| Board Agenda Item \# | III D- Action Item |
| :--- | :--- |
| Date: | $7-18-2019$ |
| To: | Magnolia Board of Directors |
| From: | Alfredo Rubalcava, CEO \& Superintendent |
| Staff Lead: | Nanie Montijo, Chief Finance Officer and Karl Yoder, DMS |
| RE: | Temporary Intra-Organizational Loan for MSA - San Diego |

## Proposed Board Recommendation

Staff moves that the board authorize a temporary intra-organizational loan not to exceed $\$ 300,000$ (or less, as needed) to meet the cash requirement for MSA-San Diego (MSA-SD) to fund payroll and other operating expenses.

## Background

The State Controller's Office calculates apportionments from July through January of every fiscal year based on prior year's P-2 attendance report. The state apportionment is adjusted in February based on the P-1 attendance report submitted every December of the current fiscal year.

Temporary loan is needed due to the following:

- MSA San Diego's state apportionments from July 2019 through January 2020 is based on the prior year's ADA of 386 .
- Expenses from July 2019 will increase proportionately with the projected increase in enrollment (approximately 60 ADA).
- MSA San Diego will need additional cash infusion to sustain operating expenses until apportionment is adjusted in February 2020
- There have been some timing delays from transfer of State funding to San Diego County office.


## Budget Implications

The board approved budget for MSA SD is not impacted by this loan. The impact on monthly cash flow is shown on the attached schedule, with the loan draw and repayment highlighted.

The proposed repayment schedule shows the full payment of the temporary loan before end of current fiscal year 2019-20.

How Does This Action Relate/Affect/Benefit All MSAs?
Temporary loan from MSA 8 with excess cash balance to MERF.
MSA San Diego = will receive temporary loan from MERF.
Name of Staff Originator: Nanie Montijo, CFO and Karl Yoder, DMS
Attachments: MSA San Diego Cash Flow Projection and Repayment schedule; MSA 8 Cash Flow Proj.

2019-20 Monthly Cash Flow (BEFORE INTRA-ORGANIZATION LOAN)

| $M S A=S D$ | Jul | Aug | Sep | Oct | Nov | Dec | Jan | Feb | Mar | Apr | May | Jun | Accruals |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | BUDGET | BUDGET | BUDGET | BUDGET | BUDGET | BUDGET | BUDGET | BUDGET | BUDGET | BUDGET | BUDGET | BUDGET | BUDGET | TOTAL |
| BEGINNING CASH (9120 Cash In Bank) | 139,491 | 13,637 | $(260,208)$ | $(169,918)$ | $(190,570)$ | $(230,740)$ | (202,632) | $(208,044)$ | (253,590) | 25,302 | 63,453 | 112,120 | 171,666 |  |
| Revenue |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| LCFF Entitlement | 41,684 | 177,272 | 346,208 | 275,334 | 255,816 | 255,816 | 275,334 | 273,899 | 571,705 | 357,596 | 332,409 | 332,409 | 264,482 | 3,759,963 |
| Federal Revenue | - | - | 11,069 | - | - | 17,108 | 10,651 | 10,651 | 10,651 | 10,651 | 10,651 | 10,651 | 17,613 | 109,696 |
| Other State Revenues | 22,960 | 22,960 | 67,960 | 41,327 | 41,327 | 87,910 | 41,327 | 2,629 | 29,261 | 2,629 | 38,331 | 49,211 | $(35,702)$ | 412,129 |
| Other Local Revenues | 8,115 | 8,115 | 8,115 | 8,115 | 8,115 | 8,115 | 8,115 | 8,115 | 8,115 | 8,115 | 8,115 | 8,115 | - | 97,381 |
| Total Revenue | 72,759 | 208,347 | 433,351 | 324,777 | 305,258 | 368,948 | 335,428 | 295,294 | 619,732 | 378,991 | 389,506 | 400,387 | 246,393 | 4,379,170 |
| Expenses |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Certificated Salaries | 121,198 | 121,198 | 121,198 | 121,198 | 121,198 | 121,198 | 121,198 | 121,198 | 121,198 | 121,198 | 121,198 | 121,198 | 60,599 | 1,514,978 |
| Classified Salaries | 28,931 | 28,931 | 28,931 | 28,931 | 28,931 | 28,931 | 28,931 | 28,931 | 28,931 | 28,931 | 28,931 | 28,931 | 14,466 | 361,638 |
| Benefits | 55,695 | 55,695 | 55,695 | 55,695 | 55,695 | 55,695 | 55,695 | 55,695 | 55,695 | 55,695 | 55,695 | 55,695 | 27,848 | 696,191 |
| Books and Supplies | 6,526 | 49,382 | 6,526 | 6,526 | 6,526 | 1,938 | 1,938 | 1,938 | 1,938 | 1,938 | 1,938 | 1,938 | $(7,476)$ | 81,577 |
| Services and Operations | 129,110 | 129,110 | 129,110 | 129,110 | 129,110 | 129,110 | 129,110 | 129,110 | 129,110 | 129,110 | 129,110 | 129,110 | 64,555 | 1,613,880 |
| Depreciation / Cap Outlay | 5,360 | 5,360 | 5,360 | 5,360 | 5,360 | 5,360 | 5,360 | 5,360 | 5,360 | 5,360 | 5,360 | 5,360 | 2,680 | 67,000 |
| Other Outflows | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Expenses | 346,821 | 389,677 | 346,821 | 346,821 | 346,821 | 342,233 | 342,233 | 342,233 | 342,233 | 342,233 | 342,233 | 342,233 | 162,672 | 4,335,264 |
| Other Transactions Affecting Cash |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Revenues - Prior Year Accruals | 72,428 | 39,282 | 52,194 |  |  |  |  |  |  |  |  |  |  | 163,904 |
| Accounts Receivable - Current Year Other Assets |  |  |  |  |  |  |  |  |  |  |  |  |  | - |
| Fixed Assets |  |  |  |  |  |  |  |  |  |  |  |  |  | - |
| Due To (From) | $(3,594)$ | $(3,594)$ | $(3,594)$ | $(3,594)$ | $(3,594)$ | $(3,594)$ | $(3,594)$ | $(3,594)$ | $(3,594)$ | $(3,594)$ | $(3,594)$ | $(3,594)$ |  | $(43,128)$ |
| Expenses - Prior Year Accruals | $(1,550)$ | $(48,273)$ |  |  |  |  |  |  |  |  |  |  |  | $(49,823)$ |
| Accounts Payable - Current Year | 75,938 | $(84,918)$ | $(49,827)$ |  |  |  |  |  |  |  |  |  |  | $(58,807)$ |
| Summer Holdback for Teachers | 4,987 | 4,987 | 4,987 | 4,987 | 4,987 | 4,987 | 4,987 | 4,987 | 4,987 | 4,987 | 4,987 | 4,987 |  | 59,844 |
| Loans (Current) |  |  | - | - | - | - | - | - | - | - | - | - |  | - |
| Loans (Long Term) | - | - | - | - | - | - | - | - | - | - | - | - |  | - |
| Total Other Transactions | 148,209 | (92,516) | 3,760 | 1,393 | 1,393 | 1,393 | 1,393 | 1,393 | 1,393 | 1,393 | 1,393 | 1,393 |  | 71,990 |
| Total Change in Cash | $(125,854)$ | $(273,846)$ | 90,290 | $(20,652)$ | $(40,170)$ | 28,108 | $(5,412)$ | $(45,546)$ | 278,892 | 38,151 | 48,666 | 59,547 |  | 115,896 |




2019-20 Monthly Cash Flow (AFTER INTRA-ORGANIZATION LOAN)

| $M S A-S D$ | Jul | Aug | Sep | Oct | Nov | Dec | Jan | Feb | Mar | Apr | May | Jun | Accruals | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | BUDGET | BUDGET | BUDGET | BUDGET | BUDGET | BUDGET | BUDGET | BUDGET | BUDGET | BUDGET | BUDGET | BUDGET | BUDGET |  |
| BEGINNING CASH (9120 Cash In Bank) | 139,491 | 13,637 | 39,792 | 130,082 | 109,430 | 69,260 | 97,368 | 91,956 | 46,410 | 25,302 | 63,453 | 112,120 | 171,666 |  |
| Revenue |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| LCFF Entitlement | 41,684 | 177,272 | 346,208 | 275,334 | 255,816 | 255,816 | 275,334 | 273,899 | 571,705 | 357,596 | 332,409 | 332,409 | 264,482 | 3,759,963 |
| Federal Revenue | - | - | 11,069 | - | - | 17,108 | 10,651 | 10,651 | 10,651 | 10,651 | 10,651 | 10,651 | 17,613 | 109,696 |
| Other State Revenues | 22,960 | 22,960 | 67,960 | 41,327 | 41,327 | 87,910 | 41,327 | 2,629 | 29,261 | 2,629 | 38,331 | 49,211 | $(35,702)$ | 412,129 |
| Other Local Revenues | 8,115 | 8,115 | 8,115 | 8,115 | 8,115 | 8,115 | 8,115 | 8,115 | 8,115 | 8,115 | 8,115 | 8,115 | - | 97,381 |
| Total Revenue | 72,759 | 208,347 | 433,351 | 324,777 | 305,258 | 368,948 | 335,428 | 295,294 | 619,732 | 378,991 | 389,506 | 400,387 | 246,393 | 4,379,170 |
| Expenses |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Certificated Salaries | 121,198 | 121,198 | 121,198 | 121,198 | 121,198 | 121,198 | 121,198 | 121,198 | 121,198 | 121,198 | 121,198 | 121,198 | 60,599 | 1,514,978 |
| Classified Salaries | 28,931 | 28,931 | 28,931 | 28,931 | 28,931 | 28,931 | 28,931 | 28,931 | 28,931 | 28,931 | 28,931 | 28,931 | 14,466 | 361,638 |
| Benefits | 55,695 | 55,695 | 55,695 | 55,695 | 55,695 | 55,695 | 55,695 | 55,695 | 55,695 | 55,695 | 55,695 | 55,695 | 27,848 | 696,191 |
| Books and Supplies | 6,526 | 49,382 | 6,526 | 6,526 | 6,526 | 1,938 | 1,938 | 1,938 | 1,938 | 1,938 | 1,938 | 1,938 | $(7,476)$ | 81,577 |
| Services and Operations | 129,110 | 129,110 | 129,110 | 129,110 | 129,110 | 129,110 | 129,110 | 129,110 | 129,110 | 129,110 | 129,110 | 129,110 | 64,555 | 1,613,880 |
| Depreciation / Cap Outlay | 5,360 | 5,360 | 5,360 | 5,360 | 5,360 | 5,360 | 5,360 | 5,360 | 5,360 | 5,360 | 5,360 | 5,360 | 2,680 | 67,000 |
| Other Outflows | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Expenses | 346,821 | 389,677 | 346,821 | 346,821 | 346,821 | 342,233 | 342,233 | 342,233 | 342,233 | 342,233 | 342,233 | 342,233 | 162,672 | 4,335,264 |
| Other Transactions Affecting Cash |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Revenues - Prior Year Accruals | 72,428 | 39,282 | 52,194 | - | - | - | - | - | - | - | - | - |  | 163,904 |
| Accounts Receivable - Current Year | - | - | - | - | - | - | - | - | - | - | - | - |  | - |
| Other Assets | - | - | - | - | - | - | - | - | - | - | - | - |  | - |
| Fixed Assets | - | - | - | - | - | - | - | - | - | - | - | - |  | - |
| Due To (From) | $(3,594)$ | $(3,594)$ | $(3,594)$ | $(3,594)$ | $(3,594)$ | $(3,594)$ | $(3,594)$ | $(3,594)$ | $(3,594)$ | $(3,594)$ | $(3,594)$ | $(3,594)$ |  | $(43,128)$ |
| Expenses - Prior Year Accruals | $(1,550)$ | $(48,273)$ | - | - | - | - | - | - | - | - | - | - |  | $(49,823)$ |
| Accounts Payable - Current Year | 75,938 | $(84,918)$ | $(49,827)$ | - | - | - | - | - | - | - | - | - |  | $(58,807)$ |
| Summer Holdback for Teachers | 4,987 | 4,987 | 4,987 | 4,987 | 4,987 | 4,987 | 4,987 | 4,987 | 4,987 | 4,987 | 4,987 | 4,987 |  | 59,844 |
| Loans (Current) |  | 300,000 | - | - | - | - | - | - | $(300,000)$ | - | - | - |  | - |
| Loans (Long Term) | - | - | - | - | - | - | - | - | - | - | - | - |  | - |
| Total Other Transactions | 148,209 | 207,484 | 3,760 | 1,393 | 1,393 | 1,393 | 1,393 | 1,393 | $(298,607)$ | 1,393 | 1,393 | 1,393 |  | 71,990 |
| Total Change in Cash | $(125,854)$ | 26,154 | 90,290 | $(20,652)$ | $(40,170)$ | 28,108 | $(5,412)$ | $(45,546)$ | $(21,108)$ | 38,151 | 48,666 | 59,547 |  | 115,896 |



2019-20 Budget - Monthly Cash Flow (Actuals + Projections)

| MSA ${ }^{\text {M }}$ | Jul | Aug | Sep | Oct | Nov | Dec | Jan | Feb | Mar | Apr | May | Jun | Accruals | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | BUDGET | BUDGET | BUDGET | BUDGET | BUDGET | BUDGET | BUDGET | BUDGET | BUDGET | BUDGET | BUDGET | BUDGET | BUDGET |  |
| BEGINNING CASH | 2,410,838 | 2,148,965 | 1,972,063 | 2,069,515 | 2,208,615 | 2,190,703 | 2,258,223 | 2,427,732 | 2,476,927 | 2,610,630 | 2,847,327 | 2,883,078 | 2,945,785 |  |
| Revenue |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| LCFF Entitlement | 148,547 | 214,766 | 399,822 | 512,688 | 355,677 | 355,677 | 512,688 | 402,919 | 464,323 | 590,422 | 389,475 | 389,475 | 275,794 | 5,012,273 |
| Federal Revenue | - | - | 48,115 | - | - | 58,477 | 30,410 | 30,410 | 30,410 | 30,410 | 30,410 | 30,410 | 44,781 | 333,831 |
| Other State Revenues | 22,599 | 22,599 | 63,783 | 40,679 | 40,679 | 67,634 | 40,679 | 30,134 | 53,237 | 30,134 | 30,134 | 57,088 | - | 499,379 |
| Other Local Revenues | 417 | 417 | 417 | 417 | 417 | 417 | 417 | 417 | 417 | 417 | 417 | 417 | - | 5,000 |
| Total Revenue | 171,564 | 237,782 | 512,136 | 553,784 | 396,772 | 482,204 | 584,193 | 463,879 | 548,387 | 651,382 | 450,435 | 477,390 | 320,575 | 5,850,484 |
| Expenses |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Certificated Salaries | 168,638 | 168,638 | 168,638 | 168,638 | 168,638 | 168,638 | 168,638 | 168,638 | 168,638 | 168,638 | 168,638 | 168,638 | 84,319 | 2,107,980 |
| Classified Salaries | 43,679 | 43,679 | 43,679 | 43,679 | 43,679 | 43,679 | 43,679 | 43,679 | 43,679 | 43,679 | 43,679 | 43,679 | 21,839 | 545,984 |
| Benefits | 71,114 | 71,114 | 71,114 | 71,114 | 71,114 | 71,114 | 71,114 | 71,114 | 71,114 | 71,114 | 71,114 | 71,114 | 35,557 | 888,921 |
| Books and Supplies | 22,693 | 22,693 | 22,693 | 22,693 | 22,693 | 22,693 | 22,693 | 22,693 | 22,693 | 22,693 | 22,693 | 22,693 | 11,346 | 283,659 |
| Services and Operations | 150,419 | 150,419 | 150,419 | 150,419 | 150,419 | 150,419 | 150,419 | 150,419 | 150,419 | 150,419 | 150,419 | 150,419 | 75,209 | 1,880,235 |
| Depreciation / Cap Outlay | 6,800 | 6,800 | 6,800 | 6,800 | 6,800 | 6,800 | 6,800 | 6,800 | 6,800 | 6,800 | 6,800 | 6,800 | 3,400 | 85,000 |
| Other Outflows | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Expenses | 463,342 | 463,342 | 463,342 | 463,342 | 463,342 | 463,342 | 463,342 | 463,342 | 463,342 | 463,342 | 463,342 | 463,342 | 231,671 | 5,791,779 |
| Other Transactions Affecting Cash |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Revenues - Prior Year Accruals | 250,623 |  |  |  |  |  |  |  |  |  |  |  |  | 250,623 |
| Accounts Receivable - Current Year Other Assets |  |  |  |  |  |  |  |  |  |  |  |  |  | - |
| Fixed Assets |  |  |  |  |  |  |  |  |  |  |  |  |  | - |
| Due To (From) | 43,587 | 43,587 | 43,587 | 43,587 | 43,587 | 43,587 | 43,587 | 43,587 | 43,587 | 43,587 | 43,587 | 43,587 |  | 523,047 |
| Expenses - Prior Year Accruals | $(269,375)$ |  |  |  |  |  |  |  |  |  |  |  |  | $(269,375)$ |
| Accounts Payable - Current Year |  |  |  |  |  |  |  |  |  |  |  |  |  | 60,85 |
| Summer Holdback for Teachers | 5,071 | 5,071 | 5,071 | 5,071 | 5,071 | 5,071 | 5,071 | 5,071 | 5,071 | 5,071 | 5,071 | 5,071 |  | 60,852 |
| Loans Payable (Current) |  |  | - | - | - | - | - | - | - | - | - | - |  | - |
| Loans Payable (Long Term) |  |  | - | - | - | - | - | - | - | - | - | - |  | - |
| Total Other Transactions | 29,906 | 48,658 | 48,658 | 48,658 | 48,658 | 48,658 | 48,658 | 48,658 | 48,658 | 48,658 | 48,658 | 48,658 |  | 565,147 |
| Total Change in Cash | $(261,873)$ | $(176,902)$ | 97,452 | 139,099 | $(17,912)$ | 67,520 | 169,509 | 49,195 | 133,703 | 236,697 | 35,751 | 62,706 |  | 623,851 |



