

Feather River Charter School

Regular Scheduled Board Meeting

Date and Time Tuesday October 19, 2021 at 5:00 PM PDT

Location

Join Zoom Meeting https://sequoiagrove-org.zoom.us/j/4075258260

Meeting ID: 407 525 8260 One tap mobile +14086380968,,4075258260# US (San Jose) +16699006833,,4075258260# US (San Jose)

Dial by your location

- +1 408 638 0968 US (San Jose)
- +1 669 900 6833 US (San Jose)
- +1 253 215 8782 US (Tacoma)
- +1 346 248 7799 US (Houston)
- +1 301 715 8592 US (Washington DC)
- +1 312 626 6799 US (Chicago)
- +1 646 876 9923 US (New York)

Meeting ID: 407 525 8260

Find your local number: <u>https://sequoiagrove-org.zoom.us/u/kcv9bkellW</u>

Agenda

		Purpose	Presenter	Time
I.	Opening Items			5:00 PM
	A. Record Attendance		David Brockmyer	1 m
	B. AB 361 Report of Findings	Vote	David Brockmyer	2 m
	C. Call the Meeting to Order		David Brockmyer	1 m
	D. Approval of the Agenda	Vote	David Brockmyer	1 m
	E. Approve Minutes	Approve Minutes	David Brockmyer	1 m
	Approve minutes for Regular Scheduled Boa	rd Meeting on Sep	tember 14, 2021	
	F. Approve Minutes	Approve Minutes	David Brockmyer	1 m
	Approve minutes for Special Board Meeting of	on October 12, 202	1	
	G. Public Comments			2 m
	H. Executive Director's Report		Jenell Sherman	25 m
II.	Finances			5:34 PM
	A. September Financials	Vote	James Surmeian	10 m
III.	Finances			5:44 PM
	A. ESSER III Funding	Vote	Jenell Sherman	5 m
	B. Salary Schedule with Nurse Salary	Vote	Jenell Sherman	5 m
IV.	Operations			5:54 PM
	A. COVID-19 Schoolwide Health and Safety Pol Revised	licy Vote	Jenell Sherman	10 m
V.	Academic Excellence			6:04 PM
	A. Low Performing Student Block Grant	FYI	Jenell Sherman	5 m
VI.	Governance			6:09 PM

			Purpose	Presenter	Time
	Α.	Discussion and Potential Action on the Brown Act Training for the 2021-2022 School Year	Vote	Jenell Sherman	5 m
		The Feather River Board Members will be doing the 2022 school year during the Winship Community 3 at 6:00 pm. The Winship Community School Boar and any Feather River Board Meeting attendees of watch the training.	School Board Me d meeting is on t	eeting which starts the same Zoom link	
	В.	Public Comment Policy	Vote	Jenell Sherman	5 m
VII.	Clo	sing Items			6:19 PM
	Α.	Board of Director's Comments & Requests	Discuss		2 m
	В.	Announcement of Next Regular Scheduled Board Meeting	Vote	David Brockmyer	1 m
		The Next Regular Scheduled Board Meeting is No	ovember 16, 202	1 at 5:00 PM.	
	C.	Adjourn Meeting	Vote	Dave Brockmyer	1 m

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Note: The Governing Board encourages those with disabilities to participate fully in the public meeting process. If you need a disability-related modification or accommodation, including auxiliary aids or services, to participate in the public meeting, please contact the Governing Board Office at (530) 927-5137 at least 48 hours before the scheduled board meeting so every reasonable effort can be made to accommodate you. (Government Code § 54954.2; Americans with Disabilities Act of 1990, § 202 (42 U.S.C. § 12132)).

Coversheet

AB 361 Report of Findings

Section:	I. Opening Items
Item:	B. AB 361 Report of Findings
Purpose:	Vote
Submitted by:	

BACKGROUND:

AB 361 provides that if a state of emergency remains in place, a local agency must make the following findings by majority vote every 30 days, in order to continue using the bill's exemption to the Brown Act teleconferencing rules:

(A) The legislative body has reconsidered the circumstances of the emergency; and

(B) Either of the following circumstances exists:

- 1. the state of emergency continues to directly impact the ability of board members to meet safely in person, or
- 2. State or local officials continue to impose or recommend social distancing measures.

Charter school boards are required to vote every 30 days to make the required findings regarding the continuing emergency and vote to continue using the law's exemptions.

RECOMMENDATION:

The School Board has met the finding that a state of emergency continues to directly impact the ability of the members to meet safely in person. Motion to continue the School Board meetings virtually pursuant to AB 361.

Coversheet

Approve Minutes

Section: Item: Purpose: Submitted by: Related Material: I. Opening Items E. Approve Minutes Approve Minutes

Minutes for Regular Scheduled Board Meeting on September 14, 2021



Feather River Charter School

Minutes

Regular Scheduled Board Meeting

Date and Time Tuesday September 14, 2021 at 4:30 PM

Location Join Zoom Meeting https://sequoiagrove-org.zoom.us/j/88074645858

Meeting ID: 880 7464 5858 One tap mobile +14086380968,,88074645858# US (San Jose) +16699006833,,88074645858# US (San Jose)

Zoom Link: https://zoom.us/j/96568347400

Meeting ID: 965 6834 7400 Join by Phone: (669) 900-6833

Directors Present David Brockmyer (remote), Juina Carter (remote), Nick Wavrin (remote)

Directors Absent None

Guests Present

Darcy Belleza (remote), Dawn Carl (remote), Jenell Sherman (remote), Julie Haycock-Cavender (remote), Katie Royer (remote)

I. Opening Items

A. Record Attendance

B. Call the Meeting to Order

David Brockmyer called a meeting of the board of directors of Feather River Charter School to order on Tuesday Sep 14, 2021 at 4:52 PM.

C. Approval of the Agenda

David Brockmyer made a motion to approve the Agenda. Nick Wavrin seconded the motion. The board **VOTED** unanimously to approve the motion.

D. Public Comments

No public comments.

E. Approve Minutes

David Brockmyer made a motion to approve the minutes from Regular Scheduled Board Meeting on 06-15-21.

Juina Carter seconded the motion.

The board **VOTED** unanimously to approve the motion.

F. Approve Minutes

David Brockmyer made a motion to approve the minutes from Special Board Meeting on 08-04-21.

Nick Wavrin seconded the motion.

The board VOTED unanimously to approve the motion.

Roll Call

David Brockmyer Aye Juina Carter Abstain Nick Wavrin Aye

G. Approve Minutes

David Brockmyer made a motion to approve the minutes from Special Board Meeting on 09-07-21.

Nick Wavrin seconded the motion.

The board **VOTED** to approve the motion.

Roll CallNick WavrinAyeDavid BrockmyerAyeJuina CarterAbstain

H. Executive Director's Report

Jenell Sherman presented the Executive Director's Report.

- Students went back to school on August 16, 2021
- Adventure Academy for TK-8th grades has launched
- Synchronous and Live offerings required to satisfy AB130
- CA Cadet Corps- leadership opportunity for grades 7-12
- High School Programs-Concurrent and Dual enrollment with Yuba College, Career Technology Education
- Assessment Update with Kristie Nicosia
- Current enrollment is 1797
- Ordering Update
- Community Partner (formerly called vendors) onboarding
- COVID-19 Updates for Staff

II. Finance

A. July - August Financials

Juina Carter made a motion to approve the July - August Financials. David Brockmyer seconded the motion. Darlington Ahaiwe presented the July - August Financials. The board **VOTED** unanimously to approve the motion.

B. ESSER III Funding

Darcy Belleza presented the ESSER III Funding update.

C. Carryover of Sick Time

David Brockmyer made a motion to approve the Carryover of Sick Time Policy. Nick Wavrin seconded the motion. Jenell Sherman presented the Carryover of Sick Time Policy. The board **VOTED** unanimously to approve the motion.

III. Operations

A. Teacher Evaluations

Nick Wavrin made a motion to approve the Teacher Evaluation Policy. Juina Carter seconded the motion.

Jenell Sherman presented the Teacher Evaluation Policy. The board **VOTED** unanimously to approve the motion.

B. Teacher Contract

David Brockmyer made a motion to approve the Teacher Contract. Nick Wavrin seconded the motion. Jenell Sherman presented the Teacher Contract. The board **VOTED** unanimously to approve the motion.

C. Over 5 Students Supplemental Contract

David Brockmyer made a motion to approve the Over 5 Students Supplemental Contract. Nick Wavrin seconded the motion. Jenell Sherman presented the Over 5 Student Supplemental Contract. The board **VOTED** unanimously to approve the motion.

IV. Academic Excellence

A. Sutter Buttes Learning Hub

Jenell Sherman presented the Sutter Buttes Learning Hub.

V. Governance

A. Governing Board Executive Order

Jenell Sherman presented the Governing Board Executive Order. Governing Board discussed of upcoming Legislation- AB361.

B. Governing Board Vacancy

David Brockmyer made a motion to create a working group for the purpose of filling Governing Board Vacancy in conjunction with Board Travel Stipend. Nick Wavrin seconded the motion. Discussion on potential candidate interview for week of September 20th.

The board **VOTED** unanimously to approve the motion.

C. Discussion and Potential Action to Change Regular Scheduled Board Meeting Start Time

David Brockmyer made a motion to to adjust the Regular Scheduled Board Meeting start time to 5:30 PM.

Juina Carter seconded the motion.

Regularly Scheduled Board Meeting start time adjusted due to 5:30 PM to accommodate Governing Board members' schedules with the expiration of Executive Order 29-20. The board **VOTED** unanimously to approve the motion.

D. Discussion and Potential Action of Board Member Stipend

Discussion on potential increase in Board Travel Stipend. Current stipend is \$100.00.

E. Upcoming Compliance Items

Jenell Sherman presented the Upcoming Compliance Items.

VI. Closing Items

A. Board of Director's Comments & Requests

No comments or request.

B. Announcement of Next Regular Scheduled Board Meeting

Dave Brockmyer announced the Next Regular Scheduled Board Meeting is October 19, 2021 at 5:30 PM.

C. Adjourn Meeting

David Brockmyer made a motion to adjourn the meeting. Nick Wavrin seconded the motion. The board **VOTED** unanimously to approve the motion.

There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 6:32 PM.

Respectfully Submitted, David Brockmyer

Prepared by: Katie Royer

Noted by:

Board Secretary

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Coversheet

Approve Minutes

Section:I. Opening ItemsItem:F. Approve MinutesPurpose:Approve MinutesSubmitted by:Minutes for Special

Minutes for Special Board Meeting on October 12, 2021



Feather River Charter School

Minutes

Special Board Meeting

Date and Time Tuesday October 12, 2021 at 5:00 PM

Location Join Zoom meeting: https://sequoiagrove-org.zoom.us/j/4075258260

Directors Present David Brockmyer (remote), James Clark (remote), Juina Carter (remote), Nick Wavrin (remote)

Directors Absent None

Guests Present Darcy Belleza (remote), Dawn Carl (remote), Jenell Sherman (remote), Julie Haycock-Cavender (remote), Katie Royer (remote)

I. Opening Items

A. Record Attendance

B. Call the Meeting to Order

David Brockmyer called a meeting of the board of directors of Feather River Charter School to order on Tuesday Oct 12, 2021 at 5:02 PM.

C.

Approval of the Agenda

David Brockmyer made a motion to approve the Agenda. Juina Carter seconded the motion. The board **VOTED** unanimously to approve the motion.

Roll Call

David Brockmyer	Aye
Juina Carter	Aye
Nick Wavrin	Aye
James Clark	Abstain

D. Public Comments

No public comments.

II. Operations

A. COVID-19 Testing Policy

David Brockmyer made a motion to approve the COVID-19 Testing Policy. Nick Wavrin seconded the motion. Jenell Sherman presented the COVID-19 Testing Policy. The board **VOTED** unanimously to approve the motion.

Roll CallJuina CarterAyeDavid BrockmyerAyeNick WavrinAyeJames ClarkAbstain

B. COVID-19 Schoolwide Health and Safety Plan

David Brockmyer made a motion to approve the COVID-19 Schoolwide Health and Safety Plan with the caveat that staff and Governing Board will revisit the symptom screening section before next regular scheduled board meeting. Juina Carter seconded the motion.

Jenell Sherman presented the COVID-19 Schoolwide Health and Safety Plan.

Staff will bring the Policy back to the Governing Board next week if possible, after revisiting symptom screening section.

The board **VOTED** unanimously to approve the motion.

C. Uniform Complaint Policy and Procedures

David Brockmyer made a motion to approve the Uniform Complaint Policy and Procedures.

Juina Carter seconded the motion.

Jenell Sherman presented the Uniform Complaint Policy and Procedures.

Board would like an FYI at the next regular schedule board meeting of the process of how a complaint comes into the school.

The board **VOTED** unanimously to approve the motion.

Roll Call

David Brockmyer Aye Juina Carter Aye Nick Wavrin Aye James Clark Abstain

III. Governance

A. Governing Board Member Nomination: James Clark

David Brockmyer made a motion to approve the nomination of James Clark as new Feather River board member.

Nick Wavrin seconded the motion.

The board **VOTED** unanimously to approve the motion.

Roll Call

Nick Wavrin Aye Juina Carter Aye David Brockmyer Aye James Clark Abstain

B. Resolution Regarding AB361

David Brockmyer made a motion to approve the Resolution Regarding AB361. Nick Wavrin seconded the motion. Darcy Belleza presented a slideshow of the Teleconferencing Rules during COVID-19 to

stay compliant with the Brown Act.

The board **VOTED** unanimously to approve the motion.

C. Discussion and Potential Action to Change Regular Scheduled Board Meeting Start Time

David Brockmyer made a motion to approve the change of the start time of the Regular Scheduled Board Meeting to 5:00 PM. Nick Wavrin seconded the motion.

The board **VOTED** unanimously to approve the motion.

IV. Closing Items

A. Board of Director's Comments & Requests

Jenell Sherman announce the legal recommendation that Brown Act Training should be done publicly. Staff added Brown Act Training with Jennifer McQuarrie to the next Regular Scheduled Meeting on October 19, 2021 at 5:00 PM.

B. Announcement of Next Regular Scheduled Board Meeting

David Brockmyer announced the Next Regular Scheduled Board Meeting is on October 19, 2021 at 5:00 PM.

C. Adjourn Meeting

David Brockmyer made a motion to adjourn the board meeting. Juina Carter seconded the motion. The board **VOTED** unanimously to approve the motion. There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 5:52 PM.

Respectfully Submitted, David Brockmyer

Prepared by: Katie Royer

Noted by:

Board Secretary

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Coversheet

Executive Director's Report

Section:I. Opening ItemsItem:H. Executive Director's ReportPurpose:FYISubmitted by:Feather River October ED Report 2021_Main.pdf

Feather River Charter School - Regular Scheduled Board Meeting - Agenda - Tuesday October 19, 2021 at 5:00 PM

REGULAR BOARD MEETING



October 2021

02.





04. Community

01.

Enrollment

CSO Updates

05.

06. Uniform **Complaint Process**

ENROLLMENT



Enrollment Update from Principal Feather River Charter School

Current Enrollment by County/Gradelevel as of 10/11/21

Grade	Butte	Colusa	Placer	Sacramento	Sutter	Yolo	Yuba	Totals
ТК	0	0	19	13	0	7	4	43
KN	2	0	57	69	3	15	8	154
1	1	0	52	76	5	13	12	159
2	0	0	57	88	3	10	13	171
3	1	0	55	65	1	10	12	144
4	2	0	51	83	5	13	8	162
5	1	0	45	61	4	16	14	141
6	0	1	55	81	6	8	2	153
7	0	0	54	66	0	8	9	137
8	1	0	60	73	3	17	9	163
9	0	0	33	58	6	14	6	117
10	1	0	33	54	3	14	9	114
11	0	1	30	43	4	4	7	89
12	1	2	17	26	4	7	4	61
Curent Total	10	4	618	856	47	156	117	1808

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Updates from our Enrichment Team

- LESS THAN 500 ORDERS IN THE QUEUE ACROSS ALL 4 SCHOOLS
- AMAZON PUNCHOUT HAS GONE LIVE
- LIBRARY SYSTEM IS UP AND RUNNING
- ALL VCI ARE BEING PROCESSED WITHIN TWO DAYS
- STUDENTS ENROLLING BETWEEN 11/15 - 11/30 WILL RECEIVE A PRORATED FUNDS DROP UNTIL 12/1

ADVENTURE ACADEMY Updates

Session 1 included five classes.

All classes were offered virtually and held twice a week. Classes featured during the first session included:

- Your Delightful Decimals (5th/6th)
- Write Your World (5th/6th)
- Eat Your History
 - (5th/6th)
- Explore Your Constitution (7th/8th)
- Think About It (3rd/4th)

Session 1	Number of Students
Clarksville	29
Feather River	46
Lakeview	7
Winship	5
Total	87

ADVENTURE ACADEMYUpdates

Session 2 includes 19 classes

Classes were offered both virtually and in person as we introduced our new Field Academy Increased grade level spans and had classes for students in TK - 8th grades.

Session 2	Number of Students
Clarksville	60
Feather River	114
Lakeview	43
Winship	14
Total	231



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Session 2 started Monday!



Wonderful Classes Offered by our HSTs!

Batty About Bats Write Your World Intro to German Eat Your History Fun with Fractions Creepy Creatures What's the Point? Fun & Fabulous Fall Balancing Your Budget Bridge to Middle School Writing Pet Zoology Think About It Sight Words (F)



JHVA Updates

Courses for the fall session of Junior High Virtual Academy (JHVA) include 7th & 8th Grade Language Arts and Math, Physical Science, Life Science, and Study Skills.

	Number of Students
Clarksville	56
Feather River	80
Lakeview	27
Winship	9
Total	172







SEQUOIA GROVE SCHOOLS Induction Ceremony 10/11



National Jr. Honor Society

- 10 returning members
- Inducted 11 new members



National Honor Society

- 4 returning members
- Inducted 9 new members

Thank you, Advisors!

Danielle Baumunk & Sara Infante ALSO REPRESENTING CLARKSVILLE CHARTER SCHOOL

April Winn LAKE VIEW CHARTER SCHOOL

Audra Koopmans FEATHER RIVER CHARTER SCHOOL



SPECIAL EDUCATION

The special education department has been supporting a record number of special education students as well as special education assessments this school year. Everyone is doing an incredible job supporting our students and keeping all of our charter schools within compliance

SPED Students

Total Students	432
Mild/Mod Students	330
Mod/Severe Students	50
SDC Students	29
Total Virtual Student	344
Total In-Person	19

Current Special Education Assessments 80 Current 504 Assessments 19 Total Completed Assessments 13

STUDENT SUPPORT

- Our academic intervention team offers live Tier 1 interventions to support Mathematics, an area of need identified by the charter wide 2020-2021 STAR assessments.
- The intervention team also offers Tier 2 interventions for more focused and intensive support. During our first cycle the team focused on Mathematics. For cycle 2 and beyond our team is supporting: Reading, Writing, and Mathematics in response to student need and schoolwide data.

Tier 1 Cycle	1 Tier 2 Cy	rcle 1 Tier 1 Cycle 2 Ups	Sign Tier 2 Cycle 2 Sign-Ups
36 student	s 19 Stude	ents 28 Studen	ts 39 Students

STUDENT SUPPORT

- Our School Counselor is offering a tiered approach to Social Emotional Learning.
- Students have signed up for Tier 1 SEL programming through Ever-Fi and Centervention.
- There are also offerings for Tier 2 (small group counseling/SEL courses) and Tier 3 (1:1 counseling).

Tier 1 SEL Programs	Group Counseling	1:1 Counseling
9 Students	16 Students	3 Students

SST Process	504 Meetings Held
27 Students	12 Students



CLUBS Here is a sampling of the clubs currently available to our students:

Sequoia Grove Clubs Session 2

<u>Click Here</u> to review our Club Guidelines

Monday	Tuesday	Wednesday	Thursday	Friday
Oct 18 Soccer Club 10:00 - 10:45 - Elk Grove Marvel Fan Club 1:30 - 2:15 - Virtual Board Game Club 2:00 - 2:45 - El Dorado Hills	Oct 19 Go With the Floga 10:00 - 10:45 am - Lincoln Art Club 11:30 - 12:15 pm -Virtual <u>Tag Club</u> 2:00 - 2:45 pm - El Dorado Hills	Oct 20 Fall Drawing Club 10:00 - 10:45 am - Virtual Life Science Club 2:00 - 3:00 - Orangevale	Oct 21 Auburn Hiking Club 9:30 - 10:30 am - Auburn Let's Make Paper Airplanes 9:30 - 10:15 am - Virtual	Oct 22 Butte County Hiking Club 9:00 - 10:00 am - Chico Harry Potter Club 1:00 - 1:45 pm - Virtual Dungeons & Dragons 1:30 - 2:15pm - Virtual
Oct 25 Soccer Club 10:00 - 10:45 - Elk Grove Marvel Fan Club 1:30 - 2:15 - Virtual Board Game Club 2:00 - 2:45 - El Dorado Hills	Oct 26	Oct 27 Fall Drawing Club 10:00 - 10:45 am - Virtual Life Science Club 2:00 - 3:00 - Orangevale	Oct 28 Auburn Hiking Club 9:30 - 10:30 am - Auburn Let's Make Paper Airplanes 9:30 - 10:15 am - Virtual	Oct 29 Butte County Hiking Club 9:00 - 10:00 am - Chico Harry Potter Club 1:00 - 1:45 pm - Virtual Dungeons & Dragons 1:30 - 2:15pm - Virtual

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Getting out and about....



We have park days happening every week in all areas!

FIELD TRIPS - watch for our new field trip ordering system coming soon! Feather River Charter School - Regular Scheduled Board Meeting - Agenda - Tuesday October 19, 2021 at 5:00 PM

Sequoia Grove Charter Alliance Fall Update 2021



Hopes and dreams...

2018 - Conversations about independence from a CMO

"Family of schools" "Choice" "Independence"

2020 - The CSO concept

An independent service organization directed by the schools through a membership driven Board.



Off to the Races... Spring 2021

Accomplishments...

Formation of the legal entity Board formation Staff hiring Systems development Develop tech services and begin roll out of platforms, services, hardware Securing facilities

... before actually existing!

Our theme for Spring 2021... building relationships.



What we provide...

- Enrollment
- Records
- Accountability & Compliance
- Tech Services
- Procurement (ordering)
- Mobile Lending Library
- Field Trips/Events support
- Community Partners (vendors)
- Business Services
- HR
- Insurance
- Facilities




This Fall...key accomplishments!

- Enrollment
 - Getting families to the door....
 - A fair and open process
- MA Review
 - All 4000 MA's in a 30 day window... kinda.
 - ...and it all came down to September 16
- Records
 - Inbound/ Outbound = 20-30 minutes
 - Out: ~400 In: ~1400
- Facilities Open and available for Teachers!

Sequoia North, Sequoia South, Clarksville Lending Library

3 conference roomsSeveral Collaborative working spaces2 Lg Training rooms/spacesAudio and video studios12 "Hoteling" spaces



Finances

Budget vs. Actuals Analysis

	Actual	Budget	\$ Remaining	% Remaining
Revenue				
Shared Services Agreement	\$ 932,008	\$ 3,655,590	\$ 2,723,582	74.5 %
Miscellaneous Revenue	\$ 1,004	\$ 1,004	\$ O	0 %
Total Revenue	\$ 933,012	\$ 3,656,594	\$ 2,723,582	74.5 %
Expenditures				
Employee Salaries	\$ 411,502	\$ 2,109,912	\$ 1,698,410	80 %
Taxes & Benefits	\$ 144,970	\$ 571,182	\$ 426,212	75 %
General Office Expenses	\$ 187,615	\$ 232,870	\$ 45,255	20 %
Conferences & PD	\$ 581	\$ 20,000	\$ 19,419	97 %
Vehicles & Fleet	\$ 74	\$ 15,260	\$ 15,186	99 %
Facility Costs	\$ 70,189	\$ 258,966	\$ 188,777	73%
Consulting Services	\$ 37,056	\$ 135,900	\$ 98,844	73 %
IT Support	\$ 95,500	\$ 293,500	\$ 198,000	67%
Community Engagement	\$1,000	\$ 17,000	\$ 16,000	95%
Total Expenses	\$ 949,072	\$ 3,654,590	\$ 2,705,518	74%
Net Revenue	\$ -16,060	\$ 2,004		



Sequoia Grove Charter Alliance – Budget Comparison

7-1-2021 Projection

10-1-2021 Projection

Total Revenues: \$3,728,038 Total Expenditures: \$3,611,360



Total Revenues: \$3,656,590 Total Expenditures: \$3,654,590



Delta

- Increased Tech costs: 2800 students increased to 4300 = +\$7,000/ mo
- Decreased income due to slower enrollment: \$6,000/mo
- Startup tech costs: Additional staff and increased equipment costs = +\$35,000
- Liability Insurance: +\$10,000



Feather River Charter School - Regular Scheduled Board Meeting - Agenda - Tuesday October 19, 2021 at 5:00 PM





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What's next?

- Evaluating our current support levels for year 1
- Professional Development / Cross-training of CSO staff
- Exploring efficiencies for future years
- Expanding technology capacity automation
- Ensuring appropriate staffing to meet the school's needs in future years



Feather River Charter School - Regular Scheduled Board Meeting - Agenda - Tuesday October 19, 2021 at 5:00 PM

Thank you for your support!





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FOLLOW UP ON COMPLAINT PROCESS

Two types of complaints....

1.Charter School Complaint form on School's Websites

California Education Code (EC) Section 47605(d)(4) allows a parent or guardian to submit a complaint to the charter school authorizer when a charter school discourages a pupil's enrollment, requires records before enrollment, or encourages a pupil to disenroll.

Please identify the basis for this complaint below, with specific facts, which support your complaint Basis of complaint (check all that apply):

- Pupil was discouraged from enrolling or seeking to enroll in the charter school.
- Records were requested to be submitted to the charter school before enrollment.
- Pupil was encouraged to disenroll from the charter school or transfer to another school.

Complaint is filed with the authorizer of the charter school listed on the preceding page electronically or in hard copy.

UNIFORM COMPLAINT PROCESS



2. Uniform Complaint Procedure found under Community Relations on School Website covers specific categories as the charter school complies with applicable federal and state laws and regulations.

Examples under the UCP include, but are **not limited to:**

- Complaints alleging unlawful discrimination, harassment, intimidation or bullying against any protected group on the basis of the actual or perceived characteristics of age, ancestry, color, mental disability, physical disability, ethnic group identification
- Complaints alleging a violation of state or federal law or regulation governing the following programs:

 Accommodations for Pregnant, Parenting or Lactating Students;
 Adult Education;
 Career Technical and Technical Training;
 Child Care and Development Programs;
- Complaints alleging that a student enrolled in a public school was required to pay a pupil fee for participation in an educational activity
- Complaints alleging noncompliance with the requirements governing the Local Control Funding Formula ("LCFF") or LCAP under Education Code sections 47606.5 and 47607.3, as applicable

The complaint shall be presented to the compliance officer or designee who shall maintain a log of complaints received. UCP Process will be followed, including an investigation.

Thank you!

We truly appreciate your support of our schools!

Coversheet

September Financials

Section: Item: Purpose: Submitted by: Related Material: II. Finances A. September Financials Vote

Feather River September Financials.pdf



Monthly Financial Presentation – September 2021

FEATHER RIVER – September Highlights

- Year-end revenue projections decreased by 1%. (Decreased enrollment projections)
- Year-end expense projections decreased by 2%. (Decreased student allotment)
- Year-end surplus projected at \$1.099M (Budget; \$682k).
- Senate Bill 740 Requirements:
 - 40/80 Expense Ratio
 - 25:1 Pupil-Teacher ratio

Cert.	Instr.
45.4%	80.3%
1,098,232	55,375

Pupil:Teac	her Ratio	
20.97	:1	



Attendance & Data Metrics

Enrollm	ent & Per	Pupil Data	
	<u>Actual</u>	<u>Forecast</u>	<u>Budget</u>
Average Enrollment	n/a	1778	1841
ADA	n/a	1742	1804
Attendance Rate	n/a	98.0%	98.0%
Unduplicated %	43.2%	43.0%	43.2%
Revenue per ADA		\$11,680	\$11,464
Expenses per ADA		\$11,049	\$11,086



FEATHER RIVER - Revenue

Revenue variance consistent with September enrollment adjustment.

	Year-to-Date							Annual/Full Year					
	Actual			Budget F		Fav/(Unf)			Forecast		Budget	F	av/(Unf)
Revenue													
State Aid-Rev Limit	\$	1,104,150	\$	1,094,299	\$	9,851		\$	16,916,099	\$	17,629,743	\$	(713,644)
Federal Revenue		82,757	-	53 <i>,</i> 818		28,939			889,662		824,626		65,036
Other State Revenue		408,831		66,879		341,952			2,542,952		2,223,453		319,498
Other Local Revenue		892	_			892			892		-		892
Total Revenue	<u>\$</u>	1,596,630	\$	1,214,997	\$	381,633		\$	20,349,605	\$	20,677,823	\$	(328,218)



FEATHER RIVER - Expenses

September expenditures below budget as enrollment and staff on-boarding continues.

		Year-to-Date		A	nnual/Full Yea	r
	Actual	Budget	Fav/(Unf)	Forecast	Budget	Fav/(Unf)
Expenses						
Certificated Salaries	\$ 1,667,426	\$ 1,681,362	\$ 13,936	\$ 6,745,902	\$ 6,880,789	\$ 134,887
Classified Salaries	73,653	90,202	16,549	344,259	360,808	16,549
Benefits	524,971	513,418	(11,553)	2,046,464	2,107,888	61,424
Books and Supplies	650,290	721,077	70,787	3,450,573	3,537,372	86,799
Subagreement Services	487,380	942,882	455,503	3,994,701	4,199,211	204,510
Operations	46,740	57,200	10,460	208,890	228,800	19,910
Facilities	-	12,550	12,550	50,075	50,200	125
Professional Services	359,095	416,225	57,130	2,002,863	2,111,712	108,849
Depreciation	718	400	(318)	718	1,600	882
Interest	70,962	119,311	48,349	406,071	516,555	110,484
Total Expenses	<u>\$ 3,881,234</u>	\$ 4,554,627	<u>\$ 673,393</u>	<u>\$ 19,250,515</u>	<u>\$ 19,994,934</u>	<u>\$ 744,419</u>



FEATHER RIVER - Fund Balance

Increase to projected surplus consistent with lower expenditures (timing).

		Year-to-Date					Annual/Full Year							
	Actual	Budget	Fav/(Unf)			Forecast		Budget	Fa	av/(Unf)				
Total Surplus(Deficit)	\$ (2,284,604)	\$ (3,339,630)	\$ 1,055,026		\$	1,099,090	\$	682,889	\$	416,201				
Beginning Fund Balance	(720,215)	(720,215)				(720,215)		(720,215)						
Ending Fund Balance	<u>\$ (3,004,819)</u>	<u>\$ (4,059,845)</u>			<u>\$</u>	<u>378,875</u>	<u>\$</u>	(37,326)						
As a % of Annual Expenses	-15.6%	-20.3%				2.0%		-0.2%						



FEATHER RIVER - Cash Balance

- No concerns in cash flow projections.
- Year-end cash balance projected at \$897.5k.





FEATHER RIVER - Appendix

- Monthly Cash Flow / Forecast 21-22
- Budget vs. Actual September
- Statement of Financial Position September
- Statement of Cash Flows September
- Check Register
- AP Aging
- Due-To/Due-From Balance



Accounts Payable Aging

Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
						Due	Due	Past Due	
Owings Martial Arts	2021-0921	9/14/2020	10/14/2020	\$-	\$-	\$-	\$-	\$ 125.00	\$ 125.00
Joanna Abundiz	736086	11/19/2020	12/19/2020	-	-	-	(1,001.45)	-	(1,001.45
Sequoia Grove Charter Alliance	6141	5/24/2021	5/24/2021	1,350.00	-	-	-	-	1,350.00
Provenance	5016	5/13/2021	6/14/2021	82,126.36	-	-	-	-	82,126.36
Sequoia Grove Charter Alliance	6155	6/25/2021	6/25/2021	2,133.93	-	-	-	-	2,133.93
Little Passports	116230535	5/31/2021	6/30/2021	167.77	-	-	-	-	167.77
Sequoia Grove Charter Alliance	6144	7/27/2021	7/27/2021	252.00	-	-	-	-	252.00
Sequoia Grove Charter Alliance	6034	8/2/2021	8/2/2021	869.40	-	-	-	-	869.40
Little Passports	116710094	7/15/2021	8/14/2021	135.44	-	-	-	-	135.44
Little Passports	116710096	7/15/2021	8/14/2021	135.44	-	-	-	-	135.44
Rainbow Resource Center	3441003	7/16/2021	8/15/2021	143.64	-	-	-	-	143.64
Rainbow Resource Center	3440740	7/16/2021	8/15/2021	27.97	-	-	-	-	27.97
Rainbow Resource Center	3440781	7/16/2021	8/15/2021	66.31	-	-	-	-	66.31
CharterSafe	36208	8/18/2021	8/18/2021	7,775.54	-	-	-	-	7,775.54
Sequoia Grove Charter Alliance	6107	8/26/2021	8/26/2021	3,360.00	-	-	-	-	3,360.00
BookShark	31147440	7/28/2021	8/27/2021	194.23	-	-	-	-	194.23
Singapore Math Inc.	427606	7/29/2021	8/28/2021	60.06	-	-	-	-	60.06
Singapore Math Inc.	427626	7/29/2021	8/28/2021	86.87	-	-	-	-	86.87
Singapore Math Inc.	427649	7/29/2021	8/28/2021	66.80	-	-	-	-	66.80
Sequoia Grove Charter Alliance	6152	8/31/2021	8/31/2021	1,017.66	-	-	-	-	1,017.66
BookShark	31151648	8/6/2021	9/5/2021	134.45	-	-	-	-	134.45
BookShark	31151663	8/6/2021	9/5/2021	884.56	-	-	-	-	884.56
Equine Unlimited Inc.	0191	9/6/2021	9/6/2021	200.00	-	-	-	-	200.00
Amazon Capital Services	1W7X-QYHF-14L4	9/7/2021	9/7/2021	(10.24)	-	-	-	-	(10.24
BookShark	31152103	8/9/2021	9/8/2021	580.59	-	-	-	-	580.59
BookShark	31152149	8/9/2021	9/8/2021	653.14	-	-	-	-	653.14
BookShark	31152105	8/9/2021	9/8/2021	574.86	-	-	-	-	574.86
BookShark	31152713	8/10/2021	9/9/2021	194.82	-	-	-	-	194.82
Procopio, Cory, Hargreaves & Savito		9/9/2021	9/9/2021	553.50	-	-	-	-	553.50
BookShark	31153498	8/11/2021	9/10/2021	849.42	-	-	-	-	849.42
Roseville Community School	6514	9/13/2021	9/13/2021	290.00	-	-	-	-	290.00
Roseville Community School	6516	9/13/2021	9/13/2021	1,360.00	-	-	-	-	1,360.00
Jennifer McQuarrie	3219	9/13/2021	9/13/2021	183.33	-	-	-	-	183.33
Roseville Community School	6515	9/13/2021	9/13/2021	840.00	-	-	-	-	840.00
Sequoia Grove Charter Alliance	6111	9/14/2021	9/14/2021	6,008.07	-	-	-	-	6,008.07
Tessa White	0617	9/14/2021	9/14/2021	1,502.00					1,502.00
Sequoia Grove Charter Alliance	UPS1004	9/14/2021	9/14/2021	794.61					794.62
Sequoia Grove Charter Alliance	6125	9/15/2021	9/15/2021	27,014.93					27,014.93
Sequoia Grove Charter Alliance	6129	9/15/2021	9/15/2021	611.56					611.5
Roseville Community School	6519	9/15/2021	9/15/2021	1,360.00					1,360.00
CB Music	21-50235	9/16/2021	9/16/2021	1,601.50	-	-	_	-	1,601.50
Sequoia Grove Charter Alliance	6122	9/16/2021	9/16/2021	5,402.99	-	-	-	-	5,402.99
•	BROC091621	9/16/2021	9/16/2021	300.00	-	-	-	-	300.00
David Brockmyer	CART091621	9/16/2021 9/16/2021	9/16/2021	300.00	-	-	-	-	300.00
Juina Carter					-	-	-	-	
Nick Wavrin	WAVR091621	9/16/2021	9/16/2021	300.00	-	-	-	-	300.00
BookShark	31156239	8/18/2021	9/17/2021	34.39	-	-	-	-	34.39
BookShark	31156244	8/18/2021	9/17/2021	34.39	-	-	-	-	34.39

Accounts Payable Aging

Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past	61 - 90 Days Past	Over 90 Days	Total
					•	Due	Due	Past Due	
BookShark	31157080	8/19/2021	9/18/2021	478.79	-	-	-	-	478.79
BookShark	31156962	8/19/2021	9/18/2021	89.02	-	-	-	-	89.02
BookShark	31156973	8/19/2021	9/18/2021	173.48	-	-	-	-	173.48
BookShark	31157048	8/19/2021	9/18/2021	895.81	-	-	-	-	895.81
BookShark	31157160	8/19/2021	9/18/2021	917.26	-	-	-	-	917.26
BookShark	31157201	8/20/2021	9/19/2021	510.50	-	-	-	-	510.50
BookShark	31157940	8/20/2021	9/19/2021	211.91	-	-	-	-	211.91
BookShark	31157934	8/20/2021	9/19/2021	56.54	-	-	-	-	56.54
BookShark	31157952	8/20/2021	9/19/2021	65.24	-	-	-	-	65.24
BookShark	31158520	8/21/2021	9/20/2021	1,073.47	-	-	-	-	1,073.47
BookShark	31158205	8/21/2021	9/20/2021	187.41	-	-	-	-	187.41
BookShark	31158046	8/21/2021	9/20/2021	522.91	-	-	-	-	522.91
BookShark	31158322	8/21/2021	9/20/2021	871.45	-	-	-	-	871.45
BookShark	31158556	8/21/2021	9/20/2021	494.41	-	-	-	-	494.41
BookShark	31158472	8/21/2021	9/20/2021	928.01	-	-	-	-	928.01
Sequoia Grove Charter Alliance	6137	9/20/2021	9/20/2021	669.03	-	-	-	-	669.03
BookShark	31158507	8/21/2021	9/20/2021	466.69	-	-	-	-	466.69
BookShark	31158541	8/21/2021	9/20/2021	484.35	-	-	-	-	484.35
Amazon Capital Services	1LQL-FNW1-4Y37	9/21/2021	9/21/2021	(13.08)	-	-	-	-	(13.08)
Jan Turton's Music	09/21FRS	9/21/2021	9/21/2021	485.00	-	-	-	-	485.00
BookShark	31159039	8/23/2021	9/22/2021	971.75	-	-	-	-	971.75
BookShark	31159574	8/24/2021	9/23/2021	512.04	-	-	-	-	512.04
BookShark	31159205	8/24/2021	9/23/2021	67.50	-	-	-	-	67.50
BookShark	31159656	8/24/2021	9/23/2021	30.23	-	-	-	-	30.23
BookShark	31159665	8/24/2021	9/23/2021	135.27	-	-	-	-	135.27
BookShark	31159674	8/25/2021	9/24/2021	41.57	-	-	-	-	41.57
BookShark	31159998	8/25/2021	9/24/2021	992.63	-	-	-	-	992.63
BookShark	31159678	8/25/2021	9/24/2021	127.63	-	-	-	-	127.63
BookShark	31159723	8/25/2021	9/24/2021	151.62	-	-	-	-	151.62
BookShark	31159707	8/25/2021	9/24/2021	869.68	-	-	-	-	869.68
BookShark	31159725	8/25/2021	9/24/2021	86.87	-	-	-	-	86.87
BookShark	31160384	8/26/2021	9/25/2021	954.39	-	-	-	-	954.39
BookShark	31160559	8/26/2021	9/25/2021	708.75	-	-	-	-	708.75
Timberdoodle.com	371684	8/28/2021	9/27/2021	1,106.57	-	-	-	-	1,106.57
The Advantage Group	ADVA092921	9/29/2021	9/29/2021	1,035.40	-	-	-	-	1,035.40
BookShark	31162563	8/30/2021	9/29/2021	94.24	-	-	-	-	94.24
BookShark	31162564	8/30/2021	9/29/2021	72.06	-	-	-	-	72.06
BookShark	31162971	8/30/2021	9/29/2021	67.50	-	-	-	-	67.50
BookShark	31163006	8/30/2021	9/29/2021	618.55	-	-	-	-	618.55
BookShark	31162586	8/30/2021	9/29/2021	94.24	-	-	-	-	94.24
PenServ Plan Services, Inc.	PENS092921	9/29/2021	9/29/2021	12,858.77	-	-	-	-	12,858.77
Little Passports	117034245	8/31/2021	9/30/2021	166.99	-	-	-	-	166.99
Charter Impact, Inc.	11438	8/31/2021	9/30/2021	200.00	-	-	-	-	200.00
Growing Healthy Children Therapy	Servi FRCS_2108	8/31/2021	9/30/2021	1,803.75	-	-	-	-	1,803.75
BookShark	31164528	9/1/2021	10/1/2021	45.31	-	-	-	-	45.31
BookShark	31164687	9/1/2021	10/1/2021	103.79	-	-	-	-	103.79
Little Passports	116712992-02	9/1/2021	10/1/2021	116.05	-	-	-	-	116.05
CybrSchool LLC	102388	9/1/2021	10/1/2021	16,500.00	-	-	-	-	16,500.00

Accounts Payable Aging

Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past	61 - 90 Days Past	Over 90 Days	Total
						Due	Due	Past Due	
Amazon Capital Services	1166-LXL6-Q7R7	9/2/2021	10/2/2021	(14.06)	-	-	-	-	(14.06
BookShark	31165246	9/2/2021	10/2/2021	75.57	-	-	-	-	75.5
BookShark	31165345	9/2/2021	10/2/2021	58.48	-	-	-	-	58.4
BookShark	31165346	9/2/2021	10/2/2021	51.97	-	-	-	-	51.9
BookShark	31165367	9/2/2021	10/2/2021	51.99	-	-	-	-	51.9
BookShark	31165353	9/2/2021	10/2/2021	58.48	-	-	-	-	58.4
Global Teletherapy	5342	9/3/2021	10/3/2021	17,255.00	-	-	-	-	17,255.0
BookShark	31165893	9/3/2021	10/3/2021	545.17	-	-	-	-	545.1
BookShark	31166311	9/4/2021	10/4/2021	445.08	-	-	-	-	445.0
BookShark	31166270	9/4/2021	10/4/2021	594.08	-	-	-	-	594.0
BookShark	31166153	9/4/2021	10/4/2021	189.18	-	-	-	-	189.1
BookShark	31166887	9/7/2021	10/7/2021	51.11	-	-	-	-	51.1
BookShark	31166879	9/7/2021	10/7/2021	45.31	-	-	-	-	45.3
BookShark	31166532	9/7/2021	10/7/2021	270.42	-	-	-	-	270.42
BookShark	31167246	9/8/2021	10/8/2021	678.11	-	-	-	-	678.12
BookShark	31167157	9/8/2021	10/8/2021	536.49	-	-	-	-	536.49
BookShark	31167282	9/8/2021	10/8/2021	960.26	-	-	-	-	960.26
BookShark	31167128	9/8/2021	10/8/2021	129.88	-	-	-	-	129.8
BookShark	31167249	9/8/2021	10/8/2021	829.76	-	-	-	-	829.70
BookShark	31167749	9/9/2021	10/9/2021	519.09	-	-	-	-	519.09
BookShark	31167839	9/9/2021	10/9/2021	45.31	-	-	-	-	45.3
BookShark	31168465	9/9/2021	10/9/2021	89.97	-	-	-	-	89.9
Amazon Capital Services	17PK-F3JR-GV9M	9/9/2021	10/9/2021	(10.71)	-	-	-	-	(10.71
BookShark	31167992	9/9/2021	10/9/2021	1,101.53	-	-	-	-	1,101.53
BookShark	31169025	9/10/2021	10/10/2021	89.97	-	-	-	-	89.9
Bright Thinker	SINV3574	9/10/2021	10/10/2021	357.23	-	-	-	-	357.23
BookShark	31169026	9/10/2021	10/10/2021	79.94	-	-	-	-	79.94
PresenceLearning, Inc.	INV45982	9/10/2021	10/10/2021	6,445.00	-	-	-	-	6,445.00
Becker Music Studio, Inc.	2109 Couchm	9/10/2021	10/10/2021	165.00	-	-	-	-	165.00
Teacher Synergy LLC	165830182	9/21/2021	10/11/2021	44.00	-	-	-	-	44.00
Teacher Synergy LLC	165832375	9/21/2021	10/12/2021	44.80	-	-	-	-	44.80
A Brighter Child	59296	9/13/2021	10/13/2021	32.30	-	-	-	-	32.30
Art of Problem Solving	221873	9/13/2021	10/13/2021	96.00	-	-	-	-	96.00
Rainbow Resource Center	4608428	9/13/2021	10/13/2021	161.22	-	-	-	-	161.22
A Brighter Child	59299	9/13/2021	10/13/2021	30.15	-	-	-	-	30.1
Rainbow Resource Center	4608451	9/13/2021	10/13/2021	175.98	-	-	-	-	175.98
Singapore Math Inc.	439175	9/13/2021	10/13/2021	45.68	-	-	-	-	45.68
Singapore Math Inc.	439443	9/13/2021	10/13/2021	118.53	-	-	-	-	118.53
Teacher Synergy LLC	165978015	9/22/2021	10/13/2021	216.00	-	-	-	-	216.00
Rainbow Resource Center	4608432	9/13/2021	10/13/2021	47.23	-	-	-	-	47.23
Rainbow Resource Center	4608437	9/13/2021	10/13/2021	196.93	-	-	-	-	196.93
Rainbow Resource Center	4608547	9/13/2021	10/13/2021	120.87	-	-	-	-	120.8
Rainbow Resource Center	4608606	9/13/2021	10/13/2021	29.97	-	-	-	-	29.9
Rainbow Resource Center	4608781	9/13/2021	10/13/2021	116.56	-	-	-	-	116.5
Singapore Math Inc.	439171	9/13/2021	10/13/2021	34.59	-	-	-	-	34.5
Art of Problem Solving	221875	9/13/2021	10/13/2021	63.00	-	-	-	-	63.0
Beautiful Feet Books, Inc.	15640	9/13/2021	10/13/2021	290.48	-	-	-	-	290.48
Singapore Math Inc.	439444	9/13/2021		105.60	-	-	-	-	105.60
Singapore Math Inc.	433444	9/13/2021	10/13/2021	105.60	-	-	-	-	102.0

Accounts Payable Aging

Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days	Total
Rainbow Resource Center	4608409	9/13/2021	10/13/2021	35.87	-	Due	Due	Past Due	35.87
Rainbow Resource Center	4610404	9/14/2021	10/14/2021	83.41	-	-	-	-	83.41
Kovar's Martial Arts	20218	9/14/2021	10/14/2021	398.00	-	-	-	-	398.00
Nicole the Math Lady LLC	3666	9/14/2021	10/14/2021	129.00	-	-	-	-	129.00
Rainbow Resource Center	4610358	9/14/2021	10/14/2021	20.91	-	-	-	-	20.91
Owings Martial Arts	2021-0092021	9/14/2021	10/14/2021	150.00	-	-	-	-	150.00
MEL Science U.S. LLC	AC2021091404	9/14/2021	10/14/2021	338.44	-	-	-	-	338.44
TalkBox.Mom, Inc	555592	9/14/2021	10/14/2021	204.73	-	-	-	-	204.73
Singapore Math Inc.	439181	9/14/2021	10/14/2021	118.53	-	-	-	-	118.53
Eat2explore	101089	9/14/2021	10/14/2021	130.25	-	-	-	-	130.25
Amazon Capital Services	17JG-FYGW-DC93	9/14/2021	10/14/2021	34.33	-	-	-	-	34.33
Rainbow Resource Center	4610354	9/14/2021	10/14/2021	89.54	-	-	-	-	89.54
Rainbow Resource Center	4610376	9/14/2021	10/14/2021	88.33	-	-	-	-	88.33
Rainbow Resource Center	4610409	9/14/2021	10/14/2021	37.96	-	-	-	-	37.96
Amazon Capital Services	1V3T-V3WR-3CHV	9/14/2021	10/14/2021	166.30	-	-	-	-	166.30
Mystery Science Inc.	156132	9/14/2021	10/14/2021	69.00	-	-	-	-	69.00
Rainbow Resource Center	4610412	9/14/2021	10/14/2021	221.90	-	-	-	-	221.90
Rainbow Resource Center	4611794	9/15/2021	10/15/2021	225.57	-	-	-	-	225.57
Art of Problem Solving	221966	9/15/2021	10/15/2021	155.84	-	-	-	-	155.84
Little Passports	117039806	9/15/2021	10/15/2021	149.06	-	-	-	-	149.06
Little Passports	117117945	9/15/2021	10/15/2021	309.67	-	-	-	-	309.67
Little Passports	117120691	9/15/2021	10/15/2021	201.01	-	-	-	-	201.01
Little Passports	117117766	9/15/2021	10/15/2021	148.37	-	-	-	-	148.37
Little Passports	117039843	9/15/2021	10/15/2021	167.77	-	-	-	-	167.77
Mystery Science Inc.	151234	9/15/2021	10/15/2021	69.00	-	-	-	-	69.00
Little Passports	117039743	9/15/2021	10/15/2021	167.77	-	-	-	-	167.77
Little Passports	117039804	9/15/2021	10/15/2021	115.51	-	-	-	-	115.51
Art of Problem Solving	221967	9/15/2021	10/15/2021	155.84	-	-	-	-	155.84
Vista Child Therapy	0821-03	8/31/2021	10/15/2021	237.50	-	-	-	-	237.50
Kathleen Van Der Linden	101	9/16/2021	10/16/2021	630.00	-	-	-	-	630.00
Rainbow Resource Center	4612590	9/16/2021	10/16/2021	197.77	-	-	-	-	197.77
Rainbow Resource Center	4612686	9/16/2021	10/16/2021	23.20	-	-	-	-	23.20
Rainbow Resource Center	4612811	9/16/2021	10/16/2021	57.01	-	-	-	-	57.01
Haynes Family of Programs	SAI1697-01	9/17/2021	10/17/2021	240.00	-	-	-	-	240.00
Rainbow Resource Center	4613674	9/17/2021	10/17/2021	158.67	-	-	-	-	158.67
Haynes Family of Programs	SAI1316-01	9/17/2021	10/17/2021	120.00	-	-	-	-	120.00
Haynes Family of Programs	SAI1698-01	9/17/2021	10/17/2021	120.00	-	-	-	-	120.00
Haynes Family of Programs	SAI1942.8-01	9/17/2021	10/17/2021	120.00	-	-	-	-	120.00
Haynes Family of Programs	SAI1942.9-01	9/17/2021	10/17/2021	120.00	-	-	-	-	120.00
Karina Sheremet	1966	9/17/2021	10/17/2021	1,680.00	-	-	-	-	1,680.00
Haynes Family of Programs	SAI1148-01	9/17/2021	10/17/2021	60.00	-	-	-	-	60.00
Haynes Family of Programs	SAI1315-01	9/17/2021	10/17/2021	360.00	-	-	-	-	360.00
Haynes Family of Programs	SAI1943.1-01	9/17/2021	10/17/2021	120.00	-	-	-	-	120.00
Haynes Family of Programs	SAI1942.5-01	9/17/2021	10/17/2021	240.00	-	-	-	-	240.00
Haynes Family of Programs	SAI1942.0-01	9/17/2021	10/17/2021	50.00	-	-	-	-	50.00
Rainbow Resource Center	4613684	9/17/2021	10/17/2021	96.73	-	-	-	-	96.73
Haynes Family of Programs	SAI-IHH1942.4-01	9/17/2021	10/17/2021	240.00	-	-	-	-	240.00
, , ,				180.00	-	-	-	-	180.00
Haynes Family of Programs	SAI1684-01	9/17/2021	10/17/2021	180.00	-	-	-	-	180.00

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Haynes Family of Programs	SAI1942.3-01	9/17/2021	10/17/2021	60.00	-			- Fast Due	60.00
Haynes Family of Programs	SAI1943.2-01	9/17/2021	10/17/2021	120.00	-	-	-	-	120.00
Haynes Family of Programs	SAI1943.3-01	9/17/2021	10/17/2021	210.00	-	-	-	-	210.00
Rainbow Resource Center	4612869	9/17/2021	10/17/2021	311.06	-	-	-	-	311.06
Rainbow Resource Center	4614600	9/20/2021	10/20/2021	97.25	-	-	-	-	97.25
Teacher Synergy LLC	165692696	9/20/2021	10/20/2021	17.98	-	-	-	-	17.98
Beautiful Feet Books, Inc.	15684	9/20/2021	10/20/2021	172.47	-	-	-	-	172.47
Beautiful Feet Books, Inc.	15692	9/20/2021	10/20/2021	256.97	-	-	-	-	256.97
Rainbow Resource Center	4614489	9/20/2021	10/20/2021	97.25	-	-	-	-	97.25
Mystery Science Inc.	152735	9/20/2021	10/20/2021	69.00	-	-	-	-	69.00
Beautiful Feet Books, Inc.	15688	9/20/2021	10/20/2021	238.39	-	-	-	-	238.39
Teacher Synergy LLC	165663138	9/20/2021	10/20/2021	49.50	-	-	-	-	49.50
Beautiful Feet Books, Inc.	15702	9/20/2021	10/20/2021	87.79	-	-	-	-	87.79
Rainbow Resource Center	4614855	9/20/2021	10/20/2021	103.91	-	-	-	-	103.91
Rainbow Resource Center	4614853	9/20/2021	10/20/2021	113.69	-	-	-	-	113.69
Teacher Synergy LLC	165612676	9/20/2021	10/20/2021	11.99	-	-	-	-	11.99
Teaching Textbooks	40248	9/20/2021	10/20/2021	43.08	-	-	-	-	43.08
Teaching Textbooks	40314	9/21/2021	10/21/2021	43.08	-	-	-	-	43.08
Beautiful Feet Books, Inc.	15704	9/21/2021	10/21/2021	90.23	-	-	-	-	90.23
Rainbow Resource Center	4615901	9/21/2021	10/21/2021	46.38	-	-	-	-	46.38
Beautiful Feet Books, Inc.	15706	9/21/2021	10/21/2021	22.19	-	-	-	-	22.19
TalkBox.Mom, Inc	556406	9/21/2021	10/21/2021	326.04	-	-	-	-	326.04
Rainbow Resource Center	4615896	9/21/2021	10/21/2021	57.01	-	-	-	-	57.01
Learning Without Tears	SO288917	9/21/2021	10/21/2021	41.11	-	-	-	-	41.11
Lakeshore	132460092121	9/21/2021	10/21/2021	164.41	-	-	-	-	164.41
Teaching Textbooks	40315	9/21/2021	10/21/2021	67.08	-	-	-	-	67.08
JacKris Publishing, LLC	595115970	9/21/2021	10/21/2021	78.17	-	-	-	-	78.17
Mystery Science Inc.	152673	9/21/2021	10/21/2021	69.00	-	-	-	-	69.00
Rainbow Resource Center	4617027	9/22/2021	10/22/2021	26.89	-	-	-	-	26.89
Lakeshore	147821092221	9/22/2021	10/22/2021	49.88	-	-	-	-	49.88
Beautiful Feet Books, Inc.	15714	9/22/2021	10/22/2021	22.19	-	-	-	-	22.19
Singapore Math Inc.	440897	9/22/2021	10/22/2021	105.60	-	-	-	-	105.60
Singapore Math Inc.	440907	9/22/2021	10/22/2021	105.60	-	-	-	-	105.60
Rainbow Resource Center	4616843	9/22/2021	10/22/2021	26.89	-	-	-	-	26.89
Rainbow Resource Center	4617037	9/22/2021	10/22/2021	281.43	-	-	-	-	281.43
All About Learning Press, Inc.	908764	9/22/2021	10/22/2021	65.75	-	-	-	-	65.75
Rainbow Resource Center	4616846	9/22/2021	10/22/2021	51.77	-	-	-	-	51.77
Rainbow Resource Center	4617025	9/22/2021	10/22/2021	30.13	-	-	-	-	30.13
Rainbow Resource Center	4617029	9/22/2021	10/22/2021	54.69	-	-	-	-	54.69
Lakeshore	143895092221	9/22/2021	10/22/2021	26.35	-	-	-	-	26.35
Rainbow Resource Center	4617089	9/22/2021	10/22/2021	75.00	-	-	-	-	75.00
Rainbow Resource Center	4617177	9/22/2021	10/22/2021	69.05	-	-	-	-	69.05
Rainbow Resource Center	4616993	9/22/2021	10/22/2021	202.35	-	-	-	-	202.35
All About Learning Press, Inc.	908767	9/22/2021	10/22/2021	25.33	-	-	-	-	25.33
All About Learning Press, Inc.	908765	9/22/2021	10/22/2021	82.67	-	-	-	-	82.67
All About Learning Press, Inc.	908811	9/23/2021	10/23/2021	287.34	-	-	-	-	287.34
Hands 4 Building, LLC	2650	9/23/2021	10/23/2021	147.99	-	-	-	-	147.99
Well Trained Mind Press	54642	9/23/2021	10/23/2021	107.60	-	-	-	-	107.60
wen framed wind Press	5404Z	9/23/2021	10/23/2021	107.60	-	-	-	-	107.60

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All About Learning Press, Inc.	908812	9/23/2021	10/23/2021	260.34	-	-	-	-	260.34
Feaching Textbooks	40409	9/23/2021	10/23/2021	55.08	-	-	-	-	55.08
Oak Meadow Inc.	126018	9/23/2021	10/23/2021	251.66	-	-	-	-	251.66
Nunez Martial Arts Academy	629	9/23/2021	10/23/2021	198.00	-	-	-	-	198.00
JacKris Publishing, LLC	595126818	9/23/2021	10/23/2021	60.92	-	-	-	-	60.92
Lakeshore	150916092321	9/23/2021	10/23/2021	71.72	-	-	-	-	71.72
Lakeshore	150920092321	9/23/2021	10/23/2021	182.35	-	-	-	-	182.35
Feather River Charter School	908810	9/23/2021	10/23/2021	24.33	-	-	-	-	24.33
Oak Meadow Inc.	125964	9/23/2021	10/23/2021	90.78	-	-	-	-	90.78
Oak Meadow Inc.	125998	9/23/2021	10/23/2021	41.81	-	-	-	-	41.81
Rainbow Resource Center	4617961	9/23/2021	10/23/2021	158.14	-	-	-	-	158.14
Rainbow Resource Center	4618009	9/23/2021	10/23/2021	65.95	-	-	-	-	65.95
Rainbow Resource Center	4617930	9/23/2021	10/23/2021	262.31	-	-	-	-	262.31
Rainbow Resource Center	4617945	9/23/2021	10/23/2021	378.62	-	-	-	-	378.62
Rainbow Resource Center	4617953	9/23/2021	10/23/2021	84.69	-	-	-	-	84.69
Rainbow Resource Center	4617978	9/23/2021	10/23/2021	74.08	-	-	-	-	74.08
Rainbow Resource Center	4618056	9/23/2021	10/23/2021	128.80	-	-	-	-	128.80
Teaching Textbooks	40458	9/24/2021	10/24/2021	43.08	-	-	-	-	43.08
Institute for Excellence in Writing	832512	9/24/2021	10/24/2021	301.85	-	-	-	-	301.85
Rainbow Resource Center	4618604	9/24/2021	10/24/2021	185.13	-	-	-	-	185.13
Olga Shabanov	02-Zak-FRS	9/24/2021	10/24/2021	912.50	-	-	-	-	912.50
Teaching Textbooks	40461	9/24/2021	10/24/2021	67.08	-	-	-	-	67.08
Teaching Textbooks	40470	9/24/2021	10/24/2021	98.53	-	-	-	-	98.53
Rainbow Resource Center	4618449	9/24/2021	10/24/2021	346.21	-	-	-	-	346.21
Rainbow Resource Center	4618575	9/24/2021	10/24/2021	54.69	-	-	-	-	54.69
Teaching Textbooks	40452	9/24/2021	10/24/2021	67.08	-	-	-	-	67.08
Lakeshore	150904092421	9/24/2021	10/24/2021	19.90	-	-	-	-	19.90
Teaching Textbooks	40460	9/24/2021	10/24/2021	55.08	-	-	-	-	55.08
Teaching Textbooks	40465	9/24/2021	10/24/2021	55.08	-	-	-	-	55.08
Teaching Textbooks	40471	9/24/2021	10/24/2021	43.08	-	-	-	-	43.08
Crafty School Crates	20223	9/24/2021	10/24/2021	481.04	-	-	-	-	481.04
Institute for Excellence in Writing	832588	9/24/2021	10/24/2021	195.79	-	-	-	-	195.79
Crafty School Crates	20224	9/24/2021	10/24/2021	144.17	-	-	-	-	144.17
Crafty School Crates	20222	9/24/2021	10/24/2021	199.73	-	-	-	-	199.73
Teaching Textbooks	40457	9/24/2021	10/24/2021	43.08	-	-	-	-	43.08
Teaching Textbooks	40462	9/24/2021	10/24/2021	55.08					55.08
Teaching Textbooks	40463	9/24/2021	10/24/2021	43.08					43.08
Yuko Ray	177	9/24/2021	10/24/2021	306.00					306.00
Rainbow Resource Center	4618505	9/24/2021	10/24/2021	81.64					81.64
Rainbow Resource Center	4618547	9/24/2021	10/24/2021	20.32					20.32
Teaching Textbooks	4018347 40451	9/24/2021	10/24/2021	55.08					55.08
Teaching Textbooks	40453	9/24/2021	10/24/2021	55.08	_	_	_	_	55.08
Teaching Textbooks	40455	9/24/2021	10/24/2021	43.08	-	-	-	-	43.08
Teaching Textbooks	40459 40464	9/24/2021	10/24/2021	45.08	-	-	-	-	45.08
•			10/24/2021		-	-	-	-	
Teaching Textbooks	40466	9/24/2021		55.08	-	-	-	-	55.08
Teaching Textbooks	40467	9/24/2021	10/24/2021	55.08	-	-	-	-	55.08
Lakeshore	156465092421	9/24/2021	10/24/2021	63.52	-	-	-	-	63.52
On The GO Academy	Fall 2021-10	9/25/2021	10/25/2021	750.00	-	-	-	-	750.00

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	· · · · · · · · · · · · · · · · · · ·					Due	Due	Past Due	
On The GO Academy	Fall 2021-41	9/25/2021	10/25/2021	250.00	-	-	-	-	250.00
On The GO Academy	Fall 2021-51	9/25/2021	10/25/2021	750.00	-	-	-	-	750.00
On The GO Academy	Fall 2021-52	9/25/2021	10/25/2021	750.00	-	-	-	-	750.00
On The GO Academy	Fall 2021-54	9/25/2021	10/25/2021	250.00	-	-	-	-	250.00
On The GO Academy	Fall 2021-16	9/25/2021	10/25/2021	500.00	-	-	-	-	500.00
On The GO Academy	Fall 2021-53	9/25/2021	10/25/2021	600.00	-	-	-	-	600.00
On The GO Academy	Fall 2021-11	9/25/2021	10/25/2021	750.00	-	-	-	-	750.00
On The GO Academy	Fall 2021-14	9/25/2021	10/25/2021	600.00	-	-	-	-	600.00
On The GO Academy	Fall 2021-36	9/25/2021	10/25/2021	1,000.00	-	-	-	-	1,000.00
On The GO Academy	Fall 2021-42	9/25/2021	10/25/2021	300.00	-	-	-	-	300.00
On The GO Academy	Fall 2021-50	9/25/2021	10/25/2021	750.00	-	-	-	-	750.00
On The GO Academy	Fall 2021-55	9/25/2021	10/25/2021	500.00	-	-	-	-	500.00
On The GO Academy	Fall 2021-13	9/25/2021	10/25/2021	600.00	-	-	-	-	600.00
On The GO Academy	Fall 2021-3	9/25/2021	10/25/2021	600.00	-	-	-	-	600.00
On The GO Academy	Fall 2021-12	9/25/2021	10/25/2021	750.00	-	-	-	-	750.00
On The GO Academy	Fall 2021-2	9/25/2021	10/25/2021	500.00	-	-	-	-	500.00
On The GO Academy	Fall 2021-15	9/25/2021	10/25/2021	600.00	-	-	-	-	600.00
On The GO Academy	Fall 2021-7	9/25/2021	10/25/2021	550.00	-	-	-	-	550.00
Amazon Capital Services	1DQQ-76PR-N66D	9/11/2021	10/26/2021	28.82	-	-	-	-	28.82
Singapore Math Live, LLC	926215	9/26/2021	10/26/2021	15.00	-	-	-	-	15.00
Amazon Capital Services	1DQQ-76PR-VY46	9/11/2021	10/26/2021	140.44	-	-	-	-	140.44
Amazon Capital Services	1HJ7-F1KQ-WKKR	9/11/2021	10/26/2021	16.05	-	-	-	-	16.05
Amazon Capital Services	1JGY-7KLV-M3NK	9/11/2021	10/26/2021	16.59	-	-	-	-	16.59
Amazon Capital Services	1DQQ-76PR-MM41	9/11/2021	10/26/2021	30.57	-	-	-	-	30.57
Amazon Capital Services	1MHQ-JM6Q-R4HY	9/11/2021	10/26/2021	20.56	-	-	-	-	20.56
Amazon Capital Services	1XNX-R4CW-QXQ3	9/11/2021	10/26/2021	179.03	-	-	-	-	179.03
Amazon Capital Services	1HJ7-F1KQ-RMVC	9/11/2021	10/26/2021	78.62	-	-	-	-	78.62
Amazon Capital Services	1MHQ-JM6Q-MCCJ	9/11/2021	10/26/2021	9.52	-	-	-	-	9.52
Amazon Capital Services	1XNX-R4CW-WFCC	9/11/2021	10/26/2021	156.45	-	-	-	-	156.45
Amazon Capital Services	13NY-TFM3-XW1R	9/11/2021	10/26/2021	44.27	-	-	-	-	44.27
Amazon Capital Services	1YX7-CN64-PHCC	9/11/2021	10/26/2021	12.92	-	-	-	-	12.92
Amazon Capital Services	1LYG-WJKX-PR1T	9/11/2021	10/26/2021	18.22	-	-	-	-	18.22
Amazon Capital Services	1HJ7-F1KQ-PWLQ	9/11/2021	10/26/2021	29.54	-	-	-	-	29.54
Amazon Capital Services	1HJ7-F1KQ-WXKF	9/11/2021	10/26/2021	73.64	-	-	-	-	73.64
Amazon Capital Services	1C9Q-4H46-PKDD	9/11/2021	10/26/2021	11.83	-	-	-	-	11.83
Amazon Capital Services	1C9Q-4H46-QJNL	9/11/2021	10/26/2021	9.65	-	-	-	-	9.65
Amazon Capital Services	1DQQ-76PR-QHY6	9/11/2021	10/26/2021	69.69	-	-	-	-	69.69
Amazon Capital Services	167J-DGM6-HYFF	9/12/2021	10/27/2021	47.60	-	-	-	-	47.60
Amazon Capital Services	174Q-R9YK-YJXJ	9/12/2021	10/27/2021	15.14	-	-	-	-	15.14
Rainbow Resource Center	4618860	9/27/2021	10/27/2021	117.83	-	-	-	-	117.83
Amazon Capital Services	1LLY-7RQW-1P39	9/12/2021	10/27/2021	44.64	-	-	-	-	44.64
Rainbow Resource Center	4619202	9/27/2021	10/27/2021	104.34	-	-	-	-	104.34
Rainbow Resource Center	4618853	9/27/2021	10/27/2021	49.11	-	-	-	-	49.11
Amazon Capital Services	13X4-3FP6-GFJ4	9/12/2021	10/27/2021	23.58	-	-	-	-	23.58
Amazon Capital Services	1TF6-DVMW-FCX6	9/12/2021	10/27/2021	70.76	-	-	-	-	70.76
Amazon Capital Services	1VDD-FJQ4-G7XV	9/12/2021	10/27/2021	139.77	-	-	-	-	139.77
Amazon Capital Services	1LLY-7RQW-1WMW	9/12/2021	10/27/2021	225.43	-	-	-	-	225.43
Amazon Capital Services	1GYJ-RRMV-3VKX	9/12/2021	10/27/2021	10.65	-	-	-	-	10.65

Accounts Payable Aging

-7Q7M -3DQ -3CL7 G-4RDY -GQM4 W-161P 5-9GDW W-6YWX W-6YWX W-MG71 MMRK W-GW39	9/12/2021 9/27/2021 9/27/2021 9/12/2021 9/12/2021 9/12/2021 9/12/2021 9/13/2021 9/13/2021	10/27/2021 10/27/2021 10/27/2021 10/27/2021 10/27/2021 10/27/2021 10/27/2021 10/28/2021	17.51 28.19 299.40 11.30 136.61 26.80 87.80 20.37		<u>Due</u> - - - - - -		Past Due - - - - -	17.51 28.19 299.40 11.30
-3CL7 G-4RDY G-GQM4 W-L61P S-9GDW W-6YWX W-MG71 MMRK	9/27/2021 9/12/2021 9/12/2021 9/12/2021 9/12/2021 9/13/2021 9/13/2021	10/27/2021 10/27/2021 10/27/2021 10/27/2021 10/27/2021 10/28/2021	299.40 11.30 136.61 26.80 87.80	- - -	- - - -		- - -	299.40 11.30
-3CL7 G-4RDY G-GQM4 W-L61P S-9GDW W-6YWX W-MG71 MMRK	9/12/2021 9/12/2021 9/12/2021 9/12/2021 9/13/2021 9/13/2021 9/13/2021	10/27/2021 10/27/2021 10/27/2021 10/27/2021 10/28/2021	11.30 136.61 26.80 87.80	- - -	- - -		- -	11.30
-3CL7 G-4RDY G-GQM4 W-L61P S-9GDW W-6YWX W-MG71 MMRK	9/12/2021 9/12/2021 9/12/2021 9/13/2021 9/13/2021 9/13/2021	10/27/2021 10/27/2021 10/27/2021 10/28/2021	136.61 26.80 87.80	-	-	-	-	
G-4RDY 5-GQM4 W-L61P 5-9GDW W-6YWX N-MG71 MMRK	9/12/2021 9/12/2021 9/13/2021 9/13/2021 9/13/2021	10/27/2021 10/27/2021 10/28/2021	26.80 87.80	-	-	-	-	100.01
5-GQM4 N-L61P 5-9GDW W-6YWX N-MG71 MMRK	9/12/2021 9/13/2021 9/13/2021 9/13/2021	10/27/2021 10/28/2021	87.80	-	-	-		136.61
N-L61P 5-9GDW W-6YWX N-MG71 MMRK	9/13/2021 9/13/2021 9/13/2021	10/28/2021					-	26.80
5-9GDW W-6YWX N-MG71 MMRK	9/13/2021 9/13/2021		20.27	-	-	-	-	87.80
W-6YWX N-MG71 MMRK	9/13/2021	10/28/2021	39.37	-	-	-	-	39.37
N-MG71 MMRK		-0/20/2021	140.86	-	-	-	-	140.86
MMRK		10/28/2021	19.21	-	-	-	-	19.21
	9/13/2021	10/28/2021	73.28	-	-	-	-	73.28
N-GW39	9/13/2021	10/28/2021	125.87	-	-	-	-	125.87
	9/13/2021	10/28/2021	23.58	-	-	-	-	23.58
/-7NNF	9/13/2021	10/28/2021	22.58	-	-	-	-	22.58
-9YGT	9/13/2021	10/28/2021	392.39	-	-	-	-	392.39
-GR67	9/13/2021	10/28/2021	13.35	-	-	-	-	13.35
/-L77F	9/13/2021	10/28/2021	35.25	-	-	-	-	35.25
5-MGL3	9/13/2021	10/28/2021	218.14	-	-	-	-	218.14
-CGW4	9/13/2021	10/28/2021	21.54	-	-	-	-	21.54
LKVK	9/13/2021	10/28/2021	53.19	-	-	-	-	53.19
/-LGYH	9/13/2021	10/28/2021	198.06	-	-	-	-	198.06
GFJ6	9/13/2021	10/28/2021	8.57	-	-	-	-	8.57
4FXF	9/13/2021	10/28/2021	17.80	-	-	-	-	17.80
G-N4J7	9/13/2021	10/28/2021	100.08	-	-	-	-	100.08
W-NC9Y	9/13/2021	10/28/2021	90.89	-	-	-	-	90.89
5-7VX9	9/13/2021	10/28/2021	126.34	-	-	-	-	126.34
979P	9/13/2021	10/28/2021	18.22	-	-	-	-	18.22
-DMNN	9/13/2021	10/28/2021	46.95	-	-	-	-	46.95
-NVVT	9/13/2021		113.85	-	-	-	-	113.85
				-	-	-	-	272.57
				-	-	-	-	30.44
				-	-	-	-	79.93
				-	-	-	-	313.51
				-	-	-	-	57.93
				-	-	-	-	159.07
				-	-	-	-	4.46
				-	-	-	-	171.66
				-	-	-	-	8.57
				-	-	-	-	28.66
				-	-	-	-	19.79
				-	-	-	-	11.41
				-	-	-	-	58.39
				-	-	-	-	78.50
				-	-	-	-	383.60
				-	_	-	-	483.64
				-	-	-	-	483.04
- 1 CT1				-	-	-	-	117.90
1-0630	5/14/2021	10/29/2021		-	-	-	-	21.42
	-NVVT -NVVT W-6WCD 9DH7 -9R97 -VKYX1 -CH34 -4LGP /-CD9G -CFYW -JVGM Y-F9LC C-F4XH -FNCR /-FG9V FFQX -7976 8-DD7W 8-FC17 4-9G3P	W-6WCD 9/13/2021 9DH7 9/13/2021 -9R97 9/13/2021 /-KYX1 9/13/2021 -cH34 9/13/2021 -4LGP 9/13/2021 /-CD9G 9/13/2021 C-FYW 9/13/2021 F-JVGM 9/14/2021 Y-F9LC 9/14/2021 C-F4XH 9/14/2021 PFOR 9/14/2021 FFQX 9/14/2021 FFQX 9/14/2021 FOD7W 9/14/2021 8-DD7W 9/14/2021 8-FC17 9/14/2021	W-6WCD 9/13/2021 10/28/2021 9DH7 9/13/2021 10/28/2021 -9R97 9/13/2021 10/28/2021	W-6WCD9/13/202110/28/2021272.579DH79/13/202110/28/202130.44-9R979/13/202110/28/202179.93/-KYX19/13/202110/28/2021313.51T-CH349/13/202110/28/202157.93-4LGP9/13/202110/28/2021159.07/-CD9G9/13/202110/28/2021159.07/-CD9G9/13/202110/28/2021171.66C-FVW9/13/202110/29/20218.57Y-F9LC9/14/202110/29/202128.66C-F4XH9/14/202110/29/202119.79C-FNCR9/14/202110/29/202111.41/-FG9V9/14/202110/29/202158.39FFQX9/14/202110/29/202178.5079769/14/202110/29/2021383.608-DD7W9/14/202110/29/2021483.648-FC179/14/202110/29/202141.054-9G3P9/14/202110/29/2021117.90	W-6WCD9/13/202110/28/2021272.57-9DH79/13/202110/28/202130.449R979/13/202110/28/202179.93-/-KYX19/13/202110/28/2021313.51-T-CH349/13/202110/28/202157.934LGP9/13/202110/28/2021159.07-/-CD9G9/13/202110/28/2021171.66-CFYW9/13/202110/28/2021171.66-T-JVGM9/14/202110/29/20218.57-Y-F9LC9/14/202110/29/202119.79-CFAXH9/14/202110/29/202111.41-/-FG9V9/14/202110/29/202158.39-FFQX9/14/202110/29/2021383.6079769/14/202110/29/2021483.64-8-DD7W9/14/202110/29/202141.05-4-9G3P9/14/202110/29/2021117.90-	W-6WCD9/13/202110/28/2021272.579DH79/13/202110/28/202130.449R979/13/202110/28/202179.93/-KYX19/13/202110/28/2021313.517-CH349/13/202110/28/202157.934LGP9/13/202110/28/2021159.074LGP9/13/202110/28/2021171.66CFYW9/13/202110/28/2021171.66F-JVGM9/14/202110/29/20218.57F-JVGM9/14/202110/29/202119.79F-SPCR9/14/202110/29/202119.79FNCR9/14/202110/29/202178.50FFQX9/14/202110/29/2021383.60FOTM9/14/202110/29/2021383.60FOTM9/14/202110/29/202148.64FOTM9/14/202110/29/202148.64FOTM9/14/202110/29/202141.05FOTM9/14/202110/29/202111.7.90	W-6WCD 9/13/2021 10/28/2021 272.57 - - - 9DH7 9/13/2021 10/28/2021 30.44 - - - -9R97 9/13/2021 10/28/2021 79.93 - - - - -CH34 9/13/2021 10/28/2021 313.51 - </td <td>W-6WCD 9/13/2021 10/28/2021 272.57 - - - - 9DH7 9/13/2021 10/28/2021 30.44 - - - - -9R97 9/13/2021 10/28/2021 79.93 - <</td>	W-6WCD 9/13/2021 10/28/2021 272.57 - - - - 9DH7 9/13/2021 10/28/2021 30.44 - - - - -9R97 9/13/2021 10/28/2021 79.93 - <

Accounts Payable Aging

Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due		Over 90 Days	Total
mazon Capital Sonvices	1PPQ-319P-JLFY	9/14/2021	10/20/2021	17.84	Due Due	Due	Past Due	17.8
mazon Capital Services			10/29/2021		-		-	
mazon Capital Services	1V3T-V3WR-D49X	9/14/2021	10/29/2021	(9.47)	-		-	(9.4
mazon Capital Services	1XKY-NR3V-K9DD	9/14/2021	10/29/2021	49.71	-		-	49.
mazon Capital Services	1XKY-NR3V-KLJN	9/14/2021	10/29/2021	90.83	-		-	90
mazon Capital Services	133P-DWRY-4YL1	9/14/2021	10/29/2021	149.12	-		-	149
Amazon Capital Services	1RWR-DHQN-FJXN	9/14/2021	10/29/2021	9.12	-		-	9.
Amazon Capital Services	1V3T-V3WR-6DN7	9/14/2021	10/29/2021	98.55	-		-	98.
Amazon Capital Services	1V3T-V3WR-9JCN	9/14/2021	10/29/2021	176.53	-		-	176
Amazon Capital Services	1NXW-91D4-CNTT	9/14/2021	10/29/2021	69.33	-		-	69
Amazon Capital Services	1PPQ-319P-HMHV	9/14/2021	10/29/2021	13.35	-		-	13
Amazon Capital Services	1XKY-NR3V-JK9D	9/14/2021	10/29/2021	12.45	-		-	12
Amazon Capital Services	1DPJ-TQF9-K6VT	9/14/2021	10/29/2021	12.86			-	12
Amazon Capital Services	1DRR-GN39-DNMF	9/14/2021	10/29/2021	162.81	-		-	162.
Amazon Capital Services	1FMT-R17C-63JF	9/14/2021	10/29/2021	99.01			-	99
Amazon Capital Services	17JG-FYGW-373Y	9/14/2021	10/29/2021	28.58			-	28
Amazon Capital Services	1V3T-V3WR-6N4Y	9/14/2021	10/29/2021	9.78			-	9
Amazon Capital Services	1XKY-NR3V-HKKR	9/14/2021	10/29/2021	58.90			-	58
mazon Capital Services	1FJ4-NHTW-1GLY	9/14/2021	10/29/2021	38.72			-	38
mazon Capital Services	1PPQ-319P-J9QK	9/14/2021	10/29/2021	172.02			-	172
mazon Capital Services	1PQH-KGF6-H96Y	9/14/2021	10/29/2021	20.17			-	20
mazon Capital Services	1V3T-V3WR-7P11	9/14/2021	10/29/2021	53.61			-	53
mazon Capital Services	1PQH-KGF6-KN1M	9/14/2021	10/29/2021	18.31			-	18
mazon Capital Services	1DRR-GN39-1HPY	9/14/2021	10/29/2021	324.76			-	324
mazon Capital Services	1F4R-NYG1-JJDT	9/14/2021	10/29/2021	28.75			-	28
mazon Capital Services	1FJ4-NHTW-9Q1F	9/14/2021	10/29/2021	14.99			-	14
mazon Capital Services	1FJ4-NHTW-C7XX	9/14/2021	10/29/2021	(48.25)			-	(48.
Amazon Capital Services	1LR1-JDGY-D6L7	9/14/2021	10/29/2021	131.52			-	131
mazon Capital Services	1FMT-R17C-1LDH	9/14/2021	10/29/2021	20.35			-	20
mazon Capital Services	1FMT-R17C-CQ1F	9/14/2021	10/29/2021	149.94	-		-	149
Amazon Capital Services	1PPQ-319P-HRC1	9/14/2021	10/29/2021	460.47			-	460
mazon Capital Services	1LR1-JDGY-CGQP	9/14/2021	10/29/2021	78.53			-	78
mazon Capital Services	1NXW-91D4-1Q7K	9/14/2021	10/29/2021	31.94	-		-	31
mazon Capital Services	1NXW-91D4-3MKV	9/14/2021	10/29/2021	25.69	-		-	25
mazon Capital Services	1NXW-91D4-PKLL	9/15/2021	10/30/2021	25.69	-		-	25
mazon Capital Services	1NXW-91D4-X1WW	9/15/2021	10/30/2021	29.69	-		-	29
mazon Capital Services	1MTN-P7HM-N9GY	9/15/2021	10/30/2021	22.73	-		-	22
mazon Capital Services	133P-DWRY-LMYM	9/15/2021	10/30/2021	44.16	-		-	44
/lath-U-See Inc.	0731150-IN	8/31/2021	10/30/2021	199.00	-		-	199
/lath-U-See Inc.	0731151-IN	8/31/2021	10/30/2021	119.00	-		-	119
mazon Capital Services	1FJ4-NHTW-R1KW	9/15/2021	10/30/2021	76.62	-		-	76
mazon Capital Services	1FJ4-NHTW-XGJD	9/15/2021	10/30/2021	55.70			-	55
mazon Capital Services	1DRR-GN39-XP6Y	9/15/2021	10/30/2021	67.56			-	67
mazon Capital Services	1MTN-P7HM-JKYV	9/15/2021	10/30/2021	63.95			-	63
mazon Capital Services	1V3T-V3WR-XVL7	9/15/2021	10/30/2021	32.05			-	32
mazon Capital Services	1NMG-4Q6K-4JDY	9/15/2021	10/30/2021	17.43			-	17
mazon Capital Services	1NMG-4Q6K-94T3	9/15/2021	10/30/2021	153.36		-	-	153.
mazon Capital Services	1RWR-DHQN-N3XH	9/15/2021	10/30/2021	331.90		-	-	331.
Math-U-See Inc.	0731148-IN	8/31/2021	10/30/2021	199.00		-	-	199.

Accounts Payable Aging

Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Math-U-See Inc.	0731153-IN	8/31/2021	10/30/2021	58.00	-	-		-	58.00
Amazon Capital Services	1LR1-JDGY-X6H7	9/15/2021	10/30/2021	22.50	-	-	-	-	22.50
Amazon Capital Services	1DRR-GN39-JRMW	9/15/2021	10/30/2021	53.50	-	-	-	-	53.50
Amazon Capital Services	1RWR-DHQN-LCK9	9/15/2021	10/30/2021	12.87	-	-	-	-	12.87
Math-U-See Inc.	0731156-IN	8/31/2021	10/30/2021	174.00	-	-	-	-	174.00
Amazon Capital Services	1FMT-R17C-MD7Q	9/15/2021	10/30/2021	146.08	-	-	-	-	146.08
Amazon Capital Services	1DRR-GN39-X6XW	9/15/2021	10/30/2021	53.41	-	-	-	-	53.41
Amazon Capital Services	1NXW-91D4-JQW6	9/15/2021	10/30/2021	84.22	-	-	-	-	84.22
Amazon Capital Services	1GJ7-71KT-MN79	9/15/2021	10/30/2021	548.95	-	-	-	-	548.95
Amazon Capital Services	1HVN-C4R3-N77D	9/15/2021	10/30/2021	22.73	-	-	-	-	22.73
Amazon Capital Services	1QVT-XP4Q-1JV9	9/15/2021	10/30/2021	172.96	-	-	-	-	172.96
Amazon Capital Services	1RWR-DHQN-T91T	9/15/2021	10/30/2021	39.64	-	-	-	-	39.64
Amazon Capital Services	133P-DWRY-YLHX	9/15/2021	10/30/2021	10.71	-	-	-	-	10.71
Amazon Capital Services	133P-DWRY-KXN1	9/15/2021	10/30/2021	14.63	-	-	-	-	14.63
Amazon Capital Services	133P-DWRY-TDRT	9/15/2021	10/30/2021	107.42	-	-	-	-	107.42
Amazon Capital Services	1WX3-K767-1TCD	9/15/2021	10/30/2021	31.49	-	-	-	-	31.49
Amazon Capital Services	17JG-FYGW-JW6C	9/15/2021	10/30/2021	70.59	-	-	-	-	70.59
Amazon Capital Services	17JG-FYGW-PPHH	9/15/2021	10/30/2021	55.23	-	-	-	-	55.23
Amazon Capital Services	1MTN-P7HM-KRXL	9/15/2021	10/30/2021	67.87	-	-	-	-	67.87
Amazon Capital Services	1MTN-P7HM-LNVR	9/15/2021	10/30/2021	196.47	-	-	-	-	196.47
KiwiCo, Inc	SEP-21-FEATHER-1	9/15/2021	10/30/2021	1,837.84	-	-	-	-	1,837.84
Math-U-See Inc.	0731146-IN	8/31/2021	10/30/2021	84.00	-	-	-	-	84.00
Math-U-See Inc.	0731159-IN	8/31/2021	10/30/2021	49.00	-	-	-	-	49.00
Amazon Capital Services	1GJ7-71KT-LRKJ	9/15/2021	10/30/2021	16.02	-	-	-	-	16.02
Amazon Capital Services	133P-DWRY-LGJV	9/15/2021	10/30/2021	29.80	-	-	-	-	29.80
Amazon Capital Services	133P-DWRY-LT47	9/15/2021	10/30/2021	85.41	-	-	-	-	85.41
Amazon Capital Services	17JG-FYGW-KV74	9/15/2021	10/30/2021	41.98	-	-	-	-	41.98
Amazon Capital Services	1FMT-R17C-XGN1	9/15/2021	10/30/2021	188.73	-	-	-	-	188.73
Amazon Capital Services	17JG-FYGW-KYL7	9/15/2021	10/30/2021	176.10	-	-	-	-	176.10
Amazon Capital Services	17JG-FYGW-LTDT	9/15/2021	10/30/2021	23.36	-	-	-	-	23.36
Amazon Capital Services	1FMT-R17C-LYMC	9/15/2021	10/30/2021	130.10	-	-	-	-	130.10
Amazon Capital Services	1DRR-GN39-K7TX	9/15/2021	10/30/2021	20.12	-	-	-	-	20.12
Amazon Capital Services	1GJ7-71KT-JR9D	9/15/2021	10/30/2021	27.26	-	-	-	-	27.26
Amazon Capital Services	133P-DWRY-YM9D	9/15/2021	10/30/2021	10.76	-	-	-	-	10.76
Amazon Capital Services	16GM-JJNH-1C7W	9/15/2021	10/30/2021	116.62	-	-	-	-	116.62
Amazon Capital Services	16GM-JJNH-3RLK	9/16/2021	10/31/2021	7.71	-	-	-	-	7.71
Amazon Capital Services	16K9-DVNG-3Y77	9/16/2021	10/31/2021	22.06	-	-	-	-	22.06
Amazon Capital Services	16K9-DVNG-LPKQ	9/16/2021	10/31/2021	36.59	-	-	-	-	36.59
Amazon Capital Services	1CKL-JD37-6TF1	9/16/2021	10/31/2021	85.60	-	-	-	-	85.60
Amazon Capital Services	1HML-9F7F-JJRK	9/16/2021	10/31/2021	103.80	-	_	-	_	103.80
Amazon Capital Services	16K9-DVNG-6VLF	9/16/2021	10/31/2021	219.53	-	-	-	-	219.53
Amazon Capital Services	16GM-JJNH-7QHM	9/16/2021	10/31/2021	322.80	-	-	-	-	322.80
Amazon Capital Services	1CKL-JD37-DRN4	9/16/2021	10/31/2021	30.73	-	-	-	-	30.73
Mercurius	98556	9/1/2021	10/31/2021	38.84	-	-	-	-	38.84
Amazon Capital Services	1WX3-K767-6CMW	9/16/2021	10/31/2021	20.68	_	-	-	-	20.68
Amazon Capital Services	1R4K-LDTG-7WNP	9/16/2021	10/31/2021	56.45	-	-	-	-	56.45
Amazon Capital Services	1YWH-Q7RH-JCCM	9/16/2021	10/31/2021	84.45	-	-	-	-	84.47
Amazon Capital Services	1Y96-63V1-JJQP	9/16/2021	10/31/2021	84.47 11.84	-	-	-	-	84.47

Accounts Payable Aging

Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past	61 - 90 Days Past	Over 90 Days	Total
						Due	Due	Past Due	
Amazon Capital Services	1WX3-K767-7V4C	9/16/2021	10/31/2021	138.69	-	-	-	-	138.69
Amazon Capital Services	16K9-DVNG-L3CW	9/16/2021	10/31/2021	203.87	-	-	-	-	203.87
Amazon Capital Services	1YWH-Q7RH-6H6F	9/16/2021	10/31/2021	21.44	-	-	-	-	21.44
Amazon Capital Services	1LHL-9V7R-6491	9/16/2021	10/31/2021	149.34	-	-	-	-	149.34
Amazon Capital Services	1CKL-JD37-6M3T	9/16/2021	10/31/2021	7.60	-	-	-	-	7.60
Amazon Capital Services	1CKL-JD37-JQJ7	9/16/2021	10/31/2021	125.68	-	-	-	-	125.68
Amazon Capital Services	1NMG-4Q6K-GDNV	9/16/2021	10/31/2021	255.01	-	-	-	-	255.01
Amazon Capital Services	1NMG-4Q6K-GJFD	9/16/2021	10/31/2021	22.59	-	-	-	-	22.59
Amazon Capital Services	1NMG-4Q6K-Q994	9/16/2021	10/31/2021	180.11	-	-	-	-	180.11
Amazon Capital Services	1QVT-XP4Q-6YY9	9/16/2021	10/31/2021	46.07	-	-	-	-	46.07
Amazon Capital Services	1QVT-XP4Q-MHHX	9/16/2021	10/31/2021	70.03	-	-	-	-	70.03
Amazon Capital Services	1M6N-QYG7-J19W	9/16/2021	10/31/2021	154.65	-	-	-	-	154.65
Amazon Capital Services	1HML-9F7F-FLXF	9/16/2021	10/31/2021	388.05	-	-	-	-	388.05
Amazon Capital Services	1LHL-9V7R-66FQ	9/16/2021	10/31/2021	26.93	-	-	-	-	26.93
Amazon Capital Services	1R4K-LDTG-G9PV	9/16/2021	10/31/2021	145.53	-	-	-	-	145.53
Amazon Capital Services	1WGH-91ML-LQG9	9/16/2021	10/31/2021	156.36	-	-	-	-	156.36
Amazon Capital Services	1HML-9F7F-MH3Q	9/16/2021	10/31/2021	70.03	-	-	-	-	70.03
Amazon Capital Services	1M6N-QYG7-69JV	9/16/2021	10/31/2021	60.97	-	-	-	-	60.97
Amazon Capital Services	1R4K-LDTG-KM4G	9/16/2021	10/31/2021	4.37	-	-	-	-	4.37
Amazon Capital Services	1R4K-LDTG-M1KX	9/16/2021	10/31/2021	60.15	-	-	-	-	60.15
Amazon Capital Services	1WGH-91ML-L7LG	9/16/2021	10/31/2021	74.74	-	-	-	-	74.74
Amazon Capital Services	1Y96-63V1-DGC3	9/16/2021	10/31/2021	58.87	-	-	-	-	58.87
Amazon Capital Services	1NMG-4Q6K-W6XG	9/16/2021	10/31/2021	282.62	-	-	-	-	282.62
Amazon Capital Services	1Y96-63V1-GXQG	9/16/2021	10/31/2021	27.47	-	-	-	-	27.47
Amazon Capital Services	1YWH-Q7RH-6F7F	9/16/2021	10/31/2021	100.27	-	-	-	-	100.27
Amazon Capital Services	1HML-9F7F-3D7Q	9/16/2021	10/31/2021	4.79	-	-	-	-	4.79
Amazon Capital Services	1M6N-QYG7-MNGN	9/16/2021	10/31/2021	92.66	-	-	-	-	92.66
Amazon Capital Services	1M6N-QYG7-MXFH	9/16/2021	10/31/2021	35.93	-	-	-	-	35.93
Amazon Capital Services	1LHL-9V7R-FVJF	9/16/2021	10/31/2021	42.79	-	-	-	-	42.79
Amazon Capital Services	1M6N-QYG7-366R	9/16/2021	10/31/2021	20.89	-	-	-	-	20.89
Amazon Capital Services	1M6N-QYG7-3FNK	9/16/2021	10/31/2021	30.85	-	-	-	-	30.85
Amazon Capital Services	1M6N-QYG7-D66C	9/16/2021	10/31/2021	82.72	-	-	-	-	82.72
Amazon Capital Services	1LHL-9V7R-TGCC	9/17/2021	11/1/2021	73.15	-	-	-	-	73.15
Amazon Capital Services	1LL7-44YP-1DNQ	9/17/2021	11/1/2021	18.08	-	-	-	-	18.08
Amazon Capital Services	13QW-W6WV-1X9R	9/17/2021	11/1/2021	136.29	-	-	-	-	136.29
Amazon Capital Services	1HML-9F7F-Q3PL	9/17/2021	11/1/2021	174.95	-	-	-	-	174.95
Amazon Capital Services	1HML-9F7F-W4P7	9/17/2021	11/1/2021	119.68	-	-	-	-	119.68
Amazon Capital Services	1YWH-Q7RH-PYKW	9/17/2021	11/1/2021	97.76	-	-	-	-	97.76
Amazon Capital Services	1HML-9F7F-P6TD	9/17/2021	11/1/2021	562.17	-	-	-	-	562.17
Amazon Capital Services	1CKL-JD37-QPND	9/17/2021	11/1/2021	282.98	-	-	-	-	282.98
Amazon Capital Services	1WX3-K767-RGC7	9/17/2021	11/1/2021	100.75	-	-	-	-	100.75
Amazon Capital Services	1VFY-CC7W-1RV6	9/17/2021	11/1/2021	(40.95)	-	-	-	-	(40.95
Amazon Capital Services	1HML-9F7F-P74Q	9/17/2021	11/1/2021	133.01	-	-	-	-	133.01
Amazon Capital Services	16K9-DVNG-WJYF	9/17/2021	11/1/2021	97.09	-	-	-	-	97.09
Amazon Capital Services	16GM-JJNH-Q9V4	9/17/2021	11/1/2021	428.54	-	-	-	-	428.54
Amazon Capital Services	16K9-DVNG-WKK9	9/17/2021	11/1/2021	63.56	-	-	-	-	63.56
Amazon Capital Services	17TF-QMHK-47CP	9/17/2021	11/1/2021	188.45	-	-	-	-	188.45
Amazon Capital Services	1YWH-Q7RH-NG4H	9/17/2021	11/1/2021	26.98	_	_	_		26.98

Accounts Payable Aging

Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past	61 - 90 Days Past	Over 90 Days	Total
						Due	Due	Past Due	
Amazon Capital Services	1WGH-91ML-QFX6	9/17/2021	11/1/2021	(11.21)	-	-	-	-	(11.21)
Amazon Capital Services	1R4K-LDTG-V6M6	9/17/2021	11/1/2021	74.69	-	-	-	-	74.69
Amazon Capital Services	1WX3-K767-RWK6	9/17/2021	11/1/2021	28.12	-	-	-	-	28.12
Amazon Capital Services	1WX3-K767-VF6D	9/17/2021	11/1/2021	196.96	-	-	-	-	196.96
Amazon Capital Services	1WX3-K767-YFJG	9/17/2021	11/1/2021	89.34	-	-	-	-	89.34
Amazon Capital Services	1LHL-9V7R-YDTW	9/17/2021	11/1/2021	23.58	-	-	-	-	23.58
Amazon Capital Services	1YWH-Q7RH-Y39V	9/17/2021	11/1/2021	91.99	-	-	-	-	91.99
Amazon Capital Services	16K9-DVNG-WTG9	9/17/2021	11/1/2021	46.97	-	-	-	-	46.97
Amazon Capital Services	1HML-9F7F-WMPP	9/17/2021	11/1/2021	176.34	-	-	-	-	176.34
Amazon Capital Services	13QW-W6WV-4VLY	9/17/2021	11/1/2021	12.92	-	-	-	-	12.92
Amazon Capital Services	13QW-W6WV-CPG7	9/17/2021	11/1/2021	41.13	-	-	-	-	41.13
Amazon Capital Services	13QW-W6WV-MY3V	9/18/2021	11/2/2021	14.98	-	-	-	-	14.98
Amazon Capital Services	16DK-4RX4-FWFQ	9/18/2021	11/2/2021	53.77	-	-	-	-	53.77
Amazon Capital Services	16DK-4RX4-CW1L	9/18/2021	11/2/2021	123.41	-	-	-	-	123.41
Mercurius	98809	9/3/2021	11/2/2021	58.07	-	-	-	-	58.07
Amazon Capital Services	1G3P-QGVY-DM7W	9/18/2021	11/2/2021	233.50	-	-	-	-	233.50
Amazon Capital Services	1VFY-CC7W-DRFM	9/18/2021	11/2/2021	9.69	-	-	-	-	9.69
Amazon Capital Services	16DK-4RX4-6KQQ	9/18/2021	11/2/2021	34.55	-	-	-	-	34.55
Amazon Capital Services	16PQ-7YJT-CFJ3	9/18/2021	11/2/2021	67.70	-	-	-	-	67.70
Amazon Capital Services	17TF-QMHK-919P	9/18/2021	11/2/2021	105.82	-	-	-	-	105.82
Amazon Capital Services	13QW-W6WV-HHG4	9/18/2021	11/2/2021	75.83	-	-	-	-	75.83
Amazon Capital Services	1MP7-FGC9-4FFY	9/18/2021	11/2/2021	229.64	-	-	-	-	229.64
Amazon Capital Services	1VFY-CC7W-HPDK	9/18/2021	11/2/2021	32.31	-	-	-	-	32.31
Amazon Capital Services	1QMQ-DFF4-J9P9	9/18/2021	11/2/2021	58.92	-	-	-	-	58.92
Amazon Capital Services	1DTH-GQV1-6Q96	9/18/2021	11/2/2021	31.15	-	-	-	-	31.15
Amazon Capital Services	1LL7-44YP-C1XX	9/18/2021	11/2/2021	98.63	-	-	-	-	98.63
Amazon Capital Services	1LL7-44YP-CCP7	9/18/2021	11/2/2021	70.74	-	-	-	-	70.74
Amazon Capital Services	1LL7-44YP-D6C4	9/18/2021	11/2/2021	24.60	-	-	-	-	24.60
Amazon Capital Services	1LL7-44YP-FLTJ	9/18/2021	11/2/2021	17.11	-	-	-	-	17.11
Amazon Capital Services	1NHW-TMPY-CG61	9/18/2021	11/2/2021	24.12	-	-	-	-	24.12
Amazon Capital Services	1KFN-19G3-91HY	9/18/2021	11/2/2021	52.54	-	-	-	-	52.54
Amazon Capital Services	1NHW-TMPY-6CXR	9/18/2021	11/2/2021	83.54	-	-	-	-	83.54
Amazon Capital Services	1MP7-FGC9-3NXL	9/18/2021	11/2/2021	17.30	-	-	-	-	17.30
Amazon Capital Services	1MP7-FGC9-FWHR	9/18/2021	11/2/2021	73.93	-	-	-	-	73.93
Amazon Capital Services	1KFN-19G3-VX4H	9/19/2021	11/3/2021	97.79	-	-	-	-	97.79
Amazon Capital Services	1LL7-44YP-QKQW	9/19/2021	11/3/2021	11.91	-	-	-	-	11.91
Amazon Capital Services	1LL7-44YP-VH34	9/19/2021	11/3/2021	182.09	-	-	-	-	182.09
Amazon Capital Services	1G3P-QGVY-KFNQ	9/19/2021	11/3/2021	222.56	-	-	-	-	222.56
Amazon Capital Services	1NHW-TMPY-P4T3	9/19/2021	11/3/2021	21.32	-	-	-	-	21.32
Amazon Capital Services	1P4T-63JM-QR73	9/19/2021	11/3/2021	32.31	-	-	-	-	32.31
Amazon Capital Services	1VFY-CC7W-MY91	9/19/2021	11/3/2021	6.45	-	-	-	-	6.45
Amazon Capital Services	1KFN-19G3-NWDJ	9/19/2021	11/3/2021	40.11	-	-	-	-	40.11
Amazon Capital Services	1MP7-FGC9-X9H9	9/19/2021	11/3/2021	50.42	-	-	-	-	50.42
Amazon Capital Services	1G3P-QGVY-TJWK	9/19/2021	11/3/2021	18.34	-	-	-	-	18.34
Amazon Capital Services	1G3P-QGVY-WTD9	9/19/2021	11/3/2021	30.40	-	-	-	-	30.40
Amazon Capital Services	1G3P-QGVY-JNG4	9/19/2021	11/3/2021	31.85	-	-	-	-	31.85
Amazon Capital Services	1KFN-19G3-KCG7	9/19/2021	11/3/2021	103.27	-	-	-	-	103.27
Amazon Capital Services	1KFN-19G3-KR74	9/19/2021	11/3/2021	75.34					75.34

Accounts Payable Aging

Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past	61 - 90 Days Past	Over 90 Days	Total
					1 - 50 Days 1 ast Due	Due	Due	Past Due	
Amazon Capital Services	1MP7-FGC9-V6TP	9/19/2021	11/3/2021	10.77	-	-	-	-	10.77
Amazon Capital Services	1P4T-63JM-R7LR	9/19/2021	11/3/2021	157.70	-	-	-	-	157.70
Amazon Capital Services	1VFY-CC7W-LKX4	9/19/2021	11/3/2021	99.62	-	-	-	-	99.62
Amazon Capital Services	1MP7-FGC9-W9Y7	9/19/2021	11/3/2021	387.47	-	-	-	-	387.47
Amazon Capital Services	1P4T-63JM-MQPD	9/19/2021	11/3/2021	294.10	-	-	-	-	294.10
Amazon Capital Services	16DK-4RX4-QF4Y	9/19/2021	11/3/2021	73.19	-	-	-	-	73.19
Amazon Capital Services	1FV9-Q7GD-414R	9/19/2021	11/3/2021	195.00	-	-	-	-	195.00
Amazon Capital Services	16PQ-7YJT-XPK9	9/19/2021	11/3/2021	51.60	-	-	-	-	51.60
Amazon Capital Services	1VFY-CC7W-VM63	9/19/2021	11/3/2021	5.28	-	-	-	-	5.28
Amazon Capital Services	1QMQ-DFF4-PLW1	9/19/2021	11/3/2021	16.15	-	-	-	-	16.15
Amazon Capital Services	1NHW-TMPY-WLXX	9/19/2021	11/3/2021	335.67	-	-	-	-	335.67
Amazon Capital Services	1DTH-GQV1-KX4G	9/19/2021	11/3/2021	132.99	-	-	-	-	132.99
Amazon Capital Services	1DTH-GQV1-QLKJ	9/19/2021	11/3/2021	50.38	-	-	-	-	50.38
Amazon Capital Services	1DTH-GQV1-KGK3	9/19/2021	11/3/2021	30.16	-	-	-	-	30.16
Amazon Capital Services	1DTH-GQV1-P16W	9/19/2021	11/3/2021	77.47	-	-	-	-	77.47
Amazon Capital Services	1DTH-GQV1-VM6Y	9/19/2021	11/3/2021	75.51	-	-	-	-	75.51
Amazon Capital Services	1FY9-YKN4-9DPM	9/20/2021	11/4/2021	16.05	-	-	-	-	16.05
Amazon Capital Services	13MD-MRVC-DWGF	9/20/2021	11/4/2021	79.05	-	-	-	-	79.05
Amazon Capital Services	16TR-7CTN-4NCG	9/20/2021	11/4/2021	77.83	-	-	-	-	77.83
Amazon Capital Services	16TR-7CTN-94GH	9/20/2021	11/4/2021	87.46	-	-	-	-	87.46
Amazon Capital Services	16TR-7CTN-KRKV	9/20/2021	11/4/2021	79.03	-	-	-	-	79.03
Amazon Capital Services	13MD-MRVC-F1JY	9/20/2021	11/4/2021	21.43	-	-	-	-	21.43
Amazon Capital Services	1FV9-Q7GD-QN3X	9/20/2021	11/4/2021	83.41	-	-	-	-	83.41
Amazon Capital Services	1JQW-7CJG-HDFL	9/20/2021	11/4/2021	70.01	-	-	-	-	70.01
Amazon Capital Services	1MJ1-XXD6-6MFK	9/20/2021	11/4/2021	136.54	-	-	-	-	136.54
Amazon Capital Services	1MJL-9D67-37KL	9/20/2021	11/4/2021	5.97	-	-	-	-	5.97
Amazon Capital Services	1Y41-MWHV-1CX1	9/20/2021	11/4/2021	18.76	-	-	-	-	18.76
Amazon Capital Services	1Y41-MWHV-HFKX	9/20/2021	11/4/2021	136.95	-	-	-	-	136.95
Amazon Capital Services	1JDY-46PC-7QGD	9/20/2021	11/4/2021	50.04	-	-	-	-	50.04
Amazon Capital Services	1FV9-Q7GD-QNJ4	9/20/2021	11/4/2021	60.29	-	-	-	-	60.29
Amazon Capital Services	1JDY-46PC-CJPR	9/20/2021	11/4/2021	49.54	-	-	-	-	49.54
Amazon Capital Services	1LCQ-H13Y-4RLF	9/20/2021	11/4/2021	124.14	-	-	-	-	124.14
Amazon Capital Services	1G69-6PXF-GQ97	9/20/2021	11/4/2021	5.36	-	-	-	-	5.36
Amazon Capital Services	1G69-6PXF-H3FK	9/20/2021	11/4/2021	21.43	-	-	-	-	21.43
Amazon Capital Services	13MD-MRVC-4GCK	9/20/2021	11/4/2021	26.09	-	-	-	-	26.09
Amazon Capital Services	11FQ-LT69-J9DL	9/20/2021	11/4/2021	215.10	-	-	-	-	215.10
Amazon Capital Services	11FQ-LT69-PY9K	9/21/2021	11/5/2021	25.74	-	-	-	-	25.74
Amazon Capital Services	11TQ-YNNF-7RFQ	9/21/2021	11/5/2021	99.88	-	-	-	-	99.88
Amazon Capital Services	11TQ-YNNF-FJKD	9/21/2021	11/5/2021	15.92	-	-	-	-	15.92
Amazon Capital Services	11TQ-YNNF-HKMX	9/21/2021	11/5/2021	22.27	-	-	-	-	22.27
Amazon Capital Services	1G69-6PXF-NXV6	9/21/2021	11/5/2021	38.28	-	-	-	-	38.28
Amazon Capital Services	1RCG-RPG6-17XC	9/21/2021	11/5/2021	17.87	-	-	-	-	17.87
Amazon Capital Services	1MJ1-XXD6-QC46	9/21/2021	11/5/2021	8.57	-	-	-	-	8.57
Amazon Capital Services	1R3X-RC4N-6X3H	9/21/2021	11/5/2021	53.82	-	-	-	-	53.82
Amazon Capital Services	1R3X-RC4N-CKF1	9/21/2021	11/5/2021	8.57	-	-	-	-	8.57
Amazon Capital Services	1R3X-RC4N-DVNY	9/21/2021	11/5/2021	21.63	-	-	-	-	21.63
Amazon Capital Services	1RCG-RPG6-GXXR	9/21/2021	11/5/2021	11.30	-	-	-	-	11.30
		9/21/2021	11, 5, 2021	11.00					11.50

Accounts Payable Aging

Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past	61 - 90 Days Past	Over 90 Days	Total
					1 So Days rust Duc	Due	Due	Past Due	
Amazon Capital Services	1Y7D-QJNP-4DTJ	9/21/2021	11/5/2021	10.76	-	-	-	-	10.76
Amazon Capital Services	1Y7D-QJNP-FPK7	9/21/2021	11/5/2021	41.00	-	-	-	-	41.00
Amazon Capital Services	1Y7D-QJNP-HD74	9/21/2021	11/5/2021	37.71	-	-	-	-	37.71
Amazon Capital Services	1LQL-FNW1-CTK3	9/21/2021	11/5/2021	21.97	-	-	-	-	21.97
Amazon Capital Services	1G69-6PXF-NDKH	9/21/2021	11/5/2021	18.94	-	-	-	-	18.94
Amazon Capital Services	1D3W-1Q1X-RCQW	9/21/2021	11/5/2021	8.61	-	-	-	-	8.61
Amazon Capital Services	11FQ-LT69-MVVK	9/21/2021	11/5/2021	52.51	-	-	-	-	52.51
Amazon Capital Services	11FQ-LT69-PWVD	9/21/2021	11/5/2021	18.22	-	-	-	-	18.22
Amazon Capital Services	11TQ-YNNF-6LLL	9/21/2021	11/5/2021	44.58	-	-	-	-	44.58
Amazon Capital Services	1Y7D-QJNP-DL1H	9/21/2021	11/5/2021	36.70	-	-	-	-	36.70
Amazon Capital Services	1GHJ-D9H3-DXTL	9/21/2021	11/5/2021	71.63	-	-	-	-	71.63
Amazon Capital Services	1D3W-1Q1X-FWGV	9/21/2021	11/5/2021	53.82	-	-	-	-	53.82
Amazon Capital Services	13T3-1H79-CNNX	9/21/2021	11/5/2021	58.50	-	-	-	-	58.50
Amazon Capital Services	16XH-NLQ4-FHDL	9/21/2021	11/5/2021	25.09	-	-	-	-	25.09
Amazon Capital Services	11FQ-LT69-PWTG	9/21/2021	11/5/2021	7.34	-	-	-	-	7.34
Amazon Capital Services	11TQ-YNNF-4KQF	9/21/2021	11/5/2021	10.76	-	-	-	-	10.76
Amazon Capital Services	11TQ-YNNF-TTK1	9/22/2021	11/6/2021	20.46	-	-	-	-	20.46
Amazon Capital Services	11TQ-YNNF-X6HN	9/22/2021	11/6/2021	5.98	-	-	-	-	5.98
Amazon Capital Services	11TQ-YNNF-L1CV	9/22/2021	11/6/2021	16.03	-	-	-	-	16.03
Amazon Capital Services	11TQ-YNNF-PGD6	9/22/2021	11/6/2021	15.68	-	-	-	-	15.68
Amazon Capital Services	16XH-NLQ4-JDMT	9/22/2021	11/6/2021	16.15	-	-	-	-	16.15
Amazon Capital Services	11TQ-YNNF-KXXN	9/22/2021	11/6/2021	19.71	-	-	-	-	19.71
Amazon Capital Services	13T3-1H79-LHMM	9/22/2021	11/6/2021	11.30	-	-	-	-	11.30
Amazon Capital Services	1GHJ-D9H3-TXHD	9/22/2021	11/6/2021	18.30	-	-	-	-	18.30
Amazon Capital Services	13T3-1H79-WKX7	9/22/2021	11/6/2021	31.97	-	-	-	-	31.97
Amazon Capital Services	1NWW-NHX1-3NWN	9/22/2021	11/6/2021	179.43	-	-	-	-	179.43
Amazon Capital Services	1LQL-FNW1-L93Y	9/22/2021	11/6/2021	99.98	-	-	-	-	99.98
Amazon Capital Services	1R3X-RC4N-LX7D	9/22/2021	11/6/2021	28.09	-	-	-	-	28.09
Amazon Capital Services	1T9T-WRPR-GG9T	9/22/2021	11/6/2021	25.00	-	-	-	-	25.00
Amazon Capital Services	1YXX-N1GN-L3KG	9/22/2021	11/6/2021	170.86	-	-	-	-	170.86
Amazon Capital Services	1YXX-N1GN-LQWY	9/22/2021	11/6/2021	11.30	-	-	-	-	11.30
Amazon Capital Services	1Y7D-QJNP-LP3P	9/22/2021	11/6/2021	12.84	-	-	-	-	12.84
Amazon Capital Services	1Y7D-QJNP-YXR6	9/22/2021	11/6/2021	29.37	-	-	-	-	29.37
Amazon Capital Services	1WQC-CYV1-KHXX	9/22/2021	11/6/2021	35.65	-	-	-	-	35.65
Amazon Capital Services	1WQC-CYV1-YM4L	9/22/2021	11/6/2021	60.90	-	-	-	-	60.90
Amazon Capital Services	1TN4-GL13-R3X3	9/22/2021	11/6/2021	7.42	-	-	-	-	7.42
Amazon Capital Services	16XH-NLQ4-JY1F	9/22/2021	11/6/2021	7.50	-	-	-	-	7.50
Amazon Capital Services	11TQ-YNNF-M7VG	9/22/2021	11/6/2021	127.24	-	-	-	-	127.24
Amazon Capital Services	11TQ-YNNF-VCHP	9/22/2021	11/6/2021	45.88	-	-	-	-	45.88
Amazon Capital Services	16XH-NLQ4-JJQG	9/22/2021	11/6/2021	35.98	-	-	-	-	35.98
Amazon Capital Services	16XH-NLQ4-KCW6	9/22/2021	11/6/2021	15.03	-	-	-	-	15.03
Amazon Capital Services	13T3-1H79-LMC6	9/22/2021	11/6/2021	22.99	-	-	-	-	22.99
Amazon Capital Services	16XH-NLQ4-J3WJ	9/22/2021	11/6/2021	21.44	-	-	-	-	21.44
Amazon Capital Services	1D3W-RVK7-39F9	9/22/2021	11/6/2021	64.65	-	-	-	-	64.65
Amazon Capital Services	1Y7D-QJNP-WWQH	9/22/2021	11/6/2021	8.43	-	-	-	-	8.43
Amazon Capital Services	1YXX-N1GN-RYCM	9/22/2021	11/6/2021	17.28	-	-	-	-	17.28
Amazon Capital Services	1RCG-RPG6-J7GJ	9/22/2021	11/6/2021	23.14	-	-	-	-	23.14
Amazon Capital Services	1TN4-GL13-KQHX	9/22/2021	11/6/2021	28.95					28.95

Accounts Payable Aging

Ansten Gapital Services 117 - WARP, 106C 92/22021 116/2021 16/202 106/202 <	Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
NameCompile Services 10-0-10-19-19-19-10 9/22/2021 11/19/2021 55.95 - - - - - - 7.55 55.95 NameCompile Services 1197-108-19-000000 1197/2021 111/19/2021 10.55 - - - 7.03 <td>Amazon Capital Services</td> <td>1T9T-WRPR-1V6C</td> <td>9/22/2021</td> <td>11/6/2021</td> <td>56.22</td> <td>-</td> <td></td> <td>-</td> <td></td> <td>56.22</td>	Amazon Capital Services	1T9T-WRPR-1V6C	9/22/2021	11/6/2021	56.22	-		-		56.22
Annano Capital Services 110-RNV-10MUP 092/20/201 1116/2021 7.53 - - - - - - - - 7.53 Annaeo Capital Services 11900-XIV-3VII 092/20/201 1116/2021 12.53 - - - - 133.55 Annaeo Capital Services 1180-64POS-FRAIP 92/20/201 1116/2021 12.04 - - - - 37.35 Annaeo Capital Services 1180-64POS-FRAIP 92/20/201 1116/2021 12.04 - - - 2.52 - - - 37.42 Annaeo Capital Services 1160-69454/NTP 92/20/201 1116/20/21 47.42 - - - 7.67 - - 37.42 - - - 37.42 - - - 37.42 - - - 37.42 - - - 37.42 - - - 37.42 - - - 37.42 - - -<	Amazon Capital Services	1TN4-GL13-R1FD	9/22/2021	11/6/2021	17.38	-	-	-	-	17.38
Amaco Capital Services 1917-WPP ADMW 9/2/2021 11/6/021 10.3 56 - - 103.55 Amaco Capital Services 1000-MHC3-4FC 9/2/2021 11/6/021 12.3 56 - - 103.55 Amaco Capital Services 100C-PRC6-REG-REG-REG-REG-REG-REG-REG-REG-REG-REG	Amazon Capital Services	1GHJ-D9H3-VV16	9/22/2021	11/6/2021	53.99	-	-	-	-	53.99
Anixano Capital Services 1960; INTV MRH 20, 3MPI 11/6/021 11/6/021 12, 55 - - 10, 15, 55 Anixano Capital Services 105, 68, 66, 64, 69 9/2/2021 11/6/021 12, 58 - - 12, 35, 85 Anixano Capital Services 100, 08, 46, 66, 64, 67 9/2/2021 11/6/021 12, 58 - - 12, 58, 85 Anixano Capital Services 100, 00, 00, 00, 00, 00, 00, 00, 00, 00,	Amazon Capital Services	1LQL-FNW1-QML9	9/22/2021	11/6/2021	55.95	-	-	-	-	55.95
Anazon Capital Services 1NVW -NKL 34PD 9/2/2021 11/6/2021 23.84 - - - 3.8788 Anazon Capital Services 1RC6-REG6 (RefG 9/2/2021 11/6/2021 20.84 - - 1.028 Anazon Capital Services 1RC6-REG6 (RefG 9/2/2021 11/6/2021 25.82 - - - 2.828 Anazon Capital Services 1RC1-VI-VI-VICP 9/2/2021 11/6/2021 6.907 - - - 7.879 Anazon Capital Services 1RC1-VI-VICP 9/2/2021 11/6/2021 7.974 - - - 7.979 Anazon Capital Services 1RC1-VILVI-VICP 9/2/2021 11/6/2021 7.974 - - - 7.974 Anazon Capital Services 1RC1-VILVILVILVI-VILVI-VILVI-VILVI-VILVI-VILVI-VILVI-VILVI-VILVI	Amazon Capital Services	1T9T-WRPR-DMNW	9/22/2021	11/6/2021	70.34	-	-	-	-	70.34
Anaxon Capital Services 13CG APGE 6649 9/22/021 11/6/021 129.86 - - 192.08 Anaxon Capital Services 1NWW NIXCL 3Y9P 9/22/021 11/6/021 25.82 - - - 25.82 Anaxon Capital Services 1GHI-DBH AYTF 9/22/021 11/6/021 47.27 - - - 46.92 Anaxon Capital Services 1GHI-DBH AYTF 9/22/021 11/6/021 47.27 - - - 6.96 Anaxon Capital Services 1GHI-DBH AYTF 9/22/021 11/6/021 47.27 - - - 6.96 - - 6.96 - - 6.97 - - 6.97 - - 6.97 - - 6.97 - - 6.97 - - 6.97 - - 7.97 - - 1.97 3.97 - - - 1.97 3.97 - - - 1.92 - - - 1.92 - - 1.92 - - - 1.92 - - 1.92	Amazon Capital Services	1PGQ-1NTV-3NTJ	9/22/2021	11/6/2021	103.56	-	-	-	-	103.56
Anaxon Capital Services 13CG #POPLAT 13/6/2021 11/6/2021 12.084 - - 12.084 Anaxon Capital Services 13WOC +V11-WOP 9/21/2021 11/6/2021 42.27 - - - 6.903 Anaxon Capital Services 1101-WWN = WC3 9/21/2021 11/6/2021 6.907 - - 6.903 Anaxon Capital Services 1101-WWN = WC3 9/21/2021 11/6/2021 7.944 - - - 7.974 Anaxon Capital Services 1170-WWN = WC3 9/21/2021 11/6/2021 7.944 - - - 1.9749 Anaxon Capital Services 1170-WWN = WC3 9/21/2021 11/6/2021 7.914 - - - 1.9749 Anaxon Capital Services 1170-WWN = WC3 9/21/2021 11/6/2021 7.914 - - - 1.9749 Anaxon Capital Services 1170-WWN = WC3 9/21/2021 11/6/2021 9.924 - - - 1.924 Anaxon Capital Services 1170-WWN = WC3 9/21/2021 11/6/2021 9.924 - - 1.924	Amazon Capital Services	1NWW-NHX1-34FD	9/22/2021	11/6/2021	23.58	-	-	-	-	23.58
Amazen Capital Services INWW. HNL3-3Y9P 9/2/2021 11/6/2021 9.2 8.2 - - - 5.2 5.2 Amazen Capital Services IGUL-DNVI XGW 9/2/2021 11/6/2021 60.0 - - 6.907 Amazen Capital Services IGUL-DNVI XGW 9/2/2021 11/6/2021 78.40 - - 9.937 Amazen Capital Services IGT-DNVIDN 9/2/2021 11/6/2021 78.40 - - 1.937.40 Amazen Capital Services 1373-1179-116C 9/2/2021 11/6/2021 78.43 - - 2 2.137.31 Amazen Capital Services 1373-1179-116C 9/2/2021 11/6/2021 76.438 - - 2 2.137.31 Amazen Capital Services 1374-1179-110 9/2/2021 11/7/2021 76.138 - - 2 3.137.31 Amazen Capital Services 1374-117921 9.147/2021 11/7/2021 9.147.20 - - 3.137.31 Amazen Capital Services 1374.4496 11/7/2021 9.14	Amazon Capital Services	1RCG-RPG6-RG49	9/22/2021	11/6/2021	197.86	-	-	-	-	197.86
Amazon Capital Services 1 VMC-CVV1-VHQP 9/2/2021 11/6/2021 47.27 - - 47.27 Amazon Capital Services 1101-VMV1-XMMX 9/2/2021 11/6/2021 60.07 - - 47.89 Amazon Capital Services 1101-VMV1-XMMX 9/2/2021 11/6/2021 76.49 - - - 77.99 Amazon Capital Services 1170-VMV1-NVMX 9/2/2021 11/6/2021 76.49 - - - 15.00 Amazon Capital Services 1170-VMV1-NVMX 9/2/2021 11/6/2021 72.33 - - - 72.6123 Amazon Capital Services 1707-UMPL-HGC 9/2/2021 11/6/2021 74.86 - - - 74.854 Amazon Capital Services 1707-UMPL-MFC/TV 19/2/2021 11/0/2021 74.86 - - 74.854 Amazon Capital Services 1707-UMPL-MFC/TV 19/2/2021 11/0/2021 55.03 - - - 13.67 Amazon Capital Services 1107-WFMPL-MFC/TV 11/2/2021 11/0/2021 55.03 - - - 2.92 -<	Amazon Capital Services	1RCG-RPG6-YL1T	9/22/2021	11/6/2021	120.84	-	-	-	-	120.84
Anazon Capital Services 1041-091-407/97 9/27/2021 11/6/2021 7.949 - - 9.7498 Anazon Capital Services 1017-WN1-WW3 9/22/2021 11/6/2021 7.949 - - 9.7498 Anazon Capital Services 1017-WN1-WW3 9/22/2021 11/6/2021 12.012 - - - 175.179 Anazon Capital Services 1070-UNP-UIGC 9/22/2021 11/6/2021 12.012 - - - 2.012.123 Anazon Capital Services 1070-UNP-UIGC 9/22/2021 11/6/2021 17.012 5.842 - - - 2.012.123 1.012.123 Anazon Capital Services 1070-UNP-UIGC 9/22/2021 11/6/2021 7.848 - - - - 1.02.133 1.02.133 Anazon Capital Services 1070-WNP-WNP-GY 9/22/2021 11/7/2021 5.84 - - - - 9.16.233 Anazon Capital Services 1078-WNP-WNP 9/22/2021 11/7/2021 5.82 - - - - - - - - - - -	Amazon Capital Services	1NWW-NHX1-3Y9P	9/22/2021	11/6/2021	25.82	-	-	-	-	25.82
Anazan Capital Services 11Q1-WW1-WW3 9/22/021 11/6/201 73.44 - - - 73.64 Anazan Capital Services 111G1-WW1-WW3 9/22/021 11/6/201 15.00 - - 10.500 Anazan Capital Services 1173-W79-W6C 9/22/021 11/6/201 123.12 - - 2.123.13 Anazan Capital Services 1797-WR8-37CM 9/22/021 11/6/201 123.12 - - 2.123.13 Anazan Capital Services 1797-WR8-37CM 9/22/021 11/6/201 74.86 - - 2.123.13 Anazan Capital Services 1797-WR8-37CM 9/22/021 11/6/201 75.46 - - 2.133.13 Anazan Capital Services 1797-WR8-17CM 9/22/021 11/7/201 55.13 - - 3.53.83 Anazan Capital Services 1797-WR8-17CM 9/22/021 11/7/201 55.38 - - - 4.53.38 Anazan Capital Services 1764-WW4-M94 9/22/021 11/7/201 12.53 - - - 2.29.43.23.23 Anazan Capital Services 17	Amazon Capital Services	1WQC-CYV1-VHQP	9/22/2021	11/6/2021	47.27	-	-	-	-	47.27
Anazon Capital Services 1174, VINK-HYN3 972/2021 11/6/2021 15.00 - - 97.89 Anazon Capital Services 1373, VINK-BARNAS 972/2021 11/6/2021 123.12 - - - 123.12 Anazon Capital Services 1770-0.00P-10FC 972/2021 11/6/2021 27.13 - - - 123.12 Anazon Capital Services 177N-0.00P-10FC 972/2021 11/6/2021 26.133 - - - 7.46 Anazon Capital Services 17N-NINF-CTV 972/2021 11/1/2021 59.42 - - - 7.46 Anazon Capital Services 17N-NINF-CTVN 972/2021 11/1/2021 59.42 - - - 3.167 Anazon Capital Services 17N-NINF-CTVN 972/2021 11/1/2021 59.42 - - - 3.167 Anazon Capital Services 17N-NINF-CTNN 972/2021 11/1/2021 50.01 - - - 3.163 Anazon Capital Services 17N-NINF-CTNN 972/2021 11/1/2021 62.33 - - -	Amazon Capital Services	1GHJ-D9H3-M7YF	9/22/2021	11/6/2021	69.07	-	-	-	-	69.07
Anazan Capital Services 117-/MSR-MIN3 9/22/021 11/6/201 12.10 - - 15.00 Anazan Capital Services 170-/MSR-AJCA 9/22/021 11/6/201 12.12 - - - 12.012 Anazan Capital Services 170-/MSR-AJCA 9/22/021 11/6/201 12.61.33 - - - 2.61.33 Anazan Capital Services 1YXX-MINF-MIDP 9/22/021 11/6/201 17.46 - - - 7.61.61.33 Anazan Capital Services 1YXX-MINF-MIDP 9/22/021 11/7/021 13.67 - - - - 5.91.62 Anazan Capital Services 1YXX-MINF-VCVW 9/23/2021 11/7/201 15.3.28 - - - - 5.93.62 Anazan Capital Services 188-9/3K-CIWW 9/23/2021 11/7/201 85.33 - - - - 4.85.33 Anazan Capital Services 188-9/3K-CIWW 9/23/2021 11/7/201 85.33 - - - - 2.23.23 Anazan Capital Services 188-9/3K-CIWW 9/23/2021 11/7/201	Amazon Capital Services	1LQL-FNW1-XGMX	9/22/2021	11/6/2021	37.64	-	-	-	-	37.64
Anazan Capital Services 1174.1179.NIC-NIW-S 9/22/2021 11/6/2021 123.12 - - 15.20 Anazan Capital Services 170-UNPL-HGC 9/22/2021 11/6/2021 123.12 - - - 123.12 Anazan Capital Services 170-WIPP-STCM 9/22/2021 11/6/2021 127.31 - - - 26.133 Anazan Capital Services 17XX-NIGN-MDP 9/22/2021 11/6/2021 56.43 - - - 56.43 Anazan Capital Services 17XX-NINF-7TC 9/23/2021 11/7/2021 55.42 - - - 57.43 Anazan Capital Services 116N-SYMNF-MTC 9/23/2021 11/7/2021 50.01 - - - 50.01 Anazan Capital Services 116N-SYMNF-MGC 9/23/2021 11/7/2021 50.01 - - - 6.20.01 Anazan Capital Services 116N-SYMNF-MGC 9/23/2021 11/7/2021 50.01 - - - 6.20.01 Anazan Capital Services 116N-SYMNF-MGC 9/23/2021 11/7/2021 62.43.53 - - <t< td=""><td>Amazon Capital Services</td><td>1KGT-FTDG-VNDN</td><td>9/22/2021</td><td>11/6/2021</td><td>79.49</td><td>-</td><td>-</td><td>-</td><td>-</td><td>79.49</td></t<>	Amazon Capital Services	1KGT-FTDG-VNDN	9/22/2021	11/6/2021	79.49	-	-	-	-	79.49
Amazon Capital Services 170-QINP-HHGC 9/2/2021 11/6/2021 261.33 - - - 261.33 Amazon Capital Services 170X-N16N-MOP 9/2/2/2021 11/6/2021 74.86 - - - 74.86 Amazon Capital Services 170X-N16N-MOP 9/2/2/2021 11/1/2021 9.42 - - - 9.942 Amazon Capital Services 170Y-NIMP-7/TC 9/2/2/2021 11/1/2021 9.15 - - - 9.942 Amazon Capital Services 187N-WRPR-NYQQ 9/2/2/2021 11/1/2021 9.52 - - - 0.5001 - 0.5001 - 0.5001 - 0.5001 - - 0.5013 - - 0.5013 - - 0.5013 - - 0.5013 - - 0.5013 - - 0.5013 - - - - - 0.5132 - - - - - 0.5132 - - - - - 0.5233 - - - - - 0.5233 <t< td=""><td>Amazon Capital Services</td><td>11TQ-YNNF-NHV3</td><td>9/22/2021</td><td></td><td>15.00</td><td>-</td><td>-</td><td>-</td><td>-</td><td>15.00</td></t<>	Amazon Capital Services	11TQ-YNNF-NHV3	9/22/2021		15.00	-	-	-	-	15.00
Amazon Capital Services 1717-WRPR-37CM 9/2/2021 11/6/2021 74.86 - - - 74.86 Amazon Capital Services 170X-MILIN-MDPP 9/3/2021 11/1/2021 59.42 - - - 9.42 Amazon Capital Services 171Y-MINF-CTW 9/3/3/2021 11/1/2021 59.42 - - - - 59.42 Amazon Capital Services 1719-WRPK-NQQ 9/3/3/2021 11/1/2021 153.28 - - - - 51.53.28 Amazon Capital Services 1719-WRPK-NQQ 9/3/3/2021 11/1/2021 52.23 - - - - 62.94.55 53.53 Amazon Capital Services 170K-NSWM-MARC 9/3/3/2021 11/1/2021 85.23 - - - - 62.94.55 53.53 Amazon Capital Services 170K-NGW-MARC 9/3/3/2021 11/1/2021 48.86 - - - - 17.91 48.86 - - - - 17.91 48.86 Amazon Capital Services 17.91 43.2021 11/1/2021 2.911 Amazon Capital Servic	Amazon Capital Services	13T3-1H79-PJ6C	9/22/2021	11/6/2021	123.12	-	-	-	-	123.12
Amazon Capital Services 1YX-NISN-MOSP 9/2/2021 11/6/2021 74.86 - - - - - - 9.44.66 Amazon Capital Services 1YYX-INNF-CYX 9/23/2021 11/7/2021 53.62 - - - - 3.167 Amazon Capital Services 1TYX-WINF-CYX 9/23/2021 11/7/2021 53.28 - - - - 5.001 Amazon Capital Services 1R8A S93KF-EXK 9/23/2021 11/7/2021 55.23 - - - - 2.029.63 6.001 Amazon Capital Services 1TGN-KOWA-SWP 9/23/2021 11/7/2021 62.64 - - - - 4.86.86 Amazon Capital Services 1TGN-KOWA-7P4G 9/23/2021 11/7/2021 48.86 - - - - 1.04.86.86 Amazon Capital Services 1TGN-KOWA-7P4G 9/23/2021 11/7/2021 48.86 - - - 2.02.17.27.27.27.27.27.27.27.27.27.27.27.27.27	Amazon Capital Services	1Y7D-QJNP-LHGC	9/22/2021	11/6/2021	127.31	-	-	-	-	127.31
Amazon Capital Services 1YY-1WNF-7UT 9/3/2021 11/7/2021 59.42 - - - 9.31.67 Amazon Capital Services 1YY-1WNF-VTQ 9/23/2021 11/7/2021 53.58 - - - 31.67 Amazon Capital Services 1YN-1WNF-WRPR-WCQ 9/23/2021 11/7/2021 55.01 - - - 50.01 Amazon Capital Services 1R6N-86WM-3WJP 9/23/2021 11/7/2021 55.01 - - - 6.05.01 Amazon Capital Services 1R6N-86WM-3WJP 9/23/2021 11/7/2021 62.65 - - - 6.05.01 Amazon Capital Services 1STM-PAGC-CAU 9/23/2021 11/7/2021 17.19 - - - 7.01.64.80 Amazon Capital Services 1STM-PAGC-CAU 9/23/2021 11/7/2021 12.52 - - - 2.5.52 - - - 2.5.51 Amazon Capital Services 1DW-KAV-AGWW 9/23/2021 11/7/2021 25.59 - - - 2.5.59 Amazon Capital Services 1DW-KAV-FVFW 9/23/2021 1	Amazon Capital Services	1T9T-WRPR-37CM	9/22/2021	11/6/2021	261.33	-	-	-	-	261.33
Amazon Capital Services 1YY-1WNF-7UT 9/3/2021 11/7/2021 59.42 - - - 9.31.67 Amazon Capital Services 1YY-1WNF-VTQ 9/23/2021 11/7/2021 53.58 - - - 31.67 Amazon Capital Services 1YN-1WNF-WRPR-WCQ 9/23/2021 11/7/2021 55.01 - - - 50.01 Amazon Capital Services 1R6N-86WM-3WJP 9/23/2021 11/7/2021 55.01 - - - 6.05.01 Amazon Capital Services 1R6N-86WM-3WJP 9/23/2021 11/7/2021 62.65 - - - 6.05.01 Amazon Capital Services 1STM-PAGC-CAU 9/23/2021 11/7/2021 17.19 - - - 7.01.64.80 Amazon Capital Services 1STM-PAGC-CAU 9/23/2021 11/7/2021 12.52 - - - 2.5.52 - - - 2.5.51 Amazon Capital Services 1DW-KAV-AGWW 9/23/2021 11/7/2021 25.59 - - - 2.5.59 Amazon Capital Services 1DW-KAV-FVFW 9/23/2021 1	•	1YXX-N1GN-MD9P			74.86	-	-	-	-	74.86
Anzaon Capital Services 1797-WNF-CYTW 9/23/021 11/1/2021 31.67 - - - 151.78 Amzon Capital Services 1879-WRF,RIYQQ 9/23/021 11/1/2021 50.01 - - - 53.28 Amzon Capital Services 1880-NWF,F6K 9/23/021 11/1/2021 85.23 - - - 85.23 Amzon Capital Services 116K-K5WM-3WP 9/23/021 11/1/2021 85.23 - - - 6.25.43 Amzon Capital Services 116K-K5WM-3WP 9/23/021 11/1/2021 48.86 - - - 4.86.48 Amzon Capital Services 117W-FLGW-3779 9/23/021 11/1/2021 12.52 - - - 2.51.51 Amzon Capital Services 116W-42W-46U 9/23/021 11/1/2021 25.69 - - - 2.55.5 Amzon Capital Services 103W-4WC7-4WW 9/23/021 11/1/2021 25.69 - - 2.56.9 - - 2.55.9 Amzon Capital Services 103W-4WC7-4WW 9/23/021 11/1/2021 17.91 - <td></td> <td>1YYX-1WNF-7JTC</td> <td></td> <td></td> <td>59.42</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>59.42</td>		1YYX-1WNF-7JTC			59.42	-	-	-	-	59.42
Amazon Capital Services 197-WIPR-I/NGQ 9/23/2021 11/7/2021 153.28 - - - 153.28 Amazon Capital Services 1R8A-HAWK-FCKK 9/23/2021 11/7/2021 50.01 - - - 50.01 Amazon Capital Services 1R6K-HAWK-FCKK 9/23/2021 11/7/2021 628.23 - - - 2.29455 Amazon Capital Services 1TON-KOW-74G 9/23/2021 11/7/2021 624.75 - - - 2.29455 Amazon Capital Services 1TON-KOW-74G 9/23/2021 11/7/2021 62.71 - - - 2.29471 Amazon Capital Services 1TMH-FLGW-9779 9/23/2021 11/7/2021 62.71 - - - 2.515 Amazon Capital Services 1DW-KR2-CTLD 9/23/2021 11/7/2021 25.515 - - - 2.515 - - 2.515 - - 2.515 - - 2.516 - - 2.516 - - 2.513 - - - 2.513 - - 2.513 -	•					-	-	-	-	
Amazon Capital Services 1RN3-9V3K-C1W 9/23/021 11//12021 50.01 - - - 50.01 Amazon Capital Services 1TGN-KWM-SWMP 9/23/021 11//12021 85.23 - - - 28.23 Amazon Capital Services TGN-KWM-SVMP 9/23/021 11//12021 28.48 - - - 28.23 Amazon Capital Services 1TN-HQC-CXLJ 9/23/021 11//12021 48.86 - - - 2.271 Amazon Capital Services 1TW-HGW-S779 9/23/021 11//12021 29.11 - - - 2.271 Amazon Capital Services 1KGF-KW-65CL 9/23/021 11//12021 15.51 - - - 2.515 Amazon Capital Services 1D3W-KWC-46W 9/23/021 11//2021 25.63 - - - 2.515 Amazon Capital Services 1D3W-KWC-74WW 9/23/021 11//2021 25.63 - - - 2.515 Amazon Capital Services 1D3W-KWC-74WW 9/23/021 11//2021 25.63 - - - 2.	•					-	-	-	-	
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Amazon Capital Services 1YYX-1WNF-FNJJ 9/23/2021 11/7/2021 221.93 - - - 221.93 Amazon Capital Services 1T9T-WRPR-HW1N 9/23/2021 11/7/2021 11.79 - - - 11.79 Amazon Capital Services 1NWW-NHX1-6H1J 9/23/2021 11/7/2021 29.08 - - - - 29.08 Amazon Capital Services 1R0G-1NTV-9F6T 9/23/2021 11/7/2021 98.84 - - - - 98.84 Amazon Capital Services 1LW-FLGW-3VGJ 9/23/2021 11/7/2021 65.41 - - - - 96.34 Amazon Capital Services 1LW-FLGW-3VGJ 9/23/2021 11/7/2021 65.41 - - - - 46.31 Amazon Capital Services 1PGQ-1NTV-CX73 9/23/2021 11/7/2021 30.75 - - - - 97.316.73 Amazon Capital Services 1R36-N3WR-1MD1 9/23/2021 11/7/2021 30.1 - - - - 30.1 Amazon Capital Services 1R36-N3WR-C6HQ	•					-	-	-	-	
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Amazon Capital Services1PGQ-1NTV-9F6T9/22/202111/7/202198.8498.84Amazon Capital Services1LTW-FLGW-3VGJ9/23/202111/7/202165.4165.41Amazon Capital Services1JLY-X93V-C1Y19/23/202111/7/202146.3146.31Amazon Capital Services1PGQ-1NTV-CX739/23/202111/7/2021130.7546.31Amazon Capital Services1RFF-T97Y-DXMQ9/23/202111/7/202197.8397.83Amazon Capital Services1R36-N3WR-1MD19/23/202111/7/202186.8997.83Amazon Capital Services1R36-N3WR-C6HQ9/23/202111/7/20213.0186.89Amazon Capital Services1NG-GTPY-7DKC9/23/202111/7/20213.016.43Amazon Capital Services1WX7-3JRF-91TN9/23/202111/7/20216.436.43Amazon Capital Services1WX7-3JRF-91TN9/23/202111/7/202125.542.554Amazon Capital Services1T9T-WRRP-MP939/23/202111/7/2021118.52118.52Amazon Capital Services1RN3-9V3K-3NRV9/23/202111/7/202137.093.70						-	-	-	-	
Amazon Capital ServicesILTW-FLGW-3VGJ9/23/202111/7/202165.4165.41Amazon Capital Services1JLY-X93V-C1Y19/23/202111/7/202146.3146.31Amazon Capital Services1PGQ-1NTV-CX739/23/202111/7/2021130.75130.75Amazon Capital Services1RPF-T97Y-DXMQ9/23/202111/7/202197.8397.83Amazon Capital Services1R36-N3WR-1MD19/23/202111/7/202186.8986.89Amazon Capital Services1R36-N3WR-C6HQ9/23/202111/7/20213.0186.89Amazon Capital Services1V1G-GTPY-7DKC9/23/202111/7/20213.016.43Amazon Capital Services1V1G-GTPY-7DKC9/23/202111/7/20216.436.43Amazon Capital Services1V1G-GTPY-7DKC9/23/202111/7/202125.542.556.43Amazon Capital Services1T9T-WRPR-MP939/23/202111/7/202125.542.551.551.551.551.551.551.551.551.551.551.551.551.551.551.551.55-						-	-	-	-	
Amazon Capital ServicesJJLY-X93V-C1Y19/23/202111/7/202146.3146.31Amazon Capital Services1PGQ-1NTV-CX739/23/202111/7/2021130.75130.75Amazon Capital Services1RPF-T97Y-DXMQ9/24/202111/7/202197.8397.83Amazon Capital Services1R36-N3WR-1MD19/23/202111/7/202186.8986.89Amazon Capital Services1R36-N3WR-C6HQ9/23/202111/7/20213.0186.89Amazon Capital Services1V1G-GTPY-7DKC9/23/202111/7/20213.0164.33Amazon Capital Services1V1G-GTPY-7DKC9/23/202111/7/20216.4364.33Amazon Capital Services1WX7-3JRF-91TN9/23/202111/7/202125.5464.33Amazon Capital Services1T9T-WRPR-MP939/23/202111/7/2021118.5225.54Amazon Capital Services1RN3-9V3K-3NRV9/23/202111/7/2021118.52118.52Amazon Capital Services1RN3-9V3K-3NRV9/23/202111/7/202137.0937.09						-	_	-	-	
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	Amazon Capital Services	14XQ-P4GX-71N1	9/23/2021	11///2021	100.99	-	-	-	-	100.99

Accounts Payable Aging

Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past	61 - 90 Days Past	Over 90 Days	Total
						Due	Due	Past Due	
mazon Capital Services	1KGF-QPKV-79G6	9/23/2021	11/7/2021	29.25	-	-	-	-	29.25
mazon Capital Services	13TN-DHQC-CM6P	9/23/2021	11/7/2021	409.44	-	-	-	-	409.44
mazon Capital Services	11W3-JQ7V-D6T3	9/23/2021	11/7/2021	45.67	-	-	-	-	45.67
mazon Capital Services	164T-QRLT-44NC	9/23/2021	11/7/2021	149.08	-	-	-	-	149.08
mazon Capital Services	1QKM-QPLC-D1XQ	9/23/2021	11/7/2021	21.95	-	-	-	-	21.95
mazon Capital Services	1RN3-9V3K-4JDW	9/23/2021	11/7/2021	58.42	-	-	-	-	58.42
mazon Capital Services	1RN3-9V3K-CQ3T	9/23/2021	11/7/2021	18.26	-	-	-	-	18.26
mazon Capital Services	1WX7-3JRF-7GQK	9/23/2021	11/7/2021	25.11	-	-	-	-	25.11
mazon Capital Services	1PGQ-1NTV-DV66	9/23/2021	11/7/2021	49.98	-	-	-	-	49.98
mazon Capital Services	11C1-RH6K-F7QK	9/23/2021	11/7/2021	4.32	-	-	-	-	4.32
mazon Capital Services	1HKV-4MQF-DDJG	9/23/2021	11/7/2021	14.88	-	-	-	-	14.88
mazon Capital Services	1JLY-X93V-7RM7	9/23/2021	11/7/2021	37.27	-	-	-	-	37.27
mazon Capital Services	1HNG-NXWC-DPFR	9/23/2021	11/7/2021	118.52	-	-	-	-	118.52
mazon Capital Services	11W3-JQ7V-CTRL	9/23/2021	11/7/2021	35.37	-	-	-	-	35.37
mazon Capital Services	11C1-RH6K-DPMF	9/23/2021	11/7/2021	89.72	-	-	-	-	89.72
mazon Capital Services	11C1-RH6K-DXM4	9/23/2021	11/7/2021	56.75	-	-	-	-	56.75
mazon Capital Services	17WR-DGVQ-1DXR	9/23/2021	11/7/2021	210.29	-	-	-	-	210.29
mazon Capital Services	14XQ-P4GX-776J	9/23/2021	11/7/2021	87.98	-	-	-	-	87.98
mazon Capital Services	14XQ-P4GX-CJK9	9/23/2021	11/7/2021	72.20	-	-	-	-	72.20
mazon Capital Services	164T-QRLT-7GVG	9/23/2021	11/7/2021	107.90	-	-	-	-	107.90
mazon Capital Services	13TN-DHQC-DRNG	9/24/2021	11/7/2021	119.87	-	-	-	-	119.8
mazon Capital Services	11D1-G3H1-96GK	9/23/2021	11/7/2021	79.94	-	-	-	-	79.94
mazon Capital Services	13TN-DHQC-FW1J	9/24/2021	11/8/2021	26.88	-	-	-	-	26.8
mazon Capital Services	164T-QRLT-HL67	9/24/2021	11/8/2021	64.65	-	-	-	-	64.65
mazon Capital Services	11D1-G3H1-JPDN	9/24/2021	11/8/2021	64.65	-	-	-	-	64.6
mazon Capital Services	17WR-DGVQ-JDNH	9/24/2021	11/8/2021	66.93	-	-	-	-	66.93
mazon Capital Services	17WR-DGVQ-JPQW	9/24/2021	11/8/2021	72.93	-	-	-	-	72.9
mazon Capital Services	164T-QRLT-KMGH	9/24/2021	11/8/2021	55.76	-	-	-	-	55.70
mazon Capital Services	11D1-G3H1-RHH1	9/24/2021	11/8/2021	51.18	-	-	-	-	51.13
mazon Capital Services	1MHM-4PXQ-RCMM	9/24/2021	11/8/2021	23.58	-	-	-	-	23.58
mazon Capital Services	1QKM-QPLC-G373	9/24/2021	11/8/2021	71.42	-	-	-	-	71.42
mazon Capital Services	1QKM-QPLC-KVN1	9/24/2021	11/8/2021	57.90	-	-	-	-	57.90
mazon Capital Services	1R36-N3WR-GKQJ	9/24/2021	11/8/2021	26.80	-	-	-	-	26.80
mazon Capital Services	1LTW-FLGW-HDW9	9/24/2021	11/8/2021	16.88	-	-	-	-	16.88
mazon Capital Services	1TGN-X6VM-GMGJ	9/24/2021	11/8/2021	19.46	-	-	-	-	19.46
Mazon Capital Services	1TGN-X6VM-N3DN	9/24/2021	11/8/2021	69.06	-	-	-	-	69.06
Mazon Capital Services	164T-QRLT-GMVR	9/24/2021	11/8/2021	10.37	-	-	-	-	10.37
Mazon Capital Services	164T-QRLT-JT31	9/24/2021	11/8/2021	103.04	-	-	-	-	103.04
mazon Capital Services	13TN-DHQC-K4W4	9/24/2021	11/8/2021	227.63	-	-	-	-	227.63
mazon Capital Services	13TN-DHQC-QQPJ	9/24/2021	11/8/2021	60.16	-	-	-	-	60.16
mazon Capital Services	13TN-DHQC-1XCM	9/23/2021	11/8/2021	(38.73)	-	-	-	-	(38.73
Mazon Capital Services	164T-QRLT-V4NQ	9/24/2021	11/8/2021	17.23	-	-	-	-	17.23
mazon Capital Services	13TN-DHQC-KQQT	9/24/2021	11/8/2021	71.11	-	-	-	-	71.11
mazon Capital Services	17WR-DGVQ-GY36	9/24/2021	11/8/2021	8.57	-	-	-	-	8.57
Amazon Capital Services	1CYG-HD1T-44TN	9/23/2021	11/8/2021	(29.45)	-	-	-	-	(29.45
mazon Capital Services	1CYG-HD1T-GW4Q	9/24/2021	11/8/2021	5.59	-	-	-	-	5.59
Amazon Capital Services	1CYG-HD1T-GY6L	9/24/2021	11/8/2021	57.90	-	-	-	-	57.90
Amazon Capital Services	1CYG-HD1T-GNWF	9/24/2021	11/8/2021	22.22					22.22
Accounts Payable Aging

September 30, 2021

Invoice/Credit Number 1QKM-QPLC-TJGF 1LTW-FLGW-G6M3 1HKV-4MQF-P4HW 1R36-N3WR-NVNR	Invoice Date 9/24/2021 9/24/2021 9/24/2021	Date Due 11/8/2021 11/8/2021	Current 24.00	1 - 30 Days Past Due	Due -	Due -	Past Due	Total 24.00
1LTW-FLGW-G6M3 1HKV-4MQF-P4HW 1R36-N3WR-NVNR	9/24/2021			-	-	-	-	24.00
1HKV-4MQF-P4HW 1R36-N3WR-NVNR		11/8/2021						
1R36-N3WR-NVNR	9/24/2021		68.95	-	-	-	-	68.95
		11/8/2021	321.50	-	-	-	-	321.50
	9/24/2021	11/8/2021	29.11	-	-	-	-	29.11
1R36-N3WR-R677	9/24/2021	11/8/2021	81.17	-	-	-	-	81.17
1R36-N3WR-G6XH	9/24/2021	11/8/2021	166.41	-	-	-	-	166.41
1R36-N3WR-HVMD	9/24/2021	11/8/2021	13.92	-	-	-	-	13.92
				-	-	-	-	53.11
				-	-	-	-	159.30
13TN-DHQC-GHJX			12.68	-	-	-	-	12.68
11W3-JQ7V-GNRJ			56.84	-	-	-	-	56.84
11W3-JQ7V-RCYN	9/24/2021	11/8/2021	31.05	-	-	-	-	31.05
1R36-N3WR-JFKW	9/24/2021	11/8/2021	79.60	-	-	-	-	79.60
1MHM-4PXQ-WKCT	9/25/2021	11/9/2021	8.61	-	-	-	-	8.61
1HKV-4MQF-WTYN	9/25/2021	11/9/2021	21.62	-	-	-	-	21.62
1HKV-4MQF-WVWR	9/25/2021	11/9/2021	19.41	-	-	-	-	19.41
1HKV-4MQF-YNWT	9/25/2021	11/9/2021	42.09	-	-	-	-	42.09
1QKM-QPLC-WRR4	9/25/2021	11/9/2021	38.67	-	-	-	-	38.67
1Y1N-Y1XX-1DCW	9/25/2021	11/9/2021	53.07	-	-	-	-	53.07
1R36-N3WR-X1YF	9/25/2021	11/9/2021	85.50	-	-	-	-	85.50
1LTW-FLGW-VJ4T	9/25/2021	11/9/2021	55.09	-	-	-	-	55.09
1TGN-X6VM-XPVD	9/25/2021	11/9/2021	84.40	-	-	-	-	84.40
191D-HDTK-1NJQ	9/25/2021	11/9/2021	127.62	-	-	-	-	127.62
164T-QRLT-WXX9	9/25/2021	11/9/2021	45.31	-	-	-	-	45.31
1K3K-GDW4-7F64	9/25/2021	11/9/2021	61.26	-	-	-	-	61.26
141X-D9JL-9K9H	9/25/2021	11/9/2021	25.57	-	-	-	-	25.57
177L-N6Q3-9XV1	9/25/2021	11/9/2021	119.38	-	-	-	-	119.38
177L-N6Q3-CP7L	9/25/2021	11/9/2021	52.05	-	-	-	-	52.05
11W3-JQ7V-X7HK	9/25/2021	11/9/2021	85.60	-	-	-	-	85.60
1R36-N3WR-W4VM	9/25/2021	11/9/2021	43.49	-	-	-	-	43.49
1XTJ-1QQL-3Q4F	9/25/2021	11/9/2021	75.41	-	-	-	-	75.41
1Y1N-Y1XX-DFQD	9/25/2021	11/9/2021	114.06	-	-	-	-	114.06
1GRF-3L6J-7FT6	9/25/2021	11/9/2021	26.63	-	-	-	-	26.63
19TX-RGJC-DRMN	9/26/2021	11/9/2021	137.44	-	-	-	-	137.44
191D-HDTK-1D6Q	9/25/2021	11/9/2021	64.33	-	-	-	-	64.33
13TN-DHQC-XNP6	9/25/2021	11/9/2021	94.17	-	-	-	-	94.17
191D-HDTK-K4L1	9/26/2021	11/10/2021	12.22	-	-	-	-	12.22
191D-HDTK-H7GK	9/26/2021	11/10/2021	104.39	-	-	-	-	104.39
19TX-RGJC-RT4P	9/26/2021	11/10/2021	63.95	-	-	-	-	63.95
141X-D9JL-HM47	9/26/2021	11/10/2021	8.57	-	-	-	-	8.57
1Y1N-Y1XX-HGWP	9/26/2021	11/10/2021	42.52	-	-	-	-	42.52
1XTJ-1QQL-MLXP	9/26/2021	11/10/2021	48.47	-	-	-	-	48.47
	9/26/2021	11/10/2021	11.84	-	-	-	-	11.84
	9/26/2021	11/10/2021	67.23	-	-	-	-	67.23
	9/26/2021	11/10/2021	55.20	-	-	-	-	55.20
			177.21	-	-	-	-	177.21
				-	-	-	-	108.13
				-	-	-	-	215.96
	1CYG-HD1T-MJLQ 1LTW-FLGW-FY6C 13TN-DHQC-GHJX 11W3-JQ7V-GNRJ 11W3-JQ7V-RCYN 1R36-N3WR-JFKW 1MHM-4PXQ-WKCT 1HKV-4MQF-WTYN 1HKV-4MQF-WTYN 1HKV-4MQF-WWR 1HKV-4MQF-YNWT 1QKM-QPLC-WRR4 1Y1N-Y1XX-1DCW 1R36-N3WR-X1YF 1LTW-FLGW-VJ4T 1TGN-X6VM-XPVD 191D-HDTK-1NJQ 164T-QRLT-WXX9 1K3K-GDW4-7F64 141X-D9JL-9K9H 177L-N6Q3-9XV1 177L-N6Q3-9XV1 177L-N6Q3-CP7L 11W3-JQ7V-X7HK 1R36-N3WR-W4VM 1XTJ-1QQL-3Q4F 1Y1N-Y1XX-DFQD 1GRF-3L6J-7FT6 19TX-RGJC-DRMN 191D-HDTK-H11 191D-HDTK-H12 191D-HDTK-H11 191D-HDTK-H11 191D-HDTK-H11 191D-HDTK-H11 191D-HDTK-H11 191D-HDTK-H11 191D-HDTK-H11 191D-HDTK-H14 191D-HDTK-H14 191D-HDTK-H14 191D-HDTK-H14 191D-HDTK-H14 191D-HDTK-TYT3 191D-HDTK-TYT3 191D-HDTK-TPX4 1PTF-GTQY-HHK6 19TX-RGJC-RMWC 1PT-RGJC-RMWC 1PT-RGJC-RMWC 1PT-RGJC-RMWC 1PT-RGJC-RMWC 1PT-NGWA 1PT	ICYG-HD1T-MJLQ 9/24/2021 1LTW-FLGW-FY6C 9/24/2021 13TN-DHQC-GHJX 9/24/2021 11W3-JQ7V-GNRJ 9/24/2021 1R36-N3WR-JFKW 9/24/2021 1RMH-4PXQ-WKCT 9/25/2021 1HKV-4MQF-WTYN 9/25/2021 1HKV-4MQF-WWR 9/25/2021 1HKV-4MQF-WWR 9/25/2021 1KKV-4MQF-WWR 9/25/2021 1KK-MQF-WWT 9/25/2021 1KK-MQF-WWT 9/25/2021 1KK-MQF-WWT 9/25/2021 1KTM-1QGW-VJ4T 9/25/2021 1KW-FLGW-VJ4T 9/25/2021 1KW-FLGW-VJ4T 9/25/2021 1KK-GDW-FF64 9/25/2021 1TT-NeQ3-SV1 9/25/2021 1TXI-1QL-3Q4F 9/25/2021 1TXI-1QL-3Q4F 9/25/2021 1STN-DHQC-XNP6 9/25/2021 191D-HDTK-HD6Q 9/25/2021 <td>1CYG-HD1T-MJLQ 9/24/2021 11/8/2021 1LTW-FLGW-FY6C 9/24/2021 11/8/2021 13TN-DHQC-GHJX 9/24/2021 11/8/2021 11W3-JQ7V-RCNN 9/24/2021 11/8/2021 11W3-JQ7V-RCNN 9/24/2021 11/8/2021 1R36-N3WR-JFKW 9/24/2021 11/8/2021 1MHM-4PXQ-WKCT 9/25/2021 11/9/2021 1HKV-4MQF-WTVN 9/25/2021 11/9/2021 1HKV-4MQF-WWRR 9/25/2021 11/9/2021 1HKV-4MQF-VNWT 9/25/2021 11/9/2021 1YLN-Y1XX-1DCW 9/25/2021 11/9/2021 1YLW-Y1XX-1DCW 9/25/2021 11/9/2021 1TGN-X6VM-XPVD 9/25/2021 11/9/2021 1TGN-X6VM-XPVD 9/25/2021 11/9/2021 1FGN-X6W-XPVD 9/25/2021 11/9/2021 1FGN-X6W-XPVD 9/25/2021 11/9/2021 1FGN-X6W-XPVD 9/25/2021 11/9/2021 1FGN-X6W-XPVD 9/25/2021 11/9/2021 1FAT-NGG3-9XV1 9/25/2021 11/9/2021 1FAT-NGQ-SPVI 9/25/2021 11/9/2021 1FT-LNGA3-CPTL 9/25/2021<</td> <td>1CYG-HDIT-MJLQ 9/24/2021 11/8/2021 53.11 1LTW-HGW-FY6C 9/24/2021 11/8/2021 159.30 13TN-DHQC-GHIX 9/24/2021 11/8/2021 56.84 1LW3-IQ7V-CKIN 9/24/2021 11/8/2021 31.05 1R36-N3WR-JFKW 9/24/2021 11/8/2021 79.60 1MHM-4PXQ-WKCT 9/25/2021 11/9/2021 21.62 1HKV-4MQF-WTWN 9/25/2021 11/9/2021 42.09 1QKM-QPLC-WR44 9/25/2021 11/9/2021 33.07 1R36-N3WR-X1YF 9/25/2021 11/9/2021 35.07 1R36-N3WR-X1YF 9/25/2021 11/9/2021 55.00 1LTW-FLGW-VI4T 9/25/2021 11/9/2021 127.62 164T-QRLT-WX59 9/25/2021 11/9/2021 127.62 164T-QRLT-WX59 9/25/2021 11/9/2021 127.62 164T-QRLT-WX59 9/25/2021 11/9/2021 127.62 164T-QRLT-WX59 9/25/2021 11/9/2021 15.01 177L-N6Q3-CP7L 9/25/2021 11/9/2021 15.03 177L-N6Q3-CP7L 9/25/2021 11/9/2021 54.01</td> <td>1CYG-HDIT-MILQ 9/24/2021 11/8/2021 53.11 - 1LTW-HCGW-FYGC 9/24/2021 11/8/2021 12.68 - 11W3-JQ7V-GNRJ 9/24/2021 11/8/2021 56.84 - 11W3-JQ7V-RCYN 9/24/2021 11/8/2021 56.84 - 11W3-JQ7V-RCYN 9/25/2021 11/8/2021 79.60 - 11RS-N3WR-JKW 9/25/2021 11/9/2021 8.61 - 11RS-N3WR-JKW 9/25/2021 11/9/2021 8.61 - 11RW-4MQF-WTYN 9/25/2021 11/9/2021 8.61 - 11RW-4MQF-WWWR 9/25/2021 11/9/2021 8.67 - 11KW-4MQF-WWW 9/25/2021 11/9/2021 8.67 - 11KW-4MQF-WWW 9/25/2021 11/9/2021 8.50 - 11KW-14NC+MAW 9/25/2021 11/9/2021 8.51 - <td>1CYG-HDIT-MULQ 9/24/2021 11/8/2021 53.11 - - 1LTW-HCGW-FYGC 9/24/2021 11/8/2021 159.30 - - 1LTW-HCGW-FYGC 9/24/2021 11/8/2021 12.68 - - 1W3-JQV-GNRI 9/24/2021 11/8/2021 56.84 - - 1W3-JQV-GNRI 9/24/2021 11/8/2021 31.05 - - 1WM-MQF-WWRT 9/25/2021 11/9/2021 8.61 - - - 1HKV-4MQF-WWRN 9/25/2021 11/9/2021 8.67 - - - 1HKV-4MQF-WWRN 9/25/2021 11/9/2021 38.67 - - - 1HKV-4MQF-WWR 9/25/2021 11/9/2021 38.67 - - - 1HKV-4MQF-WWR 9/25/2021 11/9/2021 85.50 - - - - 1HKV-4MQF-WWR 9/25/2021 11/9/2021 85.50 - - - - - - - - - - - - - - - - -</td><td>10Y4-PDIT-MILQ 9/4/2021 11/8/2021 53.11 - - - 11W-FLGW-FY6C 9/4/2021 11/8/2021 159.30 - - - - 11W-SLGW-FY6C 9/4/2021 11/8/2021 56.84 -</td><td>10°C+01T-MILQ 9/24/2021 11/8/2021 55.311 - - - - 11TW-FLGW-FY8C 9/24/2021 11/8/2021 159.30 - - - - - 11TW-FLGW-FY8C 9/24/2021 11/8/2021 56.84 -</td></td>	1CYG-HD1T-MJLQ 9/24/2021 11/8/2021 1LTW-FLGW-FY6C 9/24/2021 11/8/2021 13TN-DHQC-GHJX 9/24/2021 11/8/2021 11W3-JQ7V-RCNN 9/24/2021 11/8/2021 11W3-JQ7V-RCNN 9/24/2021 11/8/2021 1R36-N3WR-JFKW 9/24/2021 11/8/2021 1MHM-4PXQ-WKCT 9/25/2021 11/9/2021 1HKV-4MQF-WTVN 9/25/2021 11/9/2021 1HKV-4MQF-WWRR 9/25/2021 11/9/2021 1HKV-4MQF-VNWT 9/25/2021 11/9/2021 1YLN-Y1XX-1DCW 9/25/2021 11/9/2021 1YLW-Y1XX-1DCW 9/25/2021 11/9/2021 1TGN-X6VM-XPVD 9/25/2021 11/9/2021 1TGN-X6VM-XPVD 9/25/2021 11/9/2021 1FGN-X6W-XPVD 9/25/2021 11/9/2021 1FGN-X6W-XPVD 9/25/2021 11/9/2021 1FGN-X6W-XPVD 9/25/2021 11/9/2021 1FGN-X6W-XPVD 9/25/2021 11/9/2021 1FAT-NGG3-9XV1 9/25/2021 11/9/2021 1FAT-NGQ-SPVI 9/25/2021 11/9/2021 1FT-LNGA3-CPTL 9/25/2021<	1CYG-HDIT-MJLQ 9/24/2021 11/8/2021 53.11 1LTW-HGW-FY6C 9/24/2021 11/8/2021 159.30 13TN-DHQC-GHIX 9/24/2021 11/8/2021 56.84 1LW3-IQ7V-CKIN 9/24/2021 11/8/2021 31.05 1R36-N3WR-JFKW 9/24/2021 11/8/2021 79.60 1MHM-4PXQ-WKCT 9/25/2021 11/9/2021 21.62 1HKV-4MQF-WTWN 9/25/2021 11/9/2021 42.09 1QKM-QPLC-WR44 9/25/2021 11/9/2021 33.07 1R36-N3WR-X1YF 9/25/2021 11/9/2021 35.07 1R36-N3WR-X1YF 9/25/2021 11/9/2021 55.00 1LTW-FLGW-VI4T 9/25/2021 11/9/2021 127.62 164T-QRLT-WX59 9/25/2021 11/9/2021 127.62 164T-QRLT-WX59 9/25/2021 11/9/2021 127.62 164T-QRLT-WX59 9/25/2021 11/9/2021 127.62 164T-QRLT-WX59 9/25/2021 11/9/2021 15.01 177L-N6Q3-CP7L 9/25/2021 11/9/2021 15.03 177L-N6Q3-CP7L 9/25/2021 11/9/2021 54.01	1CYG-HDIT-MILQ 9/24/2021 11/8/2021 53.11 - 1LTW-HCGW-FYGC 9/24/2021 11/8/2021 12.68 - 11W3-JQ7V-GNRJ 9/24/2021 11/8/2021 56.84 - 11W3-JQ7V-RCYN 9/24/2021 11/8/2021 56.84 - 11W3-JQ7V-RCYN 9/25/2021 11/8/2021 79.60 - 11RS-N3WR-JKW 9/25/2021 11/9/2021 8.61 - 11RS-N3WR-JKW 9/25/2021 11/9/2021 8.61 - 11RW-4MQF-WTYN 9/25/2021 11/9/2021 8.61 - 11RW-4MQF-WWWR 9/25/2021 11/9/2021 8.67 - 11KW-4MQF-WWW 9/25/2021 11/9/2021 8.67 - 11KW-4MQF-WWW 9/25/2021 11/9/2021 8.50 - 11KW-14NC+MAW 9/25/2021 11/9/2021 8.51 - <td>1CYG-HDIT-MULQ 9/24/2021 11/8/2021 53.11 - - 1LTW-HCGW-FYGC 9/24/2021 11/8/2021 159.30 - - 1LTW-HCGW-FYGC 9/24/2021 11/8/2021 12.68 - - 1W3-JQV-GNRI 9/24/2021 11/8/2021 56.84 - - 1W3-JQV-GNRI 9/24/2021 11/8/2021 31.05 - - 1WM-MQF-WWRT 9/25/2021 11/9/2021 8.61 - - - 1HKV-4MQF-WWRN 9/25/2021 11/9/2021 8.67 - - - 1HKV-4MQF-WWRN 9/25/2021 11/9/2021 38.67 - - - 1HKV-4MQF-WWR 9/25/2021 11/9/2021 38.67 - - - 1HKV-4MQF-WWR 9/25/2021 11/9/2021 85.50 - - - - 1HKV-4MQF-WWR 9/25/2021 11/9/2021 85.50 - - - - - - - - - - - - - - - - -</td> <td>10Y4-PDIT-MILQ 9/4/2021 11/8/2021 53.11 - - - 11W-FLGW-FY6C 9/4/2021 11/8/2021 159.30 - - - - 11W-SLGW-FY6C 9/4/2021 11/8/2021 56.84 -</td> <td>10°C+01T-MILQ 9/24/2021 11/8/2021 55.311 - - - - 11TW-FLGW-FY8C 9/24/2021 11/8/2021 159.30 - - - - - 11TW-FLGW-FY8C 9/24/2021 11/8/2021 56.84 -</td>	1CYG-HDIT-MULQ 9/24/2021 11/8/2021 53.11 - - 1LTW-HCGW-FYGC 9/24/2021 11/8/2021 159.30 - - 1LTW-HCGW-FYGC 9/24/2021 11/8/2021 12.68 - - 1W3-JQV-GNRI 9/24/2021 11/8/2021 56.84 - - 1W3-JQV-GNRI 9/24/2021 11/8/2021 31.05 - - 1WM-MQF-WWRT 9/25/2021 11/9/2021 8.61 - - - 1HKV-4MQF-WWRN 9/25/2021 11/9/2021 8.67 - - - 1HKV-4MQF-WWRN 9/25/2021 11/9/2021 38.67 - - - 1HKV-4MQF-WWR 9/25/2021 11/9/2021 38.67 - - - 1HKV-4MQF-WWR 9/25/2021 11/9/2021 85.50 - - - - 1HKV-4MQF-WWR 9/25/2021 11/9/2021 85.50 - - - - - - - - - - - - - - - - -	10Y4-PDIT-MILQ 9/4/2021 11/8/2021 53.11 - - - 11W-FLGW-FY6C 9/4/2021 11/8/2021 159.30 - - - - 11W-SLGW-FY6C 9/4/2021 11/8/2021 56.84 -	10°C+01T-MILQ 9/24/2021 11/8/2021 55.311 - - - - 11TW-FLGW-FY8C 9/24/2021 11/8/2021 159.30 - - - - - 11TW-FLGW-FY8C 9/24/2021 11/8/2021 56.84 -

Accounts Payable Aging

September 30, 2021

Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Amazon Capital Services	1XTJ-1QQL-J9FK	9/26/2021	11/10/2021	213.65	-	-	-	- Fast Due	213.65
Amazon Capital Services	1LP9-CXK7-667L	9/27/2021	11/11/2021	128.90	-	-	-	-	128.90
Amazon Capital Services	1LLD-RRDR-1PLN	9/27/2021	11/11/2021	203.32	-	-	-	-	203.32
Amazon Capital Services	1N4D-RHTT-YH41	9/27/2021	11/11/2021	24.12	-	-	-	-	24.12
Amazon Capital Services	1CJM-G9HW-CNDW	9/27/2021	11/11/2021	77.16	-	-	-	-	77.16
Amazon Capital Services	113R-VF16-9P6P	9/27/2021	11/11/2021	349.73	-	-	-	-	349.73
Math-U-See Inc.	0734925-IN	9/13/2021	11/12/2021	58.00	-	-	-	-	58.00
Math-U-See Inc.	0734917-IN	9/13/2021	11/12/2021	52.00	-	-	-	-	52.00
Mercurius	99365	9/16/2021	11/15/2021	10.99	-	-	-	-	10.99
Supercharged Science	3022	9/18/2021	11/17/2021	775.39	-	-	-	-	775.39
Math-U-See Inc.	0736836-IN	9/21/2021	11/20/2021	68.00	-	-	-	-	68.00
Math-U-See Inc.	0736839-IN	9/21/2021	11/20/2021	61.00	-	-	-	-	61.00
Math-U-See Inc.	0736838-IN	9/21/2021	11/20/2021	68.00	-	-	-	-	68.00
Math-U-See Inc.	0737453-IN	9/23/2021	11/22/2021	94.00	-	-	-	-	94.00
Math-U-See Inc.	0737454-IN	9/23/2021	11/22/2021	119.00	-	-	-	-	119.00
Math-U-See Inc.	0737458-IN	9/23/2021	11/22/2021	125.00	-	-	-	-	125.00
Math-U-See Inc.	0737455-IN	9/23/2021	11/22/2021	119.00	-	-	-	-	119.00
Math-U-See Inc.	0738071-IN	9/27/2021	11/26/2021	41.00	-	-	-	-	41.00
Math-U-See Inc.	0738070-IN	9/27/2021	11/26/2021	41.00	-	-	-	-	41.00
Well-Trained Mind Academy	1007	8/26/2021	5/13/2022	735.00	-	-	-	-	735.00
Well-Trained Mind Academy	1006	8/26/2021	5/13/2022	685.00	-	-	-	-	685.00
Well-Trained Mind Academy	1008	8/26/2021	5/13/2022	735.00					735.00
		Total Outstanding Payabl	es as of September	\$ 314,067	<u>\$</u>	<u>\$</u>	<u>\$ (1,001</u>)	\$ 125	\$ 313,191

Check Register

Check Number	· Vendor Name	Check Date	Check Amount
12294	Folsom Sea Otters	9/8/2021	VOID
12315	Claire Walker	9/8/2021	VOID
12338	Jennifer Neufeld	9/8/2021	VOID
12396	Galaxy Dance Arts, LLC	9/8/2021	VOID
12422	Alina Gavrilov	9/8/2021	VOID
12426	CBC Therapeutic Horseback Riding Academy LLC	9/8/2021	VOID
12624	Olga Shabanov	9/10/2021	VOID
12916	Jessica King	9/8/2021	VOID
3053	Sutter County Schools	9/2/2021 \$	
3054	San Diego State University Foundation dba San Diego State	9/2/2021	12,700.00
3055	A Brighter Child	9/3/2021	985.04
3056	All About Learning Press, Inc.	9/3/2021	1,270.10
.3057	Amazon Capital Services	9/3/2021	941.96
3058	Art of Problem Solving	9/3/2021	96.00
3059	Bach To Rock	9/3/2021	339.00
3060	Beautiful Feet Books, Inc.	9/3/2021	1,314.62
3061	BookShark	9/3/2021	2,538.48
3062	Bright Thinker	9/3/2021	1,818.63
3063	Charter Impact, Inc.	9/3/2021	1,313.25
3064	Clarksville Charter School	9/3/2021	1,515.25
3065	Clarksville Charter School	9/3/2021	210.00
.3066	Clarksville Charter School	9/3/2021	60.75
3067 3068	CybrSchool LLC	9/3/2021	3,000.00
	DNA Dance Collective	9/3/2021	550.00
3069	Eat2explore	9/3/2021	430.60
3070	Elemental Science	9/3/2021	352.46
3071	Hear Say Speech and Language Services	9/3/2021	427.50
3072	Homeschool Planet	9/3/2021	74.95
.3073	Institute for Excellence in Writing	9/3/2021	991.77
.3074	JacKris Publishing, LLC	9/3/2021	62.97
3075	Jeffrey Livingston	9/3/2021	625.00
L3076	KiwiCo, Inc	9/3/2021	3,788.90
L3077	Lake View Charter School	9/3/2021	70.35
3078	Lakeshore	9/3/2021	173.40
13079	Law Offices of Young, Minney, & Corr, LLP	9/3/2021	2,841.30
3080	Learning Without Tears	9/3/2021	19.98
3081	Math-U-See Inc.	9/3/2021	58.00
13082	CONFIDENTIAL	9/3/2021	316.84
13083	MEL Science U.S. LLC	9/3/2021	338.44
L3084	MEL Science U.S. LLC	9/3/2021	1,240.96
13085	Moving Beyond the Page	9/3/2021	2,193.84
13086	Nicole the Math Lady LLC	9/3/2021	99.00
13087	Peace Hill Press, Inc. dba Well Trained Mind Press	9/3/2021	23.85
13088	Procopio, Cory, Hargreaves & Savitch LLP	9/3/2021	64.80
13092	Rainbow Resource Center	9/3/2021	8,030.19
13093	SchoolMate	9/3/2021	11,319.30
13094	Singapore Math Inc.	9/3/2021	1,079.05
13095	Singapore Math Live, LLC	9/3/2021	170.00
3096	Studies Weekly	9/3/2021	161.50
3097	Teaching Textbooks	9/3/2021	1,652.46
3098	The Critical Thinking Co.		89.90
3098	Timberdoodle.com	9/3/2021	3,147.45
	Tori Gillam	9/3/2021	-
3100		9/3/2021	770.00
3101	Well Trained Mind Press	9/3/2021	241.50
3102	Worder Crate	9/3/2021	307.47
3103	WriteShop	9/3/2021	39.50
3104	Yosemite Valley Charter School	9/3/2021	6,390.30
3105	Moving Beyond the Page	9/7/2021	178.10
3106	Jessica King	9/8/2021	1,080.00
3107	Alina Gavrilov	9/10/2021	1,100.00
3108	CBC Therapeutic Horseback Riding Academy LLC	9/10/2021	400.00
.3109	Claire Walker	9/10/2021	22.27
3110	Folsom Sea Otters	9/10/2021	365.00
3111	Galaxy Dance Arts, LLC	9/10/2021	225.00
3112	Jennifer Neufeld	9/10/2021	192.50
3113	Olga Shabanov	9/10/2021	730.00
3114	A Brighter Child	9/10/2021	1,541.36
3115	All About Learning Press, Inc.	9/10/2021	1,032.60
3120	Amazon Capital Services	9/10/2021	8,548.80
3121	Amtrust North America	9/10/2021	51.00
3122	Beautiful Feet Books, Inc.	9/10/2021	1,536.63
3123	Brandy Ruscica	9/10/2021	630.00
3124	Bright Solutions For Dyslexia, Inc	9/10/2021	390.33
3125	Bright Thinker	9/10/2021	1,677.90
3126	Charter Impact, Inc.	9/10/2021	30,482.25
3120	Charter Schools Development Center	9/10/2021	1,975.00
3128	Charter Schools Development Center	9/10/2021	5,373.00
.3129	Elemental Science	9/10/2021	30.50
2120	Hands 4 Building, LLC	9/10/2021	269.98
	-	0/10/2000	4-0.01
13130 13131 13132	Honest History Co. Hooked on Phonics	9/10/2021 9/10/2021	150.82 292.26

Check Register

Check Numbe	r Vendor Name	Check Date	Check Amount		
13133	Institute for Excellence in Writing	9/10/2021	1,471.99		
13134	JacKris Publishing, LLC	9/10/2021	209.82		
13135	Jannet Epishin	9/10/2021	250.00		
13136	K3 Syncopation, LLC	9/10/2021	1,000.00		
13137	KiwiCo, Inc	9/10/2021	2,818.44		
13138	Learning Without Tears	9/10/2021	38.51		
13139	Math-U-See Inc.	9/10/2021	1,745.00		
13140	McRuffy Press, LLC	9/10/2021	177.20		
13141	MEL Science U.S. LLC	9/10/2021	1,584.55		
13142	Moving Beyond the Page	9/10/2021	1,609.19		
13143	Mystery Science Inc.	9/10/2021	158.00		
13144	Oak Meadow Inc.	9/10/2021	902.05		
13145	Oak Meadow Inc.	9/10/2021	1,756.36		
13146	Olga Petrenko	9/10/2021	210.00		
13147	Peace Hill Press, Inc. dba Well Trained Mind Press	9/10/2021	104.55		
13150	Rainbow Resource Center	9/10/2021	7,429.99		
13151	Roseville Piano Studio	9/10/2021	565.00		
13152	CONFIDENTIAL	9/10/2021	81.26		
13153	Singapore Math Inc.	9/10/2021	303.20		
13154	Studies Weekly	9/10/2021	193.17		
13155	Teaching Textbooks	9/10/2021	67.08		
13156	The Critical Thinking Co.	9/10/2021	23.94		
13157	Timberdoodle.com	9/10/2021	2,970.83		
13158	Total Education Solutions	9/10/2021	637.50		
13150	Well Trained Mind Press	9/10/2021	130.49		
13155	WriteShop	9/10/2021	386.36		
13160	Singapore Math Inc.	9/15/2021	65.73		
3161	Absolute Mathematics	9/16/2021	400.00		
3163	All About Learning Press, Inc.	9/16/2021	2,073.15		
3175	Amazon Capital Services	9/16/2021	20,283.58		
3176	Annenkov Music School	9/16/2021	360.00		
.3177	Beautiful Feet Books, Inc.	9/16/2021	251.18		
L3178	Bright Thinker	9/16/2021	622.45		
L3179	Charter Impact, Inc.	9/16/2021	2,102.00		
3180	CharterSafe	9/16/2021	5,299.46		
13181	Crafty School Crates	9/16/2021	511.32		
13182	Dino Lingo Inc.	9/16/2021	95.20		
13183	Graham Music Studio	9/16/2021	110.00		
L3184	Honest History Co.	9/16/2021	94.80		
L3185	Hooked on Phonics	9/16/2021	293.24		
L3186	Institute for Excellence in Writing	9/16/2021	306.07		
13187	JacKris Publishing, LLC	9/16/2021	602.39		
13188	Kitchen Stewardship LLC	9/16/2021	99.95		
L3189	Lakeshore	9/16/2021	41.46		
13190	Learning Without Tears	9/16/2021	278.38		
13191	Lisa Stewart	9/16/2021	380.00		
13192	McRuffy Press, LLC	9/16/2021	167.20		
13193	MEL Science U.S. LLC	9/16/2021	225.63		
13194	Moving Beyond the Page	9/16/2021	5,156.74		
13195	Mystery Science Inc.	9/16/2021	89.00		
13196	Nicole the Math Lady LLC	9/16/2021	258.00		
3197	Oak Meadow Inc.	9/16/2021	278.60		
3198	Olga Shabanov	9/16/2021	160.00		
3199	Outschool Inc.		260.00		
3199	Peace Hill Press, Inc. dba Well Trained Mind Press	9/16/2021 9/16/2021	184.94		
.3200	Rainbow Resource Center				
3201		9/16/2021	3,176.65		
JEUL	Singapore Math Inc.	9/16/2021	668.48		
3203	Teacher Synergy LLC	9/16/2021	288.09		
3205	Teaching Textbooks	9/16/2021	1,747.59		
3206	Tessa White	9/16/2021	603.00		
.3207	Thinkwell Corporation	9/16/2021	375.00		
3208	Timberdoodle.com	9/16/2021	2,304.78		
3209	Time4Learning	9/16/2021	450.00		
3210	Wonder Crate	9/16/2021	529.95		
3211	WriteShop	9/16/2021	196.72		
3212	PenServ Plan Services, Inc.	9/17/2021	8,023.39		
3215	A Brighter Child	9/23/2021	11,348.27		
3216	Academics In A Box Inc	9/23/2021	254.55		
3217	Albedo Arts Community Inc	9/23/2021	531.00		
3218	Art of Problem Solving	9/23/2021	1,209.09		
3219	Assiya Kistanova	9/23/2021	2,200.00		
3220	Beautiful Feet Books, Inc.	9/23/2021	664.59		
3221	Bob Sweat M. Ed.Mat, Tutoring	9/23/2021	860.00		
3222	Brandy Ruscica	9/23/2021	245.00		
.3223	Brave Writer LLC	9/23/2021	305.90		
3224	Bright Thinker	9/23/2021	6,106.53		
3225	CBC Therapeutic Horseback Riding Academy LLC	9/23/2021	790.00		
.3226	Crafty School Crates	9/23/2021	399.28		
.3227	Department of Justice	9/23/2021	96.00		
3228	Dino Lingo Inc.	9/23/2021	261.80		
	Educational Dovelonment Corporation	9/23/2021	53.13		
13229	Educational Development Corporation	9/23/2021	55.15		

Check Register

Check Number	Vendor Name	Check Date	Check Amount	
13231	Galaxy Dance Arts, LLC	9/23/2021	120.00	
13232	Hear Say Speech and Language Services	9/23/2021	95.00	
3233	Institute for Excellence in Writing	9/23/2021	300.50	
3234	It Takes The Village	9/23/2021	1,050.00	
3235	Jabbergym	9/23/2021	2,912.00	
3236	Jacquelynn Hauser	9/23/2021	450.00	
3237	Jane Johnson Speech Therapy Inc.	9/23/2021	460.00	
3238	Ken Willer	9/23/2021	165.00	
3239	Kimberly Malta Tutoring	9/23/2021	650.00	
3240	Lakeshore	9/23/2021		
			706.97	
3241	Law Offices of Young, Minney, & Corr, LLP	9/23/2021	2,265.10	
3242	Live Education!	9/23/2021	532.80	
3243	Math-U-See Inc.	9/23/2021	2,320.00	
3244	MEL Science U.S. LLC	9/23/2021	676.88	
3245	Mercurius	9/23/2021	61.31	
3246	Moving Beyond the Page	9/23/2021	1,785.04	
3247	NewSongs Music	9/23/2021	660.00	
3248	Peace Hill Press, Inc. dba Well Trained Mind Press	9/23/2021	206.20	
3249	Rainbow Resource Center	9/23/2021	686.64	
3250	Singapore Math Inc.	9/23/2021	131.46	
3251	Singapore Math Live, LLC	9/23/2021	70.00	
3252	Starfall Education Foundation	9/23/2021	35.00	
3253	Studies Weekly	9/23/2021	96.81	
3253	Teacher Synergy LLC	9/23/2021	852.34	
3255	Therapeutic Language Clinic, Inc.	9/23/2021	360.00	
		9/23/2021		
3256	Timberdoodle.com		1,839.68	
3257	Tori Gillam	9/23/2021	175.00	
3258	Viktoria Dzhumara	9/23/2021	800.00	
3259	Winship-Robbins ESD	9/23/2021	50,642.59	
3260	WriteShop	9/23/2021	136.82	
3261	Young Music LLC	9/23/2021	167.00	
CH	The Advantage Group	9/17/2021	1,035.40	
CH	The Advantage Group	9/17/2021	1,035.40	
CH	The Advantage Group	9/17/2021	1,035.40	
CH	The Advantage Group	9/17/2021	1,035.40	
CH	Sequoia Grove Charter Alliance	9/3/2021	1,752.75	
CH	Sequoia Grove Charter Alliance	9/3/2021	1,642.03	
CH	Sequoia Grove Charter Alliance	9/3/2021	696.67	
CH	Sequoia Grove Charter Alliance	9/3/2021	270.90	
CH	Sequoia Grove Charter Alliance	9/3/2021	2,308.32	
CH	Sequoia Grove Charter Alliance	9/3/2021	2,730.00	
CH	Sequoia Grove Charter Alliance	9/10/2021	65,825.50	
CH	Sequoia Grove Charter Alliance	9/10/2021	65,825.50	
CH	Sequoia Grove Charter Alliance	9/10/2021	4,324.44	
CH	Sequoia Grove Charter Alliance	9/10/2021	722.47	
CH	Sequoia Grove Charter Alliance	9/10/2021	1,910.49	
CH	Sequoia Grove Charter Alliance	9/10/2021	283.38	
CH	Sequoia Grove Charter Alliance	9/10/2021	292.29	
CH	Sequoia Grove Charter Alliance	9/10/2021	115.91	
СН	Sequoia Grove Charter Alliance	9/10/2021	4,410.00	
СН	Sequoia Grove Charter Alliance	9/10/2021	15,833.67	
СН	Sequoia Grove Charter Alliance	9/10/2021	9,590.31	
СН	Sequoia Grove Charter Alliance	9/10/2021	611.56	
CH	Sequoia Grove Charter Alliance	9/10/2021	27,622.77	
СН	Sequoia Grove Charter Alliance	9/10/2021	31,290.11	
CH	Sequoia Grove Charter Alliance	9/10/2021	146.16	
CH	Sequoia Grove Charter Alliance	9/10/2021	3,958.29	
СН	Sequoia Grove Charter Alliance	9/14/2021	5,009.38	
СН	Sequoia Grove Charter Alliance	9/16/2021	39.48	
СН	Sequoia Grove Charter Alliance	9/16/2021	840.00	
СН	Amazon Capital Services	9/23/2021	55.98	
CH	Amazon Capital Services	9/23/2021	251.72	
CH	Amazon Capital Services	9/23/2021	84.44	
CH	Amazon Capital Services	9/23/2021	212.67	
СН	Amazon Capital Services	9/23/2021	21.40	
СН	Amazon Capital Services	9/23/2021	19.03	
СН	Amazon Capital Services	9/23/2021	35.44	
СН	Amazon Capital Services	9/23/2021	36.34	
СН	Amazon Capital Services	9/23/2021	34.96	
СН	Amazon Capital Services	9/23/2021	12.93	
CH	Amazon Capital Services	9/23/2021	85.98	
СН	Amazon Capital Services	9/23/2021	59.66	
CH	Amazon Capital Services	9/23/2021	32.90	
CH	Amazon Capital Services	9/23/2021	259.51	
СН	Amazon Capital Services	9/23/2021	69.08	
СН	Amazon Capital Services	9/23/2021	200.37	
CH	Amazon Capital Services	9/23/2021	127.38	
СН	Amazon Capital Services	9/23/2021	5.48	
	Amazon Capital Services	9/23/2021	117.24	
СН		-, -0, -0-1		
		9/23/2021	15 22	
CH CH CH	Amazon Capital Services Amazon Capital Services	9/23/2021 9/23/2021	15.88 16.23	

Check Register

Check Number	Vendor Name	Check Date	Check Amount		
ACH	Amazon Capital Services	9/23/2021	21.11		
ACH	Amazon Capital Services	9/23/2021	21.54		
ACH	Amazon Capital Services	9/23/2021	6.42		
КН	Amazon Capital Services	9/23/2021	154.52		
CH	Amazon Capital Services	9/23/2021	94.28		
CH	Amazon Capital Services	9/23/2021	232.53		
СН	Amazon Capital Services	9/23/2021	41.81		
CH	Amazon Capital Services	9/23/2021	44.72		
CH	Amazon Capital Services	9/23/2021	72.89		
СН	Amazon Capital Services	9/23/2021	16.89		
CH	Amazon Capital Services	9/23/2021	138.74		
CH	Amazon Capital Services	9/23/2021	332.33		
СН	Amazon Capital Services	9/23/2021	77.00		
CH	Amazon Capital Services	9/23/2021	14.26		
CH	Amazon Capital Services	9/23/2021	32.25		
CH	Amazon Capital Services	9/23/2021	22.49		
CH	Amazon Capital Services	9/23/2021	75.40		
CH	Amazon Capital Services	9/23/2021	47.48		
CH	Amazon Capital Services	9/23/2021	110.54		
СН	Amazon Capital Services	9/23/2021	198.28		
CH	Amazon Capital Services	9/23/2021	49.07		
CH CH	Amazon Capital Services	9/23/2021	49.07 54.32		
CH	Amazon Capital Services	9/23/2021	104.63		
CH	Amazon Capital Services	9/23/2021	136.50		
CH	Amazon Capital Services	9/23/2021	17.16		
CH	Amazon Capital Services	9/23/2021	8.04		
CH	Amazon Capital Services	9/23/2021	86.09		
CH	Amazon Capital Services	9/23/2021	53.82		
CH	Amazon Capital Services	9/23/2021	85.17		
CH	Amazon Capital Services	9/23/2021	162.30		
СН	Amazon Capital Services	9/23/2021	10.71		
CH	Amazon Capital Services	9/23/2021	30.43		
CH	Amazon Capital Services	9/23/2021	22.84		
CH	Amazon Capital Services	9/23/2021	101.29		
CH	Amazon Capital Services	9/23/2021	61.42		
CH	Amazon Capital Services	9/23/2021	34.10		
CH	Amazon Capital Services	9/23/2021	81.84		
CH	Amazon Capital Services	9/23/2021	32.99		
CH	Amazon Capital Services	9/23/2021	27.48		
CH	Amazon Capital Services	9/23/2021	81.48		
CH	Amazon Capital Services	9/23/2021	39.35		
CH	Amazon Capital Services	9/23/2021	40.78		
CH	Amazon Capital Services	9/23/2021	41.63		
CH	Amazon Capital Services	9/23/2021	121.39		
CH	Amazon Capital Services	9/23/2021	48.74		
CH	Amazon Capital Services	9/23/2021	6.45		
CH	Amazon Capital Services	9/23/2021	101.26		
CH	Amazon Capital Services	9/23/2021	73.33		
CH	Amazon Capital Services	9/23/2021	27.57		
CH	Amazon Capital Services	9/23/2021	28.92		
СН	Amazon Capital Services	9/23/2021	105.81		
СН	Amazon Capital Services	9/23/2021	94.28		
СН	Amazon Capital Services	9/23/2021	27.77		
СН	Amazon Capital Services	9/23/2021	60.31		
СН	Amazon Capital Services	9/23/2021	39.73		
СН	Amazon Capital Services	9/23/2021	54.91		
CH	Amazon Capital Services	9/23/2021	30.79		
CH	Amazon Capital Services	9/23/2021	83.44		
CH	Amazon Capital Services	9/23/2021	80.83		
СН	Amazon Capital Services	9/23/2021	112.91		
СН	Amazon Capital Services	9/23/2021	57.78		
СН	Amazon Capital Services	9/23/2021	177.73		
CH	Amazon Capital Services	9/23/2021	167.91		
СН	Amazon Capital Services	9/23/2021	26.67		
CH	Amazon Capital Services	9/23/2021	20.56		
CH	Amazon Capital Services	9/23/2021	36.98		
	Amazon Capital Services	9/23/2021			
CH	•		10.66		
CH	Amazon Capital Services	9/23/2021	66.38 91.52		
СН	Amazon Capital Services	9/23/2021			
CH	Amazon Capital Services	9/23/2021	159.61		
CH	Amazon Capital Services	9/23/2021	24.34		
CH	Amazon Capital Services	9/23/2021	7.54		
CH	Amazon Capital Services	9/23/2021	22.73		
CH	Amazon Capital Services	9/23/2021	26.78		
CH	Amazon Capital Services	9/23/2021	117.84		
КСН	Amazon Capital Services	9/23/2021	187.49		
CH	Amazon Capital Services	9/23/2021	91.11		
CH	Amazon Capital Services	9/23/2021	22.30		
СН	Amazon Capital Services	9/23/2021	18.26		
СН	Amazon Capital Services	9/23/2021	10.70		
сu	Amazon Capital Services	9/23/2021	196.88		
CH					

Check Register

Check Number	Vendor Name	Check Date	Check Amount		
ACH	Amazon Capital Services	9/23/2021	18.83		
ACH	Amazon Capital Services	9/23/2021	10.76		
CH	Amazon Capital Services	9/23/2021	36.52		
CH	Amazon Capital Services	9/23/2021	17.96		
CH	Amazon Capital Services	9/23/2021	56.42		
КН	Amazon Capital Services	9/23/2021	12.74		
CH	Amazon Capital Services	9/23/2021	130.44		
CH	Amazon Capital Services	9/23/2021	52.54		
CH	Amazon Capital Services	9/23/2021	85.29		
CH	Amazon Capital Services	9/23/2021	14.97		
CH	Amazon Capital Services	9/23/2021	48.38		
CH	Amazon Capital Services	9/23/2021	380.27		
CH	Amazon Capital Services	9/23/2021	19.45		
CH	Amazon Capital Services	9/23/2021	11.30		
CH	Amazon Capital Services	9/23/2021	84.30		
CH	Amazon Capital Services	9/23/2021	74.08		
CH	Amazon Capital Services	9/23/2021	11.53		
СН	Amazon Capital Services	9/23/2021	103.08		
СН	Amazon Capital Services	9/23/2021	101.12		
СН	Amazon Capital Services	9/23/2021	44.86		
СН СН	Amazon Capital Services	9/23/2021	31.88		
	Amazon Capital Services	9/23/2021	10.76		
CH	Amazon Capital Services Amazon Capital Services	9/23/2021	43.09		
CH CH	Amazon Capital Services Amazon Capital Services	9/23/2021 9/23/2021	34.26 248.61		
CH CH	Amazon Capital Services	9/23/2021	248.61 213.44		
СН	Amazon Capital Services Amazon Capital Services	9/23/2021 9/23/2021	213.44 74.18		
CH CH	Amazon Capital Services	9/23/2021	74.18		
CH	Amazon Capital Services	9/23/2021	147.21		
СН	Amazon Capital Services	9/23/2021	240.18		
СН	Amazon Capital Services	9/23/2021	31.83		
CH	Amazon Capital Services	9/23/2021	110.95		
CH	Amazon Capital Services	9/23/2021	72.98		
CH	Amazon Capital Services	9/23/2021	19.91		
CH	Amazon Capital Services	9/23/2021	8.38		
CH	Amazon Capital Services	9/23/2021	69.34		
CH	Amazon Capital Services	9/23/2021	141.92		
CH	Amazon Capital Services	9/23/2021	131.96		
CH	Amazon Capital Services	9/23/2021	59.80		
CH	Amazon Capital Services	9/23/2021	36.60		
CH	Amazon Capital Services	9/23/2021	138.44		
CH	Amazon Capital Services	9/23/2021	104.05		
CH	Amazon Capital Services	9/23/2021	23.48		
CH	Amazon Capital Services	9/23/2021	35.03		
CH	Amazon Capital Services	9/23/2021	52.16		
CH	Charter Impact, Inc.	9/23/2021	509.75		
CH	Charter Impact, Inc.	9/23/2021	437.50		
CH	Amazon Capital Services	9/23/2021	128.27		
CH	Amazon Capital Services	9/23/2021	20.46		
СН	Amazon Capital Services	9/23/2021	81.64		
CH	Amazon Capital Services	9/23/2021	10.24		
СН	Amazon Capital Services	9/23/2021	28.98		
СН	Amazon Capital Services	9/23/2021	69.42		
СН	Amazon Capital Services	9/23/2021	11.36		
СН	Amazon Capital Services	9/23/2021	112.56		
СН	Amazon Capital Services	9/23/2021	96.87		
СН	Amazon Capital Services	9/23/2021	24.78		
CH	Amazon Capital Services	9/23/2021	468.79		
СН	Amazon Capital Services	9/23/2021	18.78		
СН	Amazon Capital Services	9/23/2021	18.26		
СН	Amazon Capital Services	9/23/2021	121.80		
CH CH	Amazon Capital Services Amazon Capital Services	9/23/2021 9/23/2021	17.66 56.82		
СН	Amazon Capital Services		16.15		
СН	Amazon Capital Services	9/23/2021 9/23/2021	20.14		
СН	Amazon Capital Services	9/23/2021	33.03		
СН	Amazon Capital Services	9/23/2021	81.07		
СН	Amazon Capital Services	9/23/2021	101.84		
СН	Amazon Capital Services	9/23/2021	63.50		
СН	Amazon Capital Services	9/23/2021	31.91		
СН	Amazon Capital Services	9/23/2021	111.82		
СН	Amazon Capital Services	9/23/2021	37.52		
CH	Amazon Capital Services	9/23/2021	87.57		
CH	Amazon Capital Services	9/23/2021	159.46		
CH	Amazon Capital Services	9/23/2021	85.11		
CH	Amazon Capital Services	9/23/2021	35.57		
CH	Amazon Capital Services	9/23/2021	137.25		
CH	Amazon Capital Services	9/23/2021	135.54		
CH	Amazon Capital Services	9/23/2021	171.05		
CH	Amazon Capital Services	9/23/2021	139.38		
	Amazon Capital Services	9/23/2021	198.19		
CH					

Check Register

For the period ended September 30, 2021

Check Number	Vendor Name	Check Date	Check Amount
ACH	Amazon Capital Services	9/23/2021	64.65
ACH	Amazon Capital Services	9/23/2021	21.54
ACH	Amazon Capital Services	9/23/2021	8.02
ACH	Amazon Capital Services	9/23/2021	79.62
ACH	Amazon Capital Services	9/23/2021	134.68
ACH	Amazon Capital Services	9/23/2021	16.98
ACH	Amazon Capital Services	9/23/2021	196.31
ACH	Amazon Capital Services	9/23/2021	64.30
ACH	Amazon Capital Services	9/23/2021	161.91
ACH	Amazon Capital Services	9/23/2021	24.50
ACH	Amazon Capital Services	9/23/2021	119.61
ACH	Amazon Capital Services	9/23/2021	39.13
ACH	Amazon Capital Services	9/23/2021	19.56
ACH	Amazon Capital Services	9/23/2021	71.36
ACH	Amazon Capital Services	9/23/2021	311.98
ACH	Amazon Capital Services	9/23/2021	85.56
ACH	Amazon Capital Services	9/23/2021	90.11
ACH	Amazon Capital Services	9/23/2021	55.99
ACH	Amazon Capital Services	9/23/2021	32.36
ACH	Amazon Capital Services	9/23/2021	92.13
ACH	Amazon Capital Services	9/23/2021	154.15
ACH	Amazon Capital Services	9/23/2021	73.93
ACH	Amazon Capital Services	9/23/2021	42.88
ACH	Amazon Capital Services	9/23/2021	87.80
ACH	Amazon Capital Services	9/23/2021	64.12
ACH	Amazon Capital Services	9/23/2021	133.91
ACH	Amazon Capital Services	9/23/2021	32.12
ACH	Amazon Capital Services	9/23/2021	49.23
ACH	Amazon Capital Services	9/23/2021	5.86
ACH	Amazon Capital Services	9/23/2021	85.86
ACH	Amazon Capital Services	9/23/2021	119.15
ACH	Amazon Capital Services	9/23/2021	27.48
ACH	Amazon Capital Services	9/23/2021	53.11
ACH	Amazon Capital Services	9/23/2021	40.78
ACH	Amazon Capital Services	9/23/2021	131.54
ACH	Amazon Capital Services	9/23/2021	6.42
ACH	Amazon Capital Services	9/23/2021	52.73
ACH	Amazon Capital Services	9/23/2021	22.19
ACH	Amazon Capital Services	9/23/2021	132.35
ACH	Amazon Capital Services	9/23/2021	88.58
ACH	Amazon Capital Services	9/23/2021	10.81
ACH	Amazon Capital Services	9/23/2021	66.77

Total Disbursements in September \$ 722,163.34

Due (To)/From All Inspire Charter School Locations

	Account Balance		
Due (to)/from Inspire LA	\$	3,816,230	
Due (to)/from Inspire Charter Services		198,897	
Bad Debt Allowance - IFR		(4,015,127)	
Total Due (to)/from Balance	\$	-	

Feather River Charter School - Regular Scheduled Board Meeting - Agenda - Tuesday October 19, 2021 at 5:00 PM Feather River Charter School

Budget vs Actual

	Current Period Actual	Current Period Budget	Current Period Variance	Current Year Actual	YTD Budget	YTD Budget Variance	Total Budget
		200800					
Revenues State Aid - Revenue Limit							
LCFF State Aid	\$ 486,541	\$ 487,382	\$ (841)	\$ 973,082	\$ 974,764	\$ (1,682)	\$ 16,167,546
Education Protection Account			- (041)			-	360,738
State Aid - Prior Year	3,081	-	3,081	3,081	_	3,081	
In Lieu of Property Taxes	85,325	79,690	5,635	127,987	119,535	8,452	1,101,459
Total State Aid - Revenue Limit	574,947	567,072	7,875	1,104,150	1,094,299	9,851	17,629,743
Federal Revenue	574,547	507,072	7,075	1,104,130	1,054,255	5,051	17,025,745
Special Education - Entitlement		6,593	(6,593)		13,186	(13,186)	218,697
Title I, Part A - Basic Low Income		34,394	(34,394)	-	34,394	(34,394)	137,576
Title II, Part A - Teacher Quality		6,239	(6,239)	6,239	6,239	(54,554)	24,954
Other Federal Revenue		0,235	(0,233)	0,235	0,235	1	443,399
Prior Year Federal Revenue	72,482		72,482	76,518		76,518	
Total Federal Revenue	72,482	47,225	25,257	82,757	53,818	28,939	824,626
Other State Revenue	72,462	47,225	25,257	62,757	55,616	20,959	024,020
State Special Education	67 909	33,440	24 269	143,150	66 970	76,271	1 100 260
Mandated Cost	67,808	55,440	34,368	145,150	66,879	/0,2/1	1,109,269
	-	-		-	-	-	27,177
State Lottery	-		-	-			373,364
Prior Year Revenue	239,353	-	239,353	265,681	-	265,681	710 640
Other State Revenue	-	-	-	-	-	-	713,643
Total Other State Revenue	307,161	33,440	273,721	408,831	66,879	341,952	2,223,453
Other Local Revenue							-
Interest Revenue	892	-	892	892	-	892	-
Total Other Local Revenue	. 892	-	. 892	. 892	-	. 892	-
Total Revenues	\$ 955,482	\$ 647,737	\$ 307,745	\$ 1,596,630	\$ 1,214,997	\$ 381,633	\$ 20,677,823
Expenses							
Certificated Salaries							
Teachers' Salaries	\$ 483,897	\$ 450,657	\$ (33,239)	\$ 1,314,476	\$ 1,351,972	\$ 37,497	\$ 5,407,889
Teachers' Extra Duty/Stipends	41,541	25,890	(15,651)	75,689	25,890	(49,799)	258,900
Pupil Support Salaries	19,120	24,583	5,464	57,122	73,750	16,628	295,000
Administrators' Salaries	52,240	47,250	(4,990)	153,962	141,750	(12,212)	567,000
Other Certificated Salaries	21,135	29,333	8,198	66,178	88,000	21,822	352,000
Total Certificated Salaries	617,932	577,714	(40,218)	1,667,426	1,681,362	13,936	6,880,789
Classified Salaries	. ,	- ,	(-, -,	,,	, ,	-,	-,,
Clerical and Office Staff Salaries	7,570	11,349	3,779	22,709	34,046	11,338	136,186
Other Classified Salaries	16,982	18,719	1,737	50,945	56,156	5,211	224,622
Total Classified Salaries	24,551	30,067	5,516	73,653	90,202	16,549	360,808
Benefits	2 .)00 1	00,007	0,010	, 0,000	50)202	20,010	000,000
State Teachers' Retirement System, certificated po	s 101,563	92,550	(9,013)	273,632	269,354	(4,278)	1,102,302
OASDI/Medicare/Alternative, certificated positions		1,864	382	4,448	5,593	1,144	22,370
Medicare/Alternative, certificated positions	9,113	8,813	(300)	24,637	25,688	1,050	105,003
Health and Welfare Benefits, certificated positions		58,125	(61,224)	198,945	174,375	(24,570)	697,500
State Unemployment Insurance, certificated position		3,064	2,272	15,442	9,193	(6,249)	61,289
Workers' Compensation Insurance, certificated post		8,509	5,278	1,338	24,802	23,464	101,382
Other Benefits, certificated positions	2,882	1,514	(1,368)	6,528	4,413	(2,114)	18,040
Total Benefits	238,413	174,439	(63,974)	524,971	513,418	(11,553)	2,107,888
Books & Supplies	230,413	1,4,435	(03,374)	524,371	515,410	(11,000)	2,107,000
Textbooks and Core Materials	4,514	12,848	8,335	29,415	38,545	9,130	154,180
Books and Reference Materials	4,514		3,675				
School Supplies	- 203,650	3,675 162,574	(41,076)	17,501 354,779	11,025 462,577	(6,476) 107,798	44,099 2,347,229
Software							
Office Expense	29,419	19,743	(9,676)	93,960 871	59,230	(34,730)	236,919
Business Meals	132	1,400	1,268	871	4,200	3,329	16,800
	-	50	50	-	150	150	600 727 546
Noncapitalized Equipment	228 150	51,084	50,640	153,763	145,351	(8,412)	737,546
Total Books & Supplies	238,159	251,374	13,215	650,290	721,077	70,787	3,537,372
Subagreement Services	22 646		04.050	107 000	246 425	170 775	1 305 700
Special Education	33,616	115,475	81,859	167,690	346,425	178,735	1,385,700
Other Educational Consultants	34,020	139,921	105,901	122,213	398,123	275,909	2,020,172
Instructional Services	65,826	66,112	286	197,477	198,335	858	793,338
Total Subagreement Services Operations & Housekeeping	133,462	321,508	188,046	487,380	942,882	455,503	4,199,211
Auto and Travel		342	342	1,102	1,025	(76)	4,100
Dues & Memberships	- 5,373	1,058	(4,315)	1,102	3,175	(78)	4,100
	5,3/3	1,058	(4,313)	11,138	3,175	(7,903)	12,700

Budget vs Actual

	Current Period Actual	Current Period Budget	Current Period Variance	Current Year Actual	YTD Budget	YTD Budget Variance	Total Budget
Insurance	9,895	13,967	4,072	28,200	41,900	13,700	167,600
Communications	1,931	3,383	1,452	5,175	10,150	4,975	40,600
Postage and Shipping	935	317	(618)	1,125	950	(175)	3,800
Total Operations & Housekeeping	18,134	19,067	933	46,740	57,200	10,460	228,800
Facilities, Repairs & Other Leases							
Additional Rent	-	4,167	4,167	-	12,500	12,500	50,000
Repairs and Maintenance	-	17	17	-	50	50	200
Total Facilities, Repairs & Other Leases	-	4,183	4,183	-	12,550	12,550	50,200
Professional/Consulting Services							
Audit & Taxes	-	-	-	-	-	-	11,900
Legal	3,002	8,333	5,331	5,908	25,000	19,092	100,000
Professional Development	15,855	2,955	(12,901)	16,496	8,864	(7,632)	35,454
General Consulting	900	3,333	2,433	900	10,000	9,100	40,000
Special Activities/Field Trips	4,255	12,215	7,960	8,327	34,757	26,430	176,366
Bank Charges	809	1,375	566	2,271	4,125	1,854	16,500
Printing	-	8	8	-	25	25	100
Other Taxes and Fees	96	1,000	904	907	3,000	2,093	12,000
Payroll Service Fee	876	1,725	849	2,211	5,175	2,965	20,700
Management Fee	96,579	96,267	(313)	289,043	288,800	(243)	1,155,200
District Oversight Fee	17,156	17,012	(144)	33,032	32,829	(203)	528,892
Public Relations/Recruitment	-	1,217	1,217		3,650	3,650	14,600
Total Professional/Consulting Services	139,528	145,440	5,913	359,095	416,225	57,130	2,111,712
Depreciation							
Depreciation Expense	239	133	(106)	718	400	(318)	1,600
Total Depreciation	239	133	(106)	718	400	(318)	1,600
Interest							
Interest Expense	18,072	-	(18,072)	70,962	119,311	48,349	516,555
Total Interest	18,072	-	(18,072)	70,962	119,311	48,349	516,555
Total Expenses	\$ 1,428,489	\$ 1,523,926	\$ 95,437	\$ 3,881,234	\$ 4,554,627	\$ 673,393	\$ 19,994,934
Change in Net Assets	(472,007)	(076 400)	402 102	(2.284.664)	(2.220.020)	1.055.036	COD 000
Change in Net Assets	(473,007)	(876,189)	403,182	(2,284,604)	(3,339,630)	1,055,026	682,889
Net Assets, Beginning of Period	(2,531,812)			(720,215)			
Net Assets, End of Period	\$ (3,004,819)			\$ (3,004,819)			

Statement of Financial Position

September 30, 2021

	Current Balance	Beginning Year Balance						Y	TD Change	YTD % Change
Assets	 									
Current Assets										
Cash & Cash Equivalents	\$ 1,469,624	\$	413,723	\$	1,055,901	255%				
Accounts Receivable	140,091		224,880		(84,789)	-38%				
Public Funding Receivable	243,328		2,616,692		(2,373,364)	-91%				
Factored Receivables	(3,873,300)		(1,368,147)		(2,505,153)	183%				
Prepaid Expenses	 96,672		210,331		(113,659)	-54%				
Total Current Assets	(1,923,585)		2,097,479		(4,021,064)	-192%				
Long-Term Assets										
Property & Equipment, Net	14,358		15,076		(718)	-5%				
Total Long Term Assets	 14,358		15,076		(718)	-5%				
Ū.					. ,					
Total Assets	\$ (1,909,257)	\$	2,112,555	\$	(4,021,812)	-190%				
Liabilities										
Current Liabilities										
Accounts Payable	\$ 313,191	\$	565,185	\$	(251,994)	-45%				
Accrued Liabilities	614,817		515,663		99,154	19%				
Deferred Revenue	167,554		1,751,922		(1,584,368)	-90%				
Total Current Liabilities	 1,095,562		2,832,770		(1,737,208)	-61%				
Total Liabilities	\$ 1,095,562	\$	2,832,770	\$	(1,737,208)	-61%				
Total Net Assets	 (3,004,819)		(720,215)		(2,284,604)	317%				
Total Liabilities and Net Assets	\$ (1,909,257)	\$	2,112,555	\$	(4,021,812)	-190%				

Statement of Cash Flows

	onth Ended 09/30/21	YTD Ended 09/30/21
Cash Flows from Operating Activities		
Change in Net Assets	\$ (473,007)	\$ (2,284,604)
Adjustments to reconcile change in net assets to net cash flows		
from operating activities:		
Depreciation	239	718
Decrease/(Increase) in Operating Assets:		
Public Funding Receivables	1,619,120	2,373,364
Grants, Contributions & Pledges Receivable	(845,447)	2,589,942
Prepaid Expenses	3,610	113,659
(Decrease)/Increase in Operating Liabilities:		
Accounts Payable	63,364	(251,964)
Accrued Expenses	27,026	99,154
Deferred Revenue	(238,273)	(1,584,368)
Total Cash Flows from Operating Activities	 156,632	1,055,901

Cash and Cash Equivalents, End of Period	\$ 1,469,624	\$ 1,469,624
Cash & Cash Equivalents, Beginning of Period	1,312,992	413,723
Change in Cash & Cash Equivalents	156,632	1,055,901

Monthly Cash Flow/Forecast FY21-22

Revised 10/7/2021																
ADA = 1742.28	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Year-End	Annual	Original Budget	Favorable /
		, tug 21	000 22	00021	100 21	00021	,	100 22		Apr 22		Juli 22	Accruals	Forecast	Total	(Unfav.)
Revenues															ADA = 1	803.69
State Aid - Revenue Limit			100 5 11				075 774	075 774								(666.000)
8011 LCFF State Aid 8012 Education Protection Account	-	486,541	486,541	875,774 84,035	875,774	875,774	875,774 84,035	875,774	1,941,691	1,941,691 84,035	1,941,691	1,941,691	2,381,891 96,350	15,500,606 348,455	16,167,546 360,738	(666,939) (12,283)
8019 State Aid - Prior Year	-	-	3,081	84,055	-		64,055		-	64,055			90,550	3,081	500,758	3,081
8096 In Lieu of Property Taxes	-	42,662	85,325	53,127	53,127	53.127	53,127	53,127	210,911	105,455	105,455	105,455	143,058	1,063,956	1,101,459	(37,503)
	-	529,203	574,947	1,012,936	928,901	928,901	1,012,936	928,901	2,152,601	2,131,181	2,047,146	2,047,146	2,621,300	16,916,099	17,629,743	(713,644)
Federal Revenue																
8181 Special Education - Entitlement	-	-	-	11,867	11,867	11,867	11,867	11,867	28,890	28,890	28,890	28,890	36,356	211,251	218,697	(7,446)
8182 Special Education - Discretionary	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8220 Federal Child Nutrition 8290 Title L Part A - Basic Low Income	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8290 Title I, Part A - Basic Low Income 8291 Title II, Part A - Teacher Quality	-	6,239	-	-	-	103,182 12,477	-	-		-	-		34,394 6,238	137,576 24,954	137,576 24,954	-
8293 Title III - Limited English		0,235		_	_	12,477	_	_	-	_	_	_	0,238	24,554	24,534	_
8294 Title V, Part B - PCSG	-	-		-	-	-	-	-	-	-	-	-	-			-
8295 Charter Facility Incentive Grant	-	-		-	-	-	-	-	-	-	-	-	-	-		-
8296 Other Federal Revenue	-	-	-	-	-	-	439,363	-	-	-	-	-	-	439,363	443,399	(4,036)
8299 Prior Year Federal Revenue	-	4,036	72,482	-	-	-	-	-	-	-	-	-	-	76,518	-	76,518
	-	10,275	72,482	11,867	11,867	127,526	451,230	11,867	28,890	28,890	28,890	28,890	76,988	889,662	824,626	65,036
Other State Revenue	27.674	27.674	(7.00)	(7 F 7 F 7 F	(7 F 6 6	(7 F 6 6	(7 F 6 6	(7 F 6 6	405 700	405 355	105 755	405 755	470.055	4.000	4 400 00-	60 0FC
8311 State Special Education	37,671	37,671	67,808	67,529	67,529	67,529	67,529	67,529	135,769	135,769	135,769	135,769	178,255	1,202,127	1,109,269	92,858
8520 Child Nutrition 8545 School Facilities (SB740)		-	-	-	-	-	-	-	-	-	-	-	-		-	-
8545 School Facilities (SB740) 8550 Mandated Cost		-		-		27,177	-	-	-	-	-		-	27.177	27,177	-
8560 State Lottery	-	-		-	-		56,277	-	-	56,277	-	-	248,098	360.651	373,364	(12,713)
8598 Prior Year Revenue	-	26,328	239,353	-	-	-		-	-	-	-	-	-	265,681	-	265,681
8599 Other State Revenue	-	-	-	687,315	-	-	-	-	-	-	-		-	687,315	713,643	(26,328)
	37,671	63,999	307,161	754,844	67,529	94,707	123,806	67,529	135,769	192,045	135,769	135,769	426,353	2,542,952	2,223,453	319,498
Other Local Revenue																
8660 Interest Revenue	-	-	892	-	-	-	-	-	-	-	-	-	-	892	-	892
8980 Contributions, Unrestricted	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8990 Contributions, Restricted	-	-	892	-	-	-		-	-	-	-	-	-	- 892		892
	-		052	-			-	-			-	-		652		852
Total Revenue	37,671	603,477	955,482	1,779,647	1,008,297	1,151,133	1,587,972	1,008,297	2,317,260	2,352,116	2,211,805	2,211,805	3,124,641	20,349,605	20,677,823	(328,218)
Expenses																
Certificated Salaries																
1100 Teachers' Salaries	381,690	448,889	483,897	441,430	441,430	441,430	441,430	441,430	441,430	441,430	441,430	441,430	-	5,287,346	5,407,889	120,543
1170 Teachers' Substitute Hours										-	-					
117E Teachers' Extra Duty/Stinonds	-	24.050	41 5 41	21 5 75	21 5 75	21 575	21 575	21 575	21 575	21 575	21 575	21 575	-	-	-	-
1175 Teachers' Extra Duty/Stipends	- 10,098	24,050	41,541	21,575	21,575	21,575	21,575	21,575	21,575	21,575	21,575	21,575	-	- 269,864	- 258,900	(10,964)
1200 Pupil Support Salaries	18,962	19,041	19,120	23,770	23,770	23,770	23,770	23,770	23,770	23,770	23,770	23,770	-	- 269,864 271,052	- 258,900 295,000	(10,964) 23,948
1200 Pupil Support Salaries 1300 Administrators' Salaries	18,962 50,408	19,041 51,314	,	23,770 48,333	23,770 48,333		23,770 48,333	23,770 48,333		23,770 48,333	/			- 269,864 271,052 588,962	- 258,900 295,000 567,000	- (10,964) 23,948 (21,962)
1200 Pupil Support Salaries	18,962	19,041	19,120 52,240	23,770 48,333 29,167	23,770	23,770 48,333 29,167	23,770	23,770 48,333 29,167	23,770 48,333 29,167	23,770	23,770 48,333 29,167	23,770 48,333		- 269,864 271,052 588,962 328,678	258,900 295,000 567,000 352,000	(10,964) 23,948 (21,962) 23,322
1200 Pupil Support Salaries 1300 Administrators' Salaries	18,962 50,408 22,495	19,041 51,314 22,548	19,120 52,240 21,135	23,770 48,333	23,770 48,333 29,167	23,770 48,333	23,770 48,333 29,167	23,770 48,333	23,770 48,333	23,770 48,333 29,167	23,770 48,333	23,770 48,333 29,167	-	- 269,864 271,052 588,962	- 258,900 295,000 567,000	- (10,964) 23,948 (21,962)
1200 Pupil Support Salaries 1300 Administrators' Salaries 1900 Other Certificated Salaries Classified Salaries 2100 Instructional Salaries	18,962 50,408 22,495	19,041 51,314 22,548	19,120 52,240 21,135	23,770 48,333 29,167	23,770 48,333 29,167	23,770 48,333 29,167	23,770 48,333 29,167	23,770 48,333 29,167	23,770 48,333 29,167	23,770 48,333 29,167	23,770 48,333 29,167	23,770 48,333 29,167		- 269,864 271,052 588,962 328,678	258,900 295,000 567,000 352,000	(10,964) 23,948 (21,962) 23,322
1200 Pupil Support Salaries 1300 Administrators' Salaries 1900 Other Certificated Salaries Classified Salaries 2100 Instructional Salaries 2200 Support Salaries	18,962 50,408 22,495	19,041 51,314 22,548	19,120 52,240 21,135	23,770 48,333 29,167	23,770 48,333 29,167	23,770 48,333 29,167	23,770 48,333 29,167	23,770 48,333 29,167	23,770 48,333 29,167	23,770 48,333 29,167	23,770 48,333 29,167	23,770 48,333 29,167		- 269,864 271,052 588,962 328,678	258,900 295,000 567,000 352,000	(10,964) 23,948 (21,962) 23,322
1200 Pupil Support Salaries 1300 Administrators' Salaries 1900 Other Certificated Salaries Classified Salaries 2100 Instructional Salaries 2200 Support Salaries 2300 Classified Administrators'	18,962 50,408 22,495 483,652	19,041 51,314 22,548 565,842	19,120 52,240 21,135 617,932	23,770 48,333 29,167 564,275	23,770 48,333 29,167 564,275	23,770 48,333 29,167 564,275	23,770 48,333 29,167 564,275	23,770 48,333 29,167 564,275	23,770 48,333 29,167 564,275	23,770 48,333 29,167 564,275	23,770 48,333 29,167 564,275	23,770 48,333 29,167 564,275		- 269,864 271,052 588,962 328,678 6,745,902 - -	258,900 295,000 567,000 352,000 6,880,789	(10,964) 23,948 (21,962) 23,322 134,887
1200 Pupil Support Salaries 1300 Administrators' Salaries 1900 Other Certificated Salaries Classified Salaries 2100 Instructional Salaries 2200 Support Salaries 2300 Classified Administrators' 2400 Clerical and Office Staff Salaries	18,962 50,408 22,495 483,652	19,041 51,314 22,548 565,842 - - - 7,395	19,120 52,240 21,135 617,932 - - - 7,570	23,770 48,333 29,167 564,275	23,770 48,333 29,167 564,275	23,770 48,333 29,167 564,275 - - - 11,349	23,770 48,333 29,167 564,275 - - - 11,349	23,770 48,333 29,167 564,275 - - - 11,349	23,770 48,333 29,167 564,275	23,770 48,333 29,167 564,275 - - - 11,349	23,770 48,333 29,167 564,275 - - - 11,349	23,770 48,333 29,167 564,275 - - - 11,349		- 269,864 271,052 588,962 328,678 6,745,902 - - - 124,848	258,900 295,000 567,000 352,000 6,880,789	(10,964) 23,948 (21,962) 23,322 134,887
1200 Pupil Support Salaries 1300 Administrators' Salaries 1900 Other Certificated Salaries Classified Salaries 2100 Instructional Salaries 2200 Support Salaries 2300 Classified Administrators'	18,962 50,408 22,495 483,652 - - - 7,745 16,807	19,041 51,314 22,548 565,842 - - 7,395 17,157	19,120 52,240 21,135 617,932 - - 7,570 16,982	23,770 48,333 29,167 564,275	23,770 48,333 29,167 564,275 - - - 11,349 18,719	23,770 48,333 29,167 564,275 - - - 11,349 18,719	23,770 48,333 29,167 564,275 - - - 11,349 18,719	23,770 48,333 29,167 564,275 - - - 11,349 18,719	23,770 48,333 29,167 564,275 - - - - 11,349 18,719	23,770 48,333 29,167 564,275	23,770 48,333 29,167 564,275 - - - 11,349 18,719	23,770 48,333 29,167 564,275 - - - 11,349 18,719		269,864 271,052 588,962 328,678 6,745,902 - - 124,848 219,411	258,900 295,000 567,000 352,000 6,880,789 - - - - 136,186 224,622	(10,964) 23,948 (21,962) 23,322 134,887 - - - - - - - - - - - - - - - - - - -
1200 Pupil Support Salaries 1300 Administrators' Salaries 1900 Other Certificated Salaries Classified Salaries 2100 Instructional Salaries 2200 Support Salaries 2300 Classified Administrators' 2400 Clerical and Office Staff Salaries	18,962 50,408 22,495 483,652	19,041 51,314 22,548 565,842 - - - 7,395	19,120 52,240 21,135 617,932 - - - 7,570	23,770 48,333 29,167 564,275	23,770 48,333 29,167 564,275	23,770 48,333 29,167 564,275 - - - 11,349	23,770 48,333 29,167 564,275 - - - 11,349	23,770 48,333 29,167 564,275 - - - 11,349	23,770 48,333 29,167 564,275	23,770 48,333 29,167 564,275 - - - 11,349	23,770 48,333 29,167 564,275 - - - 11,349	23,770 48,333 29,167 564,275 - - - 11,349		- 269,864 271,052 588,962 328,678 6,745,902 - - - 124,848	258,900 295,000 567,000 352,000 6,880,789	(10,964) 23,948 (21,962) 23,322 134,887
1200 Pupil Support Salaries 1300 Administrators' Salaries 1900 Other Certificates 2100 Instructional Salaries 2200 Support Salaries 2300 Classified Administrators' 2400 Clerical and Office Staff Salaries 2900 Other Classified Salaries	18,962 50,408 22,495 483,652 - - - 7,745 16,807	19,041 51,314 22,548 565,842 - - 7,395 17,157	19,120 52,240 21,135 617,932 - - 7,570 16,982	23,770 48,333 29,167 564,275	23,770 48,333 29,167 564,275 - - - 11,349 18,719	23,770 48,333 29,167 564,275 - - - 11,349 18,719	23,770 48,333 29,167 564,275 - - - 11,349 18,719	23,770 48,333 29,167 564,275 - - - 11,349 18,719	23,770 48,333 29,167 564,275 - - - - 11,349 18,719	23,770 48,333 29,167 564,275	23,770 48,333 29,167 564,275 - - - 11,349 18,719	23,770 48,333 29,167 564,275 - - - 11,349 18,719		269,864 271,052 588,962 328,678 6,745,902 - - 124,848 219,411	258,900 295,000 567,000 352,000 6,880,789 - - - - 136,186 224,622	(10,964) 23,948 (21,962) 23,322 134,887 - - - - - - - - - - - - - - - - - - -
1200 Pupil Support Salaries 1300 Administrators' salaries 1900 Other Certificated Salaries 2000 Instructional Salaries 2100 Instructional Salaries 2200 Support Salaries 2300 Classified Administrators' 2400 Clerical and Office Staff Salaries 2900 Other Classified Salaries Benefits Entertional Salaries	18,962 50,408 22,495 483,652 7,745 16,807 24,551 79,380	19,041 51,314 22,548 565,842 - - 7,395 17,157 24,551	19,120 52,240 21,135 617,932 7,570 16,982 24,551 101,563	23,770 48,333 29,167 564,275 11,349 18,719 30,067	23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	23,770 48,333 29,167 564,275 - - - - 11,349 18,719 30,067	23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	23,770 48,333 29,167 564,275 11,349 18,719 30,067	23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	23,770 48,333 29,167 564,275 11,349 18,719 30,067		269,84 271,052 588,962 328,678 6,745,902	258,900 295,000 567,000 6,880,789 136,186 224,622 360,808	(10,964) 23,948 (21,962) 23,322 134,887
1200 Pupil Support Salaries 1300 Administrators' Salaries 1900 Other Certificated Salaries 2100 Instructional Salaries 2200 Support Salaries 2300 Clerical and Office Staff Salaries 2900 Other Classified Salaries 8enefits 101 STRS 3202 PERS 3301 OASDI	18,962 50,408 22,495 483,652 - - 7,745 16,807 24,551 79,380 - 1,483	19,041 51,314 22,548 565,842 - 7,395 17,157 24,551 92,689 1,483	19,120 52,240 21,135 617,932 - - - - - - - - - - - - - - - - - - -	23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	23,770 48,333 29,167 564,275 - - - 11,349 18,719 30,067 90,737 - 1,954	23,770 48,333 29,167 564,275 - - - - 11,349 18,719 30,067 90,737 - 1,954	23,770 48,333 29,167 564,275 - - - 11,349 18,719 30,067 90,737 - 1,954	23,770 48,333 29,167 564,275 - - - 11,349 18,719 30,067 90,737 - 1,954	23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954	- - - - - - - - - - - - - - - - - - -	269,84 271,052 588,962 328,678 6,745,902 124,848 219,411 344,259 1,090,267 22,032	258,900 295,000 352,000 6,880,789 136,186 224,622 360,808 1,102,302 22,370	(10,964) 23,948 (21,962) 23,322 134,887 11,338 5,211 16,549 12,035 338
1200 Pupil Support Salaries 1300 Administrators' Salaries 1900 Other Certificated Salaries 2000 Instructional Salaries 2200 Support Salaries 2300 Classified Administrators' 2400 Clerical and Office Staff Salaries 2900 Other Classified Salaries 8enefits 3101 STRS 3202 PERS 3301 OASDI 3311 Medicare	18,962 50,408 22,495 483,652 - - 7,745 16,807 24,551 79,380 - 1,483 7,166	19,041 51,314 22,548 565,842 - - 7,395 17,157 24,551 92,689 - 1,483 8,358	19,120 52,240 21,135 617,932 - - 7,570 16,982 24,551 101,563 - 1,483 9,113	23,770 48,333 29,167 564,275 - - - - 11,349 18,719 30,067 90,737 - - 90,737 - - - - - - - - - - - - - - - - - -	23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954 8,669	23,770 48,333 29,167 564,275 - - 111,349 18,719 30,067 90,737 - 90,737 - - 1,954 8,669	23,770 48,333 29,167 564,275 - - 11,349 18,719 30,067 90,737 - 1,954 8,669	23,770 48,333 29,167 564,275 - - 11,349 18,719 30,067 90,737 - 90,737 - - - - - - - - - - - - - - - - - -	23,770 48,333 29,167 564,275 - - - 11,349 18,719 30,067 90,737 - 90,737 - - - - - - - - - - - - - - - - - -	23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954 8,669	23,770 48,333 29,167 564,275 - - 11,349 18,719 30,067 90,737 - 90,737 - 1,954 8,669	23,770 48,333 29,167 564,275 - - - 11,349 18,719 30,067 90,737 - 1,954 8,669	- - - - - - - - - - - - - - - - - - -	269,84 271,052 588,962 328,678 6,745,902 124,848 219,411 344,259 1,090,267 22,032 102,658	258,900 295,000 352,000 6,880,789 - - - - - - - - - - - - - - - - - - -	(10,964) 23,948 (21,962) 23,322 134,887 11,338 5,211 16,549 12,035 338 2,345
 1200 Pupil Support Salaries 1300 Administrators' Salaries 1900 Other Certificated Salaries 2100 Instructional Salaries 2200 Support Salaries 2300 Classified Administrators' 2400 Clerical and Office Staff Salaries 2900 Other Classified Salaries Benefits 3101 STRS 3202 PERS 3301 OASDI 3311 Medicare 3401 Health and Welfare 	18,962 50,408 22,495 483,652 7,745 16,807 24,551 79,380 1,483 7,166 52,767	19,041 51,314 22,548 565,842 7,395 17,157 24,551 92,689 1,483 8,358 26,829	19,120 52,240 21,135 617,932 617,932 7,570 16,982 24,551 101,563 9,113 119,349	23,770 48,333 29,167 564,275 	23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	23,770 48,333 29,167 564,275 	23,770 48,333 29,167 564,275 	23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133	- - - - - - - - - - - - - - - - - - -	269,84 271,052 588,962 328,678 6,745,902 124,848 219,411 344,259 1,090,267 22,032 102,658 668,145	258,900 295,000 567,000 6,880,789 136,186 224,622 360,808 1,102,302 22,370 105,003 697,500	(10,964) 23,948 (21,962) 23,322 134,887
 1200 Pupil Support Salaries 1300 Administrators' Salaries 1900 Other Certificated Salaries 2100 Instructional Salaries 2200 Classified Administrators' 2400 Clerical and Office Staff Salaries 2900 Other Classified Salaries Benefits 3101 STRS 3202 PERS 3301 OASDI 3311 Medicare 3401 State Unemployment 	18,962 50,408 22,495 483,652 - - 7,745 16,807 24,551 79,380 - 1,483 7,166 52,767 11,141	19,041 51,314 22,548 565,842 7,395 17,157 24,551 92,689 1,483 8,358 26,829 3,509	19,120 52,240 21,135 617,932 7,570 16,982 24,551 101,563 9,113 119,349 793	23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	23,770 48,333 29,167 564,275 11,349 18,719 90,737 1,954 8,669 52,133 3,007	23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	23,770 48,333 29,167 564,275 11,349 18,719 90,737 1,954 8,669 52,133 12,027	23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 6,013	23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	23,770 48,333 29,167 564,275 11,349 18,719 90,737 1,954 8,669 52,133 3,007	23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	-	269,84 271,052 588,962 328,678 6,745,902 124,848 219,411 344,259 1,090,267 22,032 102,658 668,145 665,555	258,900 295,000 352,000 6,880,789 136,186 224,622 360,808 1,102,302 22,370 105,003 697,500 61,289	(10,964) 23,948 (21,962) 23,322 134,887 11,338 5,211 16,549 12,035 338 2,345 (5,266)
1200 Pupil Support Salaries 1300 Administrators' Salaries 1900 Other Certificated Salaries 2100 Instructional Salaries 2200 Support Salaries 2300 Classified Administrators' 2400 Clerical and Office Staff Salaries 2900 Other Classified Salaries Benefits 3101 STRS 3202 PERS 3301 OASDI 3311 Medicare 3401 Health and Welfare 3401 Workers' Compensation	18,962 50,408 22,495 483,652 483,652 7,745 16,807 24,551 79,380 7,380 7,380 7,380 52,767 11,141 2,703	19,041 19,041 51,314 22,548 555,842 - - - - - - - - - - - - -	19,120 52,240 21,135 617,932 617,932 1617,932 1617,932 16,982 24,551 101,563 9,113 119,349 793 3,231	23,770 48,333 29,167 564,275 564,275 - - - - - - - - - - - - - - - - - - -	23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 90,737 90,737 3,007 8,370	23,770 48,333 29,167 564,275 564,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 3,007 8,370	23,770 48,333 29,167 564,275 564,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 15,033 8,370	23,770 48,333 29,167 564,275 564,275 564,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 12,027 8,370	23,770 48,333 29,167 564,275 	23,770 48,333 29,167 564,275 564,275 - - - - - - - - - - - - - - - - - - -	23,770 48,333 29,167 564,275 564,275 - - - - - - - - - - - - - - - - - - -	23,770 48,333 29,167 564,275 564,275 - - - - - - - - - - - - - - - - - - -	- - - - - - - - - - - - - - - - - - -	269,864 271,052 588,962 328,678 6,745,902 124,848 219,411 344,259 1,090,267 22,032 102,658 668,145 66,555 76,669	258,900 295,000 352,000 6,880,789 136,186 224,622 360,808 1,102,302 22,370 105,003 697,500 61,289 101,382	(10,964) 23,948 (21,962) 23,322 134,887 11,338 5,211 16,549 12,035 338 2,345 29,355 (5,266) 24,714
 1200 Pupil Support Salaries 1300 Administrators' Salaries 1900 Other Certificated Salaries 2100 Instructional Salaries 2200 Classified Administrators' 2400 Clerical and Office Staff Salaries 2900 Other Classified Salaries Benefits 3101 STRS 3202 PERS 3301 OASDI 3311 Medicare 3401 State Unemployment 	18,962 50,408 22,495 483,652 7,745 16,807 24,551 79,380 1,483 7,166 52,767 11,141 2,703 1,390	19,041 19,041 19,314 22,548 565,842 7,395 17,157 24,551 92,689 3,509 (4,596) 2,255	19,120 52,240 21,135 617,932 7,570 16,982 24,551 101,563 1,483 9,113 119,349 793 3,221 2,882	23,770 48,333 29,167 564,275	23,770 44,333 29,167 564,275 	23,770 48,333 29,167 564,275 64,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 3,007 8,370 1,512	23,770 48,333 29,167 564,275 64,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 15,033 8,370 1,512	23,770 48,333 29,167 564,275 64,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 12,027 8,370 1,512	23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 6,013 8,370 1,512	23,770 48,333 29,167 564,275 	23,770 48,333 29,167 564,275 	23,770 48,333 29,167 564,275 664,275 11,349 18,719 30,067 90,737 1,954 8,669 52,213 3,007 8,370 1,512	- - - - - - - - - - - - - - - - - - -	269,84 271,052 588,962 328,678 6,745,902 124,848 219,411 344,259 1,090,267 22,032 102,658 668,155 76,669 20,138	258,900 295,000 352,000 6,880,789 136,186 224,622 360,808 1,102,302 22,370 105,003 697,500 61,289 101,382 18,040	(10,964) 23,948 (21,962) 23,322 134,887 11,338 5,211 16,549 12,035 2,345 2,9,355 (5,266) 24,714 (2,097)
 1200 Pupil Support Salaries 1300 Administrators' Salaries 1300 Other Certificated Salaries 2100 Instructional Salaries 2200 Support Salaries 2300 Classified Administrators' 2400 Clerical and Office Staff Salaries 2900 Other Classified Salaries Benefits 3101 STRS 3202 PERS 3301 OASDI 3311 Medicare 3401 State Unemployment 3601 Workers' Compensation 3901 Other Benefits 	18,962 50,408 22,495 483,652 483,652 7,745 16,807 24,551 79,380 7,380 7,380 7,380 52,767 11,141 2,703	19,041 19,041 51,314 22,548 555,842 - - - - - - - - - - - - -	19,120 52,240 21,135 617,932 617,932 1617,932 1617,932 16,982 24,551 101,563 9,113 119,349 793 3,231	23,770 48,333 29,167 564,275 564,275 - - - - - - - - - - - - - - - - - - -	23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 90,737 90,737 3,007 8,370	23,770 48,333 29,167 564,275 564,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 3,007 8,370	23,770 48,333 29,167 564,275 564,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 15,033 8,370	23,770 48,333 29,167 564,275 564,275 564,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 12,027 8,370	23,770 48,333 29,167 564,275 	23,770 48,333 29,167 564,275 564,275 - - - - - - - - - - - - - - - - - - -	23,770 48,333 29,167 564,275 564,275 - - - - - - - - - - - - - - - - - - -	23,770 48,333 29,167 564,275 564,275 - - - - - - - - - - - - - - - - - - -		269,864 271,052 588,962 328,678 6,745,902 124,848 219,411 344,259 1,090,267 22,032 102,658 668,145 66,555 76,669	258,900 295,000 352,000 6,880,789 136,186 224,622 360,808 1,102,302 22,370 105,003 697,500 61,289 101,382	(10,964) 23,948 (21,962) 23,322 134,887 11,338 5,211 16,549 12,035 338 2,345 29,355 (5,266) 24,714
1200 Pupil Support Salaries 1300 Administrators' Salaries 1900 Other Certificated Salaries 2100 Instructional Salaries 2200 Support Salaries 2300 Classified Administrators' 2400 Clerical and Office Staff Salaries 2900 Other Classified Salaries 8enefits 3101 STRS 3202 PERS 3301 OASDI 3311 Medicare 3401 Health and Welfare 3501 State Unemployment 3601 Workers' Compensation	18,962 50,408 22,495 483,652 7,745 16,807 24,551 79,380 1,483 7,166 52,767 11,141 2,703 1,390	19,041 19,041 19,314 22,548 565,842 7,395 17,157 24,551 92,689 3,509 (4,596) 2,255	19,120 52,240 21,135 617,932 7,570 16,982 24,551 101,563 1,483 9,113 119,349 793 3,221 2,882	23,770 48,333 29,167 564,275	23,770 44,333 29,167 564,275 	23,770 48,333 29,167 564,275 64,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 3,007 8,370 1,512	23,770 48,333 29,167 564,275 64,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 15,033 8,370 1,512	23,770 48,333 29,167 564,275 64,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 12,027 8,370 1,512	23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 6,013 8,370 1,512	23,770 48,333 29,167 564,275 	23,770 48,333 29,167 564,275 	23,770 48,333 29,167 564,275 664,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 3,007 8,370 1,512		269,84 271,052 588,962 328,678 6,745,902 124,848 219,411 344,259 1,090,267 22,032 102,658 668,155 76,669 20,138	258,900 295,000 352,000 6,880,789 136,186 224,622 360,808 1,102,302 22,370 105,003 697,500 61,289 101,382 18,040	(10,964) 23,948 (21,962) 23,322 134,887 11,338 5,211 16,549 12,035 2,345 2,9,355 (5,266) 24,714 (2,097)
1200 Pupil Support Salaries 1300 Administrators' Salaries 1900 Other Certificated Salaries 2100 Instructional Salaries 2200 Support Salaries 2200 Classified Administrators' 2400 Clerical and Office Staff Salaries 2900 Other Classified Salaries 2900 Other Classified Salaries 3101 STRS 3202 PERS 3301 OASDI 3311 Medicare 3401 Health and Welfare 3501 State Unemployment 3601 Workers' Compensation 3901 Other Benefits Books and Supplies	18,962 50,408 22,495 483,652 7,745 16,807 24,551 79,380 7,746 52,767 11,141 2,703 1,390 156,031	19,041 19,041 51,314 22,548 565,842 7,395 17,157 24,551 92,689 92,689 3,509 4,596() 2,255 130,527	19,120 52,240 21,135 617,932 7,570 16,982 24,551 101,563 9,113 119,349 793 3,231 1,2,882 2,38,413	23,770 48,333 29,167 564,275 	23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 - 1,954 8,869 52,133 3,007 8,370 1,512 166,382	23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954 8,869 52,133 15,033 8,370 1,512 178,409	23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954 8,8669 52,133 12,027 8,370 1,512 175,402	23,770 48,333 29,167 564,275 	23,770 48,333 29,167 564,275 	23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954 8,869 52,133 3,007 8,370 1,512 166,382	23,770 48,333 29,167 564,275 11,349 18,719 30,07 90,737 - 1,954 8,8669 52,133 3,007 8,370 1,512 166,382	- - - - - - - - - - - - - - - - - - -	269,84 271,052 588,962 328,678 6,745,902 124,848 219,411 344,259 1,090,267 22,032 102,658 668,145 668,145 668,555 76,669 20,138 2,046,464	258,900 295,000 567,000 6,880,789 136,186 224,622 360,808 1,102,302 105,003 697,500 61,289 101,382 18,040 2,107,888	(10,964) 23,948 (21,962) 23,322 134,887 11,338 5,211 16,549 12,035 2,345 2,9,355 (5,266) 24,714 (2,097) 61,424
1200 Pupil Support Salaries 1300 Administrators' Salaries 1900 Other Certificated Salaries 2100 Instructional Salaries 2200 Support Salaries 2300 Classified Administrators' 2400 Clerical and Office Staff Salaries 2900 Other Classified Salaries 8enefits 3101 STRS 3202 PERS 3301 OASDI 3311 Medicare 3401 Health and Welfare 3501 State Unemployment 3601 Workers' Compensation 3901 Other Benefits 8eooks and Supplies 4100 Textbooks and Core Materials 4302 School Supplies	18,962 50,408 22,495 483,652 7,745 16,807 24,551 79,380 - 1,483 7,166 52,767 11,141 2,703 1,390 156,031 16,604 38,845	19,041 19,041 51,314 22,548 565,842 7,395 17,157 24,551 92,689 92,689 3,509 (4,596) 2,255 130,527 8,298 17,501 112,284	19,120 52,240 21,135 617,932 7,570 16,982 24,551 101,563 1,483 9,113 9,113 9,113 9,113 9,113 9,113 9,113 9,113 9,113 9,113 9,113 9,113 9,113 9,113 19,144 19,145 2,082 2,38,413 2,882 2,38,413 2,882 2,38,413 2,882 2,38,413 2,882 2,38,413 2,882 2,38,413 2,882 2,38,413 2,882 2,38,413 2,882 2,38,413 2,882 2,38,413 2,882 2,38,413 2,882 2,38,413 2,992 2	23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	23,770 48,333 29,167 564,275 	23,770 48,333 29,167 564,275 64,275 11,349 18,719 30,067 90,737 1,954 8,370 1,512 166,382 12,643 3,007 1,512 166,382	23,770 48,333 29,167 564,275 64,275 11,349 18,719 30,067 90,737 1,954 8,370 1,512 178,409 12,848 3,675 152,170	23,770 48,333 29,167 564,275 64,275 11,349 18,719 30,067 90,737 1,954 8,370 1,512 175,402 12,6,84 3,675 216,849	23,770 48,333 29,167 564,275 	23,770 48,333 29,167 564,275 	23,770 23,770 48,333 29,167 564,275 564,275 11,349 18,719 30,067 90,737 1,954 8,370 1,512 166,382 12,848 3,675 108,905	23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 - 1,954 8,370 1,512 166,882 12,848 3,675 313,892	- - - - - - - - - - - - - - - - - - -	269,84 269,867 388,962 328,678 6,745,902 124,848 219,411 344,259 1,090,267 22,032 102,658 668,145 668,145 668,145 668,145 668,555 76,669 20,138 2,046,464	258,900 295,000 567,000 6,880,789 136,186 224,622 360,808 1,102,302 22,370 105,003 697,500 61,289 101,382 18,040 2,107,888 154,180 44,099 2,347,229	(10,9-6) (23,948 (21,962) 23,322 134,887 11,338 5,211 16,549 12,035 (5,266) 24,714 (2,097) 61,424 9,130 (6,476) 135,076
1200 Pupil Support Salaries 1300 Administrators' Salaries 1900 Other Certificated Salaries 2100 Instructional Salaries 2200 Support Salaries 2300 Classified Administrators' 2400 Clerical and Office Staff Salaries 2900 Other Classified Salaries 2900 Other Classified Salaries 3101 STRS 3202 PERS 3301 OASDI 3311 Medicare 3401 Health and Welfare 3501 State Unemployment 3601 Workers' Compensation 3901 Other Benefits Books and Supplies 4100 Textbooks and Core Materials 4200 Books and Reference Materials 4302 School Supplies	18,962 50,408 22,495 483,652 7,745 16,807 24,551 79,380 1,483 7,166 52,767 11,141 2,703 1,390 156,031 16,604	19,041 19,041 51,314 22,548 565,842 7,395 17,157 24,551 92,689 92,689 92,689 92,689 92,689 92,689 92,551 1483 8,358 26,829 92,599 14,596) 2,255 130,527 8,298 17,501 112,284 59,341	19,120 52,240 21,135 617,932 7,570 16,982 24,551 101,563 9,113 119,349 793 3,231 2,882 238,413 4,514 4,514	23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 3,007 8,370 1,512 166,382 12,848 3,675 139,164 19,002	23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	23,770 48,333 29,167 564,275 64,275 11,349 18,719 30,067 90,737 90,737 1,954 8,669 52,133 3,007 8,370 1,512 166,382 12,848 3,675 152,283 19,002	23,770 48,333 29,167 564,275	23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 12,027 8,370 1,512 175,402 12,848 3,675 216,849 19,002	23,770 48,333 29,167 564,275	23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 3,007 8,370 1,512 166,382 12,848 3,675 367,482 19,002	23,770 48,333 29,167 564,275	23,770 48,333 29,167 564,275		269,864 271,052 588,962 328,678 6,745,902 1224,848 219,411 344,259 1,090,267 - 22,032 102,658 668,145 665,55 76,669 20,138 2,046,464 145,050 50,575 2,212,153 224,976	258,900 295,000 352,000 6,880,789 - 136,186 224,622 360,808 1,102,302 22,370 105,003 697,500 61,289 101,382 18,040 2,107,888 154,180 44,099 2,347,229 236,919	(10,964) 23,948 (21,962) 23,322 134,887 11,338 5,211 16,549 12,035 338 2,345 (5,266) 24,714 (2,037) 61,424 9,130 (6,476) 135,076 (28,058)
 1200 Pupil Support Salaries 1300 Administrators' Salaries 1900 Other Certificated Salaries 2100 Instructional Salaries 2200 Support Salaries 2300 Classified Administrators' 2400 Clerical and Office Staff Salaries 2900 Other Classified Salaries 2000 Elerical and Office Staff Salaries 2010 STRS 3010 STRS 3020 PERS 3011 OASDI 3311 Medicare 3401 Health and Welfare 3501 State Unemployment 3601 Workers' Compensation 3901 Other Benefits Books and Supplies 4100 Textbooks and Core Materials 4302 School Supplies 4310 Office Expense 	18,962 50,408 22,495 483,652 7,745 16,807 24,551 79,380 - 1,483 7,166 52,767 11,141 2,703 1,390 156,031 16,604 38,845	19,041 19,041 51,314 22,548 565,842 7,395 17,157 24,551 92,689 92,689 3,509 (4,596) 2,255 130,527 8,298 17,501 112,284	19,120 52,240 21,135 617,932 7,570 16,982 24,551 101,563 1,483 9,113 9,113 9,113 9,113 9,113 9,113 9,113 9,113 9,113 9,113 9,113 9,113 9,113 9,113 19,144 19,145 2,082 2,38,413 2,882 2,38,413 2,882 2,38,413 2,882 2,38,413 2,882 2,38,413 2,882 2,38,413 2,882 2,38,413 2,882 2,38,413 2,882 2,38,413 2,882 2,38,413 2,882 2,38,413 2,882 2,38,413 2,992 2	23,770 48,333 29,167 564,275 	23,770 48,333 29,167 564,275 	23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 90,737 90,737 1,954 8,669 52,133 3,007 5,2133 3,007 1,512 166,382 155,283 19,002 1,233	23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 90,737 90,737 1,954 8,669 52,133 15,033 8,370 1,512 178,409 12,848 3,675 152,170 12,348	23,770 48,333 29,167 564,275 11,349 11,349 10,737 90,737 90,737 90,737 1,954 8,569 52,133 12,027 8,370 1,512 175,402 12,848 3,675 2216,849 12,303	23,770 48,333 29,167 564,275 	23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 90,737 90,737 1,954 8,869 52,133 3,007 8,370 1,512 166,382 12,848 3,677 367,482 19,002 1,233	23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 - 1,954 8,569 52,133 3,007 8,370 1,512 166,382 166,382 12,848 3,675 108,905 1,233	23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 90,737 1,954 8,8669 52,133 3,007 8,370 1,512 166,382 12,848 3,675 313,892 19,002 1,233	- - - - - - - - - - - - - - - - - - -	269,864 271,052 588,962 328,678 6,745,902 124,848 219,411 344,259 1,090,267 22,032 102,658 668,145 668,145 20,138 668,555 76,669 20,138 2,046,464 145,050 50,575 2,212,153 2,64,976 11,971	258,900 256,000 352,000 6,880,789 6,880,789 136,186 224,622 360,808 1,102,302 1,102,302 22,370 105,003 697,500 61,289 101,382 18,040 2,107,888 154,180 44,099 2,347,229 236,919 16,800	(10,964) 23,948 (21,962) 23,322 134,887 11,338 5,211 16,549 12,035 (5,266) 24,714 (2,097) 61,424 9,130 (6,476) 135,076 (28,058) 4,829
1200 Pupil Support Salaries 1300 Administrators' Salaries 1300 Other Certificated Salaries 2100 Instructional Salaries 2200 Support Salaries 2300 Classified Administrators' 2400 Clerical and Office Staff Salaries 2900 Other Classified Salaries 8enefits 3101 STRS 3202 PERS 3301 OASDI 3311 Medicare 3401 Health and Welfare 3501 State Unemployment 3601 Workers' Compensation 3901 Other Benefits 8books and Supplies 4100 Textbooks and Core Materials 4302 School Supplies 4305 Software 4310 Office Expense 4311 Business Meals	18,962 50,408 22,495 483,652 7,745 16,807 24,551 79,380 - 1,483 7,166 52,767 11,141 2,703 1,390 156,031 16,604 38,845	19,041 19,041 51,314 22,548 565,842 7,395 17,157 24,551 92,689 92,689 92,689 92,689 92,689 92,689 92,551 1483 8,358 26,829 92,599 14,596) 2,255 130,527 8,298 17,501 112,284 59,341	19,120 52,240 21,135 617,932 7,570 16,982 24,551 101,563 9,113 119,349 793 3,231 2,882 238,413 4,514 4,514	23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 3,007 8,370 1,512 166,382 12,848 3,675 139,164 19,002	23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	23,770 48,333 29,167 564,275 64,275 11,349 18,719 30,067 90,737 90,737 1,954 8,669 52,133 3,007 8,370 1,512 166,382 12,848 3,675 152,283 19,002	23,770 48,333 29,167 564,275	23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 12,027 8,370 1,512 175,402 12,848 3,675 216,849 19,002	23,770 48,333 29,167 564,275	23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 3,007 8,370 1,512 166,382 12,848 3,675 367,482 19,002	23,770 48,333 29,167 564,275	23,770 48,333 29,167 564,275	- - - - - - - - - - - - - - - - - - -	269,864 271,052 588,962 328,678 6,745,902 1224,848 219,411 344,259 1,090,267 - 22,032 102,658 668,145 665,55 76,669 20,138 2,046,464 145,050 50,575 2,212,153 224,976	258,900 295,000 352,000 6,880,789 - 136,186 224,622 360,808 1,102,302 22,370 105,003 697,500 61,289 101,382 18,040 2,107,888 154,180 44,099 2,347,229 236,919	(10,964) 23,948 (21,962) 23,322 134,887 11,338 5,211 16,549 12,035 338 2,345 (5,266) 24,714 (2,037) 61,424 9,130 (6,476) 135,076 (28,058)
1200 Pupil Support Salaries 1300 Administrators' Salaries 1300 Other Certificated Salaries 2100 Instructional Salaries 2200 Support Salaries 2200 Clerical and Office Staff Salaries 2900 Other Classified Administrators' 2400 Clerical and Office Staff Salaries 2900 Other Classified Salaries 3101 STRS 3202 PERS 3301 OASDI 3311 Medicare 3401 Health and Welfare 3501 State Unemployment 3601 Workers' Compensation 3901 Other Benefits Books and Supplies 4100 Textbooks and Core Materials 4200 Books and Reference Materials 4302 School Supplies 4310 Office Expense 4310 Office Expense 4311 Business Meals	18,962 50,408 22,495 483,652 7,745 16,807 24,551 79,380 1,483 7,166 52,767 11,141 2,703 1,390 156,031 16,604 38,845 5,200	19,041 19,041 51,314 22,548 565,842 7,395 17,157 24,551 92,689 1,483 8,358 26,829 3,509 (4,596) 2,255 130,527 8,298 17,501 112,2841 740	19,120 52,240 21,135 617,932 7,570 16,982 24,551 101,563 9,113 119,349 793 3,231 2,882 238,413 4,514 4,514 203,650 29,419 132	23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 90,737 1,954 8,669 52,133 3,007 8,370 1,512 1066,382 12,848 3,675 139,164 19,002 1,233 2,55 2,55 2,55 2,55 2,55 2,55 2,55	23,770 48,333 29,167 564,275 11,349 30,067 90,737 90,737 90,737 90,737 1,954 8,569 52,133 3,000 1,512 16,532 12,848 3,675 103,820 19,032 1,233 2,5 	23,770 48,333 29,167 564,275 564,275 11,349 18,719 30,067 90,737 90,737 90,737 1,954 8,669 52,133 3,007 8,370 1,512 166,382 12,848 3,667 51,533 3,007 1,512 166,382	23,770 48,333 29,167 564,275 64,275 11,349 18,719 30,067 90,737 90,737 1,954 8,669 52,133 15,033 8,370 1,512 178,409 12,848 3,675 152,170 19,002 1,233 2,57	23,770 48,333 29,167 564,275 64,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 12,027 8,370 1,512 175,402 12,848 3,675 216,849 19,002 1,233 2,525	23,770 48,333 29,167 564,275	23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 3,007 8,370 1,512 166,382 12,848 3,675 367,482 19,002 1,233 2,55 2,55 2,55 2,55 2,55 2,55 2,55	23,770 48,333 29,167 564,275 64,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 3,007 8,370 1,512 166,382 12,848 3,675 108,905 19,9002 1,233 2,57	23,770 48,333 29,167 564,275		269,864 271,052 588,962 328,678 6,745,902 124,848 219,411 344,259 1,090,267 22,032 102,658 668,145 66,555 76,669 20,138 2,046,464 145,050 50,575 2,212,153 2264,976 11,971 225	258,900 295,000 352,000 6,880,789 6,880,789 136,186 224,622 360,808 1,102,302 22,370 105,003 697,500 61,289 101,382 18,040 2,107,888 154,180 44,099 2,347,229 236,919 16,800 600	(10,964) 23,948 (21,962) 23,322 134,887 11,338 5,211 16,549 12,035 29,355 (5,266) 24,714 (2,097) 61,424 9,130 (6,476) 135,076 (28,058) 4,829 375
1200 Pupil Support Salaries 1300 Administrators' Salaries 1300 Other Certificated Salaries 2100 Instructional Salaries 2200 Support Salaries 2200 Classified Administrators' 2400 Clerical and Office Staff Salaries 2900 Other Classified Salaries 2900 Other Classified Salaries 2900 Other Classified Salaries 2901 Other Salaries 2001 Other Salaries 2002 PERS 3301 OASDI 3311 Medicare 3401 Health and Welfare 3501 State Unemployment 3601 Workers' Compensation 3901 Other Benefits 2008 Books and Gree Materials 4300 Software 4310 Software 4310 Office Expense 4311 Business Meals 4312 School Fundralising Expense 4400 Noncapitalized Equipment	18,962 50,408 22,495 483,652 7,745 16,807 24,551 79,380 - 1,483 7,166 52,767 11,141 2,703 1,390 156,031 16,604 38,845	19,041 19,041 51,314 22,548 565,842 7,395 17,157 24,551 92,689 92,689 92,689 92,689 92,689 92,689 92,551 1483 8,358 26,829 92,599 14,596) 2,255 130,527 8,298 17,501 112,284 59,341	19,120 52,240 21,135 617,932 7,570 16,982 24,551 101,563 9,113 119,349 793 3,231 2,882 238,413 4,514 4,514	23,770 48,333 29,167 564,275 	23,770 48,333 29,167 564,275 	23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 90,737 90,737 1,954 8,669 52,133 3,007 5,2133 3,007 1,512 166,382 155,283 19,002 1,233	23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 90,737 90,737 1,954 8,669 52,133 15,033 8,370 1,512 178,409 12,848 3,675 152,170 12,348	23,770 48,333 29,167 564,275 11,349 11,349 10,737 90,737 90,737 90,737 1,954 8,569 52,133 12,027 8,370 1,512 175,402 12,848 3,675 2216,849 12,303	23,770 48,333 29,167 564,275 	23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 90,737 90,737 1,954 8,869 52,133 3,007 8,370 1,512 166,382 12,848 3,677 367,482 19,002 1,233	23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 - 1,954 8,569 52,133 3,007 8,370 1,512 166,382 166,382 12,848 3,675 108,905 1,233	23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 90,737 1,954 8,8669 52,133 3,007 8,370 1,512 166,382 12,848 3,675 313,892 19,002 1,233	- - - - - - - - - - - - - - - - - - -	269,864 271,052 588,962 328,678 6,745,902 124,848 219,411 344,259 1,090,267 22,032 102,658 668,145 668,145 20,138 668,555 76,669 20,138 2,046,464 145,050 50,575 2,212,153 2,64,976 11,971	258,900 256,000 352,000 6,880,789 6,880,789 136,186 224,622 360,808 1,102,302 1,102,302 22,370 105,003 697,500 61,289 101,382 18,040 2,107,888 154,180 44,099 2,347,229 236,919 16,800	(10,964) 23,948 (21,962) 23,322 134,887 11,338 5,211 16,549 12,035 (5,266) 24,714 (2,097) 61,424 9,130 (6,476) 135,076 (28,058) 4,829
1200 Pupil Support Salaries 1300 Administrators' salaries 1900 Other Certificated Salaries 2100 Instructional Salaries 2200 Support Salaries 2300 Classified Administrators' 2400 Clerical and Office Staff Salaries 2900 Other Classified Salaries 3010 STRS 3020 PERS 3031 OASDI 3311 Medicare 3401 Workers' Compensation 3901 Other Benefits 3010 State Unemployment 3601 Workers' Compensation 3901 Other Benefits Books and Supplies 4302 4302 School Supplies 4302 School Supplies 4302 School Supplies 4310 Office Expense 4311 Business Meals 4312 School Fundraising Expense	18,962 50,408 22,495 483,652 7,745 16,807 24,551 79,380 1,483 7,166 52,767 11,141 2,703 1,390 156,031 16,604 38,845 5,200	19,041 19,041 51,314 22,548 565,842 7,395 17,157 24,551 92,689 1,483 8,358 26,829 3,509 (4,596) 2,255 130,527 8,298 17,501 112,2841 740	19,120 52,240 21,135 617,932 7,570 16,982 24,551 101,563 9,113 119,349 793 3,231 2,882 238,413 4,514 4,514 203,650 29,419 132	23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 90,737 1,954 8,669 52,133 3,007 8,370 1,512 1066,382 12,848 3,675 139,164 19,002 1,233 2,55 2,55 2,55 2,55 2,55 2,55 2,55	23,770 48,333 29,167 564,275 11,349 30,067 90,737 90,737 90,737 90,737 1,954 8,569 52,133 3,000 1,512 16,532 12,848 3,675 103,820 19,032 1,233 2,5 	23,770 48,333 29,167 564,275 564,275 11,349 18,719 30,067 90,737 90,737 90,737 1,954 8,669 52,133 3,007 8,370 1,512 166,382 12,848 3,667 51,533 3,007 1,512 166,382	23,770 48,333 29,167 564,275 64,275 11,349 18,719 30,067 90,737 90,737 1,954 8,669 52,133 15,033 8,370 1,512 178,409 12,848 3,675 152,170 19,002 1,233 2,57	23,770 48,333 29,167 564,275 64,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 12,027 8,370 1,512 175,402 12,848 3,675 216,849 19,002 1,233 2,525	23,770 48,333 29,167 564,275	23,770 48,333 29,167 564,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 3,007 8,370 1,512 166,382 12,848 3,675 367,482 19,002 1,233 2,55 2,55 2,55 2,55 2,55 2,55 2,55	23,770 48,333 29,167 564,275 64,275 11,349 18,719 30,067 90,737 1,954 8,669 52,133 3,007 8,370 1,512 166,382 12,848 3,675 108,905 19,9002 1,233 2,57	23,770 48,333 29,167 564,275	- - - - - - - - - - - - - - - - - - -	269,864 271,052 588,962 328,678 6,745,902 124,848 219,411 344,259 1,090,267 22,032 102,658 668,145 66,555 76,669 20,138 2,046,464 145,050 50,575 2,212,153 2264,976 11,971 225	258,900 295,000 352,000 6,880,789 136,186 224,622 360,808 1,102,302 22,370 105,003 697,500 61,289 101,382 18,040 2,107,888 154,180 44,099 2,347,229 236,919 16,800 600	(10,964) 23,948 (21,962) 23,322 134,887 11,338 5,211 16,549 12,035 29,355 (5,266) 24,714 (2,097) 61,424 9,130 (6,476) 135,076 (28,058) 4,829 375

IMPACT

Monthly Cash Flow/Forecast FY21-22 Revised 10/7/2021

NewSed 10/7/2021																
ADA = 1742.28	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Year-End Accruals	Annual Forecast	Original Budget Total	Favorable / (Unfav.)
Subagreement Services																
5101 Nursing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5102 Special Education	3,222	130,852	33,616	120,892	120,892	120,892	120,892	120,892	120,892	120,892	120,892	120,892		1,255,715	1,385,700	129,985
5102 Special Education 5103 Substitute Teacher	3,222	130,832	33,010	120,052	120,852	120,852	120,852	120,892	120,052	120,852	120,892	120,852	-	1,235,715	1,383,700	125,565
	-	-	-	-	-	-	-	-	-	-	-	-	-		-	-
5104 Transportation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5105 Security													-			
5106 Other Educational Consultants	625	87,568	34,020	138,490	103,317	154,531	151,433	215,799	298,358	365,702	108,377	312,371	-	1,970,591	2,020,172	49,581
5107 Instructional Services	65,826	65,826	65,826	63,435	63,435	63,435	63,435	63,435	63,435	63,435	63,435	63,435	-	768,395	793,338	24,944
	69,673	284,245	133,462	322,817	287,644	338,858	335,760	400,126	482,685	550,029	292,704	496,698	-	3,994,701	4,199,211	204,510
Operations and Housekeeping																
5201 Auto and Travel	-	1,102	-	67	67	67	67	67	67	67	67	67	-	1,702	4,100	2,399
5300 Dues & Memberships	770	4,995	5,373	908	908	908	908	908	908	908	908	908	-	19,313	12,700	(6,613)
5400 Insurance	8,410	9.895	9,895	13,108	13,108	13,108	13,108	13,108	13,108	13,108	13,108	13,108	-	146,175	167,600	21,425
5501 Utilities	-,	-,							,				-			,
5502 Janitorial Services				_	_	_	_	_		_	-	_			_	_
5516 Miscellaneous Expense																
	-	-	-	-	-	-	-	-	-	-	-	-	-		-	-
5531 ASB Fundraising Expense													-			
5900 Communications	2,429	815	1,931	3,617	3,617	3,617	3,617	3,617	3,617	3,617	3,617	3,617	-	37,725	40,600	2,875
5901 Postage and Shipping	-	190	935	317	317	317	317	317	317	317	317	317	-	3,975	3,800	(175)
	11,610	16,997	18,134	18,017	18,017	18,017	18,017	18,017	18,017	18,017	18,017	18,017	-	208,890	228,800	19,910
Facilities, Repairs and Other Leases																
5601 Rent	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5602 Additional Rent	-	-	-	4,167	4,167	4,167	4,167	4,167	4,167	4,167	4,167	4,167	12,500	50,000	50,000	-
5603 Equipment Leases	-	-	-	· -			· · ·	· · ·	· · ·		· · ·		· · · ·		· · ·	-
5604 Other Leases		-		-				-		-	-	-	-			
5605 Real/Personal Property Taxes			_		_	_	_	_	_	_	-				_	-
5610 Repairs and Maintenance				8	8	8	8	8	8	8	8	8		75	200	125
5610 Repairs and Maintenance				4,175	4,175	4,175	4,175	4,175	4,175	4,175	4,175	4,175	12,500	50,075	50,200	125
	-	-	-	4,175	4,175	4,175	4,175	4,175	4,175	4,175	4,175	4,175	12,500	50,075	50,200	125
Professional/Consulting Services																
5801 IT	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5802 Audit & Taxes	-	-	-	4,500	4,500	4,500	-	-	-	-	-	-	-	13,500	11,900	(1,600)
5803 Legal	-	2,906	3,002	8,333	8,333	8,333	8,333	8,333	8,333	8,333	8,333	8,333	-	80,908	100,000	19,092
5804 Professional Development	950	(309)	15,855	2,955	2,955	2,955	2,955	2,955	2,955	2,955	2,955	2,955	-	43,086	35,454	(7,632)
5805 General Consulting	-	-	900	3,333	3,333	3,333	3,333	3,333	3,333	3,333	3,333	3,333	-	30,900	40,000	9,100
5806 Special Activities/Field Trips	1,048	3,024	4,255	10,154	7,575	11,330	11,103	15,822	21,875	26,813	7,946	22,903	-	143,847	176,366	32,519
5807 Bank Charges	802	661	809	1,383	1,383	1,383	1,383	1,383	1,383	1,383	1,383	1,383	-	14,721	16,500	1,779
5808 Printing				_,8	2,000	2,000	_,8	_,8	_,8	_,8	_,8	2,000	-	75	100	25
5809 Other taxes and fees	817	(6)	96	1,150	1,150	1,150	1,150	1,150	1,150	1,150	1,150	1,150		11,257	12,000	743
5810 Payroll Service Fee	246	1.089	876	1,130	1,130	1,130	1,130	1,130	1,130	1,130	1,130	1,130	-	19,461	20,700	1.240
		96,595			93,112	1-				93,112			-			, .
	95,870		96,579	93,112		93,112	93,112	93,112	93,112		93,112	93,112	-	1,127,050	1,155,200	28,150
5812 District Oversight Fee	-	15,876	17,156	30,388	27,867	27,867	30,388	27,867	64,578	63,935	61,414	61,414	78,731	507,483	528,892	21,409
5813 County Fees	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5814 SPED Encroachment	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
5815 Public Relations/Recruitment	-	-	-	1,175	1,175	1,175	1,175	1,175	1,175	1,175	1,175	1,175	-	10,575	14,600	4,025
	99,732	119,835	139,528	158,408	153,308	157,063	154,857	157,055	199,820	204,114	182,727	197,683	78,731	2,002,863	2,111,712	108,849
Depreciation																
6900 Depreciation Expense	239	239	239	-	-	-	-	-	-	-	-	-	-	718	1,600	882
	239	239	239	-		-		-		-	-	-	-	718	1,600	882
Interest																
	15,987	36.903	18,072	29,776	132,035			147,002				26,295		406,071	516,555	110,484
7438 Interest Expense							-		-	-			-			
	15,987	36,903	18,072	29,776	132,035	-	-	147,002	-	-	-	26,295	-	406,071	516,555	110,484
Total Expenses	1,051,940	1,400,805	1,428,489	1,515,709	1,530,707	1,522,057	1,524,642	1,821,187	1,903,784	2,062,381	1,439,911	1,957,671	91,231	19,250,515	19,994,934	744,419
Monthly Surplus (Deficit)	(1,014,269)	(797,328)	(473,007)	263,938	(522,409)	(370,924)	63,330	(812,890)	413,476	289,736	771,894	254,133	3,033,410	1,099,090	682,889	416,201

Feather River Charter Sche Monthly Cash Flow/Forecast FY21-22	loo															ARTER PACT
Revised 10/7/2021 ADA = 1742.28	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Year-End Accruals	Annual Forecast	Original Budget Total	Favorable / (Unfav.)
Cash Flow Adjustments														5.7%		
Monthly Surplus (Deficit)	(1,014,269)	(797,328)	(473,007)	263,938	(522,409)	(370,924)	63,330	(812,890)	413,476	289,736	771,894	254,133	3,033,410	1,099,090	Cert.	Instr.
Cash flows from operating activities															45.4%	80.3%
Depreciation/Amortization	239	239	239	-	-	-	-	-	-	-	-	-	-	718	1,098,232	55,375
Public Funding Receivables	113,743	640,501	1,619,120	-	-	-	243,328	-	-	-	-	-	(3,124,641)	(507,949)		
Grants and Contributions Rec.	1,479,889	-	-	-	-	-	-	-	-	-	-	-	-	1,479,889		
Due To/From Related Parties	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Prepaid Expenses	93,364	16,685	3,610	-	-	-	-	-	-	-	-	-	-	113,659		
Other Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Accounts Payable	(179,250)	(136,078)	63,364	-	-	-	-	-	-	-	-	-	91,231	(160,733)	Pupil:Teac	
Accrued Expenses	62,772	9,356	27,026	-	-	-	-	-	-	-	-	-	-	99,154	20.97	:1
Other Liabilities	-	-	-	(343,658)	-	-	-	-	-	-	-	-	-	(343,658)		
Deferred Revenue	(1,315,731)	(30,364)	(238,273)	-	-	-	-	-	-	-	-	-	-			
Cash flows from investing activities																
Purchases of Prop. And Equip.	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Notes Receivable	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Cash flows from financing activities	744 200	1,631,800	792,700	744 400	2 200 074			2 675 045				657,387				
Proceeds from Factoring Payments on Factoring	744,300	(420,600)	(1,638,147)	744,408 (705,500)	3,300,874 (744,300)	(839,100)	(792,700)	3,675,045 (792,700)	(1,650,437)	(1 650 427)	-	(2,024,607)	-	11,546,514 (11,258,529)		
Proceeds(Payments) on Debt	-	(420,600)	(1,638,147)	(705,500)	(744,300)	(839,100)	(792,700)	(792,700)	(1,650,437)	(1,650,437)		(2,024,607)	-	(11,258,529)		
Proceeds(Payments) on Debt	-	-											-	-		
Total Change in Cash	(14,943)	914,212	156,632	(40,811)	2,034,165	(1,210,024)	(486,042)	2,069,455	(1,236,961)	(1,360,702)	771,894	(1,113,087)				
Cash, Beginning of Month	413,723	398,780	1,312,992	1,469,624	1,428,812	3,462,977	2,252,953	1,766,911	3,836,366	2,599,405	1,238,703	2,010,597				

<u>398,780 1,312,992 1,469,624 1,428,812 3,462,977 2,252,953 1,766,911 3,836,366 2,599,405 1,238,703 2,010,597 897,511</u>

Cash, End of Month

Coversheet

ESSER III Funding

Section: Item: Purpose: Submitted by: Related Material: III. Finances A. ESSER III Funding Vote

FR ESSER III Plan 10_5_21.docx (5).pdf

California Department of Education July 2021

ESSER III Expenditure Plan

Local Educational Agency (LEA) Name	Contact Name and Title	Email and Phone
Feather River Charter School	Jenell Sherman Executive Director	jenell.sherman@featherrivercharter.com 916-957-5781

School Districts, County Offices of Education, or Charter Schools, collectively known as LEAs, that receive Elementary and Secondary School Emergency Relief (ESSER) funds under the American Rescue Plan Act, referred to as ESSER III funds, are required to develop a plan for how they will use their ESSER III funds. In the plan, an LEA must explain how it intends to use its ESSER III funds to address students' academic, social, emotional, and mental health needs, as well as any opportunity gaps that existed before, and were worsened by, the COVID-19 pandemic. An LEA may also use its ESSER III funds in other ways, as detailed in the Fiscal Requirements section of the Instructions. In developing the plan, the LEA has flexibility to include community input and/or actions included in other planning documents, such as the Local Control and Accountability Plan (LCAP), provided that the input and actions are relevant to the LEA's Plan to support students.

For more information please see the Instructions.

Other LEA Plans Referenced in this Plan

Plan Title	Where the Plan May Be Accessed
Expanded Learning Opportunities	The Expanded Learning Opportunities plan may be found on our school website under school Accountability a link to the plan has been provided below,
	https://resources.finalsite.net/images/v1623326779/featherrivercharterorg/s2dq16pi ns8jsppnbyg5/FRCS_ELO_GRANT_PLAN.pdf
LCAP	The LCAP was submitted to the County Office of Education on June 18, 2021 (please see link below).
	https://www.featherrivercharter.org/fs/resource-manager/view/584c91c8-e81d-43bb- a07a-2b6d90a00a37

Summary of Planned ESSER III Expenditures

Below is a summary of the ESSER III funds received by the LEA and how the LEA intends to expend these funds in support of students.

Total ESSER III funds received by the LEA

\$ 993,798.00								
Plan Section	Total Planned ESSER III Expenditures							
Strategies for Continuous and Safe In-Person Learning	\$ 100,000.00							
Addressing Lost Instructional Time (a minimum of 20 percent of the LEAs ESSER III funds)	\$ 473,798.00							
Use of Any Remaining Funds	\$ 420,000.00							
Total ESSER III funds included in this plan								
\$993,798.00								

Community Engagement

An LEA's decisions about how to use its ESSER III funds will directly impact the students, families, and the local community. The following is a description of how the LEA meaningfully consulted with its community members in determining the prevention and mitigation strategies, strategies to address the academic impact of lost instructional time, and any other strategies or activities to be implemented by the LEA. In developing the plan, the LEA has flexibility to include input received from community members during the development of other LEA Plans, such as the LCAP, provided that the input is relevant to the development of the LEA's ESSER III Expenditure Plan.

For specific requirements, including a list of the community members that an LEA is required to consult with, please see the Community Engagement section of the Instructions.

A description of the efforts made by the LEA to meaningfully consult with its required community members and the opportunities provided by the LEA for public input in the development of the plan.

Feather River Charter School believes in putting the community we serve first and addressing their individual needs as actions. Our proposed ESSER III plan was developed based on previously identified areas of needs for our school through our annual LCAP process.

Our administrative team, community, staff, students, and family aided in providing input on their identifying areas of need and priorities. The administrative team identified priorities that were not able to be funded from other funding sources and prioritized based on needs identified in the current school year. On September 14th, 2021 we had a virtual meeting where we presented the survey at our governing board meeting. The online survey was shared in our weekly bulletin to our teachers and staff on September 20, 2021. On September 21, 2021 and September 28, 2021 we provided an online Grant funding survey to our families to receive feedback. On September 27th, 2021 we provided the Chair of the Education Committee the online grant funding survey to present to the United Auburn Indian Community (UAIC). On October 13, 2021, the ESSER III plan and survey were presented to the Parental Advisory Committee. These community groups, who represent traditionally underserved populations, previously reviewed highlights of our proposed plan and provided feedback and suggestions on areas of concern they see with the student and family populations they serve.

A description of how the development of the plan was influenced by community input.

Feather River Charter School focuses on prioritizing the needs of the community and using their feedback as planned action items on our school accountability plans. We received a lot of feedback from our community and areas which they felt should be addressed and added as action items to our ESSER III plan, which include: the implementation of an Extended School Year Learning during summer, Virtual Learning Technology and Program Supports, and Social Emotional Learning and Mental Health Supports and Services. The Extended School Year Learning action item will address the communities concerns of credit recovery and any learning loss which occurred during the pandemic. Providing technology and internet accessibility was another top priority that we included in our plan. Additionally, an area of identified need from our community input was Virtual Learning Technology and Program Supports which we added to provide the technology, software, and wifi for our students and families. Another area of focus for our community was Mental health, we added the action item of Social Emotional Learning and Mental Health Supports and Services. This action item will address mental health needs by creating programs to support our students and families. We are proactively striving to address any concerns or needs from our staff, students, families, and community and hope to continuously be able to provide them all the support needed.

Actions and Expenditures to Address Student Needs

The following is the LEA's plan for using its ESSER III funds to meet students' academic, social, emotional, and mental health needs, as well as how the LEA will address the opportunity gaps that existed before, and were exacerbated by, the COVID-19 pandemic. In

developing the plan, the LEA has the flexibility to include actions described in existing plans, including the LCAP and/or Expanded Learning Opportunity (ELO) Grant Plan, to the extent that the action(s) address the requirements of the ESSER III Expenditure Plan.

For specific requirements, please refer to the Actions and Expenditures to Address Student Needs section of the Instructions.

Strategies for Continuous and Safe In-Person Learning

A description of how the LEA will use funds to continuously and safely operate schools for in-person learning in a way that reduces or prevents the spread of the COVID-19 virus.

Total ESSER III funds being used to implement strategies for continuous and safe in-person learning

[\$ 100,000.00

Plan Alignment (if applicable)	Action Title	Action Description	Planned ESSER III Funded Expenditures
ELO, Integrated Student Support	Nursing services	Increase Nurse services to ensure local, state, and federal compliance as well as COVID support	\$ 40,000.00
N/A	COVID PPE Equipment and safety measures	COVID PPE equipment, supplies, and COVID tests as required by CDPH	\$ 60,000.00

Addressing the Impact of Lost Instructional Time

A description of how the LEA will use funds to address the academic impact of lost instructional time.

Total ESSER III funds being used to address the academic impact of lost instructional time

\$473,798.00

Plan Alignment (if applicable)	Action Title	Action Description	Planned ESSER III Funded Expenditures
ELO, Credit Recovery and Increased Instructional Time	Extended School Year Learning	Provide summer and extended school year learning opportunities to address learning loss and credit recovery	\$ 40,000.00

LCAP 1.6	Intervention & Learning Loss Instructional Opportunities	Increase intervention staffing and stipends to support providing additional intervention and learning loss/ acceleration programs to all students	\$ 253,798.00
ELO, Accelerating Progress or LCAP 1.7	Intervention and learning loss/ recovery supplemental curriculum & supports	Research based programs, supports, and services to recover/ accelerate pupil academic proficiency for in-person and virtual learning. Focus will be on closing the achievement gap in Reading and Math and credit recovery for students impacted by COVID.	\$ 100,000.00
LCAP 1.5	Virtual Learning Technology and Program Supports	Purchase of laptops, chromebooks, software, and hotspots/mifis/ cradle points to ensure staff and students have the capability and connectivity for daily instruction, support, and services.	\$ 80,000.00

Use of Any Remaining Funds

A description of how the LEA will use any remaining ESSER III funds, as applicable.

Total ESSER III funds being used to implement additional actions

\$420,000.00

Plan Alignment (if applicable)	Action Title	Action Description	Planned ESSER III Funded Expenditures
N/A	Services for students with disabilities	Increase staffing to support identifying and serving students with disabilities	\$ 355,000.00
LCAP 2.3	Social Emotional Learning and Mental Health Supports and Services	Increase opportunities and support for mental health offerings and social emotional learning	\$ 65,000.00

Ensuring Interventions are Addressing Student Needs

The LEA is required to ensure its interventions will respond to the academic, social, emotional, and mental health needs of all students, and particularly those students most impacted by the COVID–19 pandemic. The following is the LEA's plan for ensuring that the actions and expenditures in the plan are addressing the identified academic, social, emotional, and mental health needs of its students, and particularly those students most impacted by the COVID–19 pandemic.

Action Title(s)	How Progress will be Monitored	Frequency of Progress Monitoring
Intervention & Learning Loss Instructional Opportunities	Attendance will be tracked to show the number of students served in each program.	Program service numbers will be monitored monthly
	Pre/post assessments and weekly class data	Intervention and classes will be monitored throughout pre/post.
Extended School Year Learning	Pre & post assessments, weekly class data	Classes will be monitored throughout pre/post.
Services for students with disabilities	Student IEP goal progress will be monitored by the IEP team	Progress monitoring and reports occur twice per year.
Social Emotional Learning and Mental Health Supports and Services	Attendance will be tracked to show the number of students served in each program.	Program service numbers will be monitored monthly

ESSER III Expenditure Plan Instructions

Introduction

School districts, county offices of education (COEs), or charter schools, collectively known as local educational agencies (LEAs), that receive Elementary and Secondary School Emergency Relief (ESSER) funds under the American Rescue Plan (ARP) Act, referred to as ESSER III funds, are required to develop a plan for how they will use ESSER III funds to, at a minimum, address students' academic, social, emotional, and mental health needs, as well as the opportunity gaps that existed before, and were exacerbated by, the COVID-19 pandemic.

The plan must be adopted by the local governing board or body of the LEA at a public meeting on or before October 29, 2021 and must be submitted for review and approval within five days of adoption. A school district must submit its ESSER III Expenditure Plan to its COE for review and approval; a COE must submit its plan to the California Department of Education for review and approval. A charter school must submit its plan to its chartering authority for review and to the COE of the county in which the charter school operates for review and approval.

In addition, consistent with the requirements of the ARP, Volume 86, *Federal Register*, page 21201, April 22, 2021, the ESSER III Expenditure Plan must be:

- Written in an understandable and uniform format;
- Written in a language that parents can understand, to the extent practicable;
 - o If it is not practicable to provide written translations to a parent with limited English proficiency, the plan must be orally translated for parents
- Provided in an alternative format to a parent who is an individual with a disability as defined by the Americans with Disabilities Act, upon request; and
- Be made publicly available on the LEA's website.

For additional information regarding ESSER III funding please see the ARP Act Funding web page at <u>https://www.cde.ca.gov/fg/cr/arpact.asp</u>.

For technical assistance related to the ESSER III Expenditure Plan template and instructions, please contact <u>LCFF@cde.ca.gov</u>. For all other questions related to ESSER III, please contact <u>EDReliefFunds@cde.ca.gov</u>.

Fiscal Requirements

- The LEA must use at least 20 percent (20%) of its ESSER III apportionment for expenditures related to addressing the academic impact of lost instructional time through the implementation of evidence-based interventions, such as summer learning or summer enrichment, extended day, comprehensive afterschool programs, or extended school year programs.
 - o For purposes of this requirement, "evidence-based interventions" include practices or programs that have evidence to show that they are effective at producing results and improving outcomes when implemented. This kind of evidence has generally been produced through formal studies and research. There are four tiers, or levels, of evidence:
 - **Tier 1 Strong Evidence**: the effectiveness of the practices or programs is supported by one or more well-designed and well-implemented randomized control experimental studies.
 - Tier 2 Moderate Evidence: the effectiveness of the practices or programs is supported by one or more well-designed and well-implemented quasi-experimental studies.
 - **Tier 3 Promising Evidence**: the effectiveness of the practices or programs is supported by one or more well-designed and well-implemented correlational studies (with statistical controls for selection bias).
 - Tier 4 Demonstrates a Rationale: practices that have a well-defined logic model or theory of action, are supported by research, and have some effort underway by a State Educational Agency, LEA, or outside research organization to determine their effectiveness.
 - o For additional information please see the Evidence-Based Interventions Under the ESSA web page at <u>https://www.cde.ca.gov/re/es/evidence.asp</u>.
- The LEA must use the remaining ESSER III funds consistent with section 2001(e)(2) of the ARP Act, including for:
 - Any activity authorized by the Elementary and Secondary Education Act (ESEA) of 1965;
 - Any activity authorized by the Individuals with Disabilities Education Act (IDEA);
 - Any activity authorized by the Adult Education and Family Literacy Act;
 - Any activity authorized by the Carl D. Perkins Career and Technical Education Act of 2006;
 - Coordination of preparedness and response efforts of LEAs with State, local, Tribal, and territorial public health departments, and other relevant agencies, to improve coordinated responses among such entities to prevent, prepare for, and respond to COVID-19;

- Activities to address the unique needs of low-income students, students with disabilities, English learners, racial and ethnic minorities, homeless students, and foster youth, including how outreach and service delivery will meet the needs of each population;
- Developing and implementing procedures and systems to improve the preparedness and response efforts of LEAs;
- Training and professional development for staff of the LEA on sanitation and minimizing the spread of infectious diseases;
- Purchasing supplies to sanitize and clean the facilities of an LEA, including buildings operated by such agency;
- Planning for, coordinating, and implementing activities during long-term closures, including providing meals to eligible students, providing technology for online learning to all students, providing guidance for carrying out requirements under IDEA, and ensuring other educational services can continue to be provided consistent with all Federal, State, and local requirements;
- Purchasing education technology (including hardware, software, and connectivity) for students who are served by the LEA that aids in regular and substantive educational interaction between students and their classroom instructors, including low-income students and children with disabilities, which may include assistive technology or adaptive equipment;
- Providing mental health services and supports, including through the implementation of evidence-based full-service community schools;
- Planning and implementing activities related to summer learning and supplemental after school programs, including providing classroom instruction or online learning during the summer months and addressing the needs of underserved students;
- Addressing learning loss among students, including underserved students, by:
 - Administering and using high-quality assessments that are valid and reliable, to accurately assess students' academic progress and assist educators in meeting students' academic needs, including through differentiated instruction,
 - Implementing evidence-based activities to meet the comprehensive needs of students,
 - Providing information and assistance to parents and families of how they can effectively support students, including in a distance learning environment, and
 - Tracking student attendance and improving student engagement in distance education;

Note: A definition of "underserved students" is provided in the Community Engagement section of the instructions.

 School facility repairs and improvements to enable operation of schools to reduce risks of virus transmission and exposure to environmental health hazards, and to support student health needs;

- Inspection, testing, maintenance, repair, replacement, and upgrade projects to improve the indoor air quality in school facilities, including mechanical and nonmechanical heating, ventilation, and air conditioning systems, filtering, purification and other air cleaning, fans, control systems, and window and door replacement;
- Developing strategies and implementing public health protocols including, to the greatest extent practicable, policies in line with guidance from the Centers for Disease Control and Prevention (CDC) for the reopening and operation of school facilities to effectively maintain the health and safety of students, educators, and other staff;
- Other activities that are necessary to maintain the operation of and continuity of services in LEAs and continuing to employ existing staff of the LEA.

Other LEA Plans Referenced in this Plan

In developing the plan, the LEA has flexibility to include community input and/or actions included in other planning documents, such as the Local Control and Accountability Plan (LCAP) and/or the Expanded Learning Opportunities (ELO) Grant Plan, provided that the input and/or actions address the requirements of the ESSER III Expenditure Plan.

An LEA that chooses to utilize community input and/or actions from other planning documents must provide the name of the plan(s) referenced by the LEA and a description of where the plan(s) may be accessed by the public (such as a link to a web page or the street address of where the plan(s) are available) in the table. The LEA may add or delete rows from the table as necessary.

An LEA that chooses not to utilize community input and/or actions from other planning documents may provide a response of "Not Applicable" in the table.

Summary of Expenditures

The Summary of Expenditures table provides an overview of the ESSER III funding received by the LEA and how the LEA plans to use its ESSER III funds to support the strategies and interventions being implemented by the LEA.

Instructions

For the 'Total ESSER III funds received by the LEA,' provide the total amount of ESSER III funds received by the LEA.

In the Total Planned ESSER III Expenditures column of the table, provide the amount of ESSER III funds being used to implement the actions identified in the applicable plan sections.

For the 'Total ESSER III funds included in this plan,' provide the total amount of ESSER III funds being used to implement actions in the plan.

Community Engagement

Purpose and Requirements

An LEA's decisions about how to use its ESSER III funds will directly impact the students, families, and the local community, and thus the LEA's plan must be tailored to the specific needs faced by students and schools. These community members will have significant insight into what prevention and mitigation strategies should be pursued to keep students and staff safe, as well as how the various COVID–19 prevention and mitigation strategies impact teaching, learning, and day-to-day school experiences.

An LEA must engage in meaningful consultation with the following community members, as applicable to the LEA:

- Students;
- Families, including families that speak languages other than English;
- School and district administrators, including special education administrators;
- Teachers, principals, school leaders, other educators, school staff, and local bargaining units, as applicable.

"Meaningful consultation" with the community includes considering the perspectives and insights of each of the required community members in identifying the unique needs of the LEA, especially related to the effects of the COVID-19 pandemic. Comprehensive strategic planning will utilize these perspectives and insights to determine the most effective strategies and interventions to address these needs through the programs and services the LEA implements with its ESSER III funds.

Additionally, an LEA must engage in meaningful consultation with the following groups to the extent that they are present or served in the LEA:

- Tribes;
- Civil rights organizations, including disability rights organizations (e.g. the American Association of People with Disabilities, the American Civil Liberties Union, National Association for the Advancement of Colored People, etc.); and
- Individuals or advocates representing the interests of children with disabilities, English learners, homeless students, foster youth, migratory students, children who are incarcerated, and other underserved students.
 - For purposes of this requirement "underserved students" include:
 - Students who are low-income;
 - Students who are English learners;
 - Students of color;
 - Students who are foster youth;

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- Homeless students;
- Students with disabilities; and
- Migratory students.

LEAs are also encouraged to engage with community partners, expanded learning providers, and other community organizations in developing the plan.

Information and resources that support effective community engagement may be found under *Resources* on the following web page of the CDE's website: <u>https://www.cde.ca.gov/re/lc</u>.

Instructions

In responding to the following prompts, the LEA may reference or include input provided by community members during the development of existing plans, including the LCAP and/or the ELO Grant Plan, to the extent that the input is applicable to the requirements of the ESSER III Expenditure Plan. Descriptions provided should include sufficient detail yet be sufficiently succinct to promote a broad understanding among the LEA's local community.

A description of the efforts made by the LEA to meaningfully consult with its required community members and the opportunities provided by the LEA for public input in the development of the plan.

A sufficient response to this prompt will describe how the LEA sought to meaningfully consult with its required community members in the development of the plan, how the LEA promoted the opportunities for community engagement, and the opportunities that the LEA provided for input from the public at large into the development of the plan.

As noted above, a description of "meaningful consultation" with the community will include an explanation of how the LEA has considered the perspectives and insights of each of the required community members in identifying the unique needs of the LEA, especially related to the effects of the COVID-19 pandemic.

A description of the how the development of the plan was influenced by community input.

A sufficient response to this prompt will provide clear, specific information about how input from community members and the public at large was considered in the development of the LEA's plan for its use of ESSER III funds. This response must describe aspects of the ESSER III Expenditure Plan that were influenced by or developed in response to input from community members.

- For the purposes of this prompt, "aspects" may include:
 - Prevention and mitigation strategies to continuously and safely operate schools for in-person learning;

- Strategies to address the academic impact of lost instructional time through implementation of evidence-based interventions (e.g. summer learning or summer enrichment, extended day, comprehensive afterschool programs, or extended school year programs);
- Any other strategies or activities implemented with the LEA's ESSER III fund apportionment consistent with section 2001(e)(2) of the ARP Act; and
- Progress monitoring to ensure interventions address the academic, social, emotional, and mental health needs for all students, especially those students disproportionately impacted by COVID-19

For additional information and guidance, please see the U.S. Department of Education's Roadmap to Reopening Safely and Meeting All Students' Needs Document, available here: <u>https://www2.ed.gov/documents/coronavirus/reopening-2.pdf</u>.

Planned Actions and Expenditures

Purpose and Requirements

As noted in the Introduction, an LEA receiving ESSER III funds is required to develop a plan to use its ESSER III funds to, at a minimum, address students' academic, social, emotional, and mental health needs, as well as the opportunity gaps that existed before, and were exacerbated by, the COVID-19 pandemic.

Instructions

An LEA has the flexibility to include actions described in existing plans, including the LCAP and/or ELO Grant Plan, to the extent that the action(s) address the requirements of the ESSER III Expenditure Plan. When including action(s) from other plans, the LEA must describe how the action(s) included in the ESSER III Expenditure Plan supplement the work described in the plan being referenced. The LEA must specify the amount of ESSER III funds that it intends to use to implement the action(s); these ESSER III funds must be in addition to any funding for those action(s) already included in the plan(s) referenced by the LEA. Descriptions of actions provided should include sufficient detail yet be sufficiently succinct to promote a broad understanding among the LEA's local community.

Strategies for Continuous and Safe In-Person Learning

Provide the total amount of funds being used to implement actions related to Continuous and Safe In-Person Learning, then complete the table as follows:

- If the action(s) are included in another plan, identify the plan and provide the applicable goal and/or action number from the plan. If the action(s) are not included in another plan, write "N/A".
- Provide a short title for the action(s).

- Provide a description of the action(s) the LEA will implement using ESSER III funds for prevention and mitigation strategies that are, to the greatest extent practicable, in line with the most recent CDC guidance, in order to continuously and safely operate schools for in-person learning.
- Specify the amount of ESSER III funds the LEA plans to expend to implement the action(s); these ESSER III funds must be in addition to any funding for those action(s) already included in the plan(s) referenced by the LEA.

Addressing the Impact of Lost Instructional Time

As a reminder, the LEA must use not less than 20 percent of its ESSER III funds to address the academic impact of lost instructional time. Provide the total amount of funds being used to implement actions related to addressing the impact of lost instructional time, then complete the table as follows:

- If the action(s) are included in another plan, identify the plan and provide the applicable goal and/or action number from the plan. If the action(s) are not included in another plan, write "N/A".
- Provide a short title for the action(s).
- Provide a description of the action(s) the LEA will implement using ESSER III funds to address the academic impact of lost
 instructional time through the implementation of evidence-based interventions, such as summer learning or summer enrichment,
 extended day, comprehensive afterschool programs, or extended school year programs.
- Specify the amount of ESSER III funds the LEA plans to expend to implement the action(s); these ESSER III funds must be in addition to any funding for those action(s) already included in the plan(s) referenced by the LEA.

Use of Any Remaining Funds

After completing the Strategies for Continuous and Safe In-Person Learning and the Addressing the Impact of Lost Instructional Time portions of the plan, the LEA may use any remaining ESSER III funds to implement additional actions to address students' academic, social, emotional, and mental health needs, as well as to address opportunity gaps, consistent with the allowable uses identified above in the Fiscal Requirements section of the Instructions. LEAs choosing to use ESSER III funds in this manner must provide the total amount of funds being used to implement actions with any remaining ESSER III funds, then complete the table as follows:

- If the action(s) are included in another plan, identify the plan and provide the applicable goal and/or action number from the plan. If the action(s) are not included in another plan, write "N/A".
- Provide a short title for the action(s).
- Provide a description of any additional action(s) the LEA will implement to address students' academic, social, emotional, and mental health needs, as well as to address opportunity gaps, consistent with the allowable uses identified above in the Fiscal Requirements section of the Instructions. If an LEA has allocated its entire apportionment of ESSER III funds to strategies for

continuous and safe in-person learning and/or to addressing the impact of lost instructional time, the LEA may indicate that it is not implementing additional actions.

 Specify the amount of ESSER III funds the LEA plans to expend to implement the action(s); these ESSER III funds must be in addition to any funding for those action(s) already included in the plan(s) referenced by the LEA. If the LEA it is not implementing additional actions the LEA must indicate "\$0".

Ensuring Interventions are Addressing Student Needs

The LEA is required to ensure its interventions will respond to the academic, social, emotional, and mental health needs of all students, and particularly those students most impacted by the COVID–19 pandemic, including students from low-income families, students of color, English learners, children with disabilities, students experiencing homelessness, children in foster care, and migratory students.

The LEA may group actions together based on how the LEA plans to monitor the actions' progress. For example, if an LEA plans to monitor the progress of two actions in the same way and with the same frequency, the LEA may list both actions within the same row of the table. Each action included in the ESSER III Expenditure Plan must be addressed within the table, either individually or as part of a group of actions.

Complete the table as follows:

- Provide the action title(s) of the actions being measured.
- Provide a description of how the LEA will monitor progress of the action(s) to ensure that they are addressing the needs of students.
- Specify how frequently progress will be monitored (e.g. daily, weekly, monthly, every 6 weeks, etc.).

California Department of Education June 2021

Coversheet

Salary Schedule with Nurse Salary

Section:	III. Finances		
Item:	B. Salary Schedule with Nurse Salary		
Purpose:	Vote		
Submitted by:			
Related Material:	21_22 Leadership Salary Schedule_Feather River.pdf		

BACKGROUND:

There is an update to the previously approved salary schedule. The Nurse Salary was moved from Specialized Teacher Salary Schedule to the High School Counselor column.

RECOMMENDATION: Recommended for Board approval.

Feather River Charter School Leadership Salary Schedule Schedule C Pay Scale Level*

	Educational Services Coordinator	Coordinator I***	Coordinator II***	High School Counselor/ Nurse	School Counselor/ SST Coordinator
	215 Days**	207 Days**	200 Days**	200 Days**	195 Days**
Steps	Annual	Annual	Annual	Annual	Annual
1	\$91,000	\$81,000	\$78,000	\$70,000	\$63,000
2	\$93,000	\$83,000	\$80,000	\$72,000	\$65,000
3	\$95,000	\$85,000	\$82,000	\$74,000	\$67,000
4	\$97,000	\$87,000	\$84,000	\$76,000	\$69,000
5	\$99,000	\$89,000	\$86,000	\$78,000	\$71,000
6	\$101,000	\$91,000	\$88,000	\$80,000	\$73,000
7	\$103,000	\$93,000	\$90,000	\$82,000	\$75,000
8	\$105,000	\$95,000	\$92,000	\$84,000	\$77,000
9	\$107,000	\$97,000	\$94,000	\$86,000	\$79,000
10	\$109,000	\$99,000	\$96,000	\$88,000	\$81,000
11	\$111,000	\$101,000	\$98,000	\$90,000	\$83,000
12	\$113,000	\$103,000	\$100,000	\$92,000	\$85,000
13	\$115,000	\$105,000	\$102,000	\$94,000	\$87,000
14	\$117,000	\$107,000	\$104,000	\$96,000	\$89,000
15	\$119,000	\$109,000	\$106,000	\$98,000	\$91,000

Educational Stipends				
Masters Degree	\$500			
Doctorate Degree (conferred, transcripts required)	\$5,000			

Only one educational stipend will be paid per employee. The higher of the qualified stipends will be paid. All educational stipends require proof

*Travel is a requirment of the School Psychologist position, travel will be reimbursed based on the reimbursement policy

Annual salary is based on the minimum number of work days. The work days listed for each position is a minimum number of work days, and team members may need to work additional days beyond the work calendar *Please refer to the job description for the minimum number of rostered students and/or classes to be taught. With approval of their Director these positions can support additional students

Annual salary advancements for longevity are not guaranteed and are subject to the school's operational needs and/or budget approved by the School Board

Coversheet

COVID-19 Schoolwide Health and Safety Policy Revised

Section:IV. OperationsItem:A. COVID-19 Schoolwide Health and Safety Policy RevisedPurpose:VoteSubmitted by:Jenell ShermanRelated Material:Feather_River_COVID-19_Schoolwide_Health___Safety_Policy_21-22_v2.docx

BACKGROUND: Adjusted self-screening Medical Letter for Alternative Diagnosis or Chronic Condition Image for COVID-19 Symptom And Quarantine Decision Forest Clarified School sponsored activities Clarified Unvaccinated (both wore masks with Modified Quarantine)

RECOMMENDATION: Board Approval



COVID-19 Schoolwide Health & Safety Policy 2021-2022

Introduction

It is the policy of Feather River Charter School ("Charter School") to take all reasonable measures necessary to prevent the spread of the novel coronavirus disease ("COVID-19") among students and staff <u>in school sponsored activities</u>. In accordance with this COVID-19 Schoolwide Health & Safety Policy ("Policy"), the Charter School is implementing health and safety measures to mitigate the spread of COVID-19 at school-sponsored and staffed in-person activities consistent with federal, state, and local guidance.

Although Charter School is a non-classroom-based program, the school recognizes that there are circumstances when staff, students, and parents/guardians may interact in-person as part of the educational program. This can include in-person instruction between staff and students, parent-teacher meetings, field trips, park days, and individualized services ("in-personactivities").

This Policy recognizes that these safety measures are each designed to provide some protection against COVID-19. While there may be times when one measure may not be feasible, implementing alternative measures can provide backup layers of safety. This Policy includes both mandatory measures (using terms "shall" or "will") as well as recommended measures intended to guide decisions in light of practical limitations.

This Policy is based on guidance provided by the U.S. Centers for Disease Control and Prevention ("CDC"), the California Division of Occupational Safety and Health Administration ("Cal/OSHA"), the California Department of Education ("CDE"), and the California Department of Public Health ("CDPH"). Charter School will, as necessary, consult with the respective county health officer, or designated staff, to monitor and provide advice on local conditions to individually determine whether more or less stringent measures are necessary to align with the applicable public health guidelines.

Charter School will fully cooperate with county public health officials regarding the screening, monitoring, and documentation that will be required to permit careful scrutiny of health outcomes associated with conducting in-person activities. To the extent any mandatory public health guidance is revised to materially conflict with this Policy, Charter School will follow such guidance and not this Policy.

<u>COVID-19 Compliance Officer</u>

State and local public health orders require that schools designate a liaison to be responsible for receiving and sharing information on COVID-19 policies, positive cases, and exposures.

The following individual is designated as the Charter School's COVID-19 Compliance Officer:
Name: Darcy Belleza Email: darcy.belleza@sequoiagrove.org

The COVID-19 Compliance Officer acts as a liaison between the local county public health department and the Charter School. The COVID-19 Compliance Officer shall be the point of contact responsible for sharing information on positive cases and exposures to relevant state and local health departments. If you have any questions about this Policy, please use the contact information above.

COVID-19 Testing

Pursuant to the CDPH Order mandating that all public and private schools serving students in transitional kindergarten through grade 12 verify the vaccination status of school workers and establish diagnostic screening testing of unvaccinated workers to minimize the risk that they will transmit COVID-19 while on school facilities ("CDPH Order"), Charter School has adopted the COVID-19 employee testing policy ("Testing Policy") which is included as **Appendix A**. Per the Charter School's COVID-19 Testing policy, Charter School will provide diagnostic screening testing to workers who are not fully vaccinated.

Per Cal/OSHA Emergency Temporary Standards, the Charter School will also provide testing at no cost to employees during paid time for:

- o Symptomatic unvaccinated employees, regardless of whether there is a known exposure
- o Unvaccinated employees after an exposure
- o Vaccinated employees after an exposure if they develop symptoms
- o Unvaccinated employees in an outbreak (three or more employee cases)
- o All employees in a major outbreak (20 or more employee cases)

Requests for Accommodations

Employees who are unable to comply with the testing requirement under the Testing Policy due to a qualifying disability or sincerely held religious belief must contact HR Department (shelli.ninke@sequoiagrove.org) to request a reasonable accommodation in writing. If requested, Charter School will engage in an interactive process with that individual, and work to identify any possible accommodations as appropriate (e.g., unpaid leave of absence). Charter School cannot guarantee the availability of either remote work as an accommodation and will process all requests for accommodation consistent with its policies and applicable law. Charter School may not provide an accommodation should it result in a direct threat to health and safety of others or to the individual, and/or if the accommodation will cause an undue hardship for the Charter School.

General Rules of Attendance for In-Person Activities

Charter School recognizes that participation in in-person activities provides various benefits, including engagement in the educational program.

When engaging in in-person activities, the Charter School wants to promote the health and safety of its students, staff, and accompanying family members. As such, any staff member, student, or accompanying family member <u>must not</u> participate in an in-person activity or <u>must leave</u> an in-person activity if any of the following occur:

- 1. The individual exhibits COVID-19 symptoms within 10 days of in-person activity or at an in-person activity;
- 2. The individual was in "close contact" with an individual who tested positive for COVID-19 and has not completed the required quarantine/isolation requirements; OR
- 3. The individual has tested positive for COVID-19 and has not completed the required isolation requirements.

Reporting symptoms, close contact status, COVID-19 positive tests, and similar information is critical to promote health and safety and reduce risk of COVID-19 transmission. Guidance about family and staff reporting is provided below.

Charter School encourages families and staff to contact their healthcare provider if they have health care questions regarding COVID-19 or otherwise.

COVID-19 Symptom Screening

All staff, students, and/or accompanying family members who will be participating in in-person activities must conduct a symptom <u>self</u>-screening for COVID-19 before participating in any inperson activity (e.g., conduct temperature check). An individual must not attend any in-person activity if they are experiencing any of the following symptoms within 10 days of the in-person activity.÷ If a student has a medical condition or alternate diagnosis or chronic illness that would exhibit COVID-19 like symptoms, please refer to the Medical Letter (Appendix B) for medical conditions for alternate diagnosis/chronic illness. Once completed, please submit the letter to the COVID-19 Compliance Officer.

This list does not include all possible symptoms. CDC regularly updates this list, so please visit the following website to confirm whether your symptoms may be symptoms of COVID-19:

- o Fever over 100 degrees
- o Chills
- o Persistent cough
- o Shortness of breath or difficulty breathing
- o Fatigue
- o Muscle or body aches
- o Headache
- o New loss of taste or smell
- o Sore throat
- o Congestion or runny nose
- o Nausea or vomiting
- o Diarrhea

https://www.cdc.gov/coronavirus/2019-ncov/symptoms-testing/symptoms.html.

Staff, students, or accompanying family members who exhibit COVID-19 symptoms must not attend an in-person activity unless all of the following criteria are met:

- 1. At least 24 hours have passed since resolution of fever without the use of fever-reducing medications;
- 2. Other symptoms have improved; AND
- 3. One of the following is true:
 - a. The individual has a negative test for COVID-19;
 - b. At least 10 days have passed since symptom onset;
 - c. A healthcare provider has provided documentation that the symptoms are typical of their underlying chronic condition (e.g., allergies or asthma); OR
 - d. A healthcare provider has confirmed an alternative named diagnosis (e.g., Streptococcal pharyngitis, Coxsackie virus).

Charter School encourages individuals to get tested for COVID-19 when they exhibit symptoms consistent with COVID-19. COVID-19 testing is available for free at multiple locations throughout California. Please contact your healthcare provider, local county public health department, or the Charter School for more information.

Reporting COVID-19 Symptoms

- o If a student or accompanying family member cannot attend an in-person activity due to experiencing the symptoms described above within 10 days of the in-person activity, please contact your Homeschool Teacher. Charter School may be able to help determine if the individual can attend the in-person activity (e.g., student provides proof of negative test as described above).
- o Staff members who are scheduled to participate in an in-person activity, but have symptoms on the day of the activity or within 10 days of the activity must contact their direct supervisor, complete the Covid Exposure Report, and then await further instruction.

Exposure to COVID-19 (Close Contacts)

An individual who is a "close contact" of an individual who tested positive for COVID-19, regardless of whether the individual has COVID-19 symptoms or not, generally must not attend any in-person activity until at least 14 days have passed since the last contact with the positive COVID-19 case and the individual is fever-free and symptom free. There are some exemptions to this rule, described below.

A person is considered a "close contact" if he/she was within 6 feet of someone who has COVID-19 for a total of 15 minutes or more over a 24-hour period.

<u>Quarantine Requirements for Close Contacts</u>: Quarantine requirements for close contacts will depend on whether the individual is fully vaccinated. An individual may participate in an in-person activity if the requirements below are met:

- <u>Vaccinated Individuals</u>: If the individual who is a close contact is fully vaccinated OR has recovered from COVID-19 within the last 90 days with evidence of lab-confirmed diagnosis, the individual may participate in in-person activities and does not need to quarantine. These individuals are recommended to get a COVID-19 test on Day 3, 4, OR 5 following the last contact with the COVID-19 positive case.
- 2. <u>Unvaccinated Individuals (Individual and Close Contact Were Not Both Wearing Masks)</u>: Individuals who are unvaccinated and asymptomatic may return to in-person activities only if <u>ALL</u> of the following criteria are met:
 - i. The individual is asymptomatic (i.e., is fever-free and does not exhibit any COVID-19 symptoms);
 - ii. The individual completes:
 - 10 days of quarantine from the date of last exposure; <u>OR</u>
 - 7 days of quarantine if the individual receives a negative COVID-19 test collected after Day 5 from the date of last exposure. Charter School would need to see this negative test to allow an individual to join in-person activities.
 - iii. The individual:
 - Continues daily self-monitoring for symptoms through Day 14 from last known exposure; <u>AND</u>
 - Follows all recommended non-pharmaceutical interventions (e.g., wearing a mask when around others, hand washing, avoiding crowds) through Day 14 from last known exposure.

If, at any time during the 14-day period, the individual exhibits COVID-19 symptoms, the individual must not attend in-person activities and should consider contacting their healthcare provider.

3. <u>Unvaccinated Individuals (Individual and Close Contact Both Wore Masks)</u>: If the close contact individual is unvaccinated, but both the close contact and the COVID-19 positive individual were both wearing a mask during last contact, the individual may attend in-person activities and does not need to under a modified quarantine if the individual:

Modified Quarantine:

- i. Is asymptomatic
- ii. Continues to appropriately wear a mask, as required;
- iii. Undergoes at least <u>twice weekly</u> testing <u>during the 10-day quarantine; and for 10 days after</u> exposure; and
- iv. Continues to quarantine for all other extracurricular school sponsored activities.
- iv. <u>Reporting Close Contacts</u>

- If an asymptomatic student or accompanying family member was a close contact within 14 days of a scheduled in-person activity and they wish to attend the in-person activity, please contact the Home School Teacher. Charter School will help determine if the individual can attend the in-person activity.
- If a staff member was a close contact within 14 days of a scheduled in-person activity, they must contact their direct supervisor, complete the Covid Exposure Report, and then await further instruction.

Exposure Management for Positive COVID-19 Cases

If individuals test positive for COVID-19:

- o <u>Symptomatic</u>: Individuals who test positive for COVID-19 and exhibit COVID-19 symptoms must self-isolate in their homes and not attend in-person activities until ALL of the following criteria are met:
 - 1. At least 10 days have passed since the symptom onset;
 - 2. At least 24 hours have passed since resolution of fever without the use of fever-reducing medications; AND
 - 3. Other symptoms improved.
- <u>Asymptomatic</u>: Individuals who test positive for COVID-19 and do not exhibit COVID-19 symptoms must self-isolate in their homes until the at least 10 days have passed since the date of the first COVID-19 test. If the individual develops symptoms, then the individual must self-isolate as described above for symptomatic individuals.

Reporting COVID-19 Case to Charter School

- o Students/family members who received a positive test for COVID-19 and were considered infectious (defined below) when participating in a Charter School activity must contact their Homeschool Teacher so the Charter School can appropriately notify close contacts and local public health departments for support.
 - o <u>Definition of Infectious for Asymptomatic Individual</u>: An asymptomatic individual with a positive test is considered infectious from two days before their test was taken until 10 days after their test.
 - o <u>Definition of Infectious for Symptomatic Individual</u>: A symptomatic individual with a positive test is infectious from two days before their symptoms first appeared until the time they are longer required to be isolated (i.e., no fever for at least 24 hours, without the use of medicine that reduce fevers AND other symptoms have improved AND at least 10 days have passed since symptoms first appeared).
- o Staff who interact with staff and/or students at any point during the school year must

report COVID-19 positive tests to their direct supervisor, complete the Covid Exposure Report, and then await further instruction.

Reporting COVID-19 Cases to Public Health Department

Upon learning that an individual (employee, student, or accompanying family member) has tested positive for COVID-19 and that individual was participating in Charter School-related inperson activities while infectious (see definition above), the Charter School will notify the local public health department about the positive case no later than 24 hours after learning of the positive case.

The notification to the local public health department will include (as may be required by local public health department):

- 1. The full name, address, telephone number, and date of birth of the individual who tested positive;
- 2. The date the individual tested positive, the location/event/facility at which the individual was present when participating in in-person activity, and the date the individual was last present at any relevant school activity; and
- 3. The full name, address, and telephone number of the person making the report.

Charter School's COVID-19 Compliance Officer will work with the local public health department to ensure appropriate contact tracing, investigation, and notifications to the community.

To the extent required by local public health guidelines, the Charter School will notify staff and families in the school community of any positive COVID-19 case while maintaining confidentiality as required by state and federal laws.

Charter School will provide information to employees regarding paid and unpaid time off, including sick leave and extended family and medical leave pursuant to federal and state laws to if an employee may need to take time off due to COVID-19 related illness or exposure.

Use of Face Coverings

Individuals can help minimize the exposure and transmission of COVID-19 when cloth face coverings ("face coverings" or "masks") are worn properly (covering both nose and mouth). Charter School will follow CDPH, CDE, and CDC guidance and applicable public health orders regarding the use of face coverings. All staff and family members are encouraged to review the <u>CDPH guidance</u> on face coverings. Face coverings must be used in accordance with CDPH guidance and this Policy unless a person qualifies for an exemption.

Proper use of face coverings will be strictly enforced. Individuals who refuse to wear a proper face covering may be excluded from participating in in-person activities. If public health guidelines change from what is prescribed below, the Charter School will follow the public health guidelines.

- <u>Indoor settings</u>: All individuals participating in in-person activities must wear a face covering when meeting indoors, regardless of vaccination status.
- <u>Outdoor settings</u>: Individuals are not required to wear a face covering in outdoor settings, but wearing a face covering is recommended, particularly for unvaccinated individuals.

All individuals must comply with the applicable face covering and other health and safety requirements of the venue (e.g., museum, park, etc.). Staff will have extra face coverings if a student or accompanying family member forgets to bring a face covering.

Charter School will evaluate any student or employee's request for accommodation from the Charter School's face covering requirement consistent with applicable law.

Employees requesting an accommodation from the face covering policy/requirement must provide appropriate documentation and contact the HR department (shelli.ninke@sequoiagrove.org).

The following individuals are exempt from wearing a face covering:

o Children under the age of two.

- Persons with a medical condition, mental health condition, or disability that prevents wearing a mask. This includes persons with a medical condition for whom wearing a mask could obstruct breathing or who are unconscious, incapacitated, or otherwise unable to remove a mask without assistance.
- o Persons who are hearing impaired, or communicating with a person who is hearing impaired, where the ability to see the mouth is essential for communication.
- Persons for whom wearing a mask would create a risk to the person related to their work, as determined by local, state, or federal regulators or workplace safety guidelines.

Persons exempted from wearing a face covering due to a medical condition, must wear anonrestrictive alternative, such as a face shield with a drape on the bottom edge, as long as their condition permits it.

In limited situations where a face covering cannot be used for pedagogical or developmental reasons (e.g., communicating or assisting young children or those with special needs), a face shield with a drape (per CDPH guidelines) can be used instead of a face covering as long as the wearer maintains physical distance from others. Staff must return to wearing a face covering once the activity has ceased.

Accommodations for Students

If a student cannot wear a mask due to a medical condition, mental health condition, or disability, the student should wear the next most effective alternative that can be tolerated, such

as a transparent face shield with a cloth draping sealing the bottom.

Parents/guardians who believe their child may need an accommodation or is otherwise exempt from the Charter School's face covering policy and requirement should contact their Homeschool Teacher. Upon receipt of appropriate documentation, the Charter School will evaluate requests for accommodation and determine what, if any accommodations the Charter School can provide.

For students with an individualized education program ("IEP") or Section 504 Plans, the Charter School will ensure that determinations are made by an IEP/504 Team as appropriate and as may be necessary or required by law.

Students exempted from wearing a mask or face shield are strongly encouraged to be vaccinated against COVID-19. If a student is exempt from wearing any type of face covering, the Charter School will implement appropriate health and safety mitigation strategies, including appropriate physical distancing, use of personal protective equipment, and other health and safety measures to the greatest degree feasible, to mitigate the risk of exposure to COVID-19.

Physical Distancing

Recent evidence indicates that instruction/in-person interaction can occur safely without six feet of physical distancing when other mitigation strategies (e.g., masking) are implemented. As such, students and staff are not required to maintain physical distancing if interacting individuals are fully vaccinated.

If interacting individuals are not fully vaccinated, then three (3) feet of physical distancing should be maintained at all times to the extent possible and both individuals must wear a mask indoors and are recommended to wear a mask outdoors. If three (3) feet of physical distancing is not possible, individuals should try to keep as far apart as possible and continue to wear masks as discussed above.

Healthy Hygiene and Personal Protective Equipment

To help minimize the transmission of COVID-19, staff, students, and accompanying family members who are participating in in-person activities should implement the following hygiene and cleaning practices:

- o Frequently wash hands (at least 20 seconds) throughout the day, especially before and after eating, after using the restroom, after handling garbage, or after removing gloves.
- o Avoid contacting with one's eyes, nose, and mouth.
- o Cover coughs and sneezes.
- o Limit sharing of supplies. Staff and students should have their own supplies to the extent possible.
- o Charter School appropriately and routinely disinfects and cleans administrative office(s)

and similar spaces.

o Staff will endeavor to clean surfaces with sanitizing wipes if such surfaces (e.g., tables, chairs, desks, computers) will be used when participating in in-person activities.

The Charter School will evaluate the need for personal protective equipment ("PPE"), including, but not limited to, gloves, eye protection, and respiratory protection as required by Cal/OSHA standards. PPE may be used by a staff member when working with sick children or providing instruction to any students with a face covering exemption.

Resource Center Guidelines

Staff, students, and visitors to a Charter School's Resource Center must comply with all health and safety protocols, including following the Policy's face covering requirements while inside the building. Signage shall be posted at all public entrances to the Resource Center reminding visitors of mask requirements and warning visitors not to enter if they have COVID-19 symptoms.

Reminder: If an individual exhibits COVID-19 symptom within last 10 days, was in "close contact" with an individual who tested positive for COVID-19 and has not completed the required quarantine/isolation requirements, or the individual has tested positive for COVID-19 and has not completed the required isolation requirements – the individual must not enter the Resource Center and participate in Charter School activities. These individuals may continue to participate in in-person activities once they complete the required quarantine/isolation described above.

Sanitizing/hygiene materials and practices

- o Charter School will develop plans and routines to ensure that students and staff using the Resource Center will wash or sanitize hands frequently.
- o Charter School will make soap, tissues, no-touch trashcans, face coverings, and water and paper towels or dryers for hand washing available.
- o Charter School shall make available fragrance-free alcohol-based hand sanitizer at strategic locations throughout the Resource Center.
- o Charter School will provide face coverings for students and staff who do not have face coverings.
- o Routine cleaning and disinfecting: Charter School will maintain a high level of cleanliness throughout the year at the Resource Center to help reduce the risk of exposure to and spread of COVID-19. In general, cleaning once a day is usually enough to sufficiently remove potential virus that may be on surfaces.

o Charter School will optimize ventilation in indoor spaces, to the extent possible.

Communications to the Charter School Community

Charter School will provide staff and parents/guardians with a copy of this Policy (e.g., distributing by email, posting on website, etc.). In addition, the Charter School will provide training to staff on the Policy to ensure appropriate and consistent implementation. Charter School will frequently communicate with parents/guardians regarding the Charter School's COVID-19 health and safety guidelines and provide supports and resources, as appropriate and necessary.

Amendments to this Policy

The Executive Director or designee is authorized to revise this Policy in order to ensure compliance or consistency with new or revised orders or guidance from local, county, state or federal authorities ("Agencies"), to take any and all actions consistent with orders and guidance from the Agencies that is not specifically addressed by this Policy, and to ensure compliance with the Charter School's charter petition. The Executive Director or designee will provide the Charter School's Governing Board with updates as to actions taken pursuant to this section.

Appendix A: COVID-19 Testing Policy Prioritizing Safety of Staff & Students

The Feather River Charter School ("Charter School") adopts this COVID-19 Testing Policy ("Policy") in accordance with the California Department of Public Health Order "Vaccine Verification for Workers in Schools" issued on August 11, 2021 ("Order"). The Order <u>requires</u> all schools to:

- Verify vaccine status of all workers; and
- Conduct diagnostic screening testing for workers who are not fully vaccinated starting October 15, 2021.

Consistent with the Order, and for purposes of this Policy, "workers" are paid or unpaid adults who physically interact with Charter School students or staff in furtherance of Charter School functions (e.g., teachers who meet with students, staff interacting in administrative offices, etc.). Fully vaccinated workers do not have to undergo COVID-19 diagnostic screening testing.

Vaccination Status Survey:

- Charter School will survey all workers asking if they are fully vaccinated.
- An individual is considered "fully vaccinated" two weeks or more after they have received the second dose in a 2-dose series (Pfizer-BioNTech or Moderna or vaccine authorized by the World Health Organization), or two weeks or more after they have received a single-dose vaccine (Johnson and Johnson [J&J]/Janssen).

Access to COVID-19 Vaccine:

• <u>Charter School is not requiring workers to become vaccinated</u>. If you are interested in more information about the COVID-19 vaccine, locations of walk-in clinics, and opportunities to book an appointment for the COVID-19 vaccine, please visit https://myturn.ca.gov/website.

Acceptable Evidence of Full Vaccination:

- A worker must provide acceptable evidence of vaccination to Charter School in order to be considered fully vaccinated. Per the Order, Charter School can accept one of the following as acceptable evidence of full vaccination:
 - COVID-19 Vaccination Record Card (issued by the Department of Health and Human Services Centers for Disease Control & Prevention or WHO Yellow Card)

- which includes name of person vaccinated, type of vaccine provided and date last dose administered; OR
- o a photo of a Vaccination Record Card as a separate document; OR
- a photo of the individual's Vaccination Record Card stored on a phone or electronic device; OR
- o documentation of COVID-19 vaccination from a health care provider; OR
- digital record that includes a QR code that when scanned by a SMART Health Card reader displays to the reader client name, date of birth, vaccine dates and vaccine type; OR
- documentation of vaccination from other contracted employers who follow CDPH vaccination records guidelines and standards.
- Workers can submit evidence of full vaccination through the secure jot form survey.
- When providing proof of vaccination, workers must not provide any other medical or genetic information to Charter School, including but not limited to underlying conditions or a diagnosis of a medical condition.

COVID-19 Diagnostic Screening Testing for Workers Who Are Not Fully Vaccinated :

- Consistent with the Order, and for purposes of this Policy, workers who are not fully vaccinated must undergo diagnostic screening testing for the weeks they physically interact with Charter School students or staff. For workers who physically interact with Charter School students or staff less frequently than once per week, they must undergo diagnostic screening testing no greater than one week in advance to obtain a test result before the interaction (preferably within 72 hours) or during the week of the interaction.
- This testing will be provided at no cost using a PCR or antigen test that has Emergency Use Authorization by the U.S. Food and Drug Administration or is operating per the Laboratory Developed Test requirements by the U.S. Centers for Medicare and Medicaid Services. Charter School will share information with workers regarding the specifics of testing administration.
- Fully remote employees or volunteers are not required to undergo diagnostic screening testing.
- Unvaccinated employees are not exempted from the testing requirement even if they have a medical contraindication to vaccination.

- Previous history of COVID-19 from which the individual recovered more than 90 days earlier, or a previous positive antibody test for COVID-19, does not waive this requirement.
- Consistent with the Order, if you have a confirmed diagnosis of COVID-19 within the last 90 days and recovered, Charter School may not require you to conduct diagnostic screening testing for the 90-day period after the diagnosis. Please contact the Human Resources Department if you are interested in seeking this limited exemption.
- Charter School will not discriminate, harass, or retaliate against any employee for receiving the COVID-19 vaccine or for electing not to receive the COVID-19 vaccine.
- Charter School will establish a method for tracking weekly diagnostic testing results and will report any positive results to local public health departments.
- Employees with any questions regarding the Charter School's Testing Policy may contact the Human Resources Department.

Enforcement:

- Workers who do not comply with this Policy or who are not otherwise eligible for a reasonable accommodation to the testing requirement consistent with applicable law and this Policy may, depending on their position, be placed on unpaid/inactive status until compliance.
- If a worker believes they may be entitled to an accommodation consistent with applicable law and this Policy, they can contact the HR department (shelli.ninke@sequoiagrove.org). If requested, Charter School will engage in an interactive process with that individual, and work to identify any possible accommodations as appropriate (e.g., unpaid leave of absence). Charter School may not provide an accommodation should it result in a direct threat to health and safety of others or to the individual, and/or if the accommodation will cause an undue hardship for Charter School.
- Charter School may modify enforcement options based on the specific circumstances.

Future Revisions:

- The Charter School drafted this policy in compliance with all applicable federal and state laws, including guidance from the Equal Employment Opportunity Commission ("EEOC"), Centers for Disease Control and Prevention ("CDC"), the California Department of Public Health ("CDPH"), and local health authorities.
- As public health and legal guidance regarding COVID-19 testing at schools evolves, Charter School administrative staff may revise this Policy accordingly. Upon any

revision to this Policy, Charter School will provide notice in writing to workers. This Policy shall be implemented in a manner that is consistent with current federal, state, and local law.

Please see APPENDIX C for Decision Forest

APPENDIX B: Medical Letter for Alternative Diagnosis or Chronic Condition



Medical Letter for Alternative Diagnosis or Chronic Condition

Name of Child:		Date of Birth:
Section 1: Health Care Provider		
To Whom It May Concern:		
The named student received medical profession symptom(s) that he/she presented is due to [alto		
The symptom(s) associated with this condition the symptom(s) student experiences due to all the symptom (s) student exp		
Any other symptom(s) beyond what is listed abc 19 Public Health-guided school policy for on-can		
Medical Provider (Printed Name)	Signature	License#
Name & Address of Clinic/Medical Office	Phone	Date

[STAMP of medical provider and/or clinic is also acceptable]

Section 2: Authorization by Parent/Guardian

l authorize the medical provider to conduct medical evaluation for my child in compliance with my child's school district COVID-19 protocols for safe return to school/on-campus/in-person learning.//Autorizo al proveedor médico a realizar una evaluación médica de mi hijo/a de acuerdo con los protocolos de COVID-19 del distrito escolar de mi hijo/a para el regreso seguro a la escuela/en el campus/aprendizaje en persona.

Name of Parent/Guardian (Nombre del padre/tutor)

Parent/Guardian Signature (Firma de padre/tutor) Date (Fecha)

NOTE TO PARENT/GUARDIAN: This letter will be filed in the student's health folder and school site Med Binder. It will serve as a guide to navigate the decision tree provided by the California Department of Public Health (CDPH) on whether to exclude a student presenting/complaining of COVID-related symptom(s). You may email a copy to cynthiar@sutter.k12.ca.us or bring it to the student's school site. NOTA PARA LOS PADRES / TUTORES: Esta carta se archivará en la carpeta de salud del estudiante y en la Carpeta Médica de la escuela. Servirá como una guía para navegar por el árbol de decisiones proporcionado por el Departamento de Salud Pública de California (CDPH) sobre si excluir a un estudiante que presenta / se queja de síntomas relacionados con COVID. Puede enviar una copia por correo electrónico a cynthiar@sutter.k12.ca.us o traerla a la escuela del estudiante

September 1, 2021

APPENDIX C: DECISION FOREST

COVID-19 Symptom & Quarantine Decision Forest for K-12 Schools

TREE #1: STUDENT OR STAFF WITH SYMPTOMS



* PCR or rapid antigen testing are acceptable testing methods. If antigen is negative, continue isolation and repeat with PCR testing. ** School setting in which students are supervised by school staff, including indoor or outdoor school settings and school buses. August 18, 2021



* PCR or rapid antigen testing are acceptable testing methods. If antigen is negative, continue isolation and repeat with PCR testing.

** School setting in which students are supervised by school staff, including indoor or outdoor school settings and school buses. August 18, 2021



TREE #3: COVID-19 POSITIVE EXPOSURE OUTSIDE OF SCHOOL

* PCR or rapid antigen testing are acceptable testing methods. If antigen is negative, continue isolation and repeat with PCR testing. ** School setting in which students are supervised by school staff, including indoor or outdoor school settings and school buses. August 18, 2021



Coversheet

Low Performing Student Block Grant

Section:	V. Academic Excellence
Item:	A. Low Performing Student Block Grant
Purpose:	FYI
Submitted by:	
Related Material:	Report 2 for the Low-Performing Students Block Grant-FRCS (1).pdf

BACKGROUND:

Presented is the required Report #2 for the Low-Performing Student Block Grant (LPSBG). The report describes the implementation of the LPSBG plan, the strategies used, and whether those strategies increased the academic performance of the pupils targeted by the grant.

Accessible Version



Report

Report Number Two for the Low Performing Students Block Grant (LPSBG)

Improvement and Accountability Division

Below are the prompts for the second report (Report Number Two) required by the Low Performing Students Block Grant (LPSBG). Reporting requirements for the LPSBG are located at https://www.cde.ca.gov/fg/aa/ca/lpsbgprginfo.asp

School Closures

For a school that is closing before November 1, 2021, and the LEA/school has expended any LPSBG funds, Report Number Two may be submitted before, but no later than, November 1, 2021, if the date of the final school closeout process will occur before November 1, 2021, and the LEA/school may not be able to meet the reporting due date.

Local Educational Agency (LEA) Name

What is the official LEA name? (Do not use abbreviations or acronyms.)

Feather River Charter School

County-District-School (CDS) Code

What is the LEA CDS Code? (Enter the 14-digit CDS code without spaces or hyphens.)

51714560133934

Charter School Status

Is the LEA a charter school?

Yes

○ No

Required only if the LEA is a charter school

Enter the four-digit charter number: (Charter numbers can be located using the California School Directory.)

1801

LPSBG Contacts

LEA Primary LPSGB Contact (Enter the person who is the current Administrator for the grant.)

First Name:	Jenell
Last Name:	Sherman
Title:	Executive Director
Email Address:	jenell.sherman@featherrivercharter.com
Phone Number: (999-999-9999)	916-957-5781

LEA Secondary (Backup) LPSGB Contact (Enter the person who is the current Administrator for the grant.)

First Name:	Allie
Last Name:	Suydam
Title:	Assistant Director
Email Address:	allie.suydam@sequoiagrove.org
Phone Number: (999-999-9999)	9165263794

Low-Performing Students Block Grant Plan

Feather River Charter School - Regular Scheduled Board Meeting - Agenda - Tuesday October 19, 2021 at 5:00 PM Required Report Number Two for the Low-Performing Students Block Gran 10/14/21, 9:19 AM

Describe the implementation of the LPSBG plan, the strategies used, and whether those strategies increased the academic performance of the pupils targeted by the grant. (California Education Code Section 41570[f][1]-[2] found at https://bit.ly/2po9R9K)

Feather River Charter Schools LPSBG plan consisted of using a data driven decision making approach to identify the students who qualified for LPSBG to identify their specific areas of individualized support needs for their individualized learning plan. FRCS has implemented an online direct instruction platform that consists of four-to-six-week direct instruction, intervention courses for mathematics, reading, and writing, as well as study skills in an effort to afford our students with the critical thinking skills to be successful in their college and career pathways. Additionally, we offered three (3) separate, three (3) week cycles of study skills intervention which included direct instruction on test taking skills to support students who were performing below standards on our interim benchmark assessments.

FRCS also developed a Junior High Virtual Academy (JHVA) and High School Virtual Academy (HSVA) in the 2020-21 school year to support students. Both programs were developed to teach live online instruction providing standards aligned courses by credentialed teachers.

Our LCAP plan, Goal 1 aligns with our LPSBG plan as FRCS will continue to develop plans and utilize data to strengthen student achievement for all students. This strategy of implementing the utilization of schoolwide data not only benefited our targeted low performing students but schoolwide as well. FRCS students overall improved by 4.3 Distance from Standard Points (DFS) on the Academic Indicator English Language Arts for the most recent dashboard release. Another area of improvement overall over the two years (since the eligibility for LPSBG) was that our students who met or exceeded state standards on ELA increased by 7%. Due to the pandemic all state testing was suspended for the 2019-20 and 2020-21 school year. To proactively utilize data, we used our interim benchmark assessments which are aligned to the state standards to monitor our student's progress three times a year. Initially when we qualified for LPSBG we had 65 students who qualified and of those 65 students 75% have improved and have been exempt from qualifying for the grant. Though that is a great improvement, we are continuously striving to improve our students' academic achievement, meet state standards, and help support students based on their individualized learning needs while providing professional learning on the importance and impact of state testing.

Electronic Signature

By providing your electronic signature, you hereby certify, as the authorized representative of the LEA indicated in prompt number one, to the best of your knowledge and belief, this data is true, correct, and has been reported in accordance with applicable laws and regulations.

Electronic Signature: (Type your name.)	Kulpreet Pummay
Job Title:	Data Analyst
LEA Name:	Feather River Charter School
LEA Street Address:	4305 South Meridian Rd.
LEA City:	Meridian
LEA Zip Code:	95957
Work Telephone Number: (999-999-9999)	7607919445
Work Email:	kulpreet.pummay@sequoiagrove.org

Once you select the Submit button below, your survey responses will be sent to the California Department of Education and you will be redirected to the Low-Performing Students Block Grant Web page.

> Reset Submit

Coversheet

Public Comment Policy

Section:	VI. Governance
Item:	B. Public Comment Policy
Purpose:	Vote
Submitted by:	
Related Material:	Public_Comments_Policyfrcs.pdf

BACKGROUND:

The purpose of adopting the Public Comments Policy is to ensure compliance of the Brown Act regarding public comments. The proposed policy outlines public comment rules for:

- In-person and teleconferenced board meetings during COVID-19
- Rules for emailing public comments
- Utilizing a translator to address the Board,
- Disability-related procedures

RECOMMENDATION: Recommended for Board approval.



Public Comments Policy

Feather River Charter School recognizes its legal responsibility to comply with the Open Meeting Lawsunder the Ralph M. Brown Act (California Government Code sections 54950, *et seq.*).

The purpose of the Feather River Charter School Governing Board adopting this Public Comments Policy isto do the following:

- 1. Outline the Public Comment Rules for All Board Meetings Held In-Person
- 2. Outline the Public Comment Rules for Board Meetings Held Via Teleconference during COVID-19
- 3. Outline the Public Comment Rules for Board Meetings Held with Some or All Board Members Participating Via Teleconference
- 4. Outline the Public Comment Rules for Members of the Public Who Wish to Email Their Public Comments to the Board to be Read at a Board Meeting.
- 5. Outline the Procedures for Members of the Public Utilizing a Translator to Address the Board
- 6. Outline the Procedures for Members of the Public In Need of a Disability-Related Modification or Accommodation, Including Auxiliary Aids or Services, to Participate in the Public Meeting.
- 1. Public Comment Rules for Meetings Held In-Person: Members of the public may address the Board on agenda or non-agenda items. Members of the public are to fill out the public comments card available at the entrance. Speakers may be called in the order that requests are received, or grouped by subject area. Public Comments are limited to 2 minutes each, with no more than 15 minutes per single topic so that as many people as possible may be heard. By law, the Board is allowed to take action only on items on the agenda. The Board may, at its discretion, refer a matter to staff or calendar the issue for future discussion.
- 2. Public Comment Rules for Meetings Held Via Teleconference During a Proclaimed State of Emergency in Accordance with Government Code section 54953: Members of the public may address the Board on agenda or non-agenda items through the teleconference platform, Zoom, during the public comment period. Zoom does not require the members of the public to have an account or login. Members of the public are to either utilize the chat option to communicate with the administrative team their desire to address the board or simply communicate orally their desire to address the board when the board asks for public comments. The board will keep public comment open for a reasonable amount of time to allow public members the opportunity to provide public comment, including time for members of the public to register, as needed, with a third-party website or online platform to participate. Speakers may be called in the order that requests are received. Public Comments are limited to 2 minutes each, with no more than 15 minutes per single topic so that as many people as possible may be heard. By law, the Board is allowed to take action only on items on the agenda. The Board may, at its discretion, refer a matter to staff or calendar the issue for future discussion.

- **3.** Public Comment Rules for Meetings Held with Some or All Members Participating Via Teleconference: Members of the public may address the Board on agenda or non-agenda items at each teleconferenced location or through the teleconference platform, Zoom, during the public comment period. Zoom does not require the members of the public to have an account or login. When using Zoom, members of the public are to either utilize the chat option to communicate with the administrative team their desire to address the board or simply communicate orally their desire to address the board when the board asks for public comments. Members of the public at a teleconferenced location may let the board chair know of their desire to speak during public comment and wait until called by the board chair. Speakers may be called in the order that requests are received. Public Comments are limited to 2 minutes each, with no more than 15 minutes per single topic so that as many people as possible may be heard. By law, the Board is allowed to take action only on items on the agenda. The Board may, at its discretion, refer a matter to district staff or calendar the issue for future discussion.
- 4. Members of the Public Who Wish to Email Their Public Comments to the Board to be Read at a Board Meeting: Members of the public can send their public comments to the board email fresboard@sequoiagrove.org Public comments that are received via the Board email will be read in the order they are received at the board meeting after the members of the public that are present at the board meeting speak. Emails can be received in any language and will be translated prior to the Board meeting for presentation to the Board in English. Public comments via email are limited to 2 minutes each, with no more than 15 minutes per single topic. If a member of the public's public comments is not read at the meeting due to the time restrictions, the member of the public can request that their public comments be read at the next board meeting. The public comments via email will be read by a designated staff member. Public comments via email must be received by the board email no later than 1 business day before the board meeting.
- 5. **Members of the Public Utilizing a Translator to Address the Board:** If a member of the public utilizes a translator to address the board, those individuals are allotted 4 minutes each. If the board utilizes simultaneous translation equipment in a manner that allows the board to hear the translated public testimony simultaneously, those individuals are allotted 2 minutes each. By law, the Board is allowed to take action only on items on the agenda. The Board may, at its discretion, refer a matter to school staff or calendar the issue for future discussion.
- 6. Members of the Public in Need of a Disability-Related Modification or Accommodation, Including Auxiliary Aids or Services, to Participate in the Public Meeting: Feather River Charter School Governing Board encourages those with disabilities to participate fully in the public meeting process. If someone needs a disability-related modification or accommodation, includingauxiliary aids or services, to participate in the public meeting or to access the board meeting agenda, please contact the Governing Board Office at 530.927.5137 at least 48 hours before the scheduled board meeting so that we may make every reasonable effort to accommodate you. (Government Code § 54954.2; Americans with Disabilities Act of 1990, § 202 (42 U.S.C. § 12132))