



Magnolia Public Schools

Regular Board Meeting

Date and Time

Thursday February 8, 2018 at 6:30 PM PST

Location

MSA-7 18355 Roscoe Boulevard Northridge, CA 91325

Access to the Board Meeting: Any interested parties or community members from remote locations may attend the meeting at the following school sites or the addresses where the Board members are joining the meeting from:

Call In- Dial: 1.844.572.5683 Code: 1948435

- MSA-3 1254 E. Helmick St. Carson, CA 90746
- MSA-6 3754 Dunn Dr. Los Angeles, CA 90034 (Dr. Saken Sherkhanov)
- MSA-SD 6525 Estrella Ave. San Diego, CA 92120 (Dr. Salih Dikbas)
- 940 Steward Dr. Sunnyvale, CA 94085 (Dr. Umit Yapanel)
- 1363 Ridgecrest Rd Pinole, CA 94564 (Dr. Serdar Orazov)
- 9715 Lockford Street, Los Angeles, CA 90035 (Mr. Haim Beliak)
- 683 Loyola Ave. Carson, CA 90746 (Charlotte Brimmer)

In compliance with the Americans with Disabilities Act (ADA) and upon request, Magnolia Public Schools may furnish reasonable auxiliary aids and services to qualified individuals with disabilities. Individuals who require appropriate alternative modification of the agenda in order to participate in Board meetings are invited to contact the MPS central office. If you need special assistance to attend the meeting, please notify Barbara Torres at (213) 628-3634 x100 to make arrangements and accommodate your disability.

Any public records relating to an agenda item for an open session of the Board which are distributed to all, or a majority of all, of the Board members shall be available for public inspection at 250 East 1st Street Ste 1500 Los Angeles, CA 90012.

Board Members:

Dr. Saken Sherkhanov, Chair
Dr. Umit Yapanel, Secretary
Mr. Serdar Orazov, Treasurer
Dr. Salih Dikbas
Ms. Diane Gonzalez
Mr. Haim Beliak
Ms. Charlotte Brimmer
Ms. Sandra Covarrubias

CEO & Superintendent:

Dr. Caprice Young

Notice of Closed Session Agenda Items

Due to space limitations on the following pages of the agenda, notice of closed session agenda items is provided here.

V. A Conference with Legal Counsel - Anticipated Litigation - One Matter

Agenda

	Purpose	Presenter	Duration
I. Opening Items			
A. Call the Meeting to Order			
B. Record Attendance and Guests			
C. Pledge of Allegiance			1 m
D. Public Comments			20 m
E. Approval of Agenda	Vote		1 m
F. Approve Minutes of Reg. Board Meeting from January 18, 2018	Approve Minutes		
Approve minutes for Regular Board Meeting on January 18, 2018			
G. Approve Minutes of Sp. Board Meeting from January 18, 2018	Approve Minutes		
Approve minutes for Special Board Meeting on January 18, 2018			
H. Approve Minutes of Reg. Ad Hoc Committee Meeting from January 22, 2018	Approve Minutes		
Approve minutes for Regular Ad Hoc Committee on January 22, 2018			
II. Consent Agenda			
A. New El Dorado SELPA Participation Agreement and Resolution for MSA 1,2,3, Santa Ana and San Diego	Vote	Victoria Marzouk	
B. Approval of 2018-19 School Calendars for all MPS	Vote	David Yilmaz	
C. Approval of Amended Certification of Signatures and Resolution	Vote	Nanie Montijo	
D. Approval of Advisory Committee Nominating Process Policy	Vote	Ismael Soto	
E. Approval of Filing for 2016-17 IRS Form 990 for MPS	Vote	Nanie Montijo	
F. Approval of Revisions to Fiscal Policy CSH 107	Vote	Nanie Montijo	
G. Approval of Charter Impact Contract - STRS Analysis Agreement	Vote	Nanie Montijo	
H. Approval of Agreement with Cumming Construction Management for Solar Consulting Services	Vote	Patrick Ontiveros	
I. Approval of Agreement with gkkworks for Master Planning Services	Vote	Patrick Ontiveros	10 m
III. Action Items			
A. Approval of Intra Company Loan for MSA-Santa Ana Construction Needs	Vote	N. Montijo, P.	10 m

		Ontiveros, E. Acar	
B. Resolution Agreeing to the LACOE Conditions of Authorization for MSA-5	Vote	Ismael Soto	5 m
C. Resolution Agreeing to the Provisions of the LACOE Memoranda of Understanding for MSA-5	Vote	Ismael Soto	5 m

IV. Discussion Items

A. Larson Communications Mid-Year Update/Presentation	Discuss	Larson Team & Ismael Soto	10 m
B. Financial Update- December 2017	Discuss	Kristin Dietz	10 m
C. Ongoing Facility Project Updates	Discuss	Patrick Ontiveros	30 m

V. Closed Session

A. Conference with Legal Counsel - Anticipated Litigation - One Matter	Discuss	Patrick Ontiveros	20 m
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VI. Closing Items

A. Adjourn Meeting	Vote		
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Cover Sheet

Approve Minutes of Reg. Board Meeting from January 18, 2018

Section: I. Opening Items
Item: F. Approve Minutes of Reg. Board Meeting from January 18, 2018
Purpose: Approve Minutes
Submitted by:
Related Material: Minutes for Regular Board Meeting on January 18, 2018

DRAFT



Magnolia Public Schools

Minutes

Regular Board Meeting

Date and Time

Thursday January 18, 2018 at 7:00 PM

Location

MPS Home Office: 250 E. 1st St. Suite 1500 Los Angeles, CA 90012

Board Members who joined remotely joined from the following locations:

- 449 36th Street #2 Brooklyn, NY 11232 (Mr. Nguyen Huynh)

Remote locations:

- MSA-3 1254 E. Helmick St. Carson, CA 90746
- MSA-4 11330 West Graham Place, B-9 Los Angeles, CA 90064
- MSA-5 18230 Kittridge St. Reseda, CA 91335
- MSA-SD 6525 Estrella Ave. San Diego, CA 92120

Board Members:

Dr. Saken Sherkhonov, Chair
Dr. Umit Yapanel, Secretary
Mr. Serdar Orazov, Treasurer
Dr. Salih Dikbas
Ms. Diane Gonzalez
Mr. Nguyen Huynh
Mr. Haim Beliak
Ms. Charlotte Brimmer
Ms. Sandra Covarrubias

CEO & Superintendent:

Dr. Caprice Young

Notice of Closed Session Agenda Items

Due to space limitations on the following pages of the agenda, notice of closed session agenda items is provided here.

V. A Conference with Legal Counsel - Anticipated Litigation - One Matter

Directors Present

C. Brimmer, D. Gonzalez, H. Beliak, N. Huynh (remote), S. Covarrubias, S. Sherkhanov, U. Yapanel

Directors Absent

S. Dikbas, S. Orazov

I. Opening Items

A. Call the Meeting to Order

S. Sherkhanov called a meeting of the board of directors of Magnolia Public Schools to order on Thursday Jan 18, 2018 @ 7:15 PM at MPS Home Office: 250 E. 1st St. Suite 1500 Los Angeles, CA 90012.

B. Record Attendance and Guests

N. Huynh participated only for part of the meeting, refer to individual votes for details.

C. Pledge of Allegiance

B.Torres, Executive Assistant, led the Pledge of Allegiance.

D. Public Comments

S. Sherkhanov, MPS Board Chair, reminded the Board of Directors of the LACOE board meeting for the approval of the MSA-5, he asked them to attend in person if possible. C. Brimmer, MPS Board member, congratulated the MSA-Santa Ana team for the preparation and performance at their authorizer site visit. She gave an update on the partnerships she is working on for MSA-3 and stated that she would be sponsoring the next parent meeting for that school. She encouraged the rest of the Board to work closely with the MPS schools regularly. No other public comments were made.

E. Approval of Agenda

S. Sherkhanov made a motion to approve the agenda as presented.

U. Yapanel seconded the motion.

The board **VOTED** unanimously to approve the motion.

Roll Call

U. Yapanel	Aye
S. Orazov	Absent
D. Gonzalez	Aye
C. Brimmer	Aye
N. Huynh	Aye
S. Sherkhanov	Aye
H. Beliak	Aye
S. Dikbas	Absent
S. Covarrubias	Aye

After the approval of the agenda, the Board of Directors when into Closed Session. N. Huynh joined Closed Session but did not participate in the meeting after that.

F. Approve Minutes

U. Yapanel made a motion to approve minutes from the Regular Board Meeting on 12-14-17.

H. Beliak seconded the motion.

The board **VOTED** unanimously to approve the motion.

Roll Call

N. Huynh	Absent
H. Beliak	Aye
S. Sherkhanov	Aye
U. Yapanel	Aye
S. Orazov	Absent
C. Brimmer	Aye
D. Gonzalez	Aye
S. Dikbas	Absent
S. Covarrubias	Aye

II. Consent Agenda

A. Approval of Single Plan for Student Achievement (SPSA) for MSA- San Diego (MSA-SD)

S. Sherkhanov made a motion to approve this item under Consent Agenda.

C. Brimmer seconded the motion.

The board **VOTED** unanimously to approve the motion.

Roll Call

U. Yapanel	Aye
H. Beliak	Aye
S. Sherkhanov	Aye
N. Huynh	Absent
C. Brimmer	Aye
D. Gonzalez	Aye
S. Orazov	Absent
S. Dikbas	Absent
S. Covarrubias	Aye

B. Approval of MPS School Safety Plans for MSA 1-8, MSA-Santa Ana and MSA-San Diego

This item was pulled out of Consent Agenda for further discussion. C. Brimmer, MPS Board member, explained her concerns about the safety plans that relate to hair issues and how it can affect kids. S. Covarrubias, asked about the usage of walkie talkies for colocated sites. J. Hernandez, MSA 8 Principal, a co-located site, explained how his site uses walkie talkies and the benefits of their usage. S. Covarrubias stated her concerns regarding online CPR courses, complete first aid kits and field trip guidelines. V. Marzouk, Director of Student Services gave her feedback regarding these concerns and stated that staff would follow up.

S. Sherkhanov made a motion to approve the School Safety Plans for MSA 1-8, MSA-Santa Ana, and MSA-San Diego with the changes that were discussed.

D. Gonzalez seconded the motion.

The board **VOTED** unanimously to approve the motion.

Roll Call

S. Sherkhanov	Aye
S. Dikbas	Absent
S. Covarrubias	Aye
U. Yapanel	Aye
H. Beliak	Aye
D. Gonzalez	Aye
S. Orazov	Absent
C. Brimmer	Aye
N. Huynh	Absent

C. Approval of School Accountability Report Cards (SARC) for MSA 1-8, MSA-Santa Ana, and MSA-San Diego

S. Sherkhanov made a motion to approve this item under Consent Agenda.

C. Brimmer seconded the motion.

The board **VOTED** unanimously to approve the motion.

Roll Call

U. Yapanel	Aye
C. Brimmer	Aye
S. Covarrubias	Aye
S. Sherkhanov	Aye
D. Gonzalez	Aye
S. Dikbas	Absent
S. Orazov	Absent
H. Beliak	Aye
N. Huynh	Absent

D. Approval of MSA-SD After School ASES Grant and Service provider

S. Sherkhanov made a motion to approve this item under Consent Agenda.

C. Brimmer seconded the motion.

The board **VOTED** unanimously to approve the motion.

Roll Call

U. Yapanel	Aye
C. Brimmer	Aye
N. Huynh	Absent
H. Beliak	Aye
S. Covarrubias	Aye
S. Orazov	Absent
D. Gonzalez	Aye
S. Dikbas	Absent
S. Sherkhanov	Aye

III. Action Items

A. Approval of 2016-17 Audit Reports for all MPS

J. Clement, VTD Auditor, explained the changes that were made to the audit from the last presentation made to the board. All questions were addressed.

S. Sherkhanov made a motion to approve the Financial Audit Report for fiscal year 2016-17 of all ten (10) schools and the consolidated audit including the home office.

H. Beliak seconded the motion.

The board **VOTED** unanimously to approve the motion.

Roll Call

C. Brimmer	Aye
S. Orazov	Absent
S. Dikbas	Absent
U. Yapanel	Aye
S. Sherkhanov	Aye
H. Beliak	Aye
N. Huynh	Absent
D. Gonzalez	Aye
S. Covarrubias	Aye

B. Charter Impact - STRS Analysis Agreement

N. Montijo, Chief Financial Officer, explained the need to hire the company Charter Impact to fix the past MPS STRS issues. She explained that the cost being requested for approval would cover the process of fixing the issues but would not include the penalty charges that may be found. The contract being presented is based on an hourly rate. Board members presented their concerns regarding the ambiguity of the hours worked per the contract.

S. Sherkhanov made a motion to table this item until the next board meeting.

H. Beliak seconded the motion.

The board **VOTED** unanimously to approve the motion.

Roll Call

S. Sherkhanov Aye
S. Dikbas Absent
U. Yapanel Aye
S. Orazov Absent
D. Gonzalez Aye
H. Beliak Aye
C. Brimmer Aye
N. Huynh Absent
S. Covarrubias Aye

IV. Discussion Items

A. Financial Update- November 2017

K. Dietz, Edtec representative, went over the monthly financials. The Board asked for feedback from the principals who were present. All questions were addressed. This was a discussion item, no actions were taken.

B. Ongoing Facility Project Updates

T. Buresh from PrimeSource, presented the construction details on MSA-1 and he explained the long term vision of the campus. Staff explained the different options that exist regarding enrollment increase at that site. M. Lengly from Gafcon gave updates on the MSA Santa Ana construction project. He explained that there was a need for a change order. P. Ontiveros, MPS Legal Counsel/ Facilities Director gave more details to the Board on the change order needed. The Board requested the background information leading up to this change order, which will be presented at the Ad Hoc Committee meeting.

S. Sherkhanov made a motion to create an Ad hoc committee composed of C. Brimmer, S. Covarrubias and himself to have authority to approve the MSA Santa Ana Scope of Change for the gym project. H. Beliak seconded. The board **VOTED** unanimously to approve the motion. Ayes: D. Gonzalez, C. Brimmer, S. Sherkhanov, H. Beliak, C. Covarrubias, Absent: S. Orazov, N. Huynh, S. Dikbas.

C. EFG Exit Report

This item was not addressed.

V. Closed Session

A. Conference with Legal Counsel - Anticipated Litigation - One Matter

Before the Board went into Closed Session S. Sherkhanov, MPS Board Chair, announced that the Board would be discussing the potential litigation matter(s) in Closed Session. Once the Board went back into Closed Session they announced

that no actions were taken in Closed Session. The Board went into Closed Session twice during the meeting, reporting out details were the same.

VI. Closing Items

A. Adjourn Meeting

There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 11:23 PM.

Respectfully Submitted,
S. Sherkhanov

Cover Sheet

Approve Minutes of Sp. Board Meeting from January 18, 2018

Section: I. Opening Items
Item: G. Approve Minutes of Sp. Board Meeting from January 18, 2018
Purpose: Approve Minutes
Submitted by:
Related Material: Minutes for Special Board Meeting on January 18, 2018

DRAFT



Magnolia Public Schools

Minutes

Special Board Meeting

Date and Time

Thursday January 18, 2018 at 7:00 PM

Location

MPS Home Office: 250 E 1st St. Ste 1500 Los Angeles CA 90012

Board Members who joined remotely joined from the following locations:

- 449 36th Street #2 Brooklyn, NY 11232 (Mr. Nguyen Huynh)

Board Members:

Dr. Saken Sherkhanov, Chair
Dr. Umit Yapanel, Secretary
Mr. Serdar Orazov, Treasurer
Dr. Salih Dikbas
Ms. Diane Gonzalez
Mr. Nguyen Huynh
Mr. Haim Beliak
Ms. Charlotte Brimmer
Ms. Sandra Covarrubias

CEO & Superintendent:

Dr. Caprice Young

Notice of Closed Session Agenda Items

Due to space limitations on the following pages of the agenda, notice of closed session agenda items is provided here.

II. A Conference with Legal Counsel - Anticipated Litigation - Three Cases

Directors Present

C. Brimmer, D. Gonzalez, H. Beliak, N. Huynh (remote), S. Covarrubias, S. Sherkhanov, U. Yapanel

Directors Absent

S. Dikbas, S. Orazov

I. Opening Items

A. Call the Meeting to Order

S. Sherkhonov called a meeting of the board of directors of Magnolia Public Schools to order on Thursday Jan 18, 2018 @ 7:15 PM at MPS Home Office: 250 E 1st St. Ste 1500 Los Angeles CA 90012.

B. Record Attendance and Guests

Board Member N. Huynh, joined the meeting at 7:27 pm, please refer to individual votes for participation.

C. Pledge of Allegiance

B. Torres, Executive Assistant, led the Pledge of Allegiance.

D. Public Comments

There were no public comments.

E. Approval of Agenda

S. Sherkhonov made a motion to approve the agenda as presented.

U. Yapanel seconded the motion.

The board **VOTED** unanimously to approve the motion.

Roll Call

S. Dikbas	Absent
S. Covarrubias	Aye
C. Brimmer	Aye
S. Sherkhonov	Aye
N. Huynh	Absent
S. Orazov	Absent
D. Gonzalez	Aye
U. Yapanel	Aye
H. Beliak	Aye

II. Closed Session

A. Conference with Legal Counsel - Anticipated Litigation - Three Cases

S. Sherkhonov, MPS Board Chair, announced that the Board would go into Closed Session to discuss the three cases under potential litigation. After Closed Session, the Board went back into Open Session and the MPS Board Chair stated that no actions were taken during Closed Session.

III. Closing Items

A. Adjourn Meeting

There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 11:23 PM.

Respectfully Submitted,
S. Sherkhonov

Cover Sheet

Approve Minutes of Reg. Ad Hoc Committee Meeting from January 22, 2018

Section: I. Opening Items
Item: H. Approve Minutes of Reg. Ad Hoc Committee Meeting from
January 22, 2018
Purpose: Approve Minutes
Submitted by:
Related Material: Minutes for Regular Ad Hoc Committee on January 22, 2018



Magnolia Public Schools

Minutes

Regular Ad Hoc Committee

Date and Time

Monday January 22, 2018 at 7:00 PM

Location

Teleconference Dial: 1.844.572.5683 Code:1948435

Ad-Hoc Committee Members who joined remotely participated from the following locations:

- 11935 Dorothy Street, Los Angeles, CA 90049 (Dr. Saken Sherkhanov)
- 683 East Loyola Avenue, Carson, CA 90746 (Ms. Charlotte Brimmer)
- 7401 Madora Ave., Winnetka, CA 91306 (Ms. Sandra Covarrubias)

MPS Ad-Hoc Committee Members:

Dr. Saken Sherkhanov
Ms. Charlotte Brimmer
Ms. Sandra Covarrubias

CEO & Superintendent:

Dr. Caprice Young

Committee Members Present

C. Brimmer (remote), S. Covarrubias (remote), S. Sherkhanov (remote)

Committee Members Absent

None

Committee Members Left Early

C. Brimmer

I. Opening Items

A. Call the Meeting to Order

S. Sherkhanov called a meeting of the Ad-Hoc Committee committee of Magnolia Public Schools to order on Monday Jan 22, 2018 @ 7:10 PM at Teleconference Dial: 1.844.572.5683 Code:1948435.

B. Record Attendance and Guests

All Committee members joined remotely, C. Brimmer left early.

C. Public Comments

There were no public comments

D. Approval of Agenda

C. Brimmer made a motion to approve the agenda as presented.
S. Covarrubias seconded the motion.
The committee **VOTED** unanimously to approve the motion.

Roll Call

S. Sherkhanov Aye
S. Covarrubias Aye
C. Brimmer Aye

II. Action Items

A. Approval of Change Order for MSA-Santa Ana Construction Contract

P. Ontiveros, MPS Legal Counsel/Facilities Director, explained the change order of the MSA Santa Ana (MSA-SA) gym project to the Ad Hoc Committee members. He explained the need for the change and the timeline of the requested change. N. Montijo, MPS Chief Financial Officer, explained the funding source of the project. N. Montijo, MPS Chief Financial Officer, explained that the funding source for any project overages would be intracompany loans from other MPS schools to MSA-Santa Ana. This will be presented for Board approval at the next Board meeting.

C. Brimmer left early.

S. Sherkhanov made a motion to approve the change order for MSA-SA Construction contract with the amount of \$10,888.00.

S. Covarrubias seconded the motion.

The committee **VOTED** unanimously to approve the motion.

Roll Call

S. Covarrubias Aye
S. Sherkhanov Aye
C. Brimmer Absent

III. Closing Items

A. Adjourn Meeting

There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 8:28 PM.

Respectfully Submitted,
S. Sherkhanov

Cover Sheet

New El Dorado SELPA Participation Agreement and Resolution for MSA 1,2,3, Santa Ana and San Diego

Section: II. Consent Agenda
Item: A. New El Dorado SELPA Participation Agreement and Resolution
for MSA 1,2,3, Santa Ana and San Diego
Purpose: Vote
Submitted by:
Related Material: II A SELPA for MSA 1-3, SA SD.pdf



Board Agenda Item #	Agenda # II A
Date:	February 8, 2017
To:	Magnolia Board of Directors
From:	Caprice Young, Ed.D., CEO & Superintendent
Staff Lead:	Kenya Jackson, Chief Academic Officer
RE:	Resolution and Participation Agreements for El Dorado SELPA

Proposed Board Motion

I move that the board approve the Resolution and Participation Agreements for the El Dorado SELPA for Magnolia Science Academies 1, 2, 3, Santa Ana, and San Diego.

Background

Magnolia Science Academies participate as members of the El Dorado Charter SELPA Local Planning Area for the provision of special education funding and service coordination. Each year we approve an agreement updated to comply with state and federal law changes. This is a routine item.

Budget Implications

None

Attachments

Resolution
Participation Agreements

BOARD RESOLUTION
APPROVAL OF EL DORADO CHARTER SELPA PARTICIPATION AGREEMENT

Whereas the schools listed below are members of the El Dorado Charter SELPA; and

Whereas the El Dorado Charter SELPA CEO Council approved an updated Participation Agreement on October 12, 2017; and

Whereas adoption of a current Participation Agreement by each member is a condition of membership in the SELPA:

Therefore be it resolved that the Executive Officer is authorized to enter into this agreement on behalf of the schools listed below:

- Magnolia Science Academy 1
- Magnolia Science Academy 2
- Magnolia Science Academy 3
- Magnolia Science Academy Santa Ana
- Magnolia Science Academy San Diego

The above-mentioned resolution was passed by the board of directors of the above named schools at a duly authorized meeting where a quorum was present on the _____ Day of _____, 20_____, and the resolution has not been altered or revoked by any subsequent action of the board.

Yeas: _____ Nays: _____

By: _____ Date _____
Executive Officer

AGREEMENT FOR PARTICIPATION
EL DORADO CHARTER SELPA

This Agreement for Participation ("Agreement") is entered into by and between the El Dorado Charter SELPA ("SELPA"), the El Dorado County Office of Education ("EDCOE"), and Magnolia Science Academy I ("LEA"), a California public charter school, collectively referred to as the "Parties."

RECITALS

WHEREAS, each special educational local plan area is required to administer local plans submitted pursuant to Education Code section 56205 et seq., administer the allocation of funds pursuant to Education Code section 56836 et seq., and ensure that it has in effect policies, procedures, and programs that are consistent with state laws, regulations, and policies governing certain aspects of special education;

WHEREAS, a charter school that is deemed a local educational agency for purposes of special education is required to participate in an approved local plan pursuant to Education Code section 56195.1(f);

WHEREAS, LEA is a charter school that is deemed a local educational agency for purposes of special education pursuant to Education Code section 47641 and is responsible for complying with all provisions of the Individuals with Disabilities Education Act (20 U.S.C. 1400 et seq.) and implementing regulations as they relate to local educational agencies;

WHEREAS, the SELPA as authorized by the California State Board of Education serves as the special educational local plan area for California charter schools deemed local educational agencies pursuant to Education Code section 47641 that have successfully completed the SELPA membership process and have signed this Agreement for Participation ("Agreement");

WHEREAS, EDCOE is designated in the local plan as the "responsible local agency" for the SELPA, which means the administrative entity, the duties of which shall include, but are not limited to, receiving and distributing state and federal special education funds pursuant to the allocation plan, providing administrative support, and coordinating implementation of the plan;

WHEREAS, the actions and decisions of the parties are guided by the values of:

1. Commitment – maintaining high standards for performance in student achievement, operations, governance and finance;
2. Integrity – adherence to moral and ethical principles in all aspects of the work;
3. Fairness – impartial and just treatment of all stakeholders;
4. Partnership – collaborative decision making and accountability;
5. Knowledge – understanding of charter school law and practice; and
6. Transparency- access to the information, decisions, and actions of the organization;

WHEREAS, the purpose of this agreement is to set forth the various responsibilities of LEA, EDCOE, and SELPA to ensure that all charter pupils with exceptional needs within the SELPA receive appropriate special education programs.

NOW, THEREFORE, IT IS HEREBY AGREED between the parties hereto as follows:

1. SHARED COMMITMENTS

- 1.1. Resource Allocation. Parties shall demonstrate commitment to the promises set forth in this Agreement by allocating appropriate resources.
- 1.2. Standard of Conduct. Parties, at all times, shall conduct themselves in such a manner as to act in the best interests of all other SELPA members. LEA shall not engage in any

activity or enterprise which would tend to injure or expose the SELPA or any of its members to any significant risk of harm or injury of any kind.

- 1.3. Compliance. All parties to this agreement shall identify and comply with applicable laws, regulations, policies, procedures and generally accepted standards. Each party will address any identified compliance gaps in a responsible and timely fashion.
- 1.4. Continual Improvement. Parties are expected to continually improve by setting performance objectives, executing plans and taking necessary corrective actions for deficiencies identified by any and all internal and/or external assessments.
- 1.5. Accuracy of Business Records. Parties shall ensure that any and all financial books and records conform to generally accepted accounting principles and state reporting requirements. Records must be accurate in all material respects. Records must be legible, transparent, and reflect actual transactions and payments and be open to inspection by the other party upon a reasonable request.
- 1.6. Accuracy of Student Records. Parties shall ensure that any and all student records conform to prescribed formats. Records must be legible, transparent, reflect actual transactions and payments, and be accurate in all material respects. Records must be open to inspection and review by other parties with legitimate educational interest upon a request.
- 1.7. Documentation. Parties shall maintain documentation necessary to demonstrate compliance with this Agreement and compliance with applicable state and federal statutes and regulations.
- 1.8. Local and Allocation Plans. Parties agree to the provisions of the Local and Allocation Plans as updated and approved by the CEO Council.
- 1.9. Provision of Free and Appropriate Public Education. The LEA is solely responsible for the provision of special education programs and services to eligible students enrolled in the LEA. The Parties understand and agree that the SELPA or EDCOE shall have no responsibility for the operation of any direct educational program service of any kind, that the SELPA has no duty or authority to provide FAPE to individual students, and that the SELPA has no duty or authority to make decisions regarding the educational programming of students enrolled in the LEA.

2. LEA RESPONSIBILITIES

- 2.1 Programs and Services. The LEA is solely and exclusive responsible for the following mandated activities in order to operate its special education programs and services for students enrolled in the LEA. As such, the LEA shall:
 - 2.1.1. Select, employ, compensate, and determine the duties of, or establish appropriate contracts for the provision of, special education teachers, instructional aides, and other personnel as required to conduct the program specified in the Local Plan, and in compliance with state and federal mandates.
 - 2.1.2. Conduct and/or contract those programs operated by the LEA in conformance with the Local Plan and the state and federal mandates.
 - 2.1.3. Organize and administer the activities of the IEP teams, including the selection of the LEA staff and who will serve as members of the IEP team in conformance with Education Code Section 56341 and in compliance with the Local Plan.

- 2.1.4. Develop and implement program objectives and the evaluation of the program effectiveness.
 - 2.1.5. Communicate with the parents and/or legal guardians of students in conformance with laws, regulations and the provisions of the Local Plan.
 - 2.1.6. Provide for the documentation and reporting of assessment procedures used for the placement of individuals and the security thereof.
 - 2.1.7. Provide for the continuous review of placements and the assessment procedures employed to insure their effectiveness and applicability, and insure the continued implementation and compliance with eligibility criteria.
 - 2.1.8. Provide for the integration of students with disabilities into the general education school programs and provide for evaluating the results of such integration according to specifications of the Local Plan.
 - 2.1.9. Conduct the review of individual placements requested by the parents and/or legal guardians of the student in accordance with the Local Plan.
 - 2.1.10. Prepare and submit all required reports, including reports on student enrollment, program expenditures, and program evaluation.
- 2.2. Fiscal Responsibilities. Receive and expend special education funding in accordance with the Charter SELPA Allocation Plan.
 - 2.3. Restricted Funds. As a condition of membership and participation in the SELPA, LEA warrants and represents that at no time during the term of this Agreement and LEA's membership and participation in the SELPA shall the LEA, directly or indirectly, provide special education funding for the benefit of a for-profit entity. All funding provided through the Charter SELPA shall be treated as a restricted funding source to be expended only for special education or special education services. Nothing contained herein shall be interpreted as prohibiting any LEA from expending funds to contract with a state-certified nonpublic agency/school for the benefit of children served, in accordance with the approved master contract and individual services agreements as provided for in federal and state law.
 - 2.4. Audit Report. Annually provide the SELPA with the LEA's annual, independent financial audit report, on or before December 20th each year, unless an extension has been granted by the State Controller's Office, in which case an extension will be granted to the charter as well. LEA further agrees to provide SELPA copies of any and all State Controller's Office communications regarding audit report corrective actions and a corrected audit report, if applicable. Should an LEA be the subject of an investigation by any federal, state, or local agency, including but not limited to the Fiscal Crisis Management and Assistance Team ("FCMAT") arising out of or related to allegations of fiscal mismanagement, failure to meet generally accepted accounting principles, or any violation of a provision of law, the LEA shall immediately notify SELPA and provide the SELPA with a copy of any written correspondence related thereto.
 - 2.5. Membership Responsibilities. Adhere to governance structure within SELPA Local Plan and Policies including designating appropriate representatives to serve on required councils and committees; ensure appropriate LEA representatives attend and participate in SELPA governance meetings as set forth in the Local Plan, Policies and Procedures.
 - 2.6. Management Decisions. Consistent with this Agreement, LEA shall have full and exclusive authority and responsibility for classifying employment positions within their

LEA. The managerial prerogatives of any participating LEA member shall not be infringed upon by any other participating LEA member except upon mutual consent of an affected LEA member(s), or unless as otherwise set forth. LEA shall not undertake to independently act on behalf of the SELPA or any of its members without express written authorization of the SELPA.

- 2.7. Participation. Ensure appropriate LEA representatives attend and participate in SELPA governance meetings and committees as set forth in the Local Plan, Policies and Procedures.
- 2.8. Reporting Requirements. Submit all required federal, state and SELPA reports and data requests in the prescribed format and at the specified due date. Upon written request by the SELPA, LEA shall provide any requested information, documents, writings, or information of any sort without delay, except as otherwise prohibited by law.
- 2.9. Indemnification and Hold Harmless. To the fullest extent allowed by law, LEA agrees to defend, indemnify, and hold harmless the SELPA and its individual other members, EDCOE, the El Dorado County Superintendent of Schools, and each of their respective directors, officers, agents, employees, and volunteers (the Indemnified Parties), from any claim or demand, damages, losses or expenses (including, without limitation, reasonable attorney fees) that arise in any manner from an actual or alleged failure by LEA to fulfill one or more of the LEA member's obligations except to the extent that such suit arises from the SELPA, EDCOE, or the El Dorado County Superintendent of Schools' negligence.

3. **SELPA DUTIES AND RESPONSIBILITIES**

- 3.1 Services. In order to accomplish the goals set forth in the Local Plan, SELPA shall provide the following services and activities for the LEA:
 - 3.1.1. Receive, compile, and submit required enrollment reports and compute all special education apportionments; receive data from LEA to compile and submit budgets for the programs and monitor the fiscal aspects of the program conducted, and receive the special education apportionments as authorized by applicable law.
 - 3.1.2. Maintain SELPA policies and procedures for referring and placing individuals with exceptional needs who are enrolled in the LEA, including the methods and procedures for communication with the parents and/or guardians of the students according to SELPA Local Plan, Policies and Procedures.
 - 3.1.3. Coordinate the organization and maintenance of the Special Education Community Advisory Committee ("CAC") to coordinate the implementation of the Local Plan and provide for the attendance of designated members of the SELPA's staff at all regularly scheduled CAC meetings as required by law.
 - 3.1.4. Coordinate community resources with those provided by LEA and SELPA, including providing such contractual agreements as may be required.
 - 3.1.5. Coordinate state Quality Assurance Process.
 - 3.1.6. Provide alternative dispute resolution supports and services.
 - 3.1.7. Develop interagency referral and placement procedures.
 - 3.1.8. Provide regular personnel development training sessions for LEA staff responsible for administering or delivering special education programs and services.

- 3.1.9. Provide the method and forms to enable the LEA to report to the SELPA on student enrollment and program expenditures. Establish and maintain a pupil information system.
- 3.1.10. Provide reasonable and appropriate technical assistance and information to the LEA upon request from LEA administration, including but not limited to:
 1. Evidenced Based Practices;
 2. Program Development and Improvement;
 3. Individual cases;
 4. State complaints;
 5. Requests for due process mediation and hearing; and
 6. Appropriate programs and services for specific pupils.
- 3.1.11. Perform other services reasonable and necessary to the administration and coordination of the Local Plan.

- 3.2. Governance. Organize and maintain the governance structure of the Local Plan including various committees and councils to monitor the operations of the SELPA and make recommendations for necessary revisions, including, but not limited to, the Local Plan, Allocation Plan and Policies.
- 3.3. Data Reporting. Establish and maintain methods, timelines and forms to submit required federal, state and SELPA reports.
- 3.4. Public Meetings. Schedule public meetings for purposes of governance activities and adopting the Annual Service Plan and Budget Plan.
- 3.5. Fiscal Responsibilities. Receive, distribute, and oversee the expenditure of special education funds in accordance with federal and state regulations and the SELPA Allocation Plan.
- 3.6. Indemnification and Hold Harmless. The SELPA shall be held harmless and indemnify EDCOE and the El Dorado County Superintendent of Schools for any costs of any kind or nature arising out of or related to this agreement other than as specifically contemplated herein, except to the extent that such cost arises from EDCOE and the El Dorado County Superintendent of Schools' negligence.

4. EDCOE DUTIES AND RESPONSIBILITIES

- 4.1. The Parties understand that EDCOE is designated in the Local Plan as the "responsible local agency" for the SELPA. EDCOE shall receive and distribute state and federal special education funds pursuant to the Allocation Plan, provide administrative support, and coordinate implementation of the Local Plan in accordance with state and federal law.
- 4.2. EDCOE shall not be responsible for any LEA or SELPA obligations or duties of any kind or nature except as explicitly set forth in this agreement.

5. TERMINATION OF THIS AGREEMENT AND PARTICIPATION IN SELPA

- 5.1. LEA may terminate this Agreement and participation in the SELPA in its sole discretion at the end of the fiscal year next occurring after having provided prior written notice to the SELPA, as follows:

- 5.1.1. Prior initial written notice of intended termination to the SELPA at least twelve (12) months and one (1) day in advance of date of termination; and
 - 5.1.2. Final written notice of termination to the SELPA no more than six (6) months after the LEA's initial notice of intended termination.
- 5.2. The SELPA may initiate and complete termination of this Agreement and LEA's participation in the SELPA in its sole discretion in accordance with the process and standards in SELPA Policies. The SELPA will provide prior written notice to the LEA at least twelve (12) months as follows:
- 5.2.1. Prior initial written notice of intended termination to the LEA at least twelve (12) months and one (1) day in advance of date of termination, and
 - 5.2.2. Final written notice of termination to the LEA no more than six (6) months after the SELPA's initial notice of intended termination.
- 5.3. Specifically the timeline and process above does not preclude the SELPA from initiating and completing the termination process in less than 12 months or by June 30 of the year immediately preceding the summary termination, if the member demonstrates:
- 5.3.1. Egregious disregard of state and federal requirements to provide services to students; and/or
 - 5.3.2. Demonstrated systemic and material issues that would cause the SELPA to make a finding of "going concern" based on leadership, programmatic and/or fiscal solvency that would cause SELPA to reasonably believe the SELPA may be harmed by the continued membership of the LEA.

The standards and timeline as determined by the SELPA shall, at a minimum, provide the LEA a reasonable opportunity for prior written notice and an opportunity to be heard by the Membership Appeals Committee.

6. DISPUTE RESOLUTION

Should a dispute arise relating to the responsibility for service provision, governance activities, the distribution of funding, if a party believes that an action taken by the CEO Council will create an undue hardship, or that the action taken exceeds the authority granted to the CEO Council within the Local Plan and/or state or federal statute, the aggrieved party may request a review of the action with the appropriate governing body or CDE as appropriate.

7. MUTUAL REPRESENTATIONS

- 7.1. Authority and Capacity. The Parties have the authority and capacity to enter into this agreement.
- 7.2. Full Disclosure. All information heretofore furnished by the Parties for purposes of or in connection with this Agreement or any transaction contemplated hereby or thereby is true and accurate in all material respects on the date as of which such information is stated.
- 7.3. No Conflicts. Neither party is under any restriction or obligation that may affect the performance of its obligations under this agreement.
- 7.4. Enforceability. This Agreement constitutes a legal, valid, and binding obligation, enforceable against the Parties according to its terms.

8. RESERVATION OF RIGHTS

The Parties hereto agree that nothing contained in this Agreement or otherwise shall be deemed to have waived or modified any of their rights or remedies under the law.

This agreement is entered into for the 2018-19 year and, absent a new agreement or termination, continues each year thereafter.

Executed on this _____ day of _____, 20_____.

In accordance with SELPA policy, Magnolia Science Academy I,
[INSERT Charter LEA Name]

certifies that this agreement has been approved by the appropriate local board(s).

LEA

Date

Signature of CEO of Charter LEA

Dr. Caprice Young CEO/superintendent
[PRINT CEO Name, Title]

EL DORADO COUNTY OFFICE OF EDUCATION

Date

Ed Manansala, Ed.D., Superintendent
El Dorado County Office of Education

Date

David M. Toston, Associate Superintendent
SELPA Programs
El Dorado County Office of Education

AGREEMENT FOR PARTICIPATION
EL DORADO CHARTER SELPA

This Agreement for Participation ("Agreement") is entered into by and between the El Dorado Charter SELPA ("SELPA"), the El Dorado County Office of Education ("EDCOE"), and Magnolia Science Academy Santa Ana ("LEA"), a California public charter school, collectively referred to as the "Parties."

RECITALS

WHEREAS, each special educational local plan area is required to administer local plans submitted pursuant to Education Code section 56205 et seq., administer the allocation of funds pursuant to Education Code section 56836 et seq., and ensure that it has in effect policies, procedures, and programs that are consistent with state laws, regulations, and policies governing certain aspects of special education;

WHEREAS, a charter school that is deemed a local educational agency for purposes of special education is required to participate in an approved local plan pursuant to Education Code section 56195.1(f);

WHEREAS, LEA is a charter school that is deemed a local educational agency for purposes of special education pursuant to Education Code section 47641 and is responsible for complying with all provisions of the Individuals with Disabilities Education Act (20 U.S.C. 1400 et seq.) and implementing regulations as they relate to local educational agencies;

WHEREAS, the SELPA as authorized by the California State Board of Education serves as the special educational local plan area for California charter schools deemed local educational agencies pursuant to Education Code section 47641 that have successfully completed the SELPA membership process and have signed this Agreement for Participation ("Agreement");

WHEREAS, EDCOE is designated in the local plan as the "responsible local agency" for the SELPA, which means the administrative entity, the duties of which shall include, but are not limited to, receiving and distributing state and federal special education funds pursuant to the allocation plan, providing administrative support, and coordinating implementation of the plan;

WHEREAS, the actions and decisions of the parties are guided by the values of:

1. Commitment – maintaining high standards for performance in student achievement, operations, governance and finance;
2. Integrity – adherence to moral and ethical principles in all aspects of the work;
3. Fairness – impartial and just treatment of all stakeholders;
4. Partnership – collaborative decision making and accountability;
5. Knowledge – understanding of charter school law and practice; and
6. Transparency- access to the information, decisions, and actions of the organization;

WHEREAS, the purpose of this agreement is to set forth the various responsibilities of LEA, EDCOE, and SELPA to ensure that all charter pupils with exceptional needs within the SELPA receive appropriate special education programs.

NOW, THEREFORE, IT IS HEREBY AGREED between the parties hereto as follows:

1. SHARED COMMITMENTS

- 1.1. Resource Allocation. Parties shall demonstrate commitment to the promises set forth in this Agreement by allocating appropriate resources.
- 1.2. Standard of Conduct. Parties, at all times, shall conduct themselves in such a manner as to act in the best interests of all other SELPA members. LEA shall not engage in any

activity or enterprise which would tend to injure or expose the SELPA or any of its members to any significant risk of harm or injury of any kind.

- 1.3. Compliance. All parties to this agreement shall identify and comply with applicable laws, regulations, policies, procedures and generally accepted standards. Each party will address any identified compliance gaps in a responsible and timely fashion.
- 1.4. Continual Improvement. Parties are expected to continually improve by setting performance objectives, executing plans and taking necessary corrective actions for deficiencies identified by any and all internal and/or external assessments.
- 1.5. Accuracy of Business Records. Parties shall ensure that any and all financial books and records conform to generally accepted accounting principles and state reporting requirements. Records must be accurate in all material respects. Records must be legible, transparent, and reflect actual transactions and payments and be open to inspection by the other party upon a reasonable request.
- 1.6. Accuracy of Student Records. Parties shall ensure that any and all student records conform to prescribed formats. Records must be legible, transparent, reflect actual transactions and payments, and be accurate in all material respects. Records must be open to inspection and review by other parties with legitimate educational interest upon a request.
- 1.7. Documentation. Parties shall maintain documentation necessary to demonstrate compliance with this Agreement and compliance with applicable state and federal statutes and regulations.
- 1.8. Local and Allocation Plans. Parties agree to the provisions of the Local and Allocation Plans as updated and approved by the CEO Council.
- 1.9. Provision of Free and Appropriate Public Education. The LEA is solely responsible for the provision of special education programs and services to eligible students enrolled in the LEA. The Parties understand and agree that the SELPA or EDCOE shall have no responsibility for the operation of any direct educational program service of any kind, that the SELPA has no duty or authority to provide FAPE to individual students, and that the SELPA has no duty or authority to make decisions regarding the educational programming of students enrolled in the LEA.

2. LEA RESPONSIBILITIES

- 2.1 Programs and Services. The LEA is solely and exclusive responsible for the following mandated activities in order to operate its special education programs and services for students enrolled in the LEA. As such, the LEA shall:
 - 2.1.1. Select, employ, compensate, and determine the duties of, or establish appropriate contracts for the provision of, special education teachers, instructional aides, and other personnel as required to conduct the program specified in the Local Plan, and in compliance with state and federal mandates.
 - 2.1.2. Conduct and/or contract those programs operated by the LEA in conformance with the Local Plan and the state and federal mandates.
 - 2.1.3. Organize and administer the activities of the IEP teams, including the selection of the LEA staff and who will serve as members of the IEP team in conformance with Education Code Section 56341 and in compliance with the Local Plan.

- 2.1.4. Develop and implement program objectives and the evaluation of the program effectiveness.
 - 2.1.5. Communicate with the parents and/or legal guardians of students in conformance with laws, regulations and the provisions of the Local Plan.
 - 2.1.6. Provide for the documentation and reporting of assessment procedures used for the placement of individuals and the security thereof.
 - 2.1.7. Provide for the continuous review of placements and the assessment procedures employed to insure their effectiveness and applicability, and insure the continued implementation and compliance with eligibility criteria.
 - 2.1.8. Provide for the integration of students with disabilities into the general education school programs and provide for evaluating the results of such integration according to specifications of the Local Plan.
 - 2.1.9. Conduct the review of individual placements requested by the parents and/or legal guardians of the student in accordance with the Local Plan.
 - 2.1.10. Prepare and submit all required reports, including reports on student enrollment, program expenditures, and program evaluation.
- 2.2. Fiscal Responsibilities. Receive and expend special education funding in accordance with the Charter SELPA Allocation Plan.
 - 2.3. Restricted Funds. As a condition of membership and participation in the SELPA, LEA warrants and represents that at no time during the term of this Agreement and LEA's membership and participation in the SELPA shall the LEA, directly or indirectly, provide special education funding for the benefit of a for-profit entity. All funding provided through the Charter SELPA shall be treated as a restricted funding source to be expended only for special education or special education services. Nothing contained herein shall be interpreted as prohibiting any LEA from expending funds to contract with a state-certified nonpublic agency/school for the benefit of children served, in accordance with the approved master contract and individual services agreements as provided for in federal and state law.
 - 2.4. Audit Report. Annually provide the SELPA with the LEA's annual, independent financial audit report, on or before December 20th each year, unless an extension has been granted by the State Controller's Office, in which case an extension will be granted to the charter as well. LEA further agrees to provide SELPA copies of any and all State Controller's Office communications regarding audit report corrective actions and a corrected audit report, if applicable. Should an LEA be the subject of an investigation by any federal, state, or local agency, including but not limited to the Fiscal Crisis Management and Assistance Team ("FCMAT") arising out of or related to allegations of fiscal mismanagement, failure to meet generally accepted accounting principles, or any violation of a provision of law, the LEA shall immediately notify SELPA and provide the SELPA with a copy of any written correspondence related thereto.
 - 2.5. Membership Responsibilities. Adhere to governance structure within SELPA Local Plan and Policies including designating appropriate representatives to serve on required councils and committees; ensure appropriate LEA representatives attend and participate in SELPA governance meetings as set forth in the Local Plan, Policies and Procedures.
 - 2.6. Management Decisions. Consistent with this Agreement, LEA shall have full and exclusive authority and responsibility for classifying employment positions within their

LEA. The managerial prerogatives of any participating LEA member shall not be infringed upon by any other participating LEA member except upon mutual consent of an affected LEA member(s), or unless as otherwise set forth. LEA shall not undertake to independently act on behalf of the SELPA or any of its members without express written authorization of the SELPA.

- 2.7. Participation. Ensure appropriate LEA representatives attend and participate in SELPA governance meetings and committees as set forth in the Local Plan, Policies and Procedures.
- 2.8. Reporting Requirements. Submit all required federal, state and SELPA reports and data requests in the prescribed format and at the specified due date. Upon written request by the SELPA, LEA shall provide any requested information, documents, writings, or information of any sort without delay, except as otherwise prohibited by law.
- 2.9. Indemnification and Hold Harmless. To the fullest extent allowed by law, LEA agrees to defend, indemnify, and hold harmless the SELPA and its individual other members, EDCOE, the El Dorado County Superintendent of Schools, and each of their respective directors, officers, agents, employees, and volunteers (the Indemnified Parties), from any claim or demand, damages, losses or expenses (including, without limitation, reasonable attorney fees) that arise in any manner from an actual or alleged failure by LEA to fulfill one or more of the LEA member's obligations except to the extent that such suit arises from the SELPA, EDCOE, or the El Dorado County Superintendent of Schools' negligence.

3. SELPA DUTIES AND RESPONSIBILITIES

- 3.1 Services. In order to accomplish the goals set forth in the Local Plan, SELPA shall provide the following services and activities for the LEA:
 - 3.1.1. Receive, compile, and submit required enrollment reports and compute all special education apportionments; receive data from LEA to compile and submit budgets for the programs and monitor the fiscal aspects of the program conducted, and receive the special education apportionments as authorized by applicable law.
 - 3.1.2. Maintain SELPA policies and procedures for referring and placing individuals with exceptional needs who are enrolled in the LEA, including the methods and procedures for communication with the parents and/or guardians of the students according to SELPA Local Plan, Policies and Procedures.
 - 3.1.3. Coordinate the organization and maintenance of the Special Education Community Advisory Committee ("CAC") to coordinate the implementation of the Local Plan and provide for the attendance of designated members of the SELPA's staff at all regularly scheduled CAC meetings as required by law.
 - 3.1.4. Coordinate community resources with those provided by LEA and SELPA, including providing such contractual agreements as may be required.
 - 3.1.5. Coordinate state Quality Assurance Process.
 - 3.1.6. Provide alternative dispute resolution supports and services.
 - 3.1.7. Develop interagency referral and placement procedures.
 - 3.1.8. Provide regular personnel development training sessions for LEA staff responsible for administering or delivering special education programs and services.

- 3.1.9. Provide the method and forms to enable the LEA to report to the SELPA on student enrollment and program expenditures. Establish and maintain a pupil information system.
- 3.1.10. Provide reasonable and appropriate technical assistance and information to the LEA upon request from LEA administration, including but not limited to:
 1. Evidenced Based Practices;
 2. Program Development and Improvement;
 3. Individual cases;
 4. State complaints;
 5. Requests for due process mediation and hearing; and
 6. Appropriate programs and services for specific pupils.
- 3.1.11. Perform other services reasonable and necessary to the administration and coordination of the Local Plan.

- 3.2. Governance. Organize and maintain the governance structure of the Local Plan including various committees and councils to monitor the operations of the SELPA and make recommendations for necessary revisions, including, but not limited to, the Local Plan, Allocation Plan and Policies.
- 3.3. Data Reporting. Establish and maintain methods, timelines and forms to submit required federal, state and SELPA reports.
- 3.4. Public Meetings. Schedule public meetings for purposes of governance activities and adopting the Annual Service Plan and Budget Plan.
- 3.5. Fiscal Responsibilities. Receive, distribute, and oversee the expenditure of special education funds in accordance with federal and state regulations and the SELPA Allocation Plan.
- 3.6. Indemnification and Hold Harmless. The SELPA shall be held harmless and indemnify EDCOE and the El Dorado County Superintendent of Schools for any costs of any kind or nature arising out of or related to this agreement other than as specifically contemplated herein, except to the extent that such cost arises from EDCOE and the El Dorado County Superintendent of Schools' negligence.

4. EDCOE DUTIES AND RESPONSIBILITIES

- 4.1. The Parties understand that EDCOE is designated in the Local Plan as the "responsible local agency" for the SELPA. EDCOE shall receive and distribute state and federal special education funds pursuant to the Allocation Plan, provide administrative support, and coordinate implementation of the Local Plan in accordance with state and federal law.
- 4.2. EDCOE shall not be responsible for any LEA or SELPA obligations or duties of any kind or nature except as explicitly set forth in this agreement.

5. TERMINATION OF THIS AGREEMENT AND PARTICIPATION IN SELPA

- 5.1. LEA may terminate this Agreement and participation in the SELPA in its sole discretion at the end of the fiscal year next occurring after having provided prior written notice to the SELPA, as follows:

- 5.1.1. Prior initial written notice of intended termination to the SELPA at least twelve (12) months and one (1) day in advance of date of termination; and
 - 5.1.2. Final written notice of termination to the SELPA no more than six (6) months after the LEA's initial notice of intended termination.
- 5.2. The SELPA may initiate and complete termination of this Agreement and LEA's participation in the SELPA in its sole discretion in accordance with the process and standards in SELPA Policies. The SELPA will provide prior written notice to the LEA at least twelve (12) months as follows:
- 5.2.1. Prior initial written notice of intended termination to the LEA at least twelve (12) months and one (1) day in advance of date of termination, and
 - 5.2.2. Final written notice of termination to the LEA no more than six (6) months after the SELPA's initial notice of intended termination.
- 5.3. Specifically the timeline and process above does not preclude the SELPA from initiating and completing the termination process in less than 12 months or by June 30 of the year immediately preceding the summary termination, if the member demonstrates:
- 5.3.1. Egregious disregard of state and federal requirements to provide services to students; and/or
 - 5.3.2. Demonstrated systemic and material issues that would cause the SELPA to make a finding of "going concern" based on leadership, programmatic and/or fiscal solvency that would cause SELPA to reasonably believe the SELPA may be harmed by the continued membership of the LEA.

The standards and timeline as determined by the SELPA shall, at a minimum, provide the LEA a reasonable opportunity for prior written notice and an opportunity to be heard by the Membership Appeals Committee.

6. DISPUTE RESOLUTION

Should a dispute arise relating to the responsibility for service provision, governance activities, the distribution of funding, if a party believes that an action taken by the CEO Council will create an undue hardship, or that the action taken exceeds the authority granted to the CEO Council within the Local Plan and/or state or federal statute, the aggrieved party may request a review of the action with the appropriate governing body or CDE as appropriate.

7. MUTUAL REPRESENTATIONS

- 7.1. Authority and Capacity. The Parties have the authority and capacity to enter into this agreement.
- 7.2. Full Disclosure. All information heretofore furnished by the Parties for purposes of or in connection with this Agreement or any transaction contemplated hereby or thereby is true and accurate in all material respects on the date as of which such information is stated.
- 7.3. No Conflicts. Neither party is under any restriction or obligation that may affect the performance of its obligations under this agreement.
- 7.4. Enforceability. This Agreement constitutes a legal, valid, and binding obligation, enforceable against the Parties according to its terms.

8. RESERVATION OF RIGHTS

The Parties hereto agree that nothing contained in this Agreement or otherwise shall be deemed to have waived or modified any of their rights or remedies under the law.

This agreement is entered into for the 2018-19 year and, absent a new agreement or termination, continues each year thereafter.

Executed on this _____ day of _____, 20_____.

In accordance with SELPA policy, Magnolia Science Academy Santa Ana,
[INSERT Charter LEA Name]
certifies that this agreement has been approved by the appropriate local board(s).

LEA

Date

Signature of CEO of Charter LEA

Dr. Caprice Young CEO/superintendent
[PRINT CEO Name, Title]

EL DORADO COUNTY OFFICE OF EDUCATION

Date

Ed Manansala, Ed.D., Superintendent
El Dorado County Office of Education

Date

David M. Toston, Associate Superintendent
SELPA Programs
El Dorado County Office of Education

AGREEMENT FOR PARTICIPATION
EL DORADO CHARTER SELPA

This Agreement for Participation ("Agreement") is entered into by and between the El Dorado Charter SELPA ("SELPA"), the El Dorado County Office of Education ("EDCOE"), and Magnolia Science Academy 2 ("LEA"), a California public charter school, collectively referred to as the "Parties."

RECITALS

WHEREAS, each special educational local plan area is required to administer local plans submitted pursuant to Education Code section 56205 et seq., administer the allocation of funds pursuant to Education Code section 56836 et seq., and ensure that it has in effect policies, procedures, and programs that are consistent with state laws, regulations, and policies governing certain aspects of special education;

WHEREAS, a charter school that is deemed a local educational agency for purposes of special education is required to participate in an approved local plan pursuant to Education Code section 56195.1(f);

WHEREAS, LEA is a charter school that is deemed a local educational agency for purposes of special education pursuant to Education Code section 47641 and is responsible for complying with all provisions of the Individuals with Disabilities Education Act (20 U.S.C. 1400 et seq.) and implementing regulations as they relate to local educational agencies;

WHEREAS, the SELPA as authorized by the California State Board of Education serves as the special educational local plan area for California charter schools deemed local educational agencies pursuant to Education Code section 47641 that have successfully completed the SELPA membership process and have signed this Agreement for Participation ("Agreement");

WHEREAS, EDCOE is designated in the local plan as the "responsible local agency" for the SELPA, which means the administrative entity, the duties of which shall include, but are not limited to, receiving and distributing state and federal special education funds pursuant to the allocation plan, providing administrative support, and coordinating implementation of the plan;

WHEREAS, the actions and decisions of the parties are guided by the values of:

1. Commitment – maintaining high standards for performance in student achievement, operations, governance and finance;
2. Integrity – adherence to moral and ethical principles in all aspects of the work;
3. Fairness – impartial and just treatment of all stakeholders;
4. Partnership – collaborative decision making and accountability;
5. Knowledge – understanding of charter school law and practice; and
6. Transparency- access to the information, decisions, and actions of the organization;

WHEREAS, the purpose of this agreement is to set forth the various responsibilities of LEA, EDCOE, and SELPA to ensure that all charter pupils with exceptional needs within the SELPA receive appropriate special education programs.

NOW, THEREFORE, IT IS HEREBY AGREED between the parties hereto as follows:

1. SHARED COMMITMENTS

- 1.1. Resource Allocation. Parties shall demonstrate commitment to the promises set forth in this Agreement by allocating appropriate resources.
- 1.2. Standard of Conduct. Parties, at all times, shall conduct themselves in such a manner as to act in the best interests of all other SELPA members. LEA shall not engage in any

activity or enterprise which would tend to injure or expose the SELPA or any of its members to any significant risk of harm or injury of any kind.

- 1.3. Compliance. All parties to this agreement shall identify and comply with applicable laws, regulations, policies, procedures and generally accepted standards. Each party will address any identified compliance gaps in a responsible and timely fashion.
- 1.4. Continual Improvement. Parties are expected to continually improve by setting performance objectives, executing plans and taking necessary corrective actions for deficiencies identified by any and all internal and/or external assessments.
- 1.5. Accuracy of Business Records. Parties shall ensure that any and all financial books and records conform to generally accepted accounting principles and state reporting requirements. Records must be accurate in all material respects. Records must be legible, transparent, and reflect actual transactions and payments and be open to inspection by the other party upon a reasonable request.
- 1.6. Accuracy of Student Records. Parties shall ensure that any and all student records conform to prescribed formats. Records must be legible, transparent, reflect actual transactions and payments, and be accurate in all material respects. Records must be open to inspection and review by other parties with legitimate educational interest upon a request.
- 1.7. Documentation. Parties shall maintain documentation necessary to demonstrate compliance with this Agreement and compliance with applicable state and federal statutes and regulations.
- 1.8. Local and Allocation Plans. Parties agree to the provisions of the Local and Allocation Plans as updated and approved by the CEO Council.
- 1.9. Provision of Free and Appropriate Public Education. The LEA is solely responsible for the provision of special education programs and services to eligible students enrolled in the LEA. The Parties understand and agree that the SELPA or EDCOE shall have no responsibility for the operation of any direct educational program service of any kind, that the SELPA has no duty or authority to provide FAPE to individual students, and that the SELPA has no duty or authority to make decisions regarding the educational programming of students enrolled in the LEA.

2. LEA RESPONSIBILITIES

- 2.1 Programs and Services. The LEA is solely and exclusive responsible for the following mandated activities in order to operate its special education programs and services for students enrolled in the LEA. As such, the LEA shall:
 - 2.1.1. Select, employ, compensate, and determine the duties of, or establish appropriate contracts for the provision of, special education teachers, instructional aides, and other personnel as required to conduct the program specified in the Local Plan, and in compliance with state and federal mandates.
 - 2.1.2. Conduct and/or contract those programs operated by the LEA in conformance with the Local Plan and the state and federal mandates.
 - 2.1.3. Organize and administer the activities of the IEP teams, including the selection of the LEA staff and who will serve as members of the IEP team in conformance with Education Code Section 56341 and in compliance with the Local Plan.

- 2.1.4. Develop and implement program objectives and the evaluation of the program effectiveness.
 - 2.1.5. Communicate with the parents and/or legal guardians of students in conformance with laws, regulations and the provisions of the Local Plan.
 - 2.1.6. Provide for the documentation and reporting of assessment procedures used for the placement of individuals and the security thereof.
 - 2.1.7. Provide for the continuous review of placements and the assessment procedures employed to insure their effectiveness and applicability, and insure the continued implementation and compliance with eligibility criteria.
 - 2.1.8. Provide for the integration of students with disabilities into the general education school programs and provide for evaluating the results of such integration according to specifications of the Local Plan.
 - 2.1.9. Conduct the review of individual placements requested by the parents and/or legal guardians of the student in accordance with the Local Plan.
 - 2.1.10. Prepare and submit all required reports, including reports on student enrollment, program expenditures, and program evaluation.
- 2.2. Fiscal Responsibilities. Receive and expend special education funding in accordance with the Charter SELPA Allocation Plan.
 - 2.3. Restricted Funds. As a condition of membership and participation in the SELPA, LEA warrants and represents that at no time during the term of this Agreement and LEA's membership and participation in the SELPA shall the LEA, directly or indirectly, provide special education funding for the benefit of a for-profit entity. All funding provided through the Charter SELPA shall be treated as a restricted funding source to be expended only for special education or special education services. Nothing contained herein shall be interpreted as prohibiting any LEA from expending funds to contract with a state-certified nonpublic agency/school for the benefit of children served, in accordance with the approved master contract and individual services agreements as provided for in federal and state law.
 - 2.4. Audit Report. Annually provide the SELPA with the LEA's annual, independent financial audit report, on or before December 20th each year, unless an extension has been granted by the State Controller's Office, in which case an extension will be granted to the charter as well. LEA further agrees to provide SELPA copies of any and all State Controller's Office communications regarding audit report corrective actions and a corrected audit report, if applicable. Should an LEA be the subject of an investigation by any federal, state, or local agency, including but not limited to the Fiscal Crisis Management and Assistance Team ("FCMAT") arising out of or related to allegations of fiscal mismanagement, failure to meet generally accepted accounting principles, or any violation of a provision of law, the LEA shall immediately notify SELPA and provide the SELPA with a copy of any written correspondence related thereto.
 - 2.5. Membership Responsibilities. Adhere to governance structure within SELPA Local Plan and Policies including designating appropriate representatives to serve on required councils and committees; ensure appropriate LEA representatives attend and participate in SELPA governance meetings as set forth in the Local Plan, Policies and Procedures.
 - 2.6. Management Decisions. Consistent with this Agreement, LEA shall have full and exclusive authority and responsibility for classifying employment positions within their

LEA. The managerial prerogatives of any participating LEA member shall not be infringed upon by any other participating LEA member except upon mutual consent of an affected LEA member(s), or unless as otherwise set forth. LEA shall not undertake to independently act on behalf of the SELPA or any of its members without express written authorization of the SELPA.

- 2.7. Participation. Ensure appropriate LEA representatives attend and participate in SELPA governance meetings and committees as set forth in the Local Plan, Policies and Procedures.
- 2.8. Reporting Requirements. Submit all required federal, state and SELPA reports and data requests in the prescribed format and at the specified due date. Upon written request by the SELPA, LEA shall provide any requested information, documents, writings, or information of any sort without delay, except as otherwise prohibited by law.
- 2.9. Indemnification and Hold Harmless. To the fullest extent allowed by law, LEA agrees to defend, indemnify, and hold harmless the SELPA and its individual other members, EDCOE, the El Dorado County Superintendent of Schools, and each of their respective directors, officers, agents, employees, and volunteers (the Indemnified Parties), from any claim or demand, damages, losses or expenses (including, without limitation, reasonable attorney fees) that arise in any manner from an actual or alleged failure by LEA to fulfill one or more of the LEA member's obligations except to the extent that such suit arises from the SELPA, EDCOE, or the El Dorado County Superintendent of Schools' negligence.

3. SELPA DUTIES AND RESPONSIBILITIES

- 3.1 Services. In order to accomplish the goals set forth in the Local Plan, SELPA shall provide the following services and activities for the LEA:
 - 3.1.1. Receive, compile, and submit required enrollment reports and compute all special education apportionments; receive data from LEA to compile and submit budgets for the programs and monitor the fiscal aspects of the program conducted, and receive the special education apportionments as authorized by applicable law.
 - 3.1.2. Maintain SELPA policies and procedures for referring and placing individuals with exceptional needs who are enrolled in the LEA, including the methods and procedures for communication with the parents and/or guardians of the students according to SELPA Local Plan, Policies and Procedures.
 - 3.1.3. Coordinate the organization and maintenance of the Special Education Community Advisory Committee ("CAC") to coordinate the implementation of the Local Plan and provide for the attendance of designated members of the SELPA's staff at all regularly scheduled CAC meetings as required by law.
 - 3.1.4. Coordinate community resources with those provided by LEA and SELPA, including providing such contractual agreements as may be required.
 - 3.1.5. Coordinate state Quality Assurance Process.
 - 3.1.6. Provide alternative dispute resolution supports and services.
 - 3.1.7. Develop interagency referral and placement procedures.
 - 3.1.8. Provide regular personnel development training sessions for LEA staff responsible for administering or delivering special education programs and services.

3.1.9. Provide the method and forms to enable the LEA to report to the SELPA on student enrollment and program expenditures. Establish and maintain a pupil information system.

3.1.10. Provide reasonable and appropriate technical assistance and information to the LEA upon request from LEA administration, including but not limited to:

1. Evidenced Based Practices;
2. Program Development and Improvement;
3. Individual cases;
4. State complaints;
5. Requests for due process mediation and hearing; and
6. Appropriate programs and services for specific pupils.

3.1.11. Perform other services reasonable and necessary to the administration and coordination of the Local Plan.

3.2. Governance. Organize and maintain the governance structure of the Local Plan including various committees and councils to monitor the operations of the SELPA and make recommendations for necessary revisions, including, but not limited to, the Local Plan, Allocation Plan and Policies.

3.3. Data Reporting. Establish and maintain methods, timelines and forms to submit required federal, state and SELPA reports.

3.4. Public Meetings. Schedule public meetings for purposes of governance activities and adopting the Annual Service Plan and Budget Plan.

3.5. Fiscal Responsibilities. Receive, distribute, and oversee the expenditure of special education funds in accordance with federal and state regulations and the SELPA Allocation Plan.

3.6. Indemnification and Hold Harmless. The SELPA shall be held harmless and indemnify EDCOE and the El Dorado County Superintendent of Schools for any costs of any kind or nature arising out of or related to this agreement other than as specifically contemplated herein, except to the extent that such cost arises from EDCOE and the El Dorado County Superintendent of Schools' negligence.

4. EDCOE DUTIES AND RESPONSIBILITIES

4.1. The Parties understand that EDCOE is designated in the Local Plan as the "responsible local agency" for the SELPA. EDCOE shall receive and distribute state and federal special education funds pursuant to the Allocation Plan, provide administrative support, and coordinate implementation of the Local Plan in accordance with state and federal law.

4.2. EDCOE shall not be responsible for any LEA or SELPA obligations or duties of any kind or nature except as explicitly set forth in this agreement.

5. TERMINATION OF THIS AGREEMENT AND PARTICIPATION IN SELPA

5.1. LEA may terminate this Agreement and participation in the SELPA in its sole discretion at the end of the fiscal year next occurring after having provided prior written notice to the SELPA, as follows:

- 5.1.1. Prior initial written notice of intended termination to the SELPA at least twelve (12) months and one (1) day in advance of date of termination; and
- 5.1.2. Final written notice of termination to the SELPA no more than six (6) months after the LEA's initial notice of intended termination.
- 5.2. The SELPA may initiate and complete termination of this Agreement and LEA's participation in the SELPA in its sole discretion in accordance with the process and standards in SELPA Policies. The SELPA will provide prior written notice to the LEA at least twelve (12) months as follows:
 - 5.2.1. Prior initial written notice of intended termination to the LEA at least twelve (12) months and one (1) day in advance of date of termination, and
 - 5.2.2. Final written notice of termination to the LEA no more than six (6) months after the SELPA's initial notice of intended termination.
- 5.3. Specifically the timeline and process above does not preclude the SELPA from initiating and completing the termination process in less than 12 months or by June 30 of the year immediately preceding the summary termination, if the member demonstrates:
 - 5.3.1. Egregious disregard of state and federal requirements to provide services to students; and/or
 - 5.3.2. Demonstrated systemic and material issues that would cause the SELPA to make a finding of "going concern" based on leadership, programmatic and/or fiscal solvency that would cause SELPA to reasonably believe the SELPA may be harmed by the continued membership of the LEA.

The standards and timeline as determined by the SELPA shall, at a minimum, provide the LEA a reasonable opportunity for prior written notice and an opportunity to be heard by the Membership Appeals Committee.

6. DISPUTE RESOLUTION

Should a dispute arise relating to the responsibility for service provision, governance activities, the distribution of funding, if a party believes that an action taken by the CEO Council will create an undue hardship, or that the action taken exceeds the authority granted to the CEO Council within the Local Plan and/or state or federal statute, the aggrieved party may request a review of the action with the appropriate governing body or CDE as appropriate.

7. MUTUAL REPRESENTATIONS

- 7.1. Authority and Capacity. The Parties have the authority and capacity to enter into this agreement.
- 7.2. Full Disclosure. All information heretofore furnished by the Parties for purposes of or in connection with this Agreement or any transaction contemplated hereby or thereby is true and accurate in all material respects on the date as of which such information is stated.
- 7.3. No Conflicts. Neither party is under any restriction or obligation that may affect the performance of its obligations under this agreement.
- 7.4. Enforceability. This Agreement constitutes a legal, valid, and binding obligation, enforceable against the Parties according to its terms.

8. RESERVATION OF RIGHTS

The Parties hereto agree that nothing contained in this Agreement or otherwise shall be deemed to have waived or modified any of their rights or remedies under the law.

This agreement is entered into for the 2018-19 year and, absent a new agreement or termination, continues each year thereafter.

Executed on this _____ day of _____, 20_____.

In accordance with SELPA policy, Magnolia Science Academy 2,
[INSERT Charter LEA Name]

certifies that this agreement has been approved by the appropriate local board(s).

LEA

Date

Signature of CEO of Charter LEA
Dr. Caprice Young CEO/superintendent
[PRINT CEO Name, Title]

EL DORADO COUNTY OFFICE OF EDUCATION

Date

Ed Manansala, Ed.D., Superintendent
El Dorado County Office of Education

Date

David M. Toston, Associate Superintendent
SELPA Programs
El Dorado County Office of Education

AGREEMENT FOR PARTICIPATION
EL DORADO CHARTER SELPA

This Agreement for Participation (“Agreement”) is entered into by and between the El Dorado Charter SELPA (“SELPA”), the El Dorado County Office of Education (“EDCOE”), and Magnolia Science Academy 3 (“LEA”), a California public charter school, collectively referred to as the “Parties.”

RECITALS

WHEREAS, each special educational local plan area is required to administer local plans submitted pursuant to Education Code section 56205 et seq., administer the allocation of funds pursuant to Education Code section 56836 et seq., and ensure that it has in effect policies, procedures, and programs that are consistent with state laws, regulations, and policies governing certain aspects of special education;

WHEREAS, a charter school that is deemed a local educational agency for purposes of special education is required to participate in an approved local plan pursuant to Education Code section 56195.1(f);

WHEREAS, LEA is a charter school that is deemed a local educational agency for purposes of special education pursuant to Education Code section 47641 and is responsible for complying with all provisions of the Individuals with Disabilities Education Act (20 U.S.C. 1400 et seq.) and implementing regulations as they relate to local educational agencies;

WHEREAS, the SELPA as authorized by the California State Board of Education serves as the special educational local plan area for California charter schools deemed local educational agencies pursuant to Education Code section 47641 that have successfully completed the SELPA membership process and have signed this Agreement for Participation (“Agreement”);

WHEREAS, EDCOE is designated in the local plan as the “responsible local agency” for the SELPA, which means the administrative entity, the duties of which shall include, but are not limited to, receiving and distributing state and federal special education funds pursuant to the allocation plan, providing administrative support, and coordinating implementation of the plan;

WHEREAS, the actions and decisions of the parties are guided by the values of:

1. Commitment – maintaining high standards for performance in student achievement, operations, governance and finance;
2. Integrity – adherence to moral and ethical principles in all aspects of the work;
3. Fairness – impartial and just treatment of all stakeholders;
4. Partnership – collaborative decision making and accountability;
5. Knowledge – understanding of charter school law and practice; and
6. Transparency- access to the information, decisions, and actions of the organization;

WHEREAS, the purpose of this agreement is to set forth the various responsibilities of LEA, EDCOE, and SELPA to ensure that all charter pupils with exceptional needs within the SELPA receive appropriate special education programs.

NOW, THEREFORE, IT IS HEREBY AGREED between the parties hereto as follows:

1. SHARED COMMITMENTS

- 1.1. Resource Allocation. Parties shall demonstrate commitment to the promises set forth in this Agreement by allocating appropriate resources.
- 1.2. Standard of Conduct. Parties, at all times, shall conduct themselves in such a manner as to act in the best interests of all other SELPA members. LEA shall not engage in any

activity or enterprise which would tend to injure or expose the SELPA or any of its members to any significant risk of harm or injury of any kind.

- 1.3. Compliance. All parties to this agreement shall identify and comply with applicable laws, regulations, policies, procedures and generally accepted standards. Each party will address any identified compliance gaps in a responsible and timely fashion.
- 1.4. Continual Improvement. Parties are expected to continually improve by setting performance objectives, executing plans and taking necessary corrective actions for deficiencies identified by any and all internal and/or external assessments.
- 1.5. Accuracy of Business Records. Parties shall ensure that any and all financial books and records conform to generally accepted accounting principles and state reporting requirements. Records must be accurate in all material respects. Records must be legible, transparent, and reflect actual transactions and payments and be open to inspection by the other party upon a reasonable request.
- 1.6. Accuracy of Student Records. Parties shall ensure that any and all student records conform to prescribed formats. Records must be legible, transparent, reflect actual transactions and payments, and be accurate in all material respects. Records must be open to inspection and review by other parties with legitimate educational interest upon a request.
- 1.7. Documentation. Parties shall maintain documentation necessary to demonstrate compliance with this Agreement and compliance with applicable state and federal statutes and regulations.
- 1.8. Local and Allocation Plans. Parties agree to the provisions of the Local and Allocation Plans as updated and approved by the CEO Council.
- 1.9. Provision of Free and Appropriate Public Education. The LEA is solely responsible for the provision of special education programs and services to eligible students enrolled in the LEA. The Parties understand and agree that the SELPA or EDCOE shall have no responsibility for the operation of any direct educational program service of any kind, that the SELPA has no duty or authority to provide FAPE to individual students, and that the SELPA has no duty or authority to make decisions regarding the educational programming of students enrolled in the LEA.

2. LEA RESPONSIBILITIES

- 2.1 Programs and Services. The LEA is solely and exclusive responsible for the following mandated activities in order to operate its special education programs and services for students enrolled in the LEA. As such, the LEA shall:
 - 2.1.1. Select, employ, compensate, and determine the duties of, or establish appropriate contracts for the provision of, special education teachers, instructional aides, and other personnel as required to conduct the program specified in the Local Plan, and in compliance with state and federal mandates.
 - 2.1.2. Conduct and/or contract those programs operated by the LEA in conformance with the Local Plan and the state and federal mandates.
 - 2.1.3. Organize and administer the activities of the IEP teams, including the selection of the LEA staff and who will serve as members of the IEP team in conformance with Education Code Section 56341 and in compliance with the Local Plan.

- 2.1.4. Develop and implement program objectives and the evaluation of the program effectiveness.
 - 2.1.5. Communicate with the parents and/or legal guardians of students in conformance with laws, regulations and the provisions of the Local Plan.
 - 2.1.6. Provide for the documentation and reporting of assessment procedures used for the placement of individuals and the security thereof.
 - 2.1.7. Provide for the continuous review of placements and the assessment procedures employed to insure their effectiveness and applicability, and insure the continued implementation and compliance with eligibility criteria.
 - 2.1.8. Provide for the integration of students with disabilities into the general education school programs and provide for evaluating the results of such integration according to specifications of the Local Plan.
 - 2.1.9. Conduct the review of individual placements requested by the parents and/or legal guardians of the student in accordance with the Local Plan.
 - 2.1.10. Prepare and submit all required reports, including reports on student enrollment, program expenditures, and program evaluation.
- 2.2. Fiscal Responsibilities. Receive and expend special education funding in accordance with the Charter SELPA Allocation Plan.
 - 2.3. Restricted Funds. As a condition of membership and participation in the SELPA, LEA warrants and represents that at no time during the term of this Agreement and LEA's membership and participation in the SELPA shall the LEA, directly or indirectly, provide special education funding for the benefit of a for-profit entity. All funding provided through the Charter SELPA shall be treated as a restricted funding source to be expended only for special education or special education services. Nothing contained herein shall be interpreted as prohibiting any LEA from expending funds to contract with a state-certified nonpublic agency/school for the benefit of children served, in accordance with the approved master contract and individual services agreements as provided for in federal and state law.
 - 2.4. Audit Report. Annually provide the SELPA with the LEA's annual, independent financial audit report, on or before December 20th each year, unless an extension has been granted by the State Controller's Office, in which case an extension will be granted to the charter as well. LEA further agrees to provide SELPA copies of any and all State Controller's Office communications regarding audit report corrective actions and a corrected audit report, if applicable. Should an LEA be the subject of an investigation by any federal, state, or local agency, including but not limited to the Fiscal Crisis Management and Assistance Team ("FCMAT") arising out of or related to allegations of fiscal mismanagement, failure to meet generally accepted accounting principles, or any violation of a provision of law, the LEA shall immediately notify SELPA and provide the SELPA with a copy of any written correspondence related thereto.
 - 2.5. Membership Responsibilities. Adhere to governance structure within SELPA Local Plan and Policies including designating appropriate representatives to serve on required councils and committees; ensure appropriate LEA representatives attend and participate in SELPA governance meetings as set forth in the Local Plan, Policies and Procedures.
 - 2.6. Management Decisions. Consistent with this Agreement, LEA shall have full and exclusive authority and responsibility for classifying employment positions within their

LEA. The managerial prerogatives of any participating LEA member shall not be infringed upon by any other participating LEA member except upon mutual consent of an affected LEA member(s), or unless as otherwise set forth. LEA shall not undertake to independently act on behalf of the SELPA or any of its members without express written authorization of the SELPA.

- 2.7. Participation. Ensure appropriate LEA representatives attend and participate in SELPA governance meetings and committees as set forth in the Local Plan, Policies and Procedures.
- 2.8. Reporting Requirements. Submit all required federal, state and SELPA reports and data requests in the prescribed format and at the specified due date. Upon written request by the SELPA, LEA shall provide any requested information, documents, writings, or information of any sort without delay, except as otherwise prohibited by law.
- 2.9. Indemnification and Hold Harmless. To the fullest extent allowed by law, LEA agrees to defend, indemnify, and hold harmless the SELPA and its individual other members, EDCOE, the El Dorado County Superintendent of Schools, and each of their respective directors, officers, agents, employees, and volunteers (the Indemnified Parties), from any claim or demand, damages, losses or expenses (including, without limitation, reasonable attorney fees) that arise in any manner from an actual or alleged failure by LEA to fulfill one or more of the LEA member's obligations except to the extent that such suit arises from the SELPA, EDCOE, or the El Dorado County Superintendent of Schools' negligence.

3. SELPA DUTIES AND RESPONSIBILITIES

- 3.1 Services. In order to accomplish the goals set forth in the Local Plan, SELPA shall provide the following services and activities for the LEA:
 - 3.1.1. Receive, compile, and submit required enrollment reports and compute all special education apportionments; receive data from LEA to compile and submit budgets for the programs and monitor the fiscal aspects of the program conducted, and receive the special education apportionments as authorized by applicable law.
 - 3.1.2. Maintain SELPA policies and procedures for referring and placing individuals with exceptional needs who are enrolled in the LEA, including the methods and procedures for communication with the parents and/or guardians of the students according to SELPA Local Plan, Policies and Procedures.
 - 3.1.3. Coordinate the organization and maintenance of the Special Education Community Advisory Committee ("CAC") to coordinate the implementation of the Local Plan and provide for the attendance of designated members of the SELPA's staff at all regularly scheduled CAC meetings as required by law.
 - 3.1.4. Coordinate community resources with those provided by LEA and SELPA, including providing such contractual agreements as may be required.
 - 3.1.5. Coordinate state Quality Assurance Process.
 - 3.1.6. Provide alternative dispute resolution supports and services.
 - 3.1.7. Develop interagency referral and placement procedures.
 - 3.1.8. Provide regular personnel development training sessions for LEA staff responsible for administering or delivering special education programs and services.

- 3.1.9. Provide the method and forms to enable the LEA to report to the SELPA on student enrollment and program expenditures. Establish and maintain a pupil information system.
- 3.1.10. Provide reasonable and appropriate technical assistance and information to the LEA upon request from LEA administration, including but not limited to:
 - 1. Evidenced Based Practices;
 - 2. Program Development and Improvement;
 - 3. Individual cases;
 - 4. State complaints;
 - 5. Requests for due process mediation and hearing; and
 - 6. Appropriate programs and services for specific pupils.
- 3.1.11. Perform other services reasonable and necessary to the administration and coordination of the Local Plan.

- 3.2. Governance. Organize and maintain the governance structure of the Local Plan including various committees and councils to monitor the operations of the SELPA and make recommendations for necessary revisions, including, but not limited to, the Local Plan, Allocation Plan and Policies.
- 3.3. Data Reporting. Establish and maintain methods, timelines and forms to submit required federal, state and SELPA reports.
- 3.4. Public Meetings. Schedule public meetings for purposes of governance activities and adopting the Annual Service Plan and Budget Plan.
- 3.5. Fiscal Responsibilities. Receive, distribute, and oversee the expenditure of special education funds in accordance with federal and state regulations and the SELPA Allocation Plan.
- 3.6. Indemnification and Hold Harmless. The SELPA shall be held harmless and indemnify EDCOE and the El Dorado County Superintendent of Schools for any costs of any kind or nature arising out of or related to this agreement other than as specifically contemplated herein, except to the extent that such cost arises from EDCOE and the El Dorado County Superintendent of Schools' negligence.

4. EDCOE DUTIES AND RESPONSIBILITIES

- 4.1. The Parties understand that EDCOE is designated in the Local Plan as the "responsible local agency" for the SELPA. EDCOE shall receive and distribute state and federal special education funds pursuant to the Allocation Plan, provide administrative support, and coordinate implementation of the Local Plan in accordance with state and federal law.
- 4.2. EDCOE shall not be responsible for any LEA or SELPA obligations or duties of any kind or nature except as explicitly set forth in this agreement.

5. TERMINATION OF THIS AGREEMENT AND PARTICIPATION IN SELPA

- 5.1. LEA may terminate this Agreement and participation in the SELPA in its sole discretion at the end of the fiscal year next occurring after having provided prior written notice to the SELPA, as follows:

- 5.1.1. Prior initial written notice of intended termination to the SELPA at least twelve (12) months and one (1) day in advance of date of termination; and
- 5.1.2. Final written notice of termination to the SELPA no more than six (6) months after the LEA's initial notice of intended termination.
- 5.2. The SELPA may initiate and complete termination of this Agreement and LEA's participation in the SELPA in its sole discretion in accordance with the process and standards in SELPA Policies. The SELPA will provide prior written notice to the LEA at least twelve (12) months as follows:
 - 5.2.1. Prior initial written notice of intended termination to the LEA at least twelve (12) months and one (1) day in advance of date of termination, and
 - 5.2.2. Final written notice of termination to the LEA no more than six (6) months after the SELPA's initial notice of intended termination.
- 5.3. Specifically the timeline and process above does not preclude the SELPA from initiating and completing the termination process in less than 12 months or by June 30 of the year immediately preceding the summary termination, if the member demonstrates:
 - 5.3.1. Egregious disregard of state and federal requirements to provide services to students; and/or
 - 5.3.2. Demonstrated systemic and material issues that would cause the SELPA to make a finding of "going concern" based on leadership, programmatic and/or fiscal solvency that would cause SELPA to reasonably believe the SELPA may be harmed by the continued membership of the LEA.

The standards and timeline as determined by the SELPA shall, at a minimum, provide the LEA a reasonable opportunity for prior written notice and an opportunity to be heard by the Membership Appeals Committee.

6. DISPUTE RESOLUTION

Should a dispute arise relating to the responsibility for service provision, governance activities, the distribution of funding, if a party believes that an action taken by the CEO Council will create an undue hardship, or that the action taken exceeds the authority granted to the CEO Council within the Local Plan and/or state or federal statute, the aggrieved party may request a review of the action with the appropriate governing body or CDE as appropriate.

7. MUTUAL REPRESENTATIONS

- 7.1. Authority and Capacity. The Parties have the authority and capacity to enter into this agreement.
- 7.2. Full Disclosure. All information heretofore furnished by the Parties for purposes of or in connection with this Agreement or any transaction contemplated hereby or thereby is true and accurate in all material respects on the date as of which such information is stated.
- 7.3. No Conflicts. Neither party is under any restriction or obligation that may affect the performance of its obligations under this agreement.
- 7.4. Enforceability. This Agreement constitutes a legal, valid, and binding obligation, enforceable against the Parties according to its terms.

8. RESERVATION OF RIGHTS

The Parties hereto agree that nothing contained in this Agreement or otherwise shall be deemed to have waived or modified any of their rights or remedies under the law.

This agreement is entered into for the 2018-19 year and, absent a new agreement or termination, continues each year thereafter.

Executed on this _____ day of _____, 20_____.

In accordance with SELPA policy, Magnolia Science Academy 3,
[INSERT Charter LEA Name]

certifies that this agreement has been approved by the appropriate local board(s).

LEA

Date

Signature of CEO of Charter LEA

Dr. Caprice Young CEO/superintendent
[PRINT CEO Name, Title]

EL DORADO COUNTY OFFICE OF EDUCATION

Date

Ed Manansala, Ed.D., Superintendent
El Dorado County Office of Education

Date

David M. Toston, Associate Superintendent
SELPA Programs
El Dorado County Office of Education

AGREEMENT FOR PARTICIPATION
EL DORADO CHARTER SELPA

This Agreement for Participation ("Agreement") is entered into by and between the El Dorado Charter SELPA ("SELPA"), the El Dorado County Office of Education ("EDCOE"), and Magnolia Science Academy San Diego ("LEA"), a California public charter school, collectively referred to as the "Parties."

RECITALS

WHEREAS, each special educational local plan area is required to administer local plans submitted pursuant to Education Code section 56205 et seq., administer the allocation of funds pursuant to Education Code section 56836 et seq., and ensure that it has in effect policies, procedures, and programs that are consistent with state laws, regulations, and policies governing certain aspects of special education;

WHEREAS, a charter school that is deemed a local educational agency for purposes of special education is required to participate in an approved local plan pursuant to Education Code section 56195.1(f);

WHEREAS, LEA is a charter school that is deemed a local educational agency for purposes of special education pursuant to Education Code section 47641 and is responsible for complying with all provisions of the Individuals with Disabilities Education Act (20 U.S.C. 1400 et seq.) and implementing regulations as they relate to local educational agencies;

WHEREAS, the SELPA as authorized by the California State Board of Education serves as the special educational local plan area for California charter schools deemed local educational agencies pursuant to Education Code section 47641 that have successfully completed the SELPA membership process and have signed this Agreement for Participation ("Agreement");

WHEREAS, EDCOE is designated in the local plan as the "responsible local agency" for the SELPA, which means the administrative entity, the duties of which shall include, but are not limited to, receiving and distributing state and federal special education funds pursuant to the allocation plan, providing administrative support, and coordinating implementation of the plan;

WHEREAS, the actions and decisions of the parties are guided by the values of:

1. Commitment – maintaining high standards for performance in student achievement, operations, governance and finance;
2. Integrity – adherence to moral and ethical principles in all aspects of the work;
3. Fairness – impartial and just treatment of all stakeholders;
4. Partnership – collaborative decision making and accountability;
5. Knowledge – understanding of charter school law and practice; and
6. Transparency- access to the information, decisions, and actions of the organization;

WHEREAS, the purpose of this agreement is to set forth the various responsibilities of LEA, EDCOE, and SELPA to ensure that all charter pupils with exceptional needs within the SELPA receive appropriate special education programs.

NOW, THEREFORE, IT IS HEREBY AGREED between the parties hereto as follows:

1. SHARED COMMITMENTS

- 1.1. Resource Allocation. Parties shall demonstrate commitment to the promises set forth in this Agreement by allocating appropriate resources.
- 1.2. Standard of Conduct. Parties, at all times, shall conduct themselves in such a manner as to act in the best interests of all other SELPA members. LEA shall not engage in any

activity or enterprise which would tend to injure or expose the SELPA or any of its members to any significant risk of harm or injury of any kind.

- 1.3. Compliance. All parties to this agreement shall identify and comply with applicable laws, regulations, policies, procedures and generally accepted standards. Each party will address any identified compliance gaps in a responsible and timely fashion.
- 1.4. Continual Improvement. Parties are expected to continually improve by setting performance objectives, executing plans and taking necessary corrective actions for deficiencies identified by any and all internal and/or external assessments.
- 1.5. Accuracy of Business Records. Parties shall ensure that any and all financial books and records conform to generally accepted accounting principles and state reporting requirements. Records must be accurate in all material respects. Records must be legible, transparent, and reflect actual transactions and payments and be open to inspection by the other party upon a reasonable request.
- 1.6. Accuracy of Student Records. Parties shall ensure that any and all student records conform to prescribed formats. Records must be legible, transparent, reflect actual transactions and payments, and be accurate in all material respects. Records must be open to inspection and review by other parties with legitimate educational interest upon a request.
- 1.7. Documentation. Parties shall maintain documentation necessary to demonstrate compliance with this Agreement and compliance with applicable state and federal statutes and regulations.
- 1.8. Local and Allocation Plans. Parties agree to the provisions of the Local and Allocation Plans as updated and approved by the CEO Council.
- 1.9. Provision of Free and Appropriate Public Education. The LEA is solely responsible for the provision of special education programs and services to eligible students enrolled in the LEA. The Parties understand and agree that the SELPA or EDCOE shall have no responsibility for the operation of any direct educational program service of any kind, that the SELPA has no duty or authority to provide FAPE to individual students, and that the SELPA has no duty or authority to make decisions regarding the educational programming of students enrolled in the LEA.

2. LEA RESPONSIBILITIES

- 2.1 Programs and Services. The LEA is solely and exclusive responsible for the following mandated activities in order to operate its special education programs and services for students enrolled in the LEA. As such, the LEA shall:
 - 2.1.1. Select, employ, compensate, and determine the duties of, or establish appropriate contracts for the provision of, special education teachers, instructional aides, and other personnel as required to conduct the program specified in the Local Plan, and in compliance with state and federal mandates.
 - 2.1.2. Conduct and/or contract those programs operated by the LEA in conformance with the Local Plan and the state and federal mandates.
 - 2.1.3. Organize and administer the activities of the IEP teams, including the selection of the LEA staff and who will serve as members of the IEP team in conformance with Education Code Section 56341 and in compliance with the Local Plan.

- 2.1.4. Develop and implement program objectives and the evaluation of the program effectiveness.
 - 2.1.5. Communicate with the parents and/or legal guardians of students in conformance with laws, regulations and the provisions of the Local Plan.
 - 2.1.6. Provide for the documentation and reporting of assessment procedures used for the placement of individuals and the security thereof.
 - 2.1.7. Provide for the continuous review of placements and the assessment procedures employed to insure their effectiveness and applicability, and insure the continued implementation and compliance with eligibility criteria.
 - 2.1.8. Provide for the integration of students with disabilities into the general education school programs and provide for evaluating the results of such integration according to specifications of the Local Plan.
 - 2.1.9. Conduct the review of individual placements requested by the parents and/or legal guardians of the student in accordance with the Local Plan.
 - 2.1.10. Prepare and submit all required reports, including reports on student enrollment, program expenditures, and program evaluation.
- 2.2. Fiscal Responsibilities. Receive and expend special education funding in accordance with the Charter SELPA Allocation Plan.
 - 2.3. Restricted Funds. As a condition of membership and participation in the SELPA, LEA warrants and represents that at no time during the term of this Agreement and LEA's membership and participation in the SELPA shall the LEA, directly or indirectly, provide special education funding for the benefit of a for-profit entity. All funding provided through the Charter SELPA shall be treated as a restricted funding source to be expended only for special education or special education services. Nothing contained herein shall be interpreted as prohibiting any LEA from expending funds to contract with a state-certified nonpublic agency/school for the benefit of children served, in accordance with the approved master contract and individual services agreements as provided for in federal and state law.
 - 2.4. Audit Report. Annually provide the SELPA with the LEA's annual, independent financial audit report, on or before December 20th each year, unless an extension has been granted by the State Controller's Office, in which case an extension will be granted to the charter as well. LEA further agrees to provide SELPA copies of any and all State Controller's Office communications regarding audit report corrective actions and a corrected audit report, if applicable. Should an LEA be the subject of an investigation by any federal, state, or local agency, including but not limited to the Fiscal Crisis Management and Assistance Team ("FCMAT") arising out of or related to allegations of fiscal mismanagement, failure to meet generally accepted accounting principles, or any violation of a provision of law, the LEA shall immediately notify SELPA and provide the SELPA with a copy of any written correspondence related thereto.
 - 2.5. Membership Responsibilities. Adhere to governance structure within SELPA Local Plan and Policies including designating appropriate representatives to serve on required councils and committees; ensure appropriate LEA representatives attend and participate in SELPA governance meetings as set forth in the Local Plan, Policies and Procedures.
 - 2.6. Management Decisions. Consistent with this Agreement, LEA shall have full and exclusive authority and responsibility for classifying employment positions within their

LEA. The managerial prerogatives of any participating LEA member shall not be infringed upon by any other participating LEA member except upon mutual consent of an affected LEA member(s), or unless as otherwise set forth. LEA shall not undertake to independently act on behalf of the SELPA or any of its members without express written authorization of the SELPA.

- 2.7. Participation. Ensure appropriate LEA representatives attend and participate in SELPA governance meetings and committees as set forth in the Local Plan, Policies and Procedures.
- 2.8. Reporting Requirements. Submit all required federal, state and SELPA reports and data requests in the prescribed format and at the specified due date. Upon written request by the SELPA, LEA shall provide any requested information, documents, writings, or information of any sort without delay, except as otherwise prohibited by law.
- 2.9. Indemnification and Hold Harmless. To the fullest extent allowed by law, LEA agrees to defend, indemnify, and hold harmless the SELPA and its individual other members, EDCOE, the El Dorado County Superintendent of Schools, and each of their respective directors, officers, agents, employees, and volunteers (the Indemnified Parties), from any claim or demand, damages, losses or expenses (including, without limitation, reasonable attorney fees) that arise in any manner from an actual or alleged failure by LEA to fulfill one or more of the LEA member's obligations except to the extent that such suit arises from the SELPA, EDCOE, or the El Dorado County Superintendent of Schools' negligence.

3. SELPA DUTIES AND RESPONSIBILITIES

- 3.1 Services. In order to accomplish the goals set forth in the Local Plan, SELPA shall provide the following services and activities for the LEA:
 - 3.1.1. Receive, compile, and submit required enrollment reports and compute all special education apportionments; receive data from LEA to compile and submit budgets for the programs and monitor the fiscal aspects of the program conducted, and receive the special education apportionments as authorized by applicable law.
 - 3.1.2. Maintain SELPA policies and procedures for referring and placing individuals with exceptional needs who are enrolled in the LEA, including the methods and procedures for communication with the parents and/or guardians of the students according to SELPA Local Plan, Policies and Procedures.
 - 3.1.3. Coordinate the organization and maintenance of the Special Education Community Advisory Committee ("CAC") to coordinate the implementation of the Local Plan and provide for the attendance of designated members of the SELPA's staff at all regularly scheduled CAC meetings as required by law.
 - 3.1.4. Coordinate community resources with those provided by LEA and SELPA, including providing such contractual agreements as may be required.
 - 3.1.5. Coordinate state Quality Assurance Process.
 - 3.1.6. Provide alternative dispute resolution supports and services.
 - 3.1.7. Develop interagency referral and placement procedures.
 - 3.1.8. Provide regular personnel development training sessions for LEA staff responsible for administering or delivering special education programs and services.

- 3.1.9. Provide the method and forms to enable the LEA to report to the SELPA on student enrollment and program expenditures. Establish and maintain a pupil information system.
- 3.1.10. Provide reasonable and appropriate technical assistance and information to the LEA upon request from LEA administration, including but not limited to:
 1. Evidenced Based Practices;
 2. Program Development and Improvement;
 3. Individual cases;
 4. State complaints;
 5. Requests for due process mediation and hearing; and
 6. Appropriate programs and services for specific pupils.
- 3.1.11. Perform other services reasonable and necessary to the administration and coordination of the Local Plan.

3.2. Governance. Organize and maintain the governance structure of the Local Plan including various committees and councils to monitor the operations of the SELPA and make recommendations for necessary revisions, including, but not limited to, the Local Plan, Allocation Plan and Policies.

3.3. Data Reporting. Establish and maintain methods, timelines and forms to submit required federal, state and SELPA reports.

3.4. Public Meetings. Schedule public meetings for purposes of governance activities and adopting the Annual Service Plan and Budget Plan.

3.5. Fiscal Responsibilities. Receive, distribute, and oversee the expenditure of special education funds in accordance with federal and state regulations and the SELPA Allocation Plan.

3.6. Indemnification and Hold Harmless. The SELPA shall be held harmless and indemnify EDCOE and the El Dorado County Superintendent of Schools for any costs of any kind or nature arising out of or related to this agreement other than as specifically contemplated herein, except to the extent that such cost arises from EDCOE and the El Dorado County Superintendent of Schools' negligence.

4. EDCOE DUTIES AND RESPONSIBILITIES

4.1. The Parties understand that EDCOE is designated in the Local Plan as the "responsible local agency" for the SELPA. EDCOE shall receive and distribute state and federal special education funds pursuant to the Allocation Plan, provide administrative support, and coordinate implementation of the Local Plan in accordance with state and federal law.

4.2. EDCOE shall not be responsible for any LEA or SELPA obligations or duties of any kind or nature except as explicitly set forth in this agreement.

5. TERMINATION OF THIS AGREEMENT AND PARTICIPATION IN SELPA

5.1. LEA may terminate this Agreement and participation in the SELPA in its sole discretion at the end of the fiscal year next occurring after having provided prior written notice to the SELPA, as follows:

- 5.1.1. Prior initial written notice of intended termination to the SELPA at least twelve (12) months and one (1) day in advance of date of termination; and
- 5.1.2. Final written notice of termination to the SELPA no more than six (6) months after the LEA's initial notice of intended termination.
- 5.2. The SELPA may initiate and complete termination of this Agreement and LEA's participation in the SELPA in its sole discretion in accordance with the process and standards in SELPA Policies. The SELPA will provide prior written notice to the LEA at least twelve (12) months as follows:
 - 5.2.1. Prior initial written notice of intended termination to the LEA at least twelve (12) months and one (1) day in advance of date of termination, and
 - 5.2.2. Final written notice of termination to the LEA no more than six (6) months after the SELPA's initial notice of intended termination.
- 5.3. Specifically the timeline and process above does not preclude the SELPA from initiating and completing the termination process in less than 12 months or by June 30 of the year immediately preceding the summary termination, if the member demonstrates:
 - 5.3.1. Egregious disregard of state and federal requirements to provide services to students; and/or
 - 5.3.2. Demonstrated systemic and material issues that would cause the SELPA to make a finding of "going concern" based on leadership, programmatic and/or fiscal solvency that would cause SELPA to reasonably believe the SELPA may be harmed by the continued membership of the LEA.

The standards and timeline as determined by the SELPA shall, at a minimum, provide the LEA a reasonable opportunity for prior written notice and an opportunity to be heard by the Membership Appeals Committee.

6. DISPUTE RESOLUTION

Should a dispute arise relating to the responsibility for service provision, governance activities, the distribution of funding, if a party believes that an action taken by the CEO Council will create an undue hardship, or that the action taken exceeds the authority granted to the CEO Council within the Local Plan and/or state or federal statute, the aggrieved party may request a review of the action with the appropriate governing body or CDE as appropriate.

7. MUTUAL REPRESENTATIONS

- 7.1. Authority and Capacity. The Parties have the authority and capacity to enter into this agreement.
- 7.2. Full Disclosure. All information heretofore furnished by the Parties for purposes of or in connection with this Agreement or any transaction contemplated hereby or thereby is true and accurate in all material respects on the date as of which such information is stated.
- 7.3. No Conflicts. Neither party is under any restriction or obligation that may affect the performance of its obligations under this agreement.
- 7.4. Enforceability. This Agreement constitutes a legal, valid, and binding obligation, enforceable against the Parties according to its terms.

8. RESERVATION OF RIGHTS

The Parties hereto agree that nothing contained in this Agreement or otherwise shall be deemed to have waived or modified any of their rights or remedies under the law.

This agreement is entered into for the 2018-19 year and, absent a new agreement or termination, continues each year thereafter.

Executed on this _____ day of _____, 20_____.

In accordance with SELPA policy, Magnolia Science Academy San Diego
[INSERT Charter LEA Name]

certifies that this agreement has been approved by the appropriate local board(s).

LEA

Date

Signature of CEO of Charter LEA

Dr. Caprice Young CEO/Superintendent
[PRINT CEO Name, Title]

EL DORADO COUNTY OFFICE OF EDUCATION

Date

Ed Manansala, Ed.D., Superintendent
El Dorado County Office of Education

Date

David M. Toston, Associate Superintendent
SELPA Programs
El Dorado County Office of Education

Cover Sheet

Approval of 2018-19 School Calendars for all MPS

Section: II. Consent Agenda
Item: B. Approval of 2018-19 School Calendars for all MPS
Purpose: Vote
Submitted by:
Related Material: II B 2018-19 School Calendars.pdf



Board Agenda Item #	II B- Consent Item
Date:	February 8, 2018
To:	Magnolia Board of Directors
From:	Caprice Young, Ed.D., CEO & Superintendent
Staff Lead:	David Yilmaz, Chief Accountability Officer
RE:	Approval of 2018-19 School Calendars for all MPS

Proposed Board Recommendation

I move that the board approve the 2018-19 School Calendars for all MPS.

Background

Per the California Education Code, Charter schools have to offer at least 175 instructional days annually and also meet the required annual instructional minutes, which are 64,000 minutes for grades 9-12, 54,000 minutes for grades 4-8, 50,400 minutes for grades 1-3, and 36,000 minutes for kindergarten. MPS has always been in compliance with the required instructional days and minutes and the instructional minutes are well above the state-required minimums, especially in grades K-8. The following table shows the instructional minutes for our schools in 2017-18:

School	# of instructional minutes offered annually	Minimum # of minutes required per Ed Code	# of minutes above the requirement
MSA-1	64,832	64,800	32
MSA-2	64,825	64,800	25
MSA-3	64,894	64,800	94
MSA-4	65,447	64,800	647
MSA-5	65,274	64,800	474
MSA-6	60,600	54,000	6,600
MSA-7	56,875	54,000	2,875
MSA-Bell	61,815	54,000	7,815
MSA-San Diego	60,505	54,000	6,505
MSA-Santa Ana	65,234	64,800	434

At MPS instructional minutes on a typical regular day ranges from 315 in elementary to 388 in high school. One concern we have is that some of our schools may fall under the required minutes if there is an emergency school closure. In such cases we file "Request For Allowance of Attendance Because of Emergency Conditions" with the CDE. However, we still believe it would be in the best interest of the students to have additional instructional minutes in

consideration of such emergency days. Therefore, we are proposing a 181-day school calendar for 2018-19 (except for MSA-San Diego—see below).

2018-19 School Calendar

Attached is the proposed academic calendar for MPS for 2018-19. Feedback has been received from our schools. LAUSD, SDUSD, and SAUSD calendars have also been considered during planning.

MPS will follow the LAUSD calendar very closely in terms of start and end dates and holidays and breaks, with the exception of our two traditional MPS-wide staff development days, one in the fall (October 19) and one in the spring (March 8). Different from MPS, LAUSD calendar has three unassigned days (August 31, September 10, and September 19). LAUSD offers 180 instructional days, whereas MSA-1-8 will offer 181 instructional days in 2018-19.

MSA-Santa Ana

After careful consideration and feedback from their staff, MSA-Santa Ana has chosen to follow the exact same school calendar as our LA schools do. Recognizing that differences from the SAUSD calendar are minor and the fact that MSA-Santa Ana grade span is K-12, it would be in the best interest of the school to have a calendar in sync with the rest of MPS.

MSA-San Diego

Due to moving and facilities construction, MSA-San Diego had a relatively late opening in 2017-18 and followed a calendar that was out of sync with our LA schools. After stakeholder feedback, MSA-San Diego team has decided to follow the same MPS calendar with the exception of three days (September 31, January 7, and April 22) when their staff will have professional development activities. Therefore, the school will offer 178 instructional days.

MSA-San Diego offers well above the required instructional minutes, the student achievement data is relatively higher compared to local schools and their staff has asked for additional PD days. Considering these factors and the fact that the rest of their calendar is in sync with the MPS calendar, we believe the proposed calendar is acceptable.

While the MSA-San Diego calendar will be in sync with the MPS calendar to the greatest extent as it has ever been, it may pose a few challenges to the parents due to its differences from the SDUSD calendar. MSA-San Diego will start two weeks before SDUSD, have a three-week winter break while the district has two, and a spring break that will start three weeks after the district's spring break. The school leadership is well aware of these differences, believes that they can be resolved through early communication with the parents, and has reiterated their priority to be in sync with the general MPS calendar.

Next Steps

After board approval of the school calendar, the schools will finalize other important dates on their school calendar (orientation, back to school night, parent conferences, lottery, etc.) MPS Home Office has created a calendar for all such important dates and some of those dates will be decided by the sites while others will be MPS-wide. For example; summer PD, progress report

dates and MAP test dates are MPS-wide; back to school night and lottery dates are flexible within the window determined by the Home Office.

Schools will also finalize their bell-schedules for 2018-19 and complete the “2018-19 Instructional Minutes Calculation” form to ensure schools are compliant with the annual instructional minute requirements. The forms will be signed by the school leadership and submitted to the Chief Accountability Officer for compliance and audit purposes. If the school leadership needs to make any changes to the school’s schedule after submission of the instructional minutes form, the same process will be repeated.

Budget Implications

N/A

How Does This Action Relate/Affect/Benefit All MSAs?

This action allows MPS to share 2018-19 school calendar with our stakeholders and plan for the next school year.

Name of Staff Originator:

David Yilmaz, Chief Accountability Officer

Attachments

- 2018-19 MPS Academic Calendar
- Number of Instructional Days
- Other Important Dates
- 2018-19 LAUSD Calendar
- 2018-19 SAUSD Calendar
- 2018-19 SDUSD Calendar

2018-19 MPS ACADEMIC CALENDAR

	MSA-1 thru 8	MSA-Santa Ana	MSA-San Diego	Holidays & Breaks	Important Dates
Independence Day	7/4	7/4	7/4		
First Day of Instruction	8/14	8/14	8/14		
Labor Day	9/3	9/3	9/3		
Staff P.D. Day (Pupil Free Day) [1]	10/19	10/19	8/31, 10/19, 1/7		
Veterans Day	11/12	11/12	11/12		
Thanksgiving Break	11/19-11/23	11/19-11/23	11/19-11/23		
Last Day of First Semester	12/14	12/14	12/14		
Winter Break	12/17-1/4	12/17-1/4	12/17-1/4		
First Day of Second Semester	1/7	1/7	1/8		
M. L. King Day	1/21	1/21	1/21		
Presidents' Day	2/18	2/18	2/18		
Staff P.D. Day (Pupil Free Day) [2]	3/8	3/8	3/8, 4/22		
Cesar Chavez Day	4/1	4/1	4/1		
Spring Break	4/15-4/19	4/15-4/19	4/15-4/19		
Memorial Day	5/27	5/27	5/27		
Last Day of Instruction	6/7	6/7	6/7		
# of Instructional Days:	181	181	178		

		Number of Instructional Days	
		MSA-1 thru 8	MSA-Santa Ana MSA-San Diego
JUL		0	0
AUG		14	13
SEP		19	19
OCT		22	22
NOV		16	16
DEC		10	10
1st		81	81
JAN		18	18
FEB		19	19
MAR		20	20
APR		16	16
MAY		22	22
JUN		5	5
2nd		100	100
TOT		181	181
			178

Principals: Following are recommended dates. Enter your school specific dates. Check with your Regional Director.

OTHER IMPORTANT DATES

MPS Admin Training	Monday
MPS Teacher Training	Wednesday-Thursday
School-level Teacher In-Service	The week after MPS-wide PD
Student/Parent Orientation	Before school starts
MAP Test - Fall	3rd week of 1st semester
Back to School Night	4th week of 1st semester
Progress Report 1	By the end of 6th week of 1st semester
Staff P.D. Day (Min. Day)	On Progress Report Day
Parent Conferences 1	2 weeks after Progress Report
Progress Report 2	By the end of 12th week of 1st semester
Staff P.D. Day (Min. Day)	On Progress Report Day
First Semester Finals	Last week of 1st semester
Open Application End Date	First Friday of school in January
Enrollment Lottery Date	3 weeks after open application end date
Progress Report 3	By the end of 7th week of 2nd semester
Staff P.D. Day (Min. Day)	On Progress Report Day
Parent Conferences 2	2 weeks after Progress Report
Progress Report 4	By the end of 14th week of 2nd semester
Staff P.D. Day (Min. Day)	On Progress Report Day
MAP Test - Spring	3 weeks before the finals
Second Semester Finals	Last week of 2nd semester
Staff Wrap-up Day(s)	Last week of 2nd semester

Santa Ana Unified School District **2018-2019** Academic School Calendar

JULY 2018					AUGUST 2018					SEPTEMBER 2018					OCTOBER 2018				
M	T	W	Th	F	M	T	W	Th	F	M	T	W	Th	F	M	T	W	Th	F
2	3	4	5	6			1	2	3	3	4	5	6	7	1	2	3	4	5
9	10	11	12	13	6	7	8	9	10	10	11	12	13	14	8	9	10	11	12
16	17	18	19	20	13	14	15	16	17	17	18	19	20	21	15	16	17	18	19
23	24	25	26	27	20	21	22	23	24	24	25	26	27	28	22	23	24	25	26
30	31				27	28	29	30	31						29	30	31		
4 Holiday - Independence Day Instructional Days: 0					10 Duty Day - Student Free Day 13 First Day of Fall Instruction Modified Day: HS: 8/23 & ES: 8/30 Back to School Night: HS: 8/24, & ES: 8/31 Instructional Days: 15					3 Holiday - Labor Day 6 Back to School Night (IS) 7 Modified Day (IS) 20 6 Week Progress Reports (K-12) 21 Duty Day - Student Free Day (K-12) Instructional Days: 18					8 Duty Day - Student Free Day (ES/IS) Parent Conferences Modified Day/Parent Conferences: ES: 10/9 - 10/12 Instructional Days: ES/IS: 22, HS: 23				
NOVEMBER 2018					DECEMBER 2018					JANUARY 2019					FEBRUARY 2019				
M	T	W	Th	F	M	T	W	Th	F	M	T	W	Th	F	M	T	W	Th	F
			1	2	3	4	5	6	7		1	2	3	4					1
5	6	7	8	9	10	11	12	13	14	7	8	9	10	11	4	5	6	7	8
12	13	14	15	16	17	18	19	20	21	14	15	16	17	18	11	12	13	14	15
19	20	21	22	23	24	25	26	27	28	21	22	23	24	25	18	19	20	21	22
26	27	28	29	30	31					28	29	30	31		25	26	27	28	
2 End of Trimester: (ES-57 Days)/ Progress Reports: 12 Week (IS/HS) Holiday Non-Instruction - Thanksgiving Recess Instructional Days: 18					20 End of Semester (HS 88 Days)/Modified Day (IS/HS) Progress Reports: 6 Week (ES) 21 Duty Day - Student Free Day (HS)/End of Semester/Modified Day (IS) 88 Days Modified Day: HS: 12/18, & K-12: 12/19 Holiday Non-Instruction - Winter Recess Instructional Days: HS: 14, ES/IS: 15					1 Holiday 7 First Day of Spring Instruction 21 Holiday - Martin Luther King, Jr. Day Non-Instruction - Winter Recess Instructional Days: 18					11 Holiday - Lincoln Day 18 Holiday - Washington Day 21 End of Trimester: (ES-62 Days) Duty Day - Student Free Day (K-12) 6 Week Progress Reports (IS/HS) Instructional Days: 17				
MARCH 2019					APRIL 2019					MAY 2019					JUNE 2019				
M	T	W	Th	F	M	T	W	Th	F	M	T	W	Th	F	M	T	W	Th	F
				1	1	2	3	4	5			1	2	3	3	4	5	6	7
4	5	6	7	8	8	9	10	11	12	6	7	8	9	10	10	11	12	13	14
11	12	13	14	15	15	16	17	18	19	13	14	15	16	17	17	18	19	20	21
18	19	20	21	22	22	23	24	25	26	20	21	22	23	24	24	25	26	27	28
25	26	27	28	29	29	30				27	28	29	30	31					
28 Open House: HS Modified Day/Parent Conferences: ES: 3/4 - 3/8, HS: 3/29 Instructional Days: 21					12 Progress Reports: K-12 Open House: ES: 4/18, IS: 4/25 Non-Instruction - Spring Recess Modified Day: ES: 4/19, IS: 4/26 Instructional Days: 17					27 Holiday - Memorial Day Last Day of Instruction-End of Semester (IS/HS-94 Days)/ End of Trimester (ES-63 Days) Modified Day (K-12) 30 Duty Day - Student Free Day 31 Modified Day: IS/HS: 5/28 & K-12: 5/29 Instructional Days: 21					Instructional Days: 0				

IMPORTANT INFORMATION	DAYS OF INSTRUCTION	Duty DAYS
1. First Day of Service: August 10, 2018 2. First Day of Instruction: August 13, 2018 3. Last Day of Service: May 31, 2019 Modified Wednesday ES/IS Modified Day (see legend)	1. Students attend school 182 days 2. Parent Conferences: <ul style="list-style-type: none"> Elementary School (ES): October 8-12, 2018 Elementary School (ES): March 4-8, 2019 Intermediate School (IS): October 8, 2018 	Teacher Duty Days: 187 (5 Student Free Duty Days) K-12: September 21, 2018 & February 22, 2019 Elementary/Intermediate: October 8, 2018 High School: December 21, 2018

**SAN DIEGO UNIFIED SCHOOL DISTRICT
TRADITIONAL 2018-19 INSTRUCTIONAL CALENDAR**

(ADOPTED BY THE BOARD OF EDUCATION 7-25-17)

	M	T	W	Th	F		M	T	W	Th	F		M	T	W	Th	F		M	T	W	Th	F		M	T	W	Th	F		TOTALS		
JULY	2	3	4 H	5	6		9	10	11	12	13		16	17	18	19	20		23	24	25	26	27		30	31					Jul	0	
AUGUST			1	2	3		6	7	8	9	10		13	14	15	16	17		20	21	22	23	24		27 F	28	29	30	31		Aug	5	
SEPTEMBER	3 H	4	5	6	7		10	11	12	13	14		17	18	19	20	21		24	25	26	27	28								Sep	19	
OCTOBER	1	2	3	4	5		8	9	10	11	12		15	16	17	18	19		22	23	24	25	26		29	30	31				Oct	23	
NOVEMBER				1	2		5	6	7	8	9		12 H	13	14	15	16		19	20	21	22 H	23 H		26	27	28	29	30		Nov	16	
DECEMBER	3	4	5	6	7		10	11	12	13	14		17	18	19	20	21		24 H	25 H	26	27	28		31 H						Dec	15	
JANUARY		1 H	2 NI	3 NI	4 NI		7	8	9	10	11		14	15	16	17	18		21 H	22	23	24	25		28	29	30	31			Jan	18	
FEBRUARY					1		4	5	6	7	8		11	12	13	14	15 H		18 H	19	20	21	22		25	26	27	28			Feb	18	
MARCH					1		4	5	6	7	8		11	12	13	14	15		18	19	20	21	22		25 NI	26 NI	27 NI	28 NI	29 NI			Mar	16
APRIL	1	2	3	4	5		8	9	10	11	12		15	16	17	18	19		22	23	24	25	26		29	30					Apr	22	
MAY			1	2	3		6	7	8	9	10		13	14	15	16	17		20	21	22	23	24 NI		27 H	28	29	30	31			May	21
JUNE	3	4	5	6	7		10	11 L	12	13	14		17	18	19	20	21		24	25	26	27	28								Jun	7	
																															Total	180	

- H** Holiday
- F/L** First/Last Day of School
- NI** Non-Instructional Day (No School)
- I** Instruction Day
- Blue**
- Orange**
- Green**
- Yellow**

Cover Sheet

Approval of Amended Certification of Signatures and Resolution

Section: II. Consent Agenda
Item: C. Approval of Amended Certification of Signatures and Resolution
Purpose: Vote
Submitted by:
Related Material: II C Amended Certification of Signatures.pdf



Board Agenda Item #	Agenda # II C
Date:	February 8, 2018
To:	Magnolia Board of Directors
From:	Caprice Young, Ed.D., CEO & Superintendent
Staff Lead:	Nanie Montijo, Chief Financial Officer
RE:	Certification of Signatures Resolution

Proposed Board Motion

I move that the board approve the amended Certification of Signatures Form for Charter School Funds Distribution Authorization, signatures will be effective February 8, 2018 through June 30, 2018.

Background

In accordance with Education Codes 35143, 42632, and 42633, the Certification of Signatures form is required to formalize the personnel authorized to sign orders for salary or commercial payments, notices of employment, and contracts. The last amendment was approved in October 2017, however LACOE requires for a resolution to be approved along with the form which was not done in the past.

Changes Made:

- D Effective July 13, 2017- Board Member Noel Unterburger is no longer in office
- D Effective August 11, 2017- Board Members Sandra Covarrubias and Charlotte Brimmer assumed office
- D Effective August 15, 2017- Chief External Officer is no longer in office
- D Effective October 5, 2017- Board Member Remzi Oten is no longer in office
- D Effective January 24, 2018- Board Member Nguyen Huynh is no longer in office

Budget Implications

There are no budget implications.

Exhibits (attachments):

- Resolution
- Notice of Revisions
- Certifications of Signatures Form



CERTIFICATION OF SIGNATURES RESOLUTION

Date: February 8, 2018

Tracy Minor
Assistant Director
Accounting and Financial Services
Division of School Financial Services
Los Angeles County Office of Education
9300 Imperial Highway, Room 219
Downey, CA 90242-2890

Per LACOE Bulletin #4701, attached is the Certification of Signatures Resolution expiring on June 30, 2018 which was approved during our organizational meeting on February 8, 2018.

If you have any questions, please contact, (Name and title of district representative) at (Phone number), and (e-mail address).

Sincerely,

Nanie Montijo
Chief Financial Officer
Magnolia Public Schools

Attachment No.2
Info. Bul. No. 4701
SFS-A25-2017-18



NOTICE OF REVISION/AMENDMENT ON THE CERTIFICATION OF SIGNATURES

Date: February 8, 2018

Tracy Minor
Assistant Director
Accounting and Financial Services
Division of School Financial Services
Los Angeles County Office of Education
9300 Imperial Highway, Room 219
Downey, CA 90242-2890

Per LACOE Bulletin 4701, this is a notice of revision in our current Certification of Signatures Resolution.

The following changes have taken place.

- Effective July 13, 2017- Board Member Noel Unterburger is no longer in office
- Effective August 11, 2017- Board Members Sandra Covarrubias and Charlotte Brimmer assumed office
- Effective August 15, 2017- Chief External Officer is no longer in office
- Effective October 5, 2017- Board Member Remzi Oten is no longer in office
- Effective January 24, 2018- Board Member Nguyen Huynh is no longer in office

Enclosed is the revised Certification of Signatures Resolution signed by the Secretary of the Board and the approved minutes for the revision.

If you have any questions, please contact, Nanie Montijo Chief Financial Officer of Magnolia Educational and Research Foundation at 213.628.3634, nmontijo@magnoliapublicschools.org.

Sincerely,

Ms. Nanie Montijo
Chief Financial Officer
Magnolia Public Schools

Attachment No. 4
Info. Bul. No. 4701
SFS-A25-2017-18

Magnolia Educational and Research Foundation

DISTRICT

CERTIFICATION OF SIGNATURES

As clerk/secretary to the governing board of the above named district, I certify that the signatures shown below in Column 1 are the verified signatures of the members of the governing board. I certify that the signatures shown in Column 2 are the verified signatures of the person or persons authorized to sign notices of employment, contracts and orders drawn on the funds of the district. These certifications are made in accordance with the provisions of Education Code Sections:

K-12 Districts: 35143, 42632, and 42633

Community College Districts: 72000, 85232, and 85233

If persons authorized to sign orders as shown in Column 2 are unable to do so, the law requires the signatures of the majority of the governing board.

These approved signatures are valid for the period of: February 8, 2018 to June 30, 2018
 In accordance with governing board approval dated February 8, 2018.

Signature _____
 Clerk (Secretary) of the Board
 Typed Name Dr. Umit Yapanel
 Clerk (Secretary) of the Board

NOTE: Please TYPE name under signature.

Column 1

Signatures of Members of the Governing Board

SIGNATURE	INITIALS
TYPED NAME <u>Dr. Saken Sherkhanov</u> President of the Board of Trustees/Education	
SIGNATURE	INITIALS
TYPED NAME <u>Dr. Umit Yapanel</u> Clerk/Secretary of the Board of Trustees/Education	
SIGNATURE	INITIALS
TYPED NAME <u>Mr. Serdar Orazov</u> Member of the Board of Trustees/Education	
SIGNATURE	INITIALS
TYPED NAME <u>Dr. Salih Dikbas</u> Member of the Board of Trustees/Education	
SIGNATURE	INITIALS
TYPED NAME <u>Ms. Sandra Covarrubias</u> Member of the Board of Trustees/Education	
SIGNATURE	INITIALS
TYPED NAME <u>Ms. Charlotte Brimmer</u> Member of the Board of Trustees/Education	
SIGNATURE	INITIALS
TYPED NAME <u>Ms. Diane Gonzalez</u> Member of the Board of Trustees/Education	

If the Board has given special instructions for signing warrants or orders, please attach a copy of the resolution to this form.

Column 2

Signatures of Personnel and/or Members of Governing Board authorized to sign Orders for Salary or Commercial Payments, Notices of Employment, and Contracts:

SIGNATURE	INITIALS
TYPED NAME <u>Dr. Caprice Young</u> TITLE <u>CEO & Superintendent</u>	
SIGNATURE	INITIALS
TYPED NAME <u>Ms. Nanie Montijo</u> TITLE <u>Chief Financial Officer</u>	
SIGNATURE	INITIALS
TYPED NAME <u>Mr. Suat Acar</u> TITLE <u>Chief operations officer</u>	
SIGNATURE	INITIALS
TYPED NAME <u>Mr. Haim Beliak</u> <u>Member of the Board of Trustees</u>	
SIGNATURE	INITIALS
TYPED NAME	
TITLE	
SIGNATURE	INITIALS
TYPED NAME	
TITLE	
SIGNATURE	INITIALS
TYPED NAME	
TITLE	

Number of Signatures required:

ORDERS FOR SALARY PAYMENTS	ORDERS FOR COMMERCIAL PAYMENTS
NOTICES OF EMPLOYMENT	CONTRACTS

Cover Sheet

Approval of Advisory Committee Nominating Process Policy

Section: II. Consent Agenda
Item: D. Approval of Advisory Committee Nominating Process Policy
Purpose: Vote
Submitted by:
Related Material: II D Advisory Committee Nom Process .pdf



Board Agenda Item #	Agenda # II D
Date:	February 8, 2018
To:	Magnolia Public Schools - Board of Directors
From:	Caprice Young, Ed.D., CEO & Superintendent
Staff Lead:	Ismael Soto, Interim Chief External Officer
RE:	Updated - MPS Advisory Council Recommendation Process

PROPOSED BOARD MOTION

I move that the board approve the updated Magnolia Public Schools Advisory Council Recommendation Process.

BACKGROUND

The formation of an Advisory Committee was recommended by the Magnolia Public Schools – Board of Directors and by the Nominating Committee of the same on Wednesday, September 8, 2017. Staff was directed to create a proposal for such committee due to the need for expertise.

The Advisory Council will the MPS Board of Directors with expertise in key areas such as STEAM academics, development, operations, facilities and construction, community engagement, athletics, and other concerns that may arise.

The Advisory Council will be primarily made up of community leaders, especially those who may become new board of director’s candidates. MPS Advisory Council also includes former board members who may want a reduced commitment but who still are willing to provide expertise and support. This is a non-decision making body and therefore the Conflict of Interest (COI) laws do not apply.

During the January 18, 2018 Nominating Committee, committee members requested staff make revisions to the MPS Advisory Council Recommendation Process to then bring to the full Magnolia Public Schools Board of Directors on February 8, 2018.

After conducting additional research on Board on Track, staff determined that the selected name “Advisory Committee” is unsuitable. Using terms like “board” or “committee” may lead constituents to confuse the advisory council with the governing board and its committees. Board on Track advises using the term *advisory council* to distinguish this group from the governing entity. Therefore, the name moving forward will be “Advisory Council.”

The Advisory Committee now renamed Advisory Council was formally approved on December 14, 2017 by the Magnolia Public Schools – Board of Directors in the consent agenda.

Attached you will find the updated Advisory Council Nominating Process Policy and Advisory Council Policy.

ANALYSIS (IF APPLICABLE)

Follow up from January 18, 2018 Nominating Committee:

Magnolia Public Schools Advisory Council members can join committees composed entirely of non-Board members or that include some non-Board members. However, these committees will be advisory committees. Committees that are composed exclusively of Board members are committees of the Board and can exercise Board authority, except as limited by the California Corporations Code (See MERF Bylaws, Article VII, Section 16). The Corporations Code and the Bylaws do not limit the ability of Advisory Council members to serve on other committees. YM&C law firm reviewed a couple of the charters and these charters also do not prevent Advisory Council members from serving on other

committees. If the charters and relevant Board resolutions do not restrict the ability of Advisory Council members to serve on other committees, then this practice is permissible.

ADVISORY COUNCIL NOMINATING PROCESS POLICY

Magnolia Public Schools (MPS)

Updated February 8, 2018

The MPS CEO and Community/Governance Committee of the board takes the lead in finding and recruiting new trustees to the board of trustees. The Committee will look to all Magnolia Public Schools Board of Trustees members to participate in recruiting new trustees. The process for nominating and approving new Magnolia Public Schools board members is as follows:

1. Annually, the Nominating/Governance Committee conducts a skills inventory of the board of trustees and develops a prioritized list of needs that is approved by the full board.
2. Potential candidates are recommended to the Nominating/Governance Committee.
3. A member of the Nominating/Governance Committee conducts an initial phone screening to explore the background and qualifications of the potential trustee.
4. If the potential trustee seems likely to be a good fit for the Advisory Council, he or she is invited to a Magnolia Public Schools home office or an MSA school to meet the CEO and Nominating/Governance Committee member and to participate in a lengthier in-person interview. At this point, the candidate is given written Advisory Council descriptions and expectations and is questioned about his or her ability to fulfill all requirements. It also is a time for the candidate to interview Magnolia leaders.
5. If the candidate remains a fit for the Advisory Council, the candidate is asked to forward a copy of his or her resume to the Nominating/Governance Committee.

6. If the Nominating/Governance Committee finds that the candidate shares philosophical alignment with the mission of Magnolia Public Schools and possesses useful capacities for the Advisory Council, the Nominating/Governance Committee will recommend to the full MPS board of directors that the candidate begin a six-month trial period serving as an Advisory Council member. Our ideal process is that candidates serve a trial period on the Advisory Council prior to being nominated to the full MPS board. From time to time the Nominating/Governance Committee may make exceptions to this.
7. At the conclusion of this six-month trial period, the Nominating/Governance Committee determines whether the candidate should remain on the Advisory Council or be nominated to the full MPS board provided there are open seats to be filled.
8. If nominated, the full MPS board of directors will vote to accept or reject the approval of the new member. It is our intention that the MPS CEO will play an active role in board recruitment.
9. Magnolia Public Schools Advisory Council members can join committees composed entirely of non-Board members or that include some non-Board members. However, these committees will be Advisory committees. Committees that are composed exclusively of Board members are committees of the Board and can exercise Board authority, except as limited by the California Corporations Code (See MERF Bylaws, Article VII, Section 16). The Corporations Code and the Bylaws do not limit the ability of Advisory Council members to serve on other committees.

Budget Implications

None

Exhibits (attachments):

Attachments:

1. **ADVISORY COUNCIL NOMINATING PROCESS POLICY_Feb_8_2018**
2. **Advisory_Council_Policy_Feb_8_2018_Final**

ADVISORY COUNCIL NOMINATING PROCESS POLICY

Magnolia Public Schools (MPS)

Updated February 8, 2018

The MPS CEO and Community/Governance Committee of the board takes the lead in finding and recruiting new trustees to the board of trustees. The Committee will look to all Magnolia Public Schools Board of Trustees members to participate in recruiting new trustees. The process for nominating and approving new Magnolia Public Schools is as follows:

1. Annually, the Nominating/Governance Committee conducts a skills inventory of the board of trustees and develops a prioritized list of needs that is approved by the full board.
2. Potential candidates are recommended to the Nominating/Governance Committee.
3. A member of the Nominating/Governance Committee conducts an initial phone screening to explore the background and qualifications of the potential trustee.
4. If the potential trustee seems likely to be a good fit for the Advisory Council, he or she is invited to a Magnolia Public Schools home office or at an MSA school to meet the CEO and Nominating/Governance Committee member to participate in a lengthier in-person interview. At this point, the candidate is given written Advisory Council descriptions and expectations and is questioned about his or her ability to fulfill all requirements.
5. If the candidate remains a fit for the Advisory Council, the candidate is asked to forward a copy of his or her resume to the Nominating/Governance Committee.
6. If the Nominating/Governance Committee finds that the candidate shares philosophical alignment with the mission of Magnolia Public Schools and possesses useful capacities for the Advisory Council, the Nominating/Governance Committee will recommend to the full MPS board of directors that the candidate begin a six-month trial period serving as an Advisory Council member. Our ideal process is that candidates serve a trial period on the Advisory Council prior to being nominated to the full MPS board. From time to time the Nominating/Governance Committee may make exceptions to this.
7. At the conclusion of this six-month trial period, the Nominating/Governance Committee determines whether the candidate should remain on the Advisory Council or be nominated to the full MPS board provided there are open seats to be filled.
8. If nominated, the full MPS board of directors will vote to accept or reject the approval of the new member. It is our intention that the MPS CEO will play an active role in board recruitment.
9. Magnolia Public Schools Advisory Council members can join committees composed entirely of non-Board members or that include some non-Board members. However, these committees will be Advisory committees. Committees that are composed exclusively of Board members are committees of the Board and can exercise Board authority, except as limited by the California Corporations Code (See MERF Bylaws, Article VII, Section 16). The Corporations Code and the Bylaws do not limit the ability of Advisory Council members to serve on other committees.

ADVISORY COUNCIL

Magnolia Public Schools

Magnolia Public Schools - Mission Statement:

Magnolia Public Schools (MPS) provides a college preparatory educational program emphasizing Science, Technology, Engineering, Arts, and Mathematics (STEAM) in a safe environment that cultivates respect for self and others.

The MPS Advisory Council Is Formed To:

- **Advocate** – Be champions in building the communities necessary to support the growth and success of MPS which includes sharing knowledge and relationships. In addition, provide marketing and branding expertise.
- **Invest** – Become stakeholders in the academic and financial success of MPS.
- **Consult** – Provide valuable counsel to the board, executive team, and CEO of MPS including input into MPS strategic planning. The Advisory Council will communicate with the Magnolia Public Schools Board of Directors via the Advisory Council chairperson during regular MPS board meetings.
- **Fund** – Assist in bringing community partnerships and financial resources to MPS.

Membership:

There is a minimum of five (5) and a maximum of twenty (20) members of the Advisory Council.

Selection:

The Board of Directors approves Advisory Council members. The Advisory Council will be primarily made up of community leaders, especially those who may become new board of director's candidates. MPS Advisory Council also includes former board members who may want a reduced commitment but who still are willing to provide expertise and support. This is a non-decision making body and therefore the Conflict of Interest (COI) laws do not apply.

MPS seeks members with expertise from areas the MPS Board of Directors can draw from related to:

- STEAM academics (Science, Technology, Engineering, Arts, and Mathematics)
- Development
- Operations
- Facilities and Construction
- Community Engagement
- Athletics
- And other concerns that may arise.

Term of Office:

Advisory Council members may be appointed to up to two two-year terms and may rejoin the Advisory Council after taking a year off. Members can be considered for a role in the MPS Board of Directors. An Advisory Council member can terminate their term at any time.

Member Responsibilities:

Each Council member is expected to:

- a) Attend two meetings a year;
- b) Actively participate in the functioning of the Council as his or her time allows;
- c) Allow his or her name and bio to be featured in Magnolia Schools materials as a supporter;
- d) Be available for individual consultations to the CEO, MPS executive team, and the MPS Board of Directors.

Officers:

The MPS Board of Directors, with input from MPS CEO, will appoint a chairperson of the Council. The chairperson will preside at all meetings of the Advisory Council and will serve a minimum of a two-year term. In the case the chairperson cannot attend a meeting, the chairperson will appoint a fellow Advisory Council member to sit in their place.

Meetings:

The Advisory Council will hold two meetings a year, usually in the Fall and Spring.

Cover Sheet

Approval of Filing for 2016-17 IRS Form 990 for MPS

Section: II. Consent Agenda
Item: E. Approval of Filing for 2016-17 IRS Form 990 for MPS
Purpose: Vote
Submitted by:
Related Material: II E 2016-17 IRS Form 990.pdf



Board Agenda Item #	Agenda # II E - Consent Item
Date:	February 8, 2018
To:	Magnolia Board of Directors
From:	Caprice Young, Ed.D., CEO & Superintendent
Staff Lead:	Nanie Montijo, Chief Financial Officer
RE:	2016 IRS Form 990 – Return of Organization Exempt from Income Tax

Proposed Board Recommendation

I move that the board approve the filing of IRS Form 990 for fiscal year 2016-17.

Background

Form 990 is an IRS form that provides the public financial information about a nonprofit organization. Certain tax-exempt organizations must file an annual reporting return with IRS. It provides information on the organization's mission, programs and finances. In addition to Form 990, tax-exempt organizations are also subject to variety of disclosure and compliance requirements through various schedules attached to Form 990. Filing of schedules supplements, enhances and further clarifies disclosures and compliance reporting made in Form 990.

There is penalty of \$20 per day, if the organization fails to make its Form 990 publicly available, capped at a maximum of \$10,000 for any single failure. Last year's new law changing due dates to November 15, 2017, gave nonprofit agencies a six-month extension to May 15, 2018.

A nonprofit organization that does not file annual returns or notices for three (3) consecutive years will have its tax-exempt status revoked as of due date of the third return or notice.

Budget Implications

none

How Does This Action Relate/Affect/Benefit All MSAs?

n/a

Name of Staff Originator:

Nanie Montijo, Chief Financial Officer

Attachments

Form 990 and schedules

Caution: Forms printed from within Adobe Acrobat products may not meet IRS or state taxing agency specifications. When using Acrobat 9.x products and later products, select "None" in the "Page Scaling" selection box in the Adobe "Print" dialog.

GOVERNMENT COPY

DRAFT

***** THIS IS NOT A FILEABLE COPY *****

IRS e-file Signature Authorization for an Exempt Organization

OMB No. 1545-1878

Form **8879-EO**

For calendar year 2016, or fiscal year beginning JUL 1, 2016, and ending JUN 30, 2017

2016

Department of the Treasury
Internal Revenue Service

▶ Do not send to the IRS. Keep for your records.

▶ Information about Form 8879-EO and its instructions is at www.irs.gov/form8879eo.

Name of exempt organization

MAGNOLIA EDUCATIONAL AND RESEARCH FOUNDATION

Employer identification number

95-4649884

Name and title of officer

**NAMIE MONTIJO
CFO**

Part I Type of Return and Return Information (Whole Dollars Only)

Check the box for the return for which you are using this Form 8879-EO and enter the applicable amount, if any, from the return. If you check the box on line 1a, 2a, 3a, 4a, or 5a, below, and the amount on that line for the return being filed with this form was blank, then leave line 1b, 2b, 3b, 4b, or 5b, whichever is applicable, blank (do not enter -0-). But, if you entered -0- on the return, then enter -0- on the applicable line below. Do not complete more than 1 line in Part I.

1a	Form 990 check here	▶ <input checked="" type="checkbox"/>	b	Total revenue, if any (Form 990, Part VIII, column (A), line 12)	1b	<u>45,577,282.</u>
2a	Form 990-EZ check here	▶ <input type="checkbox"/>	b	Total revenue, if any (Form 990-EZ, line 9)	2b	
3a	Form 1120-POL check here	▶ <input type="checkbox"/>	b	Total tax (Form 1120-POL, line 22)	3b	
4a	Form 990-PF check here	▶ <input type="checkbox"/>	b	Tax based on investment income (Form 990-PF, Part VI, line 5)	4b	
5a	Form 8868 check here	▶ <input type="checkbox"/>	b	Balance Due (Form 8868, line 3c)	5b	

Part II Declaration and Signature Authorization of Officer

Under penalties of perjury, I declare that I am an officer of the above organization and that I have examined a copy of the organization's 2016 electronic return and accompanying schedules and statements and to the best of my knowledge and belief, they are true, correct, and complete. I further declare that the amount in Part I above is the amount shown on the copy of the organization's electronic return. I consent to allow my intermediate service provider, transmitter, or electronic return originator (ERO) to send the organization's return to the IRS and to receive from the IRS (a) an acknowledgement of receipt or reason for rejection of the transmission, (b) the reason for any delay in processing the return or refund, and (c) the date of any refund. If applicable, I authorize the U.S. Treasury and its designated Financial Agent to initiate an electronic funds withdrawal (direct debit) entry to the financial institution account indicated in the tax preparation software for payment of the organization's federal taxes owed on this return, and the financial institution to debit the entry to this account. To revoke a payment, I must contact the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 business days prior to the payment (settlement) date. I also authorize the financial institutions involved in the processing of the electronic payment of taxes to receive confidential information necessary to answer inquiries and resolve issues related to the payment. I have selected a personal identification number (PIN) as my signature for the organization's electronic return and, if applicable, the organization's consent to electronic funds withdrawal.

Officer's PIN: check one box only

I authorize VAVRINEK, TRINE, DAY & CO., LLP to enter my PIN 11111
ERO firm name Enter five numbers, but do not enter all zeros

as my signature on the organization's tax year 2016 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I also authorize the aforementioned ERO to enter my PIN on the return's disclosure consent screen.

As an officer of the organization, I will enter my PIN as my signature on the organization's tax year 2016 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I will enter my PIN on the return's disclosure consent screen.

Officer's signature ▶ ***** THIS IS NOT A FILEABLE COPY *** Date ▶ _____

Part III Certification and Authentication

ERO's EFIN/PIN. Enter your six-digit electronic filing identification number (EFIN) followed by your five-digit self-selected PIN.

33565600050
do not enter all zeros

I certify that the above numeric entry is my PIN, which is my signature on the 2016 electronically filed return for the organization indicated above. I confirm that I am submitting this return in accordance with the requirements of Pub. 4163, Modernized e-File (MeF) Information for Authorized IRS e-file Providers for Business Returns.

ERO's signature ▶ _____ Date ▶ _____

**ERO Must Retain This Form - See Instructions
Do Not Submit This Form To the IRS Unless Requested To Do So**

LHA For Paperwork Reduction Act Notice, see instructions.

Form **8879-EO** (2016)

EXTENDED TO MAY 15, 2018

Form **990**

Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

2016

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

▶ Do not enter social security numbers on this form as it may be made public.
▶ Information about Form 990 and its instructions is at www.irs.gov/form990.

A For the 2016 calendar year, or tax year beginning **JUL 1, 2016** and ending **JUN 30, 2017**

B Check if applicable: <input type="checkbox"/> Address change <input type="checkbox"/> Name change <input type="checkbox"/> Initial return <input type="checkbox"/> Final return/terminated <input type="checkbox"/> Amended return <input type="checkbox"/> Application pending	C Name of organization MAGNOLIA EDUCATIONAL AND RESEARCH FOUNDATION Doing business as Number and street (or P.O. box if mail is not delivered to street address) Room/suite 250 E 1ST ST 1500 City or town, state or province, country, and ZIP or foreign postal code LOS ANGELES, CA 90012 F Name and address of principal officer: NAMIE MONTIJO SAME AS C ABOVE	D Employer identification number 95-4649884 E Telephone number 714-892-5066 G Gross receipts \$ 45,577,282. H(a) Is this a group return for subordinates? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No H(b) Are all subordinates included? <input type="checkbox"/> Yes <input type="checkbox"/> No If "No," attach a list. (see instructions) H(c) Group exemption number ▶
I Tax-exempt status: <input checked="" type="checkbox"/> 501(c)(3) <input type="checkbox"/> 501(c) () ◀ (insert no.) <input type="checkbox"/> 4947(a)(1) or <input type="checkbox"/> 527		
J Website: ▶ N/A		
K Form of organization: <input checked="" type="checkbox"/> Corporation <input type="checkbox"/> Trust <input type="checkbox"/> Association <input type="checkbox"/> Other ▶		
L Year of formation: 2005		M State of legal domicile: CA

Part I Summary

Activities & Governance	1 Briefly describe the organization's mission or most significant activities: MERF OPERATED ELEVEN MAGNOLIA SCIENCE ACADEMY (MSA) KINDERGARTEN THROUGH GRADE TWELVE CHARTER 2 Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets. 3 Number of voting members of the governing body (Part VI, line 1a) 3 9 4 Number of independent voting members of the governing body (Part VI, line 1b) 4 9 5 Total number of individuals employed in calendar year 2016 (Part V, line 2a) 5 556 6 Total number of volunteers (estimate if necessary) 6 0 7a Total unrelated business revenue from Part VIII, column (C), line 12 7a 0. 7b Net unrelated business taxable income from Form 990-T, line 34 7b 0.																									
Revenue	<table border="1" style="width:100%; border-collapse: collapse;"> <thead> <tr> <th></th> <th style="text-align: center;">Prior Year</th> <th style="text-align: center;">Current Year</th> </tr> </thead> <tbody> <tr> <td>8 Contributions and grants (Part VIII, line 1h)</td> <td style="text-align: right;">47,750,213.</td> <td style="text-align: right;">45,577,282.</td> </tr> <tr> <td>9 Program service revenue (Part VIII, line 2g)</td> <td style="text-align: right;">0.</td> <td style="text-align: right;">0.</td> </tr> <tr> <td>10 Investment income (Part VIII, column (A), lines 3, 4, and 7d)</td> <td style="text-align: right;">0.</td> <td style="text-align: right;">0.</td> </tr> <tr> <td>11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)</td> <td style="text-align: right;">0.</td> <td style="text-align: right;">0.</td> </tr> <tr> <td>12 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)</td> <td style="text-align: right;">47,750,213.</td> <td style="text-align: right;">45,577,282.</td> </tr> </tbody> </table>		Prior Year	Current Year	8 Contributions and grants (Part VIII, line 1h)	47,750,213.	45,577,282.	9 Program service revenue (Part VIII, line 2g)	0.	0.	10 Investment income (Part VIII, column (A), lines 3, 4, and 7d)	0.	0.	11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	0.	0.	12 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	47,750,213.	45,577,282.							
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Expenses	<table border="1" style="width:100%; border-collapse: collapse;"> <tbody> <tr> <td>13 Grants and similar amounts paid (Part IX, column (A), lines 1-3)</td> <td style="text-align: right;">0.</td> <td style="text-align: right;">0.</td> </tr> <tr> <td>14 Benefits paid to or for members (Part IX, column (A), line 4)</td> <td style="text-align: right;">0.</td> <td style="text-align: right;">0.</td> </tr> <tr> <td>15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)</td> <td style="text-align: right;">24,215,884.</td> <td style="text-align: right;">28,939,908.</td> </tr> <tr> <td>16a Professional fundraising fees (Part IX, column (A), line 11e)</td> <td style="text-align: right;">0.</td> <td style="text-align: right;">0.</td> </tr> <tr> <td>b Total fundraising expenses (Part IX, column (D), line 25) ▶ 0.</td> <td></td> <td></td> </tr> <tr> <td>17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)</td> <td style="text-align: right;">15,554,288.</td> <td style="text-align: right;">16,014,074.</td> </tr> <tr> <td>18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)</td> <td style="text-align: right;">39,770,172.</td> <td style="text-align: right;">44,953,982.</td> </tr> <tr> <td>19 Revenue less expenses. Subtract line 18 from line 12</td> <td style="text-align: right;">7,980,041.</td> <td style="text-align: right;">623,300.</td> </tr> </tbody> </table>	13 Grants and similar amounts paid (Part IX, column (A), lines 1-3)	0.	0.	14 Benefits paid to or for members (Part IX, column (A), line 4)	0.	0.	15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	24,215,884.	28,939,908.	16a Professional fundraising fees (Part IX, column (A), line 11e)	0.	0.	b Total fundraising expenses (Part IX, column (D), line 25) ▶ 0.			17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	15,554,288.	16,014,074.	18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	39,770,172.	44,953,982.	19 Revenue less expenses. Subtract line 18 from line 12	7,980,041.	623,300.	
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Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here	Signature of officer NAMIE MONTIJO, CFO Type or print name and title	Date
Paid Preparer Use Only	Print/Type preparer's name MATTHEW S. MILLER	Preparer's signature Date Check if self-employed <input type="checkbox"/> PTIN P01385220
	Firm's name ▶ VAVRINEK, TRINE, DAY & CO., LLP Firm's address ▶ 10681 FOOTHILL BLVD SUITE 300 RANCHO CUCAMONGA, CA 91730	Firm's EIN ▶ 95-2648289 Phone no. 909-466-4410

May the IRS discuss this return with the preparer shown above? (see instructions) Yes No

MAGNOLIA EDUCATIONAL AND RESEARCH FOUNDATION

Form 990 (2016)

95-4649884 Page 2

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III [X]

1 Briefly describe the organization's mission: OUR MISSION IS TO RAISE CIVICALLY RESPONSIBLE SCIENTIFIC THINKERS. MPS IS A NETWORK OF 10 HIGH-PERFORMING PUBLIC CHARTER SCHOOLS THAT SERVE OVER 3900 STUDENTS IN LOS ANGELES, ORANGE, SANTA CLARA AND SAN DIEGO COUNTIES. THE SCHOOLS ARE AUTHORIZED BY THE LOS ANGELES UNIFIED SCHOOL

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? [] Yes [X] No If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? [] Yes [X] No If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code:) (Expenses \$ 34,987,247. including grants of \$) (Revenue \$) MERF OPERATED ELEVEN MAGNOLIA SCIENCE ACADEMY (MSA) KINDERGARTEN THROUGH GRADE TWELVE CHARTER SCHOOLS SERVING 3,900 STUDENTS THROUGHOUT CALIFORNIA

4b (Code:) (Expenses \$ including grants of \$) (Revenue \$)

4c (Code:) (Expenses \$ including grants of \$) (Revenue \$)

4d Other program services (Describe in Schedule O.) (Expenses \$ including grants of \$) (Revenue \$)

4e Total program service expenses 34,987,247.

**MAGNOLIA EDUCATIONAL AND RESEARCH
FOUNDATION**

Form 990 (2016)

95-4649884 Page 3

Part IV Checklist of Required Schedules

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A</i>	X	
2 Is the organization required to complete <i>Schedule B, Schedule of Contributors?</i>	X	
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i>		X
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i>		X
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III</i>		X
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i>		X
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i>		X
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i>		X
9 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i>		X
10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i>		X
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If "Yes," complete Schedule D, Part VI</i>	X	
b Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i>		X
c Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i>		X
d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i>		X
e Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i>		X
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i>	X	
12a Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI and XII</i>		X
b Was the organization included in consolidated, independent audited financial statements for the tax year? <i>If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional</i>	X	
13 Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E</i>		X
14a Did the organization maintain an office, employees, or agents outside of the United States?		X
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV</i>		X
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV</i>		X
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV</i>		X
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i>		X
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>		X
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III</i>		X

Form 990 (2016)

**MAGNOLIA EDUCATIONAL AND RESEARCH
FOUNDATION**

Form 990 (2016)

95-4649884 Page 4

Part IV Checklist of Required Schedules (continued)

	Yes	No
20a Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i>		X
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?		
21 Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>		X
22 Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i>		X
23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	X	
24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a</i>		X
b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?		
c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?		
d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?		
25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i>		X
b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i>		X
26 Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? <i>If "Yes," complete Schedule L, Part II</i>		X
27 Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>		X
28 Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):		
a A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>		X
b A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>		X
c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i>		X
29 Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i>		X
30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>		X
31 Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i>		X
32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>		X
33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i>		X
34 Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1</i>	X	
35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?		X
b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i>		
36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>		X
37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>		X
38 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	X	

Note. All Form 990 filers are required to complete Schedule OForm **990** (2016)

MAGNOLIA EDUCATIONAL AND RESEARCH FOUNDATION

Form 990 (2016)

95-4649884 Page 5

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V

		Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable		
1b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable		
1c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	X	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return		
2b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	X	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?		X
3b	If "Yes," has it filed a Form 990-T for this year? If "No," to line 3b, provide an explanation in Schedule O		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?		X
4b	If "Yes," enter the name of the foreign country: See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).		
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?		X
5b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?		X
5c	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?		X
6b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?		
7	Organizations that may receive deductible contributions under section 170(c).		
7a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?		X
7b	If "Yes," did the organization notify the donor of the value of the goods or services provided?		
7c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?		X
7d	If "Yes," indicate the number of Forms 8282 filed during the year		
7e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?		
7f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?		
7g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?		
7h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?		
9	Sponsoring organizations maintaining donor advised funds.		
9a	Did the sponsoring organization make any taxable distributions under section 4966?		
9b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?		
10	Section 501(c)(7) organizations. Enter:		
10a	Initiation fees and capital contributions included on Part VIII, line 12		
10b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities		
11	Section 501(c)(12) organizations. Enter:		
11a	Gross income from members or shareholders		
11b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)		
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?		
12b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year		
13	Section 501(c)(29) qualified nonprofit health insurance issuers.		
13a	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O.		
13b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans		
13c	Enter the amount of reserves on hand		
14a	Did the organization receive any payments for indoor tanning services during the tax year?		X
14b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O		

Form 990 (2016)

**MAGNOLIA EDUCATIONAL AND RESEARCH
FOUNDATION**

Form 990 (2016)

95-4649884 Page 6

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI

Section A. Governing Body and Management

		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.		
1b	Enter the number of voting members included in line 1a, above, who are independent		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?		X
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person?		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?		X
6	Did the organization have members or stockholders?		X
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?		X
7b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:		
8a	The governing body?	X	
8b	Each committee with authority to act on behalf of the governing body?	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O		X

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

		Yes	No
10a	Did the organization have local chapters, branches, or affiliates?		X
10b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	X	
11b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.		
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	X	
12b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	X	
12c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	X	
13	Did the organization have a written whistleblower policy?	X	
14	Did the organization have a written document retention and destruction policy?	X	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
15a	The organization's CEO, Executive Director, or top management official	X	
15b	Other officers or key employees of the organization	X	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).		
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?		X
16b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?		

Section C. Disclosure

- 17** List the states with which a copy of this Form 990 is required to be filed **CA**
- 18** Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.
 Own website Another's website Upon request Other (explain in Schedule O)
- 19** Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.
- 20** State the name, address, and telephone number of the person who possesses the organization's books and records: **THE ORGANIZATION - 714-892-5066**
250 E 1ST ST, NO. 1500, LOS ANGELES, CA 90012

MAGNOLIA EDUCATIONAL AND RESEARCH
FOUNDATION

Form 990 (2016)

95-4649884 Page 7

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) DR. UMIT YAPENEL SECRETARY	2.00	X		X			0.	0.	0.	
(2) NOEL RUSSELL-UNTERBERGER PRESIDENT	2.00	X		X			0.	0.	0.	
(3) SAKEN SHERKHANOV DIRECTOR	2.00	X					0.	0.	0.	
(4) NGUYEN HUYNH DIRECTOR	2.00	X					0.	0.	0.	
(5) SALIH DIKBAS DIRECTOR	2.00	X					0.	0.	0.	
(6) DR. REMZI OTEN DIRECTOR	2.00	X					0.	0.	0.	
(7) DIANE GONZALEZ DIRECTOR	2.00	X					0.	0.	0.	
(8) HAIM BELIAK DIRECTOR	2.00	X					0.	0.	0.	
(9) SERDAR ORAZOV TREASURER	2.00	X					0.	0.	0.	
(10) CAPRICE YOUNG CEO	40.00			X			246,632.	0.	17,267.	
(11) OSWALDO DIAZ CFO	40.00			X			194,712.	0.	20,199.	
(12) NANIE MONTIJO CFO	40.00			X			0.	0.	0.	
(13) KENYA JACKSON CHIEF ACADEMIC OFFICER	40.00					X	115,625.	0.	14,949.	
(14) SUAT ACAR CHIEF OPERATING OFFICE	40.00					X	117,187.	0.	28,571.	
(15) TERRI BOATMAN CHIEF HUMAN RESOURCES OFFICER	40.00					X	173,533.	0.	20,315.	
(16) ALFREDO RUBALCAVA CHIEF EXTERNAL OFFICER	40.00					X	132,500.	0.	29,312.	
(17) ERDINC ACAR REGIONAL DIRECTOR	40.00					X	114,750.	0.	29,416.	

MAGNOLIA EDUCATIONAL AND RESEARCH FOUNDATION

Form 990 (2016)

95-4649884 Page 8

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
1b Sub-total							1,094,939.	0.	160,029.	
c Total from continuation sheets to Part VII, Section A							0.	0.	0.	
d Total (add lines 1b and 1c)							1,094,939.	0.	160,029.	

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization **7**

	Yes	No
3 Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual		X
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	X	
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person		X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
21ST CENTURY STAFFING 11331 EAST 183RD, CERRITOS, CA 90703	EMPLOYMENT	330,170.
GARY LARSON, 1725 PIERCE ST SUITE 1, SAN FRANCISCO, CA 94115		212,500.
PREFACE JCR LAKE ATLIN LLC 4100 MACARTHUR BLVD, IRVINE, CA 92660	RENT	200,000.
VAVRINEK, TRINE, DAY & CO., LLP, 10681 FOOTHILL BLVD SUITE 300, RANCHO CUCAMONGA,	ACCOUNTING	193,428.
LAW OFFICES OF YOUNG MINNEY & CORR LLP, 655 UNIVERSITY AVE #150, SACRAMENTO, CA	LEGAL	172,615.

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization **5**

Form 990 (2016)

**MAGNOLIA EDUCATIONAL AND RESEARCH
FOUNDATION**

Form 990 (2016)

95-4649884 Page 9

Part VIII Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII

			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514	
Contributions, Gifts, Grants and Other Similar Amounts	1 a Federated campaigns	1a					
	b Membership dues	1b					
	c Fundraising events	1c					
	d Related organizations	1d					
	e Government grants (contributions)	1e	44,176,663.				
	f All other contributions, gifts, grants, and similar amounts not included above	1f	1,400,619.				
	g Noncash contributions included in lines 1a-1f: \$						
	h Total. Add lines 1a-1f		45,577,282.				
Program Service Revenue	2 a _____ Business Code _____						
	b _____						
	c _____						
	d _____						
	e _____						
	f All other program service revenue						
	g Total. Add lines 2a-2f						
Other Revenue	3 Investment income (including dividends, interest, and other similar amounts)						
	4 Income from investment of tax-exempt bond proceeds						
	5 Royalties						
	6 a Gross rents	(i) Real	(ii) Personal				
		b Less: rental expenses					
		c Rental income or (loss)					
		d Net rental income or (loss)					
	7 a Gross amount from sales of assets other than inventory	(i) Securities	(ii) Other				
		b Less: cost or other basis and sales expenses					
		c Gain or (loss)					
		d Net gain or (loss)					
	8 a Gross income from fundraising events (not including \$ _____ of contributions reported on line 1c). See Part IV, line 18	a					
		b Less: direct expenses	b				
		c Net income or (loss) from fundraising events					
	9 a Gross income from gaming activities. See Part IV, line 19	a					
b Less: direct expenses		b					
c Net income or (loss) from gaming activities							
10 a Gross sales of inventory, less returns and allowances	a						
	b Less: cost of goods sold	b					
	c Net income or (loss) from sales of inventory						
Miscellaneous Revenue		Business Code					
11 a _____							
	b _____						
	c _____						
	d All other revenue						
	e Total. Add lines 11a-11d						
12 Total revenue. See instructions.			45,577,282.	0.	0.	0.	

**MAGNOLIA EDUCATIONAL AND RESEARCH
FOUNDATION**

Form 990 (2016)

95-4649884 Page 10

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21				
2 Grants and other assistance to domestic individuals. See Part IV, line 22				
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	519,562.	237,350.	282,212.	
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	21,583,201.	21,583,201.		
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)				
9 Other employee benefits	2,844,210.	2,844,210.		
10 Payroll taxes	3,992,935.	3,992,935.		
11 Fees for services (non-employees):				
a Management	326,637.		326,637.	
b Legal	421,641.		421,641.	
c Accounting	819,815.		819,815.	
d Lobbying				
e Professional fundraising services. See Part IV, line 17				
f Investment management fees				
g Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Sch O.)	2,406,609.		2,406,609.	
12 Advertising and promotion	153,952.		153,952.	
13 Office expenses	253,474.		253,474.	
14 Information technology	527,196.		527,196.	
15 Royalties				
16 Occupancy	1,809,451.		1,809,451.	
17 Travel	133,437.		133,437.	
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings	21,121.		21,121.	
20 Interest	173,344.		173,344.	
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	827,466.		827,466.	
23 Insurance	190,859.		190,859.	
24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a STUDENT SERVICES AND PR	2,248,614.	2,248,614.		
b STUDENT NUTRITION	1,670,987.	1,670,987.		
c BOOKS AND OTHER MATERIA	839,491.	839,491.		
d EQUIPMENT	624,451.	624,451.		
e All other expenses	2,565,529.	946,008.	1,619,521.	
25 Total functional expenses. Add lines 1 through 24e	44,953,982.	34,987,247.	9,966,735.	0.
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.				

Check here if following SOP 98-2 (ASC 958-720)

MAGNOLIA EDUCATIONAL AND RESEARCH FOUNDATION

Form 990 (2016)

95-4649884 Page 11

Part X Balance Sheet

Check if Schedule O contains a response or note to any line in this Part X

		(A)		(B)	
		Beginning of year		End of year	
Assets	1 Cash - non-interest-bearing	14,371,421.	1	8,913,831.	
	2 Savings and temporary cash investments		2		
	3 Pledges and grants receivable, net		3		
	4 Accounts receivable, net	4,305,571.	4	3,194,412.	
	5 Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L		5		
	6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instr). Complete Part II of Sch L		6		
	7 Notes and loans receivable, net		7		
	8 Inventories for sale or use		8		
	9 Prepaid expenses and deferred charges	141,671.	9	1,620,157.	
	10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a 25,367,639.			
	b Less: accumulated depreciation	10b 2,874,334.	16,692,757.	10c	22,493,305.
	11 Investments - publicly traded securities		11		
	12 Investments - other securities. See Part IV, line 11		12		
	13 Investments - program-related. See Part IV, line 11		13		
	14 Intangible assets		14		
	15 Other assets. See Part IV, line 11	144,150.	15	64,690.	
16 Total assets. Add lines 1 through 15 (must equal line 34)	35,655,570.	16	36,286,395.		
Liabilities	17 Accounts payable and accrued expenses	3,178,148.	17	3,212,491.	
	18 Grants payable		18		
	19 Deferred revenue	61,355.	19	72,500.	
	20 Tax-exempt bond liabilities		20		
	21 Escrow or custodial account liability. Complete Part IV of Schedule D		21		
	22 Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L		22		
	23 Secured mortgages and notes payable to unrelated third parties		23		
	24 Unsecured notes and loans payable to unrelated third parties	11,794,663.	24	11,683,796.	
	25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D		25		
	26 Total liabilities. Add lines 17 through 25	15,034,166.	26	14,968,787.	
Net Assets or Fund Balances	Organizations that follow SFAS 117 (ASC 958), check here <input checked="" type="checkbox"/> and complete lines 27 through 29, and lines 33 and 34.				
	27 Unrestricted net assets	20,621,404.	27	21,317,608.	
	28 Temporarily restricted net assets		28		
	29 Permanently restricted net assets		29		
	Organizations that do not follow SFAS 117 (ASC 958), check here <input type="checkbox"/> and complete lines 30 through 34.				
	30 Capital stock or trust principal, or current funds		30		
	31 Paid-in or capital surplus, or land, building, or equipment fund		31		
	32 Retained earnings, endowment, accumulated income, or other funds		32		
33 Total net assets or fund balances	20,621,404.	33	21,317,608.		
34 Total liabilities and net assets/fund balances	35,655,570.	34	36,286,395.		

Form 990 (2016)

**MAGNOLIA EDUCATIONAL AND RESEARCH
FOUNDATION**

Form 990 (2016)

95-4649884 Page 12

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI

1	Total revenue (must equal Part VIII, column (A), line 12)	1	45,577,282.
2	Total expenses (must equal Part IX, column (A), line 25)	2	44,953,982.
3	Revenue less expenses. Subtract line 2 from line 1	3	623,300.
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	20,621,404.
5	Net unrealized gains (losses) on investments	5	
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	72,904.
9	Other changes in net assets or fund balances (explain in Schedule O)	9	0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10	21,317,608.

Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII

	Yes	No
1 Accounting method used to prepare the Form 990: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.		
2a Were the organization's financial statements compiled or reviewed by an independent accountant? _____ If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: <input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis		X
b Were the organization's financial statements audited by an independent accountant? _____ If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: <input type="checkbox"/> Separate basis <input checked="" type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis	X	
c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? _____ If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.	X	
3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? _____		X
b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits _____		

Form 990 (2016)

SCHEDULE A
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.
▶ Attach to Form 990 or Form 990-EZ.

OMB No. 1545-0047

2016

Open to Public Inspection

▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Name of the organization **MAGNOLIA EDUCATIONAL AND RESEARCH FOUNDATION** **Employer identification number** **95-4649884**

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

- 1 A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**
- 2 A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E (Form 990 or 990-EZ).)
- 3 A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**
- 4 A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state: _____
- 5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II.)
- 6 A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**
- 7 An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 8 A community trust described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 9 An agricultural research organization described in **section 170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university: _____
- 10 An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2).** (Complete Part III.)
- 11 An organization organized and operated exclusively to test for public safety. See **section 509(a)(4).**
- 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2).** See **section 509(a)(3).** Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.
 - a **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B.**
 - b **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). **You must complete Part IV, Sections A and C.**
 - c **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**
 - d **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.**
 - e Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.
- f Enter the number of supported organizations _____
- g Provide the following information about the supported organization(s).

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-10 above (see instructions))	(iv) Is the organization listed in your governing document?		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
			Yes	No		
Total						

MAGNOLIA EDUCATIONAL AND RESEARCH

Schedule A (Form 990 or 990-EZ) 2016 FOUNDATION

95-4649884 Page 2

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ►	(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge ...						
4 Total. Add lines 1 through 3						
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6 Public support. Subtract line 5 from line 4.						

Section B. Total Support

Calendar year (or fiscal year beginning in) ►	(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
7 Amounts from line 4						
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources ...						
9 Net income from unrelated business activities, whether or not the business is regularly carried on ...						
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
11 Total support. Add lines 7 through 10						
12 Gross receipts from related activities, etc. (see instructions)					12	
13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here						<input type="checkbox"/>

Section C. Computation of Public Support Percentage

14 Public support percentage for 2016 (line 6, column (f) divided by line 11, column (f))	14	%
15 Public support percentage from 2015 Schedule A, Part II, line 14	15	%
16a 33 1/3% support test - 2016. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization		<input type="checkbox"/>
b 33 1/3% support test - 2015. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization		<input type="checkbox"/>
17a 10% -facts-and-circumstances test - 2016. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization		<input type="checkbox"/>
b 10% -facts-and-circumstances test - 2015. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization		<input type="checkbox"/>
18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions		<input type="checkbox"/>

Schedule A (Form 990 or 990-EZ) 2016

MAGNOLIA EDUCATIONAL AND RESEARCH

Schedule A (Form 990 or 990-EZ) 2016 FOUNDATION

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ►	(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	30647486.	62487084.	34357458.	47750213.	45577282.	220819523
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5	30647486.	62487084.	34357458.	47750213.	45577282.	220819523
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						0.
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						0.
c Add lines 7a and 7b						0.
8 Public support. (Subtract line 7c from line 6.)						220819523

Section B. Total Support

Calendar year (or fiscal year beginning in) ►	(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
9 Amounts from line 6	30647486.	62487084.	34357458.	47750213.	45577282.	220819523
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)	30647486.	62487084.	34357458.	47750213.	45577282.	220819523

14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here**

Section C. Computation of Public Support Percentage

15 Public support percentage for 2016 (line 8, column (f) divided by line 13, column (f))	15	100.00 %
16 Public support percentage from 2015 Schedule A, Part III, line 15	16	100.00 %

Section D. Computation of Investment Income Percentage

17 Investment income percentage for 2016 (line 10c, column (f) divided by line 13, column (f))	17	.00 %
18 Investment income percentage from 2015 Schedule A, Part III, line 17	18	%

19a 33 1/3% support tests - 2016. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization

b 33 1/3% support tests - 2015. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization

20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

MAGNOLIA EDUCATIONAL AND RESEARCH

Schedule A (Form 990 or 990-EZ) 2016 FOUNDATION

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

	Yes	No
1 Are all of the organization's supported organizations listed by name in the organization's governing documents? <i>If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.</i>		
2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? <i>If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).</i>		
3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? <i>If "Yes," answer (b) and (c) below.</i>		
b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? <i>If "Yes," describe in Part VI when and how the organization made the determination.</i>		
c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? <i>If "Yes," explain in Part VI what controls the organization put in place to ensure such use.</i>		
4a Was any supported organization not organized in the United States ("foreign supported organization")? <i>If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.</i>		
b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? <i>If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.</i>		
c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? <i>If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.</i>		
5a Did the organization add, substitute, or remove any supported organizations during the tax year? <i>If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).</i>		
b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?		
c Substitutions only. Was the substitution the result of an event beyond the organization's control?		
6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If "Yes," provide detail in Part VI.</i>		
7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).</i>		
8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).</i>		
9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? <i>If "Yes," provide detail in Part VI.</i>		
b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If "Yes," provide detail in Part VI.</i>		
c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? <i>If "Yes," provide detail in Part VI.</i>		
10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? <i>If "Yes," answer 10b below.</i>		
b Did the organization have any excess business holdings in the tax year? <i>(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)</i>		

MAGNOLIA EDUCATIONAL AND RESEARCH

Schedule A (Form 990 or 990-EZ) 2016 FOUNDATION

95-4649884 Page 5

Part IV Supporting Organizations (continued)

	Yes	No
11 Has the organization accepted a gift or contribution from any of the following persons?		
a A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?		
11a		
b A family member of a person described in (a) above?		
11b		
c A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI .		
11c		

Section B. Type I Supporting Organizations

	Yes	No
1 Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.		
1		
2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.		
2		

Section C. Type II Supporting Organizations

	Yes	No
1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).		
1		

Section D. All Type III Supporting Organizations

	Yes	No
1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		
1		
2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).		
2		
3 By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.		
3		

Section E. Type III Functionally Integrated Supporting Organizations

1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).			
a <input type="checkbox"/> The organization satisfied the Activities Test. Complete line 2 below.			
b <input type="checkbox"/> The organization is the parent of each of its supported organizations. Complete line 3 below.			
c <input type="checkbox"/> The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instructions).			
2 Activities Test. Answer (a) and (b) below.		Yes	No
a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.			
2a			
b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.			
2b			
3 Parent of Supported Organizations. Answer (a) and (b) below.			
a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in Part VI .			
3a			
b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.			
3b			

MAGNOLIA EDUCATIONAL AND RESEARCH

Schedule A (Form 990 or 990-EZ) 2016 FOUNDATION

95-4649884 Page 6

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

- 1 Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI.) **See instructions.** All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1	
2	Recoveries of prior-year distributions	2	
3	Other gross income (see instructions)	3	
4	Add lines 1 through 3	4	
5	Depreciation and depletion	5	
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6	
7	Other expenses (see instructions)	7	
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8	

Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):		
a	Average monthly value of securities	1a	
b	Average monthly cash balances	1b	
c	Fair market value of other non-exempt-use assets	1c	
d	Total (add lines 1a, 1b, and 1c)	1d	
e	Discount claimed for blockage or other factors (explain in detail in Part VI):		
2	Acquisition indebtedness applicable to non-exempt-use assets	2	
3	Subtract line 2 from line 1d	3	
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions)	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by .035	6	
7	Recoveries of prior-year distributions	7	
8	Minimum Asset Amount (add line 7 to line 6)	8	

Section C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1	
2	Enter 85% of line 1	2	
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3	
4	Enter greater of line 2 or line 3	4	
5	Income tax imposed in prior year	5	
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6	
7	<input type="checkbox"/> Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).		

Schedule A (Form 990 or 990-EZ) 2016

MAGNOLIA EDUCATIONAL AND RESEARCH

FOUNDATION

95-4649884 Page 7

Schedule A (Form 990 or 990-EZ) 2016

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

Section D - Distributions	Current Year
1 Amounts paid to supported organizations to accomplish exempt purposes	
2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	
3 Administrative expenses paid to accomplish exempt purposes of supported organizations	
4 Amounts paid to acquire exempt-use assets	
5 Qualified set-aside amounts (prior IRS approval required)	
6 Other distributions (describe in Part VI). See instructions	
7 Total annual distributions. Add lines 1 through 6	
8 Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions	
9 Distributable amount for 2016 from Section C, line 6	
10 Line 8 amount divided by Line 9 amount	

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2016	(iii) Distributable Amount for 2016
1 Distributable amount for 2016 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2016 (reasonable cause required- explain in Part VI). See instructions			
3 Excess distributions carryover, if any, to 2016:			
a			
b			
c From 2013			
d From 2014			
e From 2015			
f Total of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2016 distributable amount			
i Carryover from 2011 not applied (see instructions)			
j Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4 Distributions for 2016 from Section D, line 7: \$			
a Applied to underdistributions of prior years			
b Applied to 2016 distributable amount			
c Remainder. Subtract lines 4a and 4b from 4			
5 Remaining underdistributions for years prior to 2016, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI. See instructions			
6 Remaining underdistributions for 2016. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI. See instructions			
7 Excess distributions carryover to 2017. Add lines 3j and 4c			
8 Breakdown of line 7:			
a			
b Excess from 2013			
c Excess from 2014			
d Excess from 2015			
e Excess from 2016			

Schedule A (Form 990 or 990-EZ) 2016

MAGNOLIA EDUCATIONAL AND RESEARCH

Schedule A (Form 990 or 990-EZ) 2016 FOUNDATION

95-4649884 Page 8

Part VI

Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

Horizontal lines for supplemental information input.

DRAFT

Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury
Internal Revenue Service

Schedule of Contributors

▶ Attach to Form 990, Form 990-EZ, or Form 990-PF.
▶ Information about Schedule B (Form 990, 990-EZ, or 990-PF) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

2016

Name of the organization MAGNOLIA EDUCATIONAL AND RESEARCH FOUNDATION	Employer identification number 95-4649884
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Organization type (check one):

Filers of:

Section:

Form 990 or 990-EZ

501(c)(3) (enter number) organization

4947(a)(1) nonexempt charitable trust **not** treated as a private foundation

527 political organization

Form 990-PF

501(c)(3) exempt private foundation

4947(a)(1) nonexempt charitable trust treated as a private foundation

501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**.

Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year ▶ \$ _____

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF. Schedule B (Form 990, 990-EZ, or 990-PF) (2016)

Name of organization MAGNOLIA EDUCATIONAL AND RESEARCH FOUNDATION	Employer identification number 95-4649884
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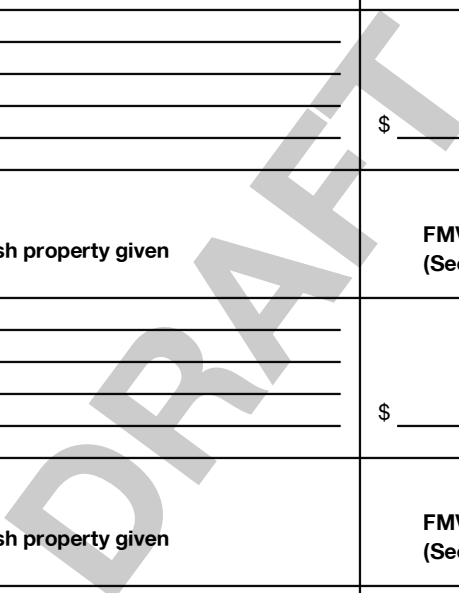
Part I Contributors (See instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	CALIFORNIA STATE DEPARTMENT OF EDUCATION 1430 N ST SACRAMENTO, CA 95814	\$ 44,176,663.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
2	MURMURATION 379 W BROADWAY NEW YORK CITY, NY 10012	\$ 83,655.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
	_____ _____ _____	\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
	_____ _____ _____	\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
	_____ _____ _____	\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
	_____ _____ _____	\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)

Name of organization MAGNOLIA EDUCATIONAL AND RESEARCH FOUNDATION	Employer identification number 95-4649884
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Part II Noncash Property (See instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
		\$ _____	_____
		\$ _____	_____
		\$ _____	_____
		\$ _____	_____
		\$ _____	_____
		\$ _____	_____
		\$ _____	_____



Name of organization MAGNOLIA EDUCATIONAL AND RESEARCH FOUNDATION	Employer identification number 95-4649884
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Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) ▶ \$ _____
Use duplicate copies of Part III if additional space is needed.

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift	
Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift	
Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift	
Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift	
Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee

SCHEDULE D
(Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

▶ **Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.**
▶ **Attach to Form 990.**

▶ **Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.**

OMB No. 1545-0047

2016

Open to Public Inspection

Name of the organization **MAGNOLIA EDUCATIONAL AND RESEARCH FOUNDATION** **Employer identification number**
95-4649884

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1 Total number at end of year		
2 Aggregate value of contributions to (during year)		
3 Aggregate value of grants from (during year)		
4 Aggregate value at end of year		
5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?		<input type="checkbox"/> Yes <input type="checkbox"/> No
6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit?		<input type="checkbox"/> Yes <input type="checkbox"/> No

Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).
 Preservation of land for public use (e.g., recreation or education) Preservation of a historically important land area
 Protection of natural habitat Preservation of a certified historic structure
 Preservation of open space

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

	Held at the End of the Tax Year
a Total number of conservation easements	2a
b Total acreage restricted by conservation easements	2b
c Number of conservation easements on a certified historic structure included in (a)	2c
d Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register	2d

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶ _____

4 Number of states where property subject to conservation easement is located ▶ _____

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?

6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ _____

7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ \$ _____

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)?

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:

(i) Revenue included on Form 990, Part VIII, line 1

(ii) Assets included in Form 990, Part X

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items:

a Revenue included on Form 990, Part VIII, line 1

b Assets included in Form 990, Part X

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule D (Form 990) 2016

MAGNOLIA EDUCATIONAL AND RESEARCH FOUNDATION

Schedule D (Form 990) 2016

95-4649884 Page 2

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

- 3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply):
- a Public exhibition
 - b Scholarly research
 - c Preservation for future generations
 - d Loan or exchange programs
 - e Other _____
- 4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.
- 5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? Yes No

Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

- 1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? Yes No
- b If "Yes," explain the arrangement in Part XIII and complete the following table:
- | | Amount |
|---------------------------------|--------|
| c Beginning balance | 1c |
| d Additions during the year | 1d |
| e Distributions during the year | 1e |
| f Ending balance | 1f |
- 2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? Yes No
- b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII

Part V Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance					
b Contributions					
c Net investment earnings, gains, and losses					
d Grants or scholarships					
e Other expenditures for facilities and programs					
f Administrative expenses					
g End of year balance					

- 2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:
- a Board designated or quasi-endowment _____ %
 - b Permanent endowment _____ %
 - c Temporarily restricted endowment _____ %
- The percentages on lines 2a, 2b, and 2c should equal 100%.
- 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:
- | | Yes | No |
|--|--------|----|
| (i) unrelated organizations | 3a(i) | |
| (ii) related organizations | 3a(ii) | |
| b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? | 3b | |
- 4 Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land		1,000,100.		1,000,100.
b Buildings		20,720,626.	809,788.	19,910,838.
c Leasehold improvements		374,818.	374,818.	0.
d Equipment				
e Other		3,272,095.	1,689,728.	1,582,367.
Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.)				22,493,305.

Schedule D (Form 990) 2016

**MAGNOLIA EDUCATIONAL AND RESEARCH
FOUNDATION**

Schedule D (Form 990) 2016

95-4649884 Page 3

Part VII Investments - Other Securities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
(3) Other		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) ▶		

Part VIII Investments - Program Related.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶		

Part IX Other Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) ▶	

Part X Other Liabilities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) ▶	

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

Schedule D (Form 990) 2016

MAGNOLIA EDUCATIONAL AND RESEARCH
FOUNDATION

Schedule D (Form 990) 2016

95-4649884 Page 4

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements		1
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
a	Net unrealized gains (losses) on investments	2a	
b	Donated services and use of facilities	2b	
c	Recoveries of prior year grants	2c	
d	Other (Describe in Part XIII.)	2d	
e	Add lines 2a through 2d		2e
3	Subtract line 2e from line 1		3
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	
b	Other (Describe in Part XIII.)	4b	
c	Add lines 4a and 4b		4c
5	Total revenue. Add lines 3 and 4c . (This must equal Form 990, Part I, line 12.)		5

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements		1
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		
a	Donated services and use of facilities	2a	
b	Prior year adjustments	2b	
c	Other losses	2c	
d	Other (Describe in Part XIII.)	2d	
e	Add lines 2a through 2d		2e
3	Subtract line 2e from line 1		3
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	
b	Other (Describe in Part XIII.)	4b	
c	Add lines 4a and 4b		4c
5	Total expenses. Add lines 3 and 4c . (This must equal Form 990, Part I, line 18.)		5

Part XIII Supplemental Information.

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART X, LINE 2:

MERF HAS ADOPTED FINANCIAL ACCOUNTING STANDARDS BOARD (FASB) ACCOUNTING STANDARDS CODIFICATION (ASC) TOPIC 740 THAT CLARIFIES THE ACCOUNTING FOR UNCERTAINTY IN TAX POSITIONS TAKEN OR EXPECTED TO BE TAKEN ON A TAX RETURN AND PROVIDES THAT THE TAX EFFECTS FROM AN UNCERTAIN TAX POSITION CAN BE RECOGNIZED IN THE CONSOLIDATED FINANCIAL STATEMENTS ONLY IF, BASED ON ITS MERITS, THE POSITION IS MORE LIKELY THAN NOT TO BE SUSTAINED ON AUDIT BY THE TAXING AUTHORITIES. MERF MANAGEMENT HAS DETERMINED THAT ALL INCOME TAX POSITIONS ARE MORE LIKELY THAN NOT OF BEING SUSTAINED UPON POTENTIAL AUDIT OR EXAMINATION; THEREFORE, NO DISCLOSURES OF UNCERTAIN INCOME TAX POSITIONS ARE REQUIRED.

MAGNOLIA EDUCATIONAL AND RESEARCH
FOUNDATION

Schedule D (Form 990) 2016

95-4649884 Page 5

Part XIII Supplemental Information *(continued)*

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**SCHEDULE J
(Form 990)**

Compensation Information

OMB No. 1545-0047

2016

Open to Public Inspection

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

▶ Attach to Form 990.

▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

Department of the Treasury
Internal Revenue Service

Name of the organization **MAGNOLIA EDUCATIONAL AND RESEARCH FOUNDATION** Employer identification number **95-4649884**

Part I Questions Regarding Compensation

1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.

- | | |
|--|---|
| <input type="checkbox"/> First-class or charter travel | <input type="checkbox"/> Housing allowance or residence for personal use |
| <input type="checkbox"/> Travel for companions | <input type="checkbox"/> Payments for business use of personal residence |
| <input type="checkbox"/> Tax indemnification and gross-up payments | <input type="checkbox"/> Health or social club dues or initiation fees |
| <input type="checkbox"/> Discretionary spending account | <input type="checkbox"/> Personal services (such as, maid, chauffeur, chef) |

b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain

2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?

3 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.

- | | |
|--|---|
| <input type="checkbox"/> Compensation committee | <input checked="" type="checkbox"/> Written employment contract |
| <input type="checkbox"/> Independent compensation consultant | <input type="checkbox"/> Compensation survey or study |
| <input type="checkbox"/> Form 990 of other organizations | <input checked="" type="checkbox"/> Approval by the board or compensation committee |

4 During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:

a Receive a severance payment or change-of-control payment?

b Participate in, or receive payment from, a supplemental nonqualified retirement plan?

c Participate in, or receive payment from, an equity-based compensation arrangement?

If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.

Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.

5 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:

a The organization?

b Any related organization?

If "Yes" on line 5a or 5b, describe in Part III.

6 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:

a The organization?

b Any related organization?

If "Yes" on line 6a or 6b, describe in Part III.

7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III

8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III

9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

	Yes	No
1b		
2		
4a		X
4b		X
4c		X
5a		X
5b		X
6a		X
6b		X
7		X
8		X
9		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2016

**MAGNOLIA EDUCATIONAL AND RESEARCH
FOUNDATION**

95-4649884

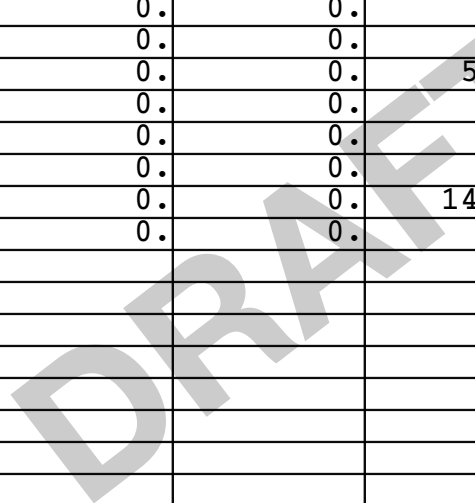
Schedule J (Form 990) 2016

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
(1) CAPRICE YOUNG CEO	(i)	246,632.	0.	0.	0.	17,267.	263,899.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(2) OSWALDO DIAZ CFO	(i)	194,712.	0.	0.	5,250.	14,949.	214,911.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(3) TERRI BOATMAN CHIEF HUMAN RESOURCES OFFICER	(i)	173,533.	0.	0.	0.	20,315.	193,848.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(4) ALFREDO RUBALCAVA CHIEF EXTERNAL OFFICER	(i)	132,500.	0.	0.	14,363.	14,949.	161,812.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							



SCHEDULE O
(Form 990 or 990-EZ)Department of the Treasury
Internal Revenue Service**Supplemental Information to Form 990 or 990-EZ**Complete to provide information for responses to specific questions on
Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

2016Open to Public
Inspection

Name of the organization MAGNOLIA EDUCATIONAL AND RESEARCH FOUNDATION	Employer identification number 95-4649884
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FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

SCHOOLS SERVING 3,3900 STUDENTS THROUGHOUT CALIFORNIA DEDICATED TO
INSPIRING STUDENTS TO CHOOSE CAREER PATHS IN SCIENCE, TECHNOLOGY,
ENGINEERING, AND MATH (STEM), WHILE PROVIDING A ROBUST, STANDARDS-BASED
EDUCATION PROGRAM WITHIN A SUPPORTIVE CULTURE OF EXCELLENCE.

FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

DISTRICT (4), LOS ANGELES COUNTY OFFICE OF EDUCATION (4), SAN DIEGO
UNIFIED SCHOOL DISTRICT (1) AND THE CALIFORNIA DEPARTMENT OF EDUCATION
(1). FOR MORE THAN 15 YEARS, MPS HAS DELIVERED HIGH-QUALITY EDUCATION
EMPHASIZING SCIENCE, TECHNOLOGY, ENGINEERING, ARTS AND MATH. U.S. NEWS
AND WORLD REPORT AND THE WASHINGTON POST RANK MPS SCIENCE ACADEMIES
AMONG THE TOP SCHOOLS IN THE COUNTRY.

FORM 990, PART VI, SECTION B, LINE 11B:

OFFICERS REVIEWED THE RETURN AND WILL SHARE WITH THE BOARD AT THE NEXT
REGULARLY SCHEDULED MEETING.

FORM 990, PART VI, SECTION B, LINE 12C:

ALL BOARD MEMBERS, EXECUTIVE STAFF AND PRINCIPALS ARE REQUIRED TO SUBMIT
REPORTS THAT DOCUMENT ANY POSSIBLE CONFLICTS OF INTEREST USING THE FORM 700
AS REQUIRED BY OUR OVERSIGHT AGENCY.

FORM 990, PART VI, SECTION B, LINE 15:

THE COMPENSATION COMMITTEE WHICH IS A SUBCOMMITTEE OF THE BOARD OF
DIRECTORS SETS THE COMPENSATION FOR THE TOP OFFICIALS. KEY EMPLOYEE

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990 or 990-EZ) (2016)

632211 08-25-16

Name of the organization MAGNOLIA EDUCATIONAL AND RESEARCH FOUNDATION	Employer identification number 95-4649884
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COMPENSATION IS SET BY THE CEO.

FORM 990, PART VI, SECTION C, LINE 18:

ALL TAX RETURNS ARE MAINTAINED AT THE CORPORATE OFFICE AND ARE
AVAILABLE UPON REQUEST.

FORM 990, PART VI, SECTION C, LINE 19:

ALL GOVERNING DOCUMENTS ARE MAINTAINED AT THE CORPORATE OFFICE AND ARE
AVAILABLE UPON REQUEST.

DRAFT

**SCHEDULE R
(Form 990)**

Department of the Treasury
Internal Revenue Service

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.
▶ Attach to Form 990.

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

2016

Open to Public Inspection

Name of the organization **MAGNOLIA EDUCATIONAL AND RESEARCH FOUNDATION** Employer identification number **95-4649884**

Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	
						Yes	No
MAGNOLIA PROPERTY MANAGEMENT - 45-4683724 250 E FIRST ST LOS ANGELES, CA 90012	EDUCATIONAL FACILITIES	CALIFORNIA	501(C)(3)	LINE 10			X

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2016

MAGNOLIA EDUCATIONAL AND RESEARCH FOUNDATION

Schedule R (Form 990) 2016

95-4649884 Page 2

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
							Yes	No		Yes	No	

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512(b)(13) controlled entity?	
								Yes	No

MAGNOLIA EDUCATIONAL AND RESEARCH FOUNDATION

Schedule R (Form 990) 2016

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

	Yes	No
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?		
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	1a	X
b Gift, grant, or capital contribution to related organization(s)	1b	X
c Gift, grant, or capital contribution from related organization(s)	1c	X
d Loans or loan guarantees to or for related organization(s)	1d	X
e Loans or loan guarantees by related organization(s)	1e	X
f Dividends from related organization(s)	1f	X
g Sale of assets to related organization(s)	1g	X
h Purchase of assets from related organization(s)	1h	X
i Exchange of assets with related organization(s)	1i	X
j Lease of facilities, equipment, or other assets to related organization(s)	1j	X
k Lease of facilities, equipment, or other assets from related organization(s)	1k	X
l Performance of services or membership or fundraising solicitations for related organization(s)	1l	X
m Performance of services or membership or fundraising solicitations by related organization(s)	1m	X
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n	X
o Sharing of paid employees with related organization(s)	1o	X
p Reimbursement paid to related organization(s) for expenses	1p	X
q Reimbursement paid by related organization(s) for expenses	1q	X
r Other transfer of cash or property to related organization(s)	1r	X
s Other transfer of cash or property from related organization(s)	1s	X

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			

MAGNOLIA EDUCATIONAL AND RESEARCH
FOUNDATION

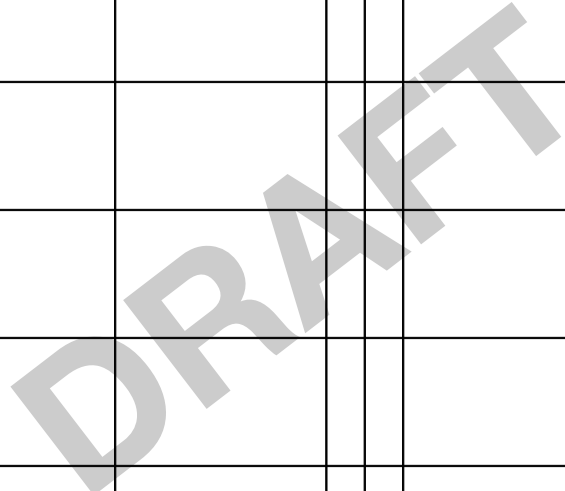
Schedule R (Form 990) 2016

95-4649884 Page 4

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(e) Are all partners sec. 501(c)(3) orgs.?		(f) Share of total income	(g) Share of end-of-year assets	(h) Dispropor- tionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
				Yes	No			Yes	No		Yes	No	



Schedule R (Form 990) 2016

**MAGNOLIA EDUCATIONAL AND RESEARCH
FOUNDATION**

Schedule R (Form 990) 2016

95-4649884 Page 5

Part VII Supplemental Information.

Provide additional information for responses to questions on Schedule R. See instructions.

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Form **8868**
(Rev. January 2017)

Application for Automatic Extension of Time To File an Exempt Organization Return

OMB No. 1545-1709

Department of the Treasury
Internal Revenue Service

▶ **File a separate application for each return.**

▶ **Information about Form 8868 and its instructions is at www.irs.gov/form8868 .**

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/efile, click on Charities & Non-Profits, and click on e-file for Charities and Non-Profits.

Automatic 6-Month Extension of Time. Only submit original (no copies needed).

All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.

		Enter filer's identifying number
Type or print	Name of exempt organization or other filer, see instructions. MAGNOLIA EDUCATIONAL AND RESEARCH FOUNDATION	Employer identification number (EIN) or 95-4649884
File by the due date for filing your return. See instructions.	Number, street, and room or suite no. If a P.O. box, see instructions. 250 E 1ST ST, NO. 1500	Social security number (SSN)
	City, town or post office, state, and ZIP code. For a foreign address, see instructions. LOS ANGELES, CA 90012	

Enter the Return Code for the return that this application is for (file a separate application for each return) 0 1

Application Is For	Return Code	Application Is For	Return Code
Form 990 or Form 990-EZ	01	Form 990-T (corporation)	07
Form 990-BL	02	Form 1041-A	08
Form 4720 (individual)	03	Form 4720 (other than individual)	09
Form 990-PF	04	Form 5227	10
Form 990-T (sec. 401(a) or 408(a) trust)	05	Form 6069	11
Form 990-T (trust other than above)	06	Form 8870	12

THE ORGANIZATION

• The books are in the care of ▶ **250 E 1ST ST, NO. 1500 - LOS ANGELES, CA 90012**
Telephone No. ▶ **714-892-5066** Fax No. ▶ _____

- If the organization does not have an office or place of business in the United States, check this box
- If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) _____. If this is for the whole group, check this box . If it is for part of the group, check this box and attach a list with the names and EINs of all members the extension is for.

1 I request an automatic 6-month extension of time until **MAY 15, 2018**, to file the exempt organization return for the organization named above. The extension is for the organization's return for:

▶ calendar year _____ or
▶ tax year beginning **JUL 1, 2016**, and ending **JUN 30, 2017**.

2 If the tax year entered in line 1 is for less than 12 months, check reason: Initial return Final return
 Change in accounting period

3a If this application is for Forms 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions.	3a	\$	0.
b If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit.	3b	\$	0.
c Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions.	3c	\$	0.

Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-EO and Form 8879-EO for payment instructions.

LHA **For Privacy Act and Paperwork Reduction Act Notice, see instructions.**

Form **8868** (Rev. 1-2017)

Caution: Forms printed from within Adobe Acrobat products may not meet IRS or state taxing agency specifications. When using Acrobat 9.x products and later products, select "None" in the "Page Scaling" selection box in the Adobe "Print" dialog.

STATE COPY

DRAFT

TAXABLE YEAR

2016

California Exempt Organization Annual Information Return

628941 11-30-16
FORM

199

Calendar Year 2016 or fiscal year beginning (mm/dd/yyyy) **07/01/2016**, and ending (mm/dd/yyyy) **06/30/2017**

Corporation/Organization name
MAGNOLIA EDUCATIONAL AND RESEARCH FOUNDATION

California corporation number
2017318

Additional information. See instructions.
FEIN
95-4649884

Street address (suite or room)
250 E 1ST ST, NO. 1500

PMB no.

City
LOS ANGELES

State
CA

ZIP code
90012

Foreign country name Foreign province/state/country Foreign postal code

- A** First Return Yes No
- B** Amended Return Yes No
- C** IRC Section 4947(a)(1) trust Yes No
- D** Final Information Return?
 - Dissolved Surrendered (Withdrawn) Merged/Reorganized
 - Enter date: (mm/dd/yyyy)
- E** Check accounting method: (1) Cash (2) Accrual (3) Other
- F** Federal return filed? (1) 990T (2) 990-PF (3) Sch H (990) (4) Other 990 series
- G** Is this a group filing? See instructions Yes No
- H** Is this organization in a group exemption Yes No
If "Yes," what is the parent's name?
- I** Did the organization have any changes to its guidelines not reported to the FTB? See instructions Yes No
- J** If exempt under R&TC Section 23701d, has the organization engaged in political activities? See instructions. Yes No
- K** Is the organization exempt under R&TC Section 23701g? Yes No
If "Yes," enter the gross receipts from nonmember sources \$ _____
- L** If organization is exempt under R&TC Section 23701d and meets the filing fee exception, check box. No filing fee is required.
- M** Is the organization a Limited Liability Company? Yes No
- N** Did the organization file Form 100 or Form 109 to report taxable income? Yes No
- O** Is the organization under audit by the IRS or has the IRS audited in a prior year? Yes No
- P** Is a federal Form 1023/1024 pending? Yes No
Date filed with IRS _____

Part I Complete Part I unless not required to file this form. See General Instructions B and C.

Receipts and Revenues	1	Gross sales or receipts from other sources. From Side 2, Part II, line 8	1	00
	2	Gross dues and assessments from members and affiliates	2	00
	3	Gross contributions, gifts, grants, and similar amounts received STMT 1	3	45,577,282.00
	4	Total gross receipts for filing requirement test. Add line 1 through line 3. This line must be completed. If the result is less than \$50,000, see General Instruction B	4	45,577,282.00
	5	Cost of goods sold	5	00
	6	Cost or other basis, and sales expenses of assets sold	6	00
	7	Total costs. Add line 5 and line 6	7	00
	8	Total gross income. Subtract line 7 from line 4	8	45,577,282.00
Expenses	9	Total expenses and disbursements. From Side 2, Part II, line 18	9	44,953,982.00
	10	Excess of receipts over expenses and disbursements. Subtract line 9 from line 8	10	623,300.00
Filing Fee	11	Total payments	11	00
	12	Use tax. See General Instruction K	12	00
	13	Payment balance. If line 11 is more than line 12, subtract line 12 from line 11	13	00
	14	Use tax balance. If line 12 is more than line 11, subtract line 11 from line 12	14	00
	15	Filing fee \$10 or \$25. See General Instruction F	15	10.00
	16	Penalties and Interest. See General Instruction J	16	00
	17	Balance due. Add line 12, line 15, and line 16. Then subtract line 11 from the result	17	10.00

Sign Here Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge.

Signature of officer **CFO** Title Date Telephone

Preparer's signature Date Check if self-employed **P01385220** PTIN

Paid Preparer's Use Only Firm's name (or yours, if self-employed) and address **VAVRINEK, TRINE, DAY & CO., LLP** **10681 FOOTHILL BLVD SUITE 300** **RANCHO CUCAMONGA, CA 91730** **95-2648289** FEIN Telephone **909-466-4410**

May the FTB discuss this return with the preparer shown above? See instructions Yes No

Part II Organizations with gross receipts of more than \$50,000 and private foundations regardless of amount of gross receipts - complete Part II or furnish substitute information.

Receipts from Other Sources	1	Gross sales or receipts from all business activities. See instructions	•	1	00
	2	Interest	•	2	00
	3	Dividends	•	3	00
	4	Gross rents	•	4	00
	5	Gross royalties	•	5	00
	6	Gross amount received from sale of assets (See Instructions)	•	6	00
	7	Other income	•	7	00
	8	Total gross sales or receipts from other sources. Add line 1 through line 7. Enter here and on Side 1, Part I, line 1	•	8	00
	9	Contributions, gifts, grants, and similar amounts paid	•	9	00
	10	Disbursements to or for members	•	10	00
	11	Compensation of officers, directors, and trustees	•	11	519,562.00
	12	Other salaries and wages	•	12	21,583,201.00
	13	Interest	•	13	173,344.00
	14	Taxes	•	14	3,992,935.00
	15	Rents	•	15	1,809,451.00
	16	Depreciation and depletion (See instructions)	•	16	827,466.00
	17	Other Expenses and Disbursements	•	17	16,048,023.00
	18	Total expenses and disbursements. Add line 9 through line 17. Enter here and on Side 1, Part I, line 9	•	18	44,953,982.00

Schedule L Balance Sheet		Beginning of taxable year		End of taxable year	
		(a)	(b)	(c)	(d)
Assets					
1	Cash		14,371,421.		8,913,831.
2	Net accounts receivable		4,305,571.		3,194,412.
3	Net notes receivable				
4	Inventories				
5	Federal and state government obligations				
6	Investments in other bonds				
7	Investments in stock				
8	Mortgage loans				
9	Other investments				
10	a Depreciable assets	17,870,826.		24,367,539.	
	b Less accumulated depreciation	(2,178,169.)	15,692,657.	(2,874,334.)	21,493,205.
11	Land		1,000,100.		1,000,100.
12	Other assets STMT 4		285,821.		1,684,847.
13	Total assets		35,655,570.		36,286,395.
Liabilities and net worth					
14	Accounts payable		3,178,148.		3,212,491.
15	Contributions, gifts, or grants payable				
16	Bonds and notes payable				
17	Mortgages payable				
18	Other liabilities STMT 5		11,856,018.		11,756,296.
19	Capital stock or principal fund				
20	Paid-in or capital surplus. Attach reconciliation				
21	Retained earnings or income fund		20,621,404.		21,317,608.
22	Total liabilities and net worth		35,655,570.		36,286,395.

Schedule M-1 Reconciliation of income per books with income per return			
Do not complete this schedule if the amount on Schedule L, line 13, column (d), is less than \$50,000.			
1	Net income per books	•	623,300.
2	Federal income tax	•	
3	Excess of capital losses over capital gains	•	
4	Income not recorded on books this year	•	
5	Expenses recorded on books this year not deducted in this return	•	
6	Total. Add line 1 through line 5	•	623,300.
7	Income recorded on books this year not included in this return.	•	
8	Deductions in this return not charged against book income this year	•	
9	Total. Add line 7 and line 8	•	
10	Net income per return. Subtract line 9 from line 6	•	623,300.

MAGNOLIA EDUCATIONAL AND RESEARCH FOUNDA

95-4649884

FORM 199	CASH CONTRIBUTIONS INCLUDED ON PART I, LINE 3	STATEMENT	1
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CONTRIBUTOR'S NAME	CONTRIBUTOR'S ADDRESS	DATE OF GIFT	AMOUNT
CALIFORNIA STATE DEPARTMENT OF EDUCATION	1430 N ST SACRAMENTO, CA 95814	07/01/16	44,176,663.
MURMURATION	379 W BROADWAY NEW YORK CITY, NY 10012	12/06/16	83,655.
TOTAL INCLUDED ON LINE 3			44,260,318.

FORM 199	COMPENSATION OF OFFICERS, DIRECTORS AND TRUSTEES	STATEMENT	2
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NAME AND ADDRESS	TITLE AND AVERAGE HRS WORKED/WK	COMPENSATION
DR. UMIT YAPENEL 250 E 1ST ST, NO. 1500 LOS ANGELES, CA 90012	SECRETARY 2.00	0.
NOEL RUSSELL-UNTERBERGER 250 E 1ST ST, NO. 1500 LOS ANGELES, CA 90012	PRESIDENT 2.00	0.
SAKEN SHERKHANOV 250 E 1ST ST, NO. 1500 LOS ANGELES, CA 90012	DIRECTOR 2.00	0.
NGUYEN HUYNH 250 E 1ST ST, NO. 1500 LOS ANGELES, CA 90012	DIRECTOR 2.00	0.
SALIH DIKBAS 250 E 1ST ST, NO. 1500 LOS ANGELES, CA 90012	DIRECTOR 2.00	0.
DR. REMZI OTEN 250 E 1ST ST, NO. 1500 LOS ANGELES, CA 90012	DIRECTOR 2.00	0.
DIANE GONZALEZ 250 E 1ST ST, NO. 1500 LOS ANGELES, CA 90012	DIRECTOR 2.00	0.

STATEMENT(S) 1, 2

MAGNOLIA EDUCATIONAL AND RESEARCH FOUNDA

95-4649884

HAIM BELIAK 250 E 1ST ST, NO. 1500 LOS ANGELES, CA 90012	DIRECTOR 2.00	0.
SERDAR ORAZOV 250 E 1ST ST, NO. 1500 LOS ANGELES, CA 90012	TREASURER 2.00	0.
CAPRICE YOUNG 250 E 1ST ST, NO. 1500 LOS ANGELES, CA 90012	CEO 40.00	237,350.
OSWALDO DIAZ 250 E 1ST ST, NO. 1500 LOS ANGELES, CA 90012	CFO 40.00	194,712.
NANIE MONTIJO 250 E 1ST ST, NO. 1500 LOS ANGELES, CA 90012	CFO 40.00	87,500.
KENYA JACKSON 250 E 1ST ST, NO. 1500 LOS ANGELES, CA 90012	CHIEF ACADEMIC OFFICER 40.00	0.
SUAT ACAR 250 E 1ST ST, NO. 1500 LOS ANGELES, CA 90012	CHIEF OPERATING OFFICE 40.00	0.
TERRI BOATMAN 250 E 1ST ST, NO. 1500 LOS ANGELES, CA 90012	CHIEF HUMAN RESOURCES OFFI 40.00	0.
ALFREDO RUBALCAVA 250 E 1ST ST, NO. 1500 LOS ANGELES, CA 90012	CHIEF EXTERNAL OFFICER 40.00	0.
ERDINC ACAR 250 E 1ST ST, NO. 1500 LOS ANGELES, CA 90012	REGIONAL DIRECTOR 40.00	0.

TOTAL TO FORM 199, PART II, LINE 11

519,562.

MAGNOLIA EDUCATIONAL AND RESEARCH FOUNDA

95-4649884

FORM 199	OTHER EXPENSES	STATEMENT	3
DESCRIPTION		AMOUNT	
STUDENT SERVICES AND PR		2,248,614.	
STUDENT NUTRITION		1,670,987.	
BOOKS AND OTHER MATERIA		839,491.	
EQUIPMENT		624,451.	
OTHER EMPLOYEE BENEFITS		2,844,210.	
MANAGEMENT FEES		326,637.	
LEGAL FEES		421,641.	
ACCOUNTING FEES		819,815.	
OTHER PROFESSIONAL FEES		2,406,609.	
ADVERTISING AND PROMOTION		153,952.	
OFFICE EXPENSES		253,474.	
INFORMATION TECHNOLOGY		527,196.	
TRAVEL		133,437.	
CONFERENCES AND CONVENTIONS		21,121.	
INSURANCE		190,859.	
ALL OTHER EXPENSES		2,565,529.	
TOTAL TO FORM 199, PART II, LINE 17		16,048,023.	

FORM 199	OTHER ASSETS	STATEMENT	4
DESCRIPTION		BEG. OF YEAR	END OF YEAR
PREPAID EXPENSES AND DEFERRED CHARGES		141,671.	1,620,157.
SECURITY DEPOSITS		144,150.	64,690.
TOTAL TO FORM 199, SCHEDULE L, LINE 12		285,821.	1,684,847.

FORM 199	OTHER LIABILITIES	STATEMENT	5
DESCRIPTION		BEG. OF YEAR	END OF YEAR
DEFERRED REVENUE		61,355.	72,500.
UNSECURED NOTES AND LOANS PAYABLE		11,794,663.	11,683,796.
TOTAL TO FORM 199, SCHEDULE L, LINE 18		11,856,018.	11,756,296.

STATEMENT(S) 3, 4, 5

FORM 199	FUND BALANCES	STATEMENT	6
DESCRIPTION	BEG. OF YEAR	END OF YEAR	
UNRESTRICTED ASSETS	20,621,404.	21,317,608.	
TOTAL TO FORM 199, SCHEDULE L, LINE 21	20,621,404.	21,317,608.	

DRAFT

TAXABLE YEAR
2016

Corporation Depreciation and Amortization

CALIFORNIA FORM
3885

Attach to Form 100 or Form 100W.

FORM 199

FEIN 95-4649884

Corporation name

MAGNOLIA EDUCATIONAL AND RESEARCH FOUNDATION

California corporation number

2017318

Part I Election To Expense Certain Property Under IRC Section 179

1	Maximum deduction under IRC Section 179 for California	1	\$25,000
2	Total cost of IRC Section 179 property placed in service	2	
3	Threshold cost of IRC Section 179 property before reduction in limitation	3	\$200,000
4	Reduction in limitation. Subtract line 3 from line 2. If zero or less, enter -0-	4	
5	Dollar limitation for taxable year. Subtract line 4 from line 1. If zero or less, enter -0-	5	
6	(a) Description of property	(b) Cost (business use only)	(c) Elected cost
7	Listed property (elected IRC Section 179 cost)	7	
8	Total elected cost of IRC Section 179 property. Add amounts in column (c), line 6 and line 7	8	
9	Tentative deduction. Enter the smaller of line 5 or line 8	9	
10	Carryover of disallowed deduction from prior taxable years	10	
11	Business income limitation. Enter the smaller of business income (not less than zero) or line 5	11	
12	IRC Section 179 expense deduction. Add line 9 and line 10, but do not enter more than line 11	12	
13	Carryover of disallowed deduction to 2017. Add line 9 and line 10, less line 12	13	

Part II Depreciation and Election of Additional First Year Depreciation Deduction Under R&TC Section 24356

(a) Description property	(b) Date acquired (mm/dd/yyyy)	(c) Cost or other basis	(d) Depreciation allowed or allowable in earlier years	(e) Depreciation Method	(f) Life or rate	(g) Depreciation for this year	(h) Additional first year depreciation
14							
SEE STATEMENT	7	25,367,639.	2,046,868.				
15	Add the amounts in column (g) and column (h). The total of column (h) may not exceed \$2,000. See instructions for line 14, column (h)					15	827,466.

Part III Summary

16	Total: If the corporation is electing: IRC Section 179 expense, add the amount on line 12 and line 15, column (g); or Additional first year depreciation under R&TC Section 24356, add the amounts on line 15, columns (g) and (h), or Depreciation (if no election is made), enter the amount from line 15, column (g)	16	827,466.
17	Total depreciation claimed for federal purposes from federal Form 4562, line 22	17	827,466.
18	Depreciation adjustment. If line 17 is greater than line 16, enter the difference here and on Form 100 or Form 100W, Side 1, line 6. If line 17 is less than line 16, enter the difference here and on Form 100 or Form 100W, Side 2, line 12. (If California depreciation amounts are used to determine net income before state adjustments on Form 100 or Form 100W, no adjustment is necessary.)	18	0.

Part IV Amortization

(a) Description of property	(b) Date acquired (mm/dd/yyyy)	(c) Cost or other basis	(d) Amortization allowed or allowable in earlier years	(e) R&TC section (see instructions)	(f) Period or percentage	(g) Amortization for this year	
19							
20	Total. Add the amounts in column (g)					20	
21	Total amortization claimed for federal purposes from federal Form 4562, line 44					21	
22	Amortization adjustment. If line 21 is greater than line 20, enter the difference here and on Form 100 or Form 100W, Side 1, line 6. If line 21 is less than line 20, enter the difference here and on Form 100 or Form 100W, Side 2, line 12					22	

CA 3885		DEPRECIATION				STATEMENT	7
ASSET NO. / DESCRIPTION	DATE IN SERVICE	COST OR BASIS	PRIOR DEPR	METHOD	LIFE	DEPRE- CIATION	BONUS
1 LAND	06/30/14	1,000,100.		L		0.	
2 BUILDING IMPROVEMENTS	06/30/14	20,720,626.	278,490.	SL	39.00	531,298.	
3 LEASEHOLD IMPROVEMENTS	01/01/10	374,818.	374,818.	SL	39.00	0.	
4 COMPUTER AND EQUIPMENT	01/01/10	2,536,238.	1393560.	SL	5.00	296,168.	
5 WORK IN PROGRESS	06/30/15	735,857.			.000	0.	
TOTAL DEPR TO FORM 3885		<u>25,367,639.</u>	<u>2046868.</u>			<u>827,466.</u>	

DRAFT

Voucher at bottom of page.

DO NOT MAIL A PAPER COPY OF THE CORPORATE OR EXEMPT ORGANIZATION TAX RETURN WITH THE PAYMENT VOUCHER.
If the amount of payment is zero, do not mail this voucher.

WHERE TO FILE: Using black or blue ink, make check or money order payable to the "Franchise Tax Board." Write the corporation number or FEIN and "2016 FTB 3586" on the check or money order. Detach voucher below. Enclose, but **do not** staple, payment with voucher and mail to:
**FRANCHISE TAX BOARD
 PO BOX 942857
 SACRAMENTO CA 94257-0531**
 Make all checks or money orders payable in U.S. dollars and drawn against a U.S. financial institution.

WHEN TO FILE: **Corporations - File and Pay by the 15th day of the 4th month following the close of the taxable year.**
S corporations - File and Pay by the 15th day of the 3rd month following the close of the taxable year.
Exempt organizations - File and Pay by the 15th day of the 5th month following the close of the taxable year.
 When the due date falls on a weekend or holiday, the deadline to file and pay without penalty is extended to the next business day.
 Due to the federal Emancipation Day holiday observed on April 17, 2017, tax returns filed and payments mailed or submitted on April 18, 2017, will be considered timely.

ONLINE SERVICES: Corporations can make payments online with Web Pay for Businesses. Corporations can make an immediate payment or schedule payments up to a year in advance. Go to ftb.ca.gov for more information.

639035 12-08-16

--- DETACH HERE --- IF NO PAYMENT IS DUE, DO NOT MAIL THIS VOUCHER --- DETACH HERE ---

CAUTION: You may be required to pay electronically, see instructions.

TAXABLE YEAR **2016** **Payment Voucher for Corporations and Exempt Organizations e-filed Returns**

CALIFORNIA FORM
3586 (e-file)

0000000 MAGN 95-4649884 2017318 16 FORM 3
 TYB 07-01-2016 TYE 06-30-2017
 MAGNOLIA EDUCATIONAL AND RESEARCH FOUNDATION

250 E 1ST ST NO 1500
 LOS ANGELES CA 90012

(714) 892-5066

Amount of Payment 10.

022

6181166

FTB 3586 2016

022

Date Accepted _____

DO NOT MAIL THIS FORM TO THE FTBTAXABLE YEAR
2016**California e-file Return Authorization for
Exempt Organizations**FORM
8453-EO

Exempt Organization name

Identifying number

**MAGNOLIA EDUCATIONAL AND RESEARCH
FOUNDATION****95-4649884****Part I Electronic Return Information** (whole dollars only)

1 Total gross receipts (Form 199, line 4)	1 <u>45,577,282.00</u>
2 Total gross income (Form 199, line 8)	2 <u>45,577,282.00</u>
3 Total expenses and disbursements (Form 199, line 9)	3 <u>44,953,982.00</u>

Part II Settle Your Account Electronically for Taxable Year 2016

4 <input type="checkbox"/> Electronic funds withdrawal	4a Amount	4b Withdrawal date (mm/dd/yyyy)
---	------------------	--

Part III Banking Information (Have you verified the exempt organization's banking information?)

5 Routing number _____	7 Type of account: <input type="checkbox"/> Checking <input type="checkbox"/> Savings
6 Account number _____	

Part IV Declaration of Officer

I authorize the exempt organization's account to be settled as designated in Part II. If I check Part II, Box 4, I authorize an electronic funds withdrawal for the amount listed on line 4a.

Under penalties of perjury, I declare that I am an officer of the above exempt organization and that the information I provided to my electronic return originator (ERO), transmitter, or intermediate service provider and the amounts in Part I above agree with the amounts on the corresponding lines of the exempt organization's 2016 California electronic return. To the best of my knowledge and belief, the exempt organization's return is true, correct, and complete. If the exempt organization is filing a balance due return, I understand that if the Franchise Tax Board (FTB) does not receive full and timely payment of the exempt organization's fee liability, the exempt organization will remain liable for the fee liability and all applicable interest and penalties. I authorize the exempt organization return and accompanying schedules and statements be transmitted to the FTB by the ERO, transmitter, or intermediate service provider. **If the processing of the exempt organization's return or refund is delayed, I authorize the FTB to disclose to the ERO or intermediate service provider the reason(s) for the delay.**

**Sign
Here**

Signature of officer



Date

CFO
Title**Part V Declaration of Electronic Return Originator (ERO) and Paid Preparer.**

I declare that I have reviewed the above exempt organization's return and that the entries on form FTB 8453-EO are complete and correct to the best of my knowledge. (If I am only an intermediate service provider, I understand that I am not responsible for reviewing the exempt organization's return. I declare, however, that form FTB 8453-EO accurately reflects the data on the return.) I have obtained the organization officer's signature on form FTB 8453-EO before transmitting this return to the FTB; I have provided the organization officer with a copy of all forms and information that I will file with the FTB, and I have followed all other requirements described in FTB Pub. 1345, 2016 e-file Handbook for Authorized e-file Providers. I will keep form FTB 8453-EO on file for **four** years from the due date of the return or **four** years from the date the exempt organization return is filed, whichever is later, and I will make a copy available to the FTB upon request. If I am also the paid preparer, under penalties of perjury, I declare that I have examined the above exempt organization's return and accompanying schedules and statements, and to the best of my knowledge and belief, they are true, correct, and complete. I make this declaration based on all information of which I have knowledge.

ERO Must Sign	ERO's- signature	Date	Check if also paid preparer <input type="checkbox"/>	Check if self- employed <input type="checkbox"/>	ERO's PTIN
	Firm's name (or yours if self-employed) and address				FEIN 95-2648289
					ZIP code 91730

Under penalties of perjury, I declare that I have examined the above organization's return and accompanying schedules and statements, and to the best of my knowledge and belief, they are true, correct, and complete. I make this declaration based on all information of which I have knowledge.

Paid Preparer Must Sign	Paid preparer's signature	Date	Check if self- employed <input type="checkbox"/>	Paid preparer's PTIN
	Firm's name (or yours if self-employed) and address			P01385220
				FEIN 95-2648289
				ZIP code 91730

For Privacy Notice, get FTB 1131 ENG/SP.

FTB 8453-EO 2016

MAIL TO:
 Registry of Charitable Trusts
 P.O. Box 903447
 Sacramento, CA 94203-4470
 Telephone: (916) 445-2021

WEB SITE ADDRESS:
<http://ag.ca.gov/charities/>

**ANNUAL
 REGISTRATION RENEWAL FEE REPORT
 TO ATTORNEY GENERAL OF CALIFORNIA**

Sections 12586 and 12587, California Government Code
 11 Cal. Code Regs. sections 301-307, 311 and 312

Failure to submit this report annually no later than four months and fifteen days after the end of the organization's accounting period may result in the loss of tax exemption and the assessment of a minimum tax of \$800, plus interest, and/or fines or filing penalties as defined in Government Code section 12586.1. IRS extensions will be honored.

State Charity Registration Number: CT 108570 MAGNOLIA EDUCATIONAL AND RESEARCH FOUNDATION <small>Name of Organization</small> 250 E 1ST ST, NO. 1500 <small>Address (Number and Street)</small> LOS ANGELES, CA 90012 <small>City or Town, State and ZIP Code</small>	Check if: <input type="checkbox"/> Change of address <input type="checkbox"/> Amended report Corporate or Organization No. <u>2017318</u> Federal Employer I.D. No. <u>95-4649884</u>
---	--

ANNUAL REGISTRATION RENEWAL FEE SCHEDULE (11 Cal. Code Regs. sections 301-307, 311 and 312)
 Make Check Payable to Attorney General's Registry of Charitable Trusts

Gross Annual Revenue	Fee	Gross Annual Revenue	Fee	Gross Annual Revenue	Fee
Less than \$25,000	0	Between \$100,001 and \$250,000	\$50	Between \$1,000,001 and \$10 million	\$150
Between \$25,000 and \$100,000	\$25	Between \$250,001 and \$1 million	\$75	Between \$10,000,001 and \$50 million	\$225
				Greater than \$50 million	\$300

PART A - ACTIVITIES

For your most recent full accounting period (beginning 07/01/2016 ending 06/30/2017) list:
 Gross annual revenue \$ 45,577,282. Total assets \$ 36,286,395.

PART B - STATEMENTS REGARDING ORGANIZATION DURING THE PERIOD OF THIS REPORT

Note: If you answer "yes" to any of the questions below, you must attach a separate sheet providing an explanation and details for each "yes" response. Please review RRF-1 instructions for information required.

	Yes	No
1. During this reporting period, were there any contracts, loans, leases or other financial transactions between the organization and any officer, director or trustee thereof either directly or with an entity in which any such officer, director or trustee had any financial interest?		X
2. During this reporting period, was there any theft, embezzlement, diversion or misuse of the organization's charitable property or funds?		X
3. During this reporting period, did non-program expenditures exceed 50% of gross revenues?		X
4. During this reporting period, were any organization funds used to pay any penalty, fine or judgment? If you filed a Form 4720 with the Internal Revenue Service, attach a copy.		X
5. During this reporting period, were the services of a commercial fundraiser or fundraising counsel for charitable purposes used? If "yes," provide an attachment listing the name, address, and telephone number of the service provider.		X
6. During this reporting period, did the organization receive any governmental funding? If so, provide an attachment listing the name of the agency, mailing address, contact person, and telephone number. SEE STATEMENT 8	X	
7. During this reporting period, did the organization hold a raffle for charitable purposes? If "yes," provide an attachment indicating the number of raffles and the date(s) they occurred.		X
8. Does the organization conduct a vehicle donation program? If "yes," provide an attachment indicating whether the program is operated by the charity or whether the organization contracts with a commercial fundraiser for charitable purposes.		X
9. Did your organization have prepared an audited financial statement in accordance with generally accepted accounting principles for this reporting period?	X	

Organization's area code and telephone number 714-892-5066

Organization's e-mail address _____

I declare under penalty of perjury that I have examined this report, including accompanying documents, and to the best of my knowledge and belief, it is true, correct and complete.

NAMIE MONTIJO

CFO

Signature of authorized officer

Printed Name

Title

Date

FORM RRF-1 INFORMATION REGARDING GOVERNMENT FUNDING STATEMENT 8
 PART B, LINE 6

CALIFORNIA DEPARTMENT OF EDUCATION
1431 N ST
SACRAMENTO, CA 95814

DRAFT

Form **8868**
(Rev. January 2017)

Application for Automatic Extension of Time To File an Exempt Organization Return

OMB No. 1545-1709

Department of the Treasury
Internal Revenue Service

▶ **File a separate application for each return.**

▶ **Information about Form 8868 and its instructions is at www.irs.gov/form8868 .**

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/efile, click on Charities & Non-Profits, and click on e-file for Charities and Non-Profits.

Automatic 6-Month Extension of Time. Only submit original (no copies needed).

All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.

		Enter filer's identifying number
File by the due date for filing your return. See instructions.	Name of exempt organization or other filer, see instructions. MAGNOLIA EDUCATIONAL AND RESEARCH FOUNDATION	Employer identification number (EIN) or 95-4649884
	Number, street, and room or suite no. If a P.O. box, see instructions. 250 E 1ST ST, NO. 1500	Social security number (SSN)
	City, town or post office, state, and ZIP code. For a foreign address, see instructions. LOS ANGELES, CA 90012	

Enter the Return Code for the return that this application is for (file a separate application for each return) 0 1

Application Is For	Return Code	Application Is For	Return Code
Form 990 or Form 990-EZ	01	Form 990-T (corporation)	07
Form 990-BL	02	Form 1041-A	08
Form 4720 (individual)	03	Form 4720 (other than individual)	09
Form 990-PF	04	Form 5227	10
Form 990-T (sec. 401(a) or 408(a) trust)	05	Form 6069	11
Form 990-T (trust other than above)	06	Form 8870	12

THE ORGANIZATION

• The books are in the care of ▶ **250 E 1ST ST, NO. 1500 - LOS ANGELES, CA 90012**
Telephone No. ▶ **714-892-5066** Fax No. ▶ _____

- If the organization does not have an office or place of business in the United States, check this box
- If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) _____. If this is for the whole group, check this box . If it is for part of the group, check this box and attach a list with the names and EINs of all members the extension is for.

1 I request an automatic 6-month extension of time until **MAY 15, 2018**, to file the exempt organization return for the organization named above. The extension is for the organization's return for:

- ▶ calendar year _____ or
- ▶ tax year beginning **JUL 1, 2016**, and ending **JUN 30, 2017**.

2 If the tax year entered in line 1 is for less than 12 months, check reason: Initial return Final return Change in accounting period

3a If this application is for Forms 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions.	3a	\$	0.
b If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit.	3b	\$	0.
c Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions.	3c	\$	0.

Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-EO and Form 8879-EO for payment instructions.

LHA **For Privacy Act and Paperwork Reduction Act Notice, see instructions.**

Form **8868** (Rev. 1-2017)

EXTENDED TO MAY 15, 2018

Form **990**

Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

2016
Open to Public Inspection

Department of the Treasury
Internal Revenue Service

▶ Do not enter social security numbers on this form as it may be made public.
▶ Information about Form 990 and its instructions is at www.irs.gov/form990.

A For the 2016 calendar year, or tax year beginning **JUL 1, 2016** and ending **JUN 30, 2017**

B Check if applicable: <input type="checkbox"/> Address change <input type="checkbox"/> Name change <input type="checkbox"/> Initial return <input type="checkbox"/> Final return/terminated <input type="checkbox"/> Amended return <input type="checkbox"/> Application pending	C Name of organization MAGNOLIA EDUCATIONAL AND RESEARCH FOUNDATION Doing business as Number and street (or P.O. box if mail is not delivered to street address) Room/suite 250 E 1ST ST 1500 City or town, state or province, country, and ZIP or foreign postal code LOS ANGELES, CA 90012 F Name and address of principal officer: NAMIE MONTIJO SAME AS C ABOVE	D Employer identification number 95-4649884 E Telephone number 714-892-5066 G Gross receipts \$ 45,577,282. H(a) Is this a group return for subordinates? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No H(b) Are all subordinates included? <input type="checkbox"/> Yes <input type="checkbox"/> No If "No," attach a list. (see instructions) H(c) Group exemption number ▶
I Tax-exempt status: <input checked="" type="checkbox"/> 501(c)(3) <input type="checkbox"/> 501(c) () ◀ (insert no.) <input type="checkbox"/> 4947(a)(1) or <input type="checkbox"/> 527		
J Website: ▶ N/A		
K Form of organization: <input checked="" type="checkbox"/> Corporation <input type="checkbox"/> Trust <input type="checkbox"/> Association <input type="checkbox"/> Other ▶		L Year of formation: 2005 M State of legal domicile: CA

Part I Summary

Activities & Governance	1 Briefly describe the organization's mission or most significant activities: MERF OPERATED ELEVEN MAGNOLIA SCIENCE ACADEMY (MSA) KINDERGARTEN THROUGH GRADE TWELVE CHARTER 2 Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets. 3 Number of voting members of the governing body (Part VI, line 1a) 3 9 4 Number of independent voting members of the governing body (Part VI, line 1b) 4 9 5 Total number of individuals employed in calendar year 2016 (Part V, line 2a) 5 556 6 Total number of volunteers (estimate if necessary) 6 0 7a Total unrelated business revenue from Part VIII, column (C), line 12 7a 0. 7b Net unrelated business taxable income from Form 990-T, line 34 7b 0.																									
Revenue	<table border="1" style="width:100%; border-collapse: collapse;"> <thead> <tr> <th></th> <th style="text-align: center;">Prior Year</th> <th style="text-align: center;">Current Year</th> </tr> </thead> <tbody> <tr> <td>8 Contributions and grants (Part VIII, line 1h)</td> <td style="text-align: right;">47,750,213.</td> <td style="text-align: right;">45,577,282.</td> </tr> <tr> <td>9 Program service revenue (Part VIII, line 2g)</td> <td style="text-align: right;">0.</td> <td style="text-align: right;">0.</td> </tr> <tr> <td>10 Investment income (Part VIII, column (A), lines 3, 4, and 7d)</td> <td style="text-align: right;">0.</td> <td style="text-align: right;">0.</td> </tr> <tr> <td>11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)</td> <td style="text-align: right;">0.</td> <td style="text-align: right;">0.</td> </tr> <tr> <td>12 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)</td> <td style="text-align: right;">47,750,213.</td> <td style="text-align: right;">45,577,282.</td> </tr> </tbody> </table>		Prior Year	Current Year	8 Contributions and grants (Part VIII, line 1h)	47,750,213.	45,577,282.	9 Program service revenue (Part VIII, line 2g)	0.	0.	10 Investment income (Part VIII, column (A), lines 3, 4, and 7d)	0.	0.	11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	0.	0.	12 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	47,750,213.	45,577,282.							
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Expenses	<table border="1" style="width:100%; border-collapse: collapse;"> <tbody> <tr> <td>13 Grants and similar amounts paid (Part IX, column (A), lines 1-3)</td> <td style="text-align: right;">0.</td> <td style="text-align: right;">0.</td> </tr> <tr> <td>14 Benefits paid to or for members (Part IX, column (A), line 4)</td> <td style="text-align: right;">0.</td> <td style="text-align: right;">0.</td> </tr> <tr> <td>15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)</td> <td style="text-align: right;">24,215,884.</td> <td style="text-align: right;">28,939,908.</td> </tr> <tr> <td>16a Professional fundraising fees (Part IX, column (A), line 11e)</td> <td style="text-align: right;">0.</td> <td style="text-align: right;">0.</td> </tr> <tr> <td>b Total fundraising expenses (Part IX, column (D), line 25) ▶ 0.</td> <td></td> <td></td> </tr> <tr> <td>17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)</td> <td style="text-align: right;">15,554,288.</td> <td style="text-align: right;">16,014,074.</td> </tr> <tr> <td>18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)</td> <td style="text-align: right;">39,770,172.</td> <td style="text-align: right;">44,953,982.</td> </tr> <tr> <td>19 Revenue less expenses. Subtract line 18 from line 12</td> <td style="text-align: right;">7,980,041.</td> <td style="text-align: right;">623,300.</td> </tr> </tbody> </table>	13 Grants and similar amounts paid (Part IX, column (A), lines 1-3)	0.	0.	14 Benefits paid to or for members (Part IX, column (A), line 4)	0.	0.	15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	24,215,884.	28,939,908.	16a Professional fundraising fees (Part IX, column (A), line 11e)	0.	0.	b Total fundraising expenses (Part IX, column (D), line 25) ▶ 0.			17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	15,554,288.	16,014,074.	18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	39,770,172.	44,953,982.	19 Revenue less expenses. Subtract line 18 from line 12	7,980,041.	623,300.	
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Net Assets or Fund Balances	<table border="1" style="width:100%; border-collapse: collapse;"> <thead> <tr> <th></th> <th style="text-align: center;">Beginning of Current Year</th> <th style="text-align: center;">End of Year</th> </tr> </thead> <tbody> <tr> <td>20 Total assets (Part X, line 16)</td> <td style="text-align: right;">35,655,570.</td> <td style="text-align: right;">36,286,395.</td> </tr> <tr> <td>21 Total liabilities (Part X, line 26)</td> <td style="text-align: right;">15,034,166.</td> <td style="text-align: right;">14,968,787.</td> </tr> <tr> <td>22 Net assets or fund balances. Subtract line 21 from line 20</td> <td style="text-align: right;">20,621,404.</td> <td style="text-align: right;">21,317,608.</td> </tr> </tbody> </table>		Beginning of Current Year	End of Year	20 Total assets (Part X, line 16)	35,655,570.	36,286,395.	21 Total liabilities (Part X, line 26)	15,034,166.	14,968,787.	22 Net assets or fund balances. Subtract line 21 from line 20	20,621,404.	21,317,608.													
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Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here	Signature of officer NAMIE MONTIJO, CFO Type or print name and title	Date
Paid Preparer Use Only	Print/Type preparer's name MATTHEW S. MILLER	Preparer's signature Date Check if self-employed <input type="checkbox"/> PTIN P01385220
	Firm's name ▶ VAVRINEK, TRINE, DAY & CO., LLP Firm's address ▶ 10681 FOOTHILL BLVD SUITE 300 RANCHO CUCAMONGA, CA 91730	Firm's EIN ▶ 95-2648289 Phone no. 909-466-4410

May the IRS discuss this return with the preparer shown above? (see instructions) Yes No

MAGNOLIA EDUCATIONAL AND RESEARCH FOUNDATION

Form 990 (2016)

95-4649884 Page 2

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III [X]

1 Briefly describe the organization's mission: OUR MISSION IS TO RAISE CIVICALLY RESPONSIBLE SCIENTIFIC THINKERS. MPS IS A NETWORK OF 10 HIGH-PERFORMING PUBLIC CHARTER SCHOOLS THAT SERVE OVER 3900 STUDENTS IN LOS ANGELES, ORANGE, SANTA CLARA AND SAN DIEGO COUNTIES. THE SCHOOLS ARE AUTHORIZED BY THE LOS ANGELES UNIFIED SCHOOL

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? [] Yes [X] No

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? [] Yes [X] No

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code:) (Expenses \$ 34,987,247. including grants of \$) (Revenue \$) MERF OPERATED ELEVEN MAGNOLIA SCIENCE ACADEMY (MSA) KINDERGARTEN THROUGH GRADE TWELVE CHARTER SCHOOLS SERVING 3,900 STUDENTS THROUGHOUT CALIFORNIA

4b (Code:) (Expenses \$ including grants of \$) (Revenue \$)

4c (Code:) (Expenses \$ including grants of \$) (Revenue \$)

4d Other program services (Describe in Schedule O.) (Expenses \$ including grants of \$) (Revenue \$)

4e Total program service expenses 34,987,247.

**MAGNOLIA EDUCATIONAL AND RESEARCH
FOUNDATION**

Form 990 (2016)

95-4649884 Page 3

Part IV Checklist of Required Schedules

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A</i>	X	
2 Is the organization required to complete <i>Schedule B, Schedule of Contributors?</i>	X	
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i>		X
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i>		X
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III</i>		X
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i>		X
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i>		X
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i>		X
9 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i>		X
10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i>		X
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If "Yes," complete Schedule D, Part VI</i>	X	
b Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i>		X
c Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i>		X
d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i>		X
e Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i>		X
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i>	X	
12a Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI and XII</i>		X
b Was the organization included in consolidated, independent audited financial statements for the tax year? <i>If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional</i>	X	
13 Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E</i>		X
14a Did the organization maintain an office, employees, or agents outside of the United States?		X
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV</i>		X
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV</i>		X
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV</i>		X
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i>		X
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>		X
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III</i>		X

Form 990 (2016)

**MAGNOLIA EDUCATIONAL AND RESEARCH
FOUNDATION**

Form 990 (2016)

95-4649884 Page 4

Part IV Checklist of Required Schedules (continued)

	Yes	No
20a Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i>		X
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?		
21 Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>		X
22 Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i>		X
23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	X	
24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a</i>		X
b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?		
c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?		
d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?		
25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i>		X
b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i>		X
26 Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? <i>If "Yes," complete Schedule L, Part II</i>		X
27 Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>		X
28 Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):		
a A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>		X
b A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>		X
c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i>		X
29 Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i>		X
30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>		X
31 Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i>		X
32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>		X
33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i>		X
34 Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1</i>	X	
35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?		X
b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i>		
36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>		X
37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>		X
38 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	X	

Note. All Form 990 filers are required to complete Schedule OForm **990** (2016)

MAGNOLIA EDUCATIONAL AND RESEARCH FOUNDATION

Form 990 (2016)

95-4649884 Page 5

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V

		Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable		
1a	67		
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable		
1b	0		
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	X	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return		
2a	556		
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	X	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?		X
3b	If "Yes," has it filed a Form 990-T for this year? If "No," to line 3b, provide an explanation in Schedule O		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?		X
b	If "Yes," enter the name of the foreign country: See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).		
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?		X
5c	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?		X
6b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?		
7	Organizations that may receive deductible contributions under section 170(c).		
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?		X
7b	If "Yes," did the organization notify the donor of the value of the goods or services provided?		
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?		X
7d	If "Yes," indicate the number of Forms 8282 filed during the year		
7e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?		
7f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?		
7g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?		
7h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?		
9	Sponsoring organizations maintaining donor advised funds.		
9a	Did the sponsoring organization make any taxable distributions under section 4966?		
9b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?		
10	Section 501(c)(7) organizations. Enter:		
10a	Initiation fees and capital contributions included on Part VIII, line 12		
10b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities		
11	Section 501(c)(12) organizations. Enter:		
11a	Gross income from members or shareholders		
11b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)		
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?		
12b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year		
13	Section 501(c)(29) qualified nonprofit health insurance issuers.		
13a	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O.		
13b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans		
13c	Enter the amount of reserves on hand		
14a	Did the organization receive any payments for indoor tanning services during the tax year?		X
14b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O		

Form 990 (2016)

**MAGNOLIA EDUCATIONAL AND RESEARCH
FOUNDATION**

Form 990 (2016)

95-4649884 Page 6

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI

Section A. Governing Body and Management

		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.		
1b	Enter the number of voting members included in line 1a, above, who are independent		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?		X
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person?		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?		X
6	Did the organization have members or stockholders?		X
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?		X
7b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:		
8a	The governing body?	X	
8b	Each committee with authority to act on behalf of the governing body?	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O		X

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

		Yes	No
10a	Did the organization have local chapters, branches, or affiliates?		X
10b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	X	
11b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.		
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	X	
12b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	X	
12c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	X	
13	Did the organization have a written whistleblower policy?	X	
14	Did the organization have a written document retention and destruction policy?	X	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
15a	The organization's CEO, Executive Director, or top management official	X	
15b	Other officers or key employees of the organization	X	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).		
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?		X
16b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?		

Section C. Disclosure

- 17** List the states with which a copy of this Form 990 is required to be filed **CA**
- 18** Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.
 Own website Another's website Upon request Other (explain in Schedule O)
- 19** Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.
- 20** State the name, address, and telephone number of the person who possesses the organization's books and records: **THE ORGANIZATION - 714-892-5066**
250 E 1ST ST, NO. 1500, LOS ANGELES, CA 90012

**MAGNOLIA EDUCATIONAL AND RESEARCH
FOUNDATION**

Form 990 (2016)

95-4649884 Page 7

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) DR. UMIT YAPENEL SECRETARY	2.00	X		X				0.	0.	0.
(2) NOEL RUSSELL-UNTERBERGER PRESIDENT	2.00	X		X				0.	0.	0.
(3) SAKEN SHERKHANOV DIRECTOR	2.00	X						0.	0.	0.
(4) NGUYEN HUYNH DIRECTOR	2.00	X						0.	0.	0.
(5) SALIH DIKBAS DIRECTOR	2.00	X						0.	0.	0.
(6) DR. REMZI OTEN DIRECTOR	2.00	X						0.	0.	0.
(7) DIANE GONZALEZ DIRECTOR	2.00	X						0.	0.	0.
(8) HAIM BELIAK DIRECTOR	2.00	X						0.	0.	0.
(9) SERDAR ORAZOV TREASURER	2.00	X						0.	0.	0.
(10) CAPRICE YOUNG CEO	40.00			X				246,632.	0.	17,267.
(11) OSWALDO DIAZ CFO	40.00			X				194,712.	0.	20,199.
(12) NANIE MONTIJO CFO	40.00			X				0.	0.	0.
(13) KENYA JACKSON CHIEF ACADEMIC OFFICER	40.00					X		115,625.	0.	14,949.
(14) SUAT ACAR CHIEF OPERATING OFFICE	40.00					X		117,187.	0.	28,571.
(15) TERRI BOATMAN CHIEF HUMAN RESOURCES OFFICER	40.00					X		173,533.	0.	20,315.
(16) ALFREDO RUBALCAVA CHIEF EXTERNAL OFFICER	40.00					X		132,500.	0.	29,312.
(17) ERDINC ACAR REGIONAL DIRECTOR	40.00					X		114,750.	0.	29,416.

MAGNOLIA EDUCATIONAL AND RESEARCH FOUNDATION

Form 990 (2016)

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
1b Sub-total							1,094,939.	0.	160,029.	
c Total from continuation sheets to Part VII, Section A							0.	0.	0.	
d Total (add lines 1b and 1c)							1,094,939.	0.	160,029.	

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization **7**

	Yes	No
3 Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>		X
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i>	X	
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i>		X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
21ST CENTURY STAFFING 11331 EAST 183RD, CERRITOS, CA 90703	EMPLOYMENT	330,170.
GARY LARSON, 1725 PIERCE ST SUITE 1, SAN FRANCISCO, CA 94115		212,500.
PREFACE JCR LAKE ATLIN LLC 4100 MACARTHUR BLVD, IRVINE, CA 92660	RENT	200,000.
VAVRINEK, TRINE, DAY & CO., LLP, 10681 FOOTHILL BLVD SUITE 300, RANCHO CUCAMONGA, CA	ACCOUNTING	193,428.
LAW OFFICES OF YOUNG MINNEY & CORR LLP, 655 UNIVERSITY AVE #150, SACRAMENTO, CA	LEGAL	172,615.

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization **5**

MAGNOLIA EDUCATIONAL AND RESEARCH FOUNDATION

Form 990 (2016)

95-4649884 Page 9

Part VIII Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII

			(A)	(B)	(C)	(D)	
			Total revenue	Related or exempt function revenue	Unrelated business revenue	Revenue excluded from tax under sections 512 - 514	
Contributions, Gifts, Grants and Other Similar Amounts	1 a	Federated campaigns	1a				
	b	Membership dues	1b				
	c	Fundraising events	1c				
	d	Related organizations	1d				
	e	Government grants (contributions)	1e	44,176,663.			
	f	All other contributions, gifts, grants, and similar amounts not included above	1f	1,400,619.			
	g	Noncash contributions included in lines 1a-1f: \$					
	h	Total. Add lines 1a-1f		45,577,282.			
Program Service Revenue	2 a _____		Business Code				
	b _____						
	c _____						
	d _____						
	e _____						
	f All other program service revenue						
	g	Total. Add lines 2a-2f					
Other Revenue	3 Investment income (including dividends, interest, and other similar amounts)						
	4 Income from investment of tax-exempt bond proceeds						
	5 Royalties						
	6 a	Gross rents	(i) Real	(ii) Personal			
		Less: rental expenses					
		Rental income or (loss)					
		Net rental income or (loss)					
	7 a	Gross amount from sales of assets other than inventory	(i) Securities	(ii) Other			
		Less: cost or other basis and sales expenses					
		Gain or (loss)					
		Net gain or (loss)					
	8 a	Gross income from fundraising events (not including \$ _____ of contributions reported on line 1c). See Part IV, line 18	a				
		Less: direct expenses	b				
		Net income or (loss) from fundraising events					
	9 a	Gross income from gaming activities. See Part IV, line 19	a				
Less: direct expenses		b					
Net income or (loss) from gaming activities							
10 a	Gross sales of inventory, less returns and allowances	a					
	Less: cost of goods sold	b					
	Net income or (loss) from sales of inventory						
Miscellaneous Revenue		Business Code					
11 a	_____						
	b _____						
	c _____						
	d All other revenue						
	e Total. Add lines 11a-11d						
12	Total revenue. See instructions.		45,577,282.	0.	0.	0.	

**MAGNOLIA EDUCATIONAL AND RESEARCH
FOUNDATION**

Form 990 (2016)

95-4649884 Page 10

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21				
2 Grants and other assistance to domestic individuals. See Part IV, line 22				
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	519,562.	237,350.	282,212.	
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	21,583,201.	21,583,201.		
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)				
9 Other employee benefits	2,844,210.	2,844,210.		
10 Payroll taxes	3,992,935.	3,992,935.		
11 Fees for services (non-employees):				
a Management	326,637.		326,637.	
b Legal	421,641.		421,641.	
c Accounting	819,815.		819,815.	
d Lobbying				
e Professional fundraising services. See Part IV, line 17				
f Investment management fees				
g Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Sch O.)	2,406,609.		2,406,609.	
12 Advertising and promotion	153,952.		153,952.	
13 Office expenses	253,474.		253,474.	
14 Information technology	527,196.		527,196.	
15 Royalties				
16 Occupancy	1,809,451.		1,809,451.	
17 Travel	133,437.		133,437.	
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings	21,121.		21,121.	
20 Interest	173,344.		173,344.	
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	827,466.		827,466.	
23 Insurance	190,859.		190,859.	
24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a STUDENT SERVICES AND PR	2,248,614.	2,248,614.		
b STUDENT NUTRITION	1,670,987.	1,670,987.		
c BOOKS AND OTHER MATERIA	839,491.	839,491.		
d EQUIPMENT	624,451.	624,451.		
e All other expenses	2,565,529.	946,008.	1,619,521.	
25 Total functional expenses. Add lines 1 through 24e	44,953,982.	34,987,247.	9,966,735.	0.
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.				

Check here if following SOP 98-2 (ASC 958-720)

**MAGNOLIA EDUCATIONAL AND RESEARCH
FOUNDATION**

Form 990 (2016)

95-4649884 Page 11

Part X Balance Sheet

Check if Schedule O contains a response or note to any line in this Part X

				(A)		(B)	
				Beginning of year		End of year	
Assets	1 Cash - non-interest-bearing			14,371,421.	1	8,913,831.	
	2 Savings and temporary cash investments				2		
	3 Pledges and grants receivable, net				3		
	4 Accounts receivable, net			4,305,571.	4	3,194,412.	
	5 Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L				5		
	6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instr). Complete Part II of Sch L				6		
	7 Notes and loans receivable, net				7		
	8 Inventories for sale or use				8		
	9 Prepaid expenses and deferred charges			141,671.	9	1,620,157.	
	10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a	25,367,639.				
	b Less: accumulated depreciation	10b	2,874,334.	16,692,757.	10c	22,493,305.	
	11 Investments - publicly traded securities				11		
	12 Investments - other securities. See Part IV, line 11				12		
	13 Investments - program-related. See Part IV, line 11				13		
	14 Intangible assets				14		
	15 Other assets. See Part IV, line 11			144,150.	15	64,690.	
16 Total assets. Add lines 1 through 15 (must equal line 34)			35,655,570.	16	36,286,395.		
Liabilities	17 Accounts payable and accrued expenses			3,178,148.	17	3,212,491.	
	18 Grants payable				18		
	19 Deferred revenue			61,355.	19	72,500.	
	20 Tax-exempt bond liabilities				20		
	21 Escrow or custodial account liability. Complete Part IV of Schedule D				21		
	22 Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L				22		
	23 Secured mortgages and notes payable to unrelated third parties				23		
	24 Unsecured notes and loans payable to unrelated third parties			11,794,663.	24	11,683,796.	
	25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D				25		
	26 Total liabilities. Add lines 17 through 25			15,034,166.	26	14,968,787.	
Net Assets or Fund Balances	Organizations that follow SFAS 117 (ASC 958), check here <input checked="" type="checkbox"/> and complete lines 27 through 29, and lines 33 and 34.						
	27 Unrestricted net assets			20,621,404.	27	21,317,608.	
	28 Temporarily restricted net assets				28		
	29 Permanently restricted net assets				29		
	Organizations that do not follow SFAS 117 (ASC 958), check here <input type="checkbox"/> and complete lines 30 through 34.						
	30 Capital stock or trust principal, or current funds				30		
	31 Paid-in or capital surplus, or land, building, or equipment fund				31		
	32 Retained earnings, endowment, accumulated income, or other funds				32		
33 Total net assets or fund balances			20,621,404.	33	21,317,608.		
34 Total liabilities and net assets/fund balances			35,655,570.	34	36,286,395.		

Form 990 (2016)

**MAGNOLIA EDUCATIONAL AND RESEARCH
FOUNDATION**

Form 990 (2016)

95-4649884 Page 12

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI

1	Total revenue (must equal Part VIII, column (A), line 12)	1	45,577,282.
2	Total expenses (must equal Part IX, column (A), line 25)	2	44,953,982.
3	Revenue less expenses. Subtract line 2 from line 1	3	623,300.
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	20,621,404.
5	Net unrealized gains (losses) on investments	5	
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	72,904.
9	Other changes in net assets or fund balances (explain in Schedule O)	9	0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10	21,317,608.

Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII

	Yes	No
1 Accounting method used to prepare the Form 990: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.		
2a Were the organization's financial statements compiled or reviewed by an independent accountant? _____ If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: <input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis		X
b Were the organization's financial statements audited by an independent accountant? _____ If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: <input type="checkbox"/> Separate basis <input checked="" type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis	X	
c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? _____ If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.	X	
3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? _____		X
b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits _____		

Form 990 (2016)

SCHEDULE A
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.
▶ Attach to Form 990 or Form 990-EZ.

OMB No. 1545-0047

2016

Open to Public Inspection

▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Name of the organization **MAGNOLIA EDUCATIONAL AND RESEARCH FOUNDATION** **Employer identification number** **95-4649884**

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

- 1 A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i)**.
- 2 A school described in **section 170(b)(1)(A)(ii)**. (Attach Schedule E (Form 990 or 990-EZ).)
- 3 A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii)**.
- 4 A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii)**. Enter the hospital's name, city, and state: _____
- 5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv)**. (Complete Part II.)
- 6 A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v)**.
- 7 An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi)**. (Complete Part II.)
- 8 A community trust described in **section 170(b)(1)(A)(vi)**. (Complete Part II.)
- 9 An agricultural research organization described in **section 170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university: _____
- 10 An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2)**. (Complete Part III.)
- 11 An organization organized and operated exclusively to test for public safety. See **section 509(a)(4)**.
- 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2)**. See **section 509(a)(3)**. Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.
 - a **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B.**
 - b **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). **You must complete Part IV, Sections A and C.**
 - c **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**
 - d **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.**
 - e Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.
 - f Enter the number of supported organizations
 - g Provide the following information about the supported organization(s).

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-10 above (see instructions))	(iv) Is the organization listed in your governing document?		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
			Yes	No		
Total						

MAGNOLIA EDUCATIONAL AND RESEARCH

Schedule A (Form 990 or 990-EZ) 2016 FOUNDATION

95-4649884 Page 2

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ►	(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge ...						
4 Total. Add lines 1 through 3						
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6 Public support. Subtract line 5 from line 4.						

Section B. Total Support

Calendar year (or fiscal year beginning in) ►	(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
7 Amounts from line 4						
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources ...						
9 Net income from unrelated business activities, whether or not the business is regularly carried on ...						
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
11 Total support. Add lines 7 through 10						
12 Gross receipts from related activities, etc. (see instructions)					12	
13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here						<input type="checkbox"/>

Section C. Computation of Public Support Percentage

14 Public support percentage for 2016 (line 6, column (f) divided by line 11, column (f))	14	%
15 Public support percentage from 2015 Schedule A, Part II, line 14	15	%
16a 33 1/3% support test - 2016. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization		<input type="checkbox"/>
b 33 1/3% support test - 2015. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization		<input type="checkbox"/>
17a 10% -facts-and-circumstances test - 2016. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization		<input type="checkbox"/>
b 10% -facts-and-circumstances test - 2015. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization		<input type="checkbox"/>
18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions		<input type="checkbox"/>

Schedule A (Form 990 or 990-EZ) 2016

MAGNOLIA EDUCATIONAL AND RESEARCH

FOUNDATION

Schedule A (Form 990 or 990-EZ) 2016

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ►	(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	30647486.	62487084.	34357458.	47750213.	45577282.	220819523
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5	30647486.	62487084.	34357458.	47750213.	45577282.	220819523
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						0.
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						0.
c Add lines 7a and 7b						0.
8 Public support. (Subtract line 7c from line 6.)						220819523

Section B. Total Support

Calendar year (or fiscal year beginning in) ►	(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
9 Amounts from line 6	30647486.	62487084.	34357458.	47750213.	45577282.	220819523
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)	30647486.	62487084.	34357458.	47750213.	45577282.	220819523

14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here**

Section C. Computation of Public Support Percentage

15 Public support percentage for 2016 (line 8, column (f) divided by line 13, column (f))	15	100.00 %
16 Public support percentage from 2015 Schedule A, Part III, line 15	16	100.00 %

Section D. Computation of Investment Income Percentage

17 Investment income percentage for 2016 (line 10c, column (f) divided by line 13, column (f))	17	.00 %
18 Investment income percentage from 2015 Schedule A, Part III, line 17	18	%

19a 33 1/3% support tests - 2016. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization

b 33 1/3% support tests - 2015. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization

20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

MAGNOLIA EDUCATIONAL AND RESEARCH

Schedule A (Form 990 or 990-EZ) 2016 FOUNDATION

95-4649884 Page 4

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

	Yes	No
1 Are all of the organization's supported organizations listed by name in the organization's governing documents? <i>If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.</i>		
2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? <i>If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).</i>		
3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? <i>If "Yes," answer (b) and (c) below.</i>		
b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? <i>If "Yes," describe in Part VI when and how the organization made the determination.</i>		
c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? <i>If "Yes," explain in Part VI what controls the organization put in place to ensure such use.</i>		
4a Was any supported organization not organized in the United States ("foreign supported organization")? <i>If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.</i>		
b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? <i>If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.</i>		
c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? <i>If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.</i>		
5a Did the organization add, substitute, or remove any supported organizations during the tax year? <i>If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).</i>		
b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?		
c Substitutions only. Was the substitution the result of an event beyond the organization's control?		
6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If "Yes," provide detail in Part VI.</i>		
7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).</i>		
8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).</i>		
9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? <i>If "Yes," provide detail in Part VI.</i>		
b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If "Yes," provide detail in Part VI.</i>		
c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? <i>If "Yes," provide detail in Part VI.</i>		
10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? <i>If "Yes," answer 10b below.</i>		
b Did the organization have any excess business holdings in the tax year? <i>(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)</i>		

MAGNOLIA EDUCATIONAL AND RESEARCH

Schedule A (Form 990 or 990-EZ) 2016 FOUNDATION

95-4649884 Page 5

Part IV Supporting Organizations (continued)

	Yes	No
11 Has the organization accepted a gift or contribution from any of the following persons?		
a A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?		
11a		
b A family member of a person described in (a) above?		
11b		
c A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI .		
11c		

Section B. Type I Supporting Organizations

	Yes	No
1 Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.		
1		
2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.		
2		

Section C. Type II Supporting Organizations

	Yes	No
1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).		
1		

Section D. All Type III Supporting Organizations

	Yes	No
1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		
1		
2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).		
2		
3 By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.		
3		

Section E. Type III Functionally Integrated Supporting Organizations

1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).			
a <input type="checkbox"/> The organization satisfied the Activities Test. Complete line 2 below.			
b <input type="checkbox"/> The organization is the parent of each of its supported organizations. Complete line 3 below.			
c <input type="checkbox"/> The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instructions).			
2 Activities Test. Answer (a) and (b) below.		Yes	No
a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.			
2a			
b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.			
2b			
3 Parent of Supported Organizations. Answer (a) and (b) below.			
a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in Part VI .			
3a			
b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.			
3b			

MAGNOLIA EDUCATIONAL AND RESEARCH

Schedule A (Form 990 or 990-EZ) 2016 FOUNDATION

95-4649884 Page 6

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

- 1 Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI.) **See instructions.** All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1	
2	Recoveries of prior-year distributions	2	
3	Other gross income (see instructions)	3	
4	Add lines 1 through 3	4	
5	Depreciation and depletion	5	
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6	
7	Other expenses (see instructions)	7	
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8	

Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):		
a	Average monthly value of securities	1a	
b	Average monthly cash balances	1b	
c	Fair market value of other non-exempt-use assets	1c	
d	Total (add lines 1a, 1b, and 1c)	1d	
e	Discount claimed for blockage or other factors (explain in detail in Part VI):		
2	Acquisition indebtedness applicable to non-exempt-use assets	2	
3	Subtract line 2 from line 1d	3	
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions)	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by .035	6	
7	Recoveries of prior-year distributions	7	
8	Minimum Asset Amount (add line 7 to line 6)	8	

Section C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1	
2	Enter 85% of line 1	2	
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3	
4	Enter greater of line 2 or line 3	4	
5	Income tax imposed in prior year	5	
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6	
7	<input type="checkbox"/> Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).		

Schedule A (Form 990 or 990-EZ) 2016

MAGNOLIA EDUCATIONAL AND RESEARCH

Schedule A (Form 990 or 990-EZ) 2016 FOUNDATION

95-4649884 Page 7

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

Section D - Distributions	Current Year
1 Amounts paid to supported organizations to accomplish exempt purposes	
2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	
3 Administrative expenses paid to accomplish exempt purposes of supported organizations	
4 Amounts paid to acquire exempt-use assets	
5 Qualified set-aside amounts (prior IRS approval required)	
6 Other distributions (describe in Part VI). See instructions	
7 Total annual distributions. Add lines 1 through 6	
8 Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions	
9 Distributable amount for 2016 from Section C, line 6	
10 Line 8 amount divided by Line 9 amount	

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2016	(iii) Distributable Amount for 2016
1 Distributable amount for 2016 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2016 (reasonable cause required- explain in Part VI). See instructions			
3 Excess distributions carryover, if any, to 2016:			
a			
b			
c From 2013			
d From 2014			
e From 2015			
f Total of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2016 distributable amount			
i Carryover from 2011 not applied (see instructions)			
j Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4 Distributions for 2016 from Section D, line 7: \$			
a Applied to underdistributions of prior years			
b Applied to 2016 distributable amount			
c Remainder. Subtract lines 4a and 4b from 4			
5 Remaining underdistributions for years prior to 2016, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI. See instructions			
6 Remaining underdistributions for 2016. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI. See instructions			
7 Excess distributions carryover to 2017. Add lines 3j and 4c			
8 Breakdown of line 7:			
a			
b Excess from 2013			
c Excess from 2014			
d Excess from 2015			
e Excess from 2016			

Schedule A (Form 990 or 990-EZ) 2016

MAGNOLIA EDUCATIONAL AND RESEARCH

Schedule A (Form 990 or 990-EZ) 2016 FOUNDATION

95-4649884 Page 8

Part VI

Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

Multiple horizontal lines for supplemental information input.

DRAFT

Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury
Internal Revenue Service

Schedule of Contributors

▶ Attach to Form 990, Form 990-EZ, or Form 990-PF.
▶ Information about Schedule B (Form 990, 990-EZ, or 990-PF) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

2016

Name of the organization MAGNOLIA EDUCATIONAL AND RESEARCH FOUNDATION	Employer identification number 95-4649884
---	---

Organization type (check one):

Filers of:

Section:

Form 990 or 990-EZ

501(c)(3) (enter number) organization

4947(a)(1) nonexempt charitable trust **not** treated as a private foundation

527 political organization

Form 990-PF

501(c)(3) exempt private foundation

4947(a)(1) nonexempt charitable trust treated as a private foundation

501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**.

Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year ▶ \$ _____

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF. Schedule B (Form 990, 990-EZ, or 990-PF) (2016)

Name of organization MAGNOLIA EDUCATIONAL AND RESEARCH FOUNDATION	Employer identification number 95-4649884
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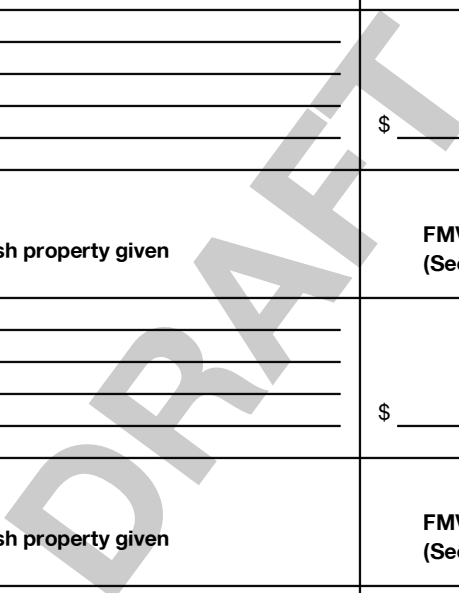
Part I Contributors (See instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	CALIFORNIA STATE DEPARTMENT OF EDUCATION 1430 N ST SACRAMENTO, CA 95814	\$ 44,176,663.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
2	MURMURATION 379 W BROADWAY NEW YORK CITY, NY 10012	\$ 83,655.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
_____	_____	\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
_____	_____	\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
_____	_____	\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
_____	_____	\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)

Name of organization MAGNOLIA EDUCATIONAL AND RESEARCH FOUNDATION	Employer identification number 95-4649884
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Part II Noncash Property (See instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
		\$ _____	_____
		\$ _____	_____
		\$ _____	_____
		\$ _____	_____
		\$ _____	_____
		\$ _____	_____
		\$ _____	_____
		\$ _____	_____



Name of organization MAGNOLIA EDUCATIONAL AND RESEARCH FOUNDATION	Employer identification number 95-4649884
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Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) ▶ \$ _____
Use duplicate copies of Part III if additional space is needed.

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift	
Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift	
Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift	
Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift	
Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee

SCHEDULE D
(Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

▶ **Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.**
▶ **Attach to Form 990.**

OMB No. 1545-0047

2016

Open to Public Inspection

▶ **Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.**

Name of the organization **MAGNOLIA EDUCATIONAL AND RESEARCH FOUNDATION** **Employer identification number**
95-4649884

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1 Total number at end of year		
2 Aggregate value of contributions to (during year)		
3 Aggregate value of grants from (during year)		
4 Aggregate value at end of year		
5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?		<input type="checkbox"/> Yes <input type="checkbox"/> No
6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit?		<input type="checkbox"/> Yes <input type="checkbox"/> No

Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).
 Preservation of land for public use (e.g., recreation or education) Preservation of a historically important land area
 Protection of natural habitat Preservation of a certified historic structure
 Preservation of open space

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

	Held at the End of the Tax Year
a Total number of conservation easements	2a
b Total acreage restricted by conservation easements	2b
c Number of conservation easements on a certified historic structure included in (a)	2c
d Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register	2d

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶ _____

4 Number of states where property subject to conservation easement is located ▶ _____

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?

6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ _____

7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ \$ _____

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)?

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:

(i) Revenue included on Form 990, Part VIII, line 1

(ii) Assets included in Form 990, Part X

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items:

a Revenue included on Form 990, Part VIII, line 1

b Assets included in Form 990, Part X

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. Schedule D (Form 990) 2016

**MAGNOLIA EDUCATIONAL AND RESEARCH
FOUNDATION**

Schedule D (Form 990) 2016

95-4649884 Page 2

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

- 3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply):
- a Public exhibition
 - b Scholarly research
 - c Preservation for future generations
 - d Loan or exchange programs
 - e Other _____
- 4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.
- 5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? Yes No

Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

- 1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? Yes No
- b If "Yes," explain the arrangement in Part XIII and complete the following table:
- | | Amount |
|---------------------------------|--------|
| c Beginning balance | 1c |
| d Additions during the year | 1d |
| e Distributions during the year | 1e |
| f Ending balance | 1f |
- 2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? Yes No
- b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII

Part V Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance					
b Contributions					
c Net investment earnings, gains, and losses					
d Grants or scholarships					
e Other expenditures for facilities and programs					
f Administrative expenses					
g End of year balance					

- 2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:
- a Board designated or quasi-endowment _____ %
 - b Permanent endowment _____ %
 - c Temporarily restricted endowment _____ %
- The percentages on lines 2a, 2b, and 2c should equal 100%.
- 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:
- | | Yes | No |
|--|--------|----|
| (i) unrelated organizations | 3a(i) | |
| (ii) related organizations | 3a(ii) | |
| b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? | 3b | |
- 4 Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land		1,000,100.		1,000,100.
b Buildings		20,720,626.	809,788.	19,910,838.
c Leasehold improvements		374,818.	374,818.	0.
d Equipment				
e Other		3,272,095.	1,689,728.	1,582,367.
Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.)				22,493,305.

Schedule D (Form 990) 2016

**MAGNOLIA EDUCATIONAL AND RESEARCH
FOUNDATION**

Schedule D (Form 990) 2016

95-4649884 Page 3

Part VII Investments - Other Securities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
(3) Other		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) ▶		

Part VIII Investments - Program Related.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶		

Part IX Other Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) ▶	

Part X Other Liabilities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) ▶	

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

Schedule D (Form 990) 2016

MAGNOLIA EDUCATIONAL AND RESEARCH
FOUNDATION

Schedule D (Form 990) 2016

95-4649884 Page 4

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			
a	Net unrealized gains (losses) on investments	2a		
b	Donated services and use of facilities	2b		
c	Recoveries of prior year grants	2c		
d	Other (Describe in Part XIII.)	2d		
e	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)	4b		
c	Add lines 4a and 4b		4c	
5	Total revenue. Add lines 3 and 4c . (This must equal Form 990, Part I, line 12.)		5	

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:			
a	Donated services and use of facilities	2a		
b	Prior year adjustments	2b		
c	Other losses	2c		
d	Other (Describe in Part XIII.)	2d		
e	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)	4b		
c	Add lines 4a and 4b		4c	
5	Total expenses. Add lines 3 and 4c . (This must equal Form 990, Part I, line 18.)		5	

Part XIII Supplemental Information.

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART X, LINE 2:

MERF HAS ADOPTED FINANCIAL ACCOUNTING STANDARDS BOARD (FASB) ACCOUNTING STANDARDS CODIFICATION (ASC) TOPIC 740 THAT CLARIFIES THE ACCOUNTING FOR UNCERTAINTY IN TAX POSITIONS TAKEN OR EXPECTED TO BE TAKEN ON A TAX RETURN AND PROVIDES THAT THE TAX EFFECTS FROM AN UNCERTAIN TAX POSITION CAN BE RECOGNIZED IN THE CONSOLIDATED FINANCIAL STATEMENTS ONLY IF, BASED ON ITS MERITS, THE POSITION IS MORE LIKELY THAN NOT TO BE SUSTAINED ON AUDIT BY THE TAXING AUTHORITIES. MERF MANAGEMENT HAS DETERMINED THAT ALL INCOME TAX POSITIONS ARE MORE LIKELY THAN NOT OF BEING SUSTAINED UPON POTENTIAL AUDIT OR EXAMINATION; THEREFORE, NO DISCLOSURES OF UNCERTAIN INCOME TAX POSITIONS ARE REQUIRED.

MAGNOLIA EDUCATIONAL AND RESEARCH
FOUNDATION

Schedule D (Form 990) 2016

95-4649884 Page 5

Part XIII Supplemental Information *(continued)*

DRAFT

**SCHEDULE J
(Form 990)**

Compensation Information

OMB No. 1545-0047

2016

Open to Public Inspection

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

▶ Attach to Form 990.

▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

Department of the Treasury
Internal Revenue Service

Name of the organization **MAGNOLIA EDUCATIONAL AND RESEARCH FOUNDATION** Employer identification number **95-4649884**

Part I Questions Regarding Compensation

1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.

- | | |
|--|---|
| <input type="checkbox"/> First-class or charter travel | <input type="checkbox"/> Housing allowance or residence for personal use |
| <input type="checkbox"/> Travel for companions | <input type="checkbox"/> Payments for business use of personal residence |
| <input type="checkbox"/> Tax indemnification and gross-up payments | <input type="checkbox"/> Health or social club dues or initiation fees |
| <input type="checkbox"/> Discretionary spending account | <input type="checkbox"/> Personal services (such as, maid, chauffeur, chef) |

b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain

2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?

3 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.

- | | |
|--|---|
| <input type="checkbox"/> Compensation committee | <input checked="" type="checkbox"/> Written employment contract |
| <input type="checkbox"/> Independent compensation consultant | <input type="checkbox"/> Compensation survey or study |
| <input type="checkbox"/> Form 990 of other organizations | <input checked="" type="checkbox"/> Approval by the board or compensation committee |

4 During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:

- a** Receive a severance payment or change-of-control payment?
- b** Participate in, or receive payment from, a supplemental nonqualified retirement plan?
- c** Participate in, or receive payment from, an equity-based compensation arrangement?
- If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.

Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.

5 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:

- a** The organization?
- b** Any related organization?
- If "Yes" on line 5a or 5b, describe in Part III.

6 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:

- a** The organization?
- b** Any related organization?
- If "Yes" on line 6a or 6b, describe in Part III.

7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III

8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III

9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

	Yes	No
1b		
2		
4a		X
4b		X
4c		X
5a		X
5b		X
6a		X
6b		X
7		X
8		X
9		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2016

**MAGNOLIA EDUCATIONAL AND RESEARCH
FOUNDATION**

95-4649884

Schedule J (Form 990) 2016

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
(1) CAPRICE YOUNG CEO	(i)	246,632.	0.	0.	0.	17,267.	263,899.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(2) OSWALDO DIAZ CFO	(i)	194,712.	0.	0.	5,250.	14,949.	214,911.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(3) TERRI BOATMAN CHIEF HUMAN RESOURCES OFFICER	(i)	173,533.	0.	0.	0.	20,315.	193,848.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(4) ALFREDO RUBALCAVA CHIEF EXTERNAL OFFICER	(i)	132,500.	0.	0.	14,363.	14,949.	161,812.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

**MAGNOLIA EDUCATIONAL AND RESEARCH
FOUNDATION**

Schedule J (Form 990) 2016

95-4649884

Page **3**

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

DRAFT

SCHEDULE O
(Form 990 or 990-EZ)Department of the Treasury
Internal Revenue Service**Supplemental Information to Form 990 or 990-EZ**Complete to provide information for responses to specific questions on
Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

2016Open to Public
Inspection

Name of the organization MAGNOLIA EDUCATIONAL AND RESEARCH FOUNDATION	Employer identification number 95-4649884
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FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

SCHOOLS SERVING 3,3900 STUDENTS THROUGHOUT CALIFORNIA DEDICATED TO
INSPIRING STUDENTS TO CHOOSE CAREER PATHS IN SCIENCE, TECHNOLOGY,
ENGINEERING, AND MATH (STEM), WHILE PROVIDING A ROBUST, STANDARDS-BASED
EDUCATION PROGRAM WITHIN A SUPPORTIVE CULTURE OF EXCELLENCE.

FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

DISTRICT (4), LOS ANGELES COUNTY OFFICE OF EDUCATION (4), SAN DIEGO
UNIFIED SCHOOL DISTRICT (1) AND THE CALIFORNIA DEPARTMENT OF EDUCATION
(1). FOR MORE THAN 15 YEARS, MPS HAS DELIVERED HIGH-QUALITY EDUCATION
EMPHASIZING SCIENCE, TECHNOLOGY, ENGINEERING, ARTS AND MATH. U.S. NEWS
AND WORLD REPORT AND THE WASHINGTON POST RANK MPS SCIENCE ACADEMIES
AMONG THE TOP SCHOOLS IN THE COUNTRY.

FORM 990, PART VI, SECTION B, LINE 11B:

OFFICERS REVIEWED THE RETURN AND WILL SHARE WITH THE BOARD AT THE NEXT
REGULARLY SCHEDULED MEETING.

FORM 990, PART VI, SECTION B, LINE 12C:

ALL BOARD MEMBERS, EXECUTIVE STAFF AND PRINCIPALS ARE REQUIRED TO SUBMIT
REPORTS THAT DOCUMENT ANY POSSIBLE CONFLICTS OF INTEREST USING THE FORM 700
AS REQUIRED BY OUR OVERSIGHT AGENCY.

FORM 990, PART VI, SECTION B, LINE 15:

THE COMPENSATION COMMITTEE WHICH IS A SUBCOMMITTEE OF THE BOARD OF
DIRECTORS SETS THE COMPENSATION FOR THE TOP OFFICIALS. KEY EMPLOYEE

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990 or 990-EZ) (2016)

632211 08-25-16

Name of the organization MAGNOLIA EDUCATIONAL AND RESEARCH FOUNDATION	Employer identification number 95-4649884
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COMPENSATION IS SET BY THE CEO.

FORM 990, PART VI, SECTION C, LINE 18:

ALL TAX RETURNS ARE MAINTAINED AT THE CORPORATE OFFICE AND ARE
AVAILABLE UPON REQUEST.

FORM 990, PART VI, SECTION C, LINE 19:

ALL GOVERNING DOCUMENTS ARE MAINTAINED AT THE CORPORATE OFFICE AND ARE
AVAILABLE UPON REQUEST.

DRAFT

**SCHEDULE R
(Form 990)**

Department of the Treasury
Internal Revenue Service

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.
▶ Attach to Form 990.

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

2016

Open to Public Inspection

Name of the organization **MAGNOLIA EDUCATIONAL AND RESEARCH FOUNDATION** Employer identification number **95-4649884**

Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	
						Yes	No
MAGNOLIA PROPERTY MANAGEMENT - 45-4683724 250 E FIRST ST LOS ANGELES, CA 90012	EDUCATIONAL FACILITIES	CALIFORNIA	501(C)(3)	LINE 10			X

MAGNOLIA EDUCATIONAL AND RESEARCH FOUNDATION

Schedule R (Form 990) 2016

95-4649884 Page 2

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
							Yes	No		Yes	No	

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512(b)(13) controlled entity?	
								Yes	No

MAGNOLIA EDUCATIONAL AND RESEARCH FOUNDATION

Schedule R (Form 990) 2016

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

	Yes	No
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?		
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	1a	X
b Gift, grant, or capital contribution to related organization(s)	1b	X
c Gift, grant, or capital contribution from related organization(s)	1c	X
d Loans or loan guarantees to or for related organization(s)	1d	X
e Loans or loan guarantees by related organization(s)	1e	X
f Dividends from related organization(s)	1f	X
g Sale of assets to related organization(s)	1g	X
h Purchase of assets from related organization(s)	1h	X
i Exchange of assets with related organization(s)	1i	X
j Lease of facilities, equipment, or other assets to related organization(s)	1j	X
k Lease of facilities, equipment, or other assets from related organization(s)	1k	X
l Performance of services or membership or fundraising solicitations for related organization(s)	1l	X
m Performance of services or membership or fundraising solicitations by related organization(s)	1m	X
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n	X
o Sharing of paid employees with related organization(s)	1o	X
p Reimbursement paid to related organization(s) for expenses	1p	X
q Reimbursement paid by related organization(s) for expenses	1q	X
r Other transfer of cash or property to related organization(s)	1r	X
s Other transfer of cash or property from related organization(s)	1s	X

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			

MAGNOLIA EDUCATIONAL AND RESEARCH FOUNDATION

Schedule R (Form 990) 2016

95-4649884 Page 4

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(e) <small>Are all partners sec. 501(c)(3) orgs.?</small>		(f) Share of total income	(g) Share of end-of-year assets	(h) <small>Dispropor- tionate allocations?</small>		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) <small>General or managing partner?</small>		(k) Percentage ownership
				Yes	No			Yes	No		Yes	No	

Schedule R (Form 990) 2016

MAGNOLIA EDUCATIONAL AND RESEARCH
FOUNDATION

Schedule R (Form 990) 2016

95-4649884 Page 5

Part VII Supplemental Information.

Provide additional information for responses to questions on Schedule R. See instructions.

Area with horizontal lines for supplemental information.

DRAFT

Cover Sheet

Approval of Revisions to Fiscal Policy CSH 107

Section: II. Consent Agenda
Item: F. Approval of Revisions to Fiscal Policy CSH 107
Purpose: Vote
Submitted by:
Related Material: II F Fiscal Policy - Bank Rec Revision.pdf



Board Agenda Item #	Agenda # II F- Consent Item
Date:	February 8, 2018
To:	Magnolia Board of Directors
From:	Caprice Young, Ed.D., CEO & Superintendent
Staff Lead:	Nanie Montijo, Chief Financial Officer
RE:	Revised Bank Reconciliation Policy (CSH 107) to Align with LACOE Requirement

Proposed Board Recommendation

I move that the board approve the proposed revision to CSH 107 Bank Reconciliation Fiscal Policies.

Background

Our current fiscal policy deadlines do not align with those of the Los Angeles County Office of Education's requirements. This change will make official our commitment to complete bank reconciliations by the 15th of the following month. This change will address the LACOE staff findings on the renewal petition for MSA 5 on January 23, 2018 Board Meeting at LACOE, stated as follows:

“Additional Financial and Operational Concerns: The Fiscal Policies Handbook has insufficient controls and contains the following deficiencies: • Bank reconciliation process and timeline does not comply with LACOE’s MOU requirement of the submission of all financial report by the 15th following month.”

The proposed revision is highlighted on the attached copy of the Bank Reconciliation Policy.

Budget Implications

N/A

How Does This Action Relate/Affect/Benefit All MSAs?

- To address LACOE staff findings on the renewal petition for MSA 5 and comply with the authorizing agency's reporting timeline for all of MSA 1, MSA2, MSA3 and MSA 5.

Name of Staff Originator:

Nanie Montijo, Chief Financial Officer

Attachments

Proposed CSH 107 Bank Reconciliation Fiscal Policy

SOP # CSH107 Revision: 1
Effective Date: 2/8/18

Prepared by: Central Office
Approved by: BOD

Title: CSH107 BANK ACCOUNT RECONCILIATIONS

Policy: To ensure the accuracy of the Organization's bank account records by proving the monthly balance shown in the bank's Account Register.

Purpose: To outline the practices for preparation of a Monthly Bank Reconciliation

Scope: This applies to all bank accounts maintained by the Organization.

Responsibilities:

Chief Financial Officer or designee is responsible for review and approval of all reconciliations.

Back-office service provider is responsible for reconciling each site's respective checking account.

Background: Errors or omissions can be made to the Organization's bank account records due to the many cash transactions that occur. Therefore, it is necessary to prove the monthly balance shown in the bank account register. Cash on deposit with a bank is not available for count and is therefore proved through the preparation of a reconciliation of the Organization's record of cash in the bank and the bank's record of the Organization's cash that is on deposit.

 Accounting Policies, Procedures and Forms

Procedure:**1.0 BANK STATEMENT PREPARATION**

1.1 After receipt of the monthly bank statement and/or online printing of the monthly bank statement, back-office accountant should prepare the monthly bank reconciliation as follows:

- by the 15th of the following month for MSA 1, MSA 2, MSA 3 and MSA 5 and;
- by the 20th of the following month for MSA 4, MSA 6, MSA 7, MSA 8, MSA SA and MSA SD

After preparation, the back-office client manager will carefully review the bank reconciliation. Once reviewed, the bank reconciliations are sent to the Finance Team for final review and approval. To preserve proper segregation of duties, no single employee, should perform both cash transaction functions and bank account reconciliations.

2.0 COMPUTERIZED FORMAT

2.1 In the computerized environment, the accounting system provides an automated bank reconciliation task. This task is generally selected once a month in conjunction with receiving the month end bank statement and/or online printout of the month end bank statement. Once selected, the screen shows a list of all items that have been posted to the cash account and that have not been cleared from the previous month's account reconciliation. The screen is usually divided into two segments: one half is a list of all checks and other charges reducing cash, and the other half is a list of all deposits and other items increasing cash. This screen would also have a field for entering the proper month end date and the balance at month end, per the bank.

2.2 After the account-reconciling task is successfully completed, a report is provided which shows the reconciliation process, including outstanding checks and deposits in transit.

Note: Once completed, the bank reconciliations and bank statements are filed electronically.

Accounting Policies, Procedures and Forms

Revision History:

Revision	Date	Description of changes	Requested By
0	2/14/13	Initial Release	
1	9/5/17	Revision to clarify processes and positions	
2	2/08/18	Revision to comply with LACOE requirement	CFO

Cover Sheet

Approval of Charter Impact Contract - STRS Analysis Agreement

Section: II. Consent Agenda
Item: G. Approval of Charter Impact Contract - STRS Analysis Agreement
Purpose: Vote
Submitted by:
Related Material: II G Charter Impact- STRS.pdf



Board Agenda Item #	Agenda II G- Consent Item
Date:	February 8, 2018
To:	Magnolia Board of Directors
From:	Caprice Young, Ed.D., CEO & Superintendent
Staff Lead:	Nanie Montijo, Chief Financial Officer
RE:	Charter Impact – STRS Analysis Agreement

Proposed Board Recommendation

I move that the board authorize Dr. Caprice Young, CEO and Superintendent of Magnolia Public Schools (MPS) to negotiate and sign contract agreement between MPS and Charter Impact.

Background

MPS is seeking a firm to review, analyze and adjust any incorrect STRS data for all MPS employees reported to County Offices and CALSTRS. The scope of the services includes analyzing data to prepare, correct, report and submit necessary adjustments and corrections covering fiscal years 2012-13 through 2016-17.

A Request for Proposal (RFP) was posted on December 21, 2017 with a closing date of January 5, 2018.

We only received one proposal from Charter Impact. MPS CEO and CFO had discussed the project coverage and expectations with Charter Impact President and CEO. The firm is fully aware of the sensitive and critical nature of the project.

Budget Implications

MPS and Charter Impact will perform the services for one mutually agreed school to determine the amount of work and cost required to complete the services. Upon completion of the one school, MPS and Charter impact will meet and confer to forecast the time and cost required to complete the balance of the services in order to establish a “not to exceed” contract amount for the services.

MPS will pay actual hours at the contracted hourly rate for one school only.

Funding Source

Long Term Reserves for each school site.

How Does This Action Relate/Affect/Benefit All MSAs?

Completion of the project will provide correct STRS records and ensure accurate service credits to all past and current MPS employees.

Name of Staff Originator:

Nanie Montijo, Chief Financial Officer

Attachments (1)

Charter Impact Contract as Approved By General Counsel



CHARTER IMPACT, INC.

MANAGEMENT AND ACCOUNTING SERVICES AGREEMENT

This Management and Accounting Services Agreement (the or this “Agreement”) is entered into as of February __, 2018 (the “Effective Date”) by and between Charter Impact, Inc. (“CI”), and Magnolia Educational and Research Foundation dba Magnolia Public Schools (“Client”).

ARTICLE 1. DUTIES AND RESPONSIBILITIES

Section 1.01. CI, a provider of business management and accounting services, will provide accounting, budgeting, compliance, strategic planning, documentation, deliverables, and other related services necessary to fulfill Client's business management and accounting requirements, as more particularly described in Exhibit A attached hereto and incorporated herein by this reference (the “Services”).

Section 1.02. Client will provide CI with the compensation and business expense reimbursement specified in Article 3 of this Agreement.

ARTICLE 2. TERM OF AGREEMENT

Section 2.01. Client will retain CI to work as a consultant for Client in the field of business management, accounting and consulting, beginning March 1, 2018, and ending February 28, 2019 subject to earlier termination as provided for in this Agreement. CI accepts this engagement. CI will use CI's best efforts to accomplish the technical and commercial goals identified by Client during the term of this Agreement.

ARTICLE 3. COMPENSATION AND EXPENSES

Section 3.01. Fees. For services in Exhibit A, Client will pay CI a fee based on CI's standard hourly rates as listed in Exhibit B, provided however, that Client and CI agree that CI will perform the Services described herein for one (1) school mutually agreed upon by Client and CI and will complete the Services for said school to determine the amount of work and cost required to complete the Services for said School. Upon such completion, Client and CI will meet and confer to forecast the time and cost required to complete the balance of the Services in order to establish a not to exceed contract amount for the Services. CI will generate a written report for Client's Board providing a summary of the costs incurred for the first school and personally attend Client's designated Board of Directors meeting to present the results of said report and answer any questions the Board may have. Any increase in the Fees shall require a change order that must be approved by Client's Board of Directors. The parties understand and agree that the provision of Services for additional schools will require approval of Client's Board of Directors.

CI Initials:

Charter Impact Management & Accounting Services Agreement
Page 1

Client Initials:



Section 3.02. Expenses. In addition to the compensation specified in Section 3.01, CI will be paid for actual reasonable out-of-pocket expenses incurred in providing the Services, including mileage reimbursement for Client-requested meeting attendance. Reimbursement of aggregate monthly expenses will not exceed \$500, without written approval by Client before being incurred, unless Client elects to reimburse CI after the fact.

Section 3.03. Invoicing. CI will invoice Client in arrears on a monthly basis on the first (1st) day of every month during the Term for the Services, starting April 1st, 2018. Invoices will be based on the actual time and expenses incurred during the preceding month. Time will be billed in increments of one-tenth (1/10th) of an hour. Each invoice shall detail the time spent by each CI employee and a reasonable description of the tasks performed. Payment of all services and expenses will be made within thirty (30) days of presentation of invoices.

Section 3.04. Right to Suspend Performance. In the event of default or delay in payment greater than 30 days from the date of the invoice, CI reserves the right to suspend part or all of its performance of duties under this contract until all amounts for Services and Expenses are paid in full. In the event Client disputes all or any portion of an invoice, Client shall notify CI within 15 days of receipt of the invoice; and initiate the dispute resolution process under Section 15 hereof, but shall pay the invoice in full, pending the outcome of such process.

Section 3.06. Late Payments. Payments made after the payment terms are subject to a late payment penalty equal to an annual rate of twelve percent (12%) or the maximum rate allowed by law, whichever is less.

Section 3.07. Price Changes. The prices and related charges for the Services are subject to increase upon renewal of this Agreement. CI reserves the right to immediately pass through increases in costs incurred from third parties, e.g., vendors, subcontractors and licensors, to the extent such services and supplies are identified in Exhibit A. In addition, CI will give Client not less than 30 days prior written notice of any price increases for Services.

ARTICLE 4. REPRESENTATIONS AND WARRANTIES

Section 4.01. Organization of Client. Client is a non-profit public benefit corporation, duly organized, validly existing, and in good standing under the laws of the State of California and has all requisite power and authority to own, lease and operate its properties and to carry on its educational operations as it is now being conducted.

CI Initials:

Client Initials:



Section 4.02. No Breach. Each party hereto warrants and represents that neither the execution and delivery of this Agreement, nor the consummation of the transactions contemplated hereby, will (i) violate any, statute, regulation, rule, injunction, judgment, order, decree, ruling, charge, or other restriction of any government, governmental agency, or court to which it is subject, or any provision of its Articles of Incorporation, Bylaws or Charter, nor (ii) conflict with, result in a breach of, constitute a default under, result in the acceleration of, create in any party the right to accelerate, terminate, modify, or cancel, or require any notice under any agreement, contract, lease, license, instrument or other arrangement to which it is a party or by which it is bound or to which any of its assets is subject.

Section 4.03. CI represents and warrants that it has the requisite personnel, equipment, expertise, experience and skill to perform its obligations hereunder and provide the Services to Client in a timely and professional manner.

ARTICLE 5. DISCLAIMER OF WARRANTIES

Section 5.01. THERE ARE NO WARRANTIES THAT EXTEND BEYOND THOSE THAT ARE EXPRESSLY CONTAINED HEREIN. CI DISCLAIMS ALL OTHER REPRESENTATIONS AND WARRANTIES, EXPRESS OR IMPLIED, REGARDING THE SERVICES, INCLUDING, BUT NOT LIMITED TO, ANY IMPLIED WARRANTIES OF MERCHANTABILITY; FITNESS FOR A PARTICULAR PURPOSE; OR, RESPONSIBILITY FOR THE PROVISION OF ACCURATE CLIENT DATA BY CLIENT.

Section 5.02. Limited Remedy. Client’s exclusive remedy for defective Services is re-performance of the Services by CI at CI’s expense, subject to CI’s confirmation of the existence of such defect after receiving notice of a claimed defect from Client. Client shall described in reasonable detail in such notice the Defective Services so that CI may properly correct such Defective Service. “Defective services” shall mean, for purposes of this Agreement any errors on the part of CI that result in the failure of the fundamental purpose of this Agreement which is the correction of information reported to and maintained by CALSTRS for individual employees of Client. CI shall re-perform such defective Services as soon as reasonably possible following notice from Client. If after re-performance of the defective Services, such defective Services are not corrected to Client’s reasonable satisfaction, Client may elect to be reimbursed by CI for all amounts charged and paid for such defective Services. Client shall not be entitled for any amounts paid for Services that are not defective.

ARTICLE 6. LIMITATION OF LIABILITY

Section 6.01. EVEN IF CI CANNOT OR DOES NOT RE-PERFORM ANY DEFECTIVE SERVICES, AND CLIENT’S EXCLUSIVE REMEDY FAILS OF ITS ESSENTIAL PURPOSE, CI’S ENTIRE LIABILITY SHALL IN NO EVENT EXCEED THE LIMITS OF CI’S INSURANCE AS REQUIRED TO BE MAINTAINED BY CI PURSUANT TO THIS AGREEMENT.

CI Initials:

Charter Impact Management & Accounting Services Agreement

Page 3

Client Initials:



Section 6.02. EXCEPT FOR DAMAGES FLOWING FROM GROSS NEGLIGENCE OR INTENTIONALLY TORTIOUS CONDUCT, IN NO EVENT SHALL EITHER PARTY BE LIABLE TO THE OTHER PARTY FOR ANY LOSS OR INJURIES TO EARNINGS, PROFITS OR GOODWILL, OR FOR ANY INCIDENTAL, SPECIAL, PUNITIVE OR CONSEQUENTIAL DAMAGES OF ANY PERSON OR ENTITY WHETHER ARISING IN CONTRACT, TORT OR OTHERWISE, EVEN IF EITHER PARTY HAS BEEN ADVISED OF THE POSSIBILITY OF SUCH DAMAGES. THE LIMITATIONS SET FORTH IN THIS SECTION SHALL APPLY EVEN IF ANY REMEDIES FAIL IN THEIR ESSENTIAL PURPOSE. Client acknowledges that the pricing of the Services and the other terms of this Agreement have been set based on the foregoing sections of this Agreement providing for an agreed allocation of the risk for any defective Services between the parties. Client further acknowledges that the pricing and terms would have been different if there had been a different allocation of the risk.

ARTICLE 7. CONFIDENTIAL BUSINESS INFORMATION

Section 7.01. CI agrees that all of the business information related specifically to Client developed by or communicated by or to CI in the performance of the services described in this Agreement is of a highly confidential nature, and that, unless the CI has the prior written approval of Client, no use or oral or written disclosure of that information by CI will be made either during or after the term of this Agreement, except that CI may disclose that information to persons or companies who may be designated by Client to work with the CI in connection with CI's performance of the Services. Nothing herein shall be construed as restricting CI in performing the Services, which require routine disclosure of such information to auditors, regulatory agencies, insurance carriers, and providers, and Client as its agent. With Client's consent, CI will provide financial references upon request by certification organizations, financial institutions, and potential grantors.

Section 7.02. For purposes of this Agreement, "Confidential Information" means any and all technical and non-technical information including copyright, trade secret, and proprietary information, inventions, know-how, processes and algorithms, software programs, software source documents. Confidential Information also means, without limitation, financial information, procurement requirements, purchasing information, and plans and personnel information of the parties and students as protected under FERPA, HIPPA, and other privacy protection laws. The restriction of Section 7.01 does not apply to information which CI can demonstrate was at the time of the execution of this Agreement:

- (a) In the public domain or is otherwise considered public information; or
- (b) Part of CI's prior knowledge; or
- (c) Learned from a third party without the breach of a confidential relationship with Client.

CI Initials:

Charter Impact Management & Accounting Services Agreement

Page 4

Client Initials:



ARTICLE 8. OBLIGATIONS OF CLIENT

Section 8.01. Authorized Personnel. Client must identify to CI, in writing, the authorized staff member(s) to work with CI with respect to: general information about the Client, accounts payable, personnel and payroll, attendance records as well as funding compliance and reporting.

Section 8.02. Principal Contact. Client must also identify, in writing to CI, its key or principal contact who is authorized to receive and disclose Confidential Information, receive payroll checks and discuss personnel issues.

Section 8.03. Coordination and Cooperation. Client, its authorized staff members and principal contact will work closely and cooperatively with CI to facilitate the effective performance and delivery of the Services. Client will comply with and respond promptly to all reasonable requests of CI for information or documents from the Client.

Section 8.04. Notice and Information. Client covenants that it will provide CI with prompt, complete and accurate notice of and information concerning any material errors in Client data and Client' books and records, as well as with respect to investigations or inquiries into Client, its activities, operations and reports by any governmental authority.

Section 8.05. Client acknowledges that CI's employees, consultants and any other personnel have been thoroughly trained and employed at great expense, are of great value and provide CI with a substantial competitive advantage in its business. Client agrees not induce or attempt to induce any employees, consultants or other personnel of CI to breach their agreements with CI. Should Client hire or employ any current employee, consultant or any other personnel of CI within one year of their termination from CI, Client agrees to pay CI a fee equal to 100% of the annual starting salary, payment of which is due upon hire.

ARTICLE 9. AGENCY

Section 9.01. It is understood and agreed that the CI is an independent contractor in respect to CI's relationship to Client, and that CI is not and should not be considered an agent or employee of the Client for any purpose. CI agrees not to represent itself as an agent or employee of the Client at any time.

Section 9.02. Nothing in this Agreement will be construed or implied to create a relationship of partners, agency, joint venture partners, or of employer and employee between CI and Client.

CI Initials:

Client Initials:



ARTICLE 10. INDEPENDENT CONTRACTOR STATUS

Section 10.01. CI and Client are independent contractors. No representations or assertions shall be made nor actions taken by either party that would create any agency, joint venture, partnership, employment or trust relationship between the parties with respect to the subject matter of this Agreement. Neither party shall have any right to bind the other party, to make any representations or warranties, or to perform any act or thing on behalf of the other party, except as expressly authorized under this Agreement or in writing by the other party in its sole discretion. CI will have full control and discretion as to the ways and means of performing any and all services to be provided under this Agreement. It is understood that in the performance of this Agreement CI is not in any way acting as an employee of Client, and CI will be responsible for all taxes, social security payments, and other similar payments or contributions due as a result of any payments made to CI pursuant to the terms of this Agreement.

Section 10.02. As an independent contractor, CI agrees that Client has no obligation to CI under the state or federal laws regarding employee liability, and that Client's total commitment and liability under this arrangement is the performance of its obligations and the payment of CI's compensation and expenses as described herein. Each party will exercise day-to-day control over and supervision of their respective employees, and all instruction and direction of Client employees shall be the exclusive province of Client. Each party is responsible for obtaining and maintaining worker's compensation coverage and unemployment insurance on its employees. Except as expressly stated in this Agreement, CI and Client are responsible for any and all taxes on their respective net incomes, and for payment and withholding of all applicable taxes on the income of their respective employees.

Section 10.03. CI reserves the right to subcontract with other individuals and businesses for the Services. CI will be responsible for all payments to, as well as the direction and control of the work to be performed by, its subcontractors, if any.

ARTICLE 11. INDEMNIFICATION

Section 11.01. Indemnification. Client and CI shall indemnify each other and hold each other, and each other's officers, directors, employees, and agents harmless, from and against any and all direct claims, costs, losses, liabilities and expenses for personal injury and property damage, including reasonable attorneys' fees, attributable to their actions and omissions under this Agreement, but excluding claims that would not be made but for the gross negligence or willful misconduct of the party seeking indemnification.

CI Initials:

Charter Impact Management & Accounting Services Agreement

Page 6

Client Initials:



ARTICLE 12. INSURANCE

Section 12.01. CI represents and warrants that it carries the following insurance coverage summarized in Exhibit C attached hereto and incorporated by referenced. CI shall maintain such coverage for the duration of the term of this Agreement and shall provide Client evidence of such coverage on or before the commencement of the Services under this Agreement.

Client shall be named as an additional insured under said insurance policies. Such policies shall provide that Client shall be given thirty (30) day notice prior to the cancellation of any coverage.

ARTICLE 13. ETHICAL CONDUCT; RECORDKEEPING

Article 13.01. Client's policy requires ethical conduct in all business activities and practices, including proper recording and reporting of all transactions and compliance with applicable laws. The adequacy and accuracy of CI's billings, supporting documentation, and other information rendered to Client become the basis for Client's further recording and reporting, both internally and externally. CI is not expected or authorized to take any action on Client's behalf that would result in inadequate or inaccurate recording or reporting of assets, liabilities, or any other transaction or that would violate any applicable laws, rules, or regulations.

Section 13.02. Integrity and Financial Responsibility. Client will act with integrity and alert the management of CI to any fraudulent or unethical activity related to Client operations as soon as the Client becomes aware, to the extent permitted by law. Client acknowledges that CI's ability to provide Services is premised upon the Client acting in a financially prudent manner, including but not limited to timely approval of balanced budgets, maintaining a positive variance to budget throughout the year to the extent feasible and proper submission of supporting documentation for incoming and outgoing payments of any kind. Notwithstanding Section 14 hereof, CI may immediately terminate this contract in the event it determines, in its sole discretion, that Client personnel are or have acted in a fraudulent or unethical manner or in the case that CI cannot provide the Services in a professional manner consistent with laws and regulations governing the Client, Client approved policies and procedures or business management best practices, based upon the actions or inaction of the Client.

ARTICLE 14. TERMINATION

Section 14.01. Notwithstanding any other provision of this Agreement, either party may terminate this Agreement at any time by giving 30 days written notice to the other party. Unless otherwise terminated as provided in this Agreement, this Agreement will continue in force.

CI Initials:

Charter Impact Management & Accounting Services Agreement
Page 7

Client Initials:



Section 14.02. In the event that Client is unable to pay its debts when they become due, declares bankruptcy or insolvency, or makes an assignment for the benefit of its creditors, CI may terminate this Agreement upon written notice to Client.

Section 14.03. Effect of Termination; Survival. Expiration or termination of this Agreement will not relieve either party from its obligations arising hereunder prior to such expiration or termination. Rights and obligations which by their nature continue or should survive will remain in effect after termination or expiration of this Agreement. Upon the termination of this Agreement, CI shall return all materials provided to it by Client.

ARTICLE 15. DISPUTE RESOLUTION

Section 15.01. Any controversy or claim, whether based on contract, tort, strict liability, fraud, misrepresentation, or any other legal theory, arising out of either party's performance of this Agreement ("Dispute") shall be resolved solely in accordance with the terms of this Section.

- a. Resolution Sequence. If the Dispute cannot be settled by good faith negotiation between the Chief Executive Officers of the parties – which must take place within thirty days of receipt by one party of a claim of a Dispute – CI and Client will submit the Dispute to non-binding mediation in Los Angeles County. If complete agreement cannot be reached within thirty days of submission to mediation, any remaining issues will be resolved by binding arbitration in accordance with Sections (c) and (d) below. Arbitration will comply with and be governed by the provisions of the California Arbitration Act.
- b. Arbitrator. A single Arbitrator who is a retired judge and knowledgeable in commercial matters will conduct the arbitration. The Arbitrator's decision and award will be final, must be made in writing with findings of fact and conclusions of law, will be binding and may be entered in any court with jurisdiction. The Arbitrator will not have authority to make errors of law or legal reasoning, nor to modify or expand any of the provisions of this Agreement. The Arbitrator will not have the authority to award damages not permitted by this Agreement.
- c. Rules and Expenses. Any mediation or arbitration commenced pursuant to this Agreement will be conducted under the then current rules of the alternate dispute resolution ("ADR") firm in the site selected by the parties. If the parties are unable to agree on an ADR firm, the parties will conduct the mediation and, if necessary, the arbitration, under the then current rules and supervision of the American Arbitration Association. CI and Client will each bear its own attorneys' fees associated with the mediation and, if necessary, the arbitration. CI and Client will pay all other costs and expenses of the mediation/arbitration as the rules of the selected ADR firm provide.

CI Initials:

Client Initials:



- d. Limitation on Actions. Any dispute Client may have against CI with respect to this Agreement must be brought within two years after the cause of action arises.

ARTICLE 16. GENERAL PROVISIONS

Section 16.01. Any notices to be given under the Agreement by either party to the other will be in writing and may be transmitted by personal delivery or by e-mail, mail, registered or certified, postage prepaid with return receipt requested. Mailed notices will be addressed to the parties at their known place of business, but each party may change that address by written notice in accordance with this section. Notices delivered personally will be deemed communicated as of the date of actual receipt; mailed notices will be deemed communicated as of two days after the date of mailing.

Section 16.02. This instrument contains the entire Agreement of the parties with respect to the subject matter hereof and there are no other promised representations or warranties affecting it. This Agreement supersedes any and all other agreements, either oral or in writing, between CI and Client with respect to the engagement of CI by Client and contains all of the covenants and agreements between the parties with respect to that engagement in any manner whatsoever. Each party to this Agreement acknowledges that no representation, inducements, promises, or agreements, orally or otherwise, have been made by any party, or anyone acting on behalf of any party that are not embodied in the Agreement, and that no other agreement, statement, or promise not contained in this Agreement will be valid or binding on either party.

Section 16.03. Any modification of this Agreement will be effective only if it is in writing and signed by the party to be charged.

Section 16.04. The failure of either party to insist on strict compliance with any of the terms, covenants, or conditions of this Agreement by the other party will not be deemed a waiver of that term, covenant, or condition, nor will any waiver or relinquishment of any right or power at any one time or times be deemed a waiver or relinquishment of that right or power for all or any other times.

Section 16.05. If any provision in this Agreement is held by a court or arbitrator of competent jurisdiction to be unreasonable, invalid, void, or unenforceable, then this Agreement will be deemed amended to provide for the modification of the unreasonable, invalid, void, or unenforceable provision to the extent that the court or arbitrator finds reasonable, and the remaining provisions of this Agreement will continue in full force without being impaired or invalidated in any way.

Section 16.06. Governing Law. This Agreement will be governed by and construed in accordance with the laws of the State of California, without giving effect to its conflict of law provisions or to constructive presumptions favoring either party.

CI Initials:

Charter Impact Management & Accounting Services Agreement
Page 9

Client Initials:



Section 16.07. Force Majeure. Neither Party shall be in breach of this Agreement to the extent that any delay or default in performance is due to causes beyond the reasonable control of the delayed or defaulting Party; provided, that the delayed or defaulting Party shall immediately notify the other Party of the event, an estimate of the duration of the event, and the delaying or defaulting Party’s plan to mitigate the effects of the delay or default.

Section 16.08. Successors and Assigns. Neither this Agreement nor any of its rights or privileges shall be sold, assigned, transferred, shared, or encumbered, by operation of law or otherwise, without the prior written consent of the affected (non-assigning) party. Subject to the foregoing, this Agreement shall be binding upon and shall inure to the benefit of the parties hereto and their respective successors and assigns.

Section 16.09. Publicity. Client agrees to act as a reference for CI with respect to the Services upon CI’s reasonable request. CI may issue press releases or identify Client in marketing materials provided that all references to Client are fair, accurate and not misleading.

Section 16.10. Corporate Power and Authorization. The parties hereto have full corporate power and authority to execute and deliver this Agreement and to perform their obligations hereunder. The execution, delivery and performance of this Agreement by each party has been duly authorized by all necessary corporate action. This Agreement has been duly executed and delivered by each party and constitutes the valid and legally binding obligation of Client and CI enforceable in accordance with its terms and conditions.

[BALANCE OF PAGE INTENTIONALLY LEFT BLANK; SIGNATURE PAGE FOLLOWS]

CI Initials:

Client Initials:



Accepted and Agreed, as of the Effective Date first written above:

MAGNOLIA EDUCATIONAL & RESEARCH FOUNDATION DBA MAGNOLIA PUBLIC SCHOOLS

Signed: _____

Name: _____

Title: _____

CHARTER IMPACT, INC.

By 
Spencer Styles, President & CEO

CI Initials:



Client Initials:



EXHIBIT A
SCOPE OF WORK: BUSINESS MANAGEMENT AND PAYROLL SERVICES & DELIVERABLES

Charter Impact Responsibilities

- 1) Download requisite reports from CALSTRS, Magnolia Public Schools per employee per month for the time period from and including fiscal year 2011-12 through and including fiscal year 2016-17. The schools operated by Magnolia Public Schools and covered by this Agreement are identified on Attachment 1 to this Exhibit A. The records of home office employees who are participants in STRS shall also be included in the scope of work covered by this Agreement.
- 2) Analyze the resulting data to identify errors by comparing payroll registers against the CALSTRS database.
- 3) Determine the correct salary amount per year that should have been reported using reports provided (or by analyzing pay trends where reports are not available).
- 4) Determine if there are any other earnings such as stipends that were incorrectly reported and require correction.
- 5) Create a tracking tool in Excel that reverses the incorrectly reported earnings using the identical coding that was initially reported. This process must be done separately by employee, by month.
- 6) Calculate the correct earnings to be reported per employee per month.
- 7) Prepare separate correction reports for each school by year.
- 8) Submit the reversing and corrected data for each month to Hess & Associates for conversion to LACOE format, then subsequently submit to LACOE for final submission through to CALSTRS.
- 9) Submit the reversing and corrected data for each month to Orange County Office of Education and Santa Clara Office of Education, as necessary.
- 10) Upon request by Client, fixing individual STRS adjustment requests. Charter Impact may charge additional fees based on the time spent on fulfilling such requests that shall not be subject to the cap identified in Section 3.01 of the Agreement.

Magnolia Public Schools Responsibilities

- 1) Provide Charter Impact a CALSTRS login that allows access to all schools requiring STRS corrections.
- 2) Provide copies of check registers for all periods being corrected including names and social security numbers for all employees.
- 3) Ensure staff with the most knowledge regarding employee pay/employee records are available to answer questions that may arise during the analysis of the information provided.
- 4) Approve any and all estimated calculations to be submitted where original payroll data is not available.

CI Initials:

Charter Impact Management & Accounting Services Agreement
Page i

Client Initials:



ATTACHMENT 1 TO EXHIBIT A

SCHOOL NAME	CDS CODE	OLD CDS CODE
MSA 1 - RESEDA	19-10199-6119945	19-64733-6119945
MSA 2 - VALLEY	19-10199-0115212	19-64733-0115212
MSA 3 - CARSON	19-10199-0115030	19-64733-0115030
MSA 4 - VENICE	19-64733-0117622	N/A
MSA 5 - HOLLYWOOD	19-64733-0117630	N/A
MSA 6 - PALMS	19-64733-0117648	N/A
MSA 7 - VAN NUYS	19-64733-0117655	N/A
MSA 8 - BELL	19-64733-0122747	N/A
MSA - SAN DIEGO	37-68338-0109157	N/A
MSA - SANTA ANA	30-76893-0130765	N/A
PTS - ORANGEVALE	09-76596-0119529	N/A
PTS - SANTA ANA	09-76596-0119537	N/A
MSA - SANTA CLARA	43-10439-0120261	N/A
MSA-SAN DIEGO 2	01-61259-0106906	N/A

CI Initials:

Charter Impact Management & Accounting Services Agreement
Page ii

Client Initials:



**EXHIBIT B
HOURLY RATES**

Level	Rate
Clerk	\$75.00
Staff/Associate	\$112.50
Senior	\$131.25
Director	\$150.00
Executive	\$187.50

CI Initials:

Handwritten initials in blue ink, appearing to be "CI".

Charter Impact Management & Accounting Services Agreement
Page iii

Client Initials:

Cover Sheet

Approval of Agreement with Cumming Construction Management for Solar Consulting Services

Section: II. Consent Agenda
Item: H. Approval of Agreement with Cumming Construction Management for Solar Consulting Services
Purpose: Vote
Submitted by:
Related Material: II H Cummings Construction Contract.pdf



Board Agenda Item #	II H – Consent Item
Date:	February, 2018
To:	Magnolia Board of Directors
From:	Caprice Young, Ed.D., CEO & Superintendent
Staff Lead:	Patrick Ontiveros, General Counsel & Director of Facilities
RE:	Approval of Agreement with Cummings Construction Management for Solar Consulting Services

Proposed Board Recommendation

Staff recommends that the Board approve management to enter into a consulting services agreement with Cummings Construction Management for Consulting Services in an amount not to exceed Thirty-Six Thousand Three Hundred Dollars (\$36,300).

Background

The current outdoor dining area at MSA-1 is inadequate and will become even more so with the addition of the new high school. The Board previously directed staff to pursue a strategy of building a solar shade shelter to replace the current shade structure using vendor financing such as a lease to purchase or power purchase agreement to finance the construction of the desired solar shade structure.

Primesource published an RFP for solar consulting services. Four (4) firms were specifically targeted. Two of the four provided a response. The proposal by Cummings was less expensive than the other proposal received. Cummings has a solid reputation in this area and has consulted with various charter schools with similar projects. Accordingly, Staff recommends the Cummings proposal for approval.

The principal risk is that an affordable solar shade structure cannot be identified or that the power generated by the solar structure will not yield sufficient cost savings to offset the operational costs.

Schedule Impact

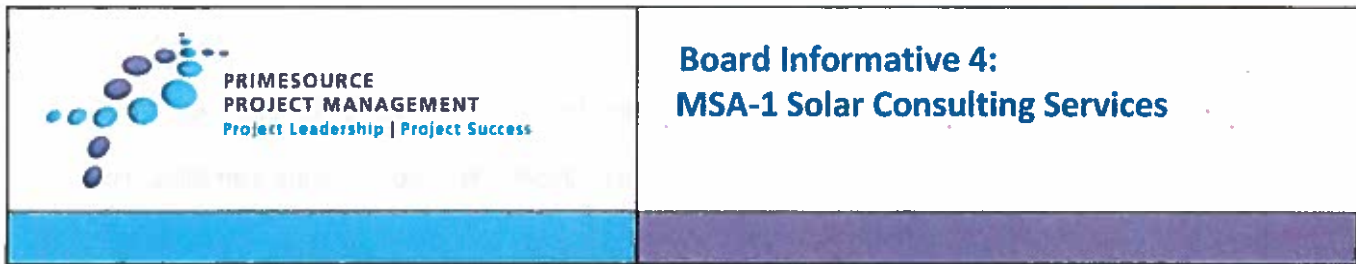
The goal is to determine the feasibility of erecting a solar shade structure and if feasible and affordable to have the shade structure constructed in time for the opening of the new high school structure.

Budget Impact

The source of payment for this consulting agreement is the proceeds from the 2014 Bond. The cost will be billed on a time and material basis not to exceed \$36,300 unless modified by change order.

Exhibits:

Board Informative for MSA-1 Solar Consulting Services prepared by Primesource Project Management (includes RFP dated January 3, 2018, Cummings Construction Management proposal dated January 12, 2018, and draft contract for professional services)



Board Informative: MSA-1 Solar Consulting Services

Date: January 30, 2018

Board Action Requested: Staff recommends approval of a consulting services agreement with Cumming Construction Management, Inc. to provide solar consulting service at the MSA-1 Reseda campus in the not to exceed amount of \$36,300.

Background: Previous discussion with the Board identified the inadequacies of the current outdoor dining area, especially with the increased campus population that will arrive when the new high school building is completed. The Board directed staff to pursue a strategy of building a solar shade shelter to replace the current outdoor dining area using vendor financing such as a lease purchase or purchased power agreement to finance construction. Staff identified the need for specialty consulting in this area and received Board direction to procure solar consulting services for MSA-1. The scope of work required at MSA-1 is somewhat untraditional. The primary need is for a shade structure of approximately 10,000 Sf in size, one that will generate sufficient power to offset the majority of the cost. This approach is complicated by the presence of a dedicated alley separating the solar shade shelter from the existing and future buildings which would be the traditional and preferred users of the power generated. The City does not normally allow private utilities to cross a dedicated alley, which is reserved for public utilities. This may require Magnolia to simply sell any power generated by the solar shade shelter directly to the Los Angeles DWP. If so, then it may make economic sense to install solar panels on the existing building roof to service both campus buildings. This arrangement will also require negotiations with DWP. The consultant will be required to do an energy assessment of the existing and new buildings to ascertain solar power demand and potential and recommend an overall



procurement strategy for MSA-1.

Procurement Actions: Staff developed the attached Request for Proposals (RFP) and released it on January 3rd 2018. The proposal was sent to four firms: Emtor Works; Newcomb-Anderson-McCormick; Cumming Construction Management, Inc; and First Note Financial. All four firms were prequalified and are active in the provision of solar power structures on public school campuses among other locations. First Note Financial is currently under contract with Magnolia to provide Prop 39 energy efficiency services; First Note did not participate in the administration of the procurement process, and was therefore not conflicted out of participation. Phone invitations were also sent to solicit proposer interest and address any questions or concerns. Proposals were received on January 12th 2018 from Newcomb-Anderson-McCormick and Cumming Construction Management, Inc. Proposals were reviewed and evaluated by Patrick Ontiveros and Tim Buresh. Both proposals were responsive to the RFP. Both firms displayed significant experience in the installation of solar power for schools, cities and other institutional clients. Both firms demonstrated significant experience with alternate procurement and financing strategies. Both firms demonstrated experience working with DWP. The firms differed in their approach to the work with Newcomb-Anderson-McCormick preferring to do a considerable amount of design in house, and Cumming preferring to only do preliminary design and procure detailed design as part of the vendor package. Pricing reflected this divergence in approach: Cumming was priced at \$36,300 and Newcomb-Anderson-McCormick was priced at \$69,600. If the goal was to optimize per watt installed cost and performance, the Newcomb-Anderson-McCormick approach may be better: they have an impressive efficiency track record. However, our goal is to minimize up front capital and soft cost expense and to maximize the architectural benefits of the solar shade shelter. Staff therefore ranked Cummings Construction Management as the better proposal. A phone interview was conducted with Cummings to confirm the work plan and approach and steps to possibly reduce overall cost. Considerable uncertainty relates to the role of DWP and treatment of the dedicated alley obstruction. Consequently, staff recommends a not to exceed contract award of \$36,500 to preserve adequate funding to respond to whichever delivery strategy is ultimately



successful.

Attachments

Request for Proposals dated January 3, 2018

Cummings Construction Management, Inc proposal dated January 12, 2018

Contract for professional services dated February 2, 2018



**REQUEST FOR PROPOSALS
SOLAR CONSULTING SERVICES**

**MAGNOLIA SCIENCE ACADEMY 1
RESEDA CAMPUS**

**18238 Sherman Way
Reseda, CA 91335**

**Posted
Date Posted: 01/03/18**

**Submit Responses To:
Timothy Buresh
tim.buresh@primesourcepm.com**

**RFP Due Date:
01/12/18
No Later Than 5:00P.M.**



**Request for Proposals – Zoning Variance Consulting Services
January 3, 2017 - Page 2**

INTRODUCTION

Magnolia Science Academy 1 (“Magnolia”) is requesting Proposals for Solar Consulting Services for work associated with the Magnolia campus located at 18238 West Sherman Way in Reseda.

Magnolia is a public school that currently serves approximately 500 students in grades 6-12. Magnolia has a STEAM (Science, Technology, Engineering and Mathematics) emphasis and an outstanding academic reputation as one of the highest performing high schools in the nation. This has created a very high demand for admission that the current campus facilities cannot accommodate. The campus is being expanded.

Site-based solar power is being considered in support of Magnolia’s sustainability policy, in furtherance of its STEAM academic program, and to reduce operating costs. Magnolia requires professional consulting services to prepare and conduct procurement for a solar power shade structure and rooftop solar power installation.

Although Magnolia is a California public school, this campus is not being built under the California Field Act, and is therefore subject to City of Los Angeles zoning and building code requirements. The campus is served by the Los Angeles Department of Water and Power.

EXISTING CONDITIONS AND SCOPE OF WORK

Magnolia is located on two adjacent parcels in the City of Reseda that were obtained at different times from different owners. Reference attached ALTA survey file.

Magnolia is currently housed in a 2-story formerly commercial structure on a parcel (APN 2125-036-095 and APN 2125-036-100) that contains a building and surface parking area. The existing building contains 20 classrooms and serves approximately 500 students. Reference attached existing building floor plans.

The parking lot is separated from the building by a dedicated alley. Campus food service is provided within a temporary enclosure located on a portion of the parking lot.

Magnolia recently acquired an adjacent parcel (APN 2125-036-021 and APN 2125-036-105) that also includes a commercial structure and parking lot. The existing building has been demolished and a new two-story high school classroom building will be constructed on the parcel. The new building will allow the campus to expand to serve an additional approximately 500 high school students. Reference attached new high school floor plans.



**Request for Proposals – Zoning Variance Consulting Services
January 3, 2018 - Page 3**

Once the new high school building is on line, the existing classroom building will be used as a middle school also serving approximately 500 students. This building will be renovated to add classrooms, alter circulation and exiting, and to improve the building.

Magnolia wants to incorporate solar power into the campus development and renovation:

- Magnolia wants to build an approximately 10,000 SF solar shade structure in the parking lot adjacent to the existing building. This primary purpose of the structure will be to provide cover for the outdoor dining area and to host large group assemblies and recreation activities. This structure should provide shade and rain protection; it will not be enclosed on the sides. The structure requires a minimum 10 ft. clearance from grade. Because this structure is separated from the existing and new buildings by a dedicated public alley, it is unclear whether power generated from this structure can be used directly by Magnolia via a connection across the alley, or whether it must be sent directly to DWP. Magnolia is exploring the vacation of this alley for other purposes, but that process may take considerable time to accomplish
- Magnolia's long term campus development plan includes a third building that will be built adjacent to the solar shade structure and which could directly use power generated by the solar shade shelter; this third building is several years in the future. Reference attached preliminary site plan.
- The existing building rooftop appears to be suitable for solar panel installation, although Magnolia has not conducted a structural assessment of the existing building. There is sufficient space in the existing electrical room for inverter and other solar switchgear. Magnolia would like sufficient rooftop panels to cover existing building electrical demand and to partially shade the roof to reduce cooling load. Magnolia will be using Prop 39 funding to replace building lighting with LED fixtures; the bulk of the remaining electrical demand is for cooling.
- The new building rooftop is largely covered with an outdoor basketball court and HVAC units and does not appear to be as suitable for extensive rooftop solar panels. The new building will be complete in 2019 and will be Title 24 compliant. Magnolia would like to evaluate the potential for panels on the portion of the rooftop housing HVAC units, or on top of the basketball area enclosure fence, or a method to transfer power from solar panels on either the adjacent existing building or the solar shade shelter. The existing building and the new building are on separate DWP meters and service.
- Magnolia power usage matches campus activity which occurs primarily during daylight hours. Because of its location in the San Fernando Valley, the dominant energy usage is for building cooling. There will be a limited amount of evening activities and small quantity of site lighting on the campus.
- Magnolia wants to avoid capital expenditure for solar installations and to utilize alternative funding methods such as purchase power agreements or lease-purchase agreements.



Request for Proposals – Zoning Variance Consulting Services January 3, 2017 - Page 4

Magnolia seeks consulting services for the following tasks:

- Develop and recommend an overall plan and strategy for the incorporation of solar power into the campus development.
- Recommend the optimal procurement strategy and contracting strategy for obtaining installations at minimal cost to Magnolia.
- Develop procurement packaging, identify and market to prospective bidders, manage the bidding and proposal process, and represent Magnolia in negotiations with prospective bidders. Comply with Magnolia procurement rules which require open public bidding with at least three qualified bidders.
- Represent Magnolia in negotiations and dealings with DWP related to the sale of surplus power, permitting and use of power in Magnolia buildings.
- Make recommendations for incorporation of solar into Magnolia academic programs (e.g. real time power generation and usage instructional displays).
- Make presentations to the Magnolia School Board and to the City Planning Department.
- Provide installation oversight and support services as needed. Provide commissioning oversight and support services as needed.

Magnolia will separately retain site master planning, architectural, structural engineering and construction management consultants. Magnolia will contract directly with solar providers. Magnolia is interested in completing the solar shade structure as soon as possible; rooftop installations can be deferred to better match new building construction and existing building renovation schedules.

PROPOSAL SUBMISSION REQUIREMENTS

A) GENERAL INSTRUCTIONS

The purpose of this Request for Proposals ("RFP") is to obtain information that will enable Magnolia to select a consultant to provide solar consulting services. Magnolia is requesting proposals from qualified firms to provide these services.

Proposals must be submitted electronically in PDF format to **Timothy Buresh, Project Manager** at tim.buresh@primesourcepm.com no later than 5:00 p.m. on January 12, 2018. Late proposals will not be considered. Each proposal shall be treated as confidential until this deadline, after which time each proposal shall become a matter of public record.

All proposals are to be submitted in compliance with the format set forth below. Proposals must be typewritten, concise, straightforward, and must address each requirement and question. Brevity is encouraged and unnecessary or duplicative information should be avoided.



**Request for Proposals – Zoning Variance Consulting Services
January 3, 2018 - Page 5**

Clarifications or questions regarding submittals must be submitted via email to Timothy Buresh at tim.buresh@primesourcepm.com. Please include the name of your firm and telephone number when making inquiries.

All proposals will become the property of Magnolia. Information in proposals will become public property and subject to public record disclosure laws. Magnolia reserves the right to make use of any information or ideas in the proposals. All proposals will be maintained as confidential working papers until officially placed on the Magnolia School Board meeting agenda.

Magnolia reserves the right to reject any and all proposals and to waive any informality in any proposal received. No obligation, either expressed or implied, exists on the part of Magnolia to make an award or to pay any costs incurred in the preparations or submission of a proposal. All costs associated with the preparation or submission of proposals for this RFP is solely the responsibility of the proposers.

B) Evaluation of Proposals and Recommendation

All RFP responses will be read and evaluated by a committee selected by the Magnolia CEO. Magnolia will select a consultant that has the highest suitability for the work with Magnolia and the overall most desirable approach. Magnolia reserves the right to negotiate modifications with any firm as may be required to serve the best interests of Magnolia and to negotiate the final contracts with the most qualified candidates. The evaluation committee will make a recommendation to the Magnolia School Board to award a contract to the selected consultant. The Magnolia School Board will vote to award the contract at its ad hoc committee or regularly scheduled meeting.

C) FORMAT REQUIREMENTS:

All proposals shall include the following information:

1. Cover Letter

- a. Name of Firm
- b. Project Title – Proposal for Solar Consulting Services, Magnolia Science Academy - 1
- c. Date Submitted
- d. A brief cover letter

2. General Information

- a. Name, address, telephone, and e-mail address of firm, name and email for contact persons.



**Request for Proposals – Zoning Variance Consulting Services
January 3, 2017 - Page 6**

- b. Provide a short resume of your firm’s history and areas of expertise.
3. **Solar Consulting Experience** - Describe in detail your experience in providing solar consulting services, rooftop and standalone installations, public school installations, alternative procurement methods, alternative contracting strategies, and installations on DWP served properties.
4. **References** - Provide at least three (3) references, including names, addresses, telephone and email addresses of persons with respect to solar consulting projects which your firm or its senior personnel has worked on within the last five years. Please be advised that references may be contacted.
5. **Project Approach** - Briefly describe a work plan and how your firm would plan to work with Magnolia and their other consultants in order to complete the required tasks and deliver an optimal solar installation for the campus. Include a timeline of activities.
6. **Resumes** – Include short resumes of key personnel to be assigned to this project. Includes specific examples of similar work. Describe their specific role and responsibility.
7. **Insurance Coverage** - Each submittal must include a copy of the respondent’s Certificate of Insurance. This certificate may be marked confidential. The firm or organization shall be required to carry the following insurance:
 - a. Comprehensive General Liability and Property Liability Insurance, with a minimum limit two million dollars (\$2,000,000), with the Magnolia named as Additional Insured;
 - b. Comprehensive Automobile Liability Insurance, including owned, non-owned, and hired vehicles with minimum limit of one million dollars (\$1,000,000);
 - c. Workers’ Compensation and Employer Liability, statutory limit.
8. **Budget and Cost of Services** - Provide a proposed fee structure and estimate of costs for all proposed services for the project. Provide an estimate and breakdown of reimbursable expenses. Include an hourly rate schedule for personnel to be assigned to the project. Clarify what costs considered reimbursable and what costs are included in hourly fees.
9. **Proposed Contract for Consulting Services** – Include a proposed contract for these services.



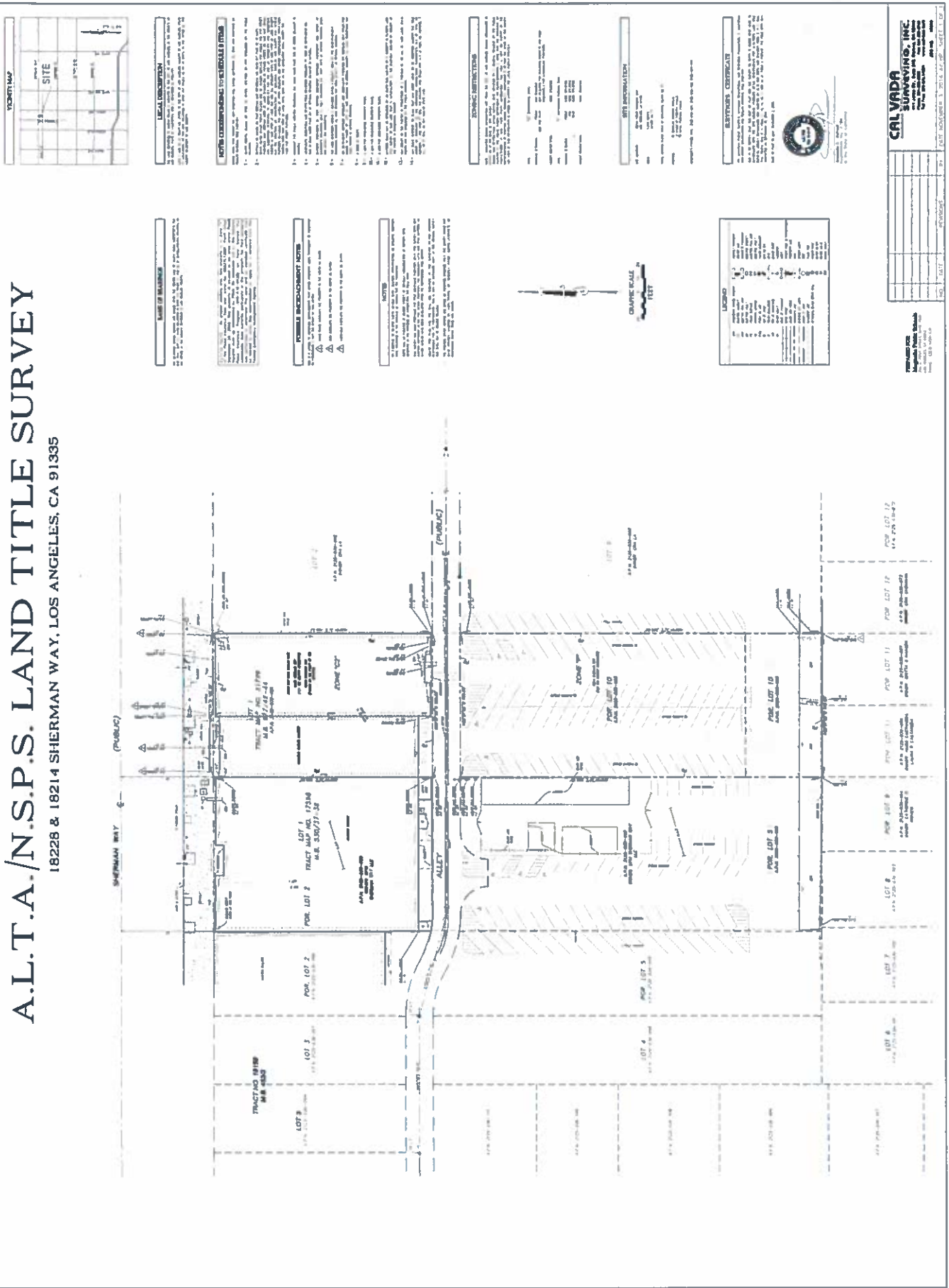
**Request for Proposals – Zoning Variance Consulting Services
January 3, 2018 - Page 7**

ATTACHMENTS

1. Alta Survey Magnolia parcels
2. Existing Building floor plans
3. New High School floor plans
4. Preliminary site plan

A.L.T.A./N.S.P.S. LAND TITLE SURVEY

18228 & 18214 SHERMAN WAY, LOS ANGELES, CA 91335



LEGAL DESCRIPTION
 THE SURVEYED AND DESCRIBED TRACT IS PART OF THE TRACT DESCRIBED AS FOLLOWS: [Detailed legal description text]

NOTES CONCERNING TO BEHOLDERS ITEMS
 1. [Note 1]
 2. [Note 2]
 3. [Note 3]
 4. [Note 4]
 5. [Note 5]
 6. [Note 6]
 7. [Note 7]
 8. [Note 8]
 9. [Note 9]
 10. [Note 10]

STORM DRAINAGE
 THE STORM DRAINAGE SYSTEM IS SHOWN ON THIS SURVEY AS BEING LOCATED AS FOLLOWS: [Detailed description of storm drainage system]

SETBACK REQUIREMENTS
 THE SETBACK REQUIREMENTS FOR THIS SURVEY ARE AS FOLLOWS: [Detailed setback requirements]

SETBACKS CORRECTIVE
 THE SETBACKS CORRECTIVE REQUIREMENTS FOR THIS SURVEY ARE AS FOLLOWS: [Detailed setback corrective requirements]

LEGAL NOTES
 [Additional legal notes and disclaimers]



CAL VADA SURVEYING, INC.
 18228 SHERMAN WAY, LOS ANGELES, CA 91335
 (310) 555-1111
 www.calvada.com

ARTHUR GOLDING AND ASSOCIATES
ARCHITECTS

7540 NORTH CALIFORNIA STREET
LOS ANGELES, CALIFORNIA 90027
213 627 5905 FAX 627 7415



INTERIOR
RENOVATIONS & ALTERATION

MAGNOLIA
SCIENCE ACADEMY

DIALOG FOUNDATION

Construction 23 July 2008
AGA Project 0010.01

FIRST FLOOR PLAN

A 6

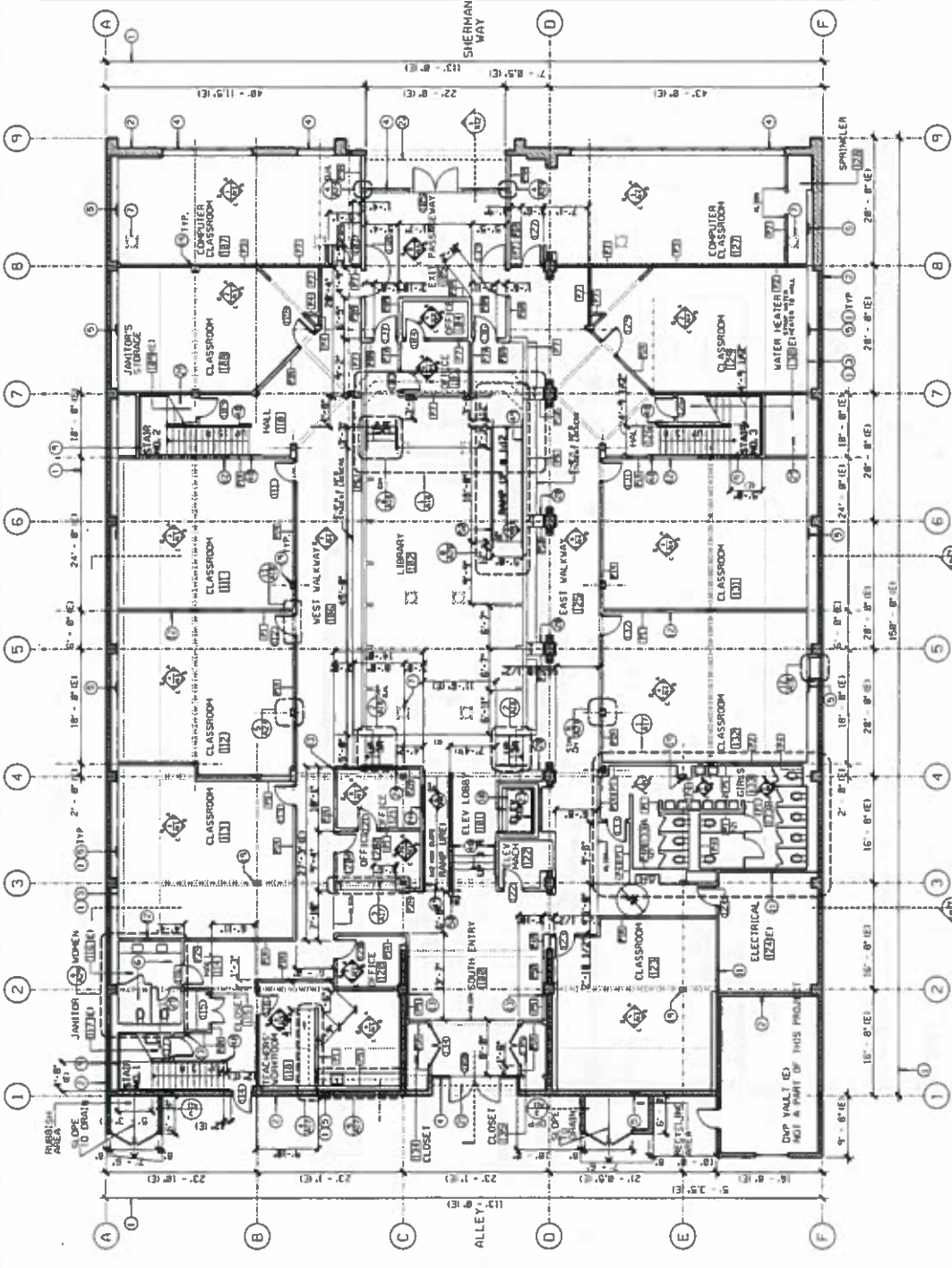
SHEET 6 OF 68

KEYNOTES

- 1 EXISTING CONDITIONS AND DIMENSIONS ARE DEPICTED FOR REFERENCE. VERIFY LOCATIONS OF EXISTING ELEMENTS.
- 2 IE14 IR RATED MASONRY WALL.
- 3 IE15 FLOORING AND CTP BOARD.
- 4 IE16 STOREFRONT AND GLAZING.
- 5 IE17 ELECTRIC PANEL.
- 6 IE18 ACCESSIBLE TOILET ROOM.
- 7 IE19 ACCESSIBLE TOILET ABOVE.
- 8 IE20 SKYLIGHT ABOVE.
- 9 IE21 STAIR TO REMAIN. SEE DWG 13 FOR ADDITIONAL INFORMATION.
- 10 IE22 ELEVATOR TO REMAIN.
- 11 IE23 1/2" DIA. STUD PARTITION 1/2 ON 1/2" PARTITION TO REMAIN.
- 12 IE24 1/2" DIA. STUD PARTITION 1/2 ON 1/2" PARTITION TO REMAIN.
- 13 CONTINUE EXISTING FINISH ADDRESS TO CORRELATION TO SO THAT ORIGINAL FINISH LOCATION IS MAINTAINED.
- 14 - 18 NOT USED THIS SHEET.
- 19 IE25 FURRED COLUMN. SEE NOTE 11 WHERE APPLICABLE.
- 20 IN PARTIAL HEIGHT PARTITION.
- 21 IE26 SECURITY SHUTTER. MODIFY AS NECESSARY TO CONFORM TO FIRE DEPARTMENT REQUIREMENTS.
- 22 IE27 SECURITY GRILLE. MODIFY AS NECESSARY TO CONFORM TO FIRE DEPARTMENT REQUIREMENTS.
- 23 IE28 ELEVATOR HANDBRAIL 1 1/2" ABOVE CAB FLOOR 10' C OF RAIL.
- 24 100.4" H x 8" W ALUMINUM FRAME WINDOW. HEAD HEIGHT 7'-8" A.F. OFFICE 121.
- 24A 100.4" H x 4" W ALUMINUM FRAME WINDOW. HEAD HEIGHT 7'-8" A.F. OFFICE 141.
- 25 100.4" H x 4" W ALUMINUM FRAME WINDOW. HEAD HEIGHT 7'-8" A.F. OFFICE 141.
- 26 - 47 NOT USED THIS SHEET.
- 48 1 1/2" DIA. STD. STEEL HANDBRAIL EXTENSION WELD TO EXISTING GRIND SMOOTH TO BE SEAMLESS. REQUIRED FLOOR OR WALL AS SHOWN.
- 49 1 1/2" DIA. HANDBRAIL.
- 50 ON FLOOR MOUNTED 1 1/2" DIA. PAINTED STEEL HANDBRAIL.

FLOOR PLAN NOTES

- 1 DIMENSIONS ARE TO FACE OF PARTITION UNLESS OTHERWISE NOTED. BACKING BOARD AT WALLS W/ TILE FINISH, UNAD.
- 2 PARTITIONS AT TOILET ROOMS THAT SUPPORT WALL MOUNTED FIXTURES SHALL BE CONSTRUCTED OF 1/2" G.C. STUDS SPACED AS REQUIRED TO BACKING WELDED TO STUDS AS REQUIRED.



FIRST FLOOR PLAN
1/8" = 1' - 0"

Existing Building - First Floor Plan

ARTHUR GOLDING AND ASSOCIATES
ARCHITECTS

2548 NORTH CATALINA STREET
SUITE B
LOS ANGELES, CALIFORNIA 90027
213 622 9195 FAX 622 7475



REVISIONS

- 1 EXISTING CONDITIONS AND DIMENSIONS ARE DEPICTED FOR REFERENCE. VERIFY ALL LOCATIONS OF EXISTING ELEMENTS.
- 2 REHASDORT MALL
- 3 (E) FLOORING AND GYP BOARD
- 4 (E) STOREFRONT AND GLAZING
- 5 (E) ELECTRICAL PANEL. REFER TO ELECTRICAL DRAWINGS.
- 6 (E) ACCESSIBLE TOILET ROOM. NO WORK IN THIS AREA.
- 7 (E) AC DIFFUSER/ DUCTWORK ABOVE
- 8 (E) SKYLIGHT ABOVE. SEE DUG 43
- 9 (E) TOILET ROOM. SEE DUG 43 FOR ADDITIONAL INFORMATION.
- 10 (E) ELEVATOR TO REMAIN. SEE DUG 43
- 11 (E) PARTITION TO REMAIN. STUD & DRYWALL. SEE DUG 43
- 12 (E) VOL. STUD PARTITION W/ FINISH. DRY WALL FINISH.
- 13 CONTINUE IN DRYWALL FINISH ACROSS RECONSTRUCTION, SO THAT FINISH IS UNIFORM W/ ORIGINAL FINISH.
- 14 ADJUST PARTITION LOCATION AS REQUIRED TO AVOID EXISTING DUCTWORK. REVIEW ALL WORK PRIOR TO CONSTRUCTING PARTITION.
- 15 PARTITION BELOW
- 16 (E) 1/2" HIGH PAINTED STEEL GUARDRAIL TYPICAL AT EAST, SOUTH AND WEST WALKWAYS
- 17 1/4" THICK, 42" HIGH TEMPERED GLASS GUARDRAIL TYPICAL AT SOUTH AND WEST WALKWAYS
- 18 (E) ROOF ACCESS LADDER W/ REEF WHICH ABOVE
- 19 (E) REEF ABOVE. SEE DUG 19
- 20 (E) PARTIAL HEIGHT PARTITION
- 21 - 25 NOT USED

INTERIOR RENOVATIONS & ALTERATIONS

MAGNOLIA SCIENCE ACADEMY

DIALOG FOUNDATION

FLOOR PLAN LEGEND

- (E) NO STUD PARTITION. SEE NOTE FOR DRYWALL REQUIREMENTS
- (D) W/ STUD PARTITION
- SEE PARTITION TYPES FOR CONSTRUCTION REQUIREMENTS, MATERIALS & REQUIREMENTS

FLOOR PLAN NOTES

- 1 DIMENSIONS ARE TO FACE OF DRYWALL OR FACE OF SUBMITTIBLE FINISH BOARD AT WALLS W/ TILE BACKING. SEE DUG 43
- 2 PARTITIONS AT TOILET ROOMS SHALL BE CONSTRUCTED OF 5/8" GYP BOARD. GLAZING SHALL BE CONSTRUCTED OF 5/8" DEEP, 1/2" CA SUPPORT FINISHES. WALLS SHALL BE BACKING WELDED TO STUDS AS REQUIRED.

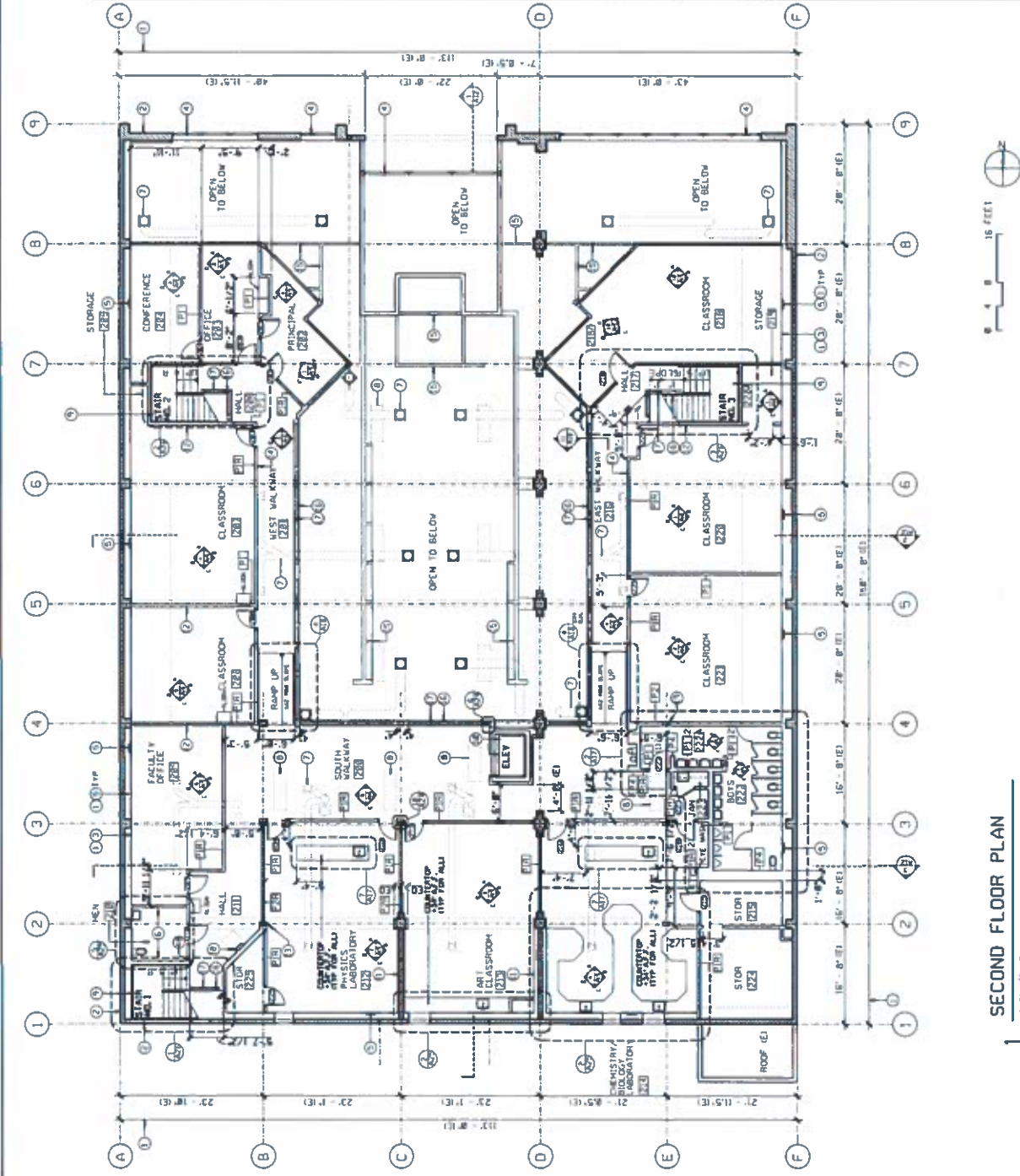
Construction 23 July 2017

Magnolia Project 0010.01

SECOND FLOOR PLAN

A 7

SHEET 7 OF 68



1 SECOND FLOOR PLAN
1/8\"/>

Existing Building Second Floor Plan



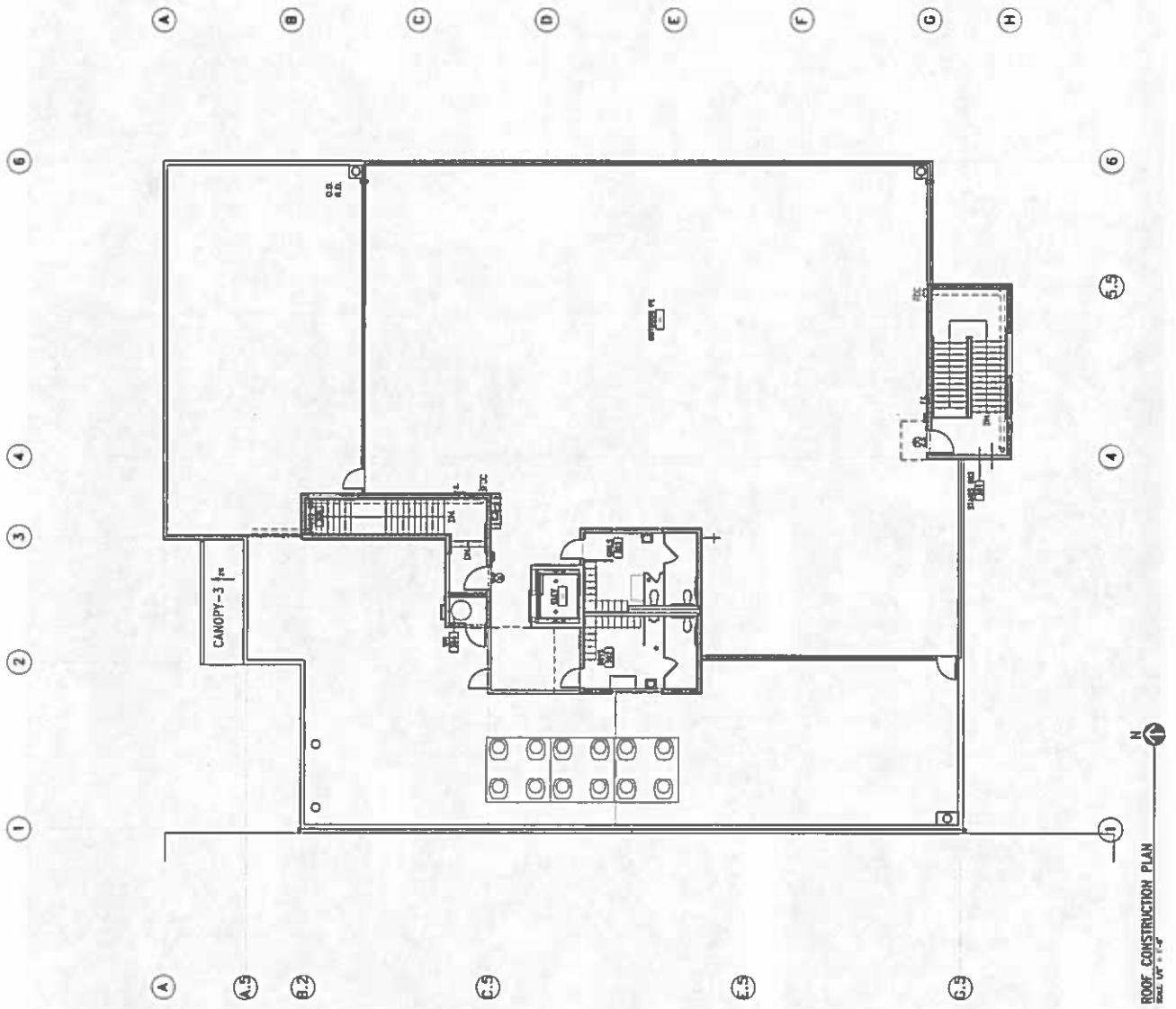
FIRST FLOOR CONSTRUCTION PLAN
DATE: 1/24/18

New High School Building
- First Floor Plan



SECOND FLOOR CONSTRUCTION PLAN
SCALE: 1/4" = 1'-0"

New High School Building
- Second Floor Plan



New High School Building
- Roof Plan





PROPOSAL FOR SOLAR CONSULTING SERVICES

CUMMING
Building Value Through Expertise





523 W 6th Street
Suite 1001
Los Angeles, CA 90014
Phone 213.408.4518
www.ccorpusa.com

January 12, 2018

Timothy Buresh
Magnolia Science Academy
18230 Kittridge Street
Reseda, CA 91335

RE: Request for Proposal for Solar Consulting Services

Dear Mr. Buresh,

Cumming is pleased to present our proposal for Solar Consulting Services for the project at Magnolia Science Academy (Magnolia) in Reseda, CA.

Cumming was founded in 1996, and with more than 600 team members. Our team has extensive experience in providing renewable energy project development and related project management services for schools and higher education clients throughout California.

Why the CUMMING Team? We recognize the importance of this assignment to the overall success of the project and can provide our highly-qualified team of energy engineers for the execution of required tasks. We believe our team can ensure the project's success:

- Over 105 MW of solar PV projects developed and installed
- Over \$110 Million in approved energy funding for our Clients.
- Performed 360+ ASHRAE Level 1 and 2 energy audits and assessments of Owner facilities.
- Highly qualified, credentialed energy engineers providing technical services in the identification, development, implementation, and verification of energy efficiency and renewable energy projects

After reviewing our enclosed proposal and qualifications, if you have any questions or concerns, please do not hesitate to contact me.

Sincerely yours,

Christine Marez, CIG, LEED AP
Managing Director Energy and Sustainability

Authorized Proposal Contact

Christine Marez, CIG, LEED AP
Managing Director Energy
Phone: (626) 688-4634
Email: cmarez@ccorpusa.com

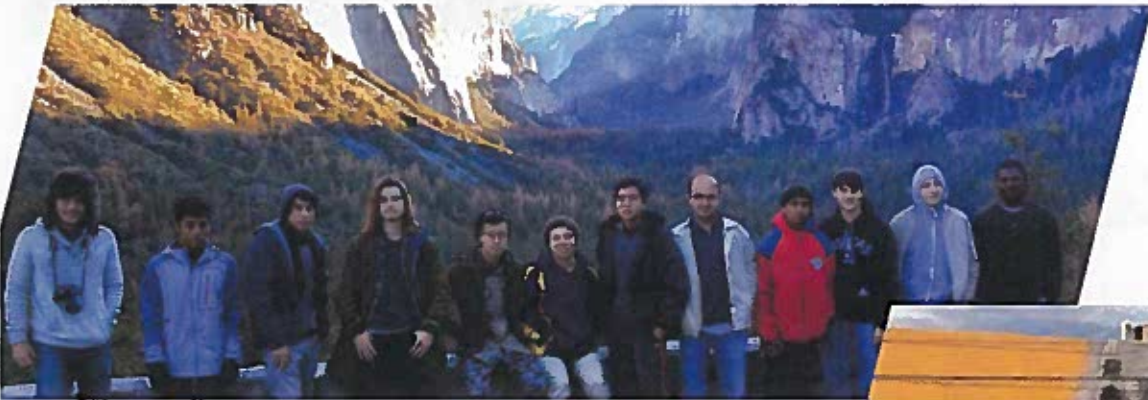


TABLE OF CONTENTS

TABLE OF CONTENTS

<u>SECTION</u>		<u>PAGE</u>
SECTION 1	GENERAL INFORMATION.....	4
SECTION 2	SOLAR CONSULTING EXPERIENCE	5
SECTION 3	REFERENCES	10
SECTION 4	PROJECT APPROACH	15
SECTION 5	RESUMES.....	17
SECTION 6	INSURANCE COVERAGE	18
SECTION 7	BUDGET AND COST OF SERVICES	20
SECTION 8	PROPOSED CONTRACT FOR CONSULTING SERVICES.....	21
	APPENDIX	

Cumming is a privately-owned California corporation and is not is not a subsidiary or affiliate of another company or companies. Cumming has been authorized to do business in the State of California for our entire history. Our California business license number is C2976512.



SECTION 1 | GENERAL INFORMATION

FIRM OVERVIEW AND CAPABILITIES

Cumming was founded in 1996, and with more than 600 team members—most of whom reside in California, where we are headquartered—our team has extensive experience in providing energy and sustainability services, commissioning, project and construction management, cost estimating, and project controls. Cumming has more than 29 offices worldwide and is able to provide additional resources and expertise to the District as needed throughout this engagement.

Our core business includes energy efficiency and renewable energy services, construction, project, and program management, cost estimating, master planning, program assessments, project controls, and dispute resolution and avoidance.

Cumming’s philosophy is to create value for our clients through our proven expertise and to build lasting relationships based on trust, reliability and results. Cumming will work collaboratively with Magnolia to develop its sustainability and energy goals. Cumming has for over 20 years provided its services to K-12 school districts as Owner Representatives – we work collaboratively and transparently with stakeholders, Board Members, Facilities and Maintenance management, school administrators, and community groups, to deliver services that achieve school facilities and educational goals.

CUMMING CORE VALUES

Client Focus

Client Focus is central to who we are, and is a fundamental component of our success. We listen to our clients and provide services and solutions that meet their needs.

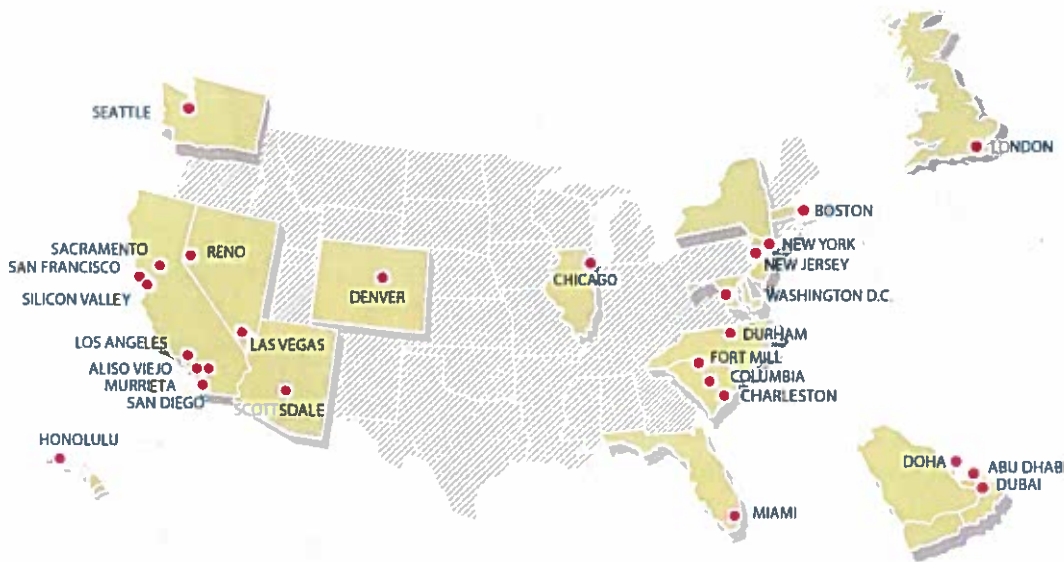
Team Members

Team Members are the life and blood of our organization. It has always been the combined experience and effort of our team members that has made Cumming successful. Knowing this, we hire only the very best people.

Integrity

Integrity is more than just operating within the parameters of the law: It is also about being ethical and moral. As one team member put it, “It not only has to be right, it also has to look and feel right.” At Cumming, integrity is about treating people and companies the way we want to be treated. It is about doing what we say we are going to do and following through. Simply stated, we do the right thing, always.

Quality



SECTION 2 | SOLAR CONSULTING EXPERIENCE

Cumming has a strong understanding of renewable energy projects, and demonstrated experience reviewing services from the performance of solar PV feasibility studies, analysis of financial options for project funding, identification of energy funding resources, development of solar RFP for the selection of the most qualified solar providers, and management of project installation.

The Cumming team has performed Solar Feasibility Studies for over **150** school sites, administrative offices, and maintenance and operations facilities and identified over **105 MW** of solar PV System carports, rooftops, and ground mount systems for K12 School Districts including

- La Canada USD
- San Francisco USD
- San Bernardino City USD
- Lake Elsinore (Design-Build)
- West Contra Costa USD
- Tustin USD
- Bowman Charter School
- Vacaville USD
- Alhambra USD
- Anaheim Union HSD
- Fullerton Joint Union HSD
- Orange County Dept. of Ed
- Oxnard USD
- Placer County of Education
- Beverly Hills USD
- Val Verde USD
- Guajome (Charter) Schools
- Baldwin Park USD
- Green Dot Public Schools
- Irvine USD
- El Centro Elementary SD
- Anaheim Union HSD
- Bellflower USD
- ABC Unified School District

Cumming understands the importance of applicable CA Government Code of Regulations AB4217 and DSA requirements for K12 School District renewable energy project procurement, design, and construction. Cumming has developed procurement documents for and been successful in negotiations of Cumming has extensive experience in the development of Solar PV RFQ/P documents, including AB4217 "best value" competitive bidding, and managed multiple procurements in accordance with state and local public contract requirements to assure compliant evaluation and selection of qualified firms.

Cumming has an extensive knowledge of most of the Solar Provider firms in California and will help guide the District to understand all terms of submitted Proposals; and perform a cost analysis comparison of pricing, rates, installation costs, utility escalation rates, buy-out terms, and maintenance agreements

RENEWABLE AND PROJECT FINANCING

Cumming's experience includes the identification of alternates for project financing and provide a detailed accounting of each option, its risks, cost benefits, and financing including the following options: There are several ways to procure Solar PV and other alternative energy systems including:

- Direct Purchase (BUY)
- Power Purchase Agreement (PPA)
- Tax Exempt Municipal Bonds
- Lease Option



SECTION 2 | SOLAR CONSULTING EXPERIENCE

- Investment Tax Credit (ITC)*
- CREBS (recently re-funded by Fed Govt for \$1.4 Billion)

* Qualified solar facilities placed in service are eligible for a 30% Investment Tax Credit (ITC) through December 2019 in which the Tax Credit reduces to 10% after 2022. For tax-exempt school districts, the ITC would be monetized by a 3rd Party Providers thereby reducing the overall cost of the project—and increasing energy savings.

RELEVANT EXPERIENCE

Cumming present the following five projects that demonstrates required experience per this RFP:

ALHAMBRA UNIFIED SCHOOL DISTRICT, SOLAR PV PROGRAM DEVELOPMENT



Date of Agreement: November 2014–June 2016

Type of Project: Solar Feasibility Study and Procurement Management

Contact Person & Title: George Murray, Construction Director

Phone Number: (626) 943-6540

General Scope of Project: Cumming Energy Director Christine Marez, developed, implemented, and managed the procurement of two (2) solar renewable energy projects at Alhambra Unified School District (ASUD), for its Mark Keppel and San Gabriel High School campuses. Services provided included utility consumption and PV system analysis, development of best value procurement process and corresponding due diligence, administration of bid submittal, evaluation, interviews, and recommendations for the Board. As a result of the prescribed bid and evaluation process, AUSD benefited from increased cost savings in proposer reduced rates (\$/kWh) of approximately \$146,000 per year.

Utility rate analyses were complete for each site and data based on actual utility bills from the prior 12 months; results were used in the basis for Project financial proformas that projected utility cost savings expectations based on actual utility tariffs.

VAL VERDE UNIFIED SCHOOL DISTRICT, Perris, CA



Date of Agreement: April 2015–December 2018

Type of Project: Energy Audit Services and Solar Project Development Services

Contact Person & Title: Stacy Strawderman, Facility Director

Phone Number: (951) 940-6100, Ext. 10652

General Scope of Project: Performed ASHRAE Level energy audits, and implementation of the procurement of solar renewable energy projects for 23 sites. Work includes solar feasibility study, financial proforma, development of request for proposal, evaluation of proposals, and presentation to stakeholders, community members, and board of education in accordance with Government Code Section 4217.10. Utility rate analyses were complete for each site and data based on actual utility bills

SECTION 2 | SOLAR CONSULTING EXPERIENCE

from the prior 12 months; results were used in the basis for Project financial proformas that projected utility cost savings expectations based on actual utility tariffs.

Total Estimated project costs \$28 Million (7.1MW). At the direction of the District, Cumming is reviewing a PPA option in the current negotiations for solar provider selection and monetization of the Fed ITC Tax Credit. At the direction of the District, Cumming negotiated an \$0.114 rate per kWh for the District; Solar project is 70% installed.

BEVERLY HILLS USD, SOLAR PV FEASIBILITY STUDY AND PROJECT DEVELOPMENT



Date of Agreement: Sept 2014–present

Type of Project: Solar Feasibility Study and Procurement Management Contact

Contact Person & Title: Pat Lapin, Director

Phone Number: (310) 721-2586

General Scope of Project: Prop 39 Energy efficiency project assessment and implementation; and development of the District's Prop 39 Energy Expenditure Plan for submission to the CEC. Work includes Solar Feasibility Study for 6 sites and administration of District RFQ/P procurement process in accordance with Government Code Section 4217.10. Utility rate analyses were complete for each site and data based on actual utility bills from the prior 12 months; results were used in the basis for Project financial proformas that projected utility cost savings expectations based on actual utility tariffs.

Total Estimated project costs \$5.9 Million. At the direction of the District, Cumming is reviewing a PPA option in the current negotiations for solar provider selection and monetization of the Fed ITC Tax Credit. Project RFQ/RFP is planned for Summer 2019 to coincide at the end of the major modernization improvements.

GREEN DOT PUBLIC SCHOOLS, Various Location within Los Angeles, CA



Date of Agreement: April 2015–Dec 2019

Type of Project: Solar Project Development

Contact Person & Title: Dean Felton, Director

Phone Number: (323) 312-7720

General Scope of Project: Energy efficiency project assessment and solar carport analysis at 18 sites. Cumming is planning the administration of District RFQ/P procurement process in accordance with Government Code Section 4217.10. Utility rate analyses were complete for each site and data based on actual utility bills from the prior 12 months; results were used in the basis for Project financial proformas that projected utility cost savings expectations based on actual utility tariffs of LADWP and SCE sites.

Total Estimated project costs \$2.2 Million for a system size of 760kW. Cumming is currently managing the procurement of the solar PV system planned for Summer 2018-19.



SECTION 2 | SOLAR CONSULTING EXPERIENCE

ANAHEIM UNION HIGH SCHOOL DISTRICT, Solar Feasibility Study and Procurement



Date of Agreement: July 2015–Dec 2019

Type of Project: Solar Feasibility Study and Procurement Management

Contact Person & Title: Patricia Neely, Director Facilities

Phone Number: (714) 999-2380

General Scope of Project: Energy efficiency project assessment and implementation; and development of the District's Prop 39 Energy Expenditure Plan for submission to the CEC. Work includes Solar Feasibility Study for 12 sites and administration of District RFQ/P procurement process in accordance with Government Code Section 4217.10. Utility rate analyses were complete for each site and data based on actual utility bills from the prior 12 months; results were used in the basis for Project financial proformas that projected utility cost savings expectations based on actual utility tariffs. Projects are being developed and phased with other District Bond construction work

Total Estimated project costs \$15.1 Million (4.0 MW). Currently there are no solar incentives from the State however Anaheim Public Utility has "Sun Power for the Schools Request for Grant" program offers up to \$150,000 for qualified solar projects;

FULLERTON JOINT UNION HIGH SCHOOL DISTRICT, Solar Feasibility Study and Procurement



Date of Agreement: July 2016–Dec 2019

Type of Project: Solar Feasibility Study and Procurement Management

Contact Person & Title: Dale McCurry, Energy Manager

Phone Number: (909) 664-4237

General Scope of Project: Solar Feasibility Study for 10 sites and administration of District RFQ/P procurement process in accordance with Government Code Section 4217.10. Utility rate analyses were complete for each site and data based on actual utility bills from the prior 12 months; results were used in the basis for Project financial proformas that projected utility cost savings expectations. Recent submission of SCE Interconnect Agreement for "grandfathering" of time of use rates for 7 years resulting in additional energy cost savings for the District.

Total Estimated project costs \$15.3 Million (4.6MW). At the direction of the District, Cumming is managing the RFP process for the solar procurement and award planned for Summer 2018.

SECTION 2 | SOLAR CONSULTING EXPERIENCE

JUDICIAL COUNCIL OF CALIFORNIA



Date of Agreement: June 2017–present

Type of Project: Solar PV and Battery Storage Feasibility Study; Lighting Retrofits

Contact Person & Title: Mark Johnson, Director

Phone Number: (916) 643-7026

General Scope of Project: Lighting retrofit projects for 44 court houses in California and a Solar PV and Battery Storage Feasibility Study for 27 Court House sites. Cumming is managing the client's RFQ/P procurement process in accordance with Government Code Section 4217.10. Utility rate analyses were complete for each site and data based on actual utility bills from the prior 12 months and results were used in the basis for Project financial proformas that projected utility cost savings expectations based on actual utility tariffs of LADWP and SCE sites.

SECTION 3 | REFERENCES

Cumming provides the following references

Dale McCurry, Energy Manager

Fullerton Joint Union High School District

(909) 664-4237, dmccurry@fjuhsd.org

Cumming Team Member(s): Christine Marez, Adam Todd, Michelle McFadden Hill, Shane Noreen

Patricia Neely, Director of Facilities

Anaheim Union High School District

(714) 999 3505, neely_p@auhsd.us

Cumming Team Member(s): Christine Marez, Adam Todd, Shane Noreen

Stacy Strawderman, Energy Manager

Val Verde Unified School District

(909) 664-4237, dean.felton@animo.org

Cumming Team Member(s): Christine Marez, Adam Todd, Shane Noreen

Dean Felton, Energy Manager

Green Dot Public Schools

(323) 312-7720, dean.felton@animo.org

Cumming Team Member(s): Christine Marez, Adam Todd, Shane Noreen

IV SECTION 4 | PROJECT APPROACH

PROJECT APPROACH

The objective of Cumming's approach and phased work plan is to develop a strategy to integrate solar PV power into the Magnolia Science Academy's campus plan at minimal cost. Cumming's work plan incorporates the following phase and steps in support of this objective:

PHASE 1: ASSESS

Step 1 | Conduct onsite audit to collect field data, electrical switchgear data, look for potential shade obstructions, and assess proposed solar array locations

Step 2 | Perform a Baseload study, review building baseloads, model future baseloads (third building), review existing rate schedules and possible incentives. Specific analysis and recommendations will include:

- ✓ PV system size and capacity (per site)
- ✓ Identification of available energy incentives or other sources of funding
- ✓ Specify type of PV system(s) proposed for each site (i.e. carport/shade structure, roof mount, ground mount)
- ✓ Identify any shade obstructions such as trees, buildings that could limit solar performance
- ✓ Review energy profiles for possibility of battery storage opportunities
- ✓ Review financing options for potential funding of project

PHASE 2: DEVELOP

Step 1 | Develop solar production and financial models

Step 2 | Analyze utility data and develop projected energy savings and bill offsets

Step 3 | Develop Solar Feasibility Report and Recommendations

Step 4 | Prepare Request for Proposals and manage procurement per client direction

Step 5 | Oversee solar provider selection and negotiate Power Purchase Agreement terms

Step 6 | Make presentations to the Magnolia School Board and to the City Planning Department

PHASE 3: IMPLEMENT

Step 1 | Coordinate with contractor the LADWP Interconnection Agreement submissions

Step 2 | Provide installation oversight and support services as needed

Step 3 | Provide commissioning oversight and support services as needed

Step 4 | Make recommendations to incorporate solar process into Magnolia academic programs

Step 5 | Review of Contractor construction schedule

Step 6 | Review of design documents including drawings and specifications

Step 7 | Provide Construction Oversight and Commissioning and Closeout

IV SECTION 4 | PROJECT APPROACH

IV SECTION 4 | PROJECT APPROACH

SCOPE OF SERVICES

Cumming provides a more detailed scope of services for the performance of the work of this RFP. In addition to the identified workplan tasks, Cumming will work collaboratively with Magnolia to deliver an integrated solar PV system that achieves Magnolia's energy goals including building partnerships between Magnolia management, the individual school administrators, teachers, and parent groups, and the local community as required.

Based upon our expertise in delivering renewable energy systems, Cumming proposes the following services:

- Cumming will facilitate the initial Kickoff Meeting to affirm roles and responsibilities of Magnolia management and stakeholders and identify protocols for communication with school administrators and external stakeholders, if any.
- Review current Magnolia energy and sustainability goals and policies to ensure that the Solar PV system is sized accordingly.
- Review utility bills and perform data analytics and report on potential Solar PV and Battery Storage energy savings options.
- Perform site walks and collect field data
- Analyze renewable energy (Solar PV) options for each site that includes
 - PV system size and capacity (per site)
 - Identification of available energy incentives or other sources of funding
 - Specify type of PV system(s) proposed for each site (i.e. carport/shade structure, roof mount, ground mount)
 - Projected utility cost savings
 - Financing Options and potential project payback for selected site(s) and projects
- Develop and present the *Solar PV Feasibility Technical Report* for Magnolia's review. The report will include various financial options and incentives for Magnolia to consider, as well as a procurement and installation schedule.
- Prepare Request for Proposals to engage qualified solar firms to provide full turnkey, finance, design, construction operation, and maintenance services for the implementation of Solar Photovoltaic Design and Construction services
- Manage procurement per client direction including development of Evaluation Rubric, evaluation worksheets, interviews, review of PPA, negotiations, reference checks, preparation of Board materials, community outreach, and support during contract award.
- Development and implementation of training to incorporate solar process into Magnolia academic programs



IV SECTION 4 | PROJECT APPROACH

Preconstruction

- Review Construction Cost Estimate at 90% Design
- Review of subcontractor (bid) scope and pricing
- Review Contractor (EPC) Schedule
- Review Interconnect Agreement submission and engineered Single line diagrams
- Review material submittals for adherence to PPA and design documents

Construction (Oversight)

- Perform contract administration and support hired construction managers when needed
- Attend weekly construction progress meetings (assumes 12 week construction schedule)
- Attend inspections (utility inspections)
- Attend commissioning activities (assumes Magnolia will hire commissioning company)

Commissioning

Commissioning of PV systems involves visual observations as well as tests and measurements to verify the safe and proper operation of the system. Cumming will perform commissioning immediately after PV installations are completed, prior to being operated and put into service. A thorough commissioning process helps improve safety and quality control, provides verification the installation matches the plans and code requirements, and is performing as expected. Some of the tests conducted during commissioning may be repeated during periodic routine maintenance to help ensure that the system remains in a satisfactory operating condition over its lifetime.

- Key steps of a PV system commissioning procedure typically include:
 - Completing final installation details
 - Completing visual inspections
 - Verifying compliance with NEC requirements
 - Conducting electrical verification tests
 - Vo/c, Is/c, insulation resistance, polarity
 - Verifying system functionality including start-up, operations, shut-down and emergency procedures
 - Verifying system power output and energy production meet performance expectations
 - Completing system documentation, including changes for as-built drawings
 - Conducting user orientation and training on system operations and safety
 - Final Installation Checkout
- A final checkout confirms that the installation is complete before conducting any testing and beginning operations. Typically, Cumming performs the final checkout, prior to formal inspections by building officials. With the exception of the PV array, all circuits should be de-energized wherever possible in preparation for system testing. A punch list can be used to help check off items as they are completed, and typically includes the following items:
 - Verifying that all structural and electrical components are properly installed and secured

IV SECTION 4 | PROJECT APPROACH

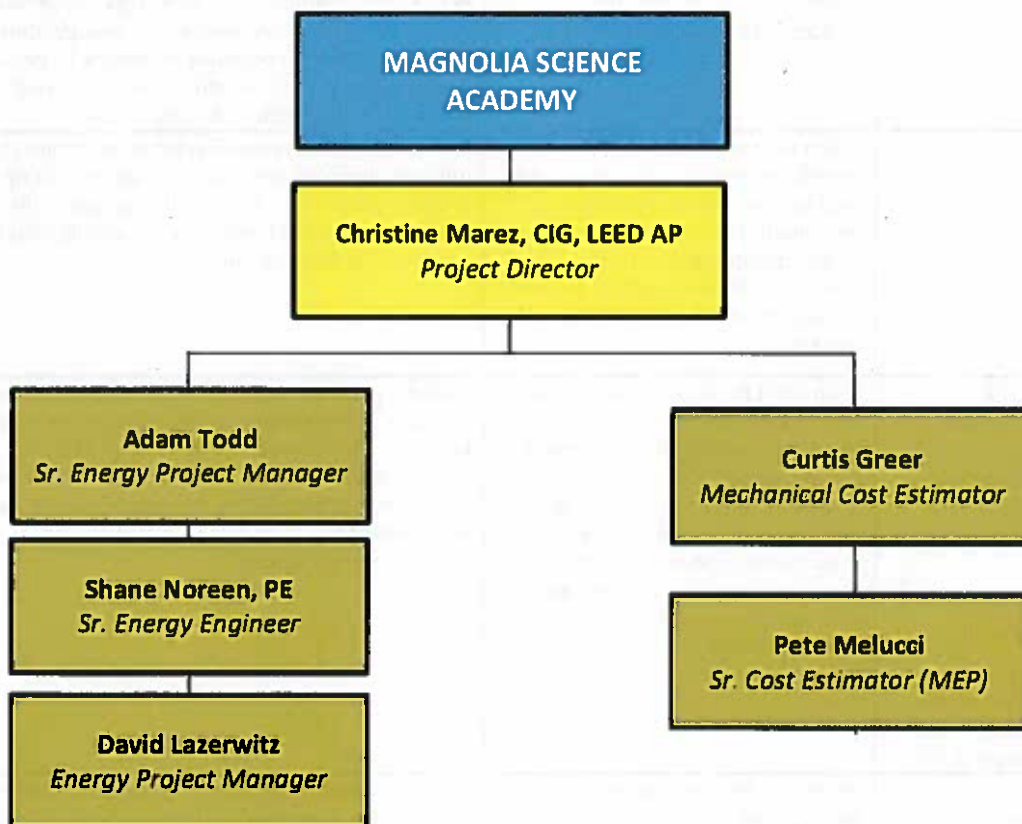
- Verifying that all components are installed in a neat and workmanlike manner, including wire management practices
- Verifying proper connections and terminations, including terminal torque specifications
- Verifying that all required system and equipment labels, marking and placards are correct and in the proper locations
- Verify that any calibrations or adjustments for inverters, charge controllers or other equipment are properly set or programmed
- Verifying that all disconnects are open, fuses are removed and lockout/tagout procedures are in place
- Identifying and completing any unresolved items

IV SECTION 4 | PROJECT APPROACH

V SECTION 5 | RESUMES

Our program management and technical staff—who are identified in the following organizational chart, and who include LEED APs, certified energy managers, lighting design experts, and auditors, and professional engineers—were selected based on their technical expertise, energy industry qualifications, and previous experience delivering these specific energy services. Full team resumes are included in the Appendix.

ALL Cumming project managers are cleared through LiveScan and DOJ. Document will be forwarded to the District upon request.



V SECTION 5 | RESUMES

All team members are 100% available for this engagement and will provide the necessary time commitment to meet the designated delivery schedule. All team members have been cleared through DOJ/LiveScan. Key Individual team member full-page resumes located in the Appendix

KEY PERSONNEL		
Name & Role	Primary Responsibilities	Areas of Expertise
<p>CHRISTINE MAREZ, LEED AP <i>Project Director</i></p> <p>B.S., Electrical Engineering; LEED AP, CIG</p>	<p>Christine will be the team leader and point of contact for this engagement. She will support the performance of engineering and technical services and the management of team members.</p>	<p>Christine is the Director of Energy for Cumming, leading energy project development and sustainability strategies and initiatives. She is a LEED AP with extensive experience developing and managing projects in the sustainability areas of energy conservation, energy efficiency, and renewable energy. Christine has over 25 years of experience managing large capital construction programs and 11 years of experience in electric utility design and construction.</p>
<p>ADAM TODD <i>Senior Energy Project Manager</i></p> <p>B.S., Sociology, Business Administration UCLA Certification of Construction Management</p>	<p>Adam oversees Cumming's renewable energy services and will lead our team to develop and implement the Solar PV plan scope, develop bid documents, contractor bid evaluation, project management, commissioning and closeout</p>	<p>Adam has over 8 years of experience in the construction industry, working specifically in lighting design and project implementation and the sustainability sector and 4 years Prop 39 expertise delivering required services and funding approvals.</p>
<p>SHANE NOREEN, PE <i>Senior Mechanical Engineer</i></p> <p><i>Certified Professional Civil Engineer for the State of California (R.C.E. # C77177)</i></p> <p>M.S., Energy Engineering, University of Maryland, College Park, MD B.S., Geological Engineering Minor Geology, University of Minnesota, Minneapolis, MN</p>	<p>Shane will be responsible for the Solar PV energy modeling, financial analysis and equipment review, and project implementation. Shane will review PPA terms and conditions and procurement closing documents; and provide technical oversight through construction and commissioning.</p>	<p>Shane is a detailed-oriented Senior Engineer with over 15 years of experience in the engineering consulting business whose expertise consist of energy conservation analysis, construction management and oversight, system design and procurement, compliance and permitting, system management, site investigation/auditing.</p>
<p>DAVID LAZERWTIZ <i>Senior Energy Manager</i></p> <p>B.A., Biology, Minor: Environmental Issues NABCEP Certified PV Installer #032611-179 Project Management Professional (PMP)</p>	<p>David will perform technical services and Solar PV energy modeling and analysis. Provide project management support during project implementation and provide technical oversight through construction and commissioning.</p>	<p>David has over 14 years of experience in the energy engineering consulting business whose expertise consist of energy conservation analysis, construction management and oversight, Solar PV development and installations.</p>

V | SECTION 6 | INSURANCE

Client#: 423679 CUMMIGROUP
ACORD. CERTIFICATE OF LIABILITY INSURANCE DATE (MM/DD/YYYY) 12/19/2017

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).


PRODUCER Marsh & McLennan Insurance Agency LLC Company 1 Polaris Way, Ste 300 License #0H18131 Aliso Viejo, CA 92656	CONTACT NAME: Angela Lin PHONE (A.C. No. Ext.): 949-540-6910 FAX (A.C. No.): E-MAIL ADDRESS: Angela.Lin@MarshMMA.com													
	<table border="1"> <thead> <tr> <th>INSURER(S) AFFORDING COVERAGE</th> <th>NAIC #</th> </tr> </thead> <tbody> <tr> <td>INSURER A : National Fire Ins. Of Hartford</td> <td>20478</td> </tr> <tr> <td>INSURER B : Continental Casualty</td> <td>20443</td> </tr> <tr> <td>INSURER C : Continental Insurance Company</td> <td>35289</td> </tr> <tr> <td>INSURER D : American Casualty Co. of Reading, PA</td> <td>20427</td> </tr> <tr> <td>INSURER E : ACE American Insurance Company</td> <td>22667</td> </tr> <tr> <td>INSURER F :</td> <td></td> </tr> </tbody> </table>	INSURER(S) AFFORDING COVERAGE	NAIC #	INSURER A : National Fire Ins. Of Hartford	20478	INSURER B : Continental Casualty	20443	INSURER C : Continental Insurance Company	35289	INSURER D : American Casualty Co. of Reading, PA	20427	INSURER E : ACE American Insurance Company	22667	INSURER F :
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INSURED Cumming Construction Management, Inc. 25220 Hancock Avenue Suite 440 Murrieta, CA 92562														

COVERAGES CERTIFICATE NUMBER: REVISION NUMBER:

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

INSR LTR	TYPE OF INSURANCE	ADDSUBR INSR WYVD	POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMITS
A	GENERAL LIABILITY <input checked="" type="checkbox"/> COMMERCIAL GENERAL LIABILITY <input type="checkbox"/> CLAIMS-MADE <input checked="" type="checkbox"/> OCCUR GEN'L AGGREGATE LIMIT APPLIES PER <input checked="" type="checkbox"/> POLICY <input type="checkbox"/> PRO-JECT <input type="checkbox"/> LOC		6056835935	12/31/2017	12/31/2018	EACH OCCURRENCE \$1,000,000 DAMAGE TO RENTED PREMISES (Ea occurrence) \$300,000 MED EXP (Any one person) \$15,000 PERSONAL & ADV INJURY \$1,000,000 GENERAL AGGREGATE \$2,000,000 PRODUCTS - COMP/OP AGG \$2,000,000
B	AUTOMOBILE LIABILITY <input type="checkbox"/> ANY AUTO <input type="checkbox"/> ALL OWNED AUTOS <input checked="" type="checkbox"/> HIRED AUTOS <input checked="" type="checkbox"/> SCHEDULED AUTOS NON-OWNED AUTOS		6056835949	12/31/2017	12/31/2018	COMBINED SINGLE LIMIT (Ea accident) \$1,000,000 BODILY INJURY (Per person) \$ BODILY INJURY (Per accident) \$ PROPERTY DAMAGE (Per accident) \$
C	<input checked="" type="checkbox"/> UMBRELLA LIAB <input checked="" type="checkbox"/> OCCUR <input type="checkbox"/> EXCESS LIAB <input type="checkbox"/> CLAIMS-MADE DED RETENTION \$10,000		6020879487	12/31/2017	12/31/2018	EACH OCCURRENCE \$5,000,000 AGGREGATE \$5,000,000
C	WORKERS COMPENSATION AND EMPLOYERS' LIABILITY ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/ MEMBER EXCLUDED? (Mandatory in NH) If yes, describe under DESCRIPTION OF OPERATIONS below	Y/N	6056835966 (CA)	12/31/2017	12/31/2018	<input checked="" type="checkbox"/> WC STATUTORY LIMITS <input type="checkbox"/> OTHER
D		N/A	6056835952 (AOS)	12/31/2017	12/31/2018	E.L. EACH ACCIDENT \$1,000,000 E.L. DISEASE - EA EMPLOYEE \$1,000,000 E.L. DISEASE - POLICY LIMIT \$1,000,000
E	Professional Liability Retro: 11/7/2006		EONG23632688012	12/31/2017	12/31/2018	Limit: \$5,000,000 Each Claim / Aggregate Deductible: \$150,000

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (Attach ACORD 101. Additional Remarks Schedule, if more space is required)
 RE: Evidence of Coverage

CERTIFICATE HOLDER Evidence of Coverage	CANCELLATION SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.
	AUTHORIZED REPRESENTATIVE 

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ACORD 25 (2010/05) 1 of 1 The ACORD name and logo are registered marks of ACORD WOSMH
 #S3179034/M3160845

VII SECTION 7 | BUDGET AND COST OF SERVICES

Proposed engagement model is one of highly tailored Owner's Representation, wherein our team of energy project managers and technical staff work directly on behalf of your interests. Cumming offers its Owner Representative services for the management and oversight of the Solar PV project implementation.

Cumming will perform all tasks as required by this RFP on a time and material basis based on Cumming's fully burdened rates.

Team Member and Position	Rate
Christine Marez, Project Director	\$175
Adam Todd, Senior Project Manager	\$165
Shane Noreen, Senior Project Engineer	\$165
David Lazerwitz, Energy Project Manager	\$145
Valerie Davis, Project Coordinator	\$110

Table 1–Cumming Fully Burdened Rates

FEE SUMMARY

Cumming provides A Detailed Fee Breakdown (on the following page) based on a blended rate of \$155/hr. Our proposed Fee and services can be negotiated with Magnolia based on the available budget for this Work.

PROPOSED FEE	
Task 1: Solar Assessment for Solar Plan and Strategy	\$9,240
Task 2: Contractor Procurement	\$8,580
Task 3: Contract Negotiations	\$3,300
Task 4: Design and Interconnection	\$5,280
Task 5: Construction Oversight (assumes a 3-month construction)	\$6,600
Task 6: Construction Closeout	\$3,300
TOTAL FEE	\$36,300

VII SECTION 7 | BUDGET AND COST OF SERVICES

PROPOSED SERVICES				
Task 1: Solar Assessment for Solar Plan and Strategy	Hours	Qty	Total	Subtotals
Solar Site Audit	4	1	\$660	\$9,240
Baseload study, review building baseloads, model future baseloads (third building), review existing rate schedules and possible incentives.	32	1	\$5,280	
Solar Assessment - Production and financial modelling	16	1	\$2,640	
Solar Report - Results and Recommendations	4	1	\$660	
Task 2: Contractor Procurement				
Prepare request for proposal (RFP)	16	1	\$2,640	\$8,580
Bid Walk	8	1	\$1,320	
Contractor interviews	8	1	\$1,320	
Proposal evaluation	20	1	\$3,300	
Task 3: Contract Negotiations				
Provide technical support for contract negotiations (verify production guarantee)	8	1	\$1,320	\$3,300
Review Power Purchase Agreements	12	1	\$1,980	
Task 4: Design and Interconnection				
Review of Contractor construction schedule (+ two meetings)	12	1	\$1,980	\$5,280
Review of design documents including drawings and specifications	12	1	\$1,980	
Review Interconnect Agreement submission and engineered Single line diagrams	8	1	\$1,320	
Task 5: Construction Oversight (assumes a 3-month construction)				
Preconstruction meeting	4	1	\$660	\$6,600
Attend or Facilitate weekly onsite construction/progress meetings	36	1	\$5,940	
Maintain construction schedule per owners needs	Scope to be performed by Magnolia Consultants			
Review RFIs or change order documents				
Implement Quality Assurance with site visits and site meetings				
Cash flow monitoring, reporting and document controls				
Task 6: Construction Closeout				
Punchlist review/tracking	8	1	\$1,320	\$3,300
As-build and final documentation verification	0	1	\$-	
Inspection participation	4	1	\$660	
Commissioning attendance	8	1	\$1,320	
TOTAL PROPOSED FEE	220			\$36,300

VIII SECTION 8 | PROPOSED CONTRACT FOR CONSULTING SERVICES

Cumming's Sample Contract Agreement is located in the APPENDIX

APPENDIX



CHRISTINE MAREZ, LEED AP *Project Director*

Christine is a Managing Director of Cumming, leading energy project development and sustainability strategies and initiatives. She is a LEED AP with extensive experience developing and managing projects in the sustainability areas of energy conservation, energy efficiency, and renewable energy. Christine has over 28 years of experience managing large capital construction programs and 11 years of experience in electric utility design and construction.

REPRESENTATIVE EXPERIENCE

Proposition 39 Energy Efficiency and Energy Generation Services
Cumming Director Christine Marez managed and administered tasks associated with CA Energy Commission Prop 39 Guidelines for the development and submittal of CEC energy expenditure plans and requests for over \$70 Million of project funds for LED lighting retrofits and HVAC upgrades. Work includes ASHRAE energy auditing, sustainability studies, benchmarking, MEP cost estimating, and Solar PV project development. Clients receiving the above listed services are Santa Ana USD, Glendale USD, Pasadena USD, La Canada USD, Tustin USD, Alhambra USD, Vacaville USD, San Bernardino USD, West Contra Costa USD, Lake Elsinore USD, and Val Verde USD.

Val Verde Unified School District, Solar Development, 7.1 MW Projects
Performance of Feasibility Study and development of Solar PV System for 23 sites at Val Verde Unified School District. Solar PV energy services include conceptual design, energy cost savings, risk analysis for each Power Purchase Agreement/Lease options, Solar PV project financial Pro Formas. Development of RFP documents and management of procurement process for solar project implementation, best value analysis, and Board recommendation of project approval.

Anaheim Union High School District, Solar Development, 6.2 MW
Development of Solar Projects for and feasibility studies at 17 school and administrative sites. Solar PV energy services include conceptual design, energy cost savings, risk analysis for each Power Purchase Agreement/Lease options, Solar PV project financial Pro Formas. Management of procurement and project implementation, best value analysis, and construction.

EDUCATION

B.S., Electrical Engineering,
California State University,
Los Angeles CA

CERTIFICATIONS

LEED AP CIG

APPENDIX

CHRISTINE MAREZ (PAGE 2)

Beverly Hills Unified School District, Solar Development, 2 MW Projects, Beverly Hills, CA

Development of Solar Projects for Beverly Hills Unified School District and feasibility studies at various school sites. Solar PV energy services include conceptual design, energy cost savings, risk analysis for each Power Purchase Agreement/Lease options, Solar PV project financial Pro Formas. Management of procurement process for solar project implementation, best value analysis, and Board recommendation of project approval.

Senior Electrical Engineering Manager, Los Angeles Department of Water & Power, Los Angeles, CA

Senior Electrical Engineering Manager for Power System Capital Construction program directly responsible for electrical substation design, transmission line design and construction, related electrical infrastructure project development, schedule and budget, design specs, contract procurement, field engineering, construction management and contract closeout.

Director of Construction Policy, Los Angeles Unified School District, Los Angeles, CA

Program Manager for LAUSD's \$29 billion New School Construction & Modernization program. Led a program team of highly trained construction and project managers in sustainable project design development, construction, contractor relations, program budgeting, change management, payment processing, and project closeout

IV SECTION 4 | KEY TEAM RESUMES



SHANE NOREEN, PE *Senior Mechanical Engineer*

Shane is a detailed-oriented Senior Engineer with over fifteen (15) years of experience in the engineering consulting business whose expertise consist of energy conservation analysis, construction management and oversight, system design and procurement, compliance and permitting, system management, site investigation/auditing, California Proposition 39 services, energy models and calculations and energy efficiency implementation

REPRESENTATIVE EXPERIENCE

EDUCATION

M.S., Energy Engineering,
University of Maryland,
College Park, MD

B.S., Geological Engineering
(Environmental Emphasis)
Minor Geology, University of
Minnesota, Minneapolis, NM

CERTIFICATIONS

Certified Professional Civil
Engineer for the State of
California (R.C.E. # C77177)

CA Energy Commission Prop 39 Program, Senior Engineer

Responsible for the development, analysis of energy conservation projects, and technical support for the feasibility and procurement of solar projects for various sites (50kW to 3MW in size). Tasks include the feasibility analysis, preparing the request for proposal, vendor selection and construction management.

Palm Springs Unified School District K-12 Proposition 39 Services

Provided management and technical services to identify and calculate energy saving measures to be funded by Prop 39 over 5 years. Task included in this project are ASHRAE Level II Auditing, retro- commissioning studies and other energy efficiency measures. Preparation of the Audit Report and a 5-year expenditure and energy efficiency measure plan to cover the span of Prop 39.

City of Palm Springs Solar Project

Provided data analysis and technical support for the procurement of a 3MW solar project constructed across 14 sites. As part of the project, data collection and a feasibility was conducted. The procurement process includes preparing the Request for Proposal (RFP) and construction oversight.

IV SECTION 4 | KEY TEAM RESUMES



ADAM TODD AP *Sr. Energy Project Manager*

Adam has over 7 years of experience in the construction industry, working specifically in lighting design and project implementation and the sustainability sector and 3 years Prop 39 expertise delivering required services and funding approvals.

REPRESENTATIVE EXPERIENCE

Energy Assessments and Prop 39 Services

Provides energy and project management support to over 28 K-12 California School District clients for the Prop 39 program. Work includes benchmarking, utility usage analysis, lighting design and analysis, and pursuit of utility rebate and incentive programs for lighting retrofit projects.

World of Color Design, Sustainability Strategist, Scottsdale, AZ

Worked extensively with commercial property owners to create sustainable strategies for long-term design, function, and efficiency of lighting systems. Created feasibility studies and provide recommendations highlighting short and long-term impacts on energy usage and O+M costs. Documented environmental impacts relative to feasibility study and project implementation. Oversee budgeting, material procurement, contractor & site rep coordination, installation schedule, benchmarking, federal/state incentive documentation. Sustainability and design strategies in commercial, industrial, restaurant, multi-family, and landscape architecture. Notable clients such as Honeywell and Fox Restaurant Concepts. Customers to date have realized 2.1M kWh in annual usage reductions, \$205,200.00 savings on annual operating costs, and \$41,400.00 savings in material/labor maintenance costs.

Urban Greenery, Co-Founder, Los Angeles, CA

Business-side Co-founder of urban agriculture Start-up Company in Los Angeles. Work on research and data analysis for site selection, project development, system function, output potentials, supply bandwidth, revenue projections, and operating costs. Assist in brand development, consumer outreach, and partner relationships on multiple platforms.

EDUCATION

B.S., Sociology, Business Administration

Construction Management Certification, UCLA

IV SECTION 4 | KEY TEAM RESUMES

**ADAM TODD
(PAGE 2)**

US Energy Recovery, Project Manager, Tempe, AZ
Managed energy efficiency project installations for commercial/industrial clients. Supported overall design work, federal/state incentive documentation, and Schooling. Created internal marketing strategies tracked through CRM system, add to top line revenue growth by \$275,000.



Professional Services Agreement

RE: Solar Consulting Services

This Professional Services Agreement (this "Agreement") is effective as of , 2018 (the "Effective Date"), made by and between Cumming Construction Management, Inc. with its principal office at 823 W. 6th Street, Los Angeles, CA 90014 ("CONSULTANT") and Magnolia Technical Academy ("CLIENT").

WHEREAS, CONSULTANT possesses certain qualifications, capabilities and experience, and

WHEREAS, CLIENT desires to avail itself of the benefits of said CONSULTANT'S advice, recommendations and other services which CONSULTANT is capable of rendering in connection with the business of CLIENT.

NOW THEREFORE, in consideration of the covenants and agreements hereinafter set forth, it is mutually agreed by and between the parties as follows:

1. TERM OF CONTRACT

1.1. This Agreement shall become effective on the Effective Date, and will continue in effect until , 20_ unless earlier terminated in accordance with Section 7 of this Agreement.

2. INDEPENDENT CONTRACTOR STATUS

2.1. It is the express intention of the parties that CONSULTANT is at all times an independent contractor and not an employee, agent, joint venturer, or partner of CLIENT. Nothing in this Agreement shall be interpreted or construed as creating or establishing the relationship of employer and employee between CLIENT and CONSULTANT. Both parties acknowledge that CONSULTANT is not an employee of CLIENT for state or federal tax purposes. Neither CLIENT nor CONSULTANT shall be, nor represent itself as being, an agent of the other party or authorized to bind the other party.



3. SERVICES TO BE PERFORMED BY CONSULTANT

3.1. CONSULTANT shall provide Solar Consulting Services on a lump sum basis as described in more detail in attached Proposal (Attachment B) hereto (collectively, the "Services").

4. COMPENSATION

4.1. In consideration for the Services to be performed by CONSULTANT, CLIENT agrees to pay CONSULTANT a total fee not to exceed \$6,400 and as set forth in Attachment A.

4.2. Reimbursable Expenses. The CLIENT will not be liable for any costs or expenses paid or incurred by CONSULTANT in performance of the Services for the Client except as follows: **As allowed with prior approval of a Client.**

4.3. Invoices. CONSULTANT shall submit invoices for all Services rendered on a monthly basis following the Effective Date. Payment to CONSULTANT shall be made within thirty (30) days after receipt of the applicable invoice by CLIENT. Payments not made within thirty (30) days of the invoice date shall bear interest at the rate of 1.5% per month, or the highest rate allowed by law, whichever is less, commencing as of the date of invoice, until fully paid.

CONSULTANT shall submit invoices to:

Attention:	Paula Purcell
Title:	_____
Email:	paula@tdainc.com
Direct Phone:	650-581-6615
Address:	4401 Santa Anita Avenue Corp

5. OBLIGATIONS OF CONSULTANT

5.1. Insurance. During the term of this Agreement, CONSULTANT shall maintain the following insurance policies:

5.1.1. Workers' compensation insurance for statutory benefits limits in accordance with applicable labor code(s) and workers' compensation law(s) with minimum limits of \$1,000,000 each employee for bodily injury by accident, \$1,000,000 each employee for bodily injury by disease.



5.1.2. Commercial General Liability Insurance, alone or in combination with Umbrella Liability Insurance, with limits totaling not less than \$1,000,000.

5.1.3. Professional Liability, with limits of not less than \$1,000,000.

5.1.4. Automobile liability insurance covering all non-owned, and hired vehicles for all operations both on and off the project site, with a minimum limit of \$1,000,000 combined single limit per accident for bodily injury and property damage.

5.1.5. Additional Insured Designation. During the term of this Agreement, CLIENT will cause its general contractor, architects and other contractors (or subcontractors) to add CONSULTANT as an additional insured on any contracts of insurance that CLIENT secures (as a loss payee, additional insured or otherwise) from such general contractor, architects and other contractors (or subcontractors) under CLIENT'S agreements with such parties.

5.2. Indemnification.

5.2.1. CONSULTANT shall indemnify and hold CLIENT harmless against any liability imposed or claimed by a third party, including reasonable attorney's fees and other reasonable legal expenses, arising directly from any act or failure to act of CONSULTANT or its assistants, employees or agents that constitutes a breach of this Agreement.

5.2.2. CLIENT shall indemnify and hold CONSULTANT harmless against any liability imposed or claimed by a third party, including reasonable attorney's fees and other reasonable legal expenses, arising directly from any act or failure to act of contractors, designers, and other project related consultants or their assistants, employees or agents (other than CONSULTANT).

5.2.3. Indemnification Procedures. Promptly after receipt by the indemnifying party of notice of the commencement or threatened commencement of any action or proceeding involving a claim in respect of which an indemnified party is entitled to indemnification hereunder, the indemnified party shall notify the indemnifying party of such claim. The indemnifying party shall promptly assume control over the defense and settlement of the claim and diligently defend the claim; provided, however, that (i) indemnifying party shall keep the indemnified party reasonably apprised as to the status of the defense; and (ii) indemnifying party shall obtain the prior written approval of the indemnified party (which approval shall not be unreasonably withheld, delayed or conditioned) before entering into any settlement of such claim



(a) imposing any obligations or restrictions on the indemnified party, (b) which results in an admission of liability by the indemnified party, or (c) which fails to provide for and include an express, unconditional release of all indemnified parties from all claims in connection therewith. The indemnifying party shall not be obligated to indemnify an indemnified party for any claims settled without the indemnifying party's prior written consent.

5.2.4. Client agrees to insert the following indemnification requirements in all construction contracts that are issued for projects that are part of this Agreement:

To the fullest extent permitted by law, the Contractor shall indemnify and hold harmless the Construction Manager and its consultants, agents, employees, and officers from and against any and all claims, damages, losses and expenses, including but not limited to attorneys' fees and related costs, arising out of or resulting from performance of the Work, provided that such claim, damage, loss or expense is attributable to bodily injury, sickness, disease or death, or to injury to or destruction of tangible property (other than the Work itself) including loss of use therefrom, to the extent that the damages are caused by the negligent acts or omissions of the Contractor, a Subcontractor, anyone directly or indirectly employed by them or anyone for whose acts they may be liable. In light of such, by signing this agreement, the Contractor expressly agrees that it is solely responsible for safety on the project site and otherwise related to the project. Further, Contractor expressly agrees to reimburse Construction Manager for any and all reasonable attorney's fees and costs related to the investigation, handling, response to, and defense of such claim. If the Contractor fails to timely reimburse the Construction Manager for same, Contractor also expressly agrees to reimburse Construction Manager for any costs expended to collect these fees and costs.

6. OBLIGATIONS OF CLIENT

6.1. Cooperation of Client. CLIENT agrees to timely perform all of its obligations hereunder and comply with reasonable requests of CONSULTANT (and provide access to all documents reasonably) necessary to the performance of the Services under this Agreement.

7. TERMINATION OF AGREEMENT

7.1. The CLIENT may terminate this Agreement with or without cause with 30 days' prior written notice to CONSULTANT. In the event that CLIENT elects to terminate this Agreement pursuant to this Section 7.1, CLIENT shall pay to CONSULTANT (a) all accrued but unpaid amounts due pursuant to Section 4 hereof as of the date of such termination.



7.2. If a party hereto is in breach of any material provision of this Agreement and such breach is not cured in thirty (30) days following written notice thereof, the other party hereto may immediately terminate this Agreement. In the event that CONSULTANT terminates this Agreement pursuant to this Section 7.2 as a result of a material breach by CLIENT, CLIENT shall pay to CONSULTANT (a) all accrued but unpaid amounts due pursuant to Section 4 hereof as of the date of such termination, and (b) as liquidated damages, the Termination Fee (the "Liquidated Damages"). The parties intend that the Liquidated Damages constitute compensation, and not a penalty. The parties acknowledge and agree that the CONSULTANT's harm caused by a breach by CLIENT would be impossible or very difficult to accurately estimate as of the Effective Date, and that the Liquidated Damages are a reasonable estimate of the anticipated or actual harm that might arise from such breach.

7.3. Stated Events. Either party may terminate this Agreement upon the occurrence of any of the following events:

7.3.1. Upon the expiration date set forth in Article 1.0 of this Agreement unless renewed by mutual agreement of the parties prior to such expiration date; or

7.3.2. The other party hereto (A) becomes insolvent or is generally unable to pay its debts as they become due, (B) files or has filed against it, a petition for voluntary or involuntary bankruptcy or otherwise becomes subject, voluntarily or involuntarily, to any proceeding under any domestic or foreign bankruptcy or insolvency law and such petition is not dismissed within sixty (60) days, (C) makes or seeks to make a general assignment for the benefit of its creditors, or (D) applies for or has appointed a receiver, trustee, custodian or similar agent appointed by order of any court of competent jurisdiction to take charge of or sell any material portion of its property or business.

8. GENERAL PROVISIONS

8.1. Notices. Any notices to be given hereunder by either party to the other may be effected by either personal delivery in writing or by mail, registered or certified, postage prepaid with return receipt requested. Mailed notices shall be addressed to the parties at the addresses appearing in the introductory paragraph of this Agreement, but each party may change the address by written notice in accordance with this paragraph. Notices delivered personally



will be deemed communicated as of actual receipt; mailed notices will be deemed communicated as of five (5) days after mailing.

8.2. **Entire Agreement of the Parties.** This Agreement, together with any attachments hereto, is the entire agreement between the parties and supersedes any and all prior agreements, either oral or written, between the parties hereto with respect to the subject matter hereof.

8.3. **Confidential or Proprietary Information.** Concurrently with execution of this Agreement, CONSULTANT and CLIENT shall execute and deliver a Confidentiality Agreement in form and substance reasonably acceptable to both parties.

8.4. **Governing Law.** This Agreement will be governed by and construed in accordance with the laws of the State of California.

8.5. **Consequential Damage; Limitation of Liability.** In no event shall either party be liable to the other for special, indirect, incidental, punitive or consequential damages of any nature including, but not limited to: damages arising from the use or loss of use of any facility, loss of anticipated profits or revenues. To the maximum extent permitted by applicable law, notwithstanding anything else in this Agreement to the contrary, CONSULTANT shall not be liable with respect to any damages arising in connection with this Agreement under any contract, negligence, strict liability or other legal or equitable theory except for actual and reasonably foreseeable damages in an amount not to exceed the total amount paid by CLIENT to CONSULTANT during the **[twelve (12) month]** period prior to the occurrence of the event giving rise to such damages.

8.6. **Amendments.** No amendments or modifications of this Agreement shall be valid unless evidenced in writing and signed by duly authorized representatives of both parties.

8.7. **Waiver.** The failure of either party to insist upon strict adherence to any term of this Agreement on any occasion shall not be construed as a waiver or deprive that party of the right to insist upon strict adherence to that term or any other term of this Agreement. Any waiver must be in writing and signed by the party making the waiver.



8.8. Survival and Severability. All of the provisions of Sections 2, 5.2, 8 and 9 of this Agreement will survive its completion or termination for any reason. If any provision of this Agreement shall be held invalid, illegal or unenforceable by a court of competent jurisdiction, the validity, legality and enforceability of the remaining provisions shall in no way be affected or impaired thereby. The remaining provisions shall remain in full force and effect, as if the unenforceable provision had been deleted. The parties agree to replace any omitted provision with a valid provision that comes as close as possible to the intent of the omitted provision.

8.9. No Third Party Beneficiary. This Agreement and all rights hereunder are intended for the sole benefit of the parties hereto and shall not imply or create any rights on the part of, or obligations to, any other entity not a party to this Agreement.

9. DISPUTE RESOLUTION

9.1. Dispute Resolution.

9.1.1.In the event of any dispute or difference between the parties arising out of this Agreement, at any time during the term of this Agreement or after the termination, abandonment, or breach of this Agreement, as to any matter arising under, out of or in connection with this Agreement, such dispute shall be settled by negotiation between senior officers nominated by each party amicably and in good faith and within a period of fourteen (14) days after nomination. If no settlement is achieved within fourteen (14) days after such nomination, or if one or both parties fail or refuse to nominate senior officers, then such dispute shall be exclusively referred to and finally resolved by arbitration under the Construction Industry Arbitration Rules currently in effect of American Arbitration Association (the "Rules"), which Rules are deemed to be incorporated by this reference into this article.

9.1.2.This agreement to arbitrate does not preclude either party from applying to a court of competent jurisdiction to obtain injunctive relief.

9.1.3.The parties must file a written demand for arbitration of any claim subject to this Section 9 within applicable federal or state statutes of limitation. Each of the parties has the right to representation by counsel with respect to arbitration of any dispute pursuant to this Section 9. A single, neutral arbitrator shall be selected by agreement between the parties to the dispute; if the parties do not agree upon the selection of an



arbitrator within 30 days after the date of the request for arbitration, a single, neutral arbitrator shall be selected pursuant to the Rules. The arbitration proceedings shall occur in English in Irvine, California.

9.1.4. The arbitration proceedings shall be confidential, and all documents, testimony and records provided to the arbitrator shall be treated by the arbitrator as confidential and shall be available for inspection only by the parties and their respective attorneys and experts. Unless otherwise mutually agreed, the parties shall maintain the secrecy of the arbitration proceeding, prevent the disclosure of information or documents produced in discovery to any third parties, and otherwise preserve the confidential nature of the arbitration. Each party shall be allowed full discovery to arbitrate its claims as part of the arbitration process. The arbitrator shall conduct a full hearing at which the parties shall be entitled to present evidence and examine and cross-examine witnesses. The arbitrator shall issue a written decision revealing the essential findings and conclusions upon which any award is based. In addition, the arbitrator shall have authority to award equitable relief, damages, costs and fees to the extent permitted by law, including, but not limited to, any remedy or relief that a governing court might order.

9.1.5. Each of the parties shall be equally bound by any decision of the arbitrator. The arbitrator shall have exclusive authority to resolve all claims between the parties, including, but not limited to, whether any particular claim is arbitrable and whether all or part of this Agreement is void or unenforceable and such arbitrator shall at all times follow the rules of *stare decisis*. Judgment upon any award rendered by the arbitrator may be entered in any court having jurisdiction.

9.1.6. The parties understand and agree that this Section 9 contains a full and complete statement of any and all agreements and understandings regarding resolution of disputes between the parties hereto.

[Signature Page Follows]



This Agreement shall be effective as of the date first above written.

Magnolia Technical Academy

Cumming Construction Management, Inc.

Christine Marez, Managing Director

Date

Date

Attachment A: Cumming Proposal



Magnolia Science Academy-1
New High School Project
Solar Consulting Services Agreement – Cummings



1 **PROFESSIONAL CONSULTANT SERVICES AGREEMENT – SOLAR POWER**

2 **THIS AGREEMENT** is made and entered into this 2nd day of February, 2018, by and
3 between Magnolia Educational & Research Foundation hereinafter referred to as “Client”, and
4 Cumming Construction Management, Inc. hereinafter referred to as “Consultant.”

5 **WHEREAS**, Client is developing its MSA-1 Reseda campus; and

6 **WHEREAS**, Client desires to incorporate solar power into its site development and
7 building construction designs; and

8 **WHEREAS**, Client desires a professional consulting firm to provide assistance in
9 designing, procuring, installing and permitting solar power structures for the MSA-1 Reseda
10 campus; and

11 **WHEREAS**, Consultant is represents itself as capable and qualified to provide desired
12 services; and

13 **NOW, THEREFORE**, in consideration of the premises, the parties hereto agree as
14 follows:

15 **ARTICLE I – DUTIES OF CONSULTANT**

16 Consultant agrees to provide professional services in accordance with the attached
17 Scope of Work which is described in **Exhibit A – Scope of Services** of this Agreement. This
18 Agreement is based in part on the Consultant’s proposal for services which is incorporated into
19 **Exhibit A**. The Consultant’s proposal for these services includes a listing of key personnel which
20 shall not be changed except with written permission of Client. The Consultant’s proposal does
21 not anticipate the use of subconsultants. The addition of subconsultants to provide services
22 under this Agreement shall require the prior authorization of the Client. Any subconsultants
23 added to the Consultant’s team shall be required to comply with all of the terms of this
24 Agreement.

25 **ARTICLE II – DUTIES OF CLIENT**

26 Client agrees to provide Consultant with such information as is possessed by the Client
27 and is normally supplied to consultants performing such services. Specifically, the Client will
28 provide access to as-built record drawings of the existing school and support facilities, copies of



**Magnolia Science Academy-1
New High School Project
Solar Consulting Services Agreement – Cummings**



1 approved plans for the new high school building, copies of the ALTA site survey, copies of
2 documents related to description of the proposed Reseda Town Center project, copies of utility
3 bills and energy audits done on the campus, and access to Client staff. Client will appoint a
4 designated representative with authority to act on behalf of the Client in all matters related to
5 this Agreement. The Client's designated representative for this Agreement is: **Tim Buresh** of
6 PrimeSource PM, LLC. The Client may change its designated representative at any time by
7 written notice to Consultant.

8 **ARTICLE III – COMPENSATION**

9 District agrees to pay Consultant for services rendered under this Agreement as
10 described in **Exhibit B - Compensation** of this Agreement. Specified compensation shall be
11 inclusive of all fees, costs and reimbursables attributed to the services to be provided as
12 specified in **Exhibits A and B**. Consultant shall obtain Client written approval prior to exceeding
13 the not to exceed limit specified in **Exhibit B** and shall obtain written approval for any increase
14 in such limit. Consultant shall be paid for the services to be provided on a monthly basis within
15 thirty (30) days after receipt of approved invoices by the Client. Consultant shall maintain
16 accounting records related to this Agreement available for inspection by Client for a period of
17 not less than two years after the termination of this Agreement.

18 **ARTICLE IV – INSURANCE REQUIREMENTS**

19 Consultant shall maintain insurance coverage for services provided under this
20 Agreement in accordance with the requirements specified in **Exhibit C - Insurance**.

21 **ARTICLE V – NO AGENCY RELATIONSHIP**

22 No agency relationship between Client and Consultant is intended or created by this
23 Agreement. Consultant is not authorized and shall not at any time or in any manner represent
24 that it is an agent, servant or employee of the Client, it being expressly understood that
25 Consultant is and at all times shall remain a wholly independent contractor.

26 **ARTICLE VI – TERM**

27 Services shall be performed in accordance with the schedule requirements contained in
28 **Exhibit A** of this Agreement. Any change in overall duration beyond the time specified in



**Magnolia Science Academy-1
New High School Project
Solar Consulting Services Agreement – Cummings**



1 **Exhibit A** requires prior written authorization from the Client. Consultant shall commence
2 services required to be performed herein within five working days after receipt of Client's
3 Notice to Proceed.

4 **ARTICLE VII – FINDINGS CONFIDENTIAL**

5 All of the reports, findings and conclusions prepared or assembled by Consultant under
6 this Agreement are confidential, and Consultant agrees that they shall not be made available to
7 any individual or organization without prior written approval of the Client. All reports and
8 findings and computer files shall become the property of the Client, but only for the purposes
9 intended by this Agreement; however, no conclusions, opinions or studies provided by
10 Consultant shall be made available to any other party except in connection with the original
11 purpose of the assignment, without prior written approval of the Client.

12 **ARTICLE VIII - TERMINATION**

13 This Agreement shall terminate upon completion of all services required herein, or at
14 any time by mutual agreement. The Agreement may be terminated by either party upon not
15 less than seven (7) days written notice should the other party breach or otherwise default
16 under this Agreement and such breach or default remain uncured beyond any reasonable cure
17 period. Client, however, may terminate this Agreement at any time by Notice of Termination in
18 writing to Consultant. In the event of such termination, Consultant shall deliver to the Client all
19 documents, files and records or copies thereof pertaining to any work which may be in progress
20 and Client shall pay to Consultant an amount which equitably reflects the proportion of work
21 completed by Consultant on each assignment, provided that in no event shall the compensation
22 paid pursuant to this paragraph exceed the amount which would have been payable pursuant
23 to Article III of this Agreement.

24 **ARTICLE IX - NOTICES**

25 Any notice given pursuant to this Agreement shall be deemed received and effective
26 when properly addressed, posted and deposited in the United States mail addressed to the
27 respective parties as follows:



**Magnolia Science Academy-1
New High School Project
Solar Consulting Services Agreement – Cummings**



1 **DESIGNATED REPRESENTATIVE**

2 PrimeSource PM, LLC
3 Attn: Tim Buresh
4 655 Deep Valley Drive, Suite 355
5 Rolling Hills Estates, CA 90274
6 tim.buresh@primesourcepm.com

7 **CLIENT**

8 Magnolia Educational & Research Foundation
9 Attn: Patrick Ontiveros
10 250 East 1st Street, Suite 1500
11 Los Angeles, CA 90012
12 213/628-7419
13 pontiveros@magnoliapublicschools.org

14 **CONSULTANT**

15 Cummings Construction Management, Inc.
16 Attn: Christine Marez
17 523 West 6th Street, Suite 1001
18 Los Angeles, CA 90014
19 213/408-4518
20 cmarez@ccorpUSA.com.com

21 **ARTICLE X – NON-ASSIGNABILITY**

22 Consultant shall not assign any interest in this Agreement and shall not transfer any
23 interest in the same whether by assignment or novation without prior written approval of
24 Client.

25 **ARTICLE XI – EQUAL EMPLOYMENT**

26 Consultant agrees that during the performance of this Agreement, they will not
27 discriminate against any employee or applicant for employment because of race, creed, color,
28 sex, age or national origin.



Magnolia Science Academy-1
New High School Project
Solar Consulting Services Agreement – Cummings



1 **ARTICLE XII – CHANGES, AMENDMENTS AND MODIFICATIONS**

2 No change, amendment or modification to this Agreement shall be effective unless in
3 writing and signed by the Client.

4 **ARTICLE XIII – ENTIRE AGREEMENT**

5 This Agreement and any prior agreement, document or instrument attached hereto or
6 referred to herein, integrate all the terms and conditions mentioned herein or incidental
7 hereto, and supersede all oral negotiations and prior writings with respect to the subject matter
8 hereof. In the event of any conflict between the terms, conditions and provisions of this
9 Agreement in any such prior agreement, document or instrument, the terms, condition and
10 provisions of this Agreement shall prevail.

11 **ARTICLE XIV – APPLICABLE LAW**

12 This Agreement shall be governed by, and construed under the laws of the State of California.
13 This Agreement may be executed in as many counterparts as may be deemed convenient, each
14 of which, when so executed, shall be deemed an original.

15 **ARTICLE XV – STANDARD OF CARE**

16 Consultant shall perform all services under this Agreement in a skillful, competent, timely
17 manner consistent with the standards generally recognized as being employed by professionals
18 performing similar work in the State of California. Consultant shall maintain throughout the
19 term of the Agreement all professional licenses legally required to perform such services.

20 **ARTICLE XVI – INDEMNIFICATION**

21 Consultant agrees to indemnify and hold harmless Client from any and all losses including
22 attorney’s fees from third party claims that arise from the Consultant’s alleged willful or
23 negligent acts, errors or omissions in the performance of services under this Agreement.

24 **ARTICLE XVII – CHILD SAFETY**

25 Consultant is required to comply with Education Code Section 45125.1 with respect to the
26 fingerprinting and background checks of employees who may come into contacts with Client’s
27 pupils. Consultant is required to provide evidence of testing and clearance to work with minors
28 for tuberculosis of employees who may come into contacts with Client’s pupils.



**Magnolia Science Academy-1
New High School Project
Solar Consulting Services Agreement – Cummings**



1 **EXECUTION**

2 **IN WITNESS WHEREOF**, the parties hereto have executed this Agreement as of the date
3 and year first above written.

4

5 **Acceptance by Consultant:**

6

7 _____
8 Cumming Construction Management, Inc.

9 Christine Marez

10 Managing director energy and Sustainability

11 Date: _____

12

13

14 **Acceptance by Client:**

15

16 _____
17 Magnolia Educational & Research Foundation

18 Caprice Young, Ed. D.

19 Chief Executive Officer

20 Date _____

21

22 **Exhibits & Attachments**

23 The following documents are attached and included as herein:

24 **Exhibit A – Scope of Services**

25 **Exhibit B – Compensation**

26 **Exhibit C – Insurance**

27 **Attachment – Client request for Proposals**

Attachment – Consultant’s Proposal



**Magnolia Science Academy-1
New High School Project
Solar Consulting Services Agreement – Cummings**



1 Exhibit A – Scope of Services

2 Consultant shall provide solar consulting services as requested in Client’s Request for Proposals
3 dated January 3, 2018 (attached and included herein by reference) and Consultant’s proposal
4 dated January 12, 2018 (attached and include herein by reference).

5

6 The MSA-1 campus consists of an existing classroom building, a new classroom building (now
7 under construction) and adjacent parking lots. The scope of work includes design and
8 procurement of a solar shade structure to be located in the parking lot adjacent to the existing
9 building. This structure is to serve two purposes: (1) providing a shelter for outdoor lunch and
10 recreation activities approximately 10,000 Sf in size; (2) generating power that can either be
11 used by the campus or sold to DWP. The scope of work includes: the evaluation of the existing
12 and new classroom buildings to determine power needs of both structures; evaluating the
13 potential of using power generated by the solar shade structure to serve either building;
14 evaluating the potential of installing rooftop solar panels on the existing building; making
15 recommendations to the Client; preparing documentation and conducting procurement(s) from
16 sola providers; installation oversight and commissioning. The parking lots are separated by a
17 dedicated alley, and the campus is served by Los Angeles DWP. The scope of services includes
18 negotiations with DWP and the City of Los Angeles to obtain permission to install solar systems,
19 metering, power purchase agreements, and obtaining permission to transfer power across the
20 dedicated alley. Client is seeking a procurement method that includes a deferred purchase
21 arrangement where the initial capital cost is provided by vendors, to be reimbursed either by
22 lease or purchased power agreement or similar financing mechanism. All written products will
23 be supplied in appropriate electronic format on flash drive.

24

25 The contract duration will be one year from the date of this Agreement unless extended by
26 approved change order. Services will begin immediately upon approval of contract by the
27 Client’s Board of Education. The initial evaluation work phase shall be completed within three



**Magnolia Science Academy-1
New High School Project
Solar Consulting Services Agreement – Cummings**



1 months. Procurement and installation shall be completed in the following nine months. Time
2 is of the essence in the performance of this Agreement.

3



**Magnolia Science Academy-1
New High School Project
Solar Consulting Services Agreement – Cummings**



1 **Exhibit B – Compensation**

2 This shall be a time and materials based contract with Consultant reimbursed for actual hours
3 of service and reimbursable expenses directly related to this Agreement. Total compensation
4 under this agreement will not exceed \$36,300 in total compensation unless modified by
5 approved change order.

6
7 Hourly services will be reimbursed at the following rates:

- 8 Christine Marez, Project Director - \$175
- 9 Adam Todd, Senior Project Manager - \$165
- 10 Shane Noreen, Senior Project Engineer - \$165
- 11 David Lazerwitz, Energy Project Manager - \$145
- 12 Valerie Davis, Proect Coordinator - \$110

13 Rates are established as of the date of this agreement and shall be fixed for a period of one
14 year from the date of the Agreement, and may be subject to adjustment on an annual basis
15 thereafter. Staff listed by name are consider key personnel under this Agreement.

16
17 Reimbursable expenses will not include those expenses normally included in a home office
18 overhead account. Anticipated reimbursable expenses for this contract include: project related
19 travel, presentation and procurement material production and copying, and City permit fees.
20 Reimbursable expenses shall only be incurred with Client approval. Reimbursable expenses will
21 be billed based on a multiple of 1.10 times the expense incurred by consultant.

22
23 Payment will be made based on monthly approved invoices. Invoices will be submitted to
24 Client's designated representative for approval. Payment will be via wire transfer to the
25 Consultant's account. Consultant shall provide wire transfer information prior to submission of
26 its first invoice. Consultant wire transfer information may be changed by the Consultant at any
27 time by written notice to Client.



**Magnolia Science Academy-1
New High School Project
Solar Consulting Services Agreement – Cummings**



1 Exhibit C – Insurance

**2 Consultant shall maintain the following levels of single occurrence and aggregate insurance
3 coverage for the duration of this Agreement and any change orders:**

4 Commercial general liability – \$1,000,000/\$2,000,000

5 Automobile liability - \$1,000,000/\$1,000,000

6 Workers compensation and employer liability – statutory

7 Professional liability - \$0/\$0

**8 Insurance coverage shall list Magnolia Educational Research & Foundation as additional insured
9 and shall require a 30-day written termination notice provision. Proof of insurance shall be
10 provided prior to the start of work under this Agreement.**

Cover Sheet

Approval of Agreement with gkkworks for Master Planning Services

Section: II. Consent Agenda
Item: I. Approval of Agreement with gkkworks for Master Planning Services
Purpose: Vote
Submitted by:
Related Material: II I gkkworks Master Planning Contract.pdf



Board Agenda Item #	II I- Consent Item
Date:	February 8, 2018
To:	Magnolia Board of Directors
From:	Caprice Young, Ed.D., CEO & Superintendent
Staff Lead:	Patrick Ontiveros, General Counsel & Director of Facilities
RE:	Approval of Agreement with gkkworks for Master Planning Services

Proposed Board Recommendation

Staff recommends that the Board approve management to enter into a consulting services agreement with gkkworks for master planning services in an amount not to exceed Thirty-Forty Seven Thousand Five Hundred Dollars (\$47,500).

Background

The zoning of the parking lot parcel that is part of MSA-1 is zoned “P” (parking only). The current “P” zoning restricts all usage and activity on the parking lot parcel to parking. A zone variance expanded the use to allow for outside dining. Staff previously recommended to the Board that the zoning be changed to “C2”. The “C2” zoning designation will allow more flexible future development and use of the parcel, including construction of new buildings. The zone change process, currently underway, requires plans and renderings to illustrate to stakeholders (City officials, community leaders, residents, etc.), the phased short term and long term development desired by MSA. The Board previously gave direction to staff to solicit a consultant to provide these services.

Primesource published an RFP for master planning services. Four (4) firms were specifically targeted. Two of the four provided a response. The proposal by gkkworks while more expensive exhibited the expertise and experience that is needed for this project. Gkkworks has extensive experience with the City of Los Angeles and has consulted with various schools (charter and non-charter) with similar projects. Accordingly, Staff recommends the gkkworks proposal for approval.

Schedule Impact


No schedule impact. The goal is to develop short term and long term use of the parking lot to allow for future development and allow flexibility in use.

Budget Impact

The source of payment for this consulting agreement is the proceeds from the 2014 Bond. The cost will be billed on a time and material basis not to exceed \$47,500 unless modified by change order.

Attachments:

Board Informative for MSA-1 Site Master Planning Services prepared by Primesource Project Management (includes RFP dated January 3, 2018, gkkworks proposal dated January 12, 2018, and draft contract for services)

 <p>PRIMESOURCE PROJECT MANAGEMENT Project Leadership Project Success</p>	<p>Board Informative 4: MSA-1 Site Master Planning Consultant Procurement</p>
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Board Informative: MSA-1 Master Planning Consultant Procurement

Date: January 30, 2018

Board Action Requested: Staff recommends approval of a consulting services agreement with gkk works to provide master planning consulting service at the MSA-1 Reseda campus in the not to exceed amount of \$47,500.

Background: Previous discussion with the Board explained the need for master planning consulting services to support ongoing efforts to change the zoning of the Reseda campus from the current "P" (parking only) designation to a "C2" (commercial designation). The current "P" (parking only) designation restricts all usage and activity on the parking lots to parking except as allowed by a zoning variance. The zoning variance issued for the property prohibits all school uses of the parking lot except for outdoor dining. The "C2" (commercial) zoning designation will allow unrestricted use and future development including construction of new buildings. Because the zoning change process is so difficult and time consuming, it is best to make one single change that includes authority for the maximum long term development of the site, even if that development is many years in the future.

In order to complete the zoning change process, which is already underway, MSA must be able to show plans and renderings that indicate to professionals and to the surrounding lay community the phased short term and long term development desired by MSA. This planning must be supported by technical analysis that clearly shows the impacts and mitigations available to the surrounding community. The Board previously gave direction to solicit a consultant to provide these services.

Procurement Actions: Staff developed the attached Request for Proposals (RFP) and released it on



January 3rd 2018. The proposal was sent to four firms: gkk works; Barrio Planners, Inc.; Johnson Fain; and Abramson Teiger Architects. These four firms were known to staff from work on other projects managed by staff. Phone invitations were also sent to solicit proposer interest and address any questions or concerns. Proposals were received on January 12th 2018 from gkk works and Barrio Planners, Inc.; Johnson Fain and Abramson Teiger both declined to propose primarily due to lack of resources in the immediate future. Proposals were reviewed and evaluated by Patrick Ontiveros and Tim Buresh. Both proposals were responsive to the RFP. Both firms displayed significant master planning experience for schools. However, Barrio Planners had a limited amount experience with City of Los Angeles zoning approvals, and no commercial experience. Gkk works displayed significant commercial experience working through City of Los Angeles for both charter schools and commercial projects. Staff believes that this experience has contributed to gkk works knowledge of the style and depth of materials required to obtain Planning support of development. Both firms included cost estimates, with Barrio Planners estimate of \$25,000 and gkk works estimate of \$47,500. The gkk estimate was accompanied by a more developed work plan that displayed a greater depth of knowledge and understanding of the tasks required. Staff held a negotiation session with gkk works on January 25, 2018 primarily to further develop understanding of the tasks required and work sequencing and to confirm participation and roles of key staff. The work plan will require a concentrated effort for the first three months. During this time period, deliverables include: near term site development plan without joint use facilities with the City; long term site plan without joint use facilities with the City; long term site plan with joint use facilities with the City; and concept plans for the City Ice rink project. Longer term efforts will then be directed toward influencing the City Ice Rink project design and joint use potential, and addressing community and Planning Department issues. The total effort is estimated to require one year. Staff was able to reduce the cost of producing the deliverables in the first three months. Staff recommend using a cost reimbursable not to exceed contract format instead of lump sum pricing because of the open ended and difficult nature of the tasks involved. Estimating the amount of effort required for the City Ice Rink joint use development is



particularly difficult: the more successful the discussions, the greater the amount of support and cost required. Consequently, staff recommends a not to exceed contract award of \$47,500 to preserve adequate funding to fully support successful negotiations with the City. If these are not successful, master planning efforts in this area will be suspended.

Attachments

Request for Proposals dated January 3, 2018

Gkk works proposal dated January 12, 2018

Contract for professional services dated February 2, 2018





**REQUEST FOR PROPOSALS
MASTER PLANNING CONSULTING
SERVICES**

**MAGNOLIA SCIENCE ACADEMY 1
RESEDA CAMPUS**

**18238 Sherman Way
Reseda, CA 91335**

**Posted
Date Posted: 01/03/18**

**Submit Responses To:
Timothy Buresh
tim.buresh@primesourcepm.com**

**RFP Due Date:
01/12/18
No Later Than 5:00P.M.**



**Request for Proposals – Zoning Variance Consulting Services
January 3, 2017 - Page 2**

INTRODUCTION

Magnolia Science Academy 1 (“Magnolia”) is requesting Proposals for Master Planning Consulting Services for work associated with the Magnolia campus located at 18238 West Sherman Way in Reseda.

Magnolia is a public school that currently serves approximately 500 students in grades 6-12. The Charter has a STEAM (Science, Technology, Engineering and Mathematics) emphasis and an outstanding academic reputation as one of the highest performing high schools in the nation. This has created a very high demand for admission that the current Campus facilities cannot accommodate.

Magnolia requires professional architectural services to provide Campus master planning services to: formalize a master plan to maximize the long term use and development of the campus; assist in the near term alteration of current temporary and permanent zoning provisions and to obtain a Conditional Use Permit; and to explore symbiotic development of adjacent City-owned property. Although Magnolia is a California public school, this campus is not being built under the California Field Act, and is therefore subject to City of Los Angeles zoning and building code requirements.

EXISTING CONDITIONS AND SCOPE OF WORK

Magnolia is located on two adjacent parcels in the City of Reseda that were obtained at different times from different owners. Reference attached ALTA survey file.

Magnolia is currently housed in a 2-story formerly commercial structure on a parcel (APN 2125-036-095 and APN 2125-036-100) that contains a building and surface parking area. The portion containing the building is zoned “Q (C2)”, and the portion containing the parking lot is zoned “P”. Reference attached exiting building floor plans.

A zoning variance was obtained for this parcel that allowed campus food service to be provided within a temporary enclosure located on a portion of the parking lot, plus required maintenance of a large number of parking slots and correction of a longstanding drainage issue, plus imposed various use conditions. Reference attached ZA 2014-0995(ZV).

Magnolia recently acquired an adjacent parcel (APN 2125-036-021 and APN 2125-036-105) that includes a commercial structure and parking lot. The portion containing a building is zoned “Q (C2)” and the portion containing a parking lot is zoned “P”. The existing building has been demolished and a new two-story high school classroom building will be constructed on the parcel. The new high school building is currently in plan check by LADBS (Plan check #B17LA10287). This will allow Magnolia to serve approximately 500 high school students in the



**Request for Proposals – Zoning Variance Consulting Services
January 3, 2018 - Page 3**

new building. The current zoning classification and various building permit restrictions continue the current use of a large portion of the site as parking. Reference attached new high school floor plans.

Once the new high school building is on line, the existing classroom building will be used as a middle school also serving approximately 500 students. This building will be renovated to add classrooms, alter circulation and exiting, and to improve the building. Desired renovations will increase the FAR beyond the currently allowed 1.5 ratio.

Magnolia is considering the near term addition of a solar shade structure in the parking lot to provide a covered outdoor dining and student activity area plus adjacent restroom facilities.

The current zoning classification and zoning variance conditions are an impediment to the maximum development and growth of the campus. For example, under the current "P" zoning classification, more than half of the two parcels are restricted to parking. The campus does not require such a large amount of parking. The campus does require additional academic support and recreational space. For example, there is an unmet need for large group assembly space, campus dining space, and indoor and outdoor athletic spaces. Even with the new high school building, there will be significant unmet enrollment demand.

Magnolia is considering the long term construction of a third building in the parking lot. This two-story building may include a gymnasium and multipurpose room serving the entire campus, plus additional classrooms sufficient to accommodate either a second high school or to accommodate a k-5th grade elementary school.

The surrounding neighborhood is in transition. The City of Los Angeles is supporting the revitalization of Sherman Way in Reseda. It has promoted a Town Center project concept that combines the redevelopment and expansion of Magnolia along with a City-owned Ice Rink and CIM-owned mixed use project both located on former CRA-owned parcels that are adjacent to Magnolia. The original vision for this project envisioned significant co-use and sharing of parcels and resources among all parties (e.g. shared parking and access, shared gymnasium and recreation facilities).

The City is finally moving forward on this long-discussed project. The City has taken possession of four CRA-owned parcels and assigned the Ice Rink project to City Parks and Recreation Department. The City project will use existing Proposition K funding of approximately \$7 million. The current concept is very preliminary, and has yet to enter design. The preliminary concept for the project includes an indoor ice skating facility and an outdoor roller blade skating facility.



Request for Proposals – Zoning Variance Consulting Services January 3, 2017 - Page 4

Magnolia believes that there remains significant opportunity for joint use and benefit between Magnolia and the City. For example, if joint use parking were included on the City parcels, the Magnolia parcels currently dedicated to parking could be devoted to outdoor recreational use such as a community soccer field. For example, if the City project included a community use gymnasium, a gymnasium on the Magnolia site would not be required and more space could be devoted to community recreation. For example, there is currently a dedicated alley that splits all of the Magnolia, City and CIM parcels. It may be in all parties' interests to collaborate and remove the alley by providing some other access route to joint use parking.

Magnolia is in the process of formally revising the zoning classification of the entire campus in order to remove objectionable operating and land use restrictions and to maximize the long term development potential for the campus. Charter has retained a Zoning consultant to assist in this process, Rabuid Commercial Services, Inc. Initial discussions with City Council Office and the City Planning Department are supportive of these changes. They are considered to be in line with City planning direction (e.g. reducing parking in favor of transit, eliminating at-grade parking in favor of higher use; supporting Town Center evolution and long term joint use goals).

Magnolia seeks architectural services for the following tasks:

- Develop a long term campus plan for presentation to the City Planning Department to support the requested changes in Magnolia campus zoning and land use and obtain a Conditional Use Permit (CUP). This plan will not consider collaboration with the adjacent City and CIM development. This plan will seek the maximum buildout of the site including: a third (and possibly fourth) building that provides an additional academic unit on campus (e.g. additional of a second high school or addition of an elementary school), plus Magnolia-owned gymnasium and multi-purpose building; that renovates and expands occupiable space within the existing classroom building; and that integrates circulation between the existing building, the new high school building and future development. This plan is intended to illustrate and support the long term vision for the Magnolia campus.
- Develop a concept plan that integrates City and Magnolia site development for presentation to the City Planning Department and the City Department of Parks and Recreation. This plan will consider collaboration with adjacent City development. This plan will propose a joint use approach to the Magnolia campus and City project including: City built 2 or 3 story building with indoor ice rink, indoor gymnasium/community recreation space, City outdoor skating rink, Magnolia built outdoor soccer field, Magnolia built outdoor recreation space, underground or under-building parking, and a revised vehicle circulation plan. This plan is intended to illustrate and support a long term vision for a collaborative use and development of the City and Magnolia sites.

Services will include public presentations and presentation materials. The consultant will collaborate with Magnolia's zoning consultant who will take the lead in all communication with



**Request for Proposals – Zoning Variance Consulting Services
January 3, 2018 - Page 5**

the City. Work will begin immediately, with initial planning documents to be completed as soon as possible and final presentation meetings to be completed within 10 months.

PROPOSAL SUBMISSION REQUIREMENTS

A) GENERAL INSTRUCTIONS

The purpose of this Request for Proposals ("RFP") is to obtain information that will enable Magnolia to select a consultant to provide master planning services. Magnolia is requesting proposals from qualified firms to provide these services.

Proposals must be submitted electronically in PDF format to **Timothy Buresh, Project Manager** at tim.buresh@primesourcepm.com no later than 5:00 p.m. on January 12, 2018. Late proposals will not be considered. Each proposal shall be treated as confidential until this deadline, after which time each proposal shall become a matter of public record.

All proposals are to be submitted in compliance with the format set forth below. Proposals must be typewritten, concise, straightforward, and must address each requirement and question. Brevity is encouraged and unnecessary or duplicative information should be avoided.

Clarifications or questions regarding submittals must be submitted via email to Timothy Buresh at tim.buresh@primesourcepm.com. Please include the name of your firm and telephone number when making inquiries.

All proposals will become the property of Magnolia. Information in proposals will become public property and subject to public record disclosure laws. Magnolia reserves the right to make use of any information or ideas in the proposals. All proposals will be maintained as confidential working papers until officially placed on the Magnolia School Board meeting agenda.

Magnolia reserves the right to reject any and all proposals and to waive any informality in any proposal received. No obligation, either expressed or implied, exists on the part of Magnolia to make an award or to pay any costs incurred in the preparations or submission of a proposal. All costs associated with the preparation or submission of proposals for this RFP is solely the responsibility of the proposers.

B) Evaluation of Proposals and Recommendation

All RFP responses will be read and evaluated by a committee selected by the Magnolia CEO. The Magnolia will select a consultant that has the highest suitability for the work with Magnolia and the overall most desirable approach. Magnolia reserves the right to negotiate modifications with any firm as may be required to serve the best interests of Magnolia and to



**Request for Proposals – Zoning Variance Consulting Services
January 3, 2017 - Page 6**

negotiate the final contracts with the most qualified candidates. The evaluation committee will make a recommendation to the Magnolia School Board to award a contract to the selected consultant. The Magnolia School Board will vote to award the contract at its ad hoc committee or regularly scheduled meeting.

C) FORMAT REQUIREMENTS:

All proposals shall include the following information:

1. Cover Letter

- a. Name of Firm
- b. Project Title – Proposal for Master Planning Consulting Services, Magnolia Science Academy - 1
- c. Date Submitted
- d. A brief cover letter

2. General Information

- a. Name, address, telephone, and e-mail address of firm, name and email for contact persons.
- b. Provide a short resume of your firm's history and areas of expertise.

3. Master Planning experience - Describe in detail your experience in providing educational and commercial master planning, obtaining modifications to zoning variance requirements and project development approvals within the City of Los Angeles. Include examples related to educational facilities and community recreation facilities.

4. References - Provide at least three (3) references, including names, addresses, telephone and email addresses of persons with respect to zoning variance projects which your firm or its senior personnel has worked on within the last five years. Please be advised that references may be contacted.

5. Project Approach - Briefly describe a work plan and how your firm would plan to work with Magnolia and their other consultants, representatives and/or agents in order to obtain the Conditional Use Permit and to present a coordinated project concept to the City. Include a timeline of activities.

6. Resumes – Include short resumes of key personnel to be assigned to this project. Includes specific examples of similar work. Describe their specific role and responsibility.



**Request for Proposals – Zoning Variance Consulting Services
January 3, 2018 - Page 7**

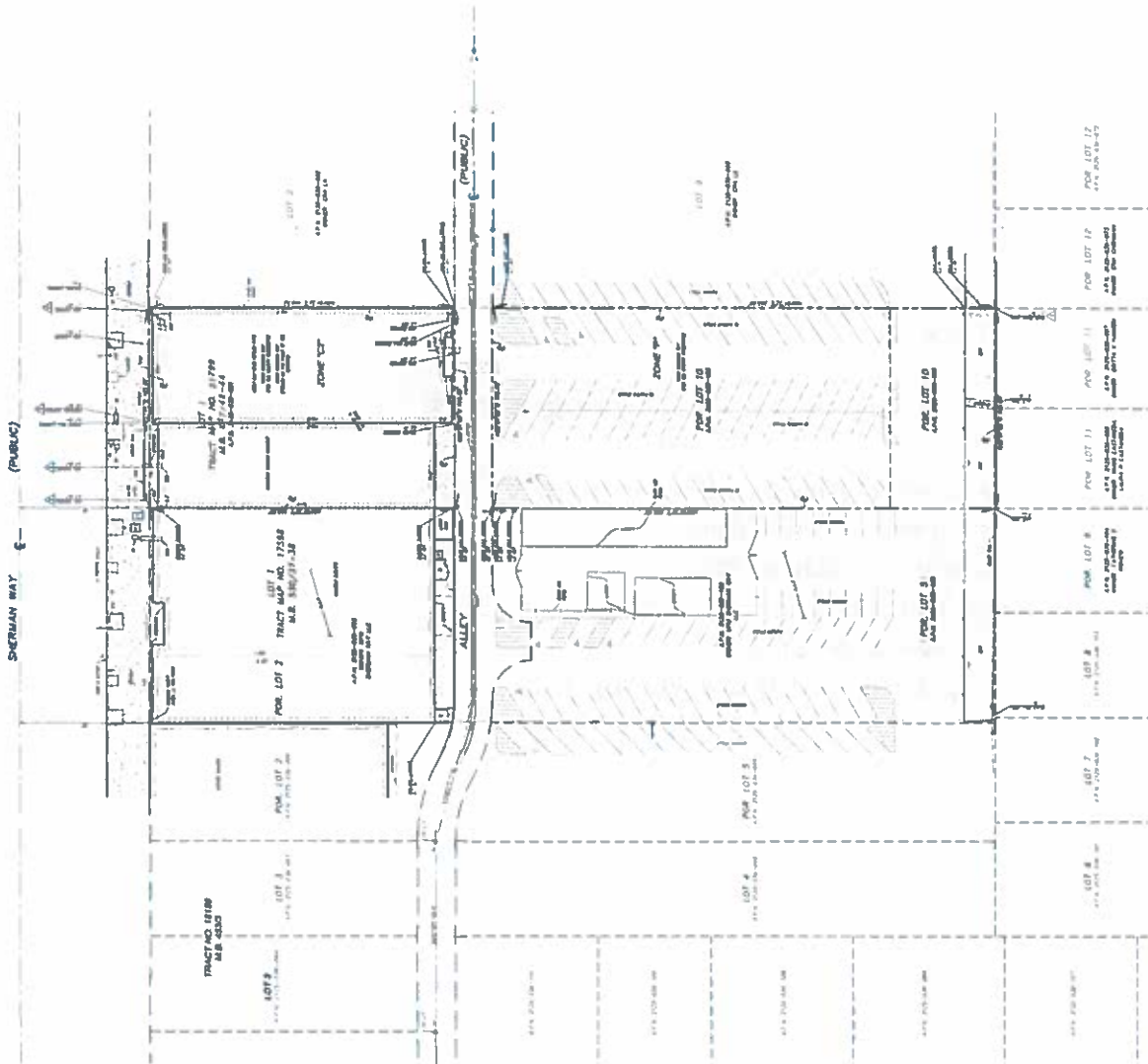
7. **Insurance Coverage** - Each submittal must include a copy of the respondent's Certificate of Insurance. This may be marked confidential. The firm or organization shall be required to carry the following insurance:
 - a. Comprehensive General Liability and Property Liability Insurance, with a minimum limit two million dollars (\$2,000,000), with the Magnolia named as Additional Insured;
 - b. Comprehensive Automobile Liability Insurance, including owned, non-owned, and hired vehicles with minimum limit of one million dollars (\$1,000,000);
 - c. Workers' Compensation and Employer Liability, statutory limit.
8. **Budget and Cost of Services** - Provide a proposed fee structure and estimate of costs for all proposed services for the project. Provide an estimate and breakdown of reimbursable expenses. Also, include an hourly rate schedule for personnel to be assigned to the project. Clarify what costs considered reimbursable and what costs are included in hourly fees.
9. **Proposed Contract for Consulting Services** – Include a proposed contract for these services.

ATTACHMENTS

1. Alta Survey Magnolia parcels
2. Existing Building floor plans
3. New High School floor plans
4. Preliminary site plan (for discussion)
5. Area development map
6. Zoning Variance ZV 2014-0995 (ZV)

A.L.T.A./N.S.P.S. LAND TITLE SURVEY

18228 & 18214 SHERMAN WAY, LOS ANGELES, CA 91335



LEGAL DESCRIPTION
 The above described parcel is situated in the City of Los Angeles, California, and is more particularly described as follows: ...

NOTES CONCERNING TO BE OBSERVED BY THE BUYER
 1. The survey shows the location of the site within a larger grid of streets. The site is located at the intersection of Sherman Way and 18228th Street. ...

RECORD INFORMATION
 This survey was recorded in the County of Los Angeles, California, on the 15th day of February, 2018, at 6:30 PM. ...

SETBACK INFORMATION
 The setbacks for the site are as follows: ...

EXHIBIT INFORMATION
 This survey is subject to the following exhibits: ...

NAME OF RECORDS
 The records for this survey are as follows: ...

FORMER RECORDS
 The former records for this survey are as follows: ...

FORMER RECORDS
 The former records for this survey are as follows: ...

NOTES
 The survey shows the location of the site within a larger grid of streets. The site is located at the intersection of Sherman Way and 18228th Street. ...



LEGEND

---	Property Line
---	Public Right-of-Way
---	Zone Line
---	Setback Line
---	Other

CALVADA SURVEYING, INC.
 18228 SHERMAN WAY, LOS ANGELES, CA 91335
 TEL: (310) 555-1234
 FAX: (310) 555-5678
 WWW.CALVADA-SURVEYING.COM

ARTHUR GOLDING AND ASSOCIATES
ARCHITECTS

2648 NORTH CAROLINA STREET
LOS ANGELES, CALIFORNIA 90027
313 622 9505 FAX 622 7653



INTERIOR
RENOVATIONS & ALTERATION
MAGNOLIA
SCIENCE ACADEMY

DIALOG FOUNDATION

Construction 23 July 2008
Project 0010.01

FIRST FLOOR PLAN

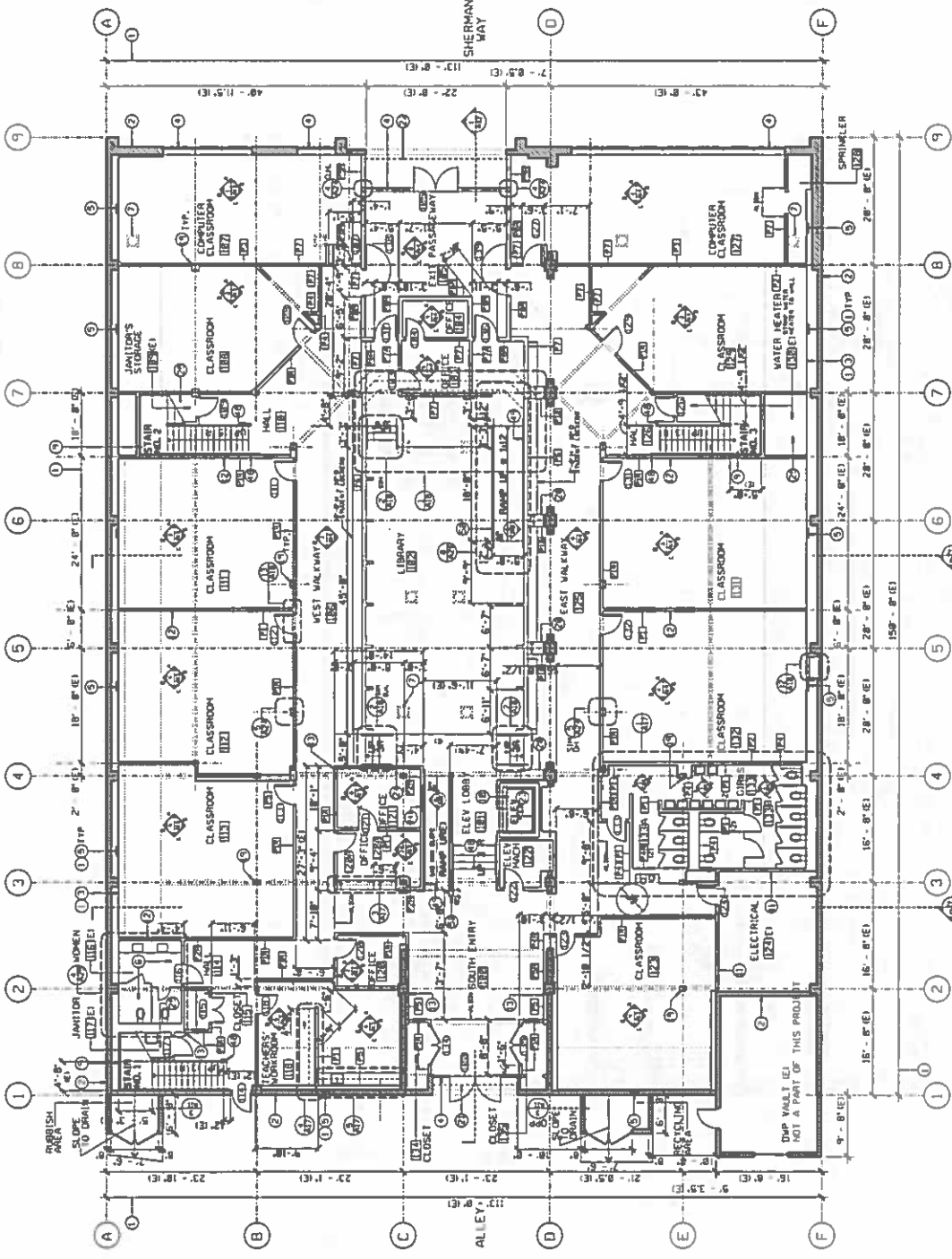
A 6

SHEET 6 OF 68

KEYNOTES

- 1 EXISTING CONDITIONS AND DIMENSIONS ARE DEPICTED ON REFERENCE SHEETS. VERIFY LOCATIONS OF EXISTING ELEMENTS.
 - 2 CEILING HIR RATED MASSWAY WALL.
 - 3 CEILING AND GYP BOARD.
 - 4 REFER TO ELECTRICAL DRAWING.
 - 5 ACCESSIBLE TOILET ROOM.
 - 6 MEAC DEFIBRILLATOR ABOVE.
 - 7 CEILING LIGHT ABOVE.
 - 8 CEILING TO REMAIN SEE OAC 43.
 - 9 ELEVATOR TO REMAIN.
 - 10 FOR ADDITIONAL INFORMATION, SEE OAC 43.
 - 11 CEILING RATED MASSWAY & ORIGINAL FINISH LOCATION.
 - 12 DRY WALL FINISH.
 - 13 CONTINUE INDRYWALL FINISH ACROSS RECONSTRUCTION SO THAT ORIGINAL FINISH LOCATION.
 - 14 - 18 NOT USED THIS SHEET.
 - 19 WHERE APPLICABLE SEE NOTE 1.
 - 20 ON PARTIAL PARTITION.
 - 21 SECURITY SHUTTER, HOODS AS NECESSARY TO CONFORM TO FIRE DEPARTMENT REQUIREMENTS.
 - 22 SECURITY DRILL, MODIFY AS NECESSARY TO CONFORM TO FIRE DEPARTMENT REQUIREMENTS.
 - 23 ELEVATOR HANDRAILS ABOVE CAB FLOOR TO C 0" RAIL.
 - 24 ON 4" x 8" x 4" ALUMINUM FRAME WINDOW, HEAD HEIGHTS 7'-8" AS OFFICE 121.
 - 24A ON 4" x 8" x 4" ALUMINUM FRAME WINDOW, HEAD HEIGHTS 7'-8" AS OFFICE 121.
 - 25 WANTED CONSTRUCTION AND TO REMAIN FIRE SPRINKLER SYSTEM TO REMAIN.
 - 26 - 47 NOT USED THIS SHEET.
 - 48 1 1/2" DIA. FID. STEEL HANDRAIL EXTENSION WELD TO 63 HANDRAIL TO FLOOR OR WALL AS REQUIRED.
 - 49 1 1/2" DIA. HANDRAIL.
 - 50 ON FLOOR MOUNTED 1 1/2" DIA. PAINTED STEEL HANDRAIL.
- NOTE: MAX CROSS SLOPE FOR ALL RAMPS IS 1:48

- FLOOR PLAN LEGEND
- 15/10 STUD PARTITION, SEE NOTES FOR DRYWALL REQUIREMENTS
 - 16/11 STUD PARTITION, SEE NOTES FOR DRYWALL REQUIREMENTS
 - 17/12 STUD PARTITION, SEE FINISH SCHEDULE FOR FINISH MATERIALS & REQUIREMENTS
- FLOOR PLAN NOTES
- 1 DIMENSIONS ARE TO FACE OF PARTITION UNLESS SPECIFIED. BACKING BOARD AT WALLS W/ TILE FINISH UNL.D.
 - 2 PARTITIONS AT TOILET ROOMS MUST SUPPORT WALL MOUNTED FINISHES. PARTITIONS AT TOILET ROOMS MUST BE CONSTRUCTED OF 5/8" X 16" X 16" STUDS SPACED AS REQUIRED TO SUPPORT FINISHES. PARTITION BACKING WELDED TO STUDS AS REQUIRED.



1 FIRST FLOOR PLAN
1/8" = 1' - 0"

Existing Building - First Floor Plan

ARTHUR GOLDING AND ASSOCIATES
ARCHITECTS

2748 NORTH DUALINA STREET
SUITE B
LOS ANGELES CALIFORNIA 90027
213 622 3305 FAX 622 7615



KEYNOTES

- 1 EXISTING CONDITIONS AND DIMENSIONS ARE DEPICTED FOR REFERENCE. VERIFY LOCATION OF EXISTING ELEMENTS.
- 2 REINFORCY WALL.
- 3 RE FLOORING AND GYP BOARD.
- 4 RE STOREFRONT AND GLAZING.
- 5 RE ELECTRICAL PANEL.
- 6 RE ACCESSIBLE TOILET ROOM.
- 7 NO WORK IN THIS AREA.
- 8 RE AC DIFFUSER/ DUCTWORK ABOVE.
- 9 RE SIGHTLINE ABOVE.
- 10 RE PARTITION ABOVE SEE KEY 13.
- 11 RE ADDITIONAL INFORMATION FOR ADDITIONAL INFORMATION.
- 12 RE TELEVISION TO REMAIN.
- 13 RE ADDITIONAL INFORMATION FOR ADDITIONAL INFORMATION.
- 14 RE EITHER RATED GLASS STUD & CRITICAL TO PARTITION W/ FINISH OR DRY WALL FINISH.
- 15 CONTINUE DRYWALL FINISH ACROSS RECONSTRUCTION SO THAT ORIGINAL FINISH LOCATION IS MAINTAINED. VERIFY LOCATION OF DUCTWORK. REVIEW ALL ADJUSTMENTS WITH ARCHITECT PRIOR TO CONSTRUCTING PARTITION.
- 16 PARTITION BELOW.
- 17 RE HIGH STRENGTH STEEL CLASPER TRIM AT EAST, SOUTH AND WEST WALKWAYS.
- 18 001/12" THICK 42" HIGH TEMPERED GLASS GARDEN AT EAST, SOUTH AND WEST WALKWAYS.
- 19 RE ROOF ACCESS LADDER W/ RIF. HATCH ABOVE.
- 20 RE FURRED COLUMN SEE KEY 19.
- 21 RE PARTIAL HEIGHT PARTITION.
- 22- 25 NOT USED.

INTERIOR
RENOVATIONS & ALTERATION

MAGNOLIA
SCIENCE ACADEMY

DIAGLOG FOUNDATION

FLOOR PLAN LEGEND

KEYED STUD PARTITION SEE NOTE FOR DRYWALL REQUIREMENTS

ASMTL STUD PARTITION SEE PARTITION TYPES FOR CONSTRUCTION REQUIREMENTS, MATERIALS & REQUIREMENTS

FLOOR PLAN NOTES

1 DIVISIONS ARE TO FACE OF PARTITION UNLESS NOTED OTHERWISE. FINISH BOARD AT WALLS W/ 1/2" FINISH UNCLD.

2 PARTITIONS AT TOILET ROOMS SHALL BE CONSTRUCTED WITH 1/2" GYP BOARD. PARTITIONS AT ORIGINAL SMALL WALLS SHALL BE CONSTRUCTED OF 6" DEEP 16 GA. GALV. STEEL STUDS WITH 1/2" GYP BOARD. SUPPORT FEATURES W/ 2X4 W/ 1" BACKING WELDED TO STUDS AS REQUIRED.

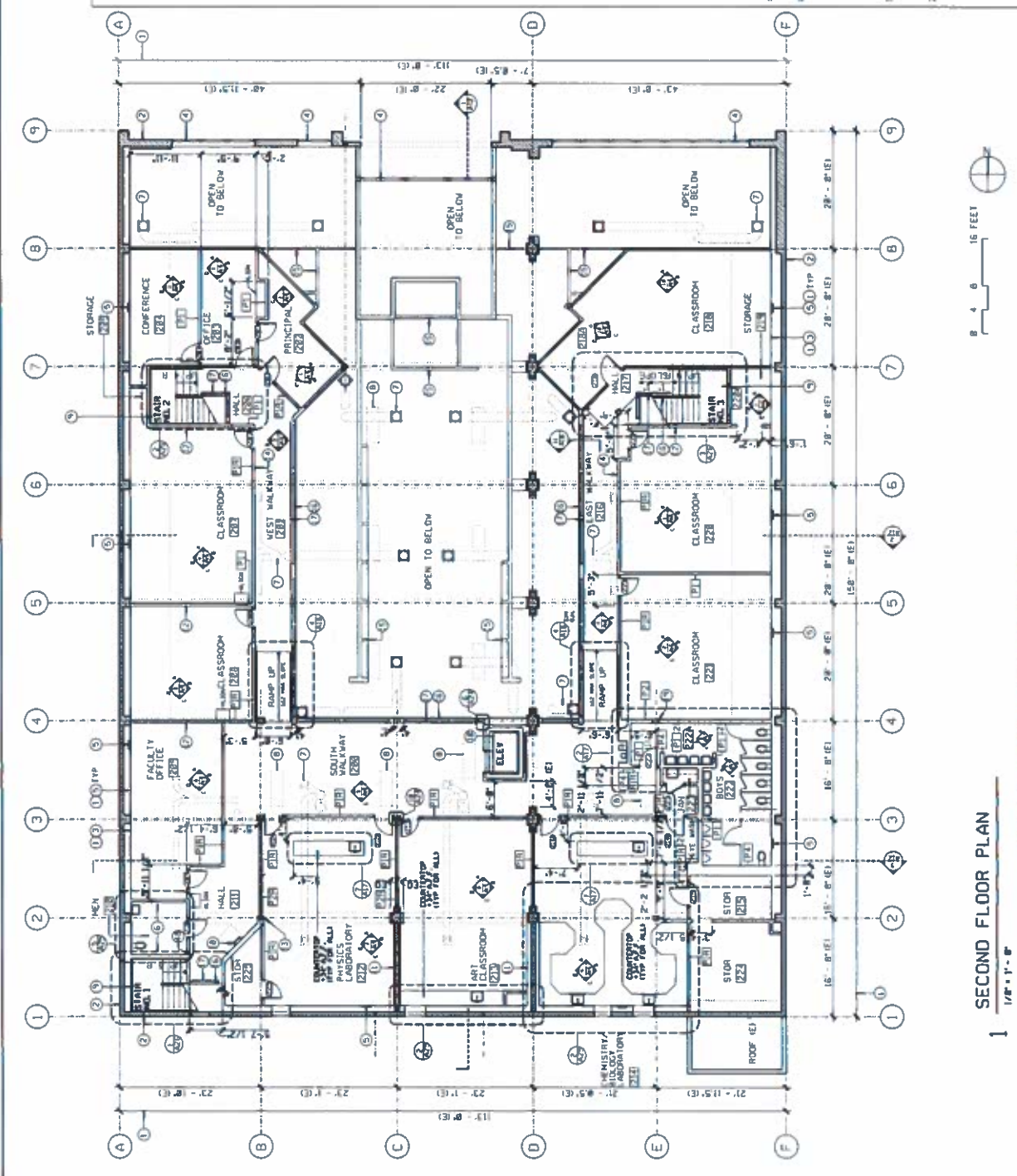
Construction 23 July 2007

0018.01

SECOND FLOOR PLAN

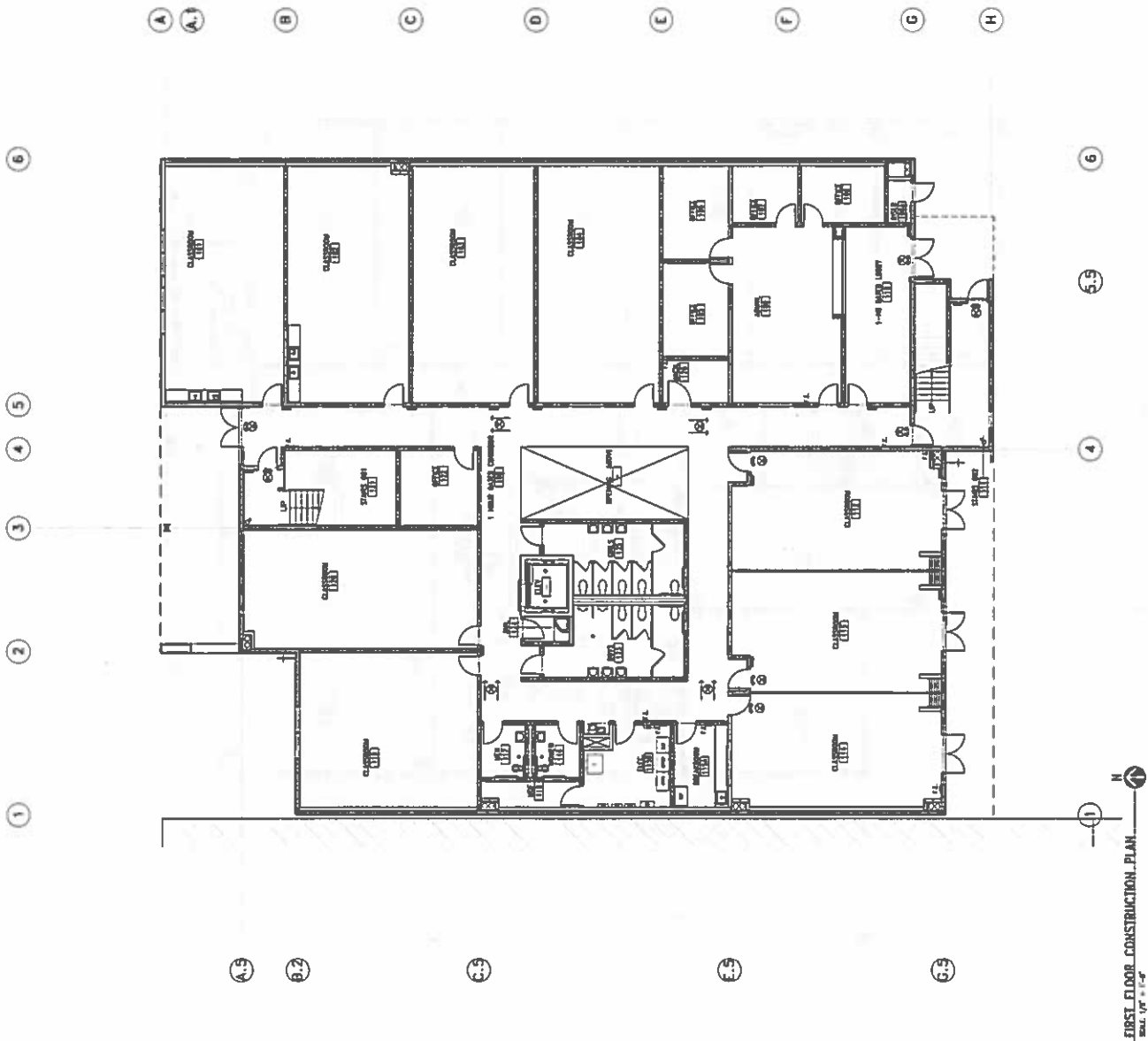
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SHEET 7 OF 68



1 SECOND FLOOR PLAN
1/8" = 1' - 0"

Existing Building Second Floor Plan

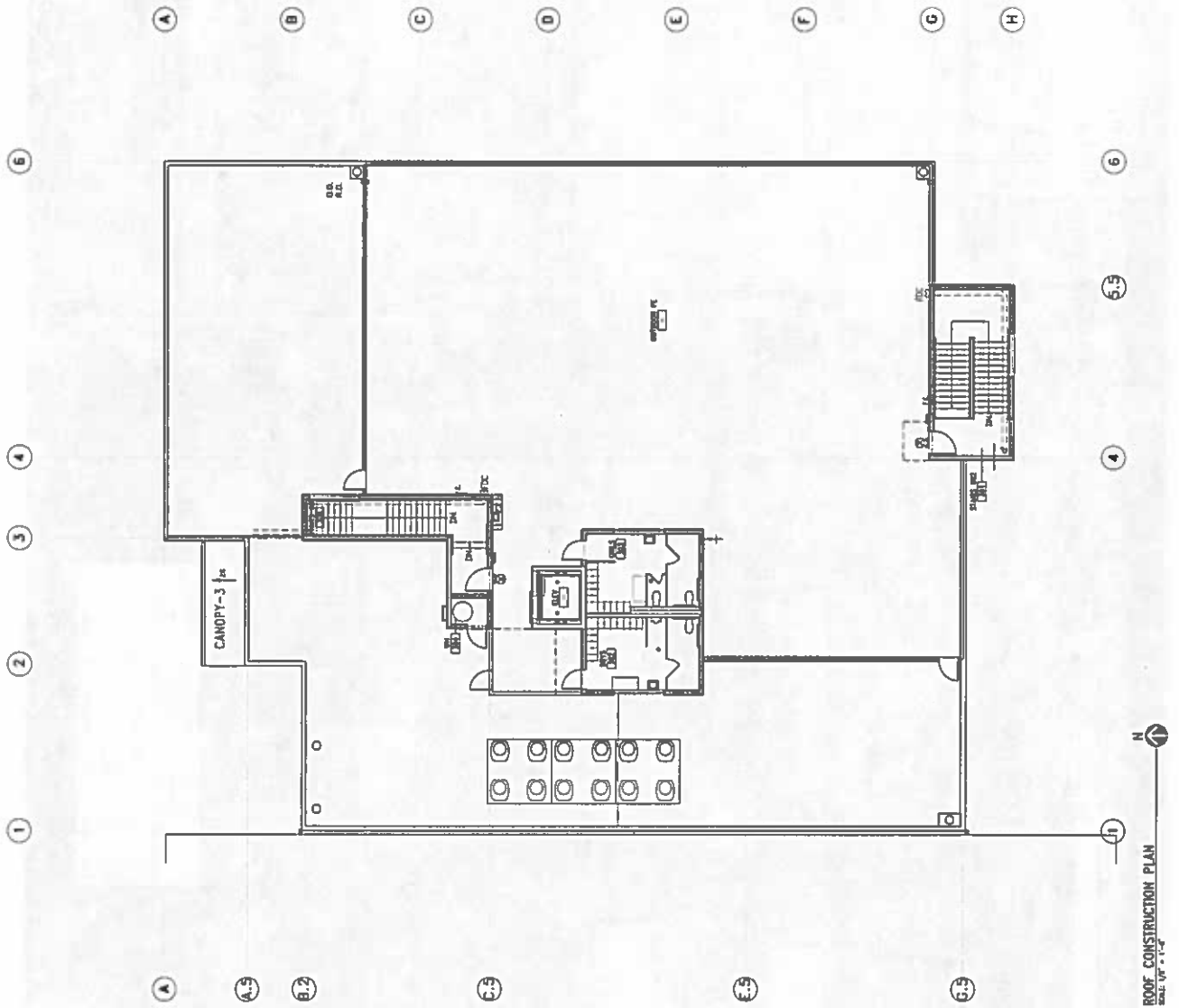


New High School Building
- First Floor Plan



New High School Building
- Second Floor Plan

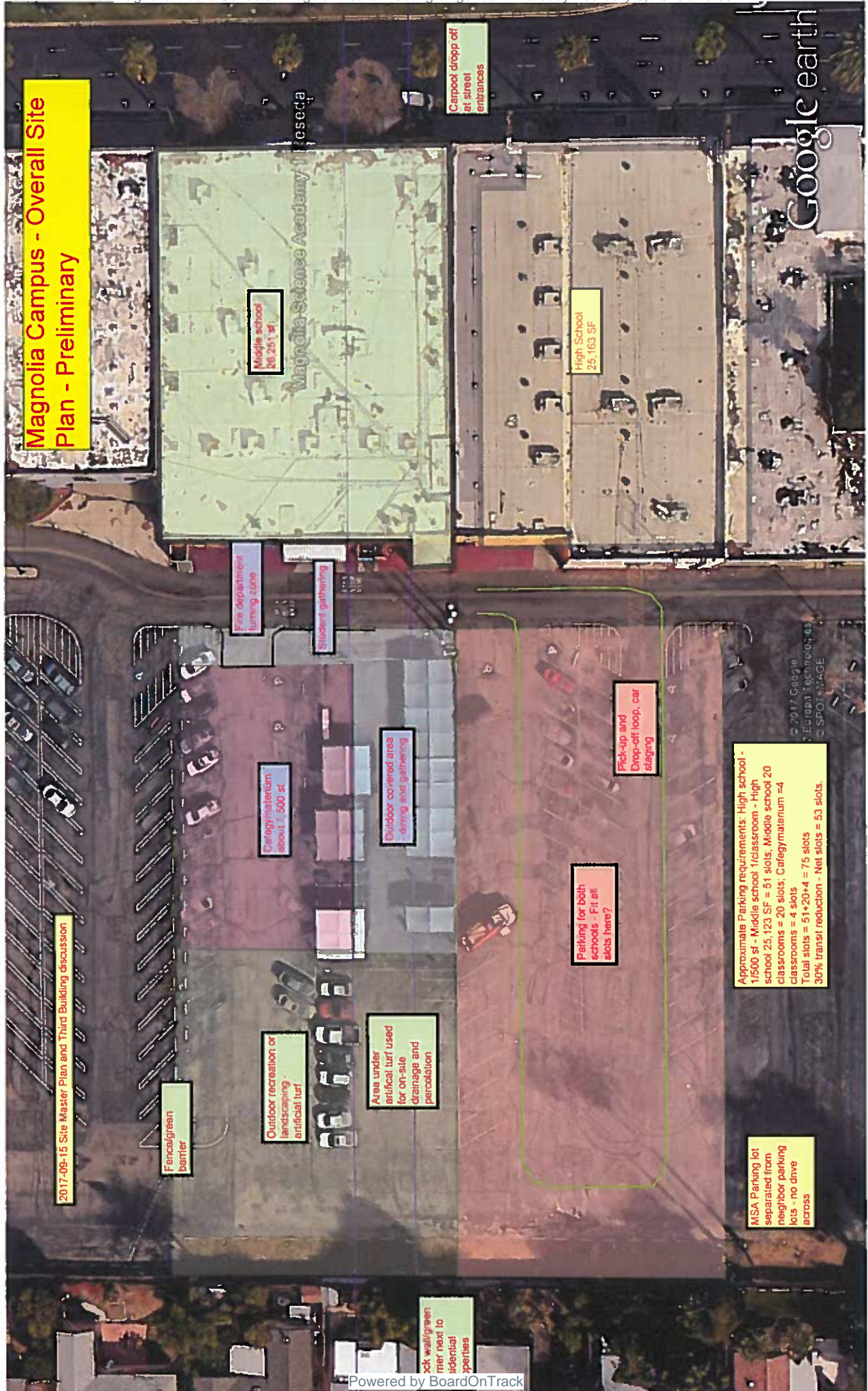
SECOND FLOOR CONSTRUCTION PLAN
DATE: 02-07-18



ROOF CONSTRUCTION PLAN
SCALE: 1/8" = 1'-0"

New High School Building
- Roof Plan

Magnolia Campus - Overall Site Plan - Preliminary



2017-09-15 Site Master Plan and Third Building discussion

Fenced/green barrier

Outdoor recreation or landscaping - artificial turf

Area under artificial turf used for on-site drainage and pervaporation

Cafegymnasium about 7,500 sf

Outdoor covered area - dining and gathering

Fire department turning circle

Student gathering

Middle school 26,251 sf

Parking for both schools - Fit all slots here?

Pick-up and Drop-off loop, car staging

Carpool drop off at street entrances

High School 25,163 SF

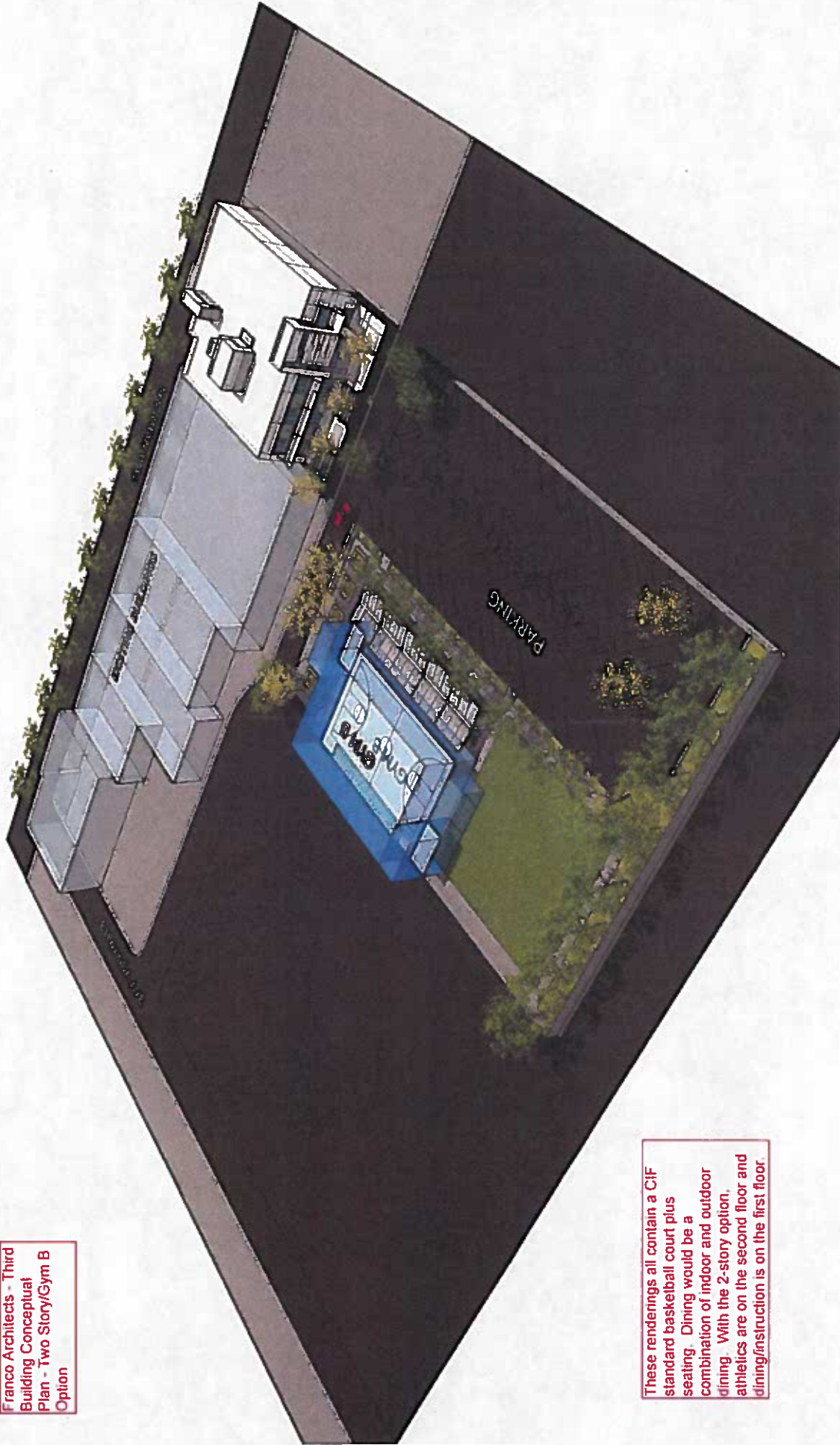
Approximate Parking requirements: High school - 11,500 sf - Middle school 17 classroom - High school 25,123 SF = 51 slots; Middle school 20 classrooms = 20 slots; Cafegymnasium = 4 classrooms = 4 slots
 Total slots = 51+20+4 = 75 slots
 30% transfer reduction - Net slots = 53 slots.

MSA Parking lot separated from neighbor parking lots - no drive across

Back wall/green room next to identical properties

Google earth

Franco Architects - Third Building Conceptual Plan - Two Story/Gym B Option



These renderings all contain a CIF standard basketball court plus seating. Dining would be a combination of indoor and outdoor dining. With the 2-story option, athletics are on the second floor and dining/instruction is on the first floor.



LYNN K. WYATT
CHIEF ZONING ADMINISTRATOR

ASSOCIATE ZONING ADMINISTRATORS

JACK CHIANG
LOURDES GREEN
THEODORE L. IRVING
CHARLES J. RAUSCH, JR.
JIM TOKUNAGA
FERNANDO TOVAR
DAVID S. WEINTRAUB
MAYA E. ZAITZEVSKY

CITY OF LOS ANGELES
CALIFORNIA



ERIC GARCETTI
MAYOR

**DEPARTMENT OF
CITY PLANNING**

MICHAEL J. LOGRANDE
DIRECTOR

**OFFICE OF
ZONING ADMINISTRATION**

200 N. SPRING STREET, 7TH FLOOR
LOS ANGELES, CA 90012
(213) 978-1318
FAX: (213) 978-1334
www.planning.lacity.org

July 6, 2015

Dr. Mehmet Argin (A)(O)
Magnolia Science Academy
13950 Milton Avenue, Suite 200 B
Westminster, CA 92683

Robert B Lamishaw (R)
JPL Zoning Services
6257 Van Nuys Boulevard
Van Nuys, CA 91401

CASE NO. ZA 2014-0995(ZV)
ZONE VARIANCE
18238 West Sherman Way
Reseda-West Van Nuys Planning Area
Zone : [Q]C2-1L-CDO, [Q]P-1L-CDO
D. M. : 183B125
C. D. : 3
CEQA : ENV 2005-3788-MND-REC2
Legal Description: Lots 1 and 2 Arb 2,
Lot 5 Arb 2, Tract 17598 and Lots 1 and
10, Tract 21799

Pursuant to Charter Section 562 and Los Angeles Municipal Code Section 12.27-B, I hereby APPROVE:

a variance from Section 12.12.1-A of the Code to permit the continued use and maintenance of a portion of a [Q]P1-1L-CDO zoned parking area to be used for student lunch, recreation and drop-off/pick-up area incidental to a LAUSD Charter School,

upon the following additional terms and conditions:

1. All other use, height and area regulations of the Municipal Code and all other applicable government/regulatory agencies shall be strictly complied with in the development and use of the property, except as such regulations are herein specifically varied or required.
2. The use and development of the property shall be in substantial conformance with the plot plan submitted with the application and marked Exhibit "A", except as may be revised as a result of this action.
3. The authorized use shall be conducted at all times with due regard for the character of the surrounding district, and the right is reserved to the Zoning Administrator to impose additional corrective Conditions, if, in the Administrator's opinion, such Conditions are proven necessary for the protection of persons in the neighborhood or occupants of adjacent property.



CASE NO. ZA 2014-0995(ZV)

PAGE 2

4. All graffiti on the site shall be removed or painted over to match the color of the surface to which it is applied within 24 hours of its occurrence.
5. A copy of the first page of this grant and all Conditions and/or any subsequent appeal of this grant and its resultant Conditions and/or letters of clarification shall be printed on the building plans submitted to the Development Services Center and the Department of Building and Safety for purposes of having a building permit issued.
6. The applicant shall defend, indemnify and hold harmless the City, its agents, officers, or employees from any claim, action or proceedings against the City or its agents, officers, or employees relating to or to attack, set aside, void or annul this approval which action is brought within the applicable limitation period. The City shall promptly notify the applicant of any claim, action, or proceeding and the City shall cooperate fully in the defense. If the City fails to promptly notify the applicant of any claim action or proceeding, or if the City fails to cooperate fully in the defense, the applicant shall not thereafter be responsible to defend, indemnify, or hold harmless the City.
7. No parking variance has been requested nor granted for a reduction in the required number of parking (91 spaces) established for the school use and associated gym facility.
8. Use of this school area in the P Zone is prohibited during Saturday or Sunday by the applicant or by any other party. The area shall be fenced and locked when not in use.
9. The enclosed lunch area shall be located closer to the alley than to the abutting residential uses.
10. Morning drop-off activities shall be generally limited to the hours between 7 a.m. and 8:15 a.m. During this period, children may have breakfast in the designated eating area and passive activities shall be encouraged. Lunch, social and playing activities within the parking area shall be generally conducted between 11:30 a.m. and 1:30 p.m. Pick-up activities shall extend from generally 2:15 p.m. to 5 p.m.
11. At all times that children are present in the parking lot area, in addition to school staff, there shall be a security guard present to escort children to the school and back and to insure their safety when crossing the alley.
12. Parking signs shall be posted along the perimeter of the school-required parking area noting that parking is reserved for the school and that there are school children in this area.
13. The applicant shall post signs within the lunch area reminding students and parents to be respectful of noise impacts on neighbor's peace and quiet.
14. Signage shall be conspicuously posted in the student drop-off and pick-up area outdoor notifying students, parents and guardians to be mindful of the peace and

quiet of the adjacent residential neighborhood, with a message to the following effect:

QUIET ZONE

At all times please respect our surrounding neighbors! Refrain from any loud conversation or shouting, playing any loud music, using car horns or any other disruptive behavior.

Vehicles must exit this area immediately in an orderly and quiet manner upon drop-off or pick-up of students.

15. No outdoor public address system shall be installed or maintained on the subject property. No paging system shall be installed which is audible outside the building in which it is located. No amplified music or loud non-amplified music is permitted outside.
16. All student outdoor activities shall take place within the approved fence area.
17. The subject property, including any associated parking facilities, shall be maintained in an attractive condition and shall be kept free of trash and debris.
18. Open areas devoted to trash storage or other storage shall not be located adjacent to a residential use or shall be buffered and/or enclosed by a solid masonry wall so as not to result in noise, odor or debris impacts on any adjacent residential uses.

The School operator shall be responsible for maintaining free of litter, the area and adjacent to the premises over which they have control.

19. The life of this grant shall be 10 years from the approval date, or earlier if the school relocates to another site before such date. At such time, the fencing shall be removed and the parking lot restored to its original use.
20. If at any time should documented evidence be submitted showing continued violation(s) of any Condition(s) of this grant, resulting in a disruption or interference with the peaceful enjoyment of the adjoining and neighboring properties, the Zoning Administrator will have the right to require the applicant/owner to file immediately for a plan approval application together with the associated fees to hold a public hearing to review compliance with and the efficacy of the Conditions of the grant. The applicant shall prepare a radius map and cause a notification to be mailed to: all owners and occupants of properties within a 500-foot radius of the property; the applicable Council District Office and corresponding representative Neighborhood Council(s); and the corresponding Division of the Los Angeles Police Department. The applicant shall also submit a summary and supporting documentation of how compliance with each Condition of the grant has been attained. Upon this review, the Zoning Administrator may modify, add or delete Conditions, and reserves the right to conduct this public hearing for nuisance abatement/revocation purposes.

CASE NO. ZA 2014-0995(ZV)

PAGE 4

21. The school administration shall participate in holding semi-annual meetings, possibly coordinated or facilitated by the local Neighborhood Council, to discuss any major issues of concern to the surrounding neighborhood related to the school's use of the parking lot.
 - a. The school administration shall either provide a minimum 10-day advance written notification of such meetings to residents within 100 feet of the property, or provide an annual calendar of scheduled meeting dates, time and location to the same residents.
 - b. The school administration shall investigate and respond promptly to any complaints, and maintain an annual summary report of the meetings along with a log of any calls and responses in the event that the Office of Zoning Administration, the Department of Building and Safety or other law enforcement agency requests such annual report or log for review.
22. The school is allowed to hold five special events per calendar year. Special events may take place outside on the parking lot, but events shall not include carnival types of activities with mechanical rides. The school administrator shall provide a minimum 2-week advance written notification of any special events to abutting residents.
23. The school administrator shall set up a complaint hot line phone number to address any site maintenance and operational nuisance issues. The number shall be posted at the school entries, and be provided to the immediate neighbors, and local neighborhood council groups.
24. Loitering on or around the premises under the control of the school is prohibited. School administrators shall contact Los Angeles Police Department of any suspicious activities taking place in the parking lot during school operational hours.
25. The school management shall commence the drainage repair work within a year from the approval date of this grant and complete the repair within two years from the approval date. Council Office may be contacted to facilitate communication and coordination with abutting parking lot owners to address the drainage repair.
26. A landscape plan prepared by licensed landscape professional shall be submitted to the Planning Department prior to any permit issuance showing a 16-foot wide landscape buffer at the most southerly portion of the parking lot abutting to the single family properties. Landscape shall have routine maintenance including any brush clearance.
27. No overnight parking or camping allowed in the parking lot except vehicles owned by the school personnel or affiliated with school events.
28. All conditions enumerated in Environmental Clearance Case No. ENV 2005-3788-MND (listed below) shall be considered conditions of this grant.

a. Safety Hazards

The applicant shall submit a parking and driveway plan that incorporates design features that shall reduce accidents, to the Bureau of Engineering and the Department of Transportation for approval.

b. Utilities (Solid Waste)

Recycling bins shall be provided at appropriate locations to promote recycling of paper, metal, glass, and other recyclable material.

30. Prior to the issuance of any permits relative to this matter, a covenant acknowledging and agreeing to comply with all the terms and conditions established herein shall be recorded in the County Recorder's Office. The agreement (standard master covenant and agreement form CP-6770) shall run with the land and shall be binding on any subsequent owners, heirs or assigns. The agreement with the conditions attached must be submitted to the Development Services Center for approval before being recorded. After recordation, a certified copy bearing the Recorder's number and date shall be provided to the Zoning Administrator for attachment to the subject case file.

OBSERVANCE OF CONDITIONS - TIME LIMIT - LAPSE OF PRIVILEGES

All terms and conditions of the approval shall be fulfilled before the use may be established. The instant authorization is further conditional upon the privileges being utilized within three years after the effective date of approval and, if such privileges are not utilized or substantial physical construction work is not begun within said time and carried on diligently to completion, the authorization shall terminate and become void.

TRANSFERABILITY

This authorization runs with the land. In the event the property is to be sold, leased, rented or occupied by any person or corporation other than yourself, it is incumbent upon you to advise them regarding the conditions of this grant.

VIOLATIONS OF THESE CONDITIONS, A MISDEMEANOR

Section 12.29 of the Los Angeles Municipal Code provides:

"A variance, conditional use, adjustment, public benefit or other quasi-judicial approval, or any conditional approval granted by the Director, pursuant to the authority of this chapter shall become effective upon utilization of any portion of the privilege, and the owner and applicant shall immediately comply with its conditions. The violation of any valid condition imposed by the Director, Zoning Administrator, Area Planning Commission, City Planning Commission or City Council in connection with the granting of any action taken pursuant to the authority of this chapter, shall constitute a violation of this chapter and shall be subject to the same penalties as any other violation of this Code."

CASE NO. ZA 2014-0995(ZV)

PAGE 6

Every violation of this determination is punishable as a misdemeanor and shall be punishable by a fine of not more than \$2,500 or by imprisonment in the county jail for a period of not more than six months, or by both such fine and imprisonment.

APPEAL PERIOD – EFFECTIVE DATE

The applicant's attention is called to the fact that this variance is not a permit or license and that any permits and licenses required by law must be obtained from the proper public agency. Furthermore, if any condition of this grant is violated or not complied with, then this variance shall be subject to revocation as provided in Section 12.27 of the Municipal Code. The Zoning Administrator's determination in this matter will become effective after JULY 21, 2015, unless an appeal therefrom is filed with the City Planning Department. It is strongly advised that appeals be filed early during the appeal period and in person so that imperfections/incompleteness may be corrected before the appeal period expires. Any appeal must be filed on the prescribed forms, accompanied by the required fee, a copy of the Zoning Administrator's action, and received and receipted at a public office of the Department of City Planning on or before the above date or the appeal will not be accepted. **Forms are available on-line at <http://planning.lacity.org>**. Public offices are located at:

Figueroa Plaza
201 North Figueroa Street,
4th Floor
Los Angeles, CA 90012
(213) 482-7077

Marvin Braude San Fernando
Valley Constituent Service Center
6262 Van Nuys Boulevard, Room 251
Van Nuys, CA 91401
(818) 374-5050

If you seek judicial review of any decision of the City pursuant to California Code of Civil Procedure Section 1094.5, the petition for writ of mandate pursuant to that section must be filed no later than the 90th day following the date on which the City's decision became final pursuant to California Code of Civil Procedure Section 1094.6. There may be other time limits which also affect your ability to seek judicial review.

NOTICE

The applicant is further advised that all subsequent contact with this office regarding this determination must be with the Zoning Administrator who acted on the case. This would include clarification, verification of condition compliance and plans or building permit applications, etc., and shall be accomplished **BY APPOINTMENT ONLY**, in order to assure that you receive service with a minimum amount of waiting. You should advise any consultant representing you of this requirement as well.

FINDINGS OF FACT

After thorough consideration of the statements contained in the application, the plans submitted therewith, the statements made at the public hearing on June 12, 2015, all of which are by reference made a part hereof, as well as knowledge of the property and surrounding district, I find that the five requirements and prerequisites for granting a

variance as enumerated in Section 562 of the City Charter and Section 12.27-B,1 of the Municipal Code have been established by the following facts:

BACKGROUND

The property, comprised of three lots and bifurcated by an east-west through alley, is a level, rectangular-shaped, interior, 47,297 square-foot parcel of land with a frontage of 113 feet on the south side of Sherman Way. The property has an even width of 113 feet and an even depth (exclusive of the alley right-of-way) of 426 feet. The alley right-of-way separates the [Q]C2-1L-CDO zoned portion of the property to the north from the [Q]P-1L-CDO zoned portion of the property to the south.

The property is developed with a two-story commercial building fronting on Sherman Way used as a school (Magnolia Science Academy) and an adjoining one-story commercial building used as a gymnasium with a large surface parking lot at the rear. Vehicle ingress and egress is via the alley, which accesses Etiwanda Avenue to the west and Lindley Avenue to the east.

The property is located within the Reseda-West Van Nuys Community Plan Area, the Reseda Central Business District Community Design Overlay Zone, the Reseda Central business District Streetscape Plan, the Reseda Village Merchant Business Improvement District, an Airport Hazard Horizontal Surface Area, and is within 10 kilometers of the nearest known fault (Northridge Fault).

The north, east and west adjoining properties are zoned [Q]C2-1L-CDO and [Q]P-1L-CDO and developed with one- and two-story commercial buildings. The adjoining property to the east is developed with the subject school's gymnasium and a vacant commercial building. The western adjoining property is developed with JAM – the Joining All Movement Center. The north abutting properties, across Sherman Way, consist of a shopping center with a CVS and Jon's Grocery Store. The southern adjoining properties are zoned R1-1 and are developed with single-family dwellings.

Sherman Way is a Scenic Major Highway Class II improved to a width of 100 feet with asphalt roadway, landscaped median, concrete curb, gutter, and sidewalk.

Alley, bisecting the property, is an alleyway improved to a width of 20 feet, with asphalt roadway and concrete centerline gutter.

Previous zoning related actions on the site include:

Case No. ZA 2008-0748(ZV) – On September 10, 2008, the Zoning Administrator approved a variance to permit the continued use and maintenance of a portion of a [Q]P1-1L zoned parking area to be used for student lunch, recreation, and drop-off/pick-up incidental to a LAUSD Charter School. The grant expired July 31, 2012.

Case No. ZA 2005-3787(ZV) – On December 1, 2005, the Zoning Administrator approved a variance to allow the continued use and maintenance of a student drop-off and pick-up, lunch and playground area located in the P-1L Zone in conjunction

with an existing charter school located in the [Q]C2 Zone with 15 conditions and a expiration date of January 1, 2008.

Order to Comply Case No. 181746 – On October 13, 2006, the Department of Building and Safety issued an Order to Comply for the following violations of Zoning Administrator Case No. ZA 2005-3787(ZV): failure to provide the required 91 parking spaces for school use and gym facility; failure to provide a security guard at all times when children are present; failure to provide required signs; failure to post required signs within the play area; failure to submit a parking and driveway plan to the Bureau of Engineering and the Department of Transportation. Case was closed on August 19, 2009 because the school was now operating under a new zone variance and since the orders were for an expired ZV, order was closed.

Ordinance Nos. 176,557 and 176,558 – Effective on May 2, 2005, establishing the Reseda Central Business District Community Design Overlay District, repealing the Reseda Central Business District Specific Plan, and resulting in zone changes imposing the addition of the "CDO" Zone suffix and "Q" conditions. The "Q" conditions regulate auto-related uses, ground-level residential uses, development of store frontages, parking buildings, and signage and prohibit new auto-related uses, open storage, and shelters for the homeless. The conditions also limit commercial development to a maximum height of 45 feet. (CPC 2002-1263-CDO-ZC-MS)

PUBLIC HEARING

On May 19, 2015, notices for public hearing were mailed to owners/occupants within a 500-foot radius of the site. The public notice was posted at the subject site on May 28, 2015. A public hearing was conducted by Associate Zoning Administrator, Jack Chiang, on June 12, 2015 in the Marvin Braude San Fernando Valley Constituent Services Center.

The applicant and the applicant's representative were able to testify that the project is a request for a variance to allow a student lunch, recreation, and drop-off/pick-up area for Magnolia Charter School in a [Q]P1-1L zoned parking area. The applicant's representative, Mr. Robert Lamishaw, stated that the Charter School was established in 2002 and is a highly rated school in the State. The School itself is a by-right use located in the C2 Zone, but the parking area is in an antiquated P (Parking) Zone which City does not employ in current land use and zoning designations. The School has an enrollment of 520 students from sixth to twelfth grade with operating hours from 7:30 a.m. to 3:00 p.m. Monday to Friday. There is no public paging system or loud outdoor music playing during the activity time, and the school is closed during in the weekends. The requested student lunch and recreation area in the parking lot will be used for two 15-minute breaks, one in the morning and one in the afternoon in addition to one hour lunch at noon. After school pick up is between 3:00 p.m. to 6:00 p.m. The applicant is also requesting a longer term grant as the fund to renew subsequent variances can be best applied to books and educational equipment.

There were three interested parties aside from the applicant who attended the public hearing, all of whom spoke.

CASE NO. ZA 2014-0995(ZV)

PAGE 9

David Reames, an abutting property owner.

- Not against the School.
- Concerned with the noise, trash, pollution, fire hazard, security at night, and loud speaker of special events.
- A storm drainage problem in the parking lot which damaged his property and landscape. The problem cause a deep pool of water accumulates across several properties in the parking lot after each rain. The water also remains undrained over a long period of time which becomes mosquito breeding pool and may cause serious health issues.

Billie Jean Krumrey, a local resident.

- Concerned about the parking drainage problem.
- Concerned about the safety of students as the parking lot is not best suitable for recreation and lunch use.

Dr. John Foroutan, a local business person.

- There should be a better location for the school to operate.
- Concerned about the increasing gang activities and students' well-being.
- Concerned about the traffic safety during the drop-off and pick-up.

Frank Gonzales, a Magnolia School administrator.

- Mangolia School is in an urban setting for kids who live in the area. It is the best choice for kids and families that do not have many resources.
- The school has on-site adult supervisors at all time during the operational hours.
- The school will coordinate with the Council Office about the drainage repair and its construction.

Andrew Pennington of Council District No. 3 stated that the Council Office acknowledged neighbors' concerns, and requesting mitigations of noise and trash impacts. Some of the issue may be resolved with dialog between the school and abutting neighbors and the Office encourages communication between the two. The Office has met with the Bureau of Engineering to address the drainage issue. However, the parking lot properties are not City owned properties therefore the School will need to privately repair the drainage line.

After the interested parties made their comments, the applicant's representative Mr. Robert Lamishaw responded that Magnolia School management was well aware of the drainage problem, but the school was only a lessee of the parking lot who did not have the ownership over the property to address the issue. The school will now repair the parking lot drainage system as it recently purchased the parking lot property. The school also has a full time custodian who maintains the school site during the operational hours. There are trashes traveled from other properties, but the School will do its best to clean up its own property. The school only held one special event in a year, and the school management will notify abutting owners in advance.

After the closing of the public comment period, the Zoning Administrator stated that he will amend a complaint hot-line condition for the neighbors to call in the event that nuisance occurs, a Plan Approval condition in case there are sufficient nuisance, a drainage repair condition, a landscape condition, a special event condition, and a trash removal condition. The applicant agreed to all amended conditions.

COMMUNICATION RECEIVED

The Zoning Administrator has received a letter from Mr. David Reames, an abutting resident of the school. The letter reiterates what Mr. Reames said in the public hearing in regards to the concerns of noise, trash, pollution, fire hazard, lack of security at night, loud speaker of special events, and storm drain problems. The letter also provides suggestions to mitigate impacts.

MANDATED FINDINGS

In order for a variance to be granted, all five of the legally mandated findings delineated in City Charter Section 562 and Municipal Code Section 12.27 must be made in the affirmative. Following (highlighted) is a delineation of the findings and the application of the relevant facts of the case to same:

1. **The strict application of the provisions of the Zoning Ordinance would result in practical difficulties or unnecessary hardships inconsistent with the general purpose and intent of the zoning regulations.**

The applicant has requested a variance from LAMC Section 12.12.1-A to permit the continued use and maintenance of a portion of a [Q]P-1L zoned parking area to be used for student lunch, recreation, and drop off/pick up, incidental to an existing LAUSD Charter School (Magnolia Science Academy). The school has operated at the site since 2003. Zoning regulations restrict certain uses in various zones in order to provide compatibility and protect neighboring uses. These regulations are written on a citywide basis and cannot take into account individual unique characteristics which a specific parcel may have. The unique location of a school within a commercial development that was not designed for such use has limited the student population's access to outdoor recreation and lunch time activities. According to the applicant:

Given the availability of a generous sized parking lot, denial of the request would limit the ability of the school to provide a more optimum environment for students that is otherwise restricted by the split zoning pattern and limited on-site space."

Granting of the variance would allow the school to continue the use while maintaining conditions that minimize impacts to the surrounding community, including the condition to locate the facility closer to the alley than abutting residential uses and the requirement to have a security guard present at the site at all times that children are present in the parking area.

In consideration of all of the above, the code's desire to achieve compatibility between uses and to protect neighboring properties, and the applicant's desire to maintain the continued use of the student lunch, recreation, drop-off/pick-up area in the P Zone can be permitted to continue in a manner that is consistent with the purpose and intent of the zoning regulations. The strict application of the provisions of the Zoning Ordinance would result in practical difficulties and unnecessary hardships inconsistent with the general purpose and intent of the zoning regulations.

2. **There are special circumstances applicable to the subject property such as size, shape, topography, location or surroundings that do not apply generally to other property in the same zone and vicinity.**

There are special circumstances applicable to the subject property such as size, shape, topography, location or surroundings that do not apply generally to other property in the same zone and vicinity. The site has converted a commercial building into a charter school. According to the applicant, the requested variance is a result of a building designed for commercial purposes and not for school needs.

Surrounding properties are zoned [Q]C2-1L-CDO, [Q]P-1L-CDO and are developed with various commercial buildings and surface parking. There are single-family and multi-family residential uses to the south abutting the P zoned property. The special circumstance that is applicable to the subject property is that the use has been permitted since 2005. During staff's site visit on June 5, 2015, a condition compliance review revealed substantial compliance with the terms of the 2008 grant. The use of the P Zone for student lunch, recreation, drop-off/pick-up is limited to morning drop off (7 a.m. to 8:15 a.m.), lunch activities (11:30 a.m. to 1:30 p.m.), and pick-up activities (2:15 p.m. to 5 p.m.). The use is not permitted during the weekend. Signage is present to remind students and parents to respect the neighbors. Based on these factors, the request is reasonable as it would allow for the continuation of a use that provides a great utility for the existing LAUSD Charter School.

3. **Such variance is necessary for the preservation and enjoyment of a substantial property right or use generally possessed by other property in the same zone and vicinity but which, because of such special circumstances and practical difficulties or unnecessary hardships, is denied the property in question.**

The proposed variance is to allow the continued operation and use of the outdoor student lunch, recreation, and drop-off/pick-up area in the P Zone is necessary for the preservation and enjoyment of a use that is possessed by other properties throughout the City. The applicant states that the variance is necessary for the following reason as submitted on the application and in the public hearing:

The variance will allow the school to operate with some of the amenities that are afforded and expected in other schools. Magnolia School was established in 2002 and it has been a top quality school. It provides top

quality education to kids resides in lesser affluent communities with few school options. The school is in an urban setting and both the school personnel and students make the best out of what they have.

In considering that Magnolia School has a satisfactory track record of maintaining a lunch area in the subject parking lot for the past ten years from 2005, and the school is a charter school without a facility designed for a school use. This constitutes a continual use in a property with a practical difficulties.

Therefore, for the reasons cited above, the variance is necessary for the preservation and enjoyment of a substantial property right or use generally possess by other property in the same zone and vicinity but which, because of the special circumstances, practical difficulties, and unnecessary hardships, is denied to the property in question.

4. **The granting of such variance will not be materially detrimental to the public welfare or injurious to the property or improvements in the same zone or vicinity in which the property is located.**

The applicant is seeking permission to continue an existing use at the same location. No evidence was submitted for the record that the operation of the use at the property has been detrimental to the public welfare. The granting of the variance with conditions allows the school to provide a space for students to be outside during designated hours and with appropriate supervision. As noted by the applicant, the building was not designed for school purposes. As such, there is no ability to provide open space for the students other than in the adjacent surface parking lot. The variance was conditioned to include a 10-year term, in acknowledgement that the use has operated in a compatible manner. A plan approval condition was added in the event there is evidence of continued violation of conditions, then the Office of Zoning Administration can require the applicant to file a plan approval to evaluate the effectiveness of the conditions. Based on the concerns raised in the public hearing, the Zoning Administrator amended several conditions to address water drainage, landscape, trash, special events and operational complaints in order to mitigate potential impacts. As conditioned, the granting of the variance will not be materially detrimental to the public welfare or injurious to the property or improvements in the same zone and vicinity.

5. **The granting of the variance will not adversely affect any element of the General Plan.**

There are eleven elements of the General Plan. Each of these elements establishes policies that provide for the regulatory environment in managing the City and for addressing environmental concerns and problems. The majority of the policies derived from these Elements are in the form of Code requirements of the Los Angeles Municipal Code. Except for the entitlement described herein, the project does not propose to deviate from any of the requirements of the Los Angeles Municipal Code. The Land Use Element of the City's General Plan divides the city into 35 Community Plans. The Reseda-West Van Nuys Community Plan map

CASE NO. ZA 2014-0995(ZV)

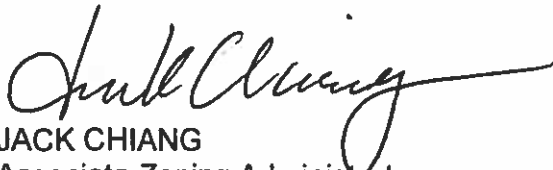
PAGE 13

designates the property for Community Commercial land uses, with corresponding zones of CR, C2, C4, RAS3, RAS4, P, and PB, and Height District No. 1L. The property is located within the Reseda Central Business District Community Design Overlay and the application is not affected.

The Reseda-West Van Nuys Community Plan encourages uses which provide necessary goods, services, and local job opportunities. The granting of the variance to allow the continued use and maintenance of a student lunch, recreation, and drop-off/pick-up area within the [Q]P-1L Zone is consistent with Policy 4-1.1 of the Reseda-West Van Nuys Community Plan, which states "explore creative alternatives for providing new school sites in the city, where appropriate." The school has repurposed underutilized commercial and parking space. In light of the above, the project substantially conforms to the purpose, intent and provisions of the General Plan and the Reseda-West Van Nuys Community Plan.

ADDITIONAL MANDATORY FINDINGS

6. The National Flood Insurance Program rate maps, which are a part of the Flood Hazard Management Specific Plan adopted by the City Council by Ordinance No. 172,081, have been reviewed and it has been determined that this project is located in Zone C, areas of minimal flooding.
7. On March 2, 2015, a Reconsideration (ENV 2005-3788-MND-REC2) for the previously issued Mitigated Negative Declaration (ENV 2005-3788-MND) was prepared for the proposed project. On the basis of the whole of the record before the lead agency including any comments received, the lead agency finds that with imposition of the mitigation measures described in the MND (and identified in this determination), there is no substantial evidence that the proposed project will have a significant effect on the environment. I hereby adopt that action. This Mitigated Negative Declaration reflects the lead agency's independent judgment and analysis. The records upon which this decision is based are with the Planning Department in Room 351, 6262 Van Nuys Boulevard.



JACK CHIANG
Associate Zoning Administrator
Direct Telephone No. (213) 978-0195

JC:lmc

cc: Councilmember Bob Blumenfield
Third District
Adjoining Property Owners



gkkworks



Magnolia Science Academy 1 Reseda Campus

Master Planning Consulting Services

Proposal - January 12, 2018



Table of Contents



COVER LETTER..... 1

GENERAL INFORMATION..... 3

 Overview and History..... 4

 Areas of Expertise..... 5

MASTER PLANNING EXPERIENCE..... 6

 Working within the City of Los Angeles..... 6

 Master Planning Experience..... 7

REFERENCES.....21

PROJECT APPROACH/TIMELINE22

 Work Plan..... 22

 Timeline..... 25

RESUMES.....26

INSURANCE COVERAGE32

BUDGET AND COST OF SERVICES.....34

 Planning Scope..... 34

 Fee Proposal..... 35

 Deliverables..... 35

 Exclusion..... 35

 Hourly Rates..... 36

PROPOSED CONTRACT.....37



Cover Letter

Timothy Buresh
Project Manager
Magnolia Science Academy 1 Reseda Campus
18238 Sherman Way
Reseda, CA 91335

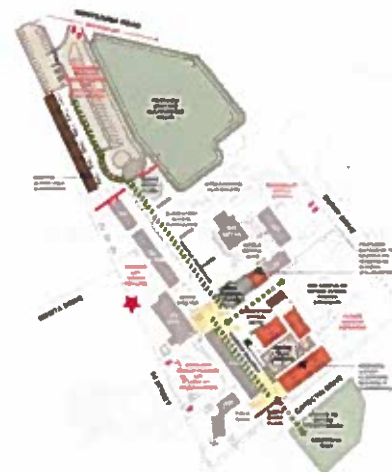
Re: Request for Proposals Master Planning Consulting Services Magnolia Science Academy 1 Reseda Campus

Dear Tim and Members of the Selection Committee:

gkkworks would be honored to work with Magnolia Science Academy Charter on its Facility Master Plan. Your vision "...graduate students who are scientific thinker" resonates deeply with us. We are excited about the unique opportunity to transform your existing campuses to accommodate your educators, students, community aspirations and demonstrate support for students in their quest to learn and grow.

With gkkworks you will receive the following benefits:

- **K-12 Experience:** Our proposed K-12 studio team members bring educational expertise and knowledge of facilities, programing, master planning, 21st century school designs, modernization, and new construction that represents **more than \$850 M of K-12 projects for 40 California school districts.**
- **Long Range Facilities Master Planning (LRFMP) Experience:** Over the last ten years our proposed team has successfully completed several comprehensive LRFMPs for Public Charter School districts that achieved broad-based community participation and support. We utilized all the latest technologies, as well as tried-and-true techniques, to encourage transparent communication and feedback. In the end, we facilitated consensus among stakeholder groups prioritizing districts' goals and projects.



Language Academy K-8





GENERAL INFORMATION

AT A GLANCE

Year Founded:

1991

Number of Employees:

145

LEED AP:

25

LEED/CHPS Projects:

50+

OUR MISSION: To partner with you to imagine and create the best possible places to learn.

Providing tangible, creative solutions that enable educators to operate at their "highest level" is a core value embedded into our firm's culture and a unique benefit that we bring to Magnolia Science Academy. As your partner, we will support Magnolia's vision by creating quality learning environments for your faculty, families and foremost the students.

It will be gkkwork's goal to provide the latest information and techniques for Magnolia Science Academy's Master Planning Consulting Services. gkkworks understands the need to create teaching and learning environments aligned with 21st century instructional standards that meet and exceed the district's and community's needs. Reconfiguring classrooms to enhance visual/auditory/physical/spatial accommodations for special education students, along with flexible accommodation of new technology and furniture that facilitates flexible grouping and collaborative learning are part of the future learning strategy.

GENERAL INFORMATION



CLIENT QUOTE

"The gkkworks team has developed an excellent rapport with the staff and program manager throughout the course of design and construction."

Michael Christensen
Superintendent (Retired)
Orange Unified School District

OVERVIEW AND HISTORY

Creating value for projects, gkkworks is built on a reputation of providing unparalleled service, attention to quality and a flexible approach to addressing specific project needs. Established July 19, 1991, we bring more than 25 years of extensive educational experience. Our breadth of knowledge includes working with public K-12 school districts throughout Southern California. gkkworks has 145 employees company wide with offices in Pasadena, Irvine, San Diego, and Denver, Colorado.

OFFICE LOCATION

Located within an hour's drive from the District's location, we will respond to any meeting or project site visit requests within a very short amount of time, which will prove to be a valuable benefit. Javan Nabili, AIA will be the Principal-in-Charge and Blair Ripplinger, AIA will be the Senior Project Manager serving as the day-to-day project contact. They can be contacted at the following address:

155 S. Fair Oaks
Pasadena, CA 91105

T: 626 666 6906

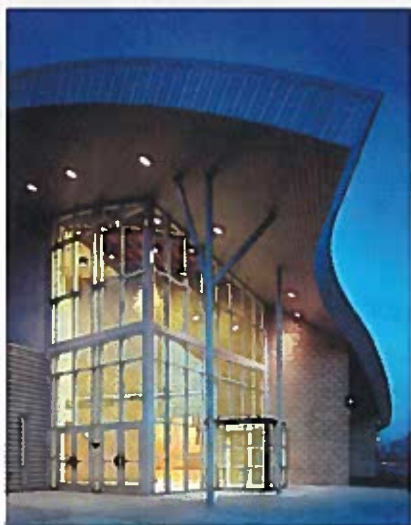
F: 626 666 3940

E: jnabili@gkkworks.com / briplinger@gkkworks.com

GENERAL INFORMATION



Camino Nuevo Charter K-8



Colin Powell Academy Gymnasium,
Long Beach USD

AREAS OF EXPERTISE

CALIFORNIA PUBLIC SCHOOLS EXPERIENCE

gkkworks provides services for California public schools similar to those requested by the District, and has completed over \$850 Million in new educational facilities. Dedicated to producing functional and exciting designs for your projects, we have 30 years of focused school design experience (public and private) and the capacity to complete your projects on time and on budget. We have executed design and master plans for 40 California K-12 schools and several charter schools, including but not limited to: Ocean Charter K-8, Monsenor Oscar Romero K-8, ACES Accelerated Charter K-5, Camino Nuevo K-8, Cleveland Charter High School, and Pallsade Charter High School.

We work with educators and communities to formulate a revitalized 21st Century classroom environment, which is the pride of educators, parents and students. We are at the forefront of evidenced-based education design and our project team collaborates actively with educators to apply its knowledge to the academic curriculum. Our proposed team will collaborate with Brea Olinda USD to create flexible learning environments aligned with your mission. We have won numerous awards for designs that foster better learning environments and for aesthetic solutions that improve communities. We are experts in the local and state agencies approval process having completed hundreds of school projects.

SUSTAINABLE DESIGN, LEED AND CHPS EXPERIENCE

gkkworks believes that good design is sustainable design. Our goal is to balance human needs, economic requirements and environmental responsibility in every step, every project, no matter how small or large. Sustainability is at the core of our design philosophy. We believe in being stewards of our environment.

We have over 25 LEED Accredited Professionals on staff to assist clients and deliver LEED certified projects from their inception to design and through construction to occupancy. gkkworks has developed over 50 LEED Certified buildings.



MASTER PLANNING EXPERIENCE

On the following pages, we are proud to showcase some of our recent projects that demonstrate our relevant design experience.

WORKING WITHIN THE CITY OF LOS ANGELES

Our team breadth of 30 years K-12 knowledge includes familiarity with Federal/State/Local applicable code requirements, with close and successful working relationships with City of Los Angeles when we were working on Camino Nuevo Charter K-8, Ocean Charter School, and CHAMPS projects.



Master Planning Experience

OCEAN CHARTER SCHOOL, NEW K-8 CAMPUS LOS ANGELES, CA



PROVIDING A SECURE INNER CITY LEARNING ENVIRONMENT

Owner Contact

Kristy Mack-Fett
Director, Ocean Charter School
310.348.9050
mskristy@oceancs.org

Construction Cost

\$41 M

Completion Date

2019

The new K-8 Ocean Charter School campus will be constructed on the newly acquired 2.1 acre site located at 12870 Panama Street in the community of Del Rey in the City of Los Angeles. The project site is surrounded by residential and industrial / commercial / office uses. The existing industrial buildings on site will be removed for the new campus with approximately 57,000 sf of school building and 24,000 sf of underground parking. The program includes 19 classrooms, 7 specialty classrooms, administrative and support spaces and an MPR/Gymnasium.

Fundamental to the curriculum at Ocean Charter School is the Waldorf philosophy of whole child learning, centered on academic achievement, with special emphasis on teaching ecological and social responsibility, nurturing a sense of wonder with respect for nature and humanity, while fostering creativity and imagination. A collaborative design process ensured that the uniqueness of their educational program is reflected and supported by their new teaching and learning environment.



ACCELERATED CHARTER ELEMENTARY SCHOOL THE ACCELERATED SCHOOL (TAS)



PROVIDING A SECURE INNER CITY LEARNING ENVIRONMENT

Owner Contact

Jonathan Williams
Founder, ACES
323.235.6343 x2607
jwilliams@accelerated.org

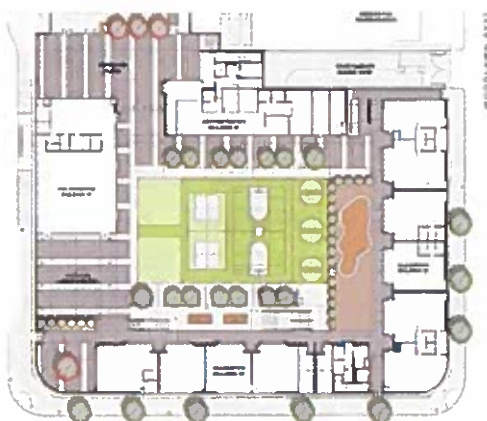
Construction Cost

\$25.14 M

Completion Date

2016

The design team included in this proposal was responsible for this two-story, 39,000 SF charter school which includes kindergarten to sixth grade. The urban site is addressed through the use of a large courtyard building that excludes the busy public street, while creating a sense of place and developing a sense of community among the students. A multipurpose room and kitchen takes center stage and works for activities including: school performances, celebrations and indoor food service. The program also includes administration areas, faculty rooms, and counseling space, as well as a 59,000 SF, subterranean two-story, 235-space parking garage. The design phase was completed and submitted to DSA within four months to secure Proposition 55 funding by January 1, 2013. The project also received funding through the LAUSD Charter Grant Augmentation program. This project has a LEED Silver certification goal.





Master Planning Experience

CAMINO NUEVO K-8 CHARTER ACADEMY KAYNE SIART CAMPUS



SECURING PROP 55 FUNDS/EXPEDITING DESIGN TO DSA

Our core education team provided architectural design services, and our construction services team provided construction management-at-risk services for this new two-building 46,800 SF charter K-8 school.

Owner Contact

Patrick Ontiveros,
Project Manager
Pacific Charter School
Development
323.490.0701
pontiveros@gmail.com

The facility includes classrooms, administrative space, food service, a multipurpose room, library, science labs, and fine arts classrooms. Sitting on a site just over 2 acres and being bordered by a public park, residential properties, and commercial spaces created a restricted access problem that was solved by the site access, safe drop-off, and parking configuration. The project also includes the partial widening of Third Street to allow for easier public traffic past the project and parent/staff access to the school. The efficient use of a two story building configuration also enables the campus to fully realize the exterior athletic spaces as intended in the original program. The project planning and design phases were completed within 4 months and submitted to DSA on December 15, 2011, in order to secure Proposition 55 funding by January 1, 2013.

Construction Cost

\$19.7 M

Completion Date

2015



Master Planning Experience

MONSEÑOR OSCAR ROMERO YOUTH POLICY INSTITUTE



CO-LOCATED SCHOOL ON IMPACTED CAMPUS WITH SUBTERRANEAN PARKING

Owner Contact

Hope Fang
Senior Project Manager
Pacific Charter School
Development
213.542.4715
hope@pacificcharter.org

Construction Cost

\$19.5 M

Completion Date

2018

The team included in this proposal has been involved with this two-story 32,000 SF new charter school. gkkworks was selected for the design and construction of a new charter school facility on the Berendo Middle school campus, which will serve as a permanent facility for 450 students in 6th to 8th grade. The new facility will be 32,000 SF on an 85,000 SF site. The scope includes 16 classrooms, administration, lunch shelter, multipurpose room, play area, staff/visitor subterranean parking lot and on site student drop off. This project is a state funded project under Proposition 1D, and has also received an LAUSD Augmentation Grant.





Master Planning Experience

BLAIR INTERNATIONAL BACCALAUREATE MIDDLE SCHOOL PASADENA UNIFIED SCHOOL DISTRICT



CREATING A NEW COMMUNITY ORIENTED MIDDLE SCHOOL WITHIN A LARGER CAMPUS SETTING

Owner Contact

Stephen L. Brinkman
Former Chief of Facilities
408.465.3212
brinkman@garlic.com

Construction Cost

\$14.8 M

Completion Date

2011



*This project received a
CASH Award of Excellence.*

Our core team as shown in this proposal also worked together on the Blair International Baccalaureate Middle School. The school consists of a new classroom building for 800 students. The project master plan also completed by gkkworks included the middle school as part of a larger campus with shared adjacency to the elementary school, the high school gymnasium, athletic fields, and support services. The middle school, completed in 2011 and within 24 months, is a LEED Silver rating that has exceeding Title 24 by 28.9%. The school was selected as one of six for the annual *Architectural Record* "Schools of the 21st Century" classrooms. Flexibility, natural light, outdoor teaching spaces and creating a safe and welcoming middle school were the drivers behind this design.





Master Planning Experience

BLAIR INTERNATIONAL BACCALAUREATE MIDDLE SCHOOL
PASADENA UNIFIED SCHOOL DISTRICT



LANGUAGE ACADEMY K-8 SAN DIEGO UNIFIED SCHOOL DISTRICT



CREATING FLEXIBLE INDOOR-OUTDOOR TEACHING

Construction Cost
\$10.9 M

Completion Date
2013

This kindergarten through eighth-grade school focuses on French and Spanish language programs. The existing kindergarten classrooms were small and lacked innovative teaching capabilities; many were still located in portables classrooms. The campus is surrounded by a residential neighborhood on three sides. The six kindergarten classrooms and eight elementary classrooms include support spaces, new hardscape, landscape and play spaces and equipment. The joint-use program coordination was done by our team, the district, the City of San Diego and other local agencies. Multiple community meetings and “charrettes” were performed until an optimal solution was achieved.

The building is designed to be inviting and embraces the visual axis through a pathway “promenade,” connecting all existing buildings and the new campus elements along a spine of connectivity to the heart of the campus. This project achieved 37 CHPS points.



Master Planning Experience

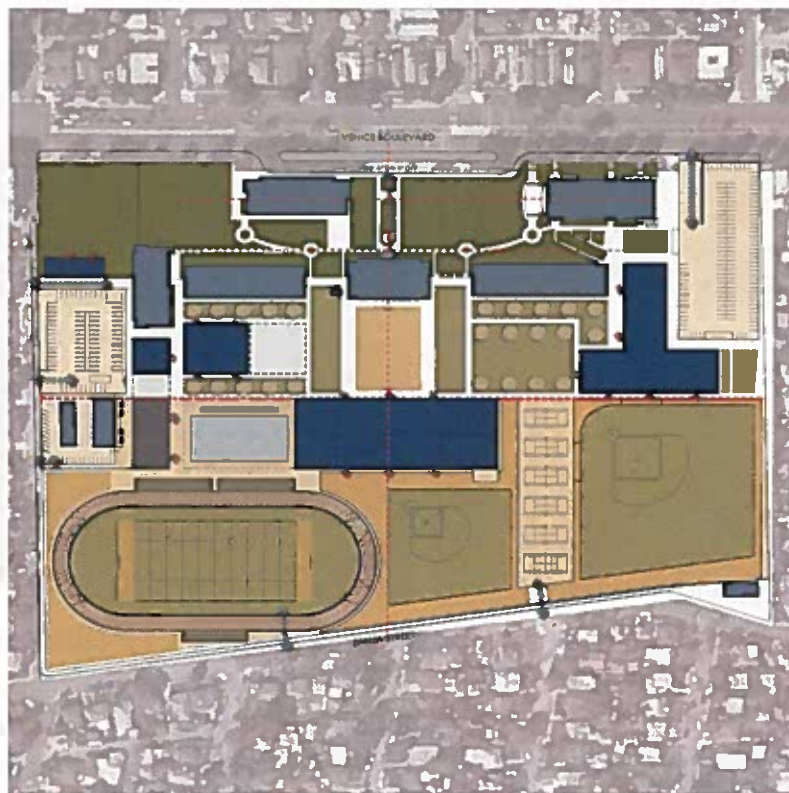
LANGUAGE ACADEMY K-8 SAN DIEGO UNIFIED SCHOOL DISTRICT





Master Planning Experience

VENICE HIGH SCHOOL MASTER PLAN/NEW/MODERNIZATION LOS ANGELES UNIFIED SCHOOL DISTRICT



MASTER PLAN & COMPREHENSIVE MODERNIZATION OF 100-YEAR OLD HIGH SCHOOL

Owner Contact

Kenneth A Rossi
Senior Design Manager
Los Angeles USD
213.241.6489
kenneth.rossi@lausd.net

Construction Cost

\$111 M

Completion Date

2016 / 2018

gkkworks was selected by Los Angeles Unified School District to provide a Comprehensive Facilities Study along with a Master Plan at Venice High School. The Comprehensive Modernization Project addresses the facility conditions that require improvements or new construction in order to ensure that students are provided with safe healthy learning environments while maintaining the school's ability to deliver instructional program and operational needs. The Master Plan documents develop options for modernization or new construction where existing buildings and/or building systems required significant upgrades. Detailed seismic evaluations were completed for AB300 facilities. The master planning project resulted in awarding \$111 million dollars to address safety issues, utility infrastructure upgrades, historical modernization for ADA accessibility, new academic buildings for 21st century learning, and a new athletic sports complex.

VALLEY ACADEMY OF ARTS AND SCIENCES LOS ANGELES UNIFIED SCHOOL DISTRICT



NEIGHBORHOOD USE OF SCHOOL ORGANIZED IN LEARNING COMMUNITIES

Owner Contact

Russell McCarley
Design Manager, LAUSD
213.241.6450
russell.mccarley@lausd.net

Construction Cost

\$74 M

Completion Date

2011

Valley Academy of Arts and Sciences is a comprehensive high school for over 1,200 students on a compact 8-acre, 140,000 SF site. Classrooms and science laboratories are clustered into small learning areas centered on the arts and sciences within individually focused, intimate learning environments. **This school has become one of LAUSD's "Small Learning Community" concept schools.** As part of a joint-use program with the neighboring community, adjacent parking for community use was planned in order to enjoy special events and theater performances held on the campus.

Neighborhood interests are also met by providing access to the gymnasium and athletic fields after school hours. The buildings are situated to create an intimately scaled courtyard where all activities, dining, and classroom access are part of an interior court "street scape". A central outdoor stage anchors the courtyard providing opportunities for performing arts.



Master Planning Experience

PACIFIC RIDGE SCHOOL CARLSBAD, CA



EXPANDING THE LEARNING EXPERIENCE TO THE OUTDOORS

Construction Cost
\$20 M

Completion Date
2015

Pacific Ridge is a private middle school located in Carlsbad, California. Opened in 2007, Pacific Ridge was founded on the principal of providing "an excellent college preparatory education" in Coastal San Diego County. The campus is designed to promote an integrated curriculum and the open campus design encourages a fluid exchange of ideas.

gkkworks provided the campus master plan and design of new permanent buildings for the Middle School, Administration, Visual and Performing Arts, Library and a 350 seat multi-purpose theatre. The combined program has added 6,200 SF. The campus will evolve to include exterior learning and active environments.





Master Planning Experience

GARFIELD HIGH SCHOOL PERFORMING ARTS ACADEMY LOS ANGELES UNIFIED SCHOOL DISTRICT



NEW BUILDINGS COMPLIES WITH CTE & CHPS GUIDELINES

Owner Contact

Aman Vaish
Project Director, LAUSD
213.241.4594
aman.vaish@lausd.net

Construction Cost

\$47 M

Completion Date

2014

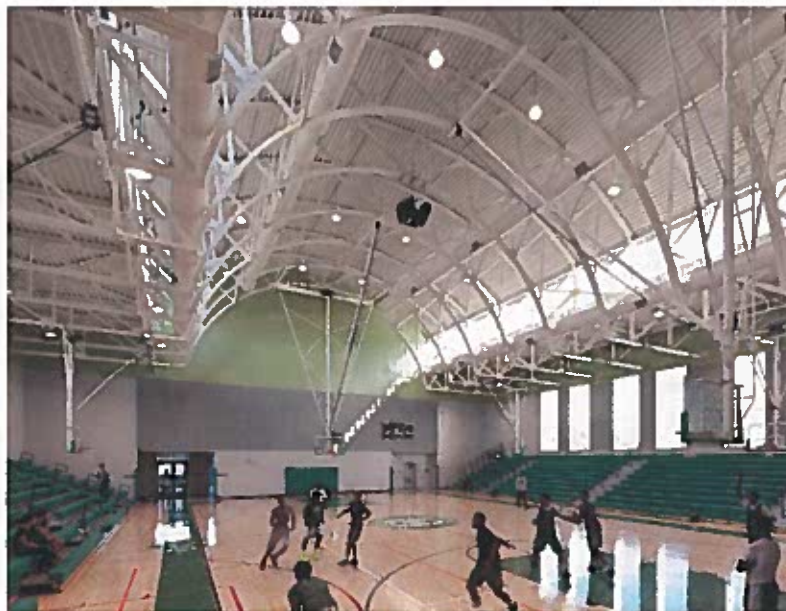
The three-story Classroom and Administration Building is centered around a new main circular quad and outdoor classroom that serve as both the main entrance to the campus, as well as forecourt to the new 1,300 seat Performing Arts Theater Building. All classrooms receive diffused north facing light, are accessed from an exterior communal learning area, and provide flexible classroom configurations for teaching on all four walls.

The new state-of-the-art Theater Building features a main stage performance space, as well as a production studio, and flexible black box theatre that provides critical career technical education (CTE) to its students. The project features four public art components that celebrate the learning experience, along with honoring important teachers and students from the District and the school. **The buildings comply with standards and exceed the CHPS guidelines.**



Master Planning Experience

SUSAN MILLER DORSEY HIGH SCHOOL LOS ANGELES UNIFIED SCHOOL DISTRICT



NEW BUILDINGS COMPLIES WITH CTE & CHPS GUIDELINES

Construction Cost

\$28 M

Completion Date

2014

The Dorsey High School Redevelopment project is LAUSD's first design-build project and consists of a new ninth grade academy classroom building, a new competition gymnasium, and renovation and refitting of the original gymnasium building.

Revitalization and expansion of the existing campus enhances the architectural quality of the public realm for both the campus and the neighborhood that it serves. Through an integrated design process the team provided state-of-the-art learning environments that easily adapt to new technology. A range of learning opportunities are achieved through interior and exterior teaching stations which encourage positive social interaction. The design also aims to sustain concentration and joy in learning while providing space that will adapt to future program modifications. **The gkkworks team used CHPS as a guideline and attained LEED Silver certification for both the gym and classrooms.**



Master Planning Experience

CANYON HIGH SCHOOL FACILITIES MASTER PLAN ORANGE UNIFIED SCHOOL DISTRICT



MASTER PLANNING FACILITIES NEEDS ASSESSMENT & ARCHITECTURAL SERVICES

Owner Contact

Michael Christensen
Retired Superintendent
Orange Unified School District
909.717.0625

Construction Cost

\$95 M

Completion Date

In Progress



gkkworks was selected by Orange USD to provide master planning, facilities needs assessment and schematic design documents for Canyon High School. **The Long Range Facilities Master Plan (FMP) identifies the current assessment of school buildings and prioritizes needs for better utilization of current facilities. The FMP also outlines integration of improvements in areas such as technology, maintenance, safety, security and energy management.** The team performed all pre-planning work associated with the development of a high school facility master plan including facilities needs assessment, education specifications, cost estimates, identification of funding options and recommendations for the prioritization of facility needs. Identification of State funding eligibility, energy efficiency program grants, partnerships and potential funding programs were also identified as part of the planning process. Diverse communications to various constituent groups such as the public community outreach team and the District's Citizens' Bond Oversight Committee helped the team build consensus through collaboration.

REFERENCES



OCEAN CHARTER SCHOOL

A new K-8 charter school construction in the City of Los Angeles.

Kristy Mack Fett, Director

Ocean Charter School

310.348.9050

mskristy@oceancs.org



ACES ACCELERATION CHARTER SCHOOL

New school construction to consolidate and expand the school into a state-of-the-art Pre-K through 6th grade facility.

Jonathan Williams, Founder

ACES

323.235.6343 x2607

jwilliams@accelerated.org



CAMINO NUEVO CHARTER ACADEMY

Development of a new campus for an existing K-8 charter school.

Patrick Ontiveros, Project Manager

Pacific Charter School Development

323.490.0701

pontiveros@gmail.com



MONSEÑOR OSCAR ROMERO CHARTER

Design and construction of a new charter school facility on the Berendo Middle School campus to serve as a permanent facility.

Hope Fang, Senior Project Manager

Pacific Charter Development

213.542.4715

hope@pacificcharter.org



VENICE HIGH SCHOOL

Comprehensive Facilities Study / Master Plan including historical restoration, modernization & expansion, seismic upgrades.

Kenneth A. Rossi, Senior Design Manager

Los Angeles Unified School District

213.241.6489



PROJECT APPROACH / SCHEDULE

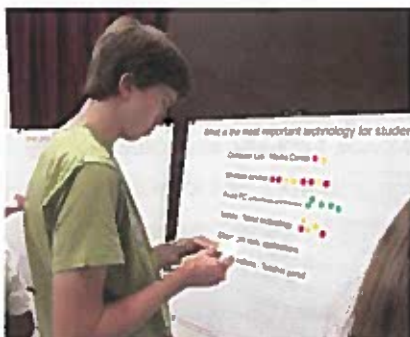
WORK PLAN

gkkworks believes the critical, initial document and process for a successful and efficient project is the Work Plan. The Work Plan will incorporate goals, expectations, schedules and responsibilities of the stakeholders. It will be a vehicle to interface with the team, list decision making criteria, and will be a communication network that informs faculty and staff, students, administration and the design team.

gkkworks' team combines 30 years of experience to specifically address the need to:

- Engage the community and facilitate consensus
- Evaluate existing conditions, from a facilities standpoint, as well as an educational perspective
- Plan a School of the 21st Century and create a vision for the project that is communicated and excites the community, faculty and students with inspiring new possibilities a re-generated campus environment can provide through proper investment

PROJECT APPROACH / SCHEDULE



Community Participation



A well-conceived long range facilities master is an integral component of any significant strategic planning initiative. Magnolia's facilities master plan will provide a road map for the organized growth of Programs, while providing flexibility and expandability for changes due to technology advances, education innovation and local community opportunities. This plan will be the catalyst for a broad Community rebirth.

STEP 1: DATA COLLECTION / BACKGROUND INFORMATION

The beginning of the Facility Master Planning Process involves compiling and organizing academic, and facility information in an understandable form. The aforementioned information is collected and a background report is developed and served as a resource and reference guide for Magnolia educators and staff. This will help our team better understand the needs of the campus and take a proactive approach in addressing those needs. An important element of this process is to reach out to various stakeholders to solicit input and better understand the varying priorities of each stakeholder. The collaborative process of engaging the community, user groups and advisory committee through multiple public forums and online surveys will include:

- Fact Finding/Outreach/Survey
- Visioning/Priorities
- City, Zoning, CIM
- Master Planning Options

PROJECT APPROACH/ SCHEDULE



STEP 2: OVERALL PLANNING STUDY

A well-conceived planning approach is an integrated component of any significant strategic planning initiative. It will provide a road map for organized campus growth, provide flexibility and expandability for technology, and allow education innovation and local community opportunities, which will be the catalyst for a broad campus rebirth.

- Engage faculties, students, to facilitate consensus.
- Evaluate existing conditions, from a facilities standpoint and educational perspective, City and zoning requirements
- Plan a School of the 21st Century and create a vision for the project that is communicated and excites the faculty and students with inspiring new possibilities that a re-generated campus environment can provide through proper investment.

Creating 21st Century Learning Environments - The Educational Specifications process describes the approach used to develop indoor and outdoor future teaching stations.

Design Flexible Universal Classrooms - The majority of classrooms in most grade K-12 schools are now "universal classrooms," seen as instruments to learning and are designed to maximize exploratory, group interaction among students.

Confirm Facilities Master Plan Vision - The initial step of partnering with faculty, and staff to define scope. We believe in a visioning session to develop a roadmap to achieving your goals. During this meeting, we gather the team to take a macro-level looks at the project. Through facilitated discussions, we identify the overall potential of the project, establish goals, and build consensus.

PROJECT APPROACH / SCHEDULE



STEP 3 FINAL DELIVERABLE / BOARD APPROVAL

As your architect, we will immediately work with your team to develop following specific planning approach in accordance with the requirements set for in January 3rd RFP:

- Study existing condition, zoning requirements
- Site utilizations study, capacity analysis, alley traffic options
- Campus visioning session / programing / growth
- Test fit program options adjacencies for school and city parcels
- Planning options for Magnolia and City joined us facilities (Ice skating...)
- Review options with zoning consultants CIM & City
- Presentations, 3D massing study for Magnolia Board and City Planning

TIMELINE

STEP 1 2 MONTHS	STEP 2 4 MONTHS	STEP 3 2 MONTHS
DATA COLLECTION / BACKGROUND INFORMATION	OVERALL PLANNING STUDY	FINAL DELIVERABLE / BOARD APPROVAL



RESUMES

Each gkkworks team members believes that good design starts with great listening and collaboration. Transparency in our team building model allows us to achieve design solutions that meet a variety of needs, while fostering an atmosphere that is supportive and collaborative. By involving members of the larger campus community, a sense of investment and pride is created in the academic future of the school and its goals.

CLIENT QUOTE

"It is with great pleasure and absolutely no reservation that I recommend the firm of gkkworks."

Stephen Brinkman
Chief of Facilities
Pasadena USD

Our team is built on a reputation of providing unparalleled service, attention to quality and a flexible approach to addressing specific project needs.



PRINCIPAL-IN-CHARGE

Javan Nabili, AIA

Javan has over 30 years of expertise dedicated to enhancing school facilities and learning environments for children. His experience in K-12 design and planning, and his organizational skills, enable him to successfully lead educational projects. Javan is especially experienced in working with California Public School agencies (OPSE, DSA, CDE, SAB) related to planning, design, and construction.

BACKGROUND

Education

Master of Architecture,
School of Architecture and City
Planning,
National University of Iran

Registered Architect

C24035

Associations

Member, American Institute of
Architects (AIA)

Member, Coalition for Adequate
School Housing (CASH)

Board Member, Society of
American Society of Engineering
and Architects (ASEA)

RELEVANT PROJECT EXPERIENCE

Pueblo Nuevo Development (PND)

- Camino Nuevo K-8 Charter Academy

The Accelerated School (TAS)

- Accelerated Charter Elementary School (ACES)

Pacific Charter School District

- Monsenor Oscar Romero Charter School (6-8th grades)

Ocean Charter School, K-8

Hermosa Beach Cities Unified School District

- Long Range Master Plan

Pasadena Unified School District

- Facility Master Plan Blair IB Middle School
- Facility Master Plan Elliot Middle School
- Advanced Culinary Arts & Hospitality Academy

Los Angeles Unified School District

- Grover Cleveland Charter High School
- Palisades Charter High School
- Venice High School Master-planning
- Belvedere Middle School Master-planning
- Fairfax High School Master-planning
- Harry Bridges South Region K-8 School
- Lucille Roybal-Allard South Region K-5 ES
- North Hollywood Elementary School
- Monroe K-8 School

Glendale Unified School District, Master Plan & Needs

Assessment

Burbank Unified School District

- School District High School Replacement (New)
- Miller Elementary School Modernization

SENIOR PROJECT MANAGER (DAY-TO-DAY CONTACT)

Blair Ripplinger, AIA

Blair is a licensed architect with over 35 years of experience in educational facilities, office, healthcare, hospitality and mixed-use projects. He is passionate about understanding the vision for each project and motivating his teams to deliver exceptional results within the defined schedule and budget. Blair has also developed expertise in the State's Career Technical Education Facilities Program (CTEFP). CTEFP's purpose is to enhance educational opportunities for students and to provide them with the skills and knowledge necessary for the high demand technical careers of today and tomorrow.

BACKGROUND

Education

Bachelor of Architecture &
Bachelor of Arts in Urban
Geography/Fine Arts History,
University of British Columbia,
Canada

Registered Architect
C21889

Associations

Member, American Institute of
Architects (AIA)

RELEVANT PROJECT EXPERIENCE

Pueblo Nuevo Development (PND)

- Camino Nuevo K-8 Charter Academy

The Accelerated School (TAS)

- Accelerated Charter Elementary School (ACES)

Culver City Unified School District

- Educational Specifications & Facilities Master Plan

Hermosa Beach Cities Unified School District

- Long Range Master Plan

Pasadena Unified School District

- Blair International Baccalaureate Middle School
- Blair High School 9th grade classroom buildings

Los Angeles Unified School District

- Garfield High School Performing Arts and Classroom
- Richard N. Slawson Southeast Occupational Center
- Harry Bridges Span K-8 School
- Lucille Royball-Allard K-5 Elementary School
- Cleveland High School Small Learning Community (SLC) Renovation
- Crenshaw High School SLC Renovation
- North Hollywood High School SLC Renovation
- Verdugo High School SLC Renovation
- Carson High School SLC Renovation
- Reseda High School SLC Renovation
- South Gate Elementary School
- East Valley High School

DIRECTOR OF EDUCATIONAL DESIGN / SENIOR PLANNER

Devan Mitchell

Devan has over 20 years of senior project design experience with special emphasis in K-12 education design. Strong in both creativity and leadership, she is a guiding team member working to define and execute the vision of the client, while offering up new and innovative solutions specific to the educational model. Working from planning to conceptual design through construction on every project, Devan brings resourcefulness and cost effective development at all stages of design.

BACKGROUND

Education

Bachelor of Architecture,
Southern Institute of Architecture

Associations

Associate Member,
American Institute of Architects
(AIA)

RELEVANT PROJECT EXPERIENCE

Pueblo Nuevo Development (PND)

- Camino Nuevo K-8 Charter Academy

The Accelerated School (TAS)

- Accelerated Charter Elementary School (ACES)

Pacific Charter School District

- Monsenor Oscar Romero Charter School (6-8th grades)

Los Angeles School District

- Grover Cleveland Charter High School
- Palisades Charter High School
- Venice High School Master Plan
- Belvedere Middle School Master Plan
- Luther Burbank Middle School (Gymnasium, Classroom & Auditorium)
- Lucille Royball-Allard South Region K-5 Elementary School
- Garfield High School (Auditorium & Classrooms)
- Susan Miller Dorsey High School

San Marino Unified School District, Needs Assessment

West Hills Community College District, Master Planning

Culver City Unified School District, Educational Specifications & Facilities Master Plan

Hermosa Beach Cities Unified School District

- Long Range Master Plan

Pasadena Unified School District

- Blair International Baccalaureate Middle School

PRODUCTION DIRECTOR - QA / QC

Vince Petito, AIA, LEED AP

Vince's passion is the successful delivery of architectural projects, from concept through construction and occupancy. He has extensive experience in managing a wide range of large and complex assignments, delivered in a variety of methods. He is an organized and experienced manager of educational, new construction, and renovation projects including planning and design, construction documents, and construction administration. As a Principal for gkkworks, Vince is instrumental in continuing to improve the quality of construction documents and developing our internal Quality Assurance program.

BACKGROUND

Education

Bachelor of Architecture,
California Polytechnic State
University, San Luis Obispo

Associates Degree, Architecture
Los Angeles City College

Licensed Architect

C14811

Associations

American Institute of Architects
(AIA)

LEED Accredited Professional

RELEVANT PROJECT EXPERIENCE

Accelerated Charter Elementary School (ACES)

The Accelerated School (TAS)

Los Angeles Unified School District

- Susan Miller Dorsey High School Redevelopment
- Richard N. Slawson Southeast Education Center
- Garfield High School New Performing Arts Theatre and Classroom Administration Building
- Lucille Roybal-Allard South Region K-5 ES
- Luther Burbank Middle School

Pasadena Unified School District

- District-wide Master-planning
- Blair IB Middle School & High School

Burbank Unified School District

- Burbank High School Reconstruction
- Modernization & Expansion of 8 Elementary schools

Glendale Unified School District

- Hoover High School
- Glendale High School
- Cerritos Elementary School
- New Edison Elementary School

San Bernardino City Unified School District

- Wilson Elementary School
- Lytle Creek Elementary School

Encinitas Union School District

- Olivenhain Pioneer Elementary School
- El Camino Creek Elementary School
- La Costa Heights Elementary School

Antioch Unified School District

- Carmen Dragon Elementary School

SENIOR DESIGNER / SUSTAINABILITY

Athenel Trazo, LEED AP

Athenel has extensive design experience with educational, residential, and master planning projects. She has expertise in approaching and resolving projects at both urban and community scales, and then following through on an architectural level. Her strengths include strong interpersonal, team leadership, time management, organization, and graphic and verbal communication skills.

BACKGROUND

Education

Master of Architecture,
Academy of Art University

Bachelor of Architecture,
University of Southern California

Associations

LEED Accredited Professional

RELEVANT PROJECT EXPERIENCE

Ocean Charter School, K-8

Los Angeles Unified School District

- Grover Cleveland Charter High School
- 156th Street Elementary School
- Venice High School Master Plan & Modernization
- 9th Street Elementary School*
- Para Los Ninos Middle School*
- Ocean Charter School (LAUSD)
- New K-8 Campus

Ontario-Montclair School District

- De Anza Middle School Health and Learning Center
- Vernon Middle School Health and Learning Center

Los Angeles Community College District

- Trade Tech College Culinary & Multi-purpose Building*
- Los Angeles Valley College Community Services Center*
- Los Angeles Valley College Gateway Building*
- Los Angeles Mission College Center for Math & Science*
- Los Angeles Mission College Media Arts Center*
- Los Angeles Mission Culinary Arts Institute and Campus Bookstore*

University of Southern California

- USC HMR Building Seismic Retrofit and Lobby Renovation*

California State University, Los Angeles

- University Library Renovation*

Cerritos College

- Campus-wide Shade Structures*

**Experience with previous firm*



INSURANCE COVERAGE

CLIENT QUOTE

"This is a victory well won through the concerted, collective effort of an exceptional team focused on a single goal! On behalf of the entire TAS school community we offer our profound thanks to each and every one of you."

Eric Johnson

The Accelerated School Board of
Trustees President

gkkworks meets the required insurance coverage for the following:

- Comprehensive General Liability and Property Liability Insurance
- Comprehensive Automobile Liability Insurance
- Workers' Compensation and Employer Liability

Refer to the following page for Certificate of Liability Insurance.



BUDGET & COST OF SERVICES

PLANNING SCOPE

We developed the following scope of services in accordance with the requirements set forth in January 3rd RFP and our phone conversation on January 8th.

- Site visit review existing documents, zoning requirements
- Site utilizations study, capacity analysis, alley traffic options
- Campus visioning session / programing / growth
- Test fit program options adjacencies for school and city parcels
- Planning options for Magnolia and City joined us facilities (Ice skating...)
- Review options with zoning consultants CIM & City
- Presentations, 3D massing study for Magnolia Board and City

BUDGET & COST OF SERVICES



FEE PROPOSAL

Our estimated levels of effort for the scope of work described above are as follows:

Site visit review existing documents	\$2,500.00
Site utilizations study, capacity analysis, alley traffic options	\$4,800.00
Campus visioning sessions / Programing / Growth	\$2,800.00
Test fit program options on school and city parcel	\$4,800.00
Planning options for Magnolia and City parcel	\$12,500.00
Review planning options with zoning consultants CIM & City	\$3,000.00
Presentations, 3D massing study	\$13,600.00
Four (4) Meetings	\$3,500.00
Total Fee	\$47,500.00

DELIVERABLES

Submit draft planning and 6 hard copy Final report and (electronic PDF)

EXCLUSION

Consultants and engineering services are excluded

BUDGET & COST OF SERVICES



Stanford Primary School



Valley Academy of Arts and Sciences

HOURLY RATES

For additional related services not included in the above, gkkworks shall be reimbursed on time and materials based on the following standard hourly rates:

ROLE	RATE
Principal	\$250
Senior Project Manager	\$185
Senior Designer / Planner	\$170
Senior Project Architect	\$170
Technical Staff	\$135

Rates shall remain effective until January 1, 2019 and are subject to adjustment on an annual basis thereafter.

REIMBURSABLE EXPENSES

Reimbursable expenses will be billed on a multiple of 1.10 times the expenses incurred in the interest of the project. We have a policy of not charging our educational clients for travel and telephone cost.

CLIENT QUOTE

"Thanks to all of you. This level of cooperation is greatly appreciated and should be our standard of operation. I've followed the E-mails [for the Accelerated Charter Elementary School (ACES) project] and seen how collaboration can be successful even when there are somewhat complex engineering issues to be resolved. Great job."

Doug Humphrey
Division of State Architect



PROPOSED CONTRACT

Please refer to the following pages for a sample contract.



Proposed Contract

PROFESSIONAL CONSULTANT SERVICES AGREEMENT

_____ UNIFIED SCHOOL DISTRICT

COMPREHENSIVE FACILITIES MASTER PLANNING

Project Number: _____

THIS AGREEMENT, is made and entered into this ___ day of _____, 20___, by and between the _____ UNIFIED SCHOOL DISTRICT, a municipal corporation, _____; hereinafter referred to as "District", and _____, a corporation, _____, California _____, hereinafter referred to as "Consultant."

WHEREAS, District is desirous of obtaining a professional architectural firm to prepare a Comprehensive Facilities Master Plan; and

WHEREAS, Consultant is a licensed architectural firm which represents itself as capable and qualified to provide desired services; and

NOW, THEREFORE, in consideration of the premises, the parties hereto agree as follows:

ARTICLE I – SCOPE OF SERVICES

Consultant agrees to provide complete master planning services in accordance with the attached Scope of Work and the Work Plan, which are attached hereto and incorporated herein by reference as Exhibit "A." All written products will be supplied in appropriate electronic format on disk.

ARTICLE II – DUTIES OF DISTRICT

District agrees to provide Consultant with such information as is possessed by the District and is normally supplied to consultants performing such services. Specifically, the District will provide access to prints of as-built record drawings of existing school and support facilities.

ARTICLE III – COMPENSATION

District agrees to pay Consultant for services faithfully rendered hereunder and itemized in Exhibit "B,". Said sum shall be inclusive of all fees, costs and reimbursables attributed to the services to be provided as specified in Exhibits "A" and "B." Consultant shall advise the District prior to exceeding the limit and obtain written approval for an increase in such limit. Reimbursable expenses will be billed based on a multiple of 1.10 times the expense incurred by consultants in the interest of the project.

Consultant shall be paid for the services to be provided on a monthly basis within thirty (30) days after receipt of itemized invoices by the District.



Proposed Contract

ARTICLE IV - INSURANCE REQUIREMENTS

Consultant shall provided insurance per the "Insurance Requirements" the original of which is attached hereto and incorporated herein by this reference as Exhibit "C."

ARTICLE V - NO AGENCY RELATIONSHIP

No agency relationship between District and Consultant is intended or created by this Agreement. Consultant is not authorized and shall not at any time or in any manner represent that it is an agent, servant or employee of the District, it being expressly understood that Consultant is and at all times shall remain a wholly independent contractor.

ARTICLE VI - TERM

Consultant shall commence services required to be performed herein within ... (00) working days after receipt of District's Notice to Proceed. Services shall be complete within working days after consultant has received the Notice to Proceed, except as extended by mutual agreement.

ARTICLE VII - FINDINGS CONFIDENTIAL

All of the reports, findings and conclusions prepared or assembled by Consultant under this Agreement are confidential, and Consultant agrees that they shall not be made available to any individual or organization without prior written approval of the District.

All reports and findings shall become the property of the District; but only for the purposes intended by this Agreement; however, no conclusions, opinions or studies provided by Consultant shall be made available to any other party except in connection with the original purpose of the assignment, without prior written approval of the District.

ARTICLE VIII - TERMINATION

This Agreement shall terminate upon completion of all services required herein, or at any time by mutual agreement. The Agreement may be terminated by either party upon not less than seven (7) days written notice should the other party breach or otherwise default under this Agreement and such breach or default remain uncured beyond any reasonable cure period. District, however, may terminate this Agreement at any time by Notice of Termination in writing to Consultant. In the event of such termination, Consultant shall deliver to the District all documents, files and records or copies thereof pertaining to any work which may be in progress and District shall pay to Consultant an amount which equitably reflects the proportion of work completed by Consultant on each assignment, provided that in no event shall the compensation paid pursuant to this paragraph exceed the amount which would have been payable pursuant to Article III of this Agreement.



Proposed Contract

ARTICLE IX - NOTICES

Any notice given pursuant to this Agreement shall be deemed received and effective when properly addressed, posted and deposited in the United States mail addressed to the respective parties as follows:

DISTRICT

_____ Unified School District
_____ Street
_____, California _____

CONSULTANT

_____ Boulevard
_____, California _____

ARTICLE X - NON-ASSIGNABILITY

Consultant shall not assign any interest in this Agreement and shall not transfer any interest in the same whether by assignment or novation without prior written approval of District.

ARTICLE XI - EQUAL EMPLOYMENT

Consultant agrees that during the performance of this Agreement, they will not discriminate against any employee or applicant for employment because of race, creed, color, sex, age or national origin.

ARTICLE XII - CHANGES, AMENDMENTS AND MODIFICATIONS

No change, amendment or modification to this Agreement shall be effective unless in writing and signed by the District. Consultant shall be compensated based on standard hourly rates as specified in Exhibit "B."

ARTICLE XIII - ENTIRE AGREEMENT

This Agreement and any prior agreement, document or instrument attached hereto or referred to herein, integrate all the terms and conditions mentioned herein or incidental hereto, and supersede all oral negotiations and prior writings with respect to the subject matter hereof. In the event of any conflict between the terms, conditions and provisions of this Agreement in any such prior agreement, document or instrument, the terms, condition and provisions of this Agreement shall prevail.



Section Header

ARTICLE XIV - APPLICABLE LAW

This Agreement shall be governed by, and construed under the laws of the State of California.

This Agreement may be executed in as many counterparts as may be deemed convenient, each of which, when so executed, shall be deemed an original.

IN WITNESS WHEREOF, the parties hereto have executed this Agreement as of the date and year first above written.

Accepted by _____

_____ Date

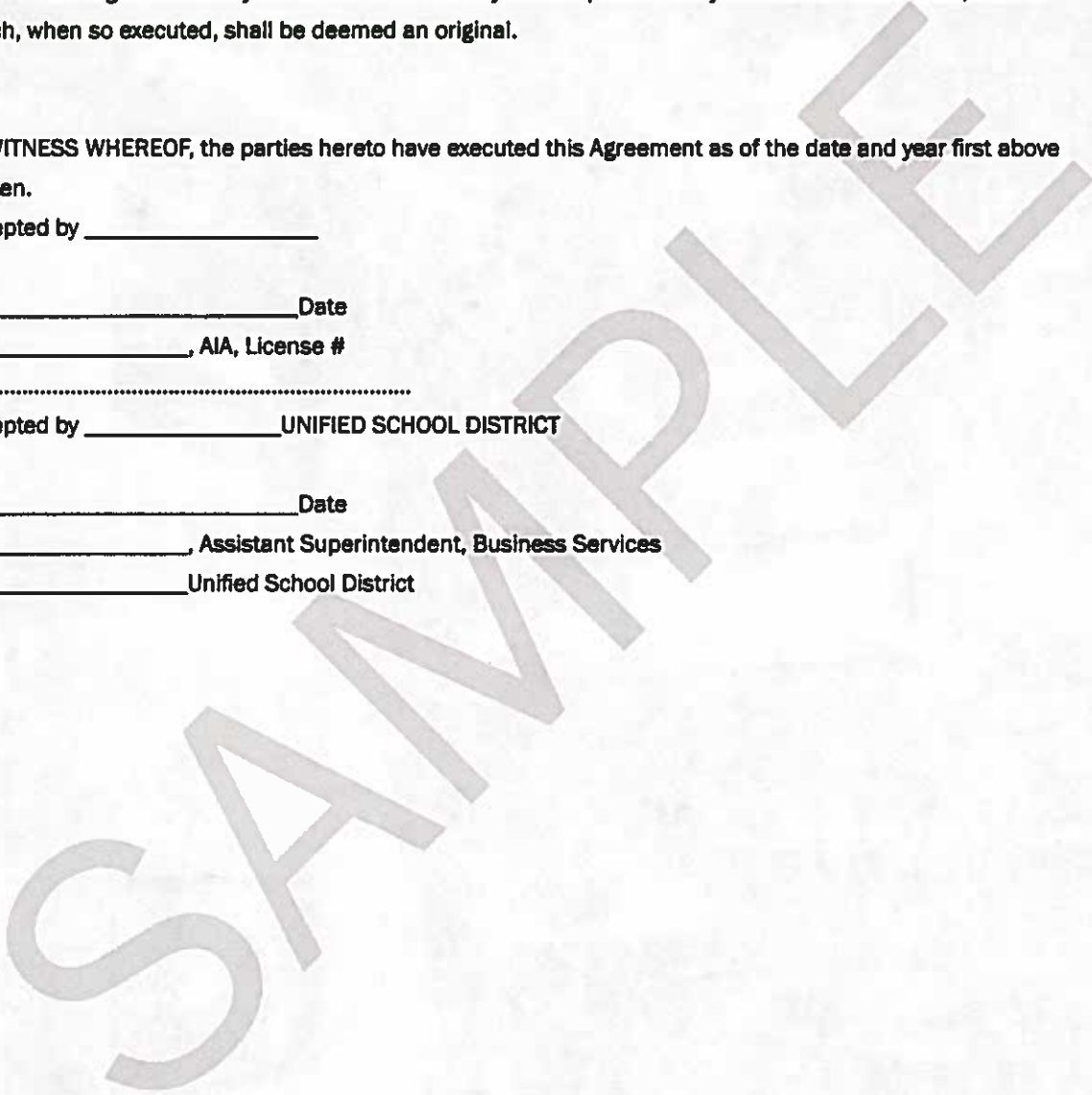
_____, AIA, License #

Accepted by _____ UNIFIED SCHOOL DISTRICT

_____ Date

_____, Assistant Superintendent, Business Services

_____ Unified School District





gkkworks

PASADENA | IRVINE | SAN DIEGO | RIVERSIDE | DENVER | INDIA

www.gkkworks.com



**Magnolia Science Academy-1
New High School Project
Master Planning Services Agreement – GKK Works**



PROFESSIONAL CONSULTANT SERVICES AGREEMENT - CAMPUS MASTER PLANNING

THIS AGREEMENT is made and entered into this 2nd day of February, 2018, by and between Magnolia Educational & Research Foundation hereinafter referred to as “Client”, and GKK Works hereinafter referred to as “Consultant.”

WHEREAS, Client is planning the long term development of its MSA-1 Reseda campus; and

WHEREAS, Client is desirous of obtaining a professional architectural firm to provide comprehensive master planning services and to assist in obtaining zoning approvals for the MSA-1 Reseda campus; and

WHEREAS, Consultant is a licensed architectural firm which represents itself as capable and qualified to provide desired services; and

NOW, THEREFORE, in consideration of the premises, the parties hereto agree as follows:

ARTICLE I – DUTIES OF CONSULTANT

Consultant agrees to provide professional services in accordance with the attached Scope of Work which is described in **Exhibit A – Scope of Services** of this Agreement. This Agreement is based in part on the Consultant’s proposal for services which is incorporated into **Exhibit A**. The Consultant’s proposal for these services included a listing of key personnel which shall not be changed except with written permission of Client. The Consultant’s proposal does not anticipate the use of subconsultants. The addition of subconsultants to provide services under this Agreement shall require the prior authorization of the Client. Any subconsultants added to the Consultant’s team shall be required to comply with all of the terms of this Agreement.

ARTICLE II – DUTIES OF CLIENT

Client agrees to provide Consultant with such information as is possessed by the Client and is normally supplied to consultants performing such services. Specifically, the Client will provide access to as-built record drawings of the existing school and support facilities, copies of approved plans for the new high school building, copies of the ALTA site survey, copies of



**Magnolia Science Academy-1
New High School Project
Master Planning Services Agreement – GKK Works**



1 documents related to description of the proposed Reseda Town Center project, and access to
2 Client staff. Client will appoint a designated representative with authority to act on behalf of
3 the Client in all matters related to this Agreement. The Client's designated representative for
4 this Agreement is: **Tim Buresh** of PrimeSource PM, LLC. The Client may change its designated
5 representative at any time by written notice to Consultant.

6 **ARTICLE III – COMPENSATION**

7 District agrees to pay Consultant for services rendered under this Agreement as
8 described in **Exhibit B - Compensation** of this Agreement. Specified compensation shall be
9 inclusive of all fees, costs and reimbursables attributed to the services to be provided as
10 specified in **Exhibits A and B**. Consultant shall obtain Client written approval prior to exceeding
11 the not to exceed limit specified in **Exhibit B** and shall obtain written approval for any increase
12 in such limit. Consultant shall be paid for the services to be provided on a monthly basis within
13 thirty (30) days after receipt of approved invoices by the Client. Consultant shall maintain
14 accounting records related to this Agreement available for inspection by Client for a period of
15 not less than two years after the termination of this Agreement.

16 **ARTICLE IV – INSURANCE REQUIREMENTS**

17 Consultant shall maintain insurance coverage for services provided under this
18 Agreement in accordance with the requirements specified in **Exhibit C - Insurance**.

19 **ARTICLE V – NO AGENCY RELATIONSHIP**

20 No agency relationship between Client and Consultant is intended or created by this
21 Agreement. Consultant is not authorized and shall not at any time or in any manner represent
22 that it is an agent, servant or employee of the Client, it being expressly understood that
23 Consultant is and at all times shall remain a wholly independent contractor.

24 **ARTICLE VI – TERM**

25 Services shall be performed in accordance with the schedule requirements contained in
26 **Exhibit A** of this Agreement. Any change in overall duration beyond the time specified in
27 **Exhibit A** requires prior written authorization from the Client. Consultant shall commence



**Magnolia Science Academy-1
New High School Project
Master Planning Services Agreement – GKK Works**



1 services required to be performed herein within five working days after receipt of Client's
2 Notice to Proceed.

3 **ARTICLE VII – FINDINGS CONFIDENTIAL**

4 All of the reports, findings and conclusions prepared or assembled by Consultant under
5 this Agreement are confidential, and Consultant agrees that they shall not be made available to
6 any individual or organization without prior written approval of the Client. All reports and
7 findings and computer files shall become the property of the Client, but only for the purposes
8 intended by this Agreement; however, no conclusions, opinions or studies provided by
9 Consultant shall be made available to any other party except in connection with the original
10 purpose of the assignment, without prior written approval of the Client.

11 **ARTICLE VIII - TERMINATION**

12 This Agreement shall terminate upon completion of all services required herein, or at
13 any time by mutual agreement. The Agreement may be terminated by either party upon not
14 less than seven (7) days written notice should the other party breach or otherwise default
15 under this Agreement and such breach or default remain uncured beyond any reasonable cure
16 period. Client, however, may terminate this Agreement at any time by Notice of Termination in
17 writing to Consultant. In the event of such termination, Consultant shall deliver to the Client all
18 documents, files and records or copies thereof pertaining to any work which may be in progress
19 and Client shall pay to Consultant an amount which equitably reflects the proportion of work
20 completed by Consultant on each assignment, provided that in no event shall the compensation
21 paid pursuant to this paragraph exceed the amount which would have been payable pursuant
22 to Article III of this Agreement.

23 **ARTICLE IX - NOTICES**

24 Any notice given pursuant to this Agreement shall be deemed received and effective
25 when properly addressed, posted and deposited in the United States mail addressed to the
26 respective parties as follows:

27 **DESIGNATED REPRESENTATIVE**

28 PrimeSource PM, LLC



Magnolia Science Academy-1
New High School Project
Master Planning Services Agreement – GKK Works



1 Attn: Tim Buresh
2 655 Deep Valley Drive, Suite 355
3 Rolling Hills Estates, CA 90274
4 tim.buresh@primesourcepm.com

5 **CLIENT**

6 Magnolia Educational & Research Foundation
7 Attn: Patrick Ontiveros
8 250 East 1st Street, Suite 1500
9 Los Angeles, CA 90012
10 213/628-7419
11 pontiveros@magnoliapublicschools.org

12 **CONSULTANT**

13 GKK Works
14 Attn: Javan Nabili
15 155 South Fair Oaks
16 Pasadena, CA 91105
17 626/666-6906
18 jnabili@gkkworks.com

19 **ARTICLE X – NON-ASSIGNABILITY**

20 Consultant shall not assign any interest in this Agreement and shall not transfer any
21 interest in the same whether by assignment or novation without prior written approval of
22 Client.

23 **ARTICLE XI – EQUAL EMPLOYMENT**

24 Consultant agrees that during the performance of this Agreement, they will not
25 discriminate against any employee or applicant for employment because of race, creed, color,
26 sex, age or national origin.



**Magnolia Science Academy-1
New High School Project
Master Planning Services Agreement – GKK Works**



1 ARTICLE XII – CHANGES, AMENDMENTS AND MODIFICATIONS

2 No change, amendment or modification to this Agreement shall be effective unless in
3 writing and signed by the Client.

4 ARTICLE XIII – ENTIRE AGREEMENT

5 This Agreement and any prior agreement, document or instrument attached hereto or
6 referred to herein, integrate all the terms and conditions mentioned herein or incidental
7 hereto, and supersede all oral negotiations and prior writings with respect to the subject matter
8 hereof. In the event of any conflict between the terms, conditions and provisions of this
9 Agreement in any such prior agreement, document or instrument, the terms, condition and
10 provisions of this Agreement shall prevail.

11 ARTICLE XIV – APPLICABLE LAW

12 This Agreement shall be governed by, and construed under the laws of the State of California.
13 This Agreement may be executed in as many counterparts as may be deemed convenient, each
14 of which, when so executed, shall be deemed an original.

15 ARTICLE XV – STANDARD OF CARE

16 Consultant shall perform all services under this Agreement in a skillful, competent, timely
17 manner consistent with the standards generally recognized as being employed by professionals
18 performing similar work in the State of California. Consultant shall maintain throughout the
19 term of the Agreement all professional licenses legally required to perform such services.

20 ARTICLE XVI – INDEMNIFICATION

21 Consultant agrees to indemnify and hold harmless Client from any and all losses including
22 attorney’s fees from third party claims that arise from the Consultant’s alleged willful or
23 negligent acts, errors or omissions in the performance of services under this Agreement.

24 ARTICLE XVII – CHILD SAFETY

25 Consultant is required to comply with Education Code Section 45125.1 with respect to the
26 fingerprinting and background checks of employees who may come into contacts with Client’s
27 pupils. Consultant is required to provide evidence of testing and clearance to work with minors
28 for tuberculosis of employees who may come into contacts with Client’s pupils.



**Magnolia Science Academy-1
New High School Project
Master Planning Services Agreement – GKK Works**



1 **EXECUTION**

2 **IN WITNESS WHEREOF**, the parties hereto have executed this Agreement as of the date
3 and year first above written.

4

5 **Acceptance by Consultant:**

6

7 _____
8 gkk works
9 Javan Nabili, AIA
10 Principal in Charge
11 Date: _____

11

12

13 **Acceptance by Client:**

14

15 _____
16 Magnolia Educational & Research Foundation
17 Caprice Young, Ed. D.
18 Chief Executive Officer
19 Date _____

19

20 **Exhibits & Attachments**

21 The following documents are attached and included as herein:

- 22 **Exhibit A – Scope of Services**
- 23 **Exhibit B – Compensation**
- 24 **Exhibit C – Insurance**
- 25 **Attachment – Client request for Proposals**
- 26 **Attachment – Consultant’s Proposal**

27



**Magnolia Science Academy-1
New High School Project
Master Planning Services Agreement – GKK Works**



1 Exhibit A – Scope of Services

2 Consultant shall provide master planning consulting services as requested in Client’s Request
3 for Proposals dated January 3, 2018 (attached and included herein by reference) and
4 Consultant’s proposal dated January 12, 2018 (attached and include herein by reference). A
5 detailed work plan shall be prepared by Consultant and approved by Client reflecting scope of
6 work discussions held on Thursday January 25, 2018. The scope of work includes two major
7 activities: (1) the preparation of planning documents to support Client’s efforts to adjust the
8 zoning of the MSA-1 campus zoning; and (2) the preparation of planning documents to support
9 Client’s efforts to create joint use opportunities between the MSA_1 Reseda campus and the
10 adjacent planned City Parks and Recreation Ice Rink facility.

11
12 The contract duration will be one year from the date of this Agreement unless extended by
13 approved change order. Services will begin immediately upon approval of contract by the
14 Client’s Board of Education. The initial work phase shall be completed within three months. It
15 shall include: (1) near term phased site master plan without joint use facilities between the
16 campus and the adjacent City of Los Angeles Parks and Recreation facility; (2) long term phased
17 site master plan without joint use facilities between the campus and the adjacent City of Los
18 Angeles Parks and Recreation facility; (3) long term phased site master plan with joint use
19 facilities between the campus and the adjacent City of Los Angeles Parks and Recreation facility;
20 (4) conceptual floor plan for the adjacent City of Los Angeles Parks and Recreation facility. The
21 master plan shall include site plans and renderings sufficient to explain the project to City
22 officials and the lay community. Follow-on phases of work including public presentations and
23 meetings with City departments will extend for one year. Time is of the essence in the
24 performance of this Agreement.

25
26 All written products will be supplied in appropriate electronic format on flash drive.



**Magnolia Science Academy-1
New High School Project
Master Planning Services Agreement – GKK Works**



1 **Exhibit B – Compensation**

2 This shall be a time and materials based contract with Consultant reimbursed for actual hours
3 of service and reimbursable expenses directly related to this Agreement. Total compensation
4 under this agreement will not exceed \$47,500 in total compensation unless modified by
5 approved change order.

6

7 Hourly services will be reimbursed at the following rates:

8 Principal - \$250

9 Senior Project Manager - \$185

10 Senior Designer/Planner - \$170

11 Senior Project Architect - \$170

12 Technical Staff - \$135

13 Rates are established as of the date of this agreement and shall be fixed for a period of one
14 year from the date of the Agreement, and may be subject to adjustment on an annual basis
15 thereafter.

16

17 Reimbursable expenses will not include those expenses normally included in a home office
18 overhead account. Anticipated reimbursable expenses for this contract include: project related
19 travel, presentation material production and copying, and City permit fees. Reimbursable
20 expenses shall only be incurred with Client approval. Reimbursable expenses will be billed
21 based on a multiple of 1.10 times the expense incurred by consultant.

22

23 Payment will be made based on monthly approved invoices. Invoices will be submitted to
24 Client's designated representative for approval. Payment will be via wire transfer to the
25 Consultant's account. Consultant shall provide wire transfer information prior to submission of
26 its first invoice. Consultant wire transfer information may be changed by the Consultant at any
27 time by written notice to Client.



**Magnolia Science Academy-1
New High School Project
Master Planning Services Agreement – GKK Works**



1 Exhibit C – Insurance

**2 Consultant shall maintain the following levels of single occurrence and aggregate insurance
3 coverage for the duration of this Agreement and any change orders:**

4 Commercial general liability – \$1,000,000/\$2,000,000

5 Automobile liability - \$1,000,000/\$1,000,000

6 Workers compensation and employer liability – statutory

7 Professional liability - \$1,000,000/\$1,000,000

**8 Insurance coverage shall list Magnolia Educational Research & Foundation as additional insured
9 and shall require a 30-day written termination notice provision. Proof of insurance shall be
10 provided prior to the start of work under this Agreement.**

Cover Sheet

Approval of Intra Company Loan for MSA-Santa Ana Construction Needs

Section: III. Action Items
Item: A. Approval of Intra Company Loan for MSA-Santa Ana
Construction Needs
Purpose: Vote
Submitted by:
Related Material:
III A CAsh Flow and Repayment Schedule for MSA 8 and Santa Ana.xlsx
III A Intra Company Loan for MSA SA.pdf



Board Agenda Item #	III A
Date:	February 8, 2018
To:	Magnolia Board of Directors
From:	Caprice Young, Ed.D., CEO & Superintendent
Staff Lead:	Nanie Montijo, CFO Patrick Ontiveros, General Counsel & Director of Facilities Erdinc Acar, Regional Director
RE:	Approval of Intra Company Loan for MSA-Santa Ana Construction Needs

Proposed Board Recommendation

I move that the board authorize a \$600,000 temporary inter-agency loan from MSA 8 to MSA Santa Ana to cover projected overages in the budget for MSA-Santa Ana's gymnasium construction project.

Background

The budget for the Project was initially estimated at \$3,859,380. This initial budget was established before the Project was put out to bid. Only one response was received to the published RFP. Total estimated cost after the bid is \$4,671,177, leaving a deficit of \$811,798.

At the October 2017 Board of Directors meeting, the Board was made aware of the discrepancy. The Board approved and directed staff to proceed with the Project with the instruction that Staff should determine if there are any costs savings that can be realized through value engineering. After taking into consideration costs associated with implementing identified value engineering items, the net budget overage is \$604,147.

Staff is seeking to borrow in the amount of \$600,000. No funds will be borrowed from the school's operating account that will negatively impact our students in any way. The Loan will be interest free and full payment is estimated by June 2019.

Budget Implications

The temporary loan will not have any budget impact to any MPS schools. The repayment schedule shows that the loan is projected to be paid in full by June 2019.

How Does This Action Relate/Affect/Benefit All MSAs?

Completion of MSA Santa Ana Gymnasium project.

MSA 8 maintains a healthy cash balance after the temporary loan.

Exhibits:

MSA Santa Ana Cash Flow and Payment Schedule

MSA 8 Cash Flow and Re-payment Schedule

Cover Sheet

Resolution Agreeing to the LACOE Conditions of Authorization for MSA-5

Section: III. Action Items
Item: B. Resolution Agreeing to the LACOE Conditions of Authorization
for MSA-5
Purpose: Vote
Submitted by:
Related Material: III B and II C LACOE MOU and COA.pdf



Board Agenda Item #	Agenda IIIB and IIIC – Action Items
Date:	February 8, 2018
To:	Magnolia Public Schools - Board of Directors
From:	Caprice Young, Ed.D., CEO & Superintendent
Staff Lead:	Ismael Soto, Interim Chief External Officer
RE:	Resolutions of Conditions of Authorization and MOU Resolution for MSA 5

* The Memorandum of Understanding (MOU) and Conditions of Authorization for Magnolia Science Academy-5, (“MSA-5”) will be uploaded to Board on Track upon receipt from Los Angeles County of Education.

PROPOSED BOARD MOTION

I move that the board read, understand and agree to the provisions of the Memorandum of Understanding (MOU) and Conditions of Authorization for Magnolia Science Academy-5, (“MSA-5”).

BACKGROUND

The Board of Directors of Magnolia Public Schools (“MPS”) sought authorization of the Magnolia Science Academy-5, (“MSA-5”) charter renewal petition submitted on appeal to the Los Angeles County Board of Education (“LACBOE”); and LACBOE approved the charter renewal petition appeal of MSA-5 on January 23, 2018.

ANALYSIS (IF APPLICABLE)

If needed, upcoming renewals for other Magnolia Science Academies may seek approval from LACOE. It is important to be in compliance with all that is in the Conditions of Authorization and MOU to continue to be eligible for renewal through the different authorizers.

Budget Implications

N/A

Exhibits (attachments):

Attachments:

* The Memorandum of Understanding (MOU) and Conditions of Authorization for Magnolia Science Academy-5, ("MSA-5") will be uploaded to Board on Track upon receipt from Los Angeles County of Education.

Cover Sheet

Resolution Agreeing to the Provisions of the LACOE Memoranda of Understanding for MSA-5

Section: III. Action Items
Item: C. Resolution Agreeing to the Provisions of the LACOE
Memoranda of Understanding for MSA-5
Purpose: Vote
Submitted by:
Related Material: III B and II C LACOE MOU and COA.pdf



Board Agenda Item #	Agenda IIIB and IIIC – Action Items
Date:	February 8, 2018
To:	Magnolia Public Schools - Board of Directors
From:	Caprice Young, Ed.D., CEO & Superintendent
Staff Lead:	Ismael Soto, Interim Chief External Officer
RE:	Resolutions of Conditions of Authorization and MOU Resolution for MSA 5

* The Memorandum of Understanding (MOU) and Conditions of Authorization for Magnolia Science Academy-5, (“MSA-5”) will be uploaded to Board on Track upon receipt from Los Angeles County of Education.

PROPOSED BOARD MOTION

I move that the board read, understand and agree to the provisions of the Memorandum of Understanding (MOU) and Conditions of Authorization for Magnolia Science Academy-5, (“MSA-5”).

BACKGROUND

The Board of Directors of Magnolia Public Schools (“MPS”) sought authorization of the Magnolia Science Academy-5, (“MSA-5”) charter renewal petition submitted on appeal to the Los Angeles County Board of Education (“LACBOE”); and LACBOE approved the charter renewal petition appeal of MSA-5 on January 23, 2018.

ANALYSIS (IF APPLICABLE)

If needed, upcoming renewals for other Magnolia Science Academies may seek approval from LACOE. It is important to be in compliance with all that is in the Conditions of Authorization and MOU to continue to be eligible for renewal through the different authorizers.

Budget Implications

N/A

Exhibits (attachments):

Attachments:

* The Memorandum of Understanding (MOU) and Conditions of Authorization for Magnolia Science Academy-5, ("MSA-5") will be uploaded to Board on Track upon receipt from Los Angeles County of Education.

Cover Sheet

Larson Communications Mid-Year Update/Presentation

Section: IV. Discussion Items
Item: A. Larson Communications Mid-Year Update/Presentation
Purpose: Discuss
Submitted by:
Related Material: IV A Larson Communications Mid Year Report.pdf



Board Agenda Item #	IV A- Presentation
Date:	February 8, 2018
To:	Magnolia Public Schools - Board of Directors
From:	Caprice Young, Ed.D., CEO & Superintendent
Staff Lead:	Ismael Soto, Interim Chief External Officer
RE:	Larson Communications Mid-Year Report

PROPOSED BOARD MOTION

Information, no action required. Ismael Soto - Interim Chief External Officer and Larson Communications will present the mid-year report in the meeting.

BACKGROUND

When Larson Communications began its work with Magnolia Public Schools in February 2015, the organization was under siege. These schools were subject to LAUSD non-renewal and MPS was subject to major high-profile audits from the State Auditor, LAUSD's Office of Inspector General, and various related organizations. The situation escalated in August 2015 as Magnolia Public Schools faced negative press stemming from a well-financed smear campaign by Amsterdam & Partners, who were hired by the Republic of Turkey. A Uniform Complaint filed in February 2016 caused the allegations by Amsterdam to resurface, including questions in the press regarding Magnolia's financial integrity, administration and overall transparency in the governance of their schools. In addition, the Anaheim Union High School District called for a moratorium on all charter schools, citing due to Amsterdam's accusations, and official investigations into Magnolia by the state and LAUSD. All of these issues since been resolved.

ANALYSIS (IF APPLICABLE)

As of January 2018, Magnolia Public Schools is now in the process of regaining its ground.

With the support provided by Larson Communications, the Los Angeles Unified School District - Office of Inspector General dropped their investigation of Magnolia Public Schools. Reporters are indicating they no longer have interest in covering the assertions made by Amsterdam & Partners due to its complexity, and attitude which demonstrates the strong success of Magnolia's communication team in educating reporters positively and proactively.

Larson Communications has effectively corrected the record by building upon relationships with reporters, curbing developing stories and providing inquiring reporters with facts and key information related to Magnolia's success and positive practices.

Stories that mention Magnolia Public Schools no longer also mention the Amsterdam attacks. Magnolia's positive news stands alone!

Budget Implications

N/A

Exhibits (attachments):

Attachments:

1. Outreach & Communications Department 2017-18 Plan and Update
2. Larson Communications - Overview of Successfully Shifting Public Perception & Amplifying Magnolia's Achievements through Communications
3. Larson Communications - Magnolia Public Schools 2017 Communications Report
4. Larson Communications -Monthly Report for January 2018



Outreach & Communications Department

Department Plan and Update 2017-18

Updated January 2018

Outreach & Communications Department: *Background*

OCD Mission Statement:

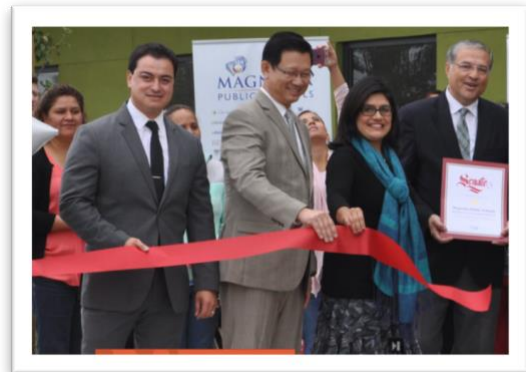
The Outreach and Communications Department (OCD) mission is to foster a culture of collaboration amongst Magnolia schools. We strive to build on partnerships, promote a high community engagement, and strengthen stakeholder communications with the goal of student success.

Key Responsibilities:

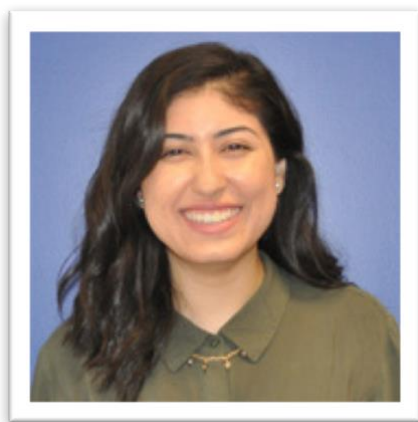
1. Enrollment
2. Funding
3. Communications
4. Parent & Community Engagement
5. Partnerships

Ismael Soto - Interim Chief External Officer

This is a highly strategic, dynamic and analytical role that will drive impact by developing effective donor engagement strategies, building a better Magnolia Public Schools brand through compelling events and outreach, implementing best-in-class operational and management practices, and leveraging the expertise and networks of Magnolia Public Schools staff, board of directors, and leadership teams. Also, this leader will shape Magnolia Public Schools overall strategy and culture as part of the executive C-Team.

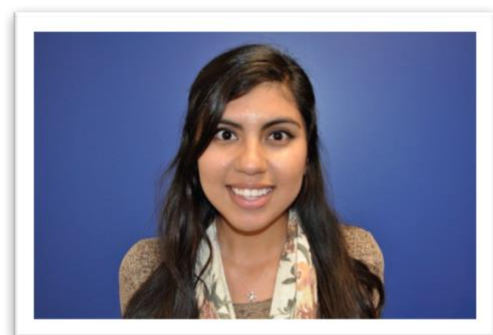


In his role as Interim Chief External Officer, Mr. Soto is charged with leading efforts in the areas of external relations, enrollment, funding, communications, parent and community engagement, and partnerships. He has over twenty-one years of experience leading in public charter schools in Los Angeles. He previously served as the Director of Partnerships where he managed numerous external partners across Los Angeles, Orange, and San Diego Counties.



Thalia Velazquez - Communications Associate

Ms. Velazquez currently serves as the Communications Associate at Magnolia Public Schools. She received her Bachelor's in Communications and minor in Graphic Design from Azusa Pacific University. Prior to her work at Magnolia, she assisted in many red-carpet events as an event planner and coordinator. Thalia brings a unique student perspective, as she is an alumna from Magnolia Science Academy-1, the flagship campus for Magnolia Public Schools. She recently received her certificate in Advanced Social Media Strategy from Hootsuite and Syracuse University.



Lilia Guerra - Grant and Communications Intern

Lilia graduated from Magnolia Science Academy 1 - Reseda as valedictorian of the class of 2013. She received her acceptance from the University of California, Santa Barbara at a reception held for the top 10% of applicants of 2013. She recently graduated from UCSB with a Bachelor of Arts in English with a specialization in Literature and the Mind. For three years, she worked with a non-profit that provided service to those with physical and mental disabilities in the Santa Barbara community. She is also an alumna of the Gamma Theta chapter of Delta Delta Delta where, along with her sorority members and national chapters, helped raise \$15 million in less than their 5-year commitment to St. Jude Children's Hospital. In Tri Delta, she held a position on the Officers' Committee as Body Image Coordinator, promoting the mental, physical, and emotional health of collegiate members.

Among a few job responsibilities, Ms. Guerra currently serves in the Outreach & Communications Department as the Grant and Communications Intern. Being a Magnolia Science Academy alumna, she has a personal voice to lend in her role.



Bryant Olandes – Parent and Community Engagement

Associate

The Parent and Community Engagement (PACE) coordinator works to build social capital by fostering person-to-person relationships with all stakeholders in the Magnolia schools. The PACE coordinator takes on leadership in the school community, as well as encourage civic engagement to empower communities that align with Magnolia's overall mission and vision. As a PACE coordinator, Bryant is responsible for outreach functions including parent and volunteer engagement, communications and outreach, and community mobilization that lead to stronger collaborative partnerships.



Ana Garcia – Parent and Community Engagement Associate

Ana Garcia received her bachelor's in political science from the University of California Santa Cruz. As a P.A.C.E associate, Ana's priorities involve getting parents and students involved with their school, community, and each other. Furthermore, as an alumnus from MSA 1, her presence alone will serve as an example to help student realize that college is a real possibility for them.

She is currently working with MSA 5 and MSA 7 and will work on building stronger parent engagement and participation by hosting school events in which parents would get to know one another and encouraged to attend Parent Task Force (PTF) meetings. Additionally, she will begin to meet with her assigned schools' student council members to start encouraging them to look for volunteer opportunities and other programs within their community that would help them get accepted into colleges.

Outreach & Communications Department:

Individualized Approach

Our aim is to individualize our approach while also maintaining unity and progress. We understand that each MPS is led by a diverse number of leaders that see through different lenses and have different approaches. With this new individualized approach, we hope to create a collaborative and strong relationship across all Magnolia schools while giving them the opportunity to contribute to the overall success of Magnolia Public Schools.

The Outreach and Communications Department has developed a list of key FOCUS AREAS based on areas of focus between the years of 2015-2017. The OCD distributed surveys to MSA Principals and Deans of Academics to determine INDIVIDUALIZED goals for each MSA school site.

With this approach, we will identify each school's individualized needs and plan accordingly. This will create an environment that supports the MPS vision to graduate students who are scientific thinkers that contribute to the global community as socially responsible and educated members of society.

Outreach & Communications Department: *Focus Areas*

ENROLLMENT
1. Assist schools with recruitment events by supplying marketing kits and being physically present
2. Act as direct representatives with external partners
3. Assist with developing artwork and initiating contact with external vendors for marketing materials
4. Graphic Design that is on brand for all marketing materials for distribution
5. Help school sites with organizing open house events
6. Starter kit for recruitment/promotional marketing materials
7. Door to door canvassing, placing door hangers within a 3 to 5-mile radius (1-2 events per year depending on need)
8. Working with videographer and photographer to capture school culture

FUNDING
1. Collaborate with schools to acquire education grants
2. Collaborate with schools to acquire Science funding
3. Collaborate with schools to acquire Technology funding
4. Collaborate with schools to acquire Engineering funding
5. Collaborate with schools to acquire Arts funding
6. Collaborate with schools to acquire Math funding

COMMUNICATIONS
1. Train school sites on key and learning practices to best utilize social media using the newly developed MPS Social Media Guidelines
2. Support schools with on-site and online website training
3. Crisis Communication
4. Generating human interest and/or academic success stories
5. Media/P.R. Training
6. External and Internal Stakeholder communication
7. Petition Development with internal and external outputs (consultants and academic team)
8. Creation of PowerPoints for open house, recruitment, etc.
9. MC for major school events

PARENT & COMMUNITY ENGAGEMENT
1. Help schools set up meetings with Elected (State and Federal) and Local Officials
2. Plan and execute Parent Recognition Breakfast for 17-18
3. Collaborate with schools to maximize the impact of school-wide events.
4. Identify and integrate parent workshops within schools (Parent College, Families in Schools, LA UP, etc.)
5. Collaborate with schools to communicate with parents about the Charter Renewal Process
6. Supporting the Dean of Culture or designee partnering with local community-based non-profits
7. Supporting school sites with communicating organizational goals and challenges in in-person meetings with parents
8. Assist with stakeholder surveys (communicating to the board and other entities)
9. Technical assistance with mandated parent programs (ELAC, SSC, and LCAP) and UCP (Parent Complaints)

PARTNERSHIPS
1. Collaborate with schools to acquire education grants
2. Collaborate with schools to acquire Science partnerships
3. Collaborate with schools to acquire Technology partnerships
4. Collaborate with schools to acquire Engineering partnerships
5. Collaborate with schools to acquire Arts partnerships
6. Collaborate with schools to acquire Math partnerships
7. Provide workshops for teachers focusing on how to best seek and acquire grants and partnerships

The Result of the Principal and Dean of Student Surveys are Presented Below:

MSA-1: FOCUS AREAS FOR 2017-18	
1.	Parent & Community Engagement: Identify and integrate parent workshops within schools (Parent College, Families in Schools, LA UP, etc.)
2.	Communications: Crisis Communication
3.	Communications: Generating human interest and/or academic success stories
4.	Partnerships: 32-36 Collaborate with schools to acquire STEAM partnerships
5.	Partnerships: Provide workshops for teachers focusing on how to best seek and acquire grants and partnerships
6.	Enrollment: Assist schools with recruitment events by supplying marketing kit and being physically present
7.	Enrollment: Act as direct representatives with external partners
8.	Communications: MC for major school events
9.	Enrollment: Working with videographer and photographer to capture school culture

MSA-2: FOCUS AREAS FOR 2017-18

1. **Partnerships:** 32-36 Collaborate with schools to acquire STEAM partnerships
2. **Communications:** Media/P.R. Training
3. **Communications:** Generating human interest and/or academic success stories
4. **Communications:** Crisis Communication
5. **Parent & Community Engagement:** Technical assistance with mandated parent programs (ELAC, SSC, and LCAP) and UCP (Parent Complaints)
6. **Parent & Community Engagement:** Assist with stakeholder surveys (communicating to the board and other entities)

MSA-3: FOCUS AREAS FOR 2017-18

1. Communications: Crisis Communication
2. Communications: Generating human interest and/or academic success stories
3. Enrollment: Working with videographer and photographer to capture school culture
4. Partnerships: 32-36 Collaborate with schools to acquire STEAM partnerships
5. Enrollment: Assist with developing artwork and initiating contact with external vendors for marketing materials
6. Enrollment: Act as direct representatives with external partners
7. Parent & Community Engagement: Technical assistance with mandated parent programs (ELAC, SSC, and LCAP) and UCP (Parent Complaints)
8. Parent & Community Engagement: Assist with stakeholder surveys (communicating to the board and other entities)
9. Parent & Community Engagement: Supporting the Dean of Culture or designee partnering with local community-based non-profits.
10. Parent & Community Engagement: Identify and integrate parent workshops within schools (Parent College, Families in Schools, LA UP, etc.).
11. Parent & Community Engagement: Collaborate with schools to maximize the impact of school-wide events.
12. Need help with immigration/DACA/Dream Act

MSA-4: FOCUS AREAS FOR 2017-18

1. Communications: Petition Development with internal and external outputs (consultants and academic team)
2. Parent & Community Engagement: Help schools set up meetings with Elected (State and Federal) and Local Officials
3. Enrollment: Assist with developing artwork and initiating contact with external vendors for marketing materials
4. Enrollment: Starter kit for recruitment/promotional marketing materials
5. Enrollment: Assist schools with recruitment events by supplying marketing kit and being physically present
6. Partnerships: Collaborate with schools to acquire education grants
7. Parent & Community Engagement: Plan and execute Parent Recognition Breakfast for 17-18
8. Partnerships: Collaborate with schools to acquire Science partnerships
9. Communications: Support schools with on-site and online website training

MSA-5: FOCUS AREAS FOR 2017-18

MSA-5: FOCUS AREAS FOR 2017-18
1. Parent & Community Engagement: Collaborate with schools to communicate with parents about the Charter Renewal Process
2. Communications: Petition Development with internal and external outputs (consultants and academic team)
3. Communications: Media/P.R. Training
4. Parent & Community Engagement: Technical assistance with mandated parent programs (ELAC, SSC, and LCAP) and UCP (Parent Complaints)
5. Enrollment: Working with videographer and photographer to capture school culture
6. Parent & Community Engagement: Identify and integrate parent workshops within schools (Parent College, Families in Schools, LA UP, etc.)
7. Communications: Train school sites on key and learning practices to best utilize social media using the newly developed MPS Social Media Guidelines
8. Enrollment: Assist schools with recruitment events by supplying marketing kit and being physically present
9. Enrollment: Assist with developing artwork and initiating contact with external vendors for marketing materials
10. Enrollment: Starter kit for recruitment/promotional marketing materials
11. Partnerships: Provide workshops for teachers focusing on how to best seek and acquire grants and partnerships

MSA-6: FOCUS AREAS FOR 2017-18

1. **Enrollment:** Assist schools with recruitment events by supplying marketing kit and being physically present.
2. **Enrollment:** Starter kit for recruitment/promotional marketing materials.
3. **Parent & Community Engagement:** Identify and integrate parent workshops within schools (Parent College, Families in Schools, LA UP, etc.).
4. **Parent & Community Engagement:** Collaborate with schools to communicate with parents about the Charter Renewal Process.
5. **Enrollment:** Door to door canvassing, placing door hangers within a 3 to 5-mile radius (1-2 events per year depending on need).
6. **Communications:** Support schools with on-site and online website training.
7. **Communications:** Generating human interest and/or academic success stories.
8. **Parent & Community Engagement:** Help schools set up meetings with Elected (State and Federal) and Local Officials.
9. **Parent & Community Engagement:** Collaborate with schools to maximize the impact of school-wide events.
10. **Partnerships:** Collaborate with schools to acquire Science partnerships.
11. **Partnerships:** Provide workshops for teachers focusing on how to best seek and acquire grants and partnerships.
12. **Communications:** External and Internal Stakeholder communication

MSA-7: FOCUS AREAS FOR 2017-18

MSA-7: FOCUS AREAS FOR 2017-18
1. Parent & Community Engagement: Identify and integrate parent workshops within schools (Parent College, Families in Schools, LA UP, etc.)
2. Parent & Community Engagement: Plan and execute Parent Recognition Breakfast for 17-18
3. Enrollment: Assist schools with recruitment events by supplying marketing kit and being physically present
4. Communications: Train school sites on key and learning practices to best utilize social media using the newly developed MPS Social Media Guidelines
5. Parent & Community Engagement: Technical assistance with mandated parent programs (ELAC, SSC, and LCAP) and UCP (Parent Complaints)
6. Enrollment: Assist with developing artwork and initiating contact with external vendors for marketing materials
7. Enrollment: Graphic Design that is on brand for all marketing materials for distribution
8. Communications: Creation of PowerPoints for open house, recruitment, etc.
9. Parent & Community Engagement: Plan and execute Parent Recognition Breakfast for 17-18
10. Partnerships: Provide workshops for teachers focusing on how to best seek and acquire grants and partnerships
11. Partnerships: Collaborate with schools to acquire education grants
12. Partnerships: 32-36 Collaborate with schools to acquire STEAM partnerships
13. Enrollment: Working with videographer and photographer to capture school culture
14. Enrollment: Banners advertising HS grads (not for MSA-7)

MSA-8: FOCUS AREAS FOR 2017-18

1. **Parent & Community Engagement:** Identify and integrate parent workshops within schools (Parent College, Families in Schools, LA UP, etc.)
2. **Enrollment:** Working with videographer and photographer to capture school culture
3. **Partnerships:** Collaborate with schools to acquire Science partnerships
4. **Partnerships:** Collaborate with schools to acquire Engineering partnerships
5. **Enrollment:** Graphic Design that is on brand for all marketing materials for distribution
6. **Enrollment:** Starter kit for recruitment/promotional marketing materials
7. **Communications:** Creation of PowerPoints for open house, recruitment, etc.

MSA-SANTA ANA: FOCUS AREAS FOR 2017-18

MSA-SANTA ANA: FOCUS AREAS FOR 2017-18
1. Enrollment: Assist schools with recruitment events by supplying marketing kit and being physically present
2. Enrollment: Act as direct representatives with external partners
3. Enrollment: Assist with developing artwork and initiating contact with external vendors for marketing materials
4. Enrollment: Door to door canvassing, placing door hangers within a 3 to 5-mile radius (1-2 events per year depending on need)
5. Parent & Community Engagement: Help schools set up meetings with Elected (State and Federal) and Local Officials
6. Parent & Community Engagement: Collaborate with schools to communicate with parents about the Charter Renewal Process
7. Parent & Community Engagement: Supporting the Dean of Culture or designee partnering with local community-based non-profits
8. Parent & Community Engagement: Supporting school sites with communicating organizational goals and challenges in in-person meetings with parents
9. Parent & Community Engagement: Assist with stakeholder surveys (communicating to the board and other entities)
10. Parent & Community Engagement: Parent Workshops
11. Communications: Crisis Communication
12. Communications: External and Internal Stakeholder communication
13. Communications: Petition Development with internal and external outputs (consultants and academic team)
14. Partnerships: Collaborate with schools to acquire education grants
15. Partnerships: 32-36 Collaborate with schools to acquire STEAM partnerships

MSA-SAN DIEGO: FOCUS AREAS FOR 2017-18	
1.	Communications: External and Internal Stakeholder communication
2.	Communications: Crisis Communication
3.	Enrollment: Assist schools with recruitment events by supplying marketing kit and being physically present
4.	Communications: Generating human interest and/or academic success stories
5.	Parent & Community Engagement: Assist with stakeholder surveys (communicating to the board and other entities)
6.	Parent & Community Engagement: Collaborate with schools to communicate with parents about the Charter Renewal Process
7.	Enrollment: Working with videographer and photographer to capture school culture
8.	Partnerships: Collaborate with schools to acquire education grants
9.	Partnerships: Collaborate with schools to acquire Arts partnerships
10.	Partnerships: Collaborate with schools to acquire Science partnerships
11.	Partnerships: Provide workshops for teachers focusing on how to best seek and acquire grants and partnerships



Larson Communications & Magnolia Public Schools: *Overview of Successfully Shifting Public Perception & Amplifying Magnolia's Achievements through Communications*

February 8, 2018
Magnolia Public Schools
Larson Communications

Where We Were

When Larson Communications (LC) began its work with Magnolia Public Schools in 2015, the organization was under siege.

Magnolia was facing:

- Negative press stemming from a well-financed smear campaign by Amsterdam and Partners, who were hired by the Republic of Turkey.
- Questions in the press regarding Magnolia's financial integrity, administration and overall transparency in the governance of their schools.
- The Anaheim Union High School District calling for a moratorium on all charter schools due to Amsterdam's accusations.
- Official investigations into Magnolia by the state and LAUSD.

Regaining our Ground: Shifting the Narrative

How Larson combatted the negative narrative surrounding the Amsterdam campaign:

- Over the past three years, LC worked with reporters behind the scenes to provide them with information that would counteract the false claims they had received from Amsterdam and Turkey's representative, to discourage negative coverage, and encourage factual coverage.
- LC was able to effectively turn reporters who had come in ready to bury Magnolia by establishing relationships with them and providing accurate and reliable information to counteract the prevailing narrative. For example, the Washington Post story has not yet seen the light of day.
- Worked with Magnolia leadership team to promote transparency and accountability.
- Went on the offensive with positive press and proactive news stories.
- LC worked to place opinion pieces by Caprice Young to continuously reinforce that Magnolia's CEO is one of the top leaders in education-reform. Her interactions with reporters allowed her to repeatedly drive home our key messages, i.e. Magnolia schools are high-achieving, STEAM public schools that are valued assets to their communities.

What Has LC Done?

- **Crisis Communications** – In addition to the Amsterdam campaign, LC has been on hand to implement crisis communications strategies to assist Magnolia in addressing:
 - Major safety issues; i.e. students brought weapons/drugs to school
 - Facilities issues
 - Facilities were not ready or did not meet the students' needs by start dates
 - Disputes involving campuses with co-location issues
 - Staff turnover
- **Thought Leadership & Opinion Media** – LC continued to establish Dr. Young – and by extension Magnolia – as an expert in the education reform field.
 - Dr. Young was frequently a sought-after quote for Los Angeles- and reform-based media outlets.
 - LC placed opinion pieces written with Dr. Young in prominent outlets, such as EdSource, 89.3 KPCC and the Hoover Institution. Dr. Young's voice came through in each piece as thoughtful and factual, giving authority and credence to Magnolia.

➤ **Proactive Communications**

- Pitching positive stories
- Amplifying positive news nationally through education blogs
- Driving negative and hostile press lower in the Google stack.

What has LC Done?

Proactive Communications

- LC has worked to create campaigns to demonstrate what Magnolia schools do and showcase its core values as an organization.
- The news coverage, particularly over the past six months, is the closest Magnolia has come to capturing the media coverage in the early days of the organization—academically excellent public schools serving low-income communities.
- Once officials at Magnolia schools started engaging with us and providing story ideas, we were able to place them. In fact, **each and every time they provided a story, we were successful in getting media interest.**

Since LC began working with Magnolia Public Schools we have:

- Executed **16** proactive media campaigns
- Resulting in **92 positive** news placements!

Regaining our Ground

Where We Are Now

- LAUSD' Office of Inspector General **DROPPED** their investigation of Magnolia.

- Reporters are indicating they no longer have interest in covering the assertions made by Amsterdam.
 - The story is too complex with too many moving parts.
 - Larson has effectively turned the tide by building upon relationships with reporters, curbing developing stories and providing inquiring reporters with facts and key information related to Magnolia's administration practices to shift the narrative.

- Stories that mention Magnolia no longer also mention the Amsterdam attacks. Magnolia's positive news stands alone.

Proactive Communications: Our Results



EDUCATION
Santa Clara middle school holds medieval catapulting competition

THE BOND BUYER
Magnolia Charter Schools Receive Improved Outlook

LA SCHOOL REPORT
Top 10 LA high schools in national poll include 4 charters, 3 magnets; LACES scores best in LAUSD

Los Angeles Daily News

LOCAL NEWS
Here are the Valley high schools that made U.S. News' top rankings

OPINION
A lesson in innovative education: Brian Calle and James Poulos



Presentan un plan para que los estudiantes indocumentados asistan a las escuelas de Los Angeles sin temor a ser deportados

The Mercury News

South Bay students tops in math contest



Los Angeles Times

Former L.A. board member to head embattled Magnolia schools



An interview with Caprice Young, Charter School Hall of Fame inductee

DAILY BREEZE

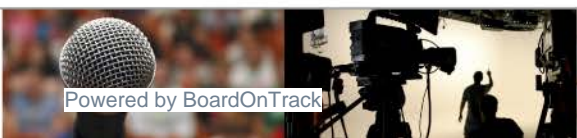
Hidden Figure: Pioneering black exec at NASA tells how she rocketed to success



Issue 1703 California's School Daze »

The New Pro-Charter LA School Board Means A Chance To Treat Students As Individuals, Not Assembly-Line Products

by Caprice Young
Thursday, August 17, 2017












Proactive Communications: *What's Next?*

2018 Communications Objectives

- **Increase enrollment** (see schools that need a bump, MSA-1 needs to go from 540-910)
- **Increase positive stories in media about Magnolia:** 12-15 positive/human-interest stories
- **Build strong collateral** (that can be used to apply for foundation grants)
- **Reach out to Spanish-language media**

What do we want to be known for?

- | | |
|--|--|
|  STEAM |  Good citizenship |
|  Academic excellence |  Character development |
|  100% graduation rate |  Fostering sense of community |
|  College-readiness |  Serving high-need, low- |
|  Scientific-thinkers | income populations |

Building upon our Successes: *Who are We Trying to Reach?*

Target Audiences

- Our own people
- Families of prospective students
- Ed reform/foundation community
- Key influencers/authorizers/elected officials

Media Targets

 **LA Times**

 **LA Daily News**

 **Telemundo**

 **KTLA**

 **CNN**

 **ABC**

 **CBS**

 **NBC**

 **Univision**

 **Hoy**

 **Aviso**

 **K-LOVE**

 **Don Cheto**

 **Guadalupe Radio**

 **Radio Centro**

 **La Raza**

 **El Clasificado**

 **La Opinion**

 **FOX 11**

 **KIIS 102.7 FM**

 **The Daily Breeze**

 **Sentinel**

 **Our Weekly**

 **Neighborhood Newsletters**

Building upon our Successes: *Stories in the Pipeline?*

We know who we are... now how do we tell that story?

- 🦘 Mt. Wilson Observatory Field Trips
- 🦘 Teacher-to-Teacher Training
- 🦘 Spotlight on a MPS board member
- 🦘 \$103,000 Annenberg Grant
- 🦘 Food Drive at MSA-SA
- 🦘 Parent College - University Day
- 🦘 World Robotics Competition
- 🦘 U.S. News and World Report
- 🦘 LEGO Robotics Competition
- 🦘 College Signing Day
- 🦘 Washington Post Rankings
- 🦘 Recruitment Fairs
- 🦘 Ribbon-cutting for MSA-San Diego
- 🦘 Groundbreaking for MSA-1
- 🦘 Student earned \$100,000+ in scholarships
- 🦘 Parent and Community Engagement
- 🦘 STEAM EXPO
- 🦘 Black College Expo
- 🦘 Virtual Reality Program
- 🦘 Wonder Media – Story Maker

Building upon our Successes: *What We Need from Magnolia*

Our ability to execute proactive media campaigns depends on Magnolia:

- Success of the media campaigns is dependent on the buy-in of principals.
- We need to work on partnership to mine for positive story ideas to share with our audiences.
- We encourage all school leaders – teachers and students included! – to offer story suggestions.
- Happy to talk through any ideas to help determine if it is newsworthy.
- Appropriate lead time is always appreciated, as larger outlets and features require more advance notice.

2018: *This is just the beginning*

MSA-Santa Ana's CyberPatriot Team in the news

In January alone, Principal Laura Schlottman collaborated with Larson and with just a little notice we were able to get two high-value placements! Imagine the possibilities!

Univision

89.3 KPCC



89.3 KPCC Member-supported news for Southern California

Take Two

News and culture through the lens of Southern California. Hosted by A Martinez



High school cybersecurity team cracks code for competition and fun

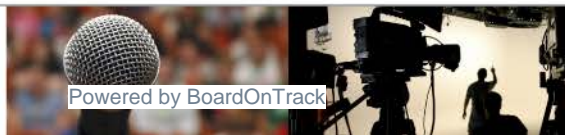
Thank You For Your Time!

We welcome questions!



For a copy of this presentation, contact:

Naush@larsonpr.com
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www.twitter.com/larsonpr





Monthly Communications Report Magnolia Public Schools January 2018

January 2018 Review:

In January 2018, Larson Communications (LC) continued to focus on proactive communications work for Magnolia Public Schools (MPS), as well as supporting Magnolia through the renewal of MSA-5.

The work included:

- LC connected with Laura Schlottman, principal of MSA-Santa Ana, to learn more about the monthly food drive and its positive effect on student outcomes. The CWC is interested in a three-part morning show segment.
- In connecting with Laura, LC also learned about an interesting afterschool program taking place at the school: a cybersecurity team that had advanced to compete at the state level. LC quickly crafted a pitch and released the story to local reporters, which garnered two news placements in key publications.
 - The resulting positive stories on [Univision](#) and [KPCC](#) highlight Magnolia's ability to reach students in creative ways and provide a high-quality STEAM education.
- LC continued to **advise on communications and political strategy** for the renewal of MSA-5 at the LACOE.
 - Drafted and distributed (very gently) a press release to announce renewal.

Next Steps:

The Univision and KPCC placements are perfect examples of what LC can do when it has access to the most compelling school-level stories taking place at Magnolia. In this case, LC was able to learn of the story in enough time to attract two primary outlets that will reach key audiences.

Magnolia has already felt the impact of the news segments on enrollment. Also, the press generated seems to have shown to other school leaders what wonderful results can come from just a bit of effort on their end and they have expressed interest in gaining similar media coverage. We look forward to working with other Magnolia school sites.



Magnolia Public Schools 2017 Communications Report

Summary

In 2017, Larson Communications (LC) focused on a proactive communications strategy, sharing positive stories that continued to build Magnolia's brand as a high-performing, STEAM-oriented school system preparing students for college and career.

This represents a significant shift from the previous year, when it was necessary to primarily focus on reacting to external crises. In 2017, LC continued to monitor the ongoing situation and provide strategic guidance to mitigate further involvement in the media frenzy surrounding the campaign financed by the Turkish government. However, LC was able to spend more time identifying, crafting and placing positive news stories that proactively show the real high-quality, STEAM-based education taking place at Magnolia.

As a result, LC successfully executed **seven communications campaigns, generating 20 news placements** in 2017. These positive placements directly highlight the items that Magnolia most wants to focus on: STEAM-focused, high-quality education that promotes rigorous academics and creates scientific, civic-minded thinkers.

LC also continued to work with reporters to offer Caprice Young as an education thought leader. Through crafting and placing op-eds in key outlets and making sure Dr. Young's voice was included in larger news stories, we continued to keep Magnolia in the spotlight as one of the quality public charter organizations in Southern California.

Finally, LC helped guide Magnolia through two school renewals: MSA-4 and MSA-5. Throughout the process, LC served as a strategic partner, providing guidance on the best way to navigate the complex politics of LAUSD. LC also worked with reporters to ensure fair coverage of MSA-5's denial, highlighting the recent campus move as well as the school's high special education population in key outlets.

LC has served as a member of the Magnolia team, providing strategic guidance to team members on internal and external communications, executing school- and organization-related crises to minimize media coverage and designing and executing campaigns that will amplify in the public Magnolia's mission and vision.

2017 Media Placements

U.S. News and World Report rankings

- ["Best California High Schools 2017: U.S. News And World Report List,"](#) San Mateo Patch, April 25, 2017.
- ["Here are the Valley high schools that made U.S. News' top rankings,"](#) Los Angeles Daily News, April 25, 2017.
- ["U.S. News ranks America's top public high schools — and for the first time, charters dominate Top 10,"](#) LA School Report, April 26, 2017.

Hidden Figures speech

- [“Hidden Figures’ Scientist Honored,”](#) KCAL9, May 2, 2017.
- [“Hidden Figure: Pioneering black exec at NASA tells how she rocketed to success,”](#) Daily Breeze, May 4, 2017.
- [“Hidden Figure: Pioneering black exec at NASA tells how she rocketed to success,”](#) Press-Telegram, May 4, 2017.

National Charter School Hall of Fame

- [“Meet the 3 New Education Advocates to Be Inducted Into the National Charter School Hall of Fame,”](#) The 74 Million, May 3, 2017.
- [“An interview with Caprice Young, Charter School Hall of Fame inductee,”](#) Thomas Fordham Institute: Flypaper Blog, June 13, 2017.

Undocumented Students

- [“Presentan un plan para que los estudiantes indocumentados asistan a las escuelas de Los Ángeles sin temor a ser deportados \(translated: Present a plan for undocumented students to attend Los Angeles schools without fear of deportation\),”](#) Univision 34, May 13, 2017.

Mt. Wilson Observatory

- [“A lesson in innovative education: Brian Calle and James Poulos,”](#) Los Angeles Daily News, August 4, 2017.
- [“A lesson in innovative education,”](#) The Orange County Register, August 6, 2017.
- Carnegie Science has committed to cover the next field trip – originally scheduled for December 9, 2017, but postponed due to the fires.

Thought Leadership: Caprice Young

- [“Questions from California: What education leaders would ask Betsy Devos – if they could,”](#) Ed Source, January 24, 2017.
- [“How big a factor is Trump’s school choice support in the LA charter school debate?”](#) 89.3 KPCC, January 31 2017.
- [“The New Pro-Charter LA School Board Means A Chance To Treat Students As Individuals, Not Assembly-Line Products,”](#) Hoover Institution, August 17, 2017.

Los Angeles Unified School District

- [“One L.A. campus, divided between traditional school and charters, may offer window into future,”](#) Los Angeles Times, May 17, 2017.
- [“Most charters were approved Tuesday, but here are the 3 that were turned down,”](#) LA School Report, November 7, 2017.
- [“LAUSD board reaches compromise with several charter schools for renewal,”](#) ABC 7 News, November 7, 2017.
- [“Agreement paves way for L.A. Unified to approve most old and new charter schools,”](#) Los Angeles Times, November 7, 2017.

Next Steps

In 2018, LC will keep the focus on proactive communications. A robust media calendar has helped us generate local news coverage. In order to keep the story pipeline full, LC recommends that Magnolia continue to find ways to elicit story ideas from individual school sites to ensure we are capitalizing on all upcoming opportunities. For example, we recently heard of a story about MSA-7 teaching kids how to ride bikes. We only learned about this wonderful program after it happened.

The reality is that when we are provided the stories, we are placing them. And, what is noteworthy in the media shift is that stories mentioning Magnolia now, no longer also mention the Amsterdam attacks. Magnolia’s positive news stands alone. That’s why we’re excited about the possibilities in 2018. It feels like a fresh start, a clean slate, so this is our opportunity to tell Magnolia’s story as it should be told.

Cover Sheet

Financial Update- December 2017

Section: IV. Discussion Items
Item: B. Financial Update- December 2017
Purpose: Discuss
Submitted by:
Related Material: IV. B Magnolia December'17 Financial Presentation.pdf



Business and Development Specialists
for Charter Schools

MEMORANDUM

TO: Caprice Young, CEO, Magnolia Public Schools
FROM: EdTec
SUBJECT: December 2017 Financial Presentation
DATE: 02/08/2018

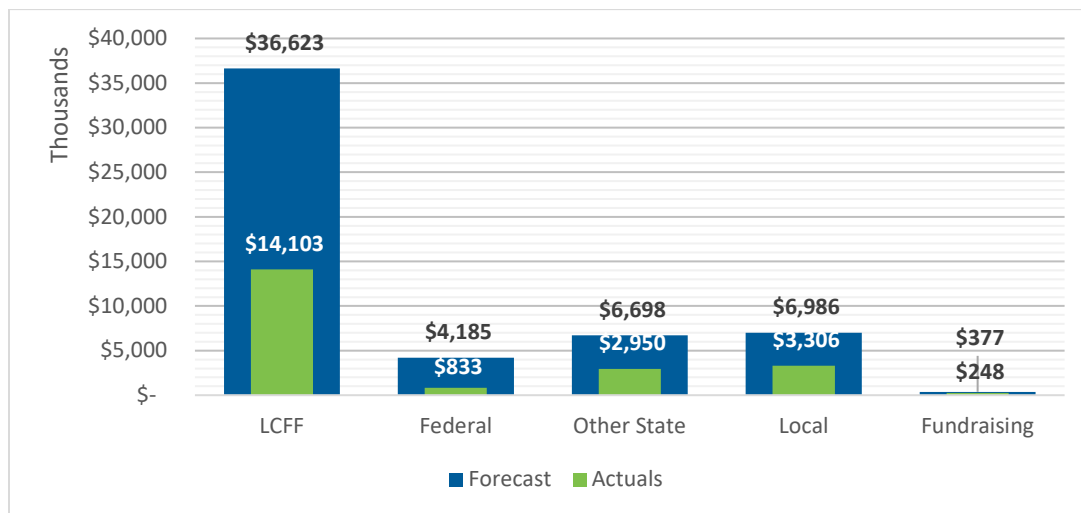
SUMMARY OF RESULTS – Board Approved Budget vs. Current Forecast

	Actual			YTD		Budget					
	Oct	Nov	Dec	Actual YTD	Adopted Budget	1st Interim (Revised Budget)	Previous Forecast	Current Forecast	1st Interim (Revised Budget) vs. Current	Current Forecast Remaining	% Current Forecast Spent
SUMMARY											
Revenue											
LCFF Entitlement	3,534,430	2,856,535	2,817,084	14,102,653	38,117,866	36,623,406	36,623,406	36,623,406	-	22,520,753	39%
Federal Revenue	352,692	141,249	180,146	833,166	4,008,196	4,165,717	4,184,863	4,184,862	19,145	3,351,696	20%
Other State Revenues	155,230	125,756	2,376,510	2,949,633	4,320,287	4,851,178	4,904,102	6,698,464	1,847,287	3,748,831	44%
Local Revenues	563,795	425,803	632,759	3,305,596	6,843,121	6,968,246	6,985,604	6,985,604	17,358	3,680,008	47%
Fundraising and Grants	46,799	30,534	39,025	248,348	218,766	334,622	377,423	377,423	42,801	129,075	66%
Total Revenue	4,652,946	3,579,876	6,045,524	21,439,396	53,508,235	52,943,169	53,075,398	54,869,760	1,926,591	33,430,364	39%
Expenses											
Compensation and Benefits	2,501,841	2,234,727	2,390,276	12,625,904	27,669,640	27,394,485	27,465,318	27,515,266	(120,781)	14,889,362	46%
Books and Supplies	316,131	184,109	207,216	1,178,989	3,378,007	3,452,274	3,490,970	5,235,332	(1,783,058)	4,056,342	23%
Services and Other Operating Expenditures	1,614,523	926,269	1,595,366	7,607,326	19,443,993	19,177,725	19,239,040	19,239,091	(61,366)	11,631,765	40%
Depreciation	55,239	9,880	56,547	385,237	957,438	965,796	965,795	965,795	1	580,558	40%
Other Outflows	-	40,228	38,068	165,365	173,107	173,107	173,107	173,107	-	7,742	96%
Total Expenses	4,487,735	3,395,212	4,287,472	21,962,822	51,622,185	51,163,387	51,334,230	53,128,591	(1,965,204)	31,165,769	41%
Operating Income	165,211	184,663	1,758,052	(523,426)	1,886,051	1,779,782	1,741,169	1,741,169	(38,613)	2,264,595	
Fund Balance											
Beginning Balance (Unaudited)					21,757,882	21,757,882	21,757,882	21,757,882			
Audit Adjustment					-	-	-	(440,274)			
Beginning Balance (Audited)					21,757,882	21,757,882	21,757,882	21,317,608			
Operating Income					1,886,051	1,779,782	1,741,169	1,741,169			
Ending Fund Balance					23,643,933	23,537,664	23,499,051	23,058,777			

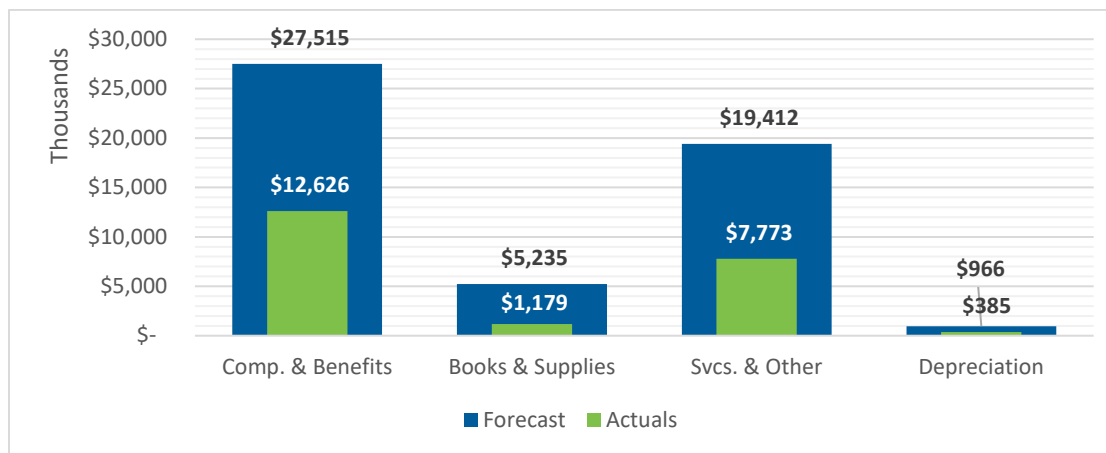
Year 1 2017-18												
Dec Forecast												
	MSA-1	MSA-2	MSA-3	MSA-4	MSA-5	MSA-6	MSA-7	MSA-8	MSA-SA	MSA-SD	MERF	Total
SUMMARY												
Revenue												
LCFF Entitlement	5,484,674	4,574,891	4,481,571	1,731,925	1,929,828	1,476,568	2,628,620	4,594,558	6,751,562	2,969,208	-	36,623,406
Federal Revenue	1,137,088	514,733	516,116	240,861	254,018	175,300	253,208	338,348	623,680	131,511	-	4,184,862
Other State Revenues	1,296,577	649,793	754,812	375,597	419,203	287,285	805,546	845,387	627,530	636,734	-	6,698,464
Local Revenues	69,650	40,687	43,878	24,402	137,195	2,149	39,306	36,509	67,812	80,317	6,443,700	6,985,604
Fundraising and Grants	68,185	23,464	13,575	4,017	2,017	14,749	12,898	22,236	48,358	33,051	134,875	377,423
Total Revenue	8,056,174	5,803,568	5,809,952	2,376,801	2,742,260	1,956,051	3,739,577	5,837,039	8,118,941	3,850,821	6,578,575	54,869,760
Expenses												
Compensation and Benefits	3,551,674	3,179,649	2,884,881	1,085,264	1,461,162	1,182,176	1,672,036	2,754,623	4,497,127	2,199,260	3,047,415	27,515,266
Books and Supplies	762,511	620,818	639,654	380,027	484,210	196,246	419,268	643,235	692,539	330,564	66,261	5,235,332
Services and Other Operating Expenditures	2,878,644	1,853,527	2,111,460	836,163	708,687	514,219	1,467,577	2,207,990	2,225,202	1,435,255	3,000,367	19,239,091
Depreciation	153,345	51,413	20,196	15,656	18,908	28,726	44,909	96,064	505,350	30,295	933	965,795
Other Outflows	-	-	-	-	-	-	-	-	173,107	-	-	173,107
Total Expenses	7,346,174	5,705,407	5,656,191	2,317,109	2,672,968	1,921,367	3,603,790	5,701,912	8,093,325	3,995,373	6,114,976	53,128,591
Operating Income	710,000	98,162	153,761	59,692	69,293	34,684	135,788	135,127	25,616	(144,553)	463,598	1,741,169
Fund Balance												
Beginning Balance (Unaudited)	3,592,121	986,884	659,803	917,537	1,212,490	1,119,974	901,012	3,045,002	7,875,025	1,189,492	258,542	21,757,882
Audit Adjustment	(205,846)	(89,798)	(27,842)	112,622	163,067	138,947	111,318	321,397	1,987	59,194	(1,025,320)	(440,274)
Beginning Balance (Audited)	3,386,275	897,086	631,961	1,030,159	1,375,557	1,258,921	1,012,330	3,366,399	7,877,012	1,248,686	(766,778)	21,317,608
Operating Income	710,000	98,162	153,761	59,692	69,293	34,684	135,788	135,127	25,616	(144,553)	463,598	1,741,169
Ending Fund Balance	4,096,276	995,248	785,722	1,089,851	1,444,850	1,293,605	1,148,118	3,501,526	7,902,629	1,104,133	(303,180)	23,058,777
Total Revenue Per ADA	15,423	12,863	13,114	13,921	13,851	12,371	13,340	12,177	11,475	9,853		14,434
Total Expenses Per ADA	14,064	12,645	12,767	13,572	13,501	12,152	12,856	11,895	11,439	10,223		13,976
Operating Income Per ADA	1,359	218	347	350	350	219	484	282	36	(370)		458

Consolidated Net Income is forecasted for the year at \$1,741,169; This is a \$36K decrease from the board approved budget.

FORECAST VS. ACTUALS – REVENUES



FORECAST VS. ACTUALS – EXPENSES



CASH FLOW SUMMARY



The ending cash balance at 12/31/17 was \$10.8M, and the projected ending cash balance at 6/30/18 is \$9.9M.

Below is a schedule of forecasted net operating reserves and amounts available for operations.

12/31/17

	MERF	MSA-1	MSA-2	MSA-3	MSA-4	MSA-5	MSA-6	MSA-7	MSA-8	MSA-SA	MSA-SD	TOTAL
Net Assets - Unaudited 6/30/17	258,542	3,592,121	986,884	659,803	917,537	1,212,490	1,119,974	901,012	3,045,002	7,875,025	1,189,492	21,757,882
Audit adjustments (AJEs):	(1,025,320)	(205,846)	(89,798)	(27,842)	112,622	163,067	138,947	111,318	321,397	1,987	59,194	(440,274)
Net Assets - after AJEs 6/30/17	(766,778)	3,386,275	897,086	631,961	1,030,159	1,375,557	1,258,921	1,012,330	3,366,399	7,877,012	1,248,686	21,317,608
Net Income FY17-18, Forecasted	463,598	710,000	98,162	153,761	59,692	69,293	34,684	135,787	135,127	25,616	(144,552)	1,741,169
Net Assets 6/30/18, Forecasted	(303,180)	4,096,275	995,248	785,722	1,089,851	1,444,849	1,293,605	1,148,117	3,501,526	7,902,628	1,104,134	23,058,774
Less:												
Invested in fixed assets	17,123	39,497	133,322	76,786	47,204	31,623	45,409	25,115	157,582	17,604,215	288,700	18,466,575
Net of related debt		-								(8,597,964)	(151,806)	(8,749,770)
Invested in prepaids												
Invested in other long-term assets	-	161,923	-	-	-	-	-	-	-	75,554	198,191	435,668
Reserve for economic Uncertainties 5.0%	305,749	355,954	274,244	271,790	105,412	123,237	92,774	169,587	273,763	404,666	189,536	2,566,712
Restricted:												
Prop 39 Clean Energy 2013-14	-	53,188	48,992	48,907	47,167	53,216	51,109	52,741	57,367	-	51,160	463,848
Educator Effectiveness Grant 2015-16	-	18,193	13,778	3,093	13,404	493	-	-	-	3,567	27,331	79,859
College Readiness 2016-17	-	61,502	45,860	61,324	62,733	-	-	-	-	34,208	-	265,627
NSLP 2016-17	-	33,347	-	-	-	-	3,203	-	-	-	-	36,550
Title I 2016-17	-	-	-	-	-	17,151	-	-	-	-	-	17,151
Prop 1D 2015-16	-	-	-	-	-	-	-	-	-	95,590	106,607	202,197
Total Net assets invested or reserved	322,872	723,604	516,196	461,900	275,920	225,721	192,495	247,443	488,712	9,619,836	709,718	13,784,417
Net Assets available for operations	(626,052)	3,372,671	479,051	323,822	813,930	1,219,129	1,101,110	900,673	3,012,814	(1,717,208)	394,415	9,274,358
	-10.24%	47.38%	8.73%	5.96%	38.61%	49.46%	59.34%	26.55%	55.03%	-21.22%	10.40%	18.07%

ACCOMPLISHMENTS

- Restricted budgets verified and finalized
- Refined Month-end close process and workflow between MPS and Edtec

OPPORTUNITIES AND RISKS

STRS/PERS Corrections (financial impact unknown)

MPS management believes there are prior year STRS and PERS eligibility inaccuracies which, when corrected, would result in additional expense for the organization. Further analysis is needed to determine the order of magnitude of this potential liability. Any known errors related to current year eligibility or rate variances have been corrected.

Result: MERF's consultant completed the analysis and submitted corrections for one site, MSA-San Diego. Amounts have been included in the FY17-18 budgets for each site for the estimated cost of this consulting, but not for the cost of the errors and any resulting penalties or interest. These amounts, once known, will need to be added to the revised budgets. The known MSA-SD expense has been added to the November forecast. MPS is bringing a proposal to the Board at the February meeting to address the STRS corrections. A solution for PERS corrections is still pending.

ADA (negative financial impact)

ADA is trending -39 below budget overall, with 7 sites trending under budget. This is a big change from last month where we reported anticipated increase in ADA in the 2nd interim. This change is due to P1 reported ADA for MSA-1 and 2 coming in significantly below the reports that had previously been received. EdTec is working with MPS staff to verify accuracy of these numbers. The impact of the ADA change on net income will be reflected in the budget revision at 2nd interim, to be presented at March board meeting. Overall ADA percentages are very good, with an average attendance rate of 97.02%.

ADA ANALYSIS

Seven schools are trending low in actual cumulative ADA as of P-1 compared to the Forecast. ADA impacts revenue, and this could negatively affect the budgets for these schools.

As of: **P-1 Update**

	MSA-1	MSA-2	MSA-3	MSA-4	MSA-5	MSA-6	MSA-7	MSA-8	MSA-SA	MSA-SD	Total
Approved Budget Enrollment [†]	543	470	461	176	210	163	292	488	737	405	3,945
Forecasted Enrollment	543	470	461	176	210	163	292	488	737	405	3,945
Enrollment Variance	-	-	-	-	-	-	-	-	-	-	-
Forecasted ADA	522.34	451.20	443.02	170.73	197.98	158.11	280.32	479.34	707.52	390.83	3,801.40
ADA per P1*	508.53	433.74	444.17	168.08	200.13	158.04	278.38	474.13	703.82	393.56	3,762.58
ADA Variance %	-3%	-4%	0%	-1.6%	1%	0%	-1%	-1%	-1%	1%	-1.02%
ADA Variance	(13.81)	(17.46)	1.15	(2.65)	2.15	(0.07)	(1.94)	(5.21)	(3.70)	2.74	(38.82)
Actual ADA %	97.48%	96.62%	97.35%	95.67%	96.64%	98.00%	96.58%	97.85%	96.93%	96.35%	97.02%

* P1 ADA report not received for MSA-8 - used monthly summaries



2018-19 Budget Development Process

Beginning in early 2018 to prepare for approval in May/June

WHEN	WHAT	KEY INPUTS / NOTES
January – February	Early work to develop assumptions	<ul style="list-style-type: none"> Revenue assumptions updated (EdTec; Governor’s Proposal) Budget templates distributed for Principal/Leadership input (2/20)
March	Budget assumptions gathered	<ul style="list-style-type: none"> Enrollment & staffing plan (school leadership) Department leads and principals compile assumptions for budget meetings
April	Meetings with Principals	<ul style="list-style-type: none"> Budget meetings conducted with each site (wk of 4/9) Budgets compared to LCAP drafts and updated Preliminary budget drafts completed and distributed for review
May	Budget review / Revisions	<ul style="list-style-type: none"> Board feedback – preliminary drafts presented Updates on any areas of uncertainty May State Budget revision, if possible
June board meeting	Board approval	<ul style="list-style-type: none"> Final budget proposal is presented Board votes – subsequent submission to Authorizers
June	State budget is passed	<ul style="list-style-type: none"> Changes communicated over summer

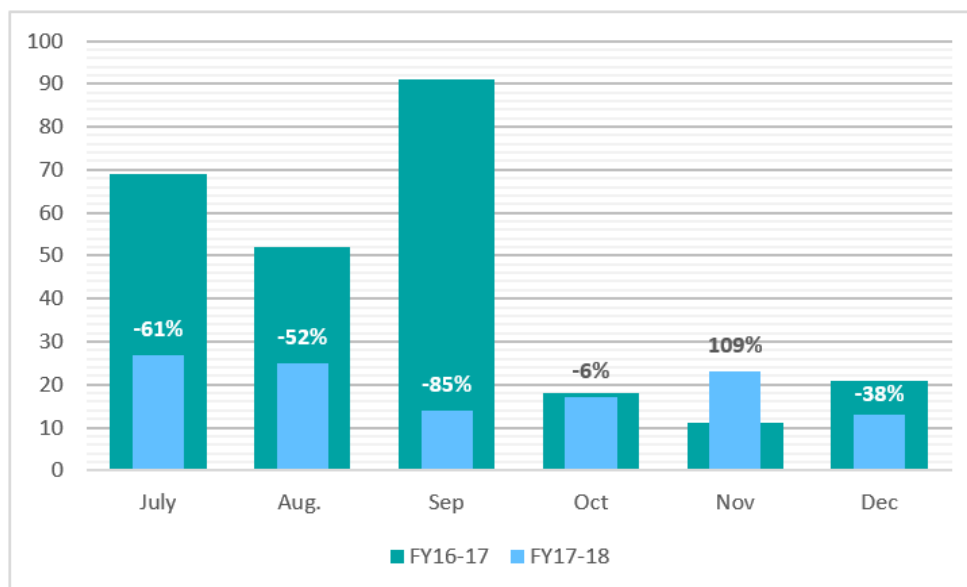
EMERGENCY CHECK REQUEST TRACKING

FY17-18

Site	July	Aug.	Sep	Oct	Nov	Dec	Total	Trend
MERF	4	2	0	2	2	2	6	■ ■
MSA-1	3	2	0	0	3	4	5	■ ■
MSA-2	10	0	2	0	2	0	12	■ ■
MSA-3	5	6	0	1	2	2	11	■ ■
MSA-4	0	3	3	0	2	2	6	■ ■
MSA-5	0	0	1	0	1	0	1	■
MSA-6	0	2	0	1	5	0	2	■
MSA-7	0	0	0	0	1	0	0	
MSA-8	0	2	1	0	0	0	3	■ ■
MSA-SA	2	5	3	2	3	1	10	■ ■
MSA-SD	3	3	4	11	2	2	10	■ ■
Total	27	25	14	17	23	13	66	■ ■

Emergency check requests have decreased 77% since November. ECRs were less than 20, so no additional charge was incurred.

Year-to-Year Comparison



Emergency check requests have decreased significantly compared to last fiscal year overall.

MAGNOLIA SCIENCE ACADEMY – 1

MSA-1
Income Statement
As of Dec FY2018

	Actual			YTD		Budget					
	Oct	Nov	Dec	Actual YTD	Adopted Budget	1st Interim (Revised Budget)	Previous Forecast	Current Forecast	1st Interim (Revised Budget) vs. Current	Current Forecast Remaining	% Current Forecast Spent
SUMMARY											
Revenue											
LCFF Entitlement	594,809	416,623	416,623	2,079,955	5,459,002	5,484,674	5,484,674	5,484,674	-	3,404,719	38%
Federal Revenue	72,370	108,000	(80,670)	121,980	1,088,351	1,135,781	1,137,088	1,137,088	1,307	1,015,108	11%
Other State Revenues	10,046	1,704	270,408	281,597	890,794	1,058,131	1,069,487	1,296,577	238,446	1,014,980	22%
Local Revenues	12,528	760	245	15,052	69,650	69,650	69,650	69,650	0	54,598	22%
Fundraising and Grants	8,610	6,499	3,660	32,744	65,000	68,185	68,185	68,185	-	35,441	48%
Total Revenue	698,362	533,586	610,265	2,531,329	7,572,797	7,816,421	7,829,084	8,056,174	239,753	5,524,846	31%
Expenses											
Compensation and Benefits	314,731	298,301	376,159	1,643,721	3,515,834	3,547,324	3,551,675	3,551,674	(4,351)	1,907,953	46%
Books and Supplies	34,778	28,353	28,385	153,857	514,102	528,813	535,421	762,511	(233,698)	608,654	20%
Services and Other Operating Expenditures	232,357	193,633	259,702	1,209,508	3,276,235	2,876,940	2,878,644	2,878,644	(1,704)	1,669,137	42%
Depreciation	13,800	(46,667)	-	7,007	153,345	153,345	153,345	153,345	-	146,338	5%
Other Outflows	-	3,597	(3,597)	-	-	-	-	-	-	-	-
Total Expenses	595,665	477,217	660,649	3,014,093	7,459,516	7,106,422	7,119,084	7,346,174	(239,752)	4,332,081	41%
Operating Income	102,697	56,370	(50,384)	(482,764)	113,281	710,000	710,000	710,000	1	1,192,765	
Fund Balance											
Beginning Balance (Unaudited)					3,592,121	3,592,121	3,592,121	3,592,121			
Audit Adjustment					-	-	(205,846)	(205,846)			
Beginning Balance (Audited)					3,592,121	3,592,121	3,386,275	3,386,275			
Operating Income					113,281	710,000	710,000	710,000			
Ending Fund Balance					3,705,403	4,302,121	4,096,275	4,096,276			

SUMMARY OF RESULTS

Forecasting a net income of **\$710,000**; no change from the approved budget.

FORECAST CHANGES

MSA-1 saw an increase in other state revenue for Prop 39 Clean Energy for \$227K. This increase in revenue was offset by an increase in noncapitalized equipment expenses for the same amount through approved budget transfer.

MAGNOLIA SCIENCE ACADEMY -2

MSA-2
Income Statement
As of Dec FY2018

	Actual			YTD		Budget			1st Interim (Revised Budget) vs. Current	Current Forecast Remaining	% Current Forecast Spent
	Oct	Nov	Dec	Actual YTD	Adopted Budget	1st Interim (Revised Budget)	Previous Forecast	Current Forecast			
SUMMARY											
Revenue											
LCFF Entitlement	478,312	332,720	332,720	1,671,365	4,724,787	4,574,891	4,574,891	4,574,891	-	2,903,526	37%
Federal Revenue	64,686	-	25,832	90,519	454,654	514,733	514,733	514,733	(0)	424,214	18%
Other State Revenues	13,806	-	255,171	269,301	359,588	415,325	429,271	649,793	234,468	380,492	41%
Local Revenues	3,940	-	22,928	26,868	58,680	37,173	40,687	40,687	3,514	13,819	66%
Fundraising and Grants	7,720	936	4,028	14,832	20,550	23,464	23,464	23,464	-	8,632	63%
Total Revenue	568,464	333,656	640,679	2,072,885	5,618,259	5,565,586	5,583,046	5,803,568	237,982	3,730,684	36%
Expenses											
Compensation and Benefits	265,435	249,082	277,609	1,395,160	3,110,910	3,179,649	3,179,649	3,179,649	(0)	1,784,489	44%
Books and Supplies	9,469	53,051	66,549	188,710	400,942	384,759	400,296	620,818	(236,058)	432,108	30%
Services and Other Operating Expenditures	117,795	148,821	147,180	764,484	1,923,796	1,851,605	1,853,527	1,853,527	(1,923)	1,089,043	41%
Depreciation	(1,973)	4,696	4,696	28,175	51,413	51,413	51,413	51,413	0	23,238	55%
Other Outflows	-	-	-	-	-	-	-	-	-	-	-
Total Expenses	390,725	455,650	496,034	2,376,529	5,487,060	5,467,426	5,484,885	5,705,407	(237,981)	3,328,878	42%
Operating Income	177,738	(121,994)	144,645	(303,644)	131,198	98,160	98,162	98,162	1	401,806	
Fund Balance											
Beginning Balance (Unaudited)					986,884	986,884	986,884	986,884			
Audit Adjustment					-	-	-	(89,798)			
Beginning Balance (Audited)					986,884	986,884	986,884	897,086			
Operating Income					131,198	98,160	98,162	98,162			
Ending Fund Balance					1,118,082	1,085,044	1,085,046	995,248			

SUMMARY OF RESULTS

Forecasting a net income of **\$98,162**; no change from the approved budget.

FORECAST CHANGES

MSA-2 saw an increase in other state revenue for Prop 39 Clean Energy and other revenues for \$237K. This increase in revenue was offset by an increase in noncapitalized equipment & supplies expenses for the same amount through approved budget transfer.

MAGNOLIA SCIENCE ACADEMY -3

MSA-3
Income Statement
As of Dec FY2018

	Actual			YTD		Budget			1st Interim (Revised Budget) vs. Current	Current Forecast Remaining	% Current Forecast Spent
	Oct	Nov	Dec	Actual YTD	Adopted Budget	1st Interim (Revised Budget)	Previous Forecast	Current Forecast			
SUMMARY											
Revenue											
LFFF Entitlement	476,739	332,619	332,619	1,668,956	4,463,366	4,481,571	4,481,571	4,481,571	-	2,812,614	37%
Federal Revenue	47,932	-	19,674	69,400	485,007	516,116	516,116	516,116	-	446,716	13%
Other State Revenues	10,444	-	327,961	339,275	447,300	523,834	534,417	754,812	230,978	415,537	45%
Local Revenues	4,306	1,233	8,482	14,721	40,578	40,578	43,878	43,878	3,300	29,157	34%
Fundraising and Grants	1,332	6,728	1,924	9,984	19,617	13,575	13,575	13,575	-	3,591	74%
Total Revenue	540,753	340,581	690,661	2,102,337	5,455,868	5,575,674	5,589,557	5,809,952	234,278	3,707,616	36%
Expenses											
Compensation and Benefits	260,363	236,045	263,734	1,348,070	2,824,322	2,834,932	2,834,932	2,884,881	(49,949)	1,536,811	47%
Books and Supplies	17,443	35,166	14,882	122,469	434,314	455,677	469,259	639,654	(183,978)	517,186	19%
Services and Other Operating Expenditures	179,381	145,182	176,148	828,977	2,058,008	2,111,108	2,111,409	2,111,460	(351)	1,282,483	39%
Depreciation	5,220	3,183	3,183	23,172	19,096	20,196	20,196	20,196	-	(2,976)	115%
Other Outflows	-	-	-	-	-	-	-	-	-	-	-
Total Expenses	462,407	419,575	457,947	2,322,687	5,335,741	5,421,913	5,435,796	5,656,191	(234,278)	3,333,504	41%
Operating Income	78,345	(78,994)	232,714	(220,351)	120,127	153,761	153,761	153,761	(0)	374,112	
Fund Balance											
Beginning Balance (Unaudited)					659,803	659,803	659,803	659,803			
Audit Adjustment					-	-	(27,842)	(27,842)			
Beginning Balance (Audited)					659,803	659,803	631,961	631,961			
Operating Income					120,127	153,761	153,761	153,761			
Ending Fund Balance					779,930	813,564	785,722	785,722			

SUMMARY OF RESULTS

Forecasting a net income of **\$153,761**; no change from the approved budget.

FORECAST CHANGES

MSA-3 saw an increase in other state revenue for Prop 39 Clean Energy & other revenues for \$234K. This increase in revenue was offset by an increase in noncapitalized equipment expenses and supplies for the same amount. Payroll expenses increased \$50k for a parent engagement/lunch aide, PE aide and a science position. This increase in expense was offset by a decrease in Student Food for the same amount through approved budget transfer.

MAGNOLIA SCIENCE ACADEMY - 4

MSA-4
Income Statement
As of Dec FY2018

	Actual			YTD		Budget			1st Interim (Revised Budget) vs. Current	Current Forecast Remaining	% Current Forecast Spent
	Oct	Nov	Dec	Actual YTD	Adopted Budget	1st Interim (Revised Budget)	Previous Forecast	Current Forecast			
SUMMARY											
Revenue											
LCFF Entitlement	206,243	141,654	141,654	714,691	1,875,756	1,731,925	1,731,925	1,731,925	-	1,017,235	41%
Federal Revenue	19,388	9,411	13,948	52,512	259,640	234,372	240,861	240,861	6,489	188,349	22%
Other State Revenues	8,538	8,538	233,236	277,786	150,859	166,940	166,724	375,597	208,657	97,811	74%
Local Revenues	1,017	318	-	1,822	22,035	22,385	24,402	24,402	2,017	22,580	7%
Fundraising and Grants	-	741	-	2,528	3,000	4,017	4,017	4,017	-	1,489	63%
Total Revenue	235,186	160,661	388,837	1,049,338	2,311,290	2,159,639	2,167,928	2,376,801	217,162	1,327,463	44%
Expenses											
Compensation and Benefits	86,730	80,447	107,337	477,398	1,337,560	1,085,264	1,085,264	1,085,264	0	607,866	44%
Books and Supplies	9,428	17,781	2,127	43,502	113,174	169,842	171,154	380,027	(210,185)	336,525	11%
Services and Other Operating Expenditures	60,417	49,426	94,264	289,860	789,378	829,185	836,163	836,163	(6,978)	546,502	35%
Depreciation	3,270	1,305	1,305	16,215	15,656	15,656	15,656	15,656	-	(559)	104%
Other Outflows	-	1,603	(1,603)	-	-	-	-	-	-	-	-
Total Expenses	159,845	150,563	203,430	826,775	2,255,768	2,099,947	2,108,236	2,317,109	(217,162)	1,490,334	36%
Operating Income	75,341	10,099	185,407	222,563	55,522	59,692	59,692	59,692	0	(162,871)	
Fund Balance											
Beginning Balance (Unaudited)					917,537	917,537	917,537	917,537			
Audit Adjustment					-	-	112,622	112,622			
Beginning Balance (Audited)					917,537	917,537	1,030,159	1,030,159			
Operating Income					55,522	59,692	59,692	59,692			
Ending Fund Balance					973,059	977,229	1,089,851	1,089,851			

SUMMARY OF RESULTS

Forecasting a net income of **\$59,692**; no change from the approved budget.

FORECAST CHANGES

MSA-4 saw an increase in other state revenue for Prop 39 Clean Energy and other revenue for \$217K. This increase in revenue was offset by an increase in noncapitalized equipment expenses and supplies for the same amount through approved budget transfer.

MAGNOLIA SCIENCE ACADEMY - 5

MSA-5
Income Statement
As of Dec FY2018

	Actual			YTD		Budget					
	Oct	Nov	Dec	Actual YTD	Adopted Budget	1st Interim (Revised Budget)	Previous Forecast	Current Forecast	1st Interim (Revised Budget) vs. Current	Current Forecast Remaining	% Current Forecast Spent
SUMMARY											
Revenue											
LCFF Entitlement	186,768	130,184	130,184	704,622	1,939,936	1,929,828	1,929,828	1,929,828	-	1,225,206	37%
Federal Revenue	12,747	9,117	9,117	40,688	226,461	247,827	254,018	254,018	6,191	213,351	16%
Other State Revenues	8,658	8,553	228,630	274,176	180,136	210,305	210,978	419,203	208,898	145,027	65%
Local Revenues	1,017	-	-	1,017	28,536	136,178	137,195	137,195	1,017	136,178	1%
Fundraising and Grants	-	-	-	-	1,000	2,017	2,017	2,017	-	2,017	0%
Total Revenue	209,190	147,854	367,931	1,020,482	2,376,069	2,526,155	2,534,035	2,742,260	216,106	1,721,778	37%
Expenses											
Compensation and Benefits	142,144	128,516	113,230	661,205	1,399,666	1,461,162	1,461,162	1,461,162	0	799,957	45%
Books and Supplies	34,170	2,879	269	83,763	225,109	274,711	275,985	484,210	(209,500)	400,447	17%
Services and Other Operating Expenditures	33,462	36,947	61,203	201,400	675,372	702,081	708,687	708,687	(6,606)	507,287	28%
Depreciation	(11,008)	1,433	1,433	15,117	11,400	18,908	18,908	18,908	-	3,791	80%
Other Outflows	-	-	-	-	-	-	-	-	-	-	-
Total Expenses	198,768	169,776	176,136	961,485	2,311,546	2,456,862	2,464,743	2,672,968	(216,105)	1,711,483	36%
Operating Income	10,422	(21,921)	191,796	58,997	64,523	69,292	69,293	69,293	0	10,296	
Fund Balance											
Beginning Balance (Unaudited)					1,212,490	1,212,490	1,212,490	1,212,490			
Audit Adjustment					-	-	163,067	163,067			
Beginning Balance (Audited)					1,212,490	1,212,490	1,375,557	1,375,557			
Operating Income					64,523	69,292	69,293	69,293			
Ending Fund Balance					1,277,013	1,281,783	1,444,850	1,444,850			

SUMMARY OF RESULTS

Forecasting a net income of **\$69,293**; no change from the approved budget.

FORECAST CHANGES

MSA-5 saw an increase in other state revenue for Prop 39 Clean Energy & other revenue for \$216K. This increase in revenue was offset by an increase in noncapitalized equipment expenses and supplies for the same amount through approved budget transfer.

MAGNOLIA SCIENCE ACADEMY - 6

MSA-6
Income Statement
As of Dec FY2018

	Actual			YTD		Budget			1st Interim (Revised Budget) vs. Current	Current Forecast Remaining	% Current Forecast Spent
	Oct	Nov	Dec	Actual YTD	Adopted Budget	1st Interim (Revised Budget)	Previous Forecast	Current Forecast			
SUMMARY											
Revenue											
LCFF Entitlement	174,850	120,684	120,684	612,484	1,574,417	1,476,568	1,476,568	1,476,568	-	864,084	41%
Federal Revenue	21,150	2,681	12,831	45,376	170,405	175,300	175,300	175,300	-	129,924	26%
Other State Revenues	7,836	7,836	85,054	126,302	220,619	221,334	221,389	287,285	65,951	160,983	44%
Local Revenues	949	-	4,019	6,168	-	1,200	2,149	2,149	949	(4,019)	287%
Fundraising and Grants	2,732	1,862	2,772	9,721	15,000	14,749	14,749	14,749	-	5,028	66%
Total Revenue	207,517	133,063	225,360	800,051	1,980,442	1,889,151	1,890,155	1,956,051	66,900	1,156,000	41%
Expenses											
Compensation and Benefits	100,563	95,263	78,711	490,801	1,173,022	1,182,176	1,182,176	1,182,176	-	691,375	42%
Books and Supplies	3,768	14,099	9,939	47,645	127,250	129,346	130,350	196,246	(66,899)	148,600	24%
Services and Other Operating Expenditures	29,697	48,844	20,669	195,082	509,765	514,219	514,219	514,219	(0)	319,138	38%
Depreciation	1,648	1,648	1,648	11,039	28,726	28,726	28,726	28,726	-	17,687	38%
Other Outflows	-	-	-	-	-	-	-	-	-	-	-
Total Expenses	135,676	159,854	110,967	744,567	1,838,764	1,854,468	1,855,471	1,921,367	(66,900)	1,176,800	39%
Operating Income	71,841	(26,791)	114,394	55,484	141,678	34,684	34,684	34,684	(0)	(20,800)	
Fund Balance											
Beginning Balance (Unaudited)					1,119,974	1,119,974	1,119,974	1,119,974			
Audit Adjustment					-	-	-	138,947			
Beginning Balance (Audited)					1,119,974	1,119,974	1,258,921	1,258,921			
Operating Income					141,678	34,684	34,684	34,684			
Ending Fund Balance					1,261,652	1,154,658	1,293,605	1,293,605			

SUMMARY OF RESULTS

Forecasting a net income of **\$34,684**; no change from the approved budget.

FORECAST CHANGES

MSA-6 saw an increase in other state revenue for Prop 39 Clean Energy for \$66K. This increase in revenue was offset by an increase in noncapitalized equipment expenses for the same amount through approved budget transfer.

MAGNOLIA SCIENCE ACADEMY - 7

MSA-7
Income Statement
As of Dec FY2018

	Actual			YTD		Budget					
	Oct	Nov	Dec	Actual YTD	Adopted Budget	1st Interim (Revised Budget)	Previous Forecast	Current Forecast	1st Interim (Revised Budget) vs. Current	Current Forecast Remaining	% Current Forecast Spent
SUMMARY											
Revenue											
LFFF Entitlement	288,573	201,794	201,794	1,019,186	2,658,045	2,628,620	2,628,620	2,628,620	-	1,609,433	39%
Federal Revenue	33,650	4,434	18,331	70,824	235,853	253,209	253,208	253,208	(0)	182,384	28%
Other State Revenues	12,958	12,958	350,387	418,973	564,241	593,416	593,506	805,546	212,130	386,573	52%
Local Revenues	3,120	692	1,272	7,389	53,168	37,408	39,306	39,306	1,898	31,917	19%
Fundraising and Grants	4,301	991	2,689	8,646	11,000	12,898	12,898	12,898	-	4,252	67%
Total Revenue	342,601	220,868	574,474	1,525,018	3,522,307	3,525,550	3,527,537	3,739,577	214,028	2,214,559	41%
Expenses											
Compensation and Benefits	163,981	128,871	152,902	776,370	1,682,985	1,672,274	1,672,036	1,672,036	238	895,666	46%
Books and Supplies	27,482	11,263	15,353	93,272	188,317	203,550	207,228	419,268	(215,717)	325,996	22%
Services and Other Operating Expenditures	147,236	46,212	112,245	669,146	1,551,087	1,469,029	1,467,577	1,467,577	1,452	798,431	46%
Depreciation	1,691	1,691	1,691	14,626	45,159	44,909	44,909	44,909	0	30,283	33%
Other Outflows	-	-	-	-	-	-	-	-	-	-	-
Total Expenses	340,389	188,037	282,191	1,553,414	3,467,548	3,389,763	3,391,750	3,603,790	(214,027)	2,050,376	43%
Operating Income	2,212	32,831	292,283	(28,396)	54,759	135,787	135,788	135,788	1	164,183	
Fund Balance											
Beginning Balance (Unaudited)					901,012	901,012	901,012	901,012			
Audit Adjustment					-	-	-	111,318			
Beginning Balance (Audited)					901,012	901,012	901,012	1,012,330			
Operating Income					54,759	135,787	135,788	135,788			
Ending Fund Balance					955,771	1,036,799	1,036,800	1,148,118			

SUMMARY OF RESULTS

Forecasting a net income of **\$135,788**; no change from the approved budget.

FORECAST CHANGES

MSA-7 saw an increase in other state revenue for Prop 39 Clean Energy and other revenue for \$214K. This increase in revenue was offset by an increase in noncapitalized equipment expenses and supplies for the same amount through approved budget transfer.

MAGNOLIA SCIENCE ACADEMY - 8

MSA-8
Income Statement
As of Dec FY2018

	Actual			YTD		Budget			1st Interim (Revised Budget) vs. Current	Current Forecast Remaining	% Current Forecast Spent
	Oct	Nov	Dec	Actual YTD	Adopted Budget	1st Interim (Revised Budget)	Previous Forecast	Current Forecast			
SUMMARY											
Revenue											
LCFF Entitlement	506,640	352,544	352,544	1,779,820	4,656,757	4,594,558	4,594,558	4,594,558	-	2,814,738	39%
Federal Revenue	67,717	7,606	7,606	107,649	304,497	338,348	338,348	338,348	-	230,699	32%
Other State Revenues	30,257	22,230	280,460	405,572	528,197	610,544	618,728	845,387	234,842	439,814	48%
Local Revenues	2,236	-	23	2,259	34,273	34,273	36,509	36,509	2,236	34,250	6%
Fundraising and Grants	4,030	708	996	10,460	20,000	22,236	22,236	22,236	-	11,777	47%
Total Revenue	610,881	383,088	641,629	2,305,760	5,543,724	5,599,960	5,610,380	5,837,039	237,079	3,531,278	40%
Expenses											
Compensation and Benefits	220,457	206,254	203,496	1,139,903	2,782,961	2,727,429	2,754,623	2,754,623	(27,194)	1,614,720	41%
Books and Supplies	23,209	12,742	50,423	133,551	426,715	433,350	416,576	643,235	(209,885)	509,684	21%
Services and Other Operating Expenditures	136,706	118,655	180,169	811,899	2,090,297	2,207,990	2,207,990	2,207,990	-	1,396,090	37%
Depreciation	5,650	5,650	5,650	38,779	96,064	96,064	96,064	96,064	-	57,285	40%
Other Outflows	-	-	-	-	-	-	-	-	-	-	-
Total Expenses	386,023	343,301	439,739	2,124,132	5,396,037	5,464,833	5,475,253	5,701,912	(237,079)	3,577,779	37%
Operating Income	224,857	39,787	201,890	181,628	147,687	135,127	135,127	135,127	(0)	(46,501)	
Fund Balance											
Beginning Balance (Unaudited)					3,045,002	3,045,002	3,045,002	3,045,002			
Audit Adjustment					-	-	-	321,397		321,397	
Beginning Balance (Audited)					3,045,002	3,045,002	3,366,399	3,366,399			
Operating Income					147,687	135,127	135,127	135,127			
Ending Fund Balance					3,192,689	3,180,129	3,501,526	3,501,526			

SUMMARY OF RESULTS

Forecasting a net income of **\$135,127**; no change from the approved budget.

FORECAST CHANGES

MSA-7 saw an increase in other state revenue for Prop 39 Clean Energy and other revenue for \$237K. This increase in revenue was offset by an increase in noncapitalized equipment expenses and supplies for the same amount through approved budget transfer.

MAGNOLIA SCIENCE ACADEMY - SA

MSA-SA
Income Statement
As of Dec FY2018

	Actual			YTD		Budget					
	Oct	Nov	Dec	Actual YTD	Adopted Budget	1st Interim (Revised Budget)	Previous Forecast	Current Forecast	1st Interim (Revised Budget) vs. Current	Current Forecast Remaining	% Current Forecast Spent
SUMMARY											
Revenue											
LCFF Entitlement	372,240	603,908	518,810	2,538,332	7,467,687	6,751,562	6,751,562	6,751,562	-	4,213,230	38%
Federal Revenue	5,159	-	145,394	213,714	658,206	618,521	623,680	623,680	5,159	409,966	34%
Other State Revenues	27,259	39,528	102,587	228,289	585,070	626,911	627,530	627,530	619	401,240	36%
Local Revenues	8,225	2,551	4,138	19,901	64,612	67,812	67,812	67,812	0	47,911	29%
Fundraising and Grants	6,107	12,069	4,448	25,783	32,446	37,258	48,358	48,358	11,100	22,575	53%
Total Revenue	418,990	658,057	775,177	3,024,020	8,808,020	8,102,063	8,118,941	8,118,941	16,878	5,094,922	37%
Expenses											
Compensation and Benefits	477,002	405,030	384,040	2,245,595	4,576,489	4,497,127	4,497,127	4,497,127	0	2,251,532	50%
Books and Supplies	149,834	3,948	10,460	273,510	733,114	679,040	692,539	692,539	(13,499)	419,029	39%
Services and Other Operating Expenditures	234,438	(10,203)	189,870	840,543	2,490,994	2,221,823	2,225,202	2,225,202	(3,379)	1,384,659	38%
Depreciation	33,103	33,103	33,103	198,617	505,350	505,350	505,350	505,350	-	306,733	39%
Other Outflows	-	35,028	40,363	162,461	173,107	173,107	173,107	173,107	-	10,647	94%
Total Expenses	894,376	466,906	657,836	3,720,725	8,479,055	8,076,447	8,093,325	8,093,325	(16,878)	4,372,599	46%
Operating Income	(475,386)	191,151	117,341	(696,706)	328,966	25,616	25,616	25,616	0	722,322	
Fund Balance											
Beginning Balance (Unaudited)					7,875,025	7,875,025	7,875,025	7,875,025			
Audit Adjustment					-	-	1,987	1,987			
Beginning Balance (Audited)					7,875,025	7,875,025	7,877,012	7,877,012			
Operating Income					328,966	25,616	25,616	25,616			
Ending Fund Balance					8,203,991	7,900,642	7,902,629	7,902,629			

SUMMARY OF RESULTS

Forecasting a net income of **\$25,616**; no change from the approved budget.

FORECAST CHANGES

Minor forecast changes in revenues were offset by adjustments in supplies and other operating expenses.

MAGNOLIA SCIENCE ACADEMY - SD

MSA-SD
Income Statement
As of Dec FY2018

	Actual			YTD		Budget					
	Oct	Nov	Dec	Actual YTD	Adopted Budget	1st Interim (Revised Budget)	Previous Forecast	Current Forecast	1st Interim (Revised Budget) vs. Current	Current Forecast Remaining	% Current Forecast Spent
SUMMARY											
Revenue											
LCFF Entitlement	249,255	223,803	269,651	1,313,241	3,298,113	2,969,208	2,969,208	2,969,208	-	1,655,967	44%
Federal Revenue	7,893	-	7,325	19,769	125,122	131,511	131,511	131,511	-	111,742	15%
Other State Revenues	25,428	24,409	242,617	330,361	393,481	424,437	432,072	636,734	212,298	306,373	52%
Local Revenues	16,181	162	5,100	21,920	78,739	78,739	80,317	80,317	1,578	58,397	27%
Fundraising and Grants	11,968	-	17,908	29,876	31,153	33,051	33,051	33,051	-	3,175	90%
Total Revenue	310,726	248,374	542,600	1,715,167	3,926,609	3,636,946	3,646,159	3,850,821		2,135,653	45%
Expenses											
Compensation and Benefits	191,736	179,954	215,373	1,025,561	2,210,402	2,199,259	2,199,259	2,199,260	(0)	1,173,698	47%
Books and Supplies	3,020	5,901	6,951	27,050	144,548	127,765	125,902	330,564	(202,799)	303,514	8%
Services and Other Operating Expenditures	187,778	68,071	90,985	574,326	1,352,286	1,424,179	1,435,255	1,435,255	(11,076)	860,929	40%
Depreciation	3,718	3,718	3,718	31,771	30,295	30,295	30,295	30,295	-	(1,476)	105%
Other Outflows	-	-	2,065	2,065	-	-	-	-	-	(2,065)	
Total Expenses	386,252	257,644	319,092	1,660,773	3,737,532	3,781,498	3,790,711	3,995,373	(213,876)	2,334,600	42%
Operating Income	(75,526)	(9,270)	223,508	54,394	189,077	(144,552)	(144,552)	(144,553)	(0)	(198,947)	
Fund Balance											
Beginning Balance (Unaudited)					1,189,492	1,189,492	1,189,492	1,189,492			
Audit Adjustment					-	-	59,194	59,194			
Beginning Balance (Audited)					1,189,492	1,189,492	1,248,686	1,248,686			
Operating Income					189,077	(144,552)	(144,552)	(144,553)			
Ending Fund Balance					1,378,569	1,044,940	1,104,133	1,104,133			

SUMMARY OF RESULTS

Forecasting a net loss of **-\$144,553**; no change from the approved budget.

FORECAST CHANGES

MSA-SD saw an increase in other state revenue for Prop 39 Clean Energy and other revenue for \$214K. This increase in revenue was offset by an increase in noncapitalized equipment expenses and supplies for the same amount through approved budget transfer.

MERF

	Actual			YTD		Budget					
	Oct	Nov	Dec	Actual YTD	Adopted Budget	1st Interim (Revised Budget)	Previous Forecast	Current Forecast	1st Interim (Revised Budget) vs. Current	Current Forecast Remaining	% Current Forecast Spent
SUMMARY											
Revenue											
LCFF Entitlement	-	-	-	-	-	-	-	-	-	-	-
Federal Revenue	-	-	757	757	-	-	-	-	-	(757)	-
Other State Revenues	-	-	-	-	-	-	-	-	-	-	-
Local Revenues	510,277	420,087	586,553	3,188,479	6,392,850	6,442,850	6,443,700	6,443,700	850	3,255,221	49%
Fundraising and Grants	-	-	600	103,774	-	103,174	134,875	134,875	31,701	31,101	77%
Total Revenue	510,277	420,087	587,910	3,293,010	6,392,850	6,546,024	6,578,575	6,578,575	32,551	3,285,565	50%
Expenses											
Compensation and Benefits	278,700	226,964	217,684	1,422,120	3,055,489	3,007,889	3,047,415	3,047,415	(39,526)	1,625,295	47%
Books and Supplies	3,531	(1,076)	1,879	11,661	70,421	65,421	66,261	66,261	(840)	54,600	18%
Services and Other Operating Expenditures	255,256	80,681	262,930	1,222,301	2,726,775	2,969,566	3,000,367	3,000,367	(30,801)	1,778,066	41%
Depreciation	120	120	120	720	933	933	933	933	-	213	77%
Other Outflows	-	-	840	840	-	-	-	-	-	(840)	-
Total Expenses	537,607	306,689	483,453	2,657,642	5,853,618	6,043,809	6,114,976	6,114,976	(71,167)	3,457,334	43%
Operating Income	(27,330)	113,397	104,457	635,368	539,232	502,214	463,598	463,598	(38,616)	(171,769)	
Fund Balance											
Beginning Balance (Unaudited)					258,542	258,542	258,542	258,542			
Audit Adjustment					-	-	-	(1,025,320)			
Beginning Balance (Audited)					258,542	258,542	258,542	(766,778)			
Operating Income					539,232	502,214	463,598	463,598			
Ending Fund Balance					797,774	760,756	722,140	(303,180)			

SUMMARY OF RESULTS

Forecasting a net income of **\$463,598**; a decrease of \$38,616 from the approved budget.

FORECAST CHANGES

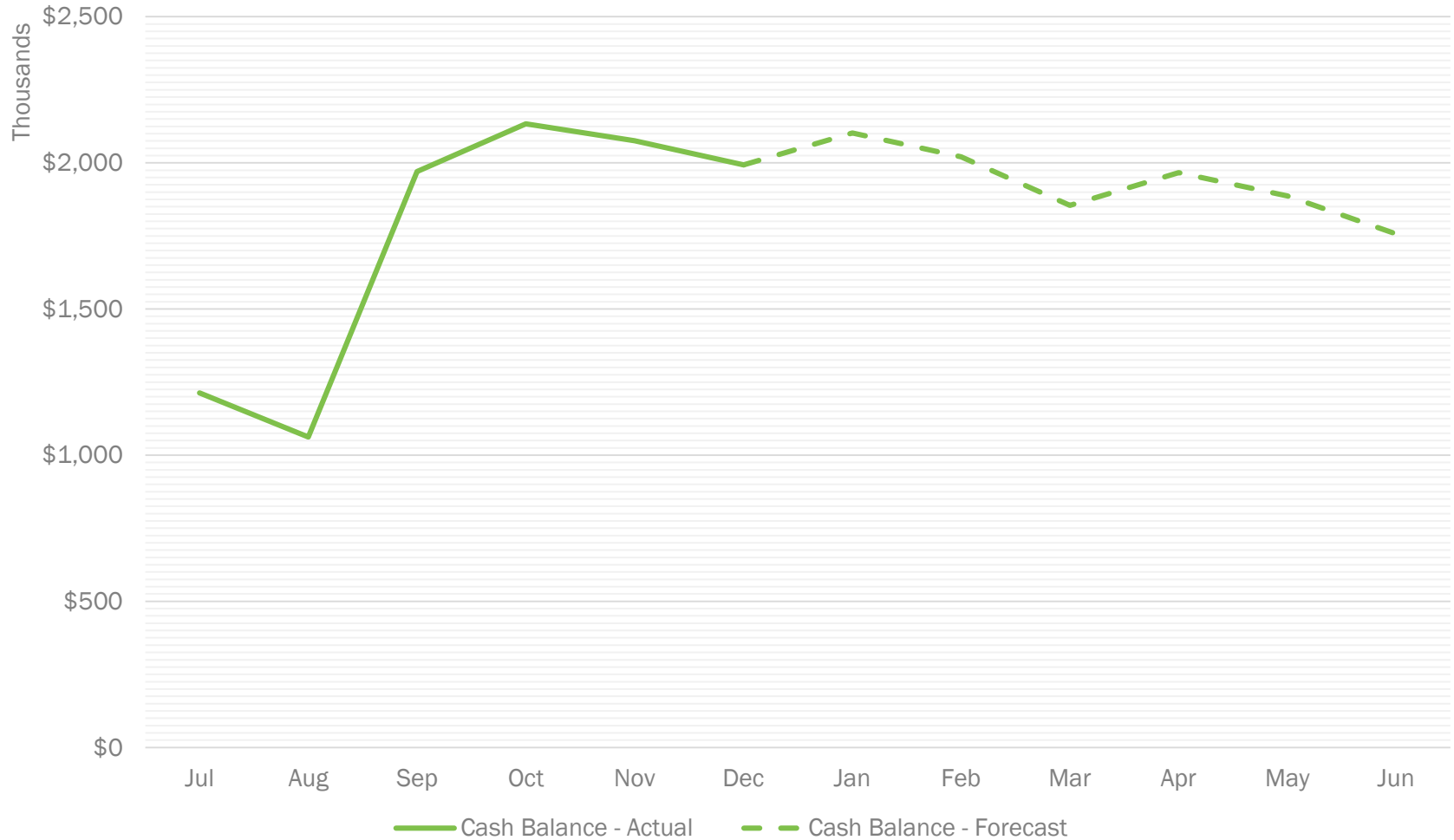
Increase in donation income was offset by increase in other operating expense.

Exhibits



MSA-1 Monthly Cash Balance

Projected ending cash balance at 6/30/18 is \$1.8M



MSA-2 Monthly Cash Balance

Projected ending cash balance at 6/30/18 is \$677K



MSA-3 Monthly Cash Balance

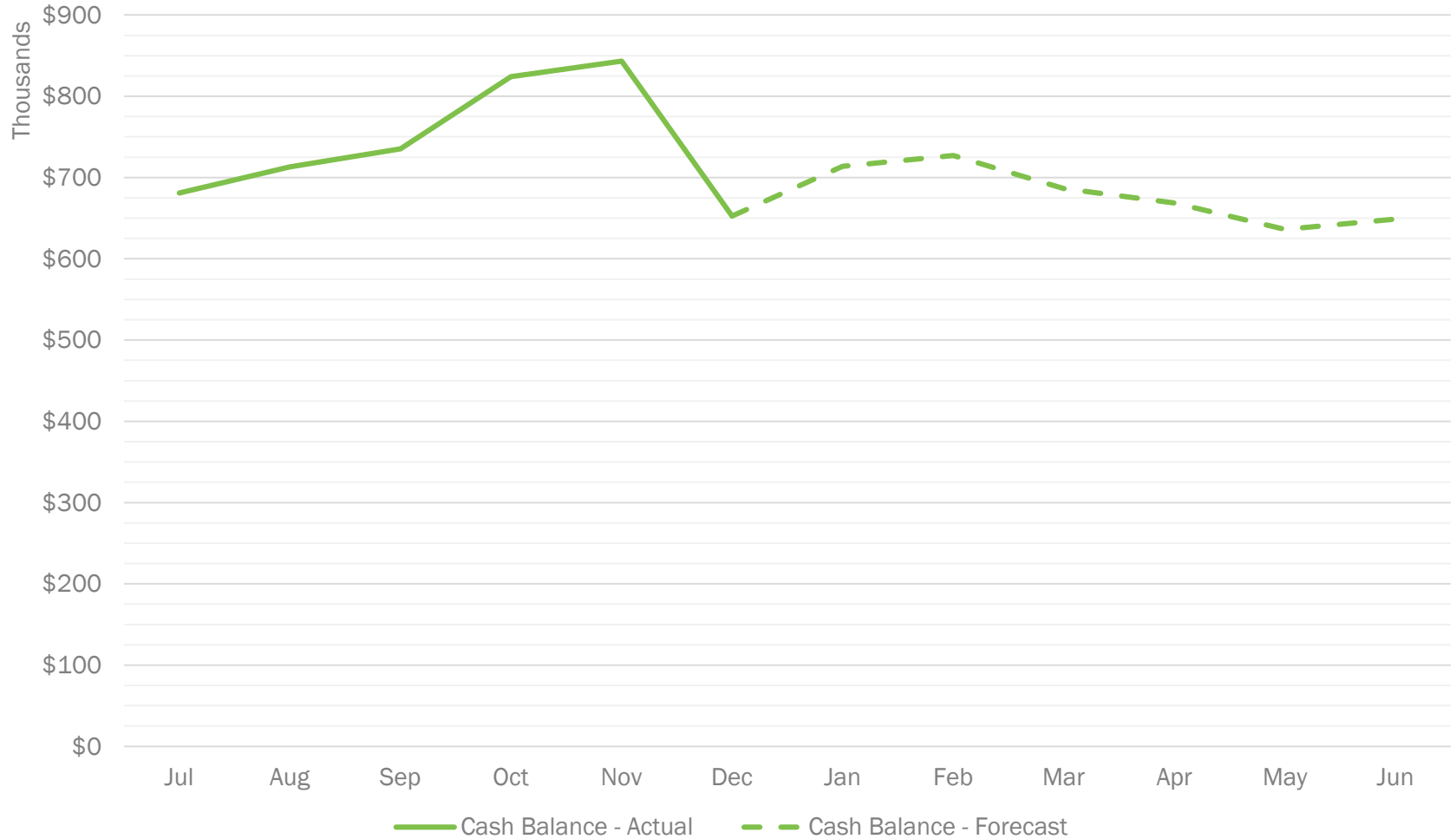
Projected ending cash balance at 6/30/18 is \$159K





MSA-4 Monthly Cash Balance

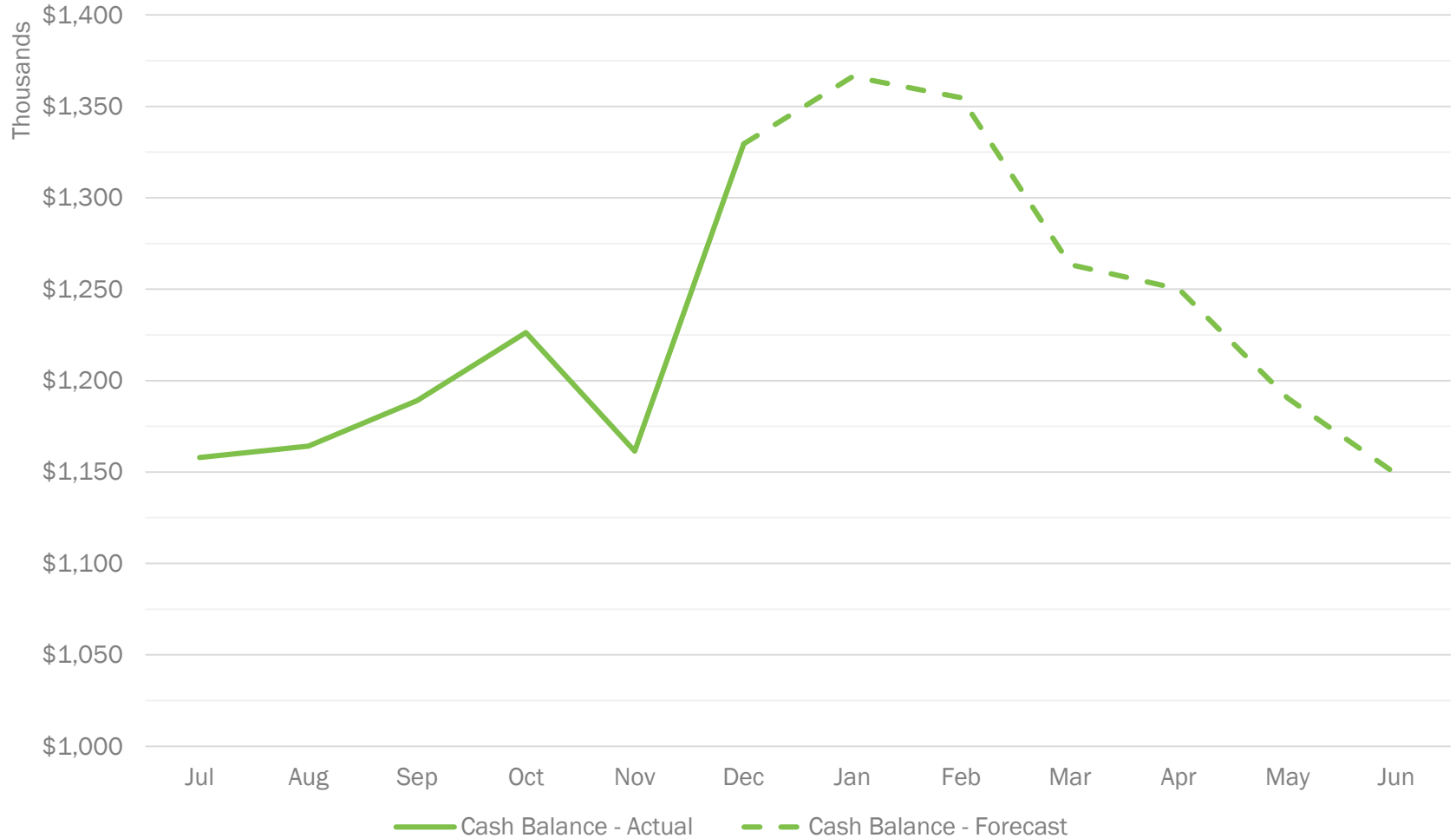
Projected ending cash balance at 6/30/18 is \$649K





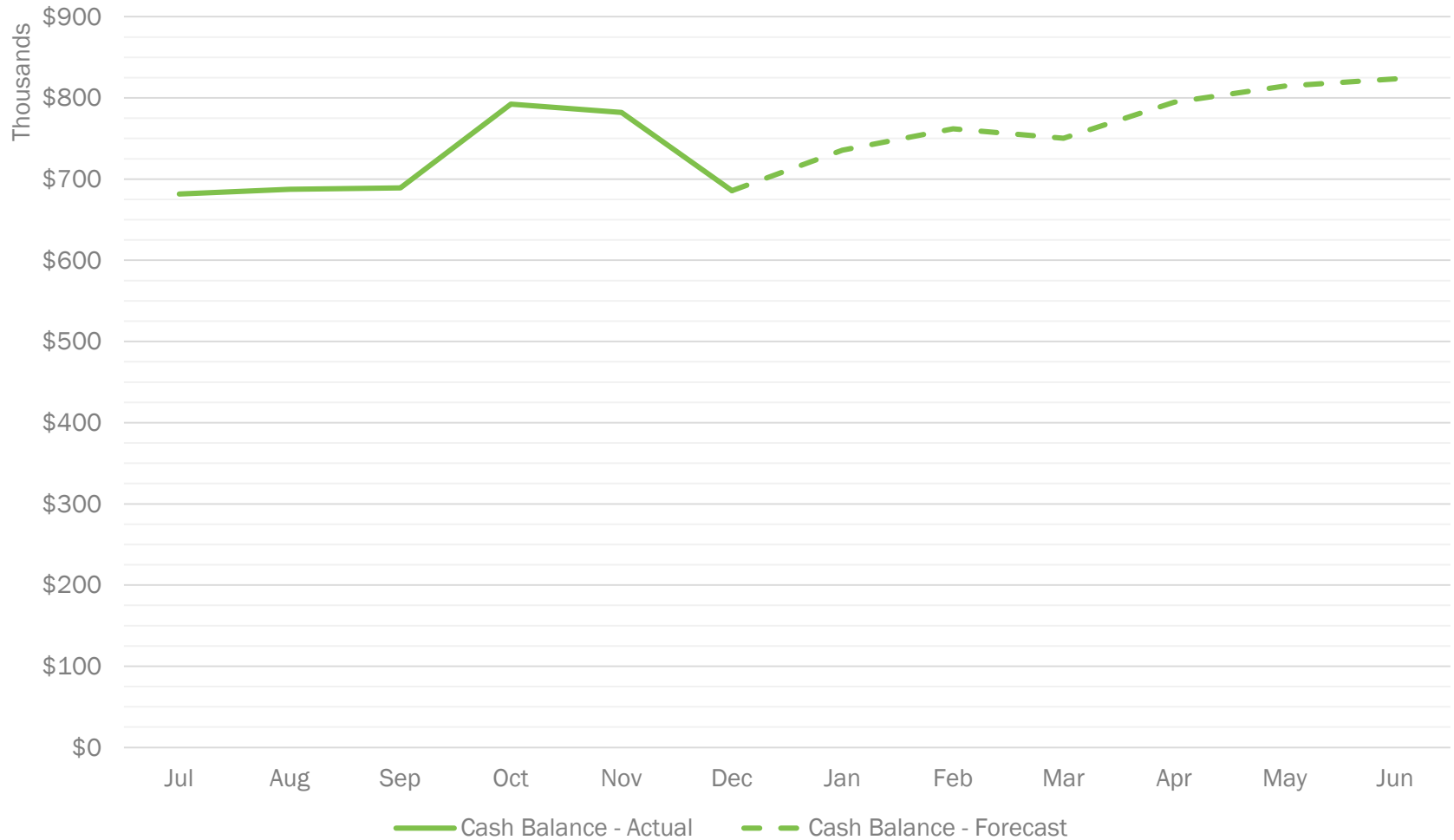
MSA-5 Monthly Cash Balance

Projected ending cash balance at 6/30/18 is \$1.1M



MSA-6 Monthly Cash Balance

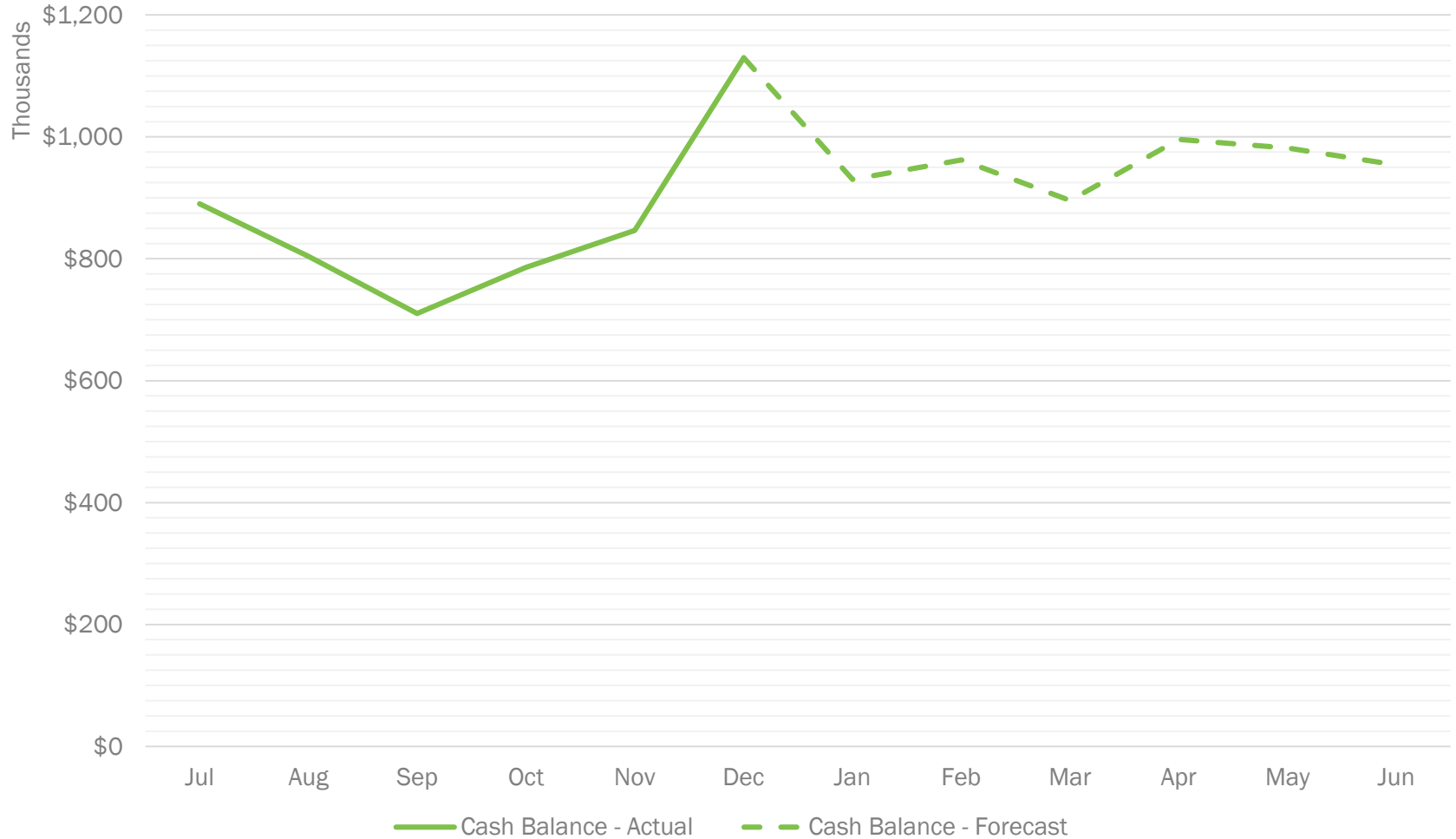
Projected ending cash balance at 6/30/18 is \$823K





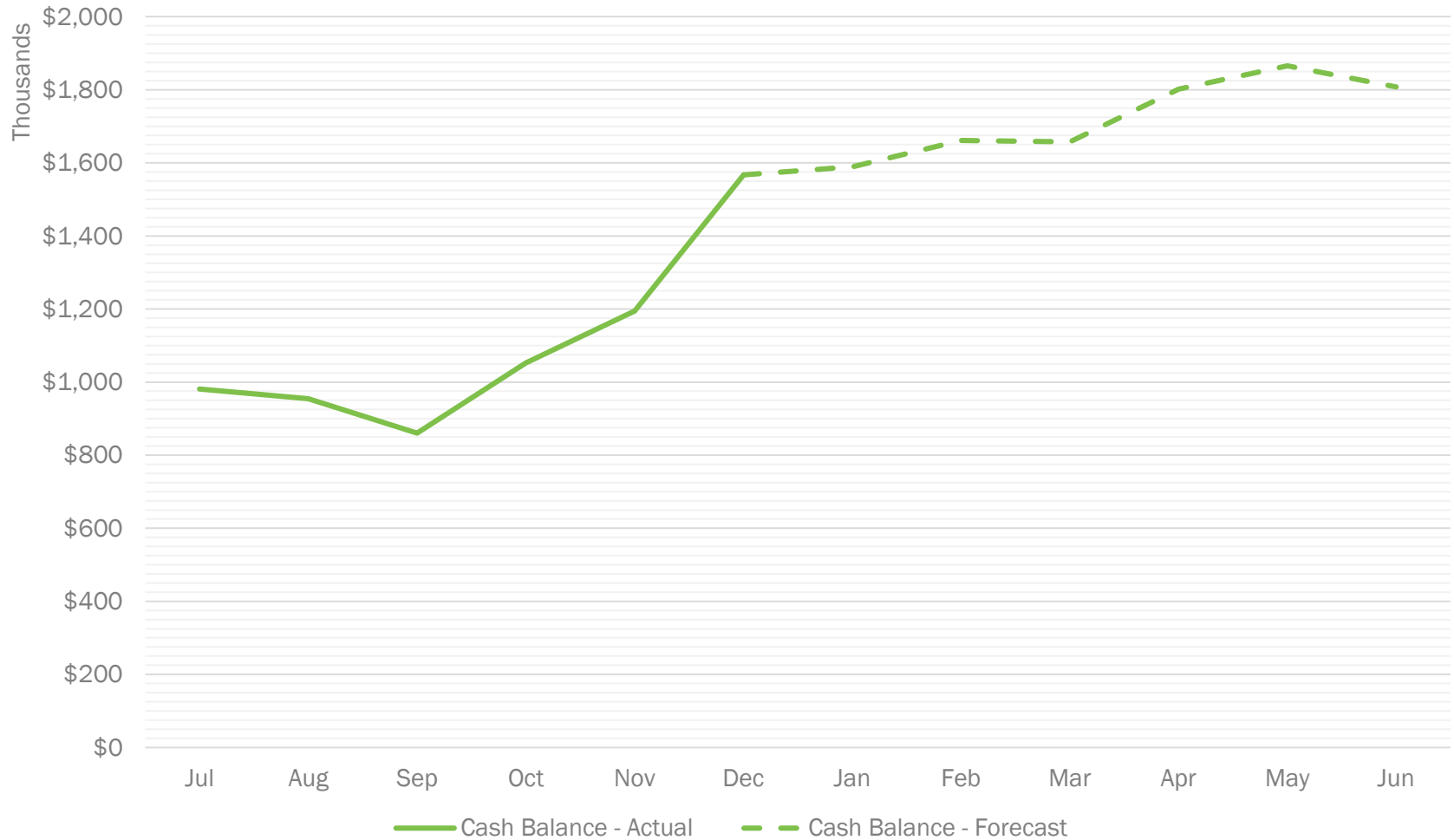
MSA-7 Monthly Cash Balance

Projected ending cash balance at 6/30/18 is \$954K



MSA-8 Monthly Cash Balance

Projected ending cash balance at 6/30/18 is \$1.8M



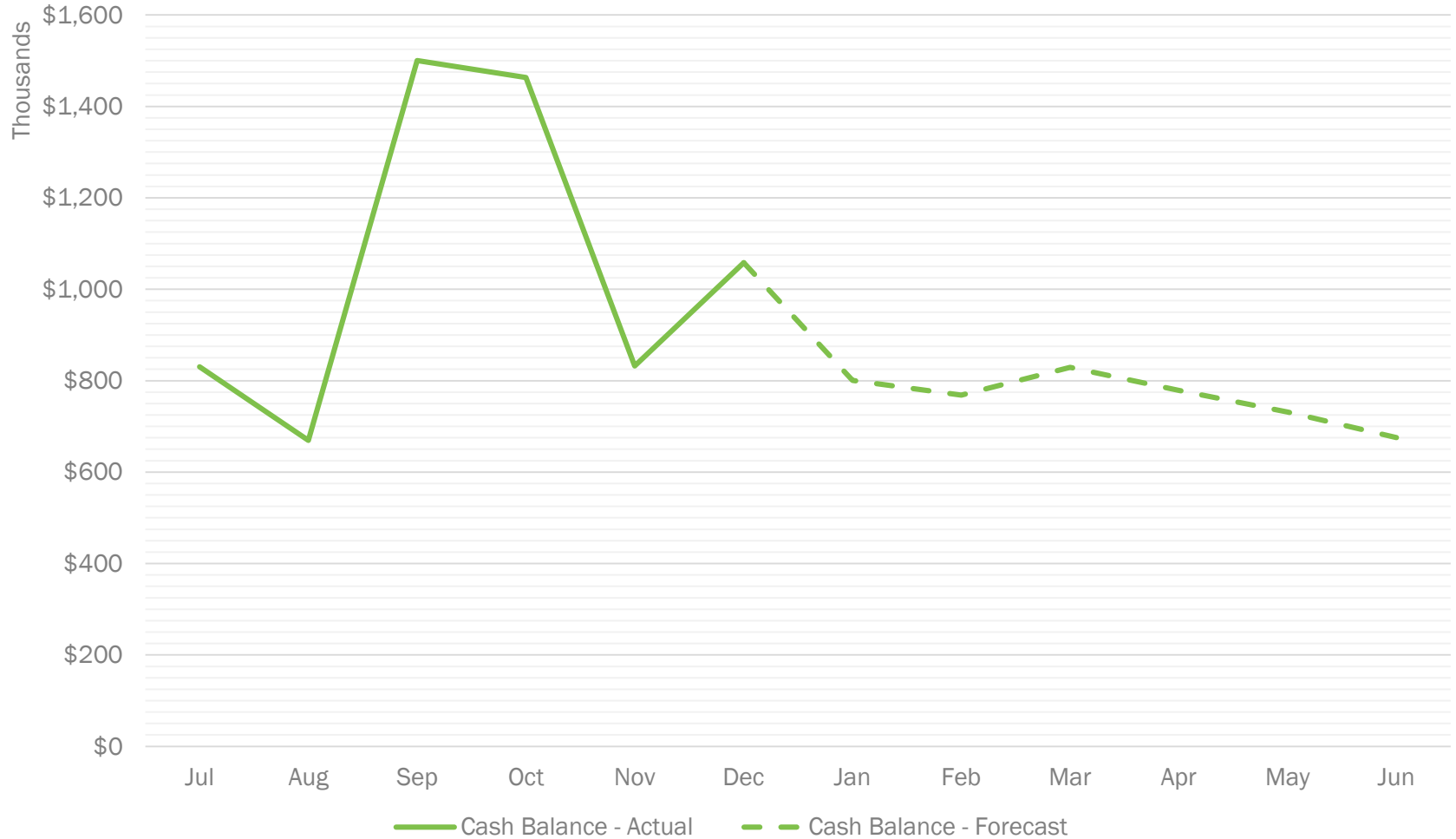
MSA-SA Monthly Cash Balance

Projected ending cash balance at 6/30/18 is \$1.1M



MSA-SD Monthly Cash Balance

Projected ending cash balance at 6/30/18 is \$675K



MERF Monthly Cash Balance

Projected ending cash balance at 6/30/18 is \$76K



December 2017 Balance Sheet

	MSA-1	MSA-2	MSA-3	MSA-4	MSA-5	MSA-6	MSA-7	MSA-8	MSA-SA	MSA-SD	MERF	Total
12/31/2017												
Assets												
Cash Balances	\$ 1,992,917	\$ 548,393	\$ 379,499	\$ 1,023,990	\$ 1,329,533	\$ 867,429	\$ 1,129,842	\$ 1,567,014	\$ 939,908	\$ 1,058,209	\$ 470,930	\$ 11,307,662
Accounts Receivable	330,370	1,180	3,479	640	4,990	10,346	(712)	2,996	3,440	747,494	(792,446)	311,776
Deposits & Prepaid expenses	-	-	-	-	6,547	-	4,000	72,759	19,690	45,000	772,120	920,116
Fixed Assets, Net	98,243	128,626	73,603	45,899	30,190	43,761	23,424	151,932	17,571,112	284,981	17,003	18,468,774
Intercompany Receivable	707,843	145,988	15,004	204,010	103,498	400,000	-	1,820,866	33,125	209,216	3,270,681	6,910,230
Total Assets	\$3,129,373	\$ 824,186	\$471,585	\$1,274,539	\$1,474,759	\$1,321,535	\$1,156,554	\$3,615,566	\$18,567,274	\$2,344,900	\$ 3,738,287	\$ 37,918,558
Liabilities & Equity												
AP & Accrued Expenses	\$ 108,957	\$ 210,548	\$ 25,376	\$ 17,447	\$ 29,150	\$ 4,352	\$ 44,469	\$ 61,150	\$ 401,584	\$ 56,130	\$ 948,658	\$ 1,907,822
Intercompany Balances Payable	116,903	20,199	34,595	4,374	11,056	2,783	128,150	6,389	2,387,419	833,883	2,928,811	6,474,562
Loans and other payables	-	-	-	-	-	-	-	-	8,597,965	151,806	-	8,749,771
Temporarily Restricted	166,231	108,630	113,324	123,304	70,860	54,312	52,741	57,367	133,365	185,098	-	1,065,233
Beginning Net Assets - Unaudited	3,220,046	788,453	518,640	906,852	1,304,695	1,204,605	959,589	3,309,032	7,743,646	1,063,588	(766,777)	20,252,369
Net Income (Loss) to Date	(482,764)	(303,644)	(220,351)	222,563	58,997	55,484	(28,395)	181,628	(696,706)	54,394	627,595	(531,199)
Total Liabilities & Equity	\$3,129,373	\$ 824,186	\$471,585	\$1,274,539	\$1,474,759	\$1,321,535	\$1,156,554	\$3,615,566	\$18,567,274	\$2,344,900	\$ 3,738,287	\$ 37,918,558

FY18 vs FY17 Balance Sheet

	12/31/2017	6/30/2017	YTD Change
Assets			
Cash Balances	\$ 11,307,662	\$ 8,913,830	\$ 2,393,832
Accounts Receivable	311,776	4,113,784	(3,802,008)
Prepays Deposits	920,116	380,615	539,501
Fixed Assets, Net	18,468,774	22,829,757	(4,360,983)
Intercompany Receivable	6,910,230	8,707,925	(1,797,696)
Total Assets	\$37,918,558	\$44,945,912	\$(7,027,354)
Liabilities & Equity			
AP & Accrued Expenses	\$ 1,907,822	\$ 2,694,082	\$ (786,259)
Deferred Revenue	-	\$0.00	-
Intercompany Balances Payable	6,474,562	8,707,925	(2,233,363)
Loans and other payables	8,749,771	\$11,366,023.88	(2,616,253)
Temporarily Restricted	1,065,233	\$1,147,480.42	(82,248)
Beginning Net Assets	20,252,369	\$19,473,923.82	778,445
Net Income (Loss) to Date	(531,199)	\$1,556,476.62	(2,087,675)
Total Liabilities & Equity	\$37,918,558	\$44,945,912	\$(7,027,354)

Intercompany Balances

Total cumulative intercompany payable/receivable was \$6.5M at 12/31

Due To/From All Sites (excluding CMO Fees)*

	Due To											Total Due To	
	MSA-1	MSA-2	MSA-3	MSA-4	MSA-5	MSA-6	MSA-7	MSA-8	MSA-SA	MSA-SC	MSA-SD		MERF
MSA-1		13,359	6,532	2,186	-	-	-	-	(56,491)	-	-	92,572	58,157
MSA-2	1,374		8,400	1,490	3,210	-	-	-	-	-	2,420	3,305	20,199
MSA-3	-	-		-	-	-	-	318	2,387	-	2,411	29,479	34,595
MSA-4	-	-	-		-	-	-	-	2,954	-	-	1,420	4,374
MSA-5	-	-	-	-		-	-	-	-	-	5,233	2,966	8,199
MSA-6	-	-	-	-	-		-	-	-	-	-	2,783	2,783
MSA-7	-	1,424	-	-	-	-		-	901	-	-	125,825	128,150
MSA-8	-	-	-	-	-	-	-		-	-	-	6,389	6,389
MSA-SA	75,554	-	-	-	288	-	-	-		-	-	2,370,323	2,446,165
MSA-SC	-	-	-	-	-	-	-	-	-		-	-	-
MSA-SD	198,191	-	72	-	-	-	-	-	-	-		635,620	833,883
MERF	270,801	131,205	-	200,334	100,000	400,000	-	1,820,548	7,820	-	960	-	2,931,668
Total Due From	545,920	145,988	15,004	204,010	103,498	400,000	-	1,820,866	(42,429)	-	11,025	3,270,680	6,474,562
Total Due To	(58,157)	(20,199)	(34,595)	(4,374)	(8,199)	(2,783)	(128,150)	(6,389)	(2,446,165)	-	(833,883)	(2,931,668)	
Net Balance	487,764	125,788	(19,591)	199,637	95,299	397,217	(128,150)	1,814,477	(2,488,594)	-	(822,859)	339,012	

*This includes board approved loans and all other expenses and allocations

Intercompany Balances

Total FY17-18 intercompany payable/receivable was \$1.3M at 12/31

Due To/From All Sites (excluding CMO Fees)*

	Due To											Total Due To	
	MSA-1	MSA-2	MSA-3	MSA-4	MSA-5	MSA-6	MSA-7	MSA-8	MSA-SA	MSA-SC	MSA-SD		MERF
MSA-1		1,310	-	-	-	-	-	-	-	-	-	33,826	35,136
MSA-2	1,374		-	8,400	1,030	-	-	-	-	-	-	-	10,804
MSA-3	-	-		-	-	-	-	318	-	-	-	-	318
MSA-4	-	-	-		-	-	-	-	-	-	-	-	-
MSA-5	-	-	-	-		-	-	-	-	-	-	-	-
MSA-6	-	-	-	-	-		-	-	-	-	-	669	669
MSA-7	-	1,424	-	-	-	-		-	901	-	-	791	3,116
MSA-8	-	-	-	-	-	-	-		-	-	-	2,002	2,002
MSA-SA	75,554	-	-	-	288	-	-	-		-	-	278,928	354,771
MSA-SC	-	-	-	-	-	-	-	-	-		-	-	-
MSA-SD	198,191	-	-	72	-	-	-	-	-	-		630,859	829,122
MERF	38,043	-	68	-	-	-	-	-	-	-	-	-	38,110
Total Due From	313,162	2,735	68	8,472	1,318	-	-	318	901	-	-	947,076	1,274,049
Total Due To	(35,136)	(10,804)	(318)	-	-	(669)	(3,116)	(2,002)	(354,771)	-	(829,122)	(38,110)	
Net Balance	278,025	(8,070)	(250)	8,472	1,318	(669)	(3,116)	(1,684)	(353,869)	-	(829,122)	908,966	

MSA-1
Budget vs. Actual - Restricted and Unrestricted
As of Dec FY2018

	Restricted			Unrestricted			Total		
	Actual YTD	Approved Budget	Budget Remaining	Actual YTD	Approved Budget	Budget Remaining	Actual YTD	Approved Budget	Budget Remaining
SUMMARY									
Revenue									
LCFF Entitlement	-	-	-	1,901,768	5,484,674	3,582,906	1,901,768	5,484,674	3,582,906
Federal Revenue	83,978	1,113,167	1,029,189	38,002	23,921	(14,081)	121,980	1,137,088	1,015,108
Other State Revenues	231,501	889,281	657,780	50,097	178,502	128,405	281,597	1,067,783	786,186
Local Revenues	6,906	119,498	112,592	8,146	(49,848)	(57,994)	15,052	69,650	54,598
Fundraising and Grants	22,838	-	(22,838)	9,906	68,185	58,279	32,744	68,185	35,441
Total Revenue	345,223	2,121,946	1,776,723	2,007,919	5,705,434	3,697,515	2,353,142	7,827,380	5,474,238
Expenses									
Compensation and Benefits	239,314	621,617	382,303	1,404,407	2,930,058	1,525,651	1,643,721	3,551,675	1,907,954
Books and Supplies	103,580	330,170	226,590	50,276	205,251	154,975	153,857	535,421	381,564
Services and Other Operating Expenditures	116,912	763,199	646,287	1,092,596	2,113,741	1,021,145	1,209,508	2,876,940	1,667,432
Depreciation	-	-	-	-	153,345	153,345	-	153,345	153,345
Other Outflows	-	-	-	-	-	-	-	-	-
Total Expenses	459,806	1,714,986	1,255,180	2,547,279	5,402,395	2,855,116	3,007,086	7,117,381	4,110,296
Operating Income	(114,583)	406,960	521,543	(539,360)	303,039	842,399	(653,944)	709,999	1,363,942
Capital Expenditures									
Capex	7,007	556,876	549,869	-	-	-	7,007	556,876	549,869

PY Carryovers budgeted to be expensed this year:

7338-0	Use of College Readiness carryover funds	61,502
6264-0	Use of Educator Effectiveness carryover funds	18,193
6230-0	Use of Prop 39 Clean Energy carryover funds	53,188
5310-0	NSLP carryover funds	33,347
5815-0	CSFIG grant revenues, offset by Capex	(500,000)
6230-0	Prop 39 Clean Energy, Capex	(53,188)
	Net Restricted Budget	20,002

MSA-2
Budget vs. Actual - Restricted and Unrestricted
As of Dec FY2018

	Restricted			Unrestricted			Total		
	Actual YTD	Approved Budget	Budget Remaining	Actual YTD	Approved Budget	Budget Remaining	Actual YTD	Approved Budget	Budget Remaining
SUMMARY									
Revenue									
LCFF Entitlement	-	-	-	1,671,365	4,574,891	2,903,526	1,671,365	4,574,891	2,903,526
Federal Revenue	75,689	492,533	416,845	14,830	22,200	7,370	90,519	514,733	424,215
Other State Revenues	222,267	273,655	51,388	47,034	155,616	108,582	269,301	429,271	159,970
Local Revenues	4,661	203,821	199,160	-	(163,133)	(163,133)	4,661	40,688	36,026
Fundraising and Grants	14,362	-	(14,362)	470	23,464	22,994	14,832	23,464	8,632
Total Revenue	316,979	970,010	653,031	1,733,699	4,613,037	2,879,338	2,050,678	5,583,047	3,532,369
Expenses									
Compensation and Benefits	191,434	528,811	337,378	1,203,727	2,650,837	1,447,111	1,395,160	3,179,649	1,784,489
Books and Supplies	106,938	299,845	192,907	81,772	100,451	18,679	188,710	400,297	211,587
Services and Other Operating Expenditures	64,080	188,372	124,291	704,485	1,665,157	960,671	768,566	1,853,528	1,084,963
Depreciation	-	-	-	28,175	51,413	23,239	28,175	51,413	23,239
Total Expenses	362,451	1,017,028	654,577	2,018,159	4,467,859	2,449,700	2,380,610	5,484,887	3,104,277
Operating Income	(45,472)	(47,019)	(1,546)	(284,459)	145,179	429,638	(329,932)	98,160	428,092
Capital Expenditures									
Capex	4,083	54,436	50,353	(4,083)	15,000	19,083	-	69,436	69,436

PY Carryovers budgeted to be expensed this year:

7338-0	Use of College Readiness carryover funds	45,860
6264-0	Use of Educator Effectiveness carryover funds	13,778
6230-0	Use of Prop 39 Clean Energy carryover funds	48,992
6230-0	Prop 39 Clean Energy, Capex	(48,992)
	Net Restricted Budget	12,619

MSA-3

Budget vs. Actual - Restricted and Unrestricted

As of Dec FY2018

	Restricted			Unrestricted			Total		
	Actual YTD	Approved Budget	Budget Remaining	Actual YTD	Approved Budget	Budget Remaining	Actual YTD	Approved Budget	Budget Remaining
SUMMARY									
Revenue									
LCFF Entitlement	-	-	-	-	4,481,571	4,481,571	-	4,481,571	4,481,571
Federal Revenue	-	492,122	492,122	-	23,994	23,994	-	516,116	516,116
Other State Revenues	-	382,937	382,937	-	151,480	151,480	-	534,417	534,417
Local Revenues	-	174,783	174,783	-	(134,205)	(134,205)	-	40,578	40,578
Fundraising and Grants	-	-	-	-	13,575	13,575	-	13,575	13,575
Total Revenue	-	1,049,842	1,049,842	-	4,536,415	4,536,415	-	5,586,257	5,586,257
Expenses									
Compensation and Benefits	-	449,719	449,719	-	2,385,213	2,385,213	-	2,834,932	2,834,932
Books and Supplies	-	341,543	341,543	-	124,717	124,717	-	466,259	466,259
Services and Other Operating Expenditures	-	299,761	299,761	-	1,811,348	1,811,348	-	2,111,109	2,111,109
Depreciation	4,075	-	(4,075)	19,096	20,196	1,100	23,172	20,196	(2,976)
Other Outflows	-	-	-	-	-	-	-	-	-
Total Expenses	4,075	1,091,023	1,086,947	19,096	4,341,474	4,322,377	23,172	5,432,496	5,409,325
Operating Income	(4,075)	(41,180)	(37,105)	(19,096)	194,941	214,038	(23,172)	153,761	176,933
Capital Expenditures									
Capex	4,075	54,341	50,266	19,096	40,000	20,904	23,172	94,341	71,169

PY Carryovers budgeted to be expensed this year:

7338-0	Use of College Readiness carryover funds	61,324
6264-0	Use of Educator Effectiveness carryover funds	3,093
6230-0	Use of Prop 39 Clean Energy carryover funds	48,907
6230-0	Prop 39 Clean Energy, Capex	(48,907)
	Net Restricted Budget	23,237

MSA-4

Budget vs. Actual - Restricted and Unrestricted

As of Dec FY2018

	Restricted			Unrestricted			Total		
	Actual YTD	Approved Budget	Budget Remaining	Actual YTD	Approved Budget	Budget Remaining	Actual YTD	Approved Budget	Budget Remaining
SUMMARY									
Revenue									
LCFF Entitlement	-	-	-	714,691	1,731,925	1,017,235	714,691	1,731,925	1,017,235
Federal Revenue	52,241	211,901	159,660	271	22,471	22,200	52,512	234,372	181,860
Other State Revenues	262,603	108,293	(154,310)	15,183	58,707	43,524	277,786	167,000	(110,786)
Local Revenues	1,822	100,588	98,766	-	(77,186)	(77,186)	1,822	23,402	21,580
Fundraising and Grants	2,528	-	(2,528)	-	4,017	4,017	2,528	4,017	1,489
Total Revenue	319,194	420,782	101,588	730,145	1,739,934	1,009,789	1,049,338	2,160,715	1,111,377
Expenses									
Compensation and Benefits	49,639	183,139	133,499	427,758	902,125	474,367	477,398	1,085,264	607,866
Books and Supplies	17,588	60,057	42,469	25,914	110,373	84,459	43,502	170,429	126,928
Services and Other Operating Expenditures	60,829	237,491	176,662	232,913	592,183	359,270	293,742	829,674	535,932
Depreciation	-	-	-	7,830	15,656	7,826	7,830	15,656	7,826
Total Expenses	128,056	480,687	352,630	694,415	1,620,337	925,921	822,471	2,101,023	1,278,552
Operating Income	191,137	(59,905)	(251,042)	35,730	119,597	83,867	226,867	59,692	(167,175)
Capital Expenditures									
Capex	8,385	52,408	44,023	-	-	-	8,385	52,408	44,023

PY Carryovers budgeted to be expensed this year:

7338-0	Use of College Readiness carryover funds	62,733
6264-0	Use of Educator Effectiveness carryover funds	13,404
6230-0	Use of Prop 39 Clean Energy carryover funds	47,167
6230-0	Prop 39 Clean Energy, Capex	(47,167)
	Net Restricted Budget	16,232

MSA-5

Budget vs. Actual - Restricted and Unrestricted

As of Dec FY2018

	Restricted			Unrestricted			Total		
	Actual YTD	Approved Budget	Budget Remaining	Actual YTD	Approved Budget	Budget Remaining	Actual YTD	Approved Budget	Budget Remaining
SUMMARY									
Revenue									
LCFF Entitlement	-	-	-	704,622	1,929,828	1,225,206	704,622	1,929,828	1,225,206
Federal Revenue	40,668	245,347	204,679	-	2,480	2,480	40,668	247,827	207,160
Other State Revenues	261,679	152,265	(109,414)	12,497	58,713	46,216	274,176	210,978	(63,198)
Local Revenues	1,017	51,115	50,098	-	86,080	86,080	1,017	137,195	136,178
Fundraising and Grants	-	-	-	-	2,017	2,017	-	2,017	2,017
Total Revenue	303,363	448,728	145,364	717,119	2,079,117	1,361,998	1,020,482	2,527,844	1,507,362
Expenses									
Compensation and Benefits	68,164	159,329	91,165	593,041	1,301,834	708,792	661,205	1,461,162	799,958
Books and Supplies	25,638	17,003	(8,635)	58,125	258,982	200,857	83,763	275,985	192,222
Services and Other Operating Expenditures	59,438	258,841	199,404	146,044	443,655	297,611	205,482	702,496	497,014
Depreciation	-	-	-	8,598	18,908	10,310	8,598	18,908	10,310
Other Outflows	-	-	-	-	-	-	-	-	-
Total Expenses	153,239	435,173	281,934	805,808	2,023,379	1,217,571	959,047	2,458,552	1,499,505
Operating Income	150,124	13,554	(136,570)	(88,690)	55,738	144,428	61,435	69,292	7,858
Capital Expenditures									
Capex	6,519	53,216	46,697	-	-	-	6,519	53,216	46,697

PY Carryovers budgeted to be expensed this year:

6264-0	Use of Educator Effectiveness carryover funds	493
6230-0	Use of Prop 39 Clean Energy carryover funds	53,216
3010-0	Title I carryover funds	17,151
6230-0	Prop 39 Clean Energy, Capex	(53,216)
	Net Restricted Budget	31,198

MSA-6

Budget vs. Actual - Restricted and Unrestricted

As of Dec FY2018

	Restricted			Unrestricted			Total		
	Actual YTD	Approved Budget	Budget Remaining	Actual YTD	Approved Budget	Budget Remaining	Actual YTD	Approved Budget	Budget Remaining
SUMMARY									
Revenue									
LCFF Entitlement	-	-	-	612,484	1,476,568	864,084	612,484	1,476,568	864,084
Federal Revenue	36,254	153,100	116,847	9,122	22,200	13,078	45,376	175,300	129,924
Other State Revenues	115,063	170,253	55,190	11,239	51,136	39,897	126,302	221,389	95,087
Local Revenues	949	12,193	11,244	1,200	(10,044)	(11,244)	2,149	2,149	0
Fundraising and Grants	9,721	-	(9,721)	-	14,749	14,749	9,721	14,749	5,028
Total Revenue	161,986	335,546	173,560	634,046	1,554,609	920,563	796,032	1,890,155	1,094,123
Expenses									
Compensation and Benefits	44,577	117,699	73,122	446,224	1,064,477	618,253	490,801	1,182,176	691,375
Books and Supplies	22,359	82,980	60,621	25,287	47,370	22,083	47,645	130,350	82,704
Services and Other Operating Expenditures	30,373	138,071	107,698	168,790	376,148	207,358	199,163	514,219	315,056
Depreciation	-	-	-	9,889	28,726	18,837	9,889	28,726	18,837
Other Outflows	-	-	-	-	-	-	-	-	-
Total Expenses	97,308	338,749	241,441	650,190	1,516,722	866,532	747,499	1,855,471	1,107,972
Operating Income	64,678	(3,203)	(67,881)	(16,145)	37,887	54,032	48,533	34,684	(13,849)
Capital Expenditures									
Capex	1,150	51,109	49,959	-	-	-	1,150	51,109	49,959

PY Carryovers budgeted to be expensed this year:

5310-0	NSLP carryover funds	3,203
6230-0	Use of Prop 39 Clean Energy carryover funds	51,109
6230-0	Prop 39 Clean Energy, Capex	(51,109)
	Net Restricted Budget	0

MSA-7

Budget vs. Actual - Restricted and Unrestricted

As of Dec FY2018

	Restricted			Unrestricted			Total		
	Actual YTD	Approved Budget	Budget Remaining	Actual YTD	Approved Budget	Budget Remaining	Actual YTD	Approved Budget	Budget Remaining
SUMMARY									
Revenue									
LCFF Entitlement	-	-	-	1,019,186	2,628,620	1,609,434	1,019,186	2,628,620	1,609,434
Federal Revenue	59,780	236,952	177,172	11,044	16,256	5,212	70,824	253,208	182,384
Other State Revenues	400,115	546,743	146,628	18,858	46,763	27,905	418,973	593,506	174,533
Local Revenues	6,725	121,748	115,023	318	(82,442)	(82,760)	7,043	39,306	32,263
Fundraising and Grants	8,646	-	(8,646)	-	12,898	12,898	8,646	12,898	4,252
Total Revenue	475,266	905,443	430,177	1,049,406	2,622,095	1,572,689	1,524,672	3,527,538	2,002,866
Expenses									
Compensation and Benefits	102,940	459,699	356,759	673,430	1,212,337	538,907	776,370	1,672,036	895,666
Books and Supplies	40,435	111,053	70,618	52,836	96,175	43,339	93,272	207,228	113,956
Services and Other Operating Expenditures	122,541	307,867	185,326	550,686	1,159,710	609,024	673,228	1,467,577	794,349
Depreciation	-	-	-	10,143	44,909	34,766	10,143	44,909	34,766
Total Expenses	265,916	878,619	612,703	1,287,096	2,513,131	1,226,035	1,553,012	3,391,750	1,838,738
Operating Income	209,349	26,824	(182,525)	(237,690)	108,964	346,654	(28,340)	135,788	164,128
Capital Expenditures									
Capex	4,483	52,741	48,258	-	40,000	40,000	4,483	92,741	88,258

PY Carryovers budgeted to be expensed this year:

6230-0	Use of Prop 39 Clean Energy carryover funds	52,741
6230-0	Prop 39 Clean Energy, Capex	(52,741)
	Net Restricted Budget	26,824

MSA-8

Budget vs. Actual - Restricted and Unrestricted

As of Dec FY2018

	Restricted			Unrestricted			Total		
	Actual YTD	Approved Budget	Budget Remaining	Actual YTD	Approved Budget	Budget Remaining	Actual YTD	Approved Budget	Budget Remaining
SUMMARY									
Revenue									
LCFF Entitlement	-	-	-	1,779,820	4,594,558	2,814,738	1,779,820	4,594,558	2,814,738
Federal Revenue	107,649	338,348	230,699	-	-	-	107,649	338,348	230,699
Other State Revenues	365,594	461,068	95,474	39,979	149,632	109,653	405,572	610,700	205,127
Local Revenues	2,236	108,741	106,505	-	(72,232)	(72,232)	2,236	36,509	34,273
Fundraising and Grants	10,460	-	(10,460)	-	22,236	22,236	10,460	22,236	11,777
Total Revenue	485,939	908,157	422,218	1,819,799	4,694,195	2,874,396	2,305,737	5,602,352	3,296,614
Expenses									
Compensation and Benefits	209,086	549,882	340,795	930,817	2,204,741	1,273,925	1,139,903	2,754,623	1,614,720
Books and Supplies	21,419	57,008	35,589	112,132	351,540	239,408	133,551	408,548	274,997
Services and Other Operating Expenditures	115,491	301,266	185,775	700,490	1,906,724	1,206,234	815,981	2,207,990	1,392,009
Depreciation	-	-	-	33,903	96,064	62,161	33,903	96,064	62,161
Total Expenses	345,997	908,156	562,159	1,777,341	4,559,069	2,781,728	2,123,338	5,467,225	3,343,887
Operating Income	139,942	1	(139,941)	42,458	135,126	92,668	182,400	135,127	(47,272)
Capital Expenditures									
Capex	4,876	57,367	52,491	-	30,000	30,000	4,876	87,367	82,491

PY Carryovers budgeted to be expensed this year:

6230-0	Use of Prop 39 Clean Energy carryover funds	57,367
6230-0	Prop 39 Clean Energy, Capex	(57,367)
	Net Restricted Budget	1

MSA-SA

Budget vs. Actual - Restricted and Unrestricted

As of Dec FY2018

	Restricted			Unrestricted			Total		
	Actual YTD	Approved Budget	Budget Remaining	Actual YTD	Approved Budget	Budget Remaining	Actual YTD	Approved Budget	Budget Remaining
SUMMARY									
Revenue									
LCFF Entitlement	-	-	-	2,538,332	6,751,562	4,213,230	2,538,332	6,751,562	4,213,230
Federal Revenue	176,657	623,680	447,023	37,057	-	(37,057)	213,714	623,680	409,966
Other State Revenues	138,534	420,877	282,344	87,756	206,652	118,897	226,289	627,530	401,240
Local Revenues	16,147	241,003	224,856	3,753	(173,191)	(176,944)	19,900	67,812	47,912
Fundraising and Grants	25,783	-	(25,783)	-	37,258	37,258	25,783	37,258	11,475
Total Revenue	357,120	1,285,560	928,439	2,666,898	6,822,281	4,155,383	3,024,019	8,107,841	5,083,823
Expenses									
Compensation and Benefits	373,358	658,289	284,931	1,872,237	3,838,837	1,966,600	2,245,595	4,497,127	2,251,532
Books and Supplies	88,087	385,950	297,863	185,422	295,888	110,466	273,510	681,839	408,329
Services and Other Operating Expenditures	57,894	279,095	221,201	786,731	1,945,707	1,158,976	844,625	2,224,802	1,380,177
Depreciation	-	-	-	198,617	505,350	306,733	198,617	505,350	306,733
Other Outflows	-	-	-	162,461	173,107	10,647	162,461	173,107	10,647
Total Expenses	519,339	1,323,334	803,995	3,205,468	6,758,890	3,553,423	3,724,807	8,082,225	4,357,418
Operating Income	(162,219)	(37,775)	124,444	(538,569)	63,391	601,961	(700,788)	25,616	726,405
Capital Expenditures									
Capex	-	-	-	-	124,000	124,000	-	124,000	124,000

PY Carryovers budgeted to be expensed this year:

7338-0	Use of College Readiness carryover funds	34,208
6264-0	Use of Educator Effectiveness carryover funds	3,567
9101-0	Prop 1D carryover funds	95,590
	Net Restricted Budget	95,590

MSA-SD

Budget vs. Actual - Restricted and Unrestricted

As of Dec FY2018

	Restricted			Unrestricted			Total		
	Actual YTD	Approved Budget	Budget Remaining	Actual YTD	Approved Budget	Budget Remaining	Actual YTD	Approved Budget	Budget Remaining
SUMMARY									
Revenue									
LCFF Entitlement	-	-	-	1,313,241	2,969,208	1,655,967	1,313,241	2,969,208	1,655,967
Federal Revenue	9,699	131,511	121,812	10,070	-	(10,070)	19,769	131,511	111,742
Other State Revenues	296,268	300,856	4,588	34,093	131,216	97,123	330,361	432,072	101,711
Local Revenues	20,918	4,070	(16,848)	1,003	76,247	75,244	21,920	80,317	58,397
Fundraising and Grants	29,876	-	(29,876)	-	33,051	33,051	29,876	33,051	3,175
Total Revenue	356,761	436,437	79,676	1,358,407	3,209,722	1,851,315	1,715,167	3,646,159	1,930,991
Expenses									
Compensation and Benefits	90,903	220,690	129,787	934,658	1,978,569	1,043,911	1,025,561	2,199,259	1,173,698
Books and Supplies	6,591	52,076	45,485	20,459	83,886	63,427	27,050	135,962	108,912
Services and Other Operating Expenditures	29,959	189,055	159,096	548,448	1,236,139	687,691	578,408	1,425,195	846,787
Depreciation	-	-	-	22,310	30,295	7,986	22,310	30,295	7,986
Total Expenses	127,454	461,821	334,368	1,527,940	3,328,890	1,800,950	1,655,393	3,790,711	2,135,318
Operating Income	229,307	(25,384)	(254,691)	(169,533)	(119,168)	50,365	59,774	(144,552)	(204,326)
Capital Expenditures									
Capex	9,461	51,160	41,699	-	-	-	9,461	51,160	41,699

PY Carryovers budgeted to be expensed this year:

6264-0	Use of Educator Effectiveness carryover funds	27,331
6230-0	Use of Prop 39 Clean Energy carryover funds	51,160
9101-0	Prop 1D carryover funds	106,607
6230-0	Prop 39 Clean Energy, Capex	(51,160)
	Net Restricted Budget	108,554

MPS
Income Statement
As of Dec FY2018

	Actual			YTD		Budget			1st Interim (Revised Budget) vs. Current	Current Forecast Remaining	% Current Forecast Spent
	Oct	Nov	Dec	Actual YTD	Adopted Budget	1st Interim (Revised Budget)	Previous Forecast	Current Forecast			
SUMMARY											
Revenue											
LCFF Entitlement	3,534,430	2,856,535	2,817,084	14,102,653	38,117,866	36,623,406	36,623,406	36,623,406	-	22,520,753	39%
Federal Revenue	352,692	141,249	180,146	833,166	4,008,196	4,165,717	4,184,863	4,184,862	19,145	3,351,696	20%
Other State Revenues	155,230	125,756	2,376,510	2,949,633	4,320,287	4,851,178	4,904,102	6,698,464	1,847,287	3,748,831	44%
Local Revenues	563,795	425,803	632,759	3,305,596	6,843,121	6,968,246	6,985,604	6,985,604	17,358	3,680,008	47%
Fundraising and Grants	46,799	30,534	39,025	248,348	218,766	334,622	377,423	377,423	42,801	129,075	66%
Total Revenue	4,652,946	3,579,876	6,045,524	21,439,396	53,508,235	52,943,169	53,075,398	54,869,760	1,926,591	33,430,364	39%
Expenses											
Compensation and Benefits	2,501,841	2,234,727	2,390,276	12,625,904	27,669,640	27,394,485	27,465,318	27,515,266	(120,781)	14,889,362	46%
Books and Supplies	316,131	184,109	207,216	1,178,989	3,378,007	3,452,274	3,490,970	5,235,332	(1,783,058)	4,056,342	23%
Services and Other Operating Expenditures	1,614,523	926,269	1,595,366	7,607,326	19,443,993	19,177,725	19,239,040	19,239,091	(61,366)	11,631,765	40%
Depreciation	55,239	9,880	56,547	385,237	957,438	965,796	965,795	965,795	1	580,558	40%
Other Outflows	-	40,228	38,068	165,365	173,107	173,107	173,107	173,107	-	7,742	96%
Total Expenses	4,487,735	3,395,212	4,287,472	21,962,822	51,622,185	51,163,387	51,334,230	53,128,591	(1,965,204)	31,165,769	41%
Operating Income	165,211	184,663	1,758,052	(523,426)	1,886,051	1,779,782	1,741,169	1,741,169	(38,613)	2,264,595	
Fund Balance											
Beginning Balance (Unaudited)					21,757,882	21,757,882	21,757,882	21,757,882			
Audit Adjustment					-	-	-	(440,274)			
Beginning Balance (Audited)					21,757,882	21,757,882	21,757,882	21,317,608			
Operating Income					1,886,051	1,779,782	1,741,169	1,741,169			
Ending Fund Balance					23,643,933	23,537,664	23,499,051	23,058,777			

MPS
Income Statement
As of Dec FY2018

	Actual			YTD	Budget			1st Interim (Revised Budget) vs. Current	Current Forecast Remaining	% Current Forecast Spent
	Oct	Nov	Dec	Actual YTD	Adopted Budget	1st Interim (Revised Budget)	Previous Forecast			
KEY ASSUMPTIONS										
Enrollment Summary										
K-3					465	428	428	428	-	
4-6					1,018	963	963	963	-	
7-8					1,608	1,572	1,572	1,572	-	
9-12					1,023	982	982	982	-	
Total Enrolled					4,114	3,945	3,945	3,945	-	
ADA %										
K-3					96.0%	96.0%	96.0%	96.0%	0.0%	
4-6					96.4%	96.4%	96.4%	96.4%	0.0%	
7-8					96.6%	96.7%	96.7%	96.7%	0.0%	
9-12					96.0%	96.0%	96.0%	96.0%	0.0%	
Average ADA %					96.3%	96.4%	96.4%	96.4%	0.0%	
ADA										
K-3					446.40	410.88	410.88	410.88	-	
4-6					981.14	927.95	927.95	927.95	-	
7-8					1,553.99	1,519.70	1,519.70	1,519.70	-	
9-12					981.85	942.87	942.87	942.87	-	
Total ADA					3,963.37	3,801.40	3,801.40	3,801.40	-	

MPS
Income Statement
As of Dec FY2018

	Actual			YTD		Budget			1st Interim (Revised Budget) vs. Current	Current Forecast Remaining	% Current Forecast Spent
	Oct	Nov	Dec	Actual YTD	Adopted Budget	1st Interim (Revised Budget)	Previous Forecast	Current Forecast			
REVENUE											
LCFF Entitlement											
8011 Charter Schools LCFF - State Aid	2,015,256	1,989,805	2,015,256	8,747,229	24,258,647	23,381,909	23,381,909	23,381,909	-	14,634,681	37%
8012 Education Protection Account Entitlement	886,011	-	50,932	987,876	3,829,460	3,715,819	3,715,819	3,715,819	-	2,727,943	27%
8096 Charter Schools in Lieu of Property Taxes	633,163	866,730	750,896	4,367,548	10,029,759	9,525,677	9,525,677	9,525,677	-	5,158,129	46%
SUBTOTAL - LCFF Entitlement	3,534,430	2,856,535	2,817,084	14,102,653	38,117,866	36,623,406	36,623,406	36,623,406	-	22,520,753	39%
Federal Revenue											
8181 Special Education - Entitlement	20,394	20,569	20,569	128,554	573,412	566,230	566,230	566,230	-	437,676	23%
8220 Child Nutrition Programs	-	-	82,109	82,109	1,140,809	1,140,809	1,140,809	1,140,809	0	1,058,700	7%
8291 Title I	273,839	-	91,295	421,493	1,199,068	1,392,073	1,392,073	1,392,073	-	970,580	30%
8292 Title II	31,265	-	-	39,873	182,911	162,989	162,989	162,989	-	123,116	24%
8293 Title III	5,159	-	-	5,159	50,886	59,103	64,261	64,261	5,158	59,102	8%
8296 Other Federal Revenue	20,729	-	99,596	144,935	861,111	842,034	842,034	842,034	-	697,099	17%
8297 PY Federal - Not Accrued	1,307	108,000	(108,000)	3,786	-	2,479	3,786	3,786	1,307	0	100%
8299 All Other Federal Revenue	-	12,680	(5,422)	7,258	-	-	12,680	12,680	12,680	5,422	57%
SUBTOTAL - Federal Revenue	352,692	141,249	180,146	833,166	4,008,196	4,165,717	4,184,863	4,184,862	19,145	3,351,696	20%
Other State Revenue											
8319 Other State Apportionments - Prior Years	50,869	1,704	9,261	63,601	-	2,603	54,340	54,340	51,738	(9,261)	117%
8381 Special Education - Entitlement (State)	104,361	104,872	104,872	604,477	2,113,758	2,028,740	2,028,740	2,028,740	-	1,424,263	30%
8520 Child Nutrition - State	-	-	6,913	6,913	97,696	97,696	97,696	97,696	(0)	90,783	7%
8545 School Facilities Apportionments	-	-	-	-	662,833	697,188	697,188	697,188	-	697,188	0%
8550 Mandated Cost Reimbursements	-	19,179	245,907	265,086	76,168	628,268	629,455	629,455	1,187	364,369	42%
8560 State Lottery Revenue	-	-	35,122	35,122	760,764	737,471	737,471	737,471	-	702,349	5%
8593 Prop 39 Clean Energy	-	-	1,794,362	1,794,362	-	-	-	1,794,362	1,794,362	-	100%
8596 ASES	-	-	180,072	180,072	609,068	659,212	659,212	659,212	-	479,139	27%
SUBTOTAL - Other State Revenue	155,230	125,756	2,376,510	2,949,633	4,320,287	4,851,178	4,904,102	6,698,464	1,847,287	3,748,831	44%
Local Revenue											
8634 Food Service Sales	7,588	5,100	4,257	24,935	34,703	35,053	39,653	39,653	4,600	14,718	63%
8650 Leases and Rentals	-	-	-	-	7,000	7,000	7,000	7,000	-	7,000	0%
8660 Interest	605	298	197	2,836	2,891	6,091	6,091	6,091	-	3,256	47%
8682 Summer Program	-	-	-	-	268,857	268,857	268,857	268,857	-	268,857	0%
8690 Other Local Revenue	8,584	18	-	83,203	93,820	95,695	108,153	108,153	12,458	24,950	77%
8693 Field Trips	14,240	-	6,650	20,890	43,000	43,000	43,000	43,000	-	22,110	49%
8699 All Other Local Revenue	-	300	158	1,158	-	700	1,000	1,000	300	(158)	116%
8701 CMO Fee - MSA-1	87,297	87,297	102,136	538,623	1,047,567	1,077,245	1,077,245	1,077,245	-	538,623	50%
8702 CMO Fee - MSA-2	87,297	87,297	102,136	538,623	1,047,567	1,077,245	1,077,245	1,077,245	-	538,623	50%
8703 CMO Fee - MSA-3	79,113	79,113	81,354	476,920	949,358	976,253	976,253	976,253	-	499,333	49%
8704 CMO Fee - MSA-4	6,547	7,475	6,733	40,397	78,568	80,793	80,793	80,793	-	40,397	50%
8705 CMO Fee - MSA-5	6,547	20,569	6,733	53,491	78,568	80,793	80,793	80,793	-	27,302	66%
8706 CMO Fee - MSA-6	6,547	14,022	6,733	46,944	78,568	80,793	80,793	80,793	-	33,849	58%
8707 CMO Fee - MSA-7	54,561	6,183	44,885	269,311	654,729	538,623	538,623	538,623	-	269,311	50%
8708 CMO Fee - MSA-8	87,297	87,297	102,136	538,623	1,047,567	1,077,245	1,077,245	1,077,245	-	538,623	50%
8709 CMO Fee - MSA-SA	87,297	-	-	349,189	1,047,567	1,077,245	1,077,245	1,077,245	-	728,056	32%
8712 CMO Fee - MSA-SD	30,233	30,233	12,143	163,306	362,792	326,613	326,613	326,613	-	163,306	50%
8714 SpEd Option 3	-	-	-	-	-	119,000	119,000	119,000	-	119,000	0%
8720 Revenue Program 20	-	-	9,393	9,393	-	-	-	-	-	(9,393)	-
8910 Contributions from Unrestricted Resource (0000-0)	-	-	-	-	-	-	0	0	0	0	0%
8999 Uncategorized Revenue	40	600	147,114	147,755	-	-	-	-	-	(147,755)	-
SUBTOTAL - Local Revenue	563,795	425,803	632,759	3,305,596	6,843,121	6,968,246	6,985,604	6,985,604	17,358	3,680,008	47%
Fundraising and Grants											

**MPS
Income Statement
As of Dec FY2018**

		Actual			YTD		Budget					
		Oct	Nov	Dec	Actual YTD	Adopted Budget	1st Interim (Revised Budget)	Previous Forecast	Current Forecast	1st Interim (Revised Budget) vs. Current	Current Forecast Remaining	% Current Forecast Spent
8801	Donations - Parents	-	-	-	-	2,507	1,550	1,550	1,550	-	1,550	0%
8802	Donations - Private	7,360	540	1,715	125,254	75,179	196,674	228,375	228,375	31,701	103,121	55%
8803	Fundraising	39,439	29,994	37,310	123,094	141,080	136,399	147,499	147,499	11,100	24,405	83%
SUBTOTAL - Fundraising and Grants		46,799	30,534	39,025	248,348	218,766	334,622	377,423	377,423	42,801	129,075	66%
TOTAL REVENUE		4,652,946	3,579,876	6,045,524	21,439,396	53,508,235	52,943,169	53,075,398	54,869,760	1,926,591	33,430,364	39%

MPS
Income Statement
As of Dec FY2018

		Actual			YTD		Budget					
		Oct	Nov	Dec	Actual YTD	Adopted Budget	1st Interim (Revised Budget)	Previous Forecast	Current Forecast	1st Interim (Revised Budget) vs. Current	Current Forecast Remaining	% Current Forecast Spent
EXPENSES												
Compensation & Benefits												
Certificated Salaries												
1100	Teachers Salaries	1,084,658	1,045,759	1,057,924	5,350,295	12,051,883	12,036,272	12,065,272	12,061,271	(24,999)	6,710,976	44%
1300	Certificated Supervisor & Administrator Salaries	299,046	293,248	295,994	1,770,231	4,080,721	3,669,119	3,744,019	3,744,019	(74,900)	1,973,788	47%
SUBTOTAL - Certificated Salaries		1,383,704	1,339,007	1,353,918	7,120,526	16,132,604	15,705,390	15,809,290	15,805,290	(99,899)	8,684,764	45%
Classified Salaries												
2400	Classified Clerical & Office Salaries	236,804	230,360	233,631	1,370,762	3,036,624	2,934,122	2,860,808	2,860,808	73,314	1,490,045	48%
2900	Classified Other Salaries	191,901	181,174	193,015	982,408	1,685,474	2,007,714	2,007,714	2,037,714	(30,000)	1,055,306	48%
SUBTOTAL - Classified Salaries		428,705	411,534	426,646	2,353,171	4,722,099	4,941,836	4,868,522	4,898,522	43,314	2,545,351	48%
Employee Benefits												
3100	STRS	197,650	192,853	184,822	1,007,625	2,240,359	2,201,990	2,201,990	2,201,412	577	1,193,787	46%
3200	PERS	40,071	39,402	39,554	220,736	494,798	481,610	481,610	487,406	(5,796)	266,670	45%
3300	OASDI-Medicare-Alternative	51,061	48,654	50,837	275,953	621,733	622,347	626,138	628,375	(6,028)	352,422	44%
3400	Health & Welfare Benefits	328,880	175,891	295,433	1,394,856	3,033,544	3,042,544	3,041,094	3,057,314	(14,769)	1,662,458	46%
3500	Unemployment Insurance	901	1,301	2,558	7,414	76,057	48,249	48,249	48,299	(50)	40,884	15%
3600	Workers Comp Insurance	33,864	16,171	28,776	181,096	234,824	232,488	232,832	233,126	(638)	52,030	78%
3700	Retiree Benefits	(5,622)	5,622	2,042	2,042	-	-	-	-	-	(2,042)	-
3900	Other Employee Benefits	42,628	4,290	5,691	62,485	113,621	118,031	155,594	155,524	(37,493)	93,039	40%
SUBTOTAL - Employee Benefits		689,432	484,186	609,713	3,152,207	6,814,937	6,747,259	6,787,505	6,811,455	(64,196)	3,659,248	46%
Books & Supplies												
4100	Approved Textbooks & Core Curricula Materials	68,824	-	-	162,455	214,820	238,820	242,486	242,486	(3,666)	80,031	67%
4200	Books & Other Reference Materials	2,775	-	1,331	7,704	47,030	32,030	32,030	32,030	-	24,326	24%
4315	Custodial Supplies	3,042	1,360	2,166	9,101	65,480	55,480	55,480	55,480	-	46,379	16%
4320	Educational Software	9,911	936	34,760	228,677	265,718	364,476	383,316	383,316	(18,840)	154,639	60%
4325	Instructional Materials & Supplies	20,161	7,161	24,958	96,986	275,713	311,695	357,549	357,549	(45,854)	260,563	27%
4326	Art & Music Supplies	3,041	25	136	5,557	39,766	36,766	28,019	30,766	6,000	25,209	18%
4330	Office Supplies	10,369	13,025	15,361	69,339	70,549	93,549	97,573	97,573	(4,024)	28,234	71%
4335	PE Supplies	3,977	486	484	6,013	67,060	24,060	24,060	24,060	-	18,047	25%
4340	Professional Development Supplies	-	-	-	-	250	250	250	250	-	250	0%
4345	Non Instructional Student Materials & Supplies	3,764	423	3,024	11,760	73,755	69,755	69,755	69,755	-	57,995	17%
4346	Teacher Supplies	174	157	33	6,486	24,460	24,460	24,529	24,529	(69)	18,042	26%
4350	Uniforms	-	-	790	790	5,515	4,665	4,665	4,665	-	3,875	17%
4351	Yearbook	-	-	-	-	2,260	3,760	3,760	3,760	-	3,760	0%
4361	PY Supplies Expenses (not accrued)	7,326	175	-	7,857	-	-	8,770	8,770	(8,770)	913	90%
4400	Noncapitalized Equipment	16,540	-	110	36,209	109,756	96,756	103,057	1,897,419	(1,800,663)	1,861,210	2%
4410	Classroom Furniture, Equipment & Supplies	5,089	2,485	3,196	50,864	109,128	123,551	115,597	115,597	7,954	64,733	44%
4420	Computers (individual items less than \$5k)	12,266	733	-	25,386	67,000	64,400	68,061	68,061	(3,661)	42,675	37%
4430	Non Classroom Related Furniture, Equipment & Supplies	3,140	-	8	12,056	55,869	54,869	59,616	56,869	(2,000)	44,813	21%
4700	Food	-	-	-	-	1,787,438	-	4,000	4,000	(4,000)	4,000	0%
4710	Student Food Services	140,998	154,339	112,742	408,079	-	1,763,492	1,718,957	1,668,957	94,535	1,260,879	24%
4720	Other Food	4,735	2,805	8,117	33,669	96,440	89,440	89,440	89,440	-	55,771	38%
SUBTOTAL - Books and Supplies		316,131	184,109	207,216	1,178,989	3,378,007	3,452,274	3,490,970	5,235,332	(1,783,058)	4,056,342	23%
Services & Other Operating Expenses												
5200	Travel & Conferences	-	-	559	559	9,120	9,120	9,120	9,120	-	8,561	6%
5210	Conference Fees	4,800	2,550	-	8,095	101,435	101,435	99,128	99,128	2,307	91,033	8%
5215	Travel - Mileage, Parking, Tolls	4,772	3,741	5,294	27,577	104,650	105,650	101,571	101,571	4,079	73,994	27%
5220	Travel and Lodging	8,105	1,784	112	14,607	117,341	117,341	121,964	121,964	(4,623)	107,357	12%
5300	Dues & Memberships	3,983	689	3,344	20,601	78,077	78,077	78,077	78,077	-	57,475	26%

MPS
Income Statement
As of Dec FY2018

	Actual			YTD		Budget			1st Interim (Revised Budget) vs. Current	Current Forecast Remaining	% Current Forecast Spent
	Oct	Nov	Dec	Actual YTD	Adopted Budget	1st Interim (Revised Budget)	Previous Forecast	Current Forecast			
5450 Insurance - Other	2,533	13,776	13,967	98,825	207,148	229,563	229,563	229,563	-	130,738	43%
5500 Operations & Housekeeping	17,321	10,503	11,967	64,193	213,191	207,211	209,135	209,135	(1,924)	144,943	31%
5510 Utilities - Gas and Electric	38,630	9,117	5,953	98,767	249,548	249,548	249,548	249,548	-	150,781	40%
5605 Equipment Leases	24,498	10,152	51,187	115,328	203,818	203,818	218,202	218,202	(14,384)	102,874	53%
5610 Rent	279,538	147,203	200,392	1,000,981	2,595,983	2,194,246	2,194,246	2,194,246	-	1,193,265	46%
5611 Prop 39 Related Costs	-	62,688	62,688	131,509	1,001,614	926,682	926,682	926,682	0	795,173	14%
5615 Repairs and Maintenance - Building	12,362	7,535	7,143	58,351	180,094	180,094	180,094	180,094	-	121,743	32%
5617 Repairs and Maintenance - Other Equipment	916	158	2,402	3,717	15,970	22,470	22,470	22,470	-	18,753	17%
5803 Accounting Fees	-	-	37,380	44,383	124,409	124,409	124,409	124,409	-	80,026	36%
5809 Banking Fees	224	264	236	1,617	34,765	30,065	30,065	30,065	-	28,448	5%
5812 Business Services	58,813	-	116,013	290,660	700,000	700,000	700,000	700,000	-	409,340	42%
5813 School Programs - After School Program	90,925	18,574	66,399	266,903	617,781	667,925	667,925	667,925	0	401,022	40%
5814 School Programs - Academic Competitions	3,701	697	3,806	13,641	31,496	39,500	39,500	39,500	-	25,859	35%
5819 School Programs - Other	842	10,135	9,741	36,295	65,518	75,903	75,998	75,998	(95)	39,704	48%
5820 Consultants - Non Instructional	1,287	18,127	-	20,614	143,047	128,047	128,047	128,047	-	107,433	16%
5822 Other Professional Services	126,941	53,323	93,312	700,828	1,188,857	1,322,118	1,322,128	1,322,128	(10)	621,300	53%
5824 District Oversight Fees	9,709	9,801	13,336	71,961	379,832	366,234	366,234	366,234	-	294,273	20%
5830 Field Trips Expenses	6,789	17,806	6,298	33,423	185,900	188,900	189,200	189,200	(300)	155,777	18%
5833 Fines and Penalties	331	4,582	1,665	6,594	1,518	1,528	4,069	4,120	(2,592)	(2,474)	160%
5845 Legal Fees	73,601	22,178	42,994	227,733	574,000	731,000	731,000	731,000	-	503,267	31%
5848 Licenses and Other Fees	2,084	-	-	6,116	-	8,000	10,740	10,740	(2,740)	4,624	57%
5851 Marketing and Student Recruiting	7,617	2,900	9,678	52,108	182,710	186,734	186,734	186,734	-	134,626	28%
5857 Payroll Fees	11,842	11,692	14,716	73,942	196,902	196,902	196,902	196,902	(0)	122,959	38%
5858 CMO Fees Expense	532,737	412,939	639,584	3,183,474	-	6,392,850	6,392,850	6,392,850	(0)	3,209,376	50%
5861 Prior Yr Exp (not accrued)	(41,991)	5,594	(7,906)	27,176	-	125,632	125,388	125,388	244	98,212	22%
5863 Professional Development	13,366	11,927	20,147	67,768	366,414	331,695	363,396	363,396	(31,701)	295,628	19%
5864 Professional Development - Tuition Reimbursement	4,305	2,782	13,237	37,535	454,750	408,650	408,650	408,650	-	371,116	9%
5869 Special Education Contract Instructors	87,126	66,135	45,123	218,479	993,023	888,023	888,023	888,023	-	669,544	25%
5872 Special Education Encroachment	15,999	16,474	16,137	101,191	295,407	264,561	264,561	264,561	-	163,370	38%
5875 Staff Recruiting	3,090	112	190	3,392	17,300	17,300	17,300	17,300	-	13,908	20%
5884 Substitutes	53,691	30,901	76,222	181,220	422,960	458,270	458,270	458,270	-	277,050	40%
5887 Technology Services	127,009	9,465	14,490	301,737	800,118	848,796	848,796	848,796	-	547,059	36%
5893 Transportation - Student	6,145	6,145	7,319	31,901	69,010	62,000	62,000	62,000	-	30,099	51%
5898 Bad Debt Expense	-	-	-	(1)	2,559	2,560	2,559	2,559	1	2,560	0%
5899 Miscellaneous Operating Expenses	-	-	1,338	1,338	0	(150,000)	(150,000)	(150,000)	0	(151,338)	-1%
5900 Communications	17,856	(79,474)	(14,304)	(59,527)	45,340	55,332	64,960	64,960	(9,628)	124,487	-92%
5915 Postage and Delivery	3,026	3,293	3,207	21,716	79,536	79,536	79,536	79,536	-	57,820	27%
SUBTOTAL - Services & Other Operating Exp.	1,614,523	926,269	1,595,366	7,607,326	19,443,993	19,177,725	19,239,040	19,239,091	(61,366)	11,631,765	40%
Capital Outlay & Depreciation											
6200 Buildings & Improvement of Buildings	1,463	-	-	45,957	-	-	-	-	-	(45,957)	
6900 Depreciation	68,213	9,880	56,547	339,280	957,438	965,796	965,795	965,795	1	626,515	35%
SUBTOTAL - Capital Outlay & Depreciation	55,239	9,880	56,547	385,237	957,438	965,796	965,795	965,795	1	580,558	40%
Other Outflows											
7438 Long term debt - Interest	-	35,028	35,028	157,125	173,107	173,107	173,107	173,107	-	15,982	91%
7999 Uncategorized Expense	-	5,200	3,040	8,240	-	-	-	-	-	(8,240)	
SUBTOTAL - Other Outflows	-	40,228	38,068	165,365	173,107	173,107	173,107	173,107	-	7,742	96%
TOTAL EXPENSES	4,487,735	3,395,212	4,287,472	21,962,822	51,622,185	51,163,387	51,334,230	53,128,591	(1,965,204)	31,165,769	41%

MSA-1
Income Statement
As of Dec FY2018

	Actual			YTD		Budget					
	Oct	Nov	Dec	Actual YTD	Adopted Budget	1st Interim (Revised Budget)	Previous Forecast	Current Forecast	1st Interim (Revised Budget) vs. Current	Current Forecast Remaining	% Current Forecast Spent
SUMMARY											
Revenue											
LCFF Entitlement	594,809	416,623	416,623	2,079,955	5,459,002	5,484,674	5,484,674	5,484,674	-	3,404,719	38%
Federal Revenue	72,370	108,000	(80,670)	121,980	1,088,351	1,135,781	1,137,088	1,137,088	1,307	1,015,108	11%
Other State Revenues	10,046	1,704	270,408	281,597	890,794	1,058,131	1,069,487	1,296,577	238,446	1,014,980	22%
Local Revenues	12,528	760	245	15,052	69,650	69,650	69,650	69,650	0	54,598	22%
Fundraising and Grants	8,610	6,499	3,660	32,744	65,000	68,185	68,185	68,185	-	35,441	48%
Total Revenue	698,362	533,586	610,265	2,531,329	7,572,797	7,816,421	7,829,084	8,056,174	239,753	5,524,846	31%
Expenses											
Compensation and Benefits	314,731	298,301	376,159	1,643,721	3,515,834	3,547,324	3,551,675	3,551,674	(4,351)	1,907,953	46%
Books and Supplies	34,778	28,353	28,385	153,857	514,102	528,813	535,421	762,511	(233,698)	608,654	20%
Services and Other Operating Expenditures	232,357	193,633	259,702	1,209,508	3,276,235	2,876,940	2,878,644	2,878,644	(1,704)	1,669,137	42%
Depreciation	13,800	(46,667)	-	7,007	153,345	153,345	153,345	153,345	-	146,338	5%
Other Outflows	-	3,597	(3,597)	-	-	-	-	-	-	-	-
Total Expenses	595,665	477,217	660,649	3,014,093	7,459,516	7,106,422	7,119,084	7,346,174	(239,752)	4,332,081	41%
Operating Income	102,697	56,370	(50,384)	(482,764)	113,281	710,000	710,000	710,000	1	1,192,765	
Fund Balance											
Beginning Balance (Unaudited)					3,592,121	3,592,121	3,592,121	3,592,121			
Audit Adjustment					-	-	(205,846)	(205,846)			
Beginning Balance (Audited)					3,592,121	3,592,121	3,386,275	3,386,275			
Operating Income					113,281	710,000	710,000	710,000			
Ending Fund Balance					3,705,403	4,302,121	4,096,275	4,096,276			

MSA-1
Income Statement
As of Dec FY2018

	Actual			YTD		Budget					
	Oct	Nov	Dec	Actual YTD	Adopted Budget	1st Interim (Revised Budget)	Previous Forecast	Current Forecast	1st Interim (Revised Budget) vs. Current	Current Forecast Remaining	% Current Forecast Spent
KEY ASSUMPTIONS											
Enrollment Summary											
4-6					85	88	88	88	-		
7-8					160	168	168	168	-		
9-12					295	287	287	287	-		
Total Enrolled					540	543	543	543	-		
ADA %											
4-6					95.9%	95.9%	95.9%	95.9%	0.0%		
7-8					97.0%	97.0%	97.0%	97.0%	0.0%		
9-12					95.8%	95.8%	95.8%	95.8%	0.0%		
Average ADA %					96.2%	96.2%	96.2%	96.2%	0.0%		
ADA											
4-6					81.53	84.41	84.41	84.41	-		
7-8					155.18	162.94	162.94	162.94	-		
9-12					282.66	275.00	275.00	275.00	-		
Total ADA					519.37	522.34	522.34	522.34	-		

MSA-1
Income Statement
As of Dec FY2018

		Actual			YTD		Budget					
		Oct	Nov	Dec	Actual YTD	Adopted Budget	1st Interim (Revised Budget)	Previous Forecast	Current Forecast	1st Interim (Revised Budget) vs. Current	Current Forecast Remaining	% Current Forecast Spent
REVENUE												
LCFF Entitlement												
8011	Charter Schools LCFF - State Aid	328,266	328,266	328,266	1,349,538	3,652,173	3,673,487	3,673,487	3,673,487	-	2,323,949	37%
8012	Education Protection Account Entitlement	178,187	-	-	178,187	704,485	702,536	702,536	702,536	-	524,349	25%
8096	Charter Schools in Lieu of Property Taxes	88,356	88,357	88,357	552,230	1,102,345	1,108,651	1,108,651	1,108,651	-	556,421	50%
SUBTOTAL - LCFF Entitlement		594,809	416,623	416,623	2,079,955	5,459,002	5,484,674	5,484,674	5,484,674	-	3,404,719	38%
Federal Revenue												
8181	Special Education - Entitlement	-	-	-	-	67,625	67,625	67,625	67,625	-	67,625	0%
8220	Child Nutrition Programs	-	-	20,073	20,073	232,339	232,339	232,339	232,339	-	212,266	9%
8291	Title I	57,089	-	-	57,089	185,886	228,355	228,355	228,355	-	171,266	25%
8292	Title II	6,402	-	-	6,402	29,415	25,745	25,745	25,745	-	19,343	25%
8293	Title III	-	-	-	-	50,886	59,103	59,103	59,103	-	59,103	0%
8296	Other Federal Revenue	7,572	-	-	29,438	522,200	522,200	522,200	522,200	-	492,762	6%
8297	PY Federal - Not Accrued	1,307	108,000	(108,000)	1,721	-	414	1,721	1,721	1,307	0	100%
8299	All Other Federal Revenue	-	-	7,258	7,258	-	-	-	-	-	(7,258)	-
SUBTOTAL - Federal Revenue		72,370	108,000	(80,670)	121,980	1,088,351	1,135,781	1,137,088	1,137,088	1,307	1,015,108	11%
Other State Revenue												
8319	Other State Apportionments - Prior Years	10,046	1,704	-	11,190	-	-	11,190	11,190	11,190	(0)	100%
8381	Special Education - Entitlement (State)	-	-	-	-	266,958	268,485	268,485	268,485	-	268,485	0%
8520	Child Nutrition - State	-	-	1,671	1,671	19,443	19,443	19,443	19,443	-	17,772	9%
8545	School Facilities Apportionments	-	-	-	-	389,530	466,767	466,767	466,767	-	466,767	0%
8550	Mandated Cost Reimbursements	-	-	41,647	41,647	15,171	92,588	92,754	92,754	167	51,107	45%
8560	State Lottery Revenue	-	-	-	-	99,693	101,335	101,335	101,335	-	101,335	0%
8593	Prop 39 Clean Energy	-	-	227,090	227,090	-	-	-	227,090	227,090	-	100%
8596	ASES	-	-	-	-	100,000	109,513	109,513	109,513	-	109,513	0%
SUBTOTAL - Other State Revenue		10,046	1,704	270,408	281,597	890,794	1,058,131	1,069,487	1,296,577	238,446	1,014,980	22%
Local Revenue												
8634	Food Service Sales	1,247	760	245	3,720	7,852	7,852	7,852	7,852	-	4,132	47%
8682	Summer Program	-	-	-	-	31,798	31,798	31,798	31,798	-	31,798	0%
8690	Other Local Revenue	11,280	-	-	11,332	30,000	30,000	30,000	30,000	-	18,668	38%
8910	Contributions from Unrestricted Resource (0000-0)	-	-	-	-	-	-	0	0	0	0	0%
SUBTOTAL - Local Revenue		12,528	760	245	15,052	69,650	69,650	69,650	69,650	0	54,598	22%
Fundraising and Grants												
8802	Donations - Private	3,200	-	-	9,906	30,000	33,185	33,185	33,185	-	23,279	30%
8803	Fundraising	5,410	6,499	3,660	22,838	35,000	35,000	35,000	35,000	-	12,162	65%
SUBTOTAL - Fundraising and Grants		8,610	6,499	3,660	32,744	65,000	68,185	68,185	68,185	-	35,441	48%
TOTAL REVENUE		698,362	533,586	610,265	2,531,329	7,572,797	7,816,421	7,829,084	8,056,174	239,753	5,524,846	31%

MSA-1
Income Statement
As of Dec FY2018

	Actual			YTD		Budget						
	Oct	Nov	Dec	Actual YTD	Adopted Budget	1st Interim (Revised Budget)	Previous Forecast	Current Forecast	1st Interim (Revised Budget) vs. Current	Current Forecast Remaining	% Current Forecast Spent	
EXPENSES												
Compensation & Benefits												
Certificated Salaries												
1100	Teachers Salaries	170,056	159,202	160,049	806,254	1,795,223	1,826,374	1,830,374	1,826,374	0	1,020,121	44%
1300	Certificated Supervisor & Administrator Salaries	33,664	33,589	55,184	224,348	466,687	449,717	494,657	494,657	(44,940)	270,309	45%
	SUBTOTAL - Certificated Salaries	203,721	192,791	215,233	1,030,602	2,261,910	2,276,092	2,325,032	2,321,031	(44,940)	1,290,430	44%
Classified Salaries												
2400	Classified Clerical & Office Salaries	12,068	11,503	10,382	70,253	180,035	184,300	139,360	139,360	44,940	69,107	50%
2900	Classified Other Salaries	22,959	22,448	20,952	115,074	214,840	222,696	222,696	222,696	-	107,622	52%
	SUBTOTAL - Classified Salaries	35,027	33,952	31,334	185,327	394,875	406,996	362,056	362,056	44,940	176,729	51%
Employee Benefits												
3100	STRS	29,215	27,620	30,911	147,703	312,448	314,116	314,116	314,116	0	166,413	47%
3200	PERS	4,361	5,005	4,691	25,745	54,365	60,547	60,547	60,547	-	34,802	43%
3300	OASDI-Medicare-Alternative	5,610	5,370	5,495	29,026	68,997	70,293	70,599	70,293	0	41,267	41%
3400	Health & Welfare Benefits	34,470	33,559	83,260	211,355	362,486	362,486	362,486	366,837	(4,351)	155,482	58%
3500	Unemployment Insurance	205	4	326	1,484	28,428	26,583	26,583	26,583	-	25,099	6%
3600	Workers Comp Insurance	2,122	-	4,909	12,480	29,915	30,212	30,257	30,212	0	17,732	41%
	SUBTOTAL - Employee Benefits	75,983	71,558	129,592	427,793	859,049	864,235	864,586	868,586	(4,351)	440,794	49%
Books & Supplies												
4200	Books & Other Reference Materials	1,584	-	-	1,601	10,000	10,000	10,000	10,000	-	8,399	16%
4315	Custodial Supplies	2,231	1,305	512	4,593	20,000	20,000	20,000	20,000	-	15,407	23%
4320	Educational Software	-	-	(2,739)	42,930	43,000	57,711	57,711	57,711	-	14,780	74%
4325	Instructional Materials & Supplies	2,180	335	6,307	13,895	55,000	55,000	61,648	61,648	(6,648)	47,753	23%
4326	Art & Music Supplies	1,395	-	-	1,395	10,000	10,000	6,000	6,000	4,000	4,605	23%
4330	Office Supplies	182	791	-	4,382	6,750	6,750	6,750	6,750	-	2,368	65%
4345	Non Instructional Student Materials & Supplies	-	57	-	1,949	10,000	10,000	10,000	10,000	-	8,051	19%
4346	Teacher Supplies	122	157	33	506	5,000	5,000	5,000	5,000	-	4,494	10%
4361	PY Supplies Expenses (not accrued)	2,650	-	-	2,650	-	-	2,650	2,650	(2,650)	-	100%
4400	Noncapitalized Equipment	-	-	-	-	25,256	25,256	25,256	252,346	(227,090)	252,346	0%
4410	Classroom Furniture, Equipment & Supplies	1,310	-	-	1,310	-	-	1,310	1,310	(1,310)	(0)	100%
4420	Computers (individual items less than \$5k)	4,945	-	-	5,087	15,500	15,500	15,500	15,500	-	10,413	33%
4430	Non Classroom Related Furniture, Equipment & Supplies	-	-	-	1,387	20,000	20,000	20,000	20,000	-	18,613	7%
4710	Student Food Services	17,261	25,593	22,195	65,048	-	285,597	285,597	285,597	-	220,549	23%
4720	Other Food	918	116	2,077	7,122	8,000	8,000	8,000	8,000	-	878	89%
	SUBTOTAL - Books and Supplies	34,778	28,353	28,385	153,857	514,102	528,813	535,421	762,511	(233,698)	608,654	20%
Services & Other Operating Expenses												
5210	Conference Fees	-	1,200	-	1,200	12,500	12,500	12,500	12,500	-	11,300	10%
5215	Travel - Mileage, Parking, Tolls	150	174	1,357	2,046	2,000	2,000	2,000	2,000	-	(46)	102%
5220	Travel and Lodging	-	-	-	-	2,000	2,000	2,000	2,000	-	2,000	0%
5300	Dues & Memberships	742	204	224	2,139	7,500	7,500	7,500	7,500	-	5,361	29%
5450	Insurance - Other	2,533	-	4,656	17,324	32,970	30,408	30,408	30,408	-	13,084	57%
5500	Operations & Housekeeping	11,075	5,147	4,508	25,434	50,000	50,000	50,000	50,000	-	24,566	51%
5510	Utilities - Gas and Electric	7,174	4,607	2,513	21,881	60,000	60,000	60,000	60,000	-	38,119	36%
5605	Equipment Leases	2,837	1,198	5,040	12,926	20,000	20,000	21,704	21,704	(1,704)	8,778	60%
5610	Rent	83,306	83,306	82,411	368,849	1,278,598	827,844	827,844	827,844	-	458,995	45%
5615	Repairs and Maintenance - Building	2,139	2,780	2,508	12,493	50,000	50,000	50,000	50,000	-	37,507	25%

MSA-1
Income Statement
As of Dec FY2018

	Actual			YTD		Budget					
	Oct	Nov	Dec	Actual YTD	Adopted Budget	1st Interim	Previous	Current	1st Interim	Current	% Current
						(Revised Budget)	Forecast	Forecast	(Revised Budget) vs. Current	Forecast Remaining	Forecast Spent
5617 Repairs and Maintenance - Other Equipment	-	-	-	-	2,000	2,000	2,000	2,000	-	2,000	0%
5803 Accounting Fees	-	-	-	-	10,281	10,281	10,281	10,281	-	10,281	0%
5809 Banking Fees	-	-	-	-	1,500	1,500	1,500	1,500	-	1,500	0%
5813 School Programs - After School Program	15,000	-	9,757	54,757	100,000	109,513	109,513	109,513	-	54,757	50%
5814 School Programs - Academic Competitions	1,121	93	1,610	3,273	10,000	10,000	10,000	10,000	-	6,727	33%
5819 School Programs - Other	-	5,265	7,139	15,329	28,787	28,787	28,787	28,787	-	13,458	53%
5820 Consultants - Non Instructional	-	2,708	-	2,708	15,421	15,421	15,421	15,421	-	12,714	18%
5822 Other Professional Services	1,525	-	7,895	31,927	99,237	112,893	112,893	112,893	-	80,966	28%
5824 District Oversight Fees	-	-	-	-	54,590	54,847	54,847	54,847	-	54,847	0%
5830 Field Trips Expenses	2,842	1,196	914	6,111	25,000	25,000	25,000	25,000	-	18,889	24%
5833 Fines and Penalties	1	2	65	68	303	303	303	303	-	235	22%
5845 Legal Fees	-	-	-	-	15,000	15,000	15,000	15,000	-	15,000	0%
5851 Marketing and Student Recruiting	-	-	-	1,315	15,000	15,000	15,000	15,000	-	13,685	9%
5857 Payroll Fees	1,246	1,229	1,254	6,979	25,000	25,000	25,000	25,000	-	18,021	28%
5858 CMO Fees Expense	87,297	87,297	102,136	538,623	-	1,077,245	1,077,245	1,077,245	0	538,623	50%
5861 Prior Yr Exp (not accrued)	(2,143)	(1,498)	632	3,287	-	6,296	6,296	6,296	-	3,009	52%
5863 Professional Development	334	2,330	10,500	16,412	30,000	30,000	30,000	30,000	-	13,588	55%
5864 Professional Development - Tuition Reimbursement	888	-	103	7,519	52,250	52,250	52,250	52,250	-	44,732	14%
5869 Special Education Contract Instructors	4,843	12,746	8,299	25,888	82,000	82,000	82,000	82,000	-	56,112	32%
5872 Special Education Encroachment	-	-	-	-	22,672	15,980	15,980	15,980	-	15,980	0%
5884 Substitutes	-	3,305	4,680	7,985	30,000	30,000	30,000	30,000	-	22,015	27%
5887 Technology Services	9,934	958	999	39,860	78,500	79,812	79,812	79,812	-	39,952	50%
5898 Bad Debt Expense	-	-	-	(0)	2,559	2,559	2,559	2,559	-	2,559	0%
5899 Miscellaneous Operating Expenses	-	-	-	-	0	0	0	0	-	0	0%
5900 Communications	(487)	(21,779)	-	(19,605)	3,000	3,000	3,000	3,000	-	22,605	-653%
5915 Postage and Delivery	-	1,166	504	2,780	10,000	10,000	10,000	10,000	-	7,220	28%
SUBTOTAL - Services & Other Operating Exp.	232,357	193,633	259,702	1,209,508	3,276,235	2,876,940	2,878,644	2,878,644	(1,704)	1,669,137	42%
Capital Outlay & Depreciation											
6200 Buildings & Improvement of Buildings	2,133	-	-	7,007	-	-	-	-	-	(7,007)	
6900 Depreciation	11,667	(46,667)	-	-	153,345	153,345	153,345	153,345	-	153,345	0%
SUBTOTAL - Capital Outlay & Depreciation	13,800	(46,667)	-	7,007	153,345	153,345	153,345	153,345	-	146,338	5%
Other Outflows											
SUBTOTAL - Other Outflows	-	3,597	(3,597)	-	-	-	-	-	-	-	
TOTAL EXPENSES	595,665	477,217	660,649	3,014,093	7,459,516	7,106,422	7,119,084	7,346,174	(239,752)	4,332,081	41%

MSA-2
Income Statement
As of Dec FY2018

	Actual			YTD		Budget					
	Oct	Nov	Dec	Actual YTD	Adopted Budget	1st Interim (Revised Budget)	Previous Forecast	Current Forecast	1st Interim (Revised Budget) vs. Current	Current Forecast Remaining	% Current Forecast Spent
SUMMARY											
Revenue											
LCFF Entitlement	478,312	332,720	332,720	1,671,365	4,724,787	4,574,891	4,574,891	4,574,891	-	2,903,526	37%
Federal Revenue	64,686	-	25,832	90,519	454,654	514,733	514,733	514,733	(0)	424,214	18%
Other State Revenues	13,806	-	255,171	269,301	359,588	415,325	429,271	649,793	234,468	380,492	41%
Local Revenues	3,940	-	22,928	26,868	58,680	37,173	40,687	40,687	3,514	13,819	66%
Fundraising and Grants	7,720	936	4,028	14,832	20,550	23,464	23,464	23,464	-	8,632	63%
Total Revenue	568,464	333,656	640,679	2,072,885	5,618,259	5,565,586	5,583,046	5,803,568	237,982	3,730,684	36%
Expenses											
Compensation and Benefits	265,435	249,082	277,609	1,395,160	3,110,910	3,179,649	3,179,649	3,179,649	(0)	1,784,489	44%
Books and Supplies	9,469	53,051	66,549	188,710	400,942	384,759	400,296	620,818	(236,058)	432,108	30%
Services and Other Operating Expenditures	117,795	148,821	147,180	764,484	1,923,796	1,851,605	1,853,527	1,853,527	(1,923)	1,089,043	41%
Depreciation	(1,973)	4,696	4,696	28,175	51,413	51,413	51,413	51,413	0	23,238	55%
Other Outflows	-	-	-	-	-	-	-	-	-	-	-
Total Expenses	390,725	455,650	496,034	2,376,529	5,487,060	5,467,426	5,484,885	5,705,407	(237,981)	3,328,878	42%
Operating Income	177,738	(121,994)	144,645	(303,644)	131,198	98,160	98,162	98,162	1	401,806	
Fund Balance											
Beginning Balance (Unaudited)					986,884	986,884	986,884	986,884			
Audit Adjustment					-	-	-	(89,798)			
Beginning Balance (Audited)					986,884	986,884	986,884	897,086			
Operating Income					131,198	98,160	98,162	98,162			
Ending Fund Balance					1,118,082	1,085,044	1,085,046	995,248			

MSA-2
Income Statement
As of Dec FY2018

	Actual			YTD		Budget					
	Oct	Nov	Dec	Actual YTD	Adopted Budget	1st Interim (Revised Budget)	Previous Forecast	Current Forecast	1st Interim (Revised Budget) vs. Current	Current Forecast Remaining	% Current Forecast Spent
KEY ASSUMPTIONS											
Enrollment Summary											
4-6					100	100	100	100	-		
7-8					180	178	178	178	-		
9-12					205	192	192	192	-		
Total Enrolled					485	470	470	470	-		
ADA %											
4-6					96.0%	96.0%	96.0%	96.0%	0.0%		
7-8					96.0%	96.0%	96.0%	96.0%	0.0%		
9-12					96.0%	96.0%	96.0%	96.0%	0.0%		
Average ADA %					96.0%	96.0%	96.0%	96.0%	0.0%		
ADA											
4-6					96.00	96.00	96.00	96.00	-		
7-8					172.80	170.88	170.88	170.88	-		
9-12					196.80	184.32	184.32	184.32	-		
Total ADA					465.60	451.20	451.20	451.20	-		

MSA-2
Income Statement
As of Dec FY2018

		Actual			YTD		Budget					
		Oct	Nov	Dec	Actual YTD	Adopted Budget	1st Interim (Revised Budget)	Previous Forecast	Current Forecast	1st Interim (Revised Budget) vs. Current	Current Forecast Remaining	% Current Forecast Spent
REVENUE												
LCFF Entitlement												
8011	Charter Schools LCFF - State Aid	258,886	258,886	258,886	1,064,310	3,119,056	3,023,871	3,023,871	3,023,871	-	1,959,561	35%
8012	Education Protection Account Entitlement	145,592	-	-	145,592	617,518	593,370	593,370	593,370	-	447,778	25%
8096	Charter Schools in Lieu of Property Taxes	73,834	73,834	73,834	461,463	988,213	957,649	957,649	957,649	-	496,186	48%
SUBTOTAL - LCFF Entitlement		478,312	332,720	332,720	1,671,365	4,724,787	4,574,891	4,574,891	4,574,891	-	2,903,526	37%
Federal Revenue												
8181	Special Education - Entitlement	-	-	-	-	57,250	57,250	57,250	57,250	-	57,250	0%
8220	Child Nutrition Programs	-	-	18,575	18,575	204,441	204,441	204,441	204,441	(0)	185,867	9%
8291	Title I	52,019	-	-	52,019	147,067	208,077	208,077	208,077	-	156,058	25%
8292	Title II	5,095	-	-	5,095	23,695	22,765	22,765	22,765	-	17,670	22%
8296	Other Federal Revenue	7,572	-	7,258	14,830	22,200	22,200	22,200	22,200	-	7,370	67%
SUBTOTAL - Federal Revenue		64,686	-	25,832	90,519	454,654	514,733	514,733	514,733	(0)	424,214	18%
Other State Revenue												
8319	Other State Apportionments - Prior Years	13,806	-	-	14,130	-	323	14,130	14,130	13,807	0	100%
8381	Special Education - Entitlement (State)	-	-	-	-	239,318	231,917	231,917	231,917	-	231,917	0%
8520	Child Nutrition - State	-	-	1,745	1,745	20,081	20,081	20,081	20,081	0	18,336	9%
8550	Mandated Cost Reimbursements	-	-	32,904	32,904	10,817	75,472	75,611	75,611	139	42,707	44%
8560	State Lottery Revenue	-	-	-	-	89,371	87,533	87,533	87,533	-	87,533	0%
8593	Prop 39 Clean Energy	-	-	220,522	220,522	-	-	-	220,522	220,522	-	100%
SUBTOTAL - Other State Revenue		13,806	-	255,171	269,301	359,588	415,325	429,271	649,793	234,468	380,492	41%
Local Revenue												
8634	Food Service Sales	1,025	-	722	1,747	425	425	1,025	1,025	600	(722)	170%
8682	Summer Program	-	-	-	-	36,748	36,748	36,748	36,748	-	36,748	0%
8690	Other Local Revenue	2,914	-	-	2,914	21,507	-	2,914	2,914	2,914	(0)	100%
8910	Contributions from Unrestricted Resource (0000-0)	-	-	-	-	-	-	0	0	0	0	0%
8999	Uncategorized Revenue	-	-	22,206	22,206	-	-	-	-	-	(22,206)	
SUBTOTAL - Local Revenue		3,940	-	22,928	26,868	58,680	37,173	40,687	40,687	3,514	13,819	66%
Fundraising and Grants												
8801	Donations - Parents	-	-	-	-	550	550	550	550	-	550	0%
8802	Donations - Private	-	-	-	-	5,000	7,914	7,914	7,914	-	7,914	0%
8803	Fundraising	7,720	936	4,028	14,832	15,000	15,000	15,000	15,000	-	168	99%
SUBTOTAL - Fundraising and Grants		7,720	936	4,028	14,832	20,550	23,464	23,464	23,464	-	8,632	63%
TOTAL REVENUE		568,464	333,656	640,679	2,072,885	5,618,259	5,565,586	5,583,046	5,803,568	237,982	3,730,684	36%

MSA-2
Income Statement
As of Dec FY2018

	Actual			YTD		Budget					
	Oct	Nov	Dec	Actual YTD	Adopted Budget	1st Interim (Revised Budget)	Previous Forecast	Current Forecast	1st Interim (Revised Budget) vs. Current	Current Forecast Remaining	% Current Forecast Spent
EXPENSES											
Compensation & Benefits											
Certificated Salaries											
1100 Teachers Salaries	137,605	136,898	141,012	711,680	1,400,113	1,562,835	1,562,835	1,562,835	(0)	851,155	46%
1300 Certificated Supervisor & Administrator Salaries	26,390	26,390	26,390	158,342	556,444	389,684	389,684	389,684	-	231,342	41%
SUBTOTAL - Certificated Salaries	163,995	163,288	167,402	870,022	1,956,557	1,952,519	1,952,519	1,952,519	(0)	1,082,497	45%
Classified Salaries											
2400 Classified Clerical & Office Salaries	10,451	10,410	9,991	60,668	153,750	163,302	163,302	163,302	-	102,634	37%
2900 Classified Other Salaries	19,087	18,762	18,181	100,114	168,000	220,020	220,020	220,020	-	119,906	46%
SUBTOTAL - Classified Salaries	29,537	29,172	28,172	160,782	321,750	383,322	383,322	383,322	-	222,540	42%
Employee Benefits											
3100 STRS	23,621	23,154	24,113	124,734	275,743	274,511	274,511	274,511	(0)	149,777	45%
3200 PERS	4,432	4,440	4,329	24,356	49,971	59,534	59,534	59,534	-	35,178	41%
3300 OASDI-Medicare-Alternative	4,629	4,591	4,570	24,870	55,815	60,745	60,745	60,745	(0)	35,875	41%
3400 Health & Welfare Benefits	35,274	22,594	47,179	175,872	420,974	420,974	420,974	420,974	-	245,102	42%
3500 Unemployment Insurance	97	96	98	542	4,139	1,434	1,434	1,441	(7)	899	38%
3600 Workers Comp Insurance	3,849	1,747	1,747	13,982	25,654	26,302	26,302	26,302	(0)	12,320	53%
3900 Other Employee Benefits	-	-	-	-	308	308	308	301	7	301	0%
SUBTOTAL - Employee Benefits	71,902	56,622	82,035	364,356	832,603	843,808	843,808	843,808	(0)	479,452	43%
Books & Supplies											
4100 Approved Textbooks & Core Curricula Materials	-	-	-	10,944	20,000	20,000	20,000	20,000	-	9,056	55%
4200 Books & Other Reference Materials	-	-	1,331	1,331	-	-	-	-	-	(1,331)	
4320 Educational Software	-	-	5,413	37,849	35,000	37,818	37,818	37,818	-	(31)	100%
4325 Instructional Materials & Supplies	7,410	940	3,247	15,695	25,000	19,000	31,955	31,955	(12,955)	16,260	49%
4326 Art & Music Supplies	-	-	-	(0)	-	-	-	-	-	0	
4330 Office Supplies	(1,036)	1,373	1,439	4,224	5,000	5,000	5,000	5,000	-	776	84%
4335 PE Supplies	-	-	417	417	-	-	-	-	-	(417)	
4345 Non Instructional Student Materials & Supplies	1,033	-	-	1,033	9,500	9,500	9,500	9,500	-	8,467	11%
4361 PY Supplies Expenses (not accrued)	1,921	-	-	1,921	-	-	1,921	1,921	(1,921)	(0)	100%
4400 Noncapitalized Equipment	-	-	110	110	25,000	15,000	15,000	235,522	(220,522)	235,412	0%
4410 Classroom Furniture, Equipment & Supplies	-	-	1,767	1,767	7,000	7,000	7,000	7,000	-	5,233	25%
4420 Computers (individual items less than \$5k)	-	-	-	9,517	7,000	10,000	10,000	10,000	-	483	95%
4430 Non Classroom Related Furniture, Equipment & Supplies	-	-	-	198	10,000	6,000	6,000	6,000	-	5,802	3%
4710 Student Food Services	-	50,627	51,646	102,273	-	247,442	248,102	248,102	(660)	145,829	41%
4720 Other Food	140	111	1,179	1,431	10,000	8,000	8,000	8,000	-	6,569	18%
SUBTOTAL - Books and Supplies	9,469	53,051	66,549	188,710	400,942	384,759	400,296	620,818	(236,058)	432,108	30%
Services & Other Operating Expenses											
5210 Conference Fees	-	-	-	-	6,000	6,000	6,000	6,000	-	6,000	0%
5215 Travel - Mileage, Parking, Tolls	68	163	-	231	2,500	2,500	2,500	2,500	-	2,269	9%
5300 Dues & Memberships	160	-	-	1,130	6,000	6,000	6,000	6,000	-	4,870	19%
5450 Insurance - Other	-	2,102	2,102	10,510	23,664	25,224	25,224	25,224	-	14,714	42%
5500 Operations & Housekeeping	1,924	2,963	2,897	7,783	-	-	1,924	1,924	(1,924)	(5,859)	405%
5605 Equipment Leases	4,231	535	2,752	9,599	13,390	13,390	13,390	13,390	-	3,791	72%
5610 Rent	-	-	-	-	24,000	24,000	24,000	24,000	-	24,000	0%
5611 Prop 39 Related Costs	-	-	-	-	149,352	149,352	149,352	149,352	0	149,352	0%
5615 Repairs and Maintenance - Building	1,889	2,855	1,192	15,770	5,000	15,000	15,000	15,000	-	(770)	105%

MSA-2
Income Statement
As of Dec FY2018

	Actual			YTD		Budget					
	Oct	Nov	Dec	Actual YTD	Adopted Budget	1st Interim (Revised Budget)	Previous Forecast	Current Forecast	1st Interim (Revised Budget) vs. Current	Current Forecast Remaining	% Current Forecast Spent
5617 Repairs and Maintenance - Other Equipment	-	-	2,560	2,560	-	-	-	-	-	(2,560)	
5803 Accounting Fees	-	-	-	-	8,000	8,000	8,000	8,000	-	8,000	0%
5809 Banking Fees	-	-	-	215	1,030	1,030	1,030	1,030	-	815	21%
5813 School Programs - After School Program	-	1,965	-	1,965	1,653	1,653	1,653	1,653	0	(312)	119%
5814 School Programs - Academic Competitions	1,185	90	276	6,404	1,557	6,200	6,200	6,200	-	(204)	103%
5819 School Programs - Other	(375)	3,075	374	4,801	6,180	6,180	6,180	6,180	-	1,379	78%
5820 Consultants - Non Instructional	-	2,417	-	2,417	23,000	18,000	18,000	18,000	-	15,584	13%
5822 Other Professional Services	2,245	120	5,519	29,745	84,714	49,044	49,044	49,044	-	19,298	61%
5824 District Oversight Fees	-	-	-	-	47,248	45,749	45,749	45,749	-	45,749	0%
5830 Field Trips Expenses	-	1,476	50	2,378	20,600	10,600	10,600	10,600	-	8,222	22%
5833 Fines and Penalties	-	-	702	702	-	-	-	-	-	(702)	
5845 Legal Fees	-	-	-	3,530	20,000	20,000	20,000	20,000	-	16,470	18%
5851 Marketing and Student Recruiting	1,833	-	-	7,170	24,720	19,000	19,000	19,000	-	11,830	38%
5857 Payroll Fees	1,077	1,061	1,078	7,274	21,967	21,967	21,967	21,967	(0)	14,693	33%
5858 CMO Fees Expense	87,297	87,297	102,136	538,623	-	1,077,245	1,077,245	1,077,245	0	538,623	50%
5861 Prior Yr Exp (not accrued)	(1,921)	4,939	(706)	14,814	-	12,503	12,503	12,503	-	(2,311)	118%
5863 Professional Development	-	2,047	-	5,947	35,000	15,000	15,000	15,000	-	9,053	40%
5864 Professional Development - Tuition Reimbursement	-	1,417	2,634	4,051	50,500	45,500	45,500	45,500	-	41,449	9%
5869 Special Education Contract Instructors	10,331	21,572	-	26,902	150,000	120,000	120,000	120,000	-	93,098	22%
5872 Special Education Encroachment	-	338	-	338	20,122	11,829	11,829	11,829	-	11,491	3%
5884 Substitutes	681	3,915	22,392	26,988	48,000	48,000	48,000	48,000	-	21,012	56%
5887 Technology Services	6,541	14,769	2,292	37,185	72,250	62,858	62,858	62,858	-	25,672	59%
5898 Bad Debt Expense	-	-	-	(1)	-	-	(1)	(1)	1	-	100%
5900 Communications	25	(6,998)	(1,070)	(8,023)	3,000	3,000	3,000	3,000	-	11,023	-267%
5915 Postage and Delivery	605	706	-	3,476	6,781	6,781	6,781	6,781	-	3,305	51%
SUBTOTAL - Services & Other Operating Exp.	117,795	148,821	147,180	764,484	1,923,796	1,851,605	1,853,527	1,853,527	(1,923)	1,089,043	41%
Capital Outlay & Depreciation											
6900 Depreciation	4,696	4,696	4,696	28,175	51,413	51,413	51,413	51,413	0	23,238	55%
SUBTOTAL - Capital Outlay & Depreciation	(1,973)	4,696	4,696	28,175	51,413	51,413	51,413	51,413	0	23,238	55%
Other Outflows											
SUBTOTAL - Other Outflows	-	-	-	-	-	-	-	-	-	-	-
TOTAL EXPENSES	390,725	455,650	496,034	2,376,529	5,487,060	5,467,426	5,484,885	5,705,407	(237,981)	3,328,878	42%

MSA-3
Income Statement
As of Dec FY2018

	Actual			YTD		Budget					
	Oct	Nov	Dec	Actual YTD	Adopted Budget	1st Interim (Revised Budget)	Previous Forecast	Current Forecast	1st Interim (Revised Budget) vs. Current	Current Forecast Remaining	% Current Forecast Spent
SUMMARY											
Revenue											
LCFF Entitlement	476,739	332,619	332,619	1,668,956	4,463,366	4,481,571	4,481,571	4,481,571	-	2,812,614	37%
Federal Revenue	47,932	-	19,674	69,400	485,007	516,116	516,116	516,116	-	446,716	13%
Other State Revenues	10,444	-	327,961	339,275	447,300	523,834	534,417	754,812	230,978	415,537	45%
Local Revenues	4,306	1,233	8,482	14,721	40,578	40,578	43,878	43,878	3,300	29,157	34%
Fundraising and Grants	1,332	6,728	1,924	9,984	19,617	13,575	13,575	13,575	-	3,591	74%
Total Revenue	540,753	340,581	690,661	2,102,337	5,455,868	5,575,674	5,589,557	5,809,952	234,278	3,707,616	36%
Expenses											
Compensation and Benefits	260,363	236,045	263,734	1,348,070	2,824,322	2,834,932	2,834,932	2,884,881	(49,949)	1,536,811	47%
Books and Supplies	17,443	35,166	14,882	122,469	434,314	455,677	469,259	639,654	(183,978)	517,186	19%
Services and Other Operating Expenditures	179,381	145,182	176,148	828,977	2,058,008	2,111,108	2,111,409	2,111,460	(351)	1,282,483	39%
Depreciation	5,220	3,183	3,183	23,172	19,096	20,196	20,196	20,196	-	(2,976)	115%
Other Outflows	-	-	-	-	-	-	-	-	-	-	-
Total Expenses	462,407	419,575	457,947	2,322,687	5,335,741	5,421,913	5,435,796	5,656,191	(234,278)	3,333,504	41%
Operating Income	78,345	(78,994)	232,714	(220,351)	120,127	153,761	153,761	153,761	(0)	374,112	
Fund Balance											
Beginning Balance (Unaudited)					659,803	659,803	659,803	659,803			
Audit Adjustment					-	-	(27,842)	(27,842)			
Beginning Balance (Audited)					659,803	659,803	631,961	631,961			
Operating Income					120,127	153,761	153,761	153,761			
Ending Fund Balance					779,930	813,564	785,722	785,722			

MSA-3
Income Statement
As of Dec FY2018

	Actual			YTD	Budget						
	Oct	Nov	Dec	Actual YTD	Adopted Budget	1st Interim (Revised Budget)	Previous Forecast	Current Forecast	1st Interim (Revised Budget) vs. Current	Current Forecast Remaining	% Current Forecast Spent
KEY ASSUMPTIONS											
Enrollment Summary											
4-6					90	88	88	88	-		
7-8					185	178	178	178	-		
9-12					185	195	195	195	-		
Total Enrolled					460	461	461	461	-		
ADA %											
4-6					96.1%	96.1%	96.1%	96.1%	0.0%		
7-8					96.1%	96.1%	96.1%	96.1%	0.0%		
9-12					96.1%	96.1%	96.1%	96.1%	0.0%		
Average ADA %					96.1%	96.1%	96.1%	96.1%	0.0%		
ADA											
4-6					86.49	84.57	84.57	84.57	-		
7-8					177.79	171.06	171.06	171.06	-		
9-12					177.79	187.40	187.40	187.40	-		
Total ADA					442.06	443.02	443.02	443.02	-		

MSA-3
Income Statement
As of Dec FY2018

		Actual			YTD		Budget					
		Oct	Nov	Dec	Actual YTD	Adopted Budget	1st Interim (Revised Budget)	Previous Forecast	Current Forecast	1st Interim (Revised Budget) vs. Current	Current Forecast Remaining	% Current Forecast Spent
REVENUE												
LCFF Entitlement												
8011	Charter Schools LCFF - State Aid	259,028	259,028	259,028	1,064,892	2,942,837	2,962,661	2,962,661	2,962,661	-	1,897,769	36%
8012	Education Protection Account Entitlement	144,119	-	-	144,119	582,279	578,620	578,620	578,620	-	434,501	25%
8096	Charter Schools in Lieu of Property Taxes	73,592	73,591	73,591	459,945	938,250	940,290	940,290	940,290	-	480,345	49%
SUBTOTAL - LCFF Entitlement		476,739	332,619	332,619	1,668,956	4,463,366	4,481,571	4,481,571	4,481,571	-	2,812,614	37%
Federal Revenue												
8181	Special Education - Entitlement	-	-	-	-	57,500	57,500	57,500	57,500	-	57,500	0%
8220	Child Nutrition Programs	-	-	12,417	12,417	242,790	242,790	242,790	242,790	-	230,373	5%
8291	Title I	42,886	-	-	42,886	140,237	171,545	171,545	171,545	-	128,659	25%
8292	Title II	5,046	-	-	5,046	22,280	20,287	20,287	20,287	-	15,241	25%
8296	Other Federal Revenue	-	-	7,258	7,258	22,200	22,200	22,200	22,200	-	14,942	33%
8297	PY Federal - Not Accrued	-	-	-	1,794	-	1,794	1,794	1,794	-	-	100%
SUBTOTAL - Federal Revenue		47,932	-	19,674	69,400	485,007	516,116	516,116	516,116	-	446,716	13%
Other State Revenue												
8319	Other State Apportionments - Prior Years	10,444	-	-	11,313	-	869	11,313	11,313	10,444	-	100%
8381	Special Education - Entitlement (State)	-	-	-	-	227,219	227,713	227,713	227,713	-	227,713	0%
8520	Child Nutrition - State	-	-	1,045	1,045	20,725	20,725	20,725	20,725	-	19,680	5%
8550	Mandated Cost Reimbursements	-	-	32,919	32,919	10,903	75,347	75,486	75,486	139	42,567	44%
8560	State Lottery Revenue	-	-	-	-	84,853	85,946	85,946	85,946	-	85,946	0%
8593	Prop 39 Clean Energy	-	-	220,395	220,395	-	-	-	220,395	220,395	-	100%
8596	ASES	-	-	73,602	73,602	103,600	113,234	113,234	113,234	-	39,632	65%
SUBTOTAL - Other State Revenue		10,444	-	327,961	339,275	447,300	523,834	534,417	754,812	230,978	415,537	45%
Local Revenue												
8634	Food Service Sales	922	916	344	2,181	1,270	1,270	4,270	4,270	3,000	2,089	51%
8682	Summer Program	-	-	-	-	34,158	34,158	34,158	34,158	-	34,158	0%
8690	Other Local Revenue	3,384	18	-	3,402	5,150	4,450	4,450	4,450	-	1,048	76%
8693	Field Trips	-	-	1,550	1,550	-	-	-	-	-	(1,550)	-
8699	All Other Local Revenue	-	300	-	1,000	-	700	1,000	1,000	300	-	100%
8910	Contributions from Unrestricted Resource (0000-0)	-	-	-	-	-	-	0	0	0	0	0%
8999	Uncategorized Revenue	-	-	6,588	6,588	-	-	-	-	-	(6,588)	-
SUBTOTAL - Local Revenue		4,306	1,233	8,482	14,721	40,578	40,578	43,878	43,878	3,300	29,157	34%
Fundraising and Grants												
8801	Donations - Parents	-	-	-	-	1,957	1,000	1,000	1,000	-	1,000	0%
8802	Donations - Private	70	-	-	70	4,179	2,575	2,575	2,575	-	2,505	3%
8803	Fundraising	1,262	6,728	1,924	9,914	13,481	10,000	10,000	10,000	-	86	99%
SUBTOTAL - Fundraising and Grants		1,332	6,728	1,924	9,984	19,617	13,575	13,575	13,575	-	3,591	74%
TOTAL REVENUE		540,753	340,581	690,661	2,102,337	5,455,868	5,575,674	5,589,557	5,809,952	234,278	3,707,616	36%

MSA-3
Income Statement
As of Dec FY2018

	Actual			YTD		Budget						
	Oct	Nov	Dec	Actual YTD	Adopted Budget	1st Interim (Revised Budget)	Previous Forecast	Current Forecast	1st Interim (Revised Budget) vs. Current	Current Forecast Remaining	% Current Forecast Spent	
EXPENSES												
Compensation & Benefits												
Certificated Salaries												
1100 Teachers Salaries	111,448	105,314	108,485	558,315	1,394,762	1,314,659	1,314,659	1,314,659	-	756,344	42%	
1300 Certificated Supervisor & Administrator Salaries	26,410	26,810	27,260	156,049	426,823	300,953	300,953	300,953	-	144,903	52%	
SUBTOTAL - Certificated Salaries	137,858	132,123	135,745	714,364	1,821,584	1,615,612	1,615,612	1,615,612	-	901,248	44%	
Classified Salaries												
2400 Classified Clerical & Office Salaries	18,881	17,894	17,498	98,125	145,000	194,236	194,236	194,236	-	96,111	51%	
2900 Classified Other Salaries	32,247	32,235	31,529	181,373	183,386	339,117	339,117	369,117	(30,000)	187,744	49%	
SUBTOTAL - Classified Salaries	51,127	50,129	49,027	279,498	328,386	533,353	533,353	563,353	(30,000)	283,855	50%	
Employee Benefits												
3100 STRS	19,622	19,001	17,730	100,873	253,256	223,712	223,712	223,135	577	122,262	45%	
3200 PERS	7,473	7,389	7,154	41,205	51,002	82,315	82,315	86,974	(4,659)	45,769	47%	
3300 OASDI-Medicare-Alternative	5,906	5,747	6,009	32,688	55,659	68,275	68,275	70,818	(2,543)	38,131	46%	
3400 Health & Welfare Benefits	34,058	19,558	44,625	160,373	285,053	285,053	285,053	296,922	(11,869)	136,549	54%	
3500 Unemployment Insurance	95	91	1,437	1,945	4,075	1,315	1,315	1,350	(35)	(595)	144%	
3600 Workers Comp Insurance	4,114	2,007	2,007	17,015	24,209	24,197	24,197	24,535	(338)	7,520	69%	
3900 Other Employee Benefits	109	-	-	109	1,098	1,098	1,098	2,180	(1,082)	2,071	5%	
SUBTOTAL - Employee Benefits	71,377	53,792	78,962	354,207	674,352	685,967	685,967	705,916	(19,949)	351,708	50%	
Books & Supplies												
4100 Approved Textbooks & Core Curricula Materials	-	-	-	15,774	10,000	20,000	20,000	20,000	-	4,226	79%	
4200 Books & Other Reference Materials	-	-	-	748	3,500	3,500	3,500	3,500	-	2,752	21%	
4315 Custodial Supplies	-	-	-	-	300	300	300	300	-	300	0%	
4320 Educational Software	-	-	10,924	23,069	17,000	42,963	42,963	42,963	-	19,894	54%	
4325 Instructional Materials & Supplies	122	-	48	4,169	30,000	30,000	40,583	40,583	(10,583)	36,414	10%	
4326 Art & Music Supplies	81	-	-	81	5,000	5,000	5,000	5,000	-	4,919	2%	
4330 Office Supplies	2,004	2,039	1,656	7,836	10,000	10,000	10,000	10,000	-	2,164	78%	
4335 PE Supplies	498	-	-	498	1,000	1,000	1,000	1,000	-	502	50%	
4340 Professional Development Supplies	-	-	-	-	250	250	250	250	-	250	0%	
4345 Non Instructional Student Materials & Supplies	-	-	-	1,380	10,000	6,000	6,000	6,000	-	4,620	23%	
4350 Uniforms	-	-	790	790	5,000	1,000	1,000	1,000	-	210	79%	
4361 PY Supplies Expenses (not accrued)	(576)	-	-	(576)	-	-	-	-	-	576		
4400 Noncapitalized Equipment	-	-	-	7,405	18,000	18,000	18,000	238,395	(220,395)	230,990	3%	
4410 Classroom Furniture, Equipment & Supplies	1,337	1,034	213	5,145	5,000	5,000	5,000	5,000	-	(145)	103%	
4420 Computers (individual items less than \$5k)	3,145	733	-	7,910	15,000	8,400	8,400	8,400	-	490	94%	
4430 Non Classroom Related Furniture, Equipment & Supplies	-	-	-	2,111	5,000	5,000	5,000	5,000	-	2,889	42%	
4700 Food	-	-	-	-	291,264	-	3,000	3,000	(3,000)	3,000	0%	
4710 Student Food Services	10,832	31,359	-	42,192	-	291,264	291,264	241,264	50,000	199,073	17%	
4720 Other Food	-	-	1,251	3,938	8,000	8,000	8,000	8,000	-	4,062	49%	
SUBTOTAL - Books and Supplies	17,443	35,166	14,882	122,469	434,314	455,677	469,259	639,654	(183,978)	517,186	19%	
Services & Other Operating Expenses												
5210 Conference Fees	-	-	-	-	3,000	3,000	3,000	3,000	-	3,000	0%	
5215 Travel - Mileage, Parking, Tolls	-	22	-	22	4,120	4,120	4,120	4,120	-	4,098	1%	
5220 Travel and Lodging	-	-	-	-	500	500	500	500	-	500	0%	
5300 Dues & Memberships	-	160	-	1,130	10,000	10,000	10,000	10,000	-	8,870	11%	
5450 Insurance - Other	-	2,107	2,107	10,534	23,497	25,280	25,280	25,280	-	14,746	42%	

MSA-3
Income Statement
As of Dec FY2018

	Actual			YTD		Budget					
	Oct	Nov	Dec	Actual YTD	Adopted Budget	1st Interim	Previous	Current	1st Interim	Current	% Current
						(Revised Budget)	Forecast	Forecast	(Revised Budget) vs. Current	Forecast Remaining	Forecast Spent
5500 Operations & Housekeeping	-	-	-	1,044	5,000	5,000	5,000	5,000	-	3,956	21%
5605 Equipment Leases	2,026	2,370	718	6,718	15,600	15,600	15,600	15,600	-	8,882	43%
5611 Prop 39 Related Costs	-	31,297	31,297	66,469	318,990	290,380	290,380	290,380	-	223,911	23%
5615 Repairs and Maintenance - Building	-	-	-	43	10,500	10,500	10,500	10,500	-	10,457	0%
5617 Repairs and Maintenance - Other Equipment	-	-	-	1,681	1,500	3,000	3,000	3,000	-	1,319	56%
5803 Accounting Fees	-	-	-	-	10,300	10,300	10,300	10,300	-	10,300	0%
5809 Banking Fees	-	-	-	-	500	500	500	500	-	500	0%
5813 School Programs - After School Program	45,000	8,783	11,323	65,106	103,600	113,234	113,234	113,234	-	48,128	57%
5814 School Programs - Academic Competitions	-	-	-	-	800	800	800	800	-	800	0%
5819 School Programs - Other	85	397	2,198	2,970	20,000	20,000	20,000	20,000	-	17,030	15%
5820 Consultants - Non Instructional	-	2,373	-	2,373	25,000	25,000	25,000	25,000	-	22,628	9%
5822 Other Professional Services	18,000	(190)	21,762	67,224	117,596	137,252	137,252	137,252	-	70,029	49%
5824 District Oversight Fees	-	-	-	-	44,634	44,816	44,816	44,816	-	44,816	0%
5830 Field Trips Expenses	386	379	889	1,654	20,000	20,000	20,300	20,300	(300)	18,647	8%
5833 Fines and Penalties	-	-	51	61	-	10	10	61	(51)	1	99%
5845 Legal Fees	-	-	-	-	20,000	25,000	25,000	25,000	-	25,000	0%
5851 Marketing and Student Recruiting	858	1,059	875	7,862	15,450	15,450	15,450	15,450	-	7,588	51%
5857 Payroll Fees	1,037	972	1,026	6,978	24,720	24,720	24,720	24,720	-	17,742	28%
5858 CMO Fees Expense	79,113	79,113	81,354	476,920	-	976,253	976,253	976,253	(0)	499,333	49%
5861 Prior Yr Exp (not accrued)	814	3,692	509	8,940	-	50,425	50,425	50,425	-	41,485	18%
5863 Professional Development	229	-	50	619	51,000	19,875	19,875	19,875	-	19,256	3%
5864 Professional Development - Tuition Reimbursement	-	-	-	3,000	13,000	11,000	11,000	11,000	-	8,000	27%
5869 Special Education Contract Instructors	-	-	-	3,703	60,255	60,255	60,255	60,255	-	56,552	6%
5872 Special Education Encroachment	-	-	-	-	19,293	11,304	11,304	11,304	-	11,304	0%
5875 Staff Recruiting	-	-	-	-	300	300	300	300	-	300	0%
5884 Substitutes	10,217	8,651	19,192	52,941	85,000	85,000	85,000	85,000	-	32,059	62%
5887 Technology Services	20,840	2,593	1,545	34,081	74,800	75,867	75,867	75,867	-	41,786	45%
5898 Bad Debt Expense	-	-	-	0	-	-	-	-	-	(0)	
5900 Communications	777	901	1,251	5,395	3,000	9,672	9,672	9,672	-	4,277	56%
5915 Postage and Delivery	-	504	-	1,511	6,695	6,695	6,695	6,695	-	5,185	23%
SUBTOTAL - Services & Other Operating Exp.	179,381	145,182	176,148	828,977	2,058,008	2,111,108	2,111,409	2,111,460	(351)	1,282,483	39%
Capital Outlay & Depreciation											
6200 Buildings & Improvement of Buildings	2,038	-	-	4,075	-	-	-	-	-	(4,075)	
6900 Depreciation	3,183	3,183	3,183	19,096	19,096	20,196	20,196	20,196	-	1,100	95%
SUBTOTAL - Capital Outlay & Depreciation	5,220	3,183	3,183	23,172	19,096	20,196	20,196	20,196	-	(2,976)	115%
Other Outflows											
SUBTOTAL - Other Outflows	-	-	-	-	-	-	-	-	-	-	
TOTAL EXPENSES	462,407	419,575	457,947	2,322,687	5,335,741	5,421,913	5,435,796	5,656,191	(234,278)	3,333,504	41%

MSA-4
Income Statement
As of Dec FY2018

	Actual			YTD		Budget					
	Oct	Nov	Dec	Actual YTD	Adopted Budget	1st Interim (Revised Budget)	Previous Forecast	Current Forecast	1st Interim (Revised Budget) vs. Current	Current Forecast Remaining	% Current Forecast Spent
SUMMARY											
Revenue											
LCFF Entitlement	206,243	141,654	141,654	714,691	1,875,756	1,731,925	1,731,925	1,731,925	-	1,017,235	41%
Federal Revenue	19,388	9,411	13,948	52,512	259,640	234,372	240,861	240,861	6,489	188,349	22%
Other State Revenues	8,538	8,538	233,236	277,786	150,859	166,940	166,724	375,597	208,657	97,811	74%
Local Revenues	1,017	318	-	1,822	22,035	22,385	24,402	24,402	2,017	22,580	7%
Fundraising and Grants	-	741	-	2,528	3,000	4,017	4,017	4,017	-	1,489	63%
Total Revenue	235,186	160,661	388,837	1,049,338	2,311,290	2,159,639	2,167,928	2,376,801	217,162	1,327,463	44%
Expenses											
Compensation and Benefits	86,730	80,447	107,337	477,398	1,337,560	1,085,264	1,085,264	1,085,264	0	607,866	44%
Books and Supplies	9,428	17,781	2,127	43,502	113,174	169,842	171,154	380,027	(210,185)	336,525	11%
Services and Other Operating Expenditures	60,417	49,426	94,264	289,660	789,378	829,185	836,163	836,163	(6,978)	546,502	35%
Depreciation	3,270	1,305	1,305	16,215	15,656	15,656	15,656	15,656	-	(559)	104%
Other Outflows	-	1,603	(1,603)	-	-	-	-	-	-	-	-
Total Expenses	159,845	150,563	203,430	826,775	2,255,768	2,099,947	2,108,236	2,317,109	(217,162)	1,490,334	36%
Operating Income	75,341	10,099	185,407	222,563	55,522	59,692	59,692	59,692	0	(162,871)	
Fund Balance											
Beginning Balance (Unaudited)					917,537	917,537	917,537	917,537			
Audit Adjustment					-	-	112,622	112,622			
Beginning Balance (Audited)					917,537	917,537	1,030,159	1,030,159			
Operating Income					55,522	59,692	59,692	59,692			
Ending Fund Balance					973,059	977,229	1,089,851	1,089,851			

MSA-4
Income Statement
As of Dec FY2018

	Actual			YTD	Budget						
	Oct	Nov	Dec	Actual YTD	Adopted Budget	1st Interim (Revised Budget)	Previous Forecast	Current Forecast	1st Interim (Revised Budget) vs. Current	Current Forecast Remaining	% Current Forecast Spent
KEY ASSUMPTIONS											
Enrollment Summary											
4-6					17	4	4	4	-		
7-8					54	43	43	43	-		
9-12					122	129	129	129	-		
Total Enrolled					193	176	176	176	-		
ADA %											
4-6					91.6%	91.6%	91.6%	91.6%	0.0%		
7-8					97.3%	97.3%	97.3%	97.3%	0.0%		
9-12					97.1%	97.1%	97.1%	97.1%	0.0%		
Average ADA %					96.7%	97.0%	97.0%	97.0%	0.0%		
ADA											
4-6					15.57	3.66	3.66	3.66	-		
7-8					52.52	41.82	41.82	41.82	-		
9-12					118.45	125.25	125.25	125.25	-		
Total ADA					186.54	170.73	170.73	170.73	-		

MSA-4
Income Statement
As of Dec FY2018

		Actual			YTD		Budget					
		Oct	Nov	Dec	Actual YTD	Adopted Budget	1st Interim (Revised Budget)	Previous Forecast	Current Forecast	1st Interim (Revised Budget) vs. Current	Current Forecast Remaining	% Current Forecast Spent
REVENUE												
LCFF Entitlement												
8011	Charter Schools LCFF - State Aid	109,980	109,980	109,980	452,140	1,223,980	1,137,362	1,137,362	1,137,362	-	685,222	40%
8012	Education Protection Account Entitlement	64,590	-	-	64,590	255,854	232,195	232,195	232,195	-	167,605	28%
8096	Charter Schools in Lieu of Property Taxes	31,673	31,674	31,674	197,961	395,922	362,369	362,369	362,369	-	164,408	55%
SUBTOTAL - LCFF Entitlement		206,243	141,654	141,654	714,691	1,875,756	1,731,925	1,731,925	1,731,925	-	1,017,235	41%
Federal Revenue												
8181	Special Education - Entitlement	2,922	2,922	2,922	18,259	36,535	33,424	33,424	33,424	-	15,165	55%
8220	Child Nutrition Programs	-	-	4,537	4,537	34,703	34,703	34,703	34,703	-	30,165	13%
8291	Title I	14,602	-	-	14,602	52,532	58,408	58,408	58,408	-	43,806	25%
8292	Title II	1,864	-	-	1,864	8,713	7,494	7,494	7,494	-	5,630	25%
8296	Other Federal Revenue	-	-	12,978	12,978	127,158	100,072	100,072	100,072	-	87,094	13%
8297	PY Federal - Not Accrued	-	-	-	271	-	271	271	271	-	-	100%
8299	All Other Federal Revenue	-	6,489	(6,489)	-	-	-	6,489	6,489	6,489	6,489	0%
SUBTOTAL - Federal Revenue		19,388	9,411	13,948	52,512	259,640	234,372	240,861	240,861	6,489	188,349	22%
Other State Revenue												
8319	Other State Apportionments - Prior Years	-	-	-	(276)	-	-	(276)	(276)	(276)	-	100%
8381	Special Education - Entitlement (State)	8,538	8,538	8,538	53,365	106,683	97,686	97,686	97,686	-	44,320	55%
8520	Child Nutrition - State	-	-	365	365	2,412	2,412	2,412	2,412	-	2,047	15%
8550	Mandated Cost Reimbursements	-	-	15,459	15,459	5,958	33,721	33,780	33,780	60	18,321	46%
8560	State Lottery Revenue	-	-	-	-	35,806	33,122	33,122	33,122	-	33,122	0%
8593	Prop 39 Clean Energy	-	-	208,873	208,873	-	-	-	208,873	208,873	-	100%
SUBTOTAL - Other State Revenue		8,538	8,538	233,236	277,786	150,859	166,940	166,724	375,597	208,657	97,811	74%
Local Revenue												
8634	Food Service Sales	-	318	-	805	137	487	1,487	1,487	1,000	682	54%
8682	Summer Program	-	-	-	-	21,898	21,898	21,898	21,898	-	21,898	0%
8690	Other Local Revenue	1,017	-	-	1,017	-	-	1,017	1,017	1,017	-	100%
8910	Contributions from Unrestricted Resource (0000-0)	-	-	-	-	-	-	0	0	0	0	0%
SUBTOTAL - Local Revenue		1,017	318	-	1,822	22,035	22,385	24,402	24,402	2,017	22,580	7%
Fundraising and Grants												
8802	Donations - Private	-	-	-	-	-	1,017	1,017	1,017	-	1,017	0%
8803	Fundraising	-	741	-	2,528	3,000	3,000	3,000	3,000	-	472	84%
SUBTOTAL - Fundraising and Grants		-	741	-	2,528	3,000	4,017	4,017	4,017	-	1,489	63%
TOTAL REVENUE		235,186	160,661	388,837	1,049,338	2,311,290	2,159,639	2,167,928	2,376,801	217,162	1,327,463	44%

MSA-4
Income Statement
As of Dec FY2018

Actual			YTD		Budget							
Oct	Nov	Dec	Actual YTD	Adopted Budget	1st Interim (Revised Budget)	Previous Forecast	Current Forecast	1st Interim (Revised Budget) vs. Current	Current Forecast Remaining	% Current Forecast Spent		
EXPENSES												
Compensation & Benefits												
Certificated Salaries												
1100	Teachers Salaries	50,975	48,899	49,707	249,027	634,333	559,381	559,381	559,380	0	310,353	45%
1300	Certificated Supervisor & Administrator Salaries	13,918	13,918	13,918	83,511	296,672	179,021	179,021	179,021	-	95,510	47%
SUBTOTAL - Certificated Salaries		64,893	62,817	63,625	332,538	931,005	738,402	738,402	738,401	0	405,864	45%
Classified Salaries												
2400	Classified Clerical & Office Salaries	3,636	3,661	8,588	25,997	84,500	59,891	59,891	59,891	(0)	33,894	43%
2900	Classified Other Salaries	2,638	2,300	2,206	9,594	24,000	24,066	24,066	24,066	-	14,472	40%
SUBTOTAL - Classified Salaries		6,275	5,960	10,793	35,590	108,500	83,957	83,957	83,957	(0)	48,366	42%
Employee Benefits												
3100	STRS	8,559	8,302	7,114	38,447	131,063	102,694	102,694	102,694	0	64,247	37%
3200	PERS	789	733	1,449	4,822	9,940	13,039	13,039	13,039	(0)	8,217	37%
3300	OASDI-Medicare-Alternative	1,676	1,604	1,985	8,530	23,209	18,787	18,787	18,787	(0)	10,257	45%
3400	Health & Welfare Benefits	2,813	996	20,644	48,898	118,450	118,450	118,450	118,450	-	69,552	41%
3500	Unemployment Insurance	36	34	37	193	3,520	508	508	474	34	281	41%
3600	Workers Comp Insurance	1,690	-	1,690	8,381	11,705	9,260	9,260	9,260	0	879	91%
3900	Other Employee Benefits	0	-	-	0	169	169	169	203	(34)	202	0%
SUBTOTAL - Employee Benefits		15,562	11,669	32,919	109,270	298,055	262,906	262,906	262,906	(0)	153,636	42%
Books & Supplies												
4100	Approved Textbooks & Core Curricula Materials	7,295	-	-	7,361	13,000	13,000	13,000	13,000	-	5,639	57%
4320	Educational Software	-	-	-	11,133	15,150	26,480	26,480	26,480	-	15,347	42%
4325	Instructional Materials & Supplies	114	2,620	-	2,733	20,000	30,000	30,588	30,588	(588)	27,854	9%
4326	Art & Music Supplies	-	25	-	25	-	-	-	-	-	(25)	-
4330	Office Supplies	2,004	(1,386)	1,927	4,202	5,000	15,000	14,724	14,724	276	10,522	29%
4335	PE Supplies	-	-	-	-	-	5,000	5,000	5,000	-	5,000	0%
4345	Non Instructional Student Materials & Supplies	-	-	-	245	9,000	9,000	9,000	9,000	-	8,755	3%
4361	PY Supplies Expenses (not accrued)	(337)	-	-	(337)	-	-	-	-	-	337	-
4400	Noncapitalized Equipment	-	-	-	-	-	-	-	208,873	(208,873)	208,873	0%
4410	Classroom Furniture, Equipment & Supplies	352	-	200	552	5,047	25,000	25,000	25,000	-	24,448	2%
4700	Food	-	-	-	-	40,977	-	1,000	1,000	(1,000)	1,000	0%
4710	Student Food Services	-	16,523	-	16,523	-	41,362	41,362	41,362	(0)	24,839	40%
4720	Other Food	-	-	-	1,065	5,000	5,000	5,000	5,000	-	3,935	21%
SUBTOTAL - Books and Supplies		9,428	17,781	2,127	43,502	113,174	169,842	171,154	380,027	(210,185)	336,525	11%
Services & Other Operating Expenses												
5200	Travel & Conferences	-	-	-	-	4,120	4,120	4,120	4,120	-	4,120	0%
5210	Conference Fees	-	-	-	-	5,150	5,150	5,150	5,150	-	5,150	0%
5215	Travel - Mileage, Parking, Tolls	-	50	-	50	-	-	-	-	-	(50)	-
5300	Dues & Memberships	-	-	-	970	4,434	4,434	4,434	4,434	-	3,464	22%
5450	Insurance - Other	-	-	1,690	4,252	11,388	10,248	10,248	10,248	-	5,996	41%
5500	Operations & Housekeeping	65	-	-	65	498	498	498	498	-	433	13%
5605	Equipment Leases	2,836	3,476	651	9,277	15,000	15,000	21,489	21,489	(6,489)	12,212	43%
5611	Prop 39 Related Costs	-	16,491	16,491	35,241	147,310	131,925	131,925	131,925	-	96,684	27%
5615	Repairs and Maintenance - Building	-	-	-	-	2,000	2,000	2,000	2,000	-	2,000	0%
5617	Repairs and Maintenance - Other Equipment	-	-	-	-	-	5,000	5,000	5,000	-	5,000	0%
5803	Accounting Fees	-	-	-	-	8,240	8,240	8,240	8,240	-	8,240	0%

MSA-4
Income Statement
As of Dec FY2018

		Actual			YTD		Budget					
		Oct	Nov	Dec	Actual YTD	Adopted Budget	1st Interim (Revised Budget)	Previous Forecast	Current Forecast	1st Interim (Revised Budget) vs. Current	Current Forecast Remaining	% Current Forecast Spent
5809	Banking Fees	-	-	-	-	530	530	530	530	-	530	0%
5813	School Programs - After School Program	-	-	162	162	2,060	2,060	2,060	2,060	-	1,899	8%
5814	School Programs - Academic Competitions	475	-	325	800	3,000	5,000	5,000	5,000	-	4,200	16%
5819	School Programs - Other	-	957	-	1,057	1,545	1,545	1,545	1,545	-	488	68%
5820	Consultants - Non Instructional	-	3,365	-	3,365	9,802	9,802	9,802	9,802	-	6,437	34%
5822	Other Professional Services	5,043	1,123	30,602	52,814	76,854	100,674	100,674	100,674	-	47,860	52%
5824	District Oversight Fees	1,462	1,462	1,462	9,138	18,758	17,319	17,319	17,319	-	8,181	53%
5830	Field Trips Expenses	-	-	-	-	10,000	10,000	10,000	10,000	-	10,000	0%
5845	Legal Fees	-	-	-	-	25,000	25,000	25,000	25,000	-	25,000	0%
5851	Marketing and Student Recruiting	-	-	-	1,261	10,000	7,000	7,000	7,000	-	5,739	18%
5857	Payroll Fees	623	623	2,668	5,600	9,888	9,888	9,888	9,888	-	4,288	57%
5858	CMO Fees Expense	6,547	7,475	6,733	40,397	-	80,793	80,793	80,793	(0)	40,397	50%
5861	Prior Yr Exp (not accrued)	1,143	-	(72)	417	-	-	489	489	(489)	72	85%
5863	Professional Development	-	-	400	915	25,620	25,620	25,620	25,620	-	24,705	4%
5864	Professional Development - Tuition Reimbursement	-	-	-	-	30,000	25,000	25,000	25,000	-	25,000	0%
5869	Special Education Contract Instructors	8,879	-	-	13,698	89,610	89,610	89,610	89,610	-	75,912	15%
5872	Special Education Encroachment	2,292	2,292	2,292	14,325	28,644	26,222	26,222	26,222	-	11,897	55%
5884	Substitutes	13,532	3,501	20,553	39,566	30,000	70,950	70,950	70,950	-	31,384	56%
5887	Technology Services	11,016	2,110	2,110	21,572	67,290	67,176	67,176	67,176	-	45,604	32%
5893	Transportation - Student	6,145	6,145	7,319	31,901	69,010	62,000	62,000	62,000	-	30,099	51%
5898	Bad Debt Expense	-	-	-	1	-	1	1	1	-	-	100%
5900	Communications	359	357	357	1,776	3,000	4,320	4,320	4,320	-	2,544	41%
5915	Postage and Delivery	-	-	521	1,042	2,060	2,060	2,060	2,060	-	1,018	51%
SUBTOTAL - Services & Other Operating Exp.		60,417	49,426	94,264	289,660	789,378	829,185	836,163	836,163	(6,978)	546,502	35%
Capital Outlay & Depreciation												
6200	Buildings & Improvement of Buildings	1,965	-	-	8,385	-	-	-	-	-	(8,385)	
6900	Depreciation	1,305	1,305	1,305	7,830	15,656	15,656	15,656	15,656	-	7,826	50%
SUBTOTAL - Capital Outlay & Depreciation		3,270	1,305	1,305	16,215	15,656	15,656	15,656	15,656	-	(559)	104%
Other Outflows												
SUBTOTAL - Other Outflows		-	1,603	(1,603)	-	-	-	-	-	-	-	
TOTAL EXPENSES		159,845	150,563	203,430	826,775	2,255,768	2,099,947	2,108,236	2,317,109	(217,162)	1,490,334	36%

MSA-5
Income Statement
As of Dec FY2018

	Actual			YTD		Budget					
	Oct	Nov	Dec	Actual YTD	Adopted Budget	1st Interim (Revised Budget)	Previous Forecast	Current Forecast	1st Interim (Revised Budget) vs. Current	Current Forecast Remaining	% Current Forecast Spent
SUMMARY											
Revenue											
LCFF Entitlement	186,768	130,184	130,184	704,622	1,939,936	1,929,828	1,929,828	1,929,828	-	1,225,206	37%
Federal Revenue	12,747	9,117	9,117	40,668	226,461	247,827	254,018	254,018	6,191	213,351	16%
Other State Revenues	8,658	8,553	228,630	274,176	180,136	210,305	210,978	419,203	208,898	145,027	65%
Local Revenues	1,017	-	-	1,017	28,536	136,178	137,195	137,195	1,017	136,178	1%
Fundraising and Grants	-	-	-	-	1,000	2,017	2,017	2,017	-	2,017	0%
Total Revenue	209,190	147,854	367,931	1,020,482	2,376,069	2,526,155	2,534,035	2,742,260	216,106	1,721,778	37%
Expenses											
Compensation and Benefits	142,144	128,516	113,230	661,205	1,399,666	1,461,162	1,461,162	1,461,162	0	799,957	45%
Books and Supplies	34,170	2,879	269	83,763	225,109	274,711	275,985	484,210	(209,500)	400,447	17%
Services and Other Operating Expenditures	33,462	36,947	61,203	201,400	675,372	702,081	708,687	708,687	(6,606)	507,287	28%
Depreciation	(11,008)	1,433	1,433	15,117	11,400	18,908	18,908	18,908	-	3,791	80%
Other Outflows	-	-	-	-	-	-	-	-	-	-	-
Total Expenses	198,768	169,776	176,136	961,485	2,311,546	2,456,862	2,464,743	2,672,968	(216,105)	1,711,483	36%
Operating Income	10,422	(21,921)	191,796	58,997	64,523	69,292	69,293	69,293	0	10,296	
Fund Balance											
Beginning Balance (Unaudited)					1,212,490	1,212,490	1,212,490	1,212,490			
Audit Adjustment					-	-	163,067	163,067			
Beginning Balance (Audited)					1,212,490	1,212,490	1,375,557	1,375,557			
Operating Income					64,523	69,292	69,293	69,293			
Ending Fund Balance					1,277,013	1,281,783	1,444,850	1,444,850			

MSA-5
Income Statement
As of Dec FY2018

	Actual			YTD		Budget					
	Oct	Nov	Dec	Actual YTD	Adopted Budget	1st Interim (Revised Budget)	Previous Forecast	Current Forecast	1st Interim (Revised Budget) vs. Current	Current Forecast Remaining	% Current Forecast Spent
KEY ASSUMPTIONS											
Enrollment Summary											
4-6					50	61	61	61	-		
7-8					105	107	107	107	-		
9-12					55	42	42	42	-		
Total Enrolled					210	210	210	210	-		
ADA %											
4-6					95.1%	95.1%	95.1%	95.1%	0.0%		
7-8					94.0%	94.0%	94.0%	94.0%	0.0%		
9-12					93.8%	93.8%	93.8%	93.8%	0.0%		
Average ADA %					94.2%	94.3%	94.3%	94.3%	0.0%		
ADA											
4-6					47.56	58.02	58.02	58.02	-		
7-8					98.68	100.56	100.56	100.56	-		
9-12					51.59	39.40	39.40	39.40	-		
Total ADA					197.83	197.98	197.98	197.98	-		

MSA-5
Income Statement
As of Dec FY2018

		Actual			YTD		Budget					
		Oct	Nov	Dec	Actual YTD	Adopted Budget	1st Interim (Revised Budget)	Previous Forecast	Current Forecast	1st Interim (Revised Budget) vs. Current	Current Forecast Remaining	% Current Forecast Spent
REVENUE												
LCFF Entitlement												
8011	Charter Schools LCFF - State Aid	98,458	98,458	98,458	447,850	1,260,016	1,251,591	1,251,591	1,251,591	-	803,741	36%
8012	Education Protection Account Entitlement	58,482	-	-	58,482	260,027	258,027	258,027	258,027	-	199,545	23%
8096	Charter Schools in Lieu of Property Taxes	29,828	31,726	31,726	198,290	419,893	420,210	420,210	420,210	-	221,920	47%
SUBTOTAL - LCFF Entitlement		186,768	130,184	130,184	704,622	1,939,936	1,929,828	1,929,828	1,929,828	-	1,225,206	37%
Federal Revenue												
8181	Special Education - Entitlement	2,751	2,926	2,926	18,290	38,747	38,759	38,759	38,759	-	20,469	47%
8291	Title I	7,999	-	-	7,999	83,269	96,012	96,012	96,012	-	88,013	8%
8292	Title II	1,997	-	-	1,997	7,948	8,550	8,550	8,550	-	6,553	23%
8296	Other Federal Revenue	-	-	12,382	12,382	96,497	104,506	104,506	104,506	-	92,124	12%
8299	All Other Federal Revenue	-	6,191	(6,191)	-	-	-	6,191	6,191	6,191	6,191	0%
SUBTOTAL - Federal Revenue		12,747	9,117	9,117	40,668	226,461	247,827	254,018	254,018	6,191	213,351	16%
Other State Revenue												
8319	Other State Apportionments - Prior Years	617	-	-	645	-	28	645	645	617	-	100%
8381	Special Education - Entitlement (State)	8,041	8,553	8,553	53,454	113,142	113,278	113,278	113,278	-	59,824	47%
8550	Mandated Cost Reimbursements	-	-	11,852	11,852	2,932	29,106	29,163	29,163	56	17,311	41%
8560	State Lottery Revenue	-	-	-	-	37,974	38,409	38,409	38,409	-	38,409	0%
8593	Prop 39 Clean Energy	-	-	208,225	208,225	-	-	-	208,225	208,225	-	100%
8596	ASES	-	-	-	-	26,088	29,484	29,484	29,484	-	29,484	0%
SUBTOTAL - Other State Revenue		8,658	8,553	228,630	274,176	180,136	210,305	210,978	419,203	208,898	145,027	65%
Local Revenue												
8682	Summer Program	-	-	-	-	17,178	17,178	17,178	17,178	-	17,178	0%
8690	Other Local Revenue	1,017	-	-	1,017	11,358	-	1,017	1,017	1,017	-	100%
8714	SpEd Option 3	-	-	-	-	-	119,000	119,000	119,000	-	119,000	0%
8910	Contributions from Unrestricted Resource (0000-0)	-	-	-	-	-	-	0	0	0	0	0%
SUBTOTAL - Local Revenue		1,017	-	-	1,017	28,536	136,178	137,195	137,195	1,017	136,178	1%
Fundraising and Grants												
8802	Donations - Private	-	-	-	-	-	1,017	1,017	1,017	-	1,017	0%
8803	Fundraising	-	-	-	-	1,000	1,000	1,000	1,000	-	1,000	0%
SUBTOTAL - Fundraising and Grants		-	-	-	-	1,000	2,017	2,017	2,017	-	2,017	0%
TOTAL REVENUE		209,190	147,854	367,931	1,020,482	2,376,069	2,526,155	2,534,035	2,742,260	216,106	1,721,778	37%

MSA-5
Income Statement
As of Dec FY2018

	Actual			YTD		Budget						
	Oct	Nov	Dec	Actual YTD	Adopted Budget	1st Interim (Revised Budget)	Previous Forecast	Current Forecast	1st Interim (Revised Budget) vs. Current	Current Forecast Remaining	% Current Forecast Spent	
EXPENSES												
Compensation & Benefits												
Certificated Salaries												
1100	Teachers Salaries	66,783	67,520	60,773	319,104	732,541	730,827	730,827	730,827	-	411,723	44%
1300	Certificated Supervisor & Administrator Salaries	15,483	15,833	15,683	90,600	165,000	195,000	195,000	195,000	-	104,400	46%
	SUBTOTAL - Certificated Salaries	82,266	83,353	76,456	409,704	897,541	925,827	925,827	925,827	-	516,123	44%
Classified Salaries												
2400	Classified Clerical & Office Salaries	9,952	10,851	12,283	57,520	72,466	82,848	82,848	82,848	-	25,328	69%
2900	Classified Other Salaries	3,876	3,053	2,981	17,632	40,950	48,465	48,465	48,465	0	30,833	36%
	SUBTOTAL - Classified Salaries	13,828	13,904	15,264	75,152	113,416	131,313	131,313	131,313	0	56,161	57%
Employee Benefits												
3100	STRS	11,849	12,006	10,799	58,757	124,318	128,400	128,400	128,400	-	69,643	46%
3200	PERS	2,175	2,022	2,028	11,101	17,615	20,394	20,394	20,394	0	9,293	54%
3300	OASDI-Medicare-Alternative	2,435	2,386	2,371	12,235	23,924	25,703	25,703	25,703	(0)	13,468	48%
3400	Health & Welfare Benefits	27,838	13,659	5,459	85,746	206,568	215,568	215,568	215,568	-	129,822	40%
3500	Unemployment Insurance	48	378	46	256	3,505	659	658	658	1	402	39%
3600	Workers Comp Insurance	1,704	808	808	8,254	11,383	11,903	11,904	11,904	(1)	3,650	69%
3900	Other Employee Benefits	-	-	-	-	1,395	1,395	1,395	1,395	-	1,395	0%
	SUBTOTAL - Employee Benefits	46,050	31,259	21,511	176,349	388,709	404,022	404,022	404,022	0	227,673	44%
Books & Supplies												
4100	Approved Textbooks & Core Curricula Materials	6,758	-	-	18,220	22,000	15,000	18,220	18,220	(3,220)	-	100%
4200	Books & Other Reference Materials	-	-	-	-	5,500	5,500	5,500	5,500	-	5,500	0%
4315	Custodial Supplies	-	-	-	-	1,000	1,000	1,000	1,000	-	1,000	0%
4320	Educational Software	-	-	-	24,291	45,000	50,000	50,000	50,000	-	25,709	49%
4325	Instructional Materials & Supplies	1,752	1,527	-	10,059	11,000	47,482	45,536	45,536	1,946	35,477	22%
4326	Art & Music Supplies	-	-	-	-	-	2,000	2,000	2,000	-	2,000	0%
4330	Office Supplies	430	1,408	261	5,396	5,000	10,000	10,000	10,000	-	4,604	54%
4335	PE Supplies	-	-	-	-	-	2,000	2,000	2,000	-	2,000	0%
4345	Non Instructional Student Materials & Supplies	-	-	-	-	5,000	5,000	5,000	5,000	-	5,000	0%
4350	Uniforms	-	-	-	-	-	3,150	3,150	3,150	-	3,150	0%
4351	Yearbook	-	-	-	-	-	1,500	1,500	1,500	-	1,500	0%
4400	Noncapitalized Equipment	-	-	-	-	6,000	6,000	2,339	210,564	(204,564)	210,564	0%
4410	Classroom Furniture, Equipment & Supplies	111	(56)	-	183	1,030	2,500	2,500	2,500	-	2,317	7%
4420	Computers (individual items less than \$5k)	3,661	-	-	3,661	-	-	3,661	3,661	(3,661)	-	100%
4430	Non Classroom Related Furniture, Equipment & Supplies	3,000	-	8	3,008	7,000	7,000	7,000	7,000	-	3,992	43%
4710	Student Food Services	18,458	-	-	18,458	-	112,579	112,579	112,579	-	94,121	16%
4720	Other Food	-	-	-	487	4,000	4,000	4,000	4,000	-	3,513	12%
	SUBTOTAL - Books and Supplies	34,170	2,879	269	83,763	225,109	274,711	275,985	484,210	(209,500)	400,447	17%
Services & Other Operating Expenses												
5200	Travel & Conferences	-	-	-	-	5,000	5,000	5,000	5,000	-	5,000	0%
5210	Conference Fees	-	-	-	-	5,000	5,000	5,000	5,000	-	5,000	0%
5215	Travel - Mileage, Parking, Tolls	-	-	28	84	1,000	1,000	1,000	1,000	-	916	8%
5300	Dues & Memberships	-	-	-	970	5,000	5,000	5,000	5,000	-	4,030	19%
5450	Insurance - Other	-	897	897	5,380	7,214	10,760	10,760	10,760	-	5,380	50%
5500	Operations & Housekeeping	-	-	-	293	-	500	500	500	-	207	59%
5605	Equipment Leases	644	202	202	1,876	6,600	6,600	12,791	12,791	(6,191)	10,915	15%

MSA-5
Income Statement
As of Dec FY2018

		Actual			YTD		Budget					
		Oct	Nov	Dec	Actual YTD	Adopted Budget	1st Interim (Revised Budget)	Previous Forecast	Current Forecast	1st Interim (Revised Budget) vs. Current	Current Forecast Remaining	% Current Forecast Spent
5611	Prop 39 Related Costs	-	14,899	14,899	29,799	150,132	119,195	119,195	119,195	-	89,397	25%
5615	Repairs and Maintenance - Building	-	-	-	-	10,000	10,000	10,000	10,000	-	10,000	0%
5617	Repairs and Maintenance - Other Equipment	-	-	-	(1,440)	3,470	3,470	3,470	3,470	-	4,910	-41%
5803	Accounting Fees	-	-	-	-	5,783	5,783	5,783	5,783	-	5,783	0%
5809	Banking Fees	-	-	-	-	424	424	424	424	-	424	0%
5813	School Programs - After School Program	-	7,826	3,967	11,794	26,088	29,484	29,484	29,484	-	17,690	40%
5814	School Programs - Academic Competitions	-	-	109	109	639	2,000	2,000	2,000	-	1,891	5%
5819	School Programs - Other	-	-	-	-	391	391	391	391	-	391	0%
5820	Consultants - Non Instructional	1,148	1,542	-	3,890	30,000	30,000	30,000	30,000	-	26,110	13%
5822	Other Professional Services	5,043	3,235	-	25,452	26,000	66,843	66,843	66,843	-	41,392	38%
5824	District Oversight Fees	1,317	1,409	1,409	8,809	19,399	19,298	19,298	19,298	-	10,489	46%
5830	Field Trips Expenses	537	435	-	972	5,000	10,000	10,000	10,000	-	9,029	10%
5845	Legal Fees	-	-	-	-	25,000	25,000	25,000	25,000	-	25,000	0%
5851	Marketing and Student Recruiting	-	1,841	712	2,553	10,000	10,000	10,000	10,000	-	7,448	26%
5857	Payroll Fees	691	717	716	4,013	8,000	8,000	8,000	8,000	-	3,987	50%
5858	CMO Fees Expense	6,547	14,022	6,733	46,944	-	80,793	80,793	80,793	(0)	33,849	58%
5861	Prior Yr Exp (not accrued)	415	(2,071)	39	(1,243)	-	373	788	788	(415)	2,031	-158%
5863	Professional Development	2,010	-	199	2,909	37,100	37,100	37,100	37,100	-	34,191	8%
5864	Professional Development - Tuition Reimbursement	-	-	-	-	22,500	22,500	22,500	22,500	-	22,500	0%
5869	Special Education Contract Instructors	5,275	-	24,016	32,743	75,184	75,184	75,184	75,184	-	42,441	44%
5872	Special Education Encroachment	2,158	2,296	2,296	14,349	30,378	30,407	30,407	30,407	-	16,059	47%
5875	Staff Recruiting	-	-	-	-	2,000	2,000	2,000	2,000	-	2,000	0%
5884	Substitutes	2,703	1,694	3,695	9,770	15,000	15,000	15,000	15,000	-	5,230	65%
5887	Technology Services	4,590	2,397	799	13,381	59,500	59,973	59,973	59,973	-	46,591	22%
5900	Communications	347	(14,727)	391	(12,972)	3,000	3,000	3,000	3,000	-	15,972	-432%
5915	Postage and Delivery	37	332	95	967	2,000	2,000	2,000	2,000	-	1,033	48%
SUBTOTAL - Services & Other Operating Exp.		33,462	36,947	61,203	201,400	675,372	702,081	708,687	708,687	(6,606)	507,287	28%
Capital Outlay & Depreciation												
6200	Buildings & Improvement of Buildings	1,996	-	-	6,519	-	-	-	-	-	(6,519)	
6900	Depreciation	1,433	1,433	1,433	8,598	11,400	18,908	18,908	18,908	-	10,310	45%
SUBTOTAL - Capital Outlay & Depreciation		(11,008)	1,433	1,433	15,117	11,400	18,908	18,908	18,908	-	3,791	80%
Other Outflows												
SUBTOTAL - Other Outflows		-	-	-	-	-	-	-	-	-	-	
TOTAL EXPENSES		198,768	169,776	176,136	961,485	2,311,546	2,456,862	2,464,743	2,672,968	(216,105)	1,711,483	36%

MSA-6
Income Statement
As of Dec FY2018

	Actual			YTD		Budget					
	Oct	Nov	Dec	Actual YTD	Adopted Budget	1st Interim (Revised Budget)	Previous Forecast	Current Forecast	1st Interim (Revised Budget) vs. Current	Current Forecast Remaining	% Current Forecast Spent
SUMMARY											
Revenue											
LCFF Entitlement	174,850	120,684	120,684	612,484	1,574,417	1,476,568	1,476,568	1,476,568	-	864,084	41%
Federal Revenue	21,150	2,681	12,831	45,376	170,405	175,300	175,300	175,300	-	129,924	26%
Other State Revenues	7,836	7,836	85,054	126,302	220,619	221,334	221,389	287,285	65,951	160,983	44%
Local Revenues	949	-	4,019	6,168	-	1,200	2,149	2,149	949	(4,019)	287%
Fundraising and Grants	2,732	1,862	2,772	9,721	15,000	14,749	14,749	14,749	-	5,028	66%
Total Revenue	207,517	133,063	225,360	800,051	1,980,442	1,889,151	1,890,155	1,956,051	66,900	1,156,000	41%
Expenses											
Compensation and Benefits	100,563	95,263	78,711	490,801	1,173,022	1,182,176	1,182,176	1,182,176	-	691,375	42%
Books and Supplies	3,768	14,099	9,939	47,645	127,250	129,346	130,350	196,246	(66,899)	148,600	24%
Services and Other Operating Expenditures	29,697	48,844	20,669	195,082	509,765	514,219	514,219	514,219	(0)	319,138	38%
Depreciation	1,648	1,648	1,648	11,039	28,726	28,726	28,726	28,726	-	17,687	38%
Other Outflows	-	-	-	-	-	-	-	-	-	-	-
Total Expenses	135,676	159,854	110,967	744,567	1,838,764	1,854,468	1,855,471	1,921,367	(66,900)	1,176,800	39%
Operating Income	71,841	(26,791)	114,394	55,484	141,678	34,684	34,684	34,684	(0)	(20,800)	
Fund Balance											
Beginning Balance (Unaudited)					1,119,974	1,119,974	1,119,974	1,119,974			
Audit Adjustment					-	-	138,947	138,947			
Beginning Balance (Audited)					1,119,974	1,119,974	1,258,921	1,258,921			
Operating Income					141,678	34,684	34,684	34,684			
Ending Fund Balance					1,261,652	1,154,658	1,293,605	1,293,605			

MSA-6
Income Statement
As of Dec FY2018

	Actual			YTD		Budget					
	Oct	Nov	Dec	Actual YTD	Adopted Budget	1st Interim (Revised Budget)	Previous Forecast	Current Forecast	1st Interim (Revised Budget) vs. Current	Current Forecast Remaining	% Current Forecast Spent
KEY ASSUMPTIONS											
Enrollment Summary											
4-6					60	48	48	48	-		
7-8					114	115	115	115	-		
Total Enrolled					174	163	163	163	-		
ADA %											
4-6					97.0%	97.0%	97.0%	97.0%	0.0%		
7-8					97.0%	97.0%	97.0%	97.0%	0.0%		
Average ADA %					97.0%	97.0%	97.0%	97.0%	0.0%		
ADA											
4-6					58.20	46.56	46.56	46.56	-		
7-8					110.58	111.55	111.55	111.55	-		
Total ADA					168.78	158.11	158.11	158.11	-		

MSA-6
Income Statement
As of Dec FY2018

		Actual			YTD		Budget					
		Oct	Nov	Dec	Actual YTD	Adopted Budget	1st Interim (Revised Budget)	Previous Forecast	Current Forecast	1st Interim (Revised Budget) vs. Current	Current Forecast Remaining	% Current Forecast Spent
REVENUE												
LCFF Entitlement												
8011	Charter Schools LCFF - State Aid	91,617	91,617	91,617	376,647	1,004,648	944,492	944,492	944,492	-	567,845	40%
8012	Education Protection Account Entitlement	54,166	-	-	54,166	211,542	196,496	196,496	196,496	-	142,330	28%
8096	Charter Schools in Lieu of Property Taxes	29,067	29,067	29,067	181,671	358,227	335,581	335,581	335,581	-	153,910	54%
SUBTOTAL - LCFF Entitlement		174,850	120,684	120,684	612,484	1,574,417	1,476,568	1,476,568	1,476,568	-	864,084	41%
Federal Revenue												
8181	Special Education - Entitlement	2,681	2,681	2,681	16,757	33,057	30,953	30,953	30,953	-	14,196	54%
8220	Child Nutrition Programs	-	-	2,826	2,826	54,279	54,279	54,279	54,279	-	51,453	5%
8291	Title I	14,830	-	-	14,830	52,283	60,463	60,463	60,463	-	45,633	25%
8292	Title II	1,841	-	-	1,841	8,586	7,405	7,405	7,405	-	5,564	25%
8296	Other Federal Revenue	1,798	-	7,325	9,122	22,200	22,200	22,200	22,200	-	13,078	41%
SUBTOTAL - Federal Revenue		21,150	2,681	12,831	45,376	170,405	175,300	175,300	175,300	-	129,924	26%
Other State Revenue												
8319	Other State Apportionments - Prior Years	-	-	-	110	-	110	110	110	-	-	100%
8381	Special Education - Entitlement (State)	7,836	7,836	7,836	48,974	96,526	90,464	90,464	90,464	-	41,490	54%
8520	Child Nutrition - State	-	-	193	193	3,800	3,800	3,800	3,800	-	3,607	5%
8545	School Facilities Apportionments	-	-	-	-	85,500	68,400	68,400	68,400	-	68,400	0%
8550	Mandated Cost Reimbursements	-	-	11,129	11,129	2,397	27,887	27,942	27,942	55	16,813	40%
8560	State Lottery Revenue	-	-	-	-	32,397	30,673	30,673	30,673	-	30,673	0%
8593	Prop 39 Clean Energy	-	-	65,896	65,896	-	-	-	65,896	65,896	-	100%
SUBTOTAL - Other State Revenue		7,836	7,836	85,054	126,302	220,619	221,334	221,389	287,285	65,951	160,983	44%
Local Revenue												
8690	Other Local Revenue	949	-	-	2,149	-	1,200	2,149	2,149	949	-	100%
8910	Contributions from Unrestricted Resource (0000-0)	-	-	-	-	-	-	0	0	0	0	0%
8999	Uncategorized Revenue	-	-	4,019	4,019	-	-	-	-	-	(4,019)	
SUBTOTAL - Local Revenue		949	-	4,019	6,168	-	1,200	2,149	2,149	949	(4,019)	287%
Fundraising and Grants												
8802	Donations - Private	-	-	1,115	3,715	5,000	5,949	5,949	5,949	-	2,234	62%
8803	Fundraising	2,732	1,862	1,657	6,006	10,000	8,800	8,800	8,800	-	2,794	68%
SUBTOTAL - Fundraising and Grants		2,732	1,862	2,772	9,721	15,000	14,749	14,749	14,749	-	5,028	66%
TOTAL REVENUE		207,517	133,063	225,360	800,051	1,980,442	1,889,151	1,890,155	1,956,051	66,900	1,156,000	41%

MSA-6
Income Statement
As of Dec FY2018

	Actual			YTD		Budget						
	Oct	Nov	Dec	Actual YTD	Adopted Budget	1st Interim (Revised Budget)	Previous Forecast	Current Forecast	1st Interim (Revised Budget) vs. Current	Current Forecast Remaining	% Current Forecast Spent	
EXPENSES												
Compensation & Benefits												
Certificated Salaries												
1100	Teachers Salaries	46,425	46,650	42,365	227,015	406,727	526,350	526,350	526,350	-	299,335	43%
1300	Certificated Supervisor & Administrator Salaries	13,833	13,833	14,693	88,875	311,075	175,824	175,824	175,824	-	86,949	51%
	SUBTOTAL - Certificated Salaries	60,258	60,483	57,058	315,890	717,802	702,174	702,174	702,174	-	386,284	45%
Classified Salaries												
2400	Classified Clerical & Office Salaries	3,805	3,625	3,868	22,338	120,575	64,404	64,404	64,404	-	42,067	35%
2900	Classified Other Salaries	6,249	4,477	4,821	27,057	19,200	95,040	95,040	95,040	-	67,982	28%
	SUBTOTAL - Classified Salaries	10,054	8,102	8,689	49,395	139,775	159,444	159,444	159,444	-	110,049	31%
Employee Benefits												
3100	STRS	8,695	8,728	7,753	45,102	101,450	98,618	98,618	98,618	-	53,516	46%
3200	PERS	1,531	1,238	1,288	7,466	15,496	24,763	24,763	24,763	-	17,297	30%
3300	OASDI-Medicare-Alternative	1,639	1,493	1,488	8,343	22,015	23,541	23,541	23,541	-	15,198	35%
3400	Health & Welfare Benefits	22,435	8,240	392	54,316	157,651	157,651	157,651	157,651	-	103,334	34%
3500	Unemployment Insurance	35	34	(47)	102	3,429	535	535	542	(7)	440	19%
3600	Workers Comp Insurance	1,537	721	1,537	9,031	9,656	9,702	9,702	9,702	-	671	93%
3900	Other Employee Benefits	-	601	553	1,155	5,748	5,748	5,748	5,741	7	4,586	20%
	SUBTOTAL - Employee Benefits	30,250	26,677	12,964	125,516	315,445	320,558	320,558	320,558	-	195,043	39%
Books & Supplies												
4100	Approved Textbooks & Core Curricula Materials	-	-	-	3,510	25,000	25,000	25,000	25,000	-	21,490	14%
4200	Books & Other Reference Materials	-	-	-	-	1,030	1,030	1,030	1,030	-	1,030	0%
4320	Educational Software	3,055	-	-	12,131	14,420	14,420	14,420	14,420	(0)	2,289	84%
4325	Instructional Materials & Supplies	-	259	2,025	5,420	4,740	6,740	6,976	6,976	(236)	1,557	78%
4330	Office Supplies	-	1,799	3,442	5,757	5,000	8,000	8,000	8,000	-	2,243	72%
4335	PE Supplies	-	-	-	-	2,060	2,060	2,060	2,060	-	2,060	0%
4345	Non Instructional Student Materials & Supplies	-	118	201	319	2,575	2,575	2,575	2,575	-	2,256	12%
4346	Teacher Supplies	-	-	-	1,099	1,030	1,030	1,099	1,099	(69)	-	100%
4400	Noncapitalized Equipment	-	-	-	-	1,000	-	-	65,896	(65,896)	65,896	0%
4410	Classroom Furniture, Equipment & Supplies	713	228	66	1,052	2,060	60	758	758	(698)	(294)	139%
4430	Non Classroom Related Furniture, Equipment & Supplies	-	-	-	2,029	-	3,000	3,000	3,000	-	971	68%
4710	Student Food Services	-	11,278	4,019	15,297	-	63,886	63,886	63,886	-	48,589	24%
4720	Other Food	-	417	186	1,032	1,545	1,545	1,545	1,545	-	513	67%
	SUBTOTAL - Books and Supplies	3,768	14,099	9,939	47,645	127,250	129,346	130,350	196,246	(66,899)	148,600	24%
Services & Other Operating Expenses												
5210	Conference Fees	-	225	-	225	1,030	1,030	1,030	1,030	-	805	22%
5215	Travel - Mileage, Parking, Tolls	-	-	422	454	1,500	1,500	1,500	1,500	-	1,046	30%
5220	Travel and Lodging	-	697	(389)	308	-	-	-	-	-	(308)	-
5300	Dues & Memberships	-	-	-	-	1,881	1,881	1,881	1,881	-	1,881	0%
5450	Insurance - Other	-	816	-	3,264	10,133	9,792	9,792	9,792	-	6,528	33%
5500	Operations & Housekeeping	-	13	171	184	4,120	4,120	4,120	4,120	-	3,936	4%
5510	Utilities - Gas and Electric	20	3,393	23	4,529	7,700	7,700	7,700	7,700	-	3,171	59%
5605	Equipment Leases	228	602	1,371	2,884	4,944	4,944	4,944	4,944	-	2,060	58%
5610	Rent	9,500	9,500	9,500	66,500	114,000	114,000	114,000	114,000	-	47,500	58%
5615	Repairs and Maintenance - Building	-	-	-	-	17,060	17,060	17,060	17,060	-	17,060	0%
5803	Accounting Fees	-	-	-	-	4,635	4,635	4,635	4,635	-	4,635	0%

MSA-6
Income Statement
As of Dec FY2018

	Actual			YTD		Budget					
	Oct	Nov	Dec	Actual YTD	Adopted Budget	1st Interim (Revised Budget)	Previous Forecast	Current Forecast	1st Interim (Revised Budget) vs. Current	Current Forecast Remaining	% Current Forecast Spent
5809 Banking Fees	-	-	-	-	515	515	515	515	-	515	0%
5819 School Programs - Other	470	-	-	470	3,000	3,000	3,000	3,000	-	2,530	16%
5820 Consultants - Non Instructional	-	1,464	-	1,464	8,240	8,240	8,240	8,240	-	6,776	18%
5822 Other Professional Services	-	3,413	1,644	9,160	27,596	27,596	27,596	27,596	-	18,436	33%
5824 District Oversight Fees	1,242	1,242	1,242	7,761	15,744	14,766	14,766	14,766	-	7,005	53%
5830 Field Trips Expenses	1,996	1,431	-	3,427	10,300	15,300	15,300	15,300	-	11,873	22%
5833 Fines and Penalties	-	-	723	723	-	-	-	-	-	(723)	
5845 Legal Fees	-	-	-	-	5,000	5,000	5,000	5,000	-	5,000	0%
5851 Marketing and Student Recruiting	-	-	-	1,077	18,540	9,284	9,284	9,284	-	8,207	12%
5857 Payroll Fees	614	614	622	4,038	10,403	10,403	10,403	10,403	-	6,365	39%
5858 CMO Fees Expense	6,547	14,022	6,733	46,944	-	80,793	80,793	80,793	-	33,849	58%
5861 Prior Yr Exp (not accrued)	-	96	(121)	3,358	-	3,400	3,400	3,400	(0)	42	99%
5863 Professional Development	-	-	100	2,173	15,000	18,000	18,000	18,000	-	15,827	12%
5864 Professional Development - Tuition Reimbursement	-	-	-	-	25,000	28,000	28,000	28,000	-	28,000	0%
5869 Special Education Contract Instructors	-	5,346	9,899	15,245	35,000	35,000	35,000	35,000	-	19,755	44%
5872 Special Education Encroachment	2,103	2,103	2,103	13,146	25,917	24,283	24,283	24,283	-	11,137	54%
5884 Substitutes	-	2,173	320	2,493	15,000	15,000	15,000	15,000	-	12,507	17%
5887 Technology Services	6,382	1,497	2,435	17,416	41,820	41,857	41,857	41,857	-	24,441	42%
5898 Bad Debt Expense	-	-	-	-	0	0	0	0	-	0	0%
5900 Communications	193	196	(16,129)	(12,968)	3,000	3,000	3,000	3,000	-	15,968	-432%
5915 Postage and Delivery	403	-	-	805	4,120	4,120	4,120	4,120	-	3,315	20%
SUBTOTAL - Services & Other Operating Exp.	29,697	48,844	20,669	195,082	509,765	514,219	514,219	514,219	(0)	319,138	38%
Capital Outlay & Depreciation											
6200 Buildings & Improvement of Buildings	-	-	-	1,150	-	-	-	-	-	(1,150)	
6900 Depreciation	1,648	1,648	1,648	9,889	28,726	28,726	28,726	28,726	-	18,837	34%
SUBTOTAL - Capital Outlay & Depreciation	1,648	1,648	1,648	11,039	28,726	28,726	28,726	28,726	-	17,687	38%
Other Outflows											
SUBTOTAL - Other Outflows	-	-	-	-	-	-	-	-	-	-	-
TOTAL EXPENSES	135,676	159,854	110,967	744,567	1,838,764	1,854,468	1,855,471	1,921,367	(66,900)	1,176,800	39%

MSA-7
Income Statement
As of Dec FY2018

	Actual			YTD		Budget					
	Oct	Nov	Dec	Actual YTD	Adopted Budget	1st Interim (Revised Budget)	Previous Forecast	Current Forecast	1st Interim (Revised Budget) vs. Current	Current Forecast Remaining	% Current Forecast Spent
SUMMARY											
Revenue											
LCFF Entitlement	288,573	201,794	201,794	1,019,186	2,658,045	2,628,620	2,628,620	2,628,620	-	1,609,433	39%
Federal Revenue	33,650	4,434	18,331	70,824	235,853	253,209	253,208	253,208	(0)	182,384	28%
Other State Revenues	12,958	12,958	350,387	418,973	564,241	593,416	593,506	805,546	212,130	386,573	52%
Local Revenues	3,120	692	1,272	7,389	53,168	37,408	39,306	39,306	1,898	31,917	19%
Fundraising and Grants	4,301	991	2,689	8,646	11,000	12,898	12,898	12,898	-	4,252	67%
Total Revenue	342,601	220,868	574,474	1,525,018	3,522,307	3,525,550	3,527,537	3,739,577	214,028	2,214,559	41%
Expenses											
Compensation and Benefits	163,981	128,871	152,902	776,370	1,682,985	1,672,274	1,672,036	1,672,036	238	895,666	46%
Books and Supplies	27,482	11,263	15,353	93,272	188,317	203,550	207,228	419,268	(215,717)	325,996	22%
Services and Other Operating Expenditures	147,236	46,212	112,245	669,146	1,551,087	1,469,029	1,467,577	1,467,577	1,452	798,431	46%
Depreciation	1,691	1,691	1,691	14,626	45,159	44,909	44,909	44,909	0	30,283	33%
Other Outflows	-	-	-	-	-	-	-	-	-	-	-
Total Expenses	340,389	188,037	282,191	1,553,414	3,467,548	3,389,763	3,391,750	3,603,790	(214,027)	2,050,376	43%
Operating Income	2,212	32,831	292,283	(28,396)	54,759	135,787	135,788	135,788	1	164,183	
Fund Balance											
Beginning Balance (Unaudited)					901,012	901,012	901,012	901,012			
Audit Adjustment					-	-	-	111,318			
Beginning Balance (Audited)					901,012	901,012	901,012	1,012,330			
Operating Income					54,759	135,787	135,788	135,788			
Ending Fund Balance					955,771	1,036,799	1,036,800	1,148,118			

MSA-7
Income Statement
As of Dec FY2018

	Actual			YTD		Budget					
	Oct	Nov	Dec	Actual YTD	Adopted Budget	1st Interim (Revised Budget)	Previous Forecast	Current Forecast	1st Interim (Revised Budget) vs. Current	Current Forecast Remaining	% Current Forecast Spent
KEY ASSUMPTIONS											
Enrollment Summary											
K-3					165	163	163	163	-		
4-6					130	129	129	129	-		
Total Enrolled					295	292	292	292	-		
ADA %											
K-3					96.0%	96.0%	96.0%	96.0%	0.0%		
4-6					96.0%	96.0%	96.0%	96.0%	0.0%		
Average ADA %					96.0%	96.0%	96.0%	96.0%	0.0%		
ADA											
K-3					158.40	156.48	156.48	156.48	-		
4-6					124.80	123.84	123.84	123.84	-		
Total ADA					283.20	280.32	280.32	280.32	-		

MSA-7
Income Statement
As of Dec FY2018

		Actual			YTD		Budget					
		Oct	Nov	Dec	Actual YTD	Adopted Budget	1st Interim (Revised Budget)	Previous Forecast	Current Forecast	1st Interim (Revised Budget) vs. Current	Current Forecast Remaining	% Current Forecast Spent
REVENUE												
LCFF Entitlement												
8011	Charter Schools LCFF - State Aid	153,726	153,726	153,726	631,984	1,713,079	1,696,136	1,696,136	1,696,136	-	1,064,152	37%
8012	Education Protection Account Entitlement	86,780	-	-	86,780	343,888	337,518	337,518	337,518	-	250,738	26%
8096	Charter Schools in Lieu of Property Taxes	48,067	48,068	48,068	300,422	601,078	594,965	594,965	594,965	-	294,543	50%
SUBTOTAL - LCFF Entitlement		288,573	201,794	201,794	1,019,186	2,658,045	2,628,620	2,628,620	2,628,620	-	1,609,433	39%
Federal Revenue												
8181	Special Education - Entitlement	4,434	4,434	4,434	27,710	55,467	54,878	54,878	54,878	-	27,168	50%
8220	Child Nutrition Programs	-	-	6,640	6,640	78,624	78,624	78,624	78,624	(0)	71,984	8%
8291	Title I	22,492	-	-	22,492	72,015	91,635	91,635	91,635	-	69,143	25%
8292	Title II	2,938	-	-	2,938	13,491	11,815	11,815	11,815	-	8,877	25%
8296	Other Federal Revenue	3,786	-	7,258	11,044	16,256	16,256	16,256	16,256	-	5,212	68%
SUBTOTAL - Federal Revenue		33,650	4,434	18,331	70,824	235,853	253,209	253,208	253,208	(0)	182,384	28%
Other State Revenue												
8319	Other State Apportionments - Prior Years	-	-	-	557	-	557	557	557	-	-	100%
8381	Special Education - Entitlement (State)	12,958	12,958	12,958	80,986	161,963	160,388	160,388	160,388	-	79,402	50%
8520	Child Nutrition - State	-	-	516	516	6,152	6,152	6,152	6,152	(0)	5,636	8%
8545	School Facilities Apportionments	-	-	-	-	187,802	162,021	162,021	162,021	-	162,021	0%
8550	Mandated Cost Reimbursements	-	-	18,403	18,403	3,963	46,115	46,206	46,206	91	27,803	40%
8560	State Lottery Revenue	-	-	-	-	54,360	54,382	54,382	54,382	-	54,382	0%
8593	Prop 39 Clean Energy	-	-	212,040	212,040	-	-	-	212,040	212,040	-	100%
8596	ASES	-	-	106,470	106,470	150,000	163,800	163,800	163,800	-	57,330	65%
SUBTOTAL - Other State Revenue		12,958	12,958	350,387	418,973	564,241	593,416	593,506	805,546	212,130	386,573	52%
Local Revenue												
8634	Food Service Sales	1,223	692	926	5,146	10,560	10,560	10,560	10,560	(0)	5,414	49%
8682	Summer Program	-	-	-	-	26,848	26,848	26,848	26,848	-	26,848	0%
8690	Other Local Revenue	1,898	-	-	1,898	15,759	-	1,898	1,898	1,898	0	100%
8910	Contributions from Unrestricted Resource (0000-0)	-	-	-	-	-	-	0	0	0	0	0%
8999	Uncategorized Revenue	-	-	346	346	-	-	-	-	-	(346)	
SUBTOTAL - Local Revenue		3,120	692	1,272	7,389	53,168	37,408	39,306	39,306	1,898	31,917	19%
Fundraising and Grants												
8802	Donations - Private	-	-	-	-	1,000	2,898	2,898	2,898	-	2,898	0%
8803	Fundraising	4,301	991	2,689	8,646	10,000	10,000	10,000	10,000	-	1,354	86%
SUBTOTAL - Fundraising and Grants		4,301	991	2,689	8,646	11,000	12,898	12,898	12,898	-	4,252	67%
TOTAL REVENUE		342,601	220,868	574,474	1,525,018	3,522,307	3,525,550	3,527,537	3,739,577	214,028	2,214,559	41%

MSA-7
Income Statement
As of Dec FY2018

	Actual			YTD		Budget						
	Oct	Nov	Dec	Actual YTD	Adopted Budget	1st Interim (Revised Budget)	Previous Forecast	Current Forecast	1st Interim (Revised Budget) vs. Current	Current Forecast Remaining	% Current Forecast Spent	
EXPENSES												
Compensation & Benefits												
Certificated Salaries												
1100 Teachers Salaries	76,982	76,332	75,323	384,945	859,400	843,318	843,318	843,318	-	458,373	46%	
1300 Certificated Supervisor & Administrator Salaries	13,520	13,520	13,520	80,934	160,000	167,241	167,241	167,241	-	86,307	48%	
SUBTOTAL - Certificated Salaries	90,502	89,852	88,843	465,879	1,019,400	1,010,559	1,010,559	1,010,559	-	544,680	46%	
Classified Salaries												
2400 Classified Clerical & Office Salaries	9,461	8,597	8,554	47,472	79,040	71,200	71,200	71,200	-	23,728	67%	
2900 Classified Other Salaries	15,104	12,199	11,257	68,390	175,303	181,703	181,703	181,703	-	113,313	38%	
SUBTOTAL - Classified Salaries	24,566	20,796	19,811	115,862	254,343	252,903	252,903	252,903	-	137,041	46%	
Employee Benefits												
3100 STRS	13,038	12,944	11,237	65,535	136,082	141,816	141,816	141,816	-	76,281	46%	
3200 PERS	3,293	2,895	2,743	16,004	38,725	38,737	38,737	38,737	-	22,733	41%	
3300 OASDI-Medicare-Alternative	3,172	2,897	2,800	15,576	38,972	35,722	35,722	35,722	-	20,146	44%	
3400 Health & Welfare Benefits	26,805	(1,745)	24,867	82,327	177,244	177,244	177,244	177,244	-	94,917	46%	
3500 Unemployment Insurance	58	55	54	291	3,637	828	828	828	-	537	35%	
3600 Workers Comp Insurance	2,548	1,176	2,547	14,896	14,342	14,227	14,227	14,227	-	(669)	105%	
3900 Other Employee Benefits	0	-	-	0	238	238	-	-	238	(0)		
SUBTOTAL - Employee Benefits	48,914	18,223	44,248	194,629	409,241	408,812	408,574	408,574	238	213,945	48%	
Books & Supplies												
4100 Approved Textbooks & Core Curricula Materials	-	-	-	18,247	22,000	28,000	28,000	28,000	-	9,753	65%	
4200 Books & Other Reference Materials	-	-	-	229	1,000	1,000	1,000	1,000	-	771	23%	
4315 Custodial Supplies	665	-	1,261	2,691	8,000	8,000	8,000	8,000	-	5,309	34%	
4320 Educational Software	4,201	-	2,350	12,110	12,149	16,649	16,649	16,649	0	4,539	73%	
4325 Instructional Materials & Supplies	440	75	545	2,262	10,871	9,371	11,183	11,183	(1,812)	8,922	20%	
4326 Art & Music Supplies	233	-	-	253	5,000	5,000	253	3,000	2,000	2,747	8%	
4330 Office Supplies	730	236	2,522	4,561	5,000	5,000	5,000	5,000	-	439	91%	
4335 PE Supplies	-	-	-	1,066	2,000	2,000	2,000	2,000	-	934	53%	
4345 Non Instructional Student Materials & Supplies	-	177	-	1,086	1,500	1,500	1,500	1,500	-	414	72%	
4346 Teacher Supplies	52	-	-	229	2,400	2,400	2,400	2,400	-	2,171	10%	
4351 Yearbook	-	-	-	-	760	760	760	760	-	760	0%	
4361 PY Supplies Expenses (not accrued)	1,866	-	-	1,866	-	-	1,866	1,866	(1,866)	0	100%	
4400 Noncapitalized Equipment	-	-	-	8,002	-	10,000	10,000	222,040	(212,040)	214,038	4%	
4410 Classroom Furniture, Equipment & Supplies	193	1,278	950	3,085	2,991	2,991	2,991	2,991	0	(94)	103%	
4420 Computers (individual items less than \$5k)	133	-	-	891	-	1,000	1,000	1,000	-	109	89%	
4430 Non Classroom Related Furniture, Equipment & Supplies	-	-	-	-	3,009	3,009	7,756	5,009	(2,000)	5,009	0%	
4710 Student Food Services	18,910	9,245	7,725	35,880	-	104,871	104,870	104,870	1	68,990	34%	
4720 Other Food	60	252	-	814	2,000	2,000	2,000	2,000	-	1,186	41%	
SUBTOTAL - Books and Supplies	27,482	11,263	15,353	93,272	188,317	203,550	207,228	419,268	(215,717)	325,996	22%	
Services & Other Operating Expenses												
5210 Conference Fees	-	-	-	-	1,000	1,000	1,000	1,000	-	1,000	0%	
5215 Travel - Mileage, Parking, Tolls	254	-	84	761	1,000	2,000	2,000	2,000	-	1,239	38%	
5220 Travel and Lodging	-	-	-	-	1,272	1,272	1,272	1,272	0	1,272	0%	
5300 Dues & Memberships	696	-	-	1,406	9,000	9,000	9,000	9,000	-	7,594	16%	
5450 Insurance - Other	-	1,371	-	5,485	17,141	16,456	16,456	16,456	-	10,971	33%	
5500 Operations & Housekeeping	206	705	300	3,091	10,000	10,000	10,000	10,000	-	6,909	31%	

MSA-7
Income Statement
As of Dec FY2018

	Actual			YTD		Budget					
	Oct	Nov	Dec	Actual YTD	Adopted Budget	1st Interim (Revised Budget)	Previous Forecast	Current Forecast	1st Interim (Revised Budget) vs. Current	Current Forecast Remaining	% Current Forecast Spent
5510 Utilities - Gas and Electric	7,311	5,363	4,266	23,240	61,248	61,248	61,248	61,248	-	38,008	38%
5605 Equipment Leases	1,305	(1,709)	1,313	1,363	8,400	8,400	8,400	8,400	-	7,037	16%
5610 Rent	24,503	20,867	24,506	161,163	270,035	270,035	270,035	270,035	-	108,872	60%
5615 Repairs and Maintenance - Building	835	-	2,352	9,107	20,000	10,000	10,000	10,000	-	893	91%
5617 Repairs and Maintenance - Other Equipment	-	-	-	-	1,000	1,000	1,000	1,000	-	1,000	0%
5803 Accounting Fees	-	-	-	-	10,300	10,300	10,300	10,300	-	10,300	0%
5809 Banking Fees	-	-	-	(154)	3,000	3,000	3,000	3,000	-	3,154	-5%
5813 School Programs - After School Program	15,000	-	20,520	65,520	150,000	163,800	163,800	163,800	-	98,280	40%
5814 School Programs - Academic Competitions	151	129	-	280	1,000	1,000	1,000	1,000	-	720	28%
5819 School Programs - Other	567	65	28	660	4,000	4,000	4,000	4,000	-	3,340	17%
5820 Consultants - Non Instructional	139	1,958	-	2,097	8,584	8,584	8,584	8,584	-	6,487	24%
5822 Other Professional Services	2,503	-	1,543	21,504	17,596	31,252	31,252	31,252	-	9,748	69%
5824 District Oversight Fees	2,068	2,068	2,068	12,928	26,580	26,286	26,286	26,286	-	13,358	49%
5830 Field Trips Expenses	-	1,533	-	1,533	5,000	8,000	8,000	8,000	-	6,467	19%
5833 Fines and Penalties	-	-	123	123	-	-	-	-	-	(123)	
5845 Legal Fees	7,500	-	-	7,500	6,000	8,000	8,000	8,000	-	500	94%
5851 Marketing and Student Recruiting	-	-	-	-	1,000	3,000	3,000	3,000	-	3,000	0%
5857 Payroll Fees	914	894	1,747	6,924	14,420	14,420	14,420	14,420	-	7,496	48%
5858 CMO Fees Expense	54,561	6,183	44,885	269,311	-	538,623	538,623	538,623	(0)	269,311	50%
5861 Prior Yr Exp (not accrued)	(1,452)	21	170	3,210	-	4,471	3,019	3,019	1,452	(191)	106%
5863 Professional Development	633	-	-	644	4,000	4,000	4,000	4,000	-	3,356	16%
5864 Professional Development - Tuition Reimbursement	-	-	-	205	14,200	14,200	14,200	14,200	-	13,995	1%
5869 Special Education Contract Instructors	16,032	14,505	-	30,537	114,324	114,324	114,324	114,324	-	83,787	27%
5872 Special Education Encroachment	3,478	3,478	3,478	21,739	43,486	43,053	43,053	43,053	-	21,314	50%
5884 Substitutes	2,713	3,426	3,567	10,318	25,000	30,000	30,000	30,000	-	19,682	34%
5887 Technology Services	6,817	431	(22)	20,698	40,170	40,705	40,705	40,705	-	20,007	51%
5899 Miscellaneous Operating Expenses	-	-	1,314	1,314	0	0	-	-	0	(1,314)	
5900 Communications	-	(15,075)	-	(14,975)	4,000	4,000	4,000	4,000	-	18,975	-374%
5915 Postage and Delivery	504	-	-	1,613	3,600	3,600	3,600	3,600	-	1,987	45%
SUBTOTAL - Services & Other Operating Exp.	147,236	46,212	112,245	669,146	1,551,087	1,469,029	1,467,577	1,467,577	1,452	798,431	46%
Capital Outlay & Depreciation											
6200 Buildings & Improvement of Buildings	-	-	-	4,483	-	-	-	-	-	(4,483)	
6900 Depreciation	1,691	1,691	1,691	10,143	45,159	44,909	44,909	44,909	0	34,766	23%
SUBTOTAL - Capital Outlay & Depreciation	1,691	1,691	1,691	14,626	45,159	44,909	44,909	44,909	0	30,283	33%
Other Outflows											
SUBTOTAL - Other Outflows	-	-	-	-	-	-	-	-	-	-	
TOTAL EXPENSES	340,389	188,037	282,191	1,553,414	3,467,548	3,389,763	3,391,750	3,603,790	(214,027)	2,050,376	43%

MSA-8
Income Statement
As of Dec FY2018

	Actual			YTD		Budget					
	Oct	Nov	Dec	Actual YTD	Adopted Budget	1st Interim (Revised Budget)	Previous Forecast	Current Forecast	1st Interim (Revised Budget) vs. Current	Current Forecast Remaining	% Current Forecast Spent
SUMMARY											
Revenue											
LCFF Entitlement	506,640	352,544	352,544	1,779,820	4,656,757	4,594,558	4,594,558	4,594,558	-	2,814,738	39%
Federal Revenue	67,717	7,606	7,606	107,649	304,497	338,348	338,348	338,348	-	230,699	32%
Other State Revenues	30,257	22,230	280,460	405,572	528,197	610,544	618,728	845,387	234,842	439,814	48%
Local Revenues	2,236	-	23	2,259	34,273	34,273	36,509	36,509	2,236	34,250	6%
Fundraising and Grants	4,030	708	996	10,460	20,000	22,236	22,236	22,236	-	11,777	47%
Total Revenue	610,881	383,088	641,629	2,305,760	5,543,724	5,599,960	5,610,380	5,837,039	237,079	3,531,278	40%
Expenses											
Compensation and Benefits	220,457	206,254	203,496	1,139,903	2,782,961	2,727,429	2,754,623	2,754,623	(27,194)	1,614,720	41%
Books and Supplies	23,209	12,742	50,423	133,551	426,715	433,350	416,576	643,235	(209,885)	509,684	21%
Services and Other Operating Expenditures	136,706	118,655	180,169	811,899	2,090,297	2,207,990	2,207,990	2,207,990	-	1,396,090	37%
Depreciation	5,650	5,650	5,650	38,779	96,064	96,064	96,064	96,064	-	57,285	40%
Other Outflows	-	-	-	-	-	-	-	-	-	-	-
Total Expenses	386,023	343,301	439,739	2,124,132	5,396,037	5,464,833	5,475,253	5,701,912	(237,079)	3,577,779	37%
Operating Income	224,857	39,787	201,890	181,628	147,687	135,127	135,127	135,127	(0)	(46,501)	
Fund Balance											
Beginning Balance (Unaudited)					3,045,002	3,045,002	3,045,002	3,045,002			
Audit Adjustment					-	-	321,397	321,397			
Beginning Balance (Audited)					3,045,002	3,045,002	3,366,399	3,366,399			
Operating Income					147,687	135,127	135,127	135,127			
Ending Fund Balance					3,192,689	3,180,129	3,501,526	3,501,526			

MSA-8
Income Statement
As of Dec FY2018

	Actual			YTD		Budget					
	Oct	Nov	Dec	Actual YTD	Adopted Budget	1st Interim (Revised Budget)	Previous Forecast	Current Forecast	1st Interim (Revised Budget) vs. Current	Current Forecast Remaining	% Current Forecast Spent
KEY ASSUMPTIONS											
Enrollment Summary											
4-6					165	137	137	137	-		
7-8					330	351	351	351	-		
Total Enrolled					495	488	488	488	-		
ADA %											
4-6					98.2%	98.2%	98.2%	98.2%	0.0%		
7-8					98.2%	98.2%	98.2%	98.2%	0.0%		
Average ADA %					98.2%	98.2%	98.2%	98.2%	0.0%		
ADA											
4-6					162.07	134.57	134.57	134.57	-		
7-8					324.14	344.77	344.77	344.77	-		
Total ADA					486.22	479.34	479.34	479.34	-		

MSA-8
Income Statement
As of Dec FY2018

		Actual			YTD		Budget					
		Oct	Nov	Dec	Actual YTD	Adopted Budget	1st Interim (Revised Budget)	Previous Forecast	Current Forecast	1st Interim (Revised Budget) vs. Current	Current Forecast Remaining	% Current Forecast Spent
REVENUE												
LCFF Entitlement												
8011	Charter Schools LCFF - State Aid	270,083	270,083	270,083	1,110,341	3,013,672	2,979,793	2,979,793	2,979,793	-	1,869,452	37%
8012	Education Protection Account Entitlement	154,095	-	-	154,095	611,114	597,388	597,388	597,388	-	443,293	26%
8096	Charter Schools in Lieu of Property Taxes	82,462	82,461	82,461	515,384	1,031,971	1,017,378	1,017,378	1,017,378	-	501,994	51%
SUBTOTAL - LCFF Entitlement		506,640	352,544	352,544	1,779,820	4,656,757	4,594,558	4,594,558	4,594,558	-	2,814,738	39%
Federal Revenue												
8181	Special Education - Entitlement	7,606	7,606	7,606	47,538	95,230	93,841	93,841	93,841	-	46,303	51%
8291	Title I	54,029	-	-	54,029	181,156	220,051	220,051	220,051	-	166,022	25%
8292	Title II	6,082	-	-	6,082	28,111	24,456	24,456	24,456	-	18,374	25%
SUBTOTAL - Federal Revenue		67,717	7,606	7,606	107,649	304,497	338,348	338,348	338,348	-	230,699	32%
Other State Revenue												
8319	Other State Apportionments - Prior Years	8,028	-	-	8,408	-	380	8,408	8,408	8,028	0	100%
8381	Special Education - Entitlement (State)	22,230	22,230	22,230	138,935	278,070	274,260	274,260	274,260	-	135,325	51%
8550	Mandated Cost Reimbursements	-	-	31,571	31,571	6,799	79,112	79,268	79,268	155	47,697	40%
8560	State Lottery Revenue	-	-	-	-	93,329	92,992	92,992	92,992	-	92,992	0%
8593	Prop 39 Clean Energy	-	-	226,659	226,659	-	-	-	226,659	226,659	-	100%
8596	ASES	-	-	-	-	150,000	163,800	163,800	163,800	-	163,800	0%
SUBTOTAL - Other State Revenue		30,257	22,230	280,460	405,572	528,197	610,544	618,728	845,387	234,842	439,814	48%
Local Revenue												
8682	Summer Program	-	-	-	-	34,273	34,273	34,273	34,273	-	34,273	0%
8690	Other Local Revenue	2,236	-	-	2,236	-	-	2,236	2,236	2,236	-	100%
8910	Contributions from Unrestricted Resource (0000-0)	-	-	-	-	-	-	0	0	0	0	0%
8999	Uncategorized Revenue	-	-	23	23	-	-	-	-	-	(23)	
SUBTOTAL - Local Revenue		2,236	-	23	2,259	34,273	34,273	36,509	36,509	2,236	34,250	6%
Fundraising and Grants												
8802	Donations - Private	-	-	-	-	-	2,236	2,236	2,236	-	2,236	0%
8803	Fundraising	4,030	708	996	10,460	20,000	20,000	20,000	20,000	-	9,540	52%
SUBTOTAL - Fundraising and Grants		4,030	708	996	10,460	20,000	22,236	22,236	22,236	-	11,777	47%
TOTAL REVENUE		610,881	383,088	641,629	2,305,760	5,543,724	5,599,960	5,610,380	5,837,039	237,079	3,531,278	40%

MSA-8
Income Statement
As of Dec FY2018

	Actual			YTD		Budget					
	Oct	Nov	Dec	Actual YTD	Adopted Budget	1st Interim (Revised Budget)	Previous Forecast	Current Forecast	1st Interim (Revised Budget) vs. Current	Current Forecast Remaining	% Current Forecast Spent
EXPENSES											
Compensation & Benefits											
Certificated Salaries											
1100 Teachers Salaries	109,054	108,113	110,701	552,866	1,470,435	1,387,823	1,412,823	1,412,823	(25,000)	859,957	39%
1300 Certificated Supervisor & Administrator Salaries	31,526	31,526	31,804	175,657	313,320	385,409	385,409	385,409	-	209,752	46%
SUBTOTAL - Certificated Salaries	140,580	139,639	142,505	728,522	1,783,755	1,773,231	1,798,231	1,798,231	(25,000)	1,069,709	41%
Classified Salaries											
2400 Classified Clerical & Office Salaries	10,999	10,930	10,574	65,186	128,378	127,982	127,982	127,982	-	62,796	51%
2900 Classified Other Salaries	15,357	14,937	14,470	76,644	207,251	175,118	175,118	175,118	-	98,473	44%
SUBTOTAL - Classified Salaries	26,356	25,868	25,044	141,830	335,628	303,100	303,100	303,100	-	161,270	47%
Employee Benefits											
3100 STRS	20,250	20,085	20,499	103,943	247,439	245,921	245,921	245,921	-	141,978	42%
3200 PERS	3,902	3,962	3,782	21,339	52,126	47,074	47,074	47,074	-	25,736	45%
3300 OASDI-Medicare-Alternative	4,027	3,976	3,967	21,343	55,818	53,177	55,090	55,090	(1,913)	33,747	39%
3400 Health & Welfare Benefits	20,948	10,388	1,262	95,109	279,968	279,968	279,968	279,968	-	184,859	34%
3500 Unemployment Insurance	83	389	(391)	267	4,060	1,277	1,277	1,277	-	1,010	21%
3600 Workers Comp Insurance	4,311	1,947	4,311	25,033	23,864	23,379	23,661	23,661	(282)	(1,372)	106%
3700 Retiree Benefits	-	-	2,042	2,042	-	-	-	-	-	(2,042)	-
3900 Other Employee Benefits	-	475	-	475	302	302	302	302	-	(173)	157%
SUBTOTAL - Employee Benefits	53,521	40,747	35,946	269,550	663,577	651,098	653,292	653,292	(2,194)	383,741	41%
Books & Supplies											
4100 Approved Textbooks & Core Curricula Materials	819	-	-	26,152	50,000	50,000	50,000	50,000	-	23,848	52%
4200 Books & Other Reference Materials	-	-	-	-	1,000	1,000	1,000	1,000	-	1,000	0%
4320 Educational Software	-	-	10,500	24,027	20,000	26,635	44,635	44,635	(18,000)	20,608	54%
4325 Instructional Materials & Supplies	3,501	468	12,204	18,122	40,000	40,000	50,420	50,420	(10,420)	32,298	36%
4326 Art & Music Supplies	1,332	-	136	2,140	7,500	7,500	7,500	7,500	-	5,360	29%
4330 Office Supplies	4,407	2,534	3,413	12,547	6,700	6,700	6,700	6,700	-	(5,847)	187%
4335 PE Supplies	-	-	-	-	2,500	2,500	2,500	2,500	-	2,500	0%
4345 Non Instructional Student Materials & Supplies	2,567	27	-	2,652	5,000	5,000	5,000	5,000	-	2,348	53%
4346 Teacher Supplies	-	-	-	106	5,000	5,000	5,000	5,000	-	4,894	2%
4350 Uniforms	-	-	-	-	515	515	515	515	-	515	0%
4351 Yearbook	-	-	-	-	1,500	1,500	1,500	1,500	-	1,500	0%
4400 Noncapitalized Equipment	-	-	-	230	11,000	11,000	11,000	237,659	(226,659)	237,429	0%
4410 Classroom Furniture, Equipment & Supplies	45	-	-	45	1,000	1,000	1,000	1,000	-	955	5%
4420 Computers (individual items less than \$5k)	-	-	-	-	15,000	15,000	15,000	15,000	-	15,000	0%
4430 Non Classroom Related Furniture, Equipment & Supplies	140	-	-	2,791	5,000	5,000	5,000	5,000	-	2,209	56%
4710 Student Food Services	10,503	9,713	23,944	44,161	-	250,000	204,806	204,806	45,194	160,645	22%
4720 Other Food	(105)	-	227	578	5,000	5,000	5,000	5,000	-	4,422	12%
SUBTOTAL - Books and Supplies	23,209	12,742	50,423	133,551	426,715	433,350	416,576	643,235	(209,885)	509,684	21%
Services & Other Operating Expenses											
5210 Conference Fees	-	-	-	-	10,000	10,000	10,000	10,000	-	10,000	0%
5215 Travel - Mileage, Parking, Tolls	-	-	184	184	5,000	5,000	5,000	5,000	-	4,816	4%
5220 Travel and Lodging	-	-	-	-	10,000	10,000	10,000	10,000	-	10,000	0%
5300 Dues & Memberships	-	-	-	970	7,500	7,500	7,500	7,500	-	6,530	13%
5450 Insurance - Other	-	2,260	-	9,350	25,859	28,360	28,360	28,360	-	19,010	33%
5500 Operations & Housekeeping	56	56	23	226	35,000	35,000	35,000	35,000	-	34,774	1%

MSA-8
Income Statement
As of Dec FY2018

	Actual			YTD		Budget						
	Oct	Nov	Dec	Actual YTD	Adopted Budget	1st Interim (Revised Budget)	Previous Forecast	Current Forecast	1st Interim (Revised Budget) vs. Current	Current Forecast Remaining	% Current Forecast Spent	
5605 Equipment Leases	2,928	386	34,518	39,209	50,000	50,000	50,000	50,000	-	10,791	78%	
5611 Prop 39 Related Costs	-	-	-	-	235,830	235,830	235,830	235,830	-	235,830	0%	
5617 Repairs and Maintenance - Other Equipment	-	-	-	-	3,000	3,000	3,000	3,000	-	3,000	0%	
5803 Accounting Fees	-	-	-	-	15,450	15,450	15,450	15,450	-	15,450	0%	
5809 Banking Fees	-	-	-	-	500	500	500	500	-	500	0%	
5813 School Programs - After School Program	15,000	-	20,670	65,670	150,000	163,800	163,800	163,800	-	98,130	40%	
5819 School Programs - Other	-	242	-	879	515	1,000	1,000	1,000	-	121	88%	
5820 Consultants - Non Instructional	-	2,302	-	2,302	13,000	13,000	13,000	13,000	-	10,698	18%	
5822 Other Professional Services	2,501	-	(7,793)	19,778	45,000	58,656	58,656	58,656	-	38,878	34%	
5824 District Oversight Fees	3,620	3,620	3,620	22,624	45,221	45,946	45,946	45,946	-	23,322	49%	
5830 Field Trips Expenses	-	8,936	4,046	12,982	20,000	20,000	20,000	20,000	-	7,018	65%	
5833 Fines and Penalties	-	1,160	-	1,160	-	-	-	-	-	(1,160)		
5845 Legal Fees	-	-	-	-	13,000	13,000	13,000	13,000	-	13,000	0%	
5851 Marketing and Student Recruiting	-	-	-	3,247	8,000	8,000	8,000	8,000	-	4,753	41%	
5857 Payroll Fees	972	972	990	5,925	16,995	16,995	16,995	16,995	-	11,070	35%	
5858 CMO Fees Expense	87,297	87,297	102,136	538,623	-	1,077,245	1,077,245	1,077,245	-	538,623	50%	
5861 Prior Yr Exp (not accrued)	3	-	17	(1,521)	-	-	-	-	-	1,521		
5863 Professional Development	1,400	-	4,382	5,782	8,300	8,300	8,300	8,300	-	2,518	70%	
5864 Professional Development - Tuition Reimbursement	655	-	7,500	8,155	75,500	75,500	75,500	75,500	-	67,345	11%	
5869 Special Education Contract Instructors	7,585	5,457	2,909	15,951	55,000	55,000	55,000	55,000	-	39,049	29%	
5872 Special Education Encroachment	5,967	5,967	5,967	37,295	74,660	73,620	73,620	73,620	-	36,326	51%	
5884 Substitutes	3,820	-	-	3,820	64,750	64,750	64,750	64,750	-	60,930	6%	
5887 Technology Services	4,580	-	-	16,607	42,650	98,538	98,538	98,538	-	81,931	17%	
5899 Miscellaneous Operating Expenses	-	-	-	-	0	0	0	0	-	0	0%	
5900 Communications	-	-	-	-	-	2,000	2,000	2,000	-	2,000	0%	
5915 Postage and Delivery	321	-	1,000	2,684	12,000	12,000	12,000	12,000	-	9,316	22%	
SUBTOTAL - Services & Other Operating Exp.	136,706	118,655	180,169	811,899	2,090,297	2,207,990	2,207,990	2,207,990	-	1,396,090	37%	
Capital Outlay & Depreciation												
6200 Buildings & Improvement of Buildings	-	-	-	4,876	-	-	-	-	-	(4,876)		
6900 Depreciation	5,650	5,650	5,650	33,903	96,064	96,064	96,064	96,064	-	62,161	35%	
SUBTOTAL - Capital Outlay & Depreciation	5,650	5,650	5,650	38,779	96,064	96,064	96,064	96,064	-	57,285	40%	
Other Outflows												
SUBTOTAL - Other Outflows	-	-	-	-	-	-	-	-	-	-	-	
TOTAL EXPENSES	386,023	343,301	439,739	2,124,132	5,396,037	5,464,833	5,475,253	5,701,912	(237,079)	3,577,779	37%	

MSA-SA
Income Statement
As of Dec FY2018

	Actual			YTD		Budget					
	Oct	Nov	Dec	Actual YTD	Adopted Budget	1st Interim (Revised Budget)	Previous Forecast	Current Forecast	1st Interim (Revised Budget) vs. Current	Current Forecast Remaining	% Current Forecast Spent
SUMMARY											
Revenue											
LCFF Entitlement	372,240	603,908	518,610	2,538,332	7,467,687	6,751,562	6,751,562	6,751,562	-	4,213,230	38%
Federal Revenue	5,159	-	145,394	213,714	658,206	618,521	623,680	623,680	5,159	409,966	34%
Other State Revenues	27,259	39,528	102,587	226,289	585,070	626,911	627,530	627,530	619	401,240	36%
Local Revenues	8,225	2,551	4,138	19,901	64,612	67,812	67,812	67,812	0	47,911	29%
Fundraising and Grants	6,107	12,069	4,448	25,783	32,446	37,258	48,358	48,358	11,100	22,575	53%
Total Revenue	418,990	658,057	775,177	3,024,020	8,808,020	8,102,063	8,118,941	8,118,941	16,878	5,094,922	37%
Expenses											
Compensation and Benefits	477,002	405,030	384,040	2,245,595	4,576,489	4,497,127	4,497,127	4,497,127	0	2,251,532	50%
Books and Supplies	149,834	3,948	10,460	273,510	733,114	679,040	692,539	692,539	(13,499)	419,029	39%
Services and Other Operating Expenditures	234,438	(10,203)	189,870	840,543	2,490,994	2,221,823	2,225,202	2,225,202	(3,379)	1,384,659	38%
Depreciation	33,103	33,103	33,103	198,617	505,350	505,350	505,350	505,350	-	306,733	39%
Other Outflows	-	35,028	40,363	162,461	173,107	173,107	173,107	173,107	-	10,647	94%
Total Expenses	894,376	466,906	657,836	3,720,725	8,479,055	8,076,447	8,093,325	8,093,325	(16,878)	4,372,599	46%
Operating Income	(475,386)	191,151	117,341	(696,706)	328,966	25,616	25,616	25,616	0	722,322	
Fund Balance											
Beginning Balance (Unaudited)					7,875,025	7,875,025	7,875,025	7,875,025			
Audit Adjustment					-	-	1,987	1,987			
Beginning Balance (Audited)					7,875,025	7,875,025	7,877,012	7,877,012			
Operating Income					328,966	25,616	25,616	25,616			
Ending Fund Balance					8,203,991	7,900,642	7,902,629	7,902,629			

MSA-SA
Income Statement
As of Dec FY2018

	Actual			YTD		Budget					
	Oct	Nov	Dec	Actual YTD	Adopted Budget	1st Interim (Revised Budget)	Previous Forecast	Current Forecast	1st Interim (Revised Budget) vs. Current	Current Forecast Remaining	% Current Forecast Spent
KEY ASSUMPTIONS											
Enrollment Summary											
K-3					300	265	265	265	-		
4-6					171	182	182	182	-		
7-8					180	153	153	153	-		
9-12					161	137	137	137	-		
Total Enrolled					812	737	737	737	-		
ADA %											
K-3					96.0%	96.0%	96.0%	96.0%	0.0%		
4-6					96.0%	96.0%	96.0%	96.0%	0.0%		
7-8					96.0%	96.0%	96.0%	96.0%	0.0%		
9-12					96.0%	96.0%	96.0%	96.0%	0.0%		
Average ADA %					96.0%	96.0%	96.0%	96.0%	0.0%		
ADA											
K-3					288.00	254.40	254.40	254.40	-		
4-6					164.16	174.72	174.72	174.72	-		
7-8					172.80	146.88	146.88	146.88	-		
9-12					154.56	131.52	131.52	131.52	-		
Total ADA					779.52	707.52	707.52	707.52	-		

MSA-SA
Income Statement
As of Dec FY2018

		Actual			YTD		Budget					
		Oct	Nov	Dec	Actual YTD	Adopted Budget	1st Interim (Revised Budget)	Previous Forecast	Current Forecast	1st Interim (Revised Budget) vs. Current	Current Forecast Remaining	% Current Forecast Spent
REVENUE												
LCFF Entitlement												
8011	Charter Schools LCFF - State Aid	372,240	372,240	372,240	1,902,562	5,463,689	4,932,663	4,932,663	4,932,663	-	3,030,101	39%
8012	Education Protection Account Entitlement	-	-	30,536	61,073	155,904	141,504	141,504	141,504	-	80,431	43%
8096	Charter Schools in Lieu of Property Taxes	-	231,668	115,834	574,697	1,848,094	1,677,395	1,677,395	1,677,395	-	1,102,698	34%
SUBTOTAL - LCFF Entitlement		372,240	603,908	518,610	2,538,332	7,467,687	6,751,562	6,751,562	6,751,562	-	4,213,230	38%
Federal Revenue												
8181	Special Education - Entitlement	-	-	-	-	78,500	78,500	78,500	78,500	-	78,500	0%
8220	Child Nutrition Programs	-	-	17,042	17,042	265,178	265,178	265,178	265,178	-	248,136	6%
8291	Title I	-	-	91,295	147,654	259,460	225,436	225,436	225,436	-	77,782	65%
8292	Title II	-	-	-	6,802	32,868	27,207	27,207	27,207	-	20,405	25%
8293	Title III	5,159	-	-	5,159	-	-	5,159	5,159	5,159	-	100%
8296	Other Federal Revenue	-	-	37,057	37,057	22,200	22,200	22,200	22,200	-	(14,857)	167%
SUBTOTAL - Federal Revenue		5,159	-	145,394	213,714	658,206	618,521	623,680	623,680	5,159	409,966	34%
Other State Revenue												
8319	Other State Apportionments - Prior Years	424	-	9,261	9,950	-	265	689	689	424	(9,261)	1445%
8381	Special Education - Entitlement (State)	26,835	26,835	26,835	137,156	400,673	363,665	363,665	363,665	-	226,509	38%
8520	Child Nutrition - State	-	-	1,378	1,378	23,251	23,251	23,251	23,251	-	21,873	6%
8550	Mandated Cost Reimbursements	-	12,693	29,991	42,684	11,518	102,470	102,666	102,666	195	59,982	42%
8560	State Lottery Revenue	-	-	35,122	35,122	149,628	137,259	137,259	137,259	-	102,137	26%
SUBTOTAL - Other State Revenue		27,259	39,528	102,587	226,289	585,070	626,911	627,530	627,530	619	401,240	36%
Local Revenue												
8634	Food Service Sales	3,171	2,415	2,020	11,335	14,459	14,459	14,459	14,459	-	3,124	78%
8660	Interest	241	136	197	1,833	1,000	4,200	4,200	4,200	-	2,367	44%
8682	Summer Program	-	-	-	-	39,108	39,108	39,108	39,108	-	39,108	0%
8690	Other Local Revenue	4,812	-	-	4,812	10,045	10,045	10,045	10,045	-	5,233	48%
8720	Revenue Program 20	-	-	1,920	1,920	-	-	-	-	-	(1,920)	-
8910	Contributions from Unrestricted Resource (0000-0)	-	-	-	-	-	-	0	0	0	0	0%
8999	Uncategorized Revenue	-	-	-	1	-	-	-	-	-	(1)	-
SUBTOTAL - Local Revenue		8,225	2,551	4,138	19,901	64,612	67,812	67,812	67,812	0	47,911	29%
Fundraising and Grants												
8802	Donations - Private	4,090	540	-	7,789	30,000	34,812	34,812	34,812	-	27,023	22%
8803	Fundraising	2,017	11,529	4,448	17,994	2,446	2,446	13,546	13,546	11,100	(4,448)	133%
SUBTOTAL - Fundraising and Grants		6,107	12,069	4,448	25,783	32,446	37,258	48,358	48,358	11,100	22,575	53%
TOTAL REVENUE		418,990	658,057	775,177	3,024,020	8,808,020	8,102,063	8,118,941	8,118,941	16,878	5,094,922	37%

MSA-SA
Income Statement
As of Dec FY2018

	Actual			YTD		Budget						
	Oct	Nov	Dec	Actual YTD	Adopted Budget	1st Interim (Revised Budget)	Previous Forecast	Current Forecast	1st Interim (Revised Budget) vs. Current	Current Forecast Remaining	% Current Forecast Spent	
EXPENSES												
Compensation & Benefits												
Certificated Salaries												
1100 Teachers Salaries	223,675	207,903	211,949	1,076,009	2,287,119	2,241,263	2,241,263	2,241,263	-	1,165,254	48%	
1300 Certificated Supervisor & Administrator Salaries	47,225	40,752	40,375	256,479	644,782	562,372	562,372	562,372	-	305,893	46%	
SUBTOTAL - Certificated Salaries	270,899	248,655	252,323	1,332,487	2,931,901	2,803,635	2,803,635	2,803,635	-	1,471,147	48%	
Classified Salaries												
2400 Classified Clerical & Office Salaries	19,715	17,309	17,014	111,333	166,916	195,125	195,125	195,125	-	83,792	57%	
2900 Classified Other Salaries	58,413	54,176	60,619	274,845	345,725	387,530	387,530	387,530	-	112,685	71%	
SUBTOTAL - Classified Salaries	78,128	71,484	77,634	386,178	512,641	582,655	582,655	582,655	-	196,477	66%	
Employee Benefits												
3100 STRS	38,475	37,216	32,064	188,936	394,920	395,902	395,902	395,902	-	206,966	48%	
3200 PERS	6,460	6,030	6,359	35,816	72,853	58,759	58,759	59,896	(1,137)	24,079	60%	
3300 OASDI-Medicare-Alternative	10,283	9,054	9,852	50,317	93,826	88,948	88,948	88,948	-	38,631	57%	
3400 Health & Welfare Benefits	66,465	28,872	2,026	217,076	505,621	505,621	505,621	505,621	-	288,545	43%	
3500 Unemployment Insurance	175	102	165	832	4,722	2,258	2,258	2,284	(26)	1,453	36%	
3600 Workers Comp Insurance	6,132	3,617	3,617	33,967	38,786	38,130	38,130	38,130	(0)	4,163	89%	
3900 Other Employee Benefits	(14)	-	-	(14)	21,219	21,219	21,219	20,056	1,163	20,071	0%	
SUBTOTAL - Employee Benefits	127,975	84,891	54,083	526,929	1,131,948	1,110,837	1,110,837	1,110,837	0	583,908	47%	
Books & Supplies												
4100 Approved Textbooks & Core Curricula Materials	53,952	-	-	62,245	46,800	61,800	62,245	62,245	(445)	-	100%	
4200 Books & Other Reference Materials	1,191	-	-	3,593	20,000	5,000	5,000	5,000	-	1,407	72%	
4315 Custodial Supplies	145	55	-	1,240	30,000	20,000	20,000	20,000	-	18,760	6%	
4320 Educational Software	2,656	-	8,313	39,460	45,000	76,070	76,070	76,070	-	36,611	52%	
4325 Instructional Materials & Supplies	4,432	680	60	20,505	50,000	45,000	55,595	55,595	(10,595)	35,090	37%	
4326 Art & Music Supplies	-	-	-	1,663	10,000	5,000	5,000	5,000	-	3,337	33%	
4330 Office Supplies	1,273	1,536	-	10,231	5,000	10,000	10,300	10,300	(300)	69	99%	
4335 PE Supplies	3,348	486	67	3,901	57,500	7,500	7,500	7,500	-	3,599	52%	
4345 Non Instructional Student Materials & Supplies	93	-	-	158	15,000	15,000	15,000	15,000	-	14,842	1%	
4346 Teacher Supplies	-	-	-	4,014	10,000	10,000	10,000	10,000	-	5,986	40%	
4361 PY Supplies Expenses (not accrued)	1,802	-	-	2,158	-	-	2,158	2,158	(2,158)	0	100%	
4400 Noncapitalized Equipment	16,540	-	-	20,462	10,500	10,500	20,462	20,462	(9,962)	-	100%	
4410 Classroom Furniture, Equipment & Supplies	-	-	-	34,405	75,000	70,000	60,038	60,038	9,962	25,633	57%	
4420 Computers (individual items less than \$5k)	-	-	-	-	2,500	2,500	2,500	2,500	-	2,500	0%	
4430 Non Classroom Related Furniture, Equipment & Supplies	-	-	-	533	2,493	2,493	2,493	2,493	-	1,961	21%	
4710 Student Food Services	63,914	-	-	63,914	-	333,176	333,176	333,176	-	269,262	19%	
4720 Other Food	487	1,191	2,020	5,028	5,000	5,000	5,000	5,000	-	(28)	101%	
SUBTOTAL - Books and Supplies	149,834	3,948	10,460	273,510	733,114	679,040	692,539	692,539	(13,499)	419,029	39%	
Services & Other Operating Expenses												
5210 Conference Fees	375	-	-	1,120	8,809	8,809	8,809	8,809	-	7,689	13%	
5215 Travel - Mileage, Parking, Tolls	207	25	181	912	7,000	7,000	2,921	2,921	4,079	2,008	31%	
5220 Travel and Lodging	4,223	338	-	4,561	-	-	4,623	4,623	(4,623)	62	99%	
5300 Dues & Memberships	1,800	-	-	2,770	6,000	6,000	6,000	6,000	-	3,230	46%	
5450 Insurance - Other	-	2,515	2,515	15,090	21,456	30,180	30,180	30,180	-	15,090	50%	
5500 Operations & Housekeeping	3,051	1,077	2,826	11,620	40,000	25,000	25,000	25,000	-	13,380	46%	
5510 Utilities - Gas and Electric	24,124	(4,657)	(849)	46,978	100,000	100,000	100,000	100,000	-	53,022	47%	

MSA-SA
Income Statement
As of Dec FY2018

		Actual			YTD		Budget					
		Oct	Nov	Dec	Actual YTD	Adopted Budget	1st Interim (Revised Budget)	Previous Forecast	Current Forecast	1st Interim (Revised Budget) vs. Current	Current Forecast Remaining	% Current Forecast Spent
5605	Equipment Leases	5,442	2,681	2,214	18,208	47,344	47,344	47,344	47,344	-	29,136	38%
5610	Rent	23,639	-	-	23,639	299,681	271,403	271,403	271,403	-	247,764	9%
5615	Repairs and Maintenance - Building	7,410	1,900	1,091	20,850	50,000	50,000	50,000	50,000	-	29,150	42%
5803	Accounting Fees	-	-	-	-	11,000	11,000	11,000	11,000	-	11,000	0%
5809	Banking Fees	224	264	236	1,334	7,460	2,760	2,760	2,760	-	1,426	48%
5813	School Programs - After School Program	925	-	-	1,930	5,000	5,000	5,000	5,000	-	3,070	39%
5814	School Programs - Academic Competitions	769	385	1,486	2,775	10,000	10,000	10,000	10,000	-	7,225	28%
5819	School Programs - Other	95	-	-	95	-	-	95	95	(95)	-	100%
5822	Other Professional Services	4,541	1,361	1,323	27,181	21,546	46,484	46,484	46,484	-	19,304	58%
5824	District Oversight Fees	-	-	-	-	74,677	67,516	67,516	67,516	-	67,516	0%
5830	Field Trips Expenses	1,029	-	400	1,947	25,000	25,000	25,000	25,000	-	23,054	8%
5845	Legal Fees	130	-	-	130	10,000	10,000	10,000	10,000	-	9,870	1%
5848	Licenses and Other Fees	-	-	-	2,740	-	-	2,740	2,740	(2,740)	-	100%
5851	Marketing and Student Recruiting	1,254	-	300	15,879	15,000	20,000	20,000	20,000	-	4,122	79%
5857	Payroll Fees	2,773	2,699	2,757	15,125	31,544	31,544	31,544	31,544	-	16,419	48%
5858	CMO Fees Expense	87,297	-	174,595	523,784	-	1,077,245	1,077,245	1,077,245	-	553,462	49%
5861	Prior Yr Exp (not accrued)	(1,033)	382	-	(189)	-	462	462	462	-	651	-41%
5863	Professional Development	2,323	1,025	450	8,079	40,494	30,000	30,000	30,000	-	21,921	27%
5864	Professional Development - Tuition Reimbursement	1,842	515	-	8,699	96,300	71,800	71,800	71,800	-	63,101	12%
5869	Special Education Contract Instructors	30,641	375	-	39,927	275,000	200,000	200,000	200,000	-	160,073	20%
5872	Special Education Encroachment	-	-	-	-	19,167	17,687	17,687	17,687	-	17,687	0%
5884	Substitutes	19,737	2,594	-	22,332	90,640	80,000	80,000	80,000	-	57,668	28%
5887	Technology Services	9,994	479	-	43,351	107,310	106,589	106,589	106,589	-	63,239	41%
5899	Miscellaneous Operating Expenses	-	-	-	-	-	(150,000)	(150,000)	(150,000)	-	(150,000)	0%
5900	Communications	1,122	(24,593)	-	(22,414)	3,000	3,000	3,000	3,000	-	25,414	-747%
5915	Postage and Delivery	504	273	504	2,093	10,000	10,000	10,000	10,000	-	7,907	21%
SUBTOTAL - Services & Other Operating Exp.		234,438	(10,203)	189,870	840,543	2,490,994	2,221,823	2,225,202	2,225,202	(3,379)	1,384,659	38%
Capital Outlay & Depreciation												
6900	Depreciation	33,103	33,103	33,103	198,617	505,350	505,350	505,350	505,350	-	306,733	39%
SUBTOTAL - Capital Outlay & Depreciation		33,103	33,103	33,103	198,617	505,350	505,350	505,350	505,350	-	306,733	39%
Other Outflows												
7438	Long term debt - Interest	-	35,028	35,028	157,125	173,107	173,107	173,107	173,107	-	15,982	91%
7999	Uncategorized Expense	-	-	5,335	5,335	-	-	-	-	-	(5,335)	
SUBTOTAL - Other Outflows		-	35,028	40,363	162,461	173,107	173,107	173,107	173,107	-	10,647	94%
TOTAL EXPENSES		894,376	466,906	657,836	3,720,725	8,479,055	8,076,447	8,093,325	8,093,325	(16,878)	4,372,599	46%

MSA-SD
Income Statement
As of Dec FY2018

	Actual			YTD		Budget					
	Oct	Nov	Dec	Actual YTD	Adopted Budget	1st Interim (Revised Budget)	Previous Forecast	Current Forecast	1st Interim (Revised Budget) vs. Current	Current Forecast Remaining	% Current Forecast Spent
SUMMARY											
Revenue											
LCFF Entitlement	249,255	223,803	269,651	1,313,241	3,298,113	2,969,208	2,969,208	2,969,208	-	1,655,967	44%
Federal Revenue	7,893	-	7,325	19,769	125,122	131,511	131,511	131,511	-	111,742	15%
Other State Revenues	25,428	24,409	242,617	330,361	393,481	424,437	432,072	636,734	212,298	306,373	52%
Local Revenues	16,181	162	5,100	21,920	78,739	78,739	80,317	80,317	1,578	58,397	27%
Fundraising and Grants	11,968	-	17,908	29,876	31,153	33,051	33,051	33,051	-	3,175	90%
Total Revenue	310,726	248,374	542,600	1,715,167	3,926,609	3,636,946	3,646,159	3,850,821	213,875	2,135,653	45%
Expenses											
Compensation and Benefits	191,736	179,954	215,373	1,025,561	2,210,402	2,199,259	2,199,259	2,199,260	(0)	1,173,698	47%
Books and Supplies	3,020	5,901	6,951	27,050	144,548	127,765	125,902	330,564	(202,799)	303,514	8%
Services and Other Operating Expenditures	187,778	68,071	90,985	574,326	1,352,286	1,424,179	1,435,255	1,435,255	(11,076)	860,929	40%
Depreciation	3,718	3,718	3,718	31,771	30,295	30,295	30,295	30,295	-	(1,476)	105%
Other Outflows	-	-	2,065	2,065	-	-	-	-	-	(2,065)	
Total Expenses	386,252	257,644	319,092	1,660,773	3,737,532	3,781,498	3,790,711	3,995,373	(213,876)	2,334,600	42%
Operating Income	(75,526)	(9,270)	223,508	54,394	189,077	(144,552)	(144,552)	(144,553)	(0)	(198,947)	
Fund Balance											
Beginning Balance (Unaudited)					1,189,492	1,189,492	1,189,492	1,189,492			
Audit Adjustment					-	-	59,194	59,194			
Beginning Balance (Audited)					1,189,492	1,189,492	1,248,686	1,248,686			
Operating Income					189,077	(144,552)	(144,552)	(144,553)			
Ending Fund Balance					1,378,569	1,044,940	1,104,133	1,104,133			

MSA-SD
Income Statement
As of Dec FY2018

	Actual			YTD		Budget					
	Oct	Nov	Dec	Actual YTD	Adopted Budget	1st Interim (Revised Budget)	Previous Forecast	Current Forecast	1st Interim (Revised Budget) vs. Current	Current Forecast Remaining	% Current Forecast Spent
KEY ASSUMPTIONS											
Enrollment Summary											
4-6					150	126	126	126	-		
7-8					300	279	279	279	-		
Total Enrolled					450	405	405	405	-		
ADA %											
4-6					96.5%	96.5%	96.5%	96.5%	0.0%		
7-8					96.5%	96.5%	96.5%	96.5%	0.0%		
Average ADA %					96.5%	96.5%	96.5%	96.5%	0.0%		
ADA											
4-6					144.75	121.59	121.59	121.59	-		
7-8					289.50	269.24	269.24	269.24	-		
Total ADA					434.25	390.83	390.83	390.83	-		

MSA-SD
Income Statement
As of Dec FY2018

		Actual			YTD		Budget					
		Oct	Nov	Dec	Actual YTD	Adopted Budget	1st Interim (Revised Budget)	Previous Forecast	Current Forecast	1st Interim (Revised Budget) vs. Current	Current Forecast Remaining	% Current Forecast Spent
REVENUE												
LCFF Entitlement												
8011	Charter Schools LCFF - State Aid	72,972	47,520	72,972	346,964	865,497	779,854	779,854	779,854	-	432,889	44%
8012	Education Protection Account Entitlement	-	-	20,396	40,792	86,850	78,165	78,165	78,165	-	37,373	52%
8096	Charter Schools in Lieu of Property Taxes	176,283	176,283	176,283	925,485	2,345,766	2,111,190	2,111,190	2,111,190	-	1,185,705	44%
SUBTOTAL - LCFF Entitlement		249,255	223,803	269,651	1,313,241	3,298,113	2,969,208	2,969,208	2,969,208	-	1,655,967	44%
Federal Revenue												
8181	Special Education - Entitlement	-	-	-	-	53,500	53,500	53,500	53,500	-	53,500	0%
8220	Child Nutrition Programs	-	-	-	-	28,455	28,455	28,455	28,455	-	28,455	0%
8291	Title I	7,893	-	-	7,893	25,163	32,091	32,091	32,091	-	24,198	25%
8292	Title II	-	-	-	1,806	7,804	7,265	7,265	7,265	-	5,459	25%
8296	Other Federal Revenue	-	-	7,325	10,070	10,200	10,200	10,200	10,200	-	130	99%
SUBTOTAL - Federal Revenue		7,893	-	7,325	19,769	125,122	131,511	131,511	131,511	-	111,742	15%
Other State Revenue												
8319	Other State Apportionments - Prior Years	7,505	-	-	7,575	-	70	7,575	7,575	7,505	-	100%
8381	Special Education - Entitlement (State)	17,923	17,923	17,923	91,606	223,205	200,884	200,884	200,884	-	109,278	46%
8520	Child Nutrition - State	-	-	-	-	1,832	1,832	1,832	1,832	-	1,832	0%
8550	Mandated Cost Reimbursements	-	6,486	20,032	26,518	5,711	66,450	66,581	66,581	131	40,063	40%
8560	State Lottery Revenue	-	-	-	-	83,354	75,820	75,820	75,820	-	75,820	0%
8593	Prop 39 Clean Energy	-	-	204,662	204,662	-	-	-	204,662	204,662	-	100%
8596	ASES	-	-	-	-	79,380	79,380	79,380	79,380	-	79,380	0%
SUBTOTAL - Other State Revenue		25,428	24,409	242,617	330,361	393,481	424,437	432,072	636,734	212,298	306,373	52%
Local Revenue												
8650	Leases and Rentals	-	-	-	-	7,000	7,000	7,000	7,000	-	7,000	0%
8660	Interest	364	162	-	1,003	1,891	1,891	1,891	1,891	-	889	53%
8682	Summer Program	-	-	-	-	26,848	26,848	26,848	26,848	-	26,848	0%
8690	Other Local Revenue	1,578	-	-	1,578	-	-	1,578	1,578	1,578	-	100%
8693	Field Trips	14,240	-	5,100	19,340	43,000	43,000	43,000	43,000	-	23,660	45%
8699	All Other Local Revenue	-	-	0	0	-	-	-	-	-	(0)	
8910	Contributions from Unrestricted Resource (0000-0)	-	-	-	-	-	-	0	0	0	0	0%
SUBTOTAL - Local Revenue		16,181	162	5,100	21,920	78,739	78,739	80,317	80,317	1,578	58,397	27%
Fundraising and Grants												
8802	Donations - Private	-	-	-	-	-	1,898	1,898	1,898	-	1,898	0%
8803	Fundraising	11,968	-	17,908	29,876	31,153	31,153	31,153	31,153	-	1,277	96%
SUBTOTAL - Fundraising and Grants		11,968	-	17,908	29,876	31,153	33,051	33,051	33,051	-	3,175	90%
TOTAL REVENUE		310,726	248,374	542,600	1,715,167	3,926,609	3,636,946	3,646,159	3,850,821	213,875	2,135,653	45%

MSA-SD
Income Statement
As of Dec FY2018

	Actual			YTD		Budget						
	Oct	Nov	Dec	Actual YTD	Adopted Budget	1st Interim (Revised Budget)	Previous Forecast	Current Forecast	1st Interim (Revised Budget) vs. Current	Current Forecast Remaining	% Current Forecast Spent	
EXPENSES												
Compensation & Benefits												
Certificated Salaries												
1100 Teachers Salaries	91,656	88,930	97,561	465,081	1,071,231	1,043,442	1,043,442	1,043,442	-	578,361	45%	
1300 Certificated Supervisor & Administrator Salaries	32,917	32,917	35,477	202,727	344,918	396,732	396,732	396,732	-	194,005	51%	
SUBTOTAL - Certificated Salaries	124,573	121,847	133,038	667,808	1,416,149	1,440,174	1,440,174	1,440,174	-	772,365	46%	
Classified Salaries												
2400 Classified Clerical & Office Salaries	3,859	3,415	3,415	22,581	143,640	38,480	38,480	38,480	-	15,899	59%	
2900 Classified Other Salaries	11,486	12,104	11,774	63,796	87,920	162,198	162,198	162,198	-	98,402	39%	
SUBTOTAL - Classified Salaries	15,345	15,519	15,189	86,377	231,560	200,678	200,678	200,678	-	114,301	43%	
Employee Benefits												
3100 STRS	17,149	16,619	18,668	92,834	192,002	195,330	195,330	195,330	(0)	102,496	48%	
3200 PERS	2,243	2,277	2,320	12,694	33,945	31,167	31,167	31,167	-	18,474	41%	
3300 OASDI-Medicare-Alternative	2,971	2,944	3,342	16,583	43,554	41,600	41,600	41,600	-	25,017	40%	
3400 Health & Welfare Benefits	26,339	19,341	39,254	132,627	270,550	270,550	270,550	270,550	-	137,923	49%	
3500 Unemployment Insurance	70	69	517	811	3,824	1,018	1,018	1,018	(9)	217	79%	
3600 Workers Comp Insurance	3,046	1,338	3,046	15,828	18,553	18,476	18,476	18,476	(0)	2,648	86%	
3900 Other Employee Benefits	-	-	-	-	266	266	266	257	9	257	0%	
SUBTOTAL - Employee Benefits	51,818	42,588	67,147	271,376	562,693	558,407	558,407	558,407	(0)	287,032	49%	
Books & Supplies												
4100 Approved Textbooks & Core Curricula Materials	-	-	-	-	5,000	5,000	5,000	5,000	-	5,000	0%	
4200 Books & Other Reference Materials	-	-	-	202	5,000	5,000	5,000	5,000	-	4,798	4%	
4315 Custodial Supplies	-	-	392	578	6,180	6,180	6,180	6,180	-	5,602	9%	
4320 Educational Software	-	936	-	1,678	10,000	6,731	6,731	6,731	-	5,053	25%	
4325 Instructional Materials & Supplies	211	258	522	4,125	28,000	28,000	21,962	21,962	6,038	17,837	19%	
4326 Art & Music Supplies	-	-	-	-	2,266	2,266	2,266	2,266	-	2,266	0%	
4330 Office Supplies	189	4,177	-	8,944	5,000	5,000	9,000	9,000	(4,000)	56	99%	
4335 PE Supplies	132	-	-	132	2,000	2,000	2,000	2,000	-	1,868	7%	
4345 Non Instructional Student Materials & Supplies	72	44	2,823	2,939	6,180	6,180	6,180	6,180	-	3,241	48%	
4346 Teacher Supplies	-	-	-	533	1,030	1,030	1,030	1,030	-	498	52%	
4361 PY Supplies Expenses (not accrued)	-	175	-	175	-	-	175	175	(175)	-	100%	
4400 Noncapitalized Equipment	-	-	-	-	12,000	-	-	204,662	(204,662)	204,662	0%	
4410 Classroom Furniture, Equipment & Supplies	1,027	-	-	3,319	10,000	10,000	10,000	10,000	-	6,681	33%	
4420 Computers (individual items less than \$5k)	270	-	-	(2,127)	7,000	7,000	7,000	7,000	-	9,127	-30%	
4430 Non Classroom Related Furniture, Equipment & Supplies	-	-	-	-	3,367	3,367	3,367	3,367	-	3,367	0%	
4710 Student Food Services	1,120	-	3,213	4,334	-	33,316	33,316	33,316	-	28,982	13%	
4720 Other Food	-	312	-	2,219	6,695	6,695	6,695	6,695	-	4,476	33%	
SUBTOTAL - Books and Supplies	3,020	5,901	6,951	27,050	144,548	127,765	125,902	330,564	(202,799)	303,514	8%	
Services & Other Operating Expenses												
5210 Conference Fees	-	1,125	-	1,125	5,150	5,150	5,150	5,150	-	4,025	22%	
5215 Travel - Mileage, Parking, Tolls	-	-	126	126	7,210	7,210	7,210	7,210	-	7,084	2%	
5220 Travel and Lodging	-	-	-	2,864	7,000	7,000	7,000	7,000	-	4,136	41%	
5300 Dues & Memberships	-	-	-	1,369	5,562	5,562	5,562	5,562	-	4,193	25%	
5450 Insurance - Other	-	1,708	-	8,541	19,137	20,500	20,500	20,500	-	11,959	42%	
5500 Operations & Housekeeping	327	327	423	9,657	46,480	55,000	55,000	55,000	-	45,343	18%	
5510 Utilities - Gas and Electric	-	411	-	2,138	20,600	20,600	20,600	20,600	-	18,462	10%	

MSA-SD
Income Statement
As of Dec FY2018

		Actual			YTD		Budget					
		Oct	Nov	Dec	Actual YTD	Adopted Budget	1st Interim (Revised Budget)	Previous Forecast	Current Forecast	1st Interim (Revised Budget) vs. Current	Current Forecast Remaining	% Current Forecast Spent
5605	Equipment Leases	803	(291)	1,123	4,646	10,300	10,300	10,300	10,300	-	5,654	45%
5610	Rent	125,060	20,000	70,445	286,125	448,870	526,163	526,163	526,163	-	240,038	54%
5615	Repairs and Maintenance - Building	88	-	-	88	15,450	15,450	15,450	15,450	-	15,362	1%
5617	Repairs and Maintenance - Other Equipment	916	-	-	916	5,000	5,000	5,000	5,000	-	4,084	18%
5803	Accounting Fees	-	-	-	-	10,300	10,300	10,300	10,300	-	10,300	0%
5809	Banking Fees	-	-	-	-	1,030	1,030	1,030	1,030	-	1,030	0%
5813	School Programs - After School Program	-	-	-	-	79,380	79,380	79,380	79,380	-	79,380	0%
5814	School Programs - Academic Competitions	-	-	-	-	4,500	4,500	4,500	4,500	-	4,500	0%
5819	School Programs - Other	-	134	-	134	1,100	1,100	1,100	1,100	-	967	12%
5822	Other Professional Services	2,548	-	-	18,874	19,596	36,994	36,994	36,994	-	18,120	51%
5824	District Oversight Fees	-	-	3,534	10,701	32,981	29,692	29,692	29,692	-	18,991	36%
5830	Field Trips Expenses	-	2,420	-	2,420	45,000	45,000	45,000	45,000	-	42,580	5%
5833	Fines and Penalties	330	1,708	1	2,039	894	894	2,038	2,038	(1,144)	(1)	100%
5845	Legal Fees	2,460	-	-	2,460	15,000	15,000	15,000	15,000	-	12,540	16%
5851	Marketing and Student Recruiting	-	-	-	-	12,000	12,000	12,000	12,000	-	12,000	0%
5857	Payroll Fees	903	929	946	5,130	15,965	15,965	15,965	15,965	-	10,835	32%
5858	CMO Fees Expense	30,233	30,233	12,143	163,306	-	326,613	326,613	326,613	-	163,306	50%
5861	Prior Yr Exp (not accrued)	272	32	-	1,390	-	1,086	1,390	1,390	(304)	0	100%
5863	Professional Development	-	275	-	2,694	5,000	12,000	12,000	12,000	-	9,306	22%
5864	Professional Development - Tuition Reimbursement	920	-	-	1,096	15,500	15,500	15,500	15,500	-	14,404	7%
5869	Special Education Contract Instructors	3,540	6,135	-	13,885	56,650	56,650	56,650	56,650	-	42,765	25%
5872	Special Education Encroachment	-	-	-	-	11,068	10,175	10,175	10,175	-	10,175	0%
5884	Substitutes	288	1,643	1,823	5,008	19,570	19,570	19,570	19,570	-	14,562	26%
5887	Technology Services	18,667	-	-	21,419	45,200	44,794	44,794	44,794	-	23,374	48%
5900	Communications	-	1,282	420	5,446	3,000	3,000	12,628	12,628	(9,628)	7,182	43%
5915	Postage and Delivery	421	-	-	727	5,000	5,000	5,000	5,000	-	4,273	15%
SUBTOTAL - Services & Other Operating Exp.		187,778	68,071	90,985	574,326	1,352,286	1,424,179	1,435,255	1,435,255	(11,076)	860,929	40%
Capital Outlay & Depreciation												
6200	Buildings & Improvement of Buildings	-	-	-	9,461	-	-	-	-	-	(9,461)	
6900	Depreciation	3,718	3,718	3,718	22,310	30,295	30,295	30,295	30,295	-	7,986	74%
SUBTOTAL - Capital Outlay & Depreciation		3,718	3,718	3,718	31,771	30,295	30,295	30,295	30,295	-	(1,476)	105%
Other Outflows												
7999	Uncategorized Expense	-	-	2,065	2,065	-	-	-	-	-	(2,065)	
SUBTOTAL - Other Outflows		-	-	2,065	2,065	-	-	-	-	-	(2,065)	
TOTAL EXPENSES		386,252	257,644	319,092	1,660,773	3,737,532	3,781,498	3,790,711	3,995,373	(213,876)	2,334,600	42%

MERF
Income Statement
As of Dec FY2018

	Actual			YTD		Budget					
	Oct	Nov	Dec	Actual YTD	Adopted Budget	1st Interim (Revised Budget)	Previous Forecast	Current Forecast	1st Interim (Revised Budget) vs. Current	Current Forecast Remaining	% Current Forecast Spent
SUMMARY											
Revenue											
LCFF Entitlement	-	-	-	-	-	-	-	-	-	-	-
Federal Revenue	-	-	757	757	-	-	-	-	-	(757)	-
Other State Revenues	-	-	-	-	-	-	-	-	-	-	-
Local Revenues	510,277	420,087	586,553	3,188,479	6,392,850	6,442,850	6,443,700	6,443,700	850	3,255,221	49%
Fundraising and Grants	-	-	600	103,774	-	103,174	134,875	134,875	31,701	31,101	77%
Total Revenue	510,277	420,087	587,910	3,293,010	6,392,850	6,546,024	6,578,575	6,578,575	32,551	3,285,565	50%
Expenses											
Compensation and Benefits	278,700	226,964	217,684	1,422,120	3,055,489	3,007,889	3,047,415	3,047,415	(39,526)	1,625,295	47%
Books and Supplies	3,531	(1,076)	1,879	11,661	70,421	65,421	66,261	66,261	(840)	54,600	18%
Services and Other Operating Expenditures	255,256	80,681	262,930	1,222,301	2,726,775	2,969,566	3,000,367	3,000,367	(30,801)	1,778,066	41%
Depreciation	120	120	120	720	933	933	933	933	-	213	77%
Other Outflows	-	-	840	840	-	-	-	-	-	(840)	-
Total Expenses	537,607	306,689	483,453	2,657,642	5,853,618	6,043,809	6,114,976	6,114,976	(71,167)	3,457,334	43%
Operating Income	(27,330)	113,397	104,457	635,368	539,232	502,214	463,598	463,598	(38,616)	(171,769)	
Fund Balance											
Beginning Balance (Unaudited)					258,542	258,542	258,542	258,542			
Audit Adjustment					-	-	-	(1,025,320)			
Beginning Balance (Audited)					258,542	258,542	258,542	(766,778)			
Operating Income					539,232	502,214	463,598	463,598			
Ending Fund Balance					797,774	760,756	722,140	(303,180)			

MERF
Income Statement
As of Dec FY2018

	Actual			YTD		Budget					
	Oct	Nov	Dec	Actual YTD	Adopted Budget	1st Interim (Revised Budget)	Previous Forecast	Current Forecast	1st Interim (Revised Budget) vs. Current	Current Forecast Remaining	% Current Forecast Spent
KEY ASSUMPTIONS											
Enrollment Summary											
Total Enrolled					-	-	-	-	-		
ADA %											
Average ADA %											
ADA											
Total ADA					-	-	-	-	-		

MERF
Income Statement
As of Dec FY2018

		Actual			YTD		Budget					
		Oct	Nov	Dec	Actual YTD	Adopted Budget	1st Interim (Revised Budget)	Previous Forecast	Current Forecast	1st Interim (Revised Budget) vs. Current	Current Forecast Remaining	% Current Forecast Spent
REVENUE												
LCFF Entitlement												
SUBTOTAL - LCFF Entitlement		-	-	-	-	-	-	-	-	-	-	-
Federal Revenue												
8296	Other Federal Revenue	-	-	757	757	-	-	-	-	-	(757)	
SUBTOTAL - Federal Revenue		-	-	757	757	-	-	-	-	-	(757)	
Other State Revenue												
SUBTOTAL - Other State Revenue		-	-	-	-	-	-	-	-	-	-	-
Local Revenue												
8690	Other Local Revenue	(22,500)	-	-	50,850	-	50,000	50,850	50,850	850	-	100%
8699	All Other Local Revenue	-	-	158	158	-	-	-	-	-	(158)	
8701	CMO Fee - MSA-1	87,297	87,297	102,136	538,623	1,047,567	1,077,245	1,077,245	1,077,245	-	538,623	50%
8702	CMO Fee - MSA-2	87,297	87,297	102,136	538,623	1,047,567	1,077,245	1,077,245	1,077,245	-	538,623	50%
8703	CMO Fee - MSA-3	79,113	79,113	81,354	476,920	949,358	976,253	976,253	976,253	-	499,333	49%
8704	CMO Fee - MSA-4	6,547	7,475	6,733	40,397	78,568	80,793	80,793	80,793	-	40,397	50%
8705	CMO Fee - MSA-5	6,547	20,569	6,733	53,491	78,568	80,793	80,793	80,793	-	27,302	66%
8706	CMO Fee - MSA-6	6,547	14,022	6,733	46,944	78,568	80,793	80,793	80,793	-	33,849	58%
8707	CMO Fee - MSA-7	54,561	6,183	44,885	269,311	654,729	538,623	538,623	538,623	-	269,311	50%
8708	CMO Fee - MSA-8	87,297	87,297	102,136	538,623	1,047,567	1,077,245	1,077,245	1,077,245	-	538,623	50%
8709	CMO Fee - MSA-SA	87,297	-	-	349,189	1,047,567	1,077,245	1,077,245	1,077,245	-	728,056	32%
8712	CMO Fee - MSA-SD	30,233	30,233	12,143	163,306	362,792	326,613	326,613	326,613	-	163,306	50%
8720	Revenue Program 20	-	-	7,473	7,473	-	-	-	-	-	(7,473)	
8999	Uncategorized Revenue	40	600	113,932	114,572	-	-	-	-	-	(114,572)	
SUBTOTAL - Local Revenue		510,277	420,087	586,553	3,188,479	6,392,850	6,442,850	6,443,700	6,443,700	850	3,255,221	49%
Fundraising and Grants												
8802	Donations - Private	-	-	600	103,774	-	103,174	134,875	134,875	31,701	31,101	77%
SUBTOTAL - Fundraising and Grants		-	-	600	103,774	-	103,174	134,875	134,875	31,701	31,101	77%
TOTAL REVENUE												
		510,277	420,087	587,910	3,293,010	6,392,850	6,546,024	6,578,575	6,578,575	32,551	3,285,565	50%

MERF
Income Statement
As of Dec FY2018

		Actual			YTD		Budget					
		Oct	Nov	Dec	Actual YTD	Adopted Budget	1st Interim (Revised Budget)	Previous Forecast	Current Forecast	1st Interim (Revised Budget) vs. Current	Current Forecast Remaining	% Current Forecast Spent
EXPENSES												
Compensation & Benefits												
Certificated Salaries												
1300	Certificated Supervisor & Administrator Salaries	44,158	44,158	21,688	252,709	395,000	467,167	497,127	497,127	(29,960)	244,418	51%
SUBTOTAL - Certificated Salaries		44,158	44,158	21,688	252,709	395,000	467,167	497,127	497,127	(29,960)	244,418	51%
Classified Salaries												
2400	Classified Clerical & Office Salaries	133,977	132,165	131,465	789,290	1,762,325	1,752,353	1,723,979	1,723,979	28,374	934,688	46%
2900	Classified Other Salaries	4,483	4,483	14,226	47,888	218,900	151,762	151,762	151,762	-	103,873	32%
SUBTOTAL - Classified Salaries		138,461	136,648	145,690	837,178	1,981,225	1,904,114	1,875,740	1,875,740	28,374	1,038,562	45%
Employee Benefits												
3100	STRS	7,178	7,178	3,935	40,762	71,638	80,971	80,971	80,971	-	40,208	50%
3200	PERS	3,411	3,411	3,411	20,189	98,760	45,280	45,280	45,280	-	25,091	45%
3300	OASDI-Medicare-Alternative	8,713	8,593	8,959	56,442	139,944	135,555	137,128	137,128	(1,572)	80,685	41%
3400	Health & Welfare Benefits	31,436	20,430	26,465	131,157	248,979	248,979	247,529	247,529	1,451	116,371	53%
3500	Unemployment Insurance	-	47	316	692	12,719	11,834	11,834	11,834	-	11,142	6%
3600	Workers Comp Insurance	2,811	2,810	2,557	22,229	26,756	26,701	26,718	26,718	(18)	4,489	83%
3900	Other Employee Benefits	42,533	3,689	4,663	60,761	80,468	87,288	125,089	125,089	(37,801)	64,329	49%
SUBTOTAL - Employee Benefits		96,081	46,158	50,306	332,233	679,264	636,608	674,548	674,548	(37,940)	342,316	49%
Books & Supplies												
4100	Approved Textbooks & Core Curricula Materials	-	-	-	-	1,020	1,020	1,020	1,020	-	1,020	0%
4320	Educational Software	-	-	-	-	9,000	9,000	9,840	9,840	(840)	9,840	0%
4325	Instructional Materials & Supplies	-	-	-	-	1,102	1,102	1,102	1,102	-	1,102	0%
4330	Office Supplies	185	(1,481)	701	1,257	12,099	12,099	12,099	12,099	-	10,842	10%
4400	Noncapitalized Equipment	-	-	-	-	1,000	1,000	1,000	1,000	-	1,000	0%
4420	Computers (individual items less than \$5k)	112	-	-	447	5,000	5,000	5,000	5,000	-	4,553	9%
4720	Other Food	3,234	405	1,177	9,957	41,200	36,200	36,200	36,200	-	26,243	28%
SUBTOTAL - Books and Supplies		3,531	(1,076)	1,879	11,661	70,421	65,421	66,261	66,261	(840)	54,600	18%
Services & Other Operating Expenses												
5200	Travel & Conferences	-	-	559	559	-	-	-	-	-	(559)	-
5210	Conference Fees	4,425	-	-	4,425	43,796	43,796	41,489	41,489	2,307	37,064	11%
5215	Travel - Mileage, Parking, Tolls	4,093	3,307	2,913	22,706	73,320	73,320	73,320	73,320	-	50,614	31%
5220	Travel and Lodging	3,882	749	501	6,874	96,569	96,569	96,569	96,569	-	89,695	7%
5300	Dues & Memberships	585	325	3,120	7,747	15,200	15,200	15,200	15,200	-	7,453	51%
5450	Insurance - Other	-	-	-	9,095	14,688	22,355	22,355	22,355	-	13,260	41%
5500	Operations & Housekeeping	617	215	819	4,794	22,093	22,093	22,093	22,093	-	17,299	22%
5605	Equipment Leases	1,217	701	1,285	8,622	12,240	12,240	12,240	12,240	-	3,618	70%
5610	Rent	13,530	13,530	13,530	94,705	160,800	160,800	160,800	160,800	-	66,095	59%
5615	Repairs and Maintenance - Building	-	-	-	-	84	84	84	84	-	84	0%
5803	Accounting Fees	-	-	37,380	44,383	30,120	30,120	30,120	30,120	-	(14,263)	147%
5809	Banking Fees	-	-	-	222	18,275	18,275	18,275	18,275	-	18,053	1%
5812	Business Services	58,813	-	116,013	290,660	700,000	700,000	700,000	700,000	-	409,340	42%
5819	School Programs - Other	-	-	-	9,900	-	9,900	9,900	9,900	-	-	100%
5822	Other Professional Services	82,993	44,261	30,816	397,170	653,121	654,429	654,439	654,439	(10)	257,269	61%
5833	Fines and Penalties	-	1,713	-	1,718	321	321	1,718	1,718	(1,397)	(0)	100%
5845	Legal Fees	63,511	22,178	42,994	214,113	420,000	570,000	570,000	570,000	-	355,887	38%
5848	Licenses and Other Fees	2,084	-	-	3,376	-	8,000	8,000	8,000	-	4,624	42%

MERF
Income Statement
As of Dec FY2018

	Actual			YTD		Budget					
	Oct	Nov	Dec	Actual YTD	Adopted Budget	1st Interim (Revised Budget)	Previous Forecast	Current Forecast	1st Interim (Revised Budget) vs. Current	Current Forecast Remaining	% Current Forecast Spent
5851 Marketing and Student Recruiting	3,673	-	7,792	11,745	53,000	68,000	68,000	68,000	-	56,255	17%
5857 Payroll Fees	991	982	911	5,957	18,000	18,000	18,000	18,000	-	12,043	33%
5861 Prior Yr Exp (not accrued)	(38,088)	-	(8,374)	(5,286)	-	46,616	46,616	46,616	-	51,902	-11%
5863 Professional Development	6,437	6,250	4,066	21,593	114,900	131,800	163,501	163,501	(31,701)	141,908	13%
5864 Professional Development - Tuition Reimbursement	-	850	3,000	4,810	60,000	47,400	47,400	47,400	-	42,590	10%
5875 Staff Recruiting	3,090	112	190	3,392	15,000	15,000	15,000	15,000	-	11,608	23%
5887 Technology Services	27,648	(15,768)	4,332	36,165	170,628	170,628	170,628	170,628	-	134,463	21%
5899 Miscellaneous Operating Expenses	-	-	24	24	-	-	-	-	-	(24)	
5900 Communications	15,520	964	475	18,813	17,340	17,340	17,340	17,340	-	(1,473)	108%
5915 Postage and Delivery	233	313	584	4,018	17,280	17,280	17,280	17,280	-	13,262	23%
SUBTOTAL - Services & Other Operating Exp.	255,256	80,681	262,930	1,222,301	2,726,775	2,969,566	3,000,367	3,000,367	(30,801)	1,778,066	41%
Capital Outlay & Depreciation											
6900 Depreciation	120	120	120	720	933	933	933	933	-	213	77%
SUBTOTAL - Capital Outlay & Depreciation	120	120	120	720	933	933	933	933	-	213	77%
Other Outflows											
7999 Uncategorized Expense	-	-	840	840	-	-	-	-	-	(840)	
SUBTOTAL - Other Outflows	-	-	840	840	-	-	-	-	-	(840)	
TOTAL EXPENSES	537,607	306,689	483,453	2,657,642	5,853,618	6,043,809	6,114,976	6,114,976	(71,167)	3,457,334	43%

MPS**Monthly Cash Forecast
As of Dec FY2018**

	2017-18											
	Actuals & Forecast											Jun
	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	
Actuals	Actuals	Actuals	Actuals	Actuals	Actuals	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	
Balances by Site:												
MSA-1	1,213,183	1,061,846	1,970,020	2,133,893	2,076,167	1,992,917	2,102,326	2,020,946	1,854,965	1,966,634	1,886,902	1,756,671
MSA-2	546,870	520,308	348,992	458,157	434,047	548,393	508,092	547,582	475,863	625,908	695,703	676,931
MSA-3	378,829	220,277	171,699	305,168	179,466	379,499	65,598	103,859	143,357	280,717	307,279	159,363
MSA-4	681,092	712,965	735,289	824,027	843,178	652,678	713,729	727,117	686,592	668,614	636,200	648,899
MSA-5	1,158,000	1,164,131	1,189,082	1,226,284	1,161,410	1,329,533	1,366,215	1,354,763	1,263,443	1,250,116	1,190,404	1,148,885
MSA-6	681,720	687,541	689,221	792,397	781,960	685,861	735,624	761,950	750,179	794,609	814,492	823,339
MSA-7	890,345	804,244	710,038	785,894	846,538	1,129,842	930,186	962,088	895,504	995,807	981,943	954,138
MSA-8	980,773	954,386	859,975	1,052,280	1,194,195	1,567,014	1,589,278	1,661,092	1,657,374	1,801,693	1,865,540	1,807,919
MSA-SA	1,396,508	909,436	441,989	510,637	613,858	939,908	634,979	808,304	785,504	776,760	1,001,442	1,114,127
MSA-SD	830,192	669,431	1,500,270	1,463,362	831,915	1,058,209	800,670	768,587	829,449	778,588	731,445	675,466
MERF	126,542	175,175	187,003	236,799	685,427	478,702	45,658	69,768	87,922	191,724	292,518	77,588
Ending Cash - Total	8,884,054	7,879,740	8,803,579	9,788,897	9,648,161	10,762,555	9,492,354	9,786,057	9,430,153	10,131,170	10,403,868	9,843,325

MSA-1
Monthly Cash Forecast
As of Dec FY2018

	2017-18												Forecast	Remaining Balance
	Actuals & Forecast													
	Jul Actuals	Aug Actuals	Sep Actuals	Oct Actuals	Nov Actuals	Dec Actuals	Jan Forecast	Feb Forecast	Mar Forecast	Apr Forecast	May Forecast	Jun Forecast		
Beginning Cash	1,311,426	1,213,183	1,061,846	1,970,020	2,133,893	2,076,167	1,992,917	2,102,326	2,020,946	1,854,965	1,966,634	1,886,902		
REVENUE														
LCFF Entitlement	66,268	314,905	270,727	594,809	416,623	416,623	594,810	484,288	411,494	582,022	411,494	411,494	5,484,674	509,117
Federal Revenue	-	-	22,279	72,370	108,000	(80,670)	24,968	104,354	36,034	54,540	102,573	78,820	1,252,346	729,077
Other State Revenue	-	(900)	340	10,046	1,704	270,408	308,729	26,320	83,020	172,333	105,571	92,146	1,296,577	226,860
Other Local Revenue	-	51	1,469	12,528	760	245	18,006	7,318	7,318	7,318	7,318	7,318	69,650	-
Fundraising & Grants	-	686	13,289	8,610	6,499	3,660	4,447	6,199	6,199	6,199	6,199	6,199	68,185	-
TOTAL REVENUE	66,268	314,743	308,104	698,362	533,586	610,265	950,961	628,479	544,065	822,412	633,156	595,977	8,171,432	1,465,055
EXPENSES														
Certificated Salaries	31,018	181,008	206,831	203,721	192,791	215,233	208,845	208,845	208,845	208,845	208,845	242,908	2,317,733	0
Classified Salaries	29,162	33,321	22,531	35,027	33,952	31,334	15,417	32,262	32,262	32,262	32,262	32,262	362,056	0
Employee Benefits	45,754	63,233	41,673	75,983	71,558	129,592	103,847	73,807	73,807	69,649	69,649	44,796	863,345	-
Books & Supplies	3,016	25,523	33,801	34,778	28,353	28,385	51,393	63,298	63,486	63,358	65,694	74,335	535,421	-
Services & Other Operating Expenses	135,218	202,098	186,500	232,357	193,633	259,702	308,915	260,751	260,751	265,733	265,542	261,012	2,878,644	46,435
Capital Outlay & Depreciation	11,667	11,667	16,541	13,800	(46,667)	-	89,451	12,779	12,779	12,779	12,779	12,779	153,345	(7,007)
Other Outflows	-	816	(816)	-	3,597	(3,597)	-	-	-	-	-	-	-	-
TOTAL EXPENSES	255,835	517,666	507,060	595,665	477,217	660,649	777,868	651,742	651,929	652,626	654,770	668,091	7,110,545	39,427
Operating Cash Inflow (Outflow)	(189,567)	(202,923)	(198,956)	102,697	56,370	(50,384)	173,093	(23,263)	(107,864)	169,786	(21,614)	(72,114)	1,060,887	1,425,627
Revenues - Prior Year Accruals	375,947	62,421	399,022	141,012	(109,705)	-	3,220	-	-	-	-	-	-	-
Accounts Receivable - Current Year	-	6,808	-	-	-	-	-	-	-	-	-	-	-	-
Other Assets	(134,737)	-	-	(87,297)	(74,625)	-	-	-	-	-	-	-	-	-
Fixed Assets	(64,787)	11,667	11,667	11,667	3,753,333	-	9,381	(67,292)	(67,292)	(67,292)	(67,292)	(67,292)	-	-
Due To (From)	90,421	(27,859)	696,767	(19,564)	(861,644)	28,597	(108,000)	-	-	-	-	-	-	-
Expenses - Prior Year Accruals	(47,023)	(7,252)	(7,230)	(4,082)	4,082	-	-	-	-	-	-	-	-	-
Accounts Payable - Current Year	(87,706)	1,557	1,762	14,109	(30,169)	(64,824)	22,541	-	-	-	-	-	-	-
Summerholdback for Teachers	(40,791)	4,245	5,142	5,331	4,632	3,362	9,174	9,174	9,174	9,174	9,174	9,174	-	-
Loans Payable (Long Term)	-	-	-	-	(2,800,000)	-	-	-	-	-	-	-	-	-
Ending Cash	1,213,183	1,061,846	1,970,020	2,133,893	2,076,167	1,992,917	2,102,326	2,020,946	1,854,965	1,966,634	1,886,902	1,756,671		

MSA-2
Monthly Cash Forecast
As of Dec FY2018

	2017-18													Forecast	Remaining Balance
	Actuals						Forecast								
	Jul Actuals	Aug Actuals	Sep Actuals	Oct Actuals	Nov Actuals	Dec Actuals	Jan Forecast	Feb Forecast	Mar Forecast	Apr Forecast	May Forecast	Jun Forecast			
Beginning Cash	780,732	546,870	520,308	348,992	458,157	434,047	548,393	508,092	547,582	475,863	625,908	695,703			
REVENUE															
LCFF Entitlement	55,376	254,577	217,660	478,312	332,720	332,720	478,311	399,670	358,750	512,593	358,750	358,750	4,574,891	436,701	
Federal Revenue	-	-	-	64,686	-	25,832	61,755	84,126	26,416	55,041	84,126	26,416	514,733	86,335	
Other State Revenue	-	(771)	1,094	13,806	-	255,171	75,463	22,378	48,391	48,391	90,114	69,745	649,793	26,009	
Other Local Revenue	-	-	-	3,940	-	22,928	11,688	426	426	426	426	426	40,687	-	
Fundraising & Grants	1,185	-	964	7,720	936	4,028	(535)	2,117	1,887	1,798	2,319	1,046	23,464	-	
TOTAL REVENUE	56,561	253,806	219,718	568,464	333,656	640,679	626,682	508,717	435,871	618,249	535,736	456,383	5,803,568	549,046	
EXPENSES															
Certificated Salaries	44,029	164,448	166,860	163,995	163,288	167,402	192,370	178,025	178,025	178,025	178,025	178,025	1,909,531	(42,988)	
Classified Salaries	17,985	25,247	30,668	29,537	29,172	28,172	54,489	33,610	33,610	33,610	33,610	33,610	383,322	-	
Employee Benefits	40,040	60,269	53,487	71,902	56,622	82,035	155,498	73,330	73,330	70,792	70,792	35,711	836,476	(7,332)	
Books & Supplies	6,832	24,886	27,923	9,469	53,051	66,549	26,975	36,734	35,761	35,498	36,342	38,354	400,296	1,921	
Services & Other Operating Expenses	123,547	115,400	111,740	117,795	148,821	147,180	242,883	146,175	185,512	148,926	145,820	188,103	1,853,527	31,624	
Capital Outlay & Depreciation	4,696	6,737	9,323	(1,973)	4,696	4,696	3,873	3,873	3,873	3,873	3,873	3,873	51,413	-	
Other Outflows	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
TOTAL EXPENSES	237,129	396,988	400,001	390,725	455,650	496,034	676,088	471,747	510,111	470,726	468,462	477,677	5,434,565	(16,775)	
Operating Cash Inflow (Outflow)	(180,568)	(143,182)	(180,283)	177,738	(121,994)	144,645	(49,406)	36,969	(74,240)	147,524	67,274	(21,294)	369,004	565,821	
Revenues - Prior Year Accruals	261,436	88,062	7,763	14,247	-	-	1,180	-	-	-	-	-	-	-	
Other Assets	(105,966)	-	-	(87,297)	87,297	-	-	-	-	-	-	-	-	-	
Fixed Assets	4,696	4,696	4,696	(4,014)	4,696	4,696	(5,415)	(5,415)	(5,415)	(5,415)	(5,415)	(5,415)	-	-	
Due To (From)	(59,349)	(914)	2,310	(4,270)	2,914	-	-	-	-	-	-	-	-	-	
Expenses - Prior Year Accruals	(8,939)	(11,577)	(380)	(4,207)	4,207	-	13,481	-	-	-	-	-	-	-	
Accounts Payable - Current Year	(94,694)	29,332	(12,535)	9,737	(8,340)	(42,301)	(8,078)	-	-	-	-	-	-	-	
Summerholdback for Teachers	(50,477)	7,020	7,114	7,230	7,110	7,306	7,936	7,936	7,936	7,936	7,936	7,936	-	-	
Ending Cash	546,870	520,308	348,992	458,157	434,047	548,393	508,092	547,582	475,863	625,908	695,703	676,931			

MSA-3
Monthly Cash Forecast
As of Dec FY2018

	2017-18													Forecast	Remaining Balance
	Actuals & Forecast														
	Jul Actuals	Aug Actuals	Sep Actuals	Oct Actuals	Nov Actuals	Dec Actuals	Jan Forecast	Feb Forecast	Mar Forecast	Apr Forecast	May Forecast	Jun Forecast			
Beginning Cash	178,629	378,829	220,277	171,699	305,168	179,466	379,499	65,598	103,859	143,357	280,717	307,279			
REVENUE															
LCFF Entitlement	55,193	254,291	217,495	476,739	332,619	332,619	476,737	394,612	343,735	489,463	343,735	343,735	4,481,571	420,598	
Federal Revenue	-	-	1,794	47,932	-	19,674	1,416	106,171	50,420	51,482	69,492	91,026	516,116	76,708	
Other State Revenue	-	(763)	1,632	10,444	-	327,961	(219,937)	23,158	48,558	76,866	89,983	69,841	754,812	327,068	
Other Local Revenue	700	-	-	4,306	1,233	8,482	24,297	972	972	972	972	972	43,878	-	
Fundraising & Grants	-	-	-	1,332	6,728	1,924	(3,594)	486	745	267	2,147	(35)	13,575	3,575	
TOTAL REVENUE	55,893	253,528	220,921	540,753	340,581	690,661	278,919	525,398	444,430	619,050	506,330	505,539	5,809,952	827,949	
EXPENSES															
Certificated Salaries	25,875	144,000	138,763	137,858	132,123	142,698	163,444	146,170	146,170	146,170	146,170	146,170	1,578,467	(37,145)	
Classified Salaries	26,488	40,717	62,010	51,127	50,129	42,074	25,963	46,969	46,969	46,969	46,969	46,969	563,353	30,000	
Employee Benefits	40,608	59,490	49,978	71,377	53,792	79,185	42,548	59,198	59,198	56,864	56,864	56,864	698,826	12,859	
Books & Supplies	4,828	37,711	12,440	17,443	35,166	17,672	80,846	50,393	46,855	47,730	45,807	47,821	419,404	(25,305)	
Services & Other Operating Expenses	121,846	104,518	101,902	179,381	145,182	173,358	270,731	178,557	99,892	178,109	178,109	349,783	2,111,460	30,092	
Capital Outlay & Depreciation	3,183	5,220	3,183	5,220	3,183	3,183	(7,315)	1,683	1,683	1,683	1,683	1,683	20,196	(4,075)	
Other Outflows	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
TOTAL EXPENSES	222,827	391,655	368,275	462,407	419,575	458,170	576,216	482,971	400,767	477,525	475,602	649,290	5,391,707	6,426	
Operating Cash Inflow (Outflow)	(166,934)	(138,127)	(147,354)	78,345	(78,994)	232,491	(297,298)	42,428	43,664	141,526	30,728	(143,751)	418,245	821,523	
Revenues - Prior Year Accruals	228,831	51,531	6,796	26,982	-	-	3,025	-	-	-	-	-	-	-	
Accounts Receivable - Current Year	-	-	-	-	-	-	454	-	-	-	-	-	-	-	
Other Assets	342,400	(79,113)	79,113	-	-	-	-	-	-	-	-	-	-	-	
Fixed Assets	3,183	3,183	3,183	3,183	(21,635)	3,183	(20,002)	(11,004)	(11,004)	(11,004)	(11,004)	(11,004)	-	-	
Due To (From)	(21,894)	-	(2,231)	(2,647)	2,575	-	(318)	-	-	-	-	-	-	-	
Expenses - Prior Year Accruals	(8,888)	(2,120)	-	(4,354)	3,692	-	(14,878)	-	-	-	-	-	-	-	
Accounts Payable - Current Year	(133,460)	2,631	8,011	28,024	(35,198)	(39,697)	8,277	-	-	-	-	-	-	-	
Summerholdback for Teachers	(43,037)	3,463	3,905	3,936	3,859	4,056	6,838	6,838	6,838	6,838	6,838	6,838	-	-	
Ending Cash	378,829	220,277	171,699	305,168	179,466	379,499	65,598	103,859	143,357	280,717	307,279	159,363			

MSA-4
Monthly Cash Forecast
As of Dec FY2018

	2017-18												Forecast	Remaining Balance
	Jul Actuals	Aug Actuals	Sep Actuals	Oct Actuals	Nov Actuals	Dec Actuals	Jan Forecast	Feb Forecast	Mar Forecast	Apr Forecast	May Forecast	Jun Forecast		
Beginning Cash	776,350	681,092	712,965	735,289	824,027	843,178	652,678	713,729	727,117	686,592	668,614	636,200		
REVENUE														
LCFF Entitlement	23,755	108,611	92,774	206,243	141,654	141,656	206,244	154,225	115,174	160,141	115,174	115,174	1,731,925	151,101
Federal Revenue	2,191	4,382	3,193	19,388	9,411	19,091	26,029	24,142	21,664	5,580	22,055	53,831	247,350	36,394
Other State Revenue	6,404	12,432	8,638	8,538	8,538	14,751	17,805	21,295	6,368	6,368	24,328	15,529	375,597	224,602
Other Local Revenue	-	-	487	1,017	318	20,678	150	150	150	150	150	150	24,402	1,000
Fundraising & Grants	900	-	887	-	741	(1,259)	55	120	-	1,043	385	129	4,017	1,017
TOTAL REVENUE	33,250	125,425	105,979	235,186	160,661	194,917	250,282	199,932	143,356	173,282	162,093	184,813	2,383,290	414,113
EXPENSES														
Certificated Salaries	13,918	62,177	65,107	64,893	62,817	71,962	66,254	66,254	66,254	66,254	66,254	66,254	742,856	4,455
Classified Salaries	3,534	4,087	4,941	6,275	5,960	4,835	8,964	9,072	9,072	9,072	9,072	9,072	120,160	36,203
Employee Benefits	12,825	23,103	13,191	15,562	11,669	59,723	23,358	23,205	23,205	22,312	22,312	12,441	272,491	9,585
Books & Supplies	3,901	148	10,117	9,428	16,853	39,854	14,881	11,212	9,153	18,637	21,884	9,362	171,154	5,724
Services & Other Operating Expenses	25,398	26,357	33,798	60,417	47,401	194,467	71,089	72,117	71,513	70,301	70,301	70,301	836,163	22,701
Capital Outlay & Depreciation	1,305	3,270	5,760	3,270	1,305	1,303	1,305	1,305	1,305	1,305	1,305	1,305	15,656	(8,385)
Other Outflows	-	-	-	-	4,556	(4,556)	-	-	-	-	-	-	-	-
TOTAL EXPENSES	60,882	119,142	132,914	159,845	150,563	367,588	185,851	183,165	180,503	187,881	191,127	168,735	2,158,479	70,283
Operating Cash Inflow (Outflow)	(27,632)	6,282	(26,934)	75,341	10,099	(172,671)	64,431	16,767	(37,146)	(14,599)	(29,034)	16,078	224,812	343,830
Revenues - Prior Year Accruals	124,388	34,361	7,235	9,315	-	640	-	-	-	-	-	-	-	-
Other Assets	(216,807)	(6,547)	6,547	(6,547)	6,547	-	-	-	-	-	-	-	-	-
Fixed Assets	1,305	1,305	1,305	1,305	1,305	(6,184)	(6,182)	(6,182)	(6,182)	(6,182)	(6,182)	(6,182)	-	-
Due To (From)	71,474	-	26,181	(1,084)	1,017	-	-	-	-	-	-	-	-	-
Expenses - Prior Year Accruals	(6,001)	(12,171)	(1,128)	(66)	-	(236)	-	-	-	-	-	-	-	-
Accounts Payable - Current Year	(23,982)	6,781	7,014	8,296	(1,932)	(14,853)	-	-	-	-	-	-	-	-
Summerholdback for Teachers	(18,003)	1,863	2,103	2,178	2,115	2,803	2,803	2,803	2,803	2,803	2,803	2,803	-	-
Ending Cash	681,092	712,965	735,289	824,027	843,178	652,678	713,729	727,117	686,592	668,614	636,200	648,899		

MSA-5
Monthly Cash Forecast
As of Dec FY2018

	2017-18													
	Jul	Aug	Sep	Oct	Nov	Dec	Actuals & Forecast		Mar	Apr	May	Jun	Forecast	Remaining
	Actuals	Actuals	Actuals	Actuals	Actuals	Actuals	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Balance
Beginning Cash	1,000,807	1,158,000	1,164,131	1,189,082	1,226,284	1,161,410	1,329,533	1,366,215	1,354,763	1,263,443	1,250,116	1,190,404		
REVENUE														
LCFF Entitlement	22,445	99,589	135,451	186,768	130,184	130,184	473,194	139,192	98,425	174,982	98,425	98,425	1,929,828	142,565
Federal Revenue	2,070	4,141	3,475	12,747	9,117	9,117	54,345	32,993	12,111	3,684	29,825	54,253	260,209	32,332
Other State Revenue	6,051	11,919	10,366	8,658	8,553	228,630	(185,220)	26,878	9,340	16,711	26,248	17,995	419,203	233,076
Other Local Revenue	-	-	-	1,017	-	-	36,503	19,935	19,935	19,935	19,935	19,935	137,195	0
Fundraising & Grants	-	-	-	-	-	-	216	43	48	1,017	225	468	2,017	-
TOTAL REVENUE	30,566	115,649	149,292	209,190	147,854	367,931	379,037	219,041	139,858	216,328	174,657	191,075	2,748,451	407,973
EXPENSES														
Certificated Salaries	15,275	70,637	81,715	82,266	83,353	76,456	87,461	79,331	79,331	79,331	79,331	79,331	893,818	-
Classified Salaries	4,196	14,127	13,833	13,828	13,904	15,264	(2,314)	11,979	11,979	11,979	11,979	11,979	132,734	-
Employee Benefits	24,503	23,896	29,131	46,050	31,259	21,511	72,333	34,308	34,308	33,192	33,192	15,228	398,909	-
Books & Supplies	8,177	9,215	29,052	34,170	2,879	269	23,141	25,712	27,730	28,674	33,388	49,577	275,985	4,000
Services & Other Operating Expenses	37,787	19,152	12,850	33,462	36,947	61,203	149,321	70,642	69,309	67,958	67,958	67,958	708,687	14,142
Capital Outlay & Depreciation	1,433	1,433	20,393	(11,008)	1,433	1,433	2,432	1,576	1,576	1,576	1,576	1,576	18,908	(6,519)
Other Outflows	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL EXPENSES	91,371	138,460	186,974	198,768	169,776	176,136	332,375	223,546	224,232	222,709	227,423	225,648	2,429,041	11,623
Operating Cash Inflow (Outflow)	(60,805)	(22,812)	(37,682)	10,422	(21,921)	191,796	46,662	(4,505)	(84,374)	(6,381)	(52,766)	(34,573)	319,410	396,350
Revenues - Prior Year Accruals	165,245	24,488	6,191	25,226	-	-	4,990	-	-	-	-	-	-	-
Other Assets	4,404	(6,547)	6,547	(6,547)	-	-	6,547	-	-	-	-	-	-	-
Fixed Assets	1,433	(563)	1,433	(13,004)	1,433	1,433	(9,605)	(10,461)	(10,461)	(10,461)	(10,461)	(10,461)	-	-
Due To (From)	116,414	-	26,320	(1,305)	1,017	-	-	-	-	-	-	-	-	-
Expenses - Prior Year Accruals	(5,009)	(477)	14,437	(14,694)	-	-	(24,408)	-	-	-	-	-	-	-
Accounts Payable - Current Year	(39,869)	9,239	4,687	33,907	(47,391)	(27,823)	8,981	-	-	-	-	-	-	-
Summerholdback for Teachers	(24,620)	2,803	3,018	3,196	1,990	2,717	3,515	3,515	3,515	3,515	3,515	3,515	-	-
Ending Cash	1,158,000	1,164,131	1,189,082	1,226,284	1,161,410	1,329,533	1,366,215	1,354,763	1,263,443	1,250,116	1,190,404	1,148,885		

MSA-6
Monthly Cash Forecast
As of Dec FY2018

	2017-18												Forecast	Remaining Balance
	Actuals						Forecast							
	Jul Actuals	Aug Actuals	Sep Actuals	Oct Actuals	Nov Actuals	Dec Actuals	Jan Forecast	Feb Forecast	Mar Forecast	Apr Forecast	May Forecast	Jun Forecast		
Beginning Cash	754,059	681,720	687,541	689,221	792,397	781,960	685,861	735,624	761,950	750,179	794,609	814,492		
REVENUE														
LCFF Entitlement	21,801	94,499	79,965	174,850	120,684	120,683	174,850	133,231	97,730	136,770	97,730	97,730	1,476,568	126,047
Federal Revenue	2,011	4,022	2,681	21,150	2,681	22,915	9,924	28,168	9,240	9,240	26,207	9,240	175,300	27,823
Other State Revenue	5,877	11,754	7,946	7,836	7,836	44,687	16,507	19,931	6,148	23,248	22,579	14,555	287,285	98,381
Other Local Revenue	1,200	-	-	949	-	(1,289)	215	215	215	215	215	215	2,149	-
Fundraising & Grants	400	1,955	-	2,732	1,862	(3,401)	2,705	1,057	6,114	-	1,325	-	14,749	-
TOTAL REVENUE	31,289	112,229	90,592	207,517	133,063	183,596	204,201	182,602	119,446	169,473	148,055	121,739	1,956,051	252,250
EXPENSES														
Certificated Salaries	18,849	59,433	59,808	60,258	60,483	69,719	62,270	62,270	62,270	62,270	62,270	62,270	669,509	(32,665)
Classified Salaries	4,308	6,327	11,916	10,054	8,102	24,400	15,633	15,741	15,741	15,741	15,741	15,741	159,444	-
Employee Benefits	13,735	27,299	14,590	30,250	21,055	61,692	28,116	27,953	27,953	27,017	27,017	13,880	314,987	(5,571)
Books & Supplies	5,065	12,489	2,285	3,768	12,353	38,405	8,946	9,821	10,421	6,217	9,347	7,203	130,350	4,030
Services & Other Operating Expenses	35,606	36,469	23,797	29,697	48,134	80,559	42,438	43,455	42,797	41,763	41,763	41,763	514,219	5,978
Capital Outlay & Depreciation	1,648	1,648	2,798	1,648	1,648	6,122	2,394	2,394	2,394	2,394	2,394	2,394	28,726	(1,150)
Other Outflows	-	-	-	-	2,457	(2,457)	-	-	-	-	-	-	-	-
TOTAL EXPENSES	79,212	143,665	115,194	135,676	154,232	278,441	159,798	161,635	161,576	155,403	158,532	143,251	1,817,235	(29,378)
Operating Cash Inflow (Outflow)	(47,923)	(31,435)	(24,602)	71,841	(21,168)	(94,845)	44,403	20,967	(42,131)	14,070	(10,477)	(21,512)	138,816	281,628
Revenues - Prior Year Accruals	94,166	24,128	384	39,078	-	10,346	-	-	-	-	-	-	-	-
Other Assets	(406,042)	-	-	(6,547)	6,547	-	-	-	-	-	-	-	-	-
Fixed Assets	1,648	(268)	1,648	1,648	1,648	6,396	2,668	2,668	2,668	2,668	2,668	2,668	-	-
Due To (From)	321,266	-	26,390	(949)	949	-	-	-	25,000	25,000	25,000	25,000	-	-
Expenses - Prior Year Accruals	(3,384)	(3,671)	(1,998)	(279)	-	(1,162)	-	-	-	-	-	-	-	-
Accounts Payable - Current Year	(13,681)	14,939	(2,291)	(3,784)	(583)	(19,524)	-	-	-	-	-	-	-	-
Summerholdback for Teachers	(18,389)	2,128	2,149	2,168	2,170	2,692	2,692	2,692	2,692	2,692	2,692	2,692	-	-
Ending Cash	681,720	687,541	689,221	792,397	781,960	685,861	735,624	761,950	750,179	794,609	814,492	823,339		

MSA-7

Monthly Cash Forecast
As of Dec FY2018

	2017-18													Forecast	Remaining Balance
	Actuals & Forecast														
	Jul Actuals	Aug Actuals	Sep Actuals	Oct Actuals	Nov Actuals	Dec Actuals	Jan Forecast	Feb Forecast	Mar Forecast	Apr Forecast	May Forecast	Jun Forecast			
Beginning Cash	830,140	890,345	804,244	710,038	785,894	846,538	1,129,842	930,186	962,088	895,504	995,807	981,943			
REVENUE															
LCFF Entitlement	36,051	157,504	133,471	288,573	201,794	201,794	288,573	235,884	192,419	271,998	192,419	192,419	2,628,620	235,720	
Federal Revenue	3,325	6,650	4,434	33,650	4,434	18,331	13,057	44,153	14,431	14,431	40,294	14,431	253,208	41,587	
Other State Revenue	9,718	19,437	13,515	12,958	12,958	350,387	(118,462)	36,513	11,983	93,439	39,093	25,885	805,546	298,123	
Other Local Revenue	40	1,191	1,074	3,120	692	1,272	25,688	1,246	1,246	1,246	1,246	1,246	39,306	-	
Fundraising & Grants	365	230	70	4,301	991	2,689	(4,511)	679	3,632	1,335	768	2,349	12,898	-	
TOTAL REVENUE	49,500	185,012	152,563	342,601	220,868	574,474	204,344	318,475	223,712	382,448	273,820	236,331	3,739,577	575,430	
EXPENSES															
Certificated Salaries	16,665	88,574	91,442	90,502	89,852	88,843	90,408	90,855	90,855	90,855	90,855	90,855	1,010,559	-	
Classified Salaries	9,601	16,596	24,492	24,566	20,796	19,811	27,364	21,935	21,935	21,935	21,935	21,935	252,903	(0)	
Employee Benefits	11,628	38,110	33,507	48,914	18,223	44,248	41,042	35,406	35,406	34,030	34,030	34,030	408,574	-	
Books & Supplies	5,921	21,480	11,773	27,482	11,263	15,353	32,508	11,027	13,634	11,274	16,812	16,834	207,228	11,866	
Services & Other Operating Expenses	132,828	164,371	66,254	147,236	46,212	112,245	161,741	131,760	132,876	128,461	128,461	104,891	1,467,577	10,240	
Capital Outlay & Depreciation	9,693	1,691	(1,829)	1,691	1,691	1,691	16,054	3,742	3,742	3,742	3,742	3,742	44,909	(4,483)	
Other Outflows	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
TOTAL EXPENSES	186,336	330,823	225,639	340,389	188,037	282,191	369,116	294,726	298,448	290,298	295,836	272,288	3,391,750	17,623	
Operating Cash Inflow (Outflow)	(136,836)	(145,811)	(73,076)	2,212	32,831	292,283	(164,772)	23,749	(74,736)	92,150	(22,017)	(35,958)	347,828	557,807	
Revenues - Prior Year Accruals	136,403	35,719	2,364	97,623	-	-	(712)	-	-	-	-	-	-	-	
Other Assets	286,532	-	-	(54,561)	54,561	-	4,000	-	-	-	-	-	-	-	
Fixed Assets	1,691	(287)	1,691	1,691	1,691	1,691	(20,968)	3,742	3,742	3,742	3,742	3,742	-	-	
Due To (From)	(151,049)	1,815	(25,225)	(1,387)	1,898	-	-	-	-	-	-	-	-	-	
Expenses - Prior Year Accruals	(21,915)	709	(892)	-	-	-	(1,305)	-	-	-	-	-	-	-	
Accounts Payable - Current Year	(17,711)	17,225	(3,617)	25,617	(34,917)	(15,206)	(20,308)	-	-	-	-	-	-	-	
Summerholdback for Teachers	(36,910)	4,528	4,549	4,661	4,582	4,536	4,410	4,410	4,410	4,410	4,410	4,410	-	-	
Ending Cash	890,345	804,244	710,038	785,894	846,538	1,129,842	930,186	962,088	895,504	995,807	981,943	954,138			

MSA-8
Monthly Cash Forecast
As of Dec FY2018

	2017-18													
	Actuals						Actuals & Forecast							
	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Forecast	Remaining
	Actuals	Actuals	Actuals	Actuals	Actuals	Actuals	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Balance
Beginning Cash	925,839	980,773	954,386	859,975	1,052,280	1,194,195	1,567,014	1,589,278	1,661,092	1,657,374	1,801,693	1,865,540		
REVENUE														
LCFF Entitlement	61,846	273,738	232,507	506,640	352,544	352,544	506,638	409,927	335,779	475,631	335,779	335,779	4,594,558	415,204
Federal Revenue	5,705	11,409	7,606	67,717	7,606	7,606	7,898	74,267	6,570	6,570	67,697	6,570	338,348	61,127
Other State Revenue	16,672	33,344	22,610	30,257	22,230	280,460	9,315	61,996	76,640	60,925	66,570	100,489	845,387	63,880
Other Local Revenue	-	-	-	2,236	-	23	33,132	224	224	224	224	224	36,509	-
Fundraising & Grants	4,726	-	-	4,030	708	996	1,207	1,667	1,667	1,667	1,667	1,667	22,236	2,236
TOTAL REVENUE	88,948	318,492	262,723	610,881	383,088	641,629	558,189	548,080	420,880	545,016	471,937	444,728	5,837,039	542,447
EXPENSES														
Certificated Salaries	23,885	125,080	156,833	140,580	139,639	142,505	238,738	166,194	166,194	166,194	166,194	166,194	1,798,231	(0)
Classified Salaries	14,479	30,594	19,489	26,356	25,868	25,044	28,345	26,585	26,585	26,585	26,585	26,585	303,100	-
Employee Benefits	34,375	61,919	43,042	53,521	40,747	35,946	79,871	57,477	57,477	55,195	55,195	55,195	653,292	23,331
Books & Supplies	2,538	41,388	3,250	23,209	12,742	50,423	(1,536)	52,767	48,981	50,108	54,162	77,044	416,576	1,500
Services & Other Operating Expenses	122,539	114,417	139,414	136,706	118,655	180,169	200,609	225,596	242,713	219,967	223,306	230,684	2,207,990	53,216
Capital Outlay & Depreciation	5,650	5,650	10,527	5,650	5,650	5,650	22,134	8,005	8,005	8,005	8,005	8,005	96,064	(4,876)
Other Outflows	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL EXPENSES	203,466	379,048	372,555	386,023	343,301	439,739	568,161	536,624	549,955	526,055	533,447	563,707	5,475,253	73,171
Operating Cash Inflow (Outflow)	(114,517)	(60,556)	(109,833)	224,857	39,787	201,890	(9,972)	11,456	(129,075)	18,962	(61,510)	(118,979)	361,786	469,276
Revenues - Prior Year Accruals	289,487	60,414	-	31,974	-	-	2,996	-	-	-	-	-	-	-
Other Assets	(2,039,673)	(72,759)	-	(87,297)	87,297	-	-	-	-	-	-	-	-	-
Fixed Assets	5,650	3,499	5,650	5,650	5,650	5,650	17,493	3,364	3,364	3,364	3,364	3,364	-	-
Due To (From)	2,007,771	72,759	12,883	(2,236)	2,236	160,000	50,318	50,000	115,000	115,000	115,000	51,000	-	-
Expenses - Prior Year Accruals	(9,293)	(19,451)	(2,426)	(54)	-	-	30,688	-	-	-	-	-	-	-
Accounts Payable - Current Year	(58,972)	(11,970)	(4,368)	16,057	3,585	1,766	(76,253)	-	-	-	-	-	-	-
Summerholdback for Teachers	(25,519)	1,677	3,683	3,355	3,359	3,512	6,994	6,994	6,994	6,994	6,994	6,994	-	-
Ending Cash	980,773	954,386	859,975	1,052,280	1,194,195	1,567,014	1,589,278	1,661,092	1,657,374	1,801,693	1,865,540	1,807,919		

MSA-SA
Monthly Cash Forecast
As of Dec FY2018

	2017-18													
	Actuals						Actuals & Forecast							
	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Forecast	Remaining Balance
	Actuals	Actuals	Actuals	Actuals	Actuals	Actuals	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	
Beginning Cash	1,576,509	1,396,508	909,436	441,989	510,637	613,858	939,908	634,979	808,304	785,504	776,760	1,001,442		
REVENUE														
LCFF Entitlement	206,800	433,995	402,777	372,240	603,908	518,610	521,506	647,406	855,827	671,172	671,172	706,548	6,751,562	139,600
Federal Revenue	-	-	63,161	5,159	-	145,394	69,313	90,968	26,518	65,768	90,968	22,648	638,537	58,639
Other State Revenue	14,908	14,909	27,100	27,259	39,528	102,587	58,910	63,728	35,112	35,112	93,719	65,103	627,530	49,555
Other Local Revenue	2,118	628	2,241	8,225	2,551	4,138	(923)	1,945	1,945	1,945	1,945	1,945	67,812	39,108
Fundraising & Grants	129	-	3,030	6,107	12,069	4,448	16,712	2,768	(1,197)	1,512	189	2,591	48,358	-
TOTAL REVENUE	223,956	449,532	498,309	418,990	658,057	775,177	665,518	806,816	918,205	775,509	857,993	798,836	8,133,798	286,902
EXPENSES														
Certificated Salaries	40,707	246,046	273,857	270,899	248,655	252,323	257,372	241,131	241,131	241,131	241,131	241,131	2,795,515	-
Classified Salaries	33,466	61,985	63,482	78,128	71,484	77,634	27,947	27,689	27,689	27,689	27,689	27,689	552,570	-
Employee Benefits	51,391	92,220	116,369	127,975	84,891	54,083	115,711	102,740	102,740	99,094	99,094	56,958	1,103,266	-
Books & Supplies	9,151	59,556	40,561	149,834	3,948	10,460	117,921	65,476	60,914	56,546	57,744	58,270	692,539	2,158
Services & Other Operating Expenses	122,068	161,354	143,016	234,438	(10,203)	189,870	238,410	183,135	203,306	250,651	198,511	292,960	2,225,202	17,687
Capital Outlay & Depreciation	33,103	33,103	33,103	33,103	33,103	33,103	96,171	42,113	42,113	42,113	42,113	42,113	505,350	-
Other Outflows	-	-	87,070	-	35,028	40,363	(75,342)	10	85,980	-	-	-	173,107	-
TOTAL EXPENSES	289,886	654,264	757,457	894,376	466,906	657,836	778,189	662,294	763,872	717,223	666,281	719,121	8,047,549	19,845
Operating Cash Inflow (Outflow)	(65,931)	(204,732)	(259,148)	(475,386)	191,151	117,341	(112,672)	144,522	154,334	58,286	191,712	79,715	86,249	267,058
Revenues - Prior Year Accruals	6,943	36,574	24,501	-	-	85,892	(6,105)	-	-	-	-	-	-	-
Other Assets	2,215,457	-	-	-	(75,554)	-	95,244	-	-	-	-	-	-	-
Fixed Assets	33,103	33,103	33,103	33,103	33,103	33,103	75,504	21,446	21,446	21,446	21,446	21,446	-	-
Due To (From)	(2,189,783)	(366,413)	(108,429)	347,581	77,942	174,595	(261,892)	-	(100,000)	(100,000)	-	-	-	-
Expenses - Prior Year Accruals	(46,025)	(9,031)	(58,791)	(28,676)	-	-	(3,250)	-	-	-	-	-	-	-
Accounts Payable - Current Year	(95,792)	16,152	7,162	188,551	(126,605)	(88,040)	(90,768)	-	-	-	-	-	-	-
Summerholdback for Teachers	(37,974)	7,276	7,334	7,643	7,351	7,326	11,524	11,524	11,524	11,524	11,524	11,524	-	-
Loans Payable (Current)	-	-	(4,166)	(4,166)	(4,166)	(4,166)	(8,348)	-	-	-	-	-	-	-
Loans Payable (Long Term)	-	-	(109,013)	-	-	-	(4,167)	(4,167)	(110,103)	-	-	-	-	-
Ending Cash	1,396,508	909,436	441,989	510,637	613,858	939,908	634,979	808,304	785,504	776,760	1,001,442	1,114,127		

MSA-SD
Monthly Cash Forecast
As of Dec FY2018

	2017-18													Forecast	Remaining Balance
	Actuals & Forecast														
	Jul Actuals	Aug Actuals	Sep Actuals	Oct Actuals	Nov Actuals	Dec Actuals	Jan Forecast	Feb Forecast	Mar Forecast	Apr Forecast	May Forecast	Jun Forecast			
Beginning Cash	726,668	830,192	669,431	1,500,270	1,463,362	831,915	1,058,209	800,670	768,587	829,449	778,588	731,445			
REVENUE															
LCFF Entitlement	40,264	172,476	357,792	249,255	223,803	269,651	272,224	243,672	362,935	206,246	206,246	225,787	2,969,208	138,857	
Federal Revenue	-	2,745	1,806	7,893	-	7,325	8,189	13,534	3,695	32,262	11,718	3,695	131,511	38,647	
Other State Revenue	9,957	9,957	17,993	25,428	24,409	242,617	(136,792)	37,967	18,894	38,739	57,998	38,926	636,734	250,641	
Other Local Revenue	444	33	-	16,181	162	5,100	9,289	9,822	9,822	9,822	9,822	9,822	80,317	-	
Fundraising & Grants	-	-	-	11,968	-	17,908	(9,293)	1,109	5,219	133	4,109	-	33,051	1,898	
TOTAL REVENUE	50,665	185,211	377,591	310,726	248,374	542,600	143,617	306,105	400,564	287,202	289,894	278,230	3,850,821	430,043	
EXPENSES															
Certificated Salaries	31,240	117,464	139,647	124,573	121,847	133,038	124,662	129,090	129,090	129,090	129,090	129,090	1,437,919	(0)	
Classified Salaries	19,234	18,068	3,022	15,345	15,519	15,189	18,323	19,196	19,196	19,196	19,196	19,196	200,678	(0)	
Employee Benefits	32,735	44,916	32,172	51,818	42,588	67,147	71,249	48,659	48,659	46,878	46,878	24,332	558,030	-	
Books & Supplies	1,601	3,430	6,147	3,020	5,901	6,951	38,140	4,504	4,236	6,457	5,431	25,149	125,902	14,936	
Services & Other Operating Expenses	84,728	69,790	72,974	187,778	68,071	48,536	169,707	142,045	143,827	141,748	141,748	141,748	1,435,255	22,554	
Capital Outlay & Depreciation	3,718	5,637	11,261	3,718	3,718	3,718	(4,637)	2,525	2,525	2,525	2,525	2,525	30,295	(9,461)	
Other Outflows	-	-	-	-	-	44,514	(44,514)	-	-	-	-	-	-	-	
TOTAL EXPENSES	173,256	259,304	265,224	386,252	257,644	319,092	372,929	346,018	347,531	345,893	344,867	342,039	3,788,079	28,028	
Operating Cash Inflow (Outflow)	(122,592)	(74,093)	112,367	(75,526)	(9,270)	223,508	(229,312)	(39,913)	53,033	(58,691)	(54,973)	(63,809)	62,742	402,014	
Revenues - Prior Year Accruals	220,019	-	3,397	15,678	-	-	11,568	-	-	-	-	-	-	-	
Other Assets	53,896	-	-	(30,233)	30,233	-	-	-	-	-	-	-	-	-	
Fixed Assets	3,718	3,718	3,718	3,718	3,718	3,718	(4,637)	2,525	2,525	2,525	2,525	2,525	-	-	
Due To (From)	(22,737)	(15,825)	694,999	14,894	(629,185)	-	-	-	-	-	-	-	-	-	
Expenses - Prior Year Accruals	(5,467)	(8,960)	(3,792)	(3,195)	(497)	(497)	(31,433)	-	-	-	-	-	-	-	
Accounts Payable - Current Year	(23,314)	(67,294)	16,766	34,367	(29,839)	(4,245)	(9,030)	-	-	-	-	-	-	-	
Summerholdback for Teachers	-	1,692	3,385	3,389	3,393	3,809	5,305	5,305	5,305	5,305	5,305	5,305	5,305	-	
Ending Cash	830,192	669,431	1,500,270	1,463,362	831,915	1,058,209	800,670	768,587	829,449	778,588	731,445	675,466			

MERF**Monthly Cash Forecast
As of Dec FY2018**

	2017-18													Forecast	Remaining Balance
	Actuals						Forecast								
	Jul Actuals	Aug Actuals	Sep Actuals	Oct Actuals	Nov Actuals	Dec Actuals	Jan Forecast	Feb Forecast	Mar Forecast	Apr Forecast	May Forecast	Jun Forecast			
Beginning Cash	52,671	126,542	175,175	187,003	236,799	685,427	478,702	45,658	69,768	87,922	191,724	292,518			
REVENUE															
LCFF Entitlement	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Federal Revenue	-	-	-	-	-	757	(757)	-	-	-	-	-	-	-	
Other State Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Other Local Revenue	605,237	538,887	527,438	510,277	420,087	586,553	510,179	532,738	451,383	532,738	532,738	695,446	6,443,700	-	
Fundraising & Grants	-	103,174	-	-	-	600	-	-	-	-	-	-	134,875	31,101	
TOTAL REVENUE	605,237	642,060	527,438	510,277	420,087	587,910	509,422	532,738	451,383	532,738	532,738	695,446	6,578,575	31,101	
EXPENSES															
Certificated Salaries	42,729	43,333	56,642	44,158	44,158	21,688	39,351	40,413	40,413	40,413	40,413	43,413	497,127	-	
Classified Salaries	142,271	147,977	126,131	138,461	136,648	145,690	217,675	159,177	159,177	159,177	159,177	184,177	1,875,740	(0)	
Employee Benefits	50,638	28,316	60,734	96,081	46,158	55,552	81,199	56,363	56,363	53,267	53,267	36,610	674,548	-	
Books & Supplies	663	6,405	259	3,531	(1,076)	-	27,007	5,433	5,035	3,837	6,846	5,198	66,261	3,122	
Services & Other Operating Expenses	155,806	278,452	189,176	255,256	80,681	255,856	195,147	315,551	315,551	315,551	315,551	315,551	3,000,367	12,240	
Capital Outlay & Depreciation	120	120	120	120	120	120	(176)	78	78	78	78	78	933	-	
Other Outflows	-	4,460	(4,460)	-	-	9,793	(9,793)	-	-	-	-	-	-	-	
TOTAL EXPENSES	392,227	509,064	428,602	537,607	306,689	488,699	550,411	577,015	576,617	572,323	575,332	585,027	6,114,976	15,362	
Operating Cash Inflow (Outflow)	213,011	132,996	98,836	(27,330)	113,397	99,211	(40,990)	(44,278)	(125,234)	(39,585)	(42,594)	110,419	463,598	15,739	
Revenues - Prior Year Accruals	-	-	-	-	-	-	234,113	-	-	-	-	-	-	-	
Accounts Receivable - Current Year	-	-	-	-	-	-	463	-	-	-	-	-	-	-	
Other Assets	81,216	-	-	366,327	(366,327)	-	605,327	-	-	-	-	(532,737)	-	-	
Fixed Assets	120	120	120	120	120	120	(176)	78	78	78	78	78	78	-	
Due To (From)	64,599	(147,314)	28,992	(333,586)	772,345	(310,137)	(794,404)	68,310	143,310	143,310	143,310	207,310	-	-	
Expenses - Prior Year Accruals	(1,755)	(35,081)	(12,485)	-	-	-	(422,944)	-	-	-	-	-	-	-	
Accounts Payable - Current Year	(210,819)	97,912	(103,635)	44,265	(70,907)	4,082	(14,433)	-	-	-	-	-	-	-	
Other Liabilities	(72,500)	-	-	-	-	-	-	-	-	-	-	-	-	-	
Ending Cash	126,542	175,175	187,003	236,799	685,427	478,702	45,658	69,768	87,922	191,724	292,518	77,588			

Cover Sheet

Ongoing Facility Project Updates

Section: IV. Discussion Items
Item: C. Ongoing Facility Project Updates
Purpose: Discuss
Submitted by:
Related Material: IV C Facilities Update.pdf



Board Agenda Item #	IV. C
Date:	February 8, 2018
To:	Magnolia Board of Directors
From:	Caprice Young, Ed.D., CEO & Superintendent
Staff Lead:	Patrick Ontiveros, General Counsel & Director of Facilities
RE:	Ongoing Facility Project Updates

Proposed Board Recommendation

None; informational only.

Background

This facility project update covers three projects in process and other facility updates:

1. MSA-1 – more detailed written report prepared by Primesource attached as an exhibit. Primesource will provide verbal update at Board Meeting. Highlights are as follows:
 - a. Permits for HS building still in process. Receipt expected by end of January.
 - b. CDO – Formal review meeting occurred mid-January. Approval expected by end of February with Council and staff support
 - c. RFP for GC for HS will be published first half of February.
 - d. Cummings selected as Consultant for solar consulting work.
 - e. Gkkworks selected as architect to provide site master planning services.
 - f. No budget changes since last update.
 - g. The delivery date for the high school will be delayed due to the unexpectedly long time needed to procure permits. MPS is presently discussing the rental of classrooms at the Catholic Church school across the street.

2. MSA-Santa Ana – more detailed written report prepared by Gafcon attached as an exhibit. Gafcon will provide verbal update at Board Meeting. Highlights are as follows:
 - a. Project is approximately 15% complete. Some critical activities that have been completed are as follows:
 - i.** Pouring of concrete footing and grade beams
 - ii.** Placement of under slab electrical and plumbing lines
 - iii.** Erection of CUM starter walls to finish floor level
 - iv.** Placement of sand and vapor barrier for concrete floor slab
 - b. Architect is preparing Architect Supplemental Instructions (ASIs) relative to the value engineering items identified to reduce cost and relative to the

addition of rubberized gym flooring. Architect change order was approved at ad hoc committee meeting.

- c. Construction Completion Date is July 27, 2018.
3. MSA-San Diego. No separate report was generated. Updates are as follows:
 - a. Modular Multipurpose Room was delivered by Silver Creek. In process and should be completed on schedule.
 - b. William Scotsman punchlist is still open. Team is addressing and getting confirmation of completion date.
 - c. SDG&E establishment of permanent power is still an issue Team is actively pursuing a resolution with SDG&E.

Exhibits (attachments):

1. MSA-1 Project Update Report (prepared by Primesource)
2. MSA-Santa Ana Project Update (prepared by Gafcon)



Magnolia Science Academy - 1

New High School Classroom Project

Monthly Status Report – January 2018



Project Overview

This project will move the current high school into a new classroom building and then expand the current middle school inside the existing building. The Board gave Master Planning direction at the November Board meeting that has expanded and adjusted the project scope.

The most important and immediate phase will be the construction of the new high school classroom building. That work includes: demolition of the existing gymnasium building; construction of a new 2-story high 20-classroom building with rooftop athletics; construction of a parking lot drainage system; and re-striping of the site parking lot.

The second phase will be the renovation of the existing middle school. Renovation includes: modernization of the Sherman Way façade to complement the new high school classroom building, addition of four new classrooms inside the existing building; upgrades to the structural system and other Code mandated improvements; installation of Prop 39 energy reduction lighting and HVAC improvements; and general facelift and improvements.

The third phase includes site improvements. The increased campus population of both high school and middle school requires increased site capacity including construction of a more permanent shade shelter to serve dining and large group outdoor activities, plus conversion of portion of the existing parking lot to landscape/athletic/outdoor learning space.

The fourth phase of the project entails working with the City of Los Angeles as it develops adjacent parcels into a community recreation and skating facility. This project provides an opportunity for collaboration and shared capital and operating resources between Magnolia and the City Parks and Recreation Department. Ideally, this project will yield additional facilities that can support MSA-1.

Activities This Month

The Board provided Master Planning direction at the November meeting which staff has pursued. This month a procurement was conducted for Master Planning Consulting Services; Board approval at the February meeting is being requested. This contract will provide the plans and documents necessary to support the zoning change process as well as support negotiations with the City over potential joint use of its planned Ice Rink adjacent to MSA-1. The initial phase of work will require approximately three months to complete. This month a procurement was conducted for Solar Consulting Services; Board approval at the February meeting is being requested. This contract will conduct an overall energy audit then develop a site wide solar plan, then prepare and conduct a vendor procurement. The goal is to attract a vendor proposal that defers all up front



Magnolia Science Academy - 1 New High School Classroom Project Monthly Status Report – January 2018



capital costs and recovers the cost of the project through energy generation and vendor lease/purchase financing.

The new building design was submitted to LADBS for permitting last summer. The most significant outstanding permit item is the so called CDO (Community Development Overlay) planning approval. No building permits will be issued until the CDO permit is received. The CDO application was submitted to the City and formal review meetings held. The only remaining step is for the Planning staff to complete their review and then sign off on the application. Staff is hoping that the CDO signoff can be obtained by the end of February.

At this point, all comments received for the building have been addressed. The attached "LADBS Permit Status" report indicates areas in which signoffs were achieved, and areas in which outstanding issues remain and their anticipated timeline for resolution.

The design of the parking lot is now in discussion with the City. The change in occupancy of the existing building and addition of the new high school building have triggered a requirement to restripe the existing parking lot. Under the City Building Code, that triggers a requirement to upgrade the parking lot to meet the current Code (note the 1950's Code in place when it was built). Those upgrades include: adding trees and irrigation in the lot, adding lighting to the lot, adding an infiltration zone to accommodate storm water runoff, potentially adding new walls between the parking lot and residential neighbors, and so on. MSA would also be required to implement various features based on the current zoning variance conditions. MSA does not wish to do these upgrades prior to completion of master planning, discussions with the City Ice Rink project team, and a change in zoning. These steps would remove many requirements and could potentially cause major changes in the arrangement of the parking lot and even remove the parking lot altogether. Building these features now would be a financial waste.

The City is sensitive to this issue and a proposed alternative is being negotiated that would defer improvements to the parking lot for a period of time sufficient to complete these other activities. Meetings are scheduled this week between MSA and LADBS to finalize the approach. If these meetings are successful, then there are very minor outstanding items for the release of permits and plans. If these meetings are not successful, then additional modifications to the parking lot plans will be required to be approved prior to release of the building permit for the building.

Work has begun on changing current zoning to allow the full and unrestricted use of the site as a school. Currently, more than half of the site is restricted to parking use only. MSA needs to use this area for recreation outdoor instruction and other school related



Magnolia Science Academy - 1 New High School Classroom Project Monthly Status Report – January 2018



activities that are currently prohibited. A formal zoning change will be required which is a process that normally requires 10-12 months. The issue has been assigned to Rabuild Commercial Services. Initial meetings have been held with the City Council office and City Planning Department and both are supportive of the change. These meetings have indicated the need for additional master planning. A procurement for these services will take place next month.

Demolition of existing gymnasium was completed in December. This month the City issued a final sign off of completion for demolition.

Investigation of the existing building has begun. No structural plans for the original building have been recovered. The next step will be a structural mapping of the building. Structural mapping requires MSA staff to uncover structural elements so that they can be measured, connections inspected, and plans prepared that reflect the actual structural conditions at the building. A proposal for this work has been requested of Franco.

Current Issues

Major issues and activities at this time include:

The project scope and direction has changed several times over the course of design. Prolonged negotiations related to the LA Kings skating rink and the potential variations of site sharing or property exchange negatively impacted the overall master planning for the campus. Based on Board direct, staff is now proceeding with a comprehensive site development approach.

Building permit approvals – if the plan to defer parking lot approvals is accepted by the City, then the building permit should be complete within two weeks. If not, it will require the rest of February to complete.

CDO approval – this application is receiving an expedited approval despite a significant backlog at the Planning Department. Staff is hopeful that approval can be obtained by February.

New High School Bidding – Staff intends to bid the project prior to completion of the CDO process. Release to bidders was delayed until the bulk of design permit approvals are complete and received and the design is unlikely to change. The planned schedule is now to receive bids in February and to be prepared for contract award by the Board at the end of at the regular March Board meeting.

Zoning change – Long term site development cannot proceed until a zoning change is in place. This would normally take 10-12 months. It may be expedited as it enjoys



Magnolia Science Academy - 1

New High School Classroom Project

Monthly Status Report – January 2018



support of Planning, and the City Council office and is compatible with City aspirations for the town Center revival. Staff has procured a Master Planning Consultant to assist in preparing standard zoning change support materials for presentation to the Planning department and surrounding community. This will take approximately three months to complete.

MS building renovation –Staff has learned that the 2002 renovation of the existing classroom building did not do any structural upgrades. Initial investigation has allayed concern over the structural integrity of the building: it is in good shape. Staff needs to do an in depth investigation of the structure to identify the current structural system and any deficiencies: this will occur in February.

Solar Shade Shelter – staff has procured a solar consultant who will begin work in February to develop the optimal strategy for procuring the solar shade shelter and then conduct its procurement which will take approximately three months.

Prop 39 projects – design of replacement lighting in the existing building has begun. Once complete, project will be bid out. Replacement can occur during the school year with work taking place on weekends or after hours. Any funds remaining will go toward HVAC/controls upgrades. These project should reduce monthly energy bill for existing building.

City Ice Rink – staff initiated discussion in January with CIM Development; further discussion is planned for February. Meaningful discussion with the City cannot proceed until property is transferred from the former CRA to City Parks and Recreation Department planned for March 2018. Staff has procured a Master Planning Consultant to assist in preparing concepts for those discussions. The goal is to influence the design toward joint use and more efficient land use for both parties, such as eliminating or reducing MSA-1 parking and allowing land use for recreational purposes or reducing need for MSA-1 owned gymnasium.

Interim classroom capacity – Staff has begun discussions about renting excess classrooms at neighboring church school. It appears that 4 or more classrooms can be made available for the 2018-19 school year.

Schedule

The project Master Schedule is attached. Major near term activities include:

- Building permit issues including CDO approval should be resolved by early February.
- Solar consultant should be awarded at February meeting and begin work on the solar shade shelter.
- Design of Prop 39 funded lighting replacement at existing building underway.



Magnolia Science Academy - 1

New High School Classroom Project

Monthly Status Report – January 2018



- Master planning consultant should be awarded at February Board meeting and begin work on site plans and Ice rink plans.
- The new high school will go out to bid as soon as building permit issues are resolved. Normal construction would require 10-12 months. At best, main building construction will not begin until February 2018.
- Completion of the new classroom building is scheduled for the end of 2018 with a move-in over Christmas break, but schedule is very tight.
- Staff is exploring operational alternatives to accommodate increased campus population over the fall of 2018 semester until new high school building is complete.

Cost and Budget

A project concept budget was reviewed by the Board at the November Board meeting and direction given. There is no material change in that estimate this month. Major points:

- The new classroom building is fully funded. No significant costs changes expected until project bids are received in February.
- The MS building expansion and renovation is limited to a \$700,000 budget at this time. This will limit work to classroom expansion.
- The new solar shade shelter will be procured either through a power purchase agreement or a lease purchase agreement. Under either approach, initial construction will be funded by the provider instead of MSA.
- There is no funding at this time for long term site development features. Staff will explore additional funding options and self-building options to develop the area.

Attachments

Current Master Schedule

Current Project Conceptual Cost Estimate

Magnolia Public Schools
1000 Magnolia Blvd
Magnolia, LA 70053
(504) 835-1234

Agenda Item 1: Approval of Minutes from the previous meeting.
Agenda Item 2: Superintendent's Report.
Agenda Item 3: Board of Education Report.
Agenda Item 4: Public Hearing on the proposed budget for the fiscal year 2018-2019.

Agenda Item 5: Approval of the proposed budget for the fiscal year 2018-2019.
Agenda Item 6: Approval of the proposed personnel policies for the fiscal year 2018-2019.

Agenda Item 7: Approval of the proposed academic policies for the fiscal year 2018-2019.
Agenda Item 8: Approval of the proposed student discipline policies for the fiscal year 2018-2019.

Agenda Item 9: Approval of the proposed community relations policies for the fiscal year 2018-2019.
Agenda Item 10: Approval of the proposed safety policies for the fiscal year 2018-2019.



Magnolia Science Academy - 1

New High School Classroom Project

LADBS Permit Status



Outstanding and recent plan check items – December and January – as of January 25, 2018:

Overall – plans are already submitted under separate permits for building and for parking lot - discussion within LADBS indicate willingness to defer parking lot permit pending zoning resolution and proceed with building permit – will require meeting with all LADBS departments set for 1/31/18 to sort out details – may require some changes to plans and documents already submitted – goal will be to leave parking lot plans “as is” until larger zoning and master planning issues resolved, then modify plans to meet long term goals

- ~~—ADA – final plan approval RTI~~
- ~~—Architectural – final design approval RTI~~
- ~~—Civil – geotechnical investigation approval done~~
- ~~—Civil – sanitary connection permit and fee paid approval done~~
- ~~—Civil – Water Master infiltration zones approval done~~
- Sanitation – infiltration zone at building approval (approved but waiting parking lot approval – RTI if parking lot permit deferred)
- Sanitation – infiltration zone at parking approval (plan check comments received last week, corrections required this week, could resubmit – infiltration zone per se does not change if parking lot deferred or surface use changes unless porous asphalt overlay changes – deferred if parking lot permit deferred)
- Sanitation – Covenant – infiltration maintenance – (form revised per LADBS instructions, may need two forms if parking lot deferred, one for building and one for parking lot – need to see if parking lot permit deferred)
- ~~—Civil – ABC slot excavation approval done~~
- Civil – excavation bond amount and bond posted (waiting on email for bond amount from plan checker who was on vacation through this week, Franco forwarded bond process information to MSA, Franco and Rabuild to meet with senior officials on 1/31 to resolve amount so that bond can be issued)
- ~~—Civil – sidewalk inspection and conditions assessment done~~
- ~~—Civil – 30-day excavation notice approval done~~
- ~~—Sanitation – grading plan signoff and approval (done for building RTI– but will be revised for parking lot pending zoning changes and use changes)~~
- ~~—DOT – traffic study approval (done for new building, may require revision post zoning change)~~
- ~~—DOT – parking lot circulation approval (done, but may require re-approval post zoning change)~~
- ~~—DWP – approval of power design and permit issued done~~



Magnolia Science Academy - 1

New High School Classroom Project

LADBS Permit Status



Electrical – final plan approval (low voltage requirements sent from MSA incorporated into Franco plans, already shared with Electrical designer – minor changes to electrical plans required, should be ready for final meeting LADBS next week)

~~Fire – area hydrant service approval done~~

~~Fire – modification of exiting, entrance and fencing approval RTI~~

~~Fire – Covenant – rooftop maximum occupancy – approve and record done~~

~~Fire – final plan approval RTI~~

Green – landscape design approval (green plan checker was holding pending completion of commissioning – should be RTI, goes on vacation this week)

Green – commissioning plan, basis of design, and operating plan (not approved – need further commissioning plan revisions – consultant who wrote documents went on vacation – revisions not yet done and need)

~~Planning – Covenant – agreement to provide parking for building – approved and recorded done~~

Planning - compliance with current zoning variance conditions – signage and hot line (signage report and hot line report done, signs installed – goes on hold in parking permit deferred and potentially goes away if zoning changes)

Planning – parking lot striping plan approval (revised plan done – goes on hold if parking lot permit deferred and potentially changes significantly if zoning change approved)

Planning – CDO application submittal and approval (CDO filed 1/8 including 1-1/2 hr meeting with Planner (Shornwald) and expect 20 days or less to clear – concerned with overall campus and Town Center development and cumulative impacts, will check in this week)

~~Plumbing/Mechanical – final plan approval RTI~~

Structural – final plan approval (comes last, structural elements RTI)

MSA-1 Reseda - New High School Building, Existing Building Renovation and Conversion to Middle School, and Site Development

Project Master Schedule - Board Master Plan Approved November 2017



Academic Actions

Note: The campus student population will grow substantially with the campus expansion. Ultimately, the campus must accommodate 900 students and staff. The new high school building will open over Christmas break 2018. The campus student population must be able to expand prior to the opening of the new HS building. This creates a significant congestion problem within the existing building unless modified or if offsite classrooms are added. Staff is still evaluating existing building, but it does not appear possible to add new classrooms by start of 2018-19 school year because of extent of building structural upgrade required. Staff is exploring offsite classrooms for interim expansion capability. Current plan is to defer expansion and major renovation of the existing building until after transfer of high school into the new building to firm up available funding and specific site development requirements. Students will move into the new HS building as soon as it is ready, over Christmas break 2018. At that time, the existing building will be converted to MS students only. The MS building will only be partially full allowing light renovation and facility work to occur around school activities for the balance of the year and over the summer 2019. The campus can accommodate a full HS and MS population of 900 for the 2019-20 school year. Even with new high school building, the campus will lack large group assembly space and full-school dining space. Current plan is to obtain a large solar powered shade shelter via third party to accommodate large group activities outdoors in current location. This shelter will provide shade and rain cover, but not be an enclosed building. Campus will be lacking a gymnasium. Staff is exploring joint use of planned neighboring City recreation facility; if not possible, gymnasium will be required as funding becomes available. Interim solutions include adding outdoors washrooms and converting asphalt to recreation surface. These changes cannot be done until high school is built and funding confirmed and until zoning change is obtained for entire site.

Academic Actions	August	September	October	November	December	January	February	March	April	May	June	July	August	September	October	November	December	January	
Deactivate gymnasium - use CIM property to supplement Continue 500 combined MA and HS students in existing building			Completed																
Add 3-4 classrooms existing building - deferred to 2019																			
Add site improvements shade shelter																			
Use 700 MS and HS tents existing building																			
Use off-campus temporary classrooms																			
Use HS students into new building																			
Configure MS building																			
Begin MS instruction new building																			
Begin MS instruction existing building																			
Add outdoor washrooms and site recreation																			2019
New Gymnasium on MSA or at City																			2020



MSA-1 Reseda - New High School Building, Existing Building Renovation and Conversion to Middle School, and Site Development

Project Master Schedule - Board Master Plan Approved November 2017



High School - New Building Construction Contract

Note: New high school building is 100% designed and already submitted for permits. Most permits already obtained. Largest outstanding permit is Community Development Overlay (CDO) application approval process. City is doing expedited approval, probably completed mid-February. Staff plans to go out to bid in third week of January, before all permits obtained, to expedite construction schedule. Also in parallel, staff is seeking overall site zoning modification to maximize use of site for school purposes and remove overly burdensome parking requirements. Will require adding a master planning consultant to project in January. City is already giving partial releases from requirements, but complete zone variance modification will require 10-12 months. Design already submitted showing minimal zoning compliance in order to get new building construction permit now; that site work scope will not be included in new building contract scope. Planning one high school new building construction contract without site work (because of permit and zoning variance issues, site component not ready to bid). Staff is still planning on a construction schedule with an anticipated award in February and completion in December 2018.

	August	September	October	November	December	January	February	March	April	May	June	July	August	September	October	November	December	January
HS Building - Design																		
HS Building - Permits City of LA				Complete														
HS Building - CDO permit from City																		
HS Building - Bid and Award																		
Site - Adjust Zoning variance																		
Abatement and Demolition					Complete													
Materials Fabricate & Procure																		
Structural Fabrication																		
Foundations SOG UG Utilities																		
MEP Rough - Floors																		
MEP Rough - Exterior envelope - stucco																		
Roofing																		
Roof HVAC equipment																		
Roof Fencing																		
Exterior Doors Windows																		
MEP Roughin Walls Ceiling																		
Drywall																		
Painting and finishes - exterior																		
Painting and Finishes - interior																		
MEP Finish																		



MSA-1 Reseda - New High School Building, Existing Building Renovation and Conversion to Middle School, and Site Development
Project Master Schedule - Board Master Plan Approved November 2017



Middle School - Renovation and Expansion of Existing Building

Note: There is inadequate funding for site development, existing building expansion, existing building renovation, and addition of a gymnasium/multipurpose building. Existing building expansion will take priority over existing building renovation and site development. Design is being suspended pending bidding of new high school to determine available funding and to allow master planning and zoning change process to become more confident. Staff has learned that 2007 existing building modifications did not address structural upgrades, which will increase scope of renovation required, making summer 2018 construction timeline unlikely. The entire building renovation scope includes: extension of second floor and addition of 3-4 classrooms in underused Sherman Way entrance area; reconfiguration of offices and support spaces; creation of large group assembly area in atrium area; deep cleaning; architectural facelift (painting, interior windows); critical repairs (electrical, elevator); Prop 39 electrical, lighting and HVAC upgrades; and exterior facade improvements (Reseda site - remove entry way structure, stucco repair and paint to blend and match new building) before moving into new HS building. This work will be done in multiple phases. The initial phase was planned to occur over the summer of 2018 and will be focused on increasing school capacity by adding classrooms and reconfiguring administrative and support spaces; this is major work that cannot be done while the school is occupied. Because of uncertainties regarding the current structural condition of the building, it is unlikely that this work can be designed and permitted in time to meet a summer 2018 construction window. Staff is exploring alternatives. Limited repairs, face-lifting and Prop 39 upgrades may occur over summer 2019. May have to temporarily move outdoor food service to neighboring CIM parcels to allow shade structure and landscaping construction in summer 2018.

	August	September	October	November	December	January	February	March	April	May	June	July	August	September	October	November	December	January	
MS - site investigation																			
MS - Design				Deferred to spring 2018															
MS Renovation - Permits City of LA							Deferred - Fall 2018 earliest												
MS Renovation - Bid and Award										Deferred to 2019									
S - Prop 39 upgrades																			
S - add 3-4 classrooms and configure support space																			
S - Deep clean of existing building																			
S - Light renovation																			
S - Renovation existing building façades																			

Color coding key	
	Activity planned
	Activity done
	Activity remaining



MSA-1 - Project Conceptual Cost Estimate - 01-08-2018



Project Element	Quantity	Unit Price	Cost	Notes
HS New Building Construction Cost				
Demoliton, abatement and site clearing old gym	25,000 SF	\$7.00 /SF	\$175,000	1
HS - Base contract 1st floor	13,140 SF	\$225.00 /SF	\$2,956,500	2
HS - Base contract 2nd floor	11,242 SF	\$225.00 /SF	\$2,529,450	2
HS - Base contract 3rd floor - enclosed area/roof	473 SF	\$225.00 /SF	\$106,425	2
HS - Base contract - 3rd floor - basketball court	6,123 SF	\$80.00 /SF	\$489,840	2
HS - A and B permit work	1 ea	allow	\$100,000	3
HS - minimal site work parking lot	27,108 SF	\$3.00 /SF	\$81,324	4
Subtotal - HS New Building Construction Cost			\$6,438,539	
Construction contingency		10 %	\$643,854	5
Owner soft costs	21 %		\$1,352,093	6
Total HS New Building Project Cost			\$8,434,486	

HS New Building Funding Sources				
CSFIG 2016-17			\$152,891	7
CSFIG 2017-18			\$500,000	8
CSFIG 2018-19			\$500,000	8
2014 MPS Bond			\$0	9
2017 MPS Bond			\$7,267,000	10
Total HS New Building Funding Sources			\$8,419,891	
Funding Shortfall			\$14,595	11

MS Existing Building Renovation				
MS Renovation - façade and exterior Sherman Way	3,500 SF	\$10.00 /SF	\$35,000	12
MS Renovation - deep clean	26,000 SF	\$2.00 /SF	\$52,000	13
MS Renovation - new classrooms, added space	3,000 SF	\$150.00 /SF	\$450,000	14
MS Renovation - facelift	26,000 SF	\$8.00 /SF	\$208,000	15
Subtotal - MS renovation construction costs			\$745,000	
Construction contingency		15 %	\$111,750	16
FF&E - replace all furniture			\$200,000	17
Owner soft cost	21 %		\$156,450	18
Total MS Existing Building Renovation Project Cost			\$1,213,200	

MS Existing Building Renovation Funding Sources				
Prop 39 - Energy Upgrades			\$32,000	19
CSFIG 2016-17			\$0	7
CSFIG 2017-18			\$0	8
CSFIG 2018-19			\$0	8
2014 MPS Bond			\$712,000	9
2017 MPS Bond			\$0	10
Total MS Existing Building renovation Funding Sources			\$744,000	
Funding Shortfall			\$469,200	



MSA-1 - Project Conceptual Cost Estimate - 01-08-2018



Project Element	Quantity	Unit Price	Cost	Notes
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Site Development (Near Term) Construction				
Site - demolition and clearing	30,662 SF	\$2.00 /SF	\$61,324	20
Site - infiltration system	4,000 SF	\$15.00 /SF	\$60,000	21
Site - perimeter wall residential side)	1,744 SF	\$15.00 /SF	\$26,160	22
Site - perimeter fence	5,984 SF	\$8.00 /SF	\$47,872	23
Site - lighting (double pedestal - low height _	15 EA	\$1,500.00 /EA	\$22,500	24
Site - trees and irrigation on parking	20 EA	\$800.00 /EA	\$16,000	24
Site - landscape and irrigation'	21,062 SF	\$5.00 /SF	\$105,310	25
Site - shade shelter, concrete slab, lighting	9,600 SF	\$30.00 /SF	\$288,000	26
Site - modular toilets and changing	500 SF	\$250.00 /SF	\$125,000	27
Subtotal - Site Development (Near Term) Construction Cost			\$752,166	
Construction contingency			15 %	\$112,825 28
Owner soft costs			21 %	\$157,955
Total Site Development (Near Term) Project Cost			\$1,022,946	

Site Development (Near Term) Funding Sources				
PPA - Solar Shade Shelter			\$288,000	29
CSFIG 2016-17			\$0	7
CSFIG 2017-18			\$0	8
CSFIG 2018-19			\$0	8
2014 MPS Bond			\$0	9
2017 MPS Bond			\$0	10
Total Site Development (Near Term) Funding Sources			\$288,000	
Funding Shortfall			\$734,946	

Combined Funding Demand - All Sources				
Prop 39			\$32,000	
PPA - Solar Shade Shelter			\$288,000	
CSFIG 2016-17			\$152,891	
CSFIG 2017-18			\$500,000	
CSFIG 2018-19			\$500,000	
2014 MPS Bond			\$712,000	
2017 MPS Bond			\$7,267,000	
Total Site Development (Near Term) Funding Sources			\$9,451,891	



MSA-1 - Project Conceptual Cost Estimate - 01-08-2018



Explanation of soft costs	
Owner Soft Costs (Non-General Contractor and Non-Construction Costs)	
Design, site investigation	7.0 % of construction costs
Permitting and land use approval, connection fees	2.0 % of construction costs
PM, CM, Inspection and Testing, General Conditions	5.3% of construction costs
Low Voltage - wiring, computers, communications, FA	2.5% of construction costs
FF&E, Moving	4.5% of construction costs
Subtotal - Owner Soft Costs	21% of construction costs

Notes:	
1	Firm cost - contract already let, no option to reduce
2	Design complete, no option to reduce scope - unit cost depends on bid market
3	Scope depends on City review - not yet complete
4	Leave existing asphalt alone - slurry seal, striping only
5	Design complete - not yet bid 10% contingency minimum
6	Pre-construction soft costs already spent - assumes all new F&E for new building
7	Amount already received and spent here - no remaining balance
8	Amount anticipated - amount certain - will all go to new HS building only
9	Remainder of 2014 Bond restricted to existing building and site improvements
10	Amount approved by Board at time of Bond issuance - will all go to new HS building only
11	Funding shortfall within contingency range - wait for bids to firm up costs
12	Sherman Way side - remove entrance arch feature, paint and stucco exterior to match new HS building
13	Done after students move to HS over Christmas break - requires FF&E removal, scrub down of entire building
14	Need to accommodate added students SY2018-19 who arrive prior to completion of New HS building. Scope assumes extension of second floor and addition of classrooms inside building on Sherman Way side, then rearranging offices and support space to first floor, opening up central area for group activity
15	Broad range of potential facelift scope - minimum is painting, lighting upgrade, plumbing repairs, door repairs - maximum would also add interior windows, upgrade HVAC, rearrange admin and support spaces in open area, and new low voltage systems - abatement and seismic questions unknown - existing code violations unknown
16	No design yet - 15% contingency minimum
17	FF&E - ideally replace majority of classroom furniture - switch to stackable movable tables/chairs - could defer replacement, or do incrementally over time, just do new classrooms now
18	Standard soft cost rate will not have enough FF&E allowance for complete replacement
19	Prop 39 funding available - probably best spent on lighting upgrades, conversion to LED - better lighting plus reduce building electrical demand - goal is to add classrooms without upgrading switchgear
20	Remove all asphalt except where needed for revised site parking - re-use existing asphalt in parking area
21	Must add infiltration to address site drainage - remove Lake Magnolia



MSA-1 - Project Conceptual Cost Estimate - 01-08-2018



Notes:	
22	Plan for 8 foot high block wall along residential side - act as sound barrier plus security screening
23	Plan for wrought iron fencing on 3 sides surrounding campus - define campus and secure parking/outdoor activity space after hours - needs gates - could not fence parking area
24	Use existing asphalt - repair and slurry seal only - need night lights, add trees/irrigation for shade
25	Broad range of options - could do minimum planting and irrigation initially, and self-landscape over time - surface options range from dirt, to sod, to lots of plantings - could also add outdoor learning/activity equipment like benches, planting boxes and site features
26	Need shade shelter large enough and high enough for 500 student dining and to serve other outdoor group activities - Concept to do very large solar shelter - Instead of MSA design/construction, get shelter provided by Purchased Power Provider (PPP) under long term power purchase agreement where MSA buys solar power monthly and pays for shelter. Would require RFP/competitive biddign to select PPP + specialty consultant to write RFP and administer bid/contract.
27	Nice to have, may not be required by Code - conceptm is minimal toilets and changing rooms for 30 boys/30 girls and hand washing at dining area - could use modular system site adapted.
28	No design - loosely defined scope - 15% minimum contingency at this stage
29	Structure PPA to cover the shade shelter cost, paid off in monthly utility fees

Magnolia Science Academy Santa Ana Gymnasium Project



5960 Cornerstone Court West, Suite 100
San Diego, CA 92121

TABLE OF CONTENTS

1.0 Executive Project Summary

- 1.1 Project Summary
- 1.2 Project Highlight
- 1.3 Look Ahead (next 45 days)
- 1.4 Safety Report

2.0 Project Schedule Update

- 2.1 Schedule Milestone
- 2.2 Project Activities
- 2.3 Construction Impacts to the General Campus and Local Community

3.0 Project Documentation

- 3.1 RFI
- 3.2 Submittals

4.0 Financial Report

- 4.1 Financial Status
 - 4.1.1 Change Orders
 - 4.1.2 Pending Change Orders
 - 4.1.3 Forecasted Cost
- 4.2 Billing Status
 - 4.2.1 R.C Construction Services
 - 4.2.2 Berliner Architect
 - 4.2.3 Gafcon
 - 4.2.4 Inland Inspection

5.0 Project Progress Photos

- 5.1 Photos



1.0 EXECUTIVE SUMMARY REPORT

1.1 Project Summary

- 1.1.1 Project is approximately 15% complete.
- 1.1.2 Procession of project submittals is 90%, critical submittals are being processed in a timely manner.
- 1.1.3 Procurement and fabrication of structural steel and electrical raceways in process
- 1.1.4 Project construction meetings #04, #05 and #06 have been conducted.
- 1.1.5 Project submittals and RFI's in progress.
- 1.1.6 Contractor's payment application #03 has been reviewed and approved for payment.

1.2 Project Highlights/Key Milestones

- 1.2.1 Pouring of concrete footing and grade beams complete
- 1.2.2 Placement of under slab electrical and plumbing lines complete.
- 1.2.3 Erection of CMU starter walls to finish floor level complete.
- 1.2.4 Placement of sand and vapor barrier for concrete floor slab complete.

1.3 Look Ahead (next 45 days)

- 1.3.1 The Architect to assemble ASI's (Architects Supplemental Instructions) to the contractor for pricing.
- 1.3.2 Architect to complete ASI #01 (add alternate for rubberized gym flooring) and ASI #2 (deductive alternate for the removal windows on east gym wall, eliminate carpet tile, lockers and revise finish on concrete floors).
- 1.3.3 Start and complete pouring of concrete floor slab.
- 1.3.4 Start erection of CMU walls.
- 1.3.5 Procurement and fabrication of structural steel.
- 1.3.6 Conduct weekly construction progress meeting every Tuesday at the site starting at 9:00 am.

1.4 Safety Report

- 1.4.1 No safety incidents reported.
- 1.4.2 Contractor is conducting weekly project safety meetings with sub-contractors.



2.0 PROJECT SCHEDULE UPDATE

2.1 Schedule Milestones

- 2.1.1 Project construction duration 195, construction completion date July 27, 2018.
- 2.1.2 Presently there are no impacts to the project schedule.
- 2.1.3 Project is 15% complete as of January 31, 2018
- 2.1.4 Contractor's has submitted January 2018 construction updated schedule. Gafcon has reviewed and approved the update

2.2 Upcoming Construction Activities

- 2.2.1 Placement of concrete slab.
- 2.2.2 Complete 28 days for curing of CMU.
- 2.2.3 Start erection of CMU walls
- 2.2.4 Start installation of hollow metal door frames
- 2.2.5 Procurement of electrical switchboards and panels and structural steel.

2.3 Construction Impacts to the General Campus and Local Community

- 2.3.1 Weekly meetings are being held with the school to keep them informed of construction activities and as well as not impacting school functions.
- 2.3.2 No impacts to school activities are anticipated during the next 30 days.

3.0 PROJECT DOCUMENTATION

3.1 Submittals

- 3.1.1 As of January 31, 2018, A total of 79 submittal packages have been issued by the contractor.
- 3.1.2 The Architect has approved 44 submittal packages.
- 3.1.3 The Architect has returned 11 submittal package that are to be revised and resubmitted, Including the structural steel package which is critical.
- 3.1.4 24 submittals either have been closed or are currently with the Architect for review.

3.2 RFI's

- 3.2.1 As of January 31, 2018, 60 RFI's have been issued by the contractor.
- 3.2.2 8 remain open with none of those being critical.

**3.3 Architectural Supplemental Instructions**

3.3.1 Two pending for add alternate and deductive alternate pricing.

3.4 Request for Estimates

3.4.1 None Pending

3.5 Change Order Request

3.5.1 Electrical Power for Life Safety System \$3,826.00

3.5.2 Electrical Power for Water Heater \$1,311.00

3.5.3 Proved 3 Thermostats and Electrical Wiring

3.6 Change Orders

3.6.1 None Pending.

4.0 FINANCIAL REPORT

4.1 Project Contract Information

4.1.1	R. C Construction Services Base Contract	\$3,864,041.36
	a) Payment Application No. 01	\$ 220,897.33
	b) Payment Application No. 02	\$ 182,943.49
	c) Payment Application No. 03	\$ 137,590.25
4.1.2	Berliner Architects Base Contract	\$ 209,027.00
	Work Authorization #01	<u>\$ 10,063.00</u>
	Total Contract Amount	\$ 219,090.00
	Invoiced to Date	
	a) Invoice #14713	\$ 10,063.00
	b) Invoice #14753	\$ 13,023.51
4.1.3	Gafcon Base Contract	\$ 183,619.00
	Work Authorization #01	<u>\$ 1,000.00</u>
	Total Contract Amount	\$ 184,619.00
	Invoiced to Date	
	a) Invoice #34528	\$ 16,315.60
	b) Invoice #34581	\$ 31,850.30
	c) Invoice #34725	\$ 29,777.83
	d) Invoice #34581	\$ 31,850.30
4.1.4	Inland Inspection Services Base Contract	\$ 114,075.00
4.1.5	River City Testing Base Contract	\$ 52,882.00
	a) Invoice #17961	\$ 760.50

5.0 PROGRESS PHOTOS – JANUARY 2018

5.1 Project Progress Photo #001



5.2 Project Progress Photo #002



5.3 Project Progress Photo #003



5.4 Project Progress Photo #004



5.5 Project Progress Photo #005



5.6 Project Progress Photo #006



Attachments

The following files are attached to this PDF: You will need to open this document in an application that supports attachments (i.e. [Adobe Reader](#)) in order to access these files.

III A CAsh Flow and Repayment Schedule for MSA 8 and Santa Ana.xlsx