Business and Development Specialists
for Charter Schools

# MEMORANDUM 

TO: Caprice Young, CEO, Magnolia Public Schools
FROM: EdTec
SUBJECT: December 2016 Financial Presentation
DATE:
02/01/2017

## 2017-18 California State Budget Summary

Governor proposes a cautious budget; no additional funding toward LCFF implementation.

## LCFF

- No funding toward implementation
- Cost of Living Adjustment of $1.48 \%$ over the 2016-17 targets
o Increase on average of $\$ 120$ per ADA (will vary based on school specific targets)
o Applies to other state programs as well
- June Deferral: One-third of June LCFF payment will be deferred to July and will be paid along with the July 2017 apportionment


## One Time Funds

- Approximately $\$ 48$ per ADA (down from $\$ 214$ per ADA in 2016-17)


## School Facilities

- Up to $\$ 500 \mathrm{M}$ available after accountability provisions on bond funds are enacted

This is the first step in iterative process involving Governor and Legislature that will result in final budget being approved in June. EdTec will continue to monitor developments and provide updates

For purposes of this narrative, the Current Forecast is the Proposed Revised Budget. Any reference to the Current Forecast is referring to the Proposed Revised Budget.

| MAGNOLIA PUBLIC SCHOOLS - CONSOLIDATED   <br> Board Approved Budget vs. Proposed Budget   |  |  |  |
| :--- | :--- | :--- | :--- | :--- |


|  | 2016/17 | 2016/17 | 2016/17 | 2016/17 | 2016/17 | 2016/17 | 2016/17 | 2016/17 | 2016/17 | 2016/17 | 2016/17 | 2016/17 | 2016/17 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Proposed Revised Budget MSA-1 | Proposed Revised Budget MSA-2 | $\begin{gathered} \text { Proposed } \\ \text { Revised Budget } \\ \text { MSA-3 } \end{gathered}$ | $\begin{gathered} \text { Proposed } \\ \text { Revised Budget } \\ \text { MSA-4 } \\ \hline \end{gathered}$ | $\begin{gathered} \text { Proposed } \\ \text { Revised Budget } \\ \text { MSA-5 } \end{gathered}$ | $\begin{gathered} \text { Proposed } \\ \text { Revised Budget } \\ \text { MSA-6 } \end{gathered}$ | $\begin{gathered} \text { Proposed } \\ \text { Revised Budget } \\ \text { MSA-7 } \end{gathered}$ | Proposed Revised Budget MSA-8 | $\begin{gathered} \text { Proposed } \\ \text { Revised Budget } \\ \text { MSA-SA } \\ \hline \end{gathered}$ | $\begin{gathered} \hline \text { Proposed } \\ \text { Revised Budget } \\ \text { MSA-SD } \\ \hline \hline \end{gathered}$ | $\begin{aligned} & \hline \text { Current } \\ & \text { Forecast - } \\ & \text { MSA-SC } \end{aligned}$ | Proposed Revised Budget MERF | Proposed Revised Budget - Total |
| SUMMARY <br> Revenue |  |  |  |  |  |  |  |  |  |  |  |  |  |
| LCFF Entitlement | 5,305,480 | 4,295,058 | 4,352,807 | 1,818,445 | 1,660,532 | 1,518,270 | 2,599,553 | 4,440,491 | 5,465,892 | 3,067,041 |  |  | 34,523,569 |
| Federal Revenue | 1,202,884 | 522,541 | 493,745 | 247,687 | 164,096 | 161,359 | 421,493 | 297,469 | 783,158 | 139,972 |  |  | 4,434,404 |
| Other State Revenues | 1,158,352 | 544,067 | 879,335 | 267,852 | 177,416 | 253,252 | 622,567 | 620,258 | 556,982 | 386,040 |  |  | 5,466,121 |
| Local Revenues | 84,550 | 77,280 | 40,114 | 22,430 | 178,813 | 10,512 | 71,193 | 70,411 | 26,185 | 88,597 |  | 6,410,367 | 7,080,455 |
| Fundraising and Grants | 69,360 | 27,722 | 19,018 | 12,374 | 500 | 11,100 | 25,000 | 20,000 | 27,854 | 23,827 |  | 150,000 | 386,755 |
| Total Revenue | 7,820,626 | 5,466,669 | 5,785,019 | 2,368,788 | 2,181,357 | 1,954,494 | 3,739,806 | 5,448,629 | 6,860,071 | 3,705,478 |  | 6,560,367 | 51,891,304 |
| Expenses |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Compensation and Benefits (excl adjustment) | 3,562,432 | 2,938,373 | 3,184,511 | 1,212,821 | 1,152,508 | 1,035,074 | 1,633,722 | 2,701,941 | 3,723,254 | 2,158,964 |  | 3,567,998 | 26,871,597 |
| Books and Supplies | 647,387 | 451,104 | 401,887 | 132,807 | 171,607 | 154,776 | 306,250 | 420,157 | 829,376 | 180,455 |  | 84,820 | 3,780,627 |
| Services and Other Operating Expenditures | 2,929,102 | 1,848,804 | 2,087,914 | 701,330 | 655,357 | 555,450 | 1,626,862 | 2,142,840 | 2,087,914 | 1,181,986 |  | 2,616,824 | 18,434,384 |
| Depreciation | 146,166 | 53,602 | 19,096 | 15,656 | 4,774 | 28,726 | 36,918 | 84,873 | 373,813 | 39,460 |  | 1,440 | 804,525 |
| Total Expenses | 7,285,087 | 5,291,884 | 5,693,409 | 2,062,614 | 1,984,245 | 1,774,026 | 3,603,752 | 5,349,811 | 7,014,357 | 3,560,866 | - | 6,271,082 | 49,891,132 |
| Operating Income Before One-Time Adjustment | 535,539 | 174,785 | 91,611 | 306,175 | 197,112 | 180,468 | 136,054 | 98,817 | $(154,287)$ | 144,612 |  | 289,286 | 2,000,172 |
| One-Time Compensation Adjustment | $(198,362)$ | $(164,349)$ | $(186,030)$ | $(82,695)$ | $(6,305)$ | $(47,852)$ | $(89,982)$ | (120,965) | $(45,129)$ | (99,934) |  |  | $(1,101,603)$ |
| Operating Income (including adjustment) | 337,177 | 10,436 | $(94,419)$ | 223,480 | 130,807 | 132,616 | 46,072 | $(22,148)$ | $(199,416)$ | 44,678 | - | 289,286 | 898,569 |
| Fund Balance |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Beginning Balance (Unaudited) | 3,197,834 | 1,210,746 | 976,777 | 763,641 | 1,144,335 | 1,006,776 | 939,109 | 3,061,348 | 8,291,101 | 1,173,620 | $(730,789)$ | $(285,175)$ | 20,749,323 |
| Audit Adjustment | (37,421) | $(69,796)$ | $(1,355)$ | $(101,149)$ | $(66,819)$ | $(61,339)$ | 8,244 | $(90,501)$ | 7,820 | 960 | (791) | 284,225 | (127,921) |
| Beginning Balance (Audited) | 3,160,413 | 1,140,950 | 975,422 | 662,491 | 1,077,516 | 945,437 | 947,353 | 2,970,847 | 8,298,921 | 1,174,581 | $(731,580)$ | (950) | 20,621,401 |
| Operating Income (including Depreciation) | 337,177 | 10,436 | $(94,419)$ | 223,480 | 130,807 | 132,616 | 46,072 | $(22,148)$ | $(199,416)$ | 44,678 | - | 289,286 | 898,569 |
| Ending Fund Balance | 3,497,590 | 1,151,386 | 881,003 | 885,971 | 1,208,323 | 1,078,053 | 993,425 | 2,948,699 | 8,099,505 | 1,219,259 | (731,580) | 288,335 | 21,519,970 |
| Ending Fund Balance as a \% of Expenses | 48\% | 22\% | 15\% | 43\% | 61\% | 61\% | 28\% | 55\% | 115\% | 34\% |  | 5\% | 43\% |
| Captial Outlay | 540,000 | 14,982 | 70,000 | - | 27,793 | - | 198,325 | 84,000 | 115,124 | . | . | . | 1,050,224 |
| Total ADA | 522.1 | 442.0 | 443.9 | 186.2 | 177.7 | 167.9 | 284.7 | 477.7 | 606.0 | 413.0 | 0.0 | 0.0 | 3,721 |

Consolidated Net Income before one-time compensation adjustments* is forecasted for the year at $\mathbf{\$ 2 , 0 0 0}, \mathbf{1 7 2}$. Net income, adjusted for one-time compensation expense correction is $\$ \mathbf{8 9 8 , 5 6 9}$. This is a decrease $\$ 305,145$ from the board approved budget, and an increase of $\$ 407,411$ from the November forecast.
*During this current year, Magnolia is recognizing an additional month of payroll and related benefits due to an accounting change based on the reporting method recommended by the auditors. This results in additional one-time expenses being recognized in the current year.

The main drivers of the changes between the original approved budget and proposed revised budget are:

- One-Time Funding added at $\$ 214.55 /$ PY ADA based on preliminary entitlements.
- College Readiness Block Grant Revenue ( $\$ 75,000 /$ site) added to MSA-1, 2, 3, 4, and SA along with corresponding expenses.
- Expenses were updated based on prior year actuals and latest assumptions across all sites during budget revision meetings.
- Enrollment and FRL/UPP rates updated for all sites based on actual data
- Salaries updated to reflect actual staff in contracted positions and health benefits per master benefits list received from HR
- Revenue rates for Lottery, Special Ed, Title I/II, Summer Program adjusted per updated assumptions/data
- Option 3 COP Grant adjusted to match preliminary entitlements
- No uncategorized in December
- CMO staff have proposed a revised CMO budget with 3\% increase over board-approved budget as directed by the Board (including a PTO reserve)
- S\&P has taken MPS off credit watch and affirmed BB rating


## OPPORTUNITIES AND RISKS

Increase in ADA and Resulting Revenues

On a consolidated basis, Cumulative Average Daily Attendance at the end of Month 5 is +27.90 higher than forecast. These numbers have not yet been certified by the State, but if these numbers hold steady through P2 reporting, 8 of the 10 MPS schools will realize higher than forecasted revenues. See tables beginning on Page 39 for further details.

## Hourly Employees \& Benefits

Hourly employees at school sites are exceeding the 20-hour limit, which will make them eligible for PERS. Others are exceeding the 29 -hour limit, which will make them eligible for PERS and health benefits. This will have a negative budget impact. HR is reconciling which employees will need to receive benefits and EdTec will analyze the fiscal impact FY16-17.

## MSA-1, 2, and 3 CDS Numbers

MSA-1, 2, and 3 will need to change CDS codes as of the new fiscal year due to change in authorizer. MPS will need to work with CDE to make sure that all appropriate revenue and grants get properly transferred to the new CDS codes.

## Expense Risks - MERF Proposed Budget

The current MERF proposed budget does not include expansion of the FCMAT contract yet as amount and timing of expense are not yet known. Legal expenses are currently tracking higher than originally expected due to OIG related concerns, and there is risk of exceeding budget in this line item.

## STRS/PERS Corrections

MPS management believes there may be prior year STRS and PERS eligibility inaccuracies which, when corrected, would result in additional expense for the organization. Further analysis is needed in order to determine the order of magnitude of this potential liability. Limited staffing resources at MERF have delayed this research. Any known errors related to current year eligibility or rate variances have been corrected.

Emergency Check Request Tracking

| Site | July | August |  | September | October | November | December |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | :---: | Trend

Emergency check requests have increased 91\% since November. ECRs were more than 20 (21 total), and an additional charge was incurred. Communications with principals regarding the cost of ECRs have been effective in reducing the number of requests. December spike in ECRs was a result of the holidays and the rush to send payments before office closures.


The ending cash balance at $12 / 31$ was $\$ 7,318,520$, where $\$ 282,690.04$ was restricted Prop 1D money for MSA-Santa Ana. Projected ending cash balance at $6 / 30$ is $\$ 6,662,157$.

## Cash Flow Notes

- MSA-SC loss is continuing to be analyzed by finance team, auditors and legal.
- MSA-SA will need operating loans to cover cash needs until February. These have already been approved by the board.
- MERF has received CMO fees through June (excluding MSA-SA) to maintain a positive cash balance.
- MSA-SA, MSA-SD and MSA-1 are expected to need intercompany borrowing to keep capital plan construction on track.


## November Forecast vs. Proposed Budget (December Forecast) Variance Analysis

## LCFF Entitlement \$10,983

| MSA-1 | MSA-2 | MSA-3 | MSA-4 | MSA-5 | MSA-6 | MSA-7 | MSA-8 | MSA-SA | MSA-SD |
| :---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| $(6,291)$ | 9,375 | 49,664 | $(9,518)$ | $(2,929)$ | $(6,834)$ | $(11,156)$ | $(1,556)$ | $(11,382)$ | 1,610 |

CALPADS was ceritfied, and the unduplicated count, free and reduced lunch, and English learners were updated for each site. The unduplicated count drives a portion of LCFF funding and the following were adjusted to match actuals:

| Site | Forecast | Actual | Variance |
| :---: | ---: | :---: | ---: |
| MSA-1 | 502 | 480 | $(22)$ |
| MSA-2 | 408 | 427 | 19 |
| MSA-3 | 331 | 382 | 51 |
| MSA-4 | 148 | 138 | $(10)$ |
| MSA-5 | 174 | 165 | $(9)$ |
| MSA-6 | 150 | 140 | $(10)$ |
| MSA-7 | 236 | 224 | $(12)$ |
| MSA-8 | 468 | 462 | $(6)$ |
| MSA-SA | 532 | 526 | $(6)$ |
| MSA-SD | 99 | 105 | 6 |
| Total | $\mathbf{3 , 0 4 8}$ | $\mathbf{3 , 0 4 9}$ | $\mathbf{( 1 )}$ |

Federal Revenue \$929

| MSA-1 | MSA-2 | MSA-3 | MSA-4 | MSA-5 | MSA-6 | MSA-7 | MSA-8 | MSA-SA | MSA-SD |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 885 | - | 44 | - | - | - | - | - | - | - |

MSA-1 and MSA-3 received prior year Federal revenue that was not accrued.
State Revenue \$3,865

| MSA-1 | MSA-2 | MSA-3 | MSA-4 | MSA-5 | MSA-6 | MSA-7 | MSA-8 | MSA-SA | MSA-SD |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| - | - | - | - | $(5,145)$ | - | - | - | 1,280 | - |

MSA-5 removed State child nutrition revenue as it a part of LAUSD food services.

MSA-SA had prior year state revenue that was not accrued.

## Other Local Revenue 24,306

| MSA-1 | MSA-2 | MSA-3 | MSA-4 | MSA-5 | MSA-6 | MSA-7 | MSA-8 | MSA-SA | MSA-SD |
| :---: | ---: | :---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| - | 7,299 | - | 207 | 7,554 | - | 0 | 225 | 9,020 | - |

MSA-2, 4, 5 and 8 Option 3 SpEd Grants were updated to match entitlements, resulting in an overall increase of $\$ 15 \mathrm{~K}$

MSA-SA received a reimbursement from Anaheim for incorrectly deducting FY14-15 district oversight fees.

Donations/Fundraising \$9,107

| MSA-1 | MSA-2 | MSA-3 | MSA-4 | MSA-5 | MSA-6 | MSA-7 | MSA-8 | MSA-SA | MSA-SD |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | ---: | ---: |
| - | - | - | - | - | - | - | - | 5,279 | 3,827 |

MSA-SA and MSA-SD fundraising increased to match actuals

## Compensation and Benefits \$4,055

| MSA-1 | MSA-2 | MSA-3 | MSA-4 | MSA-5 | MSA-6 | MSA-7 | MSA-8 | MSA-SA | MSA-SD |
| :---: | :---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| 48,676 | 19,689 | $(7)$ | $(84,234)$ | $(0)$ | 0 | $18,684.0$ | $(3,634)$ | 7,184 | $(2,304)$ |

MSA-1 has savings due to employee taking leave and position not being fully refilled. A placeholder office position was removed from the budget as it was filled by a previous new hire.

MSA-2 filled two placeholders for special education aide positions that were hired at a lower rate than budgeted

MSA-4 had one employee on a service break that returned to the school, this was not originally forecasted. Another employee left, and was removed from the budget, however, that position has since been replaced.

MSA-7 has a teacher who went on maternity leave and the payroll was reduced. However, there was a corresponding increase for substitute expense

MSA-8 paid out additional stipends that were not budgeted
MSA-SA had a Spanish teacher who left, and the position has been prorated until it is filled. H\&W benefits were adjusted for 9 employees. 4 support staff employees left and were
replaced at a lower rate. 4 employees are receiving PERS that were not previously forecasted and the budget has been updated to reflect these benefits.

MSA-SD paid out an additional stipend and there was a H\&W benefit adjustment for one employee.

Books and Supplies \$78,145

| MSA-1 | MSA-2 | MSA-3 | MSA-4 | MSA-5 | MSA-6 | MSA-7 | MSA-8 | MSA-SA | MSA-SD |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| - | 14,982 | $(0)$ | - | 27,793 | - | - | - | 36,749 | $(1,379)$ |

MSA-2, 5, and SA had capital expenditures in non-capitalized equipment, resulting in budget shift to capital expense.

MSA-SD increased other food based on current spending.

## Services and Operating \$31,160

| MSA-1 | MSA-2 | MSA-3 | MSA-4 | MSA-5 | MSA-6 | MSA-7 | MSA-8 | MSA-SA | MSA-SD |
| :--- | :--- | :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| $(72,331)$ | $(27,779)$ | $(58,628)$ | 52,367 | 53,226 | 57,842 | $18,381.9$ | 13,151 | $(22,363)$ | 17,293 |

CMO Fees were updated based on the MERF budget changes and calculated based on P-1 (uncertified) ADA. This resulted in an overall savings of 100 K across the sites.

MSA-1 had an increase of 9 K in equipment leases based on actual lease costs.
MSA-2 had an increase of $\$ 3 \mathrm{~K}$ in equipment leases base on actual costs

MSA-4 had an increase of 6 K to payroll fees based on actual expenses.

MSA-5 had an increase of 4K to payroll fees based on actual expenses.

MSA-7 increased substitute expenditures $\$ 18 \mathrm{~K}$ to cover the teacher on maternity leave.
MSA-SA had an increase of $\$ 25 \mathrm{~K}$ to repairs and mantainence for their old site, which was deducted from their security deposit

## Depreciation \$12,427

| MSA-1 | MSA-2 | MSA-3 | MSA-4 | MSA-5 | MSA-6 | MSA-7 | MSA-8 | MSA-SA | MSA-SD |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| - | - | - | - | - | - | - | - | $(10,347)$ | - |

Depreciation was updated per the fixed asset schedule for MSA-SA.

|  | Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SUMMARY |  |  |  |  |  |  |
| Revenue |  |  |  |  |  |  |
| LCFF Entitlement | 1,984,936 | 5,251,881 | 5,311,771 | 5,305,480 | $(6,291)$ | 53,599 |
| Federal Revenue | 185,427 | 695,788 | 1,201,999 | 1,202,884 | 885 | 507,096 |
| Other State Revenues | 492,590 | 898,245 | 1,158,352 | 1,158,352 | - | 260,107 |
| Local Revenues | 80,754 | 60,107 | 84,550 | 84,550 | - | 24,443 |
| Fundraising and Grants | 23,463 | 56,000 | 69,360 | 69,360 | - | 13,360 |
| Total Revenue | 2,767,171 | 6,962,021 | 7,826,032 | 7,820,626 | $(5,406)$ | 858,605 |
| Expenses |  |  |  |  |  |  |
| Compensation and Benefits (excl adjustment) | 1,791,082 | 3,362,064 | 3,809,470 | 3,562,432 | 247,038 | $(200,367)$ |
| Books and Supplies | 233,692 | 539,025 | 647,387 | 647,387 | - | $(108,362)$ |
| Services and Other Operating Expenditures | 1,201,856 | 2,727,983 | 2,856,771 | 2,929,102 | $(72,331)$ | $(201,119)$ |
| Depreciation | 90,882 | 181,768 | 146,166 | 146,166 | - | 35,602 |
| Total Expenses | 3,317,512 | 6,810,840 | 7,459,794 | 7,285,087 | 174,707 | $(474,247)$ |
| Operating Income Before One-Time Adjustment | $(550,341)$ | 151,181 | 366,237 | 535,539 | 169,301 | 384,358 |
| One-Time Compensation Adjustment |  |  |  | $(198,362)$ |  |  |
| Operating Income (including adjustment) |  |  |  | 337,177 |  |  |
| Fund Balance |  |  |  |  |  |  |
| Beginning Balance (Unaudited) | 3,197,834 | 3,197,834 | 3,197,834 | 3,197,834 |  |  |
| Audit Adjustment | $(37,421)$ | - | $(37,421)$ | $(37,421)$ |  |  |
| Beginning Balance (Audited) | 3,160,413 | 3,197,834 | 3,160,413 | 3,160,413 |  |  |
| Operating Income (including Depreciation) | $(550,341)$ | 151,181 | 366,237 | 337,177 |  |  |
| Ending Fund Balance | 2,610,072 | 3,349,015 | 3,526,650 | 3,497,590 |  |  |
| Capital Outlay | 27,331 | 100,000 | 540,000 | 540,000 |  |  |
| Total ADA |  | 518.2 | 522.1 | 522.1 |  |  |

## Summary of Results

Forecasting a net income of $\mathbf{\$ 5 3 5 , 5 3 9}$ before one-time adjustments and \$337,177 including adjustments; this is an increase of $\$ 185,996$ from the board approved budget and a decrease of $\$ 29,061$ from the November Forecast. Enrollment increased by 4 for a total of 541 students, but there was a $3 \%$ reduction in FRL to $88 \%$ and a reduction of $3 \%$ in unduplicated count to 89\%.

## Cumulative Changes from Board Approved Budget to Proposed Revised Budget

Note: the following changes were presented in the November presentation and are included again here for your reference

## LCFF Entitlement \$53,599

A reduction in FRL and Unduplicated which was offset by an increase in enrollment, resulted in increased LCFF entitlement by $\$ 53,599$ from approved budget.

## Federal Revenue \$507,096

MSA-1 was awarded the Charter School Facilities Incentive Grant (CSFIG), which is a 3-year federal grant program to assist in facility needs. MSA-1 will receive \$500K each year for three years to toward the new construction costs for the facility at MSA-1. NSLP Revenue increased by $\$ 6 \mathrm{k}$ due to the increase in enrollment, with a corresponding increase in food expenses.

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Adjusted CDE preliminary entitlement for Title I and Title III which resulted in decrease of $\$ 4.5 \mathrm{k}$ from approved budget. Prior year 15-16 National School Lunch Program under accrued \$2k and received FY 15-16 Title III not accrued. Removed FY 16-17 Title III - Immigrant of \$1.1k from the budget since none of the schools will be participating this year. Added AP reimbursements of \$5.1k not previously budgeted.

## State Revenue \$260,107

Added a one-time fund for College Readiness Grant of $\$ 75 \mathrm{k}$ and one-time Mandate Block Funding of $\$ 115 \mathrm{k}$ that were not previously budgeted. State Lottery revenue increased by $\$ 14 \mathrm{k}$ due to increase in enrollment. Increase of $\$ 57 \mathrm{k}$ for SB740 from approved budget for this year to reimburse for rent per CSFA.

## Other Local Revenue \$24,443

Summer Program revenue was $\$ 21 \mathrm{~K}$ higher than budgeted. Increased other local revenue by \$10k due to refunds not previously budgeted. Decreased COP Option 3 Step Grant by \$7k to match preliminary entitlement.

## Donations/Fundraising \$13,360

Fundraising and Donations increased by \$13k based on prior year actuals.

## Compensation and Benefits (-\$398,729)

Certificated payroll increased $\$ 176 \mathrm{~K}$ due to one-time adjustment for July payroll, with a corresponding increase in STRS expense for $\$ 22 \mathrm{~K}$. Teachers and administrators are earning salaries higher pay than budgeted, and and an IT/Tutor, PT office manager and an additional TA were added to the budget. This resulted in a $\$ 111 \mathrm{~K}$ increase in salaries and a $\$ 39 \mathrm{~K}$ increase in benefits. Health benefits were estimated at 40 employees receiving H\&W at an average cost of $\$ 8,100$. Revised budget is based on a per employee cost, with 42 employees receiving benefits at an average cost of $\$ 9,241$ per employee. This resulted in $\$ 50 \mathrm{~K}$ increase. MSA-1 is not a part of School Employer's Fund (SEF) like other MPS sites, and state unemployment rate is $6.20 \%$ of first $\$ 7 \mathrm{k}$ per calendar year. Budget was based on $0.05 \%$ SEF rate (which is the rate applicable to all other MPS schools), which resulted in an increase of $\$ 30 \mathrm{~K}$. Savings of $\$ 55 \mathrm{k}$ due to one teacher leaving in December but added a substitute; also prorated the Dean of Culture's pay since she is going on maternity leave in February. Increased budget by $\$ 6 \mathrm{k}$ due to SpEd Aide but was offset by removal of an office manager position.

## Books and Supplies (-\$108,362)

Textbook and other reference materials purchase not previously budgeted, which resulted in an increase of $\$ 52 \mathrm{~K}$. Instructional materials and supplies increased by $\$ 25 \mathrm{~K}$ and Office Supplies increased by $\$ 7.8 \mathrm{k}$ based on prior year actuals. Student food increased by $\$ 19 \mathrm{~K}$ due to enrollment increase. Other Food (food for events, PD, etc.) increased by $\$ 5 \mathrm{~K}$ based on prior year actuals.
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## Services and Operating (-\$201,119)

Direct and Indirect CMO Fees increased by \$44k due to updated calculation of CMO Fees based on ADA and updated home office budget. Insurance increased by $\$ 4 \mathrm{k}$ per updated premium from CharterSafe. Rent increased \$36k due to increase in rent for bungalows not previously budgeted. Operations \& Housekeeping increased by $\$ 21 \mathrm{k}$, Utilities increased by $\$ 6 \mathrm{k}$, Repairs and Maintenance increased by $\$ 10 k$, Accounting Fees increased by $\$ 5 \mathrm{k}$, School Programs increased by $\$ 15 k$, Consultants increased by $\$ 16 k$, Field Trip Expenses increased by $\$ 12 k$, Legal Fees increased by $\$ 20 \mathrm{k}$, Marketing and Student Recruiting increased by $\$ 5 \mathrm{k}$, Professional Development increased by $\$ 31 \mathrm{k}$, Special Education contract instructors decreased by $\$ 25 \mathrm{k}$ and Substitutes increased by $\$ 24 \mathrm{k}$ based on prior year actuals. Also, increased prior year expenses not accrued by $\$ 18 \mathrm{k}$ to match actuals previously not budgeted. Increased Bad Debt Expense by \$2k for prior year 15-16 State nutrition over accrued. Increased Equipment Leases by \$5k per review of actuals and discussion with principal.

## Depreciation $(-\$ 35,602)$

Depreciation increased to match updated fixed asset schedule and calculated depreciation for the year.

|  | Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance <br> (Budget vs. <br> Proposed Budget) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SUMMARY |  |  |  |  |  |  |
| Revenue |  |  |  |  |  |  |
| LCFF Entitlement | 1,665,533 | 4,518,778 | 4,285,683 | 4,295,058 | 9,375 | $(223,720)$ |
| Federal Revenue | 124,243 | 344,735 | 522,541 | 522,541 | - | 177,806 |
| Other State Revenues | 181,250 | 355,213 | 544,067 | 544,067 | - | 188,854 |
| Local Revenues | 52,465 | 93,069 | 69,981 | 77,280 | 7,299 | $(15,789)$ |
| Fundraising and Grants | 10,335 | 25,000 | 27,722 | 27,722 | , 6. | 2,722 |
| Total Revenue | 2,033,826 | 5,336,795 | 5,449,995 | 5,466,669 | 16,674 | 129,874 |
| Expenses |  |  |  |  |  |  |
| Compensation and Benefits (excl adjustment) | 1,536,023 | 2,987,228 | 3,122,411 | 2,938,373 | 184,038 | 48,855 |
| Books and Supplies | 221,407 | 259,858 | 466,086 | 451,104 | 14,982 | $(191,246)$ |
| Services and Other Operating Expenditures | 767,269 | 1,903,069 | 1,821,025 | 1,848,804 | $(27,779)$ | 54,265 |
| Depreciation | 16,998 | 34,000 | 53,602 | 53,602 | ( | $(19,602)$ |
| Total Expenses | 2,541,697 | 5,184,155 | 5,463,126 | 5,291,884 | 171,242 | $(107,728)$ |
| Operating Income Before One-Time Adjustment | $(507,871)$ | 152,640 | $(13,131)$ | 174,785 | 187,916 | 22,145 |
| One-Time Compensation Adjustment |  |  |  | $(164,349)$ |  |  |
| Operating Income (including adjustment) |  |  |  | 10,436 |  |  |
| Fund Balance |  |  |  |  |  |  |
| Beginning Balance (Unaudited) | 1,210,746 | 1,210,746 | 1,210,746 | 1,210,746 |  |  |
| Audit Adjustment | $(69,796)$ | - | $(69,796)$ | $(69,796)$ |  |  |
| Beginning Balance (Audited) | 1,140,950 | 1,210,746 | 1,140,950 | 1,140,950 |  |  |
| Operating Income (including Depreciation) |  | 152,640 |  | 10,436 |  |  |
| Ending Fund Balance | 633,080 | 1,363,386 | 1,127,820 | 1,151,386 |  |  |
| Capital Outlay | 14,982 | 20,000 | - | 14,982 |  |  |
| Total ADA |  | 470.0 | 442.0 | 442.0 |  |  |
| Summary of Results |  |  |  |  |  |  |

MSA-2 is currently forecasting a net income of $\mathbf{\$ 1 7 4 , 7 8 5}$ before one-time adjustments and $\$ 10,436$ including adjustments; this is a reduction of $\$ 142,204$ from the board approved budget and an increase of $\$ 23,567$ from the November forecast. Enrollment has been reduced by -29 to 458 , from 487 originally budgeted. There was a $9 \%$ increase in FRL to $93 \%$ and an increase of $7 \%$ in unduplicated count to $93 \%$. This positively impacts LCFF, Nutrition and certain other revenues.

## Cumulative Changes from Board Approved Budget to Proposed Revised Budget

Note: the following changes were presented in the November presentation and are included again here for your reference

## LCFF/State Aid (- $\$ 233,720$ )

LCFF revenue reduced (\$233k), due to reduction of -28 ADA, offset by an increase in FRL and unduplicated count.

## Federal Revenue \$177,806

Addition of National School Lunch Program (NSLP) for MSA-2 this year increased forecast by $\$ 165 \mathrm{k}$. This was not in the board approved budget because participation in this program was not known at that time. Title I in the current forecast has increased by $\$ 11.7 \mathrm{k}$ per the CDE preliminary entitlement published in July. Special Ed rates also changed slightly from what was

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originally budgeted. Removed Title III of $\$ 727$ from budget since none of the schools will be participating this year.

## State Revenue \$188,854

Largest increases in State Revenue come from addition of two one-time funds not previously budgeted: One-Time mandated funding $\$ 100 \mathrm{k}$ and College Readiness Grant $\$ 75 \mathrm{k}$. Estimated Lottery rates also have increased since the board approved budget, resulting in estimated increase of $\$ 7.3 \mathrm{k}$. Special Ed AB602 funding rates have reduced from the board approved budget and with reduced ADA result in decreased revenue of $\$ 9 \mathrm{k}$.

## Other Local Revenue $(-\$ 15,789)$

Summer Program revenue was $\$ 16 \mathrm{~K}$ higher than budgeted, while uniforms and field trip revenue have been removed from the board approved budget, a reduction of $\$ 46 \mathrm{k}$. The addition of the Nutrition program also brought increased estimated local food service revenue of $\$ 5 \mathrm{k}$. Increased COP Option 3 Step Grant to $\$ 9 \mathrm{k}$ to match preliminary entitlement.

## Donations/Fundraising \$2,722

Fundraising increased by $\$ 2.7 \mathrm{~K}$ based on prior year actuals and budget meeting with the principal.

## Compensation and Benefits (-\$115,494)

Certificated payroll increased $\$ 141 \mathrm{~K}$ due to the one-time adjustment of July Payroll, with a corresponding increase in STRS for $\$ 18 \mathrm{~K}$. Health benefits increased $\$ 20 \mathrm{~K}$ because the budget estimated 37 employees receiving H\&W at a cost of $\$ 8,100$, but it is now based on per employee cost. 34 people are receiving $\mathrm{H} \& \mathrm{~W}$ benefits, with an average cost of $\$ 9,379$ per employee. There was a $\$ 60 \mathrm{~K}$ reduction because of two employee terminations. A teacher was replaced at a higher rate which was offset by 2 SpEd Aides who were hired less than budgeted, savings of \$20k.

## Books and Supplies (-\$191,246)

Largest increase in Books and Supplies is the addition of food supplies expense not previously budgeted - \$193k. Also, while textbooks increased by $\$ 45 \mathrm{k}$ due to purchases that were originally intended to occur in FY15-16 and were carried over to the current year, many line items were reduced by $\$ 32 \mathrm{k}$ during budget review with the principal. Classroom Furniture, Equipment and Supplies went over budget by $\$ 2 \mathrm{k}$ for Amazon purchases. Moved $\$ 15 \mathrm{k}$ to capital expenditures for security cameras.

## Services and Operating \$54,265

Direct and Indirect CMO Fees decreased $\$ 54 \mathrm{~K}$ due to updated calculation of CMO Fees based on ADA and updated home office budget. Travel and conference fees decreased by $\$ 26 \mathrm{k}$ upon review of prior year actuals. Removed rent of $\$ 180 \mathrm{k}$. Increased Operations \& Housekeeping by $\$ 130 \mathrm{k}$. Audit fees increased $\$ 6.6 \mathrm{~K}$ based on PY actuals and legal increased by $\$ 10 \mathrm{k}$ based on anticipated additional needs related to renewal. Consultants and professional development increased $\$ 46 \mathrm{~K}$ to cover the costs funded by the Educator Effectiveness and College Readiness, not previously budgeted. Special Education contract instructors increased \$25K based on PY
actuals. Substitutes, Communications and several other line items also decreased by \$50k due to budget review with principal and examination of final prior year expenses. Increased PY expenses - not accrued by $\$ 27 \mathrm{k}$ to match actuals received by $21^{\text {st }}$ Century, Lifetouch Publishing and cleaning services. Increased Equipment Leases by $\$ 3 \mathrm{k}$ based on trends.

## Depreciation $(-\$ 19,602)$

Depreciation increased to match updated fixed asset schedule and calculated depreciation for the year.

|  |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- |

## Summary of Results

MSA-3 is currently forecasting a net income of $\mathbf{\$ 9 1 , 6 1 1}$ before one-time adjustements and a loss of $(\$ 94,419)$ including adjustments; this is a reduction of $\$ 437,485$ from the board approved budget and a reduction of $\$ 8,927$ from the November forecast. Enrollment has increased by +10 to 460 , from 450 originally budgeted. There was a $4 \%$ increase in FRL to $83 \%$ and an increase of $3 \%$ in unduplicated count to $83 \%$. This increase positevely impacts LCFF, Nutrition and certain other revenues.

## Cumulative Changes from Board Approved Budget to Proposed Revised Budget

Note: the following changes were presented in the November presentation and are included again here for your reference

## LCFF Entitlement \$107,420

LCFF revenue increased $\$ 107 k$, due to increase of 9.6 ADA, FRL rate and unduplicated count.

## Federal Revenue (-\$80,288)

National School Lunch Program (NSLP) decreased based on prior year actual participation and on reduced FRL $\$ 89 \mathrm{~K}$. This is offset in part by reduced food expenses. Title I in the current forecast has increased by $\$ 6 \mathrm{k}$ per the CDE preliminary entitlement published in July. Special Ed

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rate also changed slightly from what was originally budgeted. Removed FY16-17 Title III of \$242 from budget since none of the schools will be participating this year. Added AP reimbursements of $\$ 4 \mathrm{k}$ not previously budgeted.

## State Revenue \$184,929

Largest increases in State Revenue come from addition of two one-time funds not previously budgeted: One-Time mandated funding $\$ 96 \mathrm{k}$ and College Readiness Grant $\$ 75 \mathrm{k}$. Estimated Lottery rates also have increased since the board approved budget, along with increased ADA results in estimated increase of $\$ 13 \mathrm{k}$. State Nutrition revenue decreased by $\$ 7 \mathrm{k}$ due to decreased FRL and participation based on prior year final numbers. Received \$7k for PY15-16 Assessement Reimbursements and Lottery under acrrued.

## Other Local Revenue \$15,329

Summer Program revenue was $\$ 17.7 \mathrm{~K}$ higher than budgeted. Reduced COP Option 3 Grant by \$2k.

## Compensation and Benefits (- $\$ 558,432$ )

Certificated payroll increased $\$ 164 \mathrm{~K}$ due to the one-time adjustment of July Payroll, with a corresponding increase in STRS for $\$ 21 \mathrm{~K}$. There was an additional $\$ 228 \mathrm{~K}$ due to the addition of two SpEd Aides, an office manager, and three additional deans. The additional salary changes resulted in a $\$ 40 \mathrm{~K}$ increase to STRS/PERS benefits. Health benefits increased $\$ 51 \mathrm{~K}$ because the budget estimated 44 employees receiving H\&W at a cost of $\$ 8,100$, but it is now based on per employee cost. 40 people are receiving H\&W benefits, with an average cost of $\$ 8,707$ per employee. There was an additional $\$ 43 \mathrm{~K}$ increase as two teachers were replaced and two part time employees are now full time.

## Books and Supplies \$52,654

Change primarily due to reduced food expenses due to anticipated reduced participation per prior year actuals $\$ 65 \mathrm{k}$. Classroom furniture and other food increased per budget review with principal \$12k.

## Services and Operating (-\$152,001)

Direct and Indirect CMO Fees increased \$39K due to updated calculation of CMO Fees based on ADA and updated home office budget. Rent decreased by $\$ 44 \mathrm{k}$ per info received from MPS Facilities team. Audit fees increased $\$ 5 \mathrm{~K}$ based on PY actuals and legal increased by $\$ 30 \mathrm{k}$ based on anticipated needs related to renewal. Consultants and professional development increased $\$ 90 \mathrm{~K}$ to cover the costs funded by the Educator Effectiveness and College Readiness, not previously budgeted. Field Trip expenses increased $\$ 5 \mathrm{k}$ and Substitute expenses increased $\$ 20 k$. Marketing decreased by $\$ 15 \mathrm{k}$ due to review of anticipated needs in this area and review of prior year actual spending. Special Education contract instructors increased \$7K based on PY actuals. Prior year un-accrued expenses totaled $\$ 13 k$, increasing forecasted expenses.

## Depreciation (-\$7,096)

Depreciation increased to match updated fixed asset schedule and calculated depreciation for the year.

|  | Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SUMMARY |  |  |  |  |  |  |
| Revenue |  |  |  |  |  |  |
| LCFF Entitlement | 657,969 | 1,772,032 | 1,827,963 | 1,818,445 | $(9,518)$ | 46,413 |
| Federal Revenue | 77,221 | 252,308 | 247,687 | 247,687 | - | $(4,621)$ |
| Other State Revenues | 103,615 | 141,453 | 267,852 | 267,852 | - | 126,399 |
| Local Revenues | 22,200 | 20,867 | 22,223 | 22,430 | 207 | 1,563 |
| Fundraising and Grants | 9,816 | 10,000 | 12,374 | 12,374 | - | 2,374 |
| Total Revenue | 870,821 | 2,196,660 | 2,378,099 | 2,368,788 | $(9,311)$ | 172,128 |
| Expenses |  |  |  |  |  |  |
| Compensation and Benefits (excl adjustment) | 578,372 | 1,172,519 | 1,211,281 | 1,212,821 | $(1,539)$ | $(40,302)$ |
| Books and Supplies | 56,006 | 158,736 | 132,807 | 132,807 | - | 25,930 |
| Services and Other Operating Expenditures | 257,515 | 667,206 | 753,697 | 701,330 | 52,367 | $(34,124)$ |
| Depreciation | 4,608 | 9,221 | 15,656 | 15,656 | - | $(6,435)$ |
| Total Expenses | 896,501 | 2,007,682 | 2,113,441 | 2,062,614 | 50,828 | $(54,931)$ |
| Operating Income Before One-Time Adjustment | $(25,680)$ | 188,978 | 264,658 | 306,175 | 41,517 | 117,197 |
| One-Time Compensation Adjustment |  |  |  | $(82,695)$ |  |  |
| Operating Income (including adjustment) |  |  |  | 223,480 |  |  |
| Fund Balance |  |  |  |  |  |  |
| Beginning Balance (Unaudited) | 763,641 | 567,722 | 763,641 | 763,641 |  |  |
| Audit Adjustment | $(101,149)$ | - | $(101,149)$ | $(101,149)$ |  |  |
| Beginning Balance (Audited) | 662,491 | 567,722 | 662,491 | 662,491 |  |  |
| Operating Income (including Depreciation) | $(25,680)$ | 188,978 | 264,658 | 223,480 |  |  |
| Ending Fund Balance | 636,811 | 756,700 | 927,150 | 885,971 |  |  |
| Capital Outlay | - | - | - | - |  |  |
| Total ADA |  | 180.5 | 186.2 | 186.2 |  |  |

## Summary of Results

Forecasting a net income of $\mathbf{\$ 3 0 6 , 1 7 5}$ before one-time adjustments and $\mathbf{\$ 2 2 3 , 4 8 0}$ including adjustments; this is an increase of $\$ 34,502$ from the board approved budget and a decrease of $\$ 41,178$ from the November forecast. Enrollment increased by 6 for a total of 193 students, but there was a $1 \%$ decrease in FRL to $73 \%$ and a decrease of $2 \%$ in unduplicated count to $72 \%$.

## Cumulative Changes from Board Approved Budget to Proposed Revised Budget

Note: the following changes were presented in the November presentation and are included again here for your reference

## LCFF Entitlement \$46,413

Total enrollment increased by 6 students but reduction in FRL and unduplicated increased LCFF entitlement by $\$ 46,413$ from approved budget.

## Federal Revenue (-\$4,621)

NSLP Revenue decreased by $\$ 3 \mathrm{k}$ due to the decrease in FRL\%, with a corresponding decrease in food expenses. Adjusted CDE preliminary entitlement for Title I and Title III which resulted in decrease of $\$ 1.5 \mathrm{k}$ from approved budget. Removed Title III of $\$ 81$ from budget since none of the schools will be participating this year. Added AP reimbursements of $\$ 1 \mathrm{k}$ not previously budgeted.

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## State Revenue \$126,399

One-Time Funds at \$214/ADA were not previously budgeted, resulting in an increase of \$40K. State Lottery increased $\$ 6 \mathrm{k}$ due to the increase in enrollment. Added a one-time fund for College Readiness Grant of $\$ 75 \mathrm{k}$. Special Education rate decreased from $\$ 569$ per ADA to $\$ 563$ resulting in a decrease of $\$ 4 \mathrm{k}$ from approved budget. Increased by $\$ 10 \mathrm{k}$ for prior year lottery and federal nutruition under accrued.

## Other Local Revenue \$1,563

Summer Program Revenue increased $\$ 6 \mathrm{~K}$ as actual revenue was higher than budgeted. Reduced COP Option 3 Step Grant to $\$ 5 \mathrm{k}$ to match preliminary entitlement.

## Donations/Fundraising \$2,374

Fundraising increased by $\$ 2.3 \mathrm{k}$ to match actuals.

## Compensation and Benefits (-\$122,997)

Certificated payroll increased $\$ 74 \mathrm{~K}$ due to the one-time adjustment of July Payroll. Three teachers left, which resulted in a savings of $\$ 80 \mathrm{~K}$. This offset the $\$ 50 \mathrm{~K}$ increase with the addition of the office technician and two part time SpEd Aides. Health benefits increased $\$ 10 \mathrm{~K}$ because the budget estimated 14 employees receiving H\&W at a cost of $\$ 8,100$, but it is now based on per employee cost. 12 people are receiving H\&W benefits, with an average cost of $\$ 8,667$ per employee. One employee had a service break in September but was removed from the budget. He then returned so added him back into the budget for December financials. Hired a teacher to replace one that got terminated back in August who was removed from the budget. Both these employees increased the budget by $\$ 84 \mathrm{k}$. One employee had a service break but was on the term'd list back in sept so removed him from budget. Added him in again for December financials. Hired another teacher to replace someone who got term'd back in August.

## Books and Supplies \$25,930

Office Supplies increased by $\$ 4 \mathrm{k}$, Non Instructional Student Materials \& Supplies decreasesd \$26k, Classroom Furniture decreased \$3k, Computers decreased \$20k and Other Food (food for events, PD, etc.) increased \$4k. Student Food increased \$15k due to prior year actuals.

## Services and Operating (-\$34,124)

Direct and Indirect CMO Fees increased \$5K due to updated calculation of CMO Fees based on ADA and updated home office budget. Insurance decreased by $\$ 3 k$ due to updated premium by CharterSafe. Accounting fees increased \$4k, Equipment Leases increased \$2k, Consultants increased by $\$ 8 k$, Other Professional Services increased by $\$ 9 k$, Legal Fees increased by $\$ 10 k$, Payroll Fees increased by $\$ 6 \mathrm{k}$, Marketing and Student Recruiting increased by $\$ 13 \mathrm{k}$, Transportation-Students increased by $\$ 2 k$, Postage and Delivery decreased by $\$ 2 \mathrm{k}$ based on PY actuals. Rent decreased by $\$ 46 \mathrm{k}$ based on actual contract. Increased Professional Development by $\$ 25 \mathrm{k}$ due to College Readiness.

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Depreciation (-\$6,435)
Depreciation increased to match updated fixed asset schedule and calculated depreciation for the year.

|  | Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs Proposed Budget) | Variance (Budget vs Proposed Budget) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SUMMARY |  |  |  |  |  |  |
| Revenue |  |  |  |  |  |  |
| LCFF Entitlement | 585,337 | 1,539,136 | 1,663,461 | 1,660,532 | $(2,929)$ | 121,396 |
| Federal Revenue | 45,062 | 176,079 | 164,096 | 164,096 | - | $(11,983)$ |
| Other State Revenues | 68,507 | 150,386 | 182,562 | 177,416 | $(5,145)$ | 27,030 |
| Local Revenues | 22,784 | 11,120 | 171,259 | 178,813 | 7,554 | 167,693 |
| Fundraising and Grants | 339 | 500 | 500 | 500 | - | - |
| Total Revenue | 722,029 | 1,877,220 | 2,181,878 | 2,181,357 | (520) | 304,137 |
| Expenses |  |  |  |  |  |  |
| Compensation and Benefits (excl adjustment) | 532,439 | 1,064,348 | 1,218,812 | 1,152,508 | 66,305 | $(88,159)$ |
| Books and Supplies | 64,745 | 185,900 | 199,400 | 171,607 | 27,793 | 14,293 |
| Services and Other Operating Expenditures | 183,837 | 594,065 | 708,583 | 655,357 | 53,226 | $(61,292)$ |
| Depreciation | 8,598 | 17,201 | 4,774 | 4,774 | - | 12,427 |
| Total Expenses | 789,618 | 1,861,515 | 2,131,570 | 1,984,245 | 147,324 | $(122,731)$ |
| Operating Income Before One-Time Adjustment | $(67,589)$ | 15,706 | 50,308 | 197,112 | 146,804 | 181,406 |
| One-Time Compensation Adjustment |  |  |  | $(66,305)$ |  |  |
| Operating Income (including adjustment) |  |  |  | 130,807 |  |  |
| Fund Balance |  |  |  |  |  |  |
| Beginning Balance (Unaudited) | 1,144,335 | 951,134 | 1,144,335 | 1,144,335 |  |  |
| Audit Adjustment | $(66,819)$ | - | $(66,819)$ | $(66,819)$ |  |  |
| Beginning Balance (Audited) | 1,077,516 | 951,134 | 1,077,516 | 1,077,516 |  |  |
| Operating Income (including Depreciation) | $(67,589)$ | 15,706 | 50,308 | 130,807 |  |  |
| Ending Fund Balance | 1,009,927 | 966,840 | 1,127,824 | 1,208,323 |  |  |
| Capital Outlay | 27,793 | - | - | 27,793 |  |  |
| Total ADA |  | 168.9 | 177.7 | 177.7 |  |  |

## Summary of Results

Forecasting a net income of $\mathbf{\$ 1 9 7 , 1 1 2}$ before one-time adjustments and $\$ 130,807$ including adjustments; this is an increase of $\$ 115,101$ from the board approved budget and an increase of $\$ 80,499$ from the November forecast. Enrollment increased by 12 for a total of 187 students and there was a $4 \%$ increase in FRL to $85 \%$ and $2 \%$ increase in unduplicated count to $88 \%$.

## Cumulative Changes from Board Approved Budget to Proposed Revised Budget

Note: the following changes were presented in the November presentation and are included again here for your reference

## LCFF Entitlement \$121,396

Total enrollment increased by 12 students, as well as FRL and unduplicated which increased LCFF entitlement by 121 k .

## Federal Revenue (-\$11,983)

Special Education rate decreased from \$202 per ADA to \$193 resulting in a decrease of \$5k from approved budget. Adjusted CDE preliminary entitlement for Title I and Title III which resulted in an increase of $\$ 44 \mathrm{k}$ from approved budget. Also included PY Title I payable of $\$ 51 \mathrm{k}$. Removed Title III of $\$ 485$ from budget since none of the schools will be participating this year.

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## State Revenue \$27,030

One-Time Funds at \$214/ADA were not previously budgeted, resulting in an increase of \$30K. State Lottery increased $\$ 7 \mathrm{k}$ due to the increase in enrollment. Special Education rate decreased from $\$ 569$ per ADA to $\$ 563$ resulting in a decrease of $\$ 14 \mathrm{k}$ from approved budget. NSLP increased by \$5k due to increase in enrollment. Other State Apportionments - Prior Year increased by $\$ 4 \mathrm{k}$ due to PY property tax and star reimbursement not accrued. Increased by \$334 for FY15-16 Assessment Reimbursements. Removed Fed NSLP of \$5k.

## Other Local Revenue $\mathbf{\$ 1 6 7 , 6 9 3}$

Increased COP Option 3 Grant by $\$ 160,000$ from approved budget. Increased the budget by $\$ 8 \mathrm{k}$ for Microsoft Settlement.

## Compensation and Benefits $\mathbf{( - \$ 1 5 4 , 4 6 4 )}$

Certificated payroll increased $\$ 64 \mathrm{~K}$ due to the one-time adjustment of July Payroll. One additional teacher was hired and teacher and administrators are earning a higher salary than budgeted, resulting in a $\$ 73 \mathrm{~K}$ increase. The July payroll and additional teacher resulted in a $\$ 15 \mathrm{~K}$ increase in STRS benefits.

## Books and Supplies \$14,293

Approved Textbooks decreased by \$25k, Educational Software increased by \$5k, Instructional Materials and Supplies decreased by $\$ 8 \mathrm{k}$, Non Instructional Student Materials and Supplies decreased by $\$ 3 k$, Noncapitalized Equipment decreased by $\$ 5 k$, Computers increased by $\$ 9 \mathrm{k}$, Non Classroom related Furniture, Equipment and Supplies increased by $\$ 13 k$, Student Food increased by \$20k and Other Food (food for events, PD, etc.) increased by \$3k due to prior year actuals. Moved $\$ 28 \mathrm{k}$ to Capital Expenditure for laptops.

## Services and Operating (-\$61,292)

Direct and Indirect CMO Fees increased \$5K due to updated calculation of CMO Fees based on ADA and updated home office budget. Insurance decreased by $\$ 8 k$ due to updated premium by CharterSafe. Repairs and Maintenance increased \$15k, Accounting fees increased \$3k, Other Professional Services decreased by \$23k, Field Trip Expenses increased by \$1k, Legal Fees increased by \$10k, Marketing and Student Recruiting increased by \$50k, Special Education Contract Instructors increased by \$25k, and Substitutes increased by \$5k based on PY actuals. Increased Prior Year Expense - Not accrued to \$31k for LAUSD food services, Hess Associates, Legal Fees and CharterSafe WC expenses not previously accrued. Decreased Rent by \$24k per Facility Use Agreement. Reallocated $\$ 4 \mathrm{k}$ from Field Trip expenses to Non-classroom furniture. Overstated Other Professional Services so reduced the budget by \$20k. Payroll Fees increased by $\$ 4 \mathrm{k}$ based on trends

## Depreciation \$12,427

Depreciation decreased to match updated fixed asset schedule and calculated depreciation for the year.


## Summary of Results

Forecasting a net income of $\mathbf{\$ 1 8 0 , 4 6 8}$ before one-time adjustmetns and $\$ 132,616$ including adjustments; this is a decrease of $\$ 161,299$, from the Board Approved Budget and a decrease of $\$ 51,008$ from the November Forecast. Enrollment decreased by 6 at 174, and there was a 7\% reduction in FRL to $78 \%$ as well as a $7 \%$ reduction in unduplicated count to $80 \%$.

## Cumulative Changes from Board Approved Budget to Proposed Revised Budget

Note: the following changes were presented in the November presentation and are included again here for your reference

## LCFF Entitlement (-\$57,197)

Total enrollment decreased by 6 students along with a reducation in FRL and unduplicated count which decreased LCFF entitlement by $\$ 57 \mathrm{k}$.

## Federal Revenue \$23,531

Special Education rate decreased from $\$ 202$ per ADA to $\$ 193$ resulting in a decrease of $\$ 3 \mathrm{k}$ from approved budget. Adjusted CDE preliminary entitlement for Title I and Title III which resulted in an increase of $\$ 8 \mathrm{k}$ from approved budget. NSLP Revenue increased by $\$ 18 \mathrm{k}$ due to prior year actuals.

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## State Revenue \$39,175

One-Time Funds at \$214/ADA were not previously budgeted, resulting in an increase of \$36K. School Facilities Apportionment increased \$5k. State Lottery increased $\$ 4 \mathrm{k}$, due to the rate of \$189/ADA vs. the budgeted rate of \$162/ADA. Special Education rate decreased from \$569 per ADA to $\$ 563$ resulting in a decrease of $\$ 6 \mathrm{k}$ from approved budget.

## Other Local Revenue (-\$3,608)

Reduced COP Option 3 Step Grant by $\$ 3.6 \mathrm{k}$ to match preliminary entitlement.

## Donations/Fundraising \$1,100

Donations increased by $\$ 1 \mathrm{k}$ to match actuals.

## Compensation and Benefits $(-\$ 117,673)$

Certificated payroll increased \$47K due to the one-time adjustment of July payroll, with a corresponding $\$ 6 \mathrm{~K}$ increase in STRS. Seven teachers left and were replaced by employees at a higher rate, resulting in an increase of $\$ 37 \mathrm{k}$. Administrators and classified employees are earning a higher salary than budgeted leading to an increase of \$10K. Lastly, a TA was hired that was not initially budgeted, resulting in a \$15K increase.

## Books and Supplies (-\$44,593)

Approved Textbooks increased \$40k, Books and Other Reference Materials decreased \$2k, Educational Software increased \$6k, Instructional Materials and Supplies increased \$4k based on prior year actuals. Student Food decreased \$17k due to decrease in enrollment and lower FRL\%.

## Services and Operating \$20,324

Direct and Indirect CMO Fees increased $\$ 4 \mathrm{~K}$ due to updated calculation of CMO Fees based on ADA and updated home office budget. Travel and Conferences decreased by $\$ 3 k$, Travel and Lodging increased by $\$ 3 \mathrm{k}$, Consultants increased by $\$ 6 \mathrm{k}$, Marketing and Student Recruitment increased by $\$ 8 \mathrm{k}$, Professional Development increased by $\$ 4 \mathrm{k}$, and Substitutes decreased by \$5k based on PY actuals. Increased Insurance budget by $\$ 1 \mathrm{k}$ due to updated premium by CharterSafe. Removed \$40k of added cushion/padding from Miscellaneous Operating Expenses from the budget. Prior year expenses increased by \$4k for expenses previously not accrued. Increased budget by $\$ 826$ for CCSA membership renewal.

## Depreciation $(-\$ 22,358)$

Depreciation increased to match updated fixed asset schedule and calculated depreciation for the year.

|  | Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SUMMARY |  |  |  |  |  |  |
| Revenue |  |  |  |  |  |  |
| LCFF Entitlement | 973,035 | 2,671,595 | 2,610,709 | 2,599,553 | $(11,156)$ | $(72,042)$ |
| Federal Revenue | 90,979 | 346,072 | 421,493 | 421,493 | - | 75,421 |
| Other State Revenues | 275,896 | 578,580 | 622,567 | 622,567 | - | 43,988 |
| Local Revenues | 50,191 | 54,198 | 71,193 | 71,193 | 0 | 16,996 |
| Fundraising and Grants | 5,148 | 50,000 | 25,000 | 25,000 | - | $(25,000)$ |
| Total Revenue | 1,395,248 | 3,700,444 | 3,750,962 | 3,739,806 | $(11,156)$ | 39,362 |
| Expenses |  |  |  |  |  |  |
| Compensation and Benefits (excl adjustment) | 806,061 | 1,710,715 | 1,742,388 | 1,633,722 | 108,666 | 76,993 |
| Books and Supplies | 151,490 | 333,447 | 306,250 | 306,250 | - | 27,197 |
| Services and Other Operating Expenditures | 700,873 | 1,557,568 | 1,645,244 | 1,626,862 | 18,382 | $(69,294)$ |
| Depreciation | 22,513 | 45,027 | 36,918 | 36,918 | - | 8,109 |
| Total Expenses | 1,680,938 | 3,646,756 | 3,730,800 | 3,603,752 | 127,048 | 43,004 |
| Operating Income Before One-Time Adjustment | $(285,690)$ | 53,688 | 20,162 | 136,054 | 115,892 | 82,366 |
| One-Time Compensation Adjustment |  |  |  | $(89,982)$ |  |  |
| Operating Income (including adjustment) |  |  |  | 46,072 |  |  |
| Fund Balance |  |  |  |  |  |  |
| Beginning Balance (Unaudited) | 939,109 | 922,760 | 939,109 | 939,109 |  |  |
| Audit Adjustment | 8,244 | - | 8,244 | 8,244 |  |  |
| Beginning Balance (Audited) | 947,353 | 922,760 | 947,353 | 947,353 |  |  |
| Operating Income (including Depreciation) | $(285,690)$ | 53,688 | 20,162 | 46,072 |  |  |
| Ending Fund Balance | 661,664 | 976,448 | 967,515 | 993,425 |  |  |
| Capital Outlay | - | 60,000 | 198,325 | 198,325 |  |  |
| Total ADA |  | 291.4 | 284.7 | 284.7 |  |  |

## Summary of Results

Forecasting a net income of $\mathbf{\$ 1 3 6 , 0 5 4}$ before one-time adjustments and $\$ 46,072$ including adjustments; this is a decrease of $\$ 7,616$ from the board approved budget and an increase of $\$ 25,910$ from the November forecast. Enrollment decreased by 7 to 295 , and there was a $4 \%$ reduction in the unduplicated to $76 \%$.

## Cumulative Changes from Board Approved Budget to Proposed Revised Budget

Note: the following changes were presented in the November presentation and are included again here for your reference

## LCFF Revenue (-\$72,042)

Enrollment and unduplicated count decrease led to a decrease in LCFF.

## Federal Revenue \$75,421

NSLP Revenue decreased by $\$ 64 \mathrm{~K}$ per PY actuals, with a corresponding decrease in food expense. MSA-7 was awarded the Charter School Facilities Incentive Grant (CSFIG), which is a 3 -year federal grant program to assist in facility needs. MSA-7 will received \$138K each year for three years to cover construction costs for modulars at MSA-7. Title II decreased by $\$ 131$ based on preliminary apportionment and removed Title III of \$313 from the budget.

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## State Revenue \$43,988

Special Education Revenue decreased by $\$ 11 \mathrm{~K}$ per PY actuals. NSLP decreased 5 K , with a corresponding decrease in food expense. Increase of $\$ 60 \mathrm{~K}$ for one-time funds that were not previously budgeted. Preliminary entitlement released at 214.55 per PY ADA.

## Other Local Revenue \$16,996

Summer Program revenue was $\$ 15 \mathrm{~K}$ higher than budgeted. Received credit for prior year expenses of $\$ 9 \mathrm{k}$. Special Education Option 3 Grant reduced by $\$ 7 \mathrm{~K}$ from the approved budget based on preliminary entitlements.

## Donations/Fundraising (-\$25,000)

Fundraising reduction of $\$ 25 \mathrm{~K}$ based on prior year actuals

## Compensation and Benefits ( $-\$ 12,989$ )

Certificated compensation increased by $\$ 94 \mathrm{~K}$, largely due to the one-time adjustment for July payroll in the amount of $\$ 89 \mathrm{~K}$. Contracted actual salaries were $\$ 5 \mathrm{~K}$ higher than budget due to additional stipends that were not budgeted. Classified payroll reduced $\$ 40 \mathrm{~K}$ as two positions were budgeted that were no longer needed, which had a corresponding reduction in benefits of \$10K. Classified salaries were further reduced $\$ 18 \mathrm{~K}$ as hourly employees were updated based on hours worked. Added two art teachers and 1 teachers assistant replaced at a higher hourly rate which increased the budget by $\$ 3 \mathrm{~K}$. Certificated salaries were reduced $\$ 14 \mathrm{~K}$ from the November forecast as one teach went on maternity leave, which resulted in a corresponding increase in substitue expenses.

## Books and Supplies \$27,197

Textbook and other reference materials purchase not previously budgeted, which resulted in an increase of $\$ 29 \mathrm{~K}$. Student food decreased by $\$ 63 \mathrm{~K}$ based on PY Actuals and corresponding revenue decrease. Other Food (food for events, PD, etc.) increased by $\$ 5 \mathrm{~K}$ based on prior year actuals. Other materials and supplies decreased $\$ 2 \mathrm{~K}$ based on actual school needs.

## Services and Operating (-\$69,294)

Direct and Indirect CMO Fees increased $\$ 27 \mathrm{~K}$ due to updated calculation of CMO Fees based on ADA and updated home office budget. Audit fees increased \$4.5K based on PY actuals. Consultants increased by $\$ 4 \mathrm{~K}$ to cover the cost of an art program consultant that was not previously budgeted. PY expenses not accrued reduced by $\$ 9 \mathrm{~K}$ due writing off PY expenses. Special Education contract instructors increased $\$ 28 \mathrm{~K}$ based on PY actuals. Substitutes increased $\$ 18 \mathrm{~K}$ to cover the teacher on maternity leave, with a corresponding decrease in salaries.

## Depreciation \$8,109

Depreciation decreased to match updated fixed asset schedule and calculated depreciation for the year.

|  | Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance <br> (Budget vs. <br> Proposed Budget) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SUMMARY |  |  |  |  |  |  |
| Revenue |  |  |  |  |  |  |
| LCFF Entitlement | 1,691,123 | 4,438,632 | 4,442,047 | 4,440,491 | $(1,556)$ | 1,859 |
| Federal Revenue | 212,012 | 296,081 | 297,469 | 297,469 | , | 1,388 |
| Other State Revenues | 239,761 | 508,978 | 620,258 | 620,258 | - | 111,280 |
| Local Revenues | 42,971 | 90,229 | 70,186 | 70,411 | 225 | $(19,818)$ |
| Fundraising and Grants | 3,614 | 20,000 | 20,000 | 20,000 | - | (19,818) |
| Total Revenue | 2,189,480 | 5,353,920 | 5,449,960 | 5,448,629 | $(1,331)$ | 94,709 |
| Expenses |  |  |  |  |  |  |
| Compensation and Benefits (excl adjustment) | 1,359,482 | 2,842,777 | 2,819,272 | 2,701,941 | 117,331 | 140,836 |
| Books and Supplies | 104,431 | 297,700 | 420,157 | 420,157 | - | $(122,457)$ |
| Services and Other Operating Expenditures | 845,115 | 2,081,816 | 2,155,991 | 2,142,840 | 13,151 | $(61,024)$ |
| Depreciation | 34,078 | 68,156 | 84,873 | 84,873 | - | $(16,717)$ |
| Total Expenses | 2,343,106 | 5,290,449 | 5,480,294 | 5,349,811 | 130,483 | $(59,362)$ |
| Operating Income Before One-Time Adjustment | $(153,625)$ | 63,471 | $(30,334)$ | 98,817 | 129,152 | 35,347 |
| One-Time Compensation Adjustment |  |  |  | $(120,965)$ |  |  |
| Operating Income (including adjustment) |  |  |  | $(22,148)$ |  |  |
| Fund Balance |  |  |  |  |  |  |
| Beginning Balance (Unaudited) | 3,061,348 | 3,019,921 | 3,061,348 | 3,061,348 |  |  |
| Audit Adjustment | $(90,501)$ | , | $(90,501)$ | $(90,501)$ |  |  |
| Beginning Balance (Audited) | 2,970,847 | 3,019,921 | 2,970,847 | 2,970,847 |  |  |
| Operating Income (including Depreciation) | $(153,625)$ | 63,471 | $(30,334)$ | $(22,148)$ |  |  |
| Ending Fund Balance | 2,817,222 | 3,083,391 | 2,940,513 | 2,948,699 |  |  |
| Capital Outlay | 77,808 | 84,000 | 84,000 | 84,000 |  |  |

## Summary of Results

Forecasting a net income of $\$ 98,817$ before one-time adjustments and a loss of $(\$ 22,148)$ including adjustments; this is a decrease of $\$ 85,618$ from the board approved budget and an increase of $\$ 8,187$ from the November forecast. Enrollment remains the same at 495, but there was a $1 \%$ reduction in the unduplicated to $93 \%$.

## Cumulative Changes from Board Approved Budget to Proposed Revised Budget

Note: the following changes were presented in the November presentation and are included again here for your reference

## LCFF Revenue \$1,859

Rate adjustment led to increase in LCFF.

## Federal Revenue \$1,388

Special Education rate decreased from \$202 per ADA to \$193 resulting in a decrease of $\$ 741$ from approved budget. Adjusted CDE preliminary entitlement for Title I and Title III which resulted in an increase of $\$ 2 k$ from approved budget. Removed Title III of $\$ 151$ from the budget.

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## State Revenue \$111,280

One-Time Funds at $\$ 214.55$ per PY ADA were not previously budgeted, resulting in an increase of $\$ 96 \mathrm{~K}$. State Lottery increased $\$ 13 \mathrm{~K}$, due to the rate of $\$ 189 /$ ADA vs. the budgeted rate of \$162/ADA.

## Other Local Revenue $(-\$ 19,818)$

Uniform revenue reduced $\$ 30 \mathrm{~K}$ as uniforms will no longer be sold through the school. Corresponding decrease in uniform expense. Summer Program Revenue increased ( $\$ 17 \mathrm{~K}$ ) as actual revenue was higher than budgeted. SpEd Option 3 Grant decreased 6K as it is now based on the entitlement.

## Compensation and Benefits \$19,871

Certificated payroll increased $\$ 120 \mathrm{~K}$ due to one-time adjustment for July payroll. This was offset by $\$ 137 \mathrm{~K}$ due to lower stipends than budgeted as well as two positions removed from the staff list, with a corresponding benefits change of $\$ 20 \mathrm{~K}$. A classified employee was reclassed as a certificated employee, with a net change of zero to overall payroll budget, but a shift of $\$ 56 \mathrm{~K}$ between the budget categories. Classified payroll increased $\$ 20 \mathrm{~K}$ due to part-time janitor hired that was not budgeted. Health \& Welfare Benefits decreased by $\$ 3 \mathrm{~K}$ due to PPO adjustments.

## Books and Supplies $(-\$ 122,457)$

Educational software increased $\$ 5 \mathrm{~K}$ for Accelerated Reader and Discover Education. \$8K in Uniform Expense removed as MPS will no longer be selling uniforms for revenue. Noncapitalized equipment increased $\$ 15 \mathrm{~K}$ due to speakers needing replacement in classrooms. Student food increased $\$ 100 \mathrm{~K}$ due to updated agreement with LAUSD. Agreement has CEP Free at $69.1 \%$ and Full 30.9\%. MSA-8 actual numbers based on the forms collected is 90\% Free and Reduced. Regional Director and Principal are working to get the LAUSD agreement updated.

## Services and Operating $(-\$ 61,024)$

Direct and Indirect CMO Fees increased $\$ 44 \mathrm{~K}$ due to updated calculation of CMO Fees based on ADA and updated home office budget. Audit fees increased \$6K based on PY actuals. Professional Development increased $\$ 6 \mathrm{~K}$ to include Edge Coaching contract for principal. Prior year expenses (not accrued) increased $\$ 6 \mathrm{~K}$ from due to Sch4 Expenses from LACOE, Hess \& Associates, and employee reimbursements.

## Depreciation $(\$ 16,717)$

Depreciation increased to match updated fixed asset schedule and calculated depreciation for the year.

|  | Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance <br> (Budget vs. <br> Proposed Budget) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SUMMARY |  |  |  |  |  |  |
| Revenue |  |  |  |  |  |  |
| LCFF Entitlement | 808,470 | 4,595,312 | 5,477,274 | 5,465,892 | $(11,382)$ | 870,580 |
| Federal Revenue | 88,965 | 394,527 | 783,158 | 783,158 | ) | 388,631 |
| Other State Revenues | 94,689 | 345,918 | 555,702 | 556,982 | 1,280 | 211,064 |
| Local Revenues | 15,739 | 16,505 | 17,164 | 26,185 | 9,020 | 9,680 |
| Fundraising and Grants | $27,854$ | 22,000 | 22,575 | 27,854 | 5,279 | 5,854 |
| Total Revenue | 1,035,717 | 5,374,262 | 6,855,873 | 6,860,071 | 4,198 | 1,485,809 |
| Expenses |  |  |  |  |  |  |
| Compensation and Benefits (excl adjustment) | 1,640,642 | 3,059,757 | 3,775,567 | 3,723,254 | 52,313 | $(663,497)$ |
| Books and Supplies | 425,583 | 691,730 | 866,125 | 829,376 | 36,749 | $(137,646)$ |
| Services and Other Operating Expenditures | 762,482 | 1,775,769 | 2,065,550 | 2,087,914 | $(22,363)$ | $(312,145)$ |
| Depreciation | 198,617 | 397,234 | 363,466 | 373,813 | $(10,347)$ | 23,420 |
| Total Expenses | 3,027,325 | 5,924,489 | 7,070,710 | 7,014,357 | 56,352 | $(1,089,868)$ |
| Operating Income Before One-Time Adjustment | $(1,991,608)$ | $(550,228)$ | $(214,837)$ | $(154,287)$ | 60,550 | 395,941 |
| One-Time Compensation Adjustment |  |  |  | $(45,129)$ |  |  |
| Operating Income (including adjustment) |  |  |  | $(199,416)$ |  |  |
| Fund Balance |  |  |  |  |  |  |
| Beginning Balance (Unaudited) | 8,291,101 | 8,212,887 | 8,291,101 | 8,291,101 |  |  |
| Audit Adjustment | 7,820 | - | 7,820 | 7,820 |  |  |
| Beginning Balance (Audited) | 8,298,921 | 8,212,887 | 8,298,921 | 8,298,921 |  |  |
| Operating Income (including Depreciation) | $(1,991,608)$ | $(550,228)$ | $(214,837)$ | $(199,416)$ |  |  |
| Ending Fund Balance | 6,307,313 | 7,662,659 | 8,084,084 | 8,099,505 |  |  |
| Capital Outlay | 37,249 | 13,389,061 | 77,875 | 115,124 |  |  |

## Summary of Results

Forecasting a net loss of $\mathbf{( \$ 1 5 4 , 2 8 7 )}$ before one-time adjustments and $(\$ 199,416)$ including adjustments; this is an increase of $\$ 350,812$ from the board approved budget and an increase of $\$ 15,421$ from the November forecast. Enrollment increase of 98 from the approved budget to 628 students. Unduplicated increased $4 \%$ to $84 \%$.

## Cumulative Changes from Board Approved Budget to Proposed Revised Budget

Note: the following changes were presented in the November presentation and are included again here for your reference

## LCFF Revenue \$870,580

Enrollment increase led to an increase in LCFF.

## Federal Revenue \$388,631

NSLP Revenue increased $\$ 43 \mathrm{~K}$ due to enrollment. Implementation Grant previously expected to be spent in $15-16$, however, actual balance of $\$ 261 \mathrm{~K}$. Remaining revenue will be recognized in $16-17$ as all remaining funds were spent as of September 30, 2016. Increase of $\$ 85 \mathrm{~K}$ due to Title I preliminary apportionment released at \$219,592 (originally budgeted/estimated at \$134K).

## Other State Revenue \$211,064

Special Education, NSLP, Mandate Cost Reimbursements, and State Lottery increased \$130K due to enrollment. \$75K added for College Readiness Grant, which will be used to cover college counselor salary. Increase of $\$ 6 \mathrm{~K}$ for PY revenue not accrued.

## Other Local Revenue \$9,680

Anaheim was incorrectly deducting district oversight fees from in lieu property taxes, even though MSA-SA is authorized by the state. Anaheim reimbursed MSA-SA for these incorrect deductions FY14-15 and FY15-16. FY14-15 was not accrued and booked to other local.

## Donations/Fundraising \$5,854

Fundraising has exceeded the budget and increased to match actuals.

## Compensation and Benefits $(-\$ 708,626)$

Certificated payroll increased $\$ 392,473$ due to 5 additional teachers hired with the increased enrollment as well as one additional dean. Classified payroll increased 238 K as an additional office manager was hired as well as additional support staff. There was a corresponding benefits increase with increased staff of $\$ 100 \mathrm{~K}$. Currently, hourly employees are still trending low, and this may reduce further in upcoming forecasts. A Spanish left, and the placeholder position was prorated, reducing the budget by $\$ 21 \mathrm{~K}$.

## Books and Supplies $(-\$ 137,646)$

Textbooks increased $\$ 4.8 \mathrm{~K}$ based on actual McGraw-Hill Purchase order, which was covered by PCSGP grant. Custodial supplies increased $\$ 20 \mathrm{~K}$, which includes one-time purchases for the new site. Art \& Music supplies increased $\$ 10 \mathrm{~K}$ to include instrument purchases for the music program. Office supplies increased $\$ 12.8 \mathrm{~K}$ based on PY and CY expenditures. Non-Capitalized equipment and classroom furniture increased 32 K for one-time purchases for new building. Computers increased $\$ 16 \mathrm{~K}$ to meet the $1: 1$ student ratio. MSA-SA may purchase MSA-SC chromebooks at fair market value if they are still viable. Student food increased $\$ 63 \mathrm{~K}$ due to enrollment and other food increased $\$ 3 \mathrm{~K}$ for parent meetings.

## Services and Operating (-\$312,145)

Direct and Indirect CMO Fees increased $\$ 80 \mathrm{~K}$ due to updated calculation of CMO Fees based on ADA and updated home office budget. Insurance decreased $\$ 11 \mathrm{~K}$ based on updated CharterSafe allocation. Utilities increased $\$ 90 \mathrm{~K}$ based on actual invoices for new school site. Rent increased $\$ 37 \mathrm{~K}$ for July \& August Rent as well as additional charges for remaining in the building. Repairs and maintenance increased $\$ 25 \mathrm{~K}$ due to repairs needed at the old site, which was deducted from the security deposit. After school program increased $\$ 5 \mathrm{~K}$ and district oversight fee increased $\$ 8 \mathrm{~K}$ due to increased LCFF. Fines \& Penalties increased $\$ 29 \mathrm{~K}$ for the estimated property tax for the new school site. The school site was not exempt for the year as it was not placed in service until September. Technology services increased $\$ 44 \mathrm{~K}$ due to onetime tech purchases for new site and increased CoolSIS expense for higher student enrollment.

## Depreciation \$23,420

Depreciation decreased to match updated fixed asset schedule and calculated depreciation for the year. Estimated depreciation on new school building, and may change.

Note regarding expenses:
MSA-SA incurred expenses related to opening the new school, some of which are still being analyzed in terms of proper funding source (Prop 1D vs. operating budget) and accounting treatment. This includes approximately $\$ 135 \mathrm{k}$ in furniture and equipment expenses. This could have an impact on the bottom line, depending on whether they will ultimately be expensed or capitalized.

|  | Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance <br> (Budget vs. <br> Proposed Budget) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SUMMARY |  |  |  |  |  |  |
| Revenue |  |  |  |  |  |  |
| LCFF Entitlement | 1,311,974 | 3,365,610 | 3,065,431 | 3,067,041 | 1,610 | $(298,569)$ |
| Federal Revenue | 14,237 | 133,928 | 139,972 | 139,972 | - | 6,044 |
| Other State Revenues | 102,450 | 301,331 | 386,040 | 386,040 | - | 84,709 |
| Local Revenues | 72,465 | 55,036 | 88,597 | 88,597 | - | 33,561 |
| Fundraising and Grants | 23,827 | 20,000 | 20,000 | 23,827 | 3,827 | 3,827 |
| Total Revenue | 1,524,953 | 3,875,905 | 3,700,040 | 3,705,478 | 5,437 | $(170,428)$ |
| Expenses |  |  |  |  |  |  |
| Compensation and Benefits (excl adjustment) | 1,101,627 | 2,155,725 | 2,256,594 | 2,158,964 | 97,630 | $(3,239)$ |
| Books and Supplies | 80,218 | 163,559 | 179,076 | 180,455 | $(1,379)$ | $(16,896)$ |
| Services and Other Operating Expenditures | 503,485 | 1,325,125 | 1,199,279 | 1,181,986 | 17,293 | 143,139 |
| Depreciation | 22,310 | 44,619 | 39,460 | 39,460 | - | 5,159 |
| Total Expenses | 1,707,640 | 3,689,029 | 3,674,409 | 3,560,866 | 113,544 | 128,163 |
| Operating Income Before One-Time Adjustment | $(182,686)$ | 186,876 | 25,631 | 144,612 | 118,981 | $(42,264)$ |
| One-Time Compensation Adjustment |  |  |  | $(99,934)$ |  |  |
| Operating Income (including adjustment) |  |  |  | 44,678 |  |  |
| Fund Balance |  |  |  |  |  |  |
| Beginning Balance (Unaudited) | 1,173,620 | 1,053,661 | 1,173,620 | 1,173,620 |  |  |
| Audit Adjustment | 960 | - | 960 | 960 |  |  |
| Beginning Balance (Audited) | 1,174,581 | 1,053,661 | 1,174,581 | 1,174,581 |  |  |
| Operating Income (including Depreciation) | $(182,686)$ | 186,876 | 25,631 | 44,678 |  |  |
| Ending Fund Balance | 991,894 | 1,240,537 | 1,200,211 | 1,219,259 |  |  |
| Capital Outlay | - | - | - | - |  |  |
| Total ADA |  | 453.6 | 413.0 | 413.0 |  |  |

## Summary of Results

Forecasting a net income of $\mathbf{\$ 1 4 4 , 6 1 2}$ before one-time adjustments and $\$ 44,678$ including adjustments; this is a reduction of $\$ 142,198$ from the board approved budget and an increase of $\$ 19,047$ from the November forecast. Enrollment decreased by 42 from the approved budget to 428 students. Unduplicated increased 2\% to $25 \%$.

## Cumulative Changes from Board Approved Budget to Proposed Revised Budget

Note: the following changes were presented in the November presentation and are included again here for your reference

## LCFF Revenue $\mathbf{( - \$ 2 9 8 , 5 6 9 )}$

Enrollment decrease led to a decrease in LCFF

## Federal Revenue \$6,044

Special Education rate adjustment resulted in increase of $\$ 3,939$ from approved budget. Adjusted CDE preliminary entitlement for Title I and Title III which resulted in an increase of $\$ 2.1 \mathrm{k}$ from approved budget.

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## Other State Revenue $\$ \mathbf{8 4 , 7 0 9}$

Special Education revenue reduced $\$ 13 \mathrm{~K}$ with decreased enrollment. One-time funding increased $\$ 89 \mathrm{~K}$ at $214.55 / \mathrm{PY}$ ADA based on preliminary entitlement. State revenue increased by $\$ 5 \mathrm{~K}$ from the previous forecast due to PY state revenue not accrued.

## Other Local Revenue \$33,561

Summer Program Revenue increased \$10K based on actual revenue. Other local revenue increased $\$ 23 \mathrm{~K}$ from school sales and $\$ 10 \mathrm{~K}$ from the Microsoft Refund.

## Fundraising Revenue \$3,827

Increased based on actuals.

## Compensation and Benefits $(-\$ 103,173)$

Certificated payroll increased $\$ 100 \mathrm{~K}$ due to one-time July payroll adjustment, however, fulltime Special Ed Teachers were removed and replaced with support staff, which led to a savings of $\$ 30 \mathrm{~K}$. Classified Payroll increased with the addition of a school psychologist, with a corresponding decrease of $\$ 15 \mathrm{~K}$ in Special Ed contract instructors. H\&W benefits increased $\$ 22 \mathrm{~K}$ as benefits are now being tracked on a per employee basis rather than an average cost. Accounts for employees opting in or moving to the family plan.

## Books and Supplies (-\$16,896)

Textbooks increased $\$ 8 \mathrm{~K}$ based on CY actuals. Custodial supplies decreased $\$ 3 \mathrm{~K}$ based on PY actuals. Uniform expenses increased $\$ 13 \mathrm{~K}$ based on CY actuals, but will not be sold based on new MPS policy. Non-capitalized equipment reduced by $\$ 2 \mathrm{~K}$. Other food increased $\$ 1 \mathrm{~K}$ based on actual expenditures.

## Services and Operating \$143,139

Direct CMO Fee reduced $\$ 33 \mathrm{~K}$ due to lower enrollment and maxed at $11 \%$ LCFF. Shared staff fee decreased $\$ 20 \mathrm{~K}$ as a result of staff leaving in January, reducing overall fee to sites. Rent reduced $\$ 25 \mathrm{~K}$ based on actual lease agreement and repairs \& maintenance reduced $\$ 20 \mathrm{~K}$ based on CY spending. Consultants decreased $\$ 40 \mathrm{~K}$ as school is no longer hiring a contracted counselor. Prior year expenses not accrued increased $\$ 8 \mathrm{~K}$ due to district oversight, SubReady, Ricoh, Mission Janitorial, Hess \& Associates, and teacher reimbursements. SpEd contractors decreased $\$ 15 \mathrm{~K}$ based on PY actuals and less amount paid out for psych services now that school psychologist is on staff. Substitutes reduced $\$ 6 \mathrm{~K}$ based on PY actuals.

## Depreciation \$5,159

Depreciation decreased to match updated fixed asset schedule and calculated depreciation for the year.

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|  | Actual YTD | Approved Budget September 8th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | $\begin{gathered} \text { Variance } \\ \text { (Budget vs. } \\ \text { Proposed Budget) } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SUMMARY |  |  |  |  |  |  |
| Revenue |  |  |  |  |  |  |
| Local Revenues | 3,008,303 | 6,242,850 | 6,511,359 | 6,410,367 | $(100,992)$ | 167,517 |
| Fundraising and Grants | 86,850 | 150,000 | 150,000 | 150,000 | - | - |
| Total Revenue | 3,095,153 | 6,392,850 | 6,661,359 | 6,560,367 | $(100,992)$ | 167,517 |
| Expenses |  |  |  |  |  |  |
| Compensation and Benefits (excl adjustment) | 1,937,146 | 3,467,487 | 3,713,429 | 3,567,998 | 145,432 | $(100,511)$ |
| Books and Supplies | 40,827 | 75,821 | 94,820 | 84,820 | 10,000 | $(8,999)$ |
| Services and Other Operating Expenditures | 1,273,893 | 2,537,455 | 2,825,323 | 2,616,824 | 208,500 | $(79,369)$ |
| Depreciation | 3,834 | 7,666 | 1,440 | 1,440 | - | 6,226 |
| Total Expenses | 3,255,700 | 6,088,429 | 6,635,013 | 6,271,082 | 363,931 | $(182,653)$ |
| Operating Income Before One-Time Adjustment | $(160,547)$ | 304,421 | 26,346 | 289,286 | 262,939 | $(15,136)$ |
| One-Time Compensation Adjustment |  |  |  | - |  |  |
| Operating Income (including adjustment) |  |  |  | 289,286 |  |  |
| Fund Balance |  |  |  |  |  |  |
| Beginning Balance (Unaudited) | $(285,175)$ | $(285,175)$ | $(285,175)$ | $(285,175)$ |  |  |
| Audit Adjustment | 284,225 | 284,225 | 311,971 | 284,225 |  |  |
| Beginning Balance (Audited) | (950) | (950) | 26,796 | (950) |  |  |
| Operating Income | $(160,547)$ | 304,421 | 26,346 | 289,286 |  |  |
| Ending Fund Balance | $(161,497)$ | 303,471 | 53,142 | 288,335 |  |  |

Capital Outlay

## Summary of Results

Forecasting a net income of $\$ 289,286$, a reduction of $\$ 15,136$ from the board approved budget and an increase of $\$ 262,939$ from the November forecast.

## Cumulative Changes from Board Approved Budget to Proposed Revised Budget

Note: the following changes were presented in the November presentation and are included again here for your reference

## Other Local Revenue \$167,517

Other Local revenue increased $\$ 25 \mathrm{~K}$ due to refunds and return of security deposit that was not on the Balance Sheet. CMO Fee (Indirect): Increase of $\$ 109 \mathrm{~K}$ based on increased expenses, which are discussed further below. CMO Fee (Shared Staff): Increased $\$ 34 \mathrm{~K}$ based on actual contracted salaries and H\&W benefits, which were higher than the approved budget.

## Compensation and Benefits $(-\$ 100,511)$

Increased $\$ 22 \mathrm{~K}$ due to accrued PTO not budgeted, which is paid at the end of each fiscal year for unused sick time (estimated at 6 unused days per employee at a rate of $\$ 125 /$ per day, but actuals could differ). Accrued vacation previously not booked to the balance sheet, but accrued liability is $\$ 62 \mathrm{~K}$ as of September, which has been added to the forecast on a per employee basis. Bonuses for two employees were not budgeted, with a corresponding increase of $\$ 20 \mathrm{~K}$ to the proposed budget. Increased $\$ 71 \mathrm{~K}$ due to two employees who were expected to leave

Business and Development Specialists
for Charter Schools
prior to July 2016, but actually left in August/September, and their payroll and vacation payouts were not budgeted. Severance for two employees was not budgeted, increase of $\$ 60 \mathrm{~K}$. STRS and PERS is now offered to all home office employees, with a corresponding increase of \$70K. Health \& Welfare increased $\$ 38 \mathrm{~K}$ as it is based on a per employee basis with more employees opting-in as well as enrolling in the family plan. Due to these increased expenses from the approved budget, MERF did not fill vacant positions and have delayed the hiring of a payroll associate and purchasing associate, which led to a savings of \$242K. [See figure 1.1]

| Savings - Approved vs. Proposed |  |
| :--- | ---: |
| Salaries - Unfilled Positions | $201,000.00$ |
| Benefits - Unfilled Positions | $40,884.00$ |
| Total Savings | $\mathbf{2 4 1 , 8 8 4 . 0 0}$ |


| Additional Expenses - Approved vs. Proposed |  |
| :--- | ---: |
| PTO Payouts (unused sick time) | $(21,750.00)$ |
| Accrued Vacation | $(61,887.45)$ |
| Bonuses/Stipends | $(19,799.07)$ |
| Health Reimbursements | $(6,900.00)$ |
| STRS | $(46,595)$ |
| PERS | $(23,362)$ |
| H\&W Benefits | $(31,006)$ |
| Salaries for non-budgeted employees | $(70,613.52)$ |
| Severance - OD \& SM | $(60,481.34)$ |
| Total Additions | $(342,394.66)$ |
|  |  |
| Net Change | $(\mathbf{1 0 0 , 5 1 0 . 6 6 )}$ |

Figure 1.1: Savings and Additional Expenses - Compensation \& Benefits

## Books and Supplies $(-\$ 8,999)$

Educational software decreased 7K based on needs of the Academic Department. Office supplies increased $\$ 6 \mathrm{~K}$ based on PY actuals. Non-capital expenditures in the amount of $\$ 1 \mathrm{~K}$ were removed from the budget. Other food increased $\$ 11 \mathrm{~K}$ based on PY and CY actuals.

## Services and Operating $(-\$ 79,369)$

Travel and conferences decreased $\$ 66 \mathrm{~K}$ due to less travel expected up north and a decrease in departmental travel budgets. Operations and housekeeping increased $\$ 13 \mathrm{~K}$ due to the removal of Santa Clara junk. Audit fees increased $\$ 19 \mathrm{~K}$ based on VTD PY actuals and contract. School programs increased $\$ 4 \mathrm{~K}$ for additional community outreach. Consultants decreased $\$ 12 \mathrm{~K}$ based on a reduction of community outreach and based on actual contracts. Legal fees increased $\$ 85 \mathrm{~K}$ based on PY actuals as well as expected increase in legal fees with renewals and OIG. Licenses and other fees increased $\$ 4 \mathrm{~K}$ for use tax, which is paid by MERF. Marketing and
student recruiting reduced $\$ 37 \mathrm{~K}$ in order to cut expenses from the MERF budget. Prior year expenses (not accrued) increased $\$ 17 \mathrm{~K}$ from as a result of prior year expenses that were not accrued for in the amount of $\$ 41 \mathrm{~K}$, including CoolSIS, Cannon, reimbursements, CaINET, EDD and First Student. Professional development decreased $\$ 51 \mathrm{~K}$ based on projected department needs as well as STEAM expo. Tutition Reimbursement increased $\$ 38 \mathrm{~K}$ based on actual participation. Staff recruiting increased $\$ 21 \mathrm{~K}$ for Department of Justice, fingerprinting and recruiting events. This was budgeted under 5822, but was moved to a new object code. Technology services and communications each increased by $\$ 19 \mathrm{~K}$ based on updated IT budget.

## Depreciation \$6,226

Depreciation decreased to match updated fixed asset schedule and calculated depreciation for the year.

## Budget Cuts from the November Forecast

In the January meeting, the board approved a 3\% increase in expenses from the approved budget. The finance team worked to identify potential areas for budget cuts in the November forecast to meet this request. In addition to not filling the vacant positions for COO, Controller, and Senior Financial Analyst, the following adjustments were made to the budget:

## Cuts from November Forecast

4330 - Office Supplies
4420 - Computers
$(5,000.00)$
5220 - Travel \& Lodging $(22,000.00)$
5822 - Consultants
$(56,359.25)$
5851 - Marketing \& Student Recruiting
$(40,000.00)$
5863 - Professional Development
$(35,000.00)$
5864 - Tuition Reimbursement
$(15,000.00)$
Total Cuts
$(178,359.25)$

There was also a $\$ 40 \mathrm{~K}$ decrease in prior year expenses (not accrued) due a write off as well as an audit adjustment.

MERF did cut $\$ 364 \mathrm{~K}$ in expenses from the November Forecast, however, these cuts result in potential risks to MERF. MSA-4 and 5 are up for renewal next year, and MERF will not have the funds to hire outside consultant help. MERF has less employees on staff, and should more requests come from FCMAT or the OIG, they will have limited manpower to fulfill these requests. Legal fees could also further impact the budget.

## Capital Expenditures - Actuals YTD

Capital expenditures are currently hitting MERF as an expense, but will need to be allocated to school sites as capital costs and later depreciated. The actual classified salary and contracted expenses incurred through December 2016 are overstated by $\$ 113 \mathrm{~K}$, and will be reclassified to capital expenditure once the Facility Team provides appropriate allocations at year end.

## CMO Fee (Indirect Costs)

The CMO fees are calculated by redistributing total home office expenses to school sites based on a tier factor driven by Average Daily Attendance (ADA). The home office allocation expense takes into account that MSA-SD is capped at $11 \%$ LCFF, as well as the capping of those schools that have reached a minimum threshold of reserves in order to mitigate financial burden. The expenses to be allocated are calculated as follows:

$$
\text { Home Office Expense Allocation = Allowable Expenses }- \text { Fundraising \& Other Revenue }- \text { Direct CMO Fee }+5 \% \text { Reserve }
$$

## Shared Staff Fee

Four home office employees fill in the gaps at school sites and are charged a separate fee to account for these costs:

| Employee |  | Title |  | \% Salary <br> Allocated |  | Funded by <br> Revenue | Sites Responsible |
| :--- | :--- | :--- | :--- | :--- | :---: | :---: | :---: |
| Suat Acar | Regional Director | $86 \%$ | Unrestricted | LAUSD Sites |  |  |  |
| Erdinc Acar | Regional Director | $50 \%$ | Unrestricted | MSA-SA \& MSA-SD |  |  |  |
| Kelly Hourigan | COO | $15 \%$ | Special Ed. | All Sites |  |  |  |
| Victoria Marzouk | Director of Special Programs | $100 \%$ | Special Ed. | All Sites |  |  |  |

CMO Fees: As a \% of Revenue

$\left.$|  | \% LCFF |  |
| :--- | :---: | :---: | | \% Total |
| :---: |
| Revenue* | \right\rvert\,

*Total revenue excludes facility grants awarded to MSA-1 and MSA-7

ADA drives revenue and decreases in enrollment or attendance can negatively affect the forecast. Below is a summary of sites and how their current ADA compares to the forecast. Since ADA is variable, with decreases usually seen during the holiday months, the forecast is only updated with material changes and when the $\mathrm{P}-1$ is certified.

## Summary

There will likely be a revenue increase on most sites as cumulative P-1 (uncertified) ADA is trending higher than the forecast.

| Forecasted <br> Site |  |  |  |
| :--- | ---: | ---: | ---: |
| ADA | P1 | Variance |  |
| MSA-1 | 522.07 | 524.39 | 2.33 |
| MSA-2 | 441.97 | 437.57 | $(4.40)$ |
| MSA-3 | 443.90 | 446.89 | 2.99 |
| MSA-4 | 186.25 | 187.61 | 1.37 |
| MSA-5 | 177.65 | 177.66 | 0.01 |
| MSA-6 | 167.91 | 172.58 | 4.67 |
| MSA-7 | 284.68 | 288.61 | 3.94 |
| MSA-8 | 477.68 | 488.49 | 10.82 |
| MSA-SA | 606.02 | 612.65 | 6.63 |
| MSA-SD | 413.02 | 412.58 | $(0.44)$ |
| Total | $\mathbf{3 , 7 2 1 . 1 3}$ | $\mathbf{3 , 7 4 9 . 0 3}$ | 27.90 |

MSA-1


MSA-1 has an actual cumulative ADA of 526.03, a 3.97 increase from the current forecast.

## MSA-2



MSA-2 has an actual cumulative ADA of 436.54, a 5.43 decrease from the current forecast

## MSA-3



MSA-3 has an actual cumulative ADA of 446.89, a 2.99 increase from the current forecast. Month 5 was not yet available.

MSA-4


MSA-4 has an actual cumulative ADA of 187.25, a 1.00 increase from the current forecast

MSA-5


MSA-5 has an actual cumulative ADA of 177.11, a .54 decrease from the current forecast.

MSA-6


MSA-6 has an actual cumulative ADA of 172.58 , a 4.67 increase from the current forecast.

MSA-7


MSA-7 has an actual cumulative ADA of 284.68, a 1.80 increase from the current forecast. .

## MSA-8



MSA-8 has an actual cumulative ADA of 487.12, a 9.45 increase from the current forecast.

MSA-SA


MSA-SA has an actual cumulative ADA of 615.47, a 9.45 increase from the current forecast. Month 4 and 5 were not available.

MSA-SD


MSA-SD has an actual cumulative ADA of 411.88, a 1.14 decrease from the current forecast.

## Exhibits

## MSA-1 Cash Flow Forecast

Ending cash balance as of $12 / 31$ was $1,172,877$, and forecasted ending cash balance at $6 / 30$ is $\$ 1,258,316$
$\square$.

MSA-1 Cash Flow

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## MSA-2 Cash Flow Forecast

Ending cash balance as of 12/31 was $\$ 319,512$, and forecasted ending cash balance at 6/30 is $\$ 427,018$


## MSA-3 Cash Flow Forecast

Ending cash balance as of $12 / 31$ was $\$ 189,580$ and forecasted ending cash balance at 6/30 is $\$ 366,597$

MSA-3 Cash Flow


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## MSA-4 Cash Flow Forecast

Ending cash balance as of $12 / 31$ was $\$ 526,521$, and forecasted ending cash balance as of 6/30 is \$283,645


| Jul | Aug | Sep | Oct | Nov | Dec | Jan | Feb | Mar | Apr |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

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## MSA-5 Cash Flow Forecast

Ending cash balance as of $12 / 31$ was $\$ 828,703$ and forecasted ending cash balance as of 6/30 is \$674,293


## MSA-6 Cash Flow Forecast

Ending cash balance as of $12 / 31$ was $\$ 552,060$ and forecasted ending cash balance as of 6/30 is $\$ 258,111$


## MSA-7 Cash Flow Forecast

Ending cash balance as of $12 / 31$ was $\$ 560,945$ and forecasted ending cash balance as of 6/30 is \$391,256

MSA-7 Cash Flow

800,000

700,000

600,000

500,000

400,000

300,000

200,000

100,000


## MSA-8 Cash Flow Forecast

Ending cash balance as of $12 / 31$ was $\$ 1,647,901$, and forecasted ending cash balance as of 6/30 is \$422,946


## MSA-SA Cash Flow Forecast

Ending cash balance as of $12 / 31$ was $\$ 768,941$, and forecasted ending cash balance as of 6/30 is \$1,204,611


Operating cash balance at $12 / 31$ is $\$ 486,251$ and Prop 1D cash balance is $\$ 282,690$

## MSA-SD Cash Flow Forecast

Ending cash balance as of $12 / 31$ was $\$ 743,359$ and forecasted ending cash balance as of 6/30 is \$949,958

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## MERF Cash Flow Forecast

Ending cash balance as of 12/31 was \$8,121 and forecasted ending cash balance as of 6/30 is \$425,407

$(200,000)$
Assumes operating loans from school sites totaling \$900K
to remain cash positive

## Balance Sheet

## Total Assets as of $12 / 31$ was $\$ 37 \mathrm{M}$

## Assets

Cash Balances Accounts Receivable Prepaids Deposits Fixed Assets, Net Itercompany Receivable Total Assets

## Liabilities \& Equity

AP \& Accrued Expenses Deferred Revenue Intercompany Balances Payable Loans and other payables Temporarily Restricted Beginning Net Assets - Audited Net Income (Loss) to Date Total Liabilities \& Equity

| MSA-1 | MSA-2 | MSA-3 | MSA-4 | MSA-5 | MSA-6 |  | MSA-7 | MSA-8 | MSA-SA | MSA-SC | MSA-SD | MERF | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 12/31/2016 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| \$ 1,172,877 | \$ 319,512 | \$ 189,580 | \$ 526,521 | \$ 828,703 | \$ 552,060 | \$ | 560,945 | \$ 1,647,901 | \$ 768,941 | \$ | \$ 743,359 | \$ 8,121 | \$ 7,318,520 |
| 384 | 291 | 762 | 136 | 16,646 | (396) |  | $(3,731)$ | $(5,531)$ | 16,374 | 201,615 | (139) | 98,615 | \$ 325,026 |
| 39,035 | - | - | - | - | - |  | 4,000 | - | 19,690 | 56,590 | 25,000 | 16,000 | \$ 160,315 |
| 3,621,938 | 167,016 | 75,544 | 59,536 | $(1,688)$ | 63,216 |  | 16,288 | 106,617 | 17,055,134 | 135,351 | 319,022 | 15,329 | \$ 21,633,304 |
| 680,505 | 291,621 | 368,670 | 203,595 | 236,540 | 400,000 |  | 365,689 | 1,126,145 | 12,640 | 33,781 | 165,282 | 3,794,320 | \$ 7,678,786 |
| \$ 5,514,739 | \$ 778,440 | \$ 634,555 | \$789,788 | \$ 1,080,202 | \$ 1,014,880 | \$ | 943,191 | \$ 2,875,131 | \$17,872,779 | \$427,337 | \$1,252,524 | \$ 3,932,385 | \$ 37,115,951 |
| \$ 126,841 | \$ 141,745 | \$ 72,157 | \$ 27,068 | \$ 88,346 | \$ 46,057 | \$ | 157,789 | \$ 133,023 | \$ 169,195 | \$400,926 | \$ 107,127 | \$ 227,801 | \$ 1,698,076 |
| - | - | - | - | - | - |  | - | - | 61,355 | - | - | - | \$ 61,355 |
| 5,157 | 6,090 | 102,029 | 125,908 | 9,721 | 73,390 |  | 123,738 | 2,694 | 2,636,845 | 747,883 | 1,698 | 3,843,633 | \$ 7,678,786 |
| 2,800,000 | 12,508 | - | - | - | - |  | - | - | 8,735,320 | 35,646 | 151,806 | 22,448 | \$ 11,757,728 |
| 120,195 | 93,549 | 102,835 | 72,231 | 53,216 | 64,308 |  | 73,273 | 99,897 | 5,842,987 | 85,451 | 187,098 | - | \$ 6,795,041 |
| 3,040,218 | 1,047,401 | 872,587 | 590,260 | 1,024,300 | 881,130 |  | 874,080 | 2,870,950 | 2,455,934 | $(817,028)$ | 987,482 | (950) | \$ 13,826,363 |
| $(577,672)$ | $(522,853)$ | $(515,053)$ | $(25,680)$ | $(95,382)$ | $(50,005)$ |  | $(285,690)$ | $(231,433)$ | $(2,028,857)$ | $(25,540)$ | $(182,686)$ | $(160,547)$ | \$ $(4,701,398)$ |
| \$ 5,514,739 | \$ 778,440 | \$ 634,555 | \$789,788 | \$ 1,080,202 | \$ 1,014,880 | \$ | 943,191 | \$ 2,875,131 | \$17,872,779 | \$427,337 | \$1,252,524 | \$ 3,932,385 | \$ 37,115,951 |

Intercompany borrowing at $\$ 7.68 \mathrm{M}$ as of $12 / 31$

## Intercompany Balances

Total intercompany receivable/payable is \$7.68M at 12/31

> Intercompany Borrowing (excluding CMO Fees)


Prepaid CMO Fee and (Payables)

| MSA-1 | MSA-2 | MSA-3 | MSA-4 | MSA-5 | MSA-6 | MSA-7 | MSA-8 | MSA-SA | MSA-SD |
| :--- | :--- | :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 289,703 | 162,699 | 368,670 | $(123,847)$ | 134,360 | $(71,903)$ | 365,689 | 353,386 | $(546,096)$ | 154,257 |

## Intercompany Balances

## FY16-17 intercompany borrowing totals \$3M

## Intercompany Borrowing (excluding CMO Fees)



Prepaid CMO Fee and (Payables)

| MSA-1 | MSA-2 | MSA-3 | MSA-4 | MSA-5 | MSA-6 | MSA-7 | MSA-8 | MSA-SA | MSA-SD |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 405,080 | 405,080 | 69,448 | 30,381 | 30,390 | 30,390 | 253,175 | 405,080 | $(486,096)$ | 154,257 |

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## Balance Sheet - Cumulative

## YTD Change from 6/30/16

|  | 12/31/2016 | 6/30/2016 | YTD Change |
| :---: | :---: | :---: | :---: |
| Assets |  |  |  |
| Cash Balances | \$ 7,318,520 | \$14,371,421 | \$ $(7,052,901)$ |
| Accounts Receivable | 325,026 | 4,447,242 | $(4,122,216)$ |
| Prepaids Deposits | 160,315 | 144,150 | 16,165 |
| Fixed Assets, Net | 21,633,304 | 16,692,757 | 4,940,547 |
| Itercompany Receivable | 7,678,786 | 4,831,068 | 2,847,718 |
| Total Assets | \$ 37,115,951 | \$40,486,638 | \$ $(3,370,687)$ |
| Liabilities \& Equity |  |  |  |
| AP \& Accrued Expenses | \$ 1,698,076 | \$ 3,178,148 | \$ $(1,480,072)$ |
| Deferred Revenue | 61,355 | 61,355 |  |
| Intercompany Balances Payable | 7,678,786 | 4,831,068 | 2,847,718 |
| Loans and other payables | 11,757,728 | 11,794,663 | $(36,935)$ |
| Temporarily Restricted | 6,795,041 | 6,795,758 | (717) |
| Beginning Net Assets - Audited | 13,826,363 | 5,845,609 | 7,980,755 |
| Net Income (Loss) to Date | $(4,701,398)$ | 7,980,037 | $(12,681,435)$ |
| Total Liabilities \& Equity | \$ 37,115,951 | \$40,486,638 | \$ $(3,370,687)$ |


| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance <br> (Budget vs. <br> Proposed Budget) | Forecast Remaining | \% of Forecast Spent |


|  | Actual YTD | June 6th | November Forecast | Proposed Budget | Proposed Budget) | Proposed Budget) | Remaining | Spent |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SUMMARY |  |  |  |  |  |  |  |  |
| Revenue |  |  |  |  |  |  |  |  |
| LCFF Entitlement | 1,984,936 | 5,251,881 | 5,311,771 | 5,305,480 | $(6,291)$ | 53,599 | 3,320,544 | 37\% |
| Federal Revenue | 185,427 | 695,788 | 1,201,999 | 1,202,884 | 885 | 507,096 | 1,017,457 | 15\% |
| Other State Revenues | 492,590 | 898,245 | 1,158,352 | 1,158,352 | - | 260,107 | 665,762 | 43\% |
| Local Revenues | 80,754 | 60,107 | 84,550 | 84,550 | - | 24,443 | 3,796 | 96\% |
| Fundraising and Grants | 23,463 | 56,000 | 69,360 | 69,360 | - | 13,360 | 45,896 | 34\% |
| Total Revenue | 2,767,171 | 6,962,021 | 7,826,032 | 7,820,626 | $(5,406)$ | 858,605 | 5,053,454 | 35\% |
| Expenses |  |  |  |  |  |  |  |  |
| Compensation and Benefits (excl adjustment) | 1,791,082 | 3,362,064 | 3,809,470 | 3,562,432 | 247,038 | $(200,367)$ | 1,969,712 | 50\% |
| Books and Supplies | 233,692 | 539,025 | 647,387 | 647,387 | - | $(108,362)$ | 413,695 | 36\% |
| Services and Other Operating Expenditures | 1,201,856 | 2,727,983 | 2,856,771 | 2,929,102 | $(72,331)$ | $(201,119)$ | 1,727,246 | 41\% |
| Depreciation | 90,882 | 181,768 | 146,166 | 146,166 | - | 35,602 | 55,284 | 62\% |
| Total Expenses | 3,317,512 | 6,810,840 | 7,459,794 | 7,285,087 | 174,707 | $(474,247)$ | 4,165,937 | 46\% |
| Operating Income Before One-Time Adjustment | $(550,341)$ | 151,181 | 366,237 | 535,539 | 169,301 | 384,358 | 887,517 | -103\% |
| One-Time Compensation Adjustment |  |  |  | $(198,362)$ |  |  |  |  |
| Operating Income (including adjustment) |  |  |  | 337,177 |  |  |  |  |
| Fund Balance |  |  |  |  |  |  |  |  |
| Beginning Balance (Unaudited) | 3,197,834 | 3,197,834 | 3,197,834 | 3,197,834 |  |  |  | 100\% |
| Audit Adjustment | $(37,421)$ | - | $(37,421)$ | $(37,421)$ |  |  |  | 100\% |
| Beginning Balance (Audited) | 3,160,413 | 3,197,834 | 3,160,413 | 3,160,413 |  |  |  | 100\% |
| Operating Income (including Depreciation) | $(550,341)$ | 151,181 | 366,237 | 337,177 |  |  |  | -163\% |
| Ending Fund Balance | 2,610,072 | 3,349,015 | 3,526,650 | 3,497,590 |  |  |  | 75\% |
| Capital Outlay | 27,331 | 100,000 | 540,000 | 540,000 |  |  |  | 0 |
| Total ADA |  | 518.2 | 522.1 | 522.1 |  |  |  | 0\% |


| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | \% of Forecast Spent |
|  |  |  |  | - | - | - |  |
| 1,300,584 | 3,526,381 | 3,555,868 | 3,549,577 | $(6,291)$ | 23,196 | 2,248,993 | 37\% |
| 182,830 | 741,455 | 746,978 | 746,978 | - | 5,523 | 564,148 | 24\% |
| 504 | - | 504 | 504 | - | 504 | - | 100\% |
| 501,018 | 984,045 | 1,008,421 | 1,008,421 | - | 24,376 | 507,402 | 50\% |
| 1,984,936 | 5,251,881 | 5,311,771 | 5,305,480 | $(6,291)$ | 53,599 | 3,320,544 | 37\% |
| 50,021 | 104,677 | 103,560 | 103,560 | - | $(1,117)$ | 53,539 | 48\% |
| 23,697 | 264,295 | 270,521 | 270,521 | - | 6,226 | 246,824 | 9\% |
| 106,522 | 207,826 | 208,420 | 208,420 | - | 594 | 101,898 | 51\% |
| - | 8,236 | 8,236 | 8,236 | - | 0 | 8,236 | 0\% |
| - | 46,254 | 39,962 | 39,962 | - | $(6,292)$ | 39,962 | 0\% |
| 2,632 | 64,500 | 564,500 | 564,500 | - | 500,000 | 561,868 | 0\% |
| 2,554 | - | 1,669 | 2,554 | 885 | 2,554 | - | 100\% |
| - | - | 5,130 | 5,130 | - | 5,130 | 5,130 | 0\% |
| 185,427 | 695,788 | 1,201,999 | 1,202,884 | 885 | 507,096 | 1,017,457 | 15\% |
| 295 | - | 295 | 295 | - | 295 | - | 100\% |
| 146,062 | 294,859 | 292,124 | 292,124 | - | $(2,735)$ | 146,062 | 50\% |
| 2,063 | 22,591 | 23,543 | 23,543 | 0 | 952 | 21,481 | 9\% |
| 194,535 | 332,166 | 389,070 | 389,070 | - | 56,904 | 194,535 | 50\% |
| 14,635 | 14,680 | 129,649 | 129,649 | - | 114,969 | 115,014 | 11\% |
| - | 83,949 | 98,670 | 98,670 | - | 14,721 | 98,670 | 0\% |
| 37,500 | - | 75,000 | 75,000 | - | 75,000 | 37,500 | 50\% |
| 97,500 | 150,000 | 150,000 | 150,000 | - | - | 52,500 | 65\% |
| 492,590 | 898,245 | 1,158,352 | 1,158,352 | 0 | 260,107 | 665,762 | 43\% |

MAGNOLIA PUBLIC SCHOOLS - MSA-1
Budget vs. Actuals
As of December 2016 Close

| 8600 | Other Local Revenue |
| :--- | :--- |
| 8634 | Food Service Sales |
| 8682 | Summer Program |
| 8690 | Other Local Revenue |
| 8714 | COP Option 3 Grants |
|  |  |
|  | SUBTOTAL - Local Revenues |
| 8800 | Donations/Fundraising |
| 8801 | Donations - Parents |
| 8802 | Donations - Private |
| 8803 | Fundraising |
|  | SUBTOTAL - Fundraising and Grants |

total revenue
EXPENSES

## Compensation \& Benefits

| Certificated Employees Summary |  |
| :--- | :--- |
| 1100 Teachers Salaries <br> 1300 Certificated Supervisor \& Administrat <br>   <br>  SUBTOTAL - Certificated Employees |  |
| Classified Employees Summary |  |
| 2400 | Classified Clerical \& Office Salaries |
| 2900 | Classified Other Salaries |
|  |  |
|  | SUBTOTAL - Classified Employees |


| $\begin{array}{r} 1,002,515 \\ 200,629 \end{array}$ | $\begin{array}{r} 1,889,346 \\ 387,835 \end{array}$ | $\begin{array}{r} 2,091,799 \\ 435,835 \end{array}$ | $\begin{array}{r} 2,073,041 \\ 413,814 \end{array}$ | $\begin{aligned} & 18,758 \\ & 22,021 \end{aligned}$ | $\begin{array}{r} (183,694) \\ (25,978) \end{array}$ | $\begin{array}{r} 1,070,525 \\ 213,185 \end{array}$ | $\begin{aligned} & 48 \% \\ & 48 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1,203,144 | 2,277,182 | 2,527,634 | 2,486,855 | 40,779 | $(209,673)$ | 1,283,711 | 48\% |
| 72,022 | 173,174 | 212,822 | 200,822 | 12,000 | $(27,648)$ | 128,800 | 36\% |
| 93,695 | 187,025 | 200,520 | 218,892 | $(18,372)$ | $(31,867)$ | 125,197 | 43\% |
| 165,717 | 360,199 | 413,342 | 419,713 | $(6,372)$ | $(59,514)$ | 253,996 | 39\% |



| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | \% of Forecast Spent |
| 486,096 | 972,192 | 949,506 | 1,013,267 | $(63,761)$ | $(41,075)$ | 527,171 | 48\% |
| - | 38,472 | 41,484 | 41,388 | 95 | $(2,916)$ | 41,388 | 0\% |
| 303 | 20,000 | 20,000 | 20,000 | - | - | 19,697 | 2\% |
| 1,026 | 2,000 | 2,000 | 2,000 | - | - | 974 | 51\% |
| - | 2,000 | 2,000 | 2,000 | - | - | 2,000 | 0\% |
| 3,766 | 7,854 | 7,854 | 7,854 | - | - | 4,088 | 48\% |
| 22,669 | 27,941 | 32,069 | 32,069 | - | $(4,128)$ | 9,400 | 71\% |
| 18,815 | 29,400 | 50,000 | 50,000 | - | $(20,600)$ | 31,185 | 38\% |
| 28,766 | 54,000 | 60,000 | 60,000 | - | $(6,000)$ | 31,234 | 48\% |
| 10,308 | 15,000 | 11,000 | 20,000 | $(9,000)$ | $(5,000)$ | 9,692 | 52\% |
| 223,505 | 442,888 | 478,664 | 478,664 | - | $(35,776)$ | 255,158 | 47\% |
| 19,653 | 40,000 | 50,000 | 50,000 | - | $(10,000)$ | 30,347 | 39\% |
| 637 | 2,000 | 2,000 | 2,000 | - | - | 1,363 | 32\% |


| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | \% of Forecast Spent |
| - | 5,000 | 10,000 | 10,000 | - | $(5,000)$ | 10,000 | 0\% |
| 372 | 1,500 | 1,500 | 1,500 | - |  | 1,128 | 25\% |
| 76,410 | 150,000 | 150,000 | 150,000 | - | - | 73,590 | 51\% |
| 2,562 | 5,000 | 5,000 | 5,000 | - |  | 2,438 | 51\% |
| 7,857 | 13,000 | 28,000 | 28,000 | - | $(15,000)$ | 20,143 | 28\% |
| 2,833 | 15,000 | 15,000 | 15,000 | - | - | 12,168 | 19\% |
| 2,661 | 77,565 | 94,000 | 94,000 | - | $(16,435)$ | 91,339 | 3\% |
| 24,349 | 52,519 | 53,118 | 53,055 | 63 | (536) | 28,706 | 46\% |
| 7,183 | 21,765 | 33,765 | 33,765 | - | $(12,000)$ | 26,582 | 21\% |
| 97,370 | 192,000 | 192,000 | 192,000 | - | - | 94,630 | 51\% |
| 2,325 | 20,000 | 40,000 | 40,000 | - | $(20,000)$ | 37,675 | 6\% |
| 5,247 | 15,000 | 20,000 | 20,000 | - | $(5,000)$ | 14,753 | 26\% |
| 9,585 | 26,400 | 26,400 | 26,400 | - | - | 16,815 | 36\% |
| 18,219 | - | 18,491 | 18,219 | 272 | $(18,219)$ | - | 100\% |
| 23,869 | 119,100 | 150,100 | 150,100 | - | $(31,000)$ | 126,231 | 16\% |
| 20,032 | 100,000 | 75,000 | 75,000 | - | 25,000 | 54,968 | 27\% |
| 39,217 | 79,907 | 79,137 | 79,137 | - | 770 | 39,920 | 50\% |
| 8,280 | 54,280 | 30,000 | 30,000 | - | 24,280 | 21,720 | 28\% |
| 21,136 | 46,200 | 46,200 | 46,200 | - | - | 25,064 | 46\% |
| 2,484 | - | 2,484 | 2,484 | - | $(2,484)$ | - | 100\% |
| 0 | - | - | - | - | - | (0) |  |
| 11,307 | 70,000 | 70,000 | 70,000 | - | - | 58,693 | 16\% |
| 3,017 | 10,000 | 10,000 | 10,000 | - | - | 6,983 | 30\% |
| 1,201,856 | 2,727,983 | 2,856,771 | 2,929,102 | $(72,331)$ | $(201,119)$ | 1,727,246 | 41\% |

MAGNOLIA PUBLIC SCHOOLS - MSA-1
Budget vs. Actuals

## As of December 2016 Close

| 6000 | Capital Outlay |
| :--- | :--- |
| 6100 | Sites \& Improvement of Sites |
| 6200 | Buildings \& Improvement of Buildings |
| 6400 | Equipment |
|  |  |
|  | SUBTOTAL - Capital Outlay |

TOTAL EXPENSES
6900 Total Depreciation (includes Prior Years)
TOTAL EXPENSES including Depreciation

13th Month
198362

| $\begin{gathered} \hline \hline \text { Budget vs. } \\ \text { Actual } \end{gathered}$ | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | \% of Forecast Spent |
| - | 60,000 | - | - | - | 60,000 | - |  |
| - | - | 500,000 | 500,000 |  | $(500,000)$ | 500,000 | 0\% |
| 27,331 | 40,000 | 40,000 | 40,000 | - | - | 12,669 | 68\% |
| 27,331 | 100,000 | 540,000 | 540,000 | - | $(440,000)$ | 512,669 | 5\% |
| 3,253,961 | 6,729,072 | 7,853,628 | 7,877,283 | $(23,655)$ | (1,148,211) | 4,623,321 | 41\% |
| 90,882 | 181,768 | 146,166 | 146,166 | - | 35,602 | 55,284 | 62\% |
| 3,317,512 | 6,810,840 | 7,459,794 | 7,483,449 | $(23,655)$ | $(672,609)$ | 4,165,937 | 44\% |


| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | \% of Forecast Spent |


|  | Actual YTD | June 6th | November Forecast | Proposed Budget | Proposed Budget) | Proposed Budget) | Remaining | Spent |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SUMMARY |  |  |  |  |  |  |  |  |
| Revenue |  |  |  |  |  |  |  |  |
| LCFF Entitlement | 1,665,533 | 4,518,778 | 4,285,683 | 4,295,058 | 9,375 | $(223,720)$ | 2,629,525 | 39\% |
| Federal Revenue | 124,243 | 344,735 | 522,541 | 522,541 | - | 177,806 | 398,299 | 24\% |
| Other State Revenues | 181,250 | 355,213 | 544,067 | 544,067 | - | 188,854 | 362,817 | 33\% |
| Local Revenues | 52,465 | 93,069 | 69,981 | 77,280 | 7,299 | $(15,789)$ | 24,816 | 68\% |
| Fundraising and Grants | 10,335 | 25,000 | 27,722 | 27,722 | - | 2,722 | 17,387 | 37\% |
| Total Revenue | 2,033,826 | 5,336,795 | 5,449,995 | 5,466,669 | 16,674 | 129,874 | 3,432,843 | 37\% |
| Expenses |  |  |  |  |  |  |  |  |
| Compensation and Benefits (excl adjustment) | 1,536,023 | 2,987,228 | 3,122,411 | 2,938,373 | 184,038 | 48,855 | 1,566,699 | 52\% |
| Books and Supplies | 221,407 | 259,858 | 466,086 | 451,104 | 14,982 | $(191,246)$ | 229,697 | 49\% |
| Services and Other Operating Expenditures | 767,269 | 1,903,069 | 1,821,025 | 1,848,804 | $(27,779)$ | 54,265 | 1,081,535 | 42\% |
| Depreciation | 16,998 | 34,000 | 53,602 | 53,602 | - | $(19,602)$ | 36,604 | 32\% |
| Total Expenses | 2,541,697 | 5,184,155 | 5,463,126 | 5,291,884 | 171,242 | $(107,728)$ | 2,914,536 | 48\% |
| Operating Income Before One-Time Adjustment | $(507,871)$ | 152,640 | $(13,131)$ | 174,785 | 187,916 | 22,145 | 518,307 | $\underline{-291 \%}$ |
| One-Time Compensation Adjustment |  |  |  | $(164,349)$ |  |  |  |  |
| Operating Income (including adjustment) |  |  |  | 10,436 |  |  |  |  |
| Fund Balance |  |  |  |  |  |  |  |  |
| Beginning Balance (Unaudited) | 1,210,746 | 1,210,746 | 1,210,746 | 1,210,746 |  |  |  | 100\% |
| Audit Adjustment | $(69,796)$ | - | $(69,796)$ | $(69,796)$ |  |  |  | 100\% |
| Beginning Balance (Audited) | 1,140,950 | 1,210,746 | 1,140,950 | 1,140,950 |  |  |  | 100\% |
| Operating Income (including Depreciation) | $(507,871)$ | 152,640 | $(13,131)$ | 10,436 |  |  |  | -4866\% |
| Ending Fund Balance | 633,080 | 1,363,386 | 1,127,820 | 1,151,386 |  |  |  | 55\% |
| Capital Outlay | 14,982 | 20,000 | - | 14,982 |  |  |  | 1 |

## Budget vs. Actuals

As of December 2016 Close

| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | \% of Forecast Spent |

## REVENUE

LCFF Entitlement

| 8011 | Charter Schools LCFF - State Aid |
| :--- | :--- |
| 8012 | Education Protection Account Entitlement |
| 8019 | State Aid - Prior Years |
| 8096 | Charter Schools in Lieu of Property Taxes |


| 1,063,890 | 2,968,874 | 2,813,240 | 2,822,615 | 9,375 | $(146,259)$ | 1,758,725 | 38\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 158,113 | 657,483 | 618,331 | 618,331 | - | $(39,152)$ | 460,218 | 26\% |
| 402 | - | 402 | 402 | - | 402 | - | 100\% |
| 443,128 | 892,421 | 853,709 | 853,709 | - | $(38,712)$ | 410,581 | 52\% |
| 1,665,533 | 4,518,778 | 4,285,683 | 4,295,058 | 9,375 | $(223,720)$ | 2,629,525 | 39\% |
| 44,242 | 94,931 | 93,918 | 93,918 | - | $(1,013)$ | 49,676 | 47\% |
| - | - | 165,224 | 165,224 | - | 165,224 | 165,224 | 0\% |
| 80,001 | 143,672 | 155,425 | 155,425 | - | 11,753 | 75,424 | 51\% |
| - | 2,088 | 2,088 | 2,088 | - | - | 2,088 | 0\% |
| - | 1,197 | - | - | - | $(1,197)$ | - |  |
| - | 102,847 | 102,847 | 102,847 | - | - | 102,847 | 0\% |
| - | - | 3,040 | 3,040 | - | 3,040 | 3,040 | 0\% |
| 124,243 | 344,735 | 522,541 | 522,541 | - | 177,806 | 398,299 | 24\% |
| 3,353 | - | - | - | - | - | $(3,353)$ |  |
| 129,185 | 267,404 | 258,371 | 258,371 | - | $(9,033)$ | 129,185 | 50\% |
| - | - | 15,114 | 15,114 | - | 15,114 | 15,114 | 0\% |
| 11,211 | 11,676 | 112,050 | 112,050 | - | 100,374 | 100,839 | 10\% |
| - | 76,133 | 83,532 | 83,532 | - | 7,399 | 83,532 | 0\% |
| 37,500 | - | 75,000 | 75,000 | - | 75,000 | 37,500 | 50\% |
| 181,250 | 355,213 | 544,067 | 544,067 | - | 188,854 | 362,817 | 33\% |


| $\mathbf{8 6 0 0}$ | Other Local Revenue |
| :--- | :--- |
| 8634 | Food Service Sales |
| 8636 | Uniforms |
| 8682 | Summer Program |
| 8690 | Other Local Revenue |
| 8693 | Field Trips |
| 8714 | COP Option 3 Grants |
|  |  |
|  | SUBTOTAL - Local Revenues |
| 8800 | Donations/Fundraising |
| 8801 | Donations - Parents |
| 8802 | Donations - Private |
| 8803 | Fundraising |
|  |  |
|  | SUBTOTAL - Fundraising and Grants |

total revenue

| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | \% of Forecast Spent |
| 238 | - | 5,000 | 5,000 | - | 5,000 | 4,762 | 5\% |
| - | 30,900 | - | - | - | $(30,900)$ | - |  |
| 30,210 | 13,600 | 30,210 | 30,210 | - | 16,610 | - | 100\% |
| 827 | 20,881 | 20,881 | 20,881 | - | - | 20,054 | 4\% |
| - | 15,450 | - | - | - | $(15,450)$ | - |  |
| 21,189 | 12,238 | 13,890 | 21,189 | 7,299 | 8,951 | - | 100\% |
| 52,465 | 93,069 | 69,981 | 77,280 | 7,299 | $(15,789)$ | 24,816 | 68\% |
| 85 | 550 | 550 | 550 | - | - | 465 | 15\% |
| 192 | 24,450 | 18,440 | 15,440 | $(3,000)$ | $(9,010)$ | 15,249 | 1\% |
| 10,059 | - | 8,732 | 11,732 | 3,000 | 11,732 | 1,673 | 86\% |
| 10,335 | 25,000 | 27,722 | 27,722 | - | 2,722 | 17,387 | 37\% |
| 2,033,826 | 5,336,795 | 5,449,995 | 5,466,669 | 16,674 | 129,874 | 3,432,843 | 37\% |


| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast <br> Remaining | \% of Forecast Spent |

## EXPENSES

Compensation \& Benefits

| Certificated Employees Summary |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1100 | Teachers Salaries | 802,662 | 1,636,384 | 1,629,672 | 1,633,872 | $(4,200)$ | 2,512 | 831,210 | 49\% |
| 1300 | Certificated Supervisor \& Administrator Salaries | 164,768 | 311,892 | 358,258 | 358,258 | - | $(46,366)$ | 193,490 | 46\% |
|  | SUBTOTAL - Certificated Employees | 967,431 | 1,948,276 | 1,987,930 | 1,992,130 | $(4,200)$ | $(43,854)$ | 1,024,699 | 49\% |
| Classified Employees Summary |  |  |  |  |  |  |  |  |  |
| 2400 | Classified Clerical \& Office Salaries | 91,735 | 187,500 | 200,732 | 200,732 | - | $(13,232)$ | 108,996 | 46\% |
| 2900 | Classified Other Salaries | 102,390 | 191,105 | 231,195 | 216,515 | 14,680 | $(25,410)$ | 114,125 | 47\% |
|  | SUBTOTAL - Classified Employees | 194,125 | 378,605 | 431,926 | 417,246 | 14,680 | $(38,642)$ | 223,121 | 47\% |
| Employee Benefits Summary |  |  |  |  |  |  |  |  |  |
| 3100 | STRS | 120,860 | 242,200 | 245,870 | 246,398 | (528) | $(4,199)$ | 125,538 | 49\% |
| 3200 | PERS | 22,527 | 28,074 | 46,503 | 44,465 | 2,039 | $(16,391)$ | 21,938 | 51\% |
| 3300 | OASDI-Medicare-Alternative | 31,197 | 58,961 | 63,535 | 62,480 | 1,055 | $(3,519)$ | 31,283 | 50\% |
| 3400 | Health \& Welfare Benefits | 185,512 | 299,700 | 315,195 | 308,674 | 6,521 | $(8,974)$ | 123,162 | 60\% |
| 3500 | Unemployment Insurance | 74 | 1,163 | 4,204 | 4,199 | 5 | $(3,036)$ | 4,125 | 2\% |
| 3600 | Workers Comp Insurance | 14,298 | 30,249 | 27,248 | 27,130 | 118 | 3,119 | 12,832 | 53\% |
|  | SUBTOTAL - Employee Benefits | 374,467 | 660,347 | 702,555 | 693,346 | 9,209 | $(32,998)$ | 318,879 | 54\% |


| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | \% of Forecast Spent |

Books \& Supplies
Approved Textbooks \& Core Curricula Materials
Books \& Other Reference Materials
Custodial Supplies
Educational Software
Instructional Materials \& Supplies
Art \& Music Supplies
Office Supplies
Professional Development Supplies
Non Instructional Student Materials \& Supplies
Teacher Supplies
Uniforms
Noncapitalized Equipment
Classroom Furniture, Equipment \& Supplies
Computers (individual items less than \$5k)
Non Classroom Related Furniture, Equipment \& SuI
Food
Other Food
sUBTOTAL - Books and Supplies

| 50,215 | 25,000 | 69,000 | 69,000 | - | $(44,000)$ | 18,785 | 73\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 5,812 | 10,000 | 6,000 | 6,000 | - | 4,000 | 188 | 97\% |
| 100 | 6,000 | 6,000 | 6,000 | - | - | 5,900 | 2\% |
| 14,075 | 30,000 | 17,900 | 17,900 | - | 12,100 | 3,825 | 79\% |
| 10,769 | 25,558 | 10,000 | 11,000 | $(1,000)$ | 14,558 | 231 | 98\% |
| - | 1,500 | - | - | - | 1,500 | - |  |
| 11,926 | 27,200 | 30,000 | 29,000 | 1,000 | $(1,800)$ | 17,074 | 41\% |
| 440 | 2,300 | 2,300 | 2,300 | - | - | 1,860 | 19\% |
| 8,144 | 9,058 | 9,500 | 9,500 | - | (442) | 1,356 | 86\% |
| 288 | 250 | 737 | 737 | - | (487) | 449 | 39\% |
| - | 500 | - | - | - | 500 | - |  |
| 15,848 | 30,000 | 30,830 | 15,848 | 14,982 | 14,152 | - | 100\% |
| 10,079 | 15,000 | 10,079 | 10,079 | - | 4,921 | - | 100\% |
| 2,037 | - | 2,100 | 2,100 | - | $(2,100)$ | 63 | 97\% |
| 5,657 | 10,000 | 5,918 | 5,918 | - | 4,083 | 261 | 96\% |
| 80,298 | 64,492 | 257,723 | 257,723 | - | $(193,230)$ | 177,424 | 31\% |
| 5,718 | 3,000 | 8,000 | 8,000 | - | $(5,000)$ | 2,282 | 71\% |
| 221,407 | 259,858 | 466,086 | 451,104 | 14,982 | $(191,246)$ | 229,697 | 49\% |


| 5000 | Services \& Other Operating Expenses |
| :--- | :--- |
| 5101 | Shared Management Fee - CMO |
| 5102 | Direct CMO Fee (Shared Staff) |
| 5210 | Conference Fees |
| 5215 | Travel - Mileage, Parking, Tolls |
| 5220 | Travel and Lodging |
| 5225 | Travel - Meals \& Entertainment |
| 5300 | Dues \& Memberships |
| 5450 | Insurance - Other |
| 5500 | Operations \& Housekeeping |
| 5605 | Equipment Leases |
| 5610 | Rent |
| 5615 | Repairs and Maintenance - Building |
| 5617 | Repairs and Maintenance - Other Equipment |
| 5803 | Accounting Fees |
| 5809 | Banking Fees |
| 5813 | School Programs - After School Program |
| 5814 | School Programs - Academic Competitions |
| 5815 | Consultants - Instructional |
| 5819 | School Programs - Other |
| 5820 | Consultants - Non Instructional - Custom 1 |
| 5822 | Consultants - Non Instructional - Custom 3 |
| 5824 | District Oversight Fees |


| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | $\%$ of Forecast Spent |
| 486,096 | 972,192 | 893,653 | 918,273 | $(24,620)$ | 53,918 | 432,177 | 53\% |
| - | 34,890 | 35,119 | 34,536 | 583 | 354 | 34,536 | 0\% |
| 310 | 20,000 | 5,000 | 5,000 | - | 15,000 | 4,690 | 6\% |
| 1,319 | 5,000 | 2,500 | 2,500 | - | 2,500 | 1,181 | 53\% |
| - | 5,000 | 3,000 | 3,000 | - | 2,000 | 3,000 | 0\% |
| - | 6,000 | - | - | - | 6,000 | - |  |
| 3,461 | 6,000 | 6,000 | 6,000 | - | - | 2,539 | 58\% |
| 16,820 | 24,209 | 22,975 | 22,975 | - | 1,234 | 6,155 | 73\% |
| 7,071 | - | 130,000 | 130,000 | - | $(130,000)$ | 122,929 | 5\% |
| 7,204 | 12,000 | 7,052 | 10,000 | $(2,948)$ | 2,000 | 2,796 | 72\% |
| - | 179,794 | - | - | - | 179,794 | - |  |
| 4,214 | 5,000 | 5,000 | 5,000 | - | - | 787 | 84\% |
| - | 2,000 | - | - | - | 2,000 | - |  |
| - | 8,345 | 15,000 | 15,000 | - | $(6,655)$ | 15,000 | 0\% |
| 372 | 1,000 | 1,000 | 1,000 | - | - | 628 | 37\% |
| 640 | 3,605 | 3,605 | 3,605 | - | - | 2,965 | 18\% |
| 250 | 1,000 | 1,000 | 1,000 | - | - | 750 | 25\% |
| - | 5,000 | - | - | - | 5,000 | - |  |
| 3,566 | 13,000 | 13,000 | 13,000 | - | - | 9,434 | 27\% |
| 14,639 | 23,000 | 23,000 | 23,000 | - | - | 8,361 | 64\% |
| 2,651 | 67,234 | 89,000 | 89,000 | - | $(21,766)$ | 86,349 | 3\% |
| 20,382 | 45,188 | 42,857 | 42,951 | (94) | 2,237 | 22,568 | 47\% |


| As of December 2016 Close |  | Budget vs. <br> Actual <br> Budget |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |
|  |  | Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | \% of Forecast Spent |
| 5830 | Field Trips Expenses | 5,676 | 25,000 | 20,000 | 20,000 | - | 5,000 | 14,324 | 28\% |
| 5843 | Interest - Loans Less than 1 Year | 51 | - | 58 | 58 | - | (58) | 7 | 88\% |
| 5845 | Legal Fees | 9,525 | 30,000 | 40,000 | 40,000 | - | $(10,000)$ | 30,475 | 24\% |
| 5851 | Marketing and Student Recruiting | 20,259 | 24,000 | 24,000 | 24,000 | - | - | 3,741 | 84\% |
| 5857 | Payroll Fees | 7,962 | 21,327 | 21,327 | 21,327 | - | - | 13,366 | 37\% |
| 5861 | Prior Yr Exp (not accrued) | 27,403 | - | 26,703 | 27,403 | (700) | $(27,403)$ | - | 100\% |
| 5863 | Professional Development | 14,384 | 77,100 | 101,000 | 101,000 | - | $(23,900)$ | 86,616 | 14\% |
| 5869 | Special Education Contract Instructors | 23,535 | 80,000 | 105,000 | 105,000 | - | $(25,000)$ | 81,465 | 22\% |
| 5872 | Special Education Encroachment | 34,685 | 72,467 | 70,458 | 70,458 | - | 2,009 | 35,772 | 49\% |
| 5884 | Substitutes | 11,249 | 45,000 | 35,000 | 35,000 | - | 10,000 | 23,751 | 32\% |
| 5887 | Technology Services | 35,153 | 53,316 | 53,316 | 53,316 | - | - | 18,163 | 66\% |
| 5899 | Miscellaneous Operating Expenses | (0) | - | - | - | - | - | 0 |  |
| 5900 | Communications | 4,806 | 30,000 | 20,000 | 20,000 | - | 10,000 | 15,194 | 24\% |
| 5915 | Postage and Delivery | 3,585 | 5,402 | 5,402 | 5,402 | - | - | 1,817 | 66\% |
|  | SUBTOTAL - Services \& Other Operating Exp. | 767,269 | 1,903,069 | 1,821,025 | 1,848,804 | $(27,779)$ | 54,265 | 1,081,535 | 42\% |
| 6000 | Capital Outlay |  |  |  |  |  |  |  |  |
| 6100 | Sites \& Improvement of Sites | - | 20,000 | - | - | - | 20,000 | - |  |
| 6400 | Equipment | 14,982 | - | - | 14,982 | $(14,982)$ | $(14,982)$ | - | 100\% |
|  | SUBTOTAL - Capital Outlay | 14,982 | 20,000 | - | 14,982 | $(14,982)$ | 5,018 | - | 100\% |
| TOTAL EXPENSES |  | 2,539,681 | 5,170,155 | 5,409,523 | 5,417,612 | $(8,089)$ | $(247,457)$ | 2,877,932 | 47\% |
| 6900 | Total Depreciation (includes Prior Years) | 16,998 | 34,000 | 53,602 | 53,602 | - | $(19,602)$ | 36,604 | 32\% |
| TOTAL EXPENSES including Depreciation |  | 2,541,697 | 5,184,155 | 5,463,126 | 5,456,233 | 6,893 | $(272,077)$ | 2,914,536 | 47\% |


| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | \% of Forecast Spent |



| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | \% of Forecast Spent |

## REVENUE

LCFF Entitlement

| 8011 | Charter Schools LCFF - State Aid |
| :--- | :--- |
| 8012 | Education Protection Account Entitlement |
| 8019 | State Aid - Prior Years |
| 8096 | Charter Schools in Lieu of Property Taxes |


| 1,055,771 | 2,817,402 | 2,841,941 | 2,891,605 | 49,664 | 74,203 | 1,835,834 | 37\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 150,153 | 603,366 | 603,366 | 603,366 | - | - | 453,213 | 25\% |
| 399 | - | 399 | 399 | - | 399 | - | 100\% |
| 423,725 | 824,619 | 857,437 | 857,437 | - | 32,818 | 433,712 | 49\% |
| 1,630,048 | 4,245,387 | 4,303,143 | 4,352,807 | 49,664 | 107,420 | 2,722,759 | 37\% |
| 42,305 | 87,719 | 86,783 | 86,783 | - | (937) | 44,478 | 49\% |
| 8,295 | 299,549 | 210,236 | 210,236 | 0 | $(89,313)$ | 201,941 | 4\% |
| 86,350 | 149,718 | 155,755 | 155,755 | - | 6,037 | 69,405 | 55\% |
| - | 6,110 | 6,110 | 6,110 | - | - | 6,110 | 0\% |
| - | 437 | - | - | - | (437) | - |  |
| 2,156 | 30,500 | 30,500 | 30,500 | - | - | 28,344 | 7\% |
| 258 | - | 214 | 258 | 44 | 258 | - | 100\% |
| - | - | 4,104 | 4,104 | - | 4,104 | 4,104 | 0\% |
| 139,364 | 574,033 | 493,701 | 493,745 | 44 | $(80,288)$ | 354,381 | 28\% |
| 6,765 | - | 6,765 | 6,765 | - | 6,765 | - | 100\% |
| 123,529 | 247,088 | 247,058 | 247,058 | - | (30) | 123,529 | 50\% |
| 656 | 25,955 | 18,925 | 18,925 | - | $(7,030)$ | 18,269 | 3\% |
| - | 190,316 | 190,316 | 190,316 | - | - | 190,316 | 0\% |
| 10,873 | 10,698 | 107,374 | 107,374 | - | 96,676 | 96,501 | 10\% |
| - | 70,349 | 83,897 | 83,897 | - | 13,548 | 83,897 | 0\% |
| 37,500 | - | 75,000 | 75,000 | - | 75,000 | 37,500 | 50\% |
| 97,500 | 150,000 | 150,000 | 150,000 | - | - | 52,500 | 65\% |
| 276,823 | 694,406 | 879,335 | 879,335 | - | 184,929 | 602,512 | 31\% |


| 8600 | Other Local Revenue |
| :--- | :--- |
| 8634 | Food Service Sales |
| 8682 | Summer Program |
| 8690 | Other Local Revenue |
| 8714 | COP Option 3 Grants |
| 8999 | Uncategorized Revenue |
|  |  |
|  | SUBTOTAL - Local Revenues |
| 8800 | Donations/Fundraising |
| 8801 | Donations - Parents |
| 8802 | Donations - Private |
| 8803 | Fundraising |
|  | SUBTOTAL - Fundraising and Grants |

## TOTAL REVENUE

MAGNOLIA PUBLIC SCHOOLS - MSA-3
Budget vs. Actuals
As of December 2016 Close
13th Month
186030

| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | \% of Forecast Spent |
| - | 500 | 500 | 500 | - | - | 500 | 0\% |
| 27,931 | 10,200 | 27,931 | 27,931 | - | 17,731 | - | 100\% |
| 1,755 | 5,000 | 5,000 | 5,000 | - | - | 3,245 | 35\% |
| 6,683 | 9,085 | 6,683 | 6,683 | - | $(2,402)$ | 0 | 100\% |
| 0 | - | - | - | - | - | (0) |  |
| 36,369 | 24,785 | 40,114 | 40,114 | - | 15,329 | 3,745 | 91\% |
| - | 14,518 | 6,300 | 1,900 | $(4,400)$ | $(12,618)$ | 1,900 | 0\% |
| 1,435 | 4,500 | 4,500 | 4,500 | - | - | 3,065 | 32\% |
| 12,530 | - | 8,218 | 12,618 | 4,400 | 12,618 | 87 | 99\% |
| 13,965 | 19,018 | 19,018 | 19,018 | - | - | 5,053 | 73\% |
| 2,096,570 | 5,557,629 | 5,735,311 | 5,785,019 | 49,708 | 227,390 | 3,688,449 | 36\% |


| $\begin{gathered} \hline \hline \text { Budget vs. } \\ \text { Actual } \end{gathered}$ | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast <br> Remaining | \% of Forecast Spent |

## EXPENSES

Compensation \& Benefits

| Certificated Employees Summary |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1100 | Teachers Salaries | 800,969 | 1,539,857 | 1,695,620 | 1,695,620 | - | $(155,763)$ | 894,651 | 47\% |
| 1300 | Certificated Supervisor \& Administrator Salarie | 234,725 | 250,512 | 454,829 | 454,829 | - | $(204,317)$ | 220,104 | 52\% |
|  | SUBTOTAL - Certificated Employees | 1,035,694 | 1,790,369 | 2,150,449 | 2,150,449 | - | $(360,080)$ | 1,114,755 | 48\% |
| Classified Employees Summary |  |  |  |  |  |  |  |  |  |
| 2400 | Classified Clerical \& Office Salaries | 130,249 | 107,832 | 214,146 | 214,146 | - | $(106,315)$ | 83,898 | 61\% |
| 2900 | Classified Other Salaries | 105,313 | 262,278 | 229,912 | 229,912 | - | 32,366 | 124,599 | 46\% |
|  | SUBTOTAL - Classified Employees | 235,562 | 370,110 | 444,058 | 444,058 | - | $(73,948)$ | 208,496 | 53\% |
| Employee Benefits Summary |  |  |  |  |  |  |  |  |  |
| 3100 | STRS | 123,969 | 221,454 | 267,028 | 267,028 | - | $(45,573)$ | 143,058 | 46\% |
| 3200 | PERS | 24,747 | 36,897 | 60,105 | 60,105 | - | $(23,208)$ | 35,358 | 41\% |
| 3300 | OASDI-Medicare-Alternative | 36,017 | 60,337 | 67,720 | 67,727 | (7) | $(7,390)$ | 31,710 | 53\% |
| 3400 | Health \& Welfare Benefits | 187,789 | 303,750 | 347,668 | 347,668 | (0) | $(43,918)$ | 159,879 | 54\% |
| 3500 | Unemployment Insurance | 66 | 1,106 | 4,291 | 4,291 | (0) | $(3,185)$ | 4,225 | 2\% |
| 3600 | Workers Comp Insurance | 14,874 | 28,085 | 29,214 | 29,214 | - | $(1,129)$ | 14,340 | 51\% |
|  | SUBTOTAL - Employee Benefits | 387,464 | 651,630 | 776,027 | 776,034 | (7) | $(124,404)$ | 388,570 | 50\% |


| $\begin{gathered} \hline \hline \text { Budget vs. } \\ \text { Actual } \end{gathered}$ | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | $\begin{gathered} \% \text { of Forecast } \\ \text { Spent } \\ \hline \hline \end{gathered}$ |
| 18,497 | 10,000 | 20,000 | 20,000 | - | $(10,000)$ | 1,503 | 92\% |
| 654 | 15,000 | 5,000 | 5,000 | - | 10,000 | 4,346 | 13\% |
| - | 77 | 77 | 77 | - | - | 77 | 0\% |
| 10,480 | 16,000 | 16,000 | 16,000 | - | - | 5,520 | 66\% |
| 14,098 | 25,000 | 25,000 | 25,000 | - | - | 10,902 | 56\% |
| 5,850 | 20,200 | 20,200 | 20,200 | - | - | 14,350 | 29\% |
| 8,861 | 10,000 | 10,000 | 10,000 | - | - | 1,139 | 89\% |
| 1,212 | 5,000 | 5,000 | 5,000 | - | - | 3,788 | 24\% |
| 4,379 | - | 5,000 | 5,000 | - | $(5,000)$ | 621 | 88\% |
| 2,512 | 11,500 | 11,500 | 11,500 | - | - | 8,988 | 22\% |
| 7,628 | 10,000 | 10,000 | 10,000 | - | - | 2,372 | 76\% |
| 57,119 | 329,264 | 264,110 | 264,110 | (0) | 65,154 | 206,991 | 22\% |
| 6,761 | 2,500 | 10,000 | 10,000 | - | $(7,500)$ | 3,239 | 68\% |
| 138,052 | 454,542 | 401,887 | 401,887 | (0) | 52,654 | 263,836 | 34\% |
| - | - | - | - | - | - | - |  |
| 440,524 | 881,049 | 860,141 | 918,273 | $(58,132)$ | $(37,225)$ | 477,749 | 48\% |
| - | 33,176 | 35,273 | 35,271 | 1 | $(2,096)$ | 35,271 | 0\% |
| (75) | - | - | - | - | - | 75 |  |
| 3,295 | 10,000 | 10,000 | 10,000 | - | - | 6,705 | 33\% |
| 20 | 10,000 | 10,000 | 10,000 | - | - | 9,980 | 0\% |
| - | 505 | 505 | 505 | - | - | 505 | 0\% |
| 3,880 | 10,000 | 10,000 | 10,000 | - | - | 6,120 | 39\% |
| 15,180 | 22,516 | 22,813 | 22,813 | - | (297) | 7,633 | 67\% |
| 478 | 5,000 | 5,000 | 5,000 | - | - | 4,522 | 10\% |
| 8,263 | 15,600 | 15,600 | 15,600 | - | - | 7,337 | 53\% |
| - | 253,755 | 210,000 | 210,000 | - | 43,755 | 210,000 | 0\% |
| 5,013 | 10,500 | 10,500 | 10,500 | - | - | 5,487 | 48\% |
| - | 1,500 | 1,500 | 1,500 | - | - | 1,500 | 0\% |
| - | 5,000 | 10,000 | 10,000 | - | $(5,000)$ | 10,000 | 0\% |
| 404 | 500 | 500 | 500 | - | - | 96 | 81\% |
| 75,000 | 150,000 | 150,000 | 150,000 | - | - | 75,000 | 50\% |
| - | 500 | 500 | 500 | - | - | 500 | 0\% |
| 2,742 | 12,000 | 12,000 | 12,000 | - | - | 9,258 | 23\% |
| 33,560 | 75,944 | 114,944 | 114,944 | - | $(39,000)$ | 81,384 | 29\% |
| 19,990 | 42,454 | 43,031 | 43,528 | (497) | $(1,074)$ | 23,538 | 46\% |
| 14,747 | 20,000 | 25,000 | 25,000 | - | $(5,000)$ | 10,253 | 59\% |
| 72 | 100 | 100 | 100 | - | - | 28 | 72\% |
| 2,325 | 20,000 | 50,000 | 50,000 | - | $(30,000)$ | 47,675 | 5\% |
| 3,680 | 30,000 | 15,000 | 15,000 | - | 15,000 | 11,320 | 25\% |
| 8,787 | 24,000 | 24,000 | 24,000 | - | - | 15,213 | 37\% |
| 13,043 | - | 13,258 | 13,258 | - | $(13,258)$ | 215 | 98\% |


| 5863 | Professional Development |
| :--- | :--- |
| 5869 | Special Education Contract Instructors |
| 5872 | Special Education Encroachment |
| 5875 | Staff Recruiting |
| 5884 | Substitutes |
| 5887 | Technology Services |
| 5899 | Miscellaneous Operating Expenses |
| 5900 | Communications |
| 5915 | Postage and Delivery |
|  | SUBTOTAL - Services \& Other Operating Exp. |


| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | $\begin{gathered} \hline \text { Variance } \\ \text { (Budget vs. } \\ \text { Proposed Budget) } \\ \hline \end{gathered}$ | Forecast Remaining | $\%$ of Forecast Spent |
| 15,687 | 42,100 | 93,100 | 93,100 | - | $(51,000)$ | 77,413 | 17\% |
| 10,764 | 51,500 | 58,500 | 58,500 | - | $(7,000)$ | 47,736 | 18\% |
| 33,167 | 66,961 | 66,768 | 66,768 | - | 193 | 33,601 | 50\% |
| 18 | 54 | 54 | 54 | - | - | 36 | 34\% |
| 52,835 | 55,000 | 75,000 | 75,000 | - | $(20,000)$ | 22,165 | 70\% |
| 34,860 | 49,700 | 49,700 | 49,700 | - | - | 14,840 | 70\% |
| 0 | - | - | - | - | - | (0) |  |
| 7,563 | 30,000 | 30,000 | 30,000 | - | - | 22,437 | 25\% |
| 3,029 | 6,500 | 6,500 | 6,500 | - | - | 3,471 | 47\% |
| 808,852 | 1,935,913 | 2,029,286 | 2,087,914 | $(58,628)$ | $(152,001)$ | 1,279,062 | 39\% |
| - | 20,000 | 20,000 | 20,000 | - | - | 20,000 | 0\% |
| - | 50,000 | 50,000 | 50,000 | - | - | 50,000 | 0\% |
| - | 70,000 | 70,000 | 70,000 | - | - | 70,000 | 0\% |
| 2,605,623 | 5,272,564 | 5,871,708 | 5,930,342 | $(58,635)$ | $(657,779)$ | 3,324,719 | 44\% |
| 6,000 | 12,000 | 19,096 | 19,096 | - | $(7,096)$ | 13,096 | 31\% |
| 2,611,623 | 5,214,564 | 5,820,804 | 5,879,439 | $(58,635)$ | $(664,875)$ | 3,267,816 | 44\% |


| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | \% of Forecast Spent |


|  | Actual YTD | June 6th | November Forecast | Proposed Budget | Proposed Budget) | Proposed Budget) | Remaining | Spent |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SUMMARY |  |  |  |  |  |  |  |  |
| Revenue |  |  |  |  |  |  |  |  |
| LCFF Entitlement | 657,969 | 1,772,032 | 1,827,963 | 1,818,445 | $(9,518)$ | 46,413 | 1,160,476 | 36\% |
| Federal Revenue | 77,221 | 252,308 | 247,687 | 247,687 | - | $(4,621)$ | 170,466 | 31\% |
| Other State Revenues | 103,615 | 141,453 | 267,852 | 267,852 | - | 126,399 | 164,237 | 39\% |
| Local Revenues | 22,200 | 20,867 | 22,223 | 22,430 | 207 | 1,563 | 231 | 99\% |
| Fundraising and Grants | 9,816 | 10,000 | 12,374 | 12,374 | - | 2,374 | 2,557 | 79\% |
| Total Revenue | 870,821 | 2,196,660 | 2,378,099 | 2,368,788 | $(9,311)$ | 172,128 | 1,497,968 | 37\% |


| Expenses |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Compensation and Benefits (excl adjustment) | 578,372 | 1,172,519 | 1,211,281 | 1,212,821 | $(1,539)$ | $(40,302)$ | 717,144 | 48\% |
| Books and Supplies | 56,006 | 158,736 | 132,807 | 132,807 | - | 25,930 | 76,800 | 42\% |
| Services and Other Operating Expenditures | 257,515 | 667,206 | 753,697 | 701,330 | 52,367 | $(34,124)$ | 443,815 | 37\% |
| Depreciation | 4,608 | 9,221 | 15,656 | 15,656 | - | $(6,435)$ | 11,048 | 29\% |
| Total Expenses | 896,501 | 2,007,682 | 2,113,441 | 2,062,614 | 50,828 | $(54,931)$ | 1,248,808 | 43\% |
| Operating Income Before One-Time Adjustment | $(25,680)$ | 188,978 | 264,658 | 306,175 | 41,517 | 117,197 | 249,160 | -8\% |
| One-Time Compensation Adjustment |  |  |  | $(82,695)$ |  |  |  |  |
| Operating Income (including adjustment) |  |  |  | 223,480 |  |  |  |  |


| Fund Balance |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Beginning Balance (Unaudited) | 763,641 | 567,722 | 763,641 | 763,641 | 100\% |
| Audit Adjustment | $(101,149)$ | - | $(101,149)$ | $(101,149)$ | 100\% |
| Beginning Balance (Audited) | 662,491 | 567,722 | 662,491 | 662,491 | 100\% |
| Operating Income (including Depreciation) | $(25,680)$ | 188,978 | 264,658 | 223,480 | -11\% |
| Ending Fund Balance | 636,811 | 756,700 | 927,150 | 885,971 | 72\% |
| Capital Outlay | - | - | - | - |  |
| Total ADA |  | 180.5 | 186.2 | 186.2 | 0\% |

Revenue

| LCFF Entitlement |  |
| :--- | :--- |
| 8011 | Charter Schools LCFF - State Aid |
| 8012 | Education Protection Account Entitlement |
| 8096 | Charter Schools in Lieu of Property Taxes |
|  |  |
|  |  |
|  | SUBTOTAL - LCFF Entitlement |
| 8100 |  |
| 8181 | Federal Revenue |
| 8220 | Special Education - Entitlement |
| 8291 | Child Nutrition Programs |
| 8292 | Title I |
| 8293 | Title II |
| 8296 | Title III |
| 8299 | Other Federal Revenue |
|  | All Other Federal Revenue |
|  | SUBTOTAL - Federal Income |
|  |  |
| 8300 | Other State Revenues |
| 8319 | Other State Apportionments - Prior Years |
| 8381 | Special Education - Entitlement (State) |
| 8520 | Child Nutrition - State |
| 8550 | Mandated Cost Reimbursements |
| 8560 | State Lottery Revenue |
| 8590 | All Other State Revenue |
|  | SUBTOTAL - Other State Income |


| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | \% of Forecast Spent |


|  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 423,190 | 1,168,273 | 1,198,751 | 1,189,233 | $(9,518)$ | 20,960 | 766,043 | 36\% |
| 63,282 | 261,084 | 269,461 | 269,461 | - | 8,377 | 206,179 | 23\% |
| 171,497 | 342,675 | 359,751 | 359,751 | - | 17,076 | 188,254 | 48\% |
| 657,969 | 1,772,032 | 1,827,963 | 1,818,445 | $(9,518)$ | 46,413 | 1,160,476 | 36\% |
| 17,122 | 36,925 | 36,063 | 36,063 | - | (862) | 18,941 | 47\% |
| 2,004 | 25,038 | 21,841 | 21,841 | (0) | $(3,197)$ | 19,836 | 9\% |
| 45,122 | 59,536 | 58,233 | 58,233 | - | $(1,303)$ | 13,111 | 77\% |
| - | 2,380 | 2,380 | 2,380 | - | - | 2,380 | 0\% |
| - | 323 | - | - | - | (323) | - |  |
| 12,978 | 128,106 | 128,106 | 128,106 | - | - | 115,128 | 10\% |
| - | - | 1,064 | 1,064 | - | 1,064 | 1,064 | 0\% |
| 77,221 | 252,308 | 247,687 | 247,687 | (0) | $(4,621)$ | 170,466 | 31\% |
| Hidden |  |  |  |  |  |  |  |
| 10,440 | - | 10,440 | 10,440 | - | 10,440 | - | 100\% |
| 49,997 | 104,034 | 99,993 | 99,993 | - | $(4,041)$ | 49,997 | 50\% |
| 133 | 2,522 | 2,031 | 2,031 | (0) | (491) | 1,898 | 7\% |
| 5,545 | 5,663 | 45,188 | 45,188 | - | 39,525 | 39,643 | 12\% |
| - | 29,234 | 35,200 | 35,200 | - | 5,967 | 35,200 | 0\% |
| 37,500 | - | 75,000 | 75,000 | - | 75,000 | 37,500 | 50\% |
| 103,615 | 141,453 | 267,852 | 267,852 | (0) | 126,399 | 164,237 | 39\% |


| $\mathbf{8 6 0 0}$ | Other Local Revenue |
| :--- | :--- |
| 8634 | Food Service Sales |
| 8682 | Summer Program |
| 8699 | All Other Local Revenue |
| 8714 | COP Option 3 Grants |
| 8999 | Uncategorized Revenue |
|  | SUBTOTAL - Local Revenues |
|  |  |
| $\mathbf{8 8 0 0}$ | Donations/Fundraising |
| 8802 | Donations - Private |
| 8803 | Fundraising |
|  | SUBTOTAL - Fundraising and Grants |

TOTAL REVENUE

| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | \% of Forecast Spent |
| 554 | 167 | 497 | 554 | 57 | 387 | - | 100\% |
| 16,360 | 10,200 | 16,360 | 16,360 | - | 6,160 | - | 100\% |
| 269 | 500 | 500 | 500 | - | - | 231 | 54\% |
| 5,017 | 10,000 | 4,867 | 5,017 | 150 | $(4,983)$ | - | 100\% |
| - | - | - | - | - | - | - |  |
| 22,200 | 20,867 | 22,223 | 22,430 | 207 | 1,563 | 231 | 99\% |
| - | 10,000 | - | - | - | $(10,000)$ | - |  |
| 9,816 | - | 12,374 | 12,374 | - | 12,374 | 2,557 | 79\% |
| 9,816 | 10,000 | 12,374 | 12,374 | - | 2,374 | 2,557 | 79\% |
| 870,821 | 2,196,660 | 2,378,099 | 2,368,788 | $(9,311)$ | 172,128 | 1,497,968 | 37\% |


| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | \% of Forecast Spent |

## EXPENSES

Compensation \& Benefits

| Certificated Employees Summary |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1100 | Teachers Salaries | 297,835 | 566,257 | 610,860 | 675,264 | $(64,404)$ | $(109,007)$ | 377,429 | 44\% |
| 1300 | Certificated Supervisor \& Administrator Salaries | 120,953 | 290,961 | 255,957 | 255,957 | - | 35,004 | 135,004 | 47\% |
|  | SUBTOTAL - Certificated Employees | 418,787 | 857,218 | 866,816 | 931,221 | $(64,404)$ | $(74,002)$ | 512,433 | 45\% |
| Classified Employees Summary |  |  |  |  |  |  |  |  |  |
| 2400 | Classified Clerical \& Office Salaries | 23,213 | 47,609 | 58,307 | 58,307 | - | $(10,698)$ | 35,093 | 40\% |
| 2900 | Classified Other Salaries | 8,130 | 12,000 | 35,053 | 35,053 | - | $(23,053)$ | 26,923 | 23\% |
|  | SUBTOTAL - Classified Employees | 31,343 | 59,609 | 93,360 | 93,360 | - | $(33,751)$ | 62,017 | 34\% |
| Employee Benefits Summary |  |  |  |  |  |  |  |  |  |
| 3100 | STRS | 50,138 | 107,838 | 107,882 | 115,984 | $(8,102)$ | $(8,146)$ | 65,846 | 43\% |
| 3200 | PERS | 2,399 | 5,328 | 5,200 | 5,200 | - | 129 | 2,800 | 46\% |
| 3300 | OASDI-Medicare-Alternative | 10,971 | 17,111 | 19,731 | 20,679 | (948) | $(3,568)$ | 9,707 | 53\% |
| 3400 | Health \& Welfare Benefits | 58,530 | 114,413 | 104,004 | 114,026 | $(10,023)$ | 386 | 55,497 | 51\% |
| 3500 | Unemployment Insurance | 97 | 458 | 3,478 | 3,510 | (32) | $(3,051)$ | 3,412 | 3\% |
| 3600 | Workers Comp Insurance | 6,105 | 10,544 | 10,812 | 11,537 | (725) | (993) | 5,432 | 53\% |
|  | SUBTOTAL - Employee Benefits | 128,241 | 255,692 | 251,105 | 270,935 | $(19,830)$ | $(15,243)$ | 142,694 | 47\% |


| $\begin{gathered} \hline \hline \text { Budget vs. } \\ \text { Actual } \\ \hline \end{gathered}$ | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | \% of Forecast Spent |


| 4000 | Books \& Supplies |
| :--- | :--- |
| 4100 | Approved Textbooks \& Core Curricula Materials |
| 4320 | Educational Software |
| 4325 | Instructional Materials \& Supplies |
| 4330 | Office Supplies |
| 4345 | Non Instructional Student Materials \& Supplies |
| 4400 | Noncapitalized Equipment |
| 4410 | Classroom Furniture, Equipment \& Supplies |
| 4420 | Computers (individual items less than \$5k) |
| 4700 | Food |
| 4720 | Other Food |
|  |  |
|  | SUBTOTAL - Books and Supplies |
|  |  |
| 5000 | Services \& Other Operating Expenses |
| 5101 | Shared Management Fee - CMO |
| 5102 | Direct CMO Fee (Shared Staff) |
| 5200 | Travel \& Conferences |
| 5210 | Conference Fees |
| 5300 | Dues \& Memberships |
| 5450 | Insurance - Other |
| 5500 | Operations \& Housekeeping |
| 5605 | Equipment Leases |
| 5610 | Rent |
| 5615 | Repairs and Maintenance - Building |
| 5803 | Accounting Fees |
| 5809 | Banking Fees |
| 5814 | School Programs - Academic Competitions |
| 5820 | Consultants - Non Instructional - Custom 1 |
| 5822 | Consultants - Non Instructional - Custom 3 |


| 12,686 | 23,220 | 23,220 | 23,220 | - | - | 10,534 | 55\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2,791 | 5,000 | 5,000 | 5,000 | - | - | 2,209 | 56\% |
| 1,224 | 15,000 | 15,000 | 15,000 | - | - | 13,776 | 8\% |
| 10,545 | 8,200 | 12,000 | 12,000 | - | $(3,800)$ | 1,455 | 88\% |
| 769 | 35,000 | 9,000 | 9,000 | - | 26,000 | 8,232 | 9\% |
| 869 | 1,000 | 1,000 | 1,000 | - | - | 131 | 87\% |
| 278 | 8,000 | 5,000 | 5,000 | - | 3,000 | 4,722 | 6\% |
| 8,900 | 29,500 | 10,000 | 10,000 | - | 19,500 | 1,100 | 89\% |
| 15,334 | 30,316 | 45,587 | 45,587 | - | $(15,270)$ | 30,253 | 34\% |
| 2,611 | 3,500 | 7,000 | 7,000 | - | $(3,500)$ | 4,389 | 37\% |
| 56,006 | 158,736 | 132,807 | 132,807 | - | 25,930 | 76,800 | 42\% |
| 36,457 | 72,914 | 134,048 | 75,995 | 58,053 | $(3,081)$ | 39,538 | 48\% |
| - | 13,260 | 14,799 | 14,807 | (8) | $(1,547)$ | 14,807 | 0\% |
| 426 | 4,000 | 4,000 | 4,000 | - | - | 3,574 | 11\% |
| - | 5,000 | 5,000 | 5,000 | - | - | 5,000 | 0\% |
| 3,060 | 3,400 | 3,400 | 3,400 | - | - | 340 | 90\% |
| 8,066 | 14,446 | 11,056 | 11,056 | - | 3,390 | 2,990 | 73\% |
| 484 | - | 484 | 484 | - | (484) | - | 100\% |
| 6,580 | 6,000 | 8,000 | 8,000 | - | $(2,000)$ | 1,420 | 82\% |
| 51,915 | 150,215 | 103,831 | 103,831 | - | 46,385 | 51,915 | 50\% |
| 427 | 1,000 | 1,000 | 1,000 | - | - | 573 | 43\% |
| - | 4,406 | 8,000 | 8,000 | - | $(3,594)$ | 8,000 | 0\% |
| 389 | 515 | 515 | 515 | - | - | 126 | 75\% |
| 845 | - | 1,000 | 1,000 | - | $(1,000)$ | 156 | 84\% |
| 2,082 | 2,493 | 9,516 | 9,516 | - | $(7,023)$ | 7,435 | 22\% |
| 5,463 | 54,844 | 64,000 | 64,000 | - | $(9,156)$ | 58,538 | 9\% |

5824
District Oversight Fees
Field Trips Expenses
Fines and Penalties
Legal Fees

Marketing and Student Recruiting
Payroll Fees
Prior Yr Exp (not accrued)
Professional Development
Special Education Contract Instructors
Special Education Encroachment
Substitutes
Technology Services
Transportation - Student
Bad Debt Expense
Communications
Postage and Delivery
SUBTOTAL - Services \& Other Operating Exp.

## Capital Outlay

SUBTOTAL - Capital Outlay

## TOTAL EXPENSES

6900
Total Depreciation (includes Prior Years)
TOTAL EXPENSES including Depreciation

| $\begin{gathered} \hline \hline \text { Budget vs. } \\ \text { Actual } \\ \hline \end{gathered}$ | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | \% of Forecast Spent |
| 8,118 | 17,720 | 18,280 | 18,184 | 95 | (464) | 10,066 | 45\% |
| 665 | 20,000 | 20,000 | 20,000 | - | - | 19,335 | 3\% |
| 29 | - | - | 29 | (29) | (29) | - | 100\% |
| 2,500 | 5,000 | 15,000 | 15,000 | - | $(10,000)$ | 12,500 | 17\% |
| 10,742 | 7,000 | 20,000 | 20,000 | - | $(13,000)$ | 9,258 | 54\% |
| 4,825 | 3,000 | 3,856 | 9,600 | $(5,744)$ | $(6,600)$ | 4,775 | 50\% |
| $(2,091)$ | - | 488 | 488 | - | (488) | 2,579 | -428\% |
| 294 | 29,000 | 54,000 | 54,000 | - | $(25,000)$ | 53,706 | 1\% |
| 15,598 | 50,000 | 50,000 | 50,000 | - | - | 34,402 | 31\% |
| 13,424 | 28,192 | 28,192 | 28,192 | - | - | 14,768 | 48\% |
| 11,460 | 25,200 | 25,200 | 25,200 | - | - | 13,740 | 45\% |
| 33,166 | 57,000 | 57,000 | 57,000 | - | - | 23,834 | 58\% |
| 30,405 | 65,000 | 67,000 | 67,000 | - | $(2,000)$ | 36,595 | 45\% |
| 32 | - | 32 | 32 | - | (32) | - | 100\% |
| 10,896 | 24,000 | 24,000 | 24,000 | - | - | 13,104 | 45\% |
| 1,260 | 3,600 | 2,000 | 2,000 | - | 1,600 | 740 | 63\% |
| 257,515 | 667,206 | 753,697 | 701,330 | 52,367 | $(34,124)$ | 443,815 | 37\% |

$\qquad$

| 891,893 | 1,998,462 | 2,097,785 | 2,129,653 | $(31,867)$ | $(131,191)$ | 1,237,760 | 42\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 4,608 | 9,221 | 15,656 | 15,656 | - | $(6,435)$ | 11,048 | 29\% |
| 896,501 | 2,007,682 | 2,113,441 | 2,145,309 | $(31,867)$ | $(137,626)$ | 1,248,808 | 42\% |


| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | \% of Forecast Spent |


|  | Actual YTD | June 6th | November Forecast | Proposed Budget | Proposed Budget) | Proposed Budget) | Remaining | Spent |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SUMMARY |  |  |  |  |  |  |  |  |
| Revenue |  |  |  |  |  |  |  |  |
| LCFF Entitlement | 585,337 | 1,539,136 | 1,663,461 | 1,660,532 | $(2,929)$ | 121,396 | 1,075,195 | 35\% |
| Federal Revenue | 45,062 | 176,079 | 164,096 | 164,096 | - | $(11,983)$ | 119,034 | 27\% |
| Other State Revenues | 68,507 | 150,386 | 182,562 | 177,416 | $(5,145)$ | 27,030 | 108,909 | 39\% |
| Local Revenues | 22,784 | 11,120 | 171,259 | 178,813 | 7,554 | 167,693 | 156,030 | 13\% |
| Fundraising and Grants | 339 | 500 | 500 | 500 | - | - | 161 | 68\% |
| Total Revenue | 722,029 | 1,877,220 | 2,181,878 | 2,181,357 | (520) | 304,137 | 1,459,328 | 33\% |
| Expenses |  |  |  |  |  |  |  |  |
| Compensation and Benefits (excl adjustment) | 532,439 | 1,064,348 | 1,218,812 | 1,152,508 | 66,305 | $(88,159)$ | 686,374 | 46\% |
| Books and Supplies | 64,745 | 185,900 | 199,400 | 171,607 | 27,793 | 14,293 | 106,862 | 38\% |
| Services and Other Operating Expenditures | 183,837 | 594,065 | 708,583 | 655,357 | 53,226 | $(61,292)$ | 471,520 | 28\% |
| Depreciation | 8,598 | 17,201 | 4,774 | 4,774 | - | 12,427 | $(3,824)$ | 180\% |
| Total Expenses | 789,618 | 1,861,515 | 2,131,570 | 1,984,245 | 147,324 | $(122,731)$ | 1,260,933 | 40\% |
| Operating Income Before One-Time Adjustment | $(67,589)$ | 15,706 | 50,308 | 197,112 | 146,804 | 181,406 | 198,396 | $\underline{-34 \%}$ |
| One-Time Compensation Adjustment |  |  |  | $(66,305)$ |  |  |  |  |
| Operating Income (including adjustment) |  |  |  | 130,807 |  |  |  |  |
| Fund Balance |  |  |  |  |  |  |  |  |
| Beginning Balance (Unaudited) | 1,144,335 | 951,134 | 1,144,335 | 1,144,335 |  |  |  | 100\% |
| Audit Adjustment | $(66,819)$ | - | $(66,819)$ | $(66,819)$ |  |  |  | 100\% |
| Beginning Balance (Audited) | 1,077,516 | 951,134 | 1,077,516 | 1,077,516 |  |  |  | 100\% |
| Operating Income (including Depreciation) | $(67,589)$ | 15,706 | 50,308 | 130,807 |  |  |  | -52\% |
| Ending Fund Balance | 1,009,927 | 966,840 | 1,127,824 | 1,208,323 |  |  |  | 84\% |
| Capital Outlay | 27,793 | - | - | 27,793 |  |  |  | 1 |
| Total ADA |  | 168.9 | 177.7 | 177.7 |  |  |  | 0\% |

## Budget vs. Actuals

As of December 2016 Close

I

| LCFF | Entitlement |
| :--- | :--- |
| 8011 | Charter Schools LCFF - State Aid |
| 8012 | Education Protection Account Entitlement |
| 8096 | Charter Schools in Lieu of Property Taxes |
|  |  |
|  |  |
|  | SUBTOTAL - LCFF Entitlement |
| 8100 |  |
| 8181 | Federal Revenue |
| 8291 | Special Education - Entitlement |
| 8292 | Title I |
| 8293 | Title II |
| 8296 | Title III |
| 8297 | Other Federal Revenue |
|  | PY Federal - Not Accrued |
|  |  |
|  | SUBTOTAL - Federal Income |
| 8300 |  |
| 8319 | Other State Revenues |
| 8381 | Other State Apportionments - Prior Years |
| 8520 | Special Education - Entitlement (State) |
| 8550 | Child Nutrition - State |
| 8560 | Mandated Cost Reimbursements |
| 8596 | State Lottery Revenue |
|  | ASES |
|  | SUBTOTAL - Other State Income |


| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | \% of Forecast Spent |


| 383,709 | 988,758 | 1,074,007 | 1,071,078 | $(2,929)$ | 82,319 | 687,369 | 36\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 48,887 | 238,000 | 246,306 | 246,306 | - | 8,305 | 197,419 | 20\% |
| 152,741 | 312,377 | 343,149 | 343,149 | - | 30,771 | 190,407 | 45\% |
| 585,337 | 1,539,136 | 1,663,461 | 1,660,532 | $(2,929)$ | 121,396 | 1,075,195 | 35\% |
| 15,250 | 33,660 | 28,542 | 28,542 | - | $(5,118)$ | 13,292 | 53\% |
| 9,612 | 37,421 | 81,991 | 81,991 | - | 44,570 | 72,379 | 12\% |
| - | 2,193 | 2,193 | 2,193 | - | - | 2,193 | 0\% |
| - | 779 | - | - | - | (779) | - |  |
| 18,573 | 102,026 | 102,026 | 102,026 | - | - | 83,453 | 18\% |
| 1,627 | - | $(50,656)$ | $(50,656)$ | - | $(50,656)$ | $(52,283)$ | -3\% |
| 45,062 | 176,079 | 164,096 | 164,096 | - | $(11,983)$ | 119,034 | 27\% |
| 4,395 | - | 4,395 | 4,395 | - | 4,395 | - | 100\% |
| 44,529 | 94,836 | 80,611 | 80,611 | - | $(14,226)$ | 36,082 | 55\% |
| - | - | 5,145 | - | $(5,145)$ | - | - |  |
| 2,034 | 2,813 | 32,747 | 32,747 | - | 29,934 | 30,713 | 6\% |
| - | 26,649 | 33,576 | 33,576 | - | 6,927 | 33,576 | 0\% |
| 17,550 | 26,088 | 26,088 | 26,088 | - | - | 8,538 | 67\% |
| 68,507 | 150,386 | 182,562 | 177,416 | $(5,145)$ | 27,030 | 108,909 | 39\% |

MAGNOLIA PUBLIC SCHOOLS - MSA-5
Budget vs. Actuals

Budget vs. Actuals
As of December 2016 Close

| $\mathbf{8 6 0 0}$ | Other Local Revenue |
| :--- | :--- |
| 8636 | Uniforms |
| 8690 | Other Local Revenue |
| 8714 | COP Option 3 Grants |
| 8999 | Uncategorized Revenue |
|  | SUBTOTAL - Local Revenues |
|  |  |
| 8800 | Donations/Fundraising |
| 8803 | Fundraising |
|  | SUBTOTAL - Fundraising and Grants |

## TOTAL REVENUE

| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | \% of Forecast Spent |


| - | 1,030 | 1,030 | 1,030 | - | - | 1,030 |
| :---: | :---: | ---: | :---: | :---: | :---: | :---: |
| 11,027 | 3,090 | 11,027 | 11,027 | - | 7,937 | - |
| 11,757 | 7,000 | 159,202 | 166,756 | 7,554 | 159,756 | 155,000 |
| - | - | - | - | - | $7 \%$ |  |
| 22,784 | 11,120 | 171,259 | 178,813 | 7,554 | 167,693 | 156,030 |


| 339 | 500 | 500 | 500 | - | - | 161 | 68\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 339 | 500 | 500 | 500 | - | - | 161 | 68\% |
| 722,029 | 1,877,220 | 2,181,878 | 2,181,357 | (520) | 304,137 | 1,459,328 | 33\% |

## MAGNOLIA PUBLIC SCHOOLS - MSA-5

13th month
66305
Budget vs. Actuals
As of December 2016 Close

| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | \% of Forecast Spent |

## EXPENSES

Compensation \& Benefits

| Certificated Employees Summary |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1100 Teachers Salaries | 293,497 | 545,921 | 660,552 | 660,552 | - | $(114,631)$ | 367,055 | 44\% |
| 1300 Certificated Supervisor \& Administrator Salaries | 84,409 | 159,738 | 180,746 | 180,746 | - | $(21,008)$ | 96,338 | 47\% |
| SUBTOTAL - Certificated Employees | 377,906 | 705,659 | 841,298 | 841,298 | - | $(135,639)$ | 463,392 | 45\% |
| Classified Employees Summary |  |  |  |  |  |  |  |  |
| 2400 Classified Clerical \& Office Salaries | 22,302 | 49,725 | 51,242 | 51,242 | - | $(1,516)$ | 28,940 | 44\% |
| 2900 Classified Other Salaries | 9,008 | 53,750 | 54,450 | 54,450 | - | (700) | 45,442 | 17\% |
| SUBTOTAL - Classified Employees | 31,309 | 103,475 | 105,692 | 105,692 | - | $(2,216)$ | 74,382 | 30\% |
| Employee Benefits Summary |  |  |  |  |  |  |  |  |
| 3100 STRS | 45,656 | 88,017 | 102,879 | 102,879 | - | $(14,862)$ | 57,223 | 44\% |
| 3200 PERS | 4,306 | 8,226 | 8,534 | 8,534 | - | (308) | 4,228 | 50\% |
| 3300 OASDI-Medicare-Alternative | 8,311 | 18,648 | 20,062 | 20,062 | - | $(1,414)$ | 11,751 | 41\% |
| 3400 Health \& Welfare Benefits | 61,590 | 130,613 | 126,213 | 126,213 | - | 4,400 | 64,622 | 49\% |
| 3500 Unemployment Insurance | 118 | 405 | 3,471 | 3,471 | (0) | $(3,067)$ | 3,354 | 3\% |
| 3600 Workers Comp Insurance | 3,242 | 9,305 | 10,663 | 10,663 | - | $(1,358)$ | 7,422 | 30\% |
| SUBTOTAL - Employee Benefits | 123,223 | 255,214 | 271,823 | 271,823 | (0) | $(16,609)$ | 148,600 | 45\% |


| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | \% of Forecast Spent |


| 4000 | Books \& Supplies |
| :--- | :--- |
| 4100 | Approved Textbooks \& Core Curricula Materials |
| 4200 | Books \& Other Reference Materials |
| 4315 | Custodial Supplies |
| 4320 | Educational Software |
| 4325 | Instructional Materials \& Supplies |
| 4330 | Office Supplies |
| 4345 | Non Instructional Student Materials \& Supplies |
| 4350 | Uniforms |
| 4400 | Noncapitalized Equipment |
| 4420 | Computers (individual items less than \$5k) |
| 4430 |  |
| 4700 | Food |
| 4720 | Other Food |
|  |  |
|  | SUBTOTAL - Books and Supplies |
|  |  |
| 5000 | Services \& Other Operating Expenses |
| 5101 | Shared Management Fee - CMO |
| 5102 | Direct CMO Fee (Shared Staff) |
| 5200 | Travel \& Conferences |
| 5210 | Conference Fees |
| 5300 | Dues \& Memberships |
| 5450 | Insurance - Other |
| 5605 | Equipment Leases |
| 5610 | Rent |
| 5615 | Repairs and Maintenance - Building |
| 5617 | Repairs and Maintenance - Other Equipment |
| 5803 | Accounting Fees |
| 5809 | Banking Fees |
| 5813 | School Programs - After School Program |
| 5820 | Consultants - Non Instructional - Custom 1 |
| 5822 | Consultants - Non Instructional - Custom 3 |
| 5824 | District Oversight Fees |
| 5830 | Field Trips Expenses |
| 5845 | Legal Fees |
| 5851 | Marketing and Student Recruiting |
| 5857 | Payroll Fees |
| 5861 | Prior Yr Exp (not accrued) |
| 5863 | Professional Development |
| 5869 | Special Education Contract Instructors |
| 5872 | Special Education Encroachment |
| 5875 | Staff Recruiting |
| 5884 | Substitutes |
| 5887 | Technology Services |
| 5898 | Bad Debt Expense |
|  |  |


| 21,233 | 45,000 | 20,000 | 22,000 | $(2,000)$ | 23,000 | 767 | 97\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 619 | 7,500 | 7,500 | 5,500 | 2,000 | 2,000 | 4,881 | 11\% |
| - | 1,000 | 1,000 | 1,000 | - | - | 1,000 | 0\% |
| 10,000 | 10,000 | 15,000 | 15,000 | - | $(5,000)$ | 5,000 | 67\% |
| 4,301 | 23,000 | 8,646 | 8,646 | - | 14,355 | 4,344 | 50\% |
| 3,062 | 9,700 | 8,800 | 8,800 | - | 900 | 5,738 | 35\% |
| 287 | 7,500 | 5,000 | 5,000 | - | 2,500 | 4,713 | 6\% |
| 709 | 200 | 2,000 | 2,000 | - | $(1,800)$ | 1,291 | 35\% |
| 20,455 | 10,000 | 20,455 | 20,455 | - | $(10,455)$ | - | 100\% |
| 19,368 | 51,000 | 60,000 | 32,207 | 27,793 | 18,793 | 12,839 | 60\% |
| 312 | - | 7,000 | 7,000 | - | $(7,000)$ | 6,688 | 4\% |
| $(17,014)$ | 20,000 | 40,000 | 40,000 | - | $(20,000)$ | 57,014 | -43\% |
| 1,412 | 1,000 | 4,000 | 4,000 | - | $(3,000)$ | 2,588 | 35\% |
| 64,745 | 185,900 | 199,400 | 171,607 | 27,793 | 14,293 | 106,862 | 38\% |
| 36,457 | 72,914 | 134,048 | 75,995 | 58,053 | $(3,081)$ | 39,538 | 48\% |
| - | 11,683 | 14,116 | 14,022 | 94 | $(2,339)$ | 14,022 | 0\% |
| 537 | 5,000 | 5,000 | 5,000 | - | - | 4,463 | 11\% |
| - | 5,000 | 5,000 | 5,000 | - | - | 5,000 | 0\% |
| 2,441 | 5,000 | 5,000 | 5,000 | - | - | 2,559 | 49\% |
| 2,708 | 14,300 | 6,237 | 6,237 | - | 8,063 | 3,529 | 43\% |
| 2,391 | 6,600 | 6,600 | 6,600 | - | - | 4,209 | 36\% |
| - | 135,000 | 110,971 | 110,971 | - | 24,029 | 110,971 | 0\% |
| 8,005 | - | 15,000 | 15,000 | - | $(15,000)$ | 6,995 | 53\% |
| - | 3,000 | 3,000 | 3,000 | - | - | 3,000 | 0\% |
| - | 1,952 | 5,000 | 5,000 | - | $(3,048)$ | 5,000 | 0\% |
| 372 | 412 | 412 | 412 | - | - | 40 | 90\% |
| 13,044 | 26,088 | 26,088 | 26,088 | - | - | 13,044 | 50\% |
| 1,488 | 25,000 | 25,000 | 25,000 | - | - | 23,512 | 6\% |
| 6,720 | 53,275 | 10,000 | 10,000 | - | 43,275 | 3,280 | 67\% |
| 6,958 | 15,391 | 16,635 | 16,605 | 29 | $(1,214)$ | 9,647 | 42\% |
| 498 | 8,000 | 4,000 | 4,000 | - | 4,000 | 3,502 | 12\% |
| 1,225 | 5,000 | 15,000 | 15,000 | - | $(10,000)$ | 13,775 | 8\% |
| 417 | 10,000 | 60,000 | 60,000 | - | $(50,000)$ | 59,583 | 1\% |
| 3,994 | 3,750 | 3,750 | 8,000 | $(4,250)$ | $(4,250)$ | 4,006 | 50\% |
| 31,727 | - | 31,027 | 31,727 | (700) | $(31,727)$ | - | 100\% |
| 12,249 | 37,100 | 37,100 | 37,100 | - | - | 24,851 | 33\% |
| 28,605 | 40,000 | 65,000 | 65,000 | - | $(25,000)$ | 36,395 | 44\% |
| 11,956 | 25,699 | 25,699 | 25,699 | - | - | 13,744 | 47\% |
| - | 1,901 | 1,901 | 1,901 | - | - | 1,901 | 0\% |
| 2,891 | 15,000 | 20,000 | 20,000 | - | $(5,000)$ | 17,109 | 14\% |
| 6,118 | 35,000 | 35,000 | 35,000 | - | ( | 28,882 | 17\% |
| 0 | - | 0 | 0 | - | (0) | (0) | 275\% |

Page 31

MAGNOLIA PUBLIC SCHOOLS - MSA-5
Budget vs. Actuals
As of December 2016 Close

| As of December 2016 Clos | Budget vs.Actual Budget |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | $\begin{gathered} \% \text { of Forecast } \\ \text { Spent } \\ \hline \hline \end{gathered}$ |
| 5899 Miscellaneous Operating Expenses | 0 | - | - | - |  | - | (0) |  |
| 5900 Communications | 1,907 | 30,000 | 20,000 | 20,000 | - | 10,000 | 18,093 | 10\% |
| 5915 Postage and Delivery | 1,128 | 2,000 | 2,000 | 2,000 | - | - | 872 | 56\% |
| SUBTOTAL - Services \& Other Operating Exp. | 183,837 | 594,065 | 708,583 | 655,357 | 53,226 | $(61,292)$ | 471,520 | 28\% |
| 6000 Capital Outlay |  |  |  |  |  |  |  |  |
| 6400 Equipment | 27,793 | - | - | 27,793 | $(27,793)$ | $(27,793)$ | - | 100\% |
| SUBTOTAL - Capital Outlay | 27,793 | - | - | 27,793 | $(27,793)$ | $(27,793)$ | - | 100\% |
| TOTAL EXPENSES | 808,813 | 1,844,314 | 2,126,796 | 2,073,570 | 53,226 | $(229,256)$ | 1,264,757 | 39\% |
| 6900 Total Depreciation (includes Prior Years) | 8,598 | 17,201 | 4,774 | 4,774 | - | 12,427 | $(3,824)$ | 180\% |
| TOTAL EXPENSES including Depreciation | 789,618 | 1,861,515 | 2,131,570 | 2,050,550 | 81,019 | $(189,036)$ | 1,260,933 | 39\% |


| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | \% of Forecast Spent |


| SUMMARY |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |
| Revenue |  |  |  |  |  |  |  |  |
| LCFF Entitlement | 576,102 | 1,575,467 | 1,525,104 | 1,518,270 | $(6,834)$ | $(57,197)$ | 942,168 | 38\% |
| Federal Revenue | 69,168 | 137,828 | 161,359 | 161,359 | - | 23,531 | 92,191 | 43\% |
| Other State Revenues | 92,502 | 214,078 | 253,252 | 253,252 | - | 39,175 | 160,750 | 37\% |
| Local Revenues | 6,392 | 14,120 | 10,512 | 10,512 | - | $(3,608)$ | 4,120 | 61\% |
| Fundraising and Grants | 4,511 | 10,000 | 11,100 | 11,100 | - | 1,100 | 6,589 | 41\% |
| Total Revenue | 748,676 | 1,951,493 | 1,961,328 | 1,954,494 | $(6,834)$ | 3,001 | 1,205,818 | 38\% |
| Expenses |  |  |  |  |  |  |  |  |
| Compensation and Benefits (excl adjustment) | 503,076 | 965,253 | 1,082,926 | 1,035,074 | 47,852 | $(69,821)$ | 579,850 | 49\% |
| Books and Supplies | 72,130 | 110,183 | 154,776 | 154,776 | - | $(44,593)$ | 82,646 | 47\% |
| Services and Other Operating Expenditures | 220,291 | 575,774 | 613,291 | 555,450 | 57,842 | 20,324 | 335,159 | 40\% |
| Depreciation | 3,184 | 6,368 | 28,726 | 28,726 | - | $(22,358)$ | 25,542 | 11\% |
| Total Expenses | 798,680 | 1,657,578 | 1,879,719 | 1,774,026 | 105,694 | $(116,447)$ | 1,023,197 | 45\% |
| Operating Income Before One-Time Adjustment | $(50,005)$ | 293,915 | 81,608 | 180,468 | 98,860 | $(113,447)$ | 182,621 | -28\% |
| One-Time Compensation Adjustment |  |  |  | $(47,852)$ |  |  |  |  |
| Operating Income (including adjustment) |  |  |  | 132,616 |  |  |  |  |
| Fund Balance |  |  |  |  |  |  |  |  |
| Beginning Balance (Unaudited) | 1,006,776 | 938,327 | 1,006,776 | 1,006,776 |  |  |  | 100\% |
| Audit Adjustment | $(61,339)$ | - | $(49,511)$ | $(61,339)$ |  |  |  | 100\% |
| Beginning Balance (Audited) | 945,437 | 938,327 | 957,265 | 945,437 |  |  |  | 100\% |
| Operating Income (including Depreciation) | $(50,005)$ | 293,915 | 81,608 | 132,616 |  |  |  | -38\% |
| Ending Fund Balance | 895,432 | 1,232,242 | 1,038,873 | 1,078,053 |  |  |  | 83\% |
| Capital Outlay | - | 20,000 | - | - |  |  |  |  |
| Total ADA |  | 173.7 | 167.9 | 167.9 |  |  |  | 0\% |


| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast <br> Remaining | \% of Forecast Spent |

## REVENUE

LCFF Entitlement

| 8011 | Charter Schools LCFF - State Aid |
| :--- | :--- |
| 8012 | Education Protection Account Entitlement |
| 8019 | State Aid - Prior Years |
| 8096 | Charter Schools in Lieu of Property Taxes |


| 359,455 | 994,308 | 978,640 | 971,806 | $(6,834)$ | $(22,502)$ | 612,351 | 37\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 54,597 | 251,311 | 221,995 | 221,995 | - | $(29,316)$ | 167,398 | 25\% |
| 134 | - | 134 | 134 | - | 134 | - | 100\% |
| 161,916 | 329,848 | 324,335 | 324,335 | - | $(5,513)$ | 162,419 | 50\% |
| 576,102 | 1,575,467 | 1,525,104 | 1,518,270 | $(6,834)$ | $(57,197)$ | 942,168 | 38\% |
| 16,166 | 35,542 | 32,331 | 32,331 | - | $(3,211)$ | 16,166 | 50\% |
| 4,592 | 31,452 | 49,812 | 49,812 | - | 18,360 | 45,220 | 9\% |
| 48,411 | 47,977 | 58,499 | 58,499 | - | 10,522 | 10,088 | 83\% |
| - | 2,363 | 717 | 717 | - | $(1,646)$ | 717 | 0\% |
| - | 494 | - | - | - | (494) | - |  |
| - | 20,000 | 20,000 | 20,000 | - | - | 20,000 | 0\% |
| 69,168 | 137,828 | 161,359 | 161,359 | - | 23,531 | 92,191 | 43\% |


| 8300 | Other State Revenues |
| :--- | :--- |
| 8381 | Special Education - Entitlement (State) |
| 8520 | Child Nutrition - State |
| 8545 | School Facilities Apportionments |
| 8550 | Mandated Cost Reimbursements |
| 8560 | State Lottery Revenue |
| 8590 | All Other State Revenue |
|  |  |
|  | SUBTOTAL - Other State Income |
|  |  |
| $\mathbf{8 6 0 0}$ | Other Local Revenue |
| 8699 | All Other Local Revenue |
| 8714 | SpEd Option 3 |
|  | SUBTOTAL - Local Revenues |
|  | Donations/Fundraising |
| $\mathbf{8 8 0 0}$ | Donations - Private |
| 8802 | Fundraising |
| 8803 | SUBTOTAL - Fundraising and Grants |


| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | \% of Forecast Spent |
| 47,204 | 100,140 | 94,407 | 94,407 | - | $(5,733)$ | 47,204 | 50\% |
| 315 | 3,379 | 3,593 | 3,593 | (0) | 214 | 3,279 | 9\% |
| 42,562 | 80,000 | 85,125 | 85,125 | - | 5,125 | 42,563 | 50\% |
| 2,382 | 2,419 | 38,352 | 38,352 | - | 35,932 | 35,970 | 6\% |
| - | 28,139 | 31,735 | 31,735 | - | 3,596 | 31,735 | 0\% |
| 40 | - | 40 | 40 | - | 40 | - | 100\% |
| 92,502 | 214,078 | 253,252 | 253,252 | (0) | 39,175 | 160,750 | 37\% |
| - | 4,120 | 4,120 | 4,120 | - | - | 4,120 | 0\% |
| 6,392 | 10,000 | 6,392 | 6,392 | - | $(3,608)$ | - | 100\% |
| 6,392 | 14,120 | 10,512 | 10,512 | - | $(3,608)$ | 4,120 | 61\% |
| 4,511 | - | 3,010 | 4,511 | 1,501 | 4,511 | - | 100\% |
| - | 10,000 | 8,090 | 6,589 | $(1,501)$ | $(3,411)$ | 6,589 | 0\% |
| 4,511 | 10,000 | 11,100 | 11,100 | - | 1,100 | 6,589 | 41\% |
| 748,676 | 1,951,493 | 1,961,328 | 1,954,494 | $(6,834)$ | 3,001 | 1,205,818 | 38\% |


| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast <br> Remaining | \% of Forecast Spent |

## EXPENSES

Compensation \& Benefits

| Certificated Employees Summary |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1100 | Teachers Salaries | 228,694 | 500,008 | 473,509 | 473,509 | - | 26,499 | 244,815 | 48\% |
| 1300 | Certificated Supervisor \& Administrator Salaries | 105,649 | 165,373 | 250,789 | 250,789 | - | $(85,416)$ | 145,140 | 42\% |
|  | SUBTOTAL - Certificated Employees | 334,343 | 665,381 | 724,298 | 724,298 | - | $(58,917)$ | 389,955 | 46\% |
| Classified Employees Summary |  |  |  |  |  |  |  |  |  |
| 2400 | Classified Clerical \& Office Salaries | 33,760 | 68,504 | 87,117 | 87,117 | - | $(18,613)$ | 53,357 | 39\% |
| 2900 | Classified Other Salaries | 15,801 | 18,750 | 34,500 | 34,500 | - | $(15,750)$ | 18,700 | 46\% |
|  | SUBTOTAL - Classified Employees | 49,560 | 87,254 | 121,617 | 121,617 | - | $(34,363)$ | 72,057 | 41\% |
| Employee Benefits Summary |  |  |  |  |  |  |  |  |  |
| 3100 | STRS | 41,516 | 82,447 | 92,228 | 92,228 | - | $(9,781)$ | 50,711 | 45\% |
| 3200 | PERS | 4,656 | 5,869 | 9,490 | 9,490 | - | $(3,621)$ | 4,834 | 49\% |
| 3300 | OASDI-Medicare-Alternative | 12,179 | 17,058 | 19,409 | 19,409 | - | $(2,351)$ | 7,230 | 63\% |
| 3400 | Health \& Welfare Benefits | 56,119 | 98,213 | 102,936 | 102,936 | - | $(4,723)$ | 46,817 | 55\% |
| 3500 | Unemployment Insurance | (0) | 376 | 3,423 | 3,423 | 0 | $(3,047)$ | 3,423 | 0\% |
| 3600 | Workers Comp Insurance | 4,703 | 8,655 | 9,525 | 9,525 | - | (870) | 4,822 | 49\% |
|  | SUBTOTAL - Employee Benefits | 119,173 | 212,618 | 237,011 | 237,011 | 0 | $(24,393)$ | 117,838 | 50\% |


| Budget vs. <br> Actual |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |
|  |  |  |  |  |  |

Books \& Supplies
Approved Textbooks \& Core Curricula Materials
Books \& Other Reference Materials
Educational Software
Instructional Materials \& Supplies
Office Supplies
PE Supplies
Non Instructional Student Materials \& Supplies
Teacher Supplies
Noncapitalized Equipment
Classroom Furniture, Equipment \& Supplies
Computers (individual items less than \$5k)
Food
Other Food
suBTOTAL - Books and Supplies
Services \& Other Operating Expenses
CMO Fees
Direct CMO Fee (Shared Staff)
Travel \& Conferences
Travel - Mileage, Parking, Tolls
Travel and Lodging
Dues \& Memberships
Insurance - Other
Operations \& Housekeeping
Utilities - Gas and Electric
Equipment Leases
Rent
Repairs and Maintenance - Building
Accounting Fees
Banking Fees
School Programs - Other
Consultants - Non Instructional - Custom 1

| 43,195 | 5,000 | 45,000 | 45,000 | - | $(40,000)$ | 1,805 | 96\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| - | 3,000 | 1,000 | 1,000 | - | 2,000 | 1,000 | 0\% |
| 11,870 | 20,000 | 14,000 | 14,000 | - | 6,000 | 2,130 | 85\% |
| 105 | 7,000 | 3,000 | 3,000 | - | 4,000 | 2,895 | 4\% |
| 3,489 | 4,200 | 4,200 | 4,200 | - | - | 711 | 83\% |
| 813 | 1,000 | 1,000 | 1,000 | - | - | 187 | 81\% |
| 1,448 | 3,000 | 2,500 | 2,500 | - | 500 | 1,052 | 58\% |
| 946 | 1,000 | 1,000 | 1,000 | - | - | 54 | 95\% |
| - | 5,000 | 5,000 | 5,000 | - | - | 5,000 | 0\% |
| 133 | 2,000 | 2,000 | 2,000 | - | - | 1,867 | 7\% |
| - | 19,500 | 19,500 | 19,500 | - | - | 19,500 | 0\% |
| 10,082 | 39,483 | 56,076 | 56,076 | - | $(16,593)$ | 45,994 | 18\% |
| 50 | - | 500 | 500 | - | (500) | 450 | 10\% |
| 72,130 | 110,183 | 154,776 | 154,776 | - | $(44,593)$ | 82,646 | 47\% |
| 36,457 | 72,914 | 134,048 | 75,995 | 58,053 | $(3,081)$ | 39,538 | 48\% |
| - | 12,485 | 13,341 | 13,621 | (280) | $(1,136)$ | 13,621 | 0\% |
| - | 3,000 | - | - | - | 3,000 | - |  |
| 467 | 1,000 | 1,000 | 1,000 | - | - | 533 | 47\% |
| - | - | 3,000 | 3,000 | - | $(3,000)$ | 3,000 | 0\% |
| 1,826 | 1,000 | 1,826 | 1,826 | - | (826) | - | 100\% |
| 6,563 | 9,000 | 9,838 | 9,838 | - | (838) | 3,275 | 67\% |
| 376 | 4,000 | 4,000 | 4,000 | - | - | 3,624 | 9\% |
| 2,617 | 7,000 | 7,000 | 7,000 | - | - | 4,383 | 37\% |
| 2,201 | 4,800 | 4,800 | 4,800 | - | - | 2,599 | 46\% |
| 66,000 | 114,000 | 113,500 | 113,500 | - | 500 | 47,500 | 58\% |
| (79) | 2,000 | 2,000 | 2,000 | - | - | 2,079 | -4\% |
| - | 4,500 | 4,500 | 4,500 | - | - | 4,500 | 0\% |
| 372 | 500 | 500 | 500 | - | - | 128 | 74\% |
| 702 | 5,000 | 5,000 | 5,000 | - | - | 4,298 | 14\% |
| 1,901 | 2,000 | 8,000 | 8,000 | - | $(6,000)$ | 6,100 | 24\% |


| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | \% of Forecast Spent |
| 2,000 | 23,583 | 23,583 | 23,583 | - | - | 21,583 | 8\% |
| 7,027 | 15,755 | 15,251 | 15,183 | 68 | 572 | 8,156 | 46\% |
| 3,146 | 10,000 | 10,000 | 10,000 | - | - | 6,854 | 31\% |
| 2,000 | 10,000 | 10,000 | 10,000 | - | - | 8,000 | 20\% |
| 9,823 | 10,000 | 18,000 | 18,000 | - | $(8,000)$ | 8,178 | 55\% |
| 3,680 | 7,000 | 7,000 | 7,000 | - | - | 3,320 | 53\% |
| 3,731 | - | 3,756 | 3,756 | - | $(3,756)$ | 25 | 99\% |
| 8,738 | 32,100 | 36,000 | 36,000 | - | $(3,900)$ | 27,262 | 24\% |
| 11,549 | 32,000 | 32,000 | 32,000 | - | - | 20,451 | 36\% |
| 13,065 | 27,137 | 25,348 | 25,348 | - | 1,789 | 12,283 | 52\% |
| 3,304 | 25,000 | 20,000 | 20,000 | - | 5,000 | 16,696 | 17\% |
| 23,243 | 72,000 | 72,000 | 72,000 | - | - | 48,757 | 32\% |
| 0 | - | 0 | 0 | - | (0) | - | 100\% |
| 0 | 40,000 | - | - | - | 40,000 | (0) |  |
| 8,175 | 24,000 | 24,000 | 24,000 | - | - | 15,825 | 34\% |
| 1,407 | 4,000 | 4,000 | 4,000 | - | - | 2,593 | 35\% |
| 220,291 | 575,774 | 613,291 | 555,450 | 57,842 | 20,324 | 335,159 | 40\% |


| 6000 | Capital Outlay |
| :--- | :--- |
| 6100 | Sites \& Improvement of Sites |
|  |  |
|  | SUBTOTAL - Capital Outlay |


| - | 20,000 | - | - | - | 20,000 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| - | - | - | - | - |  |

TOTAL EXPENSES
6900 Total Depreciation (includes Prior Years)
TOTAL EXPENSES including Depreciation

| 795,496 | $1,671,210$ | $1,850,993$ | $1,793,152$ | 57,842 | $(121,941)$ | 997,656 |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  |  |  |  |  |  |  |
| 3,184 | 6,368 | 28,726 | 28,726 | - | $(22,358)$ | $\mathbf{2 5 , 5 4 2}$ |
| 798,680 | $1,657,578$ | $1,879,719$ | $1,821,878$ | 57,842 | $(164,299)$ | $\mathbf{1 , 0 2 3 , 1 9 7}$ |


| Magnolia Public Schools - MSA-7 |  |  |  |  | 13th month |  | 89982 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Budget vs. Actuals |  |  |  |  |  |  |  |  |
| As of December 2016 Close |  |  |  |  |  |  |  |  |
|  | $\begin{gathered} \hline \hline \text { Budget vs. } \\ \text { Actual } \end{gathered}$ |  |  | Bud | get |  |  |  |
|  | Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | \% of Forecast Spent |
| SUMMARY |  |  |  |  |  |  |  |  |
| Revenue |  |  |  |  |  |  |  |  |
| LCFF Entitlement | 973,035 | 2,671,595 | 2,610,709 | 2,599,553 | $(11,156)$ | $(72,042)$ | 1,626,518 | 37\% |
| Federal Revenue | 90,979 | 346,072 | 421,493 | 421,493 | - | 75,421 | 330,514 | 22\% |
| Other State Revenues | 275,896 | 578,580 | 622,567 | 622,567 | - | 43,988 | 346,672 | 44\% |
| Local Revenues | 50,191 | 54,198 | 71,193 | 71,193 | 0 | 16,996 | 21,003 | 70\% |
| Fundraising and Grants | 5,148 | 50,000 | 25,000 | 25,000 | - | $(25,000)$ | 19,852 | 21\% |
| Total Revenue | 1,395,248 | 3,700,444 | 3,750,962 | 3,739,806 | $(11,156)$ | 39,362 | 2,344,558 | 37\% |
| Expenses |  |  |  |  |  |  |  |  |
| Compensation and Benefits (excl adjustment) | 806,061 | 1,710,715 | 1,742,388 | 1,633,722 | 108,666 | 76,993 | 917,643 | 49\% |
| Books and Supplies | 151,490 | 333,447 | 306,250 | 306,250 | - | 27,197 | 154,760 | 49\% |
| Services and Other Operating Expenditures | 700,873 | 1,557,568 | 1,645,244 | 1,626,862 | 18,382 | $(69,294)$ | 925,989 | 43\% |
| Depreciation | 22,513 | 45,027 | 36,918 | 36,918 | - | 8,109 | 14,405 | 61\% |
| Total Expenses | 1,680,938 | 3,646,756 | 3,730,800 | 3,603,752 | 127,048 | 43,004 | 2,012,797 | 47\% |
| Operating Income Before One-Time Adjustment | $(285,690)$ | 53,688 | 20,162 | 136,054 | 115,892 | 82,366 | 331,762 | -210\% |
| One-Time Compensation Adjustment |  |  |  | $(89,982)$ |  |  |  |  |
| Operating Income (including adjustment) |  |  |  | 46,072 |  |  |  |  |
| Fund Balance |  |  |  |  |  |  |  |  |
| Beginning Balance (Unaudited) | 939,109 | 922,760 | 939,109 | 939,109 |  |  |  | 100\% |
| Audit Adjustment | 8,244 | - | 8,244 | 8,244 |  |  |  | 100\% |
| Beginning Balance (Audited) | 947,353 | 922,760 | 947,353 | 947,353 |  |  |  | 100\% |
| Operating Income (including Depreciation) | $(285,690)$ | 53,688 | 20,162 | 46,072 |  |  |  | -620\% |
| Ending Fund Balance | 661,664 | 976,448 | 967,515 | 993,425 |  |  |  | 67\% |
| Capital Outlay | - | 60,000 | 198,325 | 198,325 |  |  |  | - |
| Total ADA |  | 291.4 | 284.7 | 284.7 |  |  |  | 0\% |

Magnolia Public Schools - MSA-7

## Budget vs. Actuals

As of December 2016 Close

LCFF Entitlement

| 8011 | Charter Schools LCFF - State Aid |
| :--- | :--- |
| 8012 | Education Protection Account Entitlement |
| 8019 | State Aid - Prior Years |
| 8096 | Charter Schools in Lieu of Property Taxes |
|  |  |
|  |  |
|  | SUBTOTAL - LCFF Entitlement |
| 8100 |  |
| 8181 | Federal Revenue |
| 8220 | Special Education - Entitlement |
| 8291 | Child Nutrition Programs |
| 8292 | Title I |
| 8293 | Title II |
| 8296 | Title III |
| 8297 | Other Federal Revenue |
|  | PY Federal - Not Accrued |
|  |  |
|  | SUBTOTAL - Federal Income |
| 8300 | Other State Revenues |
| 8319 | Other State Apportionments - Prior Years |
| 8381 | Special Education - Entitlement (State) |
| 8520 | Child Nutrition - State |
| 8545 | School Facilities Apportionments |
| 8550 | Mandated Cost Reimbursements |
| 8560 | State Lottery Revenue |
| 8590 | All Other State Revenue |
| 859 | ASES |
|  | SUBTOTAL - Other State Income |

Federal Revenue
Special Education - Entitlement
Child Nutrition Programs
It
Title III
Federal Revenue

SUBTOTAL - Federal Income

SUBTOTAL Oth Stalncher

| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budge June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | \% of Forecast Spent |


| 616,024 | 1,804,821 | 1,695,909 | 1,684,753 | $(11,156)$ | $(120,069)$ | 1,068,729 | 37\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 87,841 | 387,438 | 364,640 | 364,640 | - | $(22,798)$ | 276,799 | 24\% |
| 282 | - | 282 | 282 |  | 282 | - | 100\% |
| 268,888 | 479,335 | 549,878 | 549,878 | - | 70,543 | 280,990 | 49\% |
| 973,035 | 2,671,595 | 2,610,709 | 2,599,553 | $(11,156)$ | $(72,042)$ | 1,626,518 | 37\% |
| 26,846 | 56,829 | 53,691 | 53,691 | - | $(3,137)$ | 26,846 | 50\% |
| 4,960 | 169,792 | 105,994 | 105,994 | 0 | $(63,798)$ | 101,034 | 5\% |
| 55,637 | 80,679 | 84,709 | 84,709 | - | 4,030 | 29,072 | 66\% |
| - | 1,258 | 1,127 | 1,127 | - | (131) | 1,127 | 0\% |
| - | 313 | - |  |  | (313) | - |  |
| 3,090 | 37,200 | 175,525 | 175,525 | - | 138,325 | 172,435 | 2\% |
| 446 | - | 446 | 446 | - | 446 | - | 100\% |
| 90,979 | 346,072 | 421,493 | 421,493 | 0 | 75,421 | 330,514 | 22\% |
| 896 | - | 896 | 896 | - | 896 | - | 100\% |
| 78,389 | 167,864 | 156,778 | 156,778 | - | $(11,085)$ | 78,389 | 50\% |
| 390 | 13,246 | 7,940 | 7,940 | - | $(5,306)$ | 7,550 | 5\% |
| 94,694 | 196,321 | 189,390 | 189,390 | - | $(6,931)$ | 94,696 | 50\% |
| 3,956 | 3,937 | 63,689 | 63,689 | - | 59,752 | 59,733 | 6\% |
| - | 47,212 | 53,804 | 53,804 | - | 6,592 | 53,804 | 0\% |
| 71 | - | 71 | 71 | - | 71 | - | 100\% |
| 97,500 | 150,000 | 150,000 | 150,000 | - | - | 52,500 | 65\% |
| 275,896 | 578,580 | 622,567 | 622,567 | - | 43,988 | 346,672 | 44\% |

Magnolia Public Schools - MSA-7
Budget vs. Actuals
As of December 2016 Close
$8800 \quad$ Donations/Fundraising
total revenue

| 8600 | Other Local Revenue |
| :--- | :--- |
| 8634 | Food Service Sales |
| 8636 | Uniforms |
| 8682 | Summer Program |
| 8690 | Other Local Revenue |
| 8699 | All Other Local Revenue |
| 8714 | SpEd Option 3 |
|  |  |
|  | SUBTOTAL - Local Revenues |

Privat
Fundraising
SUBTOTAL - Fundraising and Grants
Other Local Revenue
Uniforms
Summer Program
Other Local Revenue SpEd Option 3

SUBTOTAL - Local Revenues
raising

13th month
89982

| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | \% of Forecast Spent |
| 6,522 | 12,449 | 12,449 | 12,449 | - | - | 5,926 | 52\% |
| 374 | 8,468 | 8,468 | 8,468 | - | - | 8,094 | 4\% |
| 28,554 | 13,600 | 28,554 | 28,554 | - | 14,954 | - | 100\% |
| 8,777 | 7,140 | 15,759 | 15,759 | - | 8,619 | 6,982 | 56\% |
| 90 | - | 90 | 90 | - | 90 | - | 100\% |
| 5,873 | 12,541 | 5,873 | 5,873 | 0 | $(6,668)$ | - | 100\% |
| 50,191 | 54,198 | 71,193 | 71,193 | 0 | 16,996 | 21,003 | 70\% |
| 500 | - | 500 | 500 | - | 500 | - | 100\% |
| 4,648 | 50,000 | 24,500 | 24,500 | - | $(25,500)$ | 19,852 | 19\% |
| 5,148 | 50,000 | 25,000 | 25,000 | - | $(25,000)$ | 19,852 | 21\% |
| 1,395,248 | 3,700,444 | 3,750,962 | 3,739,806 | $(11,156)$ | 39,362 | 2,344,558 | 37\% |

Magnolia Public Schools - MSA-7
13th month
89982

## Budget vs. Actuals

As of December 2016 Close

## EXPENSES

Compensation \& Benefits

| Certificated Employees Summary |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1100 | Teachers Salaries | 425,143 | 863,926 | 935,257 | 920,976 | 14,281 | $(57,050)$ | 495,833 | 46\% |
| 1300 | Certificated Supervisor \& Administrator Salaries | 86,683 | 159,199 | 181,516 | 181,516 | - | $(22,316)$ | 94,833 | 48\% |
|  | SUBTOTAL - Certificated Employees | 511,826 | 1,023,125 | 1,116,773 | 1,102,492 | 14,281 | $(79,367)$ | 590,666 | 46\% |
| Classified Employees Summary |  |  |  |  |  |  |  |  |  |
| 2400 | Classified Clerical \& Office Salaries | 40,800 | 58,170 | 90,628 | 90,628 | - | $(32,458)$ | 49,828 | 45\% |
| 2900 | Classified Other Salaries | 71,481 | 251,809 | 160,692 | 158,634 | 2,057 | 93,175 | 87,153 | 45\% |
|  | SUBTOTAL - Classified Employees | 112,281 | 309,979 | 251,320 | 249,262 | 2,057 | 60,717 | 136,981 | 45\% |
| Employee Benefits Summary |  |  |  |  |  |  |  |  |  |
| 3100 | STRS | 60,938 | 119,347 | 133,321 | 131,525 | 1,797 | $(12,177)$ | 70,586 | 46\% |
| 3200 | PERS | 12,940 | 22,847 | 27,262 | 27,262 | - | $(4,414)$ | 14,321 | 47\% |
| 3300 | OASDI-Medicare-Alternative | 17,703 | 43,218 | 39,201 | 38,843 | 357 | 4,375 | 21,141 | 46\% |
| 3400 | Health \& Welfare Benefits | 80,862 | 178,200 | 155,423 | 155,423 | - | 22,777 | 74,561 | 52\% |
| 3500 | Unemployment Insurance | 1,340 | 667 | 3,684 | 3,676 | 8 | $(3,009)$ | 2,336 | 36\% |
| 3600 | Workers Comp Insurance | 8,171 | 13,331 | 15,405 | 15,221 | 184 | $(1,890)$ | 7,050 | 54\% |
|  | SUBTOTAL - Employee Benefits | 181,954 | 377,610 | 374,296 | 371,950 | 2,346 | 5,661 | 189,995 | 49\% |



| Magnolia Public Schools - MSA-7 |  |  |  |  |  | 13th month |  | 89982 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Budget vs. Actuals |  |  |  |  |  |  |  |  |  |
| As of December 2016 Close |  |  |  |  |  |  |  |  |  |
|  |  | Budget vs. Actual |  |  |  | dget |  |  |  |
|  |  | Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance <br> (Budget vs. <br> Proposed Budget) | Forecast Remaining | \% of Forecast Spent |
| 5000 Services \& Other Operating Expenses |  |  |  |  |  |  |  |  |  |
| 5101 | CMO Fees | 303,810 | 607,620 | 670,240 | 633,292 | 36,948 | $(25,672)$ | 329,482 | 48\% |
| 5102 | Direct CMO Fee (Shared Staff) | - | 21,260 | 23,157 | 22,779 | 378 | $(1,519)$ | 22,779 | 0\% |
| 5200 | Travel \& Conferences | - | 407 | - | - | - | 407 | - |  |
| 5210 | Conference Fees | 120 | 4,000 | 4,000 | 4,000 | - | - | 3,880 | 3\% |
| 5215 | Travel - Mileage, Parking, Tolls | 1,032 | 1,500 | 1,500 | 1,500 | - | - | 468 | 69\% |
| 5220 | Travel and Lodging | - | 2,772 | 2,772 | 2,772 | - | - | 2,772 | 0\% |
| 5300 | Dues \& Memberships | 2,156 | 9,000 | 9,000 | 9,000 | - | - | 6,844 | 24\% |
| 5450 | Insurance - Other | 11,210 | 14,905 | 16,642 | 16,642 | - | $(1,737)$ | 5,432 | 67\% |
| 5500 | Operations \& Housekeeping | 1,658 | 10,000 | 10,000 | 10,000 | - | - | 8,342 | 17\% |
| 5510 | Utilities - Gas and Electric | 22,832 | 55,680 | 55,680 | 55,680 | - | - | 32,848 | 41\% |
| 5605 | Equipment Leases | 4,146 | 8,400 | 8,400 | 8,400 | - | - | 4,254 | 49\% |
| 5610 | Rent | 151,787 | 261,761 | 260,628 | 260,628 | - | 1,133 | 108,841 | 58\% |
| 5615 | Repairs and Maintenance - Building | 8,265 | 23,000 | 23,000 | 23,000 | - | - | 14,735 | 36\% |
| 5617 | Repairs and Maintenance - Other Equipment | - | 2,000 | 2,000 | 2,000 | - | - | 2,000 | 0\% |
| 5803 | Accounting Fees | - | 5,500 | 10,000 | 10,000 | - | $(4,500)$ | 10,000 | 0\% |
| 5809 | Banking Fees | 401 | 3,000 | 3,000 | 3,000 | - | - | 2,599 | 13\% |
| 5813 | School Programs - After School Program | 75,000 | 150,000 | 150,000 | 150,000 | - | - | 75,000 | 50\% |
| 5814 | School Programs - Academic Competitions | 214 | 108 | 200 | 214 | (14) | (106) | - | 100\% |
| 5819 | School Programs - Other | - | 8,000 | 8,000 | 8,000 | - | - | 8,000 | 0\% |
| 5820 | Consultants - Non Instructional - Custom 1 | 3,362 | 8,584 | 8,584 | 8,584 | - | - | 5,222 | 39\% |
| 5822 | Consultants - Non Instructional - Custom 3 | 1,120 | 6,000 | 10,000 | 10,000 | - | $(4,000)$ | 8,880 | 11\% |




Magnolia Public Schools - MSA-8

## Budget vs. Actuals

LCFF Entitlement

| LCFF | Entitlement |
| :--- | :--- |
| 8011 | Charter Schools LCFF - State Aid |
| 8012 | Education Protection Account Entitlement |
| 8019 | State Aid - Prior Years |
| 8096 | Charter Schools in Lieu of Property Taxes |
|  |  |
|  |  |
|  | SUBTOTAL - LCFF Entitlement |
|  |  |
| 8100 | Federal Revenue |
| 8181 | Special Education - Entitlement |
| 8291 | Title I |
| 8292 | Title II |
| 8293 | Title III |
| 8297 | PY Federal - Not Accrued |
|  |  |
|  | SUBTOTAL - Federal Income |
| 8300 | Other State Revenues |
| 8319 | Other State Apportionments - Prior Years |
| 8381 | Special Education - Entitlement (State) |
| 8550 | Mandated Cost Reimbursements |
| 8560 | State Lottery Revenue |
| 8590 | All Other State Revenue |
| 8596 | ASES |
|  | SUBTOTAL - Other State Income |

## As of December 2016 Close

Other State Revenues
Other State Apportionments - Prior Years Special Education - Entitlement (State)

Ste Loter Reve

SUBTOTAL - Other State Income

## REVENUE

| $\begin{gathered} \hline \hline \text { Budget vs. } \\ \text { Actual } \\ \hline \end{gathered}$ | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | \% of Forecast Spent |



|  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1,071,401 | 2,995,658 | 2,885,592 | 2,884,036 | $(1,556)$ | $(111,622)$ | 1,812,635 | 37\% |
| 156,481 | 657,309 | 633,310 | 633,310 | - | $(23,999)$ | 476,829 | 25\% |
| 468 | - | 468 | 468 | - | 468 | - | 100\% |
| 462,773 | 785,666 | 922,677 | 922,677 | - | 137,012 | 459,904 | 50\% |
| 1,691,123 | 4,438,632 | 4,442,047 | 4,440,491 | $(1,556)$ | 1,859 | 2,749,368 | 38\% |
| 46,203 | 93,147 | 92,406 | 92,406 | - | (741) | 46,203 | 50\% |
| 165,782 | 200,332 | 202,691 | 202,691 | - | 2,359 | 36,909 | 82\% |
| - | 2,451 | 2,345 | 2,345 | - | (106) | 2,345 | 0\% |
| - | 151 | - | - | - | (151) | - |  |
| 27 | - | 27 | 27 | - | 27 | - | 100\% |
| 212,012 | 296,081 | 297,469 | 297,469 | - | 1,388 | 85,457 | 71\% |
| 420 | - | 420 | 420 | - | 420 | - | 100\% |
| 134,912 | 275,141 | 269,825 | 269,825 | - | $(5,316)$ | 134,912 | 50\% |
| 6,809 | 6,453 | 109,613 | 109,613 | - | 103,159 | 102,804 | 6\% |
| - | 77,383 | 90,281 | 90,281 | - | 12,897 | 90,281 | 0\% |
| 120 | - | 120 | 120 | - | 120 | - | 100\% |
| 97,500 | 150,000 | 150,000 | 150,000 | - | - | 52,500 | 65\% |
| 239,761 | 508,978 | 620,258 | 620,258 | - | 111,280 | 380,496 | 39\% |

Magnolia Public Schools - MSA-8
Budget vs. Actuals
As of December 2016 Close

| 8600 | Other Local Revenue |
| :--- | :--- |
| 8636 | Uniforms |
| 8682 | Summer Program |
| 8693 | Field Trips |
| 8699 | All Other Local Revenue |
| 8714 | SpEd Option 3 |
|  |  |
|  | SUBTOTAL - Local Revenues |
| 8800 | Donations/Fundraising |
| 8803 | Fundraising |
|  | SUBTOTAL - Fundraising and Grants |

## TOTAL REVENUE

13th month
120965

| $\begin{gathered} \hline \hline \text { Budget vs. } \\ \text { Actual } \\ \hline \end{gathered}$ | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance <br> (Budget vs. Proposed Budget) | Forecast Remaining | \% of Forecast Spent |
| - | 30,662 | - | - | - | $(30,662)$ | - |  |
| 30,463 | 13,600 | 30,463 | 30,463 | - | 16,863 | - | 100\% |
|  | 10,200 | 10,200 | 10,200 | - | - | 10,200 | 0\% |
| 1,452 | 18,692 | 18,692 | 18,692 | - | - | 17,240 | 8\% |
| 11,056 | 17,075 | 10,831 | 11,056 | 225 | $(6,019)$ | - | 100\% |
| 42,971 | 90,229 | 70,186 | 70,411 | 225 | $(19,818)$ | 27,440 | 61\% |
| 3,614 | 20,000 | 20,000 | 20,000 | - | - | 16,387 | 18\% |
| 3,614 | 20,000 | 20,000 | 20,000 | - | - | 16,387 | 18\% |
| 2,189,480 | 5,353,920 | 5,449,960 | 5,448,629 | $(1,331)$ | 94,709 | 3,259,148 | 40\% |


| Budget vs. <br> Actual |  |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
| Actual YTD | Approved Budget | November |  | Variance | Variance |  |

## EXPENSES

## Compensation \& Benefits

| Certificated Employees Summary |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1100 Teachers Salaries | 686,203 | 1,455,168 | 1,452,353 | 1,454,903 | $(2,550)$ | 264 | 768,701 | 47\% |
| 1300 Certificated Supervisor \& Administrator Salaries | 167,091 | 425,165 | 347,203 | 347,203 | - | 77,962 | 180,112 | 48\% |
| SUBTOTAL - Certificated Employees | 853,294 | 1,880,332 | 1,799,556 | 1,802,106 | $(2,550)$ | 78,226 | 948,812 | 47\% |
| Classified Employees Summary |  |  |  |  |  |  |  |  |
| 2400 Classified Clerical \& Office Salaries | 63,907 | 185,996 | 129,851 | 129,851 | - | 56,144 | 65,944 | 49\% |
| 2900 Classified Other Salaries | 132,174 | 137,069 | 275,393 | 275,892 | (499) | $(138,823)$ | 143,718 | 48\% |
| SUBTOTAL - Classified Employees | 196,081 | 323,065 | 405,245 | 405,744 | (499) | $(82,679)$ | 209,662 | 48\% |
| Employee Benefits Summary |  |  |  |  |  |  |  |  |
| 3100 STRS | 104,810 | 234,030 | 223,868 | 224,189 | (321) | 9,841 | 119,378 | 47\% |
| 3200 PERS | 22,726 | 37,396 | 46,193 | 46,345 | (153) | $(8,949)$ | 23,619 | 49\% |
| 3300 OASDI-Medicare-Alternative | 27,161 | 53,218 | 58,643 | 58,718 | (75) | $(5,500)$ | 31,557 | 46\% |
| 3400 Health \& Welfare Benefits | 140,336 | 291,600 | 256,840 | 256,840 | - | 34,760 | 116,504 | 55\% |
| 3500 Unemployment Insurance | 43 | 1,102 | 4,102 | 4,104 | (2) | $(3,002)$ | 4,060 | 1\% |
| 3600 Workers Comp Insurance | 15,031 | 22,034 | 24,826 | 24,860 | (34) | $(2,827)$ | 9,829 | 60\% |
| SUBTOTAL - Employee Benefits | 310,107 | 639,379 | 614,472 | 615,056 | (584) | 24,323 | 304,949 | 50\% |


| Budget vs. <br> Actual |  |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
| Actual YTD | Approved Budget <br> June 6th | November <br> Forecast |  |  | (Previous vs. | Variance <br> (Budget vs. |


| 4000 | Books \& Supplies |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 4100 | Approved Textbooks \& Core Curricula Materials | 13,844 | 22,000 | 22,000 | 22,000 | - | - | 8,156 | 63\% |
| 4200 | Books \& Other Reference Materials | 301 | - | 1,000 | 1,000 | - | $(1,000)$ | 699 | 30\% |
| 4320 | Educational Software | 18,675 | 15,000 | 20,000 | 20,000 | - | $(5,000)$ | 1,326 | 93\% |
| 4325 | Instructional Materials \& Supplies | 7,896 | 35,000 | 33,669 | 33,669 | - | 1,331 | 25,773 | 23\% |
| 4326 | Art \& Music Supplies | 735 | 15,000 | 15,000 | 15,000 | - | - | 14,265 | 5\% |
| 4330 | Office Supplies | 8,362 | 14,200 | 25,000 | 25,000 | - | $(10,800)$ | 16,638 | 33\% |
| 4335 | PE Supplies | 331 | - | 331 | 331 | - | (331) | - | 100\% |
| 4345 | Non Instructional Student Materials \& Supplies | 4,617 | 9,000 | 9,000 | 9,000 | - | - | 4,383 | 51\% |
| 4346 | Teacher Supplies | 1,681 | 5,000 | 5,000 | 5,000 | - | - | 3,319 | 34\% |
| 4350 | Uniforms | - | 8,000 | - | - | - | 8,000 | - |  |
| 4351 | Yearbook | - | 5,000 | 5,000 | 5,000 | - | - | 5,000 | 0\% |
| 4400 | Noncapitalized Equipment | 2,829 | - | 14,781 | 14,641 | 140 | $(14,641)$ | 11,812 | 19\% |
| 4410 | Classroom Furniture, Equipment \& Supplies | 517 | - | 377 | 517 | (140) | (517) | - | 100\% |
| 4420 | Computers (individual items less than \$5k) | 5,355 | 11,500 | 11,500 | 11,500 | - | - | 6,145 | 47\% |
| 4430 | Non Classroom Related Furniture, Equipment \& Su | 2,810 | 8,000 | 7,500 | 7,500 | - | 500 | 4,690 | 37\% |
| 4700 | Food | 35,410 | 140,000 | 240,000 | 240,000 | - | $(100,000)$ | 204,590 | 15\% |
| 4720 | Other Food | 1,069 | 10,000 | 10,000 | 10,000 | - | - | 8,931 | 11\% |
|  | SUBTOTAL - Books and Supplies | 104,431 | 297,700 | 420,157 | 420,157 | (0) | $(122,457)$ | 315,727 | 25\% |
| 5000 | Services \& Other Operating Expenses |  |  |  |  |  |  |  |  |
| 5101 | CMO Fees | 486,096 | 972,192 | 1,027,701 | 1,013,267 | 14,434 | $(41,075)$ | 527,171 | 48\% |
| 5102 | Direct CMO Fee (Shared Staff) | - | 35,258 | 37,956 | 38,555 | (599) | $(3,297)$ | 38,555 | 0\% |
| 5210 | Conference Fees | 4,713 | 10,000 | 10,000 | 10,000 | - | - | 5,288 | 47\% |
| 5215 | Travel - Mileage, Parking, Tolls | 1,139 | 5,000 | 5,000 | 5,000 | - | - | 3,861 | 23\% |
| 5220 | Travel and Lodging | 4,266 | 10,000 | 10,000 | 10,000 | - | - | 5,734 | 43\% |
| 5300 | Dues \& Memberships | 3,451 | 7,500 | 7,500 | 7,500 | - | - | 4,049 | 46\% |
| 5450 | Insurance - Other | 17,230 | 25,000 | 25,854 | 25,854 | - | (854) | 8,624 | 67\% |
| 5500 | Operations \& Housekeeping | 177 | 35,000 | 35,000 | 35,000 | - | - | 34,823 | 1\% |
| 5605 | Equipment Leases | 34,692 | 50,000 | 50,000 | 50,000 | - | - | 15,308 | 69\% |
| 5610 | Rent | 51,982 | 228,961 | 228,961 | 228,961 | - | - | 176,979 | 23\% |
| 5617 | Repairs and Maintenance - Other Equipment | 1,104 | 3,000 | 3,000 | 3,000 | - | - | 1,896 | 37\% |
| 5803 | Accounting Fees | - | 9,021 | 15,000 | 15,000 | - | $(5,979)$ | 15,000 | 0\% |


| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | \% of Forecast Spent |
| 395 | 500 | 500 | 500 | - | - | 105 | 79\% |
| 75,000 | 150,000 | 150,000 | 150,000 | - | - | 75,000 | 50\% |
| 7,652 | 9,000 | 9,000 | 9,000 | - | - | 1,348 | 85\% |
| 12,756 | 59,000 | 59,000 | 59,000 | - | - | 46,245 | 22\% |
| 20,794 | 45,554 | 44,420 | 44,405 | 16 | 1,149 | 23,611 | 47\% |
| - | 30,000 | 30,000 | 30,000 | - | - | 30,000 | 0\% |
| 6,875 | 10,000 | 10,000 | 10,000 | - | - | 3,125 | 69\% |
| 1,861 | 8,000 | 8,000 | 8,000 | - | - | 6,139 | 23\% |
| 7,362 | 20,784 | 20,784 | 20,784 | - | - | 13,422 | 35\% |
| 6,306 | - | 5,606 | 6,306 | (700) | $(6,306)$ | - | 100\% |
| 12,412 | 105,000 | 111,000 | 111,000 | - | $(6,000)$ | 98,588 | 11\% |
| 16,086 | 64,512 | 64,512 | 64,512 | - | - | 48,426 | 25\% |
| 36,223 | 73,785 | 72,446 | 72,446 | - | 1,338 | 36,223 | 50\% |
| 14,820 | 64,750 | 64,750 | 64,750 | - | - | 49,930 | 23\% |
| 17,850 | 38,000 | 38,000 | 38,000 | - | - | 20,150 | 47\% |
| (0) | - | - | - | - | - | 0 |  |
| 0 | - | - | - | - | - | (0) |  |
| 3,872 | 12,000 | 12,000 | 12,000 | - | - | 8,128 | 32\% |
| 845,115 | 2,081,816 | 2,155,991 | 2,142,840 | 13,151 | $(61,024)$ | 1,297,725 | 39\% |
| 77,808 | 84,000 | 84,000 | 84,000 | - | - | 6,192 | 93\% |
| 77,808 | 84,000 | 84,000 | 84,000 | - | - | 6,192 | 93\% |
|  |  |  |  |  |  |  |  |
| 2,386,836 | 5,306,293 | 5,479,421 | 5,469,903 | 9,518 | $(163,610)$ | 3,083,068 | 44\% |
| 34,078 | 68,156 | 84,873 | 84,873 | - | $(16,717)$ | 50,795 | 40\% |
| 2,343,106 | 5,290,449 | 5,480,294 | 5,470,776 | 9,518 | $(180,327)$ | 3,127,671 | 43\% |

## Budget vs. Actuals

As of December 2016 Close

|  | Budget vs. <br> Actual <br> Budget |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | $\begin{gathered} \% \text { of Forecast } \\ \text { Spent } \\ \hline \hline \end{gathered}$ |
| SUMMARY |  |  |  |  |  |  |  |  |
| Revenue |  |  |  |  |  |  |  |  |
| LCFF Entitlement | 808,470 | 4,595,312 | 5,477,274 | 5,465,892 | $(11,382)$ | 870,580 | 4,657,422 | 15\% |
| Federal Revenue | 88,965 | 394,527 | 783,158 | 783,158 | - | 388,631 | 694,193 | 11\% |
| Other State Revenues | 94,689 | 345,918 | 555,702 | 556,982 | 1,280 | 211,064 | 462,293 | 17\% |
| Local Revenues | 15,739 | 16,505 | 17,164 | 26,185 | 9,020 | 9,680 | 10,445 | 60\% |
| Fundraising and Grants | 27,854 | 22,000 | 22,575 | 27,854 | 5,279 | 5,854 | - | 100\% |
| Total Revenue | 1,035,717 | 5,374,262 | 6,855,873 | 6,860,071 | 4,198 | 1,485,809 | 5,824,354 | 15\% |
| Expenses |  |  |  |  |  |  |  |  |
| Compensation and Benefits (excl adjustment) | 1,640,642 | 3,059,757 | 3,775,567 | 3,723,254 | 52,313 | $(663,497)$ | 2,127,741 | 44\% |
| Books and Supplies | 425,583 | 691,730 | 866,125 | 829,376 | 36,749 | $(137,646)$ | 403,793 | 51\% |
| Services and Other Operating Expenditures | 762,482 | 1,775,769 | 2,065,550 | 2,087,914 | $(22,363)$ | $(312,145)$ | 1,325,432 | 37\% |
| Depreciation | 198,617 | 397,234 | 363,466 | 373,813 | $(10,347)$ | 23,420 | 175,196 | 53\% |
| Total Expenses | 3,027,325 | 5,924,489 | 7,070,710 | 7,014,357 | 56,352 | $(1,089,868)$ | 4,032,161 | 43\% |
| Operating Income Before One-Time Adjustment | $(1,991,608)$ | $(550,228)$ | $(214,837)$ | $(154,287)$ | 60,550 | 395,941 | 1,792,192 | 1291\% |
| One-Time Compensation Adjustment |  |  |  | $(45,129)$ |  |  |  |  |
| Operating Income (including adjustment) |  |  |  | $(199,416)$ |  |  |  |  |


| Fund Balance |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Beginning Balance (Unaudited) | 8,291,101 | 8,212,887 | 8,291,101 | 8,291,101 | 100\% |
| Audit Adjustment | 7,820 | - | 7,820 | 7,820 | 100\% |
| Beginning Balance (Audited) | 8,298,921 | 8,212,887 | 8,298,921 | 8,298,921 | 100\% |
| Operating Income (including Depreciation) | $(1,991,608)$ | $(550,228)$ | $(214,837)$ | $(199,416)$ | 999\% |
| Ending Fund Balance | 6,307,313 | 7,662,659 | 8,084,084 | 8,099,505 | 78\% |
| Capital Outlay | 37,249 | 13,389,061 | 77,875 | 115,124 | 0 |

Total ADA
511.5
606.0
606.0

0\%

## Budget vs. Actuals

As of December 2016 Close

LCFF Entitlement

| 8011 | Charter Schools LCFF - State Aid |
| :--- | :--- |
| 8012 | Education Protection Account Entitlement |
| 8096 | Charter Schools in Lieu of Property Taxes |

SUBTOTAL - LCFF Entitlement
8100
8181
8220
8291
8292
8293
8296
8297
8298

## Federal Revenue <br> Special Education - Entitlement <br> Child Nutrition Programs <br> Title I <br> Title II <br> Title III <br> Other Federal Revenue <br> PY Federal - Not Accrued <br> Implementation Grant

SUBTOTAL - Federal Income
8300 Other State Revenues
$8319 \quad$ Other State Apportionments - Prior Years
8381
8520
8550
8560
8590

Special Education - Entitlement (State)
Child Nutrition - State
Mandated Cost Reimbursements
State Lottery Revenue
All Other State Revenue
SUBTOTAL - Other State Income

| $\begin{gathered} \hline \hline \text { Budget vs. } \\ \text { Actual } \end{gathered}$ | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance <br> (Budget vs. <br> Proposed Budget) | Forecast Remaining | \% of Forecast Spent |


| $\begin{array}{r} 681,484 \\ 14,333 \\ 112,653 \end{array}$ | $\begin{array}{r} 3,517,160 \\ 102,290 \\ 975,862 \end{array}$ | $\begin{array}{r} 4,208,989 \\ 121,204 \\ 1,147,081 \end{array}$ | $\begin{array}{r} 4,197,607 \\ 121,204 \\ 1,147,081 \end{array}$ | $(11,382)$ - | $\begin{array}{r} 680,447 \\ 18,914 \\ 171,219 \end{array}$ | $\begin{array}{r} 3,516,124 \\ 106,871 \\ 1,034,428 \end{array}$ | $\begin{aligned} & 16 \% \\ & 12 \% \\ & 10 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 808,470 | 4,595,312 | 5,477,274 | 5,465,892 | $(11,382)$ | 870,580 | 4,657,422 | 15\% |
| - | 17,061 | 18,000 | 18,000 | - | 939 | 18,000 | 0\% |
| - | 183,550 | 227,287 | 227,287 | - | 43,737 | 227,287 | 0\% |
| 83,954 | 134,489 | 219,592 | 219,592 | - | 85,103 | 135,638 | 38\% |
| 613 | 2,362 | 2,362 | 2,362 | - | - | 1,749 | 26\% |
| - | 2,665 | - | - | - | $(2,665)$ | - |  |
| 4,236 | 54,400 | 54,400 | 54,400 | - | - | 50,164 | 8\% |
| 162 | - | 162 | 162 | - | 162 | - | 100\% |
| - | - | 261,355 | 261,355 | - | 261,355 | 261,355 | 0\% |
| 88,965 | 394,527 | 783,158 | 783,158 | - | 388,631 | 694,193 | 11\% |
| 6,193 | - | 4,913 | 6,193 | 1,280 | 6,193 | - | 100\% |
| 32,229 | 245,368 | 304,828 | 304,828 | - | 59,460 | 272,599 | 11\% |
| - | 7,396 | 14,137 | 14,137 | (0) | 6,742 | 14,137 | 0\% |
| 18,767 | 10,299 | 42,286 | 42,286 | - | 31,987 | 23,519 | 44\% |
| - | 82,855 | 114,538 | 114,538 | - | 31,683 | 114,538 | 0\% |
| 37,500 | - | 75,000 | 75,000 | - | 75,000 | 37,500 | 50\% |
| 94,689 | 345,918 | 555,702 | 556,982 | 1,280 | 211,064 | 462,293 | 17\% |


| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | $\begin{gathered} \% \text { of Forecast } \\ \text { Spent } \\ \hline \hline \end{gathered}$ |
| 4,681 | 15,900 | 15,900 | 15,900 | - | - | 11,220 | 29\% |
| 397 | - | 397 | 397 | - | 397 | - | 100\% |
| 516 | 533 | 533 | 533 | - | - | 17 | 97\% |
| 9,354 | - | 334 | 9,354 | 9,020 | 9,354 | - | 100\% |
| - | 71 | - | - | - | (71) | - |  |
| 791 | - | - | - | - | - | (791) |  |
| 15,739 | 16,505 | 17,164 | 26,185 | 9,020 | 9,680 | 10,445 | 60\% |
| 27,844 | - | 22,565 | 27,844 | 5,279 | 27,844 | - | 100\% |
| 10 | 22,000 | 10 | 10 | - | $(21,990)$ | - | 100\% |
| 27,854 | 22,000 | 22,575 | 27,854 | 5,279 | 5,854 | - | 100\% |
| 1,035,717 | 5,374,262 | 6,855,873 | 6,860,071 | 4,198 | 1,485,809 | 5,824,354 | 15\% |

As of December 2016 Close

| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget <br> June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | \% of Forecast Spent |

## EXPENSES

Compensation \& Benefits

| Certificated Employees Summary |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1100 Teachers Salaries | 905,461 | 1,787,100 | 2,046,663 | 2,038,608 | 8,056 | $(251,508)$ | 1,133,146 | 44\% |
| 1300 Certificated Supervisor \& Administrator Salaries | 220,875 | 360,450 | 495,669 | 495,669 | - | $(135,219)$ | 274,794 | 45\% |
| SUBTOTAL - Certificated Employees | 1,126,337 | 2,147,550 | 2,542,332 | 2,534,277 | 8,056 | $(386,727)$ | 1,407,940 | 44\% |
| Classified Employees Summary |  |  |  |  |  |  |  |  |
| 2400 Classified Clerical \& Office Salaries | 76,839 | 70,000 | 160,266 | 160,266 | - | $(90,266)$ | 83,427 | 48\% |
| 2900 Classified Other Salaries | 114,002 | 165,580 | 299,187 | 288,693 | 10,495 | $(123,113)$ | 174,691 | 39\% |
| SUBTOTAL - Classified Employees | 190,841 | 235,580 | 459,453 | 448,959 | 10,495 | $(213,379)$ | 258,118 | 43\% |
| Employee Benefits Summary |  |  |  |  |  |  |  |  |
| 3100 STRS | 133,737 | 249,908 | 301,347 | 300,333 | 1,013 | $(50,425)$ | 166,597 | 45\% |
| 3200 PERS | 11,454 | 8,428 | 8,841 | 30,386 | $(21,545)$ | $(21,958)$ | 18,932 | 38\% |
| 3300 OASDI-Medicare-Alternative | 35,359 | 59,026 | 81,679 | 80,795 | 885 | $(21,768)$ | 45,436 | 44\% |
| 3400 Health \& Welfare Benefits | 137,205 | 332,100 | 343,614 | 335,551 | 8,063 | $(3,451)$ | 198,347 | 41\% |
| 3500 Unemployment Insurance | - | 1,192 | 4,501 | 4,492 | 9 | $(3,300)$ | 4,492 | 0\% |
| 3600 Workers Comp Insurance | 5,711 | 23,831 | 33,800 | 33,591 | 209 | $(9,760)$ | 27,880 | 17\% |
| 3900 Other Employee Benefits | - | 2,142 | - | - | - | 2,142 | - |  |
| SUBTOTAL - Employee Benefits | 323,465 | 676,627 | 773,782 | 785,148 | $(11,366)$ | $(108,521)$ | 461,683 | 41\% |

## Budget vs. Actuals

As of December 2016 Close

| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | \% of Forecast Spent |

4100
4200
4315
4320
4325
4326
4330
4335
4345
4346
4400
4410
4420
4430
4700
4720
Books \& Supplies
Approved Textbooks \& Core Curricula Materials
Books \& Other Reference Materials
Custodial Supplies
Educational Software
Instructional Materials \& Supplies
Art \& Music Supplies
Office Supplies
PE Supplies
Non Instructional Student Materials \& Supplies
Teacher Supplies
Noncapitalized Equipment
Classroom Furniture, Equipment \& Supplies
Computers (individual items less than \$5k)
Non Classroom Related Furniture, Equipment \& Sur
Food
Other Food

| 219,577 | 235,150 | 240,000 | 240,000 | - | $(4,850)$ | 20,423 | 91\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1,669 | 35,000 | 20,000 | 20,000 | - | 15,000 | 18,331 | 8\% |
| 17,756 | 10,000 | 30,000 | 30,000 | - | $(20,000)$ | 12,244 | 59\% |
| 5,036 | 10,000 | 10,000 | 10,000 | - | - | 4,964 | 50\% |
| 15,951 | 65,500 | 47,007 | 47,007 | - | 18,493 | 31,056 | 34\% |
| 3,487 | - | 10,000 | 10,000 | - | $(10,000)$ | 6,513 | 35\% |
| 14,734 | 2,200 | 15,000 | 15,000 | - | $(12,800)$ | 266 | 98\% |
| 5,137 | 5,000 | 5,000 | 5,500 | (500) | (500) | 363 | 93\% |
| 5,824 | 11,185 | 10,185 | 10,185 | - | 1,000 | 4,362 | 57\% |
| 5,804 | - | 9,000 | 9,000 | - | $(9,000)$ | 3,196 | 64\% |
| 8,764 | 25 | 46,013 | 8,764 | 37,249 | $(8,739)$ | - | 100\% |
| 20,001 | 3,000 | 24,121 | 24,121 | - | $(21,121)$ | 4,120 | 83\% |
| 45,725 | 105,825 | 122,115 | 122,115 | - | $(16,290)$ | 76,390 | 37\% |
| 2,493 | - | 2,493 | 2,493 | - | $(2,493)$ | - | 100\% |
| 50,691 | 206,845 | 270,191 | 270,191 | - | $(63,345)$ | 219,500 | 19\% |
| 2,934 | 2,000 | 5,000 | 5,000 | - | $(3,000)$ | 2,066 | 59\% |
| 425,583 | 691,730 | 866,125 | 829,376 | 36,749 | $(137,646)$ | 403,793 | 51\% |

Services \& Other Operating Expenses
CMO Fees
Direct CMO Fee (Shared Staff)
Conference Fees
Travel - Mileage, Parking, Tolls
Dues \& Memberships
nsurance - Other
Operations \& Housekeeping
Utilities - Gas and Electric
Equipment Leases
Rent
Repairs and Maintenance - Building
Accounting Fees
Banking Fees
School Programs - After School Program
School Programs - Academic Competitions
Consultants - Non Instructional - Custom 1 Consultants - Non Instructional - Custom 3
District Oversight Fees
Field Trips Expenses
Fines and Penalties

| Budget vs. Actual <br> Actual YTD | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast <br> Remaining | \% of Forecast Spent |
| 486,096 | 972,192 | 1,027,701 | 1,013,267 | 14,434 | $(41,075)$ | 527,171 | 48\% |
| - | 33,233 | 61,090 | 72,367 | $(11,278)$ | $(39,135)$ | 72,367 | 0\% |
| 1,004 | 8,809 | 8,809 | 8,809 | - | - | 7,805 | 11\% |
| 1,915 | 20,000 | 10,000 | 10,000 | - | 10,000 | 8,085 | 19\% |
| 5,276 | 6,000 | 6,000 | 6,000 | - | - | 724 | 88\% |
| 11,588 | 32,415 | 21,456 | 21,456 | - | 10,959 | 9,868 | 54\% |
| 21,238 | 8,500 | 25,000 | 25,000 | - | $(16,500)$ | 3,762 | 85\% |
| 30,563 | 55,000 | 144,772 | 144,772 | - | $(89,772)$ | 114,209 | 21\% |
| 22,360 | 47,344 | 47,344 | 47,344 | - | - | 24,984 | 47\% |
| 37,129 | - | 36,495 | 37,129 | (633) | $(37,129)$ | - | 100\% |
| 23,101 | 3,000 | 5,000 | 30,000 | $(25,000)$ | $(27,000)$ | 6,899 | 77\% |
| - | 5,000 | 5,000 | 5,000 | - | - | 5,000 | 0\% |
| 3,769 | 2,856 | 7,243 | 7,243 | - | $(4,387)$ | 3,475 | 52\% |
| 315 | 10,000 | 15,000 | 15,000 | - | $(5,000)$ | 14,685 | 2\% |
| 3,506 | 7,500 | 7,500 | 7,500 | - | - | 3,994 | 47\% |
| 1,350 | 30,000 | 15,000 | 15,000 | - | 15,000 | 13,650 | 9\% |
| 5,392 | 57,898 | 40,000 | 40,000 | - | 17,898 | 34,608 | 13\% |
| - | 46,872 | 54,773 | 54,659 | 114 | $(7,787)$ | 54,659 | 0\% |
| 8,139 | 19,000 | 19,000 | 19,000 | - | - | 10,861 | 43\% |
| 45 | - | 29,000 | 29,000 | - | $(29,000)$ | 28,955 | 0\% |

5843
Interest - Loans Less than 1 Year Legal Fees
Marketing and Student Recruiting
Payroll Fees
Prior Yr Exp (not accrued)
Professional Development
Special Education Contract Instructors
Special Education Encroachment
Substitutes
Technology Services
Communications
Postage and Delivery
SUBTOTAL - Services \& Other Operating Exp.

## 6000 <br> 6400 <br> 6410

Buildings \& Improvement of Buildings
Equipment
Computers (capitalizable items)
SUBTOTAL - Capital Outlay

## TOTAL EXPENSES

6900
Total Depreciation (includes Prior Years)
TOTAL EXPENSES including Depreciation

| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | \% of Forecast Spent |
| 106 | 227 | 141 | 141 |  | 86 | 35 | 75\% |
| 1,244 | 15,000 | 15,000 | 15,000 | - | - | 13,756 | 8\% |
| 5,500 | 30,000 | 20,000 | 20,000 | - | 10,000 | 14,500 | 28\% |
| 12,729 | 21,600 | 21,600 | 21,600 | - | - | 8,871 | 59\% |
| 340 | - | 340 | 340 | - | (340) | - | 100\% |
| 13,203 | 35,575 | 41,575 | 41,575 | - | $(6,000)$ | 28,372 | 32\% |
| 17,888 | 224,000 | 224,000 | 224,000 | - | - | 206,112 | 8\% |
| - | - | 12,913 | 12,913 | - | $(12,913)$ | 12,913 | 0\% |
| - | 51,150 | 55,000 | 55,000 |  | $(3,850)$ | 55,000 | 0\% |
| 34,000 | 20,000 | 64,000 | 64,000 | - | $(44,000)$ | 30,000 | 53\% |
| 13,493 | 4,800 | 17,000 | 17,000 | - | $(12,200)$ | 3,507 | 79\% |
| 1,194 | 7,799 | 7,799 | 7,799 | - | - | 6,605 | 15\% |
| 762,482 | 1,775,769 | 2,065,550 | 2,087,914 | $(22,363)$ | $(312,145)$ | 1,325,432 | 37\% |
| - | 13,332,561 | - | - | - | 13,332,561 | - |  |
| 37,249 | - | - | 37,249 | $(37,249)$ | $(37,249)$ | - | 100\% |
| - | 56,500 | 77,875 | 77,875 | - | $(21,375)$ | 77,875 | 0\% |
| 37,249 | 13,389,061 | 77,875 | 115,124 | $(37,249)$ | 13,273,937 | 77,875 | 32\% |
| 2,865,957 | 18,916,317 | 6,785,118 | 6,800,797 | $(15,679)$ | 12,115,519 | 3,934,840 | 42\% |
| 198,617 | 397,234 | 363,466 | 373,813 | 10,347 | 23,420 | 175,196 | 53\% |
| 3,027,325 | 5,924,489 | 7,070,710 | 7,059,486 | 31,917 | (1,134,997) | 4,032,161 | 43\% |

## As of December 2016 Close

| $\begin{gathered} \hline \hline \text { Budget vs. } \\ \text { Actual } \end{gathered}$ | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | \% of Forecast Spent |


| SUMMARY |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |
| Revenue |  |  |  |  |  |  |  |  |
| LCFF Entitlement | 1,311,974 | 3,365,610 | 3,065,431 | 3,067,041 | 1,610 | $(298,569)$ | 1,755,067 | 43\% |
| Federal Revenue | 14,237 | 133,928 | 139,972 | 139,972 |  | 6,044 | 125,735 | 10\% |
| Other State Revenues | 102,450 | 301,331 | 386,040 | 386,040 |  | 84,709 | 283,590 | 27\% |
| Local Revenues | 72,465 | 55,036 | 88,597 | 88,597 | - | 33,561 | 16,132 | 82\% |
| Fundraising and Grants | 23,827 | 20,000 | 20,000 | 23,827 | 3,827 | 3,827 |  | 100\% |
| Total Revenue | 1,524,953 | 3,875,905 | 3,700,040 | 3,705,478 | 5,437 | $(170,428)$ | 2,180,524 | 41\% |
| Expenses |  |  |  |  |  |  |  |  |
| Compensation and Benefits (excl adjustment) | 1,101,627 | 2,155,725 | 2,256,594 | 2,158,964 | 97,630 | $(3,239)$ | 1,157,271 | 51\% |
| Books and Supplies | 80,218 | 163,559 | 179,076 | 180,455 | $(1,379)$ | $(16,896)$ | 100,237 | 44\% |
| Services and Other Operating Expenditures | 503,485 | 1,325,125 | 1,199,279 | 1,181,986 | 17,293 | 143,139 | 678,501 | 43\% |
| Depreciation | 22,310 | 44,619 | 39,460 | 39,460 |  | 5,159 | 17,151 | 57\% |
| Total Expenses | 1,707,640 | 3,689,029 | 3,674,409 | 3,560,866 | 113,544 | 128,163 | 1,953,160 | 48\% |
| Operating Income Before One-Time Adjustment | $(182,686)$ | 186,876 | 25,631 | 144,612 | 118,981 | $(42,264)$ | 227,364 | -126\% |
| One-Time Compensation Adjustment |  |  |  | $(99,934)$ |  |  |  |  |
| Operating Income (including adjustment) |  |  |  | 44,678 |  |  |  |  |
| Fund Balance |  |  |  |  |  |  |  |  |
| Beginning Balance (Unaudited) 1,173,620 1,053,661 1,173,620 |  |  |  |  |  |  |  |  |
| Audit Adjustment | 960 | - | 960 | 960 |  |  |  | 100\% |
| Beginning Balance (Audited) | 1,174,581 | 1,053,661 | 1,174,581 | 1,174,581 |  |  |  | 100\% |
| Operating Income (including Depreciation) | $(182,686)$ | 186,876 | 25,631 | 44,678 |  |  |  | -409\% |
| Ending Fund Balance | 991,894 | 1,240,537 | 1,200,211 | 1,219,259 |  |  |  | 81\% |

## Capital Outlay

## Budget vs. Actuals

As of December 2016 Close

REVENUE

| LCFF Entitlement |  |
| :--- | :--- |
| 8011 | Charter Schools LCFF - State Aid |
| 8012 | Education Protection Account Entitlement |
| 8096 | Charter Schools in Lieu of Property Taxes |
|  |  |
|  |  |
|  | SUBTOTAL - LCFF Entitlement |
| 8100 | Federal Revenue |
| 8181 | Special Education - Entitlement |
| 8220 | Child Nutrition Programs |
| 8291 | Title I |
| 8292 | Title II |
| 8293 | Title III |
| 8296 | Other Federal Revenue |
|  |  |
|  | SUBTOTAL - Federal Income |
| 8300 | Other State Revenues |
| 8319 | Other State Apportionments - Prior Years |
| 8381 | Special Education - Entitlement (State) |
| 8520 | Child Nutrition - State |
| 8550 | Mandated Cost Reimbursements |
| 8560 | State Lottery Revenue |
|  | SUBTOTAL - Other State Income |


| Budget vs. <br> Actual |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |


|  |  |  |  | - | - | - |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 395,094 | 812,986 | 514,613 | 516,223 | 1,610 | $(296,762)$ | 121,129 | 77\% |
| 90,362 | 623,404 | 546,969 | 546,969 | - | $(76,435)$ | 456,607 | 17\% |
| 826,518 | 1,929,220 | 2,003,849 | 2,003,849 | - | 74,629 | 1,177,331 | 41\% |
| 1,311,974 | 3,365,610 | 3,065,431 | 3,067,041 | 1,610 | $(298,569)$ | 1,755,067 | 43\% |
| - | 48,937 | 52,875 | 52,875 | - | 3,938 | 52,875 | 0\% |
| 722 | 24,079 | 24,125 | 24,125 | - | 46 | 23,403 | 3\% |
| 13,515 | 24,624 | 26,810 | 26,810 | - | 2,187 | 13,295 | 50\% |
| - | 669 | 662 | 662 | - | (7) | 662 | 0\% |
| - | 120 | - | - | - | (120) | - |  |
| - | 35,500 | 35,500 | 35,500 | - | - | 35,500 | 0\% |
| 14,237 | 133,928 | 139,972 | 139,972 | - | 6,044 | 125,735 | 10\% |
| 5,571 | - | 5,571 | 5,571 | - | 5,571 | - | 100\% |
| 91,071 | 221,038 | 207,749 | 207,749 | - | $(13,289)$ | 116,678 | 44\% |
| 44 | 3,881 | 1,872 | 1,872 | (0) | $(2,009)$ | 1,828 | 2\% |
| 5,764 | 2,938 | 92,787 | 92,787 | - | 89,849 | 87,023 | 6\% |
| - | 73,475 | 78,061 | 78,061 | - | 4,586 | 78,061 | 0\% |
| 102,450 | 301,331 | 386,040 | 386,040 | (0) | 84,709 | 283,590 | 27\% |

## Budget vs. Actuals

As of December 2016 Close

| $\mathbf{8 6 0 0}$ | Other Local Revenue |
| :--- | :--- |
| 8636 | Uniforms |
| 8660 | Interest |
| 8682 | Summer Program |
| 8690 | Other Local Revenue |
| 8693 | Field Trips |
| 8699 | All Other Local Revenue |
| 8999 | Uncategorized Revenue |
|  | SUBTOTAL - Local Revenues |
|  |  |
| $\mathbf{8 8 0 0}$ | Donations/Fundraising |
| 8803 | Fundraising |
|  | SUBTOTAL - Fundraising and Grants |

TOTAL REVENUE

| Budget vs. <br> Actual |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |


| - | - | - | - | - | - | - |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 552 | 1,836 | 1,836 | 1,836 | - | - | 1,284 | 30\% |
| 20,404 | 10,200 | 20,404 | 20,404 | - | 10,204 | - | 100\% |
| 16,348 | - | 23,337 | 23,337 | - | 23,337 | 6,989 | 70\% |
| 35,140 | 43,000 | 43,000 | 43,000 | - | - | 7,860 | 82\% |
| 20 | - | 20 | 20 | - | 20 | - | 100\% |
| - | - | - | - | - | - | - |  |
| 72,465 | 55,036 | 88,597 | 88,597 | - | 33,561 | 16,132 | 82\% |
| 23,827 | 20,000 | 20,000 | 23,827 | 3,827 | 3,827 | - | 100\% |
| 23,827 | 20,000 | 20,000 | 23,827 | 3,827 | 3,827 | - | 100\% |
| 1,524,953 | 3,875,905 | 3,700,040 | 3,705,478 | 5,437 | $(170,428)$ | 2,180,524 | 41\% |

As of December 2016 Close

## EXPENSES

| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | \% of Forecast Spent |

Compensation \& Benefits

| Certificated Employees Summary |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1100 | Teachers Salaries | 542,603 | 1,264,738 | 1,138,266 | 1,140,266 | $(2,000)$ | 124,472 | 597,663 | 48\% |
| 1300 | Certificated Supervisor \& Administrator Salarie: | 177,282 | 338,000 | 393,114 | 393,114 | - | $(55,114)$ | 215,832 | 45\% |
|  | SUBTOTAL - Certificated Employees | 719,885 | 1,602,738 | 1,531,380 | 1,533,380 | $(2,000)$ | 69,358 | 813,495 | 47\% |
| Classified Employees Summary |  |  |  |  |  |  |  |  |  |
| 2400 | Classified Clerical \& Office Salaries | 73,548 | 62,033 | 152,183 | 152,183 | - | $(90,149)$ | 78,635 | 48\% |
| 2900 | Classified Other Salaries | 34,756 | 32,842 | 71,352 | 71,352 | - | $(38,511)$ | 36,596 | 49\% |
|  | SUBTOTAL - Classified Employees | 108,304 | 94,875 | 223,535 | 223,535 | - | $(128,660)$ | 115,231 | 48\% |
| Employee Benefits Summary |  |  |  |  |  |  |  |  |  |
| 3100 | STRS | 84,898 | 188,731 | 188,572 | 188,824 | (252) | (93) | 103,926 | 45\% |
| 3200 | PERS | 14,764 | 12,185 | 28,669 | 28,669 | - | $(16,483)$ | 13,905 | 51\% |
| 3300 | OASDI-Medicare-Alternative | 22,003 | 36,871 | 41,629 | 41,658 | (29) | $(4,787)$ | 19,655 | 53\% |
| 3400 | Health \& Welfare Benefits | 140,537 | 202,500 | 220,171 | 220,171 | - | $(17,671)$ | 79,634 | 64\% |
| 3500 | Unemployment Insurance | 909 | 849 | 2,877 | 2,878 | (1) | $(2,030)$ | 1,970 | 32\% |
| 3600 | Workers Comp Insurance | 10,328 | 16,976 | 19,760 | 19,783 | (23) | $(2,807)$ | 9,455 | 52\% |
|  | SUBTOTAL - Employee Benefits | 273,439 | 458,112 | 501,679 | 501,983 | (304) | $(43,870)$ | 228,544 | 54\% |

Books \& Supplies
Approved Textbooks \& Core Curricula Materials
Books \& Other Reference Materials
Custodial Supplies
Educational Software
Instructional Materials \& Supplies
Art \& Music Supplies
Office Supplies
PE Supplies
Non Instructional Student Materials \& Supplies
Teacher Supplies
Uniforms
Classroom Furniture, Equipment \& Supplies
Computers (individual items less than \$5k)
Non Classroom Related Furniture, Equipment \& Su
Food
Other Food
SUBTOTAL - Books and Supplies

SUBTOTAL - Books and Supplies

| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast <br> Remaining | \% of Forecast Spent |
| 18,074 | 10,000 | 18,074 | 18,074 | - | $(8,074)$ | - | 100\% |
| 337 | 10,000 | 10,000 | 10,000 | - | - | 9,663 | 3\% |
| 2,038 | 9,000 | 6,000 | 6,000 | - | 3,000 | 3,962 | 34\% |
| 4,350 | 15,000 | 15,000 | 15,000 | - | - | 10,650 | 29\% |
| 2,610 | 18,700 | 18,700 | 18,700 | - | - | 16,090 | 14\% |
| 747 | 2,200 | 2,200 | 2,200 | - | - | 1,453 | 34\% |
| 9,733 | 32,200 | 32,200 | 32,200 | - | - | 22,467 | 30\% |
| 1,481 | 5,000 | 4,000 | 4,000 | - | 1,000 | 2,519 | 37\% |
| 2,563 | 6,000 | 6,000 | 6,000 | - | - | 3,437 | 43\% |
| 854 | - | 1,000 | 1,000 | - | $(1,000)$ | 146 | 85\% |
| 13,716 | - | 13,337 | 13,716 | (379) | $(13,716)$ | - | 100\% |
| 4,186 | 10,000 | 10,000 | 10,000 | - | - | 5,814 | 42\% |
| 2,024 | 15,500 | 10,000 | 10,000 | - | 5,500 | 7,976 | 20\% |
| 3,269 | - | 3,269 | 3,269 | - | $(3,269)$ | - | 100\% |
| 12,097 | 27,959 | 27,297 | 27,297 | - | 662 | 15,200 | 44\% |
| 2,139 | 2,000 | 2,000 | 3,000 | $(1,000)$ | $(1,000)$ | 861 | 71\% |
| 80,218 | 163,559 | 179,076 | 180,455 | $(1,379)$ | $(16,896)$ | 100,237 | 44\% |

As of December 2016 Close

5000
5101
5102
5210
215
5220
5300
5450
5500
5500
5510
5605
5605
5610
5615
5617
5803
5803
5809
5814
5814
5819

Services \& Other Operating Expenses
CMO Fees
Direct CMO Fee (Shared Staff)
Conference Fees
Travel - Mileage, Parking, Tolls
Travel and Lodging
Dues \& Memberships
Insurance - Other
Operations \& Housekeeping
Utilities - Gas and Electric
Equipment Leases
Rent
Repairs and Maintenance - Building
Repairs and Maintenance - Other Equipment
Accounting Fees
Banking Fees
School Programs - Academic Competitions
School Programs - Other

| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | $\%$ of Forecast Spent |
| 185,109 | 370,217 | 337,197 | 337,375 | (177) | 32,843 | 152,266 | 55\% |
| - | 42,738 | 41,636 | 22,916 | 18,720 | 19,822 | 22,916 | 0\% |
| 370 | 5,000 | 5,000 | 5,000 | - | - | 4,630 | 7\% |
| 1,715 | 7,000 | 7,000 | 7,000 | - | - | 5,285 | 25\% |
| 9,670 | 20,000 | 20,000 | 20,000 | - | - | 10,330 | 48\% |
| 3,051 | 5,400 | 5,400 | 5,400 | - | - | 2,349 | 56\% |
| 12,387 | 19,000 | 18,580 | 18,580 | - | 420 | 6,193 | 67\% |
| 3,382 | - | 5,000 | 5,000 | - | $(5,000)$ | 1,618 | 68\% |
| 8,499 | 37,200 | 30,000 | 30,000 | - | 7,200 | 21,501 | 28\% |
| 6,084 | 10,000 | 10,000 | 10,000 | - | - | 3,916 | 61\% |
| 175,000 | 345,000 | 320,000 | 320,000 | - | 25,000 | 145,000 | 55\% |
| 10,164 | 35,000 | 15,000 | 15,000 | - | 20,000 | 4,837 | 68\% |
| 727 | 5,000 | 5,000 | 5,000 | - | - | 4,273 | 15\% |
| - | 5,000 | 5,000 | 5,000 | - | - | 5,000 | 0\% |
| 372 | 1,000 | 1,000 | 1,000 | - | - | 628 | 37\% |
| 936 | 5,000 | 5,000 | 5,000 | - | - | 4,064 | 19\% |
| - | 600 | 600 | 600 | - | - | 600 | 0\% |

 Consultants - Non Instructional - Custom 3


Field Trips Expenses
Legal Fees
Marketing and Student Recruiting
Payroll Fees
Prior Yr Exp (not accrued)
Special Education Contract Instructors
Special Education Encroachment
Staff Recruiting
Substitutes
Technology Services
Communications
Postage and Delivery
SUBTOTAL - Services \& Other Operating Exp.

| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | $\begin{gathered} \% \text { of Forecast } \\ \text { Spent } \\ \hline \hline \end{gathered}$ |
| - | 40,000 | - |  | - | 40,000 |  |  |
| 2,331 | 26,503 | 26,503 | 26,503 | - | - | 24,172 | 9\% |
| 3,464 | 33,656 | 30,654 | 30,670 | (16) | 2,986 | 27,207 | 11\% |
| - | 45,000 | 45,000 | 45,000 | - | - | 45,000 | 0\% |
| - | 25,000 | 25,000 | 25,000 | - | - | 25,000 | 0\% |
| 7,145 | 24,000 | 24,000 | 24,000 | - | - | 16,855 | 30\% |
| 7,080 | 18,000 | 18,000 | 18,000 | - | - | 10,920 | 39\% |
| 8,806 | - | 7,572 | 8,806 | $(1,234)$ | $(8,806)$ | - | 100\% |
| 1,837 | 17,100 | 19,000 | 19,000 | - | $(1,900)$ | 17,163 | 10\% |
| 12,400 | 70,000 | 55,000 | 55,000 | - | 15,000 | 42,600 | 23\% |
| - | - | 10,425 | 10,425 | - | $(10,425)$ | 10,425 | 0\% |
| - | 1,911 | 1,911 | 1,911 | - | - | 1,911 | 0\% |
| 2,961 | 25,000 | 19,000 | 19,000 | - | 6,000 | 16,039 | 16\% |
| 31,880 | 43,800 | 43,800 | 43,800 | - | - | 11,920 | 73\% |
| 5,851 | 42,000 | 37,000 | 37,000 | - | 5,000 | 31,149 | 16\% |
| 2,264 | - | 5,000 | 5,000 | - | $(5,000)$ | 2,736 | 45\% |
| 503,485 | 1,325,125 | 1,199,279 | 1,181,986 | 17,293 | 143,139 | 678,501 | 43\% |

6000

## Capital Outlay

SUBTOTAL - Capital Outlay

## TOTAL EXPENSES

6900 Total Depreciation (includes Prior Years)
TOTAL EXPENSES including Depreciation

| - | - | - | - | - | - | - |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1,685,330 | 3,644,410 | 3,634,949 | 3,621,339 | 13,610 | 23,070 | 1,936,009 | 47\% |
| 22,310 | 44,619 | 39,460 | 39,460 | - | 5,159 | 17,151 | 57\% |
| 1,707,640 | 3,689,029 | 3,674,409 | 3,660,800 | 13,610 | 28,229 | 1,953,160 | 47\% |



## Capital Outlay

MERF
Budget vs. Actuals
Budget vs. Actuals
As of December 2016 Close

| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget September 8th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | \% of Forecast Spent |

Page 67

## MERF

Budget vs. Actuals
As of December 2016 Close

| 8600 | Other Local Revenue |
| :--- | :--- |
| 8690 | Other Local Revenue |
| 8699 | All Other Local Revenue |
| 8701 | CMO Fee - MSA-1 |
| 8702 | CMO Fee - MSA-2 |
| 8703 | CMO Fee - MSA-3 |
| 8704 | CMO Fee - MSA-4 |
| 8705 | CMO Fee - MSA-5 |
| 8706 | CMO Fee - MSA-6 |
| 8707 | CMO Fee - MSA-7 |
| 8708 | CMO Fee - MSA-8 |
| 8709 | CMO Fee - MSA-SA |
| 8712 | CMO Fee - MSA-SD |
| 8713 | Direct CMO Fee (Shared Staff) |
|  |  |
|  | SUBTOTAL - Local Revenues |
| 8800 | Donations/Fundraising |
| 8802 | Donations - Private |
| 8803 | Fundraising |
|  | SUBTOTAL - Fundraising and Grants |

TOTAL REVENUE

| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget September 8th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | \% of Forecast Spent |
| 3,890 | - | 3,890 | 3,890 | - | 3,890 | - | 100\% |
| 21,216 | - | 21,216 | 21,216 | - | 21,216 | - | 100\% |
| 486,096 | 972,192 | 949,506 | 1,013,267 | 63,761 | 41,075 | 527,171 | 48\% |
| 486,096 | 972,192 | 893,653 | 918,273 | 24,620 | $(53,918)$ | 432,177 | 53\% |
| 440,524 | 881,049 | 860,141 | 918,273 | 58,132 | 37,225 | 477,749 | 48\% |
| 36,457 | 72,914 | 134,048 | 75,995 | $(58,053)$ | 3,081 | 39,538 | 48\% |
| 36,457 | 72,914 | 134,048 | 75,995 | $(58,053)$ | 3,081 | 39,538 | 48\% |
| 36,457 | 72,914 | 134,048 | 75,995 | $(58,053)$ | 3,081 | 39,538 | 48\% |
| 303,810 | 607,620 | 670,240 | 633,292 | $(36,948)$ | 25,672 | 329,482 | 48\% |
| 486,096 | 972,192 | 1,027,701 | 1,013,267 | $(14,434)$ | 41,075 | 527,171 | 48\% |
| 486,096 | 972,192 | 1,027,701 | 1,013,267 | $(14,434)$ | 41,075 | 527,171 | 48\% |
| 185,109 | 370,217 | 337,197 | 337,375 | 177 | $(32,843)$ | 152,266 | 55\% |
| - | 276,455 | 317,971 | 310,263 | $(7,708)$ | 33,808 | 310,263 | 0\% |
| 3,008,303 | 6,242,850 | 6,511,359 | 6,410,367 | $(100,992)$ | 167,517 | 3,402,064 | 47\% |
| 85,850 | 150,000 | 149,000 | 149,000 | - | $(1,000)$ | 63,150 | 58\% |
| 1,000 | - | 1,000 | 1,000 | - | 1,000 | - | 100\% |
| 86,850 | 150,000 | 150,000 | 150,000 | - | - | 63,150 | 58\% |
| 3,095,153 | 6,392,850 | 6,661,359 | 6,560,367 | $(100,992)$ | 167,517 | 3,465,214 | 47\% |

## MERF

Budget vs. Actuals
As of December 2016 Close

## EXPENSES

| $\begin{gathered} \hline \hline \text { Budget vs. } \\ \text { Actual } \\ \hline \end{gathered}$ | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget September 8th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | \% of Forecast Spent |

## Compensation \& Benefits

Certificated Employees Summary

| 1300 | Certificated Supervisor \& Administrator Salaries | 331,900 | 592,000 | 664,134 | 625,571 | 38,563 | $(33,571)$ | 293,671 | 53\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | SUBTOTAL - Certificated Employees | 331,900 | 592,000 | 664,134 | 625,571 | 38,563 | $(33,571)$ | 293,671 | 53\% |
| Classified Employees Summary |  |  |  |  |  |  |  |  |  |
| 2400 | Classified Clerical \& Office Salaries | 1,141,486 | 2,097,761 | 2,154,521 | 2,082,181 | 72,340 | 15,580 | 940,695 | 55\% |
| 2900 | Classified Other Salaries | 79,605 | 180,200 | 171,827 | 171,827 | - | 8,373 | 92,222 | 46\% |
|  | SUBTOTAL - Classified Employees | 1,221,091 | 2,277,961 | 2,326,348 | 2,254,008 | 72,340 | 23,953 | 1,032,917 | 54\% |
| Employee Benefits Summary |  |  |  |  |  |  |  |  |  |
| 3100 | STRS | 42,991 | 44,282 | 94,474 | 90,877 | 3,597 | $(46,595)$ | 47,886 | 47\% |
| 3200 | PERS | 4,247 | - | 10,198 | 23,362 | $(13,164)$ | $(23,362)$ | 19,115 | 18\% |
| 3300 | OASDI-Medicare-Alternative | 83,745 | 197,565 | 181,377 | 175,277 | 6,100 | 22,288 | 91,531 | 48\% |
| 3400 | Health \& Welfare Benefits | 186,678 | 226,800 | 275,146 | 257,806 | 17,340 | $(31,006)$ | 71,128 | 72\% |
| 3500 | Unemployment Insurance | 1,133 | 13,034 | 16,207 | 15,410 | 796 | $(2,376)$ | 14,277 | 7\% |
| 3600 | Workers Comp Insurance | 21,689 | 28,700 | 33,673 | 32,424 | 1,249 | $(3,725)$ | 10,735 | 67\% |
| 3700 | Retiree Benefits | 43,671 | 87,146 | 111,873 | 93,262 | 18,611 | $(6,116)$ | 49,590 | 47\% |
|  | SUBTOTAL - Employee Benefits | 384,155 | 597,526 | 722,948 | 688,418 | 34,529 | $(90,892)$ | 304,263 | 56\% |

## MERF

Budget vs. Actuals
As of December 2016 Close
4000
4100
4200
4320
4325
4330
4400
4420
4720
Books \& Supplies
Approved Textbooks \& Core Curricula Materials
Books \& Other Reference Materials
Educational Software
nstructional Materials \& Supplies
Office Supplies
Noncapitalized Equipment
Computers (individual items less than $\$ 5 \mathrm{k}$ )
Other Food

| $\begin{gathered} \hline \hline \text { Budget vs. } \\ \text { Actual } \\ \hline \end{gathered}$ | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget September 8th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | $\%$ of Forecast Spent |
| - | 1,020 | 977 | 977 | - | 43 | 977 | 0\% |
| 43 | - | 43 | 43 | - | (43) | - | 100\% |
| 12,200 | 19,000 | 12,200 | 12,200 | - | 6,800 | - | 100\% |
| - | 102 | - | - | - | 102 | - |  |
| 5,487 | 9,099 | 20,000 | 15,000 | 5,000 | $(5,901)$ | 9,513 | 37\% |
| - | 1,000 | - | - | - | 1,000 | - |  |
| 1,481 | 5,000 | 10,000 | 5,000 | 5,000 | - | 3,519 | 30\% |
| 21,617 | 40,600 | 51,600 | 51,600 | - | $(11,000)$ | 29,983 | 42\% |
| 40,827 | 75,821 | 94,820 | 84,820 | 10,000 | $(8,999)$ | 43,993 | 48\% |

## MERF

Budget vs. Actuals
As of December 2016 Close

| 5000 | Services \& Other Operating Expenses |
| :--- | :--- |
| 5210 | Conference Fees |
| 5215 | Travel - Mileage, Parking, Tolls |
| 5220 | Travel and Lodging |
| 5300 | Dues \& Memberships |
| 5450 | Insurance - Other |
| 5500 | Operations \& Housekeeping |
| 5605 | Equipment Leases |
| 5610 | Rent |
| 5615 | Repairs and Maintenance - Building |
| 5803 | Accounting Fees |
| 5809 | Banking Fees |
| 5812 | Business Services |
| 5819 | School Programs - Other |
| 5822 | Consultants - Non Instructional - Custom 3 |
| 5833 | Fines and Penalties |
| 5843 | Interest - Loans Less than 1 Year |

5843

| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget September 8th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | \% of Forecast Spent |
| 7,590 | 38,796 | 23,796 | 23,796 | - | 15,000 | 16,206 | 32\% |
| 24,243 | 31,820 | 53,320 | 53,320 | - | $(21,500)$ | 29,077 | 45\% |
| 8,114 | 96,569 | 46,569 | 24,569 | 22,000 | 72,000 | 16,455 | 33\% |
| 7,566 | 10,200 | 10,200 | 10,200 | - | - | 2,634 | 74\% |
| 336 | 14,688 | 14,688 | 14,688 | - | - | 14,352 | 2\% |
| 20,422 | 20,593 | 33,593 | 33,593 | - | $(13,000)$ | 13,171 | 61\% |
| 3,949 | 12,240 | 12,240 | 12,240 | - | - | 8,291 | 32\% |
| 92,260 | 157,200 | 158,520 | 158,520 | - | $(1,320)$ | 66,260 | 58\% |
| - | 84 | - | - | - | 84 | - |  |
| 23,875 | 6,120 | 25,000 | 25,000 | - | $(18,880)$ | 1,125 | 96\% |
| 8,484 | 18,275 | 18,275 | 18,275 | - | (0) | 9,791 | 46\% |
| 289,583 | 695,000 | 695,000 | 695,000 | - | - | 405,417 | 42\% |
| 3,915 | - | 3,400 | 4,400 | $(1,000)$ | $(4,400)$ | 485 | 89\% |
| 444,571 | 884,949 | 928,955 | 872,596 | 56,359 | 12,353 | 428,025 | 51\% |
| 575 | 321 | 970 | 970 | - | (650) | 396 | 59\% |
| 74 | 111 | 111 | 111 | - | - | 37 | 67\% |

## MERF

Budget vs. Actuals
As of December 2016 Close

| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget September 8th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | \% of Forecast Spent |
| 146,037 | 215,000 | 300,000 | 300,000 | - | $(85,000)$ | 153,963 | 49\% |
| 3,489 | - | 4,000 | 4,000 | - | $(4,000)$ | 511 | 87\% |
| 21,790 | 70,149 | 73,649 | 33,649 | 40,000 | 36,500 | 11,859 | 65\% |
| 7,969 | 18,000 | 18,000 | 18,000 | - |  | 10,031 | 44\% |
| 16,395 | - | 57,837 | 16,697 | 41,140 | $(16,697)$ | 302 | 98\% |
| 27,312 | 100,000 | 93,200 | 58,200 | 35,000 | 41,800 | 30,888 | 47\% |
| 12,754 | 50,000 | 102,500 | 87,500 | 15,000 | $(37,500)$ | 74,746 | 15\% |
| 7,309 | - | 21,000 | 21,000 | - | $(21,000)$ | 13,691 | 35\% |
| 66,277 | 65,720 | 78,500 | 78,500 | - | $(12,780)$ | 12,223 | 84\% |
| 21,484 | 17,340 | 36,000 | 36,000 | - | $(18,660)$ | 14,516 | 60\% |
| 7,520 | 14,280 | 16,000 | 16,000 | - | $(1,720)$ | 8,480 | 47\% |
| 1,273,893 | 2,537,455 | 2,825,323 | 2,616,824 | 208,500 | $(79,369)$ | 1,342,931 | 49\% |


$6000 \quad$ Capital Outlay $\quad$|  | SUBTOTAL - Capital Outlay |
| :--- | :--- |

## TOTAL EXPENSES

6900 Total Depreciation (includes Prior Years)
TOTAL EXPENSES including Depreciation

| - | - | - | - | - | - | - |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  |  |  |  |  |  |  |
| $3,251,866$ | $6,080,763$ | $6,633,573$ | $6,269,641$ | 363,931 | $(188,879)$ | $\mathbf{3 , 0 1 7 , 7 7 5}$ |
| 3,834 | 7,666 | 1,440 | 1,440 | - | $\mathbf{6 , 2 2 6}$ | $(2,394)$ |
|  |  |  |  |  |  |  |
| $3,255,700$ | $6,088,429$ | $6,635,013$ | $6,271,082$ | 363,931 | $(182,653)$ | $\mathbf{3 , 0 1 5 , 3 8 2}$ |

