reference Materials 4302 School Supplies	381,690 - 10,098 18,962 50,408 22,495 483,652 - 7,745 16,807 24,551 79,380 - 1,483 7,166 52,767 11,141 2,703 1,390 156,031 16,604	24,050 19,041 51,314 22,548 565,842 7,395 17,157 24,551 92,689 3,509 (4,596) 2,255 130,527 8,288 17,501 112,284	483,897 41,541 19,120 52,240 21,135 617,932 - 7,570 16,982 24,551 101,563 1,483 9,113 119,349 793 3,231 2,882 238,413 4,514 203,650	441,430 21,575 23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 3,007 8,370 1,512 166,382 12,848 3,675 139,164	441,430 21,575 23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 3,007 8,370 1,512 166,382 12,848 3,675 103,820	441,430 21,575 23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 3,007 8,370 1,512 166,382 12,848 3,675 155,283	441,430 21,575 23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 15,033 8,370 1,512 178,409 12,848 3,675 152,170	441,430 21,575 23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 12,027 8,370 1,512 175,402 12,848 3,649	441,430 21,575 23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 6,013 8,370 1,512 169,389 12,848 3,675 299,810	441,430 21,575 23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 3,007 8,370 1,512 166,382 12,848 367,482	21,575 23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 3,007 8,370 1,512 166,382 12,848 3,657 108,905	21,575 23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 3,007 8,370 1,512 166,382 12,848 313,892	3,124,641	5,287,346 269,864 271,052 588,962 328,678 6,745,902 124,848 219,411 344,259 1,090,267 22,032 102,658 668,145 66,555 76,669 20,138 2,046,464 145,050 50,575 2,212,153	5,407,889 258,900 295,000 567,000 352,000 6,880,789 136,186 224,622 360,808 1,102,302 22,370 105,003 697,500 61,289 101,382 18,040 2,107,888 154,180 44,099 2,347,229	120,543 (10,964) 23,948 (21,962) 23,322 134,887 11,338 5,211 16,549 12,035 (3,245) 29,355 (5,266) 24,714 (2,097) 61,424 9,130 (6,476) 135,076
Expenses Certificated Salaries 1100 Teachers' Salaries 1170 Teachers' Substitute Hours 1175 Teachers' Substitute Hours 1175 Teachers' Substitute Hours 1200 Pupil Support Salaries 1300 Administrators' Salaries 1900 Other Certificated Salaries 2100 Instructional Salaries 2200 Support Salaries 2300 Classified Administrators' 2400 Clerical and Office Staff Salaries 2900 Other Classified Salaries Benefits 3101 STRS 3202 PERS 3301 OASDI 3311 Medicare 3401 Health and Welfare 3501 State Unemployment 3601 Workers' Compensation 3901 Other Benefits Books and Supplies 4100 Textbooks and Core Materials 4200 Books and Reference Materials 4302 School Supplies	381,690 10,098 18,962 50,408 22,495 483,652 - 7,745 16,807 24,551 79,380 1,483 7,166 52,767 11,141 2,703 1,390 156,031	24,050 19,041 51,314 22,548 565,842 7,395 17,157 24,551 92,689 1,483 8,358 26,829 3,509 (4,596) 2,557 8,298 17,501 112,284 59,341	483,897 - 41,541 19,120 52,240 21,135 617,932 - 7,570 16,982 24,551 101,563 9,113 119,349 793 3,231 2,882 238,413 4,514 - 203,650 29,419	441,430 21,575 23,770 48,333 29,167 564,275 - 11,349 18,719 30,067 90,737 1,954 8,669 52,133 3,007 8,370 1,512 166,382 12,848 3,675 139,164 19,002	441,430 21,575 23,770 48,333 29,167 564,275 - 11,349 18,719 30,067 90,737 1,954 8,669 52,133 3,007 8,370 1,512 166,382 12,848 3,675 103,820 19,002	441,430 21,575 23,770 48,333 29,167 564,275 - 11,349 18,719 30,067 90,737 - 1,954 8,669 52,133 3,007 8,370 1,512 166,382 12,848 3,675 15,283 19,002	441,430 21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719 30,067 90,737 1,954 8,669 52,133 15,033 8,370 1,512 178,409 12,848 3,675 152,170	21,575 23,770 48,333 29,167 564,275	441,430 21,575 23,770 48,333 29,167 564,275 - 11,349 18,719 30,067 90,737 1,954 8,669 52,133 6,013 8,370 1,512 169,389 12,848 3,675 29,810 19,000	441,430 21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719 30,067 90,737 1,954 8,669 52,133 3,007 8,370 1,512 166,382 12,848 3,675 367,482 19,002	21,575 23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 3,007 8,370 1,512 166,382 12,848 3,675 108,905 19,005	21,575 23,770 48,383 29,167 564,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 3,007 8,370 1,512 166,382 12,848 3,675 313,892 19,002	3,124,641	5,287,346 -269,864 271,052 588,962 328,678 6,745,902 -124,848 219,411 344,259 1,090,267 22,032 102,658 668,145 66,555 76,669 20,138 2,046,464 145,050 50,575 2,212,153 264,976	5,407,889 258,900 295,000 567,000 352,000 6,880,789 136,186 224,622 360,808 1,102,302 22,370 105,003 697,500 61,289 101,382 18,040 2,107,888 154,180 44,099 2,347,229 236,919	120,543 (10,964) 23,948 (21,962) 23,322 134,887 11,338 5,211 16,549 12,035 2,345 29,355 (5,266) 24,714 (2,097) 61,424 9,130 (6,476) 135,076 (28,058)
Expenses Certificated Salaries 1100 Teachers' Salaries 1170 Teachers' Substitute Hours 1175 Teachers' Substitute Hours 1175 Teachers' Extra Duty/Stipends 1200 Pupil Support Salaries 1300 Administrators' Salaries 1900 Other Certificated Salaries 2100 Instructional Salaries 2200 Support Salaries 2300 Classified Administrators' 2400 Clerical and Office Staff Salaries 2900 Other Classified Salaries 8enefits 3101 STRS 3202 PERS 3301 DASDI 3311 Medicare 3401 Health and Welfare 3501 State Unemployment 3601 Workers' Compensation 3901 Other Benefits 8eoks and Supplies 4100 Textbooks and Core Materials 4200 Books and Reference Materials 4200 Books and Reference Materials 4302 School Supplies 4310 Office Expense	381,690 - 10,098 18,962 50,408 22,495 483,652 - 7,745 16,807 24,551 79,380 - 1,483 7,166 52,767 11,141 2,703 1,390 156,031 16,604	24,050 19,041 51,314 22,548 565,842 7,395 17,157 24,551 92,689 3,509 (4,596) 2,255 130,527 8,288 17,501 112,284	483,897 41,541 19,120 52,240 21,135 617,932 - 7,570 16,982 24,551 101,563 1,483 9,113 119,349 793 3,231 2,882 238,413 4,514 203,650	441,430 21,575 23,770 48,333 29,167 564,275 11,349 90,737 1,954 8,669 52,133 3,007 8,370 1,512 16,382 12,848 3,675 139,164 19,002 1,233	441,430 21,575 23,770 48,333 29,167 564,275 11,349 30,067 90,737 1,954 8,669 52,133 3,007 8,370 1,512 166,382 12,848 3,675 103,820 1,002 1,233	441,430 21,575 23,770 48,333 29,167 564,275 - 11,349 18,719 30,067 90,737 1,954 8,669 52,133 3,007 8,370 1,512 16,6382 12,848 3,675 15,283 19,002 1,238	441,430 21,575 23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 15,033 15,033 15,132 178,409 12,848 3,675 152,170 19,002 1,233	441,430 21,575 23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 12,027 8,370 1,512 175,402 12,848 3,675 216,849 19,002 1,233	441,430 21,575 23,770 48,333 29,167 564,275 11,349 30,067 90,737 1,954 8,669 52,133 6,013 8,370 1,512 169,389 12,848 3,675 299,810 19,002 1,233	441,430 21,575 23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 3,007 1,512 166,382 12,848 3,677 367,482 19,002 1,233	441,430 21,575 23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 3,007 1,512 166,382 12,848 3,675 108,905 1,233	441,430 21,575 23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 3,007 8,370 1,512 166,382 12,848 3,675 313,892 19,002 1,233	3,124,641	5,287,346 269,864 271,052 588,962 328,678 6,745,902 124,848 219,411 344,259 1,090,267 22,032 102,658 668,145 66,555 76,669 20,138 2,046,464 145,050 50,575 2,212,153 264,976	5,407,889 258,900 295,000 567,000 352,000 6,880,789 136,186 224,622 360,808 1,102,302 22,370 105,003 697,500 61,289 101,382 18,040 2,107,888 154,180 44,099 2,347,229 236,919 16,800	120,543 (10,964) 23,948 (21,962) 23,322 134,887
Expenses Certificated Salaries 1100 Teachers' Salaries 1170 Teachers' Substitute Hours 1175 Teachers' Extra Duty/Stipends 1200 Pupil Support Salaries 1300 Administrators' Salaries 1900 Other Certificated Salaries 2100 Instructional Salaries 2200 Support Salaries 2300 Classified Administrators' 2400 Clerical and Office Staff Salaries 2900 Other Classified Salaries 8enefits 3101 STRS 3202 PERS 3301 OASDI 3311 Medicare 3401 Health and Welfare 3501 State Unemployment 3601 Workers' Compensation 3901 Other Benefits 8ooks and Supplies 4100 Textbooks and Core Materials 4200 Books and Reference Materials 4302 School Supplies 4305 Software 4310 Office Expense 4311 Business Meals	381,690 - 10,098 18,962 50,408 22,495 483,652 - 7,745 16,807 24,551 79,380 - 1,483 7,166 52,767 11,141 2,703 1,390 156,031 16,604	24,050 19,041 51,314 22,548 565,842 7,395 17,157 24,551 92,689 1,483 8,358 26,829 3,509 (4,596) 2,557 8,298 17,501 112,284 59,341	483,897 - 41,541 19,120 52,240 21,135 617,932 - 7,570 16,982 24,551 101,563 9,113 119,349 793 3,231 2,882 238,413 4,514 - 203,650 29,419	441,430 21,575 23,770 48,333 29,167 564,275 - 11,349 18,719 30,067 90,737 1,954 8,669 52,133 3,007 8,370 1,512 166,382 12,848 3,675 139,164 19,002	441,430 21,575 23,770 48,333 29,167 564,275 - 11,349 18,719 30,067 90,737 1,954 8,669 52,133 3,007 8,370 1,512 166,382 12,848 3,675 103,820 19,002	441,430 21,575 23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 3,007 8,370 1,512 166,382 12,848 3,675 155,283 19,002 1,233 2,333 2,337 1,512	441,430 21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719 30,067 90,737 1,954 8,669 52,133 15,033 8,370 1,512 178,409 12,848 3,675 152,170	21,575 23,770 48,333 29,167 564,275	441,430 21,575 23,770 48,333 29,167 564,275 - 11,349 18,719 30,067 90,737 1,954 8,669 52,133 6,013 8,370 1,512 169,389 12,848 3,675 29,810 19,000	441,430 21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719 30,067 90,737 1,954 8,669 52,133 3,007 8,370 1,512 166,382 12,848 3,675 367,482 19,002	21,575 23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 3,007 8,370 1,512 166,382 12,848 3,657 108,905 19,002 1,233 25	21,575 23,770 48,383 29,167 564,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 3,007 8,370 1,512 166,382 12,848 3,675 313,892 19,002	3,124,641	5,287,346 -269,864 271,052 588,962 328,678 6,745,902 -124,848 219,411 344,259 1,090,267 22,032 102,658 668,145 66,555 76,669 20,138 2,046,464 145,050 50,575 2,212,153 264,976	5,407,889 258,900 295,000 567,000 352,000 6,880,789 136,186 224,622 360,808 1,102,302 22,370 105,003 697,500 61,289 101,382 18,040 2,107,888 154,180 44,099 2,347,229 236,919	120,543 - (10,964) 23,948 (21,962) 23,322 134,887
Expenses Certificated Salaries 1100 Teachers' Salaries 1170 Teachers' Substitute Hours 1175 Teachers' Extra Duty/Stipends 1200 Pupil Support Salaries 1300 Administrators' Salaries 1900 Other Certificated Salaries 2100 Instructional Salaries 2200 Support Salaries 2200 Classified Administrators' 2400 Clerical and Office Staff Salaries 2900 Other Classified Salaries 8enefits 3101 STRS 3202 PERS 3301 OASDI 3311 Medicare 3401 Health and Welfare 3501 State Unemployment 3601 Workers' Compensation 3901 Other Benefits 8ooks and Supplies 4100 Textbooks and Core Materials 4200 Books and Reference Materials 4302 School Supplies 4310 Office Expense 4311 Business Meals 4312 School Fundraising Expense	381,690 10,098 18,962 50,408 22,495 483,652 7,745 16,807 24,551 79,380 1,483 7,166 52,767 11,141 2,703 1,390 156,031 16,604 38,845 5,200	24,050 19,041 51,314 22,548 565,842 7,395 17,157 24,551 92,689 1,483 8,358 26,829 3,509 (4,596) 2,255 130,527 8,298 17,501 112,284 59,344 17,501 12,284 59,344 17,501	483,897 - 41,541 19,120 52,240 21,135 617,932 - 7,570 16,982 24,551 101,563 9,113 119,349 793 3,231 2,882 238,413 4,514 203,650 29,419 132 - 6	21,575 23,770 48,333 29,167 564,275	21,575 23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 3,007 8,370 1,512 166,382 12,848 3,675 103,820 19,002 1,233 25	21,575 23,770 48,333 29,167 564,275	21,575 23,770 48,333 29,167 564,275	21,575 23,770 48,383 29,167 564,275	21,575 23,770 48,333 29,167 564,275	441,430 21,575 23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 3,007 8,370 1,512 166,382 12,848 3,675 367,482 19,002 1,233 2,5	21,575 23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 3,007 8,370 1,512 166,382 12,848 3,675 108,905 19,002	21,575 23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 3,007 8,370 1,512 166,382 12,848 3,675 313,892 19,002 1,233 25	3,124,641	5,287,346 269,864 271,052 588,962 328,678 6,745,902 124,848 219,411 344,259 1,090,267 22,032 102,658 668,145 66,555 76,669 20,138 2,046,464 145,050 50,575 2,212,153 264,976 11,971 225	5,407,889 258,900 295,000 567,000 352,000 6,880,789 136,186 224,622 360,808 1,102,302 22,370 105,003 697,500 61,289 101,382 18,040 2,107,888 154,180 44,099 2,347,229 236,919 16,800 600	120,543 (10,964) 23,948 (21,962) 23,322 134,887 11,338 5,211 16,549 12,035 2,345 29,355 (5,266) 24,714 (2,097) (6,476) 135,076 (28,058) (4,829 375
Expenses Certificated Salaries 1100 Teachers' Salaries 1170 Teachers' Substitute Hours 1175 Teachers' Extra Duty/Stipends 1200 Pupil Support Salaries 1300 Administrators' Salaries 1300 Other Certificated Salaries 2100 Instructional Salaries 2200 Support Salaries 2300 Classified Administrators' 2400 Clerical and Office Staff Salaries 2900 Other Classified Salaries 8enefits 3101 STRS 3202 PERS 3301 OASDI 33111 Medicare 3401 Health and Welfare 3501 State Unemployment 3601 Workers' Compensation 3901 Other Benefits 8eoks and Supplies 4100 Textbooks and Core Materials 4200 Books and Reference Materials 4200 Sooks and Reference Materials 4305 Software 4310 Office Expense 4311 Business Meals 4312 School Fundraising Expense 4400 Noncapitalized Equipment	381,690 - 10,098 18,962 50,408 22,495 483,652 - 7,745 16,807 24,551 79,380 - 1,483 7,166 52,767 11,141 2,703 1,390 156,031 16,604	24,050 19,041 51,314 22,548 565,842 7,395 17,157 24,551 92,689 1,483 8,358 26,829 3,509 (4,596) 2,557 8,298 17,501 112,284 59,341	483,897 - 41,541 19,120 52,240 21,135 617,932 - 7,570 16,982 24,551 101,563 9,113 119,349 793 3,231 2,882 238,413 4,514 - 203,650 29,419	441,430 21,575 23,770 48,333 29,167 564,275 11,349 90,737 1,954 8,669 52,133 3,007 8,370 1,512 16,382 12,848 3,675 139,164 19,002 1,233	441,430 21,575 23,770 48,333 29,167 564,275 11,349 30,067 90,737 1,954 8,669 52,133 3,007 8,370 1,512 166,382 12,848 3,675 103,820 1,002 1,233	441,430 21,575 23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 3,007 8,370 1,512 166,382 12,848 3,675 155,283 19,002 1,233 2,333 2,337 1,512	441,430 21,575 23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 15,033 8,370 1,512 178,409 12,848 3,675 152,170 19,002 1,233	441,430 21,575 23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 12,027 8,370 1,512 175,402 12,848 3,675 216,849 19,002 1,233	441,430 21,575 23,770 48,333 29,167 564,275 11,349 30,067 90,737 1,954 8,669 52,133 6,013 8,370 1,512 169,389 12,848 3,675 299,810 19,002 1,233	441,430 21,575 23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 3,007 1,512 166,382 12,848 3,677 367,482 19,002 1,233	21,575 23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 3,007 8,370 1,512 166,382 12,848 3,657 108,905 19,002 1,233 25	441,430 21,575 23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 3,007 8,370 1,512 166,382 12,848 3,675 313,892 19,002 1,233	3,124,641	5,287,346 269,864 271,052 588,962 328,678 6,745,902 124,848 219,411 344,259 1,090,267 22,032 102,658 668,145 66,555 76,669 20,138 2,046,464 145,050 50,575 2,212,153 264,976	5,407,889 258,900 295,000 567,000 352,000 6,880,789 136,186 224,622 360,808 1,102,302 22,370 105,003 697,500 61,289 101,382 18,040 2,107,888 154,180 44,099 2,347,229 236,919 16,800	120,543 - (10,964) 23,948 (21,962) 23,322 134,887
Expenses Certificated Salaries 1100 Teachers' Salaries 1170 Teachers' Substitute Hours 1175 Teachers' Substitute Hours 1175 Teachers' Extra Duty/Stipends 1200 Pupil Support Salaries 1300 Administrators' Salaries 1900 Other Certificated Salaries 2100 Instructional Salaries 2200 Support Salaries 2300 Clarical and Office Staff Salaries 2400 Clerical and Office Staff Salaries 2900 Other Classified Salaries 8enefits 3101 STRS 3202 PERS 3301 OASDI 3311 Medicare 3401 Health and Welfare 3501 State Unemployment 3601 Workers' Compensation 3901 Other Benefits 8ooks and Supplies 4100 Textbooks and Core Materials 4200 Books and Reference Materials 4302 School Supplies 4305 Software 4310 Office Expense 4311 Business Meals 4312 School Fundralsing Expense	381,690 10,098 18,962 50,408 22,495 483,652 7,745 16,807 24,551 79,380 1,483 7,166 52,767 11,141 2,703 1,390 156,031 16,604 38,845 5,200	24,050 19,041 51,314 22,548 565,842 7,395 17,157 24,551 92,689 1,483 8,358 26,829 3,509 (4,596) 2,255 130,527 8,298 17,501 112,284 59,344 17,501 12,284 59,344 17,501	483,897 - 41,541 19,120 52,240 21,135 617,932 - 7,570 16,982 24,551 101,563 9,113 119,349 793 3,231 2,882 238,413 4,514 203,650 29,419 132 - 6	21,575 23,770 48,333 29,167 564,275	21,575 23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 3,007 8,370 1,512 166,382 12,848 3,675 103,820 19,002 1,233 25	21,575 23,770 48,333 29,167 564,275	21,575 23,770 48,333 29,167 564,275	21,575 23,770 48,383 29,167 564,275	21,575 23,770 48,333 29,167 564,275	441,430 21,575 23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 3,007 8,370 1,512 166,382 12,848 3,675 367,482 19,002 1,233 2,5	21,575 23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 3,007 8,370 1,512 166,382 12,848 3,675 108,905 19,002	21,575 23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 3,007 8,370 1,512 166,382 12,848 3,675 313,892 19,002 1,233 25	3,124,641	5,287,346 269,864 271,052 588,962 328,678 6,745,902 124,848 219,411 344,259 1,090,267 22,032 102,658 668,145 66,555 76,669 20,138 2,046,464 145,050 50,575 2,212,153 264,976 11,971 225	5,407,889 258,900 295,000 567,000 352,000 6,880,789 136,186 224,622 360,808 1,102,302 22,370 105,003 697,500 61,289 101,382 18,040 2,107,888 154,180 44,099 2,347,229 236,919 16,800 600	120,543 (10,964) 23,948 (21,962) 23,322 134,887 11,338 5,211 16,549 12,035 2,345 29,355 (5,266) 24,714 (2,097) 61,424 9,130 (6,476) 135,076 (28,058) 4,829 375

Monthly Cash Flow/Forecast FY21-22 Revised 10/7/2021





neviseu 10/7/2021																
ADA = 1742.28	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Year-End	Annual	Original Budget	Favorable /
Subagreement Services					· ·					· ·	,		Accruals	Forecast	Total	(Unfav.)
5101 Nursing																
5102 Special Education	3,222	130,852	33,616	120,892	120,892	120,892	120,892	120,892	120,892	120,892	120,892	120,892		1,255,715	1,385,700	129,985
5102 Special Education 5103 Substitute Teacher	3,222	130,632	33,010	120,632	120,832	120,032	120,032	120,832	120,032	120,032	120,032	120,652	-	1,233,713	1,363,700	123,363
5104 Transportation	_	_	_	_	_	_	_	_	_	_	_	_			_	_
5105 Security														-		
5105 Security 5106 Other Educational Consultants	625	87.568	34,020	138,490	103.317	154.531	151.433	215,799	298,358	365,702	108,377	312,371	-	1,970,591	2,020,172	49,581
5107 Instructional Services	65,826	65.826	65,826	63.435	63,435	63,435	63.435	63,435	63,435	63.435	63,435	63,435	-	768,395	793.338	24,944
3107 Illisti detional Services	69,673	284,245	133,462	322,817	287,644	338,858	335,760	400,126	482,685	550,029	292,704	496,698		3,994,701	4,199,211	204,510
Operations and Housekeeping	03,073	201,213	155,102	522,017	207,011	330,030	333,700	100,120	102,003	550,025	232,701	150,050		0,554,701	4,133,111	20-1,520
5201 Auto and Travel	_	1,102	-	67	67	67	67	67	67	67	67	67	_	1,702	4,100	2,399
5300 Dues & Memberships	770	4,995	5,373	908	908	908	908	908	908	908	908	908	_	19,313	12,700	(6,613)
5400 Insurance	8.410	9,895	9,895	13,108	13,108	13,108	13,108	13,108	13,108	13,108	13,108	13,108	_	146,175	167,600	21,425
5501 Utilities	-,	-,	-,	,	,	,	,	,	,	,	,	,	_	- 10,210	,	,
5502 Janitorial Services	_	_	_	_	_	_	_	_	_	_	_	-	_	_	_	-
5516 Miscellaneous Expense	_	_	-	_	_	_	-	-	-	_	-	-	_	_	_	-
5531 ASB Fundraising Expense	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	-
5900 Communications	2,429	815	1,931	3,617	3,617	3,617	3,617	3,617	3,617	3,617	3,617	3,617	_	37,725	40,600	2,875
5901 Postage and Shipping	-,	190	935	317	317	317	317	317	317	317	317	317	_	3,975	3,800	(175)
3301	11.610	16.997	18,134	18,017	18,017	18,017	18,017	18,017	18,017	18.017	18.017	18.017	-	208,890	228,800	19,910
Facilities, Repairs and Other Leases					,											,
5601 Rent	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5602 Additional Rent	-	-	-	4,167	4,167	4,167	4,167	4,167	4,167	4,167	4,167	4,167	12,500	50,000	50,000	-
5603 Equipment Leases	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5604 Other Leases	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5605 Real/Personal Property Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5610 Repairs and Maintenance	-	-	-	8	8	8	8	8	8	8	8	8	-	75	200	125
	-	-	-	4,175	4,175	4,175	4,175	4,175	4,175	4,175	4,175	4,175	12,500	50,075	50,200	125
Professional/Consulting Services																
5801 IT	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5802 Audit & Taxes	-	-	-	4,500	4,500	4,500	-	-	-	-	-	-	-	13,500	11,900	(1,600)
5803 Legal	-	2,906	3,002	8,333	8,333	8,333	8,333	8,333	8,333	8,333	8,333	8,333	-	80,908	100,000	19,092
5804 Professional Development	950	(309)	15,855	2,955	2,955	2,955	2,955	2,955	2,955	2,955	2,955	2,955	-	43,086	35,454	(7,632)
5805 General Consulting	-	-	900	3,333	3,333	3,333	3,333	3,333	3,333	3,333	3,333	3,333	-	30,900	40,000	9,100
5806 Special Activities/Field Trips	1,048	3,024	4,255	10,154	7,575	11,330	11,103	15,822	21,875	26,813	7,946	22,903	-	143,847	176,366	32,519
5807 Bank Charges	802	661	809	1,383	1,383	1,383	1,383	1,383	1,383	1,383	1,383	1,383	-	14,721	16,500	1,779
5808 Printing	-	-	-	8	8	8	8	8	8	8	8	8	-	75	100	25
5809 Other taxes and fees	817	(6)	96	1,150	1,150	1,150	1,150	1,150	1,150	1,150	1,150	1,150	-	11,257	12,000	743
5810 Payroll Service Fee	246	1,089	876	1,917	1,917	1,917	1,917	1,917	1,917	1,917	1,917	1,917	-	19,461	20,700	1,240
5811 Management Fee	95,870	96,595	96,579	93,112	93,112	93,112	93,112	93,112	93,112	93,112	93,112	93,112	-	1,127,050	1,155,200	28,150
5812 District Oversight Fee	-	15,876	17,156	30,388	27,867	27,867	30,388	27,867	64,578	63,935	61,414	61,414	78,731	507,483	528,892	21,409
5813 County Fees	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5814 SPED Encroachment	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5815 Public Relations/Recruitment	-	-	-	1,175	1,175	1,175	1,175	1,175	1,175	1,175	1,175	1,175	-	10,575	14,600	4,025
	99,732	119,835	139,528	158,408	153,308	157,063	154,857	157,055	199,820	204,114	182,727	197,683	78,731	2,002,863	2,111,712	108,849
Depreciation																
6900 Depreciation Expense	239	239	239	-	-	-	÷	-	-	-	÷	-	-	718	1,600	882
	239	239	239	-	-	-	-	-	-	-	-	-	-	718	1,600	882
Interest																
7438 Interest Expense	15,987	36,903	18,072	29,776	132,035	-	-	147,002	-	-	-	26,295	-	406,071	516,555	110,484
	15,987	36,903	18,072	29,776	132,035	-	-	147,002	-	-	-	26,295	-	406,071	516,555	110,484
Total Expenses	1,051,940	1,400,805	1,428,489	1,515,709	1,530,707	1,522,057	1,524,642	1,821,187	1,903,784	2,062,381	1,439,911	1,957,671	91,231	19,250,515	19,994,934	744,419
I Oral Exhelises	1,031,340	1,400,003	1,440,463	1,313,709	1,330,707	1,322,037	1,324,042	1,021,10/	1,503,764	2,002,361	1,433,311	1,337,071	31,231	15,230,315	13,334,334	/44,413
Monthly Surplus (Deficit)	(1,014,269)	(797,328)	(473,007)	263,938	(522,409)	(370,924)	63,330	(812,890)	413,476	289,736	771,894	254,133	3,033,410	1,099,090	682,889	416,201

Monthly Cash Flow/Forecast FY21-22
Revised 10/7/2021



ADA = 1742.28	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Year-End Accruals	Annual Forecast	Original Budget Total	Favorable / (Unfav.)
Cash Flow Adjustments														5.7%		
Monthly Surplus (Deficit)	(1,014,269)	(797,328)	(473,007)	263,938	(522,409)	(370,924)	63,330	(812,890)	413,476	289,736	771,894	254,133	3,033,410	1,099,090	Cert.	Instr.
Cash flows from operating activities	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	(- ,,	(-, ,		(- ,,	(/- /		(- ,,					.,,	,,	45.4%	80.3%
Depreciation/Amortization	239	239	239	-	-	-	-	-	-	-	-	-	-	718	1,098,232	55,375
Public Funding Receivables	113,743	640,501	1,619,120	-	-	-	243,328	-	-	-	-	-	(3,124,641)	(507,949)		
Grants and Contributions Rec.	1,479,889	-	-	-	-	-	-	-	-	-	-	-	-1	1,479,889		
Due To/From Related Parties	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Prepaid Expenses	93,364	16,685	3,610	-	-	-	-	-	-	-	-	-	-	113,659		
Other Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Accounts Payable	(179,250)	(136,078)	63,364	-	-	-	-	-	-	-	-	-	91,231	(160,733)	Pupil:Tea	cher Ratio
Accrued Expenses	62,772	9,356	27,026	-	-	-	-	-	-	-	-	-	-	99,154	20.97	:1
Other Liabilities	-	-	-	(343,658)	-	-	-	-	-	-	-	-	-	(343,658)		
Deferred Revenue	(1,315,731)	(30,364)	(238,273)	-	-	-	-	-	-	-	-	-	-			
Cash flows from investing activities																
Purchases of Prop. And Equip.	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Notes Receivable	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Cash flows from financing activities	=		700 700	=				0.675.045								
Proceeds from Factoring	744,300	1,631,800	792,700	744,408	3,300,874	(020.400)	(702 700)	3,675,045	(4 (50 427)	(4.650.427)	-	657,387	-	11,546,514		
Payments on Factoring	-	(420,600)	(1,638,147)	(705,500)	(744,300)	(839,100)	(792,700)	(792,700)	(1,650,437)	(1,650,437)		(2,024,607)	-	(11,258,529)		
Proceeds(Payments) on Debt													-	-		
Total Change in Cash	(14,943)	914,212	156,632	(40,811)	2,034,165	(1,210,024)	(486,042)	2,069,455	(1,236,961)	(1,360,702)	771,894	(1,113,087)				
Cash, Beginning of Month	413,723	398,780	1,312,992	1,469,624	1,428,812	3,462,977	2,252,953	1,766,911	3,836,366	2,599,405	1,238,703	2,010,597				
Cash, End of Month	398,780	1,312,992	1,469,624	1,428,812	3,462,977	2,252,953	1,766,911	3,836,366	2,599,405	1,238,703	2,010,597	897,511				

Coversheet

ESSER III Funding

Section: III. Finances

Item: A. ESSER III Funding

Purpose: Vote

Submitted by:

Related Material: FR ESSER III Plan 10_5_21.docx (5).pdf

California Department of Education July 2021

ESSER III Expenditure Plan

Local Educational Agency (LEA) Name	Contact Name and Title	Email and Phone
Feather River Charter School	Jenell Sherman	jenell.sherman@featherrivercharter.com
reather tiver charter school	Executive Director	916-957-5781

School Districts, County Offices of Education, or Charter Schools, collectively known as LEAs, that receive Elementary and Secondary School Emergency Relief (ESSER) funds under the American Rescue Plan Act, referred to as ESSER III funds, are required to develop a plan for how they will use their ESSER III funds. In the plan, an LEA must explain how it intends to use its ESSER III funds to address students' academic, social, emotional, and mental health needs, as well as any opportunity gaps that existed before, and were worsened by, the COVID-19 pandemic. An LEA may also use its ESSER III funds in other ways, as detailed in the Fiscal Requirements section of the Instructions. In developing the plan, the LEA has flexibility to include community input and/or actions included in other planning documents, such as the Local Control and Accountability Plan (LCAP), provided that the input and actions are relevant to the LEA's Plan to support students.

For more information please see the Instructions.

Other LEA Plans Referenced in this Plan

Plan Title	Where the Plan May Be Accessed
Expanded Learning Opportunities	The Expanded Learning Opportunities plan may be found on our school website under school Accountability a link to the plan has been provided below,
	https://resources.finalsite.net/images/v1623326779/featherrivercharterorg/s2dq16pins8jsppnbyg5/FRCS_ELO_GRANT_PLAN.pdf
LCAP	The LCAP was submitted to the County Office of Education on June 18, 2021 (please see link below).
	https://www.featherrivercharter.org/fs/resource-manager/view/584c91c8-e81d-43bb-a07a-2b6d90a00a37

Summary of Planned ESSER III Expenditures

Below is a summary of the ESSER III funds received by the LEA and how the LEA intends to expend these funds in support of students.

Total ESSER III funds received by the LEA

\$ 993,798.00

Plan Section	Total Planned ESSER III Expenditures
Strategies for Continuous and Safe In-Person Learning	\$ 100,000.00
Addressing Lost Instructional Time (a minimum of 20 percent of the LEAs ESSER III funds)	\$ 473,798.00
Use of Any Remaining Funds	\$ 420,000.00

Total ESSER III funds included in this plan

\$993,798.00

Community Engagement

An LEA's decisions about how to use its ESSER III funds will directly impact the students, families, and the local community. The following is a description of how the LEA meaningfully consulted with its community members in determining the prevention and mitigation strategies, strategies to address the academic impact of lost instructional time, and any other strategies or activities to be implemented by the LEA. In developing the plan, the LEA has flexibility to include input received from community members during the development of other LEA Plans, such as the LCAP, provided that the input is relevant to the development of the LEA's ESSER III Expenditure Plan.

For specific requirements, including a list of the community members that an LEA is required to consult with, please see the Community Engagement section of the Instructions.

A description of the efforts made by the LEA to meaningfully consult with its required community members and the opportunities provided by the LEA for public input in the development of the plan.

Feather River Charter School believes in putting the community we serve first and addressing their individual needs as actions. Our proposed ESSER III plan was developed based on previously identified areas of needs for our school through our annual LCAP process.

Our administrative team, community, staff, students, and family aided in providing input on their identifying areas of need and priorities. The administrative team identified priorities that were not able to be funded from other funding sources and prioritized based on needs identified in the current school year. On September 14th, 2021 we had a virtual meeting where we presented the survey at our governing board meeting. The online survey was shared in our weekly bulletin to our teachers and staff on September 20, 2021. On September 21, 2021 and September 28, 2021 we provided an online Grant funding survey to our families to receive feedback. On September 27th, 2021 we provided the Chair of the Education Committee the online grant funding survey to present to the United Auburn Indian Community (UAIC). On October 13, 2021, the ESSER III plan and survey were presented to the Parental Advisory Committee. These community groups, who represent traditionally underserved populations, previously reviewed highlights of our proposed plan and provided feedback and suggestions on areas of concern they see with the student and family populations they serve.

A description of how the development of the plan was influenced by community input.

Feather River Charter School focuses on prioritizing the needs of the community and using their feedback as planned action items on our school accountability plans. We received a lot of feedback from our community and areas which they felt should be addressed and added as action items to our ESSER III plan, which include: the implementation of an Extended School Year Learning during summer, Virtual Learning Technology and Program Supports, and Social Emotional Learning and Mental Health Supports and Services. The Extended School Year Learning action item will address the communities concerns of credit recovery and any learning loss which occurred during the pandemic. Providing technology and internet accessibility was another top priority that we included in our plan. Additionally, an area of identified need from our community input was Virtual Learning Technology and Program Supports which we added to provide the technology, software, and wifi for our students and families. Another area of focus for our community was Mental health, we added the action item of Social Emotional Learning and Mental Health Supports and Services. This action item will address mental health needs by creating programs to support our students and families. We are proactively striving to address any concerns or needs from our staff, students, families, and community and hope to continuously be able to provide them all the support needed.

Actions and Expenditures to Address Student Needs

The following is the LEA's plan for using its ESSER III funds to meet students' academic, social, emotional, and mental health needs, as well as how the LEA will address the opportunity gaps that existed before, and were exacerbated by, the COVID-19 pandemic. In

developing the plan, the LEA has the flexibility to include actions described in existing plans, including the LCAP and/or Expanded Learning Opportunity (ELO) Grant Plan, to the extent that the action(s) address the requirements of the ESSER III Expenditure Plan.

For specific requirements, please refer to the Actions and Expenditures to Address Student Needs section of the Instructions.

Strategies for Continuous and Safe In-Person Learning

A description of how the LEA will use funds to continuously and safely operate schools for in-person learning in a way that reduces or prevents the spread of the COVID-19 virus.

Total ESSER III funds being used to implement strategies for continuous and safe in-person learning

[\$ 100,000.00

Plan Alignment (if applicable)	Action Title	Action Description	Planned ESSER III Funded Expenditures
ELO, Integrated Student Support	Nursing services	Increase Nurse services to ensure local, state, and federal compliance as well as COVID support	\$ 40,000.00
N/A	COVID PPE Equipment and safety measures	COVID PPE equipment, supplies, and COVID tests as required by CDPH	\$ 60,000.00

Addressing the Impact of Lost Instructional Time

A description of how the LEA will use funds to address the academic impact of lost instructional time.

Total ESSER III funds being used to address the academic impact of lost instructional time

\$ 473,798.00

Plan Alignment (if applicable)	Action Title	Action Description	Planned ESSER III Funded Expenditures
ELO, Credit Recovery and Increased Instructional Tim	Extended School Year Learning	Provide summer and extended school year learning opportunities to address learning loss and credit recovery	\$ 40,000.00

LCAP 1.6	Intervention & Learning Loss Instructional Opportunities	Increase intervention staffing and stipends to support providing additional intervention and learning loss/ acceleration programs to all students	\$ 253,798.00
ELO, Accelerating Progress or LCAP 1.7	Intervention and learning loss/ recovery supplemental curriculum & supports	Research based programs, supports, and services to recover/ accelerate pupil academic proficiency for in-person and virtual learning. Focus will be on closing the achievement gap in Reading and Math and credit recovery for students impacted by COVID.	\$ 100,000.00
LCAP 1.5	Virtual Learning Technology and Program Supports	Purchase of laptops, chromebooks, software, and hotspots/mifis/ cradle points to ensure staff and students have the capability and connectivity for daily instruction, support, and services.	\$ 80,000.00

Use of Any Remaining Funds

A description of how the LEA will use any remaining ESSER III funds, as applicable.

Total ESSER III funds being used to implement additional actions

\$ 420,000.00

Plan Alignment (if applicable)	Action Title	Action Description	Planned ESSER III Funded Expenditures
N/A	Services for students with disabilities	Increase staffing to support identifying and serving students with disabilities	\$ 355,000.00
LCAP 2.3	Social Emotional Learning and Mental Health Supports and Services	Increase opportunities and support for mental health offerings and social emotional learning	\$ 65,000.00

Ensuring Interventions are Addressing Student Needs

The LEA is required to ensure its interventions will respond to the academic, social, emotional, and mental health needs of all students, and particularly those students most impacted by the COVID–19 pandemic. The following is the LEA's plan for ensuring that the actions and expenditures in the plan are addressing the identified academic, social, emotional, and mental health needs of its students, and particularly those students most impacted by the COVID–19 pandemic.

Action Title(s)	How Progress will be Monitored	Frequency of Progress Monitoring
Intervention & Learning Loss Instructional Opportunities	Attendance will be tracked to show the number of students served in each program.	Program service numbers will be monitored monthly
	Pre/post assessments and weekly class data	Intervention and classes will be monitored throughout pre/post.
Extended School Year Learning	Pre & post assessments, weekly class data	Classes will be monitored throughout pre/post.
Services for students with disabilities	Student IEP goal progress will be monitored by the IEP team	Progress monitoring and reports occur twice per year.
Social Emotional Learning and Mental Health Supports and Services	Attendance will be tracked to show the number of students served in each program.	Program service numbers will be monitored monthly

ESSER III Expenditure Plan Instructions

Introduction

School districts, county offices of education (COEs), or charter schools, collectively known as local educational agencies (LEAs), that receive Elementary and Secondary School Emergency Relief (ESSER) funds under the American Rescue Plan (ARP) Act, referred to as ESSER III funds, are required to develop a plan for how they will use ESSER III funds to, at a minimum, address students' academic, social, emotional, and mental health needs, as well as the opportunity gaps that existed before, and were exacerbated by, the COVID-19 pandemic.

The plan must be adopted by the local governing board or body of the LEA at a public meeting on or before October 29, 2021 and must be submitted for review and approval within five days of adoption. A school district must submit its ESSER III Expenditure Plan to its COE for review and approval; a COE must submit its plan to the California Department of Education for review and approval. A charter school must submit its plan to its chartering authority for review and to the COE of the county in which the charter school operates for review and approval.

In addition, consistent with the requirements of the ARP, Volume 86, *Federal Register*, page 21201, April 22, 2021, the ESSER III Expenditure Plan must be:

- Written in an understandable and uniform format;
- Written in a language that parents can understand, to the extent practicable;
 - o If it is not practicable to provide written translations to a parent with limited English proficiency, the plan must be orally translated for parents
- Provided in an alternative format to a parent who is an individual with a disability as defined by the Americans with Disabilities
 Act, upon request; and
- Be made publicly available on the LEA's website.

For additional information regarding ESSER III funding please see the ARP Act Funding web page at https://www.cde.ca.gov/fg/cr/arpact.asp.

For technical assistance related to the ESSER III Expenditure Plan template and instructions, please contact <u>LCFF@cde.ca.gov</u>. For all other questions related to ESSER III, please contact <u>EDReliefFunds@cde.ca.gov</u>.

Fiscal Requirements

- The LEA must use at least 20 percent (20%) of its ESSER III apportionment for expenditures related to addressing the academic impact of lost instructional time through the implementation of evidence-based interventions, such as summer learning or summer enrichment, extended day, comprehensive afterschool programs, or extended school year programs.
 - o For purposes of this requirement, "evidence-based interventions" include practices or programs that have evidence to show that they are effective at producing results and improving outcomes when implemented. This kind of evidence has generally been produced through formal studies and research. There are four tiers, or levels, of evidence:
 - **Tier 1 Strong Evidence**: the effectiveness of the practices or programs is supported by one or more well-designed and well-implemented randomized control experimental studies.
 - **Tier 2 Moderate Evidence**: the effectiveness of the practices or programs is supported by one or more well-designed and well-implemented quasi-experimental studies.
 - Tier 3 Promising Evidence: the effectiveness of the practices or programs is supported by one or more well-designed and well-implemented correlational studies (with statistical controls for selection bias).
 - Tier 4 Demonstrates a Rationale: practices that have a well-defined logic model or theory of action, are supported by research, and have some effort underway by a State Educational Agency, LEA, or outside research organization to determine their effectiveness.
 - o For additional information please see the Evidence-Based Interventions Under the ESSA web page at https://www.cde.ca.gov/re/es/evidence.asp.
- The LEA must use the remaining ESSER III funds consistent with section 2001(e)(2) of the ARP Act, including for:
 - Any activity authorized by the Elementary and Secondary Education Act (ESEA) of 1965;
 - Any activity authorized by the Individuals with Disabilities Education Act (IDEA);
 - Any activity authorized by the Adult Education and Family Literacy Act;
 - Any activity authorized by the Carl D. Perkins Career and Technical Education Act of 2006;
 - Coordination of preparedness and response efforts of LEAs with State, local, Tribal, and territorial public health departments, and other relevant agencies, to improve coordinated responses among such entities to prevent, prepare for, and respond to COVID-19;

- Activities to address the unique needs of low-income students, students with disabilities, English learners, racial and ethnic minorities, homeless students, and foster youth, including how outreach and service delivery will meet the needs of each population;
- Developing and implementing procedures and systems to improve the preparedness and response efforts of LEAs;
- o Training and professional development for staff of the LEA on sanitation and minimizing the spread of infectious diseases;
- Purchasing supplies to sanitize and clean the facilities of an LEA, including buildings operated by such agency;
- Planning for, coordinating, and implementing activities during long-term closures, including providing meals to eligible students, providing technology for online learning to all students, providing guidance for carrying out requirements under IDEA, and ensuring other educational services can continue to be provided consistent with all Federal, State, and local requirements;
- Purchasing education technology (including hardware, software, and connectivity) for students who are served by the LEA
 that aids in regular and substantive educational interaction between students and their classroom instructors, including
 low-income students and children with disabilities, which may include assistive technology or adaptive equipment;
- Providing mental health services and supports, including through the implementation of evidence-based full-service community schools;
- Planning and implementing activities related to summer learning and supplemental after school programs, including
 providing classroom instruction or online learning during the summer months and addressing the needs of underserved
 students;
- Addressing learning loss among students, including underserved students, by:
 - Administering and using high-quality assessments that are valid and reliable, to accurately assess students'
 academic progress and assist educators in meeting students' academic needs, including through differentiated
 instruction,
 - Implementing evidence-based activities to meet the comprehensive needs of students,
 - Providing information and assistance to parents and families of how they can effectively support students, including
 in a distance learning environment, and
 - Tracking student attendance and improving student engagement in distance education;

Note: A definition of "underserved students" is provided in the Community Engagement section of the instructions.

 School facility repairs and improvements to enable operation of schools to reduce risks of virus transmission and exposure to environmental health hazards, and to support student health needs;

- Inspection, testing, maintenance, repair, replacement, and upgrade projects to improve the indoor air quality in school facilities, including mechanical and nonmechanical heating, ventilation, and air conditioning systems, filtering, purification and other air cleaning, fans, control systems, and window and door replacement;
- Developing strategies and implementing public health protocols including, to the greatest extent practicable, policies in line with guidance from the Centers for Disease Control and Prevention (CDC) for the reopening and operation of school facilities to effectively maintain the health and safety of students, educators, and other staff;
- Other activities that are necessary to maintain the operation of and continuity of services in LEAs and continuing to employ existing staff of the LEA.

Other LEA Plans Referenced in this Plan

In developing the plan, the LEA has flexibility to include community input and/or actions included in other planning documents, such as the Local Control and Accountability Plan (LCAP) and/or the Expanded Learning Opportunities (ELO) Grant Plan, provided that the input and/or actions address the requirements of the ESSER III Expenditure Plan.

An LEA that chooses to utilize community input and/or actions from other planning documents must provide the name of the plan(s) referenced by the LEA and a description of where the plan(s) may be accessed by the public (such as a link to a web page or the street address of where the plan(s) are available) in the table. The LEA may add or delete rows from the table as necessary.

An LEA that chooses not to utilize community input and/or actions from other planning documents may provide a response of "Not Applicable" in the table.

Summary of Expenditures

The Summary of Expenditures table provides an overview of the ESSER III funding received by the LEA and how the LEA plans to use its ESSER III funds to support the strategies and interventions being implemented by the LEA.

Instructions

For the 'Total ESSER III funds received by the LEA,' provide the total amount of ESSER III funds received by the LEA.

In the Total Planned ESSER III Expenditures column of the table, provide the amount of ESSER III funds being used to implement the actions identified in the applicable plan sections.

For the 'Total ESSER III funds included in this plan,' provide the total amount of ESSER III funds being used to implement actions in the plan.

Community Engagement

Purpose and Requirements

An LEA's decisions about how to use its ESSER III funds will directly impact the students, families, and the local community, and thus the LEA's plan must be tailored to the specific needs faced by students and schools. These community members will have significant insight into what prevention and mitigation strategies should be pursued to keep students and staff safe, as well as how the various COVID–19 prevention and mitigation strategies impact teaching, learning, and day-to-day school experiences.

An LEA must engage in meaningful consultation with the following community members, as applicable to the LEA:

- Students:
- Families, including families that speak languages other than English;
- School and district administrators, including special education administrators;
- Teachers, principals, school leaders, other educators, school staff, and local bargaining units, as applicable.

"Meaningful consultation" with the community includes considering the perspectives and insights of each of the required community members in identifying the unique needs of the LEA, especially related to the effects of the COVID-19 pandemic. Comprehensive strategic planning will utilize these perspectives and insights to determine the most effective strategies and interventions to address these needs through the programs and services the LEA implements with its ESSER III funds.

Additionally, an LEA must engage in meaningful consultation with the following groups to the extent that they are present or served in the LEA:

- Tribes;
- Civil rights organizations, including disability rights organizations (e.g. the American Association of People with Disabilities, the American Civil Liberties Union, National Association for the Advancement of Colored People, etc.); and
- Individuals or advocates representing the interests of children with disabilities, English learners, homeless students, foster youth, migratory students, children who are incarcerated, and other underserved students.
 - o For purposes of this requirement "underserved students" include:
 - Students who are low-income;
 - Students who are English learners;
 - Students of color;
 - Students who are foster youth;

- Homeless students:
- Students with disabilities; and
- Migratory students.

LEAs are also encouraged to engage with community partners, expanded learning providers, and other community organizations in developing the plan.

Information and resources that support effective community engagement may be found under *Resources* on the following web page of the CDE's website: https://www.cde.ca.gov/re/lc.

Instructions

In responding to the following prompts, the LEA may reference or include input provided by community members during the development of existing plans, including the LCAP and/or the ELO Grant Plan, to the extent that the input is applicable to the requirements of the ESSER III Expenditure Plan. Descriptions provided should include sufficient detail yet be sufficiently succinct to promote a broad understanding among the LEA's local community.

A description of the efforts made by the LEA to meaningfully consult with its required community members and the opportunities provided by the LEA for public input in the development of the plan.

A sufficient response to this prompt will describe how the LEA sought to meaningfully consult with its required community members in the development of the plan, how the LEA promoted the opportunities for community engagement, and the opportunities that the LEA provided for input from the public at large into the development of the plan.

As noted above, a description of "meaningful consultation" with the community will include an explanation of how the LEA has considered the perspectives and insights of each of the required community members in identifying the unique needs of the LEA, especially related to the effects of the COVID-19 pandemic.

A description of the how the development of the plan was influenced by community input.

A sufficient response to this prompt will provide clear, specific information about how input from community members and the public at large was considered in the development of the LEA's plan for its use of ESSER III funds. This response must describe aspects of the ESSER III Expenditure Plan that were influenced by or developed in response to input from community members.

- For the purposes of this prompt, "aspects" may include:
 - Prevention and mitigation strategies to continuously and safely operate schools for in-person learning;

- Strategies to address the academic impact of lost instructional time through implementation of evidence-based interventions (e.g. summer learning or summer enrichment, extended day, comprehensive afterschool programs, or extended school year programs);
- Any other strategies or activities implemented with the LEA's ESSER III fund apportionment consistent with section 2001(e)(2) of the ARP Act; and
- Progress monitoring to ensure interventions address the academic, social, emotional, and mental health needs for all students, especially those students disproportionately impacted by COVID-19

For additional information and guidance, please see the U.S. Department of Education's Roadmap to Reopening Safely and Meeting All Students' Needs Document, available here: https://www2.ed.gov/documents/coronavirus/reopening-2.pdf.

Planned Actions and Expenditures

Purpose and Requirements

As noted in the Introduction, an LEA receiving ESSER III funds is required to develop a plan to use its ESSER III funds to, at a minimum, address students' academic, social, emotional, and mental health needs, as well as the opportunity gaps that existed before, and were exacerbated by, the COVID-19 pandemic.

Instructions

An LEA has the flexibility to include actions described in existing plans, including the LCAP and/or ELO Grant Plan, to the extent that the action(s) address the requirements of the ESSER III Expenditure Plan. When including action(s) from other plans, the LEA must describe how the action(s) included in the ESSER III Expenditure Plan supplement the work described in the plan being referenced. The LEA must specify the amount of ESSER III funds that it intends to use to implement the action(s); these ESSER III funds must be in addition to any funding for those action(s) already included in the plan(s) referenced by the LEA. Descriptions of actions provided should include sufficient detail yet be sufficiently succinct to promote a broad understanding among the LEA's local community.

Strategies for Continuous and Safe In-Person Learning

Provide the total amount of funds being used to implement actions related to Continuous and Safe In-Person Learning, then complete the table as follows:

- If the action(s) are included in another plan, identify the plan and provide the applicable goal and/or action number from the plan. If the action(s) are not included in another plan, write "N/A".
- Provide a short title for the action(s).

- Provide a description of the action(s) the LEA will implement using ESSER III funds for prevention and mitigation strategies that
 are, to the greatest extent practicable, in line with the most recent CDC guidance, in order to continuously and safely operate
 schools for in-person learning.
- Specify the amount of ESSER III funds the LEA plans to expend to implement the action(s); these ESSER III funds must be in addition to any funding for those action(s) already included in the plan(s) referenced by the LEA.

Addressing the Impact of Lost Instructional Time

As a reminder, the LEA must use not less than 20 percent of its ESSER III funds to address the academic impact of lost instructional time. Provide the total amount of funds being used to implement actions related to addressing the impact of lost instructional time, then complete the table as follows:

- If the action(s) are included in another plan, identify the plan and provide the applicable goal and/or action number from the plan. If the action(s) are not included in another plan, write "N/A".
- Provide a short title for the action(s).
- Provide a description of the action(s) the LEA will implement using ESSER III funds to address the academic impact of lost
 instructional time through the implementation of evidence-based interventions, such as summer learning or summer enrichment,
 extended day, comprehensive afterschool programs, or extended school year programs.
- Specify the amount of ESSER III funds the LEA plans to expend to implement the action(s); these ESSER III funds must be in addition to any funding for those action(s) already included in the plan(s) referenced by the LEA.

Use of Any Remaining Funds

After completing the Strategies for Continuous and Safe In-Person Learning and the Addressing the Impact of Lost Instructional Time portions of the plan, the LEA may use any remaining ESSER III funds to implement additional actions to address students' academic, social, emotional, and mental health needs, as well as to address opportunity gaps, consistent with the allowable uses identified above in the Fiscal Requirements section of the Instructions. LEAs choosing to use ESSER III funds in this manner must provide the total amount of funds being used to implement actions with any remaining ESSER III funds, then complete the table as follows:

- If the action(s) are included in another plan, identify the plan and provide the applicable goal and/or action number from the plan. If the action(s) are not included in another plan, write "N/A".
- Provide a short title for the action(s).
- Provide a description of any additional action(s) the LEA will implement to address students' academic, social, emotional, and mental health needs, as well as to address opportunity gaps, consistent with the allowable uses identified above in the Fiscal Requirements section of the Instructions. If an LEA has allocated its entire apportionment of ESSER III funds to strategies for

continuous and safe in-person learning and/or to addressing the impact of lost instructional time, the LEA may indicate that it is not implementing additional actions.

 Specify the amount of ESSER III funds the LEA plans to expend to implement the action(s); these ESSER III funds must be in addition to any funding for those action(s) already included in the plan(s) referenced by the LEA. If the LEA it is not implementing additional actions the LEA must indicate "\$0".

Ensuring Interventions are Addressing Student Needs

The LEA is required to ensure its interventions will respond to the academic, social, emotional, and mental health needs of all students, and particularly those students most impacted by the COVID–19 pandemic, including students from low-income families, students of color, English learners, children with disabilities, students experiencing homelessness, children in foster care, and migratory students.

The LEA may group actions together based on how the LEA plans to monitor the actions' progress. For example, if an LEA plans to monitor the progress of two actions in the same way and with the same frequency, the LEA may list both actions within the same row of the table. Each action included in the ESSER III Expenditure Plan must be addressed within the table, either individually or as part of a group of actions.

Complete the table as follows:

- Provide the action title(s) of the actions being measured.
- Provide a description of how the LEA will monitor progress of the action(s) to ensure that they are addressing the needs of students.
- Specify how frequently progress will be monitored (e.g. daily, weekly, monthly, every 6 weeks, etc.).

California Department of Education June 2021

Coversheet

Salary Schedule with Nurse Salary

Section: III. Finances

Item: B. Salary Schedule with Nurse Salary

Purpose: Vote

Submitted by:

Related Material: 21_22 Leadership Salary Schedule_Feather River.pdf

BACKGROUND:

There is an update to the previously approved salary schedule. The Nurse Salary was moved from Specialized Teacher Salary Schedule to the High School Counselor column.

RECOMMENDATION:

Recommended for Board approval.

Feather River Charter School Leadership Salary Schedule Schedule C Pay Scale Level*

	Educational Services Coordinator	Coordinator I***	Coordinator II***	High School Counselor/ Nurse	School Counselor/ SST Coordinator
	215 Days**	207 Days**	200 Days**	200 Days**	195 Days**
Steps	Annual	Annual	Annual	Annual	Annual
1	\$91,000	\$81,000	\$78,000	\$70,000	\$63,000
2	\$93,000	\$83,000	\$80,000	\$72,000	\$65,000
3	\$95,000	\$85,000	\$82,000	\$74,000	\$67,000
4	\$97,000	\$87,000	\$84,000	\$76,000	\$69,000
5	\$99,000	\$89,000	\$86,000	\$78,000	\$71,000
6	\$101,000	\$91,000	\$88,000	\$80,000	\$73,000
7	\$103,000	\$93,000	\$90,000	\$82,000	\$75,000
8	\$105,000	\$95,000	\$92,000	\$84,000	\$77,000
9	\$107,000	\$97,000	\$94,000	\$86,000	\$79,000
10	\$109,000	\$99,000	\$96,000	\$88,000	\$81,000
11	\$111,000	\$101,000	\$98,000	\$90,000	\$83,000
12	\$113,000	\$103,000	\$100,000	\$92,000	\$85,000
13	\$115,000	\$105,000	\$102,000	\$94,000	\$87,000
14	\$117,000	\$107,000	\$104,000	\$96,000	\$89,000
15	\$119,000	\$109,000	\$106,000	\$98,000	\$91,000

Educational Stipends					
Masters Degree	\$500				
Doctorate Degree (conferred, transcripts required)	\$5,000				

Only one educational stipend will be paid per employee. The higher of the qualified stipends will be paid. All educational stipends require proof

Annual salary advancements for longevity are not guaranteed and are subject to the school's operational needs and/or budget approved by the School Board

^{*}Travel is a requirment of the School Psychologist position, travel will be reimbursed based on the reimbursement policy

^{**}Annual salary is based on the minimum number of work days. The work days listed for each position is a minimum number of work days, and team members may need to work additional days beyond the work calendar

^{***}Please refer to the job description for the minimum number of rostered students and/or classes to be taught. With approval of their Director these positions can support additional students

Coversheet

COVID-19 Schoolwide Health and Safety Policy Revised

Section: IV. Operations

Item: A. COVID-19 Schoolwide Health and Safety Policy Revised

Purpose: Vote

Submitted by: Jenell Sherman

Related Material:

Feather_River_COVID-19_Schoolwide_Health___Safety_Policy_21-22_v2.docx

BACKGROUND:

Adjusted self-screening

Medical Letter for Alternative Diagnosis or Chronic Condition Image for COVID-19 Symptom And Quarantine Decision Forest

Clarified School sponsored activities

Clarified Unvaccinated (both wore masks with Modified Quarantine)

RECOMMENDATION:

Board Approval



COVID-19 Schoolwide Health & Safety Policy 2021-2022

Introduction

It is the policy of Feather River Charter School ("Charter School") to take all reasonable measures necessary to prevent the spread of the novel coronavirus disease ("COVID-19") among students and staff in school sponsored activities. In accordance with this COVID-19 Schoolwide Health & Safety Policy ("Policy"), the Charter School is implementing health and safety measures to mitigate the spread of COVID-19 at school-sponsored and staffed in-person activities consistent with federal, state, and local guidance.

Although Charter School is a non-classroom-based program, the school recognizes that there are circumstances when staff, students, and parents/guardians may interact in-person as part of the educational program. This can include in-person instruction between staff and students, parent-teacher meetings, field trips, park days, and individualized services ("in-personactivities").

This Policy recognizes that these safety measures are each designed to provide some protection against COVID-19. While there may be times when one measure may not be feasible, implementing alternative measures can provide backup layers of safety. This Policy includes both mandatory measures (using terms "shall" or "will") as well as recommended measures intended to guide decisions in light of practical limitations.

This Policy is based on guidance provided by the U.S. Centers for Disease Control and Prevention ("CDC"), the California Division of Occupational Safety and Health Administration ("Cal/OSHA"), the California Department of Education ("CDE"), and the California Department of Public Health ("CDPH"). Charter School will, as necessary, consult with the respective county health officer, or designated staff, to monitor and provide advice on local conditions to individually determine whether more or less stringent measures are necessary to align with the applicable public health guidelines.

Charter School will fully cooperate with county public health officials regarding the screening, monitoring, and documentation that will be required to permit careful scrutiny of health outcomes associated with conducting in-person activities. To the extent any mandatory public health guidance is revised to materially conflict with this Policy, Charter School will follow such guidance and not this Policy.

COVID-19 Compliance Officer

State and local public health orders require that schools designate a liaison to be responsible for receiving and sharing information on COVID-19 policies, positive cases, and exposures.

The following individual is designated as the Charter School's COVID-19 Compliance Officer:

Name: Darcy Belleza Email: darcy.belleza@sequoiagrove.org

The COVID-19 Compliance Officer acts as a liaison between the local county public health department and the Charter School. The COVID-19 Compliance Officer shall be the point of contact responsible for sharing information on positive cases and exposures to relevant state and local health departments. If you have any questions about this Policy, please use the contact information above.

COVID-19 Testing

Pursuant to the CDPH Order mandating that all public and private schools serving students in transitional kindergarten through grade 12 verify the vaccination status of school workers and establish diagnostic screening testing of unvaccinated workers to minimize the risk that they will transmit COVID-19 while on school facilities ("CDPH Order"), Charter School has adopted the COVID-19 employee testing policy ("Testing Policy") which is included as **Appendix A**. Per the Charter School's COVID-19 Testing policy, Charter School will provide diagnostic screening testing to workers who are not fully vaccinated.

Per Cal/OSHA Emergency Temporary Standards, the Charter School will also provide testing at no cost to employees during paid time for:

- o Symptomatic unvaccinated employees, regardless of whether there is a known exposure
- o Unvaccinated employees after an exposure
- o Vaccinated employees after an exposure if they develop symptoms
- o Unvaccinated employees in an outbreak (three or more employee cases)
- o All employees in a major outbreak (20 or more employee cases)

Requests for Accommodations

Employees who are unable to comply with the testing requirement under the Testing Policy due to a qualifying disability or sincerely held religious belief must contact HR Department (shelli.ninke@sequoiagrove.org) to request a reasonable accommodation in writing. If requested, Charter School will engage in an interactive process with that individual, and work to identify any possible accommodations as appropriate (e.g., unpaid leave of absence). Charter School cannot guarantee the availability of either remote work as an accommodation and will process all requests for accommodation consistent with its policies and applicable law. Charter School may not provide an accommodation should it result in a direct threat to health and safety of others or to the individual, and/or if the accommodation will cause an undue hardship for the Charter School.

General Rules of Attendance for In-Person Activities

Charter School recognizes that participation in in-person activities provides various benefits, including engagement in the educational program.

When engaging in in-person activities, the Charter School wants to promote the health and safety of its students, staff, and accompanying family members. As such, any staff member, student, or accompanying family member <u>must not</u> participate in an in-person activity or <u>must leave</u> an inperson activity if any of the following occur:

- 1. The individual exhibits COVID-19 symptoms within 10 days of in-person activity or at an in-person activity;
- 2. The individual was in "close contact" with an individual who tested positive for COVID-19 and has not completed the required quarantine/isolation requirements; OR
- 3. The individual has tested positive for COVID-19 and has not completed the required isolation requirements.

Reporting symptoms, close contact status, COVID-19 positive tests, and similar information is critical to promote health and safety and reduce risk of COVID-19 transmission. Guidance about family and staff reporting is provided below.

Charter School encourages families and staff to contact their healthcare provider if they have health care questions regarding COVID-19 or otherwise.

COVID-19 Symptom Screening

All staff, students, and/or accompanying family members who will be participating in in-person activities must conduct a symptom <u>self-screening</u> for COVID-19 before participating in any in-personactivity (e.g., conduct temperature check). An individual must not attend any in-person activity if they are experiencing any of the following symptoms within 10 days of the in-personactivity. If a student has a medical condition or alternate diagnosis or chronic illness that would exhibit COVID-19 like symptoms, please refer to the Medical Letter (Appendix B) for medical conditions for alternate diagnosis/chronic illness. Once completed, please submit the letter to the COVID-19 Compliance Officer.

This list does not include all possible symptoms. CDC regularly updates this list, so please visit the following website to confirm whether your symptoms may be symptoms of COVID-19:

- o Fever over 100 degrees
- o Chills
- o Persistent cough
- o Shortness of breath or difficulty breathing
- o Fatigue
- o Muscle or body aches
- o Headache
- o New loss of taste or smell
- o Sore throat
- o Congestion or runny nose
- o Nausea or vomiting
- o Diarrhea

https://www.cdc.gov/coronavirus/2019-ncov/symptoms-testing/symptoms.html.

Staff, students, or accompanying family members who exhibit COVID-19 symptoms must not attend an in-person activity unless all of the following criteria are met:

- 1. At least 24 hours have passed since resolution of fever without the use of fever-reducing medications;
- 2. Other symptoms have improved; AND
- 3. One of the following is true:
 - a. The individual has a negative test for COVID-19;
 - b. At least 10 days have passed since symptom onset;
 - c. A healthcare provider has provided documentation that the symptoms are typical of their underlying chronic condition (e.g., allergies or asthma); OR
 - d. A healthcare provider has confirmed an alternative named diagnosis (e.g., Streptococcal pharyngitis, Coxsackie virus).

Charter School encourages individuals to get tested for COVID-19 when they exhibit symptoms consistent with COVID-19. COVID-19 testing is available for free at multiple locations throughout California. Please contact your healthcare provider, local county public health department, or the Charter School for more information.

Reporting COVID-19 Symptoms

- o If a student or accompanying family member cannot attend an in-person activity due to experiencing the symptoms described above within 10 days of the in-person activity, please contact your Homeschool Teacher. Charter School may be able to help determine if the individual can attend the in-person activity (e.g., student provides proof of negative test as described above).
- o Staff members who are scheduled to participate in an in-person activity, but have symptoms on the day of the activity or within 10 days of the activity must contact their direct supervisor, complete the Covid Exposure Report, and then await further instruction.

Exposure to COVID-19 (Close Contacts)

An individual who is a "close contact" of an individual who tested positive for COVID-19, regardless of whether the individual has COVID-19 symptoms or not, generally must not attend any in-person activity until at least 14 days have passed since the last contact with the positive COVID-19 case and the individual is fever-free and symptom free. There are some exemptions to this rule, described below.

A person is considered a "close contact" if he/she was within 6 feet of someone who has COVID-19 for a total of 15 minutes or more over a 24-hour period.

Quarantine Requirements for Close Contacts: Quarantine requirements for close contacts will depend on whether the individual is fully vaccinated. An individual may participate in an in-person activity if the requirements below are met:

- 1. <u>Vaccinated Individuals</u>: If the individual who is a close contact is fully vaccinated OR has recovered from COVID-19 within the last 90 days with evidence of lab-confirmed diagnosis, the individual may participate in in-person activities and does not need to quarantine. These individuals are recommended to get a COVID-19 test on Day 3, 4, OR 5 following the last contact with the COVID-19 positive case.
- 2. <u>Unvaccinated Individuals (Individual and Close Contact Were Not Both Wearing Masks)</u>: Individuals who are unvaccinated and asymptomatic may return to in-person activities only if <u>ALL</u> of the following criteria are met:
 - i. The individual is asymptomatic (i.e., is fever-free and does not exhibit any COVID-19 symptoms);
 - ii. The individual completes:
 - 10 days of quarantine from the date of last exposure; <u>OR</u>
 - 7 days of quarantine if the individual receives a negative COVID-19 test collected after Day 5 from the date of last exposure. Charter School would need to see this negative test to allow an individual to join in-person activities.

iii. The individual:

- Continues daily self-monitoring for symptoms through Day 14 from last known exposure; <u>AND</u>
- Follows all recommended non-pharmaceutical interventions (e.g., wearing a mask when around others, hand washing, avoiding crowds) through Day 14 from last known exposure.

If, at any time during the 14-day period, the individual exhibits COVID-19 symptoms, the individual must not attend in-person activities and should consider contacting their healthcare provider.

3. <u>Unvaccinated Individuals (Individual and Close Contact Both Wore Masks)</u>: If the close contact individual is unvaccinated, but both the close contact and the COVID-19 positive individual were both wearing a mask during last contact, the individual may attend in-person activities and does not need to under a modified quarantine if the individual:

Modified Quarantine:

- i. Is asymptomatic
- ii. Continues to appropriately wear a mask, as required;
- iii. Undergoes at least twice weekly testing during the 10-day quarantine; and for 10 days after exposure; and
- <u>iv.</u> Continues to quarantine for all other extracurricular school <u>sponsored</u> activities.

iv. Reporting Close Contacts

- o If an asymptomatic student or accompanying family member was a close contact within 14 days of a scheduled in-person activity and they wish to attend the in-person activity, please contact the Home School Teacher. Charter School will help determine if the individual can attend the in-person activity.
- If a staff member was a close contact within 14 days of a scheduled in-person activity, they must contact their direct supervisor, complete the Covid Exposure Report, and then await further instruction.

Exposure Management for Positive COVID-19 Cases

If individuals test positive for COVID-19:

- o <u>Symptomatic</u>: Individuals who test positive for COVID-19 and exhibit COVID-19 symptoms must self-isolate in their homes and not attend in-person activities until ALL of the following criteria are met:
 - 1. At least 10 days have passed since the symptom onset;
 - 2. At least 24 hours have passed since resolution of fever without the use of fever-reducing medications; AND
 - 3. Other symptoms improved.
- o <u>Asymptomatic</u>: Individuals who test positive for COVID-19 and do not exhibit COVID-19 symptoms must self-isolate in their homes until the at least 10 days have passed since the date of the first COVID-19 test. If the individual develops symptoms, then the individual must self-isolate as described above for symptomatic individuals.

Reporting COVID-19 Case to Charter School

- o Students/family members who received a positive test for COVID-19 and were considered infectious (defined below) when participating in a Charter School activity must contact their Homeschool Teacher so the Charter School can appropriately notify close contacts and local public health departments for support.
 - o <u>Definition of Infectious for Asymptomatic Individual</u>: An asymptomatic individual with a positive test is considered infectious from two days before their test was taken until 10 days after their test.
 - o <u>Definition of Infectious for Symptomatic Individual</u>: A symptomatic individual with a positive test is infectious from two days before their symptoms first appeared until the time they are longer required to be isolated (i.e., no fever for at least 24 hours, without the use of medicine that reduce fevers AND other symptoms have improved AND at least 10 days have passed since symptoms first appeared).
- o Staff who interact with staff and/or students at any point during the school year must

report COVID-19 positive tests to their direct supervisor, complete the Covid Exposure Report, and then await further instruction..

Reporting COVID-19 Cases to Public Health Department

Upon learning that an individual (employee, student, or accompanying family member) has tested positive for COVID-19 and that individual was participating in Charter School-related inperson activities while infectious (see definition above), the Charter School will notify the local public health department about the positive case no later than 24 hours after learning of the positive case.

The notification to the local public health department will include (as may be required by local public health department):

- 1. The full name, address, telephone number, and date of birth of the individual who tested positive;
- 2. The date the individual tested positive, the location/event/facility at which the individual was present when participating in in-person activity, and the date the individual was last present at any relevant school activity; and
- 3. The full name, address, and telephone number of the person making the report.

Charter School's COVID-19 Compliance Officer will work with the local public health department to ensure appropriate contact tracing, investigation, and notifications to the community.

To the extent required by local public health guidelines, the Charter School will notify staff and families in the school community of any positive COVID-19 case while maintaining confidentiality as required by state and federal laws.

Charter School will provide information to employees regarding paid and unpaid time off, including sick leave and extended family and medical leave pursuant to federal and state laws to if an employee may need to take time off due to COVID-19 related illness or exposure.

Use of Face Coverings

Individuals can help minimize the exposure and transmission of COVID-19 when cloth face coverings ("face coverings" or "masks") are worn properly (covering both nose and mouth). Charter School will follow CDPH, CDE, and CDC guidance and applicable public health orders regarding the use of face coverings. All staff and family members are encouraged to review the CDPH guidance on face coverings. Face coverings must be used in accordance with CDPH guidance and this Policy unless a person qualifies for an exemption.

Proper use of face coverings will be strictly enforced. Individuals who refuse to wear a proper face covering may be excluded from participating in in-person activities. If public health guidelines change from what is prescribed below, the Charter School will follow the public

health guidelines.

- o <u>Indoor settings</u>: All individuals participating in in-person activities must wear a face covering when meeting indoors, regardless of vaccination status.
- Outdoor settings: Individuals are not required to wear a face covering in outdoor settings, but wearing a face covering is recommended, particularly for unvaccinated individuals.

All individuals must comply with the applicable face covering and other health and safety requirements of the venue (e.g., museum, park, etc.). Staff will have extra face coverings if a student or accompanying family member forgets to bring a face covering.

Charter School will evaluate any student or employee's request for accommodation from the Charter School's face covering requirement consistent with applicable law.

Employees requesting an accommodation from the face covering policy/requirement must provide appropriate documentation and contact the HR department (shelli.ninke@sequoiagrove.org).

The following individuals are exempt from wearing a face covering:

- o Children under the age of two.
- o Persons with a medical condition, mental health condition, or disability that prevents wearing a mask. This includes persons with a medical condition for whom wearing a mask could obstruct breathing or who are unconscious, incapacitated, or otherwise unable to remove a mask without assistance.
- o Persons who are hearing impaired, or communicating with a person who is hearing impaired, where the ability to see the mouth is essential for communication.
- o Persons for whom wearing a mask would create a risk to the person related to their work, as determined by local, state, or federal regulators or workplace safety guidelines.

Persons exempted from wearing a face covering due to a medical condition, must wear anon-restrictive alternative, such as a face shield with a drape on the bottom edge, as long as their condition permits it.

In limited situations where a face covering cannot be used for pedagogical or developmental reasons (e.g., communicating or assisting young children or those with special needs), a face shield with a drape (per CDPH guidelines) can be used instead of a face covering as long as the wearer maintains physical distance from others. Staff must return to wearing a face covering once the activity has ceased.

Accommodations for Students

If a student cannot wear a mask due to a medical condition, mental health condition, or disability, the student should wear the next most effective alternative that can be tolerated, such

as a transparent face shield with a cloth draping sealing the bottom.

Parents/guardians who believe their child may need an accommodation or is otherwise exempt from the Charter School's face covering policy and requirement should contact their Homeschool Teacher. Upon receipt of appropriate documentation, the Charter School will evaluate requests for accommodation and determine what, if any accommodations the Charter School can provide.

For students with an individualized education program ("IEP") or Section 504 Plans, the Charter School will ensure that determinations are made by an IEP/504 Team as appropriate and as may be necessary or required by law.

Students exempted from wearing a mask or face shield are strongly encouraged to be vaccinated against COVID-19. If a student is exempt from wearing any type of face covering, the Charter School will implement appropriate health and safety mitigation strategies, including appropriate physical distancing, use of personal protective equipment, and other health and safety measures to the greatest degree feasible, to mitigate the risk of exposure to COVID-19.

Physical Distancing

Recent evidence indicates that instruction/in-person interaction can occur safely without six feet of physical distancing when other mitigation strategies (e.g., masking) are implemented. As such, students and staff are not required to maintain physical distancing if interacting individuals are fully vaccinated.

If interacting individuals are not fully vaccinated, then three (3) feet of physical distancing should be maintained at all times to the extent possible and both individuals must wear a mask indoors and are recommended to wear a mask outdoors. If three (3) feet of physical distancing is not possible, individuals should try to keep as far apart as possible and continue to wear masks as discussed above.

Healthy Hygiene and Personal Protective Equipment

To help minimize the transmission of COVID-19, staff, students, and accompanying family members who are participating in in-person activities should implement the following hygiene and cleaning practices:

- o Frequently wash hands (at least 20 seconds) throughout the day, especially before and after eating, after using the restroom, after handling garbage, or after removing gloves.
- o Avoid contacting with one's eyes, nose, and mouth.
- o Cover coughs and sneezes.
- o Limit sharing of supplies. Staff and students should have their own supplies to the extent possible.
- o Charter School appropriately and routinely disinfects and cleans administrative office(s)

and similar spaces.

o Staff will endeavor to clean surfaces with sanitizing wipes if such surfaces (e.g., tables, chairs, desks, computers) will be used when participating in in-person activities.

The Charter School will evaluate the need for personal protective equipment ("PPE"), including, but not limited to, gloves, eye protection, and respiratory protection as required by Cal/OSHA standards. PPE may be used by a staff member when working with sick children or providing instruction to any students with a face covering exemption.

Resource Center Guidelines

Staff, students, and visitors to a Charter School's Resource Center must comply with all health and safety protocols, including following the Policy's face covering requirements while inside the building. Signage shall be posted at all public entrances to the Resource Center reminding visitors of mask requirements and warning visitors not to enter if they have COVID-19 symptoms.

Reminder: If an individual exhibits COVID-19 symptom within last 10 days, was in "close contact" with an individual who tested positive for COVID-19 and has not completed the required quarantine/isolation requirements, or the individual has tested positive for COVID-19 and has not completed the required isolation requirements – the individual must not enter the Resource Center and participate in Charter School activities. These individuals may continue to participate in in-person activities once they complete the required quarantine/isolation described above.

Sanitizing/hygiene materials and practices

- o Charter School will develop plans and routines to ensure that students and staff using the Resource Center will wash or sanitize hands frequently.
- o Charter School will make soap, tissues, no-touch trashcans, face coverings, and water and paper towels or dryers for hand washing available.
- o Charter School shall make available fragrance-free alcohol-based hand sanitizer at strategic locations throughout the Resource Center.
- o Charter School will provide face coverings for students and staff who do not have face coverings.
- o Routine cleaning and disinfecting: Charter School will maintain a high level of cleanliness throughout the year at the Resource Center to help reduce the risk of exposure to and spread of COVID-19. In general, cleaning once a day is usually enough to sufficiently remove potential virus that may be on surfaces.

o Charter School will optimize ventilation in indoor spaces, to the extent possible.

Communications to the Charter School Community

Charter School will provide staff and parents/guardians with a copy of this Policy (e.g., distributing by email, posting on website, etc.). In addition, the Charter School will provide training to staff on the Policy to ensure appropriate and consistent implementation. Charter School will frequently communicate with parents/guardians regarding the Charter School's COVID-19 health and safety guidelines and provide supports and resources, as appropriate and necessary.

Amendments to this Policy

The Executive Director or designee is authorized to revise this Policy in order to ensure compliance or consistency with new or revised orders or guidance from local, county, state or federal authorities ("Agencies"), to take any and all actions consistent with orders and guidance from the Agencies that is not specifically addressed by this Policy, and to ensure compliance with the Charter School's charter petition. The Executive Director or designee will provide the Charter School's Governing Board with updates as to actions taken pursuant to this section.

Appendix A: COVID-19 Testing Policy Prioritizing Safety of Staff & Students

The Feather River Charter School ("Charter School") adopts this COVID-19 Testing Policy ("Policy") in accordance with the California Department of Public Health Order "Vaccine Verification for Workers in Schools" issued on August 11, 2021 ("Order"). The Order <u>requires</u> all schools to:

- Verify vaccine status of all workers; and
- Conduct diagnostic screening testing for workers who are not fully vaccinated starting October 15, 2021.

Consistent with the Order, and for purposes of this Policy, "workers" are paid or unpaid adults who physically interact with Charter School students or staff in furtherance of Charter School functions (e.g., teachers who meet with students, staff interacting in administrative offices, etc.). Fully vaccinated workers do not have to undergo COVID-19 diagnostic screening testing.

Vaccination Status Survey:

- Charter School will survey all workers asking if they are fully vaccinated.
- An individual is considered "fully vaccinated" two weeks or more after they have received the second dose in a 2-dose series (Pfizer-BioNTech or Moderna or vaccine authorized by the World Health Organization), or two weeks or more after they have received a single-dose vaccine (Johnson and Johnson [J&J]/Janssen).

Access to COVID-19 Vaccine:

• Charter School is not requiring workers to become vaccinated. If you are interested in more information about the COVID-19 vaccine, locations of walk-in clinics, and opportunities to book an appointment for the COVID-19 vaccine, please visit https://myturn.ca.gov/ website.

Acceptable Evidence of Full Vaccination:

- A worker must provide acceptable evidence of vaccination to Charter School in order to be considered fully vaccinated. Per the Order, Charter School can accept one of the following as acceptable evidence of full vaccination:
 - COVID-19 Vaccination Record Card (issued by the Department of Health and Human Services Centers for Disease Control & Prevention or WHO Yellow Card)

- o which includes name of person vaccinated, type of vaccine provided and date last dose administered; OR
- o a photo of a Vaccination Record Card as a separate document; OR
- o a photo of the individual's Vaccination Record Card stored on a phone or electronic device; OR
- o documentation of COVID-19 vaccination from a health care provider; OR
- digital record that includes a QR code that when scanned by a SMART Health Card reader displays to the reader client name, date of birth, vaccine dates and vaccine type; OR
- documentation of vaccination from other contracted employers who follow CDPH vaccination records guidelines and standards.
- Workers can submit evidence of full vaccination through the secure jot form survey.
- When providing proof of vaccination, workers must not provide any other medical or genetic information to Charter School, including but not limited to underlying conditions or a diagnosis of a medical condition.

COVID-19 Diagnostic Screening Testing for Workers Who Are Not Fully Vaccinated:

- Consistent with the Order, and for purposes of this Policy, workers who are not fully vaccinated must undergo diagnostic screening testing for the weeks they physically interact with Charter School students or staff. For workers who physically interact with Charter School students or staff less frequently than once per week, they must undergo diagnostic screening testing no greater than one week in advance to obtain a test result before the interaction (preferably within 72 hours) or during the week of the interaction.
- This testing will be provided at no cost using a PCR or antigen test that has Emergency Use Authorization by the U.S. Food and Drug Administration or is operating per the Laboratory Developed Test requirements by the U.S. Centers for Medicare and Medicaid Services. Charter School will share information with workers regarding the specifics of testing administration.
- Fully remote employees or volunteers are not required to undergo diagnostic screening testing.
- Unvaccinated employees are not exempted from the testing requirement even if they have a medical contraindication to vaccination.

- Previous history of COVID-19 from which the individual recovered more than 90 days earlier, or a previous positive antibody test for COVID-19, does not waive this requirement.
- Consistent with the Order, if you have a confirmed diagnosis of COVID-19 within the last 90 days and recovered, Charter School may not require you to conduct diagnostic screening testing for the 90-day period after the diagnosis. Please contact the Human Resources Department if you are interested in seeking this limited exemption.
- Charter School will not discriminate, harass, or retaliate against any employee for receiving the COVID-19 vaccine or for electing not to receive the COVID-19 vaccine.
- Charter School will establish a method for tracking weekly diagnostic testing results and will report any positive results to local public health departments.
- Employees with any questions regarding the Charter School's Testing Policy may contact the Human Resources Department.

Enforcement:

- Workers who do not comply with this Policy or who are not otherwise eligible for a reasonable accommodation to the testing requirement consistent with applicable law and this Policy may, depending on their position, be placed on unpaid/inactive status until compliance.
- If a worker believes they may be entitled to an accommodation consistent with applicable law and this Policy, they can contact the HR department (shelli.ninke@sequoiagrove.org). If requested, Charter School will engage in an interactive process with that individual, and work to identify any possible accommodations as appropriate (e.g., unpaid leave of absence). Charter School may not provide an accommodation should it result in a direct threat to health and safety of others or to the individual, and/or if the accommodation will cause an undue hardship for Charter School.
- Charter School may modify enforcement options based on the specific circumstances.

Future Revisions:

- The Charter School drafted this policy in compliance with all applicable federal and state laws, including guidance from the Equal Employment Opportunity Commission ("EEOC"), Centers for Disease Control and Prevention ("CDC"), the California Department of Public Health ("CDPH"), and local health authorities.
- As public health and legal guidance regarding COVID-19 testing at schools evolves, Charter School administrative staff may revise this Policy accordingly. Upon any

revision to this Policy, Charter School will provide notice in writing to workers. This Policy shall be implemented in a manner that is consistent with current federal, state, and local law.

Please see APPENDIX C for Decision Forest

APPENDIX B: Medical Letter for Alternative Diagnosis or Chronic Condition









Medical Letter for Alternative Diagnosis or Chronic Condition

Name of Child:		Date of Birth:
Section 1: Health Care Provider		
To Whom It May Concern:		
The named student received medical profession symptom(s) that he/she presented is due to [alto	ALERON - Transplant State Source System And Extracted - by Constitution 200 - Co	The state of the s
The symptom(s) associated with this condition the [List symptom(s) student experiences due to also the condition to the condition that it is a superior to the condition to the condition that is a superior to the condition that is a superior to the condition to the condition that is a superior to the condition to the condition that is a superior to the		
Any other symptom(s) beyond what is listed abo		
Medical Provider (Printed Name)	Signature	License#
Name & Address of Clinic/Medical Office	Phone	 Date
[STAMP of medical provider and/or clinic is also	acceptable]	
Section 2: Authorization by Parent/Guardian		
l authorize the medical provider to conduct med COVID-19 protocols for safe return to school/on- una evaluación médica de mi hijo/a de acuerdo d regreso seguro a la escuela/en el campus/aprend	-campus/in-person learning.//A con los protocolos de COVID-19	autorizo al proveedor médico a realizar
Name of Parent/Guardian (Nombre del padre/tu	itor)	
Parent/Guardian Signature (Firma de padre/tuto	or) Date (Fecha)	
NOTE TO PARENT/GUARDIAN: This letter will be filed in the the decision tree provided by the California Department of COVID-related symptom(s). You may email a copy to cynthi TUTORES: Esta carta se archivará en la carpeta de salud del	Public Health (CDPH) on whether to e iar@sutter.k12.ca.us or bring it to the	xclude a student presenting/complaining of student's school site. NOTA PARA LOS PADRES / la escuela. Servirá como una guía para navegar

se queja de síntomas relacionados con COVID. Puede enviar una copia por correo electrónico a cynthiar@sutter.k12.ca.us o traerla a la escuela del

15

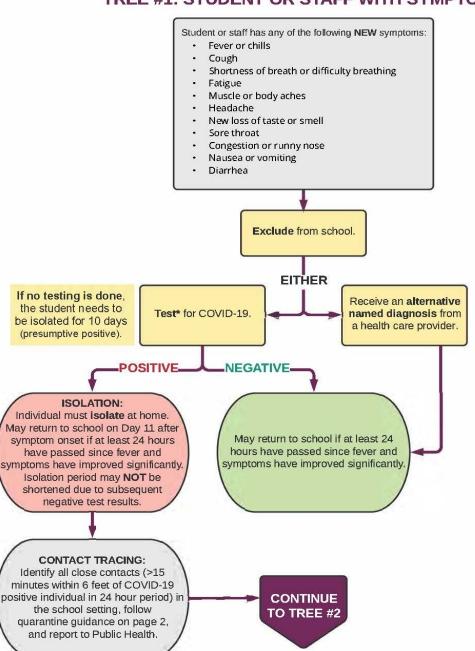
estudiante

September 1, 2021

APPENDIX C: DECISION FOREST

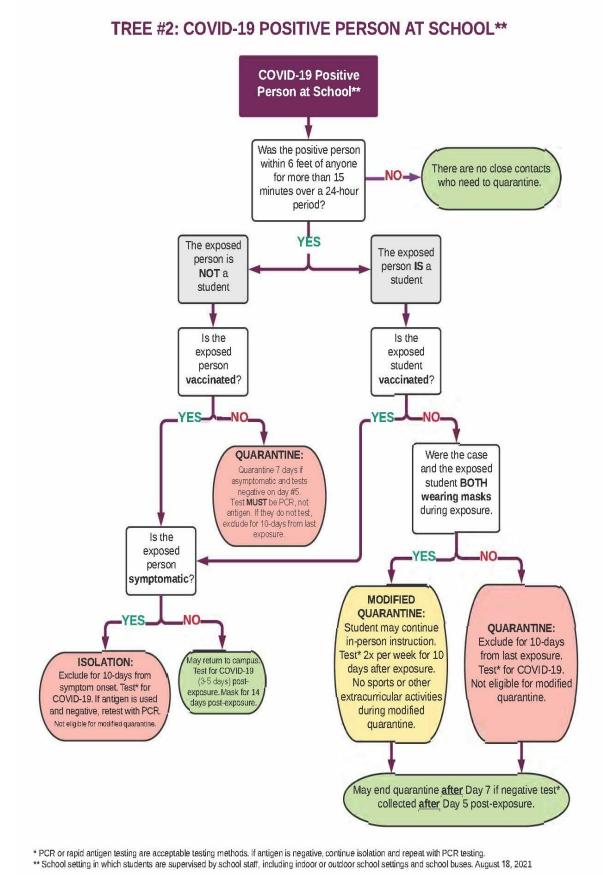
COVID-19 Symptom & Quarantine Decision Forest for K-12 Schools

TREE #1: STUDENT OR STAFF WITH SYMPTOMS



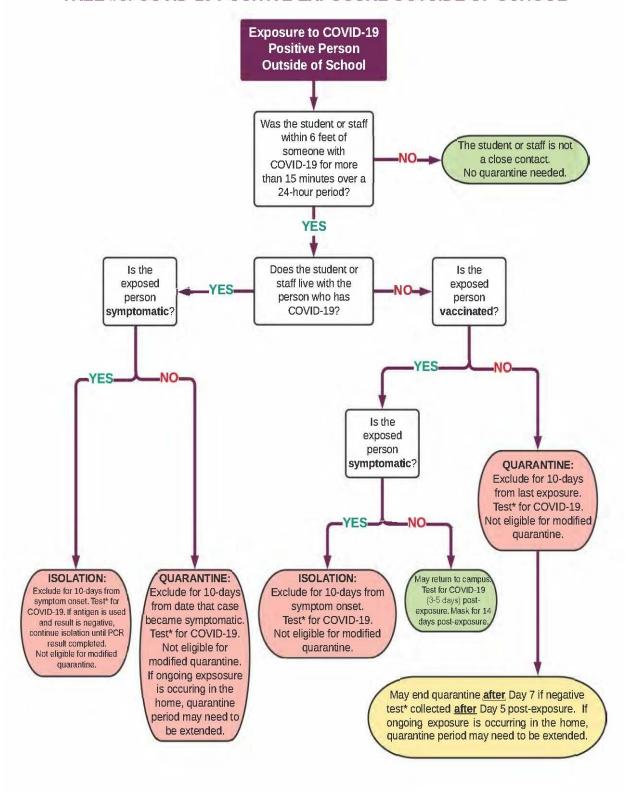
^{*} PCR or rapid antigen testing are acceptable testing methods. If antigen is negative, continue isolation and repeat with PCR testing.

^{**} School setting in which students are supervised by school staff, including indoor or outdoor school settings and school buses. August 18, 2021



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TREE #3: COVID-19 POSITIVE EXPOSURE OUTSIDE OF SCHOOL



^{*} PCR or rapid antigen testing are acceptable testing methods. If antigen is negative, continue isolation and repeat with PCR testing.

^{**} School setting in which students are supervised by school staff, including indoor or outdoor school settings and school buses. August 18, 2021



Coversheet

Low Performing Student Block Grant

Section: V. Academic Excellence

Item: A. Low Performing Student Block Grant

Purpose: FY

Submitted by:

Related Material: Report 2 for the Low-Performing Students Block Grant-FRCS (1).pdf

BACKGROUND:

Presented is the required Report #2 for the Low-Performing Student Block Grant (LPSBG). The report describes the implementation of the LPSBG plan, the strategies used, and whether those strategies increased the academic performance of the pupils targeted by the grant.

Accessible Version



Report

Report Number Two for the Low Performing Students Block Grant (LPSBG)

Improvement and Accountability Division

Below are the prompts for the second report (Report Number Two) required by the Low Performing Students Block Grant (LPSBG). Reporting requirements for the LPSBG are located at https://www.cde.ca.gov/fg/aa/ca/lpsbgprginfo.asp

School Closures

For a school that is closing before November 1, 2021, and the LEA/school has expended any LPSBG funds, Report Number Two may be submitted before, but no later than, November 1, 2021, if the date of the final school closeout process will occur before November 1, 2021, and the LEA/school may not be able to meet the reporting due date.

Local Educational Agency (LEA) Name

What is the official LEA name? (Do not use abbrevial	tions or acronyms.)
Feather River Charter School	

County-District-School (CDS) Code

Is the LEA a charter school?

What is the LEA CDS Code? (Enter the 14-digit CDS code without spaces or hyphens.)

| 51714560133934 |

Charter School Status

Yes
○ No
Required only if the LEA is a charter school
Enter the four-digit charter number:

(Charter numbers can be located using the California School Directory.)

1801

LPSBG Contacts

LEA Primary LPSGB Contact (Enter the person who is the current Administrator for the grant.)				
First Name:	Jenell			
Last Name:	Sherman			
Title:	Executive Director			
Email Address:	jenell.sherman@feather	rivercharter.com		
Phone Number: (999-999-9999)	916-957-5781			
LEA Secondary (Backup) LPSGB Contact (Enter the person who is the current Administrator for the grant.)				
First Name:	Allie			
Last Name:	Suydam			
Title:	Assistant Director			
Email Address:	allie.suydam@sequoiagrove.org			
Phone Number: (999-999-9999)	9165263794			

Low-Performing Students Block Grant Plan

10/14/21, 9:19 AM

Feather River Charter School - Regular Scheduled Board Meeting - Agenda - Tuesday October 19, 2021 at 5:00 PM
Required Report Number Two for the Low-Performing Students Block Gran

Describe the implementation of the LPSBG plan, the strategies used, and whether those strategies increased the academic performance of the pupils targeted by the grant. (California Education Code Section 41570[f][1]-[2] found at https://bit.ly/2po9R9K)

Feather River Charter Schools LPSBG plan consisted of using a data driven decision making approach to identify the students who qualified for LPSBG to identify their specific areas of individualized support needs for their individualized learning plan. FRCS has implemented an online direct instruction platform that consists of four-to-six-week direct instruction, intervention courses for mathematics, reading, and writing, as well as study skills in an effort to afford our students with the critical thinking skills to be successful in their college and career pathways. Additionally, we offered three (3) separate, three (3) week cycles of study skills intervention which included direct instruction on test taking skills to support students who were performing below standards on our interim benchmark assessments.

FRCS also developed a Junior High Virtual Academy (JHVA) and High School Virtual Academy (HSVA) in the 2020-21 school year to support students. Both programs were developed to teach live online instruction providing standards aligned courses by credentialed teachers.

Our LCAP plan, Goal 1 aligns with our LPSBG plan as FRCS will continue to develop plans and utilize data to strengthen student achievement for all students. This strategy of implementing the utilization of schoolwide data not only benefited our targeted low performing students but schoolwide as well. FRCS students overall improved by 4.3 Distance from Standard Points (DFS) on the Academic Indicator English Language Arts for the most recent dashboard release. Another area of improvement overall over the two years (since the eligibility for LPSBG) was that our students who met or exceeded state standards on ELA increased by 7%. Due to the pandemic all state testing was suspended for the 2019-20 and 2020-21 school year. To proactively utilize data, we used our interim benchmark assessments which are aligned to the state standards to monitor our student's progress three times a year. Initially when we qualified for LPSBG we had 65 students who qualified and of those 65 students 75% have improved and have been exempt from qualifying for the grant. Though that is a great improvement, we are continuously striving to improve our students' academic achievement, meet state standards, and help support students based on their individualized learning needs while providing professional learning on the importance and impact of state testing.

Electronic Signature

By providing your electronic signature, you hereby certify, as the authorized representative of the LEA indicated in prompt number one, to the best of your knowledge and belief, this data is true, correct, and has been reported in accordance with applicable laws and regulations.

• • • • • • • • • • • • • • • • • • • •		
Electronic Signature: (Type your name.)	Kulpreet Pummay	
Job Title:	Data Analyst	
LEA Name:	Feather River Charter School	
LEA Street Address:	4305 South Meridian Rd.	
LEA City:	Meridian	
LEA Zip Code:	95957	
Work Telephone Number: (999-999-9999)	7607919445	
Work Email:	kulpreet.pummay@sequoiagrove.org	

Once you select the **Submit** button below, your survey responses will be sent to the California Department of Education and you will be redirected to the Low-Performing Students Block Grant Web page.

Reset Submit

Coversheet

Public Comment Policy

Section: VI. Governance

Item: B. Public Comment Policy

Purpose: Vote

Submitted by:

Related Material: Public Comments Policyfrcs.pdf

BACKGROUND:

The purpose of adopting the Public Comments Policy is to ensure compliance of the Brown Act regarding public comments. The proposed policy outlines public comment rules for:

- In-person and teleconferenced board meetings during COVID-19
- · Rules for emailing public comments
- Utilizing a translator to address the Board,
- · Disability-related procedures

RECOMMENDATION:

Recommended for Board approval.



Public Comments Policy

Feather River Charter School recognizes its legal responsibility to comply with the Open Meeting Lawsunder the Ralph M. Brown Act (California Government Code sections 54950, *et seq.*).

The purpose of the Feather River Charter School Governing Board adopting this Public Comments Policy isto do the following:

- 1. Outline the Public Comment Rules for All Board Meetings Held In-Person
- 2. Outline the Public Comment Rules for Board Meetings Held Via Teleconference during COVID-19
- 3. Outline the Public Comment Rules for Board Meetings Held with Some or All Board Members Participating Via Teleconference
- 4. Outline the Public Comment Rules for Members of the Public Who Wish to Email Their Public Comments to the Board to be Read at a Board Meeting.
- 5. Outline the Procedures for Members of the Public Utilizing a Translator to Address the Board
- 6. Outline the Procedures for Members of the Public In Need of a Disability-Related Modification or Accommodation, Including Auxiliary Aids or Services, to Participate in the Public Meeting.
- 1. Public Comment Rules for Meetings Held In-Person: Members of the public may address the Board on agenda or non-agenda items. Members of the public are to fill out the public comments card available at the entrance. Speakers may be called in the order that requests are received, or grouped by subject area. Public Comments are limited to 2 minutes each, with no more than 15 minutes per single topic so that as many people as possible may be heard. By law, the Board is allowed to take action only on items on the agenda. The Board may, at its discretion, refer a matter to staff or calendar the issue for future discussion.
- 2. Public Comment Rules for Meetings Held Via Teleconference During a Proclaimed State of Emergency in Accordance with Government Code section 54953: Members of the public may address the Board on agenda or non-agenda items through the teleconference platform, Zoom, during the public comment period. Zoom does not require the members of the public to have an account or login. Members of the public are to either utilize the chat option to communicate with the administrative team their desire to address the board or simply communicate orally their desire to address the board when the board asks for public comments. The board will keep public comment open for a reasonable amount of time to allow public members the opportunity to provide public comment, including time for members of the public to register, as needed, with a third-party website or online platform to participate. Speakers may be called in the order that requests are received. Public Comments are limited to 2 minutes each, with no more than 15 minutes per single topic so that as many people as possible may be heard. By law, the Board is allowed to take action only on items on the agenda. The Board may, at its discretion, refer a matter to staff or calendar the issue for future discussion.

- 3. Public Comment Rules for Meetings Held with Some or All Members Participating Via Teleconference: Members of the public may address the Board on agenda or non-agenda items at each teleconferenced location or through the teleconference platform, Zoom, during the public comment period. Zoom does not require the members of the public to have an account or login. When using Zoom, members of the public are to either utilize the chat option to communicate with the administrative team their desire to address the board or simply communicate orally their desire to address the board when the board asks for public comments. Members of the public at a teleconferenced location may let the board chair know of their desire to speak during public comment and wait until called by the board chair. Speakers may be called in the order that requests are received. Public Comments are limited to 2 minutes each, with no more than 15 minutes per single topic so that as many people as possible may be heard. By law, the Board is allowed to take action only on items on the agenda. The Board may, at its discretion, refer a matter to district staff or calendar the issue for future discussion.
- 4. Members of the Public Who Wish to Email Their Public Comments to the Board to be Read at a Board Meeting: Members of the public can send their public comments to the board email fresboard@sequoiagrove.org Public comments that are received via the Board email will be read in the order they are received at the board meeting after the members of the public that are present at the board meeting speak. Emails can be received in any language and will be translated prior to the Board meeting for presentation to the Board in English. Public comments via email are limited to 2 minutes each, with no more than 15 minutes per single topic. If a member of the public's public comments is not read at the meeting due to the time restrictions, the member of the public can request that their public comments be read at the next board meeting. The public comments via email will be read by a designated staff member. Public comments via email must be received by the board email no later than 1 business day before the board meeting.
- 5. **Members of the Public Utilizing a Translator to Address the Board:** If a member of the public utilizes a translator to address the board, those individuals are allotted 4 minutes each. If the board utilizes simultaneous translation equipment in a manner that allows the board to hear the translated public testimony simultaneously, those individuals are allotted 2 minutes each. By law, the Board is allowed to take action only on items on the agenda. The Board may, at its discretion, refer a matter to school staff or calendar the issue for future discussion.
- 6. Members of the Public in Need of a Disability-Related Modification or Accommodation, Including Auxiliary Aids or Services, to Participate in the Public Meeting: Feather River Charter School Governing Board encourages those with disabilities to participate fully in the public meeting process. If someone needs a disability-related modification or accommodation, includingauxiliary aids or services, to participate in the public meeting or to access the board meeting agenda, please contact the Governing Board Office at 530.927.5137 at least 48 hours before the scheduled board meeting so that we may make every reasonable effort to accommodate you. (Government Code § 54954.2; Americans with Disabilities Act of 1990, § 202 (42 U.S.C. § 12132))