

Board Agenda Item #	IV.D – Action Item
Date:	December 15, 2019
To:	Magnolia Public Schools Board of Directors
From:	Alfredo Rubalcava, CEO & Superintendent
Staff Lead:	Alfredo Rubalcava, CEO & Superintendent
RE:	Resolution of Material Revision to Merge MSA-4 into MSA-6

Proposed Board Motion

I move that the MPS board approve the resolution that authorizes the following: (1) Material revision for MSA-6's Charter Petition and (2) Closure of MSA-4 effective June 30, 2020, and authorize the MPS CEO and Superintendent to take the necessary actions needed to complete the revision process.

Introduction

The Los Angeles Unified School District (LAUSD) allows charter operators to amend their charter petitions if the school wishes to make any substantial changes to their educational program, governance, organizational structure, amongst others changes. After a review of MPS' current enrollment viability it became apparent that the MPS West Los Angeles site, MSA-4, was steadily declining in student enrollment. Many efforts have been made for that campus to increase enrollment but the results have been unsubstantial, causing budget constraints on the school and the organization. Therefore, MPS' leadership team determined that the best solution would be to merge MSA-4 into MSA-6 and go through the Material Revision process with LAUSD.

Background

The Los Angeles Unified School District currently authorizes Magnolia Science Academy 4 and Magnolia Science Academy 6. The resolution being approved addresses the request for a material revision to Magnolia Science Academy 6's charter petition to reflect a merger with Magnolia Science Academy 4, which will make MSA-6 a middle and high school. Over the years, MSA 4 has experienced a decline in enrollment, which has resulted in fewer classrooms for the 131 6-12th graders. Considering the proximity between MSA-4 and MSA-6 being 2.4 miles apart, MPS administrators project little to no travel burdens on the current families due to the merger.

Currently, MSA-6 has four more years in their current charter term before their next renewal during the 2023-24 school year. MSA-6 has consistently maintained a steady level of student enrollment. The school currently occupies a church facility in the Palms neighborhood and in an effort to be proactive has submitted an application for additional facilities under Proposition 39 to ensure it has space to accommodate the high school grades at a separate facility.

With the approval of this merger, MSA-6 would inherit grades 9-12 and MSA-4 would close effective June 30, 2020.

Analysis (If applicable)

NA

Budget Implications

• The anticipated budget implications for MSA-6 are reflected in the attached budget. At this moment for MSA-4 we can only project based off of available information and assumptions but the final impact will not be known until the actual merger is complete. MSA-4's net assets and liabilities will be absorbed by MSA-6 if the merger goes through.

Exhibits (attachments):

- Approval of Material Revision to Merge MSA-4 into MSA-6
- MSA-6 Budget for 2020-21 through 2023-24

Resolution of the Board of Directors No. 20191215-01 of Magnolia Educational & Research Foundation

Approval of Material Revision to Merge MSA-4 into MSA-6

WHEREAS the Board of Directors (the "Board") of Magnolia Educational & Research Foundation, doing business as Magnolia Public Schools ("MPS") currently operates four (4) charter schools authorized by the Los Angeles Unified School District ("LAUSD"), including Magnolia Science Academy-4 ("MSA-4") (grades 6-12), and Magnolia Science Academy-6 ("MSA-6") (grades 6-8); and

WHEREAS, MSA-4 and MSA-6 are geographically close to one another, operating approximately 2.4 miles apart; and

WHEREAS, many MSA-6 students seek to continue their education at MSA-4 for high school; and

WHEREAS the Board seeks to materially revise the MSA-6 charter to merge MSA-4 into MSA-6, thereby closing MSA-4 effective June 30, 2020, and increasing the grade span of MSA-6 from 6-8 to 6-12 and its enrollment capacity to 400, effective July 1, 2020; and

WHEREAS the Board finds that it is in the best interests of the students of MSA-4 and MSA-6, to operate one school, serving grades 6-12; and

WHEREAS the rationale for this request includes the following:

- 1. MSA-4 has experienced declining enrollment, resulting in its budget being unsustainable for the 2020-21 school year and beyond;
- 2. Due to its declining enrollment, MSA-4 has received fewer classrooms and ancillary space from LAUSD at its current location at the Daniel Webster Middle School under Proposition 39 making it impossible to continue to run a successful program at that location (to wit, 5 classrooms, one resource center, and one admin building serving grades 6-12 and a total of 131 students);
- 3. The Board seeks to continue offering a grades 6-12 span school for students on the Westside of Los Angeles;
- 4. MSA-6 has been a high-performing school since its first year of operation in 2009, and the Board's priority is to maintain the quality and fiscal health of all of its schools;
- 5. The MSA-6 facility is presently located at a church facility in the Palms neighborhood but has submitted an application to LAUSD to secure additional facilities under Proposition 39 and expects to receive sufficient space to accommodate the students from the merged schools;
- 6. The reconstituted MSA-6 school will have sufficient enrollment and resources to allow it to secure a private facility in the next few years; and

WHEREAS MPS is fully prepared and able to accommodate a high quality 6-12 charter school at MSA-6. The four-year budget forecast, which includes the remaining years of the charter term (Attachment A of the material revision) clearly demonstrates MPS's ability to operate a 6-12 educational program while maintaining a balanced budget.

NOW THEREFORE, BE IT RESOLVED that MPS staff is hereby authorized and directed to prepare a material revision of the MSA-6 charter for submission to LAUSD; and

BE IT RESOLVED FURTHER that MPS authorizes and directs its Superintendent and Chief

Executive Officer, Alfredo Rubalcava, to sign the request for a material revision, execute the amendment document, and otherwise act on behalf of MPS with respect to the material revision application process; and

BE IT RESOLVED FURTHER, that MPS authorizes and directs Chief Executive Officer Rubalcava and other MPS staff, as needed, to work with LAUSD on the details of the material revision submission, and authorizes and directs Chief Executive Officer Rubalcava and other MPS staff, as needed, to amend the material revision application based on the best interests of MPS; and

BE IT RESOLVED FURTHER, that the nature and scope of the major changes associated with the material revision of the MSA-6 charter are and such changes are authorized to be included in the material revision:

- Amending the enrollment capacity to 400
- Revising relevant educational program elements to reflect a 6-12 academic program
- Revising the budget forecast to reflect the 6-12 program
- Including current District Required Language
- Updating the charter for any new laws enacted since the MSA-6 charter was last approved, pursuant to Education Code Section 47607(a)(2); and

BE IT RESOLVED FURTHER, that all actions by Chief Executive Officer Rubalcava and other MPS staff taken on behalf of MPS to do all that is necessary to effect and complete the actions authorized in this resolution are hereby ratified and approved.

* * *

IN WITNESS WHEREOF, the Board of Directors has adopted the above resolution by the following vote at a regular Board meeting this 15th day of December 2019.

Board Member	Vote
Mr. Haim Beliak	
Dr. Umit Yapanel	
Mr. Serdar Orazov	
Dr. Salih Dikbas	
Ms. Sandra Covarrubias	
Ms. Diane Gonzalez	
Mr. Shohrat Geldiyev	

1. Shohat Geldiyev		
AYES:		
NOS:		
ABSTENTIONS:		
ABSENT:		
	By:	
		Haim Beliak, Cha

MULTI-YEAR PROJECTION					
	Current	YEAR 1	YEAR 2	YEAR 3	YEAR 4
MSA 6	2019-20	2020-21	2021-22	2022-23	2023-24
DEVENUE OUMARY					
REVENUE SUMMARY					
LCFF Entitlement	1,372,676	3,196,511	3,486,595	4,179,090	4,708,426
Federal Revenue	96,395	154,740	161,949	190,991	190,991
Other State Revenues	195,031	307,486	307,959	347,251	348,163
Other Local Revenues	13,296	17,500	17,500	17,500	17,500
Total Revenue	1,677,398	3,676,236	3,974,003	4,734,832	5,265,080
EXPENDITURE SUMMARY					
Certificated Salaries	708,695	1,241,988	1,340,374	1,630,695	1,868,890
Classified Salaries	149,933	253,320	273,387	332,602	381,185
Benefits	322,381	586,000	636,104	776,640	892,848
Books and Supplies	129,561	220,745	238,231	289,832	332,167
Services and Operating Exp.	535,982	1,146,360	1,224,891	1,472,739	1,668,119
Depreciation & Cap Outlay	18,224	37,536	37,536	37,536	37,536
Other Outflows	_	-	-	-	-
Total Expendiures	1,864,776	3,485,948	3,750,524	4,540,044	5,180,745
Net Revenues	(187,378)	190,288	223,479	194,788	84,336
Net Revenues	(107,370)	190,200	223,413	134,700	04,330
Fund Balance					
Beginning Balance	1,814,290	1,626,912	1,817,200	2,040,680	2,235,468
Net Revenues	(187,378)	190,288	223,479	194,788	84,336
Ending Fund Balance	1,626,912	1,817,200	2,040,680	2,235,468	2,319,804
Ending Fund Balance as % of Exp	87.24%	52.13%	54.41%	49.24%	44.78%
	2019-20	2020-21	2021-22	2022-23	2023-24
Enrollment					
6	34	51	30	60	80
7	55	63	60	60	60
8	47	61	60	60	60
9	-	51	60	60	80
10	-	30	30	60	60
11	-	21	30	30	30
12	-	13	35	30	30
Total Enrollment (before changes)	136	290	305	360	400
Average Daily Attendance					
K-3	-	-	-	-	-
4-6	32.00	48.96	28.80	57.60	76.80
7-8	99.00	120.90	117.00	117.00	117.00
9-12	-	109.14	147.10	170.82	189.80
Total ADA (before changes)	131.00	279.00	292.90	345.42	383.60
			205	360	400
CBEDS Enrollment	136	290	เวเว	เวตบ	400
CBEDS Enrollment	136 120	290 223	305 235		
CBEDS Enrollment CBEDS Unduplicated Count LCFF Unduplicated Percentage (1-Year):	136 120 88.24 %	290 223 76.90%	235 77.05 %	277 76.94 %	400 308 77.00 %

MUL	II-YEAR PROJECTION					
		Current	YEAR 1	YEAR 2	YEAR 3	YEAR 4
			,	,	,	
MS/	A 6	2019-20	2020-21	2021-22	2022-23	2023-24
REVE	NUE DETAIL					
L CEE E	ntitlement					
8011	State Aid	828,072	2,036,650	2,268,949	2,743,084	3,113,695
8012	EPA Entitlement	211,353	450.125	472,551	557,293	618,892
8096	InLieuPropTaxes	333,251	709,736	745,095	878,713	975,839
	SUBTOTAL - LCFF Entitlement	1,372,676	3,196,511	3,486,595	4,179,090	4,708,426
L .						
	I Revenue	20.777	FF 400	E0 004	60.700	CO 700
8181 8290	SpEd - Revenue All Other Federal Revenue	32,777 63,618	55,496 99,243	58,261 103,688	68,709 122,282	68,709
0290	SUBTOTAL - Federal Revenue	96,395	154,740	161,949	190,991	122,282 190,991
	SUBTUTAL - Federal Revenue	96,395	154,740	101,949	190,991	190,991
Other S	State Revenue					
8311	SpEd Revenue	83,631	159,474	154,271	181,936	181,936
8550	MandCstReimburs	2,613	2,275	4,846	5,088	6,000
8560	StateLotteryRev	23,288	60,237	63,342	74,727	74,727
8590	AllOthStateRev	85,500	85,500	85,500	85,500	85,500
	SUBTOTAL - Other State Revenue	195,031	307,486	307,959	347,251	348,163
ļ						
	Revenue	40.000	47.500	47.500	47.500	47.500
8699	Other Revenue	13,296	17,500	17,500	17,500	17,500
	SUBTOTAL - Local Revenue	13,296	17,500	17,500	17,500	17,500
TOTAL	REVENUE	1,677,398	3,676,236	3,974,003	4,734,832	5,265,080

MULT	I-YEAR PROJECTION					
		Current	YEAR 1	YEAR 2	YEAR 3	YEAR 4
MSA	. 6	2019-20	2020-21	2021-22	2022-23	2023-24
EXPE	NDITURES DETAIL					
	ted Salaries					
1100	TeacherSalaries	516,447	934,910	1,008,971	1,227,511	1,406,812
1300	Cert Adminis	192,248	307,078	331,403	403,184	462,077
	SUBTOTAL - Certificated Salaries	708,695	1,241,988	1,340,374	1,630,695	1,868,890
Classifie	ed Salaries					
2100	Instructional Aides	35,948	65,075	70,230	85,441	97,922
2200	Classified Support	29,000	52,498	56,657	68,928	78,997
2400	Clerical & Tech	84,985	135,747	146,500	178,232	204,266
	SUBTOTAL - Classified Salaries	149,933	253,320	273,387	332,602	381,185
	ee Benefits					
3101	STRS	129,790	244,749	264,137	321,349	368,288
3202	PERS	32,214	61,953	70,544	88,581	104,285
3301	OASDI/Med	22,910	39,898	43,059	52,385	60,037
3401	HlthWelfare	125,000	217,689	234,933	285,819	327,568
3501	UnemployIns	457	796	859	1,045	1,198
3601	WorkersCmp	8,412	14,650	15,810	19,234	22,044
3901	OthBenes	3,598	6,266	6,762	8,227	9,429
	SUBTOTAL - Employee Benefits	322,381	586,000	636,104	776,640	892,848
Books &	Supplies					
4100	Text&CoreCurric	35,290	60,127	64,890	78,945	90,476
4200	BooksOthRefMats	1,200	2,045	2,207	2,684	3,077
4310	Ins Mats & Sups	39,843	67,885	73,262	89,131	102,150
4320	Office Supplies	12,000	20,445	22,065	26,844	30,765
4335	PE Supplies	2,000	3,408	3,678	4,474	5,128
4340	Educat Software	15,429	26,288	28,370	34,515	39,557
4345	NonInstStdntSup	1,099	1,872	2,020	2,458	2,817
4346	TeacherSupplies	5,000	8,519	9,194	11,185	12,819
4351	Yearbook	100	170	184	224	256
4390	Uniforms	1,850	3,152	3,402	4,138	4,743
4410	ClssrmFrnEqp<5k	2,000	3,408	3,678	4,474	5,128
4430	OffceFurnEqp<5k	3,000	5,111	5,516	6,711	7,691
4440	Computers <\$5k	7,600	12,949	13,975	17,001	19,485
4720	Food:Other Food	3,150	5,367	5,792	7,047	8,076
	SUBTOTAL - Books and Supplies	129,561	220,745	238,231	289,832	332,167

MULT	I-YEAR PROJECTION					
		Current	YEAR 1	YEAR 2	YEAR 3	YEAR 4
MSA	۸ 6	2019-20	2020-21	2021-22	2022-23	2023-24
Service	s & Other Operating Expenses					
5101	CMO Fees	37,648	430,263	451,699	532,703	591,584
5210	MilesParkTolls	2,209	3,293	3,554	4,324	4,955
5215	TravConferences	1,000	1,491	1,609	1,957	2,243
5220	TraLodging	2,500	3,727	4,022	4,893	5,608
5300	DuesMemberships	2,500	3,727	4,022	4,893	5,608
5450	Other Insurance	8,000	11,927	12,871	15,659	17,946
5500	OpsHousekeeping	3,485	5,195	5,607	6,822	7,818
5510	Gas & Electric	8,500	12,672	13,676	16,638	19,068
5610	Rent & Leases	114,000	169,953	183,416	223,143	255,737
5620	EquipmentLeases	5,000	7,454	8,045	9,787	11,217
5800	ProfessServices	72,139	92,182	99,484	121,032	138,711
5810	Legal	20,000	17,500	18,886	22,977	26,333
5819	SchIProgs-Other	1,000	1,278	1,379	1,678	1,923
5850	Oversight Fees	16,039	31,965	34,866	41,791	47,084
5857	Payroll Fees	13,082	16,717	18,041	21,948	25,154
5860	Service Fees	530	1,157	1,249	1,519	1,741
5863	Prof Developmnt	1,000	2,183	2,356	2,866	3,285
5864	Prof Dev-Other	10,907	13,938	15,042	18,300	20,973
5869	SpEd Ctrct Inst	47,242	60,368	65,150	79,261	90,839
5872	SPED Fees (incl Encroachment)	23,607	30,166	32,556	39,608	45,393
5884	Substitutes	43,000	54,947	59,300	72,144	82,682
5890	OthSvcsNon-Inst	2,223	2,841	3,066	3,730	4,275
5900	Communications	4,000	5,111	5,516	6,711	7,691
5920	TelecomInternet	25,000	31,946	34,477	41,944	48,071
5930	PostageDelivery	5,000	6,389	6,895	8,389	9,614
5940	Technology	19,300	24,663	26,617	32,382	37,112
	SUBTOTAL - Services & Operations	535,982	1,146,360	1,224,891	1,472,739	1,668,119
Capital	Outlay & Depreciation					
6900	Depreciation	18,224	37,536	37,536	37,536	37,536
	SUBTOTAL - Cap Outlay & Dep.	18,224	37,536	37,536	37,536	37,536
Other O	utflows					
7310	Indirect Costs		-	_	-	_
7438	InterestExpense	-	-	-	<u>-</u>	-
, 400	SUBTOTAL - Other Outflows					
1	OUDIOIAL - Other Outhows	-	-	-	-	-
TOTAL	EXPENDITURES	1,864,776	3,485,948	3,750,524	4,540,044	5,180,745

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Magnolia Science Academy - 6 Updated Financial Projection FUNDING ASSUMPTIONS

ENROLLMENT/ADA ASSUMPTIONS:

- 1. By-grade enrollment projections are shown on the Enrollment Assumptions sheet.
- 2. ADA ratios are based on historical averages.
- 3. LCFF Unduplicated % estimated at 77.00% based on 2019/20 actual rate.

FEDERAL FUNDING ASSUMPTIONS:

- 1. ESSA Title I, II, and IV included. Rates based on pro-rated historical levels.
- 2. IDEA SPED assumed at LAUSD SELPA rates.

STATE FUNDING ASSUMPTIONS:

- LCFF funding is calculated using FCMAT's LCFF Calculator and results entered into the Funding Calculations page, assuming Los Angeles Unified School District as the highest physical location district for both base year and unduplicated percentage calculations.
- 2. COLAs and gap rates taken from LCFF FCMAT Calculator 20.2c.
- 3. Mandate Block Grant funding is assumed based on prior year P-2 ADA.
- 4. AB602 SPED assumed at LAUSD SELPA rates.

LOCAL FUNDING ASSUMPTIONS:

1. Other Local Revenue of \$17,500 from local fundraising and other sources.

CASH FLOW ASSUMPTIONS:

- 1. No loans currently assumed.
- 2. No state deferrals currently assumed.

Magnolia Science Academy - 6 Updated Financial Projection ENROLLMENT AND A.D.A. ASSUMPTIONS

	(Curren	t Year)	YEA	R 1	YEA	R 2	YEA	R 3	YEA	R 4	
	2019	-20	2020	2020-21		2021-22		2022-23		2023-24	
	ENROLL	ADA	ENROLL	ADA	ENROLL	ADA	ENROLL	ADA	ENROLL	ADA	
Total TK-3 Enrollment	0	-	0	-	0	-	0	-	0	-	
Total 4-6 Enrollment	34	32.00	51	48.96	30	28.80	60	57.60	80	76.80	
Total 7-8 Enrollment	102	99.00	124	120.90	120	117.00	120	117.00	120	117.00	
Total 9-12 Enrollment	0	_	115	109.14	155	147.10	180	170.82	200	189.80	
TTL Enrollment/ADA	136	131.00	290	279.00	305	292.90	360	345.42	400	383.60	
Non-Classroom-Based					•						
TTL TK Enrollment		_		-		-		-		-	
TTL Kinder Enrollment		_		-		-		-		-	
TTL Grade 1 Enrollment		-		-		-		-		-	
TTL Grade 2 Enrollment		-		-		-		-		-	
TTL Grade 3 Enrollment		-		-		-		-		-	
TTL Grade 4 Enrollment		-		-		-		-		-	
TTL Grade 5 Enrollment		-		-		-		-		-	
TTL Grade 6 Enrollment	34	32.00	51	48.96	30	28.80	60	57.60	80	76.80	
TTL Grade 7 Enrollment	55	53.38	63	61.43	60	58.50	60	58.50	60	58.50	
TTL Grade 8 Enrollment	47	45.62	61	59.48	60	58.50	60	58.50	60	58.50	
TTL Grade 9 Enrollment		-	51	48.40	60	56.94	60	56.94	80	75.92	
TTL Grade 10 Enrollment		-	30	28.47	30	28.47	60	56.94	60	56.94	
TTL Grade 11 Enrollment		-	21	19.93	30	28.47	30	28.47	30	28.47	
TTL Grade 12 Enrollment		-	13	12.34	35	33.22	30	28.47	30	28.47	
TOTAL:	136	131.00	290	279.00	305	292.90	360	345.42	400	383.60	
LCFF Unduplicated Calc:											
Enrollment*	136		290		305		360		400		
Unduplicated Count*	120		223		235		277		308		
Unduplicated Percentage:	88.24%		76.90%		77.05%		76.94%		77.00%		
Blended 3-year UP:	83.70%		81.18%		79.07%		76.96%		77.00%		

Magnolia Science Academy - 6 Updated Financial Projection STAFFING ASSUMPTIONS

Staffing Levels - Rationale/Explanation

While we will make every effort to minimize staff turnover, all staff will be "at-will". If pre-enrollments do not indicate capacity enrollment, teaching staff will only be retained at levels sufficient to meet core subject needs, and additional teachers added only as enrollment grows. If enrollment drops therafter, while every effort will be maintained to provide a stable learning environment, staff reductions will be enacted if needed to maintain fiscal solvency as a result of lower ADA-based revenues.

Staffing structure and staffing levels are consistent with historical actuals as well as the general framework outlined in the petition narrative. We do not anticipate substantive changes from the staffing plan outlined in the petition, although the final staffing and allocation is subject to change based on final demographics, SPED student count and other factors.

Annual Pay Increases - Rationale/Explanation

We assume two primary factors affecting annual compensation adjustments: (a) the statewide COLA increase, which we plan to use to adjust our salary scales; and (b) the step-and-column adjustments for each staff member. Generally we plan for normal step-and-column increases as well as overall COLA increases to the entire scale based on statewide COLAs and other factors. For this Financial Update, we are assuming an overall COLA increase matching the FCMAT statewide COLA projections, and an average 2.50% step/column annual increase (taking terms/replacements into account).

Benefits - Rationale/Explanation

We are assuming benefits at the following rates:

STRS = as per published CalSTRS rates PERS = as per published CalPERS rates OASDI = 6.20% Medicare = 1.45%

For budget purposes we are assuming all certificated staff are CalSTRS participants.

For budget purposes we are assuming all classified staff are CalPERS participants (after 1,000 hours). We are assuming benefits for all certificated staff as well as exempt full-time classified staff. Currently we are calculating healthcare costs as a flat percentage of payroll as an overall budget estimate. Actual healthcare costs will be determined by employee following a full analysis of potential insurance providers, and plans will be selected through competitive bidding - plans may be modified during the charter renewal term if necessary.