

2016-17 Budget Draft for Board Review and Adoption

June 28, 2016 (resubmitted July 21, 2016)

Mission:

Magnolia Public Schools provides a college preparatory educational program emphasizing science, technology, engineering, art and math (STEAM) in a safe environment that cultivate respect for self and others

Vision:

Graduate students who are scientific thinkers who contribute to the global community as socially responsible and educated members of society

Guiding Principles:

- Excellence
- Innovation
- Connection

Respectfully Submitted by Caprice Young, Ed.D. CEO and Superintendent

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Table of Contents

Executive Summary	3
Overview	3
Consolidated Summary	4
School Site and Home Office Budgets Side-by-Side	5
Enrollment	8
Student Body Statistics	8
Estimated 2015-16 Graduation	9
Organizational Structure	10
Board Goals	
NWEA MAP Proficiency by School*	13
Magnolia-wide NWEA Growth by Grade Level	13
School-wide Growth (NWEA MAP)	
School-wide Smarter Balanced (SBAC) Spring 2015 (Disaggregated 2016 not yet available)	
School-wide Science (CST) Spring 2015	16
School Year 2015-16 In Review	17
Management	17
Instruction	18
Leadership	19
Excellence	20
Home Office Budget	21
Home Office (CMO) Fee Allocation	
Home Office 2016-17 Budget	
Organizational Chart	
Home Office Budget Detail	39
School Synopses	40

Executive Summary

Overview

Magnolia is headed into as exciting year, one in which we now have the opportunity to institutionalize the processes put in place during 2015-16. We aim to make routine items routine as we deepen our focus on the instructional program. This budget includes expenditure and revenue plans for eleven schools and the home office. Enrollment is projected to rise from 3,433 to 3,813. This budget presents an expenditure plan of \$47.4 million in operating expenditures. Non-capital program direct school site expenditures account for \$41.3 million of the overall budget, and collectively funded school support (CMO allocation) includes \$5.66 million of operational expenses, or 13.42% of total school revenue, \$276,455 of directly allocated payroll or 0.66%, and a 5.0% contingency reserve totaling \$304,421. The 2016-17 budget anticipates \$48,579,203 in revenue, a decrease of \$2.85 million (-5.6%) compared to FY 2015-16 end of year forecast, primarily due to the state not yet providing the same one-time revenue they announced last September for the 2015-16 fiscal year and the one time 2015-16 receipt of \$13.3 million in Prop 1-D capital funds, where 50% or \$6.66 million was in the form of a grant (recorded as revenue) and \$6.66 million was in the form of a loan. The budget yields \$1.2 million in net operating income including depreciation and \$2.03 million in net operating income excluding depreciation.

Thirty (30) full time employees work as part of the Home Office staff, most of whom spend a significant amount of time across multiple school sites, and 350 staff (92%) work directly on school sites for individual schools.

The major changes from 2015-16 represented in this budget are a significant increase in school site personnel salaries, completion of the MSA Santa Ana academic buildings, reduction in state one-time funds, and the anticipated 2016-17 closure of MSA Santa Clara due to the decline in enrollment cause by our facilities loss. Accounting treatment of the closure of MSA Santa Clara will be addressed through the closure audit and may require an update of this budget in November reflecting any changes. The November 2016 revision also will true up the budget to align with the state adopted budget and our actual enrollment.

Our back-office service provider, EdTec, ensures timely processing of payments after they have been approved, receipt of revenue and monthly review of budget-to-actual results with each principal, the home office department leaders and the board, as well as ensuring compliance with all financial policies and procedures. Our external auditor, Vavrinek, Trine, Day & Co., LLP, conducts an annual audit of the financial operations of Magnolia Public Schools.

Consolidated Summary

Magnolia Public Schools-Y16-17 Budget vs. FY15-16 Forecast (Consolidated)

	_				
		2015/16	2016/17	2016/17	
		Current Forecast - Total May '16	Approved Budget - TOTAL 6/28/16	Proposed Budget - TOTAL 7/21/16	Variance FY16-17 Approved Budget vs FY16-17 Proposed Budget
3UMMARY	•				
Revenue					
	General Block Grant	28,676,081	33,973,833	33,973,833	
	Federal Revenue	2,983,168	3,351,378	3,351,378	
	Other State Revenues	13,352,464	4,188,587	4,188,587	
	Local Revenues	5,882,238	5,648,186	6,682,887	1,034,70
	Fundraising and Grants	546,770	482,518	382,518	(100,000
	Total Revenue	51,440,721	47,644,503	48,579,203	934,70
Expenses					
•	Compensation and Benefits	23,190,600	25,026,724	25,599,982	573,25
	Books and Supplies	4,374,725	3,299,971	3,270,502	(29,469
	Services and Other Operating Expenditures	16,621,360	17,572,378	17,681,744	109,36
	Depreciation Expense	376,864	815,593	823,259	7,660
	Total Expenses	44,563,549	46,714,665	47,375,487	660,82
Operating Inc	come (excluding Depreciation)	7,254,036	1,745,430	2,026,975	281,54
Vet Income	(including Depreciation)	6,877,172	922,172	1,203,716	281,54
	Excluding Prop 1D Revenue (MSA-SA)	210,891	922,172	1,203,716	281,54
Fund Baland	ce				
	Beginning Balance (Unaudited)	13,218,702	19,752,105	19,120,710	(631,39
	Audit Adjustment	(577,339)	(654,272)	· · · · · · · · · · · · · · · · · · ·	654,27
	Beginning Balance (Audited)	12,641,363	19,097,833	19,120,710	22,87
	Operating Income (including Depreciation)	6,877,172	922,172	1,203,716	281,54
Ending Fund	d Balance (including Depreciation)	19,518,535	20,020,005	20,324,427	304,42
•	d Balance as a % of Expenses	44%	498%	503%	
Enrollment S	limmary				
-in onlinent 3	K-3	184	364	364	
	4-6	851	950	950	_
	7-8	1,559	1,612	1,612	_
	9-12	839	887	887	-
	Total Enrolled	3,433	3,813	3,813	-
	Total ADA	3,306	3,675	3,675	-
	IOIGI ADA	5,500	0,010	5,510	

School Site and Home Office Budgets Side-by-Side

Magnolia Public Schools Y16-17 Budget Summary

		2016/17	2016/17	2016/17	2016/17	2016/17
		Preliminary Budget - MSA-1	Preliminary Budget - MSA-2	Preliminary Budget - MSA-3	Preliminary Budget - MSA-4	Preliminary Budget MSA-5
SUMMARY		- MORY I	mort E	ort o	mort -	
Revenue						
	General Block Grant	5,251,882	4,518,779	4,245,388	1,772,032	1,539,10
	Federal Revenue	695,788	344,735	574,033	252,308	176,07
	Other State Revenues	898,244	355,213	694,406	141,453	150,38
	Local Revenues	60,107	93,069	24,785	20,867	11,12
	Fundraising and Grants	56,000	25,000	19,018	10,000	5(
	Total Revenue	6,962,022	5,336,796	5,557,630	2,196,660	1,877,22
Expenses						
	Compensation and Benefits	3,362,064	2,987,228	2,812,110	1,172,519	1,064,34
	Books and Supplies	539,025	259,858	454,542	158,736	185,90
	Services and Other Operating Expenditures	2,727,983	1,903,069	1,935,913	667,206	594,06
	Depreciation Expense	181,768	34,000	12,000	9,221	17,20
	Total Expenses	6,810,839	5,184,156	5,214,565	2,007,682	1,861,5
Operating Inc	Operating Income (excluding Depreciation)		186,640	355,065	198,199	32,90
Vet Income	(including Depreciation)	151,183	152,640	343,065	188,978	15,70
und Baland	ce					
	Beginning Balance (Unaudited)	2,439,125	1,095,288	847,872	567,722	951,13
	Audit Adjustment	-	-	-	-	-
	Beginning Balance (Audited)	2,439,125	1,095,288	847,872	567,722	951,13
	Operating Income (including Depreciation)	151,183	152,640	343,065	188,978	15,70
Ending Fund	d Balance (including Depreciation)	2,590,308	1,247,928	1,190,937	756,701	966,8
Ending Fund	d Balance as a % of Expenses	38%	24%	23%	38%	5.
Inrollment S	ummary	-	-	-	-	-
	K-3	-	-	-	-	-
	4-6	85	95	86	14	į.
	7-8	180	210	191	58	10
	9-12	272	182	173	115	
	Total Enrolled	537	487	450	187	17
	Total ADA	518.2	470.0	434.3	180.5	16

Magnolia Public Schools -Y16-17 Budget Summary

		2016/17	2016/17	2016/17	2016/17
		Preliminary Budget - MSA-6	Preliminary Budget - MSA-7	Preliminary Budget - MSA-8	Preliminary Budget - MSA-SA
SUMMARY					
Revenue					
	General Block Grant	1,575,467	2,671,595	4,438,632	4,595,312
	Federal Revenue	137,828	346,072	296,081	394,527
	Other State Revenues	214,078	578,580	508,978	345,918
	Local Revenues	14,120	54,198	90,229	16,505
	Fundraising and Grants	10,000	50,000	20,000	22,000
	Total Revenue	1,951,493	3,700,444	5,353,920	5,374,262
Expenses					
	Compensation and Benefits	965,253	1,710,714	2,842,777	3,059,757
	Books and Supplies	110,183	333,447	297,700	691,730
	Services and Other Operating Expenditures	575,774	1,557,568	2,081,816	1,775,769
	Depreciation Expense	6,368	45,027	68,156	397,234
	Total Expenses	1,657,578	3,646,756	5,290,449	5,924,489
Operating Inc	ome (excluding Depreciation)	300,284	98,715	131,627	(152,994
Vet Income ((including Depreciation)	293,915	53,688	63,471	(550,228
[∓] und Balanc	e				
	Beginning Balance (Unaudited)	938,327	922,105	3,019,921	8,212,887
	Audit Adjustment	-	-	-	-
	Beginning Balance (Audited)	938,327	922,105	3,019,921	8,212,887
	Operating Income (including Depreciation)	293,915	53,688	63,471	(550,228
Ending Fund	Balance (including Depreciation)	1,232,242	975,793	3,083,391	7,662,659
Ending Fund	l Balance as a % of Expenses	74%	27%	58%	1299
Enrollment Su	ımmary	-	-	-	-
	K-3	-	164	-	200
	4-6	62	138	165	100
	7-8	118	-	330	100
	9-12	-	-	-	130
	Total Enrolled	180	302	495	530
	Total ADA	173.7	291.4	477.7	511.

Magnolia Public Schools ₹Y16-17 Budget Summary

		2016/17	2016/17	2016/17	2016/17
		Preliminary Budget - MSA-SC	Preliminary Budget - MSA-SD	Preliminary Budget - MERF	Preliminary Budget - TOTAL
3UMMARY					
Revenue					
	General Block Grant	-	3,365,610	-	33,973,833
	Federal Revenue	-	133,928	-	3,351,378
	Other State Revenues	-	301,331	-	4,188,587
	Local Revenues	-	55,036	6,242,850	6,682,887
	Fundraising and Grants	-	20,000	150,000	382,518
	Total Revenue	-	3,875,905	6,392,850	48,579,203
Expenses					
	Compensation and Benefits	-	2,155,725	3,467,487	25,599,982
	Books and Supplies	-	163,559	75,821	3,270,502
	Services and Other Operating Expenditures	-	1,325,125	2,537,455	17,681,744
	Depreciation Expense	-	44,619	7,666	823,259
	Total Expenses	-	3,689,029	6,088,428	47,375,487
Operating Inc	come (excluding Depreciation)		231,495	312,087	2,026,97
Vet Income	(including Depreciation)	-	186,876	304,421	1,203,71€
[∓] und Baland	Ce				
	Beginning Balance (Unaudited)	(985,851)	1,053,661	58,520	19,120,710
	Audit Adjustment		-	-	-
	Beginning Balance (Audited)	(985,851)	1,053,661	58,520	19,120,710
	Operating Income (including Depreciation)	-	186,876	304,421	1,203,716
Ending Fund	d Balance (including Depreciation)	(985,851)	1,240,537	362,941	20,324,427
Ending Fund	d Balance as a % of Expenses		34%	6%	503%
Enrollment Si	ummary		-	-	
	K-3		-	-	364
	4-6		150	-	950
	7-8		320	-	1,612
	9-12		-	-	887
	Total Enrolled	-	470	-	3,813
	Total ADA		453.6	0.0	3,675

Enrollment

The enrollment assumptions made in this budget are:

School Site	2015-16	2015-16 P2	Est. 2016-17
	Budget	Revised	Budget
	Estimate	Budget	Estimate
MSA 1- Reseda*	542	537	537
MSA 2- Van	485	487	487
Nuys*			
MSA 3- Carson*	465	450	450
MSA 4- West LA	183	187	187
MSA 5- Reseda	150	150	175
MSA 6- Palms	168	169	180
MSA 7-	291	291	302
Northridge			
MSA 8- Bell	489	494	495
MSA Santa Ana	145	145	530
MSA San Diego	423	423	470
MSA Santa Clara	107	100	0
Total	3,448	3,433	3,813

^{*}Renewing Charter during 2016-17

Student Body Statistics

Where possible, Magnolia schools are located in neighborhoods with a majority of historically underserved students. System-wide, in 2015-16 Magnolia's student body included:

77% Eligible for free or reduced lunch

69% Hispanic Non-White

09% Black or African American

15% White

03% Asian

05% Other or Multiple Races

14% Identified Special Education

10% English Learners

09% Students were in grades TK-5

67% Students were in grades 6-8

24 % Students were in grades 9-12

Estimated 2015-16 Graduation

As of June 1, 2015-16:

184 seniors

184 (100%) seniors graduated on time

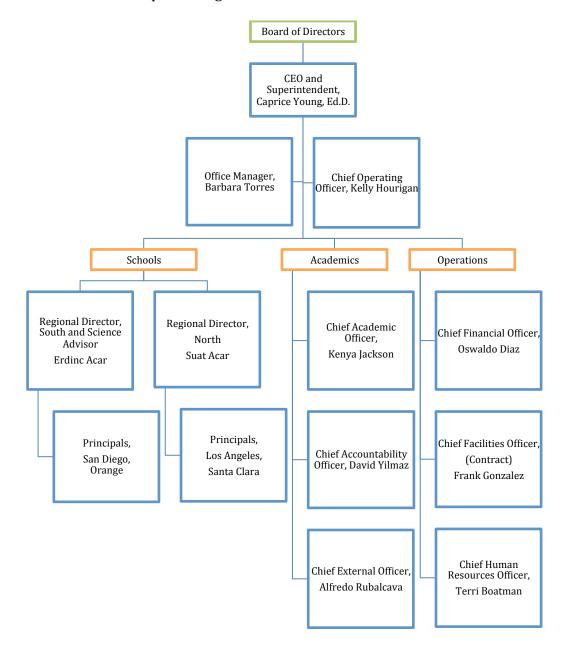
177 (96%) seniors anticipated to be graduated having completed the courses (with a C or better) required for University of California eligibility

100 (54%) accepted to a 4-year college 74 (40%) accepted to a 2-year college 174 (95%) accepted to a 2 or 4-year college 5 (3%) entering military 5 (3%) seniors continue to explore other options

The actual percentage of seniors admitted to four-year colleges was 54%; however, many have opted to attend community colleges during their first two years in order to save money. We are hoping that by helping for of our students receive scholarships and financial aid we will increase the percentage matriculating into four-year colleges from the start.

Organizational Structure

The 2015-16 leadership level organizational structure is below:



The 2016-17 home office budget will reduce the number of home office staff by five from 35.5 to 30 full time equivalent (FTE) positions.

Board Goals

Magnolia's number one goal is to ensure the academic success of all students. In addition, from an equity standpoint that means that all student subgroups will reach or exceed the percentile of proficient and advanced students reached by the state's highest performing subgroup in Math and English Language All students will graduate UC eligible even if they choose a different post-graduation path, and will have taken and passed at least one other college level course (Advanced Placement, International Baccalaureate, or other college course). Fiscal Year 2014-15 is the first and baseline year of measurement. Comparison scores for 2016-17 will be available in the fall.

Measure	Baseline 2014-15 (SBAC)
95% MPS High School Students Taking	(This will be a future measure.)
and Passing at Least One College Level	
Course	
% Of Highest State Subgroup Proficient	71%
or Advanced in Math	
% Of Highest State Subgroup Proficient	69%
or Advanced in English Language Arts	

In May 2015, the board established the ongoing minimum measures of organizational success (Data not weighted yet). Although not all of the data is in, it appears that out of 14 measures, we only reached six during 2015-16, so we have some work to do during 2016-17. Those measures are on the chart on the next page.

Goal	Benchmark	2014-15	2015-16	2016-17
		Baseline	Achievement	Target
Achieve projected enrollment	3,962 June Projection	3,735	3,448 (Did not meet June Projection)	3,813
10% Increase in proficient and advanced in Math (MAP)	41.8%	38%	33% (Not Met)	36.3%
10% Increase in proficient and advanced in ELA (MAP)	55%	50%	47% (Not Met)	51.7%
10% Increase in proficient and advanced in ELA (SBAC)	46.6%	42%	49%** (Met)	54%
10% Increase in proficient and advanced in Math (SBAC)	36.5%	32%	32%** (Not Met)	36.5%
10% Increase proficient and advanced in Science (CA CST 8th)	69.3%	63%	53%** (Not Met)	69.3%
10% Increase in the percentage English Learner Redesignation Rate*	16.1%	14.6%	21%** (Met)	23.1%
Graduation Rate (State 81% Graduation, 42% College Eligible)	100% Grad and College Eligible	Not Available	100% grad rate (Met) 96% (Not Met)	100% Grad and College Eligible
Employee Satisfaction	> 75%	Insufficient Participation	79% (Met)	> 75%
Parent Satisfaction	>80%	Insufficient Participation	84% (Met)	>80%
Student Satisfaction	>80%	Not Available	Elementary: 80% (Met) Middle/High: 56% (Not Met)	>80%
Budget Stability	> P1 Revised Estimated Net Op Income	Met	(Not Met)	Positive Net Operating Income
Renewal of charters	All Renewals Successful	2/4	3/1 (Met)	Goal 3/3
Fiscal Responsibility	No Audit Exceptions	NA	(Met)	No Audit Exceptions

^{*}New in 2016-17, the board defines new goals from time to time. **as of June 20, not all scores are in.

NWEA MAP Proficiency by School*

	Math				Reading			
	Fall 14	Win 15	Spr 15	Fall 15	Fall 14	Win 15	Spr 15	Fall 15
MSA1	35%	26%	29%	26%	45%	40%	45%	43%
MSA2	28%	35%	29%	28%	36%	40%	41%	43%
MSA3	30%	NA	26%	18%	45%	NA	50%	38%
MSA4	25%	21%	22%	20%	25%	34%	33%	26%
MSA5	10%	13%	6%	11%	12%	29%	31%	28%
MSA6	27%	29%	26%	22%	47%	57%	48%	47%
MSA7	NA	NA	NA	60%	NA	NA	NA	47%
MSA8	21%	28%	31%	20%	40%	44%	48%	35%
MSA SC	70%	NA	68%	77%	78%	NA	75%	86%
MSA SD	60%	41%	59%	56%	65%	75%	77%	73%
MSA SA	45%	41%	40%	42%	73%	75%	72%	63%
Total	38%		37%	33%	50%		54%	47%

^{*} Total of Proficient and Advanced

Magnolia-wide NWEA Growth by Grade Level

Percent Met Projected Growth Targets Fall 2014 to Fall 2015

Math ELA

Grade level	Growth
7th grd	52%
8th grd	54%
9th grd	53%
10th grd	44%
11th grd	65%
Over All	53%

	_
Grade level	Growth
7th grd	55%
8th grd	61%
9th grd	65%
10th grd	65%
11th grd	65%
Over All	60%

School-wide Growth (NWEA MAP)

Percent Met Projected Growth: Fall 2014 to Fall 2015

Math

	7th	8th	9th	10th	11th	Overall
MSA1	52	58	60	26		51%
MSA2	79	74	73	63	76	75%
MSA3	39	30	50	52	62	43%
MSA4	36	46	46	28	52	42%
MSA5	36	38				37%
MSA6	55	67				61%
MSA7						NA
MSA8	61	62				62%
MSA SC	35	47				42%
MSA SA	33	47	33			41%
MSA SD	42	61				51%

ELA

	7 th	8th	9th	10th	11th	Overall
MSA1	64	55	68			62%
MSA2	61	70	92	89	70	72 %
MSA3	40	51	47	48	59	48%
MSA4				65	69	67%
MSA5	74	40				66%
MSA6	51	76				65%
MSA7						NA
MSA8	45	53				49%
MSA SC	48	61			·	55%
MSA SA	59	54	47			53%
MSA SD	63	78				71%

School-wide Smarter Balanced (SBAC) Spring 2015 (Disaggregated 2016 not yet available)

ELA

	Overall	6th	7 th	8 th	11th	EL	SPED	Free/ Reduced	Hisp	White	Black
MSA1	36%	20%	15%	60%	62%	0%	9%	35%	33%	50%	0%
MSA2	29%	17%	36%	30%	42%	0%	6%	28%	27%	32%	25%
MSA3	22%	16%	14%	33%	31%	17%	0%	20%	21%	14%	23%
MSA4	36%	28%	22%	28%	69%	0%	14%	32%	29%	NA	36%
MSA5	18%	17%	23%	15%	NA	0%	0%	19%	18%	17%	13%
MSA6	41%	30%	29%	61%	NA	27%	7%	36%	36%	58%	55%
MSA7	49%	53%	42%	54%	NA	0%	22%	43%	41%	64%	40%
MSA8	38%	36%	31%	44%	NA	0%	10%	37%	39%	22%	NA
MSA SA	53%	47%	56%	44%	NA	29%	28%	47%	51%	58%	NA
MSA SC	67%	63%	65%	72%	66%	15%	NA	39%	29%	60%	50%
MSA SD	61%	62%	64%	56%	NA	7%	29%	53%	53%	64%	50%
All MPS	42%										
STATE	44%										

Math

	Overall	6th	7 th	8 th	11th	EL	SPED	Free/ Reduced	Hisp	White	Black
MSA1	24%	14%	20%	37%	31%	0%	2%	22%	20%	40%	0%
MSA2	26%	30%	22%	26%	26%	6%	10%	23%	24%	37%	8%
MSA3	13%	12%	12%	12%	16%	33%	3%	10%	15%	14%	10%
MSA4	13%	12%	3%	19%	16%	0%	7%	13%	10%	NA	0%
MSA5	5%	3%	12%	8%	NA	0%	0%	6%	4%	0%	0%
MSA6	27%	22%	22%	35%	NA	9%	7%	20%	22%	58%	39%
MSA7	43%	55%	35%	38%	NA	11%	23%	38%	38%	59%	0%
MSA8	21%	15%	21%	27%	NA	2%	4%	20%	22%	17%	NA
MSA SA	38%	42%	35%	37%	NA	43%	14%	23%	31%	45%	NA
MSA SC	66%	67%	64%	68%	70%	25%	NA	43%	29%	53%	35%
MSA SD	57%	68%	53%	51%	NA	0%	25%	46%	48%	61%	42%
All MPS	32%										
STATE	33%										

School-wide Science (CST) Spring 2015

Science

Science		0.1	44.1		- .	6555	Free/	Hisp	White	Black
CST	5th	8th	11th	Overall	EL	SPED	Reduced	•		
MSA1		58%	50%	54%	10%	37%	52%	52%	25%	100%
MSA2		49%	55%	51%	23%	26%	48%	45%	77%	20%
									100	
MSA3		63%	37%	53%	33%	12%	50%	46%	%	56%
MSA4		39%	23%							
MSA5		16%		16%	0%	0%	16%	16%	NA	NA
					100	100			100	
MSA6		83%		83%	%	%	78%	81%	%	89%
MSA7	72%			72%	0%	50%	68%	73%	67%	NA
MSA8		71%		71%						
MSA SA		66%	50%	60%	25%	33%	56%	56%	69%	NA
MSA SC		94%	68%	89%	20%	NA	62%	61%	88%	77%
MSA SD		84%		84%	0%	60%	78%	84%	80%	84%
All MPS	72%	62%	47%							
State	55%	63%	53%							

School Year 2015-16 In Review

While school year 2014-15 was a year of survival and defense, 2015-16 has been a year of rebuilding. We embarked on major projects that will extend into 2016-17 providing a foundation for strength going forward. The 2015-16 school year began with thirty percent of our instructional staff new to Magnolia as we began our implementation of the California Common Core curriculum in English and Math. During the course of the year we on boarded two new principals (one internally and one externally recruited). Our combined home office team successfully supported school sites through eleven authorizer reviews, four WASC accreditation reviews and one federal audit of title funds (MSA 3). The team supported the board in the establishment of a high quality governance model, including expanding from seven to nine board members. In May, we moved our headquarters from Westminster to Los Angeles in order to be more centrally located to our schools and major transit hubs.

Management

2015-16 has been a year of establishing sound business practices, systems, policies and procedures consistent with our commitment to the public's trust and our goal of becoming a an organization people seek to join. We transitioned to a new back office financial system with our partner EdTec and completed the 2014-15 individual school and consolidated audits with a new auditor. We created a department of Human Resources with thorough compliance practices, added retirement programs for our home office staff, and developed a shared staff recruitment function. In addition, we began the phase one implementation of a new human resources information system. Our team completed implementation of the twelve recommendations of the 2015 State Auditor's Report, began support of a full year of FCMAT monthly financial oversight reviews, and improved document archiving.

In January, we strengthened our leadership structure by establishing a Chief Operating Officer role and two Regional Directors to ensure that investments made to improve programs and operations would be implemented well.

Our facilities team broke ground on the new Santa Ana school site, scheduled to be open on time in August 2016-17, negotiated acquisition of a new school site for our San Diego school, acquired the property adjacent to the MSA 1 school site in Reseda to support expansion of that school in 2017-18, and improved the Prop 39 and long term leasing arrangements of other schools. While as of June 1 we continue to face facilities challenges in Santa Clara, we are hopeful a resolution to return to our original neighborhood is imminent.

Examples of other management improvements include:

- Increased our attendance rate to the highest in Magnolia history, upwards of 97 percent;
- Won an Arts integration grant from the Annenberg Performing Arts Center for MSA-7;
- Established positive, open relationships with authorizers' staffs and began process of deeper outreach for longer term change;

- Earned an 18 month Murmuration grant to fund Civic Engagement, including full-salaries to hire three (2.5 FTE) organizers;
- Established a transparent procurement process for contracts over \$25,000;
- Completed consolidated audit, adding comprehensive disclosures and notes;
- Completed initial revision of overall policies and procedures, with ongoing reviews in progress concurrent with EdTec; and,
- Implemented new payroll internal controls, and moved payroll to twice monthly payments to comply with California labor codes.

Instruction

After several years of low investment due to state economic recession, we initiated major improvements to our instructional program, including:

- Implementation of the California Common Core standards using the curriculum materials and resources provided by the board;
- Adoption of new, increased, salary schedules supporting the continued professionalism of our teachers and school site staff;
- Conducting two peer led professional development days uniting the instructional staff;
- Completion of our roll out of a comprehensive laptop program in all secondary schools;
- Thorough training and realization of our Positive Behavior Intervention System;
- Creation of a funding collaboration among our schools to improve English Learner outcomes;
- All schools are accredited, with the only school that will go through a full self-study next year is Santa Clara;
- Reached the lowest suspension and expulsion rates in Magnolia history because of the implementation of alternatives to suspension and PBIS;
- Implemented Chess instruction and Etiquette courses as part of turn around school culture and climate at MSA 3;
- Hired Director of Special Programs to support Special Education, Gifted and Talented and College and Career-track persistence;
- Magnolia students at MSA 1,2,3,5 and 6 have read 35,434,886 words, 11,362 books, 4,597 hours;
- Implemented successful programs at the schools such as MyOn, StudySync and ConnectEd from McGraw Hill;
- Established EL compliance protocols and implemented MPS EL Master Plan;
- Increasing usage of blended and online learning tools like FuelEd, Ironbox MyOn, StudySync and ConnectEd;
- Providing free summer school to over 1000 students, as well as many schools having active Saturday schools;
- First full implementation of state smarter balanced (SBAC) testing;
- Continued utilization of NWEA MAP formative assessments;
- Expansion of Edge Coaching for students of all levels performing below their potential;

- Financially supporting the higher education of employees working on advanced certifications and degrees in education;
- Implemented a "Nearly Met" strategy to increase proficiency on 2017 SBAC across 11 schools; schools also promoted positive test taking cultures (contest, posters, assemblies) to encourage all students to do their best;
- Held first annual STEAM EXPO with more than 300 participants, including two board members and keynote speaker from Arts for All; and
- Initiation of the move to thoroughly include arts in our programs starting with elementary school.

We have conducted home visits and had students participating in dozens of STEAM related contests and competitions, all continued commitments integral to who we are as Magnolia Public Schools.

Leadership

During 2015-16, Magnolia took on major new roles as an innovator and strengthener of K-12 education. For example, a cross section of staff, parents and students formed an XQ Super School team in collaboration with an extensive core group of community institutions including the Mount Wilson Observatory, the Larta Institute, the Los Angeles Kings (of the National Hockey League), and the Los Angeles City Council. This XQ team has made it into the finals of a \$50 million national competition to rethink high school. Although the competition has not yet been completed, we have already begun implementation of groundbreaking new work, including the first Next Generation Science Standards driven lessons and field trips with CalTech trainer professors and the staff and board members of the Mount Wilson Observatory Foundation.

News of our schools site and organization-wide leadership has received increased attention through a full upgrade of our website and expanded focus on media relations and stakeholder engagement. Our students, parents and staff have visited Sacramento and Washington, D.C., meeting with elected officials and their staff to spread the word about the outstanding work of our schools and to advocate on behalf of our families.

Over the last four years, Magnolia has taken a leadership position in serving special education students. We have been active members of four Special Education Local Planning Areas, with our CEO & Superintendent elected to the Executive Council of the LAUSD SELPA COP3 this year. We have received special grants for our piloting work in co-teaching. In addition, COO Kelly Hourigan presented to a National Conference on Special Education.

MSA 1's partnership with the City of Los Angeles, the Reseda Neighborhood Council and the Los Angeles Kings has continued to build a new athletics facility that will include two ice rinks, a small soccer field, and a gym with a CIF standard basketball/volleyball court. Our own principal Mustafa Sahin sits on the Great Streets board helping to lead the redevelopment on Sherman Way.

Excellence

Our students and teachers continue to rise to every challenge. The big news was MSA 2 winning the Gold award in the US News and World Report Rankings, making it the highest performing high school in Los Angeles. MSA 1 won the silver award in the same rankings. Our first trip to the world championships for our VEX robotics team took place, with our team returning eager to have a Magnolia win of the World Championships next year. Two of our Sixth graders won the Los Angeles County Science Fair. Others won academic decathlons, Congressional awards, Olympiad Genius, Math and Science awards, robotics contests, poetry contests, the Los Angeles Latino Heritage App competition, AMC math, music in the park, Synopsis Science Fair, sports and the Sea Perch event, among many more. A longer list of student excellence highlights is contained in the school synopses.

Home Office Budget

The role of the Home Office is first and foremost to insure the governance, financial, operational and instructional integrity of the organization. Because we are responsible for the stewardship of the public trust both in terms of tax dollars and the safety and education of students, the primary role of the Home Office is to uphold that trust. While the activities that support this goal are not necessarily observable to the schools on a day-to-day basis, because they tend to involve maintenance of records, processes and procedures, without upholding this duty, Magnolia does not have a right to exist. In fact, when this work is most successful, it is so routine and efficient, that the school sites can take it for granted, concentrating instead on the most important work we do: educating students. The number one goal of the Home Office during 2016-17 is to make this stewardship effective. In other words, we want to make things that should be routine actually become routine.

Our board leadership has taken great strides during 2015-16 to establish effective governance. During 2016-17, the staff will improve its partnership in this effort by providing better staffing of the committees and more timely documents for decision-making. This is work that is led by the CEO & Superintendent, but involves the entire leadership team's efforts to go well. On a regular basis, the department chiefs regularly spend at least three to five days per month each preparing for and following up from board meetings. This is not only in support of our board's decision-making process, but integral to maintaining transparency to the public and our own stakeholders. The governance process extends to the school sites in the context of our parent task forces and other local governance processes that establish the priorities of our individual school sites as expressed both in our Local Control and Accountability Plans and the day-to-day efforts. The Chief External Officer plays a key role in supporting these community engagement practices on school sites.

Governance work also extends to interaction on an ongoing basis with the oversight bodies that authorize and review our work. During 2016-17, we will support eleven annual oversight reviews from our authorizers, three renewals, accreditation visits and various audits. The Home Office team supports the schools in producing more than sixty-five regular reports per school site per year of different kinds to various agencies. These range from monthly attendance reporting, to financial reports and statistical breakdowns of our student data.

The Home Office is responsible for a broad range of financial and operational functions. The list below, while not exhaustive, provides an idea of the range of activities that fall under financial and operational responsibilities.

Accounting	
	Accounts Payable
	Accounts Receivable
	ACH/Wire transfers

	Approvals
	Business Card Management (AmEx)
	Cash Management
	Chart of Accounts Management
	Charter School Facilities Incentive Grant Reporting
	Coding (Revenue, Expense, Object/Line Item, Location, Project, Resource)
	Contracts Review
	Deferral Exemption Application (when needed)
	Deposit Reviews
	Emergency Payments
	Form 1099
	Fund Accounting
	General Accounting (encompasses many responsibilities)
	Intra Company Loan Tracking and Reconciliations
	Procurement
	Property Inventory
	Purchasing Account Management (Amazon, Staples, Postage, etc.)
	Revenue Collection (e.g. Proof of Residency)
	RFP and Bidding Process Management
	Taxes (990s, property tax waivers)
	Treasury/Investment Management
	Vendor Relations
Personnel	
	Staff Recruitment, Career Development and Evaluation
	Leadership Development
	Staff Troubleshooting and Legal Matters
	401k (retirement programs)
	Benefits Management
	Compensation Analysis
	Credentials Management
	Form 700s Management
	Health Coverage

	Immigration Process/Docs Management
	Payroll
	PERS/STRS
	Position Control
	TB/DOJ Management
Budget	
	Board Reporting
	Budget Monitoring
	Budget Preparation
	Budget Projections and Sensitivity Analysis
	Monthly Financial Review
Audit	
	Annual Schools and Consolidated Audits
	Assurance Certification
	FCMAT
	Federal Single Audits
	Internal Controls Compliance
	Special/Categorical Funding Audits
	Specialized Audits and Investigations
	State Auditor Follow Up
	Unaudited Financials
School R	eporting and Compliance (financial portion)
	2016-17 Annual Funding Survey
	504/IEP Plans and Reporting
	Advocacy and Outreach Plans (Internal)
	After School Grants
	Annual Site Visits by Authorizers
	Assessment Plans (Internal)
	Attendance Tracking and Reporting/Norm Data
	Calendar planning (Internal)

CalPADs
CBEDs
Charter
Charter Development and Renewal
Charter MOU
Civil Rights Data Collection
Com App (CARS)
Curriculum Maps/pacing guides (Internal)
E-Rate CIPA school admin certification (LAUSD Prop 39 schools)
EL Master Plan Certification
EPA
HS Student Grade Reporting to the Student Aid Commission
Instructional calendar for 2016-17
Interim Placement MOU (LAUSD)
Intervention Plans (Internal)
LA Homeless Student Count
LCAP
LEA (SSD) will be in LCAP in 2018
Lottery and Enrollment Forms and Reporting
Math Placement Reporting (2016-17 start)
Monthly Meal Count Reports
Monthly Notification of School Withdrawals
Oral Health Assessment
P1/P2 reporting
Parent, Student, Teacher Survey and Reporting
PENSEC
PI/P2 related reporting/etc.
Professional Development Plans (Internal)
SARC
School Contact Information Update and Governing Board Meeting Dates Calendar
School Site Council and ELAC Reporting
School-based Medi-Cal Administrative Activities
Science Testing and Reporting

	SERS (Staff Evaluation Reporting System)
	SES Reporting
	Smarter Balance Testing and Reporting
	SPED Plan(s)
	SPED Self-Review Checklist
	SPSA (Single Plan for Student Achievement, LOL) will be in LCAP in 2018
	Student Recruitment Plans
	Suspension and Expulsion Data Collection Report
	T-Dap Reporting
	Title III Immigrant Annual Survey
	Title III LEP Annual Survey
	WASC
Grants N	Nanagement and Reporting
	Asbestos Management Plan
	ASES
	Bond Quarterly Reporting
	CMO Fee Management
	eRate Tech Plan
	Fed Single Audit
	Grant Reporting
	Grants Development/Fundraising
	MPM Support
	PCSGP reporting
	Safe Schools Plans
Manage	ment and Governance
	Banking Relationships
	Collaboration with Charter Job Alike Peers
	Finance Committee Management
	Finance related board reports
	Financial policies updating
	Fiscal Analysis

	FOIA Requests
	Home Office General Management
	Internal and External Customer Service
	Legal Services Optimization
	Ongoing staff training
	Registrations (D&B, SAMS, etc.)
	Regulator Relationship Management
	Remaining Current on Legal Requirements and Best Practices
	Special Projects (e.g. 2nd c3 resolution)
	Strategic Planning
	Troubleshooting
Debt M	lanagement
	Bond Disclosure Reporting
	Bond Holder Relations
	Capital Planning
	Construction Project Management
	CSFA/SAB Relationship and Reporting
	Facilities Financing
	Facilities Plan
	Lease Management
	Prop 39 Management
	S&P (Rating Agencies)
	Site Facilities Options Analysis
	State Revolving Loan Applications and Reporting
	Underwriter Management
Operat	ional Technology
	Core Financial System
	HRIS
	Network Management
	Payroll
	POS

	Procurement/Approvals
	Student Information and Instructional Systems
Risk Ma	nagement
	Emergency Planning/Follow Up
	Insurance Coverage
	Local, State and Federal Regulatory Compliance Reviews
	Records Management and Document Control
	School Site Reviews (Annual)
	Technology Security

When Magnolia was smaller, two or three schools, it was possible for school site collaboration to drive most of the instruction and curriculum matters. As the number of schools has increased, the role of the Home Office from an instructional standpoint has become one or responsibility for insuring that all of our school sites reflect the academic program quality and student success to which Magnolia is committed. The Academic team plays a strong role in both supporting and holding school sites accountable. In addition, with a significant percentage of our faculty being not only new to Magnolia, but also new to teaching, the Academic team guides the school leadership in providing professional development that includes training, seminars, professional sharing, and in-classroom coaching. Moreover, during 2015-16, the Home Office and school leadership established multi-site collaborations to improve our programs for English Learners, Gifted and Talented students, college-going culture, positive behavior intervention, special education, and family engagement.

Also contributing to our academic success and learning culture, our Communications Department works closely with school site Deans of Culture to increase multi-directional communication with various stakeholders and organizations. As we have experienced, the greater our communication and positive relationships with the general community, the stronger become our school sites and the more protected we are from the political swings that constantly threaten the charter school movement. The communications department also works to expand collaborations and access to external grants and resources. One example of this is our grant from Mumuration that supports three community organizers working with five school sites to expand civic engagement. Other examples include our expanding relationships with arts organizations driving the deepening of the Arts portion of our STEAM mission. In addition, Magnolia receives funding from the Larta Institute in exchange for advising National Science Foundation education technology grantees requiring advice and consultation directly from K-12 schools. This not only provides about \$20,000 annually in revenue, it creates the opportunity for our Home Office and school site staff to understand the cutting edge work being done in our field.

Finally, the Home Office also is responsible for providing specialized expertise to the schools with regards to facilities and facilities financing. This is an area where it is inefficient for the schools to hire the support themselves and requires financial and operational planning organization wide. Firms that provide facilities development from the planning stage through financing and construction routinely charge eight to ten percent of the overall project costs. Our two-person team is remarkably efficient, providing expertise that would be prohibitively expensive for well under five percent of our project costs. In addition, our Home Office team is responsible for growth planning and implementation, an effort that we postponed during 2015-16 due to the need to focus first on stabilizing existing schools and routine operations. Our hope is that during 2016-17, we will be able to reconsider growth on a limited basis to ensure that when we grow we do so with quality in every area of operations academic achievement and leadership consistent with our board and stakeholders' high expectations.

Home Office (CMO) Fee Allocation

Total Home Office expenses excluding direct payroll costs, contingency reserves and grant funded programs amount to \$5,661,973 or 13.42% of total school revenue. Home Office fees allocated directly and indirectly to the school sites amount to \$6,242,850 and make up 14.79% of total school revenue, and contains direct payroll allocations, indirect cost allocations, and a five percent (5.0%) contingency reserve for economic uncertainty. 14.14% percent of our overall non-capital budget totaling \$5,966,395 is allocated to school site budgets using a formula that takes into account enrollment and school development stages. it is common for Magnolia to waive or reduce the allocation during school growth or start-up years in order to insure that the instructional program is sound during foundational development. Most of the fees are based on an allocation of the home office expenses to support and oversee the schools. Some direct expenses (\$276,455) are charged directly to individual schools for expenses that are not shared across all schools, specifically regional, special education and English Language Learners management. Facilities management is charged directly to capital projects.

MSA-1
MSA-2
MSA-3
MSA-4
MSA-5
MSA-6
MSA-7
MSA-8
MSA-SA
MSA-SD
Total

FY16-17	Total Budgeted	Budgeted FY16-17		
Budgeted	FY16-17	Net Income - Before		
ADA	Revenues*	CMO Fee		
518	6,962,022	1,161,847		
470	5,336,796	1,159,722		
434	5,557,630	1,257,289		
181	2,196,660	275,153		
165	1,877,220	100,303		
174	1,951,493	379,315		
291	3,700,444	682,568		
478	5,353,920	1,070,920		
512	5,374,262	455,196		
454	3,875,905	599,831		
3,675	42,186,353	7,142,145		

Current Fee Structure (includes 5% reserve)							
CMO Fee - Current		Direct School	Budgeted FY16- 17 Net Income (Loss) - Current	CMO Fee as %			
Calculation	Indirect Fee	Specific Changes	CMO Fee	of Revenue			
1,010,664	972,192	38,472	151,182	14.5%			
1,007,082	972,192	34,890	152,640	18.9%			
914,224	881,049	33,176	343,065	16.4%			
86,175	72,914	13,260	188,978	3.9%			
84,597	72,914	11,683	15,706	4.5%			
85,400	72,914	12,485	293,915	4.4%			
628,880	607,620	21,260	53,688	17.0%			
1,007,450	972,192	35,258	63,471	18.8%			
1,005,424	972,192	33,233	(550,228)	18.7%			
412,955	370,217	42,738	186,876	10.7%			
6,242,850	5,966,395	276,455	899,295	14.8%			

^{*} includes all revenues

CMO operational cost per pupil for fiscal year 2016-17 is projected at \$1,485 (\$5,661,973 divided by 3,813 students) and \$1,565 if contingency reserves are added to the calculation. The per pupil CMO costs are lower if compared with other CMO peers in tier 2 of \$2,415 and larger CMOs in tier 3 of \$1,604.

Cost Per Pupil

	MERF	Cost Per
Description	Expenses	Pupil
Total Home Office Operational Expenses	5,661,973	1,485
Total Home Office Direct Payroll Allocation	276,455	73
Contingency Reserves	304,421	80
Total Home Office Expenses (Excluding Grant Funded		
Programs	6,242,849	1,637

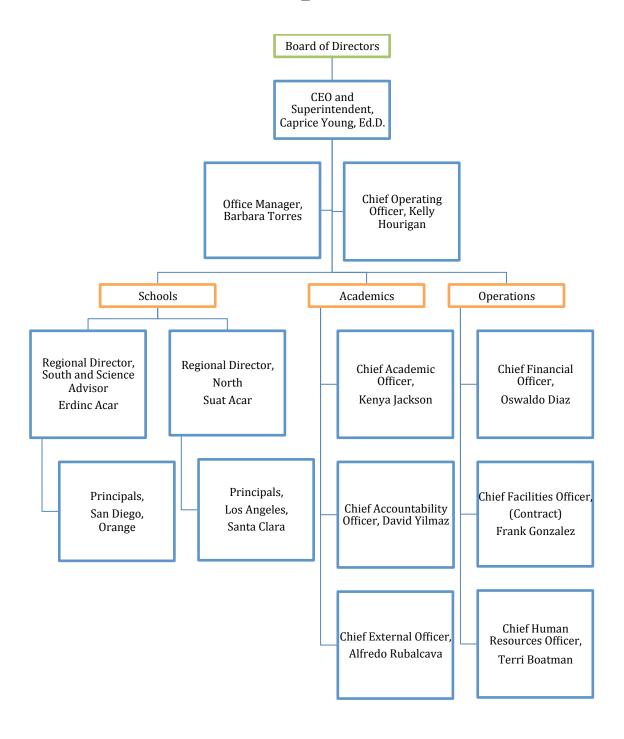
Home Office 2016-17 Budget

Magnolia Public Schools FY16-17 Budget Summary

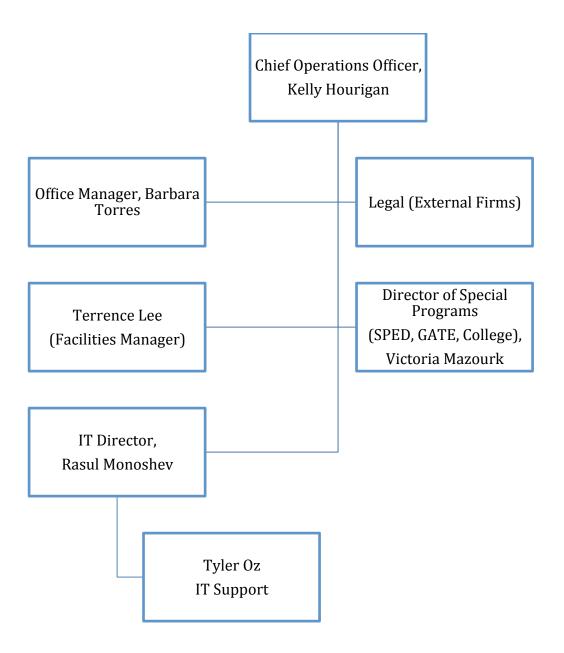
Note Name			2015/16 2015/16		2016/17	2016/17		
Revenue				Total	TOTAL	TOTAL	Approved Budget vs. FY16-17 Proposed	% Change
Local Revenues								
Fundraising and Grants 280,000 280,000 250,000 150,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000	Revenue	Local Revenues	4 727 533	5 222 727	5 208 150	6 242 850	1 034 700	20%
Total Revenue				- , ,		-, ,	*** * * * * * * * * * * * * * * * * * *	-40%
Compensation and Benefits								17%
Compensation and Benefits	Expenses							
Services and Other Operating Expenditures 2,091,472 2,484,670 2,428,089 2,537,455 109,366 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 109,166 10		Compensation and Benefits	2,778,672	2,894,228	2,894,228	3,467,487	573,258	20%
Depreciation Expense 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666 7,666		Books and Supplies	87,874	115,951	105,290	75,821	(29,469)	-28%
Net Income (including Depreciation) 19,515 7,878 30,543 312,087 281,545		Services and Other Operating Expenditures	2,091,472	2,454,670	2,428,089	2,537,455	109,366	5%
Operating Income (excluding Depreciation) 19,515 7,878 30,543 312,087 281,545 Net Income (including Depreciation) 11,850 212 22,877 304,421 281,545 Fund Balance Beginning Balance (Unaudited) 689,915 689,915 689,915 35,855 654,272 - 654,272 Beginning Balance (Unaudited) 689,915 35,643 35,643 35,855 212 221 22,877 304,421 281,545 281,787 281,787 281,787 281,787 281,787 281,787 281,787 281,787 281,787 281,787 281,787 281,787 281,787 281,787 281,787 281,787 281,787 281,787 281,787 281,787 281,787 281,787 281,787 281,787 281,787 281,787 281,787 281,787 281,787 281,787 281,787 281,787 281,787 281,787 281,787 281,787 281,787 281,787 281,787 281,787 281,787 281,787 281,787 281,787 281,787 281,787		Depreciation Expense	7,666	7,666	-	7,666	7,666	
Net Income (including Depreciation)		Total Expenses	4,965,684	5,472,514	5,427,607	6,088,428	660,821	12%
Pund Balance Beginning Balance (Unaudited) 689,915 689,915 689,915 35,855 (654,080) Audit Adjustment - (854,272) (654,272) - 654,272 Beginning Balance (Audited) 689,915 35,643 35,643 35,855 212 22,877 304,421 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545 281,545	Operating Inc	ome (excluding Depreciation)	19,515	7,878	30,543	312,087	281,545	922%
Beginning Balance (Unaudited)	Net Income ((including Depreciation)	11,850	212	22,877	304,421	281,545	1231%
Audit Adjustment Beginning Balance (Audited) Beginning Balance (Audited) Beginning Balance (Including Depreciation) Beginning Balance (Including Depreciation) Beginning Fund Balance (Including Beginning Fund Beginning Fund Balance (Including Beginning Fund Balance (Includin	Fund Balance	e						
Beginning Balance (Audited) 689,915 35,643 35,643 35,855 212		Beginning Balance (Unaudited)	689,915	689,915	689,915	35,855	(654,060)	-95%
Comparison Com		Audit Adjustment	-	(654,272)	(654,272)	-	654,272	-100%
Ending Fund Balance (including Depreciation) 701,765 35,855 58,520 340,276 281,757 Ending Fund Balance as a % of Expenses 14% 1% 1% 6% 5% School Information FTE's Inflation Rate 31 43 43 44 44 44 1/2 1/2 1/2 1/2 1/2 1/2 1/2 1/2 1/2 1/2 1/2 1/2 1/2 1/2 1/2 1/2 1/2 1/2 1/2 1/2 1/2 1/2 1/2 1/2 1/2 1/2 1/2 1/2 1/2 1/2 1/2 1/2 1/2 1/2 1/2 1/2 1/2 1/2 1/2 1/2 1/2 1/2 1/2 1/2 1/2 1/2 1/2 1/2 1/2 1/2 1/2 1/2 1/2 1/2 1/2 1/2 1/2 1/2 1/2 1/2 1/2 1/2 1/2 1/2 1/2 1/2 1/2 <th< th=""><th></th><th>Beginning Balance (Audited)</th><th>689,915</th><th>35,643</th><th>35,643</th><th>35,855</th><th>212</th><th>1%</th></th<>		Beginning Balance (Audited)	689,915	35,643	35,643	35,855	212	1%
School Information		Operating Income (including Depreciation)	11,850	212	22,877	304,421	281,545	1231%
School Information FTE's 10flation Rate 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Ending Fund	Balance (including Depreciation)	701,765	35,855	58,520	340,276	281,757	481%
FTE's inflation Rate 31 43 43 44 inflation Rate inflation Rate 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Ending Fund	I Balance as a % of Expenses	14%	1%	1%	6%	5%	
FTE's Inflation Rate 31 43 43 44 Inflation Rate Inflation Rate 0 0 0 0 0 8690 Other Local Revenue - 200 200 - (200) 8699 All Other Local Revenue - 14,577 - - - - 8701 CMO Fee - MSA-1 873,103 898,657 898,657 972,192 73,535 8702 CMO Fee - MSA-2 873,103 1,077,532 1,077,532 972,192 (105,340) 8703 CMO Fee - MSA-3 873,103 873,103 873,103 873,103 881,049 7,946 8704 CMO Fee - MSA-3 873,103 873,103 873,103 873,103 873,103 873,103 873,103 873,103 873,103 873,103 873,103 873,103 873,103 873,103 873,103 873,103 873,103 873,103 873,103 873,103 873,103 873,103 873,103 873,103 101,258 72,914 (67,453)								
Inflation Rate 0	School Inform		31	43	43	44		0%
8690 Other Local Revenue - 200 200 - (200) 8699 All Other Local Revenue - 14,577 - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - -		= -						0%
8699 All Other Local Revenue - 14,577 - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - <t< td=""><td>8690</td><td></td><td>-</td><td></td><td></td><td></td><td>(200)</td><td>-100%</td></t<>	8690		-				(200)	-100%
8701 CMO Fee - MSA-1 873,103 898,657 898,657 972,192 73,535 8702 CMO Fee - MSA-2 873,103 1,077,532 1,077,532 972,192 (105,340) 8703 CMO Fee - MSA-3 873,103 873,103 873,103 881,049 7,946 8704 CMO Fee - MSA-4 163,707 240,368 240,368 72,914 (167,453) 8705 CMO Fee - MSA-5 65,483 101,258 101,258 72,914 (28,343) 8706 CMO Fee - MSA-6 65,483 126,820 126,820 72,914 (53,906) 8707 CMO Fee - MSA-7 545,689 545,689 545,689 60,020 61,930 8708 CMO Fee - MSA-8 873,103 949,764 949,764 972,192 22,428 8709 CMO Fee - MSA-SA 60,000 60,000 60,000 972,192 912,192 8711 CMO Fee - MSA-SC - - - - - - 8712 CMO Fee - MSA-SD							(200)	10070
8702 CMO Fee - MSA-2 873,103 1,077,532 1,077,532 972,192 (105,340) 8703 CMO Fee - MSA-3 873,103 873,103 873,103 881,049 7,946 8704 CMO Fee - MSA-4 163,707 240,368 240,368 72,914 (167,453) 8705 CMO Fee - MSA-5 65,483 101,258 101,258 72,914 (28,343) 8706 CMO Fee - MSA-6 65,483 126,820 126,820 72,914 (53,906) 8707 CMO Fee - MSA-7 545,689 545,689 545,689 607,620 61,930 8708 CMO Fee - MSA-8 873,103 949,764 949,764 972,192 22,428 8709 CMO Fee - MSA-SA 60,000 60,000 60,000 972,192 912,192 8711 CMO Fee - MSA-SD 334,759 334,759 334,759 370,217 35,458 8713 Direct CMO Fee (Shared Staff) - - - - - 276,455 276,455			873 103		898 657	972 192	73 535	8%
8703 CMO Fee - MSA-3 873,103 873,103 873,103 881,049 7,946 8704 CMO Fee - MSA-4 163,707 240,368 240,368 72,914 (167,453) 8705 CMO Fee - MSA-5 65,483 101,258 101,258 72,914 (28,343) 8707 CMO Fee - MSA-6 65,483 126,820 126,820 72,914 (53,906) 8707 CMO Fee - MSA-7 545,689 545,689 545,689 607,620 61,930 8708 CMO Fee - MSA-8 873,103 949,764 949,764 972,192 22,428 8709 CMO Fee - MSA-SA 60,000 60,000 60,000 972,192 912,192 8711 CMO Fee - MSA-SC - - - - - 8712 CMO Fee - MSA-SD 334,759 334,759 370,217 35,458 8713 Direct CMO Fee (Shared Staff) - - - - - - - - - - - -							-,	-10%
8704 CMO Fee - MSA-4 163,707 240,368 240,368 72,914 (167,453) 8705 CMO Fee - MSA-5 65,483 101,258 101,258 72,914 (28,343) 8706 CMO Fee - MSA-6 65,483 126,820 126,820 72,914 (53,906) 8707 CMO Fee - MSA-7 545,689 545,689 545,689 607,620 61,930 8708 CMO Fee - MSA-8 873,103 949,764 949,764 972,192 22,428 8709 CMO Fee - MSA-SA 60,000 60,000 60,000 972,192 912,192 8711 CMO Fee - MSA-SC - - - - - - 8712 CMO Fee - MSA-SD 334,759 334,759 334,759 370,217 35,458 8713 Direct CMO Fee (Shared Staff) - - - - - 276,455 276,455								1%
8705 CMO Fee - MSA-5 65,483 101,258 101,258 72,914 (28,343) 8706 CMO Fee - MSA-6 65,483 126,820 126,820 72,914 (53,906) 8707 CMO Fee - MSA-7 545,689 545,689 545,689 607,620 61,930 8708 CMO Fee - MSA-8 873,103 949,764 949,764 972,192 22,428 8709 CMO Fee - MSA-SA 60,000 60,000 60,000 972,192 912,192 8711 CMO Fee - MSA-SC - - - - - 8712 CMO Fee - MSA-SD 334,759 334,759 334,759 370,217 35,458 8713 Direct CMO Fee (Shared Staff) - - - - 276,455 276,455								-70%
8706 CMO Fee - MSA-6 65,483 126,820 126,820 72,914 (53,906) 8707 CMO Fee - MSA-7 545,689 545,689 545,689 607,620 61,930 8708 CMO Fee - MSA-8 873,103 949,764 949,764 972,192 22,428 8709 CMO Fee - MSA-SA 60,000 60,000 60,000 972,192 912,192 8711 CMO Fee - MSA-SC - - - - - - 8712 CMO Fee - MSA-SD 334,759 334,759 334,759 370,217 35,458 8713 Direct CMO Fee (Shared Staff) - - - - - 276,455 276,455 276,455								-28%
8707 CMO Fee - MSA-7 545,689 545,689 545,689 607,620 61,930 8708 CMO Fee - MSA-8 873,103 949,764 949,764 972,192 22,428 8709 CMO Fee - MSA-SA 60,000 60,000 60,000 972,192 912,192 8711 CMO Fee - MSA-SC - - - - - - 8712 CMO Fee - MSA-SD 334,759 334,759 334,759 370,217 35,458 8713 Direct CMO Fee (Shared Staff) - - - - 276,455 276,455								-43%
8708 CMO Fee - MSA-8 873,103 949,764 949,764 972,192 22,428 8709 CMO Fee - MSA-SA 60,000 60,000 60,000 972,192 912,192 8711 CMO Fee - MSA-SC - - - - - - - 8712 CMO Fee - MSA-SD 334,759 334,759 370,217 35,458 8713 Direct CMO Fee (Shared Staff) - - - - 276,455 276,455								11%
8709 CMO Fee - MSA-SA 60,000 60,000 60,000 972,192 912,192 8711 CMO Fee - MSA-SC - - - - - - 8712 CMO Fee - MSA-SD 334,759 334,759 334,759 370,217 35,458 8713 Direct CMO Fee (Shared Staff) - - - 276,455 276,455								2%
8711 CMO Fee - MSA-SC - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - -								1520%
8712 CMO Fee - MSA-SD 334,759 334,759 334,759 370,217 35,458 8713 Direct CMO Fee (Shared Staff) 276,455 276,455			-			-		
8713 Direct CMO Fee (Shared Staff) 276,455 276,455			334.759	334.759	334.759	370.217	35.458	11%
			-		-			,
SUBTOTAL - Local Revenues 4,727,533 5.222.727 5.208.150 6.242.850 1.034.700		SUBTOTAL - Local Revenues	4,727,533	5,222,727	5,208,150	6,242,850	1,034,700	20%

Organizational Chart

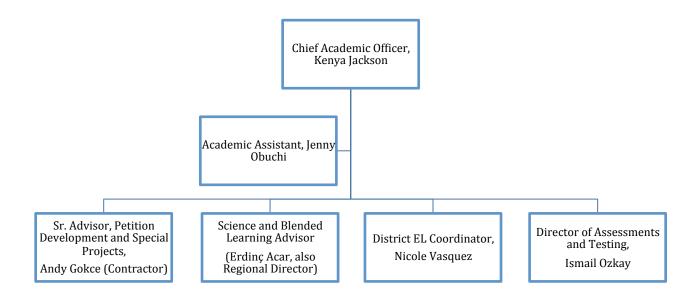
Leadership Structure



Chief Operations Officer



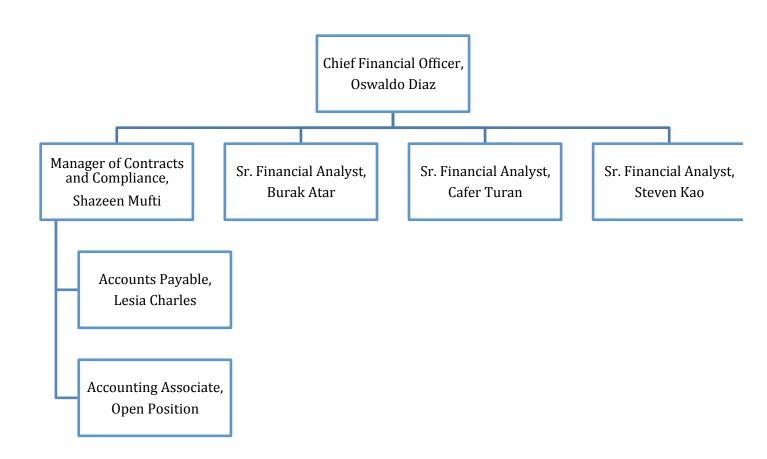
Chief Academic Officer



Chief Accountability Officer

Chief Accountability Officer,
David Yilmaz

Executive Office Manager, Accountability, Lydiett Vega UIIICI I IIIUIICIUI UIIICCI



Human Resources

Chief Human Resources
Officer,
Terri Boatman

Human Resources
Manager,
Oreeille Revish

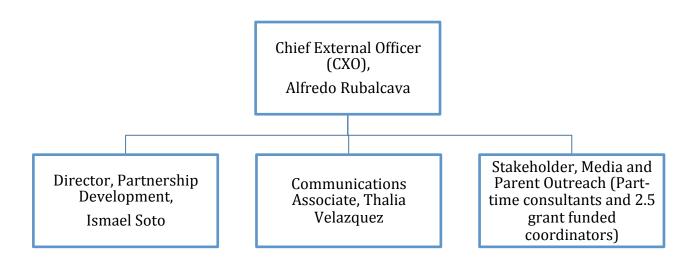
HR Administrator,
Derya Hajemeira

Chief Growth Officer

Chief Growth Officer, Frank Gonzalez(Contractor)

Manager, Capital Projects and Facilities,
Terrence Lee

Chief External Officer



Budget Detail

lagnolia Public Schools Y16-17 Budget vs. FY15-16 Forecast (Consolidated) pdated 7/7/16

		01/6102	2016/17	2016/17	
	"	Current Forecast - Total	Approved Budget - TOTAL	Proposed Budget - TOTAL	Variance FY16-17 Approved Budget vs. FY16-17 Proposed
UMMARY	11	May '16	6/28/16	7/21/16	Budget
evenue					
Gener	General Block Grant	28,676,081	33,973,833	33,973,833	•
Feder	Federal Revenue	2,983,168	3,351,378	3,351,378	•
Other	Other State Revenues	13,352,464	4,188,587	4,188,587	•
Local	Local Revenues	5,882,238	5,648,186	6,682,887	1,034,700
Fundr	Fundraising and Grants	546,770	482,518	382,518	(100,000)
Total	Total Revenue	51,440,721	47,644,503	48,579,203	934,700
kpenses					
Comp	Compensation and Benefits	23,190,600	25,026,724	25,599,982	573,258
Books	Books and Supplies	4,374,725	3,299,971	3,270,502	(29,469)
Servio	Services and Other Operating Expenditures	16,621,360	17,572,378	17,681,744	109,366
Depre	Depreciation Expense	376,864	815,593	823,259	7,666
Total	Total Expenses	44,563,549	46,714,665	47,375,487	660,821
perating Income (e	perating Income (excluding Depreciation)	7,254,036	1,745,430	2,026,975	281,545
et Income (including Depreciation)	ing Depreciation)	6,877,172	922,172	1,203,716	281,545
	Excluding Prop 1D Revenue (MSA-SA)	210,891	922,172	1,203,716	281,545
und Balance					
Begin	Beginning Balance (Unaudited)	13,218,702	19,752,105	19,120,710	(631,395)
Audit ,	Audit Adjustment	(577,339)	(654,272)	•	654,272
Begin	Beginning Balance (Audited)	12,641,363	19,097,833	19,120,710	22,877
Opera	Operating Income (including Depreciation)	6,877,172	922,172	1,203,716	281,545
Begini Audit , Begini Opera	ning Balance (Unaudited) Adjustment ning Balance (Audited) ting Income (including Depreciation)	13,218,702 (577,339) 12,641,363 6,877,172	19,752,105 (654,272) 19,097,833 922,172	_	19,120,710 - 19,120,710 1,203,716

		2015/16	2016/17	2016/17	
		Current Forecast - Total May '16	Approved Budget - TOTAL 6/28/16	Proposed Budget - TOTAL 7/21/16	Variance FY16-1/ Approved Budget vs. FY16-17 Proposed Budget
nding Fu	nding Fund Balance (including Depreciation)	19,518,535	20,020,005	20,324,427	304,421
nding Ft	nding Fund Balance as a % of Expenses	44%			
ırollment	rollment Summary				
	, E-X	184	364	364	•
	4-6	851	950	950	•
	7-8	1,559	1,612	1,612	•
	9-12	839	887	887	•
	Total Enrolled	3,433	3,813	3,813	•
	Total ADA	3,306	3,675	3,675	•
		0			
SFF Entitlement	llement				
11	Charter Schools LCFF - State Aid	16,706,485	21,594,623	21,594,623	•
112	Education Protection Account Entitlement	4,210,784	4,523,142	4,523,142	•
96(Charter Schools in Lieu of Property Taxes	7,756,789	7,856,068	7,856,068	•
		•			
		28,676,081	33,973,833	33,973,833	
00	Federal Revenue	•			
81	Special Education - Entitlement	583,017	609,428	609,428	•
20	Child Nutrition Programs	838,923	997,755	997,755	•
91	Title I	981,165	1,086,273	1,086,273	•
392	Title II	23,859	30,111	30,111	•
:93	Title III	46,918	52,733	52,733	•
96;	Other Federal Revenue	253,551	575,079	575,079	•
	SUBTOTAL - Federal Income	2,983,168	3,351,378	3,351,378	•

19det - 7,772 8,970 8,803 1,1,577 1,1,577 1,1,577 1,1,577 1,1,577 1,1,660 1,2,369 1,2,369 1,2,921 1,049 1,2,914 2,2,914 1,049 1,2,914 1,049 1,2,914 1,049 1,2,914 1,049 1,2,914 1,049 1,2,914 1,049 1,2,914 1,049 1,2,914 1,049 1,2,914 1,049 1,2,914 1,049 1,2,914 1,049 1,2,914 1,049 1,2,914 1,049 1,2,914 1,049 1,2,914 1,049 1,2,914 1,049 1,2,914 1,049 1,2,914 1,049 1,2,914 1,049 1,2,914 1,049 1,0,217 1,00,217 1,00,217 1,00,217			2015/16	2016/17	2016/17	
Other State Revenues 1,786,874 2,017,772 2,8 Child Nutrition - State 770,751 798,803 7 Child Nutrition - State 770,751 798,803 7 School Facilities Apportionments 770,751 798,803 7 Mandated Cost Reimbursements 770,751 798,803 7 State Lottery Revenue 664,746 626,088 6 ASES 664,746 626,088 6 Conder Local Revenue 13,352,484 4,188,587 4,188,587 Chinforms 116,486 71,060 71,060 Interest 2,333 2,333 2,333 CMO Fee - MSA-1 1000 68,650 6,2221 CMO Fee - MSA-5 101,268 101,268 <			Current Forecast - Total May '16	Approved Budget - TOTAL 6/28/16	Proposed Budget - TOTAL 7/21/16	Variance FY16-17 Approved Budget vs. FY16-17 Proposed Budget
Special Education - Entitlement (State) 1,786,874 2,017,772 2,8 Child Nutrition - State 71,843 78,970 2,017,772 2,017,772 2,017,772 2,017,772 2,017,773 2,017,773 2,017,773 2,017,773 2,017,773 2,018,013 7,017,013 7,017,013 7,017,013 7,017,013 2,017,773 2,017,017 2,017,017 2,017,017 2,017,017 2,017,017 2,017,017 2,017,017 2,017,017 2,017,017 2,017,017 2,017,017 2,017,017 2,017,017 2,017,017 2,017,017 2,017,017 2,017,017 2,017 2,017 2,017 2,017 2,017 2,017 2,017 2,017 2,017 2,017 2,017 2,017 2,017 2,017 2,017 2,017 2,017 2,017 2,017 2,017 2,017 2,017 2,017 2,017 2,017 2,017 2,017 2,017 2,017 2,017 2,017 2,017 2,017 2,017 2,017 2,017 2,017 2,017 2,017 2,017 <td< th=""><th>001</th><th>Other State Revenues</th><th></th><th></th><th></th><th></th></td<>	001	Other State Revenues				
Child Nutrition - State 71,843 78,970 School Facilities Apportforments 1,978,138 77,571 788,803 Mandated Cost Reimbursements 1,978,138 71,577 788,803 ASES 664,746 626,088 626,088 ASES 13,352,464 4,188,587 4,186,587 4,186,587 4,186,587 4,186,587 4,186,587 4,186,587 4,186,587 4,186,587 4,186,587 4,186,587 4,186,587 4,186,587 4,186,587 4,186,587 4,186,587 4,186,587 4,186,587 4,186,587 4,186,587 4,186,587 4,186,587 4,186,587 4,186,587 4,186,587 4,186,587 4,186,587 4,186,587 4,186,587 4,186,587 4,186,587 4,186,587 4,186,587 4,186,587 4,186,587 4,186,587 4,186,587 4,186,587 4,186,587 4,186,587 4,186,587 4,186,587 4,186,587 4,186,587 4,186,587 4,186,587 4,186,587 4,186,587 4,186,587 4,186,587 4,186,587 4,186,587 4,186,587 4,186,587 4,186	181	Special Education - Entitlement (State)	1,786,874	2,017,772	2,017,772	•
School Facilities Apportionments	320	Child Nutrition - State	71,843	78,970	78,970	
Mandated Cost Reimbursements 1,978,138 71,577 7 State Lottery Revenue 598,466 596,378 56 ASES 664,746 626,088 66 SubTOTAL - Other State Income 13,352,464 4,186,587 4,18 Other Local Revenue 28,427 36,016 3 Loridoms 126,660 71,060 7 Interest 2,323 2,369 8 Summer Program 152,493 85,000 8 Other Local Revenue 59,200 52,221 9 All Other Local Revenue 91,877 26,473 5 All Other Local Revenue 91,877 26,473 5 CMO Fee - MSA-1 898,657 99 7 CMO Fee - MSA-2 1,077,532 1,077,532 1,077,532 1 CMO Fee - MSA-5 CMO Fee - MSA-5 101,258 7 CMO Fee - MSA-8 101,258 1,077,532 1,077,532 CMO Fee - MSA-8 60,000 60,000 949,764	745	School Facilities Apportionments	770,751	798,803	798,803	•
State Lottery Revenue 598,466 595,378 56 ASES 664,746 626,088 66 SUBTOTAL - Other State Income 13,352,464 4,188,587 4,18 Other Local Revenue 28,427 36,016 3 Luniforms 126,660 71,060 7 Interest 2,323 2,369 8 Summer Program 152,493 85,000 8 Other Local Revenue 59,200 82,221 9 Field Trips All Other Local Revenue 91,787 26,473 2 CMO Fee - MSA-1 1,077,532 1,077,532 99 CMO Fee - MSA-3 873,103 88 7 CMO Fee - MSA-4 1,077,532 1,077,532 99 CMO Fee - MSA-5 1,077,532 1,077,532 99 CMO Fee - MSA-5 1,077,532 1,077,532 99 CMO Fee - MSA-8 545,689 545,689 60 CMO Fee - MSA-8 126,689 545,689 60,000 CMO	920	Mandated Cost Reimbursements	1,978,138	71,577	71,577	•
ASES SUBTOTAL - Other State Income 13,352,464 4,188,587 4,18 Other Local Revenue Food Service Sales Uniforms Unifor	999	State Lottery Revenue	598,466	595,378	595,378	•
Other Local Revenue 28,427 4,188,587 4,118 Food Service Sales 126,460 71,060 7 Uniforms 126,660 71,060 7 Uniforms 1,060 71,060 7 Uniforms 1,060 71,060 7 Uniforms 1,060 7,060 7 Uniforms 1,060 7 86,000 8 Summer Program 152,493 85,000 8 Other Local Revenue 59,200 52,221 5 Field Trips All Other Local Revenue 91,787 26,473 3 CMO Fee - MSA-1 1,077,532 1,077,532 99 CMO Fee - MSA-3 873,103 873,103 88 CMO Fee - MSA-5 126,820 60,366 60 CMO Fee - MSA-6 545,689 60,000 60,000 97 CMO Fee - MSA-8 60,000 60,000 60,000 97 CMO Fee - MSA-SC 334,759 334,759 37 Direct CMO Fee (:63	ASES	664,746	626,088	626,088	•
Other Local Revenue 28,427 36,016 3 Food Service Sales 126,660 71,060 7 Uniforms 126,660 71,060 7 Interest 2,323 2,369 8 Summer Program 152,493 85,000 8 Other Local Revenue 59,200 52,221 5 Field Trips 70,000 68,650 6 All Other Local Revenue 91,787 26,473 2 CMO Fee - MSA-1 1,077,532 1,077,532 93 CMO Fee - MSA-2 1,077,532 1,077,532 97 CMO Fee - MSA-4 1,017,558 101,258 7 CMO Fee - MSA-5 126,820 126,820 66 CMO Fee - MSA-8 60,000 60,000 97 CMO Fee - MSA-SA 60,000 60,000 97 CMO Fee - MSA-SC 334,759 37 CMO Fee - MSA-SD 334,759 37		SUBTOTAL - Other State Income	13,352,464	4,188,587	4,188,587	
Food Service Sales 28,427 36,016 7 Uniforms 126,660 71,060 7 Interest 2,323 2,369 8 Summer Program 152,493 85,000 8 Other Local Revenue 59,200 52,221 5 Field Trips 70,000 68,650 6 All Other Local Revenue 91,787 26,473 2 CMO Fee - MSA-1 1,077,532 97 CMO Fee - MSA-2 1,077,532 97 CMO Fee - MSA-3 873,103 86 CMO Fee - MSA-5 101,258 101,258 7 CMO Fee - MSA-6 126,820 126,820 64 CMO Fee - MSA-8 60,000 60,000 97 CMO Fee - MSA-SA 60,000 60,000 97 CMO Fee - MSA-SC - - - CMO Fee - MSA-SD 334,759 334,759 37 Direct CMO Fee (Shared Staff) - - -	00	Other Local Revenue	•			
Uniforms 126,660 71,060 Interest 2,323 2,369 Summer Program 152,493 85,000 8 Other Local Revenue 59,200 68,650 6 Field Trips 70,000 68,650 6 All Other Local Revenue 91,787 26,473 2 CMO Fee - MSA-1 1,077,532 1,077,532 9 CMO Fee - MSA-2 1,077,532 97 CMO Fee - MSA-4 240,368 7 CMO Fee - MSA-5 1101,258 7 CMO Fee - MSA-6 126,820 126,820 CMO Fee - MSA-8 60,000 60,000 97 CMO Fee - MSA-8 60,000 60,000 97 CMO Fee - MSA-SA - - - CMO Fee - MSA-SC - - - CMO Fee - MSA-SD 334,759 334,759	34	Food Service Sales	28,427	36,016	36,016	•
Interest 2,323 2,369 Summer Program 152,493 85,000 8 Other Local Revenue 59,200 52,221 5 Field Trips 70,000 68,650 6 All Other Local Revenue 91,787 26,473 2 CMO Fee - MSA-1 1,077,532 1,077,532 93 CMO Fee - MSA-3 873,103 88 8657 94 CMO Fee - MSA-4 101,258 101,258 7 CMO Fee - MSA-5 101,258 101,258 7 CMO Fee - MSA-6 545,689 545,689 66 CMO Fee - MSA-SA 60,000 60,000 60,000 97 CMO Fee - MSA-SC - - - - - CMO Fee - MSA-SC - - - - - - CMO Fee - MSA-SC - - - - - - - - - - - - - - - - - - - - - - - - - -	36	Uniforms	126,660	71,060	71,060	•
Summer Program 152,493 85,000 Other Local Revenue 59,200 52,221 Field Trips 70,000 68,650 All Other Local Revenue 91,787 26,473 CMO Fee - MSA-1 1,077,532 1,077,532 CMO Fee - MSA-3 873,103 873,103 CMO Fee - MSA-5 101,258 101,258 CMO Fee - MSA-6 126,820 126,820 CMO Fee - MSA-7 545,689 545,689 CMO Fee - MSA-S 60,000 60,000 CMO Fee - MSA-S 60,000 60,000 CMO Fee - MSA-SC - - CMO Fee - MSA-SD 334,759 3 CMO Fee - MSA-SD - - CMO Fee - MSA-SD </td <td>990</td> <td>Interest</td> <td>2,323</td> <td>2,369</td> <td>2,369</td> <td></td>	990	Interest	2,323	2,369	2,369	
Other Local Revenue 59,200 52,221 Field Trips 70,000 68,650 All Other Local Revenue 91,787 26,473 CMO Fee - MSA-1 1,077,532 1,077,532 CMO Fee - MSA-3 873,103 873,103 CMO Fee - MSA-4 240,368 240,368 CMO Fee - MSA-5 101,258 101,258 CMO Fee - MSA-6 126,820 645,689 CMO Fee - MSA-8 949,764 949,764 CMO Fee - MSA-SA 60,000 60,000 CMO Fee - MSA-SA 60,000 60,000 CMO Fee - MSA-SC - - CMO Fee - MSA-SD 334,759 33 Direct CMO Fee - MSA-SD - - CMO Fee - MSA-SD - - CMO Fee - MSA-SD - - CMO Fee - MSA-SD 334,759 33 Direct CMO Fee (Shared Staff) - -	382	Summer Program	152,493	85,000	85,000	•
Field Trips 70,000 68,650 All Other Local Revenue 91,787 26,473 CMO Fee - MSA-1 1,077,532 1,077,532 9 CMO Fee - MSA-3 873,103 8 873,103 8 CMO Fee - MSA-4 240,368 240,368 240,368 240,368 6 CMO Fee - MSA-5 101,258 101,258 6 6 6 6 6 CMO Fee - MSA-6 545,689 545,689 545,689 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 <	06(Other Local Revenue	59,200	52,221	52,021	(200)
All Other Local Revenue 91,787 26,473 CMO Fee - MSA-1 1,077,532 1,077,532 CMO Fee - MSA-3 873,103 873,103 CMO Fee - MSA-4 240,368 240,368 CMO Fee - MSA-6 126,820 126,820 CMO Fee - MSA-7 545,689 545,689 CMO Fee - MSA-8 60,000 60,000 CMO Fee - MSA-SA 60,000 60,000 CMO Fee - MSA-SC 2 CMO Fee - MSA-SC	93	Field Trips	70,000	68,650	68,650	•
CMO Fee - MSA-1 898,657 898,657 98 CMO Fee - MSA-2 1,077,532 1,077,532 9 CMO Fee - MSA-3 873,103 873,103 8 CMO Fee - MSA-4 240,368 240,368 240,368 CMO Fee - MSA-6 126,820 126,820 6 CMO Fee - MSA-7 545,689 545,689 6 CMO Fee - MSA-8 60,000 60,000 9 CMO Fee - MSA-SC - - - CMO Fee - MSA-SD 334,759 334,759 334,759	66(All Other Local Revenue	91,787	26,473	26,473	•
CMO Fee - MSA-2 1,077,532 1,077,532 9 CMO Fee - MSA-3 873,103 873,103 873,103 CMO Fee - MSA-4 240,368 240,368 240,368 CMO Fee - MSA-5 126,820 126,820 620 CMO Fee - MSA-7 545,689 545,689 64 CMO Fee - MSA-8 60,000 60,000 9 CMO Fee - MSA-SA - - - CMO Fee - MSA-SD - - - CMO Fee - MSA-SD 334,759 334,759 334,759	,01	CMO Fee - MSA-1	898,657	898,657	972,192	73,535
CMO Fee - MSA-3 873,103 873,103 8 CMO Fee - MSA-5 240,368 240,368 240,368 CMO Fee - MSA-5 101,258 101,258 101,258 CMO Fee - MSA-6 126,820 126,820 6 CMO Fee - MSA-7 949,764 949,764 949,764 CMO Fee - MSA-SA 60,000 60,000 6 CMO Fee - MSA-SC - - - CMO Fee - MSA-SD 334,759 334,759 3 Direct CMO Fee (Shared Staff) - - 2	702	CMO Fee - MSA-2	1,077,532	1,077,532	972,192	(105,340)
CMO Fee - MSA-4 240,368 240,368 CMO Fee - MSA-5 101,258 101,258 CMO Fee - MSA-6 126,820 126,820 CMO Fee - MSA-7 545,689 545,689 CMO Fee - MSA-8 60,000 60,000 CMO Fee - MSA-SA 60,000 60,000 CMO Fee - MSA-SC - - CMO Fee - MSA-SD 334,759 334,759 Direct CMO Fee (Shared Staff) - 2	703	CMO Fee - MSA-3	873,103	873,103	881,049	7,946
CMO Fee - MSA-5 TOT,258 101,258 CMO Fee - MSA-6 126,820 126,820 CMO Fee - MSA-7 545,689 545,689 64 CMO Fee - MSA-8 60,000 60,000 9 CMO Fee - MSA-SA - - - CMO Fee - MSA-SC - - - CMO Fee - MSA-SD 334,759 334,759 3 Direct CMO Fee (Shared Staff) - - 2	,04	CMO Fee - MSA-4	240,368	240,368	72,914	(167,453)
CMO Fee - MSA-6 L26,820 126,820 126,820 62,689 62,689 62,689 62,689 63,689 64,589 64,589 64,589 64,589 64,589 64,589 64,589 64,589 64,589 64,589 64,589 64,589 64,589 68,784 69,764 69,764 69,764 60,000 60,000 60,000 60,000 60,000 60,000 60,000 60,000 60,000 60,000 60,000 60,000 60,000 60,000 60,000 60,000 60,000 60,000 60,000 60,000 60,000 60,000 60,000 60,000 60,000 60,000 60,000 60,000 60,000 60,000 60,000 60,000 60,000 60,000 60,000 60,000 60,000 60,000 60,000 60,000 60,000 60,000 60,000 60,000 60,000 60,000 60,000 60,000 60,000 60,000 60,000 60,000 60,000 60,000 60,000 60,000 60,000 60,000 60,000 60,000 60,000 60,000 60,000 60,000 60,000 6	,05	CMO Fee - MSA-5	101,258	101,258	72,914	(28,343)
CMO Fee - MSA-7 545,689 545,689 545,689 545,689 545,689 545,689 545,689 545,689 545,689 545,689 545,689 545,689 545,689 545,689 545,689 545,689 545,689 545,689 545,689 545,689 545,689 545,689 545,689 545,689 545,689 545,689 545,689 545,689 545,689 545,689 545,689 545,689 545,689 545,689 545,689 545,689 545,689 545,689 545,689 545,689 545,689 545,689 545,689 545,689 545,689 545,689 545,689 545,689 545,689 545,689 545,689 545,689 545,689 545,689 545,689 545,689 545,689 545,689 545,689 545,689 545,689 545,689 545,689 545,689 545,689 545,689 545,689 545,689 545,689 545,689 545,689 545,689 545,689 545,689 545,689 545,689 545,689 545,689 545,689 545,689 545,689 545,689 545,689 545,689 545,689 545,689 545,68	,06	CMO Fee - MSA-6	126,820	126,820	72,914	(53,906)
CMO Fee - MSA-8 949,764 949,764 CMO Fee - MSA-SA 60,000 60,000 CMO Fee - MSA-SC - - CMO Fee - MSA-SD 334,759 334,759 Direct CMO Fee (Shared Staff) - -	.07	CMO Fee - MSA-7	545,689	545,689	607,620	61,930
CMO Fee - MSA-SA 60,000 60,000 CMO Fee - MSA-SC - - CMO Fee - MSA-SD 334,759 - Direct CMO Fee (Shared Staff) - -	,08	CMO Fee - MSA-8	949,764	949,764	972,192	22,428
CMO Fee - MSA-SC 334,759 - 334,759 Direct CMO Fee (Shared Staff)	.00	CMO Fee - MSA-SA	000'09	000'09	972,192	912,192
CMO Fee - MSA-SD 334,759 334,759 Direct CMO Fee (Shared Staff) - -	7	CMO Fee - MSA-SC	•	•	•	•
Direct CMO Fee (Shared Staff)	12	CMO Fee - MSA-SD	334,759	334,759	370,217	35,458
	13	Direct CMO Fee (Shared Staff)	•	•	276,455	276,455

	2015/16	2016/17	2016/17	Variance EV16.17
O	Current Forecast - Total May '16	Approved Budget - TOTAL 6/28/16	Proposed Budget - TOTAL 7/21/16	Approved Budget vs. FY16-17 Proposed Budget
	137,360	98,447	98,447	•
	5,738	•	•	•
SUBTOTAL - Local Revenues	5,882,238	5,648,186	6,682,887	1,034,700
Donations/Fundraising Donations - Private	313,815	267,818	167,818	(100,000)
	232,950	214,700	214,700	•
SUBTOTAL - Fundraising and Grants	546,770	482,518	382,518	(100,000)
11	51,440,721	47,644,503	48,579,203	934,700
ertificated Employees Summary				
Teachers Salaries	10,678,306	12,048,705	12,048,705	•
Certificated Supervisor & Administrator Sala	3,208,270	3,199,493	3,441,125	241,633
SUBTOTAL - Certificated Employees —	13,886,576	15,248,197	15,489,830	241,633
assified Employees Summary	9 046 000	9000 6	2 100 205	707
Classified Other Salaries	1,447,168	-	,	,
SUBTOTAL - Classified Employees	4,494,067	4,385,205	4,600,712	215,507

	2015/16	2016/17	2016/17	
II				Variance FY16-1/
	Current Forecast - Total	Approved Budget - TOTAL	Proposed Budget - TOTAL	Approved Budget vs. FY16-17 Proposed
	May '16	6/28/16	7/21/16	Budget
STRS	1,430,201	1,818,945	1,853,927	34,982
PERS	183,290	187,112	187,112	•
OASDI-Medicare-Alternative	588,909	610,847	629,533	18,686
Health & Welfare Benefits	2,243,629	2,461,087	2,501,888	40,800
Unemployment Insurance	59,613	24,093	21,696	(2,397)
Workers Comp Insurance	215,139	221,426	225,998	4,571
Retiree Benefits	68,174	69,811	89,288	19,477
SUBTOTAL - Employee Benefits	4,809,956	5,393,322	5,509,441	116,119
Books & Supplies				
Approved Textbooks & Core Curricula Materials	1,640,737	460,609	461,390	781
Books & Other Reference Materials	103,506	112,761	112,000	(761)
Custodial Supplies	52,448	54,077	54,077	•
Educational Software	167,491	169,900	170,000	100
Instructional Materials & Supplies	185,805	255,046	254,860	(186)
Art & Music Supplies	19,505	24,302	24,200	(102)
Office Supplies	206,871	151,421	149,599	(1,822)
PE Supplies	13,950	13,000	13,000	•
Professional Development Supplies	27,790	2,300	2,300	•
Non Instructional Student Materials & Supplies	117,568	111,743	111,743	•
Teacher Supplies	15,515	13,650	13,650	•
Uniforms	52,107	15,200	15,200	•
Yearbook	2,192	2,760	2,760	•
Noncapitalized Equipment	77,628	88,025	77,025	(11,000)
Classroom Furniture, Equipment & Supplies	128,790	42,700	42,700	•
Computers (individual items less than \$5k)	245,121	320,731	294,325	(26,406)
Non Classroom Related Furniture, Equipment &	36,034	50,973	50,300	(673)
Food	1,213,106	1,350,673	1,350,673	•
Other Food	68,075	57,100	67,700	10,600

		2010/11	2010/11	
	Current Forecast - Total May '16	Approved Budget - TOTAL 6/28/16	Proposed Budget - TOTAL 7/21/16	Variance FY16-17 Approved Budget vs. FY16-17 Proposed Budget
SUBTOTAL - Books and Supplies	4,374,725	3,299,971	3,270,502	(29,469)
Services & Other Operating Expenses				
Shared Management Fee - CMO	5,207,950	5,966,395	5,966,395	•
Travel & Conferences	57,554	21,371	12,407	(8,964)
Conference Fees	99,038	112,247	126,605	14,358
Travel - Mileage, Parking, Tolls	74,775	73,562	83,320	9,758
Travel and Lodging	153,926	144,814	136,847	(2,967)
Travel - Meals & Entertainment	•	9000	000'9	•
Dues & Memberships	77,121	71,154	71,354	200
Insurance - Other	199,948	218,132	218,420	288
Operations & Housekeeping	326,366	112,089	112,493	404
Utilities - Gas and Electric	162,280	208,880	208,880	•
Equipment Leases	200,718	187,744	187,984	240
Rent	2,241,061	2,312,509	2,268,574	(43,935)
Repairs and Maintenance - Building	199,946	119,583	119,584	2
Repairs and Maintenance - Other Equipment	36,688	18,597	18,500	(26)
Other Rentals, Leases and Repairs 1	66,800	•	•	•
Other Rentals, Leases and Repairs 2	•		•	•
Accounting Fees	140,866	59,724	59,844	120
Banking Fees	31,356	29,700	30,058	358
Business Services	695,000	695,000	695,000	•
School Programs - After School Program	70,297	639,693	639,693	•
School Programs - Academic Competitions	15,350	19,108	19,108	•
Consultants - Instructional	6,949	5,000	5,000	•
School Programs - Other	165,294	39,600	39,600	•
Consultants - Non Instructional	524,473	548,115	167,077	(381,038)
Other Professional Services	844,471	914,347	1,386,796	472,449
District Oversight Fees	348,221	342.359	342,359	•

	1	2015/16	2016/17	2016/17	
		Current Forecast - Total May '16	Approved Budget - TOTAL 6/28/16	Proposed Budget - TOTAL 7/21/16	Variance FY16-17 Approved Budget vs. FY16-17 Proposed Budget
30	Field Trips Expenses	189,432	208,765	208,765	
133	Fines and Penalties	84,401	1,313	421	(892)
143	Interest - Loans Less than 1 Year	126,489	192,744	192,338	(406)
145	Legal Fees	381,715	320,000	365,000	45,000
151	Marketing and Student Recruiting	218,898	234,200	231,149	
157	Payroll Fees	132,923	180,311	185,461	5,150
163	Professional Development	552,251	632,275	637,275	2,000
164	Professional Development - Other	26,418	24,000	50,000	26,000
69	Special Education Contract Instructors	659,458	798,336	798,336	
172	Special Education Encroachment	404,112	419,086	419,086	•
175	Staff Recruiting	3,771	3,865	3,865	•
184	Substitutes	352,436	382,038	382,038	
187	Technology Services	411,873	532,992	531,336	(1,656)
193	Transportation - Student	191,376	65,000	65,000	•
66	Miscellaneous Operating Expenses	•	40,000	40,000	•
000	Communications	111,456	303,800	304,140	340
115	Postage and Delivery	61,823	68,901	69,181	280
	SUBTOTAL - Services & Other Operating Exp	16,621,360	17,572,378	17,681,744	109,366
000	Capital Outlay				
00	Sites & Improvement of Sites	•	120,000	120,000	
00;	Buildings & Improvement of Buildings	3,800,000	13,332,561	13,332,561	•
00	Equipment	454,422	100,000	100,000	•
110	Computers (capitalizable items)	121,450	190,500	190,500	1
	SUBTOTAL - Capital Outlay	4,375,872	13,743,061	13,743,061	
AL EX	TAL EXPENSES	48,562,557	59,642,133	60,295,289	653,156
	1				

	2015/16	2016/17	2016/17	
				Variance FY16-17
	Current Forecast -	Current Forecast - Approved Budget -	Proposed Budget -	Proposed Budget - Approved Budget vs.
	Total	TOTAL	TOTAL	FY16-17 Proposed
	May '16	6/28/16	7/21/16	Budget
Total Depreciation (includes Prior Years)	376,864	823,259	823,259	•
	•			

41,132,637

653,156

47,375,487

46,722,331

44,563,549

OTAL EXPENSES including Depreciation

gnolia Public Schools 6-17 Budget Summary lated 7/7/16

	2016/17 2016/17 Preliminary Budget - Preliminary Budget - MSA-2	2016/17 eliminary Budget - Pre MSA-2	2016/17 2016/17 Prelimnary Budget - Prelimnary Budget - MSA-3 MSA-4		2016/17 Preliminary Budget - Prelir MSA-5	2016/17 Preliminary Budget - Pre MSA-6	2016/17 Preliminary Budget - Pre MSA-7	2016/17 - Preliminary Budget - Pre MSA-8	2016/17 Preliminary Budget - Pre MSA-SA	2016/17 Preliminary Budget - Pr	2016/17 Preliminary Budget - Pre MSA-SD	2016/17 2016/17 Preliminary Budget - Preliminary Budget - TOTAL TOTAL	2016/17 Ilminary Budget - TOTAL
>													
enue General Block Grant	5.251.882	4.518.779	4.245.388	1,772,032	1,539,136	1,575,467	2.671,595	4.438.632	4.595.312	,	3.365.610		33.973.833
Federal Revenue	695,788	344,735	574,033	252,308	176,079	137,828	346,072	296,081	394,527	i	133,928	•	3,351,378
Other State Revenues	898,244	355,213	694,406	141,453	150,386	214,078	578,580	508,978	345,918	•	301,331	•	4,188,587
Local Revenues	60,107	93,069	24,785	20,867	11,120	14,120	54,198	90,229	16,505	i	55,036	6,242,850	6,682,887
Fundralising and Grants Total Revenue	56,000 6,962,022	5,336,796	5,557,630	2,196,660	300 1,877,220	1,951,493	3,700,444	5,353,920	5,374,262		3,875,905	150,000	382,518 48,579,203
enses Compensation and Benefits	3,362,064	2,987,228	2,812,110	1,172,519	1,064,348	965,253	1,710,714	2,842,777	3,059,757	,	2,155,725	3,467,487	25,599,982
Books and Supplies	539,025	259,858	454,542	158,736	185,900	110,183	333,447	297,700	691,730		163,559	75,821	3,270,502
Services and Other Operating Expenditures	2	1,903,069	1,935,913	667,206	594,065	575,774	1,557,568	2,081,816	1,775,769	•	1,325,125	2,537,455	17,681,744
Depreciation Expense Total Expenses	181,768 6.810.839	34,000 5.184.156	12,000 5.214.565	9,221	17,201 1.861.515	6,368 1.657.578	45,027 3.646.756	68,156 5.290,449	397,234 5.924.489		44,619 3.689.029	7,666	823,259
rating Income (excluding Depreciation)	332,951	186,640	355,065	198,199	32,907	300,284	98,715	131,627	(152,994)		231,495	312,087	2,026,975
Income (including Depreciation)	151,183	152,640	343,065	188,978	15,706	293,915	53,688	63,471	(550,228)		186,876	304,421	1,203,716
d Balance Beginning Balance (Unaudited)	2,439,125	1,095,288	847,872	567,722	951,134	938,327	922,105	3,019,921	8,212,887	(985,851)	1,053,661	58,520	19,120,710
Audit Adjustment													. ;
Beginning Balance (Audited) Operating Income (including Depreciation)	151,183	152,640	343,065	188,978	15,706	293,915	53,688	63,471	(550,228)	(160,606)	186,876	304,421	1,203,716
ing Fund Balance (including Depreciation)	2,590,308	1,247,928	1,190,937	756,701	966,839	1,232,242	975,793	3,083,391	7,662,659	(985,851)	1,240,537	362,941	20,324,427
ling Fund Balance as a % of Expenses	38%	24%	23%	38%	25%	74%	27%	%89	129%		34%	%9	203%
Ilment Summary				,		,							
K-3							164		200				364
9-7	8 8	95	98	4 5	55 55	62	138	165	100		150		950
9-7-8	272	182	173	115	51	<u> </u>		000	130		320		1,612
Total Enrolled	537	487	450	187	175	180	302	495	230	•	470	•	3,813
Total ADA.	518.2	470.0	434.3	180.5	164.5	173.7	291.4	477.7	511.5		453.6	0.0	3675.2
F Entitlement													
Charter Schools LCFF - State Aid	3,526,381	2,968,874	2,817,402	1,168,273	988,758	994,308	1,804,821	2,995,658	3,517,160		812,986		21,594,623
Charter Schools in Lieu of Property Taxes	741,455 984,045	892,421	824,619	261,084 342,675	238,000 312,377	329,848	387,438 479,335	999'582	102,290 975,862		623,404 1,929,220		4,523,142 7,856,068
. 1	5,251,882	4,518,779	4,245,388	1,772,032	1,539,136	1,575,467	2,671,595	4,438,632	4,595,312		3,365,610		33,973,833
) Federal Revenue Special Education - Entitlement	104,677	94,931	87.719	36,925	33,660	35,542	56,829	93,147	17,061		48,937		609,428
) Child Nutrition Programs	264,295	. '	299,549	25,038	. '	31,452	169,792	. '	183,550		24,079		997,755
Title I	207,826	143,672	149,718	59,536	37,421	47,977	80,679	200,332	134,489		24,624	,	1,086,273
Title II	8,236	2,088	6,110	2,380	2,193	2,363	1,258	2,451	2,362		699		30,111
) Ittle III) Other Federal Revenue	46,254 64,500	1,197	437 30,500	323 128,106	102,026	494 20,000	313 37,200		2,665		35,500		52,733 575,079
SUBTOTAL - Federal Income	695,788	344,735	574,033	252,308	176,079	137,828	346,072	296,081	394,527		133,928		3,351,378
) Other State Revenues													
Special Education - Entitlement (State) Child Nutrition - State	294,859 22,591	267,404	247,088 25,955	104,034	94,836	3.379	167,864	275,141	245,368		221,038 3.881		2,017,772
School Facilities Apportionments	332,166		190,316	. '		80,000	196,321		. '		. '		798,803
Mandated Cost Reimbursements	14,680	11,676	10,698	5,663	2,813	2,419	3,937	6,453	10,299		2,938	•	71,577
State Lottery Revenue	83,949	76, 133	V,048	462,82	20,049	20, 139	717',14	000,11	000'70		0,470		0/5,080

356,213 564,406 141,453 150,386 244,078 246,078 150,300 167 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000	<u> </u>	2016/17 Preliminary Budget - Pre	2016/17 eliminary Budget - Pro MSA-2	2016/17 2016/17 2016/17 Preliminary Budget - Preliminary Budget - MSA-2 MSA-3 MSA-4	2016/17 Ilminary Budget - Pro MSA-4	2016/17 Preliminary Budget - Pr	2016/17 Preliminary Budget - R MSA-6	2016/17 Preliminary Budget - MSA-7	2016/17 Preliminary Budget - Pi MSA-8	2016/17 reliminary Budget - MSA-SA	2016/17 2 Preliminary Budget - Prelimir MSA-SC M	2016/17 nary Budget - Pre ASA-SD	2016/17 2016/17 2016/17 Inlany Budget - Preliminary Budget Preliminary Budget MSA-SD MERF TOTAL	2016/17 Iliminary Budget - TOTAL
State Stat		150,000		150,000		26,088		150,000	150,000					626,088
Part	SUBTOTAL - Other State Income	898,244	355,213	694,406	141,453	150,386	214,078	578,580	508,978	345,918		301,331		4,188,587
Foreignee shade Foreignee	Other Local Revenue													
University 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000	Food Service Sales	2,000		200	167			12,449		15,900				36,016
	3 Uniforms	•	30,900	,	,	1,030	•	8,468	30,662	1		1	,	71,060
Conditional process 1,500 0,500 11,200 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 </td <td>Interest</td> <td></td> <td>. :</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>. :</td> <td>533</td> <td></td> <td>1,836</td> <td></td> <td>2,369</td>	Interest		. :						. :	533		1,836		2,369
A Control Co	Summer Program	13,600	13,600	10,200	10,200			13,600	13,600			10,200	,	85,000
0.00 for s. Morit and Other sets, Morit and Sets of the Control of the Control of Sets of) Orner Local Revenue } Field Trips	000,81	20,881	nnn's				7,140	10 200			- 43 000		52,021
0.00 to s. 160-4 1 0.00 to s. 16	All Other Local Revenue		2		200	3.090	4,120		18,692	71		2		26,473
Control telectric control te	CMO Fee - MSA-1	,		,		,						1	972,192	972,192
Control Cont	CMO Fee - MSA-2							•				1	972,192	972,192
Color Libera Color Colo	S CMO Fee - MSA-3												881,049	881,049
Colific High	L CMO Fee - MSA-4											,	72,914	72,914
Control Fisher	CMO Fee - MSA-5												72,914	72,914
Colin Coli	CMO Fee - MSA-6												72,914	72,914
Control Fields Cont	, CMO Fee - MSA-7												607,620	607,620
0.007 cs - 586-58. Ont 7 se - 586-58. Ont 8 se - 586-58. Ont 8 se - 586-58. Ont 8 se - 586-58. Ont 9	3 CMO Fee - MSA-8												972,192	972,192
Colubbia	CMO Fee - MSA-SA												972,192	972,192
Control Color Solution Statistics Color Solution Stati	CMO Fee - MSA-SC													
Control Principle Cont	CMO Fee - MSA-SD												370,217	370,217
Participation Participatio	Direct CMO Fee (Shared Staff)	- 20 507	12 230	9000	- 000	- 2000	- 000	- 25	17 076				276,455	276,455
SUBPOTAL Lectal Revenue GR1007	Opto Grants	70,307	12,230	000°6	000,01	000,	000,01	14.04	670,1					98,447
Operation Purple in Docation Purple in	SUBTOTAL - Local Revenues	60,107	93,069	24,785	20,867	11,120	14,120	54,198	90,229	16,505		55,036	6,242,850	6,682,887
Substitute brinds better Statistics Statisti	Donations/Eundraising													
ENDIG 55,250 24,460 4,50 10,000 50,000 50,000 20,000 SENTOTAL - Functioning part of control state of the control of con	Donations - Private	2,750	220	14,518			,					,	150,000	167,818
ENUITY Columnity C	3 Fundraising	53,250	24,450	4,500	10,000	200	10,000	50,000	20,000	22,000		20,000		214,700
Temple selection of a Signation of a Signat	SUBTOTAL - Fundraising and Grants	26,000	25,000	19,018	10,000	200	10,000	50,000	20,000	22,000		20,000	150,000	382,518
Employees Summary														
Employees Summary Continue Administrator Sale 1,588,346 1,588,887 1,588,257 546,521 500,008 868,266 1,465,168 Continated Supervisor & Administrator Sale 2,277,182 1,588,346 1,780,388 1,780,388 1,780,388 1,780,388 1,780,389 1,780,389 1,780,389 1,780,389 1,780,389 1,780,389 1,780,389 1,780,389 1,780,389 1,780,389 1,780,389 1,780,389 1,780,389 1,780,389 1,780,389 1,780,389 1,780,389 1,780,389 1,780,389 1,780,389 1,780,389 1,780,389 1,780,389 1,780,389 1,780,389 1,780,389 1,780,389 1,780,389 1,780,389 1,780,389 1,780,389 1,780,389 1,780,389 1,780,389 1,780,389 1,780,389 1,780,389 1,780,389 1,780,389 1,780,389 1,780,389 1,780,389 1,780,389 1,780,389 1,780,389 1,780,389 1,780,389 1,780,389 1,780,389 1,780,389 1,780,389 1,780,389 1,780,389 1,780,389 1,780,389 1,780,389 1,780,3	AL HEVENUE	6,962,022	5,336,796	5,557,630	2,196,660	1,877,220	1,951,493	3,700,444	5,353,920	5,3/4,262		3,875,905	6,392,850	48,579,203
Vision & Administrator Statis 1,888,346 1,658,984 1,559,857 566,557 54,521 560,008 683,926 1,465,168 Crothed Employees 2,277,122 1,984,275 1,773,73 1,784,73 1,785,73 1,102,105 1,102,105 1,259,68 A Office Salaries 173,74 167,500 1,780,389 867,218 776,689 668,381 1,102,105 1,259,68 A Office Salaries 173,74 167,500 107,832 47,609 49,725 68,394 187,02 1,102,105 185,968 A Office Salaries 173,74 167,500 20,2278 47,609 63,750 18,760 251,809 187,005 185,968 A Office Salaries 187,025 24,750 49,725 68,394 187,005 187,009 187,009 187,009 187,009 187,009 187,009 187,009 187,009 187,009 187,009 187,009 187,009 187,009 187,009 187,009 187,009 187,009 187,009 187,009 187,009 187,009	ENSES													
Vision & Administrator Sali. 1,698,346 1,698,844 1,598,857 566,257 645,921 500,008 863,926 1,455,168 Loaded Employees 2,277,182 1,182 260,512 200,861 156,927 158,199 425,165 Load Leaded Employees 2,277,182 1,548,276 1,790,369 667,381 1,602,125 1,580,332 A Coffice Salaries 173,174 187,500 107,832 47,609 49,725 68,504 1,602,125 1,580,332 A Coffice Salaries 177,174 187,500 107,639 49,725 68,504 68,504 1,580,392 1,706,322 A Coffice Salaries 177,174 187,055 222,736 170,100 53,780 49,725 68,504 1,702,103 156,996 A Coffice Salaries 173,174 187,055 224,205 270,110 53,88 42,88 68,544 116,347 224,030 A Coffice Salaries 173,174 174,173 17,017 18,647 116,347 17,057 377,810 17,059	pensation & Benefits													
Vision & Administrator Sali Jean 1,689,346 1,689,346 1,689,346 1,589,857 566,257 546,527 500,008 665,381 1,465,168 1,465,168 1,465,168 1,465,168 1,465,168 1,465,168 1,465,168 1,465,168 1,465,168 1,465,168 1,465,168 1,465,168 1,465,168 1,465,168 1,465,168 1,465,168 1,465,168 1,465,168 1,465,168 1,465,168 1,465,168 1,465,168 1,465,168 1,465,168 1,465,168 1,465,168 1,465,168 1,465,168 1,465,168 1,465,168 1,465,168 1,465,168 1,465,168 1,465,168 1,465,168 1,465,168 1,465,168 1,465,168 1,465,168 1,465,168 1,465,168 1,465,168 1,465,168 1,465,168 1,465,168 1,465,168 1,465,168 1,465,168 1,465,168 1,465,168 1,465,168 1,465,168 1,465,168 1,465,168 1,465,168 1,465,168 1,465,168 1,465,168 1,465,168 1,465,168 1,465,168 1,465,168 1,465,168 1,465,168 1,465,168 1,465,168<														
16 Office Salaries 2277,182 1,786,276 1,780,389 665,381 165,373 165,169 425,165 1 control de Employees 2,277,182 1,780,379 1,770,389 665,381 1,602,125 1,880,332 2 1 control de Employees 173,174 187,500 107,832 47,609 49,725 68,504 56,170 165,986 siffed Employees 360,199 378,805 107,832 47,609 49,725 68,504 56,109 157,089 siffed Employees 360,199 378,805 378,805 100,4175 82,447 105,947 220,685 siffed Employees 275,673 242,200 221,454 107,838 88,017 82,447 119,347 23,085 Alternative 67,519 38,97 30,489 30,489 11,4413 130,613 98,213 17,022 surance 1,346 30,489 28,066 10,544 9,057 10,000 23,220 45,000 45,000 20,099 s & Core Curricula Maleriali <th< td=""><td>ificated Employees Summary) Teachers Salaries</td><td>1,889,346</td><td>1,636,384</td><td>1,539,857</td><td>566,257</td><td>545,921</td><td>500,008</td><td>863,926</td><td>1,455,168</td><td>1,787,100</td><td></td><td>1,264,738</td><td></td><td>12,048,705</td></th<>	ificated Employees Summary) Teachers Salaries	1,889,346	1,636,384	1,539,857	566,257	545,921	500,008	863,926	1,455,168	1,787,100		1,264,738		12,048,705
1,022,17,182 1,948,276 1,790,369 857,218 705,659 665,381 1,023,125 1,880,332 2	Certificated Supervisor & Administrator Sal:	387,835	311,892	250,512	290,961	159,738	165,373	159,199	425,165	360,450		338,000	592,000	3,441,125
1 & Office Salaries 173,174 187,500 107,832 47,609 49,725 68,504 58,170 185,996 Salaries 187,025 191,105 262,278 12,000 53,750 18,750 251,809 137,069 silfied Employees 364,199 378,605 370,110 59,609 103,475 87,254 306,479 223,065 Alternative 276,673 242,200 221,644 107,838 88,017 82,447 119,347 24,030 Alternative 67,519 28,074 36,897 5,328 8,226 5,689 22,847 37,366 Alternative 67,519 28,074 36,897 17,411 18,48 17,057 43,218 53,218 Benefits 30,290 29,700 30,356 17,411 18,48 17,057 43,218 53,218 Surance 30,249 30,249 28,086 10,544 9,306 28,657 11,022 Alternative 724,683 660,348 61,638 10,544	SUBTOTAL - Certificated Employees	2,277,182	1,948,276	1,790,369	857,218	705,659	665,381	1,023,125	1,880,332	2,147,550		1,602,738	592,000	15,489,830
173,174 187,500 107,832 47,600 49,725 66,544 86,170 185,966 187,026 191,105 282,278 12,000 63,750 18,750 261,809 137,069 360,199 378,605 370,110 59,609 103,475 87,254 309,879 323,065 27,673 242,200 221,454 107,838 88,017 82,447 119,347 234,030 27,519 28,074 36,887 5,328 8,226 5,869 22,847 37,366 67,519 38,981 17,111 18,648 17,057 43,18 53,18 34,286 28,974 405 36 28,47 17,057 43,18 53,18 1,345 1,163 1,164 466 405 376 667 71,02 34,286 30,249 28,086 10,544 9,305 8,655 13,331 22,034 724,683 660,348 10,000 23,220 45,000 5,000 45,000	sified Employees Summary													
187,025 191,105 262,278 12,000 53,750 18,750 251,809 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069 137,069) Classified Clerical & Office Salaries	173,174	187,500	107,832	47,609	49,725	68,504	58,170	185,996	70,000		62,033	2,097,761	3,108,305
277,673 242,200 221,454 107,838 88,017 82,447 119,347 224,030 21,880 28,074 36,887 5,328 8,226 5,889 22,847 37,396 67,519 28,907 30,375 17,111 18,648 17,057 22,847 37,396 67,519 28,907 30,375 14,413 130,613 405 22,847 37,18 53,18 1,345 1,106 48 405 37,6 667 11,02 405 37,6 667 11,02 1,345 30,249 28,086 10,544 9,305 8,655 13,31 22,034 1,488 30,249 660,348 661,631 255,892 255,214 212,618 377,610 639,380 1,24,683 660,348 661,631 253,220 45,000 5,000 45,000 22,000) Classified Other Salaries	187,025	191,105	262,278	12,000	53,750	18,750	251,809	137,069	165,580		32,842	180,200	٠
275 673 242,200 221,454 107,838 88,017 82,447 119,347 234,030 21,880 28,074 36,887 5,328 9,226 5,869 22,847 37,396 67,519 58,891 17,111 118,648 17,677 43,218 53,218 32,400 28,961 17,111 118,648 17,677 43,218 53,218 1,345 1,160 488 405 376 667 24,180 28,180 1,345 1,160 488 10,544 9,305 8,655 13,31 22,034 1,345 30,249 28,086 10,544 9,305 8,655 13,331 22,034 724,683 660,348 651,631 255,892 255,214 212,618 377,610 639,380 40,000 25,000 10,000 23,220 45,000 5,000 45,000 22,000	SUBTOTAL - Classified Employees	360,199	378,605	370,110	59,609	103,475	87,254	309,979	323,065	235,580		94,875	2,277,961	4,600,712
275,673 242,200 221,454 107,838 88,017 82,447 119,347 234,030 21,860 28,074 36,887 5,328 8,226 5,869 22,847 37,386 67,518 58,961 60,338 17,111 14,648 17,67 43,218 53,218 324,000 299,700 303,750 11,441 130,613 96,113 178,200 221,60 1,346 1,163 1,106 458 405 376 667 1,102 3,42,86 30,249 28,066 10,544 9,305 8,655 13,331 22,034 724,683 660,346 661,831 255,692 255,214 212,618 377,610 639,380 40,000 25,000 10,000 23,220 45,000 5,000 45,000 22,000) Employee Benefits													
21,860 28,074 36,887 5,328 8,226 5,869 22,847 37,396 324,000 28,961 60,338 17,111 18,648 17,657 43,218 53,218 324,000 28,961 60,336 14,143 130,613 96,213 17,820 22,180 1,345 1,163 1,106 48 405 376 667 1,102 3,4286 30,249 28,056 10,544 9,305 8,655 13,331 22,034 724,683 660,346 661,631 255,692 255,214 212,618 377,610 639,380 40,000 25,000 10,000 23,220 45,000 5,000 46,000 22,000	STRS	275,673	242,200	221,454	107,838	88,017	82,447	119,347	234,030	249,908		188,731	44,282	1,853,927
67,519 98,981 06,338 17,111 18,648 17,677 43,218 53,218 53,218 53,218 53,218 53,218 53,218 53,218 53,218 53,218 53,218 53,218 53,218 53,218 53,218 53,218 53,218 53,218 53,218 53,218 53,218 53,218 53,18 53,18 53,18 53,218 53,18 53,18 53,18 53,18 53,18 53,18 53,18 53,18 53,18 53,18 53,18 53,18 53,18 53,18 53,18 53,18 53,18 53,18 53,18 53,18 53,18 53,18 53,18 53,18 53,18 53,18 53,18 53,18 53,18 53,18 53,18 53,18 53,18 53,18 53,18 53,18 53,18 53,18 53,18 53,18 53,18 53,18 53,18 53,18 53,18 53,18 53,18 53,18 53,18 53,18 53,18 53,18 53,18 53,18 53,18	PERS	21,860	28,074	36,897	5,328	8,226	5,869	22,847	37,396	8,428		12,185		187,112
34.286 30.249 11.654 9.305 8.655 15.301 22.034 1.345 11.65 11.654 9.305 8.655 15.301 22.034 1.34288 660,348 661,631 225,682 255,214 212,618 377,610 639,380 40,000 25,000 10,000 23,220 45,000 5,000 45,000 22.000	OASDI-Medicare-Alternative	67,519	58,961	60,338	17,111	18,648	17,057	43,218	53,218	59,026		36,871	197,565	629,533
34,286 30,249 28,086 10,544 9,305 8,655 13,331 22,034 724,683 660,348 661,631 255,692 256,214 212,618 377,610 639,380 40,000 25,000 10,000 23,220 45,000 5,000 46,000 22,000	Health & Wellare Benefits Ilpamployment Incircance	1345	1 163	1 106	458	130,613	376	178,200	1102	332,100		202,300	13 034	2,501,888
724,683 660,348 661,631 255,692 255,214 212,618 377,610 689,380 40,000 25,000 10,000 23,220 45,000 5,000 45,000 22,000	Workers Comp Insurance	34,286	30,249	28,086	10,544	9,305	8,655	13,331	22,034	23,831		16.976	28,700	225,998
724,683 660,348 651,631 255,692 256,214 212,618 377,610 639,380 40,000 25,000 10,000 23,220 45,000 5,000 45,000 22,000) Retiree Benefits									2,142			87,146	89,288
40,000 25,000 10,000 23,220 45,000 5,000 45,000 22,000	SUBTOTAL - Employee Benefite	724 683	660.348	651 631	255 692	255 214	212 618	377 610	639 380	676 627		458 112	597 526	5 509 441
40,000 25,000 10,000 23,220 45,000 5,000 45,000 22,000		Pop fra					e i					1		600
	Books & Supplies Approved Textbooks & Core Curricula Materials	40,000	25,000	10,000	23,220	45,000	5,000	45,000	22,000	235,150		10,000	1,020	461,390

Supples Color Co	1	Ш	MSA-2 MSA-3	MSA-3	MSA-4	MSA-5	MSA-b	MSA-5 MSA-6 MSA-7 MSA-8	MSA-8		W. Co-row	יוורוע	
1,000 2,000 2,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,00	Books & Other Reference Materials	10,000	10,000	15,000		7,500	3,000	21,500	•	35,000	10,000		112,000
1,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,00	Custodial Supplies	20,000	9,000	7.7	. ;	1,000		8,000		10,000	000'6		54,0
1,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,00	Educational Software	20,000	30,000	16,000	2,000	10,000	20,000	10,000	15,000	10,000	15,000	19	170,0
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pylone 5,000 2,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 <t< td=""><td>Art & Music Supplies</td><td>5,000</td><td>1,500</td><td>- 00</td><td></td><td>- 10</td><td></td><td>200</td><td>15,000</td><td>- 0</td><td>2,200</td><td></td><td>24,2</td></t<>	Art & Music Supplies	5,000	1,500	- 00		- 10		200	15,000	- 0	2,200		24,2
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593.05 299.06 165.70 165.70 165.90 110.183 320.47 38.472 34.80 33.176 13.201 11.665 22.914 72.914 72.914 607.60 38.472 34.80 33.176 13.200 11.665 21.204 400 2.00 2.000 10.000 5.000 10.00 3.00 400 2.00 5.000 10.000 5.000 10.00 4.00 10.00 2.00 5.000 10.000 5.00 1.000 4.00 1.000 2.00 5.000 10.000 5.00 1.000 1.000 1.000 2.00 5.00 10.000 5.00 1.000 1.000 1.000 1.000 2.00 5.00 10.000 5.00 1.000 1.000 1.000 1.000 1.000 1.000 1.000 1.000 1.000 1.000 1.000 1.000 1.000 1.000 1.000 1.000 1.000 1.000	Other Food	3,000	3,000	2,500	3,500	1,000		100	10,000	2,000	2,000	00 40,600	67,700
1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,00	SUBTOTAL - Books and Supplies	539,025	259,858	454,542	158,736	185,900	110,183	333,447	297,700	691,730	163,559	75,821	3,270,502
972 128 972 128 972 128 772 914 772 914 772 914 772 914 772 914 772 914 772 914 607 pm m 38477 34,880 33,79 13,70 1,000 5,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,	Services & Other Operating Expenses												
and Smith) 38,472 3,480 31,78 11,883 11,88 21,280 21,280 3104 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,280 21,	Shared Management Fee - CMO	972,192	972,192	881,049	72,914	72,914	72,914	607,620	972,192	972,192	370,217	21	5,966,395
rigicality (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00) (2.00	Direct CMO Fee (Shared Staff)	38,472	34,890	33,176	13,260	11,683	12,485	21,260	35,258	33,233	42,738		276,4
ing. Tolish 2,000 5,000 1,000 3,000 1,000 1,000 Ing. Tolish 2,000 6,000 1,000 3,400 1,000 1,000 Ing. Tolish 2,000 1,000 1,000 3,400 1,000 1,000 Information 2,340 2,400 1,000 1,000 1,000 1,000 Information 2,340 1,200 1,500 1,000 1,000 1,000 Information 1,500 1,500 1,500 1,000 1,000 1,000 Information 2,340 1,200 1,500 1,000 1,000 1,000 1,000 Information 1,500 1,500 1,500 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,	Travel & Conferences	, 00	, 60	- 00	000,4	5,000	3,000	407	- 00	. 0	. 00		12,4
builtiment 2000 6 500 10000 3.400 15.00 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.0	Travel - Mileage, Parking, Tolls	2,000	5,000	10,000	000	2000	1,000	1,500	5,000	20,000	000'5	31,820	83.3
luinment 7864 6.000 10.0 3.400 6.00 1.000 9.000 1.000 1.000 9.000 1.000 1.000 9.000 1.000 1.000 9.000 1.000 1.000 9.000 1.000 1.000 9.000 1.000 1.000 9.000 1.000 1.000 9.000 1.000 1.000 9.000 1.000 1.000 9.000 1.000 1.000 9.000 1.000 1.000 9.000 1.000 9.000 1.000 9.000 1.000 9.000 1.000 9.000 1.000 9.000 1.000 9.000 1.000 9.000 1.000 9.000 1.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000 9.000	Travel and Lodging	2,000	2,000	505	•		. '	2,772	10,000	. '	20,000		136,8
eping 2,544 6,000 1,1000 5,400 1,000 9,000 14,900 eping 2,400 1,2 2,500 1,000 3,400 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,0	Travel - Meals & Entertainment	. ;	000'9	. !	. :	. ;	. !	. :	. ;	. :			000'9
ations & become periods	Lues & Memberships	7,854	9,000	10,000	3,400	5,000	000,1	9,000	7,500	6,000	5,400	007,01	2,17,
the close and Electric S4,000 The close and Alanterance - Clore Elegyment The close and Alanterance - Close The close and Alan	Operations & Housekeeping	29,400		5,000	2 -	000't	4,000	10,000	35,000	8,500	0.61		112,4
teach Maintenance - Building season Histon 1500 15,000 6,000 6,000 4,000 24,000 24,000 17,000 17,000 17,000 24,000 24,000 24,000 24,000 24,000 24,000 24,000 24,000 24,000 24,000 24,000 24,000 24,000 24,000 24,000 24,000 24,000 24,000 24,000 24,000 24,000 24,000 24,000 24,000 24,000 24,000 24,000 24,000 24,000 24,000 24,000 24,000 24,000 24,000 24,000 24,000 24,000 24,000 24,000 24,000 24,000 24,000 24,000 24,000 24,000 24,000 24,000 24,000 24,000 24,000 24,000 24,000 24,000 24,000 24,000 24,000 24,000 24,000 24,000 24,000 24,000 24,000 24,000 24,000 24,000 24,000 24,000 24,000 24,000 24,000 24,000 24,000	Utilities - Gas and Electric	54,000		. •		,	2,000	25,680		25,000	37,200		208,8
142 888 179 794 233 755 150215 15500 14000 281,781 15 and Maintenance - Disiding Leases and Repairs 1 2,000 5,000 1,500 10,500 1000 2,000 20,000 Permits Leases and Repairs 1 2,000 8,345 5,000 446 1,922 4,500 5,000 Permits Leases and Repairs 2 5,000 8,345 5,000 446 1,922 4,500 5,000 Annual Preses 1,500 1,000 5,00 446 1,922 4,500 5,000 Annual Preses 1,500 1,000 5,00 1,922 4,500 5,000 3,000 Annual Preses 1,500 1,000 5,00 2,400 1,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 3,000 <th< td=""><td>Equipment Leases</td><td>15,000</td><td>12,000</td><td>15,600</td><td>000'9</td><td>009'9</td><td>4,800</td><td>8,400</td><td>20,000</td><td>47,344</td><td>10,000</td><td></td><td>187,9</td></th<>	Equipment Leases	15,000	12,000	15,600	000'9	009'9	4,800	8,400	20,000	47,344	10,000		187,9
2,000 1,000 1,500 1,500 2,000 2,000 4,000 8,345 5,000 4,406 1,922 4,500 5,000 1,500 1,000 5,000 4,406 1,922 4,500 5,000 1,500 1,000 5,000 - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - -	Rent	442,888	179,794	253,755	150,215	135,000	114,000	261,761	228,961	- 6	345,000	157,	2,268,5
5,000 8,345 5,000 4,406 1,922 4,500 5,000 1,500 3,405 1,902 4,60 1,922 4,500 5,000 1,500 3,405 1,500 4,10 2,000 3,000 3,000 1,500 1,000 5,000 1,000 2,400 1,000 3,000 1,500 1,000 2,000 2,400 1,000 2,400 1,000 1,500 1,000 1,000 2,400 1,000 2,400 1,000 1,500 1,000 1,000 2,000 2,400 2,000 2,000 1,500 2,000 2,000 2,000 2,000 2,000 1,000 1,000 1,15,000 2,000 2,000 2,000 2,000 2,000 1,000 1,000 1,15,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,100 1,15,000 2,130 2,130 2,100 2,000 2,000 <td>Repairs and Maintenance - Building</td> <td>40,000</td> <td>2,000</td> <td>10,500</td> <td>1,000</td> <td>, 60</td> <td>2,000</td> <td>23,000</td> <td>, 6</td> <td>3,000</td> <td>35,000</td> <td></td> <td>119,584</td>	Repairs and Maintenance - Building	40,000	2,000	10,500	1,000	, 60	2,000	23,000	, 6	3,000	35,000		119,584
6,000 8,345 5,000 4,406 1,922 4,500 5,500 1,500 1,000 5,000 2,600 2,600 1,922 4,500 5,500 1,5000 1,000 5,000 1,000 2,433 25,000 1,000 1,5000 1,5000 1,5000 2,433 25,000 2,000 1,000 1,5000 1,5000 1,5000 2,444 1,720 1,530 2,000 8,000 1,5000 1,5000 1,7720 1,530 2,000 8,000 8,000 1,5000 2,5000 2,000 2,000 8,000 1,000 1,000 2,1766 2,5000 2,000 8,000 1,000 1,000 1,000 1,5000 2,000 2,000 2,000 8,000 1,000 1,000 2,6000 2,000 2,000 2,000 3,000 3,000 1,000 1,000 2,6000 2,000 2,000 2,000 2,000 2,000 <	Other Rentals, Leases and Repairs 1	2,000	2,000	006'1		000%		2,000	000,5		o.		r. 6
5 000 6 345 5 000 4 466 1 862 4 500 5 500 1 500 3 605 1 500 5 15 4 12 800 5 500 1 500 3 605 1 5 000 - 2 6 000 - 1 500 5 000 1 3 000 - - - - - - 1 3 000 1 3 000 - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - -	Other Rentals, Leases and Repairs 2											•	•
1500 1,000 516 412 500 3,000 150,000 3,605 150,000 - 26,088 - 150,000 - 150,000 - 150,000 - 150,000 - 150,000 - 150,000 - 150,000 - 150,000 - 150,000 - 150,000 - 150,000 - 150,000 - 150,000 - 150,000 - 150,000 - 150,000 - - 150,000 - - 150,000 - - - 150,000 - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - -	Accounting Fees	5,000	8,345	2,000	4,406	1,952	4,500	5,500	9,021	2,000	5,000		29,8
150,000 3,605 150,000 26,088 150,000 5,000 1,000 500 2,493 26,088 150,000 15,000 12,000 12,000 2,493 26,000 2,000 8,094 15,000 23,000 12,000 24,484 54,844 53,275 25,833 6,000 8,53,16 45,188 42,484 17720 15,891 15,789 8,894 25,519 45,188 42,484 17720 15,891 15,785 27,890 21,765 25,000 20,000 20,000 20,000 10,000 10,000 192,000 24,000 20,000 10,000 10,000 10,000 15,000 24,000 30,000 7,000 10,000 10,000 26,400 21,327 24,000 20,000 37,10 32,100 43,100 100,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 24,200 25,000 <th< td=""><td>Banking Fees</td><td>1,500</td><td>1,000</td><td>200</td><td>515</td><td>412</td><td>200</td><td>3,000</td><td>200</td><td>2,856</td><td>1,000</td><td></td><td>30,058</td></th<>	Banking Fees	1,500	1,000	200	515	412	200	3,000	200	2,856	1,000		30,058
5,000 1,000 500 - - 1,000 15,000 13,000 12,000 2,493 25,000 2,000 8,594 15,000 13,000 12,000 12,493 25,000 2,000 8,594 15,000 23,000 12,000 12,493 25,000 2,000 8,594 25,519 45,188 42,454 17,720 15,391 15,755 27,250 25,510 25,000 20,000 20,000 20,000 10,000 10,000 192,000 20,000 20,000 20,000 10,000 10,000 15,000 24,000 30,000 7,000 10,000 10,000 15,000 24,000 30,000 37,50 10,000 21,600 26,400 21,327 24,000 20,000 37,10 21,000 21,600 110,100 21,247 21,247 25,000 25,000 25,000 21,600 21,600 24,260 26,000 26,000	School Programs - After School Program	150.000	3.605	150.000		26.088		150.000	150.000	10.000		000,680	0,680
13,000 1,000 2,000 2,600 2,600 2,600 2,600 2,600 2,600 2,600 2,600 2,600 2,600 2,600 2,600 2,600 2,600 2,600 2,600 2,600 2,600 2,600 2,600 2,600 2,600 2,600 2,600 2,600 2,600 2,600 2,600 2,600 2,600 2,600 2,600 2,600 2,600 2,600 2,600 2,600 2,600 2,600 2,600 2,600 2,600 2,600 2,600 2,600 2,600 2,600 2,600 2,600 2,600 2,600 2,600 2,600 2,600 2,600 2,600 2,600 2,600 2,600 2,600 2,600 2,600 2,600 2,600 2,600 2,600 2,600 2,600 2,600 2,600 2,600 2,600 2,600 2,600 2,600 2,600 2,600 2,600 2,600 2,600 2,600 2,600 2,600 2,600 2,600 <t< td=""><td>School Programs - Academic Competitions</td><td>2,000</td><td>1,000</td><td>200</td><td>,</td><td></td><td>,</td><td>108</td><td></td><td>7,500</td><td>2,000</td><td>. 00</td><td>19,1</td></t<>	School Programs - Academic Competitions	2,000	1,000	200	,		,	108		7,500	2,000	. 00	19,1
13,000 13,000 2,000 6,000 8,000 13,000 23,000 12,000 24,844 25,275 25,883 6,000 8,000 22,518 45,188 42,464 17,720 15,381 15,755 27,250 8,000 10,000 10,000 9,804 9,804 9,804 9,804 9,804 9,804 9,804 9,804 9,804 9,804 9,804 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 <td>Consultants - Instructional</td> <td>,</td> <td>5,000</td> <td>,</td> <td>,</td> <td></td> <td></td> <td>•</td> <td></td> <td></td> <td></td> <td>•</td> <td>2,0</td>	Consultants - Instructional	,	5,000	,	,			•				•	2,0
15,000 6,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000	School Programs - Other	13,000	13,000	. 00	. 4		5,000	8,000	. 0	. 00	009	. 009	39,6
52,519 45,188 42,454 17,720 15,391 15,755 27,250 21,766 25,000 20,000 20,000 20,000 10,000 10,000 10,000 192,000 30,000 20,000 5,000 10,000 10,000 10,000 26,000 30,000 20,000 7,000 10,000 10,000 10,000 119,100 7,100 42,100 20,000 37,00 21,600 21,600 100,000 80,000 51,500 50,000 40,000 32,000 43,100 100,000 80,000 51,500 28,000 44,000 26,000 21,307 43,100 46,200 46,200 55,000 55,000 52,600 20,000 21,600 46,200 46,200 55,000 55,000 55,000 56,000 56,000 56,000 56,000 56,000 56,000 56,000 56,000 56,000 56,000 56,000 56,000 56,000 56,000 56,000 <td< td=""><td>Other Professional Services</td><td>77,565</td><td>67,234</td><td>75,944</td><td>54,844</td><td>53,275</td><td>23,583</td><td>6,000</td><td>900'69</td><td>57,898</td><td>40,000</td><td>3 884,949</td><td>1.386.7</td></td<>	Other Professional Services	77,565	67,234	75,944	54,844	53,275	23,583	6,000	900'69	57,898	40,000	3 884,949	1.386.7
21,765 25,000 20,000 8,000 10,000 10,000 192,000 30,000 20,000 5,000 5,000 10,000 10,000 20,000 30,000 20,000 7,000 10,000 10,000 10,000 15,000 21,227 24,000 7,000 10,000 10,000 21,000 119,100 77,100 42,100 22,000 37,100 33,100 43,100 100,000 80,000 65,600 40,000 32,000 86,224 7,8907 72,467 66,961 28,102 26,600 32,000 86,224 46,200 45,000 65,000 15,000 26,600 27,137 44,939 46,200 46,200 25,000 15,000 26,000 26,000 26,000 26,000 46,200 46,200 55,000 15,000 26,000 26,000 26,000 26,000 26,000 26,000 26,000 26,000 26,000 26,000 26,000 26,000	District Oversight Fees	52,519	45,188	42,454	17,720	15,391	15,755	27,250	45,554	46,872	33,656		342,359
192,000 100 - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - -	Field Trips Expenses	21,765	25,000	20,000	20,000	8,000	10,000	10,000	30,000	19,000	45,000	. 00	208,765
15,000 20,000 20,000 5,000 6,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,0	Fines and Penalties	- 00		100	•			•		- 0		321	421
15,000 24,000 30,000 7,000 10,000 10,000 3,000 26,400 21,327 24,000 30,000 3,760 10,000 3,000 3,000 119,100 77,100 42,100 20,000 37,100 21,600 21,600 100,000 80,000 51,500 50,000 40,000 32,000 48,300 7,2497 7,2487 66,961 28,192 26,699 27,137 44,389 64,280 45,000 55,000 25,000 15,000 21,689 64,280 45,000 55,000 26,000 56,000 26,689	Interest - Loans Less than 1 Year	192,000	30 000	20 000	5 000	- 2000	10.000	- 10 000	10.000	22/	- 25 000	111	192,3
28,400 21,327 24,000 3,000 3,750 7,000 21,600 119,100 77,100 42,100 29,000 37,100 32,100 43,100 100,000 80,000 61,500 40,000 22,609 27,137 44,039 78,907 72,487 66,961 28,200 15,000 44,039 64,280 45,000 55,000 25,000 15,000 21,688 46,200 53,316 49,700 57,000 35,000 21,688	Marketing and Student Recruiting	15,000	24,000	30,000	000'2	10,000	10,000	3,000	8,000	30,000	24,000		231,149
119,100 77,100 42,100 29,000 37,100 32,100 4,000 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10,100 10	Payroll Fees	26,400	21,327	24,000	3,000	3,750	2,000	21,600	20,784	21,600	18,000		185,461
119,100 77,100 42,100 29,000 37,100 32,100 43,100 100,000 80,000 51,500 50,000 40,000 32,000 86,324 132 28,699 27,137 44,599 154,500 86,000 28,000 150,000 25,000 150,000 21,698 124,099 126,000 28,316 49,700 57,000 35,000 72,000 50,500 50,500	Prior Yr Exp (not accrued)												
100,000 80,000 51,500 50,000 40,000 32,000 78,907 72,467 66,961 28,192 25,689 27,137 54 26,200 55,000 25,200 15,000 25,000 46,200 55,000 57,000 35,000 72,000	Professional Development	119,100	77,100	42,100	29,000	37,100	32,100	43,100	105,000	35,575	17,100	_	637,275
78,907 72,467 66,681 28,192 25,699 27,137 54,280 45,200 55,000 57,000 35,000 72,000 72,000	Special Education Contract Instructors	100.000	90.000	51.500	20.000	40.000	32.000	86.324	64.512	224 000	000.07	000,00	298.3
54,280 45,000 55,000 25,200 15,000 25,000 15,000 25,000 46,200 53,316 49,700 57,000 35,000 72,000	Special Education Encroachment	79,907	72,467	66,961	28,192	25,699	27,137	44,939	73,785		'		419,086
54,280 45,000 55,000 25,200 15,000 25,000 Services 46,200 53,316 49,700 57,000 35,000 72,000	Staff Recruiting	,		54	,	1,901	,	,			1,911		3,865
46,200 53,316 49,700 57,000 35,000 72,000	Substitutes	54,280	45,000	55,000	25,200	15,000	25,000	21,658	64,750	51,150	25,000		382,038
	Technology Services	46,200	53,316	49,700	57,000	35,000	72,000	20,600	38,000	20,000	43,800	00 65,720	531,3
	Iransportation - Student Miscollangua Operation Expenses				000'59	ı	- 00		i	1	•	•	65,000

		2016/17	2016/17	2016/17	2016/17	2016/17	2016/17	2016/17	2016/17	2016/17	2016/17	2016/17	2016/17	2016/17
		Preliminary Budget - MSA-1	Preliminary Budget - MSA-2	Preliminary Budget - Preliminary Budget - Preliminary Budget - Preliminary Budget - Preliminary Budget MSA-6 MSA-1	Preliminary Budget - MSA-4	Preliminary Budget - MSA-5	Preliminary Budget - MSA-6	Preliminary Budget - MSA-7	Preliminary Budget - MSA-8	Preliminary Budget - MSA-SA	Preliminary Budget - MSA-SC	- Preliminary Budget - MSA-SD	Preliminary Budget - Preliminary Budget - MERF TOTAL	reliminary Budget - TOTAL
^	Communications	20,000	30,000	30,000	24,000	30,000	24,000	32,000		4,800		42,000	17,340	304,140
	Postage and Delivery	10,000	5,402	6,500	3,600	2,000	4,000	3,600	12,000	7,799		•	14,280	69,181
	SUBTOTAL - Services & Other Operating Ex	хі 2,727,983	1,903,069	1,935,913	667,206	594,065	575,774	1,557,568	2,081,816	1,775,769		1,325,125	2,537,455	17,681,744
-	Capital Outlay													
^	Sites & Improvement of Sites	000'09	20,000	20,000	•	•	20,000	•		•			•	120,000
^	Buildings & Improvement of Buildings		•			•		•		13,332,561		•	•	13,332,561
^	Equipment	40,000	•					000'09		•		•		100,000
^	Computers (capitalizable items)	•	•	20,000	•	•	•	•	84,000	26,500		•	•	190,500
	SUBTOTAL - Capital Outlay	100,000	20,000	70,000			20,000	60,000	84,000	13,389,061				13,743,061
AL EX	AL EXPENSES	6,729,072	5,170,156	5,272,565	1,998,462	1,844,314	1,671,210	3,661,729	5,306,293	18,916,317		3,644,410	6,080,763	60,295,289
					1								1	
-	Total Depreciation (includes Prior Years)	181,768	34,000	12,000	9,221	17,201	6,368	45,027	68,156	397,234		44,619	7,666	823,259
(ALE)	FAL EXPENSES including Depreciation	6,810,839	5,184,156	5,214,565	2,007,682	1,861,515	1,657,578	3,646,756	5,290,449	5,924,489		3,689,029	6,088,428	47,375,487

Magnolia Public Schools
FY16-17 Budget Summary
Updated 7/7/16

		2015/16	2015/16	2016/17	2016/17		
		Approved Budget - MERF	Current Forecast - Total May '16	Approved Budget - TOTAL 6/28/16	Proposed Budget - TOTAL 7/21/16	Variance FY16-17 Approved Budget vs. FY16-17 Proposed Budget	% Change
SUMMARY Revenue Local Revenues Fundraising and Grants		4,727,533	5,222,727	5,208,150	6,242,850	1,034,700 (100,000)	20%
Total Revenue		4,977,533	5,472,727	5,458,150	6,392,850	934,700	17%
Expenses Compensation and Benefits	nd Benefits	2,778,672	2,894,228	2,894,228	3,467,487	573,258	20%
Books and Supplies	ies	87,874	115,951	105,290	75,821	(29,469)	-28%
Services and Other Op Depreciation Expense	Services and Other Operating Expenditures Depreciation Expense	2,091,472 7,666	2,454,670 7,666	2,428,089	2,537,455	109,366 7,666	2%
Total Expenses		4,965,684	5,472,514	5,427,607	6,088,428	99	12%
Operating Income (excluding Depreciation)	preciation)	19,515	7,878	30,543	312,087	281,545	922%
Net Income (including Depreciation)	ation)	11,850	212	22,877	304,421	281,545	1231%
Fund Balance	\r = 1;	000	0.00	9			ò
beginning balance (Unaudited) Audit Adjustment	se (Unaudited)	C - 6,600	(654,272)	(654,272)	000000	(654,060) (654,272	-95% -100%
Beginning Balance (Audited)	se (Audited)	689,915	35,643	35,643	35,855	212	1%
Operating Income	Operating Income (including Depreciation)	11,850	212	22,877	304,421	281,545	1231%
Ending Fund Balance (including Depreciation)	ng Depreciation)	701,765	35,855	58,520	340,276	281,7	481%
Ending Fund Balance as a % of Expenses	r Expenses	14%	%!	%1	% 0	% C	
School Information							
FTE's		31	43	43	44		%0
Inflation Rate 8690 Other Local Revenue	ne	0 '	200	200	o '	(200)	.100%

8698	All Other Local Revenue	,	14,577	,	1	,	
8701	CMO Fee - MSA-1	873,103	898,657	898,657	972,192	73,535	8%
8702	CMO Fee - MSA-2	873,103	1,077,532	1,077,532	972,192	(105,340)	-10%
8703	CMO Fee - MSA-3	873,103	873,103	873,103	881,049	7,946	1%
8704	CMO Fee - MSA-4	163,707	240,368	240,368	72,914	(167,453)	%02-
8705	CMO Fee - MSA-5	65,483	101,258	101,258	72,914	(28,343)	-28%
8706	CMO Fee - MSA-6	65,483	126,820	126,820	72,914	(53,906)	-43%
8707	CMO Fee - MSA-7	545,689	545,689	545,689	607,620	61,930	11%
8708	CMO Fee - MSA-8	873,103	949,764	949,764	972,192	22,428	2%
8709	CMO Fee - MSA-SA	000'09	000'09	000'09	972,192	912,192	1520%
8711	CMO Fee - MSA-SC		•		•	,	
8712	CMO Fee - MSA-SD	334,759	334,759	334,759	370,217	35,458	11%
8713	Direct CMO Fee (Shared Staff)	•	1	•	276,455	276,455	
	SUBTOTAL - Local Revenues	4,727,533	5,222,727	5,208,150	6,242,850	1,034,700	20%
8801	Donations/Fundraising				,		
8802	Donations - Private	250,000	250,000	250,000	150,000	(100,000)	
	SUBTOTAL - Fundraising and Grants	250,000	250,000	250,000	150,000	(100,000)	
TOTAL REVENUE	NUE	4,977,533	5,472,727	5,458,150	6,392,850	934,700	
EXPENSES							
Compensation & Benefits	n & Benefits						
1000 1300	Certificated Salaries Certificated Supervisor & Administrator Salaries	320,000	350,367	350,367	592,000		
	SUBTOTAL - Certificated Employees	320,000	350,367	350,367	592,000		
Certificated E 1300	Certificated Employees Summary 1300 Certificated Supervisor & Administrator Salari	320,000	350,367	350,367	592,000	241,633	
	SUBTOTAL - Certificated Employees	320,000	350,367	350,367	592,000	241,633	
2000 2400	Classified Salaries Classified Clerical & Office Salaries	1.948.475	1.993.093	1.993.093	2.097.761	1 1	
2900	Classified Other Salaries	21,267	69,361	69,361	180,200		
	SUBTOTAL - Classified Employees	1,969,742	2,062,454	2,062,454	2,277,961		

Classified Employees Summary

2400	Classified Clerical & Office Salaries	1.948.475	1.993.093	1.993.093	2.097.761	104.668
2900	Classified Other Salaries	21,267	69,361	69,361	180,200	110,838
	SUBTOTAL - Classified Employees	1,969,742	2,062,454	2,062,454	2,277,961	215,507
3000	Employee Benefits					
3101	State Teachers Retirement System, certificated po	1	6,885	6,885	34,218	
3102	State Teachers Retirement System, classified pos	ı	2,414	2,414	10,064	
3200	PERS	ı	•	•	•	1
3301	OASDI/Alternative, certificated positions	24,457	22,804	22,804	28,378	
3302	OASDI/Alternative, classified positions	165,047	156,075	156,075	169,187	
3401	Health & Welfare Benefits - Certificated Positions	28,118	21,000	21,000	40,500	1
3402	Health and Welfare Benefits - Classified Positions	142,500	165,000	165,000	186,300	•
3500	Unemployment Insurance	ı	,		•	
3501	State Unemploy. Insurance - Certificated Positions	1,029	1,704	1,704	2,058	
3502	State Unemploy. Insurance - Classified Positions	10,976	13,727	13,727	10,976	
3601	Worker's Comp Insurance - Certificated Positions	3,200	3,504	3,504	5,920	
3602	Worker's Comp Insurance - Classified Positions	21,595	20,625	20,625	22,780	
3701	Other Retirement - Certificated Positions	ı	2,571	2,571	4,200	
3702	Other Retirement - Classified Positions	92,008	65,098	65,098	82,946	ı
	SUBTOTAL - Employee Benefits	488,930	481,407	481,407	597,526	•
	Hidden					
Employee Be	Employee Benefits Summary					•
3100	STRS	•	9,299	9,299	44,282	34,982
3200	PERS		•	•		1
3300	OASDI-Medicare-Alternative	189,504	178,879	178,879	197,565	18,686
3400	Health & Welfare Benefits	170,618	186,000	186,000	226,800	40,800
3500	Unemployment Insurance	12,005	15,431	15,431	13,034	(2,397)
3600	Workers Comp Insurance	24,795	24,128	24,128	28,700	4,571
3700	Retiree Benefits	92,008	699'29	699'29	87,146	19,477
3800	PERS Reduction	•		•	•	1
3900	Other Employee Benefits	ı	ı	1	1	
	SUBTOTAL - Employee Benefits	488,930	481,407	481,407	597,526	116,119
4000	Books & Supplies					
4100	Approved Textbooks & Core Curricula Materials	1,000	239	239	1,020	781
4200	Books & Other Reference Materials	ı	761	761	1	(761)
4320	Educational Software	18,900	18,900	18,900	19,000	100
4325	Instructional Materials & Supplies	100	288	288	102	(186)
4326	Art & Music Supplies	ı	532	102	ı	(102)

4300 Office Supplies 3,874 15,000 4400 Noncasional Development Supplies - 4,313 4400 Noncasional Development Supplies - 4,313 4410 Classroom Furbure, Equipment & Supplies - 3,1406 4420 Non Classroom Furbure, Equipment & Siphiles 5,000 31,406 4720 Computers (inclividual items less than SSK) 6,000 31,406 4720 Other Food 9,000 35,000 4720 Other Food 87,874 115,361 4300 Natarials & Supplies 87,874 115,361 4300 Materials & Supplies 22,74 39,003 4300 Natarials & Supplies 50,000 35,000 5200 Materials & Supplies 50,000 35,000 5200 Travel & Conference Fees 50,000 35,000 5200 Travel & Conference Fees 50,000 26,143 5201 Travel & Conference Fees 5000 26,143 5202 Travel & Conference Fees
less Development Supplies ed Equipment Survivices ed Equipment & Supplies individual items less than \$5k) om Related Furniture, Equipment & S Books and Supplies Supplies Sed Equipment Books and Supplies Supplies Sed Equipment Books and Supplies Afternces Fees age, Parking, Tolls odging berships Other Waintenance - Building Maintenance - Computers Maintenance - Other Equipment Fees Sesses Maintenance - Other Equipment Fees Maintenance - Other Equipment Fees Non Instructional

	Fines and Penalties	•	1,213	1,213	321	(892)
	Interest - Loans Less than 1 Year	•	517	517	111	(406)
	Legal Fees	100,000	170,000	170,000	215,000	45,000
	Loan and Financing Fees	•				
	Licenses and Other Fees		•	•	•	
	Marketing and Student Recruiting	20,000	83,785	73,200	70,149	(3,051)
	Payroll Fees	15,800	12,850	12,850	18,000	5,150
	Printing and Reproduction	•	•		•	•
	Prior Yr Exp (not accrued)	•	10	22,574		(22,574)
	Professional Development	95,000	92,000	95,000	100,000	2,000
	Professional Development - Other	•	24,000	24,000	20,000	26,000
	Technology Services	61,000	93,376	67,376	65,720	(1,656)
	Communications	144,000	15,000	17,000	17,340	340
	Communications - Cell Phones	•	•		,	•
	Communications - Internet / Website Fees	,	,	•	,	,
	Postage and Delivery	14,000	14,000	14,000	14,280	280
	SUBTOTAL - Services & Other Operating Exp.	2,091,472	2,454,670	2,428,089	2,537,455	109,366
& Ot	Services & Other Operating Expenditures Summary					ı
	Subagreements for Services	•	•		1	•
	Travel & Conferences	160,000	160,000	160,000	167,185	ı
	Dues & Memberships	10,000	10,000	10,000	10,200	
	Insurance	14,400	14,400	14,400	14,688	
	Operations & Housekeeping	20,272	20,764	20,189	20,593	(575)
	Rentals, Leases, & Repairs	162,000	214,593	213,315	169,524	(1,278)
	Other Services & Operating Expenses	1,566,800	2,005,913	1,979,185	2,123,644	(26,728)
	Communications	158,000	29,000	31,000	31,620	2,000
	SUBTOTAL - Services & Other Operating Exp.	2,091,472	2,454,670	2,428,089	2,537,455	(26,581)
						1
	Capital Outlay SUBTOTAL - Capital Outlay					
XPE	TOTAL EXPENSES	4,958,018	5,464,849	5,427,607	6,080,763	653,156
tion	Depreciation Calculation Forecasted Depreciation Impact (2015-16)	7,666	7,666	7,666	7,666	
	Forecasted Depreciation Impact	7,666	7,666	7,666	7,666	
	Total Depreciation (includes Prior Years)	7,666	7,666	7,666	7,666	

School Synopses

SCHOOL INFORMATION

School Name: Magnolia Science Academy 1, Reseda **Address:** 18238 Sherman Way Reseda CA 91335

Principal: Mustafa Sahin, M.Ed. **Grades Served:** 6-12th grade **Operating Year:** 2002

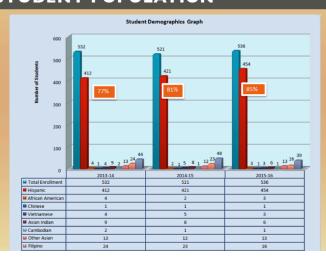
REVENUE & EXPENSES

2013/14	Revenue	\$5,291,036.00
	Expense:	\$4,482,909.00
2014/15	Revenue	\$5,530,163.00
	Expense:	\$5,526,861.00
2015-16	Revenue	\$6,972,876.00
Forecasted	Expense:	\$6,684,401.00

STUDENT ACHIEVEMENT

- -MSA 1-won Silver award in the US News and World Report Rankings
- -Currently 365 home visits have happened (80% of our parents/families)
- -In our graduating class: 4 year college acceptance rate is 70%; 12 college acceptances from top 50 college in the US.
- -MSA 1 has 3 students who have received the Bronze Congressional Award.
- -Genius International Olympiad 2016 finalists:
- -Magnolia Science Expo: 2 1st place 2 2nd place 3 Recognition Awards - 2 for design and 1 for music
- -Students attended AMC-8 AMC-10 and MathCounts
- -18 High School students participated in SRLA (Students Run Los Angeles), completing the LA Marathon.
- MSA I Lady Warriors Volleyball were League Champion for the third year in a row.
- -High School flag football team won the charter league championship

STUDENT POPULATION



STAFF POPULATION

2014-2015- 3 Admin, 3 SPED, 25 FT Teacher, 2 PT Teachers, 1 Title 1, 1 College, 2 PT janitors, 1 PT IT, 1 After school, 1 Maintenance

<u>2015-2016</u> -4 Admin, 3 SPED, 26 FT Teacher, 2 Title 1, 1 College, 2 PT janitors, 1 PT IT, 1 After school, 1 Maintenance

2016-2017 -4 Admin, 4 SPED, 26 FT Teacher, 2 Title 1, 1 College, 3 PT janitors, 1 PT IT, 1 Maintenance



MAJOR ACCOMPLISHMENTS

- -MSA 1 won Silver award in the US News and World Report Rankings
- -Our WEX Robotics team competed in the World Vex Robotics tournament
- -Currently 365 home visits have happened (80% of our parents/families)
- Purchased the gym
- MSA 1 is partnering with the city of Reseda and the LA Kings to build a new athletics facility that will include 2 ice rinks, soccer field, and multipurpose room.
- -8 High School students are on the LA Mayor's Youth Council, participating in civic engagement and community service projects sourced from the local area.
- -4 students (3 12th graders and 1 6th grader) received an Honorable Mention in the Phi Delta Kappa's San Fernando Valley Chapter's Barbara Champion Essay Contest
- -Hosted the 3rd Annual Community Bike Ride with Councilmember Bob Blumenfield
- -In our graduating class: 4 year college acceptance rate is 70%; 12 college acceptances from top 50 college in the US.

MAJOR BUDGET CHANGES AND RATIONAL

- There is no major budget changes, we would like to add a 3rd PT Janitor, and add a full time Life coach who has been doing it as a part time beside teaching 3 periods a day.

MAJOR FOCUS AREAS FOR 2016-2017

- -Increase our AP Passage rate
- -Increase our SBAC proficiency and advance rate
- -Finish the High school construction, and start 2017-2018 in the new building.
- -Start the Ice ring project with City and LA Kings

2017 EXPECTED OVERSIGHT (LAUSD, WASC, ETC.)

-Renewal

SCHOOL INFORMATION

School Name: Magnolia Science Academy-2

Address: 17125 Victory Blvd, Van Nuys, CA 91406

Principal: Steven Keskinturk **Grades Served:** 6-12th grade **Operating year:** 2007

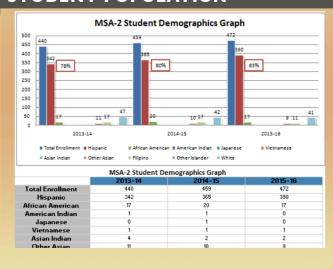
REVENUE & EXPENSES

Year	2013-14	2014-15	Forecast 2015-16
Revenue	\$3,322,756	\$4,005,530	\$5,183,117
Expenses	\$2,772,635	\$3.850.679	\$5.020.965

STUDENT ACHIEVEMENT

- 64% of our 12th Grade Students were accepted to a 4 year College, Total of 83 UC and CSU Acceptances plus 15 additional acceptances to private and out of state colleges
- MSA-2 Senior Student received \$20,000 Reebok Scholarship from Footlocker
- MSA-2 students participated to Academic Decathlon 2016 and won various medals (Silver and Bronze Medal in Math, Silver Medal in Science, Bronze Medal in Social Science, Bronze Medal in Essay, Gold Medal in Interview, Bronze Medal in Literature, Gold Medal in Art, Gold and Bronze Medal in Music
- 3 students won Congressional Leadership Award (2 Bronze Medals and one Silver Medal)
- 2016 ISWEEEP Competition in Houston, Texas. (Honorable Mention)
- Genius International Olympiad 2016 finalists in Science and Art
- STEAM EXPO 2016 (BIO) 1st Place, 2nd Place, 3rd Place

STUDENT POPULATION



STAFF POPULATION

2014-2015

3 Admin, 3 SPED, 24 FT Teacher, 1 Title-1, 1 College, 1 PT IT, 1 PT Maintenance

2015-2016

4 Admin, 3 SPED, 24 FT Teacher, 2 Title-1, 1 College, 1 PT IT, 1 FT Maintenance

2016-2017

4 Admin, 3 SPED, 24 FT Teacher, 2 Title-1, 1 College, 1 PT IT, 1 FT Maintenance



MAJOR ACCOMPLISHMENTS

- 1. MSA 2 won Gold award in the US News and World Report Rankings (Best Charter High school in Los Angeles)
- 2. Full WASC Accreditation until 2022
- 3. Certificate of Special Congressional Recognition from Brad Sherman U.S. Member of Congress
- 4. Currently 165 Home visits made to our families
- 5. Offering free Saturday School to students and parents
- 6. Organized trip to California State Capitol in Sacramento with parents and students
- Hosted Professor Levon Marashlian from Glendale Community College giving a presentation to MSA-2 staff, parents, and students on Armenian Genocide
- 64% of our 12th Grade Students were accepted to a 4 year College, Total of 83 UC and CSU Acceptances plus 15 additional acceptances to private and out of state colleges
- 9. MSA-2 Senior Student received \$20,000 Reebok Scholarship from Footlocker

MAJOR BUDGET CHANGES AND RATIONAL

- There are no major budget changes; we would like to change a PT Teacher Aide to a FT Teacher Aide

MAJOR FOCUS AREAS FOR 2016-2017

- -Increase our SBAC proficiency and advance rate
- -Increase our AP Passage rate
- -Increase enrollment in High School

2016-2017 EXPECTED OVERSIGHT (LAUSD, WASC, ETC.)

-Charter Renewal



SCHOOL INFORMATION

School Name: Magnolia Science Academy 3

Address: 1254 East Helmick Street, Carson, CA 90746

Principal: Dr. John White Grades Served: 6-12th grade Operating Year: Fall 2008

REVENUE & EXPENSES

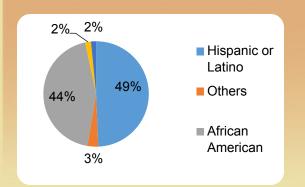
March 2016	Actual YTD	Forecast Budget
General Block Grant	2,786,825	4,062,033
Federal Revenue	275,773	601,468
Other State Revenues	709,905	941,388
Local Revenues	45,147	34,509
Fundraising and Grants	18,118	10,000
Total Revenue	3,835,768	5,478,485
TOTAL EXPENSES including Depreciation	3,736,931	5,399,174

STUDENT ACHIEVEMENT

- 30% of graduating class is admitted to at least one of the UC campuses.
- 59% of the graduating class received at least one 4-year college acceptance.
- Won Congressional Leadership Award
- MS girls volleyball Varsity League Champions, MS Boys JV Basketball undefeated league champs, HS boys volleyball undefeated league champs, HS girls volleyball 3rd place in league, HS coed 2nd and 3rd place in YPI tournament.
- 100% Graduation Rate

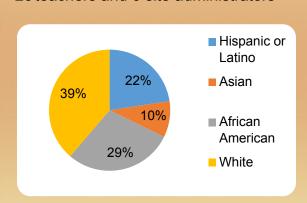
STUDENT POPULATION

438 Students; 217 Female and 221 Male Students coming from 32% Carson, 23% Compton and 19% Gardena



STAFF POPULATION

25 teachers and 6 site administrators





MAJOR ACCOMPLISHMENTS

MSA-3 has a strong college bound culture with around 59% of graduating seniors going on to 4 year colleges. Therefore, 51% of students in grades 10-12 is taking at least one AP class having 10 AP courses available. This year, we've had students accepted into prestigious universities and colleges such as UCLA, UC San Diego, Cal State Long Beach, etc; moreover 30% of seniors received an acceptance from one of the UC campuses.

Having our accreditation renewed during our Mid-Cycle Progress Report visit was a proud moment for MSA-3.

MAJOR BUDGET CHANGES AND RATIONAL

There is no major budget change anticipated for FY 2016-17

MAJOR FOCUS AREAS FOR 2016-2017

A primary goal for MSA-3 is to improve our student achievement in mathematics by showing growth in our mathematics achievement data. The two primary data points will be SBAC and MAP scores.

MPS as a whole has made a commitment to retaining and developing talent to ensure the most qualified staff stay at our schools. MSA-3 hopes to reduce turnover and retain faculty and staff to provide consistency and stability for the school.

We want to continue to strengthen our PBIS system while gradually moving toward a Restorative Justice model. We have seen significant benefits from the new programs such as SEVA Leadership and Intervention, Train of Thought Chess, and Edge Coaching that we've brought on in the 2015-2016 school-year.

2016-2017 EXPECTED OVERSIGHT (LAUSD, WASC, ETC.)

MSA-3 expects an early oversight visit of LAUSD due to the charter renewal application.



School Success:

- 13% in Math and 22% in ELA proficiency on 2014-15 SBAC
- 100% Graduation Rate
- 57% 4-year and 34% 2-year college attendance

Goal attainment:

MSA-3 has adopted common core aligned learning programs; such as ALEKS, MAP testing, ConnectED, StudySync having one chromebook per student in math and English classes. Co-teaching strategies in math classes are being implemented. This year MSA-3 has stronger intervention programs; SES home tutoring for targeted groups of students, structured Power EL/Math classes, small group pull-out sessions, high school daily math intervention classes. Students with more academic stamina have opportunities to grow through our "Advanced Math", "Introduction to Engineering", "Science Explorers", 10 AP courses, "Congressional Award", "Science Expo" and the MathCounts programs.

MPS as a whole has made a commitment to retaining and developing talent to ensure the most qualified staff stays at our schools. MSA-3 hopes to reduce turnover and retain faculty and staff to provide consistency and stability for the school. Measures being enacted to help ensure retention include salary scale change, tuition reimbursement, offering of contracts as opposed to at-will employment, and professional development and growth pathways.

Grants received:

ASES, SES, Federal Title Funds

Student success:

- 30% of graduating class is admitted to at least one of the UC campuses
- 59% of the graduating class received at least one 4-year college acceptance.
- Female Robotics Team took Fourth Place in Magnolia Science Expo
- Achieved full WASC accreditation after Mid-Cycle Review Visit
- Adopting common core aligned learning programs; such as ALEKS, ConnectED, StudySync having one chromebook per student in math and English classes
- Co-teaching strategies in math classes are being implemented
- 51% of students in grades 10-12 is taking at least one AP class
- 10 AP Classes are available
- All the high school classes are accredited through the UC articulation department.
- MSA-3 had a great success in athletics as well; MS girls volleyball Varsity League Champions, MS
 Boys JV Basketball undefeated league champs, HS boys volleyball undefeated league champs, HS
 girls volleyball 3rd place in league, HS coed 2nd and 3rd place in YPI tournament

Student awards / achievements:

- Won Congressional Leadership Award
- Won National Hispanic Recognition (NHRP) based on PSAT/NMSQT
- Won \$35,000 scholarship from Whittier College

SCHOOL INFORMATION

School Name: Magnolia Science Academy 4
Address: 11330 Graham Place, Los Angeles, 90064

Principal: Lisa Ross Operating Year: Fall 2008 Grades Served: 6-12th

Charter Renewal Year: 2018

REVENUE & EXPENSES

Year	Revenue	Expenditure
13-14	\$1,697,278.00	\$1,418,260.00
14-15	\$2,112,263.00	\$1,884,034.00
15-16 Forecast	\$2,214,092.00	\$2,103,970.00

STUDENT ACHIEVEMENT

Stu	dent Percen	t Met Proje	cted Growth
Math	12-13	13-14	SBAC 14-15
6 th	44%	55%	12%
7 th	33%	50%	3%
8 th	45%	86%	19%
9 th	63%	54%	n/a
IO th	0%	57%	n/a
II th	n/a	0%	16%

ELA	12-13	13-14	SBAC 14-15
6 th	40%	55%	28%
7 th	48%	53%	22%
8 th	54%	44%	28%
9 th	60%	71%	n/a
IO th	21%	58%	n/a
II th	n/a	25%	69%

STUDENT POPULATION

Enrollment	13-14	14-15	15-16
Total	191	206	187
EL	12%	12%	8%
SPED	14%	13%	13%
Boys	62%	61%	61%
Girls	38%	39%	39%
FRL	75%	73%	76%

STAFF POPULATION

STAFFING	13-14	14-15	15-16
FTE	12	9	9



MAJOR ACCOMPLISHMENTS

- Math Olympiads Highest Overall Score
- First Senior accepted to UCLA and interviewed by Harvard and Yale
- First student to STEM Based University Embry-Riddle
- Partnership with Kaiser WLA for Summer Youth Employment Program
- Mr. Anderson has been selected to be hand scorer for AP tests
- 3 students placed at 2nd Annual STEAM Expo

MAJOR BUDGET CHANGES AND RATIONAL

- Hiring of a PT SPED Aide to meet the required minutes.
- Hiring of a shared IT person to assist with the increasing technology needs of staff and students.

MAJOR FOCUS AREAS FOR 2016-2017

- Project Based Learning/Inquiry Based Learning
- Blended Learning
- Greater focus on integrating the "A" in STEAM
- Increase the frequency of Saturday School
- Increase participation in STEAM based competitions
- Continued focus on interventions/enrichments

2016-2017 EXPECTED OVERSIGHT (LAUSD, WASC, ETC.)

We expect an oversight visit from LAUSD.



School success:

- Partnership with Kaiser WLA for Summer Youth Employment Program
- Mr. Anderson has been selected to be hand scorer for AP tests

Goal attainment:

Goal	Action	
Teacher Assignment	Core teachers will hold appropriate credential	
Standards aligned Curriculum	CC aligned curriculum purchased	
Facility	Facilities will be maintained and in good repair	
CCSS Adoption and Implementation	Adopted and implemented with fidelity	
EL Content Support	Use of SDAIE strategies	
EL Language Support	Sheltered ELD instruction	
Parent Involvement	PTF, SSC and Local Governance Committee	
CAASPP Goals	Interventions - Power English. Power Math, After-Schoo	
	Tutoring/Enrichment and Saturday School	
EL Reclassification	9 of 16 students will be reclassified as fluent English	
	proficient (3 parents opted to stay in the program)	
College Career Awareness	College Nights/Tours	
Student Attendance	95%	
Middle School Dropout Rate	о%	
High School Dropout Rate	5%	

Grants received:

SPED grants: \$14,500

Student awards / achievements:

- Math Olympiads Highest Overall Score
- First Senior accepted to UCLA and interviewed by Harvard and Yale
- First student to STEM Based University Embry-Riddle
- 3 students placed at 2nd Annual STEAM Expo

SCHOOL INFORMATION

School Name: Magnolia Science Academy 5

Address: 18230 Kittridge Street, Reseda, CA 91335

Principal: Brad Plonka

Years of operation in Hollywood: 2008-2014 Grades served: 6-12

Years of operation in Reseda: 2013-Current, Grades served: 6-8 and adding 9th grade for 2016-17 school

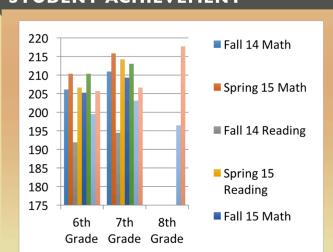
year.

Next Renewal: 2018

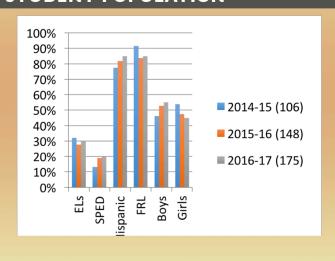
REVENUE & EXPENSES

Year	2013-14	2014-15	2015-16
Revenue	\$2,106,705	\$1,034,808	\$1,668,444
Expenses	\$1,780,910	\$1,069,100	\$1,555,381

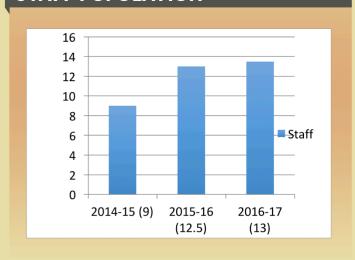
STUDENT ACHIEVEMENT



STUDENT POPULATION



STAFF POPULATION



MAJOR ACCOMPLISHMENTS

- Two 3rd place awards in the Magnolia Wide STEAM Expo
- Awarded the Natural History Museum Sea Mobile Experience
- Boy's basketball team undefeated season.
- 48 students received tickets to Magic Mountain from the Read to Achieve Program.
- First competitive First Lego League Robotics team.
 - Received Judges Special Award 2016
 - o Magnolia Public Schools, Best Rookie of the Year 2016
- One student received AMC 8 Honor Roll qualification
- Received two Art awards at the MPS Steam Expo

MAJOR BUDGET CHANGES AND RATIONAL

- Common Core History books for middle school.
- Spanish II Books for added ninth grade
- Chrome books to obtain 1:1 Student to Technology ratio
- Life Coach to provide support for students with executive functioning challenges
- IT Program to provide IT support as well as Computer Elective to Middle School Students
- FuelED to provide Computer Programming class to ninth graders

MAJOR FOCUS AREAS FOR 2016-2017

- Increase ELA proficiencies in subgroups on the SBAC by 5%
- Increase Math proficiencies in subgroups on the SBAC by 10%
- To have a reclassification rate of 20% or higher
- To implement more technology during school hours
- To implement more STEAM focused programs after school

2016-2017 EXPECTED OVERSIGHT (LAUSD, WASC, ETC.)

- LAUSD Oversight visit
- WASC substantive change visit (Adding 9th grade).

SCHOOL INFORMATION

School Name: Magnolia Science Academy 6 **Address:** 3754 Dunn Dr. Los Angeles, CA 90034

Principal: John G. Terzi **Grades Served:** 6-8th grade **Operating Year:** Fall 2009

REVENUE & EXPENSES

Year	2013-14	2014-15	2015-16
Revenue	\$1,452,642.78	\$1,511,887.86	\$1,884,500
Expenses	\$1,036,720.42	\$1,101,792.50	\$1,414,362

STUDENT ACHIEVEMENT

MAP TESTING			
Math	2013	2014	2015
Proficient & Advanced	34%	34%	22%
Reading			
Proficient & Advanced	54%	52%	47%

STUDENT POPULATION

Enrollment By Ethnicity					
	Hispanic	Black	White	Asian	Total
2013-					
2014	85	35	10	11	141
2014-					
2015	118	24	12	8	162
2015-					
2016	144	24	5	2	175

STAFF POPULATION

	Hispanic	Asian	Black	White	Total
2013-					
2014	6	3	0	3	12
2014-					
2015	4	3	0	5	12
2015-					100000000000000000000000000000000000000
2016	5	3	0	5	13



MAJOR ACCOMPLISHMENTS

- 1. Our Lego Team (Magnotigers) got 1st place in FLL LA Regional Tournament in robot design in November, 2015.
- 2. Two MSA-6 students got 1st place in 66th Annual LA County Science Fair in March, 2016.
- 3. One of our students won LA Latino Heritage App contest in middle school category. He was recognized by LA Mayor Eric Garcetti and LAUSD Board member Monica Garcia with certificates.
- 4. Our eighth graders attended a field trip to the Mount Wilson Observatory.
- 5. Our science teacher was presenter at MPS Teacher Symposium
- 6. Our science teacher received STEM Educator of the Year award.
- 7. MSA-6 successfully organized its 7th Annual Multicultural Food Festival and 3rd Annual STEM Expo in March, 2016.
- 8. MSA-6 received an education grant from Palms Neighborhood Council and we purchased one class set of laptops for our IEP and EL students.

MAJOR BUDGET CHANGES AND RATIONAL

MSA-6 will have some changes for the following:

- Instructional coach/lead teacher: There are two admin at our school and AP teaches 15 periods. We need more support for academics and school site visit preps. Our science teacher will be a teacher and instructional coach. So, we will hire one more science teacher
- Teacher aide: We have some IEP students who need 1 on 1 support. So we will hire one part time TA
- Fiber internet: Due to SBAC interim and real test, we need fast internet and cabling.
- Online resources: Due to CCSS implementation and blended learning practice, we will have more online resources.

MAJOR FOCUS AREAS FOR 2016-2017

- Writing in all subjects
- Increasing proficiency in Math
- New instructional methods
- Intervention classes
- Use of technology in each class

2016-2017 EXPECTED OVERSIGHT (LAUSD, WASC, ETC.)

- We had our LAUSD visit on May 4th this year. There was no finding or missing document. For next year, we expect them to come in February, 2017.
- We had a WASC Self study visit on April 18-19-20th and it was a good visit. We expect a 6 year accreditation with 1 day mid cycle visit.

SCHOOL INFORMATION

School Name: Magnolia Science Academy 7

Address: 18355 Roscoe Blvd., Northridge, CA 91325

Principal: Fatih Metin

REVENUE & EXPENSES

	2014-2015	2015-2016
Revenue	\$2,978,483	\$3,535,095
Expense	\$2,739,462	\$3,425,464

STUDENT ACHIEVEMENT

API Data							
Academic % Year Tested API Growth Rank							
2010-2011	100%	855	N/A	N/A			
2911-2012	100%	906	51	8			
2012-2013	100%	904	-2	9			

STUDENT POPULATION

	Enrollment by Ethnicity							
	Hispanic	White	Filipino	Asian	African American	Other		
2010- 2011	70	21	0	3	2	0		
2011- 2012	77	40	0	2	0	2		
2012- 2013	144	82	1	1	1	4		
2013- 2014	185	114	0	1	1	0		
2014- 2015	195	97	0	0	0	3		
2015- 2016	192	55	11	4	15	14		

STAFF POPULATION

- 1 Principal
- 1 Vice Principal
- 1 SPED Teacher
- 1 ELD Coordinator/Teacher
- 1 Math Intervention Teacher (Part Time)
- 1 PE/Health Teacher
- 1 Computer Instructor/Testing Coordinator
- 11 Classroom Teachers
- 1 Office Manager
- 1 Office Clerk
- 1 Janitor
- 7 TA's (Part Time)
- 1 ASES Coordinator/Book Keeper
- 11 ASES Coaches (Part Time)
- 1 ASES Janitor

Corrects CDED Date 1500 v.El. Date is 2200 and EDI 7500

MAJOR ACCOMPLISHMENTS

- API Score in 2012 2013: 904
- WASC Accreditation—through 2022
- Honored as Star School in March 2014 by California Business for Education Excellence
- Scripps Spelling Bee one of MSA-7 student achieved to be in top 60 students of all Los Angeles
 County Students in 2015.
- All students Prepared Science Projects from Kinder to 5th graders.
- MSA-7 classified "Excelling" by LAUSD: MSA-7 is classified as Excelling under the LAUSD School
 Performance Framework.

MAJOR BUDGET CHANGES AND RATIONAL

- We wanted to add either full time RTI Coordinator or Dean of Academics to develop RTI as WASC Committee recommended, because of budget we could not add any new positions.
- Although student number and income is stayed same CMO fee increased.

MAJOR FOCUS AREAS FOR 2016-2017

Key issues for Standards-based Student Learning: Assessment and Accountability Growth as WASC Committee Recommended

- Further develop MSA-7's RTI/ MTSS program and understand the indicators for each level
- Develop a system that clearly defines the interventions needed for each level of intervention
- Develop a method in which we monitor the participation and effectiveness of MSA-7'sinterventions for RTI during the school day, after school tutoring, and Saturdays.
- Develop a process to monitor the effectiveness of supports, interventions, and student learner outcomes.
- Develop a method to monitor the effectiveness of your Student Learner Outcomes

2016-2017 EXPECTED OVERSIGHT (LAUSD, WASC, ETC.)

- WASC Accreditation recently taken—through 2022
- LAUSD Visit on May 26, 2016

School success:

- WASC Accreditation—through 2022
- Honored as Star School in March 2014 by California Business for Education Excellence
- MSA-7 classified "Excelling" by LAUSD: MSA-7 is classified as Excelling under the LAUSD School Performance Framework.
- Approval Rating on School Experience of Parents is 98%. 90% of the parents participated to the Survey.
- School Staff Retention is 100%.

Goal attainment:

- · STEM to STEAM shift
- · Various RTI Programs: need to improve.
- EL Department: need to improve.

Grants received:

- STEP Grant 6,000.00
- LEA Grant 6,000.00
- Wallis Annenberg Grant 10,000.00

Student success:

- API Score in 2012 2013: 904
- All 281 students Prepared Science Projects from Kinder to 5th grade.
- All 281 students Prepared Earth Day Projects from Kinder to 5th grade.

Student Awards / Achievements:

- Scripps Spelling Bee one of MSA-7 student achieved to be in top 60 students of all Los Angeles County Students in 2015
- MPS Steam EXPO April 2016 Science Project Competition (Elementary) 1st, 2nd and 3rd Places

SCHOOL INFORMATION

School Name: Magnolia Science Academy 8
Address: 6411 Orchard Avenue, Bell, CA 90201

Staff: Jason Hernandez, Principal Traci Lewin, Dean of Academics David Garner, Dean of Students Brenda Lopez, Dean of Culture **Grades Served:** 6-8th grades

Operating Year: Opened in 2010, Public School Choice

REVENUE & EXPENSES

Year	2013-14	2014-15	2015-16
Revenue	\$4,149,416	\$4,608,156	\$5,413,325
Expenses	\$3,273,674	\$4,618,949	\$5,229,913

STUDENT ACHIEVEMENT

2013-14

Reclassification: 19%

2014-15

Reclassification: 26%

SBAC ELA: 28%; 34%; 30%; 7%

• SBAC Math: 44%; 35%; 15%; 6%

2015-16

Reclassification: 39%

• LACOE Math Field Trip: 1st Place Problem Solving

• Placement in 2 categories, STEAM EXPO

STUDENT POPULATION

2014-15

• Total: 483

• SPED: 40 (8%)

• EL: 76 (16%)

• Hispanic: 450 (93%); White: 28 (6%)

2015-16

• Total: 494

• SPED: 55 (11%)

• EL: 74 (15%)

Hispanic: 460 (93%); White: 28 (6%)

2016-17

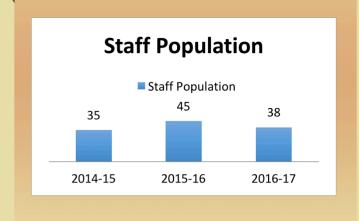
• Total: 495

• SPED: 60 (12%)

• EL: 74 (15%)

Hispanic 460 (93%); White 28 (6%)

STAFF POPULATION





MAJOR ACCOMPLISHMENTS

- School Safety Plan with multiple stakeholders
- WASC Accreditation (6 years)
- Summit Basecamp acceptance
- Restorative Justice Practices/Low Suspension Rate

MAJOR BUDGET CHANGES AND RATIONAL

- We are eliminating 2 positions....block scheduling will provide PLP based on the needs of the students
- \$105,000 is dedicated to professional development....MSA Bell staff taking advantage of the tuition reimbursement
- Purchase of additional Chrome books in order to have 1:1 ratio

MAJOR FOCUS AREAS FOR 2016-2017

- Implementation of blended learning in collaboration with Summit Basecamp
- Social-Emotional Learning (SEL) training and support for students and staff
- Accelerated Math Pathway (AMP) in connection with the Summer Mathematic Advancement Program starting with a group of current 6th grade
- Training to effectively utilize data in order to ensure student success
- Developing and implementing a plan that continual focuses on the WASC recommendations
- Implementing block scheduling to ensure PLP for all students
- Measure college readiness (ACT)
- Increase social media presence (twitter, Facebook, snap chat)

2016-2017 EXPECTED OVERSIGHT (LAUSD, WASC, ETC.)

- Charter School Division Visit....TBD
- Public School Choice Visit....TBD

SCHOOL INFORMATION

School Name: Magnolia Science Academy Santa Ana

Address: (2016-17) 2840 West 1 Street, Santa Ana, CA 92703

Principal: Laura Schlottman

Grades Served: (current) 6-12th grade, (2016-17) K-12th grade

Operating Year: 2015-16 Next renewal Date: June 2019

REVENUE & EXPENSES

Year	2013-14 (PTS Santa Ana)	2014-15	2015-16
Revenue	\$3,559,253	\$3,733,700	\$8,553,976
Expenses	\$1,311,615	\$1,791,594	\$2,264,926

^{*}Prop 1D is \$6,666,281

STUDENT POPULATION

Year	2014-15	2015-16	2016-17
Female	32%	38%	40%
Male	68%	62%	60%
SPED	15%	20%	18%
EL	8%	9%	40%
Discipline	0%	0%	<1%
Hispanic	49%	55%	90%

STUDENT ACHIEVEMENT

YEAR	2011	2012	2013
API	777	839	850
MSA-SA Proficiency	MATH SBAC 2015	MAP Math Fall 2015	MAP Math Winter 2015
Exceeded	16.0%	15.7%	19.4%
Met	20.0%	15.7%	11.9%
Nearly Met	36.0%	29.1%	32.8%

MSA-SA Proficiency	Reading SBAC 2015	MAP Reading Fall 2015	MAP Reading Winter 2015
Exceeded	14.0%	20.1%	17.2%
Met	38.0%	29.9%	29.9%
Nearly Met	29.0%	27.6%	32.8%

STAFF POPULATION

Year	2013-14	2014-15	2015-16
White			55%
Hispanic			25%
African American			15%
Asian			5%
Other			

MAJOR ACCOMPLISHMENTS

- 100% Graduation Rate (expected)
- Seniors received 32 university acceptance letters
- History Bee: 4 students qualified for Regional and1 student to Nationals
- Academic Decathlon received 5 medals
- Academic Pentathlon 22 individual Medals. 1st Place Overall Team Award, and 1st Place Super Quiz Award.
- Block Schedule

- 100% of senior class enrolled to College
- 83% of students are enrolled in a 4 year College
- 8-11th Grade students took the PSAT
- STEAM Expo-5 Medals
- Weekly Pirate Flag News (on website)
- Monthly Pirate Press (News paper)
- OC Science Fair
- A+ Honorable Recognition

MAJOR BUDGET CHANGES AND RATIONAL

- Last years' budget wasn't FTE efficient/Full time positions were offered to staff members based on the board approved budget; hence, staff members were made full time prior to reaching the 250 student enrollment. Current enrollment is 158.
- Cash Flow (short term loan of 330K)/ short term goal to maintain cash flow in promise to repay as soon as the enrollment increases (2016-17)
- MSA SA would like to request a 300K loan to cover the PCSGP expenses; the loan will be paid in 6 months.
- Facilities grant (SB740)/\$117,832.50 awarded in 2015-16
- Lunch Program loosing Money/due to the low number of orders (80 breakfast, 70 lunch) we cannot negotiate our lunch fees. Also, we provide free breakfast to all students to maintain our enrollment.
- CMO Fees waived/supported this year's limited budget.

MAJOR FOCUS AREAS FOR 2016-2017

- Targeting each student's individual academic growth (Individualized Learning Plan-ILP)
- Providing opportunities for our over-achieving students with many academic and STEM competitions and AP courses as well as providing targeted intervention and integrating additional embedded supports for our under-performing students.
- All 9th-11th graders will use adaptive math program during Advisory to improve their math skills.
- Increase student participated in academic competitions including: Lego Robotics, Academic Pentathlon, Academic Decathlon, many math competitions, Science Olympiad and History Bee etc.
- Create a positive and rigorous academic and school environment that fosters learning and school culture.

2016-2017 EXPECTED OVERSIGHT (LAUSD, WASC, ETC.)

• October 2016 (not confirmed yet)

MAJOR ACCOMPLISHMENTS

Getting the school up and running with only two weeks to prepare the site for students.

Very positive authorizer visit from Santa Clara County Office of Education staff in October 2015.

Continued tradition of all school Science Fair in December 2015 and Science Expo in May 2016.

Stronger than ever performance of students accepted to Synopsys Science Fair.

MAJOR BUDGET CHANGES AND RATIONAL

Budget changed significantly in 2015-16 due to serious decline in enrollment following the failure to secure facilities until July 29, 2015, and the relocation of the school to a site 16 miles from the previous site.

Initial survey after school site was confirmed indicated that about 170 students planned to enroll, but only about 100 actually enrolled.

MAJOR FOCUS AREAS FOR 2016-2017

Improving site, enrollment, and staff stability while continuing to offer a strong academic program.

2016-2017 EXPECTED OVERSIGHT (LAUSD, WASC, ETC.)

Annual Santa Clara County Office of Education visit Fall 2016.

WASC visit Fall 2016.

SCHOOL INFORMATION

School Name: Magnolia Science Academy San Diego **Address:** 6365 Lake Atlin Ave. San Diego, CA 92119-320

Principal: Gokhan Serce Grades Served: 6-8th Grades Open date: 2005-09-06

Next Renewal Date: 2020-6-30

REVENUE & EXPENSES

2013-14	Revenue	\$2,864,544.00
	Expense:	\$2,438,187.00
2014-15	Revenue	\$2,798,695.00
	Expense:	\$2,608,040.00
2015-16	Revenue	\$3,572,865.00
	Expense:	\$3,110,540.00

STUDENT ACHIEVEMENT

Student Percent Met Projected Growth							
Math	2012-2013	2013-2014	2014-2015	SBAC 14-15			
6th	54%	39%	28%	68%			
7th	39%	45%	49%	53%			
8th	43%	46%	45%	51%			
	Student Per						
ELA	2012-2013	2013-2014	2014-2015	SBAC 14-15			
6th	44%	60%	57%	62%			
7th	40%	61%	80%	64%			
8th	46%	65%	84%	57%			

STUDENT POPULATION

Enrollment	13-14	14-15	15-16	16-17
Total	355	371	419	470
EL	4%	4%	3%	4%
SPED	9%	8%	8%	9%
Boys	62%	64%	63%	62%
Girls	38%	36%	37%	38%
FRL	23%	20%	21%	22%

STAFF POPULATION

STAFFING	13-14	14-15	15-16	16-17
FTE	30.5	28.5	28.5	30.5

MAJOR ACCOMPLISHMENTS

- Southern California FLL Championship Tournament, December 2015 Inspiration Award- 1st Place
- First Lego League Cup Robot Performance, January 2016 2 teams placed 1st
- Southern California Future City Regional Competition, January 2016 Best model Award & 3rd place over all
- AMC 8 Math Competition, November 2015, 2 students placed in top 5% nationwide
- Knott's Berry Farm Music in the Park Competition, April 2016 1st Place & Superior Rating
- Olympic Archery in Schools California State Championship, April 2016 2nd Place
- Sea Perch Competition, March 2016, 1st Place Obstacle Course
- 3rd Place Deep Water Challenge, 4th Place Overall

- MPS Steam School of the Year Award
- Mr.Deniz and Mr.Akdeniz received the,STEAM Educator of the Year award.
- MPS Steam EXPO: Robotics, Challenge 1st, 2nd and 3rd Places
- We participated at the San Diego Festival of Science and Engineering as exhibitor 3 years in a row.
- This year we will be co-hosting our 3rd San Diego STEAM Expo with Grossmont College.
- Based on SBAC results MSA-San Diego has the highest scores in our neighborhood both in ELA and Math.
- We increased the number of students we serve to 423.

MAJOR BUDGET CHANGES AND RATIONAL

- We are adding two new Educational Specialist to our SPED Team to be able to implement a full inclusion model with co-teaching sped program. (Adding two FTE)
- Based on staff/student feedback we are adding contracted counseling services.
- There is a significant decrease (\$145K to \$10K) in textbook expenses. We have purchased all textbooks this year.
- Currently we are paying around \$50K for the rent but it will be almost \$350K next school year. The new owner wants market rate.
- We are adding 50 more students next year and it increases the revenue significantly.

MAJOR FOCUS AREAS FOR 2016-2017

- Implementing Co-teaching model with Full inclusion approach in SPED
- Increase the number of students getting Power English/Math support by having those classes alternatives to electives.
- Offer Summer school to provide credit recovery and fun courses.
- Offer Saturday intervention to more students based on SBAC results
- Continue to implement PBS to create a culturally welcoming school environment.
- Provide open houses and community meetings to transition to the new neighborhood.

2016-2017 EXPECTED OVERSIGHT (LAUSD, WASC, ETC.)

We are expecting only an annual oversight visit from SDUSD.