

# Magnolia Public Schools

### **Regular Finance Committee Meeting**

#### **Date and Time**

Monday February 6, 2017 at 6:00 PM

#### Location

Teleconference: Dial:1.844.572.5683 Code:1948435

#### **Regular Finance/Audit Committee Meeting**

Access to the Board Meeting:

Any interested parties or community members from remote locations may attend the meeting at the following school sites or the addresses where the Board members are joining the meeting from:

Remotely by dialing in to the numbers provided above

• MPS Home Office: 250 East 1st Street Ste. 1500 Los Angeles, CA 90012

• 1020 South Olive Street, 7th Floor Los Angeles, CA 90015 (Ms. Noel Russell-Unterburger)

• 1363 Ridgecrest Rd Pinole CA 94564 (Serdar Orazov)

• 11935 Dorothy St. Los Angeles, CA 90049 (Dr. Saken Sherkhanov)

In compliance with the Americans with Disabilities Act (ADA) and upon request, Magnolia Public Schools may furnish reasonable auxiliary aids and services to qualified individuals with disabilities. Individuals who require appropriate alternative modification of the agenda in order to participate in committee meetings are invited to contact the MPS central office. If you need special assistance to attend the meeting or translation services, please notify Barbara Torres at (213) 628-3634 x100 to make arrangements and accommodate your disability.

Any public records relating to an agenda item for an open session of the Board which are distributed to all, or a majority of all, of the Board members shall be available for public inspection at 250 East 1st Street Ste 1500 Los Angeles, CA 90012.

Finance Committee Members: Ms. Noel Russell-Unterburger, Chair Mr. Serdar Orazov Dr. Saken Sherkhanov (Interim)

Agenda	Purpose	Presenter	Duration
I. Opening Items			
A. Call the Meeting to Order			
B. Record Attendance and Guests			
C. Public Comment			5
<b>D.</b> Approval of Agenda	Vote		1
E. Approve Minutes of Regular Finance Committee- January 18, 2017	Approve Minutes		1
II. Action Items- Recommendation to Full	Board		
A. Approval of Revised 2016-17 budget for all MPS including CMO Allocation	Vote	Nanie Montijo	45
<b>B.</b> Approval of Filing for 2015-16 IRS Form 990 for MPS	Vote	Nanie Montijo	2
III. Discussion Item			
A. Financial Update- December 2016 Financials	Discuss	Kristin Dietz	15
B. Bridge Financing for MSA-1, MSA-SD, and MSA-SA Growth Projects	Discuss	Caprice Young	15
IV. Closing Items			

A. Adjourn Meeting Vote

### Agenda Cover Sheets

Section:	II. Action Items- Recommendation to Full Board
Item:	A. Approval of Revised 2016-17 budget for all MPS including
CMO Allocation <b>Purpose:</b>	Vote
Key Result:	
Submitted by:	
<b>Related Material:</b>	II A 2016-17 Revised Budget.pdf

Section:	II. Action Items- Recommendation to Full Board
Item:	B. Approval of Filing for 2015-16 IRS Form 990 for MPS
Purpose:	Vote
Key Result:	
Submitted by:	
<b>Related Material:</b>	II B 990 Filing 2015-16.pdf

Section:	III. Discussion Item
Item:	A. Financial Update- December 2016 Financials
Purpose:	Discuss
Key Result:	
Submitted by:	
<b>Related Material:</b>	III A Dec 2016 Financials.pdf



# Magnolia Public Schools

### Minutes

**Regular Finance Committee Meeting** 

Date and Time Wednesday January 18, 2017 at 5:00 PM

Location Teleconference Dial: 1.844.572.5683 Code: 1948435

**Regular Finance/Audit Committee Meeting** 

Finance Committee Members: Ms. Noel Russell-Unterburger, Chair Mr. Serdar Orazov Dr. Saken Sherkhanov (Interim)

CEO and Superintendent: Dr. Caprice Young

**Committee Members Present** 

N. Russell-Unterburger (remote), S. Orazov (remote)

#### **Committee Members Absent**

#### **Guests Present**

S. Sherkhanov (remote)

#### I. Opening Items

#### A.Call the Meeting to Order

S. Sherkhanov called a meeting of the Finance/Audit committee of Magnolia Public Schools to order on Wednesday Jan 18, 2017 @ 5:05 PM at Teleconference Dial: 1.844.572.5683 Code: 1948435.

#### **B.Record Attendance and Guests**

S. Sherkhanov participated from the MPS Home Office, N. Unterburger and S. Orazov participated remotely. S. Orazov was part of the discussions but abstained from all votes. S. Sherkhanov is a interim member of the MPS Finance Committee.

#### **C.Public Comment**

There were no public comments.

#### **D**Approval of Agenda

- S. Sherkhanov made a motion to approve the agenda as presented.
- S. Orazov seconded the motion.

The committee **VOTED** to approve the motion.

#### II. Consent Agenda

#### AApprove Minutes of Regular Finance/Audit Committee- October 6, 2016

N. Russell-Unterburger made a motion to approve minutes from the Finance/Audit Committee Meeting on 10-06-16.

S. Orazov seconded the motion.

The committee **VOTED** to approve the motion.

#### **B.Approve Minutes of Regular Finance/Audit Committee- December 8, 2016**

N. Russell-Unterburger made a motion to approve minutes from the Finance/Audit Committee Meeting on 12-08-16.

S. Orazov seconded the motion.

The committee **VOTED** to approve the motion.

#### C.Approve Minutes of Regular Finance/Audit Committee- December 12, 2016

N. Russell-Unterburger made a motion to approve minutes from the Finance/Audit Committee Meeting on 12-12-16.

S. Orazov seconded the motion.

The committee **VOTED** unanimously to approve the motion.

#### **III. Action Items- Recommendation to Full Board**

## A.Revised 16-17 budget for all MPS, Rev. of Teacher Effectiveness Funds Expense Table, CMO Allocation

K. Dietz, EdTec representative, explained the 2016-17 budget revisions. Staff addressed the STRS and PERS questions and agreed to present a report to the committee in regards to Paycom functions and the procedures that have been put in place to align with payroll reporting. C. Young, Chief External Officer, informed the committee of the positions that have terminated since the last approval of the 2016-17 budget. She explained that these positions are not being filled this year due to budget constraints. She also explained that the staff is working on having a larger reserve in the 2017-18 budget for unexpected expenses. The committee requested a budget comparison between the budgets of the following fiscal years 2014-15, 2015-16, and 2016-17 in which challenges and increases are presented. All questions were addressed.

N. Russell-Unterburger made a motion to recommend the approval of a temporary increase in the MPS home office budget of 3% to the 2016-17 budget through the end of the 2016-17 fiscal year with the expectations that no other increases will be needed for the approved budget.

S. Sherkhanov seconded the motion.

The committee **VOTED** to approve the motion.

#### Roll Call

N. Russell-Unterburger Aye

S. Orazov	Abstain
S. Sherkhanov	Aye

#### **IV. Discussion Item**

#### A.Financial Update- November 2016

The November 2016 financials were discussed along with item III A. Revised 2016-17 budget.

#### **B.Intra Company Loans Update**

This item was discussed along with item III A. Revised 2016-17 budget.

#### V. Closing Items

#### A.Adjourn Meeting

There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 6:38 PM.

Respectfully Submitted, N. Russell-Unterburger



Board Agenda Item #	Agenda # II A
Date:	February 6, 2017
То:	Magnolia Board of Directors
From:	Caprice Young, Ed.D., CEO & Superintendent
Staff Lead:	Nanie Montijo, Chief Financial Officer
RE:	Revised Budget

#### **Proposed Board Recommendation**

I move that the MPS Finance Committee recommend approval of the consolidated revised budget including a 3% increase in the Home Office revenues and expenses over 2016-17 board approved budget.

#### Background

The board approved MERF 2016-17 budget on September 8, 2016 and the school sites 2016-17 budgets on June 6, 2016. These budgets were based on estimates and available assumptions in June 2016. In order to align the budgets with current events and latest available assumptions, we request that the board approve the revised budgets presented herein.

The board directed staff that the maximum revision to the home office (MERF) budget should not exceed 3% over the board approved budget. The following summarizes the changes and budget cuts included in the proposed budget Home Office:

- Savings for not filling vacant positions for COO, Controller and Senior Financial Analyst: \$242k
- Unbudgeted Expenses including accrued vacation, PTO (sick time) pay out, severance pays, STRS/PERS/ H & W Benefits, etc.: \$342k
- Cuts from previous forecasted expenses including supplies, travel, consultants, professional development, marketing, etc.: \$183k

The proposed budget maintains the 5% net operating income for MERF in fiscal year 2016-17, which results in revised calculations of CMO fees to the school sites. The school sites updated ADA projections and revised CMO fees allocation in the proposed budget resulted in maintaining positive ongoing net income for all sites except for Santa Ana when adjusted to exclude the one time 13<sup>th</sup> month of payroll expense due to the shift in the teachers' contract. Santa Ana's approved budget reflected a net loss of \$550k while the proposed revised budget shows a projected net loss of \$154k.

#### **Budget Implications**

Three percent (3%) increase in 2016-17 MERF budget over board approved budget, or \$183k.

#### How Does This Action Relate/Affect/Benefit All MSAs?

Revised CMO Fees and Updated ADA projections have various impact on each school's budget. Details are contained in the December 2017 Financials Presentation.

#### Name of Staff Originator:

Nanie Montijo, Chief Financial Officer

#### **Attachments**

CMO Fees Summary Savings and Additions Year to date Actuals and Proposed Budget

	MSA-1	MSA-2	MSA-3	MSA-4	MSA-5	MSA-6	MSA-7	MSA-8	MSA-SA	MSA-SD	Total
Proposed											
CMO Fee	1,013,267	918,273	918,273	75,995	75,995	75,995	633,292	1,013,267	1,013,267	337,375	6,074,999
Direct CMO Fee	41,388	34,536	35,271	14,807	14,022	13,621	22,779	38,555	72,367	22,916	310,263
Approved Budget											
CMO Fee	972,192	972,192	881,049	72,914	72,914	72,914	607,620	972,192	972,192	370,217	5,966,395
Direct CMO Fee	38,472	34,890	33,176	13,260	11,683	12,485	21,260	35,258	33,233	42,738	276,455
Variace											
CMO Fee	41,075	(53,918)	37,225	3,081	3,081	3,081	25,672	41,075	41,075	(32,843)	108,604
Direct CMO Fee	2,916	(354)	2,096	1,547	2,339	1,136	1,519	3,297	39,135	(19,822)	33,808
Total	43,991	(54,273)	39,320	4,628	5,420	4,216	27,191	44,372	80,210	(52 <i>,</i> 665)	142,412
Net Income Proposed	337,177	10,436	(94,419)	223,420	130,807	132,616	46,072	(22,148)	(199,416)	44,678	609,223
Net Income Approved	151,181	152,640	343,065	188,978	15,706	293,915	53,688	63,471	(550,228)	186,876	899,293
Variance	185,996	(142,204)	(437,485)	34,442	115,101	(161,299)	(7,616)	(85,618)	350,812	(142,198)	(290,069)

### CMO FEES SUMMARY Proposed vs Approved

		MERF					
	Savings & Additional Expenses						
	S	avings - Approved vs. Proposed					
Salaries - Unfilled Positions	201,000.00						
Benefits - Unfilled Positions	40,884.00						
Total Savings	241,884.00						
		nal Expenses - Approved vs. Proposed					
PTO Payouts (unused sick time)	(21,750.00)						
Accrued Vacation	(61,887.45)						
Bonuses/Stipends	(19,799.07)						
Health Reimbursements	(6,900.00)						
STRS	(46,595)						
PERS	(23,362)						
H&W Benefits	(31,006)						
Salaries for non-budgeted employees	(70,613.52)	Two employees were supposed to leave by 7/1					
Severance - OD & SM	(60,481.34)						
Total Additions	(342,394.66)						
	Cuts/Ad	ditions from Previous Proposed Budget					
4330 - Office Supplies	(10,000.00)						
4420 - Computers	(5,000.00)						
5220 - Travel & Lodging	(22,000.00)	Cut from academic and parent & outreach departments					
5822- Consultants - addition	51,024.70	NM contract and Account Temp Added					
		Removed Grant Matching, OC Community Outreach, and part of Alfredo's additional					
5822 - Consultants	(117,383.95)	outreach, See next tab					
5851 - Marketing & Student Recruiting	(40,000.00)	Removed from External Affairs department budget					
5863 - Professional Development	(25,000.00)	Removed from Academic and HR Department					
5864 - Tuition Reimbursement	(15,000.00)	Removed from External Affairs department budget					
Total Adjustment	(183,359.25)						

#### MERF

Budget vs. Actuals

As of most recent monthly close

	recent monthly close =				Budget			
	-				Variance			<mark>_</mark>
				Proposed Revised	(Budget vs. Current		Forecast	% of Forecast
		Actual YTD	Approved Budget	Budget	Forecast)	Budget Remaining	Remaining	Spent
SUMMARY								
Revenue								
	LCFF Entitlement	-	-	-	-	-	-	
	Federal Revenue	-	-	-	-	-	-	
	Other State Revenues	-	-	-	-	-	-	
	Local Revenues	3,008,303	6,242,850	6,410,367	167,517	3,234,547	3,402,064	47%
	Fundraising and Grants	86,850	150,000	150,000	-	63,150	63,150	58%
	Total Revenue	3,095,153	6,392,850	6,560,367	167,517	3,297,697	3,465,214	47%
Expenses								
	Compensation and Benefits	1,937,146	3,467,487	3,567,998	(100,511)	1,530,341	1,630,851	54%
	Books and Supplies	40,827	75,821	84,820	(8,999)	34,994	43,993	48%
	Services and Other Operating Expenditures	1,273,893	2,537,455	2,616,824	(79,369)	1,263,562	1,342,931	49%
	Depreciation	3,834	7,666	1,440	6,226	3,832	(2,394)	266%
	Total Expenses	3,255,700	6,088,429	6,271,082	<b>(182,653)</b> (0.03)	, ,	3,015,382	52%
Operating I	Income	(160,547)	30442131.33%	28928550.62%			449,833	-55%
Fund Balar			35,855	(285,175)				0%
	Beginning Balance (Unaudited)		55,655	(285,175) 311,971				0%
	Audit Adjustment		- 35,855	26,796				0%
	Beginning Balance (Audited)		304,421	289,286				0%
	Operating Income		504,421	209,200				0%
Ending Fur	nd Balance		340,277	316,081				0%



Board Agenda Item #	Agenda # II B
Date:	February 6, 2017
То:	Magnolia Board of Directors
From:	Caprice Young, Ed.D., CEO & Superintendent
Staff Lead:	Nanie Montijo, Chief Financial Officer
RE:	2015 IRS Form 990 – Return of Organization Exempt from Income Tax

#### **Proposed Board Recommendation**

I move that the finance committee recommend approval to the full board to approve the filing of IRS Form 990 for fiscal year 2015-16 due February 15, 2017.

#### Background

Form 990 is an IRS form that provides the public financial information about a nonprofit organization. Certain tax-exempt organizations must file an annual reporting return with IRS. It provides information on the organization's mission, programs and finances. In addition to Form 990, tax-exempt organizations are also subject to variety of disclosure and compliance requirements through various schedules attached to Form 990. Filing of schedules supplements, enhances and further clarifies disclosures and compliance reporting made in Form 990.

Form 990 is due on the 15<sup>th</sup> of the 5<sup>th</sup> month after the fiscal year, with up to 6 months of extensions. There is penalty of \$20 per day until form is filed.

A nonprofit organization that does not file annual returns or notices for three (3) consecutive years will have its tax-exempt status revoked as of due date of the third return or notice.

#### **Budget Implications**

None

How Does This Action Relate/Affect/Benefit All MSAs? n/a

#### Name of Staff Originator:

Nanie Montijo, Chief Financial Officer

#### **Attachments**

Form 990 and schedules

**Caution:** Forms printed from within Adobe Acrobat products may not meet IRS or state taxing agency specifications. When using Acrobat 9.x products and later products, select "None"in the "Page Scaling" selection box in the Adobe "Print" dialog.

GOVERNMENT COPY

	***** THIS IS NOT A FILEABLE COPY **		
0070 50	IRS e-file Signature Authorization for an Exempt Organization	1 I	OMB No. 1545-1878
Form 8879-EO	for an Exempt Organization	20 16	
	For calendar year 2015, or fiscal year beginning <u>JUL 1</u> , 2015, and ending <u>JUN</u>	<u>30</u> ,20 <u>10</u>	2015
Department of the Treasury Internal Revenue Service	Do not send to the IRS. Keep for your records.	/form 997000	
Name of exempt organization	Information about Form 8879-EO and its instructions is at www.irs.gov		identification number
	ATIONAL AND RESEARCH		
FOUNDATION		95-4	649884
Name and title of officer <b>NAMIE MONTIJO</b> <b>CFO</b>			
Part I Type of	Return and Return Information (Whole Dollars Only)		
on line <b>1a, 2a, 3a, 4a,</b> or <b>5</b>	Irn for which you are using this Form 8879-EO and enter the applicable amount, i a, below, and the amount on that line for the return being filed with this form was lank (do not enter -0-). But, if you entered -0- on the return, then enter -0- on the a	s blank, then leave	line 1b, 2b, 3b, 4b, or 5b,
1a Form 990 check here	<b>b</b> Total revenue, if any (Form 990, Part VIII, column (A), line 12)	1b	47,750,213.
2a Form 990-EZ check he		2b	
3a Form 1120-POL check		3b	
4a Form 990-PF check he		ine 5) 4b	
5a Form 8868 check here			
	tion and Signature Authorization of Officer , I declare that I am an officer of the above organization and that I have examined		
return, and the financial in 1-888-353-4537 no later th processing of the electron payment. I have selected a	I institution account indicated in the tax preparation software for payment of the stitution to debit the entry to this account. To revoke a payment, I must contact is an 2 business days prior to the payment (settlement) date. I also authorize the finic payment of taxes to receive confidential information necessary to answer inqua a personal identification number (PIN) as my signature for the organization's elected electronic funds withdrawal.	the U.S. Treasury nancial institutions iiries and resolve i	Financial Agent at s involved in the ssues related to the
X I authorize VA	VRINEK, TRINE, DAY & CO., LLP	to enter n	
	ERO firm name		Enter five numbers, bu do not enter all zeros
is being filed wit	on the organization's tax year 2015 electronically filed return. If I have indicated h a state agency(ies) regulating charities as part of the IRS Fed/State program, I the return's disclosure consent screen.		
indicated within	the organization, I will enter my PIN as my signature on the organization's tax yea this return that a copy of the return is being filed with a state agency(ies) regulat nter my PIN on the return's disclosure consent screen.		
Officer's signature 🕨 🔭	*** THIS IS NOT A FILEABLE COPY *** Date		
Dout III Contifica	tion and Authentication		
•	v your five-digit self-selected PIN. 3356560		
-	meric entry is my PIN, which is my signature on the 2015 electronically filed retur ng this return in accordance with the requirements of <b>Pub. 4163,</b> Modernized e-F ss Returns.	-	
ERO's signature 🕨	Date 🕨		
	ERO Must Retain This Form - See Instructions		
	Do Not Submit This Form To the IRS Unless Requested		
LHA For Paperwork Rec 523051 10-19-15	duction Act Notice, see instructions.		Form <b>8879-EO</b> (2015)

08400121 788454 5042683 2015.05020 MAGNOLIA EDUCATIONAL AND RE 50426831

			EXTENDED TO FEBRUARY 15, 2	017			
	Ω	00	Return of Organization Exempt From	n Income Tax	OMB No. 1545-0047		
Forr	n J	90	Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code		s <b>2015</b>		
Depa	rtment	of the Treasury	Do not enter social security numbers on this form as it m	ay be made public.	Open to Public		
		enue Service	Information about Form 990 and its instructions is at www.		Inspection		
AF	or th	1		<u>JUN 30, 2016</u>			
B c a	heck if pplicab			D Employer identification	ation number		
MAGNOLIA EDUCATIONAL AND RESEARCH							
	_]chang ⊐Name		DATION		10001		
	_chang Initial		usiness as		49884		
	_lreturn  Final	1395	and street (or P.O. box if mail is not delivered to street address) Room/su 0 MILTON AVE		92-5066		
	⊥return termir ated	n-	own, state or province, country, and ZIP or foreign postal code	G Gross receipts \$	47,750,213.		
	Amen return		MINSTER, CA 92683	H(a) Is this a group ret			
			nd address of principal officer:NAMIE MONTIJO	for subordinates?	Yes X No		
	pendi		AS C ABOVE	H(b) Are all subordinates inc			
ΙT	ax-ex	empt status:	X 501(c)(3) 501(c) ( ) ◀ (insert no.) 4947(a)(1) or		st. (see instructions)		
-		te:►N/A		H(c) Group exemption			
κF	orm o	f organization:	X Corporation Trust Association Other ► L Y	Year of formation: 2005 M	State of legal domicile: CA		
Pa	art I	Summary					
ø	1	Briefly describ	be the organization's mission or most significant activities: MERF OPE	RATED ELEVEN M	IAGNOLIA		
Governance			ACADEMY (MSA) KINDERGARTEN THROUGH G				
ern			imes ig> if the organization discontinued its operations or disposed of n				
202					9		
જ			ependent voting members of the governing body (Part VI, line 1b)		<u>9</u> 490		
ties			of individuals employed in calendar year 2015 (Part V, line 2a)		<u>490</u> 50		
Activities &	6	Total number	of volunteers (estimate if necessary)	6 7a	0.		
Ac			d business revenue from Part VIII, column (C), line 12 business taxable income from Form 990-T, line 34		0.		
		Net unrelated		Prior Year	Current Year		
-	8	Contributions	and grants (Part VIII, line 1h)	34,357,458.	47,750,213.		
nue			ce revenue (Part VIII, line 2g)	0.	0.		
Revenue		•	come (Part VIII, column (A), lines 3, 4, and 7d)	0.	0.		
œ			e (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	0.	0.		
	12	Total revenue	- add lines 8 through 11 (must equal Part VIII, column (A), line 12)	34,357,458.	47,750,213.		
	13	Grants and si	milar amounts paid (Part IX, column (A), lines 1-3)	0.	0.		
			to or for members (Part IX, column (A), line 4)	0.	0.		
ses			r compensation, employee benefits (Part IX, column (A), lines 5-10)	19,967,246.	24,215,884.		
Expenses			undraising fees (Part IX, column (A), line 11e)	0.	0.		
БХр			ing expenses (Part IX, column (D), line 25)  0.	11,327,819.	15,754,292.		
-			es (Part IX, column (A), lines 11a-11d, 11f-24e)	31,295,065.	39,970,176.		
			es. Add lines 13-17 (must equal Part IX, column (A), line 25) expenses. Subtract line 18 from line 12	3,062,393.	7,780,037.		
es	19	Neveriue less		Beginning of Current Year	End of Year		
Net Assets or Fund Balances	20	Total assets (I	Part X, line 16)	24,530,921.	42,219,287.		
Ass I Bal	21	•	(Part X, line 26)	11,522,400.	21,430,729.		
-Unc	22		fund balances. Subtract line 21 from line 20	13,008,521.	20,788,558.		
Pa	art II				· · ·		
Unde	er pena	alties of perjury,	I declare that I have examined this return, including accompanying schedules and sta	atements, and to the best of my	knowledge and belief, it is		
true,	corre	ct, and complete	. Declaration of preparer (other than officer) is based on all information of which prep	oarer has any knowledge.			
Sig	n	· ·	e of officer	Date			
Her	е	NAMI	E MONTIJO, CFO				

	Type or print name and title							
	Print/Type preparer's name	Preparer's signature	Date	Check PTIN				
Paid	MATTHEW S. MILLER			self-employed P01385220				
Preparer	Firm's name 🕞 VAVRINEK, TRINE, D	•		Firm's EIN <b>95-2648289</b>				
Use Only	Firm's address 🔊 10681 FOOTHILL B	LVD SUITE 300						
	RANCHO CUCAMONGA	, CA 91730		Phone no.909-466-4410				
May the IRS discuss this return with the preparer shown above? (see instructions)								
F20001 10 1	16-15 I HA For Paperwork Reduction Act Notic	see the senarate instructions		Form <b>990</b> (2015)				

	MAGNOLIA EDUCATIONAL AND RESEARCH
	1990 (2015) FOUNDATION 95-4649884 Page 2
Pa	rt III Statement of Program Service Accomplishments
	Check if Schedule O contains a response or note to any line in this Part III
1	Briefly describe the organization's mission: MAGNOLIA EDUCATIONAL AND RESEARCH FOUNDATION PROVIDES COMMUNITY
	SUPPORT IN EDUCATIONAL AREAS, INCLUDING BUT NOT LIMITED TO, OPERATING
	PUBLIC CHARTER SCHOOLS WITH A MISSION TO PROVIDE COLLEGE PREPARATORY
	EDUCATIONAL PROGRAM EMPHASIZING SCIENCE, TECHNOLOGY, ENGINEERING, AND
2	Did the organization undertake any significant program services during the year which were not listed on
	the prior Form 990 or 990-EZ? Yes X No
	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes X No
	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.
4a	(Code: ) (Expenses \$ 29,783,877 · including grants of \$ ) (Revenue \$ )
та	MERF OPERATED ELEVEN MAGNOLIA SCIENCE ACADEMY (MSA) KINDERGARTEN
	THROUGH GRADE TWELVE CHARTER SCHOOLS SERVING 3,790 STUDENTS THROUGHOUT
	CALIFORNIA
4b	(Code:) (Expenses \$ including grants of \$) (Revenue \$)
4c	
40	(Code:) (Expenses \$ including grants of \$) (Revenue \$)
4 -1	Other program convises (Deserving in Schedule Q)
4d	Other program services (Describe in Schedule O.)
4e	(Expenses \$ including grants of \$ ) (Revenue \$ )       Total program service expenses ►     29,783,877.
-+0	Form <b>990</b> (2015)
53200 12-16-	2
0	2
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MAGNOLIA EDUCATIONAL AND  $\mathbf{RE}$ 5.05020

FOUNDATION

Form 990 (2015)

Pa	rt IV Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	х	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
•	public office? If "Yes," complete Schedule C, Part I	3		x
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect	-		
•	during the tax year? If "Yes," complete Schedule C, Part II	4		x
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
5	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		x
~		5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			x
-	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			v
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent			
	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		X
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	х	
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		x
с	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			
•	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		x
Ь	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in			
u	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		x
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		X
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses	110		
•		11f	х	
10-	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X		21	
128	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D. Parts XI and XII	10-	х	
	/	12a	- 23	
a	Was the organization included in consolidated, independent audited financial statements for the tax year?	10		x
40	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If</i> "Yes," <i>complete Schedule E</i>	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18		X
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19		Х

Form **990** (2015)

532003 12-16-15

Form	990 (2015) FOUNDATION 95-464	9884	Р	age <b>4</b>
Pa	rt IV Checklist of Required Schedules (continued)			
			Yes	No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		X
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	. 22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	Х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No", go to line 25a	. 24a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	. 24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	. 24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	. 24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	_ 25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or			
	former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes,"			
	complete Schedule L, Part II	. 26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			
	of any of these persons? If "Yes," complete Schedule L, Part III	. 27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	. <b>28</b> a		X
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	. 28b		X
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,			
	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV			X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	. 29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	. 30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations?			
	If "Yes," complete Schedule N, Part I	. 31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete</i>			v
	Schedule N, Part II	. 32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			v
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	. 33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1		X	v
	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	. <u>35a</u>		X
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
~~	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2			──
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			v
•	If "Yes," complete Schedule R, Part V, line 2	. 36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			v
•	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	. 37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?		- v	
	Note. All Form 990 filers are required to complete Schedule O			
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	990 (2015) FOUNDATION		95-4649	884	P	age <b>5</b>
Pa	t V Statements Regarding Other IRS Filings and Tax Compliance					
	Check if Schedule O contains a response or note to any line in this Part V					
					Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1a	20			
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1b	0			
с	Did the organization comply with backup withholding rules for reportable payments to vendors and	reporta	able gaming			
	(gambling) winnings to prize winners?			1c	Х	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,					
	filed for the calendar year ending with or within the year covered by this return	2a	490			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax retu	ırns? .		2b	Х	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instruction	s)				
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?			3a		X
b	If "Yes," has it filed a Form 990-T for this year? If "No," to line 3b, provide an explanation in Schedule	еO		3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other	autho	rity over, a			
	financial account in a foreign country (such as a bank account, securities account, or other financial	accou	int)?	4a		X
b	If "Yes," enter the name of the foreign country:					
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial	Accou	nts (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?			5a		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter trans	action	?	5b		Х
с	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did					
	any contributions that were not tax deductible as charitable contributions?			6a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contribu		-			
	were not tax deductible?			6b		
7	Organizations that may receive deductible contributions under section 170(c).					
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and se			7a		X
	If "Yes," did the organization notify the donor of the value of the goods or services provided?			7b		
с	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it w					
	to file Form 8282?			7c		X
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d				37
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit			7e		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit com			7f		X
g	If the organization received a contribution of qualified intellectual property, did the organization file F			7g		
-	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organiz			7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintaine	-		-		
	sponsoring organization have excess business holdings at any time during the year?			8		
9	Sponsoring organizations maintaining donor advised funds.					
а				9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?			9b		
10	Section 501(c)(7) organizations. Enter:	40	1			
a L	Initiation fees and capital contributions included on Part VIII, line 12	10a				
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b				
11	Section 501(c)(12) organizations. Enter:	440	1			
a L	Gross income from members or shareholders Gross income from other sources (Do not net amounts due or paid to other sources against	11a				
D		146				
120	amounts due or received from them.) Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form	1041	2	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b	:	iza		
13	Section 501(c)(29) qualified nonprofit health insurance issuers.	120	1			
	Is the organization licensed to issue qualified health plans in more than one state?			13a		
a	<b>Note.</b> See the instructions for additional information the organization must report on Schedule O.			104		
b	Enter the amount of reserves the organization is required to maintain by the states in which the					
	organization is licensed to issue qualified health plans	13b				
c	Enter the amount of reserves on hand	13c				
			I	14a		x
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedu			14b		

Form **990** (2015)

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FOUNDATION

Check if Schedule O contains a response or note to any line in this Part VI

Form 990 (2015)

Х

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

					Yes	No				
1a	Enter the number of voting members of the governing body at the end of the tax year	1a		9	1.00					
	If there are material differences in voting rights among members of the governing body, or if the governing									
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.									
b										
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationshi	p with	any other							
	officer, director, trustee, or key employee?			2		X				
3	Did the organization delegate control over management duties customarily performed by or under th	e dire	t supervision							
	of officers, directors, or trustees, or key employees to a management company or other person?			3		X				
4	Did the organization make any significant changes to its governing documents since the prior Form §	990 wa	as filed?	4		X				
5	Did the organization become aware during the year of a significant diversion of the organization's as	sets?		5		X				
6	Did the organization have members or stockholders?			6		Х				
7a	Did the organization have members, stockholders, or other persons who had the power to elect or a	ppoint	one or							
	more members of the governing body?			7a		X				
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, s									
	persons other than the governing body?			7b		X				
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year	ar by th	e following:							
а	The governing body?			8a	X					
b	Each committee with authority to act on behalf of the governing body?			8b	X					
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be rea									
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O			9		X				
Sect	tion B. Policies (This Section B requests information about policies not required by the Internal Re	evenue	e Code.)							
					Yes	No				
10a	Did the organization have local chapters, branches, or affiliates?			10a		X				
b	If "Yes," did the organization have written policies and procedures governing the activities of such cl	hapter	s, affiliates,							
	and branches to ensure their operations are consistent with the organization's exempt purposes? $\dots$			10b						
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing bod	ly befo	re filing the form?	11a	Х					
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.									
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13			12a	X					
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise	to con	flicts?	12b	Х					
с	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Y									
	in Schedule O how this was done			12c						
13	Did the organization have a written whistleblower policy?			13	X					
14	Did the organization have a written document retention and destruction policy?			14	X					
15	Did the process for determining compensation of the following persons include a review and approva	al by ir	Idependent							
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?									
а	The organization's CEO, Executive Director, or top management official			15a	X					
b	Other officers or key employees of the organization			15b	X					
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).									
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrange	ment v	vith a							
	taxable entity during the year?			16a		X				
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evalua									
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the orga	nizatio	n's							
	exempt status with respect to such arrangements?			16b						
	tion C. Disclosure									
	List the states with which a copy of this Form 990 is required to be filed $\blacktriangleright  ext{CA}$									
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-1	۲ (Sect	ion 501(c)(3)s only	) availa	ble					
	for public inspection. Indicate how you made these available. Check all that apply.									
	Own website Another's website X Upon request Other (explain		,							
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, co	nflict o	of interest policy, a	nd final	ncial					
	statements available to the public during the tax year.									
20	State the name, address, and telephone number of the person who possesses the organization's bo	oks ar	nd records:							
	THE ORGANIZATION - 714-892-5066									
	13950 MILTON AVE, WESTMINSTER, CA 92683			_	n <b>990</b>					

Part VII	Compensatio	n of Officers,	Directors,	Trustees,	Key Employees,	Highest C	ompensated
	Employees, a	nd Independe	ent Contra	ctors			

Check if Schedule O contains a response or note to any line in this Part VII

FOUNDATION

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

• List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

• List all of the organization's current key employees, if any. See instructions for definition of "key employee."

• List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

 List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

(A) Name and Title	(B) Average hours per	(do not check more than one						(D) Reportable compensation	<b>(E)</b> Reportable compensation	<b>(F)</b> Estimated amount of
	week (list any hours for related organizations below line)			Offlicer		Highest compensated		from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
(1) DR. UMIT YAPENEL PRESIDENT	2.00	x		x				ο.	0.	0.
(2) NOEL RUSSELL-UNTERBERGER	2.00							0.	•	
TREASURER	2.00	x		x				0.	0.	0.
(3) SAKEN SHERKHANOV	2.00									
SECRETARY		X		Х				0.	0.	0.
(4) NGUYEN HUYNH	2.00									
DIRECTOR		Х						0.	0.	0.
(5) DR. MUSTAFA KAYNAK	2.00									
DIRECTOR		Х						0.	0.	0.
(6) DR. REMZI OTEN	2.00								•	•
DIRECTOR	0.00	X	<u> </u>					0.	0.	0.
(7) DIANE GONZALEZ	2.00							0	0	0
DIRECTOR	2.00	X						0.	0.	0.
(8) ALI KORKMAZ	2.00	x						0.	0.	0.
DIRECTOR (9) SERDAR ORAZOV	2.00						<u> </u>	0.	0.	0.
DIRECTOR	2.00	x						0.	0.	0.
(10) CAPRICE YOUNG	40.00							0.	••	
CEO	10000			x				191,188.	0.	0.
(11) OSWALDO DIAZ	40.00								•••	
CFO				х				121,000.	0.	13,960.
							-			
										Form <b>990</b> (2015)

532007 12-16-15

Form **990** (2015)

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l ui	(A)	(B)	<u>pioy</u>	/ees		<u>а п</u> С)	igne	sit	(D)	(E)			(F)	
	Name and title	Average			Pos		٦		Reportable	Reportable		Fa	(F) stimat	od
	Name and the	hours per					than is bot			compensatio			nount	
		week					or/trus		from	from related			other	
		(list any	ctor						the	organization			pensi	
		hours for	r dire				ted		organization	(W-2/1099-MIS	SC)	fr	om th	ne
		related	stee o	ustee			en sat		(W-2/1099-MISC)			org	aniza	tion
		organizations below	Individual trustee or director	Institutional trustee		key employee	comp						d rela	
related related organization (W-2/1099-MISC) (W-2/1099-MISC) (W-2/1099-MISC) (W-2/1099-MISC) (W-2/1099-MISC)									orga	anizat	ions			
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1h	Sub-total								312,188.		0.	1	3.9	60.
	Total from continuation sheets to Part VI								0.		0.		- / -	0.
	Total (add lines 1b and 1c)							5	312,188.		0.	1	3,9	60.
2	Total number of individuals (including but n							ho r		.000 of reportab				
_	compensation from the organization						•,			,				2
													Yes	No
3	Did the organization list any former officer,	director, or tru	uste	e, ke	ev er	nplo	ovee	, or	highest compensated e	mployee on				
	line 1a? If "Yes," complete Schedule J for s											3		X
4	For any individual listed on line 1a, is the su													
	and related organizations greater than \$150	),000? If "Yes,	" со	mpl	ete S	Sch	edul	e J	for such individual	C C		4	Х	
5	Did any person listed on line 1a receive or a													
	rendered to the organization? If "Yes," com	plete Schedul	e J f	for s	uch	per	son					5		X
Sec	tion B. Independent Contractors													
1	Complete this table for your five highest co	mpensated in	depe	ende	ent c	cont	racto	ors	that received more than	\$100,000 of con	npens	ation	from	
	the organization. Report compensation for	the calendar y	ear	endi	ing v	with	or w	vithi	n the organization's tax	/ear.				
	(A)								(B)			(0		
	Name and business	address	N	ONI	3				Description of s	ervices	C	ompe	nsatio	on
2	Total number of independent contractors (i	ncluding but r		mito	d to	the		stor	d above) who received m	ore than				
~	\$100,000 of compensation from the organiz	•		me	u 10		0	5100						
												Form	990	(2015)

532008 12-16-15

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MAGNOLIA	EDUCATIONAL	AND	RESEARCH
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			DATION				95-4649	884 Page 9
Pa	rt VI	II Statement of Rever	nue					
		Check if Schedule O cont	ains a response	or note to any line	e in this Part VIII			
					<b>(A)</b> Total revenue	<b>(B)</b> Related or exempt function revenue	<b>(C)</b> Unrelated business revenue	<b>(D)</b> Revenue excluded from tax under sections 512 - 514
nts nts	1 a	Federated campaigns	1a					
Gra	b	Membership dues	1b					
An (		Fundraising events						
ilar İlar	d	Related organizations	1d					
Sin',		Government grants (contribut		45,944,415.				
utio	f	All other contributions, gifts, gran		1 005 500				
Contributions, Gifts, Grants and Other Similar Amounts		similar amounts not included abo		1,805,798.				
in di	-	Noncash contributions included in lines	-		47 750 213			
<u> </u>	<u> </u>	Total. Add lines 1a-1f		Business Code	47,750,213.			
e	2 a			Business Code				
ر کز	b							
Sei	c							
am	d	1						
Program Service Revenue	е							
۲ ۲	f	All other program service reve	enue					
	g	<b>Total.</b> Add lines 2a-2f		▶				
	3	Investment income (including				·		
		other similar amounts)						
	4	Income from investment of ta						
	5	Royalties	(i) Real	(ii) Personal				
	6 a	Gross rents		(II) Fersonal				
	b							
	c							
		Net rental income or (loss)						
		Gross amount from sales of	(i) Securities	(ii) Other				
		assets other than inventory						
	b	Less: cost or other basis						
		and sales expenses						
		Gain or (loss)						
		Net gain or (loss)		····· •				
anu	8 a	<ul> <li>Gross income from fundraisin including \$</li> </ul>						
sver		including \$ contributions reported on line						
R		Part IV, line 18	,					
Other Revenue	b	Less: direct expenses						
0		Net income or (loss) from fund		►				
		Gross income from gaming ac	ctivities. See					
		Part IV, line 19						
		Less: direct expenses						
		Net income or (loss) from gam		····· •				
	10 a	Gross sales of inventory, less						
	h	and allowances						
		Net income or (loss) from sale						
		Miscellaneous Revenu		Business Code				
	11 a							
	b							
	с	;						
		All other revenue						
		Total. Add lines 11a-11d						
	12	Total revenue. See instructions.		▶	47,750,213.	0.	0.	0.

532009 12-16-15

FOUNDATION

Part IX Statement of Functional Expenses

Form 990 (2015)

95-4649884 Page 10

	Check if Schedule O contains a resport not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	nse or note to any line in <b>(A)</b> Total expenses	<b>(B)</b> Program service	(C) Management and	( <b>D)</b> Fundraising
			expenses	general expenses	expenses
1	Grants and other assistance to domestic organizations				
~	and domestic governments. See Part IV, line 21				
2	Grants and other assistance to domestic				
~	individuals. See Part IV, line 22				
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,	385,000.	235,000.	150,000.	
~	trustees, and key employees	505,000.	233,000.	130,000.	
6	Compensation not included above, to disqualified				
	persons (as defined under section $4958(f)(1)$ ) and				
_	persons described in section 4958(c)(3)(B)	10 046 001	10 246 221		
7	Other salaries and wages	18,246,221.	18,246,221.		
8	Pension plan accruals and contributions (include	62 101	62 404		
_	section 401(k) and 403(b) employer contributions)	63,494.	63,494.		
9	Other employee benefits	2,541,709.			
10	Payroll taxes	2,979,460.	2,979,460.		
11	Fees for services (non-employees):	<i>с</i> <u>и</u> о <u>с</u> о		C 4 0 0 C 0	
а	Management	642,960.		642,960.	
b	Legal	400,858.		400,858.	
С	Accounting	879,975.		879,975.	
	Lobbying				
е	Professional fundraising services. See Part IV, line 17				
f	Investment management fees				
g	Other. (If line 11g amount exceeds 10% of line 25,				
	column (A) amount, list line 11g expenses on Sch 0.)	1,801,116.		1,801,116.	
12	Advertising and promotion	156,605.		156,605.	
13	Office expenses	509,512.		509,512.	
14	Information technology	413,754.		413,754.	
15	Royalties				
16	Occupancy	1,785,885.		1,785,885.	
17	Travel	212,528.		212,528.	
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	45,187.		45,187.	
20	Interest	680,975.		680,975.	
21	Payments to affiliates			· · · · ·	
22	Depreciation, depletion, and amortization	543,494.		543,494.	
23	Insurance	190,090.		190,090.	
24	Other expenses. Itemize expenses not covered				
- •	above. (List miscellaneous expenses in line 24e. If line				
	24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.)				
а	STUDENT SERVICES AND PR	2,088,886.	2,088,886.		
b	STUDENT NUTRITION	1,312,016.			
c	BOOKS AND OTHER MATERIA	1,237,521.			
d	REPAIRS AND MAINTENANCE	645,536.		601,276.	
	All other expenses	2,207,394.		1,172,084.	
е 25	Total functional expenses. Add lines 1 through 24e	39,970,176.	29,783,877.	10,186,299.	0
25 26	Joint costs. Complete this line only if the organization	55,5,0,1,0.			0
20	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				

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Form **990** (2015)

#### Form 990 (2015)

Part X Balance Sheet

#### MAGNOLIA EDUCATIONAL AND RESEARCH

FOUNDATION

Check if Schedule O contains a response or note to any line in this Part X (A) (B) Beginning of year End of year 11,171,536. 16,203,446. Cash - non-interest-bearing 1 1 2 2 Savings and temporary cash investments Pledges and grants receivable, net 3 3 4,170,911. 4,305,571. 4 4 Accounts receivable, net 5 Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete 5 Part II of Schedule L 6 Loans and other receivables from other disgualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instr). Complete Part II of Sch L Assets 6 7 Notes and loans receivable, net 7 8 8 Inventories for sale or use 29,854. 141,671. Prepaid expenses and deferred charges 9 9 **10a** Land, buildings, and equipment: cost or other 23,391,744. basis. Complete Part VI of Schedule D ...... 10a b Less: accumulated depreciation 10b 2,338,891. 8,921,210. 21,052,853. 10c Investments - publicly traded securities 11 11 12 12 Investments - other securities. See Part IV, line 11 Investments - program-related. See Part IV, line 11 13 13 14 Intangible assets 14 237,410. 515,746. 15 Other assets. See Part IV, line 11 15 24,530,921. 42,219,287. 16 Total assets. Add lines 1 through 15 (must equal line 34) .... 16 2,569,245. 17 3,178,148. 17 Accounts payable and accrued expenses 18 18 Grants payable 507,918. 445,725. Deferred revenue 19 19 Tax-exempt bond liabilities 20 20 21 21 Escrow or custodial account liability. Complete Part IV of Schedule D 22 Loans and other payables to current and former officers, directors, trustees, \_iabilities key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L 22 23 Secured mortgages and notes payable to unrelated third parties 23 8,507,430. 17,744,663. 24 24 Unsecured notes and loans payable to unrelated third parties 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of 25 Schedule D 11,522,400. 21,430,729. 26 Total liabilities. Add lines 17 through 25 26 Organizations that follow SFAS 117 (ASC 958), check here 🕨 🔟 and complete lines 27 through 29, and lines 33 and 34. Vet Assets or Fund Balances 12,010,239. 20,788,558. 27 Unrestricted net assets 27 998,282. 0. Temporarily restricted net assets 28 28 29 Permanently restricted net assets 29 Organizations that do not follow SFAS 117 (ASC 958), check here and complete lines 30 through 34.

Capital stock or trust principal, or current funds

Paid-in or capital surplus, or land, building, or equipment fund

Retained earnings, endowment, accumulated income, or other funds

Total net assets or fund balances

Total liabilities and net assets/fund balances

Form **990** (2015)

20,788,558.

42,219,287.

30 31

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13,008,521.

24,530,921.

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Form	990 (2015) FOUNDATION	95-4	549884	Page 12	2
Pa	rt XI Reconciliation of Net Assets				_
	Check if Schedule O contains a response or note to any line in this Part XI				]
1	Total revenue (must equal Part VIII, column (A), line 12)	1	47,750		
2	Total expenses (must equal Part IX, column (A), line 25)	2	39,970		
3	Revenue less expenses. Subtract line 2 from line 1	3		),037.	
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	13,008	3,521.	•
5	Net unrealized gains (losses) on investments	5			_
6	Donated services and use of facilities	6			_
7	Investment expenses	7			_
8	Prior period adjustments	8			_
9	Other changes in net assets or fund balances (explain in Schedule O)	9		0.	•
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33,				
	column (B))	10	20,788	3,558	•
Pa	rt XII Financial Statements and Reporting				1
	Check if Schedule O contains a response or note to any line in this Part XII				<u> </u>
				Yes No	_
1	Accounting method used to prepare the Form 990: Cash X Accrual Other		-		
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		<b>2</b> a	X	_
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	d on a			
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		<b>2</b> b	x	_
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separat	e basis,			
	consolidated basis, or both:				
	X Separate basis Consolidated basis Both consolidated and separate basis				
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the				
	review, or compilation of its financial statements and selection of an independent accountant?		2c	x	_
	If the organization changed either its oversight process or selection process during the tax year, explain in Sch				
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Si	ngle Audit			
	Act and OMB Circular A-133?		<b>3</b> a	X	_
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requ				
	or audits, explain why in Schedule O and describe any steps taken to undergo such audits				_

Form **990** (2015)

532012 12-16-15

SCHEDULE A							OMB No. 1545-0047
(Form 990 or 990-EZ)		rity Status an					2015
		nization is a section 50 47(a)(1) nonexempt cha			or a section		2010
Department of the Treasury Internal Revenue Service		Attach to Form 990 or I			www.ire.gov/fo	rm000	Open to Public Inspection
	formation about Schedule A				ww.iis.gov/io		identification number
	OUNDATION						5-4649884
Part I Reason for Pu	blic Charity Status (	All organizations must co	omplete th	is part.) Se	ee instruction	S.	
The organization is not a private	foundation because it is:	(For lines 1 through 11, o	heck only	one box.)			
1 A church, conventior	n of churches, or association	on of churches describe	d in <b>sectio</b>	on 170(b)(*	1)(A)(i).		
	n section 170(b)(1)(A)(ii). (	-					
	erative hospital service org				•		
	rganization operated in co	njunction with a hospita	described	d in sectio	n 170(b)(1)(A	)(III). Enter	the hospital's name,
city, and state: 5 An organization oper	ated for the benefit of a co	llege or university owned	d or opera	ted by a d	overnmental	unit describ	ed in
	(iv). (Complete Part II.)	lege of university owned	u or opera	leu by a g	ovennnentari		
	cal government or governr	nental unit described in	section 17	70(b)(1)(A)	(v).		
	normally receives a substa					he general	public described in
section 170(b)(1)(A)	vi). (Complete Part II.)						
	escribed in <b>section 170(b)</b>	(1)(A)(vi). (Complete Par	t II.)				
	normally receives: (1) more						
	s exempt functions - subje						-
	d business taxable income	(less section 511 tax) fr	om busine	esses acqu	ired by the o	ganization	after June 30, 1975.
See section 509(a)(2 10 An organization orga	<b>2).</b> (Complete Part III.) nized and operated exclus	ively to test for public s	fety See	section 5(	)Q(a)(4)		
	nized and operated exclus					arry out the	purposes of one or
5 5	ted organizations describe					-	
	d that describes the type of						
a 🗌 Type I. A supportir	ng organization operated, s	supervised, or controlled	by its sup	ported org	ganization(s),	typically by	giving
the supported orga	anization(s) the power to re	gularly appoint or elect	a majority	of the dire	ctors or truste	ees of the s	upporting
	nust complete Part IV, Se						
	ng organization supervised						
	ment of the supporting org u must complete Part IV,		ame perso	ons that co	ontrol or mana	age the sup	ported
	ly integrated. A supportin		in connec	tion with a	and functiona	llv integrate	ed with
••	nization(s) (see instructions						
	ionally integrated. A supp					rted organi	zation(s)
that is not function	ally integrated. The organiz	zation generally must sa	tisfy a dist	ribution re	quirement an	d an attenti	veness
	structions). You must cor	-					
	ne organization received a				а Туре I, Туре	II, Type III	
	ted, or Type III non-functio						
<ul><li>f Enter the number of supp</li><li>g Provide the following infor</li></ul>		ad arganization(a)					
(i) Name of supported	(ii) EIN	(iii) Type of organization	(iv) Is the o	rganization	(v) Amount of	monetary	(vi) Amount of
organization		(described on lines 1-9	listed i governing o	in your document?	support	(see	other support (see
		above (see instructions))	Yes	No	instruct	ions)	instructions)
Total		untions for			0-1	dula A (T	
LHA For Paperwork Reduction Form 990 or 990-EZ. 532021 03		uctions for			Sche	uule A (For	m 990 or 990-EZ) 2015
1 01111 330 01 330-LL, 532021 0	5-25-10	11	3				

#### 95-4649884 Page 2

Schedule A (Form 990 or 990 EZ) 2015 FOUNDATION Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) Part II

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

See	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🕨	<b>(a)</b> 2011	<b>(b)</b> 2012	(c) 2013	( <b>d</b> ) 2014	(e) 2015	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						
	Public support. Subtract line 5 from line 4.						
	ction B. Total Support		i		1	1	-
	ndar year (or fiscal year beginning in) 🕨	<b>(a)</b> 2011	(b) 2012	(c) 2013	(d) 2014	(e) 2015	(f) Total
7	Amounts from line 4						
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources						
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Ũ						
	or loss from the sale of capital						
	assets (Explain in Part VI.)						
11	Total support. Add lines 7 through 10						
12	· · · · · · · · · · · · · · · · · · ·		,			12	
13	First five years. If the Form 990 is for	0	s first, second, thir	d, fourth, or fifth t	ax year as a sectio	on 501(c)(3)	
<u>So</u>	organization, check this box and stop ction C. Computation of Publi	here	rcontago				▶∟
-				(6)			
	Public support percentage for 2015 (li		•			14 15	%
	Public support percentage from 2014						%
108	33 1/3% support test - 2015. If the o						
h	stop here. The organization qualifies a						
L.	33 1/3% support test - 2014. If the o						
170	and <b>stop here.</b> The organization quali						
1/8	10% -facts-and-circumstances test						
	and if the organization meets the "fac				-	-	
L	meets the "facts-and-circumstances"						
L L	<ul> <li>10% -facts-and-circumstances test more, and if the organization meets th</li> </ul>	-					
	organization meets the "facts-and-circ						
18	Private foundation. If the organization		e e	• •	, ,, ,		
10	i mate roundation. Il the organization	I GIG HOL OHEON &		a, 100, 17a, 01 17			0 or 990-EZ) 2015

Schedule A (Form 990 or 990-EZ) 2015

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### Schedule A (Form 990 or 990 EZ) 2015 FOUNDATION

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

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See	ction A. Public Support						
Cale	endar year (or fiscal year beginning in) 🕨	(a) 2011	(b) 2012	(c) 2013	(d) 2014	(e) 2015	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")	24631389.	30647486.	62487084.	34357458.	47750213.	199873630
2	Gross receipts from admissions, merchandise sold or services per- formed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that						
Ŭ	are not an unrelated trade or bus-						
	iness under section 513						
4	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5	24631389.	30647486.	62487084.	34357458.	47750213.	199873630
7a	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						0.
b	Amounts included on lines 2 and 3 received from other than disqualified persons that						
	exceed the greater of \$5,000 or 1% of the						0.
	amount on line 13 for the year						0.
	Public support. (Subtract line 7c from line 6.)						199873630
	ction B. Total Support						
	endar year (or fiscal year beginning in) 🕨	(a) 2011	(b) 2012	(c) 2013	(d) 2014	(e) 2015	(f) Total
	Amounts from line 6	24631389.	30647486.	62487084.	34357458.	47750213.	(f) Total 199873630
	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources		$\mathbf{D}$				
b	Unrelated business taxable income (less section 511 taxes) from businesses						
	acquired after June 30, 1975						
c	Add lines 10a and 10b						
11	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital						
13	assets (Explain in Part VI.) Total support. (Add lines 9, 10c, 11, and 12.)	24631389.	30647486.	62487084.	34357458.	47750213.	199873630
	First five years. If the Form 990 is fo	·	•		•		
	check this box and <b>stop here</b>	r the organization (					
Se	ction C. Computation of Pub	lic Support Pe	rcentage				
	Public support percentage for 2015 (			column (f))		15	100.00 %
	Public support percentage from 2014					16	100.00 %
	ction D. Computation of Inve						
17	Investment income percentage for 20	015 (line 10c, colur	nn (f) divided by li	ne 13, column (f))		17	.00 %
	Investment income percentage from					18	%
	a 33 1/3% support tests - 2015. If the					33 1/3%, and line	17 is not
	more than 33 1/3%, check this box a						
b	<b>33 1/3% support tests - 2014.</b> If the	organization did r	not check a box or	n line 14 or line 19a	a, and line 16 is mo	ore than 33 1/3%,	and
	line 18 is not more than 33 1/3%, ch	eck this box and <b>s</b>	top here. The orga	anization qualifies	as a publicly supp	orted organization	
20	Private foundation. If the organization	on did not check a	box on line 14, 19	a, or 19b, check th	nis box and see in:	structions	<b>&gt;</b>
5320	23 09-23-15			15	Sch	edule A (Form 990	0 or 990-EZ) 2015

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1

2

3a

3b

3c

4a

4b

4c

5a

5b

5c

6

7

8

9a

9b

9c

10a

10b

Yes

No

### Schedule A (Form 990 or 990-EZ) 2015 FOUNDATION Part IV Supporting Organizations

(Complete only if you checked a box in line 11 on Part I. If you checked 11a of Part I, complete Sections A and B. If you checked 11b of Part I, complete Sections A and C. If you checked 11c of Part I, complete Sections A, D, and E. If you checked 11d of Part I, complete Sections A and D, and complete Part V.)

#### Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No" describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? *If* "Yes," *answer* (*b*) *and* (*c*) *below.*
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," *and if you checked 11a or 11b in Part I, answer (b) and (c) below.*
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- **c** Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? *If* "Yes," *explain in* **Part VI** *what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.*
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? *If "Yes," provide detail in Part VI.*
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? *If* "Yes," *complete Part I of Schedule L (Form 990 or 990-EZ).*
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? *If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).*
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? *If* "*Yes*," *provide detail in* **Part VI.**
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If* "Yes," *provide detail in Part VI.*
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? *If "Yes," provide detail in Part VI.*
- **10a** Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? *If* "Yes," *answer 10b below.* 
  - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

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Schedule A (Form 990 or 990-EZ) 2015

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Sche	edule A (Form 990 or 990-EZ) 2015 FOUNDATION 95-4	64988	34 P	age
Pa	rt IV Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)			
	below, the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		
с	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11c		
	tion B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to			
	regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the			
	tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or			
	controlled the organization's activities. If the organization had more than one supported organization,			
	describe how the powers to appoint and/or remove directors or trustees were allocated among the supported			
	organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		
Sec	tion C. Type II Supporting Organizations			<u> </u>
			Yes	N
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in <b>Part VI</b> how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Sec	tion D. All Type III Supporting Organizations			<u> </u>
			Yes	N
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
-	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
-	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in <b>Part VI</b> how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a	-		
U	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in <b>Part VI</b> the role the organization's			
	supported organizations played in this regard.	3		
Sec	stion E. Type III Functionally-Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the yeafsee instructions	.).		
'a		/-		
b				
		estruction	-)	
c 2	L The organization supported a governmental entity. <i>Describe in Part VI how you supported a government entity (see in Activities Test. Answer (a) and (b) below.</i>	SUUCIONS		NL
2			Yes	No
а				
	the supported organization(s) to which the organization was responsive? If "Yes," then in <b>Part VI identify</b>			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined	-		
	that these activities constituted substantially all of its activities.	2a		
b				
	of the organization's supported organization(s) would have been engaged in? If "Yes," explain in <b>Part VI</b> the			

- activities but for the organization's involvement. Parent of Supported Organizations. Answer (a) and (b) below. 3
- a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in Part VI.

reasons for the organization's position that its supported organization(s) would have engaged in these

b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

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Schedule A (Form 990 or 990-EZ) 2015

2b

3a

3b

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#### MAGNOLIA EDUCATIONAL AND RESEARCH Schedule A (Form 990 or 990-EZ) 2015 FOUNDATION

#### Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations 1 Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970. See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E. (B) Current Year Section A - Adjusted Net Income (A) Prior Year (optional) Net short-term capital gain 1 1 2 2 Recoveries of prior-year distributions Other gross income (see instructions) 3 3 4 4 Add lines 1 through 3 5 5 Depreciation and depletion Portion of operating expenses paid or incurred for production or 6 collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) 6 7 Other expenses (see instructions) 7 Adjusted Net Income (subtract lines 5, 6 and 7 from line 4) 8 8 (B) Current Year Section B - Minimum Asset Amount (A) Prior Year (optional) 1 Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year): 1a a Average monthly value of securities **b** Average monthly cash balances 1b c Fair market value of other non-exempt-use assets 1c d Total (add lines 1a, 1b, and 1c) 1d e Discount claimed for blockage or other factors (explain in detail in Part VI): 2 Acquisition indebtedness applicable to non-exempt-use assets 2 Subtract line 2 from line 1d 3 3 Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, 4 see instructions). 4 5 5 Net value of non-exempt-use assets (subtract line 4 from line 3) Multiply line 5 by .035 6 6 Recoveries of prior-year distributions 7 7 8 Minimum Asset Amount (add line 7 to line 6) 8 Section C - Distributable Amount Current Year Adjusted net income for prior year (from Section A, line 8, Column A) 1 1 2 Enter 85% of line 1 2 3 Minimum asset amount for prior year (from Section B, line 8, Column A) 3 4 Enter greater of line 2 or line 3 4 5 5 Income tax imposed in prior year Distributable Amount. Subtract line 5 from line 4, unless subject to 6 emergency temporary reduction (see instructions) 6

7  $\perp$  Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions).

Schedule A (Form 990 or 990-EZ) 2015

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Coho	dule A (Form 990 or 990-EZ) 2015 FOUNDATION	AIIONAL AND KE		5-4649884 Page 7
Par		(a)(3) Supporting Orga	nizatione / // n	5 HOHJOOH Pager
		(a)(b) Supporting Orga	(continued)	Current Year
-	on D - Distributions Amounts paid to supported organizations to accomplish exe	mot ourposos		Current rear
	Amounts paid to supported organizations to accomplish exe Amounts paid to perform activity that directly furthers exemp			
2	organizations, in excess of income from activity	or purposes or supported		
3	Administrative expenses paid to accomplish exempt purpose	os of supported organization	<u></u>	
4	Amounts paid to acquire exempt-use assets	es of supported organization	5	
5	Qualified set-aside amounts (prior IRS approval required)			
6	Other distributions (describe in <b>Part VI</b> ). See instructions.			
7	Total annual distributions. Add lines 1 through 6.			
8	Distributions to attentive supported organizations to which the	ha arganization is reasonably	<u>,</u>	
0	··· •	ne organization is responsive	;	
	(provide details in <b>Part VI</b> ). See instructions.			
9	Distributable amount for 2015 from Section C, line 6			
10	Line 8 amount divided by Line 9 amount	(1)	(;;)	/:::)
Secti	on E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2015	(iii) Distributable Amount for 2015
1	Distributable amount for 2015 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2015			
	(reasonable cause required-see instructions)			
3	Excess distributions carryover, if any, to 2015:			
а				
b				
с				
d	From 2013			
е	From 2014			
f	Total of lines 3a through e			
g	Applied to underdistributions of prior years			
h	Applied to 2015 distributable amount			
i	Carryover from 2010 not applied (see instructions)			
j	Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4	Distributions for 2015 from Section D,			
	line 7: \$			
а	Applied to underdistributions of prior years			
-	Applied to 2015 distributable amount			
	Remainder. Subtract lines 4a and 4b from 4.			
5	Remaining underdistributions for years prior to 2015, if			
	any. Subtract lines 3g and 4a from line 2 (if amount			
	greater than zero, see instructions).			
6	Remaining underdistributions for 2015. Subtract lines 3h			
-	and 4b from line 1 (if amount greater than zero, see			
	instructions).			
7	Excess distributions carryover to 2016. Add lines 3j			
•	and 4c.			
8	Breakdown of line 7:			
a				
b				
	Excess from 2013			
	Excess from 2014			
	Excess from 2015			

Schedule A (Form 990 or 990-EZ) 2015

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Schedule A	(Form 990 or 990-EZ) 201			AND RESEARCH	95-4649884 <sub>Pa</sub>
Part VI	Supplemental Info Part IV, Section A, lines line 1; Part IV, Section D	<b>rmation.</b> Provide 1, 2, 3b, 3c, 4b, 4c, , lines 2 and 3; Part	the explanations require 5a, 6, 9a, 9b, 9c, 11a, 1 <sup>-1</sup> IV, Section E, lines 1c, 2	1b, and 11c; Part IV, Secti a, 2b, 3a and 3b; Part V, I	I, line 17a or 17b; Part III, line 12; on B, lines 1 and 2; Part IV, Section C, ine 1; Part V, Section B, line 1e; Part V r any additional information.
32028 09-23-1	5				Schedule A (Form 990 or 990-EZ)
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Schedule B (Form 990, 990-EZ, or 990-PF) Department of the Treasury

Internal Revenue Service

### **Schedule of Contributors**

 Attach to Form 990, Form 990-EZ, or Form 990-PF.
 Information about Schedule B (Form 990, 990-EZ, or 990-PF) and its instructions is at www.irs.gov/form990. OMB No. 1545-0047

# 2015

Employer identification number

Name of the	organization
	MACN

MAGNOLIA EDUCATIONAL AND RESEARCH FOUNDATION

95-4649884

Organization	type (check one):
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Filers of:	Section:
Form 990 or 990-EZ	X 501(c)( 3) (enter number) organization
	4947(a)(1) nonexempt charitable trust <b>not</b> treated as a private foundation
	527 political organization
Form 990-PF	501(c)(3) exempt private foundation
	4947(a)(1) nonexempt charitable trust treated as a private foundation
	501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**. **Note.** Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

#### **General Rule**

**X** For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

#### **Special Rules**

For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III.

**Caution.** An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF. Schedule B (Form 990, 990-EZ, or 990-PF) (2015)

#### Schedule B (Form 990, 990-EZ, or 990-PF) (2015)

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#### Name of organization MAGNOLIA EDUCATIONAL AND RESEARCH FOUNDATION

Employer identification number

95-4649884

Part I	Contributors (see instructions). Use duplicate copies of Part I if additiona	al space is needed.		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
1	CALIFORNIA STATE DEPARTMENT OF EDUCATION 1430 N ST SACRAMENTO, CA 95814	\$ <u>45,944,415.</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)	
523452 10-20	<sup>6-15</sup> <b>22</b>	Schedule B (Form	990, 990-EZ, or 990-PF) (2015)	
Schedule B	(Form 990,	990-EZ,	or 990-PF	) (2015)
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Name of organization

MAGNOLIA EDUCATIONAL AND RESEARCH FOUNDATION

Employer identification number

95-4649884

#### Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed. (a) (c) No. (b) (d) FMV (or estimate) from Description of noncash property given Date received (see instructions) Part I \$ (a) (c) No. (b) (d) FMV (or estimate) from Description of noncash property given Date received (see instructions) Part I \$ (a) (c) No. (b) (d) FMV (or estimate) from Description of noncash property given Date received (see instructions) Part I \$ (a) (c) No. (b) (d) FMV (or estimate) from Description of noncash property given Date received (see instructions) Part I \$ (a) (c) No. (d) (b) FMV (or estimate) from Description of noncash property given Date received (see instructions) Part I \$ (a) (c) No. (b) (d) FMV (or estimate) from Description of noncash property given Date received (see instructions) Part I \$ Schedule B (Form 990, 990-EZ, or 990-PF) (2015) 523453 10-26-15

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Schedule B	(Form 990, 990-EZ, or 990-PF) (2015)		Page
Name of orga	anization		Employer identification number
MAGNOL	IA EDUCATIONAL AND RE	SEARCH	
FOUNDA			95-4649884
Part III		e columns <b>(a)</b> through <b>(e) and</b> the followi ous, charitable, etc., contributions of \$1,000 or le	n section 501(c)(7), (8), or (10) that total more than \$1,000 for ing line entry. For organizations ess for the year. (Enter this info. once.) \$\$
(a) No.	Use duplicate copies of 1 art in it addition		
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
-	Transferee's name, address,	(e) Transfer of gift and ZIP + 4	Relationship of transferor to transferee
(a) No. from			
Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
-		(e) Transfer of gift	
	Transferee's name, address,		Relationship of transferor to transferee
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
_		(e) Transfer of gift	
_	Transferee's name, address,	and ZIP + 4	Relationship of transferor to transferee
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
		(e) Transfer of gift	
_	Transferee's name, address,	and ZIP + 4	Relationship of transferor to transferee
523454 10-26-	15	24	Schedule B (Form 990, 990-EZ, or 990-PF) (201

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SC	HEDULE D	Supplement	al Financial Statements		OMB No. 1545-0047
	n 990)	Complete if the org Part IV, line 6, 7, 8, 9, 10	anization answered "Yes" on Form 990, , 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.		2015
	ment of the Treasury I Revenue Service		Attach to Form 990. rm 990) and its instructions is at <i>www.irs.gov/</i> r	form99	Open to Public Inspection
	e of the organizati				bloyer identification number 95-4649884
Pa	t I Organiza		ed Funds or Other Similar Funds or A		
		n answered "Yes" on Form 990, Part IV, lir			
	organizatio			( <b>b)</b> Fun	ds and other accounts
1	Total number at er	nd of year			
2		f contributions to (during year)			
3		f grants from (during year)			
4		t end of year			
5			writing that the assets held in donor advised fur	nds	
	-		exclusive legal control?		Yes No
6			advisors in writing that grant funds can be used		
	for charitable purp	oses and not for the benefit of the donor of	or donor advisor, or for any other purpose confe	rring	
	impermissible priv	ate benefit?			Yes No
Pai	t II Conserv	ation Easements. Complete if the or	ganization answered "Yes" on Form 990, Part IV	, line 7	
1	Purpose(s) of cons	servation easements held by the organizat	ion (check all that apply).		
	Preservation	of land for public use (e.g., recreation or e	education)	/ impor	tant land area
	Protection o	f natural habitat	Preservation of a certified h	istoric	structure
	Preservation	of open space			
2	Complete lines 2a	through 2d if the organization held a quali	fied conservation contribution in the form of a co	onserva	ation easement on the last
	day of the tax year	r.			Held at the End of the Tax Year
а				2a	
b				2b	
С			ructure included in (a)	2c	
d			after 8/17/06, and not on a historic structure		
				2d	
3		vation easements modified, transferred, re	leased, extinguished, or terminated by the organ	nizatior	n during the tax
_	year ►				
4		where property subject to conservation ea			
5	0	tion have a written policy regarding the pe			Yes No
6		orcement of the conservation easements i			
6		r nours devoted to monitoring, inspecting,	handling of violations, and enforcing conservation	oneas	sements during the year
7		os incurred in monitoring inspecting han	dling of violations, and enforcing conservation early a second structure and the second structure of the second	neomor	ate during the year
7	► \$	es incurred in monitoring, inspecting, nand	uning of violations, and emorcing conservation ea	asemer	its during the year
8		wation easement reported on line 2(d) above	ve satisfy the requirements of section 170(h)(4)(I	3) <i>(</i> i)	
Ŭ					Yes No
9			ion easements in its revenue and expense state		
•		•	tion's financial statements that describes the or		
	conservation ease			gainza	lion o doodanting for
Pa			f Art, Historical Treasures, or Other	Simil	ar Assets.
	Complete if	the organization answered "Yes" on Form	n 990, Part IV, line 8.		
1a	If the organization	elected, as permitted under SFAS 116 (As	SC 958), not to report in its revenue statement a	nd bala	ance sheet works of art,
	historical treasures	s, or other similar assets held for public ex	hibition, education, or research in furtherance of	public	service, provide, in Part XIII,
	the text of the foot	note to its financial statements that descr	ibes these items.		
b	If the organization	elected, as permitted under SFAS 116 (AS	SC 958), to report in its revenue statement and b	alance	e sheet works of art, historical
	treasures, or other	similar assets held for public exhibition, e	ducation, or research in furtherance of public se	rvice, p	provide the following amounts
	relating to these it	ems:			
	(i) Revenue inclu	ded on Form 990, Part VIII, line 1		. 🕨	\$
				•	\$
2	If the organization	received or held works of art, historical tre	asures, or other similar assets for financial gain,	provid	le
	the following amou	unts required to be reported under SFAS 1	16 (ASC 958) relating to these items:		
а	Revenue included	on Form 990, Part VIII, line 1		. 🕨	\$
b	Assets included in	Form 990, Part X			
LHA 53205		eduction Act Notice, see the Instruction	s for Form 990.		Schedule D (Form 990) 2015
11-02-					

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MAGNOLIA E	EDUCATIONAL	AND	RESEARCH
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0-1		A EDUCATIO.		LSEARCH		95-1	61988	4 Page 2
-			t Historiaal	Traggurag	r Othor			<u> </u>
-	t III Organizations Maintaining C							
3	Using the organization's acquisition, accessi	on, and other record	is, check any of	the following that	t are a sign	ificant use of i	ts collectioi	n items
	(check all that apply):		<u> </u>					
a	Public exhibition	d		exchange progra	ims			
b	Scholarly research	e	Other					
c	c Preservation for future generations Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.							
4							art XIII.	
5	During the year, did the organization solicit o			-		г		<b>—</b>
Der	to be sold to raise funds rather than to be maintenant of the sold to raise funds rather than to be maintenant of the sold of						Yes	No No
Par	t IV Escrow and Custodial Arran		ete if the organiza	ation answered "	'Yes" on Fo	orm 990, Part I	V, line 9, or	
	reported an amount on Form 990, Pa							
1a	Is the organization an agent, trustee, custod							<b></b>
	on Form 990, Part X?					L	Yes	└── No
b	If "Yes," explain the arrangement in Part XIII	and complete the fo	llowing table:					
							Amount	
	Beginning balance					1c		
	Additions during the year					1d		
е	Distributions during the year					1e		
f	Ending balance							
	Did the organization include an amount on F				-		Yes	No
	If "Yes," explain the arrangement in Part XIII.							
Par	<b>t V Endowment Funds.</b> Complete i					Thursday		
		(a) Current year	(b) Prior year	(c) Two year	S DACK (d)	Three years bac	:K (e) Four	years back
	Beginning of year balance			4				
b	Contributions							
с	Net investment earnings, gains, and losses							
	Grants or scholarships							
е	Other expenditures for facilities							
	and programs							
f	Administrative expenses							
g	End of year balance							
2	Provide the estimated percentage of the cur	rent year end balanc	e (line 1g, colum	n (a)) held as:				
а	Board designated or quasi-endowment		%					
b	Permanent endowment	%						
С	Temporarily restricted endowment	%						
	The percentages on lines 2a, 2b, and 2c sho	ould equal 100%.						
3a	Are there endowment funds not in the posse	ession of the organization	ation that are he	d and administe	red for the	organization	-	
	by:							Yes No
	(i) unrelated organizations						3a(i)	
	(ii) related organizations							
b	If "Yes" on line 3a(ii), are the related organization	ations listed as requi	red on Schedule	R?			3b	
	Describe in Part XIII the intended uses of the		wment funds.					
Par	t VI Land, Buildings, and Equipm							
	Complete if the organization answere	d "Yes" on Form 990	), Part IV, line 11	a. See Form 990	, Part X, lin	e 10.		
	Description of property	(a) Cost or o		ost or other	<b>(c)</b> Accu	imulated	(d) Bool	< value
		basis (investr		sis (other)	depre	ciation		
1a	Land			386,854.				6,854.
b	Buildings			961,968.		9,212.	5,522	2,756.
	Leasehold improvements			384,879.	38	4,879.		0.
	Equipment							
	Other		14,	558,043.	1,51	4,800.		3,243.
Total	. Add lines 1a through 1e. (Column (d) must e	aual Form 990. Part	X. column (B). lir	ne 10c.)			21,052	2,853.

Schedule D (Form 990) 2015

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MAGNOLIA	EDUCATIONAL	AND	RESEARCH
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Schedule D (Form 990) 2015 FOUNDATION			95-4649884 <sub>Page</sub>
Part VII Investments - Other Securities.			
Complete if the organization answered "Yes" o	n Form 990, Part IV, line	11b. See Form 990, Part X, line	12.
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: C	ost or end-of-year market value
1) Financial derivatives			
2) Closely-held equity interests			
3) Other			
(A)			
(B)			
(C)			
(D)			
(E)			
(F)			
(G)			
(H)			
otal. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)			
Part VIII Investments - Program Related.			
Complete if the organization answered "Yes" o (a) Description of investment	n Form 990, Part IV, line (b) Book value		ost or end-of-year market value
	(b) BOOK value		ost of end-of-year market value
(1)			
(2)			
(3)			
(4) (5)			
(6)			
(7)			
(8)			
(9)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)			
Part IX Other Assets.			
Complete if the organization answered "Yes" o	n Form 990, Part IV, line	11d. See Form 990, Part X, line	15.
(a) D	escription		(b) Book value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
otal. (Column (b) must equal Form 990, Part X, col. (B) line	15.)		►
Part X Other Liabilities.			
Complete if the organization answered "Yes" o	n Form 990, Part IV, line		X, line 25.
. (a) Description of liability		(b) Book value	
(1) Federal income taxes			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)	25.)		
otal. (Column (b) must equal Form 990, Part X, col. (B) line	· · · · · ·		
Liability for uncertain tax positions. In Part XIII, provide t	ne text of the footnote t	o the organization's financial sta	atements that reports the
organization's liability for uncertain tax positions under F			

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MAGNOLIA	EDUCATIONAL	AND	RESEARCH

	nedule D (Form 990) 2015 FOUNDA'L'ION			4649884 Page 4
Pa	rt XI Reconciliation of Revenue per Audited Financial Stateme	nts With Revenue per	Retur	n.
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.		_	
1	Total revenue, gains, and other support per audited financial statements		1	47,750,213.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			
а	Net unrealized gains (losses) on investments	2a		
b	Donated services and use of facilities	2b		
с	Recoveries of prior year grants	2c		
d	Other (Describe in Part XIII.)	2d		
е	Add lines <b>2a</b> through <b>2d</b>		2e	0.
3	Subtract line 2e from line 1		3	47,750,213.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:			
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)	4b		
с	c Add lines 4a and 4b			0.
	5 Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)			
5				47,750,213.
	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) rt XII Reconciliation of Expenses per Audited Financial Statem		-	
		ents With Expenses pe	-	irn.
	rt XII Reconciliation of Expenses per Audited Financial Statem	ents With Expenses pe	r Retu	
Pa	rt XII Reconciliation of Expenses per Audited Financial Statem Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.	ents With Expenses pe	r Retu	irn.
Pa 1	Reconciliation of Expenses per Audited Financial Statem         Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.         Total expenses and losses per audited financial statements         Amounts included on line 1 but not on Form 990, Part IX, line 25:	ents With Expenses pe	r Retu	irn.
Pa 1 2	Reconciliation of Expenses per Audited Financial Statem.         Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.         Total expenses and losses per audited financial statements         Amounts included on line 1 but not on Form 990, Part IX, line 25:         Donated services and use of facilities	ents With Expenses pe	r Retu	irn.
Pa 1 2 a	Reconciliation of Expenses per Audited Financial Statem.         Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.         Total expenses and losses per audited financial statements         Amounts included on line 1 but not on Form 990, Part IX, line 25:         Donated services and use of facilities         Prior year adjustments	ents With Expenses pe	r Retu	irn.
<b>Pa</b> 1 2 a b	Reconciliation of Expenses per Audited Financial Statem         Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.         Total expenses and losses per audited financial statements         Amounts included on line 1 but not on Form 990, Part IX, line 25:         Donated services and use of facilities         Prior year adjustments	ents With Expenses pe	r Retu	irn.
<b>Pa</b> 1 2 a b	Reconciliation of Expenses per Audited Financial Statem.         Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.         Total expenses and losses per audited financial statements         Amounts included on line 1 but not on Form 990, Part IX, line 25:         Donated services and use of facilities         Prior year adjustments         Other losses         Other (Describe in Part XIII.)	ents With Expenses pe	r Retu	ırn. 39,970,176. 0.
Pa 1 2 a b c d	<b>Reconciliation of Expenses per Audited Financial Statem</b> Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.         Total expenses and losses per audited financial statements         Amounts included on line 1 but not on Form 990, Part IX, line 25:         Donated services and use of facilities         Prior year adjustments         Other losses         Other (Describe in Part XIII.)         Add lines 2a through 2d	ents With Expenses pe		ırn. 39,970,176.
Pa 1 2 b c d e	Reconciliation of Expenses per Audited Financial Statem.         Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.         Total expenses and losses per audited financial statements         Amounts included on line 1 but not on Form 990, Part IX, line 25:         Donated services and use of facilities         Prior year adjustments         Other losses         Other (Describe in Part XIII.)	ents With Expenses pe	2e	ırn. 39,970,176. 0.
Pa 1 2 a b c d e 3	Reconciliation of Expenses per Audited Financial Statem.         Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.         Total expenses and losses per audited financial statements         Amounts included on line 1 but not on Form 990, Part IX, line 25:         Donated services and use of facilities         Prior year adjustments         Other losses         Other (Describe in Part XIII.)         Add lines 2a through 2d         Subtract line 2e from line 1         Amounts included on Form 990, Part IX, line 25, but not on line 1:	ents With Expenses pe	2e	ırn. 39,970,176. 0.
Pa 1 2 a b c d e 3 4	Reconciliation of Expenses per Audited Financial Statem.         Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.         Total expenses and losses per audited financial statements         Amounts included on line 1 but not on Form 990, Part IX, line 25:         Donated services and use of facilities         Prior year adjustments         Other losses         Other (Describe in Part XIII.)         Add lines 2a through 2d         Subtract line 2e from line 1         Amounts included on Form 990, Part IX, line 25, but not on line 1:         Investment expenses not included on Form 990, Part VIII, line 7b	ents With Expenses pe	2e	ırn. 39,970,176. 0.
Pa 1 2 a b c d 3 4 a	Reconciliation of Expenses per Audited Financial Statem.         Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.         Total expenses and losses per audited financial statements         Amounts included on line 1 but not on Form 990, Part IX, line 25:         Donated services and use of facilities         Prior year adjustments         Other losses         Other (Describe in Part XIII.)         Add lines 2a through 2d         Subtract line 2e from line 1         Amounts included on Form 990, Part IX, line 25, but not on line 1:         Investment expenses not included on Form 990, Part VIII, line 7b	ents With Expenses pe	2e	ırn. 39,970,176. 0.
Pa 1 2 a b c d 3 4 a	rt XII       Reconciliation of Expenses per Audited Financial Statem         Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.         Total expenses and losses per audited financial statements         Amounts included on line 1 but not on Form 990, Part IX, line 25:         Donated services and use of facilities         Prior year adjustments         Other losses         Other (Describe in Part XIII.)         Add lines 2a through 2d         Subtract line 2e from line 1         Amounts included on Form 990, Part IX, line 25, but not on line 1:         Investment expenses not included on Form 990, Part VIII, line 7b         Other (Describe in Part XIII.)	ents With Expenses pe	2e 3 4c	urn. 39,970,176. 0. 39,970,176.

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART X, LINE 2:

MERF HAS ADOPTED FINANCIAL ACCOUNTING STANDARDS BOARD (FASB) ACCOUNTING
STANDARDS CODIFICATION (ASC) TOPIC 740 THAT CLARIFIES THE ACCOUNTING FOR
UNCERTAINTY IN TAX POSITIONS TAKEN OR EXPECTED TO BE TAKEN ON A TAX RETURN
AND PROVIDES THAT THE TAX EFFECTS FROM AN UNCERTAIN TAX POSITION CAN BE
RECOGNIZED IN THE CONSOLIDATED FINANCIAL STATEMENTS ONLY IF, BASED ON ITS
MERITS, THE POSITION IS MORE LIKELY THAN NOT TO BE SUSTAINED ON AUDIT BY
THE TAXING AUTHORITIES. MERF MANAGEMENT HAS DETERMINED THAT ALL INCOME TAX
POSITIONS ARE MORE LIKELY THANNOT OF BEING SUSTAINED UPON POTENTIAL AUDIT
OR EXAMINATION; THEREFORE, NO DISCLOSURES OF UNCERTAIN INCOME TAX
POSITIONS ARE REQUIRED.

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chedule D (Earm 000) 2015	MAGNOLIA EDUCATIONAL AND RESEARCH FOUNDATION	95-4649884 <sub>Pag</sub>
hedule D (Form 990) 2015 art XIII Supplemental	Information (continued)	95 1019001 Pag
		Schedule D (Form 990) 2

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SC	HEDULE J	Compensation Information	1	OMB No.	1545-00	47
(Fo	rm 990)	For certain Officers, Directors, Trustees, Key Employees, and Highest		20	15	<u> </u>
		Compensated Employees ► Complete if the organization answered "Yes" on Form 990, Part IV, line 23.		20	IU	,
Depa	tment of the Treasury	► Attach to Form 990.		Open to		ic
Intern	al Revenue Service	► Information about Schedule J (Form 990) and its instructions is at www.irs.gov/for		Inspe		
Nan	e of the organizatio		Employer ide			mber
		FOUNDATION	95-46	4988	4	
Pa	rt I Question	s Regarding Compensation				
4-	Cheel, the engineer	iste hervise) if the eventienties eventieled only of the fellowing to suffice a second listed on Found			Yes	No
а		iate box(es) if the organization provided any of the following to or for a person listed on Form	1990,			
		line 1a. Complete Part III to provide any relevant information regarding these items.				
	First-class or o					
		cation and gross-up payments I Health or social club dues or initiation fee				
		spending account Personal services (e.g., maid, chauffeur, c				
			,nei)			
h	If any of the boxes	on line 1a are checked, did the organization follow a written policy regarding payment or				
~	•	provision of all of the expenses described above? If "No," complete Part III to explain		1b		
2		n require substantiation prior to reimbursing or allowing expenses incurred by all directors,				
	•	ers, including the CEO/Executive Director, regarding the items checked in line 1a?		2		
	,	, , , , , , , , , , , , , , , , , , , ,				
3	Indicate which, if a	ny, of the following the filing organization used to establish the compensation of the organiza	ation's			
		ector. Check all that apply. Do not check any boxes for methods used by a related organizat				
	establish compens	ation of the CEO/Executive Director, but explain in Part III.				
	Compensatio	n committee X Written employment contract				
	Independent of	compensation consultant Compensation survey or study				
	Form 990 of c	ther organizations X Approval by the board or compensation c	ommittee			
4	During the year, die	d any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing				
	•	elated organization:				
а		ce payment or change-of-control payment?				X
b		ceive payment from, a supplemental nonqualified retirement plan?				X
С		ceive payment from, an equity-based compensation arrangement?		. 4c		Х
	If "Yes" to any of li	nes 4a-c, list the persons and provide the applicable amounts for each item in Part III.				
-		c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.				
э		on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation				
~	contingent on the			5a		x
a h	Any related organization	ration?		. 5a 5b		X
D		zation? or 5b, describe in Part III.		. 55		
6		on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation	on			
Ŭ	contingent on the					
а	•			6a		х
b	Any related organiz	zation?		6b		X
		or 6b, describe in Part III.				
7		on Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payment	ts			
		nes 5 and 6? If "Yes," describe in Part III		. 7		Х
8		reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to t				
	initial contract exce	eption described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III		. 8		Х
9		id the organization also follow the rebuttable presumption procedure described in				
		n 53.4958-6(c)?	<u> </u>	. 9		
LHA		eduction Act Notice, see the Instructions for Form 990.	Schedul		n 990)	) 2015

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# MAGNOLIA EDUCATIONAL AND RESEARCH FOUNDATION

Schedule J (Form 990) 2015

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

	(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns	(F) Compensation in column (B)
(A) Name and Title	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation	Denents	(B)(i)-(D)	reported as deferred on prior Form 990
(1) CAPRICE YOUNG	) 191,188.	0.	0.	0.	0.		0.
CEO (i		0.	0.	0.	0.	0.	0.
(i							
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Page 2

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## Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

OMB No 1545-0047 SCHEDULE O Supplemental Information to Form 990 or 990-EZ Complete to provide information for responses to specific questions on (Form 990 or 990-EZ) Form 990 or 990-EZ or to provide any additional information. Open to Public Attach to Form 990 or 990-EZ. Department of the Treasury Information about Schedule O (Form 990 or 990-EZ) and its instructions is at WWW.irs.gov/form990. Inspection Internal Revenue Service MAGNOLIA EDUCATIONAL AND RESEARCH Name of the organization Employer identification number 95-4649884 FOUNDATION FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: SCHOOLS SERVING 3,790 STUDENTS THROUGHOUT CALIFORNIA DEDICATED TO INSPIRING STUDENTS TO CHOOSE CAREER PATHS IN SCIENCE, TECHNOLOGY, ENGINEERING, AND MATH (STEM), WHILE PROVIDING A ROBUST, STANDARDS-BASED EDUCATION PROGRAM WITHIN A SUPPORTIVE CULTURE OF EXCELLENCE. FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: MATH (STEM) IN A SAFE ENVIRONMENT THAT CULTIVATES RESPECT FOR SELF AND OTHERS. FORM 990, PART VI, SECTION B, LINE 11: OFFICERS REVIEWED THE RETURN AND WILL SHARE WITH THE BOARD AT THE NEXT REGULARLY SCHEDULED MEETING. FORM 990, PART VI, SECTION B, LINE 12C: ALL BOARD MEMBERS, EXECUTIVE STAFF AND PRINCIPALS ARE REQUIRED TO SUBMIT REPORTS THAT DOCUMENT ANY POSSIBLE CONFLICTS OF INTEREST USING THE FORM 700 AS REQUIRED BY OUR OVERSIGHT AGENCY. FORM 990, PART VI, SECTION B, LINE 15: THE COMPENSATION COMMITTEE WHICH IS A SUBCOMMITTEE OF THE BOARD OF DIRECTORS SETS THE COMPENSATION FOR THE TOP OFFICIALS. KEY EMPLOYEE COMPENSATION IS SET BY THE CEO.

FORM 990, PART VI, SECTION C, LINE 18:

 ALL
 TAX
 RETURNS
 ARE
 MAINTAINED
 AT
 THE
 CORPORATE
 OFFICE
 AND
 ARE

 LHA
 For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.
 Schedule O (Form 990 or 990-EZ) (2015)
 Schedule O (Form 990 or 990-EZ) (2015)

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 09-02-15
 Schedule O (Form 990 or 990-EZ) (2015)

Schedule O (Form 990 or 990-EZ) (2015)					Pag
Name of the organization MAGNOLIA E FOUNDATION	DUCATIONAL AND	RESEARCH		Employer identific 95-46498	ation numb 384
AVAILABLE UPON REQUEST.					
FORM 990, PART VI, SECTI	ON C, LINE 19:				
ALL GOVERNING DOCUMENTS		AT THE CORP	ORATE O	FFICE AND A	ARE
AVAILABLE UPON REQUEST.					
		$\mathbf{V}^{-}$			
532212 09-02-15	2015 05020	34		ule O (Form 990 or 9	
00121 788454 5042683	2015.05020	MAGNOLIA EDU	JCATIONA	L AND RE 5	0426

SCHEDULE R (Form 990)	► Com	Related Organization aplete if the organization answered Att formation about Schedule R (Form	"Yes" on Form 990, Part IV, tach to Form 990.	line 33, 34, 35b, 3				201 pen to Pulaspecti	5 ublic
Name of the o		CATIONAL AND RESEAR	CH	at www.ii3.gov/io/i			eridentif 4649	ication n	
Part I Ide	ntification of Disregarded Entities Comple	ete if the organization answered "Yes	" on Form 990, Part IV, line 33	3.					
Na	<b>(a)</b> me, address, and EIN (if applicable) of disregarded entity	<b>(b)</b> Primary activity	<b>(c)</b> Legal domicile (state c foreign country)	(d) Total inco	(e) me End-of-year	assets	Direct	<b>(f)</b> controlling ntity	3
		_							
		_							
	ntification of Related Tax-Exempt Organi anizations during the tax year.	zations Complete if the organization	answered "Yes" on Form 990	), Part IV, line 34 b	ecause it had one o	r more related	d tax-exe	mpt	
	<b>(a)</b> Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	<b>(f)</b> Direct con entit	trolling	contr	g) 512(b)(13) rolled tity? No
MAGNOLIA PF 250 E FIRST	ROPERTY MANAGEMENT - 45-4683724 F ST	_						165	
LOS ANGELES	5, CA 90012	EDUCATIONAL FACILITIES	CALIFORNIA	501(C)(3)	LINE 9				X
		-							
For Paperwor	k Reduction Act Notice, see the Instruction	ons for Form 990.		•	·	Sch	nedule R	(Form 99	90) 2015

Schedule R (Form 990) 2015 FOUNDATION

Part III Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

(a)	(b)	(c)	(d)	(e)	(f)	(g)	()	h)	(i)	(j)	(k)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign	Direct controlling entity	Predominant income (related, unrelated, excluded from tax under sections 512-514)	Share of total income	Share of end-of-year assets	alloca	ortionate tions?	Code V-UBI amount in box 20 of Schedule	Genera manag partne	<sup>l or</sup> Percentage <sup>ing</sup> ownership
		country)		sections 512-514)			Yes	No	K-1 (Form 1065)	Yes	lo
						÷					
	1										
	1										
	1										
	1										

Part IV Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

<b>(a)</b> Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign	<b>(d)</b> Direct controlling entity	<b>(e)</b> Type of entity (C corp, S corp, or trust)	<b>(f)</b> Share of total income	<b>(g)</b> Share of end-of-year assets	<b>(h)</b> Percentage ownership	Sec 512(I conti ent	(i) ction (b)(13) trolled tity?
		country)		or trusty		233013		Yes	No

Schedule R (Form 990) 2015 FOUNDATION

Part	V Transactions With Related Organizations Complete if the organization answ	wered "Yes" on Form	n 990, Part IV, line 34, 35b,	, or 36.		
Not	Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.				Yes	No
1	During the tax year, did the organization engage in any of the following transaction	ns with one or more r	elated organizations listed	I in Parts II-IV?		
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	у	-	1a		X
	Gift, grant, or capital contribution to related organization(s)					X
	Gift, grant, or capital contribution from related organization(s)					X
	Loans or loan guarantees to or for related organization(s)					X
е	Loans or loan guarantees by related organization(s)					Х
						37
	Dividends from related organization(s)					X
	Sale of assets to related organization(s)					X
h	Purchase of assets from related organization(s)					X
i	Exchange of assets with related organization(s)					X
j	Lease of facilities, equipment, or other assets to related organization(s)					X
k	Lease of facilities, equipment, or other assets from related organization(s)			1k		x
	Performance of services or membership or fundraising solicitations for related organization (s)					X
	Performance of services of membership of fundraising solicitations for related orga					X
	Sharing of facilities, equipment, mailing lists, or other assets with related organizat					X
						X
0	Shaning of paid employees with related organization(s)					
р	Reimbursement paid to related organization(s) for expenses			1p		x
a	Reimbursement paid by related organization(s) for expenses			19		X
	, , , , , , , , , , , , , , , , , , ,			·····		
r	Other transfer of cash or property to related organization(s)			1r		X
	Other transfer of cash or property from related organization(s)					X
	If the answer to any of the above is "Yes," see the instructions for information on v					
	(a) Name of related organization	<b>(b)</b> Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved		
(1)						
		1				

(2)

(3)

(4)

(5)

(6)

Schedule R (Form 990) 2015 FOUNDATION

## Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a)	(b)	(c)	(d)			(f)	(g)	(۲		(i)	(j)	(k)
(a) Name, address, and EIN	Primary activity	Legal domicile	(4) Dredominant income	(e) Are a partners 501(c) orgs.	<b>,</b> 11	Share of			<b>y</b>	() Code V-UBI	(J) General	
of entity	Frindry activity	(state or foreign	Predominant income (related, unrelated, excluded from tax under sections 512-514)	partners 501(c)	s sec. )(3)	total	end-of-year	Disprotion tion allocat	ate	Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	managin	
of entity		country)	excluded from tax under	orgs.	?	income			ions?	of Schedule K-1	partner	
		country	sections 512-514)	Yes I	No	Income	455615	Yes	No	(FORM 1065)	Yes No	)
						·						
												-
					_							+

Schedule R (Form 990) 2015

MAGNOLIA	EDUCATIONAL	AND	RESEARCH
	220000000000000000000000000000000000000		

chedule R (Form 990) 2015 FOU	NDATION	95-4649884 Page 5
Part VII Supplemental Information		
Provide additional information for	responses to questions on Schedule R (see instructions).	
165 09-08-15	39	Schedule R (Form 990) 201
0121 788454 5042683	2015.05020 MAGNOLIA EDUCATIO	NAL AND RE 50426831

(Rev. January 2014)

# Application for Extension of Time To File an Exempt Organization Return

File a separate application for each return.

OMB No. 1545-1709

Department of the Treasur
Internal Revenue Service

## ation about Form 9969 and its instructions is at www.irs.gov/form9

Information about Form 8868 and its instructions is at www.irs.gov/form8868.

If you are filing for an Automatic 3-Month Extension, complete only Part I and check this box

• If you are filing for an Additional (Not Automatic) 3-Month Extension, complete only Part II (on page 2 of this form).

Do not complete Part II unless you have already been granted an automatic 3-month extension on a previously filed Form 8868.

**Electronic filing** (*e-file*) **.** You can electronically file Form 8868 if you need a 3-month automatic extension of time to file (6 months for a corporation required to file Form 990-T), or an additional (not automatic) 3-month extension of time. You can electronically file Form 8868 to request an extension of time to file any of the forms listed in Part I or Part II with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, which must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit *www.irs.gov/efile* and click on *e-file for Charities & Nonprofits*.

# Part I Automatic 3-Month Extension of Time. Only submit original (no copies needed).

A corporation required to file Form 990-T and requesting an automatic 6-month extension - check this box and complete Part I only

All other corporations (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.
Enter filer's identifying number

Type or	Name of exempt organization or other filer, see instructions.	Employer identification number (EIN) or
print	MAGNOLIA EDUCATIONAL AND RESEARCH	
<b></b>	FOUNDATION	95-4649884
File by the due date for filing your return. See	Number, street, and room or suite no. If a P.O. box, see instructions. 13950 MILTON AVE	Social security number (SSN)
instructions.	City, town or post office, state, and ZIP code. For a foreign address, see instructions. WESTMINSTER, CA 92683	

		_	_
	▲		4
Enter the Determined for the option that the complexities is for (the encounter and both of the option)			
Enter the Return code for the return that this application is for (file a separate application for each return)	10		-

Application	Return	Application	Return			
Is For	Code	Is For	Code			
Form 990 or Form 990-EZ	01	Form 990-T (corporation)	07			
Form 990-BL	02	Form 1041-A	08			
Form 4720 (individual)	03	Form 4720 (other than individual)	09			
Form 990-PF	04	Form 5227	10			
Form 990-T (sec. 401(a) or 408(a) trust)	05	Form 6069	11			
Form 990-T (trust other than above)	06	Form 8870	12			
	THE ORGANIZATION					
• The books are in the care of <b>&gt;</b> 13950 MILTON AV	VE – 1	WESTMINSTER, CA 92683				
Telephone No. ► 714-892-5066		Fax No. 🕨				

• If the organization	n does not have an office or place of business in the United States, check this box	
-----------------------	---	--

lf If	this is f	or a Group Return,	enter the organization	n's four digit	Group Exemption Number (GEN)	. If this is for the whole group, check this
			the group check this	a hav 🕨 🔽	and attach a list with the names and El	No of all members the automaion is for

an

1	I request an automatic 3-mo	nth (6 month	is for a corpora	tion rec	quired to fi	le For	m 990-T)	extension of t	ime until
	πποστιλον 15	2017							

FEBRUARY	15,	201/	_ , to file the exempt organization return for the organization named above. The extension
is for the organization	n's retur	n for:	

▶ □ calendar year \_\_\_\_ or

 $\mathbf{D} \mathbf{X}$  tax year beginning **JUL** 1,

d endina	JUN	3

If the tax year entered in line 1 is for less than 12 months, check reason:
 Initial return
 Final return
 Change in accounting period

2015

3a	If this application is for Forms 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any		
	nonrefundable credits. See instructions.	3a	\$
h	If this application is for Forms 990.PF 990.T 4720, or 6069, enter any refundable credits and		

b	in this application is for Forms 990-FF, 990-1, 4720, or 6009, enter any relations and		
	estimated tax payments made. Include any prior year overpayment allowed as a credit.	3b	\$
с	Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required,		

by using EFTPS (Electronic Federal Tax Payment System). See instructions.

Caution. If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-EO and Form 8879-EO for payment instructions.

LHA For Privacy Act and Paperwork Reduction Act Notice, see instructions.

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**Caution:** Forms printed from within Adobe Acrobat products may not meet IRS or state taxing agency specifications. When using Acrobat 9.x products and later products, select "None"in the "Page Scaling" selection box in the Adobe "Print" dialog.

STATE COPY

# TAXABLE YEARCalifornia Exempt Organization2015Annual Information Return

	201	5	Annual Information Return				199
Cale	ndar Yea	r 2015	, and ending (mm/dd/yyyy) $07/01/2015$ , and ending (mm/	/dd/yyy	y)	06	5/30/2016 .
	poration/O	-		Calif	ornia corpo	ration	number
			EDUCATIONAL AND RESEARCH				
	UNDA			_	2017	318	) 
Ado	litional info	ormation	. See instructions.	FEI		- 1 0	004
Church					95-40 PMB no.	549	884
	et address		JTON AVE		FIMB IIU.		
L J City		HIII	State	e	ZIP code		
-	STMI	NST	TER C	А	92683	3	
	eign countr				Foreign po		ode
A	First Retu	urn .	Yes 🔀 No J If exempt under R&TC Sectio	on 2370	)1d, has t	ne org	ganization
В	Amendeo	d Retu	rn Yes 🔀 No 🛛 engaged in political activities'	? See ii	nstruction	s	
C	IRC Sect	ion 49	47(a)(1) trust Yes 🔀 No 🛛 K Is the organization exempt ur	nder R&	&TC Secti	on 23	701g? • Yes X No
D			on Return? If "Yes," enter the gross receiption of the				
		Dissolv					
	Enter date						·
			ing method: (1) $cash$ (2) $X$ Accrual (3) Other fee is required. filed? (1) $\bullet$ 990T(2) $\bullet$ 990-PF (3) $\bullet$ Sch H (990) M Is the organization a Limited	l iahilit	v Compan	 v <b>?</b>	• Yes X No
			990 series <b>N</b> Did the organization file Form				
			filing? See instructions • Yes X No report taxable income?				• Yes X No
Н	Is this or	ganiza	tion in a group exemption Yes 🔀 No 🛛 Is the organization under aud				
	lf "Yes," v	what is	the parent's name? IRS audited in a prior year?				• Yes 🔀 No
			P Is a federal Form 1023/1024	pendin	g?		Yes X No
			ation have any changes to its guidelines Date filed with IRS				
			the FTB? See instructions				
<b>-</b>	artl		Gross sales or receipts from other sources. From Side 2, Part II, line 8		•	1	00
		2	Gross dues and assessments from members and affiliates		•	2	00
_		3	Gross contributions, gifts, grants, and similar amounts received S'	TMT	1•	3	47,750,213.00
R	eceipts	4	Gross contributions, gifts, grants, and similar amounts received S <sup>I</sup> Total gross receipts for filing requirement test. Add line 1 through line 3. This line must be completed. If the result is less than \$50,000, see General Instruction B		•	4	47,750,213.00
D	and	5	Cost of goods sold 5		00		
nt	evenues	6	Cost or other basis, and sales expenses of assets sold 6		00		
		7	Total costs. Add line 5 and line 6			7	00
		8	Total gross income. Subtract line 7 from line 4		•	8	47,750,213. <sub>00</sub>
Ex	penses	9	Total expenses and disbursements. From Side 2, Part II, line 18			9 10	39,970,176. <sub>00</sub> 7,780,037. <sub>00</sub>
		10	Excess of receipts over expenses and disbursements. Subtract line 9 from line 8		•••••	11	1,700,037.00
		12	Use tax. See General Instruction K		• • •	12	00
		13	Payment balance. If line 11 is more than line 12, subtract line 12 from line 11			13	00
Fil	ling Fee	14	Use tax balance. If line 12 is more than line 11, subtract line 11 from line 12			14	00
		15	Filing fee \$10 or \$25. See General Instruction F			15	10.00
		16	Penalties and Interest. See General Instruction J			16	00
		17	Balance due. Add line 12, line 15, and line 16. Then subtract line 11 from the result	s and to	In the best of	17	10 . 00
Sigr	ı	it is tr	r penalities of perjury, I declare that I have examined this return, including accompanying schedules and statements ue, correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which prepare	er has an	y knowledg	je.	omougo and bonol,
Her		Signa	ture CFO	Date			Telephone
		of offi	cer 🕨 CI O	Ohaala			● PTIN
		Prepa	urer's	Check self-em	if iployed		₽01385220
Paid	t		s name		-	<u> </u>	• FEIN
	- parer's	(or yo if self	<sup>urs,</sup> ▶ VAVRINEK, TRINE, DAY & CO., LLP				95-2648289
-	Only	emplo	yed) 10681 FOOTHILL BLVD SUITE 300				Telephone
			<sup>ddress</sup> RANCHO CUCAMONGA, CA 91730			1	909-466-4410
		May	the FTB discuss this return with the preparer shown above? See instructions		• X	Yes	No

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MAGNOLIA	EDUCATIONAL	AND	RESEARCH
FOUNDATIO	ON		

Part II Organizations with gross receipts of more than \$50,000 and private foundations regardless of amount of gross receipts - complete Part II or furnish substitute information.

7,780,037.

		1 Gross sales or receipts from all	business activities. See	instructions		•	1	00			
		2 Interest				•	2	00			
		3 Dividends					3	00			
Receip		4 Gross rents					4	00			
from			ss royalties								
Other		6 Gross amount received from sal	e of assets (See Instruc	ctions)		•	6	00			
Source		<b>7</b> Others in a survey	·			-	7	00			
	8	8 Total gross sales or receipts fro					8	00			
	9	9 Contributions, gifts, grants, and	similar amounts paid	-		•	9	00			
	10	0 Disbursements to or for membe	rs			•	10	00			
	1	<ul><li>Disbursements to or for membe</li><li>Compensation of officers, direct</li></ul>	ors, and trustees		SEE STA	TEMENT 2 •	11				
	12	2 Other salaries and wages				•	12	18,246,221.00			
Expens		3 Interest					13				
and		4 Taxes					14	2,979,460. <sub>00</sub>			
Disburs		5 Rents					15				
ments	10	6 Depreciation and depletion (See	instructions)			•	16				
	17	<ul><li>6 Depreciation and depletion (See</li><li>7 Other Expenses and Disburseme</li></ul>	ents		SEE STA	TEMENT 3 •	17	15,349,141.00			
	18	8 Total expenses and disburseme	nts. Add line 9 through	line 17. Ente	r here and on Side 1. Pa	art I. line 9		39,970,176.00			
Sche		L Balance Sheets		ning of taxab				xable year			
Assets			(a)	_	(b)	(C)		(d)			
1 Ca	sh			1	1,171,536.			• 16,203,446.			
2 Net	t accour	nts receivable			4,170,911.			• 4,305,571.			
		receivable			, , , ,			•			
		S						•			
		d state government obligations						•			
		ts in other bonds						•			
		ts in stock						•			
	ortgage l							•			
		stments						•			
		able assets	9,329,8	54.		21,004,89	0.				
bl	Less acc	cumulated depreciation	(1,795,39)		7,534,456.			18,665,999.			
					1,386,754.			• 2,386,854.			
12 Oth	ier asse	ts STMT 4			267,264.			• 657,417.			
13 To	tal asse	its		2	4,530,921.			42,219,287.			
		net worth					_				
		payable			2,569,245.		_	• 3,178,148.			
		ons, gifts, or grants payable						•			
		notes payable						•			
		payable						•			
18 Oth	ner liahil	ities STMT 5			8,953,155.			18,252,581.			
19 Ca	nital sto	ck or principal fund						•			
		pital surplus. Attach reconciliation						•			
		arnings or income fund		1	3,008,521.			• 20,788,558.			
		lities and net worth			4,530,921.			42,219,287.			
	dule		ner books with income								
20110	auto	Do not complete this sche			ne 13, column (d), is les	s than \$50,000.					
1 No	tincom	e per books		0,037.							
		ome tax		-,,-	not included in th			•			
	<ul> <li>3 Excess of capital losses over capital gains</li> <li>4 Income not recorded on books this year</li> <li>9</li> <li>8 Deductions in this return not charged against book income this year</li> </ul>					e e		•			

5 Expenses recorded on books this year not

6 Total. Add line 1 through line 5

deducted in this return

7,780,037.

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9 Total. Add line 7 and line 8

Subtract line 9 from line 6

10 Net income per return.

### FORM 199 CASH CONTRIBUTIONS STATEMENT 1 INCLUDED ON PART I, LINE 3 DATE OF CONTRIBUTOR'S NAME CONTRIBUTOR'S ADDRESS GIFT AMOUNT CALIFORNIA STATE 1430 N ST SACRAMENTO, CA 95814 07/01/15 DEPARTMENT OF EDUCATION 45,944,415. 45,944,415. TOTAL INCLUDED ON LINE 3 FORM 199 COMPENSATION OF OFFICERS, DIRECTORS AND TRUSTEES STATEMENT 2 TITLE AND AVERAGE HRS WORKED/WK NAME AND ADDRESS COMPENSATION DR. UMIT YAPENEL PRESIDENT 0. 2.00 13950 MILTON AVE WESTMINSTER, CA 92683 0. TREASURER NOEL RUSSELL-UNTERBERGER 13950 MILTON AVE 2.00 WESTMINSTER, CA 92683 SECRETARY 0. SAKEN SHERKHANOV 13950 MILTON AVE 2.00 WESTMINSTER, CA 92683 DIRECTOR 0. NGUYEN HUYNH 13950 MILTON AVE 2.00 WESTMINSTER, CA 92683 DR. MUSTAFA KAYNAK DIRECTOR 0. 13950 MILTON AVE 2.00 WESTMINSTER, CA 92683 0. DR. REMZI OTEN DIRECTOR 13950 MILTON AVE 2.00 WESTMINSTER, CA 92683 DIANE GONZALEZ DIRECTOR 0. 2.00 13950 MILTON AVE WESTMINSTER, CA 92683

MAGNOLIA EDUCATIONAL AND RESEARC	H FOUNDA	95-4649884
ALI KORKMAZ 13950 MILTON AVE WESTMINSTER, CA 92683	DIRECTOR 2.00	0.
SERDAR ORAZOV 13950 MILTON AVE WESTMINSTER, CA 92683	DIRECTOR 2.00	0.
CAPRICE YOUNG 13950 MILTON AVE WESTMINSTER, CA 92683	CEO 40.00	235,000.
OSWALDO DIAZ 13950 MILTON AVE WESTMINSTER, CA 92683	CFO 40.00	150,000.
TOTAL TO FORM 199, PART II, LINE 1	1	385,000.
FORM 199 O	THER EXPENSES	STATEMENT 3
DESCRIPTION STUDENT SERVICES AND PR STUDENT NUTRITION BOOKS AND OTHER MATERIA REPAIRS AND MAINTENANCE		AMOUNT 2,088,886. 1,312,016. 1,237,521. 645,536.
STUDENT SERVICES AND PR STUDENT NUTRITION BOOKS AND OTHER MATERIA REPAIRS AND MAINTENANCE PENSION PLAN CONTRIBUTIONS OTHER EMPLOYEE BENEFITS MANAGEMENT FEES LEGAL FEES ACCOUNTING FEES		2,088,886. 1,312,016. 1,237,521. 645,536. 63,494. 2,541,709. 642,960. 400,858. 879,975.
STUDENT SERVICES AND PR STUDENT NUTRITION BOOKS AND OTHER MATERIA REPAIRS AND MAINTENANCE PENSION PLAN CONTRIBUTIONS OTHER EMPLOYEE BENEFITS MANAGEMENT FEES LEGAL FEES ACCOUNTING FEES OTHER PROFESSIONAL FEES ADVERTISING AND PROMOTION OFFICE EXPENSES INFORMATION TECHNOLOGY TRAVEL CONFERENCES AND CONVENTIONS		2,088,886. 1,312,016. 1,237,521. 645,536. 63,494. 2,541,709. 642,960. 400,858. 879,975. 1,801,116. 156,605. 509,512. 413,754. 212,528. 45,187.
STUDENT SERVICES AND PR STUDENT NUTRITION BOOKS AND OTHER MATERIA REPAIRS AND MAINTENANCE PENSION PLAN CONTRIBUTIONS OTHER EMPLOYEE BENEFITS MANAGEMENT FEES LEGAL FEES ACCOUNTING FEES OTHER PROFESSIONAL FEES ADVERTISING AND PROMOTION OFFICE EXPENSES INFORMATION TECHNOLOGY TRAVEL	7	2,088,886. 1,312,016. 1,237,521. 645,536. 63,494. 2,541,709. 642,960. 400,858. 879,975. 1,801,116. 156,605. 509,512. 413,754. 212,528.

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FORM 199	OTHER ASSETS		STATEMENT	4
DESCRIPTION		BEG. OF YEAR	END OF YEAD	R
PREPAID EXPENSES AND DE DEBT ISSUE COSTS SECURITY DEPOSITS	FERRED CHARGES	29,854. 126,849. 110,561.	141,67 371,59 144,15	6.
TOTAL TO FORM 199, SCH	DULE L, LINE 12	267,264.	657,41	.7.
FORM 199	OTHER LIABILITIE	ES	STATEMENT	5
DESCRIPTION		BEG. OF YEAR	END OF YEAD	R
DEFERRED REVENUE UNSECURED NOTES AND LOP	ANS PAYABLE	445,725. 8,507,430.		
TOTAL TO FORM 199, SCH	SDULE L, LINE 18	8,953,155.	18,252,58	1.
FORM 199	FUND BALANCES		STATEMENT	6
DESCRIPTION		BEG. OF YEAR	END OF YEAD	R
UNRESTRICTED ASSETS TEMPORARILY RESTRICTED	ASSETS	12,010,239. 998,282.	20,788,55	58. 0.
TOTAL TO FORM 199, SCH	EDULE L. LINE 21	13,008,521.	20,788,55	.8

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TAXABLE YEAR	Co	porat	ion Depr	reciatio	n							IIA FORM 85
2015			rtization		FORM	100				EIN	95-46	
Attach to Form 100 Corporation name	or Form I	000.			FORM	199			Г		nia corporati	
MAGNOLIA	EDUC	ATTON	AT, AND R	ESEARCI	н					Gaillui	ma corporati	
FOUNDATIC											201731	8
Part I Election To	-	Certain Pror	ertv Under IRC S	ection 179								•
1 Maximum deduc										1		\$25,000
2 Total cost of IRC												. ,
3 Threshold cost o	of IRC Sec	tion 179 pro	perty before redu									\$200,000
4 Reduction in limi												
5 Dollar limitation	for taxable	e year. Subtr	ract line 4 from lin	e 1. If zero or l						5		
	<b>(a)</b> [	escription o	f property		(b) Cost (b	usiness use o	nly) (	<b>c)</b> Elected o	cost	_		
6										_		
										_		
7 Listed property (												
8 Total elected cos												
9 Tentative deduct	ion. Enter	the smalle	r of line 5 or line 8	·····						9 10		
<ul><li>10 Carryover of disa</li><li>11 Business income</li></ul>												
12 IRC Section 179												
13 Carryover of disa										12		
Part II Depreciatio												
(a)		(b)		(c)	(0		(e)	(f)			g)	(h)
Description pro	perty	Date acqu	ired Co	st or	Depreciatior	allowed or	Depreciation	Life	or	Depre	ciation	Additional
		(mm/dd/y	yyy) othe	r basis	allowable in	earlier years	Method	rate			is year	first year depreciation
14												
SEE STATE	MENT	7	22 20	1,744.	1 70	5,397.						
15 Add the amounts						-						
See instructions		( = )	. ,		-				15	54	3,494.	
Part III Summary		<del>1</del> , column (n	)						10		5/1510	
16 Total: If the corp	oration is	electing:										
IRC Section 179	expense,	add the amo	ount on line 12 an r R&TC Section 24	d line 15, colur	nn (g); or	a 15. aalumna	(a) and (b)	_				
Depreciation (if r	no election	i is made), e	enter the amount f	rom line 15, co								3,494.
17 Total depreciatio	n claimed	for federal	ourposes from fec	leral Form 456							54	3,494.
18 Depreciation adju	ustment. I	f line 17 is g	reater than line 16	6, enter the diff	erence here an	id on Form 100	) or Form 100	W, Side 1,	line 6.			
			difference here ar									-
		mine net inc	come before state	adjustments o	n Form 100 or	Form 100W, n	o adjustment	is necessa	ry.)	18		0.
Part IV Amortizatio								(0)		(1)		
) Description	<b>a)</b> Lof prope	rtv	(b) Date acquired		<b>c)</b> st or	) Amortization	1) 1 allowed or	(e) R&TC	Pe	(f) eriod or	) Amort	<b>g)</b> ization
		,	(mm/dd/yyyy)		basis	allowable in		section	per	centage	for thi	
19								(see instructio	lis)			
10												
20 Total. Add the an		(=)										
21 Total amortizatio										21		
22 Amortization adj		-										
Side 1, line 6. If I	ine 21 is I	ess than line	e 20, enter the diff	erence here an	iu on Form 100	) or Form 100	w, Side 2, line	12		22		

199 7621154

FTB 3885 2015

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CA 3885		DEPRE	CIATION		STATEMENT		
ASSET NO./ DESCRIPTION	DATE IN SERVICE	COST OR BASIS	PRIOR DEPR	METHOD	LIFE	DEPRE- CIATION	BONUS
1 LAND							
	06/30/14	2,386,854.		L		Ο.	
2 BUILDING	IMPROVEMENTS	5					
	06/30/14	5,961,968.	286,341.	$\mathtt{SL}$	39.00	152,871.	
3 LEASEHOL	D IMPROVEMENT	- 10					
	01/01/10	384,879.	384,457.	$\mathtt{SL}$	39.00	422.	
4 COMPUTER	AND EQUIPMEN						
_		2,618,137.	1124599.	SL	5.00	390,201.	
5 WORK IN						_	
	06/30/15	12,039,906.			.000	0.	
TOTAL DEPR TO	FORM 3885	23,391,744.	1795397.		-	543,494.	
					=		

, U... , 391, 744.

# Voucher at bottom of page.

DO NOT MAIL A PAPER COPY OF THE CORPORATE OR EXEMPT ORGANIZATION TAX RETURN WITH THE PAYMENT VOUCHER.

If the amount of payment is zero, do not mail this voucher.

WHERE TO FILE: Using black or blue ink, make check or money order payable to the "Franchise Tax Board." Write the corporation number or FEIN and "2015 FTB 3586" on the check or money order. Detach voucher below. Enclose, but **do not** staple, payment with voucher and mail to:

## FRANCHISE TAX BOARD PO BOX 942857 SACRAMENTO CA 94257-0531

Make all checks or money orders payable in U.S. dollars and drawn against a U.S. financial institution.

# WHEN TO FILE: Fiscal year - See instructions. Calendar year corporations - File and Pay by March 15, 2016. Calendar year exempt organizations - File and Pay by May 16, 2016 When the due date falls on a weekend or holiday, the deadline to file and pay without penalty is extended to the next business day. Due to the Emancipation Day holiday on April 16, 2016, tax returns filed and payments mailed or submitted on April 18, 2016, will be considered timely. ONLINE SERVICES: Corporations can make payments online with Web Pay for Businesses. After a one-time online registration, corporations can make an immediate payment or schedule payments up to a year in advance. Go to ftb.ca.gov for more information.

#### 539035 12-09-15

CAUTION: You may be required to TAXABLE YEAR 2015 DETACH HERE Taxable required to Payment V Organization	DETACH HERE				
0000000 MAGN TYB 07-01-2015 S MAGNOLIA EDUCATION			15	FORM	3
13950 MILTON AVE WESTMINSTER	CA 92683				
(714) 892-5066		Amount o	f Payment		10.
	022	6181156		FTB 3586	2015

TAXABLE 1	Exempt Organizations	<sup>FORM</sup> 8453-EO
Exempt Organi MAGNOI FOUNDA	IA EDUCATIONAL AND RESEARCH	Identifying number 95-4649884
1 Total	lectronic Return Information (whole dollars only) ross receipts (Form 199, line 4) ross income (Form 199, line 8)	247,750,213. <sub>00</sub>
	xpenses and disbursements (Form 199, line 9)	3 <u>39,970,176.<sub>00</sub></u>
	ettle Your Account Electronically for Taxable Year 2015         lectronic funds withdrawal       4a Amount         4b Withdrawal date (mm/dd	/yyyy)
Part III E	anking Information (Have you verified the exempt organization's banking information?)	
5 Routing		
6 Accour		ng Savings
	eclaration of Officer e exempt organization's account to be settled as designated in Part II. If I check Part II, Box 4, I authorize an electronic	funds withdrawal for the amount listed
transmitter, California ele a balance du organization statements b	es of perjury, I declare that I am an officer of the above exempt organization and that the information I provided to my estimate the information I provided to my estimate the amounts of the amounts on the corresponding lines of the correct return. To the best of my knowledge and belief, the exempt organization's return is true, correct, and complete. I understand that if the Franchise Tax Board (FTB) does not receive full and timely payment of the exempt organization return a ertain liable for the fee liability and all applicable interest and penalties. I authorize the exempt organization return are transmitted to the FTB by the ERO, transmitter, or intermediate service provider. If the processing of the exempt organization return are transmitted to the FTB to disclose to the ERO or intermediate service provider the reason(s) for the delay.	the exempt organization's 2015 If the exempt organization is filing Inization's fee liability, the exempt and accompanying schedules and
Here Part V E	Signature of officer     Date     Title       eclaration of Electronic Return Originator (ERO) and Paid Preparer.	
I declare that am only an in accurately re provided the 1345, 2015 the exempt of I declare that	I have reviewed the above exempt organization's return and that the entries on form FTB 8453-EO are complete and co termediate service provider, I understand that I am not responsible for reviewing the exempt organization's return. I de flects the data on the return.) I have obtained the organization officer's signature on form FTB 8453-EO before transmitt organization officer with a copy of all forms and information that I will file with the FTB, and I have followed all other req -file Handbook for Authorized e-file Providers. I will keep form FTB 8453-EO on file for <b>four</b> years from the due date of t rganization return is filed, whichever is later, and I will make a copy available to the FTB upon request. If I am also the p I have examined the above exempt organization's return and accompanying schedules and statements, and to the best and complete. I make this declaration based on all information of which I have knowledge.	clare, however, that form FTB 8453-EO ting this return to the FTB; I have juirements described in FTB Pub. the return or <b>four</b> years from the date aid preparer, under penalties of perjury,
	D's- hature Date Check if Check also paid preparer if sel empl	
	n's name (or yours	FEIN 95-2648289
	Address 10681 FOOTHILL BLVD SUITE 300 RANCHO CUCAMONGA, CA	ZIP code 91730
	es of perjury, I declare that I have examined the above organization's return and accompanying schedules and stateme ey are true, correct, and complete. I make this declaration based on all information of which I have knowledge.	nts, and to the best of my knowledge
Paid Prepare	Paid preparer's signature	Paid preparer's PTIN P01385220
Must	Firm's name (or yours VAVRINEK, TRINE, DAY & CO., LLP	FEIN 95-2648289
Sign	if self-employed) and address 10681 FOOTHILL BLVD SUITE 300 RANCHO CUCAMONGA, CA	ZIP code 91730

For Privacy Notice, get FTB 1131 ENG/SP.

FTB 8453-EO 2015

529021 12-03-15

MAIL TO: Registry of Charitable Trusts P.O. Box 903447 Sacramento, CA 94203-4470 Telephone: (916) 445-2021

WEB SITE ADDRESS: http://ag.ca.gov/charities/

## ANNUAL REGISTRATION RENEWAL FEE REPORT TO ATTORNEY GENERAL OF CALIFORNIA

Sections 12586 and 12587, California Government Code 11 Cal. Code Regs. sections 301-307, 311 and 312

Failure to submit this report annually no later than four months and fifteen days after the end of the organization's accounting period may result in the loss of tax exemption and the assessment of a minimum tax of \$800, plus interest, and/or fines or filing penalties as defined in Government Code section 12586.1. IRS extensions will be honored.

State Charity Registration Number: CT 108570	Check if:						
MAGNOLIA EDUCATIONAL AND RESEARCH FOUNDATION Name of Organization	Change of address     Amended report						
13950 MILTON AVE Address (Number and Street)	Corporate	or Organization No. 2017318					
WESTMINSTER, CA 92683 City or Town, State and ZIP Code	Federal En	nployer I.D. No. 95-4649884					
ANNUAL REGISTRATION RENEWAL FEE SCHEDULE (11 Cal Make Check Payable to Attorney General's R							
Gross Annual Revenue Fee Gross Annual Revenue	Fee	Gross Annual Revenue	Fe	e			
Less than \$25,000         0         Between \$100,001 and \$250,000           Between \$25,000 and \$100,000         \$25         Between \$250,001 and \$1 million	Between \$1,000,001 and \$10 million Between \$10,000,001 and \$50 million Greater than \$50 million	\$1 \$2 \$3	25				
PART A - ACTIVITIES							
For your most recent full accounting period (beginning $07/01/20$ Gross annual revenue \$ 47,750,213. Total assets \$		ing <u>06/30/2016</u> ) list: 219,287.					
PART B - STATEMENTS REGARDING ORGANIZATION DURING THE PERIOD	OF THIS RE	PORT					
Note: If you answer "yes" to any of the questions below, you must attach a s and details for each "yes" response. Please review RRF-1 instructions							
1. During this reporting period, were there any contracts, loans, leases or other f			Yes	No			
and any officer, director or trustee thereof either directly or with an entity in w any financial interest?		5		x			
2. During this reporting period, was there any theft, embezzlement, diversion or or funds?	misuse of th	e organization's charitable property		x			
3. During this reporting period, did non-program expenditures exceed 50% of gr	ross revenue	s?		x			
<ol> <li>During this reporting period, were any organization funds used to pay any per with the Internal Revenue Service, attach a copy.</li> </ol>	nalty, fine or	judgment? If you filed a Form 4720		x			
<ol> <li>During this reporting period, were the services of a commercial fundraiser or f If "yes," provide an attachment listing the name, address, and telephone num</li> </ol>	•	• •		x			
6. During this reporting period, did the organization receive any governmental fundamentation name of the agency, mailing address, contact person, and telephone number	•	, provide an attachment listing the		x			
<ol> <li>During this reporting period, did the organization hold a raffle for charitable put the number of raffles and the date(s) they occurred.</li> </ol>	urposes? If "	yes," provide an attachment indicating		x			
8. Does the organization conduct a vehicle donation program? If "yes," provide a operated by the charity or whether the organization contracts with a commerce				x			
9. Did your organization have prepared an audited financial statement in accord principles for this reporting period?	ance with ge	enerally accepted accounting	x				
Organization's area code and telephone number $714 - 892 - 5066$							
Organization's e-mail address							
l declare under penalty of perjury that I have examined this report, including accompanyin correct and complete.	ng documents	, and to the best of my knowledge and belief,	it is tru	e,			
NAMIE MONTIJO		FO					
Signature of authorized officer Printed Name	Tit	le Date					

Form <b>8</b>	868
---------------	-----

(Rev. January 2014)

# Application for Extension of Time To File an Exempt Organization Return

File a separate application for each return.

OMB No. 1545-1709

Department of the Treasur
Internal Revenue Service

## nation about Form 8868 and its instructions is at www.irs.gov/form9

Information about Form 8868 and its instructions is at www.irs.gov/form8868.

If you are filing for an Automatic 3-Month Extension, complete only Part I and check this box

• If you are filing for an Additional (Not Automatic) 3-Month Extension, complete only Part II (on page 2 of this form).

Do not complete Part II unless you have already been granted an automatic 3-month extension on a previously filed Form 8868.

**Electronic filing** (*e-file*) **.** You can electronically file Form 8868 if you need a 3-month automatic extension of time to file (6 months for a corporation required to file Form 990-T), or an additional (not automatic) 3-month extension of time. You can electronically file Form 8868 to request an extension of time to file any of the forms listed in Part I or Part II with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, which must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/efile and click on *e-file for Charities & Nonprofits*.

# Part I Automatic 3-Month Extension of Time. Only submit original (no copies needed).

A corporation required to file Form 990-T and requesting an automatic 6-month extension - check this box and complete
Part I only

All other corporations (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.
Enter filer's identifying number

Type or	Name of exempt organization or other filer, see instructions.	Employer identification number (EIN) or
print	MAGNOLIA EDUCATIONAL AND RESEARCH	
File by the due date for filing your return. See instructions.	FOUNDATION	95-4649884
	Number, street, and room or suite no. If a P.O. box, see instructions. 13950 MILTON AVE	Social security number (SSN)
	City, town or post office, state, and ZIP code. For a foreign address, see instructions. WESTMINSTER, CA 92683	

Enter the Return code for the return that this application is for (file a separate application for each return)	0	Т	ī
Enter the Return code for the return that this application is for the a separate application for each return)			-

Application	Return	Application	Return
Is For	Code	Is For	Code
Form 990 or Form 990-EZ	01	Form 990-T (corporation)	07
Form 990-BL	02	Form 1041-A	08
Form 4720 (individual)	03	Form 4720 (other than individual)	09
Form 990-PF	04	Form 5227	10
Form 990-T (sec. 401(a) or 408(a) trust)	05	Form 6069	11
Form 990-T (trust other than above)	06	Form 8870	12
THE ORGANIZATIO	ON		
• The books are in the care of ► 13950 MILTON A	VE – 1	WESTMINSTER, CA 92683	
Telephone No. ► 714-892-5066		Fax No. 🕨	_
<ul> <li>If the organization does not have an office or place of business in the Un</li> </ul>		nited States, check this box	

-	in the organization does not have an onlee of place of business in the onlited otates, one of this bo	^ 🕨 🖵
٠	If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN)	. If this is for the whole group, check this

box **b** . If it is for part of the group, check this box **b** and attach a list with the names and EINs of all members the extension is for.

1	I request an automatic 3-month (6 months for a corporation required to file Form 990-T) extension of time until
---	---

FEBRUARY 15, 2017	, to file the exempt organization return for the organization named above. The extension
is for the organization's return for:	-

calendar year	or	
► X tax year beginning	_JUL 1	, 2015

, and ending	JUN	30,	2016
, and chung			

2	If the tax year entered in line 1 is for less than 12 months, check reason:	Initial return	🗌 Fina	l retur	n
	Change in accounting period				

3a	If this application is for Forms 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any		
	nonrefundable credits. See instructions.	3a	\$
b	If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and		
		01-	<b>^</b>

	estimated tax payments made. Include any prior year overpayment allowed as a credit.	Зb	\$	0.
с	Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required,			
	by using EFTPS (Electronic Federal Tax Payment System). See instructions.	3c	\$	0.
Cau	tion. If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453	B-EO a	nd Form	n 8879-EO for payment

Caution. If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-EO and Form 8879-EO for paymen instructions.

LHA For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Ο.

11

2015.05020 MAGNOLIA EDUCATIONAL AND RE 50426831

			EXTENDED TO FEBRUARY 15, 2	017	
	Ω	00	Return of Organization Exempt From	n Income Tax	OMB No. 1545-0047
Form <b>990</b> Form <b>101</b> Of <b>1</b> (c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)					s <b>2015</b>
Department of the Treasury <b>Do not enter social security numbers on this form as it may be made public.</b>					Open to Public
Internal Revenue Service Information about Form 990 and its instructions is at www.irs.gov/form990.					
AF	or th	1		<u>JUN 30, 2016</u>	
B c a	heck if pplicab			D Employer identification	ation number
	⊐Addre		OLIA EDUCATIONAL AND RESEARCH		
	_]chang ⊐Name		DATION		10001
	_chang Initial		usiness as		49884
	_lreturn  Final	1395	and street (or P.O. box if mail is not delivered to street address) Room/su 0 MILTON AVE		92-5066
	⊥return termir ated	n-	own, state or province, country, and ZIP or foreign postal code	G Gross receipts \$	47,750,213.
	Amen return		MINSTER, CA 92683	H(a) Is this a group ret	
			nd address of principal officer:NAMIE MONTIJO	for subordinates?	Yes X No
	pendi		AS C ABOVE	H(b) Are all subordinates inc	
ΙT	ax-ex	empt status:	X 501(c)(3) 501(c) ( ) ◀ (insert no.) 4947(a)(1) or		st. (see instructions)
-		te:►N/A		H(c) Group exemption	
κF	orm o	f organization:	X Corporation Trust Association Other ► L Y	Year of formation: 2005 M	State of legal domicile: CA
Pa	art I	Summary			
ø	1	Briefly describ	be the organization's mission or most significant activities: MERF OPE	RATED ELEVEN M	IAGNOLIA
Governance			ACADEMY (MSA) KINDERGARTEN THROUGH G		
ern			imes ig> if the organization discontinued its operations or disposed of n		
202					9
જ			ependent voting members of the governing body (Part VI, line 1b)		<u>9</u> 490
ties			of individuals employed in calendar year 2015 (Part V, line 2a)		<u>490</u> 50
Activities &	6	Total number	of volunteers (estimate if necessary)	6 7a	0.
Ac			d business revenue from Part VIII, column (C), line 12 business taxable income from Form 990-T, line 34		0.
		Net unrelated		Prior Year	Current Year
-	8	Contributions	and grants (Part VIII, line 1h)	34,357,458.	47,750,213.
nue			ce revenue (Part VIII, line 2g)	0.	0.
Revenue		•	come (Part VIII, column (A), lines 3, 4, and 7d)	0.	0.
œ			e (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	0.	0.
	12	Total revenue	- add lines 8 through 11 (must equal Part VIII, column (A), line 12)	34,357,458.	47,750,213.
	13	Grants and si	milar amounts paid (Part IX, column (A), lines 1-3)	0.	0.
			to or for members (Part IX, column (A), line 4)	0.	0.
ses			r compensation, employee benefits (Part IX, column (A), lines 5-10)	19,967,246.	24,215,884.
Expenses			undraising fees (Part IX, column (A), line 11e)	0.	0.
БХр			ing expenses (Part IX, column (D), line 25)  0.	11,327,819.	15,754,292.
-			es (Part IX, column (A), lines 11a-11d, 11f-24e)	31,295,065.	39,970,176.
			es. Add lines 13-17 (must equal Part IX, column (A), line 25) expenses. Subtract line 18 from line 12	3,062,393.	7,780,037.
es	19	Neveriue less		Beginning of Current Year	End of Year
Net Assets or Fund Balances	20	Total assets (I	Part X, line 16)	24,530,921.	42,219,287.
Ass I Bal	21	•	(Part X, line 26)	11,522,400.	21,430,729.
Net -unc	22		fund balances. Subtract line 21 from line 20	13,008,521.	20,788,558.
Pa	art II				· · ·
Unde	er pena	alties of perjury,	I declare that I have examined this return, including accompanying schedules and sta	atements, and to the best of my	knowledge and belief, it is
true,	corre	ct, and complete	. Declaration of preparer (other than officer) is based on all information of which prep	oarer has any knowledge.	
Sig	n	· ·	e of officer	Date	
Her	е	NAMI	E MONTIJO, CFO		

	Type or print name and title						
	Print/Type preparer's name	Preparer's signature	Date	Check PTIN			
Paid	MATTHEW S. MILLER			self-employed P01385220			
Preparer	rm's name 🕨 VAVRINEK, TRINE, DAY & CO., LLP			Firm's EIN <b>95-2648289</b>			
Use Only	Firm's address 🔊 10681 FOOTHILL B						
	RANCHO CUCAMONGA, CA 91730			Phone no.909-466-4410			
May the IRS discuss this return with the preparer shown above? (see instructions)							
F20001 10 1	Form 990 (2015)						

	MAGNOLIA EDUCATIONAL AND RESEARCH						
	1 990 (2015) FOUNDATION 95-4649884 Page 2						
Pa	rt III Statement of Program Service Accomplishments						
	Check if Schedule O contains a response or note to any line in this Part III						
1	Briefly describe the organization's mission:						
	MAGNOLIA EDUCATIONAL AND RESEARCH FOUNDATION PROVIDES COMMUNITY						
	SUPPORT IN EDUCATIONAL AREAS, INCLUDING BUT NOT LIMITED TO, OPERATING PUBLIC CHARTER SCHOOLS WITH A MISSION TO PROVIDE COLLEGE PREPARATORY						
	EDUCATIONAL PROGRAM EMPHASIZING SCIENCE, TECHNOLOGY, ENGINEERING, AND						
2	Did the organization undertake any significant program services during the year which were not listed on						
-	the prior Form 990 or 990-EZ?						
	If "Yes," describe these new services on Schedule O.						
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes X No						
	If "Yes," describe these changes on Schedule O.						
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.						
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and						
	revenue, if any, for each program service reported.						
4a	(Code: ) (Expenses \$ 29,783,877. including grants of \$ ) (Revenue \$ ) (Revenue \$ ) (Revenue \$						
	THROUGH GRADE TWELVE CHARTER SCHOOLS SERVING 3,790 STUDENTS THROUGHOUT						
	CALIFORNIA						
41-							
4b	(Code:) (Expenses \$ including grants of \$) (Revenue \$						
4c	(Code: ) (Expenses \$ including grants of \$ ) (Revenue \$						
10							
4d	Other program services (Describe in Schedule O.)						
	(Expenses \$ including grants of \$ ) (Revenue \$ )						
4e							
53200	2 Form <b>990</b> (2015						
12-16							

FOUNDATION

Form 990 (2015)

Pa	t IV Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	х	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for	-		
Ŭ	public office? If "Yes," complete Schedule C, Part I	3		х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
-	during the tax year? If "Yes," complete Schedule C, Part II	4		x
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
5	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		x
6		5		- 23
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to	6		x
-	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	0		- 23
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	_		x
•	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			x
-	Schedule D, Part III	8		
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			v
	If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent			v
	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		x
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,		37	
	Part VI	11a	Х	
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		X
С	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in	11d		
	art X, line 16? If "Yes," complete Schedule D, Part IX			X
е	hid the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X			X
f	5 1 ,			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Х	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a	Х	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18		X
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19		Х

Form **990** (2015)

532003 12-16-15

95-4649884 Page 4
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Form	990 (2015) FOUNDATION 95-464	9884	Р	age <b>4</b>
Pa	rt IV Checklist of Required Schedules (continued)			
			Yes	No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	e organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	. 21		X
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	. 22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	. 23	X	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No", go to line 25a			X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	. 24b		
с	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?			
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	. 24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	. <b>25</b> a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	. 25b		X
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or			
	former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes,"			
	complete Schedule L, Part II	. 26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			
	of any of these persons? If "Yes," complete Schedule L, Part III	. 27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions for applicable filing thresholds, conditions, and exceptions):			
	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	. <b>28</b> a		X
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	. <b>28</b> b		X
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,			
	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV			X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	. 29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	. 30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations?			v
	If "Yes," complete Schedule N, Part I	. 31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete</i>			<b>v</b>
	Schedule N, Part II	. 32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			v
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	. 33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
<i></i>	Part V, line 1		X	x
	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	. <b>35</b> a		
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
~~	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2			├──
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			v
<b>6</b> -	If "Yes," complete Schedule R, Part V, line 2	. 36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			v
~~	and that is treated as a partnership for federal income tax purposes? <i>If</i> "Yes," <i>complete Schedule R, Part VI</i>	. 37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?		x	
	Note. All Form 990 filers are required to complete Schedule O			
		⊢orm	330	(2015)

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Form	990 (2015) FOUNDATION 95-4649	884	P	age <b>5</b>		
Pa	t V Statements Regarding Other IRS Filings and Tax Compliance					
	Check if Schedule O contains a response or note to any line in this Part V					
			Yes	No		
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a 20					
	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b 0					
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming					
-	(gambling) winnings to prize winners?	1c	Х			
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,					
Lu	filed for the calendar year ending with or within the year covered by this return 2a 490					
h	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	х			
b	<b>Note.</b> If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> (see instructions)	20				
20		20		x		
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a				
	If "Yes," has it filed a Form 990-T for this year? If "No," to line 3b, provide an explanation in Schedule O	3b				
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a			v		
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		X		
b	If "Yes," enter the name of the foreign country: ►					
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).					
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X		
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Х		
С	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c				
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit					
	any contributions that were not tax deductible as charitable contributions?	6a		X		
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts					
	were not tax deductible?	6b				
7	Organizations that may receive deductible contributions under section 170(c).					
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		Х		
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b				
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required					
	to file Form 8282?	7c		x		
d	If "Yes," indicate the number of Forms 8282 filed during the year 7d					
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		х		
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		x		
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g				
-	If the organization received a contribution of qualined intellectual property, did the organization life rorm 0039 as required f	79 7h				
-		711				
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the	•				
•	sponsoring organization have excess business holdings at any time during the year?	8				
9	Sponsoring organizations maintaining donor advised funds.	•				
	Did the sponsoring organization make any taxable distributions under section 4966?	9a				
	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b				
10	Section 501(c)(7) organizations. Enter:					
а	Initiation fees and capital contributions included on Part VIII, line 12					
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b					
11	Section 501(c)(12) organizations. Enter:					
	Gross income from members or shareholders 11a					
b	Gross income from other sources (Do not net amounts due or paid to other sources against					
	amounts due or received from them.) 11b					
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a				
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b					
13	Section 501(c)(29) qualified nonprofit health insurance issuers.					
	Is the organization licensed to issue qualified health plans in more than one state?	13a				
	<b>Note.</b> See the instructions for additional information the organization must report on Schedule O.					
h	Enter the amount of reserves the organization is required to maintain by the states in which the					
~	organization is licensed to issue qualified health plans 13b					
~	Enter the amount of reserves on hand					
	Did the eventienties according on a support for independence on the end of the text server	14a		X		
a	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b	000	(0045)		

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FOUNDATION

Check if Schedule O contains a response or note to any line in this Part VI

Form 990 (2015)

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Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Sec	tion A. Governing Body and Management					
					Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	<b>1</b> a	<u> </u>	2		
	If there are material differences in voting rights among members of the governing body, or if the governing					
	body delegated broad authority to an executive committee or similar committee, explain in Schedule 0.					
b	Enter the number of voting members included in line 1a, above, who are independent 1b 9					
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other					
	officer, director, trustee, or key employee?					X
3	Did the organization delegate control over management duties customarily performed by or under the					
	of officers, directors, or trustees, or key employees to a management company or other person? $\ldots$			3		<u>X</u>
4						X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?					X
6	Did the organization have members or stockholders?			6		Х
7a	Did the organization have members, stockholders, or other persons who had the power to elect or a					
	more members of the governing body?			7a		X
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, s					
	persons other than the governing body?			7b		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year	-	-		37	
а	The governing body?			8a	X	
b	Each committee with authority to act on behalf of the governing body?			8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be rea	ached	at the			37
				9		X
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Re	evenue	e Code.)			
					Yes	No X
	Did the organization have local chapters, branches, or affiliates?			10a		<u> </u>
b	If "Yes," did the organization have written policies and procedures governing the activities of such cl			101		
	and branches to ensure their operations are consistent with the organization's exempt purposes?			10b	Х	
	Has the organization provided a complete copy of this Form 990 to all members of its governing bod	iy berc	re filing the form?	11a	~	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			10-	х	
12a	-		fliotoQ	12a 12b	X	
b						
С	in Schedule O how this was done			100	х	
12				12c 13	X	
13 14	Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy?			14	X	
14 15	Did the process for determining compensation of the following persons include a review and approva			14	- 11	
15	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	•	ldependent			
~	The organization's CEO, Executive Director, or top management official			15a	х	
	Other officers or key employees of the organization			15a	X	
D	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			100		
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrange	ment v	vith a			
	taxable entity during the year?			16a		Х
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evalua			Tou		
-	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organ	-	-			
	exempt status with respect to such arrangements?			16b		
Sec	tion C. Disclosure					
17	List the states with which a copy of this Form 990 is required to be filed $\blacktriangleright  ext{CA}$					
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-1	Г (Sect	ion 501(c)(3)s only)	availab	le	
	for public inspection. Indicate how you made these available. Check all that apply.	`				
	Own website Another's website X Upon request Other (explain	in Scl	nedule O)			
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, co			d finan	cial	
	statements available to the public during the tax year.					
20	State the name, address, and telephone number of the person who possesses the organization's bo	oks ar	nd records:			
	THE ORGANIZATION - 714-892-5066					
	13950 MILTON AVE, WESTMINSTER, CA 92683					
53200	§ 12-16-15			Form	990	(2015)

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Part VII	Com	pensation	of Officers,	Directors,	Trustees,	Key Employees,	Highest	Compensa	ted

#### Employees, and Independent Contractors

Form 000 (2015)

FOUNDATION

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

• List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

• List all of the organization's current key employees, if any. See instructions for definition of "key employee."

• List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the o	rganization nor any related	organization compensated ar	ny current officer, d	lirector, or trustee
---------------------------------	-----------------------------	-----------------------------	-----------------------	----------------------

(A)	1	l				npei	1541	(D)	(E)	(F)
(A) Name and Title	(B) Average		<b>(C)</b> Positio			tion		Reportable	( <b>ב</b> ) Reportable	(F) Estimated
Name and Thie	hours per		not c	heck	more	than is bot		compensation	compensation	amount of
	week	offi	cer ar	nd a d	irecto	or/trus	tee)	from	from related	other
	(list any	ector						the	organizations	compensation
	hours for	or din	Ð			ated		organization	(W-2/1099-MISC)	from the
	related	ustee	truste		æ	pens		(W-2/1099-MISC)		organization
	organizations below	ual tri	ional		ploye	t com				and related organizations
	line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			organizations
(1) DR. UMIT YAPENEL	2.00	-	-			4.9	L.			
PRESIDENT		x		X				0.	0.	0.
(2) NOEL RUSSELL-UNTERBERGER	2.00									
TREASURER		Х		Х				0.	0.	0.
(3) SAKEN SHERKHANOV	2.00									_
SECRETARY		х		Х		$\mathbf{\nabla}$		0.	0.	0.
(4) NGUYEN HUYNH	2.00					r				•
DIRECTOR	0.00	X						0.	0.	0.
(5) DR. MUSTAFA KAYNAK	2.00			$\sim$					0	0
DIRECTOR	2.00	X						0.	0.	0.
(6) DR. REMZI OTEN	2.00	v						0.	0.	0
DIRECTOR	2.00	X						0.	0.	0.
(7) DIANE GONZALEZ DIRECTOR	2.00	x						0.	0.	0.
(8) ALI KORKMAZ	2.00							0.	0.	0.
DIRECTOR	2.00	x						0.	0.	0.
(9) SERDAR ORAZOV	2.00									
DIRECTOR		x						0.	0.	0.
(10) CAPRICE YOUNG	40.00									
CEO				x				191,188.	0.	0.
(11) OSWALDO DIAZ	40.00									
CFO		1		X				121,000.	0.	13,960.
		<b> </b>								
		1								
			-							

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Form **990** (2015)

Form 990 (2015) MAGNOLIA		IOI	JAI	Ŀ Z	٩NI	DI	RE	SEARCH	95-46	5493	884	D	age <b>8</b>
Form 990 (2015) FOUNDATED		nlov	2005	200	4 Hi	abo	et (	Compensated Employe		549	504	P	age <b>o</b>
(A)	(B)			, and (C Posi	C)		sic	(D)	(E)			(F)	
Name and title	Average hours per week (list any	box offic	not cl , unle:	heck ss pe	more rson	than is bot or/trus	h an	Reportable compensation from the	Reportable compensatio from related organization	s	arr com	timate iount other oensa	of ation
	hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MIS	SC)	orga and	om th anizat I relat nizati	ion ed
1b Sub-total								312,188.		0.	1	3,9	60.
c Total from continuation sheets to Part V d Total (add lines 1b and 1c)								0.		0.	1	3.9	<u>0.</u> 60.
2 Total number of individuals (including but r							no r		,000 of reportabl	-		- / -	
compensation from the organization												Yes	2 No
<b>3</b> Did the organization list any <b>former</b> officer, line 1a? <i>If</i> "Yes," <i>complete Schedule J for s</i>											3		x
4 For any individual listed on line 1a, is the su and related organizations greater than \$15	um of reportab	le co	ompe	ensa	atior	n and	d ot	her compensation from	the organization		4	x	
5 Did any person listed on line 1a receive or a rendered to the organization? <i>If "Yes," corr</i>	accrue compei	nsat	ion f	rom	any	/ unr	elat	ted organization or indiv	dual for services		5		x
Section B. Independent Contractors	<b></b>												
1 Complete this table for your five highest co the organization. Report compensation for	•	-								pensa	ation f	rom	
(A) Name and business			ONE		VICII	01 11		(B) Description of s		С	(C omper		n
2 Total number of independent contractors ( \$100,000 of compensation from the organi	-	iot lii	nite	d to	tho (	se li: 0	stec	d above) who received m	nore than				
<u>_</u>											Form	<b>990</b> (	2015)

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MAGNOLIA	EDUCATIONAL	AND	RESEARCH
FOUNDATIO	ON		

Form	990	) (2	_010/	DATION				95-4649	884 Page 9
Pa	rt V	111	Statement of Rever	nue					
			Check if Schedule O cont	ains a response	or note to any lin	e in this Part VIII			
						<b>(A)</b> Total revenue	<b>(B)</b> Related or exempt function revenue	<b>(C)</b> Unrelated business revenue	<b>(D)</b> Revenue excluded from tax under sections 512 - 514
nts nts	1	а	Federated campaigns	1a					
Contributions, Gifts, Grants and Other Similar Amounts			Membership dues						
Am (		с	Fundraising events	1c					
Gifi İlar		d	Related organizations	1d					
ns, ini		е	Government grants (contribut	ions) <b>1e</b>	45,944,415.				
er S		f	All other contributions, gifts, gran	ts, and					
<u>t</u> E			similar amounts not included abo	ve 1f	1,805,798.				
and the second		g	Noncash contributions included in lines	a 1a-1f: \$					
ãĞ		h	Total. Add lines 1a-1f		🕨	47,750,213.			
					Business Code				
ice	2	а							
ue v		b							
Program Service Revenue		С							
Bev		d							
jo,		е							
-			All other program service reve						
		g	Total. Add lines 2a-2f						
	3		Investment income (including						
	4		other similar amounts) Income from investment of ta		r i i i i i i i i i i i i i i i i i i i				
	5		Royalties						
	5		noyanes	(i) Real	(ii) Personal				
	6	а	Gross rents						
			Less: rental expenses						
			Rental income or (loss)						
			••••	L					
			Gross amount from sales of	(i) Securities	(ii) Other				
			assets other than inventory						
		b	Less: cost or other basis						
			and sales expenses						
		с	Gain or (loss)						
			Net gain or (loss)						
Other Revenue	8	a	Gross income from fundraisin including \$						
eve			contributions reported on line						
л Н Н			Part IV, line 18	а					
Ę		b	Less: direct expenses						
J		с	Net income or (loss) from fund	draising events					
	9	а	Gross income from gaming ad						
			Part IV, line 19						
			Less: direct expenses						
			Net income or (loss) from gam		····· ►				
	10	а	Gross sales of inventory, less						
			and allowances						
			Less: cost of goods sold						
ŀ		С	Net income or (loss) from sale						
ŀ			Miscellaneous Revenu		Business Code				
	11	a b							
		D C							<u> </u>
			All other revenue				+		
			Total. Add lines 11a-11d						
	12	-	Total revenue. See instructions.			47,750,213.	0.	0.	0.
53200		16			r I				Form <b>990</b> (2015)

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FOUNDATION Part IX Statement of Functional Expenses

Form 990 (2015)

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	on 501(c)(3) and 501(c)(4) organizations must com	nplete all columns. All oth	ner organizations must co	omplete column (A).	
	Check if Schedule O contains a respor				
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	<b>(A)</b> Total expenses	<b>(B)</b> Program service expenses	<b>(C)</b> Management and general expenses	<b>(D)</b> Fundraising expenses
1	Grants and other assistance to domestic organizations		•		·
	and domestic governments. See Part IV, line 21				
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22				
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees	385,000.	235,000.	150,000.	
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	18,246,221.	18,246,221.		
8	Pension plan accruals and contributions (include				
	section 401(k) and 403(b) employer contributions)	63,494.	63,494.		
9	Other employee benefits	2,541,709.	2,541,709.		
10	Payroll taxes	2,979,460.			
11	Fees for services (non-employees):				
	Management	642,960.		642,960.	
b	Legal	400,858.		400,858.	
с	Accounting	879,975.		879,975.	
	Lobbying				
е	Professional fundraising services. See Part IV, line 17				
f	Investment management fees				
g	Other. (If line 11g amount exceeds 10% of line 25,				
_	column (A) amount, list line 11g expenses on Sch 0.)	1,801,116.		1,801,116.	
12	Advertising and promotion	156,605.		156,605.	
13	Office expenses	509,512.		509,512.	
14	Information technology	413,754.		413,754.	
15	Royalties				
16	Occupancy	1,785,885.		1,785,885.	
17	Travel	212,528.		212,528.	
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	45,187.		45,187.	
20	Interest	680,975.		680,975.	
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	543,494.		543,494.	
23	Insurance	190,090.		190,090.	
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount list line 24e expenses on Schedule Q)				
а	amount, list line 24e expenses on Schedule 0.) STUDENT SERVICES AND PR	2,088,886.	2,088,886.		
a b	STUDENT NUTRITION	1,312,016.	1,312,016.		
u c	BOOKS AND OTHER MATERIA	1,237,521.	1,237,521.		
d d	REPAIRS AND MAINTENANCE	645,536.	44,260.	601,276.	
	All other expenses	2,207,394.	1,035,310.	1,172,084.	
	Total functional expenses. Add lines 1 through 24e	39,970,176.	29,783,877.	10,186,299.	0
25 26	Joint costs. Complete this line only if the organization	55,5,0,170			0
20	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				Form <b>990</b> (2015

Form 990 (2015)

Part X Balance Sheet

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## MAGNOLIA EDUCATIONAL AND RESEARCH FOUNDATION

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		Check if Schedule O contains a response or note to any line in this Part X			
			<b>(A)</b> Beginning of year		<b>(B)</b> End of year
	1	Cash - non-interest-bearing	11,171,536.	1	16,203,446
	2	Savings and temporary cash investments		2	
	3	Pledges and grants receivable, net		3	
	4	Accounts receivable, net	4,170,911.	4	4,305,571
	5	Loans and other receivables from current and former officers, directors,			
		trustees, key employees, and highest compensated employees. Complete			
		Part II of Schedule L		5	
	6	Loans and other receivables from other disqualified persons (as defined under			
		section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing			
ts		employers and sponsoring organizations of section 501(c)(9) voluntary			
		employees' beneficiary organizations (see instr). Complete Part II of Sch L		6	
Assets	7	Notes and loans receivable, net		7	
Ä	8	Inventories for sale or use		8	
	9	Prepaid expenses and deferred charges	29,854.	9	141,671
	10a	Land, buildings, and equipment: cost or other			
		basis. Complete Part VI of Schedule D 10a 23,391,744.			
	b	Less: accumulated depreciation 10b 2,338,891.	8,921,210.	10c	21,052,853
	11	Investments - publicly traded securities		11	
	12	Investments - other securities. See Part IV, line 11		12	
	13	Investments - program-related. See Part IV, line 11		13	
	14	Intangible assets		14	
	15	Other assets. See Part IV, line 11	237,410.	15	515,746
	16	Total assets. Add lines 1 through 15 (must equal line 34)	24,530,921.	16	42,219,287
	17	Accounts payable and accrued expenses	2,569,245.	17	3,178,148
	18	Grants payable		18	
	19	Deferred revenue	445,725.	19	507,918
	20	Tax-exempt bond liabilities		20	
	21	Escrow or custodial account liability. Complete Part IV of Schedule D		21	
ies	22	Loans and other payables to current and former officers, directors, trustees,			
Liabilities		key employees, highest compensated employees, and disqualified persons.			
-iat		Complete Part II of Schedule L		22	
-	23	Secured mortgages and notes payable to unrelated third parties		23	19 944 662
	24	Unsecured notes and loans payable to unrelated third parties	8,507,430.	24	17,744,663
	25	Other liabilities (including federal income tax, payables to related third			
		parties, and other liabilities not included on lines 17-24). Complete Part X of		~	
	~	Schedule D	11,522,400.	25	21,430,729
	26	Total liabilities. Add lines 17 through 25         Organizations that follow SFAS 117 (ASC 958), check here ▶ X and	11, 522, 400.	26	21,430,729
		complete lines 27 through 29, and lines 33 and 34.			
ces	07		12,010,239.	27	20,788,558
Ilan	27 28	Unrestricted net assets Temporarily restricted net assets	998,282.	28	0
I Be			550,202.	20	0
Net Assets or Fund Balances	29	Permanently restricted net assets Organizations that do not follow SFAS 117 (ASC 958), check here ▶□		23	
Ē		and complete lines 30 through 34.			
ts c	30	Capital stock or trust principal, or current funds		30	
sse	30 31	Paid-in or capital surplus, or land, building, or equipment fund		31	
t A	32	Retained earnings, endowment, accumulated income, or other funds		32	
Ne	33	Total net assets or fund balances	13,008,521.	33	20,788,558
	34	Total lighilities and net assets/fund balances	24,530,921	33	42,219,287

Form 990 (2015)

532011 12-16-15

MAGNOLIA	EDUCATIONAL	AND	RESEARCH

Form	1990 (2015) FOUNDATION	95	-4649884	Pa	ige <b>12</b>
Pa	rt XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI				
				_	
1	Total revenue (must equal Part VIII, column (A), line 12)	1	47,75		
2	Total expenses (must equal Part IX, column (A), line 25)	2	39,97		
3	Revenue less expenses. Subtract line 2 from line 1	3	7,78	0,0	)37.
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	13,00	8,5	521.	
5	Net unrealized gains (losses) on investments	5			
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9			0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33,				
	column (B))	10	20,78	8,5	58.
Pa	rt XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII			-	
				Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other				
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		<b>2</b> a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	d on a			
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?			X	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separat	e basis	8,		
	consolidated basis, or both:				
	X Separate basis Consolidated basis Both consolidated and separate basis				
с	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the				
	review, or compilation of its financial statements and selection of an independent accountant?			X	
	If the organization changed either its oversight process or selection process during the tax year, explain in Sch				
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Si	ngle Au			37
	Act and OMB Circular A-133?		<u>3a</u>		X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requ				
	or audits, explain why in Schedule O and describe any steps taken to undergo such audits		3b		

Form **990** (2015)

532012 12-16-15

SCHEDULE A						I	OMB No. 1545-0047					
(Form 990 or 990-EZ)		rity Status an				ľ	2015					
		nization is a section 50 <sup>.</sup> 47(a)(1) nonexempt cha			or a section		2015					
Department of the Treasury Internal Revenue Service		Attach to Form 990 or F	orm 990-	EZ.			Open to Public					
Name of the organizatio	► Information about Schedule A on MAGNOLIA EDUCA				ww.irs.gov/fo		Inspection identification number					
Name of the organizatio	FOUNDATION	IIONAL AND R	LOLAK	Сп			5-4649884					
Part I Reason f	or Public Charity Status	All organizations must co	omplete th	is part.) Se	ee instruction							
	private foundation because it is:											
	vention of churches, or association	•		,								
	ribed in section 170(b)(1)(A)(ii). (				- <del>//</del> -//-							
	cooperative hospital service org				ii).							
4 A medical rese	earch organization operated in co	njunction with a hospital	described	d in <b>sectio</b>	n 170(b)(1)(A	)(iii). Enter t	the hospital's name,					
city, and state	:											
5 An organizatio	n operated for the benefit of a co	llege or university owned	d or opera	ted by a g	overnmental	unit describ	ed in					
section 170(b	section 170(b)(1)(A)(iv). (Complete Part II.)											
	e, or local government or governr	mental unit described in	section 17	70(b)(1)(A)	(v).							
•	n that normally receives a substa	antial part of its support f	rom a gov	ernmental	unit or from t	he general	public described in					
	)(1)(A)(vi). (Complete Part II.)											
37	trust described in section 170(b)											
5	n that normally receives: (1) more		-			-	•					
	ed to its exempt functions - subje nrelated business taxable income											
	09(a)(2). (Complete Part III.)		ombusille	3363 acqu		gamzation						
	n organized and operated exclus	ively to test for public sa	fetv. See	section 50	)9(a)(4).							
	n organized and operated exclus					arry out the	purposes of one or					
	supported organizations describe											
lines 11a throu	ugh 11d that describes the type of	of supporting organizatio	n and com	nplete line	s 11e, 11f, an	d 11g.						
a 🔄 Type I. A su	pporting organization operated, s	supervised, or controlled	by its sup	ported or	ganization(s),	typically by	giving					
the supporte	ed organization(s) the power to re	gularly appoint or elect a	a majority	of the dire	ctors or truste	es of the s	upporting					
organization	. You must complete Part IV, Se	ections A and B.										
	upporting organization supervised			• •	•		•					
	anagement of the supporting org		ame perso	ons that co	ontrol or mana	ige the sup	ported					
	(s). You must complete Part IV,		in connoc	tion with	and functions	lly intograte	d with					
	ctionally integrated. A supportin d organization(s) (see instructions					lly integrate	a with,					
	-functionally integrated. A supp					rted organiz	zation(s)					
••	inctionally integrated. The organized					•	.,					
	(see instructions). You must cor	0,	,									
e Check this b	box if the organization received a	written determination fro	om the IRS	that it is a	а Туре I, Туре	II, Type III						
functionally	integrated, or Type III non-function	nally integrated support	ing organi	zation.								
f Enter the number o	f supported organizations											
	ng information about the support											
(i) Name of suppo organization	rted (ii) EIN	(iii) Type of organization (described on lines 1-9		rganization in your	(v) Amount o support		(vi) Amount of other support (see					
organization		above (see instructions))	-	document?	instruct		instructions)					
			Yes	No								
<b>_</b>												
Total	huntion Ant Nation and the first	uniono for			0-1-							
<b>Form 990 or 990-EZ.</b> 53	luction Act Notice, see the Insti 32021 09-23-15	uctions for			Sche	ulie A (For	m 990 or 990-EZ) 2015					

## 95-4649884 Page 2

Schedule A (Form 990 or 990 EZ) 2015 FOUNDATION Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) Part II

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Se	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🕨	<b>(a)</b> 2011	<b>(b)</b> 2012	(c) 2013	(d) 2014	(e) 2015	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge $\dots$						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						
6	Public support. Subtract line 5 from line 4.						
Se	ction B. Total Support						
Cale	ndar year (or fiscal year beginning in) 🕨	<b>(a)</b> 2011	<b>(b)</b> 2012	(c) 2013	(d) 2014	(e) 2015	(f) Total
7	Amounts from line 4						
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources $\dots$						
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI.)						
11	Total support. Add lines 7 through 10						
12	Gross receipts from related activities,	etc. (see instructi	ons)			12	
13	First five years. If the Form 990 is for	the organization's	s first, second, thir	d, fourth, or fifth t	ax year as a section	on 501(c)(3)	
	organization, check this box and stop						
Se	ction C. Computation of Public	ic Support Pe	rcentage				
14	Public support percentage for 2015 (I	ine 6, column (f) d	ivided by line 11, o	column (f))		14	%
15	Public support percentage from 2014	Schedule A, Part	II, line 14			15	%
<b>16</b> a	1 33 1/3% support test - 2015. If the c	organization did no	ot check the box o	n line 13, and line	14 is 33 1/3% or I	more, check this	box and
	stop here. The organization qualifies						
b	<b>33 1/3% support test - 2014.</b> If the c	organization did no	ot check a box on	line 13 or 16a, and	d line 15 is 33 1/3%	% or more, checl	<pre>&lt; this box</pre>
	and stop here. The organization quali	ifies as a publicly s	supported organiz	ation			▶∟
17a	10% -facts-and-circumstances test	<b>t - 2015.</b> If the org	anization did not o	check a box on lin	ie 13, 16a, or 16b,	and line 14 is 10	1% or more,
	and if the organization meets the "fac	ts-and-circumstan	ices" test, check t	his box and <b>stop</b> I	<b>here.</b> Explain in Pa	art VI how the org	ganization
	meets the "facts-and-circumstances"	test. The organiza	ation qualifies as a	publicly supporte	ed organization		►
k	10% -facts-and-circumstances test	<b>t - 2014.</b> If the org	anization did not o	check a box on lin	ie 13, 16a, 16b, or	17a, and line 15	is 10% or
	more, and if the organization meets th	ne "facts-and-circu	ımstances" test, c	heck this box and	l <b>stop here.</b> Explai	n in Part VI how	the
	organization meets the "facts-and-circ	cumstances" test.	The organization	qualifies as a publ	licly supported org	anization	▶□
18	Private foundation. If the organizatio	n did not check a	box on line 13, 16	a, 16b, 17a, or 17	b, check this box	and see instructi	ons ►
					Cab	adula A (Farma O	00 or 000 E7) 2015

Schedule A (Form 990 or 990-EZ) 2015

532022 09-23-15

MAGNOLIA	EDUCATIONAL	AND	RESEARCH

## Schedule A (Form 990 or 990 EZ) 2015 FOUNDATION

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2011	<b>(b)</b> 2012	(c) 2013	(d) 2014	(e) 2015	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")	24631389.	30647486.	62487084.	34357458.	47750213.	199873630
2	Gross receipts from admissions, merchandise sold or services per- formed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or bus-						
	iness under section 513						
4	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
-	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5	24631389.	30647486.	62487084.	34357458.	47750213.	199873630
	Amounts included on lines 1, 2, and						
	3 received from disgualified persons						0.
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the						0.
	amount on line 13 for the year						0.
	Add lines 7a and 7b						199873630
	Public support. (Subtract line 7c from line 6.)						н 99073030
	ndar year (or fiscal year beginning in) 🕨	(a) 2011	(b) 2012	(a) 2012	(4) 2014	(a) 2015	(f) Tatal
			(b) 2012	(c) 2013	(d) 2014	(e) 2015	(f) Total 199873630
	Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources		50047400.	02407004.	5-557-50.	47750215	199073030
b	Unrelated business taxable income						
	(less section 511 taxes) from businesses acquired after June 30, 1975						
	Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI)						
13	Total support. (Add lines 9, 10c, 11, and 12.)	24631389.	30647486.	62487084.	34357458.	47750213.	199873630
14	First five years. If the Form 990 is fo	or the organization's	s first, second, thi	rd, fourth, or fifth ta	ax year as a sectio	n 501(c)(3) organi	zation,
	check this box and <b>stop here</b>	-					
Sec	ction C. Computation of Pub	lic Support Pe	rcentage				
	Public support percentage for 2015			column (f))		15	100.00 %
	Public support percentage from 2014					16	100.00 %
	ction D. Computation of Inve					•	
17	Investment income percentage for 2	015 (line 10c, colur	nn (f) divided by li	ne 13, column (f))		17	.00 %
	Investment income percentage from		- · · · · · · · · · · · ·	, (,,		18	%
	<b>33 1/3% support tests - 2015.</b> If the						
	more than 33 1/3%, check this box a <b>33 1/3% support tests - 2014.</b> If the	and <b>stop here.</b> The	organization qua	lifies as a publicly s	supported organiz	ation	► X
	line 18 is not more than 33 1/3%, ch	eck this box and <b>s</b> t	top here. The org	anization qualifies	as a publicly supp	orted organizatior	•▶∐
20	Private foundation. If the organization	on did not check a	box on line 14, 19	a, or 19b, check th	his box and see in	structions	<b>&gt;</b>
53202	23 09-23-15				Sch	edule A (Form 99	0 or 990-EZ) 2015

08400121 788454 5042683

1

2

3a

3b

3c

4a

4b

4c

5a

5b

5c

6

7

8

9a

9b

9c

10a

10b

Schedule A (Form 990 or 990-EZ) 2015

Yes

No

## Schedule A (Form 990 or 990-EZ) 2015 FOUNDATION Part IV Supporting Organizations

(Complete only if you checked a box in line 11 on Part I. If you checked 11a of Part I, complete Sections A and B. If you checked 11b of Part I, complete Sections A and C. If you checked 11c of Part I, complete Sections A, D, and E. If you checked 11d of Part I, complete Sections A and D, and complete Part V.)

#### Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No" describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? *If* "Yes," *answer* (*b*) *and* (*c*) *below.*
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," *and if you checked 11a or 11b in Part I, answer (b) and (c) below.*
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- **c** Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? *If* "Yes," *explain in* **Part VI** *what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.*
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? *If "Yes," provide detail in Part VI.*
- 7 Did the organization provide a grant, Ioan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? *If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).*
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? *If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).*
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? *If* "*Yes*," *provide detail in* **Part VI.**
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If* "Yes," *provide detail in Part VI.*
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? *If "Yes," provide detail in Part VI.*
- **10a** Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? *If* "Yes," *answer 10b below.* 
  - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

532024 09-23-15

Sche	edule A (Form 990 or 990-EZ) 2015 FOUNDATION	95-464988	4 Pa	age <b>5</b>
	rt IV Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)			
	below, the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		
	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11c		
Sec	tion B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to			
	regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the			
	tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or			
	controlled the organization's activities. If the organization had more than one supported organization,			
	describe how the powers to appoint and/or remove directors or trustees were allocated among the supported			
	organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		
Sec	tion C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Sec	tion D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in <b>Part VI</b> the role the organization's			
	supported organizations played in this regard.	3		
Sec	tion E. Type III Functionally-Integrated Supporting Organizations	I		
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the yea(see instr	uctions):		
а	The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
с	The organization supported a governmental entity. Describe in Part VI how you supported a government entity	/ (see instructions	5).	
2	Activities Test. Answer (a) and (b) below.	·	Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more			
5	of the organization's supported organization(s) would have been engaged in? If "Yes," explain in <b>Part VI</b> the			
	reasons for the organization's position that its supported organization(s) would have engaged in these			
	activities but for the organization's involvement.	2b		
	assumes satisfies the organization of internet.	2.5	-	<u> </u>

- 3 Parent of Supported Organizations. Answer (a) and (b) below.
- a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in Part VI.
- b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

532025 09-23-15

Schedule A (Form 990 or 990-EZ) 2015

3a

Зb

### MAGNOLIA EDUCATIONAL AND RESEARCH Schedule A (Form 990 or 990-EZ) 2015 FOUNDATION

#### Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations 1 Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970. See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E. (B) Current Year Section A - Adjusted Net Income (A) Prior Year (optional) Net short-term capital gain 1 1 2 2 Recoveries of prior-year distributions Other gross income (see instructions) 3 3 4 4 Add lines 1 through 3 5 5 Depreciation and depletion Portion of operating expenses paid or incurred for production or 6 collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) 6 7 Other expenses (see instructions) 7 Adjusted Net Income (subtract lines 5, 6 and 7 from line 4) 8 8 (B) Current Year Section B - Minimum Asset Amount (A) Prior Year (optional) 1 Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year): 1a a Average monthly value of securities **b** Average monthly cash balances 1b c Fair market value of other non-exempt-use assets 1c d Total (add lines 1a, 1b, and 1c) 1d e Discount claimed for blockage or other factors (explain in detail in Part VI): 2 Acquisition indebtedness applicable to non-exempt-use assets 2 Subtract line 2 from line 1d 3 3 Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, 4 see instructions). 4 5 5 Net value of non-exempt-use assets (subtract line 4 from line 3) Multiply line 5 by .035 6 6 Recoveries of prior-year distributions 7 7 8 Minimum Asset Amount (add line 7 to line 6) 8 Section C - Distributable Amount Current Year Adjusted net income for prior year (from Section A, line 8, Column A) 1 1 2 Enter 85% of line 1 2 3 Minimum asset amount for prior year (from Section B, line 8, Column A) 3 4 Enter greater of line 2 or line 3 4 5 5 Income tax imposed in prior year Distributable Amount. Subtract line 5 from line 4, unless subject to 6 emergency temporary reduction (see instructions) 6

7 Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions).

Schedule A (Form 990 or 990-EZ) 2015

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Sche	dule A (Form 990 or 990 EZ) 2015 FOUNDATION	ATTOWN AND NE	9	5-4649884 Page 7
Pa	t V   Type III Non-Functionally Integrated 509	(a)(3) Supporting Orga	anizations (continued)	
-	ion D - Distributions			Current Year
	Amounts paid to supported organizations to accomplish exe			
2	Amounts paid to perform activity that directly furthers exemp	ot purposes of supported		
	organizations, in excess of income from activity			
3	Administrative expenses paid to accomplish exempt purpose	es of supported organization	S	
4	Amounts paid to acquire exempt-use assets			
_5	Qualified set-aside amounts (prior IRS approval required)			
6	Other distributions (describe in <b>Part VI</b> ). See instructions.			
7	Total annual distributions. Add lines 1 through 6.			
8	Distributions to attentive supported organizations to which the	he organization is responsive	)	
	(provide details in <b>Part VI</b> ). See instructions.			
9	Distributable amount for 2015 from Section C, line 6			
10	Line 8 amount divided by Line 9 amount			
Sect	ion E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2015	(iii) Distributable Amount for 2015
1	Distributable amount for 2015 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2015			
	(reasonable cause required see instructions)			
3	Excess distributions carryover, if any, to 2015:			
а				
b				
с				
d	From 2013			
е	From 2014			
f	Total of lines 3a through e			
	Applied to underdistributions of prior years			
	Applied to 2015 distributable amount			
i	Carryover from 2010 not applied (see instructions)			
i	Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4	Distributions for 2015 from Section D.			
-	line 7: \$			
a	Applied to underdistributions of prior years			
-	Applied to 2015 distributable amount			
	Remainder. Subtract lines 4a and 4b from 4.			
5	Remaining underdistributions for years prior to 2015, if			
5	any. Subtract lines 3g and 4a from line 2 (if amount			
	greater than zero, see instructions).			
6	Remaining underdistributions for 2015. Subtract lines 3h			
Ŭ	and 4b from line 1 (if amount greater than zero, see			
	instructions).			
7	Excess distributions carryover to 2016. Add lines 3j			
'	and 4c.			
8	Breakdown of line 7:			
<u>a</u>				
<u>b</u>	Eveness from 2012			
	Excess from 2013			
-	Excess from 2014			
e	Excess from 2015			

Schedule A (Form 990 or 990-EZ) 2015

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Schedule A	(Form 990 or 990-EZ) 2015	5 FOUNDATIC	ON		95-4649884 Page
Part VI	Supplemental Infor Part IV, Section A, lines 1 line 1; Part IV, Section D,	<b>mation.</b> Provide , 2, 3b, 3c, 4b, 4c, 9 lines 2 and 3; Part	the explanations requ 5a, 6, 9a, 9b, 9c, 11a IV, Section E, lines 1c	, 11b, and 11c; Part IV, Sect , 2a, 2b, 3a and 3b; Part V,	II, line 17a or 17b; Part III, line 12; tion B, lines 1 and 2; Part IV, Section C, line 1; Part V, Section B, line 1e; Part V, or any additional information.
532028 09-23-	15				Schedule A (Form 990 or 990-EZ) 20 <sup>.</sup>

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Schedule B (Form 990, 990-EZ, or 990-PF) Department of the Treasury

Internal Revenue Service

## **Schedule of Contributors**

 Attach to Form 990, Form 990-EZ, or Form 990-PF.
 Information about Schedule B (Form 990, 990-EZ, or 990-PF) and its instructions is at www.irs.gov/form990. OMB No. 1545-0047

# 2015

Employer identification number

Name of the	organization
	MACN

MAGNOLIA EDUCATIONAL AND RESEARCH FOUNDATION

95-4649884

Organization	type (check one):
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Filers of:	Section:
Form 990 or 990-EZ	X 501(c)( 3) (enter number) organization
	4947(a)(1) nonexempt charitable trust <b>not</b> treated as a private foundation
	527 political organization
Form 990-PF	501(c)(3) exempt private foundation
	4947(a)(1) nonexempt charitable trust treated as a private foundation
	501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**. **Note.** Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

#### **General Rule**

**X** For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

#### **Special Rules**

For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III.

**Caution.** An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF. Schedule B (Form 990, 990-EZ, or 990-PF) (2015)

#### Schedule B (Form 990, 990-EZ, or 990-PF) (2015)

#### Name of organization MAGNOLIA EDUCATIONAL AND RESEARCH FOUNDATION

Employer identification number

95-4649884

Part I	<b>Contributors</b> (see instructions). Use duplicate copies of Part I if additiona	al space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	CALIFORNIA STATE DEPARTMENT OF EDUCATION 1430 N ST SACRAMENTO, CA 95814	\$ 45,944,415.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b)	(c) Total contributions	(d) Type of contribution
	Name, address, and ZIP + 4	\$	Person Payroll O Noncash O (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
<u>No.</u>	Name, address, and ZIP + 4	Total contributions	Type of contribution         Person         Payroll         Noncash         (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll OKANA COMPANY OF CONTRIBUTION

Schedule B (Form 990, 990-EZ, or 990-PF) (2015)

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Schedule B	(Form 990,	990-EZ,	or 990-PF	) (2015)	
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Name of organization

MAGNOLIA EDUCATIONAL AND RESEARCH FOUNDATION

Employer identification number

95-4649884

#### Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed. (a) (c) No. (b) (d) FMV (or estimate) from Description of noncash property given Date received (see instructions) Part I \$ (a) (c) No. (b) (d) FMV (or estimate) from Description of noncash property given Date received (see instructions) Part I \$ (a) (c) No. (b) (d) FMV (or estimate) from Description of noncash property given Date received (see instructions) Part I \$ (a) (c) No. (b) (d) FMV (or estimate) from Description of noncash property given Date received (see instructions) Part I \$ (a) (c) No. (d) (b) FMV (or estimate) from Description of noncash property given Date received (see instructions) Part I \$ (a) (c) No. (b) (d) FMV (or estimate) from Description of noncash property given Date received (see instructions) Part I \$ Schedule B (Form 990, 990-EZ, or 990-PF) (2015)

523453 10-26-15

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	(Form 990, 990-EZ, or 990-PF) (2015)		Page <b>4</b>
Name of org			Employer identification number
	IA EDUCATIONAL AND RES	EARCH	
FOUNDA			95-4649884
Part III	Exclusively religious, charitable, etc., cont the year from any one contributor. Complete completing Part III, enter the total of exclusively religiou	columns (a) through (e) and the following	section 501(c)(7), (8), or (10) that total more than \$1,000 for 1 line entry. For organizations for the year (Extertible info and ) \$
	Use duplicate copies of Part III if addition		s for the year. (Enter this into, once.) 🔽 🔍
(a) No.			
from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
		(e) Transfer of gift	
Ļ	Transferee's name, address, a	nd ZIP + 4	Relationship of transferor to transferee
		[	
(a) No.			
from	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
Part I			
			-
			-
F		(e) Transfer of gift	
		(0)	
	Transferee's name, address, a	nd ZIP + 4	Relationship of transferor to transferee
Γ	· · · · · ·		·
(a) No. from	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
Part I	(	(e, eee e. g	
			_
			_
			_
-		(a) Transfer of sift	
		(e) Transfer of gift	
	Transferee's name, address, a	nd <b>7IP</b> + 4	Relationship of transferor to transferee
F			
(a) No. from	(b) Burnasa of aith	(c) Use of gift	(d) Description of how rift is held
Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
			_
			_
Ļ			
		(e) Transfer of gift	
			<b>-</b> • • • • • • • • •
F	Transferee's name, address, a	nd ZIP + 4	Relationship of transferor to transferee

523454 10-26-15

Schedule B (Form 990, 990-EZ, or 990-PF) (2015)

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00		Quantamente	L Einensiel Statemen	ła		I	OMB No. 15	45-0047
			al Financial Statemen				20-	15
(Forr	m 990)	Part IV, line 6, 7, 8, 9, 10,	anization answered "Yes" on Form 99 , 11a, 11b, 11c, 11d, 11e, 11f, 12a, or	iu, 12b.			LU	
	tment of the Treasury al Revenue Service	Information about Schedule D (For	Attach to Form 990.		orm990	,	Open to Inspecti	
	e of the organizati					loyer ide	ntificatio	
Pa	rt I Organiza	ations Maintaining Donor Advise	d Funds or Other Similar Fund	de or A	CCOU			
Fa		n answered "Yes" on Form 990, Part IV, line			ccou	11.5.000	ipiete il tr	e
	organizatio	Tanswered Tes On On 350, Fait IV, in	(a) Donor advised funds	1 (	b) Func	is and ot	her accou	nts
1	Total number at o	nd of year						
2		f contributions to (during year)		<u> </u>				
3								
4		it end of year						
5		on inform all donors and donor advisors in v		vised fun	ds			
	-	on's property, subject to the organization's	-				Yes	🗌 No
6		on inform all grantees, donors, and donor a						
	for charitable purp	poses and not for the benefit of the donor o	r donor advisor, or for any other purpos	se confer	ring			
	impermissible priv					L	Yes	No No
Pa	rt II   Conserv	ation Easements. Complete if the org	anization answered "Yes" on Form 990	), Part IV,	line 7.			
1		servation easements held by the organization						
		n of land for public use (e.g., recreation or e		-	•		area	
		of natural habitat	Preservation of a ce	ertified his	storic s	tructure		
-		n of open space						
2	-	through 2d if the organization held a qualif	ied conservation contribution in the for	m of a co				
_	day of the tax yea					neio al li	e End of th	e lax tear
a b		onservation easements			2a 2b			
b		vation easements on a certified historic stru	ucture included in (a)		20 2c			
с д		vation easements included in (c) acquired a			20			
u		nal Register			2d			
3		vation easements modified, transferred, rel				durina th	ne tax	
-	year ►			ine ergan				
4		where property subject to conservation eas	sement is located					
5	Does the organiza	tion have a written policy regarding the per	iodic monitoring, inspection, handling o	– of				
	violations, and enf	forcement of the conservation easements it	holds?				Yes	🗌 No
6	Staff and voluntee	er hours devoted to monitoring, inspecting,	handling of violations, and enforcing co	onservatio	on ease	ements d	uring the y	/ear
		_						
7	Amount of expense	ses incurred in monitoring, inspecting, hand	lling of violations, and enforcing conser	vation ea	semen	ts during	the year	
	►\$							
8		vation easement reported on line 2(d) abov				_	-	
-		)(4)(B)(ii)?				L	Yes	└── No
9		be how the organization reports conservation	•					
		ole, the text of the footnote to the organizat	cion's financial statements that describe	es the org	janizati	on's acc	ounting to	r
Pa	conservation ease	ations Maintaining Collections of	Art Historical Treasures or	Other 9	Simila	ar Asse	te	
I U		f the organization answered "Yes" on Form		ounci	Jinnie			
12		elected, as permitted under SFAS 116 (AS		ement ar	nd hala	nce shee	at works of	art
Ĩ		s, or other similar assets held for public exh						
		tnote to its financial statements that descri			pablic			r arc / an,
b		elected, as permitted under SFAS 116 (AS		ent and b	alance	sheet wo	orks of art.	historical
-	-	r similar assets held for public exhibition, ec						
	relating to these it	-	,		, r-			
	-	ided on Form 990, Part VIII, line 1			▶ \$	5		
					▶ \$	5		
2	If the organization	received or held works of art, historical trea			provide	÷		
		unts required to be reported under SFAS 1						
а	Revenue included	on Form 990, Part VIII, line 1			▶ \$	;		
h		Form 990, Part X			► \$			

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.	
532051 11-02-15	

Schedule D (Form 990) 2015

MAGNOLIA E	EDUCATIONAL	AND	RESEARCH
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Sche	dule D (Form 990) 2015 FOUNDAT	ION				95-4	649884	Page <b>2</b>
Par	t III Organizations Maintaining C	Collections of A	t, Historical T	reasures, or	Other S	Similar Ass	ets(continu	ued)
3	Using the organization's acquisition, accessi	ion, and other record	s, check any of the	e following that a	are a signi	ficant use of it	s collection	items
	(check all that apply):							
а	Public exhibition	d	Loan or exe	change program	าร			
b	Scholarly research	e	Other					
с	Preservation for future generations							
4	Provide a description of the organization's co	ollections and explai	n how they further	the organizatior	n's exempt	purpose in P	art XIII.	
5	During the year, did the organization solicit of	or receive donations	of art, historical tre	asures, or other	similar as	sets		
	to be sold to raise funds rather than to be ma	aintained as part of t	he organization's c	collection?			Yes	No No
Par	t IV Escrow and Custodial Arran	gements. Comple	ete if the organizati	on answered "Y	es" on For	rm 990, Part I'	V, line 9, or	
	reported an amount on Form 990, Pa	rt X, line 21.						
1a	Is the organization an agent, trustee, custod	ian or other intermed	liary for contributio	ns or other asse	ets not inc	luded		
	on Form 990, Part X?					L	Yes	l No
b	If "Yes," explain the arrangement in Part XIII	and complete the fo	llowing table:					
							Amount	
с	Beginning balance					1c		
d	Additions during the year					1d		
е	Distributions during the year					1e		
f	Ending balance							
2a	Did the organization include an amount on F	orm 990, Part X, line	21, for escrow or c	custodial accour	nt liability?	'L	Yes	No No
	If "Yes," explain the arrangement in Part XIII.							
Par	rt V Endowment Funds. Complete i	-					.   _	
		(a) Current year	(b) Prior year	(c) Two years	back (d)	Three years bac	k <b>(e)</b> Four	years back
1a	Beginning of year balance			/				
b	Contributions							
С	Net investment earnings, gains, and losses							
d	Grants or scholarships			7				
е	Other expenditures for facilities							
	and programs							
f	Administrative expenses							
g	End of year balance			<u> </u>				
2	Provide the estimated percentage of the cur	rent year end balanc		(a)) held as:				
a	Board designated or quasi-endowment		_%					
b	Permanent endowment	%						
С	Temporarily restricted endowment	%						
•	The percentages on lines 2a, 2b, and 2c sho							
за	Are there endowment funds not in the posse	ession of the organiza	ation that are held	and administere	ed for the c	organization	Г	
	by:							Yes No
	(i) unrelated organizations						3a(i)	
h	(ii) related organizations	tiona liotad oo kaguli	rad an Cabadula D	 າ			3a(ii)	
				ť			3b	
4 Par	Describe in Part XIII the intended uses of the transformed transformed to the transformed		wment lunus.					
1 41	Complete if the organization answere		) Part IV line 11a	See Form 990	Dart X line	10		
	Description of property	(a) Cost or o		t or other	(c) Accu		(d) Book	value
	Description of property	basis (investr		s (other)	deprec		( <b>u)</b> BOOK	value
10	Land		,	36,854.	Goproc		2.386	5,854.
	Land			51,968.	43	9,212.		2,756.
	Buildings Leasehold improvements			34,879.		4,879.	-,-1	0.
						_ , _ , _ ,		
	Other		14.65	58,043.	1,51	4,800.	13,143	3,243.
	I. Add lines 1a through 1e. (Column (d) must e				,	,	21,052	

Schedule D (Form 990) 2015

MAGNOLIA	EDUCATIONAL	AND	RESEARCH
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Schedule D (Form 990) 2015 FOUNDATION			95-4649884 <sub>Page</sub>
Part VII Investments - Other Securities.			
Complete if the organization answered "Yes" o			
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Co	st or end-of-year market value
) Financial derivatives			
) Closely-held equity interests			
) Other			
(A)			
(B)			
(C)			
(D)			
(E)			
(F)			
(G) (H)			
tal. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)			
Part VIII Investments - Program Related.			
Complete if the organization answered "Yes" o	n Form 990 Part IV line	11c See Form 990 Part X line	13
(a) Description of investment	(b) Book value		st or end-of-year market value
(1)			-
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
otal. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) 🕨			
Part IX Other Assets.			
Complete if the organization answered "Yes" o		e 11d. See Form 990, Part X, line	
<b>(a)</b> D	escription		(b) Book value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)	-		
(7)			
(8)			
(9)	45)		
otal. (Column (b) must equal Form 990, Part X, col. (B) line Part X Other Liabilities.	15.)		🕨
Complete if the organization answered "Yes" o	n Form 000 Dart IV line	110 or 11f Soo Form 000 Port	V line 25
(a) Description of lightlity	11 FOITH 990, Fart IV, IIII	(b) Book value	A, III le 25.
(1) Federal income taxes			
(2) (3)			
(4) (5)			
(6)			
(7) (8)			
(8)			
(9) htal. (Column (b) must equal Form 990, Part X, col. (B) line	25)		
Liability for uncertain tax positions. In Part XIII, provide t		to the organization's financial stat	ements that reports the
organization's liability for uncertain tax positions. In Part All, provide i			
organization o hability for undertain tax positions under f			Schedule D (Form 990)

MAGNOLIA	EDUCATIONAL	AND	RESEARCH

	edule D (Form 990) 2015 FOUNDATION			4649884 Page <b>4</b>
Pa	rt XI Reconciliation of Revenue per Audited Financial		e per Returr	۱.
	Complete if the organization answered "Yes" on Form 990, Part IV	/, line 12a.		
1	Total revenue, gains, and other support per audited financial statements		1	47,750,213.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			
а	Net unrealized gains (losses) on investments	2a		
b	Donated services and use of facilities	2b		
с	Recoveries of prior year grants			
d	Other (Describe in Part XIII.)	2d		
е	Add lines <b>2a</b> through <b>2d</b>		2e	0.
3	Subtract line 2e from line 1			47,750,213.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:			
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)	4b		
с			4c	0.
E	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line	12)	5	47,750,213.
5			••••••	
	rt XII Reconciliation of Expenses per Audited Financial	Statements With Expense	••••••	
		Statements With Expense	••••••	rn.
	rt XII Reconciliation of Expenses per Audited Financial	Statements With Expense /, line 12a.	ses per Retu	
Pa	rt XII Reconciliation of Expenses per Audited Financial Complete if the organization answered "Yes" on Form 990, Part IV	Statements With Expense /, line 12a.	ses per Retu	rn.
<b>P</b> a 1	Reconciliation of Expenses per Audited Financial           Complete if the organization answered "Yes" on Form 990, Part IX           Total expenses and losses per audited financial statements           Amounts included on line 1 but not on Form 990, Part IX, line 25:	Statements With Expense /, line 12a.	ses per Retu	rn.
Pa 1 2	Reconciliation of Expenses per Audited Financial Complete if the organization answered "Yes" on Form 990, Part IV Total expenses and losses per audited financial statements Amounts included on line 1 but not on Form 990, Part IX, line 25: Donated services and use of facilities	Statements With Expense /, line 12a.	ses per Retu	rn.
Pa 1 2 a	Reconciliation of Expenses per Audited Financial Complete if the organization answered "Yes" on Form 990, Part IV         Total expenses and losses per audited financial statements         Amounts included on line 1 but not on Form 990, Part IX, line 25:         Donated services and use of facilities         Prior year adjustments	Statements With Expense     /, line 12a.     2a     2b	ses per Retu	rn.
Pa 1 2 a b	Reconciliation of Expenses per Audited Financial Complete if the organization answered "Yes" on Form 990, Part IV         Total expenses and losses per audited financial statements         Amounts included on line 1 but not on Form 990, Part IX, line 25:         Donated services and use of facilities         Prior year adjustments	Statements With Expense         /, line 12a.         2a         2b         2c	ses per Retu	rn.
Pa 1 2 a b	<b>rt XII Reconciliation of Expenses per Audited Financial</b> Complete if the organization answered "Yes" on Form 990, Part IX         Total expenses and losses per audited financial statements         Amounts included on line 1 but not on Form 990, Part IX, line 25:         Donated services and use of facilities         Prior year adjustments         Other losses         Other (Describe in Part XIII.)	Statements With Expense         /, line 12a.         2a         2b         2c         2d	ses per Retu	rn. 39,970,176. 0.
Pa 1 2 a b c d	Reconciliation of Expenses per Audited Financial Complete if the organization answered "Yes" on Form 990, Part IV         Total expenses and losses per audited financial statements         Amounts included on line 1 but not on Form 990, Part IX, line 25:         Donated services and use of facilities         Prior year adjustments         Other losses         Other (Describe in Part XIII.)	Statements With Expense /, line 12a.	ses per Retu	rn. 39,970,176.
Pa 1 2 b c d e	rt XII       Reconciliation of Expenses per Audited Financial         Complete if the organization answered "Yes" on Form 990, Part IX         Total expenses and losses per audited financial statements         Amounts included on line 1 but not on Form 990, Part IX, line 25:         Donated services and use of facilities         Prior year adjustments         Other losses         Other (Describe in Part XIII.)         Add lines 2a through 2d	Statements With Expense /, line 12a.	ses per Retu	rn. 39,970,176. 0.
Pa 1 2 a b c d e 3	rt XII       Reconciliation of Expenses per Audited Financial         Complete if the organization answered "Yes" on Form 990, Part IX         Total expenses and losses per audited financial statements         Amounts included on line 1 but not on Form 990, Part IX, line 25:         Donated services and use of facilities         Prior year adjustments         Other losses         Other (Describe in Part XIII.)         Add lines 2a through 2d         Subtract line 2e from line 1         Amounts included on Form 990, Part IX, line 25, but not on line 1:	Statements With Expense /, line 12a.	ses per Retu	rn. 39,970,176. 0.
Pa 1 2 a b c d e 3 4	rt XII       Reconciliation of Expenses per Audited Financial         Complete if the organization answered "Yes" on Form 990, Part IX         Total expenses and losses per audited financial statements         Amounts included on line 1 but not on Form 990, Part IX, line 25:         Donated services and use of facilities         Prior year adjustments         Other losses         Other (Describe in Part XIII.)         Add lines 2a through 2d         Subtract line 2e from line 1         Amounts included on Form 990, Part IX, line 25, but not on line 1:         Investment expenses not included on Form 990, Part VIII, line 7b	Statements With Expense /, line 12a. 2a 2b 2c 2d 2d 4a	ses per Retu	rn. 39,970,176. 0.
Pa 1 2 a b c d e 3 4 a	rt XII       Reconciliation of Expenses per Audited Financial         Complete if the organization answered "Yes" on Form 990, Part IX         Total expenses and losses per audited financial statements         Amounts included on line 1 but not on Form 990, Part IX, line 25:         Donated services and use of facilities         Prior year adjustments         Other losses         Other (Describe in Part XIII.)         Add lines 2a through 2d         Subtract line 2e from line 1         Amounts included on Form 990, Part IX, line 25, but not on line 1:         Investment expenses not included on Form 990, Part VIII, line 7b	Statements With Expense         /, line 12a.         2a         2b         2c         2d	2e 3	rn. 39,970,176. 0. 39,970,176. 0.
Pa 1 2 a b c d e 3 4 a b c 5	Reconciliation of Expenses per Audited Financial Complete if the organization answered "Yes" on Form 990, Part IX         Total expenses and losses per audited financial statements         Amounts included on line 1 but not on Form 990, Part IX, line 25:         Donated services and use of facilities         Prior year adjustments         Other losses         Other (Describe in Part XIII.)         Add lines 2a through 2d         Subtract line 2e from line 1         Amounts included on Form 990, Part IX, line 25, but not on line 1:         Investment expenses not included on Form 990, Part VIII, line 7b         Other (Describe in Part XIII.)	Statements With Expense         /, line 12a.         2a         2b         2c         2d	2e 3	rn. 39,970,176. 0. 39,970,176.

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART X, LINE 2:

MERF HAS ADOPTED FINANCIAL ACCOUNTING STANDARDS BOARD (FASB) ACCOUNTING
STANDARDS CODIFICATION (ASC) TOPIC 740 THAT CLARIFIES THE ACCOUNTING FOR
UNCERTAINTY IN TAX POSITIONS TAKEN OR EXPECTED TO BE TAKEN ON A TAX RETURN
AND PROVIDES THAT THE TAX EFFECTS FROM AN UNCERTAIN TAX POSITION CAN BE
RECOGNIZED IN THE CONSOLIDATED FINANCIAL STATEMENTS ONLY IF, BASED ON ITS
MERITS, THE POSITION IS MORE LIKELY THAN NOT TO BE SUSTAINED ON AUDIT BY
THE TAXING AUTHORITIES. MERF MANAGEMENT HAS DETERMINED THAT ALL INCOME TAX
POSITIONS ARE MORE LIKELY THANNOT OF BEING SUSTAINED UPON POTENTIAL AUDIT
OR EXAMINATION; THEREFORE, NO DISCLOSURES OF UNCERTAIN INCOME TAX
POSITIONS ARE REQUIRED.

532054 09-21-15

Schedule D (Form 990) 2015

08400121 788454 5042683

	MAGNOLIA EDUCATIONAL AND RESEARCH FOUNDATION	95-4649884 Page 5
Schedule D (Form 990) 2015 Part XIII Supplemental Info	rmation (continued)	
532055 09-21-15		Schedule D (Form 990) 2015

08400121 788454 5042683 2015.05020 MAGNOLIA EDUCATIONAL AND RE 50426831

SC	HEDULE J	Compensation Information	1	OMB No.	1545-00	47
	(Form 990) For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees ► Complete if the organization answered "Yes" on Form 990, Part IV, line 23.			20	15	
					•	
	rtment of the Treasury	► Attach to Form 990.		Open to		
	al Revenue Service ne of the organizatio	Information about Schedule J (Form 990) and its instructions is at www.irs.gov/for MAGNOLIA EDUCATIONAL AND RESEARCH	rm990. Employer ide	Inspe		
Indii	le of the organizatio	FOUNDATION	95-46			mber
Da	rt I Question	s Regarding Compensation	95-40	4900	4	
10					Yes	No
1a	Chack the appropr	iate box(es) if the organization provided any of the following to or for a person listed on Form	000		res	
Id		line 1a. Complete Part III to provide any relevant information regarding these items.	, 990,			
	First-class or d		معبياهم			
	Travel for com					
		cation and gross-up payments Health or social club dues or initiation fee:				
		spending account				
b	If any of the boxes	on line 1a are checked, did the organization follow a written policy regarding payment or				
	•	provision of all of the expenses described above? If "No," complete Part III to explain		1b		
2		n require substantiation prior to reimbursing or allowing expenses incurred by all directors,				
		ers, including the CEO/Executive Director, regarding the items checked in line 1a?		2		
3	Indicate which, if a	ny, of the following the filing organization used to establish the compensation of the organiza	ation's			
		ector. Check all that apply. Do not check any boxes for methods used by a related organizat				
		ation of the CEO/Executive Director, but explain in Part III.				
	Compensation	TTT I I I I I I I I I I I I I I I I I I				
	·	compensation consultant Compensation survey or study				
		ther organizations X Approval by the board or compensation of	ommittee			
4	During the year, did	any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing				
	organization or a re	lated organization:				
а	Receive a severand	ce payment or change-of-control payment?		4a		X
b		ceive payment from, a supplemental nonqualified retirement plan?				X
с	Participate in, or re	ceive payment from, an equity-based compensation arrangement?		4c		X
	If "Yes" to any of lin	nes 4a-c, list the persons and provide the applicable amounts for each item in Part III.				
		c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.				
5	For persons listed of	on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation	วท			
	contingent on the r					
а	The organization?			5a		X
b	Any related organiz	ation?		5b		X
		r 5b, describe in Part III.				
6		on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation	on			
	contingent on the r					37
а	The organization?			<u>6a</u>		X
b		ration?		6b		X
_		or 6b, describe in Part III.				
7		on Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payment		_		v
r.		nes 5 and 6? If "Yes," describe in Part III		7		X
8	•	reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to t		-		v
~		eption described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III		8		X
9		id the organization also follow the rebuttable presumption procedure described in				
		n 53.4958-6(c)?	0-1. · ·	9	- 000	
LHA	□ ror raperwork R	eduction Act Notice, see the Instructions for Form 990.	Schedule	⇒ J (⊢Orr	11 990	12015

532111 10-14-15

## MAGNOLIA EDUCATIONAL AND RESEARCH FOUNDATION

Schedule J (Form 990) 2015

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

	(B) Breakdown of W-2 and/or 1099-MISC compensation				(E) Total of columns	(F) Compensation	
(A) Name and Title	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred benefits compensation		(B)(i)-(D) in column (E reported as defe on prior Form 9	
(1) CAPRICE YOUNG (i)	191,188.	0.	0.	0.	0.	191,188.	0.
CEO (ii)	0.	0.	0.	0.	0.	0.	0.
(i)							
(ii)							
(i)							
(ii)							
(i)							
(ii)							
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(ii)							
(i)							
(ii)							

Page 2

95-4649884

MAGNOLIA	EDUCATIONAL	AND	RESEARCH
FOUNDATIO	ON		

### Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

OMB No 1545-0047 SCHEDULE O Supplemental Information to Form 990 or 990-EZ Complete to provide information for responses to specific questions on (Form 990 or 990-EZ) Form 990 or 990-EZ or to provide any additional information. Open to Public Attach to Form 990 or 990-EZ. Department of the Treasury Information about Schedule O (Form 990 or 990-EZ) and its instructions is at WWW.irs.gov/form990. Inspection Internal Revenue Service MAGNOLIA EDUCATIONAL AND RESEARCH Name of the organization Employer identification number 95-4649884 FOUNDATION FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: SCHOOLS SERVING 3,790 STUDENTS THROUGHOUT CALIFORNIA DEDICATED TO INSPIRING STUDENTS TO CHOOSE CAREER PATHS IN SCIENCE, TECHNOLOGY, ENGINEERING, AND MATH (STEM), WHILE PROVIDING A ROBUST, STANDARDS-BASED EDUCATION PROGRAM WITHIN A SUPPORTIVE CULTURE OF EXCELLENCE. FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: MATH (STEM) IN A SAFE ENVIRONMENT THAT CULTIVATES RESPECT FOR SELF AND OTHERS. FORM 990, PART VI, SECTION B, LINE 11: OFFICERS REVIEWED THE RETURN AND WILL SHARE WITH THE BOARD AT THE NEXT REGULARLY SCHEDULED MEETING. FORM 990, PART VI, SECTION B, LINE 12C: ALL BOARD MEMBERS, EXECUTIVE STAFF AND PRINCIPALS ARE REQUIRED TO SUBMIT REPORTS THAT DOCUMENT ANY POSSIBLE CONFLICTS OF INTEREST USING THE FORM 700 AS REQUIRED BY OUR OVERSIGHT AGENCY. FORM 990, PART VI, SECTION B, LINE 15: THE COMPENSATION COMMITTEE WHICH IS A SUBCOMMITTEE OF THE BOARD OF DIRECTORS SETS THE COMPENSATION FOR THE TOP OFFICIALS. KEY EMPLOYEE COMPENSATION IS SET BY THE CEO.

FORM 990, PART VI, SECTION C, LINE 18:

 ALL
 TAX
 RETURNS
 ARE
 MAINTAINED
 AT
 THE
 CORPORATE
 OFFICE
 AND
 ARE

 LHA
 For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.
 Schedule O (Form 990 or 990-EZ) (2015)
 Schedule O (Form 990 or 990-EZ) (2015)

 532211
 09-02-15
 Schedule O (Form 990 or 990-EZ) (2015)

Schedule O (Form 990 or 990-EZ) (20	)15)		Page <b>2</b>
Name of the organization MAGN FOUN	OLIA EDUCATIONAL AND RESEA DATION	RCH	Employer identification number 95-4649884
AVAILABLE UPON REQ	UEST.		
	CECUTON C. ITNE 10.		
	SECTION C, LINE 19:		
ALL GOVERNING DOCU	MENTS ARE MAINTAINED AT TH	E CORPORATE C	OFFICE AND ARE
AVAILABLE UPON REQ	UEST.		
522212 00 02 15		Saha	dule 0 (Earm 990 ar 990-EZ) (2015)

532212 09-02-15

Schedule O (Form 990 or 990-EZ) (2015)

08400121 788454 5042683 2015.05020 MAGNOLIA EDUCATIONAL AND RE 50426831

SCHEDULE R (Form 990) Department of the Treasury Internal Revenue Service		Related Organizations blete if the organization answered Att ormation about Schedule R (Form	"Yes" on Form 990, Part IV, ach to Form 990.	line 33, 34, 35b, 3			OMB No. 154	5 Public
Name of the organizatio		ATIONAL AND RESEAR	СН				lentification r	umber
Part I Identificatio	n of Disregarded Entities Complet	te if the organization answered "Yes	" on Form 990, Part IV, line 33	3.				
	(a) ess, and EIN (if applicable) isregarded entity	<b>(b)</b> Primary activity	(c) Legal domicile (state o foreign country)	(d) Total incor	(e) End-of-year a	assets D	<b>(f)</b> irect controllin entity	g
		-						
		-						
Part II Identificatio organization	n of Related Tax-Exempt Organiz s during the tax year.	ations Complete if the organization	answered "Yes" on Form 990	, Part IV, line 34 be	ecause it had one o	r more related ta	x-exempt	
	(a) e, address, and EIN lated organization	<b>(b)</b> Primary activity	<b>(c)</b> Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	<b>(f)</b> Direct control entity	ling <sub>con</sub> er	( <b>g)</b> 512(b)(13) trolled htity?
MAGNOLIA PROPERTY 250 E FIRST ST LOS ANGELES, CA 9	MANAGEMENT - 45-4683724	EDUCATIONAL FACILITIES	CALIFORNIA	501(C)(3)	LINE 9		Yes	No X
		-						
		-						
		-						

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2015

Schedule R (Form 990) 2015 FOUNDATION

Part III Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

(a)	(b)	(c)	(d)	(e)	(f)	(g)	()	h)	(i)	(j)	(k)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign	Direct controlling entity	Predominant income (related, unrelated, excluded from tax under sections 512-514)	Share of total income	Share of end-of-year assets		ortionate tions?			<sup>or</sup> Percentage <sup>ng</sup> ownership
		country)		sections 512-514)			Yes	No	K-1 (Form 1065)	Yes	lo
	1										
	1										
	1										
	1										

Part IV Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(C) Legal domicile (state or foreign	<b>(d)</b> Direct controlling entity	<b>(e)</b> Type of entity (C corp, S corp, or trust)	<b>(f)</b> Share of total income	<b>(g)</b> Share of end-of-year assets	<b>(h)</b> Percentage ownership	(i Sec 512(t contr enti	<b>i)</b> b)(13) rolled ity?
		country)		or trusty		233013		Yes	
								<u> </u>	<u> </u>

Schedule R (Form 990) 2015 FOUNDATION

Part	V Transactions With Related Organizations Complete if the organization an	swered "Yes" on Form	n 990, Part IV, line 34, 35b	, or 36.			
Note	. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.				Ye	es	No
1	During the tax year, did the organization engage in any of the following transaction	ons with one or more r	elated organizations listed	in Parts II-IV?			
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled ent	tity	-	1a			Х
	Gift, grant, or capital contribution to related organization(s)						Х
	Gift, grant, or capital contribution from related organization(s)						Х
	Loans or loan guarantees to or for related organization(s)						Х
	Loans or loan guarantees by related organization(s)					_	Х
f	Dividends from related organization(s)						Х
	Sale of assets to related organization(s)						Х
	Purchase of assets from related organization(s)						Х
	Exchange of assets with related organization(s)						Х
	Lease of facilities, equipment, or other assets to related organization(s)						Х
k	Lease of facilities, equipment, or other assets from related organization(s)			1k			Х
I.	Performance of services or membership or fundraising solicitations for related or	ganization(s)		1			Х
	Performance of services or membership or fundraising solicitations by related or				1		Х
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization	ation(s)		1n			Х
	Sharing of paid employees with related organization(s)						Х
р	Reimbursement paid to related organization(s) for expenses			1p			Х
	Reimbursement paid by related organization(s) for expenses						Х
r	Other transfer of cash or property to related organization(s)			1r			Х
	Other transfer of cash or property from related organization(s)						Х
2	If the answer to any of the above is "Yes," see the instructions for information on	who must complete t	his line, including covered	relationships and transaction thresholds.			
	(a) Name of related organization	<b>(b)</b> Transaction type (a-s)	<b>(c)</b> Amount involved	(d) Method of determining amount involved	ł		
(1)							

(2)

(3)

(4)

(5)

(6)

Schedule R (Form 990) 2015 FOUNDATION

#### Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

	a a a a a a a a a a a a a a a a a a a					1	1	. 1			<u> </u>
(a)	(b)	(c)	(d)	(e) Are a partners 501(c) orgs.	) (f)	(g)	(h)	)	(i)	(j)	(k)
Name, address, and EIN	Primary activity	Legal domicile	Predominant income	partners	Share of	Share of	Dispro tiona	por-	Code V-UBI	General o	Percentage
of entity		(state or foreign	(related, unrelated,	501(c)	<sup>(3)</sup> total	end-of-year	tiona allocatio	ite ons2	amount in box 20	managing	ownership
, ,		country)		orgs.		assets		01131	Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)		
				Yes I	No		Yes	No	(10111-1000)	Yes NO	
											1
					Ť						
				$\vdash$			+				<u> </u>
				$\vdash$			+				<u> </u>
		1					1 1				1

Schedule R (Form 990) 2015

MAGNOLIA	EDUCATIONAL	AND	RESEARCH

Schedule F	R (Form 990) 2015	FOUNDATION	95-4649884 Page 5
Part VII	R (Form 990) 2015	ormation	
	Provide additional info	mation for responses to questions on Schedule R (see instructions)	).
532165 09-08	- 15		Schedule R (Form 990) 201



## MEMORANDUM

TO:Caprice Young, CEO, Magnolia Public SchoolsFROM:EdTecSUBJECT:December 2016 Financial PresentationDATE:02/01/2017

1



## 2017-18 California State Budget Summary

Governor proposes a cautious budget; no additional funding toward LCFF implementation.

## LCFF

- No funding toward implementation
- Cost of Living Adjustment of 1.48% over the 2016-17 targets
  - Increase on average of \$120 per ADA (will vary based on school specific targets)
  - Applies to other state programs as well
- June Deferral: One-third of June LCFF payment will be deferred to July and will be paid along with the July 2017 apportionment

## **One Time Funds**

• Approximately \$48 per ADA (down from \$214 per ADA in 2016-17)

## School Facilities

• Up to \$500M available after accountability provisions on bond funds are enacted

This is the first step in iterative process involving Governor and Legislature that will result in final budget being approved in June. EdTec will continue to monitor developments and provide updates



## SUMMARY OF RESULTS - CURRENT FORECAST VS. BOARD APPROVED BUDGET

For purposes of this narrative, the Current Forecast is the Proposed Revised Budget. Any reference to the Current Forecast is referring to the Proposed Revised Budget.

#### MAGNOLIA PUBLIC SCHOOLS - CONSOLIDATED

Board Approved Budget vs. Proposed Budget

				Budget		
	-				(November	Variance
			November	Proposed Revised	Forecast vs.	(Budget vs.
	-	Approved Budget	Forecast	Budget	Proposed Budget)	Proposed Budget
SUMMARY						
Revenue						
	LCFF Entitlement	33,973,830	34,512,586	34,523,569	10,983	549,739
	Federal Revenue	3,351,379	4,433,475	4,434,404	929	1,083,025
	Other State Revenues	4,188,588	5,469,987	5,466,121	(3,865)	1,277,534
	Local Revenues	6,682,886	7,157,141	7,080,455	(76,687)	397,569
	Fundraising and Grants	382,518	377,648	386,755	9,107	4,237
	Total Revenue	48,579,200	51,950,837	51,891,304	(59,533)	3,312,104
Expenses						
	Compensation and Benefits (excl adjustment)	25,599,982	28,122,686	26,871,597	1,251,089	(1,271,615
	Books and Supplies	3,270,502	3,868,772	3,780,627	88,145	(510,125
	Services and Other Operating Expenditures	17,681,744	18,674,043	18,434,384	239,660	(752,640
	Depreciation	823,259	794,178	804,525	(10,347)	18,734
	Total Expenses	47,375,486	51,459,679	49,891,132	1,568,547	(2,515,646
Operating I	ncome Before One-Time Adjustment	1,203,714	491,158	2,000,172	1,509,014	796,458
	One-Time Compensation Adjustment			(1,101,603)		
Operating I	ncome (including adjustment)			898,569		
Fund Balan	ce					
	Beginning Balance (Unaudited)	20,766,592	20,749,323	20,749,323		
	Audit Adjustment	284,225	(88,347)	and the second second second second second second second second second second second second second second second		
	Beginning Balance (Audited)	21.050.817	20,660,975	20,621,401		
	Operating Income (including Depreciation)	1,203,714	491,158	898,569		
Ending Fun	d Balance	22,254,531	21,152,133	21,519,970		
Capital Out		13,743,061	970,200	1,050,224		

Los Angeles, CA | T: 213-622-0907 | www.edtec.com | Emeryville, CA | T: 510-663-3500
	2016/17	2016/17	2016/17	2016/17	2016/17	2016/17	2016/17	2016/17	2016/17	2016/17	2016/17	2016/17	2016/17
	Proposed	Proposed	Proposed	Proposed	Proposed	Proposed	Proposed	Proposed	Proposed	Proposed	Current		
	Revised Budget				Revised Budget					Revised Budget	Forecast -	Proposed Revised	
	MSA-1	MSA-2	MSA-3	MSA-4	MSA-5	MSA-6	MSA-7	MSA-8	MSA-SA	MSA-SD	MSA-SC	Budget MERF	Budget - Total
SUMMARY													
Revenue	5 205 400	1 005 050	1 250 007	4 040 445	4 000 000	4 540 070	0.500.550	4 4 40 404	5 405 000	2.007.044			24 502 500
LCFF Entitlement	5,305,480	4,295,058	4,352,807 493,745	1,818,445	1,660,532	1,518,270	2,599,553	4,440,491	5,465,892	3,067,041	-		34,523,569
Federal Revenue	1,202,884	522,541		247,687	164,096	161,359	421,493	297,469	783,158	139,972	-	-	4,434,404
Other State Revenues	1,158,352	544,067	879,335	267,852	177,416	253,252	622,567	620,258	556,982	386,040	-		5,466,121
Local Revenues	84,550	77,280	40,114	22,430	178,813	10,512	71,193	70,411	26,185	88,597	-	6,410,367	7,080,455
Fundraising and Grants	69,360	27,722	19,018	12,374	500	11,100	25,000	20,000	27,854	23,827	-	150,000	386,755
Total Revenue	7,820,626	5,466,669	5,785,019	2,368,788	2,181,357	1,954,494	3,739,806	5,448,629	6,860,071	3,705,478	-	6,560,367	51,891,304
Expenses													
Compensation and Benefits (excl adjustment	) 3,562,432	2,938,373	3,184,511	1,212,821	1,152,508	1,035,074	1,633,722	2,701,941	3,723,254	2,158,964	-	3,567,998	26,871,597
Books and Supplies	647,387	451,104	401,887	132,807	171,607	154,776	306,250	420,157	829,376	180,455	-	84,820	3,780,627
Services and Other Operating Expenditures	2,929,102	1,848,804	2,087,914	701,330	655,357	555,450	1,626,862	2,142,840	2,087,914	1,181,986	-	2,616,824	18,434,384
Depreciation	146,166	53,602	19,096	15,656	4,774	28,726	36,918	84,873	373,813	39,460	-	1,440	804,525
Total Expenses	7,285,087	5,291,884	5,693,409	2,062,614	1,984,245	1,774,026	3,603,752	5,349,811	7,014,357	3,560,866	-	6,271,082	49,891,132
Operating Income Before One-Time Adjustment	535,539	174,785	91,611	306,175	197,112	180,468	136,054	98,817	(154,287)	144,612		289,286	2,000,172
One-Time Compensation Adjustment	(198,362)	(164,349)	(186,030)	(82,695)	(66,305)	(47,852)	(89,982)	(120,965)	(45,129)	(99,934)	-		(1,101,603)
Operating Income (including adjustment)	337,177	10,436	(94,419)	223,480	130,807	132,616	46,072	(22,148)	(199,416)	44,678	-	289,286	898,569
Fund Balance													
Beginning Balance (Unaudited)	3,197,834	1,210,746	976,777	763,641	1,144,335	1.006,776	939,109	3,061,348	8,291,101	1,173,620	(730,789	(285,175)	20,749,323
Audit Adjustment	(37,421)	(69,796)	(1,355)	(101,149)		(61,339)	8,244	(90,501)		960	(791		(127,921)
Beginning Balance (Audited)	3,160,413	1,140,950	975,422	662,491	1,077,516	945,437	947,353	2,970,847	8,298,921	1,174,581	(731,580		
Operating Income (including Depreciation)	337,177	10,436	(94,419)	223,480	130,807	132,616	46,072	(22,148)		44,678	-	289,286	898,569
Ending Fund Balance	3,497,590	1,151,386	881,003	885.971	1,208,323	1,078,053	993,425	2,948,699	8,099,505	1,219,259	(731,580	) 288,335	21,519,970
Ending Fund Balance as a % of Expenses	3,451,550	22%	15%	43%	61%	61%	28%	2,540,055		34%	(151,500	y 200,333 5%	
							2070						
Captial Outlay	540,000	14,982	70,000	-	27,793	-	198,325	84,000	115,124	-	-	-	1,050,224
Total ADA	522.1	442.0	443.9	186.2	177.7	167.9	284.7	477.7	606.0	413.0	0.0	0.0	3,721

Consolidated Net Income before one-time compensation adjustments\* is forecasted for the year at **\$2,000,172**. Net income, adjusted for one-time compensation expense correction is **\$898,569**. This is a decrease \$305,145 from the board approved budget, and an increase of \$407,411 from the November forecast.

\*During this current year, Magnolia is recognizing an additional month of payroll and related benefits due to an accounting change based on the reporting method recommended by the auditors. This results in additional one-time expenses being recognized in the current year.

The main drivers of the changes between the original approved budget and proposed revised budget are:

- One-Time Funding added at \$214.55/PY ADA based on preliminary entitlements.
- College Readiness Block Grant Revenue (\$75,000/site) added to MSA-1, 2, 3, 4, and SA along with corresponding expenses.
- Expenses were updated based on prior year actuals and latest assumptions across all sites during budget revision meetings.
- Enrollment and FRL/UPP rates updated for all sites based on actual data
- Salaries updated to reflect actual staff in contracted positions and health benefits per master benefits list received from HR
- Revenue rates for Lottery, Special Ed, Title I/II, Summer Program adjusted per updated assumptions/data
- Option 3 COP Grant adjusted to match preliminary entitlements



# ACCOMPLISHMENTS

- No uncategorized in December
- CMO staff have proposed a revised CMO budget with 3% increase over board-approved budget as directed by the Board (including a PTO reserve)
- S&P has taken MPS off credit watch and affirmed BB rating

#### **OPPORTUNITIES AND RISKS**

#### Increase in ADA and Resulting Revenues

On a consolidated basis, Cumulative Average Daily Attendance at the end of Month 5 is +27.90 higher than forecast. These numbers have not yet been certified by the State, but if these numbers hold steady through P2 reporting, 8 of the 10 MPS schools will realize higher than forecasted revenues. See tables beginning on Page 39 for further details.

# Hourly Employees & Benefits

Hourly employees at school sites are exceeding the 20-hour limit, which will make them eligible for PERS. Others are exceeding the 29-hour limit, which will make them eligible for PERS and health benefits. This will have a negative budget impact. HR is reconciling which employees will need to receive benefits and EdTec will analyze the fiscal impact FY16-17.

# MSA-1, 2, and 3 CDS Numbers

MSA-1, 2, and 3 will need to change CDS codes as of the new fiscal year due to change in authorizer. MPS will need to work with CDE to make sure that all appropriate revenue and grants get properly transferred to the new CDS codes.

# Expense Risks – MERF Proposed Budget

The current MERF proposed budget does not include expansion of the FCMAT contract yet as amount and timing of expense are not yet known. Legal expenses are currently tracking higher than originally expected due to OIG related concerns, and there is risk of exceeding budget in this line item.

#### STRS/PERS Corrections

MPS management believes there may be prior year STRS and PERS eligibility inaccuracies which, when corrected, would result in additional expense for the organization. Further analysis is needed in order to determine the order of magnitude of this potential liability. Limited staffing resources at MERF have delayed this research. Any known errors related to current year eligibility or rate variances have been corrected.



Site	July	August	September	October	November	December	Trend
MERF	10	10	7	2	1	3	
MSA-1	8	2	8	1	1	1	
MSA-2	17	8	12	2	1	0	
MSA-3	2	3	9	5	3	12	■ = _ ■
MSA-4	0	1	16	0	0	0	_
MSA-5	0	1	5	0	0	0	_
MSA-6	0	1	0	0	0	0	•
MSA-7	6	2	2	1	0	1	<b></b>
MSA-8	2	2	21	1	0	0	
MSA-SA	13	9	10	5	2	1	
MSA-SD	11	13	1	1	3	3	
Total	69	52	91	18	11	21	<b>•••</b> •,

# **Emergency Check Request Tracking**

Emergency check requests have increased 91% since November. ECRs were more than 20 (21 total), and an additional charge was incurred. Communications with principals regarding the cost of ECRs have been effective in reducing the number of requests. December spike in ECRs was a result of the holidays and the rush to send payments before office closures.



# **CASH FLOW SUMMARY**



The ending cash balance at 12/31 was \$7,318,520, where \$282,690.04 was restricted Prop 1D money for MSA-Santa Ana. Projected ending cash balance at 6/30 is \$6,662,157.

# **Cash Flow Notes**

- MSA-SC loss is continuing to be analyzed by finance team, auditors and legal.
- MSA-SA will need operating loans to cover cash needs until February. These have already been approved by the board.
- MERF has received CMO fees through June (excluding MSA-SA) to maintain a positive cash balance.
- MSA-SA, MSA-SD and MSA-1 are expected to need intercompany borrowing to keep capital plan construction on track.



# November Forecast vs. Proposed Budget (December Forecast) Variance Analysis

# LCFF Entitlement \$10,983

MSA-1	MSA-2	MSA-3	MSA-4	MSA-5	MSA-6	MSA-7	MSA-8	MSA-SA	MSA-SD
(6,291)	9,375	49,664	(9,518)	(2,929)	(6,834)	(11,156)	(1,556)	(11,382)	1,610

CALPADS was ceritfied, and the unduplicated count, free and reduced lunch, and English learners were updated for each site. The unduplicated count drives a portion of LCFF funding and the following were adjusted to match actuals:

Site	Forecast	Actual	Variance
MSA-1	502	480	(22)
MSA-2	408	427	19
MSA-3	331	382	51
MSA-4	148	138	(10)
MSA-5	174	165	(9)
MSA-6	150	140	(10)
MSA-7	236	224	(12)
MSA-8	468	462	(6)
MSA-SA	532	526	(6)
MSA-SD	99	105	6
Total	3,048	3,049	(1)

# Federal Revenue \$929

MSA-1	MSA-2	MSA-3	MSA-4	MSA-5	MSA-6	MSA-7	MSA-8	MSA-SA	MSA-SD
885	-	44	-	-	-	-	-	-	-

MSA-1 and MSA-3 received prior year Federal revenue that was not accrued.

#### State Revenue \$3,865

MSA-1	MSA-2	MSA-3	MSA-4	MSA-5	MSA-6	MSA-7	MSA-8	MSA-SA	MSA-SD
-	-	-	-	(5,145)	-	-	-	1,280	-

MSA-5 removed State child nutrition revenue as it a part of LAUSD food services.

MSA-SA had prior year state revenue that was not accrued.



#### Other Local Revenue 24,306

MSA-1	MSA-2	MSA-3	MSA-4	MSA-5	MSA-6	MSA-7	MSA-8	MSA-SA	MSA-SD
-	7,299	-	207	7,554	-	0	225	9,020	-

MSA-2, 4, 5 and 8 Option 3 SpEd Grants were updated to match entitlements, resulting in an overall increase of \$15K

MSA-SA received a reimbursement from Anaheim for incorrectly deducting FY14-15 district oversight fees.

#### Donations/Fundraising \$9,107

MSA-1	MSA-2	MSA-3	MSA-4	MSA-5	MSA-6	MSA-7	MSA-8	MSA-SA	MSA-SD
-	-	-	-	-	-	-	-	5,279	3,827

MSA-SA and MSA-SD fundraising increased to match actuals

#### Compensation and Benefits \$4,055

MSA-1	MSA-2	MSA-3	MSA-4	MSA-5	MSA-6	MSA-7	MSA-8	MSA-SA	MSA-SD
48,676	19,689	(7)	(84,234)	(0)	0	18,684.0	(3,634)	7,184	(2,304)

MSA-1 has savings due to employee taking leave and position not being fully refilled. A placeholder office position was removed from the budget as it was filled by a previous new hire.

MSA-2 filled two placeholders for special education aide positions that were hired at a lower rate than budgeted

MSA-4 had one employee on a service break that returned to the school, this was not originally forecasted. Another employee left, and was removed from the budget, however, that position has since been replaced.

MSA-7 has a teacher who went on maternity leave and the payroll was reduced. However, there was a corresponding increase for substitute expense

MSA-8 paid out additional stipends that were not budgeted

MSA-SA had a Spanish teacher who left, and the position has been prorated until it is filled. H&W benefits were adjusted for 9 employees. 4 support staff employees left and were



replaced at a lower rate. 4 employees are receiving PERS that were not previously forecasted and the budget has been updated to reflect these benefits.

MSA-SD paid out an additional stipend and there was a H&W benefit adjustment for one employee.

#### Books and Supplies \$78,145

MSA-1	MSA-2	MSA-3	MSA-4	MSA-5	MSA-6	MSA-7	MSA-8	MSA-SA	MSA-SD
-	14,982	(0)	-	27,793	-	-	-	36,749	(1,379)

MSA-2, 5, and SA had capital expenditures in non-capitalized equipment, resulting in budget shift to capital expense.

MSA-SD increased other food based on current spending.

#### Services and Operating \$31,160

MSA-1	MSA-2	MSA-3	MSA-4	MSA-5	MSA-6	MSA-7	MSA-8	MSA-SA	MSA-SD
(72,331)	(27,779)	(58,628)	52,367	53,226	57,842	18,381.9	13,151	(22,363)	17,293

CMO Fees were updated based on the MERF budget changes and calculated based on P-1 (uncertified) ADA. This resulted in an overall savings of 100K across the sites.

MSA-1 had an increase of 9K in equipment leases based on actual lease costs.

MSA-2 had an increase of \$3K in equipment leases base on actual costs

MSA-4 had an increase of 6K to payroll fees based on actual expenses.

MSA-5 had an increase of 4K to payroll fees based on actual expenses.

MSA-7 increased substitute expenditures \$18K to cover the teacher on maternity leave.

MSA-SA had an increase of \$25K to repairs and mantainence for their old site, which was deducted from their security deposit

#### Depreciation \$12,427

MSA-1	MSA-2	MSA-3	MSA-4	MSA-5	MSA-6	MSA-7	MSA-8	MSA-SA	MSA-SD
-	-	-	-	-	-	-	-	(10,347)	-

Depreciation was updated per the fixed asset schedule for MSA-SA.



# Magnolia Science Academy - 1

						Variance	Variance
		Actual VTD	Approved Budget June 6th	November Forecast	Droposod Rudgot	(Previous vs. Proposed Budget)	(Budget vs. Proposed Budget)
SUMMARY		Actual YTD	June our	FOIECasi	Proposed Budget	Proposed Budget)	Proposed Budget)
Revenue							
Revenue	LCFF Entitlement	1,984,936	5,251,881	5.311.771	5,305,480	(6,291)	53,599
	Federal Revenue	185.427	695,788	1,201,999	1,202,884	(0,291) 885	507,096
	Other State Revenues	492.590	898,245	1,158,352	1,158,352	-	260,107
	Local Revenues	80,754	60.107	84,550	84,550		24,443
	Fundraising and Grants	23,463	56.000	69,360	69.360	-	13.360
	Total Revenue	2,767,171	6,962,021	7,826,032	7,820,626	(5,406)	
<b>-</b>							
Expenses	Compensation and Benefits (excl adjustment)	1.791.082	3.362.064	3.809.470	3.562.432	247.038	(200,367)
	Books and Supplies	233.692	539.025	5,609,470 647,387	5,562,432 647.387	247,030	(108,362)
	Services and Other Operating Expenditures	1.201.856	2.727.983	2.856.771	2.929.102	- (72,331)	1 A A A A A A A A A A A A A A A A A A A
	Depreciation	90.882	181.768	146,166	2,929,102	(72,331)	35.602
	Total Expenses	3,317,512	6,810,840	7,459,794	7,285,087	174,707	(474,247)
	Total Expenses	0,017,012	0,010,040	7,455,754	7,200,007	114,707	(4/4,247)
Operating I	ncome Before One-Time Adjustment	(550,341)	151,181	366,237	535,539	169,301	384,358
	One-Time Compensation Adjustment				(198,362)		
Operating l	ncome (including adjustment)				337,177		
Fund Balan							
r ana Dalan	Beginning Balance (Unaudited)	3.197.834	3,197,834	3,197,834	3,197,834		
	Audit Adjustment	(37,421)		(37,421)			
	Beginning Balance (Audited)	3,160,413	3,197,834	3,160,413	3,160,413		
	Operating Income (including Depreciation)	(550,341)	151,181	366,237	337,177		
Ending Fun	d Balance	2,610,072	3,349,015	3,526,650	3,497,590		
Capital Out	lav	27,331	100.000	540.000	540,000		
oupliar out	awj	11,001	,		010,000		
	Total ADA		518.2	522.1	522.1		

#### **Summary of Results**

Forecasting a net income of **\$535,539** before one-time adjustments and \$337,177 including adjustments; this is an increase of \$185,996 from the board approved budget and a decrease of \$29,061 from the November Forecast. Enrollment increased by 4 for a total of 541 students, but there was a 3% reduction in FRL to 88% and a reduction of 3% in unduplicated count to 89%.

# **Cumulative Changes from Board Approved Budget to Proposed Revised Budget**

Note: the following changes were presented in the November presentation and are included again here for your reference

# LCFF Entitlement \$53,599

A reduction in FRL and Unduplicated which was offset by an increase in enrollment, resulted in increased LCFF entitlement by \$53,599 from approved budget.

# Federal Revenue \$507,096

MSA-1 was awarded the Charter School Facilities Incentive Grant (CSFIG), which is a 3-year federal grant program to assist in facility needs. MSA-1 will receive \$500K each year for three years to toward the new construction costs for the facility at MSA-1. NSLP Revenue increased by \$6k due to the increase in enrollment, with a corresponding increase in food expenses.



Adjusted CDE preliminary entitlement for Title I and Title III which resulted in decrease of \$4.5k from approved budget. Prior year 15-16 National School Lunch Program under accrued \$2k and received FY 15-16 Title III not accrued. Removed FY 16-17 Title III - Immigrant of \$1.1k from the budget since none of the schools will be participating this year. Added AP reimbursements of \$5.1k not previously budgeted.

#### State Revenue \$260,107

Added a one-time fund for College Readiness Grant of \$75k and one-time Mandate Block Funding of \$115k that were not previously budgeted. State Lottery revenue increased by \$14k due to increase in enrollment. Increase of \$57k for SB740 from approved budget for this year to reimburse for rent per CSFA.

#### Other Local Revenue \$24,443

Summer Program revenue was \$21K higher than budgeted. Increased other local revenue by \$10k due to refunds not previously budgeted. Decreased COP Option 3 Step Grant by \$7k to match preliminary entitlement.

#### Donations/Fundraising \$13,360

Fundraising and Donations increased by \$13k based on prior year actuals.

#### Compensation and Benefits (-\$398,729)

Certificated payroll increased \$176K due to one-time adjustment for July payroll, with a corresponding increase in STRS expense for \$22K. Teachers and administrators are earning salaries higher pay than budgeted, and and an IT/Tutor, PT office manager and an additional TA were added to the budget. This resulted in a \$111K increase in salaries and a \$39K increase in benefits. Health benefits were estimated at 40 employees receiving H&W at an average cost of \$8,100. Revised budget is based on a per employee cost, with 42 employees receiving benefits at an average cost of \$9,241 per employee. This resulted in \$50K increase. MSA-1 is not a part of School Employer's Fund (SEF) like other MPS sites, and state unemployment rate is 6.20% of first \$7k per calendar year. Budget was based on 0.05% SEF rate (which is the rate applicable to all other MPS schools), which resulted in an increase of \$30K. Savings of \$55k due to one teacher leaving in December but added a substitute; also prorated the Dean of Culture's pay since she is going on maternity leave in February. Increased budget by \$6k due to SpEd Aide but was offset by removal of an office manager position.

# Books and Supplies (-\$108,362)

Textbook and other reference materials purchase not previously budgeted, which resulted in an increase of \$52K. Instructional materials and supplies increased by \$25K and Office Supplies increased by \$7.8k based on prior year actuals. Student food increased by \$19K due to enrollment increase. Other Food (food for events, PD, etc.) increased by \$5K based on prior year actuals.



# Services and Operating (-\$201,119)

Direct and Indirect CMO Fees increased by \$44k due to updated calculation of CMO Fees based on ADA and updated home office budget. Insurance increased by \$4k per updated premium from CharterSafe. Rent increased \$36k due to increase in rent for bungalows not previously budgeted. Operations & Housekeeping increased by \$21k, Utilities increased by \$6k, Repairs and Maintenance increased by \$10k, Accounting Fees increased by \$5k, School Programs increased by \$15k, Consultants increased by \$16k, Field Trip Expenses increased by \$12k, Legal Fees increased by \$20k, Marketing and Student Recruiting increased by \$5k, Professional Development increased by \$31k, Special Education contract instructors decreased by \$25k and Substitutes increased by \$24k based on prior year actuals. Also, increased prior year expenses – not accrued by \$18k to match actuals previously not budgeted. Increased Bad Debt Expense by \$2k for prior year 15-16 State nutrition over accrued. Increased Equipment Leases by \$5k per review of actuals and discussion with principal.

#### Depreciation (-\$35,602)

Depreciation increased to match updated fixed asset schedule and calculated depreciation for the year.



# Magnolia Science Academy - 2

		Actual YTD	Approved Budget June 6th	November Forecast	Proposed Budget	Variance (Previous vs. Proposed Budget)	Variance (Budget vs. Proposed Budget)
SUMMARY							
Revenue							
	LCFF Entitlement	1,665,533	4,518,778	4,285,683	4,295,058	9,375	(223,720
	Federal Revenue	124,243	344,735	522,541	522,541	-	177,80
	Other State Revenues	181,250	355,213	544,067	544,067	-	188,854
	Local Revenues	52,465	93,069	69,981	77,280	7,299	(15,789
	Fundraising and Grants	10,335	25,000	27,722	27,722	-	2,722
	Total Revenue	2,033,826	5,336,795	5,449,995	5,466,669	16,674	129,874
xpenses							
	Compensation and Benefits (excl adjustment)	1,536,023	2,987,228	3,122,411	2,938,373	184,038	48,855
	Books and Supplies	221,407	259,858	466,086	451,104	14,982	(191,24
	Services and Other Operating Expenditures	767,269	1,903,069	1,821,025	1,848,804	(27,779)	54,26
	Depreciation	16,998	34,000	53,602	53,602	-	(19,60)
	Total Expenses	2,541,697	5,184,155	5,463,126	5,291,884	171,242	(107,728
Operating I	ncome Before One-Time Adjustment	(507,871)	152,640	(13,131)	174,785	187,916	22,14
	One-Time Compensation Adjustment				(164,349)		
Operating I	Income (including adjustment)				10,436		
und Balan	ice						
	Beginning Balance (Unaudited)	1,210,746	1,210,746	1,210,746	1,210,746		
	Audit Adjustment	(69,796)	-	(69,796)	(69,796)		
	Beginning Balance (Audited)	1,140,950	1,210,746	1,140,950	1,140,950		
	Operating Income (including Depreciation)	(507,871)	152,640	(13,131)	10,436		
Inding Fun	nd Balance	633,080	1,363,386	1,127,820	1,151,386		
Capital Out	ilay	14,982	20,000	-	14,982		
					442.0		

MSA-2 is currently forecasting a net income of **\$174,785** before one-time adjustments and \$10,436 including adjustments; this is a reduction of \$142,204 from the board approved budget and an increase of \$23,567 from the November forecast. Enrollment has been reduced by -29 to 458, from 487 originally budgeted. There was a 9% increase in FRL to 93% and an increase of 7% in unduplicated count to 93%. This positively impacts LCFF, Nutrition and certain other revenues.

# Cumulative Changes from Board Approved Budget to Proposed Revised Budget

Note: the following changes were presented in the November presentation and are included again here for your reference

# LCFF/State Aid (-\$233,720)

LCFF revenue reduced (\$233k), due to reduction of -28 ADA, offset by an increase in FRL and unduplicated count.

# Federal Revenue \$177,806

Addition of National School Lunch Program (NSLP) for MSA-2 this year increased forecast by \$165k. This was not in the board approved budget because participation in this program was not known at that time. Title I in the current forecast has increased by \$11.7k per the CDE preliminary entitlement published in July. Special Ed rates also changed slightly from what was



originally budgeted. Removed Title III of \$727 from budget since none of the schools will be participating this year.

#### State Revenue \$188,854

Largest increases in State Revenue come from addition of two one-time funds not previously budgeted: One-Time mandated funding \$100k and College Readiness Grant \$75k. Estimated Lottery rates also have increased since the board approved budget, resulting in estimated increase of \$7.3k. Special Ed AB602 funding rates have reduced from the board approved budget and with reduced ADA result in decreased revenue of \$9k.

#### Other Local Revenue (-\$15,789)

Summer Program revenue was \$16K higher than budgeted, while uniforms and field trip revenue have been removed from the board approved budget, a reduction of \$46k. The addition of the Nutrition program also brought increased estimated local food service revenue of \$5k. Increased COP Option 3 Step Grant to \$9k to match preliminary entitlement.

#### Donations/Fundraising \$2,722

Fundraising increased by \$2.7K based on prior year actuals and budget meeting with the principal.

#### Compensation and Benefits (-\$115,494)

Certificated payroll increased \$141K due to the one-time adjustment of July Payroll, with a corresponding increase in STRS for \$18K. Health benefits increased \$20K because the budget estimated 37 employees receiving H&W at a cost of \$8,100, but it is now based on per employee cost. 34 people are receiving H&W benefits, with an average cost of \$9,379 per employee. There was a \$60K reduction because of two employee terminations. A teacher was replaced at a higher rate which was offset by 2 SpEd Aides who were hired less than budgeted, savings of \$20k.

#### Books and Supplies (-\$191,246)

Largest increase in Books and Supplies is the addition of food supplies expense not previously budgeted - \$193k. Also, while textbooks increased by \$45k due to purchases that were originally intended to occur in FY15-16 and were carried over to the current year, many line items were reduced by \$32k during budget review with the principal. Classroom Furniture, Equipment and Supplies went over budget by \$2k for Amazon purchases. Moved \$15k to capital expenditures for security cameras.

#### Services and Operating \$54,265

Direct and Indirect CMO Fees decreased \$54K due to updated calculation of CMO Fees based on ADA and updated home office budget. Travel and conference fees decreased by \$26k upon review of prior year actuals. Removed rent of \$180k. Increased Operations & Housekeeping by \$130k. Audit fees increased \$6.6K based on PY actuals and legal increased by \$10k based on anticipated additional needs related to renewal. Consultants and professional development increased \$46K to cover the costs funded by the Educator Effectiveness and College Readiness, not previously budgeted. Special Education contract instructors increased \$25K based on PY



actuals. Substitutes, Communications and several other line items also decreased by \$50k due to budget review with principal and examination of final prior year expenses. Increased PY expenses – not accrued by \$27k to match actuals received by 21<sup>st</sup> Century, Lifetouch Publishing and cleaning services. Increased Equipment Leases by \$3k based on trends.

#### Depreciation (-\$19,602)

Depreciation increased to match updated fixed asset schedule and calculated depreciation for the year.



# Magnolia Science Academy -3

						Variance	Variance	
			Approved Budget	November	Designed Durdweet	(Previous vs.	(Budget vs.	Forecast
SUMMARY		Actual YTD	June 6th	Forecast	Proposed Budget	Proposed Budget)	Proposed Budget)	Remaining
Revenue								
Revenue	LCFF Entitlement	1,630,048	4,245,387	4.303.143	4,352,807	49.664	107,420	2.722.759
	Federal Revenue	139,364	574.033	493,701	4,002,007	43,004	(80,288)	354,381
	Other State Revenues	276.823	694,406	879.335	879.335	44	184.929	602,512
	Local Revenues	36,369	24,785	40,114	40.114		15.329	3 745
	Fundraising and Grants	13,965	19.018	19.018	19.018	-	10,028	5.053
	Total Revenue	2.096.570	5.557.629	5,735,311	5.785.019	49.708	227.390	3.688.449
		2,030,570	3,337,623	3,703,011	3,783,013	43,700	221,000	0,000,440
Expenses								
	Compensation and Benefits (excl adjustment)	1,658,719	2,812,109	3,370,534	3,184,511	186,023	(372,402)	1,711,822
	Books and Supplies	138,052	454,542	401,887	401,887	(0)	52,654	263,836
	Services and Other Operating Expenditures	808,852	1,935,913	2,029,286	2,087,914	(58,628)	(152,001)	1,279,062
	Depreciation	6,000	12,000	19,096	19,096	-	(7,096)	13,096
	Total Expenses	2,611,623	5,214,564	5,820,804	5,693,409	127,395	(478,845)	3,267,816
On a rational	ncome Before One-Time Adjustment	(515,053)	343,065	(85,492)	91,611	177,103	(251,455)	420,634
Operating I	ncome Before One-Time Adjustment	(515,053)	343,065	(80,492)	91,611	177,100	(251,455)	420,634
	One-Time Compensation Adjustment				(186,030)			
Operating I	ncome (including adjustment)				(94,419)			
Fund Balan								
Fund Dalan	Beginning Balance (Unaudited)	976.777	976.777	976,777	976.777			
	Audit Adjustment	(1,355)		(1,355)	1			
	Beginning Balance (Audited)	975.422	976.777	975.422	975.422			
	Operating Income (including Depreciation)	(515,053)		(85,492)				
	Operating income (including Depreciation)	(010,000)	040,000	(00,432)	(34,413)			
Ending Fun	id Balance	460,369	1,319,842	889,930	881,003			
Capital Out	lay		70,000	70,000	70,000			
			· · · · ·					
	Total ADA		434.3	443.9	443.9			

#### **Summary of Results**

MSA-3 is currently forecasting a net income of **\$91,611** before one-time adjustements and a loss of (\$94,419) including adjustments; this is a reduction of \$437,485 from the board approved budget and a reduction of \$8,927 from the November forecast. Enrollment has increased by +10 to 460, from 450 originally budgeted. There was a 4% increase in FRL to 83% and an increase of 3% in unduplicated count to 83%. This increase positevely impacts LCFF, Nutrition and certain other revenues.

# **Cumulative Changes from Board Approved Budget to Proposed Revised Budget**

Note: the following changes were presented in the November presentation and are included again here for your reference

#### *LCFF Entitlement \$107,420*

LCFF revenue increased \$107k, due to increase of 9.6 ADA, FRL rate and unduplicated count.

#### Federal Revenue (-\$80,288)

National School Lunch Program (NSLP) decreased based on prior year actual participation and on reduced FRL \$89K. This is offset in part by reduced food expenses. Title I in the current forecast has increased by \$6k per the CDE preliminary entitlement published in July. Special Ed



rate also changed slightly from what was originally budgeted. Removed FY16-17 Title III of \$242 from budget since none of the schools will be participating this year. Added AP reimbursements of \$4k not previously budgeted.

#### State Revenue \$184,929

Largest increases in State Revenue come from addition of two one-time funds not previously budgeted: One-Time mandated funding \$96k and College Readiness Grant \$75k. Estimated Lottery rates also have increased since the board approved budget, along with increased ADA results in estimated increase of \$13k. State Nutrition revenue decreased by \$7k due to decreased FRL and participation based on prior year final numbers. Received \$7k for PY15-16 Assessement Reimbursements and Lottery under acrrued.

#### Other Local Revenue \$15,329

Summer Program revenue was \$17.7K higher than budgeted. Reduced COP Option 3 Grant by \$2k.

# Compensation and Benefits (-\$558,432)

Certificated payroll increased \$164K due to the one-time adjustment of July Payroll, with a corresponding increase in STRS for \$21K. There was an additional \$228K due to the addition of two SpEd Aides, an office manager, and three additional deans. The additional salary changes resulted in a \$40K increase to STRS/PERS benefits. Health benefits increased \$51K because the budget estimated 44 employees receiving H&W at a cost of \$8,100, but it is now based on per employee cost. 40 people are receiving H&W benefits, with an average cost of \$8,707 per employee. There was an additional \$43K increase as two teachers were replaced and two part time employees are now full time.

#### Books and Supplies \$52,654

Change primarily due to reduced food expenses due to anticipated reduced participation per prior year actuals \$65k. Classroom furniture and other food increased per budget review with principal \$12k.

#### Services and Operating (-\$152,001)

Direct and Indirect CMO Fees increased \$39K due to updated calculation of CMO Fees based on ADA and updated home office budget. Rent decreased by \$44k per info received from MPS Facilities team. Audit fees increased \$5K based on PY actuals and legal increased by \$30k based on anticipated needs related to renewal. Consultants and professional development increased \$90K to cover the costs funded by the Educator Effectiveness and College Readiness, not previously budgeted. Field Trip expenses increased \$5k and Substitute expenses increased \$20k. Marketing decreased by \$15k due to review of anticipated needs in this area and review of prior year actual spending. Special Education contract instructors increased \$7K based on PY actuals. Prior year un-accrued expenses totaled \$13k, increasing forecasted expenses.

# Depreciation (-\$7,096)

Depreciation increased to match updated fixed asset schedule and calculated depreciation for the year.



# Magnolia Science Academy - 4

		Approved Budget	November		Variance (Previous vs	Variance (Budget vs.
	Actual YTD	June 6th	Forecast	Proposed Budget		Proposed Budget)
LCFF Entitlement	657,969	1,772,032	1,827,963	1,818,445	(9,518)	46,413
Federal Revenue	77,221	252,308	247,687	247,687	-	(4,621)
Other State Revenues	103,615	141,453	267,852	267,852	-	126,399
Local Revenues	22,200	20,867	22,223	22,430	207	1,563
Fundraising and Grants	9,816	10,000	12,374	12,374	-	2,374
Total Revenue	870,821	2,196,660	2,378,099	2,368,788	(9,311)	172,128
Compensation and Benefits (excl adjustment)	578,372	1,172,519	1,211,281	1,212,821	(1,539)	(40,302)
Books and Supplies	56,006	158,736	132,807	132,807	-	25,930
Services and Other Operating Expenditures	257,515	667,206	753,697	701,330	52,367	(34,124)
Depreciation	4,608	9,221	15,656	15,656	-	(6,435)
Total Expenses	896,501	2,007,682	2,113,441	2,062,614	50,828	(54,931)
ncome Before One-Time Adjustment	(25,680)	188,978	264,658	306,175	41,517	117,197
One-Time Compensation Adjustment				(82,695)		
ncome (including adjustment)				223,480		
ice						
Beginning Balance (Unaudited)	763,641	567,722	763,641	763,641		
	(101,149)	-	(101,149)	(101,149)		
Beginning Balance (Audited)	662,491	567,722	662,491	662,491		
Operating Income (including Depreciation)	(25,680)	188,978	264,658	223,480		
nd Balance	636,811	756,700	927,150	885,971		
lay	-		-	-		
	Federal Revenue   Other State Revenues   Other State Revenues   Local Revenues   Fundraising and Grants   Total Revenue   Compensation and Benefits (excl adjustment)   Books and Supplies   Services and Other Operating Expenditures   Depreciation   Total Expenses   ncome Before One-Time Adjustment   ncome (including adjustment)   ce   Beginning Balance (Unaudited)   Audit Adjustment   Beginning Balance (Audited)   Operating Income (including Depreciation)   of Balance	LCFF Entitlement 657,969   Federal Revenue 77,221   Other State Revenues 103,615   Local Revenues 22,200   Fundraising and Grants 9,816   Total Revenue 870,821   Compensation and Benefits (excl adjustment) 578,372   Books and Supplies 56,006   Services and Other Operating Expenditures 257,515   Depreciation 4,608   Total Expenses 896,501   ncome Before One-Time Adjustment (25,680)   One-Time Compensation Adjustment 101,149   Reginning Balance (Unaudited) 763,641   Audit Adjustment (101,149)   Beginning Balance (Audited) 662,491   Operating Income (including Depreciation) (25,680)	LCFF Entitlement   657,969   1,772,032     Federal Revenue   77,221   255,308     Other State Revenues   103,615   141,453     Local Revenues   22,200   20,867     Fundraising and Grants   9,816   10,000     Total Revenue   870,821   2,196,660     Compensation and Benefits (excl adjustment)   578,372   1,172,519     Books and Supplies   56,006   158,736     Services and Other Operating Expenditures   257,515   667,206     Depreciation   4,608   9,221     Total Expenses   896,501   2,007,682     ncome Before One-Time Adjustment   (25,680)   188,978     One-Time Compensation Adjustment   763,641   567,722     Audit Adjustment   (101,149)   -     Beginning Balance (Unaudited)   763,641   567,722     Audit Adjustment   (101,149)   -     Beginning Balance (Audited)   662,491   567,722     Operating Income (including Depreciation)   (25,680)   188,978     dd Balance   636,811	Actual YTD   June 6th   Forecast     LCFF Entitlement   657,969   1,772,032   1,827,963     Federal Revenue   77,221   252,308   247,687     Other State Revenues   103,615   141,453   267,852     Local Revenues   22,200   20,867   22,223     Fundraising and Grants   9,816   10,000   12,374     Total Revenue   870,821   2,196,660   2,378,099     Compensation and Benefits (excl adjustment)   578,372   1,172,519   1,211,281     Books and Supplies   56,006   158,736   132,807     Services and Other Operating Expenditures   257,515   667,206   753,697     Depreciation   4,608   9,221   15,656     Total Expenses   896,501   2,007,682   2,113,441     ncome Before One-Time Adjustment   (25,680)   188,978   264,658     One-Time Compensation Adjustment   (101,149)   -   (101,149)     Beginning Balance (Unaudited)   763,641   567,722   763,641     Audit Adjustment	Actual YTD   June 6th   Forecast   Proposed Budget     LCFF Entitlement   657,969   1,772,032   1,827,963   1,818,445     Federal Revenue   77,221   252,308   247,687   247,687     Other State Revenues   103,615   141,453   267,852   267,852   22,430     Fundraising and Grants   9,816   10,000   12,374   12,374   12,374     Total Revenue   870,821   2,196,660   2,378,099   2,368,788     Compensation and Benefits (excl adjustment)   578,372   1,172,519   1,211,281   1,212,821     Books and Supplies   56,006   158,736   132,807   132,807     Services and Other Operating Expenditures   257,515   667,206   753,697   701,330     Depreciation   4,608   9,221   15,656   15,656   15,656   156,696   156,696   156,696   156,696   156,696   156,696   156,696   156,696   156,696   156,696   156,566   156,566   156,566   156,566   156,566   156,566	Actual YTD   Approved Budget June 6th   November Forecast   Proposed Budget   Proposed Budget     LCFF Entitlement   657,969   1,772,032   1,827,963   1,818,445   (9,518)     Federal Revenue   77,221   252,308   247,687   247,687   -     Other State Revenues   103,615   141,453   267,852   267,852   -     Local Revenues   22,200   20,867   22,223   22,430   207     Fundraising and Grants   9,816   10,000   12,374   12,374   -     Total Revenue   870,821   1,172,519   1,211,281   1,212,821   (1,539)     Books and Supplies   56,006   158,736   132,807   -   -     Services and Other Operating Expenditures   257,515   667,206   753,647   701,330   52,367     Depreciation   4,608   9,221   15,656   15,656   0,622     nome Before One-Time Adjustment   (25,680)   188,978   264,658   306,175   41,517     One-Time Compensation Adjustment   (62

#### **Summary of Results**

Forecasting a net income of **\$306,175** before one-time adjustments and \$223,480 including adjustments; this is an increase of \$34,502 from the board approved budget and a decrease of \$41,178 from the November forecast. Enrollment increased by 6 for a total of 193 students, but there was a 1% decrease in FRL to 73% and a decrease of 2% in unduplicated count to 72%.

# Cumulative Changes from Board Approved Budget to Proposed Revised Budget

Note: the following changes were presented in the November presentation and are included again here for your reference

# LCFF Entitlement \$46,413

Total enrollment increased by 6 students but reduction in FRL and unduplicated increased LCFF entitlement by \$46,413 from approved budget.

# Federal Revenue (-\$4,621)

NSLP Revenue decreased by \$3k due to the decrease in FRL%, with a corresponding decrease in food expenses. Adjusted CDE preliminary entitlement for Title I and Title III which resulted in decrease of \$1.5k from approved budget. Removed Title III of \$81 from budget since none of the schools will be participating this year. Added AP reimbursements of \$1k not previously budgeted.



#### State Revenue \$126,399

One-Time Funds at \$214/ADA were not previously budgeted, resulting in an increase of \$40K. State Lottery increased \$6k due to the increase in enrollment. Added a one-time fund for College Readiness Grant of \$75k. Special Education rate decreased from \$569 per ADA to \$563 resulting in a decrease of \$4k from approved budget. Increased by \$10k for prior year lottery and federal nutruition under accrued.

#### Other Local Revenue \$1,563

Summer Program Revenue increased \$6K as actual revenue was higher than budgeted. Reduced COP Option 3 Step Grant to \$5k to match preliminary entitlement.

#### Donations/Fundraising \$2,374

Fundraising increased by \$2.3k to match actuals.

#### Compensation and Benefits (-\$122,997)

Certificated payroll increased \$74K due to the one-time adjustment of July Payroll. Three teachers left, which resulted in a savings of \$80K. This offset the \$50K increase with the addition of the office technician and two part time SpEd Aides. Health benefits increased \$10K because the budget estimated 14 employees receiving H&W at a cost of \$8,100, but it is now based on per employee cost. 12 people are receiving H&W benefits, with an average cost of \$8,667 per employee. One employee had a service break in September but was removed from the budget. He then returned so added him back into the budget for December financials. Hired a teacher to replace one that got terminated back in August who was removed from the budget. Both these employees increased the budget by \$84k. One employee had a service break but was on the term'd list back in sept so removed him from budget. Added him in again for December financials. Hired another teacher to replace someone who got term'd back in August.

#### Books and Supplies \$25,930

Office Supplies increased by \$4k, Non Instructional Student Materials & Supplies decreasesd \$26k, Classroom Furniture decreased \$3k, Computers decreased \$20k and Other Food (food for events, PD, etc.) increased \$4k. Student Food increased \$15k due to prior year actuals.

#### Services and Operating (-\$34,124)

Direct and Indirect CMO Fees increased \$5K due to updated calculation of CMO Fees based on ADA and updated home office budget. Insurance decreased by \$3k due to updated premium by CharterSafe. Accounting fees increased \$4k, Equipment Leases increased \$2k, Consultants increased by \$8k, Other Professional Services increased by \$9k, Legal Fees increased by \$10k, Payroll Fees increased by \$6k, Marketing and Student Recruiting increased by \$13k, Transportation-Students increased by \$2k, Postage and Delivery decreased by \$2k based on PY actuals. Rent decreased by \$46k based on actual contract. Increased Professional Development by \$25k due to College Readiness.



# Depreciation (-\$6,435)

Depreciation increased to match updated fixed asset schedule and calculated depreciation for the year.



# Magnolia Science Academy -5

SUMMARY		Actual YTD	Approved Budget June 6th	November Forecast	Proposed Budget	Variance (Previous vs. Proposed Budget)	Variance (Budget vs. Proposed Budget)
Revenue							
Revenue	LCFF Entitlement	585,337	1,539,136	1,663,461	1,660,532	(2,929)	121,396
	Federal Revenue	45.062	176.079	164.096	164.096	(=,===)	(11,983)
	Other State Revenues	68,507	150.386	182,562	177,416	(5.145)	
	Local Revenues	22,784	11,120	171.259	178.813	7.554	167.693
	Fundraising and Grants	339	500	500	500	-	-
	Total Revenue	722,029	1,877,220	2,181,878	2,181,357	(520)	304,137
Expenses							
	Compensation and Benefits (excl adjustment)	532,439	1,064,348	1,218,812	1,152,508	66,305	(88,159)
	Books and Supplies	64,745	185,900	199,400	171,607	27,793	14,293
	Services and Other Operating Expenditures	183,837	594,065	708,583	655,357	53,226	(61,292)
	Depreciation	8,598	17,201	4,774	4,774	-	12,427
	Total Expenses	789,618	1,861,515	2,131,570	1,984,245	147,324	(122,731)
Operating I	ncome Before One-Time Adjustment	(67,589)	15,706	50,308	197,112	146,804	181,406
	One-Time Compensation Adjustment				(66,305)		
Operating I	ncome (including adjustment)				130,807		
Fund Balan	ice						
	Beginning Balance (Unaudited)	1,144,335	951,134	1,144,335	1,144,335		
	Audit Adjustment	(66,819)	-	(66,819)	(66,819)		
	Beginning Balance (Audited)	1,077,516	951,134	1,077,516	1,077,516		
	Operating Income (including Depreciation)	(67,589)	15,706	50,308	130,807		
Ending Fun	nd Balance	1,009,927	966,840	1,127,824	1,208,323		
Capital Out	ilay	27,793		-	27,793		
	Total ADA		168.9	177.7	177.7		

# **Summary of Results**

Forecasting a net income of **\$197,112** before one-time adjustments and \$130,807 including adjustments; this is an increase of \$115,101 from the board approved budget and an increase of \$80,499 from the November forecast. Enrollment increased by 12 for a total of 187 students and there was a 4% increase in FRL to 85% and 2% increase in unduplicated count to 88%.

# **Cumulative Changes from Board Approved Budget to Proposed Revised Budget**

Note: the following changes were presented in the November presentation and are included again here for your reference

# LCFF Entitlement \$121,396

Total enrollment increased by 12 students, as well as FRL and unduplicated which increased LCFF entitlement by 121k.

# Federal Revenue (-\$11,983)

Special Education rate decreased from \$202 per ADA to \$193 resulting in a decrease of \$5k from approved budget. Adjusted CDE preliminary entitlement for Title I and Title III which resulted in an increase of \$44k from approved budget. Also included PY Title I payable of \$51k. Removed Title III of \$485 from budget since none of the schools will be participating this year.



#### State Revenue \$27,030

One-Time Funds at \$214/ADA were not previously budgeted, resulting in an increase of \$30K. State Lottery increased \$7k due to the increase in enrollment. Special Education rate decreased from \$569 per ADA to \$563 resulting in a decrease of \$14k from approved budget. NSLP increased by \$5k due to increase in enrollment. Other State Apportionments – Prior Year increased by \$4k due to PY property tax and star reimbursement not accrued. Increased by \$334 for FY15-16 Assessment Reimbursements. Removed Fed NSLP of \$5k.

#### Other Local Revenue \$167,693

Increased COP Option 3 Grant by \$160,000 from approved budget. Increased the budget by \$8k for Microsoft Settlement.

# Compensation and Benefits (-\$154,464)

Certificated payroll increased \$64K due to the one-time adjustment of July Payroll. One additional teacher was hired and teacher and administrators are earning a higher salary than budgeted, resulting in a \$73K increase. The July payroll and additional teacher resulted in a \$15K increase in STRS benefits.

#### Books and Supplies \$14,293

Approved Textbooks decreased by \$25k, Educational Software increased by \$5k, Instructional Materials and Supplies decreased by \$8k, Non Instructional Student Materials and Supplies decreased by \$3k, Noncapitalized Equipment decreased by \$5k, Computers increased by \$9k, Non Classroom related Furniture, Equipment and Supplies increased by \$13k, Student Food increased by \$20k and Other Food (food for events, PD, etc.) increased by \$3k due to prior year actuals. Moved \$28k to Capital Expenditure for laptops.

# Services and Operating (-\$61,292)

Direct and Indirect CMO Fees increased \$5K due to updated calculation of CMO Fees based on ADA and updated home office budget. Insurance decreased by \$8k due to updated premium by CharterSafe. Repairs and Maintenance increased \$15k, Accounting fees increased \$3k, Other Professional Services decreased by \$23k, Field Trip Expenses increased by \$1k, Legal Fees increased by \$10k, Marketing and Student Recruiting increased by \$50k, Special Education Contract Instructors increased by \$25k, and Substitutes increased by \$5k based on PY actuals. Increased Prior Year Expense – Not accrued to \$31k for LAUSD food services, Hess Associates, Legal Fees and CharterSafe WC expenses not previously accrued. Decreased Rent by \$24k per Facility Use Agreement. Reallocated \$4k from Field Trip expenses to Non-classroom furniture. Overstated Other Professional Services so reduced the budget by \$20k. Payroll Fees increased by \$4k based on trends

#### Depreciation \$12,427

Depreciation decreased to match updated fixed asset schedule and calculated depreciation for the year.



# Magnolia Science Academy – 6

						Variance	Variance
			Approved Budget June 6th	November Forecast	Dranaged Budget	(Previous vs.	(Budget vs.
SUMMARY	-	Actual YTD	June 6th	Forecast	Proposed Budget	Proposed Budget)	Proposed Budget)
Revenue							
Revenue	LCFF Entitlement	576.102	1,575,467	1,525,104	1.518.270	(6.834)	(57,197)
	Federal Revenue	69,168	137,828	161.359	161.359	(0,004)	23,531
	Other State Revenues	92,502	214.078	253,252	253,252	-	39,175
	Local Revenues	6.392	14,070	10,512	10,512		(3,608)
	Fundraising and Grants	4,511	10,000	11,100	11,100		1,100
	Total Revenue	748.676	1.951.493	1.961.328	1,954,494	(6,834)	1
	Total Revenue	140,010	1,001,400	1,001,020	1,004,404	(0,004)	0,001
Expenses							
•	Compensation and Benefits (excl adjustment)	503,076	965,253	1,082,926	1,035,074	47,852	(69,821)
	Books and Supplies	72,130	110,183	154,776	154,776	-	(44,593)
	Services and Other Operating Expenditures	220,291	575,774	613,291	555,450	57,842	20,324
	Depreciation	3,184	6,368	28,726	28,726	-	(22,358)
	Total Expenses	798,680	1,657,578	1,879,719	1,774,026	105,694	(116,447)
Operating I	ncome Before One-Time Adjustment	(50,005)	293,915	81,608	180,468	98,860	(113,447)
	<b>F</b>				(47.052)		
	One-Time Compensation Adjustment				(47,852)		
Operating I	ncome (including adjustment)				132,616		
Fund Balan	ce						
	Beginning Balance (Unaudited)	1,006,776	938,327	1,006,776	1,006,776		
	Audit Adjustment	(61,339)	-	(49,511)	(61,339)		
	Beginning Balance (Audited)	945,437	938,327	957,265	945,437		
	Operating Income (including Depreciation)	(50,005)	293,915	81,608	132,616		
Ending Fun	d Balance	895,432	1,232,242	1,038,873	1,078,053		
Capital Out	lay	-	20,000	-	-		
			173.7	167.9	167.9		

#### **Summary of Results**

Forecasting a net income of **\$180,468** before one-time adjustmetns and \$132,616 including adjustments; this is a decrease of \$161,299, from the Board Approved Budget and a decrease of \$51,008 from the November Forecast. Enrollment decreased by 6 at 174, and there was a 7% reduction in FRL to 78% as well as a 7% reduction in unduplicated count to 80%.

# **Cumulative Changes from Board Approved Budget to Proposed Revised Budget**

Note: the following changes were presented in the November presentation and are included again here for your reference

# LCFF Entitlement (-\$57,197)

Total enrollment decreased by 6 students along with a reducation in FRL and unduplicated count which decreased LCFF entitlement by \$57k.

#### Federal Revenue \$23,531

Special Education rate decreased from \$202 per ADA to \$193 resulting in a decrease of \$3k from approved budget. Adjusted CDE preliminary entitlement for Title I and Title III which resulted in an increase of \$8k from approved budget. NSLP Revenue increased by \$18k due to prior year actuals.



#### State Revenue \$39,175

One-Time Funds at \$214/ADA were not previously budgeted, resulting in an increase of \$36K. School Facilities Apportionment increased \$5k. State Lottery increased \$4k, due to the rate of \$189/ADA vs. the budgeted rate of \$162/ADA. Special Education rate decreased from \$569 per ADA to \$563 resulting in a decrease of \$6k from approved budget.

#### Other Local Revenue (-\$3,608)

Reduced COP Option 3 Step Grant by \$3.6k to match preliminary entitlement.

#### Donations/Fundraising \$1,100

Donations increased by \$1k to match actuals.

#### Compensation and Benefits (-\$117,673)

Certificated payroll increased \$47K due to the one-time adjustment of July payroll, with a corresponding \$6K increase in STRS. Seven teachers left and were replaced by employees at a higher rate, resulting in an increase of \$37k. Administrators and classified employees are earning a higher salary than budgeted leading to an increase of \$10K. Lastly, a TA was hired that was not initially budgeted, resulting in a \$15K increase.

#### Books and Supplies (-\$44,593)

Approved Textbooks increased \$40k, Books and Other Reference Materials decreased \$2k, Educational Software increased \$6k, Instructional Materials and Supplies increased \$4k based on prior year actuals. Student Food decreased \$17k due to decrease in enrollment and lower FRL%.

#### Services and Operating \$20,324

Direct and Indirect CMO Fees increased \$4K due to updated calculation of CMO Fees based on ADA and updated home office budget. Travel and Conferences decreased by \$3k, Travel and Lodging increased by \$3k, Consultants increased by \$6k, Marketing and Student Recruitment increased by \$8k, Professional Development increased by \$4k, and Substitutes decreased by \$5k based on PY actuals. Increased Insurance budget by \$1k due to updated premium by CharterSafe. Removed \$40k of added cushion/padding from Miscellaneous Operating Expenses from the budget. Prior year expenses increased by \$4k for expenses previously not accrued. Increased budget by \$826 for CCSA membership renewal.

#### Depreciation (-\$22,358)

Depreciation increased to match updated fixed asset schedule and calculated depreciation for the year.



# Magnolia Science Academy - 7

						Variance	Variance
			Approved Budget	November	Descend Dudget	(Previous vs.	(Budget vs.
		Actual YTD	June 6th	Forecast	Proposed Budget	Proposed Budget)	Proposed Budget)
SUMMARY							
Revenue		070.005	0.074.505	0.040.700	0.500.550	(11.150)	(70.0.40)
	LCFF Entitlement	973,035	2,671,595	2,610,709	2,599,553	(11,156)	
	Federal Revenue	90,979	346,072	421,493	421,493	-	75,421
	Other State Revenues	275,896	578,580	622,567	622,567	-	43,988
	Local Revenues	50,191	54,198	71,193	71,193	0	16,996
	Fundraising and Grants	5,148	50,000	25,000	25,000	-	(25,000)
	Total Revenue	1,395,248	3,700,444	3,750,962	3,739,806	(11,156)	39,362
Expenses							
	Compensation and Benefits (excl adjustment)	806,061	1,710,715	1,742,388	1,633,722	108,666	76,993
	Books and Supplies	151,490	333,447	306,250	306,250	-	27,197
	Services and Other Operating Expenditures	700,873	1,557,568	1,645,244	1,626,862	18,382	(69,294)
	Depreciation	22,513	45,027	36,918	36,918	-	8,109
	Total Expenses	1,680,938	3,646,756	3,730,800	3,603,752	127,048	43,004
Operating I	ncome Before One-Time Adjustment	(285,690)	53,688	20,162	136,054	115,892	82,366
	One-Time Compensation Adjustment				(89,982)		
Operating I	ncome (including adjustment)				46,072		
Fund Balan	ce						
	Beginning Balance (Unaudited)	939,109	922,760	939,109	939,109		
	Audit Adjustment	8,244	-	8,244	8,244		
	Beginning Balance (Audited)	947,353	922,760	947,353	947,353		
	Operating Income (including Depreciation)	(285,690)	53,688	20,162	46,072		
Ending Fun	d Balance	661,664	976,448	967,515	993,425		
Capital Out			60.000	198.325	198.325		
Capital Out	lay	-	60,000	136,525	136,525		
			291.4	284.7	284.7		

#### **Summary of Results**

Forecasting a net income of **\$136,054** before one-time adjustments and \$46,072 including adjustments; this is a decrease of \$7,616 from the board approved budget and an increase of \$25,910 from the November forecast. Enrollment decreased by 7 to 295, and there was a 4% reduction in the unduplicated to 76%.

# **Cumulative Changes from Board Approved Budget to Proposed Revised Budget**

Note: the following changes were presented in the November presentation and are included again here for your reference

# *LCFF Revenue (-\$72,042)*

Enrollment and unduplicated count decrease led to a decrease in LCFF.

# Federal Revenue \$75,421

NSLP Revenue decreased by \$64K per PY actuals, with a corresponding decrease in food expense. MSA-7 was awarded the Charter School Facilities Incentive Grant (CSFIG), which is a 3-year federal grant program to assist in facility needs. MSA-7 will received \$138K each year for three years to cover construction costs for modulars at MSA-7. Title II decreased by \$131 based on preliminary apportionment and removed Title III of \$313 from the budget.



#### State Revenue \$43,988

Special Education Revenue decreased by \$11K per PY actuals. NSLP decreased 5K, with a corresponding decrease in food expense. Increase of \$60K for one-time funds that were not previously budgeted. Preliminary entitlement released at 214.55 per PY ADA.

#### Other Local Revenue \$16,996

Summer Program revenue was \$15K higher than budgeted. Received credit for prior year expenses of \$9k. Special Education Option 3 Grant reduced by \$7K from the approved budget based on preliminary entitlements.

# Donations/Fundraising (-\$25,000)

Fundraising reduction of \$25K based on prior year actuals

#### Compensation and Benefits (-\$12,989)

Certificated compensation increased by \$94K, largely due to the one-time adjustment for July payroll in the amount of \$89K. Contracted actual salaries were \$5K higher than budget due to additional stipends that were not budgeted. Classified payroll reduced \$40K as two positions were budgeted that were no longer needed, which had a corresponding reduction in benefits of \$10K. Classified salaries were further reduced \$18K as hourly employees were updated based on hours worked. Added two art teachers and 1 teachers assistant replaced at a higher hourly rate which increased the budget by \$3K. Certificated salaries were reduced \$14K from the November forecast as one teach went on maternity leave, which resulted in a corresponding increase in substitue expenses.

# Books and Supplies \$27,197

Textbook and other reference materials purchase not previously budgeted, which resulted in an increase of \$29K. Student food decreased by \$63K based on PY Actuals and corresponding revenue decrease. Other Food (food for events, PD, etc.) increased by \$5K based on prior year actuals. Other materials and supplies decreased \$2K based on actual school needs.

#### Services and Operating (-\$69,294)

Direct and Indirect CMO Fees increased \$27K due to updated calculation of CMO Fees based on ADA and updated home office budget. Audit fees increased \$4.5K based on PY actuals. Consultants increased by \$4K to cover the cost of an art program consultant that was not previously budgeted. PY expenses not accrued reduced by \$9K due writing off PY expenses. Special Education contract instructors increased \$28K based on PY actuals. Substitutes increased \$18K to cover the teacher on maternity leave, with a corresponding decrease in salaries.

#### Depreciation \$8,109

Depreciation decreased to match updated fixed asset schedule and calculated depreciation for the year.



# Magnolia Science Academy - 8

						Variance	Variance
			Approved Budget	November	Designed Durda at	(Previous vs.	(Budget vs.
		Actual YTD	June 6th	Forecast	Proposed Budget	Proposed Budget)	Proposed Budget)
SUMMARY							
Revenue							
	LCFF Entitlement	1,691,123	4,438,632	4,442,047	4,440,491	(1,556)	1,859
	Federal Revenue	212,012	296,081	297,469	297,469	-	1,388
	Other State Revenues	239,761	508,978	620,258	620,258	-	111,280
	Local Revenues	42,971	90,229	70,186	70,411	225	(19,818)
	Fundraising and Grants	3,614	20,000	20,000	20,000	-	-
	Total Revenue	2,189,480	5,353,920	5,449,960	5,448,629	(1,331)	94,709
Expenses							
	Compensation and Benefits (excl adjustment)	1,359,482	2,842,777	2,819,272	2,701,941	117,331	140,836
	Books and Supplies	104,431	297,700	420,157	420,157	-	(122,457)
	Services and Other Operating Expenditures	845,115	2,081,816	2,155,991	2,142,840	13,151	(61,024)
	Depreciation	34,078	68,156	84,873	84,873	· -	(16,717)
	Total Expenses	2,343,106	5,290,449	5,480,294	5,349,811	130,483	(59,362)
Operating I	ncome Before One-Time Adjustment	(153,625)	63,471	(30,334)	98,817	129,152	35,347
	One-Time Compensation Adjustment				(120,965)		
Operating I	ncome (including adjustment)				(22,148)		
					(,)		
Fund Balan							
	Beginning Balance (Unaudited)	3,061,348	3,019,921	3,061,348	3,061,348		
	Audit Adjustment	(90,501)		(90,501)	N 1 1		
	Beginning Balance (Audited)	2,970,847	3,019,921	2,970,847	2,970,847		
	Operating Income (including Depreciation)	(153,625)	63,471	(30,334)	(22,148)		
Ending Fun	d Balance	2,817,222	3,083,391	2,940,513	2,948,699		
Capital Out	lay	77,808	84,000	84,000	84,000		

#### **Summary of Results**

Forecasting a net income of **\$98,817** before one-time adjustments and a loss of (\$22,148) including adjustments; this is a decrease of \$85,618 from the board approved budget and an increase of \$8,187 from the November forecast. Enrollment remains the same at 495, but there was a 1% reduction in the unduplicated to 93%.

# Cumulative Changes from Board Approved Budget to Proposed Revised Budget

*Note: the following changes were presented in the November presentation and are included again here for your reference* 

# LCFF Revenue \$1,859

Rate adjustment led to increase in LCFF.

#### Federal Revenue \$1,388

Special Education rate decreased from \$202 per ADA to \$193 resulting in a decrease of \$741 from approved budget. Adjusted CDE preliminary entitlement for Title I and Title III which resulted in an increase of \$2k from approved budget. Removed Title III of \$151 from the budget.



#### State Revenue \$111,280

One-Time Funds at \$214.55 per PY ADA were not previously budgeted, resulting in an increase of \$96K. State Lottery increased \$13K, due to the rate of \$189/ADA vs. the budgeted rate of \$162/ADA.

#### Other Local Revenue (-\$19,818)

Uniform revenue reduced \$30K as uniforms will no longer be sold through the school. Corresponding decrease in uniform expense. Summer Program Revenue increased (\$17K) as actual revenue was higher than budgeted. SpEd Option 3 Grant decreased 6K as it is now based on the entitlement.

#### *Compensation and Benefits \$19,871*

Certificated payroll increased \$120K due to one-time adjustment for July payroll. This was offset by \$137K due to lower stipends than budgeted as well as two positions removed from the staff list, with a corresponding benefits change of \$20K. A classified employee was reclassed as a certificated employee, with a net change of zero to overall payroll budget, but a shift of \$56K between the budget categories. Classified payroll increased \$20K due to part-time janitor hired that was not budgeted. Health & Welfare Benefits decreased by \$3K due to PPO adjustments.

# Books and Supplies (-\$122,457)

Educational software increased \$5K for Accelerated Reader and Discover Education. \$8K in Uniform Expense removed as MPS will no longer be selling uniforms for revenue. Non-capitalized equipment increased \$15K due to speakers needing replacement in classrooms. Student food increased \$100K due to updated agreement with LAUSD. Agreement has CEP Free at 69.1% and Full 30.9%. MSA-8 actual numbers based on the forms collected is 90% Free and Reduced. Regional Director and Principal are working to get the LAUSD agreement updated.

#### Services and Operating (-\$61,024)

Direct and Indirect CMO Fees increased \$44K due to updated calculation of CMO Fees based on ADA and updated home office budget. Audit fees increased \$6K based on PY actuals. Professional Development increased \$6K to include Edge Coaching contract for principal. Prior year expenses (not accrued) increased \$6K from due to Sch4 Expenses from LACOE, Hess & Associates, and employee reimbursements.

# Depreciation (\$16,717)

Depreciation increased to match updated fixed asset schedule and calculated depreciation for the year.



# Magnolia Science Academy – Santa Ana

						Variance	Variance
			Approved Budget June 6th	November Forecast	Dropood Dudgot	(Previous vs. Proposed Budget)	(Budget vs. Proposed Budget)
SUMMARY		Actual YTD	Julie 6th	FUIECasi	Proposed Budget	Proposed Budget)	Proposed Budget)
Revenue							
Revenue	LCFF Entitlement	808,470	4,595,312	5,477,274	5,465,892	(11,382)	870,580
	Federal Revenue	88,965	394.527	783,158	783.158	(11,302)	388.631
	Other State Revenues	94,689	345,918	555,702	556.982	1.280	211.064
	Local Revenues	15,739	16.505	17.164	26,185	9.020	9.680
	Fundraising and Grants	27.854	22,000	22,575	27,854	5,279	5.854
	Total Revenue	1.035.717	5,374,262	6,855,873	6,860,071	4,198	1,485,809
	Total Revenue	1,035,717	5,574,262	6,655,675	6,860,071	4,136	1,465,605
Expenses							
•	Compensation and Benefits (excl adjustment)	1.640.642	3,059,757	3,775,567	3,723,254	52,313	(663,497)
	Books and Supplies	425,583	691,730	866,125	829,376	36,749	(137,646)
	Services and Other Operating Expenditures	762,482	1,775,769	2,065,550	2,087,914	(22,363)	· · · · · · · · · · · · · · · · · · ·
	Depreciation	198,617	397,234	363,466	373,813	(10,347)	
	Total Expenses	3,027,325	5,924,489	7,070,710	7,014,357	56,352	(1,089,868)
Operating In	ncome Before One-Time Adjustment	(1,991,608)	(550,228)	(214,837)	(154,287)	60,550	395,941
	One-Time Compensation Adjustment				(45,129)		
Operating In	ncome (including adjustment)				(199,416)		
Fund Balan		8.291.101	8,212,887	8.291.101	8.291.101		
	Beginning Balance (Unaudited)	7.820	0,212,007	7.820	7.820		
	Audit Adjustment Beginning Balance (Audited)	8.298.921	- 8.212.887	8.298.921	8.298.921		
	Operating Income (including Depreciation)	(1,991,608)		(214.837)	- 1 1		
	Operating income (including Depreciation)	(1,991,606)	(000,220)	(214,037)	(199,416)		
Ending Fun	d Balance	6,307,313	7,662,659	8,084,084	8,099,505		
Capital Outl	lay	37,249	13,389,061	77,875	115,124		
	Total ADA		511.5	606.0	606.0		

# **Summary of Results**

Forecasting a net loss of **(\$154,287)** before one-time adjustments and (\$199,416) including adjustments; this is an increase of \$350,812 from the board approved budget and an increase of \$15,421 from the November forecast. Enrollment increase of 98 from the approved budget to 628 students. Unduplicated increased 4% to 84%.

# Cumulative Changes from Board Approved Budget to Proposed Revised Budget

Note: the following changes were presented in the November presentation and are included again here for your reference

#### *LCFF Revenue \$870,580*

Enrollment increase led to an increase in LCFF.

#### Federal Revenue \$388,631

NSLP Revenue increased \$43K due to enrollment. Implementation Grant previously expected to be spent in 15-16, however, actual balance of \$261K. Remaining revenue will be recognized in 16-17 as all remaining funds were spent as of September 30, 2016. Increase of \$85K due to Title I preliminary apportionment released at \$219,592 (originally budgeted/estimated at \$134K).



#### Other State Revenue \$211,064

Special Education, NSLP, Mandate Cost Reimbursements, and State Lottery increased \$130K due to enrollment. \$75K added for College Readiness Grant, which will be used to cover college counselor salary. Increase of \$6K for PY revenue not accrued.

#### Other Local Revenue \$9,680

Anaheim was incorrectly deducting district oversight fees from in lieu property taxes, even though MSA-SA is authorized by the state. Anaheim reimbursed MSA-SA for these incorrect deductions FY14-15 and FY15-16. FY14-15 was not accrued and booked to other local.

#### Donations/Fundraising \$5,854

Fundraising has exceeded the budget and increased to match actuals.

# Compensation and Benefits (-\$708,626)

Certificated payroll increased \$392,473 due to 5 additional teachers hired with the increased enrollment as well as one additional dean. Classified payroll increased 238K as an additional office manager was hired as well as additional support staff. There was a corresponding benefits increase with increased staff of \$100K. Currently, hourly employees are still trending low, and this may reduce further in upcoming forecasts. A Spanish left, and the placeholder position was prorated, reducing the budget by \$21K.

# Books and Supplies (-\$137,646)

Textbooks increased \$4.8K based on actual McGraw-Hill Purchase order, which was covered by PCSGP grant. Custodial supplies increased \$20K, which includes one-time purchases for the new site. Art & Music supplies increased \$10K to include instrument purchases for the music program. Office supplies increased \$12.8K based on PY and CY expenditures. Non-Capitalized equipment and classroom furniture increased 32K for one-time purchases for new building. Computers increased \$16K to meet the 1:1 student ratio. MSA-SA may purchase MSA-SC chromebooks at fair market value if they are still viable. Student food increased \$63K due to enrollment and other food increased \$3K for parent meetings.

# Services and Operating (-\$312,145)

Direct and Indirect CMO Fees increased \$80K due to updated calculation of CMO Fees based on ADA and updated home office budget. Insurance decreased \$11K based on updated CharterSafe allocation. Utilities increased \$90K based on actual invoices for new school site. Rent increased \$37K for July & August Rent as well as additional charges for remaining in the building. Repairs and maintenance increased \$25K due to repairs needed at the old site, which was deducted from the security deposit. After school program increased \$25K and district oversight fee increased \$8K due to increased LCFF. Fines & Penalties increased \$29K for the estimated property tax for the new school site. The school site was not exempt for the year as it was not placed in service until September. Technology services increased \$44K due to one-time tech purchases for new site and increased CoolSIS expense for higher student enrollment.



# Depreciation \$23,420

Depreciation decreased to match updated fixed asset schedule and calculated depreciation for the year. Estimated depreciation on new school building, and may change.

Note regarding expenses:

MSA-SA incurred expenses related to opening the new school, some of which are still being analyzed in terms of proper funding source (Prop 1D vs. operating budget) and accounting treatment. This includes approximately \$135k in furniture and equipment expenses. This could have an impact on the bottom line, depending on whether they will ultimately be expensed or capitalized.



# Magnolia Science Academy – San Diego

						Variance	Variance
			Approved Budget	November		(Previous vs.	(Budget vs.
		Actual YTD	June 6th	Forecast	Proposed Budget	Proposed Budget)	Proposed Budget)
SUMMARY							
Revenue							
	LCFF Entitlement	1,311,974	3,365,610	3,065,431	3,067,041	1,610	(298,569)
	Federal Revenue	14,237	133,928	139,972	139,972	-	6,044
	Other State Revenues	102,450	301,331	386,040	386,040	-	84,709
	Local Revenues	72,465	55,036	88,597	88,597	-	33,561
	Fundraising and Grants	23,827	20,000	20,000	23,827	3,827	3,827
	Total Revenue	1,524,953	3,875,905	3,700,040	3,705,478	5,437	(170,428)
Expenses							
	Compensation and Benefits (excl adjustment)	1.101.627	2.155.725	2.256.594	2.158.964	97.630	(3,239)
	Books and Supplies	80,218	163,559	179.076	180,455	(1,379)	
	Services and Other Operating Expenditures	503,485	1.325.125	1,199,279	1,181,986	17,293	143,139
	Depreciation	22,310	44,619	39,460	39,460	-	5,159
	Total Expenses	1,707,640	3,689,029	3,674,409	3,560,866	113,544	128,163
Operating I	ncome Before One-Time Adjustment	(182,686)	186,876	25,631	144,612	118,981	(42,264)
	One-Time Compensation Adjustment				(99,934)		
Operating I	ncome (including adjustment)				44,678		
Fund Balan		4 470 000	4 050 004	4 470 000	4 470 000		
	Beginning Balance (Unaudited)	1,173,620	1,053,661	1,173,620	1,173,620		
	Audit Adjustment	960	-	960	960		
	Beginning Balance (Audited)	1,174,581	1,053,661	1,174,581	1,174,581		
	Operating Income (including Depreciation)	(182,686)	186,876	25,631	44,678		
	d Balance	991,894	1,240,537	1,200,211	1,219,259		
Ending Fun							
Ending Fun Capital Out		-					
-		-	- 453.6	- 413.0	- 413.0		

#### **Summary of Results**

Forecasting a net income of **\$144,612** before one-time adjustments and \$44,678 including adjustments; this is a reduction of \$142,198 from the board approved budget and an increase of \$19,047 from the November forecast. Enrollment decreased by 42 from the approved budget to 428 students. Unduplicated increased 2% to 25%.

# Cumulative Changes from Board Approved Budget to Proposed Revised Budget

*Note: the following changes were presented in the November presentation and are included again here for your reference* 

#### LCFF Revenue (-\$298,569)

Enrollment decrease led to a decrease in LCFF

#### Federal Revenue \$6,044

Special Education rate adjustment resulted in increase of \$3,939 from approved budget. Adjusted CDE preliminary entitlement for Title I and Title III which resulted in an increase of \$2.1k from approved budget.



# Other State Revenue \$84,709

Special Education revenue reduced \$13K with decreased enrollment. One-time funding increased \$89K at 214.55/PY ADA based on preliminary entitlement. State revenue increased by \$5K from the previous forecast due to PY state revenue not accrued.

#### Other Local Revenue \$33,561

Summer Program Revenue increased \$10K based on actual revenue. Other local revenue increased \$23K from school sales and \$10K from the Microsoft Refund.

#### Fundraising Revenue \$3,827

Increased based on actuals.

# Compensation and Benefits (-\$103,173)

Certificated payroll increased \$100K due to one-time July payroll adjustment, however, fulltime Special Ed Teachers were removed and replaced with support staff, which led to a savings of \$30K. Classified Payroll increased with the addition of a school psychologist, with a corresponding decrease of \$15K in Special Ed contract instructors. H&W benefits increased \$22K as benefits are now being tracked on a per employee basis rather than an average cost. Accounts for employees opting in or moving to the family plan.

# Books and Supplies (-\$16,896)

Textbooks increased \$8K based on CY actuals. Custodial supplies decreased \$3K based on PY actuals. Uniform expenses increased \$13K based on CY actuals, but will not be sold based on new MPS policy. Non-capitalized equipment reduced by \$2K. Other food increased \$1K based on actual expenditures.

#### Services and Operating \$143,139

Direct CMO Fee reduced \$33K due to lower enrollment and maxed at 11% LCFF. Shared staff fee decreased \$20K as a result of staff leaving in January, reducing overall fee to sites. Rent reduced \$25K based on actual lease agreement and repairs & maintenance reduced \$20K based on CY spending. Consultants decreased \$40K as school is no longer hiring a contracted counselor. Prior year expenses not accrued increased \$8K due to district oversight, SubReady, Ricoh, Mission Janitorial, Hess & Associates, and teacher reimbursements. SpEd contractors decreased \$15K based on PY actuals and less amount paid out for psych services now that school psychologist is on staff. Substitutes reduced \$6K based on PY actuals.

#### Depreciation \$5,159

Depreciation decreased to match updated fixed asset schedule and calculated depreciation for the year.

#### MERF

venues ing and Grants venue sation and Benefits (excl adjustment) id Supplies and Other Operating Expenditures tion	Actual YTD 3,008,303 86,850 <b>3,096,153</b> 1,937,146 40,827 1,273,893	Approved Budget September 8th 6,242,850 150,000 6,392,850 3,467,487 75,821 2,537,455	150,000	6,410,367 150,000 6,560,367 3,567,998	(Previous vs. Proposed Budget) (100,992) - (100,992) 145,432	167,517
ing and Grants venue sation and Benefits (excl adjustment) id Supplies and Other Operating Expenditures	3,008,303 86,850 <b>3,095,153</b> 1,937,146 40,827 1,273,893	6,242,850 150,000 6,392,850 3,467,487 75,821	6,511,359 150,000 <b>6,661,359</b> 3,713,429	6,410,367 150,000 6,560,367 3,567,998	(100,992) - (100,992)	167,517 
ing and Grants venue sation and Benefits (excl adjustment) id Supplies and Other Operating Expenditures	86,850 3,095,153 1,937,146 40,827 1,273,893	150,000 6,392,850 3,467,487 75,821	150,000 <b>6,661,359</b> 3,713,429	150,000 <b>6,560,367</b> 3,567,998	(100,992)	167,517
ing and Grants venue sation and Benefits (excl adjustment) id Supplies and Other Operating Expenditures	86,850 3,095,153 1,937,146 40,827 1,273,893	150,000 6,392,850 3,467,487 75,821	150,000 <b>6,661,359</b> 3,713,429	150,000 <b>6,560,367</b> 3,567,998	(100,992)	167,517
ing and Grants venue sation and Benefits (excl adjustment) id Supplies and Other Operating Expenditures	86,850 3,095,153 1,937,146 40,827 1,273,893	150,000 6,392,850 3,467,487 75,821	150,000 <b>6,661,359</b> 3,713,429	150,000 <b>6,560,367</b> 3,567,998	(100,992)	167,517
venue sation and Benefits (excl adjustment) d Supplies and Other Operating Expenditures	<b>3,095,153</b> 1,937,146 40,827 1,273,893	<b>6,392,850</b> 3,467,487 75,821	<b>6,661,359</b> 3,713,429	<b>6,560,367</b> 3,567,998		
sation and Benefits (excl adjustment) nd Supplies and Other Operating Expenditures	1,937,146 40,827 1,273,893	3,467,487 75,821	3,713,429	3,567,998		
nd Supplies and Other Operating Expenditures	40,827 1,273,893	75,821			145,432	(100 511)
nd Supplies and Other Operating Expenditures	40,827 1,273,893	75,821			145,432	(100,511)
and Other Operating Expenditures	1,273,893		94,820	04.000		(100,511)
		2 537 455		84,820	10,000	(8,999)
tion		2,001,400	2,825,323	2,616,824	208,500	(79,369)
	3,834	7,666	1,440	1,440	-	6,226
penses	3,255,700	6,088,429	6,635,013	6,271,082	363,931	(182,653)
fore One-Time Adjustment	(160,547)	304,421	26,346	289,286	262,939	(15,136)
e Compensation Adjustment				-		
cluding adjustment)				289,286		
g Balance (Unaudited)	(285,175)	(285,175)	) (285,175)	(285,175)		
ustment	284,225	284,225	311,971	284,225		
g Balance (Audited)	(950)	(950)	) 26,796	(950)		
gIncome	(160,547)	304,421	26,346	289,286		
•	(161,497)	303,471	53,142	288,335		
•						
9	istment Balance (Audited)	Istment   284,225     Balance (Audited)   (950)     Income   (160,547)	Istment   284,225   284,225   284,225   284,225   284,225   284,225   100,000 <t< td=""><td>Istment   284,225   284,225   311,971     Balance (Audited)   (950)   (950)   26,796     Income   (160,547)   304,421   26,346</td><td>Income (160,547) 304,421 26,346 289,286</td><td>Income (160,547) 284,225 284,225 311,971 284,225 Income (160,547) 304,421 26,346 289,286</td></t<>	Istment   284,225   284,225   311,971     Balance (Audited)   (950)   (950)   26,796     Income   (160,547)   304,421   26,346	Income (160,547) 304,421 26,346 289,286	Income (160,547) 284,225 284,225 311,971 284,225 Income (160,547) 304,421 26,346 289,286

#### **Summary of Results**

Forecasting a net income of \$289,286, a reduction of \$15,136 from the board approved budget and an increase of \$262,939 from the November forecast.

# **Cumulative Changes from Board Approved Budget to Proposed Revised Budget**

*Note: the following changes were presented in the November presentation and are included again here for your reference* 

# Other Local Revenue \$167,517

Other Local revenue increased \$25K due to refunds and return of security deposit that was not on the Balance Sheet. CMO Fee (Indirect): Increase of \$109K based on increased expenses, which are discussed further below. CMO Fee (Shared Staff): Increased \$34K based on actual contracted salaries and H&W benefits, which were higher than the approved budget.

# Compensation and Benefits (-\$100,511)

Increased \$22K due to accrued PTO not budgeted, which is paid at the end of each fiscal year for unused sick time (estimated at 6 unused days per employee at a rate of \$125/per day, but actuals could differ). Accrued vacation previously not booked to the balance sheet, but accrued liability is \$62K as of September, which has been added to the forecast on a per employee basis. Bonuses for two employees were not budgeted, with a corresponding increase of \$20K to the proposed budget. Increased \$71K due to two employees who were expected to leave



prior to July 2016, but actually left in August/September, and their payroll and vacation payouts were not budgeted. Severance for two employees was not budgeted, increase of \$60K. STRS and PERS is now offered to all home office employees, with a corresponding increase of \$70K. Health & Welfare increased \$38K as it is based on a per employee basis with more employees opting-in as well as enrolling in the family plan. Due to these increased expenses from the approved budget, MERF did not fill vacant positions and have delayed the hiring of a payroll associate and purchasing associate, which led to a savings of \$242K. [See figure 1.1]

Savings - Approved vs. Proposed								
Salaries - Unfilled Positions	201,000.00							
Benefits - Unfilled Positions	40,884.00							
Total Savings	241,884.00							
Additional Expenses - Approved vs.	Proposed							
PTO Payouts (unused sick time)	(21,750.00)							
Accrued Vacation	(61,887.45)							
Bonuses/Stipends	(19,799.07)							
Health Reimbursements	(6,900.00)							
STRS	(46,595)							
PERS	(23,362)							
H&W Benefits	(31,006)							
Salaries for non-budgeted employees	(70,613.52)							
Severance - OD & SM	(60,481.34)							
Total Additions	(342,394.66)							
Net Change	(100,510.66)							

Figure 1.1: Savings and Additional Expenses - Compensation & Benefits

# Books and Supplies (-\$8,999)

Educational software decreased 7K based on needs of the Academic Department. Office supplies increased \$6K based on PY actuals. Non-capital expenditures in the amount of \$1K were removed from the budget. Other food increased \$11K based on PY and CY actuals.

# Services and Operating (-\$79,369)

Travel and conferences decreased \$66K due to less travel expected up north and a decrease in departmental travel budgets. Operations and housekeeping increased \$13K due to the removal of Santa Clara junk. Audit fees increased \$19K based on VTD PY actuals and contract. School programs increased \$4K for additional community outreach. Consultants decreased \$12K based on a reduction of community outreach and based on actual contracts. Legal fees increased \$85K based on PY actuals as well as expected increase in legal fees with renewals and OIG. Licenses and other fees increased \$4K for use tax, which is paid by MERF. Marketing and



student recruiting reduced \$37K in order to cut expenses from the MERF budget. Prior year expenses (not accrued) increased \$17K from as a result of prior year expenses that were not accrued for in the amount of \$41K, including CoolSIS, Cannon, reimbursements, CalNET, EDD and First Student. Professional development decreased \$51K based on projected department needs as well as STEAM expo. Tutition Reimbursement increased \$38K based on actual participation. Staff recruiting increased \$21K for Department of Justice, fingerprinting and recruiting events. This was budgeted under 5822, but was moved to a new object code. Technology services and communications each increased by \$19K based on updated IT budget.

# Depreciation \$6,226

Depreciation decreased to match updated fixed asset schedule and calculated depreciation for the year.

# **Budget Cuts from the November Forecast**

In the January meeting, the board approved a 3% increase in expenses from the approved budget. The finance team worked to identify potential areas for budget cuts in the November forecast to meet this request. In addition to not filling the vacant positions for COO, Controller, and Senior Financial Analyst, the following adjustments were made to the budget:

Cuts from November Forecas	st
4330 - Office Supplies	(5,000.00)
4420 - Computers	(5,000.00)
5220 - Travel & Lodging	(22,000.00)
5822 - Consultants	(56,359.25)
5851 - Marketing & Student Recruiting	(40,000.00)
5863 - Professional Development	(35,000.00)
5864 - Tuition Reimbursement	(15,000.00)
Total Cuts	(178,359.25)

There was also a \$40K decrease in prior year expenses (not accrued) due a write off as well as an audit adjustment.

MERF did cut \$364K in expenses from the November Forecast, however, these cuts result in potential risks to MERF. MSA-4 and 5 are up for renewal next year, and MERF will not have the funds to hire outside consultant help. MERF has less employees on staff, and should more requests come from FCMAT or the OIG, they will have limited manpower to fulfill these requests. Legal fees could also further impact the budget.



# Capital Expenditures – Actuals YTD

Capital expenditures are currently hitting MERF as an expense, but will need to be allocated to school sites as capital costs and later depreciated. The actual classified salary and contracted expenses incurred through December 2016 are overstated by \$113K, and will be reclassified to capital expenditure once the Facility Team provides appropriate allocations at year end.



#### **CMO Fee Analysis**

# CMO Fee (Indirect Costs)

The CMO fees are calculated by redistributing total home office expenses to school sites based on a tier factor driven by Average Daily Attendance (ADA). The home office allocation expense takes into account that MSA-SD is capped at 11% LCFF, as well as the capping of those schools that have reached a minimum threshold of reserves in order to mitigate financial burden. The expenses to be allocated are calculated as follows:

Home Office Expense Allocation = Allowable Expenses – Fundraising & Other Revenue – Direct CMO Fee + 5% Reserve

# Shared Staff Fee

Four home office employees fill in the gaps at school sites and are charged a separate fee to account for these costs:

Employee	Title	% Salary Allocated	Funded by Revenue	Sites Responsible
Suat Acar	Regional Director	86%	Unrestricted	LAUSD Sites
Erdinc Acar	Regional Director	50%	Unrestricted	MSA-SA & MSA-SD
Kelly Hourigan	СОО	15%	Special Ed.	All Sites
Victoria Marzouk	Director of Special Programs	100%	Special Ed.	All Sites

#### CMO Fees: As a % of Revenue

	% LCFF	% Total Revenue*
CMO Fee	17.60%	13.54%
CMO + Shared Staff Fee	18.50%	14.23%

\*Total revenue excludes facility grants awarded to MSA-1 and MSA-7


### **ADA Analysis**

ADA drives revenue and decreases in enrollment or attendance can negatively affect the forecast. Below is a summary of sites and how their current ADA compares to the forecast. Since ADA is variable, with decreases usually seen during the holiday months, the forecast is only updated with material changes and when the P-1 is certified.

### Summary

There will likely be a revenue increase on most sites as cumulative P-1 (uncertified) ADA is trending higher than the forecast.

	Forecasted		
Site	ADA	P1	Variance
MSA-1	522.07	524.39	2.33
MSA-2	441.97	437.57	(4.40)
MSA-3	443.90	446.89	2.99
MSA-4	186.25	187.61	1.37
MSA-5	177.65	177.66	0.01
MSA-6	167.91	172.58	4.67
MSA-7	284.68	288.61	3.94
MSA-8	477.68	488.49	10.82
MSA-SA	606.02	612.65	6.63
MSA-SD	413.02	412.58	(0.44)
Total	3,721.13	3,749.03	27.90

### MSA-1



MSA-1 has an actual cumulative ADA of 526.03, a 3.97 increase from the current forecast.



### MSA-2



MSA-2 has an actual cumulative ADA of 436.54, a 5.43 decrease from the current forecast



MSA-3

MSA-3 has an actual cumulative ADA of 446.89, a 2.99 increase from the current forecast. Month 5 was not yet available.







MSA-4 has an actual cumulative ADA of 187.25, a 1.00 increase from the current forecast



MSA-5

MSA-5 has an actual cumulative ADA of 177.11, a .54 decrease from the current forecast.







MSA-6 has an actual cumulative ADA of 172.58, a 4.67 increase from the current forecast.



MSA-7

### MSA-7 has an actual cumulative ADA of 284.68, a 1.80 increase from the current forecast. .



### MSA-8



MSA-8 has an actual cumulative ADA of 487.12, a 9.45 increase from the current forecast.



**MSA-SA** 

MSA-SA has an actual cumulative ADA of 615.47, a 9.45 increase from the current forecast. Month 4 and 5 were not available.



### **MSA-SD**



MSA-SD has an actual cumulative ADA of 411.88, a 1.14 decrease from the current forecast.



## **MSA-1 Cash Flow Forecast**

Ending cash balance as of 12/31 was 1,172,877, and forecasted ending cash balance at 6/30 is \$1,258,316





## **MSA-2 Cash Flow Forecast**

Ending cash balance as of 12/31 was \$319,512, and forecasted ending cash balance at 6/30 is \$427,018



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## **MSA-3 Cash Flow Forecast**

Ending cash balance as of 12/31 was \$189,580 and forecasted ending cash balance at 6/30 is \$366,597



**MSA-3** Cash Flow



## **MSA-4 Cash Flow Forecast**

Ending cash balance as of 12/31 was \$526,521, and forecasted ending cash balance as of 6/30 is \$283,645





## **MSA-5 Cash Flow Forecast**

# Ending cash balance as of 12/31 was \$828,703 and forecasted ending cash balance as of 6/30 is \$674,293





## **MSA-6 Cash Flow Forecast**

Ending cash balance as of 12/31 was \$552,060 and forecasted ending cash balance as of 6/30 is \$258,111





## **MSA-7 Cash Flow Forecast**

Ending cash balance as of 12/31 was \$560,945 and forecasted ending cash balance as of 6/30 is \$391,256





## **MSA-8 Cash Flow Forecast**

Ending cash balance as of 12/31 was \$1,647,901, and forecasted ending cash balance as of 6/30 is \$422,946





## **MSA-SA Cash Flow Forecast**

Ending cash balance as of 12/31 was \$768,941, and forecasted ending cash balance as of 6/30 is \$1,204,611



Operating cash balance at 12/31 is \$486,251 and Prop 1D cash balance is \$282,690



## **MSA-SD Cash Flow Forecast**

# Ending cash balance as of 12/31 was \$743,359 and forecasted ending cash balance as of 6/30 is \$949,958





## **MERF Cash Flow Forecast**

# Ending cash balance as of 12/31 was \$8,121 and forecasted ending cash balance as of 6/30 is \$425,407



(200,000)

Assumes operating loans from school sites totaling \$900K to remain cash positive

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## **Balance Sheet**

## Total Assets as of 12/31 was \$37M

	MSA-1	MSA-2	MSA-3	MSA-4	MSA-5	MSA-6	MSA-7	MSA-8	MSA-SA	MSA-SC	MSA-SD	MERF	Total
							12/31/2	016					
Assets													
Cash Balances	\$ 1,172,877	\$ 319,512	\$ 189,580	\$ 526,521	\$ 828,703	\$ 552,060	\$ 560,9	45 \$ 1,647,901	\$ 768,941	S -	\$ 743,359	\$ 8,121	\$ 7,318,520
Accounts Receivable	384	291	762	136	16,646	(396)	(3,7	31) (5,531)	16,374	201,615	(139)	98,615	\$ 325,026
Prepaids Deposits	39,035	-	-	-	-	-	4,0	- 00	19,690	56,590	25,000	16,000	\$ 160,315
Fixed Assets, Net	3,621,938	167,016	75,544	59,536	(1,688)	63,216	16,2	88 106,617	17,055,134	135,351	319,022	15,329	\$ 21,633,304
Itercompany Receivable	680,505	291,621	368,670	203,595	236,540	400,000	365,6	89 1,126,145	12,640	33,781	165,282	3,794,320	\$ 7,678,786
Total Assets	\$ 5,514,739	\$ 778,440	\$ 634,555	\$ 789,788	\$ 1,080,202	\$ 1,014,880	\$ 943,1	91 \$ 2,875,131	\$17,872,779	\$427,337	\$1,252,524	\$ 3,932,385	\$ 37,115,951
Liabilities & Equity													
AP & Accrued Expenses	\$ 126,841	\$ 141,745	\$ 72,157	\$ 27,068	\$ 88,346	\$ 46,057	\$ 157,7	89 \$ 133,023	\$ 169,195	\$400,926	\$ 107,127	\$ 227,801	\$ 1,698,076
Deferred Revenue	-	-	-	-	-	-	-	-	61,355	-	-	-	\$ 61,355
Intercompany Balances Payable	5,157	6,090	102,029	125,908	9,721	73,390	123,7	38 2,694	2,636,845	747,883	1,698	3,843,633	\$ 7,678,786
Loans and other payables	2,800,000	12,508	-	-	-	-	-	-	8,735,320	35,646	151,806	22,448	\$ 11,757,728
Temporarily Restricted	120,195	93,549	102,835	72,231	53,216	64,308	73,2	73 99,897	5,842,987	85,451	187,098	-	\$ 6,795,041
Beginning Net Assets - Audited	3,040,218	1,047,401	872,587	590,260	1,024,300	881,130	874,0	80 2,870,950	2,455,934	(817,028)	987,482	(950)	\$ 13,826,363
Net Income (Loss) to Date	(577,672)	(522,853)	(515,053)	(25,680)	(95,382)	(50,005)	(285,6	90) (231,433	(2,028,857)	(25,540)	(182,686)	(160,547)	\$ (4,701,398)
Total Liabilities & Equity	\$ 5,514,739	\$ 778,440	\$ 634,555	\$ 789,788	\$ 1,080,202	\$ 1,014,880	\$ 943,1	91 \$ 2,875,131	\$17,872,779	\$427,337	\$1,252,524	\$ 3,932,385	\$ 37,115,951

Intercompany borrowing at \$7.68M as of 12/31



## **Intercompany Balances**

## Total intercompany receivable/payable is \$7.68M at 12/31

## Intercompany Borrowing (excluding CMO Fees)

		Due To													
		MSA-1	MSA-2	MSA-3	MSA-4	MSA-5	MSA-6	MSA-7	MSA-8	MSA-SA	MSA-SC	MSA-SD	MERF		
MSA-3	1		-	-	1,837.66	-	-	-	-	2,254.67	-	-	1,064.66		
MSA-2	2	-		-	1,490.34	2,179.78	-	-	-	-	-	2,419.98	-		
MSA-3	3	-	-		-	-	-	-	-	503.88	-	2,411.47	99,113.52		
MSA-4	4	-	-	-		-	-	-	-	2,061.37	-	-	-		
E MSA-	5	-	-	-	-		-	-	-	-	2,857.26	5,233.30	1,630.42		
MSA-S MSA-G MSA-G MSA-G MSA-G	6	-	-	-	-	-		-	-	-	669.38	-	817.80		
MSA-	7	-	-	-	-	-	-		-	-	790.99	-	122,947.42		
🗖 MSA-រ	8	-	-	-	-	-	-	-		-	2,002.49	-	691.70		
MSA-		-	-	-	-	-	-	-	-		14,120.98	-	2,076,628.35		
MSA-	sc	-	-	-	-	-	-	-	-	-		-	747,883.01		
MSA-	SD	-	-	-	-	-	-	-	-	-	-		1,697.54		
MERF	3	390,802.55	128,922.04	-	200,266.75	100,000.00	400,000.00	-	772,758.59	7,819.75	13,340.25	959.83			

## Prepaid CMO Fee and (Payables)

MSA-1	MSA-2	MSA-3	MSA-4	MSA-5	MSA-6	MSA-7	MSA-8	MSA-SA	MSA-SD
289,703	162,699	368,670	(123,847)	134,360	(71,903)	365,689	353,386	(546,096)	154,257



## **Intercompany Balances**

FY16-17 intercompany borrowing totals \$3M

## Intercompany Borrowing (excluding CMO Fees)

-	Due To												
-	MSA-1	MSA-2	MSA-3	MSA-4	MSA-5	MSA-6	MSA-7	MSA-8	MSA-SA	MSA-SC	MSA-SD	MERF	
MSA-1		-	-	-	-	-	-	-	-	-	-	1,065	
MSA-2	-		-	-	-	-	-	-	-	-	-	-	
MSA-3	-	-		-	-	-	-	-	-	-	-	1,355	
MSA-4	-	-	-		-	-	-	-	2,061	-	-	-	
MSA-5	-	-	-	-		-	-	-	-	-	-	1,630	
MSA-6	-	-	-	-	-		-	-	-	-	-	818	
MSA-7	-	-	-	-	-	-		-	-	-	-	2,947	
MSA-5 MSA-6 MSA-7 MSA-8	-	-	-	-	-	-	-		-	-	-	692	
MSA-SA	-	-	-	-	-	-	-	-		-	-	1,380,000	
MSA-SC	-	-	-	-	-	-	-	-	-		-	18,127	
MSA-SD	-	-	-	-	-	-	-	-	-	-		-	
MERF	57,894	2,510	-	-	-	100,000	-	160,000	7,820	13,340	960		

## Prepaid CMO Fee and (Payables)

MSA-1	MSA-2	MSA-3	MSA-4	MSA-5	MSA-6	MSA-7	MSA-8	MSA-SA	MSA-SD
405,080	405,080	69,448	30,381	30,390	30,390	253,175	405,080	(486,096)	154,257



## **Balance Sheet - Cumulative**

## YTD Change from 6/30/16

	12/31/2016	6/30/2016	YTD Change
Assets			
Cash Balances	\$ 7,318,520	\$14,371,421	\$ (7,052,901)
Accounts Receivable	325,026	4,447,242	(4,122,216)
Prepaids Deposits	160,315	144,150	16,165
Fixed Assets, Net	21,633,304	16,692,757	4,940,547
Itercompany Receivable	7,678,786	4,831,068	2,847,718
Total Assets	\$ 37,115,951	\$40,486,638	\$ (3,370,687)
Liabilities & Equity			
AP & Accrued Expenses	\$ 1,698,076	\$ 3,178,148	\$ (1,480,072)
Deferred Revenue	61,355	61,355	-
Intercompany Balances Payable	7,678,786	4,831,068	2,847,718
Loans and other payables	11,757,728	11,794,663	(36,935)
Temporarily Restricted	6,795,041	6,795,758	(717)
Beginning Net Assets - Audited	13,826,363	5,845,609	7,980,755
Net Income (Loss) to Date	(4,701,398)	7,980,037	(12,681,435)
Total Liabilities & Equity	\$ 37,115,951	\$40,486,638	\$ (3,370,687)

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Budget vs. Actuals As of December 2016 Close

	Budget vs.							
	Actual			Bu	dget			
		Assessed Devices			Variance	Variance	<b>F</b>	0/ . <b>( F</b>
	Actual YTD	Approved Budget June 6th	November Forecast	Proposed Budget	(Previous vs. Proposed Budget)	(Budget vs. Proposed Budget)	Forecast Remaining	% of Forecast Spent
SUMMARY	Actual YTD	Julie Out	November i brecast	T Toposed Budget	T Toposed Dudget)	T Toposed Budget)	Remaining	Opent
Revenue LCFF Entitlement	1,984,936	5,251,881	5,311,771	5,305,480	(6.201)	53,599	3,320,544	37%
Federal Revenue	1,984,936	695,788	1,201,999	1,202,884	(6,291) 885	507,096	1,017,457	15%
Other State Revenues	492,590	898,245	, ,	· · · ·	000	260,107	665,762	43%
Local Revenues	492,590 80,754	60,107	1,158,352	1,158,352 84,550	-	260,107	3,796	43% 96%
	,	56,000	84,550		-	,	3,796	96% 34%
Fundraising and Grants	23,463		69,360	69,360	-	13,360	,	34% 35%
Total Revenue	2,767,171	6,962,021	7,826,032	7,820,626	(5,406)	858,605	5,053,454	35%
Expenses								
Compensation and Benefits (excl adjustment)	1,791,082	3,362,064	3,809,470	3,562,432	247,038	(200,367)	1,969,712	50%
Books and Supplies	233,692	539,025	647,387	647,387	-	(108,362)	413,695	36%
Services and Other Operating Expenditures	1,201,856	2,727,983	2,856,771	2,929,102	(72,331)	(201,119)	1,727,246	41%
Depreciation	90,882	181,768	146,166	146,166	-	35,602	55,284	62%
Total Expenses	3,317,512	6,810,840	7,459,794	7,285,087	174,707	(474,247)	4,165,937	46%
Operating Income Before One-Time Adjustment	(550,341)	151,181	366,237	535,539	169,301	384,358	887,517	-103%
One-Time Compensation Adjustment				(198,362)				
Operating Income (including adjustment)				337,177				
Fund Balance								
Beginning Balance (Unaudited)	3,197,834	3,197,834	3,197,834	3,197,834				100%
Audit Adjustment	(37,421)	-	(37,421)	(37,421)				100%
Beginning Balance (Audited)	3,160,413	3,197,834	3,160,413	3,160,413				100%
Operating Income (including Depreciation)	(550,341)	151,181	366,237	337,177				-163%
Ending Fund Balance	2,610,072	3,349,015	3,526,650	3,497,590				75%
Capital Outlay	27,331	100,000	540,000	540,000				0
Total ADA		518.2	522.1	522.1				0%

Budget vs. Actuals As of December 2016 Close

		Budget vs.							
		Actual			Bu	dget			
						Variance	Variance		
			Approved Budget			(Previous vs.	(Budget vs.	Forecast	% of Forecast
		Actual YTD	June 6th	November Forecast	Proposed Budget	Proposed Budget)	Proposed Budget)	Remaining	Spent
REVENUE									
LCFF Entit	lement					-	-	-	
8011	Charter Schools LCFF - State Aid	1,300,584	3,526,381	3,555,868	3,549,577	(6,291)	23,196	2,248,993	37%
8012	Education Protection Account Entitlement	182,830	741,455	746,978	746,978	-	5,523	564,148	24%
8019	State Aid - Prior Years	504	-	504	504	-	504	-	100%
8096	Charter Schools in Lieu of Property Taxes	501,018	984,045	1,008,421	1,008,421	-	24,376	507,402	50%
	SUBTOTAL - LCFF Entitlement	1,984,936	5,251,881	5,311,771	5,305,480	(6,291)	53,599	3,320,544	37%
	SOBTOTAL - LCFF Entitlement	1,904,930	5,251,661	5,511,771	5,505,460	(0,291)	55,599	3,320,344	51 /0
8100	Federal Revenue								
8181	Special Education - Entitlement	50,021	104,677	103,560	103,560	-	(1,117)	53,539	48%
8220	Child Nutrition Programs	23,697	264,295	270,521	270,521	-	6,226	246,824	9%
8291	Title I	106,522	207,826	208,420	208,420	-	594	101,898	51%
8292	Title II	-	8,236	8,236	8,236	-	0	8,236	0%
8293	Title III	-	46,254	39,962	39,962	-	(6,292)	39,962	0%
8296	Other Federal Revenue	2,632	64,500	564,500	564,500	-	500,000	561,868	0%
8297	PY Federal - Not Accrued	2,554	-	1,669	2,554	885	2,554	-	100%
8299	All Other Federal Revenue	-	-	5,130	5,130	-	5,130	5,130	0%
	SUBTOTAL - Federal Income	185,427	695,788	1,201,999	1,202,884	885	507,096	1,017,457	15%
8300	Other State Revenues								
8319	Other State Apportionments - Prior Years	295	-	295	295	-	295	-	100%
8381	Special Education - Entitlement (State)	146,062	294,859	292,124	292,124	-	(2,735)	146,062	50%
8520	Child Nutrition - State	2,063	22,591	23,543	23,543	0	952	21,481	9%
8545	School Facilities Apportionments	194,535	332,166	389,070	389,070	-	56,904	194,535	50%
8550	Mandated Cost Reimbursements	14,635	14,680	129,649	129,649	-	114,969	115,014	11%
8560	State Lottery Revenue	-	83,949	98,670	98,670	-	14,721	98,670	0%
8590	All Other State Revenue	37,500	-	75,000	75,000	-	75,000	37,500	50%
8596	ASES	97,500	150,000	150,000	150,000	-	-	52,500	65%
	SUBTOTAL - Other State Income	492,590	898,245	1,158,352	1,158,352	0	260,107	665,762	43%

13th Month

Budget vs. Actuals As of December 2016 Close

		Decidence							
		Budget vs.			_				
		Actual			Bu	dget			
						Variance	Variance		
			Approved Budget	New york on Francisco	Developed Developed	(Previous vs.	(Budget vs.	Forecast	% of Forecast
		Actual YTD	June 6th	November Forecast	Proposed Budget	Proposed Budget)	Proposed Budget)	Remaining	Spent
8600	Other Local Revenue								
8634	Food Service Sales	3,542	7,000	7,000	7,000	-	-	3,458	51%
8682	Summer Program	34,822	13,600	34,822	34,822	-	21,222	-	100%
8690	Other Local Revenue	29,311	19,000	29,649	29,649	-	10,649	338	99%
8714	COP Option 3 Grants	13,080	20,507	13,080	13,080	-	(7,427)	(0)	100%
	SUBTOTAL - Local Revenues	80,754	60,107	84,550	84,550	-	24,443	3,796	96%
8800	Donations/Fundraising								
8801	Donations - Parents	19	2.750	2,750	2,750			2,731	1%
8802	Donations - Private	4,948	,			- (10,761)	-	,	10%
		,	53,250	58,664	47,903	( , ,	(5,347)	42,955	
8803	Fundraising	18,496	-	7,946	18,706	10,761	18,706	210	99%
	SUBTOTAL - Fundraising and Grants	23,463	56,000	69,360	69,360	-	13,360	45,896	34%
TOTAL RE	VENUE	2,767,171	6,962,021	7,826,032	7,820,626	(5,406)	858,605	5,053,454	35%
EXPENSE	S							-	
Compensa	ation & Benefits								
•									
	d Employees Summary								
1100	Teachers Salaries	1,002,515	1,889,346	, ,	2,073,041	18,758	(183,694)	1,070,525	48%
1300	Certificated Supervisor & Administrator Salaries	200,629	387,835	435,835	413,814	22,021	(25,978)	213,185	48%
	SUBTOTAL - Certificated Employees	1,203,144	2,277,182	2,527,634	2,486,855	40,779	(209,673)	1,283,711	48%
Classified	Employees Summary								
2400	Classified Clerical & Office Salaries	72,022	173,174	212,822	200,822	12,000	(27,648)	128,800	36%
2900	Classified Other Salaries	93,695	187,025	200,520	218,892	(18,372)	(31,867)	125,197	43%
2000		00,000	107,020	200,020	210,002	(10,012)	(01,007)	120,107	1070
	SUBTOTAL - Classified Employees	165,717	360,199	413,342	419,713	(6,372)	(59,514)	253,996	39%

13th Month

Budget vs. Actuals As of December 2016 Close

		Budget vs. Actual			Bu	dget			
		Actual YTD	Approved Budget June 6th	November Forecast		Variance (Previous vs. Proposed Budget)	Variance (Budget vs. Proposed Budget)	Forecast Remaining	% of Forecast Spent
Employee	Benefits Summary								
3100	STRS	151,353	275,673	315,460	310,425	5,036	(34,752)	159,072	49%
3200	PERS	19,481	21,860	45,625	45,968	(343)	(24,108)	26,487	42%
3300	OASDI-Medicare-Alternative	32,528	67,519	69,187	69,147	40	(1,628)	36,619	47%
3400	Health & Welfare Benefits	200,739	324,000	373,638	364,858	8,780	(40,858)	164,119	55%
3500	Unemployment Insurance	1,745	1,345	31,468	31,100	368	(29,755)	29,355	6%
3600	Workers Comp Insurance	16,375	34,286	33,115	32,728	387	1,558	16,353	50%
	SUBTOTAL - Employee Benefits	422,220	724,683	868,494	854,225	14,269	(129,542)	432,005	49%
4000	Books & Supplies								
4100	Approved Textbooks & Core Curricula Materials	91,854	40,000	91,854	91,854	-	(51,854)	-	100%
4200	Books & Other Reference Materials	4,750	10,000	10,000	10,000	-	-	5,250	47%
4315	Custodial Supplies	6,502	20,000	20,000	20,000	-	-	13,498	33%
4320	Educational Software	15,573	20,000	20,000	20,000	-	-	4,427	78%
4325	Instructional Materials & Supplies	14,984	25,000	49,415	49,415	-	(24,415)	34,432	30%
4326	Art & Music Supplies	1,702	5,000	5,000	5,000	-	-	3,298	34%
4330	Office Supplies	9,510	9,200	17,000	17,000	-	(7,800)	7,490	56%
4345	Non Instructional Student Materials & Supplies	2,308	20,000	20,000	20,000	-	-	17,692	12%
4346	Teacher Supplies	3,311	5,000	5,000	5,000	-	-	1,689	66%
4350	Uniforms	-	1,500	1,500	1,500	-	-	1,500	0%
4400	Noncapitalized Equipment	-	30,000	30,000	30,000	-	-	30,000	0%
4420	Computers (individual items less than \$5k)	31,362	33,500	33,500	33,500	-	-	2,138	94%
4430	Non Classroom Related Furniture, Equipment & Sur	2,184	20,000	20,000	20,000	-	-	17,816	11%
4700	Food	44,061	296,825	316,118	316,118	-	(19,293)	272,056	14%
4720	Other Food	5,591	3,000	8,000	8,000	-	(5,000)	2,409	70%
	SUBTOTAL - Books and Supplies	233,692	539,025	647,387	647,387	-	(108,362)	413,695	36%

13th Month

Budget vs. Actuals As of December 2016 Close

As of Dece	mber 2016 Close								
		Budget vs. Actual			Bu	dget			
		Actual YTD	Approved Budget June 6th	November Forecast	Proposed Budget	Variance (Previous vs. Proposed Budget)	Variance (Budget vs. Proposed Budget)	Forecast Remaining	% of Forecast Spent
5000	Services & Other Operating Expenses								
5101	Shared Management Fee - CMO	486,096	972,192	949,506	1,013,267	(63,761)	(41,075)	527,171	48%
5102	Direct CMO Fee (Shared Staff)	-	38,472	41,484	41,388	95	(2,916)	41,388	0%
5210	Conference Fees	303	20,000	20,000	20,000	-	-	19,697	2%
5215	Travel - Mileage, Parking, Tolls	1,026	2,000	2,000	2,000	-	-	974	51%
5220	Travel and Lodging	-	2,000	2,000	2,000	-	-	2,000	0%
5300	Dues & Memberships	3,766	7,854	7,854	7,854	-	-	4,088	48%
5450	Insurance - Other	22,669	27,941	32,069	32,069	-	(4,128)	9,400	71%
5500	Operations & Housekeeping	18,815	29,400	50,000	50,000	-	(20,600)	31,185	38%
5510	Utilities - Gas and Electric	28,766	54,000	60,000	60,000	-	(6,000)	31,234	48%
5605	Equipment Leases	10,308	15,000	11,000	20,000	(9,000)	(5,000)	9,692	52%
5610	Rent	223,505	442,888	478,664	478,664	-	(35,776)	255,158	47%
5615	Repairs and Maintenance - Building	19,653	40,000	50,000	50,000	-	(10,000)	30,347	39%
5617	Repairs and Maintenance - Other Equipment	637	2,000	2,000	2,000	-	-	1,363	32%

13th Month

Budget vs. Actuals As of December 2016 Close

		Budget vs. Actual			Bu	dget			
		Actual YTD	Approved Budget June 6th	November Forecast		Variance (Previous vs. Proposed Budget)	Variance (Budget vs. Proposed Budget)	Forecast Remaining	% of Forecast Spent
5000	Assessment in a France	Actual TTD				T Topoood Dudgoty		5	
5803	Accounting Fees	-	5,000	10,000	10,000	-	(5,000)	10,000	0%
5809	Banking Fees	372	1,500	1,500	1,500	-	-	1,128	25%
5813	School Programs - After School Program	76,410	150,000	150,000	150,000	-	-	73,590	51%
5814	School Programs - Academic Competitions	2,562	5,000	5,000	5,000	-	-	2,438	51%
5819	School Programs - Other	7,857	13,000	28,000	28,000	-	(15,000)	20,143	28%
5820	Consultants - Non Instructional - Custom 1	2,833	15,000	15,000	15,000	-	-	12,168	19%
5822	Consultants - Non Instructional - Custom 3	2,661	77,565	94,000	94,000	-	(16,435)	91,339	3%
5824	District Oversight Fees	24,349	52,519	53,118	53,055	63	(536)	28,706	46%
5830	Field Trips Expenses	7,183	21,765	33,765	33,765	-	(12,000)	26,582	21%
5843	Interest - Loans Less than 1 Year	97,370	192,000	192,000	192,000	-	-	94,630	51%
5845	Legal Fees	2,325	20,000	40,000	40,000	-	(20,000)	37,675	6%
5851	Marketing and Student Recruiting	5,247	15,000	20,000	20,000	-	(5,000)	14,753	26%
5857	Payroll Fees	9,585	26,400	26,400	26,400	-	-	16,815	36%
5861	Prior Yr Exp (not accrued)	18,219	-	18,491	18,219	272	(18,219)	-	100%
5863	Professional Development	23,869	119,100	150,100	150,100	-	(31,000)	126,231	16%
5869	Special Education Contract Instructors	20,032	100,000	75,000	75,000	-	25,000	54,968	27%
5872	Special Education Encroachment	39,217	79,907	79,137	79,137	-	770	39,920	50%
5884	Substitutes	8,280	54,280	30,000	30,000	-	24,280	21,720	28%
5887	Technology Services	21,136	46,200	46,200	46,200	-	-	25,064	46%
5898	Bad Debt Expense	2,484	-	2,484	2,484	-	(2,484)	-	100%
5899	Miscellaneous Operating Expenses	0	-	-		-	-	(0)	
5900	Communications	11,307	70,000	70,000	70,000	-	-	58,693	16%
5915	Postage and Delivery	3,017	10,000	10,000	10,000	-	-	6,983	30%
	SUBTOTAL - Services & Other Operating Exp.	1,201,856	2,727,983	2,856,771	2,929,102	(72,331)	(201,119)	1,727,246	41%

13th Month

Budget vs. Actuals As of December 2016 Close

		Budget vs. Actual		Budget							
		Actual YTD	Approved Budget June 6th	November Forecast	Proposed Budget	Variance (Previous vs. Proposed Budget)	Variance (Budget vs. Proposed Budget)	Forecast Remaining	% of Forecast Spent		
6000	Capital Outlay										
6100	Sites & Improvement of Sites	-	60,000	-	-	-	60,000	-			
6200	Buildings & Improvement of Buildings	-	-	500,000	500,000	-	(500,000)	500,000	0%		
6400	Equipment	27,331	40,000	40,000	40,000	-	-	12,669	68%		
	SUBTOTAL - Capital Outlay	27,331	100,000	540,000	540,000	-	(440,000)	512,669	5%		
TOTAL EXF	PENSES	3,253,961	6,729,072	7,853,628	7,877,283	(23,655)	(1,148,211)	4,623,321	41%		
6900	Total Depreciation (includes Prior Years)	90,882	181,768	146,166	146,166	-	35,602	55,284	62%		
TOTAL EXPENSES including Depreciation		3,317,512	6,810,840	7,459,794	7,483,449	(23,655)	(672,609)	4,165,937	44%		

13th Month

Budget vs. Actuals As of December 2016 Close

	Budget vs.							
	Actual			Bu	dget			
					Variance	Variance		
		Approved Budget	Nevember Ferenat	Dronocod Dudact	(Previous vs. Proposed Budget)	(Budget vs.	Forecast	% of Forecast
	Actual YTD	June 6th	November Forecast	Proposed Budget	Proposed Budget)	Proposed Budget)	Remaining	Spent
SUMMARY								
Revenue								
LCFF Entitlement	1,665,533	4,518,778	4,285,683	4,295,058	9,375	(223,720)	2,629,525	39%
Federal Revenue	124,243	344,735	522,541	522,541	-	177,806	398,299	24%
Other State Revenues	181,250	355,213	544,067	544,067	-	188,854	362,817	33%
Local Revenues	52,465	93,069	69,981	77,280	7,299	(15,789)	24,816	68%
Fundraising and Grants	10,335	25,000	27,722	27,722	-	2,722	17,387	37%
Total Revenue	2,033,826	5,336,795	5,449,995	5,466,669	16,674	129,874	3,432,843	37%
Expenses								
Compensation and Benefits (excl adjustment)	1,536,023	2,987,228	3,122,411	2,938,373	184,038	48,855	1,566,699	52%
Books and Supplies	221,407	259,858	466,086	451,104	14,982	(191,246)	229,697	49%
Services and Other Operating Expenditures	767,269	1,903,069	1,821,025	1,848,804	(27,779)	54,265	1,081,535	42%
Depreciation	16,998	34,000	53,602	53,602	-	(19,602)	36,604	32%
Total Expenses	2,541,697	5,184,155	5,463,126	5,291,884	171,242	(107,728)	2,914,536	48%
Operating Income Before One-Time Adjustment	(507,871)	152,640	(13,131)	174,785	187,916	22,145	518,307	-291%
One-Time Compensation Adjustment				(164,349)				
Operating Income (including adjustment)				10,436				
Fund Balance								
Beginning Balance (Unaudited)	1,210,746	1,210,746	1,210,746	1,210,746				100%
Audit Adjustment	(69,796)	-	(69,796)	(69,796)				100%
Beginning Balance (Audited)	1,140,950	1,210,746	1,140,950	1,140,950				100%
Operating Income (including Depreciation)	(507,871)	152,640	(13,131)	10,436				-4866%
Ending Fund Balance	633,080	1,363,386	1,127,820	1,151,386				55%
			· ·					
Capital Outlay	14,982	20,000	-	14,982				1
Total ADA		470.0	442.0	442.0				0%

13th month

Budget vs. Actuals As of December 2016 Close

		Budget vs.							
		Actual			Bu	dget			
		Actual YTD	Approved Budget June 6th	November Forecast	Proposed Budget	Variance (Previous vs. Proposed Budget)	Variance (Budget vs. Proposed Budget)	Forecast Remaining	% of Forecast Spent
REVENUE									
LCFF Entit	lement					-	-	-	
8011	Charter Schools LCFF - State Aid	1,063,890	2,968,874	2,813,240	2,822,615	9,375	(146,259)	1,758,725	38%
8012	Education Protection Account Entitlement	158,113	657,483	618,331	618,331	-	(39,152)	460,218	26%
8019	State Aid - Prior Years	402	-	402	402	-	402	-	100%
8096	Charter Schools in Lieu of Property Taxes	443,128	892,421	853,709	853,709	-	(38,712)	410,581	52%
	SUBTOTAL - LCFF Entitlement	1,665,533	4,518,778	4,285,683	4,295,058	9,375	(223,720)	2,629,525	39%
			.,,	.,,	.,,	-,	(;;	_,,	
8100	Federal Revenue								
8181	Special Education - Entitlement	44,242	94,931	93,918	93,918	-	(1,013)	49,676	47%
8220	Child Nutrition Programs	-	-	165,224	165,224	-	165,224	165,224	0%
8291	Title I	80,001	143,672	155,425	155,425	-	11,753	75,424	51%
8292	Title II	-	2,088	2,088	2,088	-	-	2,088	0%
8293	Title III	-	1,197	-	-	-	(1,197)	-	
8296	Other Federal Revenue	-	102,847	102,847	102,847	-	-	102,847	0%
8299	All Other Federal Revenue	-	-	3,040	3,040	-	3,040	3,040	0%
	SUBTOTAL - Federal Income	124,243	344,735	522,541	522,541	-	177,806	398,299	24%
8300	Other State Revenues								
8319	Other State Apportionments - Prior Years	3,353	-	-	-	-	-	(3,353)	)
8381	Special Education - Entitlement (State)	129,185	267,404	258,371	258,371	-	(9,033)	129,185	50%
8520	Child Nutrition - State	-	-	15,114	15,114	-	15,114	15,114	0%
8550	Mandated Cost Reimbursements	11,211	11,676	112,050	112,050	-	100,374	100,839	10%
8560	State Lottery Revenue	-	76,133	83,532	83,532	-	7,399	83,532	0%
8590	All Other State Revenue	37,500	-	75,000	75,000	-	75,000	37,500	50%
	SUBTOTAL - Other State Income	181,250	355,213	544,067	544,067	-	188,854	362,817	33%

Budget vs. Actuals As of December 2016 Close

		Budget vs.							
		Actual			Bu	dget			
						Variance	Variance		
			Approved Budget			(Previous vs.	(Budget vs.	Forecast	% of Forecast
		Actual YTD	June 6th	November Forecast	Proposed Budget	Proposed Budget)	Proposed Budget)	Remaining	Spent
8600	Other Local Revenue								
8634	Food Service Sales	238	-	5,000	5,000	-	5,000	4,762	5%
8636	Uniforms	-	30,900	-	-	-	(30,900)	-	
8682	Summer Program	30,210	13,600	30,210	30,210	-	16,610	-	100%
8690	Other Local Revenue	827	20,881	20,881	20,881	-	-	20,054	4%
8693	Field Trips	-	15,450	-		-	(15,450)	-	
8714	COP Option 3 Grants	21,189	12,238	13,890	21,189	7,299	8,951	-	100%
	SUBTOTAL - Local Revenues	52,465	93,069	69,981	77,280	7,299	(15,789)	24,816	68%
8800	Donations/Fundraising								
8801	Donations - Parents	85	550	550	550	-	-	465	15%
8802	Donations - Private	192	24,450	18,440	15,440	(3,000)	(9,010)	15,249	1%
8803	Fundraising	10,059	-	8,732	11,732	3,000	11,732	1,673	86%
	SUBTOTAL - Fundraising and Grants	10,335	25,000	27,722	27,722	-	2,722	17,387	37%
TOTAL RE	VENUE	2,033,826	5,336,795	5,449,995	5,466,669	16,674	129,874	3,432,843	37%

13th month

Budget vs. Actuals As of December 2016 Close

	Budget vs.							
	Actual			Bu	dget			
					Variance	Variance	_	
		Approved Budget			(Previous vs.	(Budget vs.	Forecast	% of Forecast
	Actual YTD	June 6th	November Forecast	Proposed Budget	Proposed Budget)	Proposed Budget)	Remaining	Spent
EXPENSES							-	
EXPENSES								
Compensation & Benefits								
Certificated Employees Summary								
1100 Teachers Salaries	802,662	1,636,384	1,629,672	1,633,872	(4,200)	2,512	831,210	49%
1300 Certificated Supervisor & Administrator Salar	<b>es</b> 164,768	311,892	358,258	358,258	-	(46,366)	193,490	46%
		4 0 40 070	1 007 000	4 000 400	(1.000)	(10.05.1)	4 00 4 000	100/
SUBTOTAL - Certificated Employees	967,431	1,948,276	1,987,930	1,992,130	(4,200)	(43,854)	1,024,699	49%
Classified Employees Summary								
2400 Classified Clerical & Office Salaries	91,735	187,500	200,732	200,732	-	(13,232)	108,996	46%
2900 Classified Other Salaries	102,390	191,105	231,195	216,515	14,680	(25,410)	114,125	47%
		070.005	404 000	447.040	11.000	(00.040)	000.404	470/
SUBTOTAL - Classified Employees	194,125	378,605	431,926	417,246	14,680	(38,642)	223,121	47%
Employee Benefits Summary								
3100 STRS	120,860	242,200	245,870	246,398	(528)	(4,199)	125,538	49%
3200 PERS	22,527	28,074	46,503	44,465	2,039	(16,391)	21,938	51%
3300 OASDI-Medicare-Alternative	31,197	58,961	63,535	62,480	1,055	(3,519)	31,283	50%
3400 Health & Welfare Benefits	185,512	299,700	315,195	308,674	6,521	(8,974)	123,162	60%
3500 Unemployment Insurance	74	1,163	4,204	4,199	5	(3,036)	4,125	2%
3600 Workers Comp Insurance	14,298	30,249	27,248	27,130	118	3,119	12,832	53%
SUBTOTAL - Employee Benefits	374,467	660,347	702,555	693,346	9,209	(32,998)	318,879	54%

Budget vs. Actuals As of December 2016 Close

	-	Budget vs.							
		Actual			Bue	dget			
						Variance	Variance		
			Approved Budget			(Previous vs.	(Budget vs.	Forecast	% of Forecast
		Actual YTD	June 6th	November Forecast	Proposed Budget	Proposed Budget)	Proposed Budget)	Remaining	Spent
4000	Books & Supplies								
4100	Approved Textbooks & Core Curricula Materials	50,215	25,000	69,000	69,000	-	(44,000)	18,785	73%
4200	Books & Other Reference Materials	5,812	10,000	6,000	6,000	-	4,000	188	97%
4315	Custodial Supplies	100	6,000	6,000	6,000	-	-	5,900	2%
4320	Educational Software	14,075	30,000	17,900	17,900	-	12,100	3,825	79%
4325	Instructional Materials & Supplies	10,769	25,558	10,000	11,000	(1,000)	14,558	231	98%
4326	Art & Music Supplies	-	1,500	-	-	-	1,500	-	
4330	Office Supplies	11,926	27,200	30,000	29,000	1,000	(1,800)	17,074	41%
4340	Professional Development Supplies	440	2,300	2,300	2,300	-	-	1,860	19%
4345	Non Instructional Student Materials & Supplies	8,144	9,058	9,500	9,500	-	(442)	1,356	86%
4346	Teacher Supplies	288	250	737	737	-	(487)	449	39%
4350	Uniforms	-	500	-	-	-	500	-	
4400	Noncapitalized Equipment	15,848	30,000	30,830	15,848	14,982	14,152	-	100%
4410	Classroom Furniture, Equipment & Supplies	10,079	15,000	10,079	10,079	-	4,921	-	100%
4420	Computers (individual items less than \$5k)	2,037	-	2,100	2,100	-	(2,100)	63	97%
4430	Non Classroom Related Furniture, Equipment & Sur	5,657	10,000	5,918	5,918	-	4,083	261	96%
4700	Food	80,298	64,492	257,723	257,723	-	(193,230)	177,424	31%
4720	Other Food	5,718	3,000	8,000	8,000	-	(5,000)	2,282	71%
	SUBTOTAL - Books and Supplies	221,407	259,858	466,086	451,104	14,982	(191,246)	229,697	49%

13th month

Budget vs. Actuals As of December 2016 Close

0. 000									
		Budget vs.							
		Actual			Bu	dget			
		Actual YTD	Approved Budget June 6th	November Forecast	Proposed Budget	Variance (Previous vs. Proposed Budget)	Variance (Budget vs. Proposed Budget)	Forecast Remaining	% of Forecast Spent
0	Services & Other Operating Expenses							<u>~</u>	<u> </u>
1	Shared Management Fee - CMO	486,096	972,192	893,653	918,273	(24,620)	53,918	432,177	53%
2	Direct CMO Fee (Shared Staff)	-	34,890	35,119	34,536	583	354	34,536	0%
0	Conference Fees	310	20,000	5,000	5,000	-	15,000	4,690	6%
5	Travel - Mileage, Parking, Tolls	1,319	5,000	2,500	2,500	-	2,500	1,181	53%
0	Travel and Lodging	-	5,000	3,000	3,000	-	2,000	3,000	0%
5	Travel - Meals & Entertainment	-	6,000	-		-	6,000	-	
0	Dues & Memberships	3,461	6,000	6,000	6,000	-	-	2,539	58%
0	Insurance - Other	16,820	24,209	22,975	22,975	-	1,234	6,155	73%
0	Operations & Housekeeping	7,071	-	130,000	130,000	-	(130,000)	122,929	5%
5	Equipment Leases	7,204	12,000	7,052	10,000	(2,948)	2,000	2,796	72%
0	Rent	-	179,794	-	-	-	179,794	-	
5	Repairs and Maintenance - Building	4,214	5,000	5,000	5,000	-	-	787	84%
7	Repairs and Maintenance - Other Equipment	-	2,000	-	-	-	2,000	-	
3	Accounting Fees	-	8,345	15,000	15,000	-	(6,655)	15,000	0%
9	Banking Fees	372	1,000	1,000	1,000	-	-	628	37%
3	School Programs - After School Program	640	3,605	3,605	3,605	-	-	2,965	18%
4	School Programs - Academic Competitions	250	1,000	1,000	1,000	-	-	750	25%
5	Consultants - Instructional	-	5,000	-	-	-	5,000	-	
9	School Programs - Other	3,566	13,000	13,000	13,000	-	-	9,434	27%
0	Consultants - Non Instructional - Custom 1	14,639	23,000	23,000	23,000	-	-	8,361	64%
2	Consultants - Non Instructional - Custom 3	2,651	67,234	89,000	89,000	-	(21,766)	86,349	3%
4	District Oversight Fees	20,382	45,188	42,857	42,951	(94)	2,237	22,568	47%

13th month

Budget vs. Actuals As of December 2016 Close

		Budget vs.							
		Actual			Bu	dget			
						Variance	Variance		
			Approved Budget			(Previous vs.	(Budget vs.	Forecast	% of Forecast
		Actual YTD	June 6th	November Forecast	Proposed Budget	Proposed Budget)	Proposed Budget)	Remaining	Spent
5830	Field Trips Expenses	5,676	25,000	20,000	20,000	-	5,000	14,324	28%
5843	Interest - Loans Less than 1 Year	51	-	58	58	-	(58)	7	88%
5845	Legal Fees	9,525	30,000	40,000	40,000	-	(10,000)	30,475	24%
5851	Marketing and Student Recruiting	20,259	24,000	24,000	24,000	-	-	3,741	84%
5857	Payroll Fees	7,962	21,327	21,327	21,327	-	-	13,366	37%
5861	Prior Yr Exp (not accrued)	27,403	-	26,703	27,403	(700)	(27,403)	-	100%
5863	Professional Development	14,384	77,100	101,000	101,000	-	(23,900)	86,616	14%
5869	Special Education Contract Instructors	23,535	80,000	105,000	105,000	-	(25,000)	81,465	22%
5872	Special Education Encroachment	34,685	72,467	70,458	70,458	-	2,009	35,772	49%
5884	Substitutes	11,249	45,000	35,000	35,000	-	10,000	23,751	32%
5887	Technology Services	35,153	53,316	53,316	53,316	-	-	18,163	66%
5899	Miscellaneous Operating Expenses	(0)	-	-	-	-	-	0	
5900	Communications	4,806	30,000	20,000	20,000	-	10,000	15,194	24%
5915	Postage and Delivery	3,585	5,402	5,402	5,402	-	-	1,817	66%
	SUBTOTAL - Services & Other Operating Exp.	767,269	1,903,069	1,821,025	1,848,804	(27,779)	54,265	1,081,535	42%
6000	Capital Outlay								
6100	Sites & Improvement of Sites	-	20,000	-	-	-	20,000	-	
6400	Equipment	14,982		-	14,982	(14,982)	(14,982)	-	100%
	SUBTOTAL - Capital Outlay	14,982	20,000	-	14,982	(14,982)	5,018	-	100%
					· · · · · ·				
TOTAL EXPENSES		2,539,681	5,170,155	5,409,523	5,417,612	(8,089)	(247,457)	2,877,932	47%
6900	Total Depreciation (includes Prior Years)	16,998	34,000	53,602	53,602	-	(19,602)	36,604	32%
TOTAL EX	PENSES including Depreciation	2,541,697	5,184,155	5,463,126	5,456,233	6,893	(272,077)	2,914,536	47%

13th month
Budget vs. Actuals As of December 2016 Close

	Budget vs.							
	Actual			Bu	dget			
	Actual YTD	Approved Budget June 6th	November Forecast	Proposed Budget	Variance (Previous vs. Proposed Budget)	Variance (Budget vs. Proposed Budget)	Forecast Remaining	% of Forecast Spent
SUMMARY					· · · ·	<u> </u>		
Revenue								
LCFF Entitlement	1,630,048	4,245,387	4,303,143	4,352,807	49,664	107,420	2,722,759	37%
Federal Revenue	139,364	574,033	493,701	493,745	44	(80,288)	354,381	28%
Other State Revenues	276,823	694,406	879,335	879,335	-	184,929	602,512	31%
Local Revenues	36,369	24,785	40,114	40,114	-	15,329	3,745	91%
Fundraising and Grants	13,965	19,018	19,018	19,018	-	-	5,053	73%
Total Revenue	2,096,570	5,557,629	5,735,311	5,785,019	49,708	227,390	3,688,449	36%
Expenses								
Compensation and Benefits (excl adjustment)	1,658,719	2,812,109	3,370,534	3,184,511	186,023	(372,402)	1,711,822	52%
Books and Supplies	138,052	454,542	401,887	401,887	(0)	52,654	263,836	34%
Services and Other Operating Expenditures	808,852	1,935,913	2,029,286	2,087,914	(58,628)	(152,001)	1,279,062	39%
Depreciation	6,000	12,000	19,096	19,096	-	(7,096)	13,096	31%
Total Expenses	2,611,623	5,214,564	5,820,804	5,693,409	127,395	(478,845)	3,267,816	46%
Operating Income Before One-Time Adjustment	(515,053)	343,065	(85,492)	91,611	177,103	(251,455)	420,634	-562%
One-Time Compensation Adjustment				(186,030)				
Operating Income (including adjustment)				(94,419)				
Fund Balance								
Beginning Balance (Unaudited)	976,777	976,777	976,777	976,777				100%
Audit Adjustment	(1,355)	-	(1,355)	(1,355)				100%
Beginning Balance (Audited)	975,422	976,777	975,422	975,422				100%
Operating Income (including Depreciation)	(515,053)	343,065	(85,492)	(94,419)				545%
Ending Fund Balance	460,369	1,319,842	889,930	881,003				52%
Capital Outlay	-	70,000	70,000	70,000				-
		· · · · · ·	· · · · ·					
Total ADA		434.3	443.9	443.9				0%

Budget vs. Actuals As of December 2016 Close

		Budget vs.							
		Actual			Bu	dget			
			Approved Budget			Variance (Previous vs.	Variance (Budget vs.	Forecast	% of Forecast
		Actual YTD	June 6th	November Forecast	Proposed Budget	Proposed Budget)	Proposed Budget)	Remaining	Spent
REVENUE									
LCFF Entit	lement					-	-	-	
8011	Charter Schools LCFF - State Aid	1,055,771	2,817,402	2,841,941	2,891,605	49,664	74,203	1,835,834	37%
8012	Education Protection Account Entitlement	150,153	603,366	603,366	603,366	-	-	453,213	25%
8019	State Aid - Prior Years	399	-	399	399	-	399	-	100%
8096	Charter Schools in Lieu of Property Taxes	423,725	824,619	857,437	857,437	-	32,818	433,712	49%
	SUBTOTAL - LCFF Entitlement	1,630,048	4,245,387	4,303,143	4,352,807	49,664	107,420	2,722,759	37%
8100	Federal Revenue								
8181	Special Education - Entitlement	42,305	87,719	86,783	86,783	-	(937)	44,478	49%
8220	Child Nutrition Programs	8,295	299,549	210,236	210,236	0	(89,313)	201,941	4%
8291	Title I	86,350	149,718	155,755	155,755	-	6,037	69,405	55%
8292	Title II	-	6,110	6,110	6,110	-	-	6,110	0%
8293	Title III	-	437	-	-	-	(437)	-	
8296	Other Federal Revenue	2,156	30,500	30,500	30,500	-	-	28,344	7%
8297	PY Federal - Not Accrued	258	-	214	258	44	258	-	100%
8299	All Other Federal Revenue	-	-	4,104	4,104	-	4,104	4,104	0%
	SUBTOTAL - Federal Income	139,364	574,033	493,701	493,745	44	(80,288)	354,381	28%
8300	Other State Revenues								
8319	Other State Apportionments - Prior Years	6,765	-	6,765	6,765	-	6,765	-	100%
8381	Special Education - Entitlement (State)	123,529	247,088	247,058	247,058	-	(30)	123,529	50%
8520	Child Nutrition - State	656	25,955	18,925	18,925	-	(7,030)	18,269	3%
8545	School Facilities Apportionments	-	190,316	190,316	190,316	-	-	190,316	0%
8550	Mandated Cost Reimbursements	10,873	10,698	107,374	107,374	-	96,676	96,501	10%
8560	State Lottery Revenue	-	70,349	83,897	83,897	-	13,548	83,897	0%
8590	All Other State Revenue	37,500	-	75,000	75,000	-	75,000	37,500	50%
8596	ASES	97,500	150,000	150,000	150,000	-	-	52,500	65%
	SUBTOTAL - Other State Income	276,823	694,406	879,335	879,335	-	184,929	602,512	31%

Budget vs. Actuals As of December 2016 Close

		Budget vs. Actual			Bu	dget			
		Actual YTD	Approved Budget June 6th	November Forecast		Variance (Previous vs. Proposed Budget)	Variance (Budget vs. Proposed Budget)	Forecast Remaining	% of Forecast Spent
8600	Other Local Revenue								
8634	Food Service Sales	-	500	500	500	-	-	500	0%
8682	Summer Program	27,931	10,200	27,931	27,931	-	17,731	-	100%
8690	Other Local Revenue	1,755	5,000	5,000	5,000	-	-	3,245	35%
8714	COP Option 3 Grants	6,683	9,085	6,683	6,683	-	(2,402)	0	100%
8999	Uncategorized Revenue	0	-	-	-	-	-	(0	)
	SUBTOTAL - Local Revenues	36,369	24,785	40,114	40,114	-	15,329	3,745	91%
8800	Donations/Fundraising								
8801	Donations - Parents	-	14,518	6,300	1,900	(4,400)	(12,618)	1,900	0%
8802	Donations - Private	1,435	4,500	4,500	4,500	-	-	3,065	32%
8803	Fundraising	12,530	-	8,218	12,618	4,400	12,618	87	99%
	SUBTOTAL - Fundraising and Grants	13,965	19,018	19,018	19,018	-	-	5,053	73%
TOTAL RE	VENUE	2,096,570	5,557,629	5,735,311	5,785,019	49,708	227,390	3,688,449	36%

13th Month

Budget vs. Actuals As of December 2016 Close

	-	Budget vs.			P	d ma t			
	-	Actual			Bu	dget Variance	Variance		
			Approved Budget			(Previous vs.	(Budget vs.	Forecast	% of Forecast
		Actual YTD	June 6th	November Forecast	Proposed Budget	Proposed Budget)	Proposed Budget)	Remaining	Spent
	-							-	
EXPENSES									
Compensat	ion & Benefits								
Certificated	Employees Summary								
1100	Teachers Salaries	800,969	1,539,857	1,695,620	1,695,620	-	(155,763)	894,651	47%
1300	Certificated Supervisor & Administrator Salarie	234,725	250,512	454,829	454,829	-	(204,317)	220,104	52%
	SUBTOTAL - Certificated Employees	1,035,694	1,790,369	2,150,449	2,150,449	-	(360,080)	1,114,755	48%
Classified E	mployees Summary								
2400	Classified Clerical & Office Salaries	130,249	107,832	214,146	214,146	-	(106,315)	83,898	61%
2900	Classified Other Salaries	105,313	262,278	229,912	229,912	-	32,366	124,599	46%
	SUBTOTAL - Classified Employees	235,562	370,110	444,058	444,058	-	(73,948)	208,496	53%
Employee B	Benefits Summary								
3100	STRS	123,969	221,454	267,028	267,028		(45,573)	143,058	46%
3200	PERS	24,747	36,897	60,105	60,105		(23,208)	35,358	40%
3300	OASDI-Medicare-Alternative	36,017	60,337	67,720	67,727	(7)	(7,390)	31,710	53%
3400	Health & Welfare Benefits	187,789	303,750	347,668	347,668	(0)	(43,918)	159,879	54%
3500	Unemployment Insurance	66	1,106	4,291	4,291	(0)	(3,185)	4,225	2%
3600	Workers Comp Insurance	14,874	28,085	29,214	29,214	-	(1,129)	14,340	51%
	SUBTOTAL - Employee Benefits	387,464	651,630	776,027	776,034	(7)	(124,404)	388,570	50%

Budget vs. Actuals As of December 2016 Close

AS OF Dece	Tiber 2016 Close	Budget vs.				daot			
		Actual			Bu	dget Variance	Variance		
			Approved Budget			(Previous vs.	(Budget vs.	Forecast	% of Forecast
		Actual YTD	June 6th	November Forecast	Proposed Budget	Proposed Budget)	Proposed Budget)	Remaining	Spent
4000	Books & Supplies								
4100	Approved Textbooks & Core Curricula Materials	18,497	10,000	20,000	20,000	-	(10,000)	1,503	92%
4200	Books & Other Reference Materials	654	15,000	5,000	5,000	-	10,000	4,346	13%
4315	Custodial Supplies	-	77	77	77	-	-	77	0%
4320	Educational Software	10,480	16,000	16,000	16,000	-	-	5,520	66%
4325	Instructional Materials & Supplies	14,098	25,000	25,000	25,000	-	-	10,902	56%
4330	Office Supplies	5,850	20,200	20,200	20,200	-	-	14,350	29%
4345	Non Instructional Student Materials & Supplies	8,861	10,000	10,000	10,000	-	-	1,139	89%
4350	Uniforms	1,212	5,000	5,000	5,000	-	-	3,788	24%
4410	Classroom Furniture, Equipment & Supplies	4,379	-	5,000	5,000	-	(5,000)	621	88%
4420	Computers (individual items less than \$5k)	2,512	11,500	11,500	11,500	-	-	8,988	22%
4430	Non Classroom Related Furniture, Equipment & Su	7,628	10,000	10,000	10,000	-	-	2,372	76%
4700	Food	57,119	329,264	264,110	264,110	(0)	65,154	206,991	22%
4720	Other Food	6,761	2,500	10,000	10,000	-	(7,500)	3,239	68%
	SUBTOTAL - Books and Supplies	138,052	454,542	401,887	401,887	(0)	52,654	263,836	34%
5000	Services & Other Operating Expenses								
5100	Subagreements for Services	-	-	-	-	-	-	-	
5101	Shared Management Fee - CMO	440,524	881,049	860,141	918,273	(58,132)	(37,225)	477,749	48%
5102	Direct CMO Fee (Shared Staff)	-	33,176	35,273	35,271	1	(2,096)	35,271	0%
5200	Travel & Conferences	(75)	-	-	-	-	-	75	
5210	Conference Fees	3,295	10,000	10,000	10,000	-	-	6,705	33%
5215	Travel - Mileage, Parking, Tolls	20	10,000	10,000	10,000	-	-	9,980	0%
5220	Travel and Lodging	-	505	505	505	-	-	505	0%
5300	Dues & Memberships	3,880	10,000	10,000	10,000	-	-	6,120	39%
5450	Insurance - Other	15,180	22,516	22,813	22,813	-	(297)	7,633	67%
5500	Operations & Housekeeping	478	5,000	5,000	5,000	-	-	4,522	10%
5605	Equipment Leases	8,263	15,600	15,600	15,600	-	-	7,337	53%
5610	Rent	-	253,755	210,000	210,000	-	43,755	210,000	0%
5615	Repairs and Maintenance - Building	5,013	10,500	10,500	10,500	-	-	5,487	48%
5617	Repairs and Maintenance - Other Equipment	-	1,500	1,500	1,500	-	-	1,500	0%
5803	Accounting Fees	-	5,000	10,000	10,000	-	(5,000)	10,000	0%
5809	Banking Fees	404	500	500	500	-	-	96	81%
5813	School Programs - After School Program	75,000	150,000	150,000	150,000	-	-	75,000	50%
5814	School Programs - Academic Competitions	-	500	500	500	-	-	500	0%
5820	Consultants - Non Instructional - Custom 1	2,742	12,000	12,000	12,000	-	-	9,258	23%
5822	Consultants - Non Instructional - Custom 3	33,560	75,944	114,944	114,944	-	(39,000)	81,384	29%
5824	District Oversight Fees	19,990	42,454	43,031	43,528	(497)	(1,074)	23,538	46%
5830	Field Trips Expenses	14,747	20,000	25,000	25,000	-	(5,000)	10,253	59%
5833	Fines and Penalties	72	100	100	100	-	-	28	
5845	Legal Fees	2,325	20,000	50,000	50,000	-	(30,000)	47,675	5%
5851	Marketing and Student Recruiting	3,680	30,000	15,000	15,000	-	15,000	11,320	25%
5857	Payroll Fees	8,787	24,000	24,000	24,000	-	-	15,213	37%
5861	Prior Yr Exp (not accrued)	13,043	-	13,258	13,258	-	(13,258)	215	98%

13th Month

Budget vs. Actuals As of December 2016 Close

		Budget vs.							
		Actual			Bue	dget			
						Variance	Variance		
			Approved Budget			(Previous vs.	(Budget vs.	Forecast	% of Forecast
		Actual YTD	June 6th	November Forecast	Proposed Budget	Proposed Budget)	Proposed Budget)	Remaining	Spent
5863	Professional Development	15,687	42,100	93,100	93,100	-	(51,000)	77,413	17%
5869	Special Education Contract Instructors	10,764	51,500	58,500	58,500	-	(7,000)	47,736	18%
5872	Special Education Encroachment	33,167	66,961	66,768	66,768	-	193	33,601	50%
5875	Staff Recruiting	18	54	54	54	-	-	36	34%
5884	Substitutes	52,835	55,000	75,000	75,000	-	(20,000)	22,165	70%
5887	Technology Services	34,860	49,700	49,700	49,700	-	-	14,840	70%
5899	Miscellaneous Operating Expenses	0	-	-	-	-	-	(0)	
5900	Communications	7,563	30,000	30,000	30,000	-	-	22,437	25%
5915	Postage and Delivery	3,029	6,500	6,500	6,500	-	-	3,471	47%
	SUBTOTAL - Services & Other Operating Exp.	808,852	1,935,913	2,029,286	2,087,914	(58,628)	(152,001)	1,279,062	39%
6000	Capital Outlay								
6100	Sites & Improvement of Sites	-	20,000	20,000	20,000	-	-	20,000	0%
6410	Computers (capitalizable items)	-	50,000	50,000	50,000	-	-	50,000	0%
	SUBTOTAL - Capital Outlay	-	70,000	70,000	70,000	-	-	70,000	0%
TOTAL EXF	ENSES	2,605,623	5,272,564	5,871,708	5,930,342	(58,635)	(657,779)	3,324,719	44%
6900	Total Depreciation (includes Prior Years)	6,000	12,000	19,096	19,096	-	(7,096)	13,096	31%
TOTAL EX	PENSES including Depreciation	2,611,623	5,214,564	5,820,804	5,879,439	(58,635)	(664,875)	3,267,816	44%

13th Month

Budget vs. Actuals As of December 2016 Close

	Budget vs.			_	• .			
	Actual			Bu	dget			
					Variance	Variance		a, , <b>-</b>
		Approved Budget	New years and the management of	Designed Designed	(Previous vs.	(Budget vs.	Forecast	% of Forecast
	Actual YTD	June 6th	November Forecast	Proposed Budget	Proposed Budget)	Proposed Budget)	Remaining	Spent
SUMMARY								
Revenue								
LCFF Entitlement	657,969	1,772,032	1,827,963	1,818,445	(9,518)	46,413	1,160,476	36%
Federal Revenue	77,221	252,308	247,687	247,687	-	(4,621)	170,466	31%
Other State Revenues	103,615	141,453	267,852	267,852	-	126,399	164,237	39%
Local Revenues	22,200	20,867	22,223	22,430	207	1,563	231	99%
Fundraising and Grants	9,816	10,000	12,374	12,374	-	2,374	2,557	79%
Total Revenue	870,821	2,196,660	2,378,099	2,368,788	(9,311)	172,128	1,497,968	37%
Expenses								
Compensation and Benefits (excl adjustmer	nt) 578,372	1,172,519	1,211,281	1,212,821	(1,539)	(40,302)	717,144	48%
Books and Supplies	56,006	158,736	132,807	132,807	(1,000)	25,930	76,800	42%
Services and Other Operating Expenditures		667,206	753,697	701,330	52,367	(34,124)	443,815	37%
Depreciation	4,608	9,221	15,656	15,656		(6,435)	11,048	29%
Total Expenses	896,501	2,007,682	2,113,441	2,062,614	50,828	(54,931)	1,248,808	43%
Operating Income Before One-Time Adjustment	(25,680)	188,978	264,658	306,175	41,517	117,197	249,160	-8%
One-Time Compensation Adjustment	(==;===;				,	,		
One-Time Compensation Adjustment				(82,695)				
Operating Income (including adjustment)				223,480				
Fund Balance								
Beginning Balance (Unaudited)	763,641	567,722	763,641	763,641				100%
Audit Adjustment	(101,149)	-	(101,149)	(101,149)				100%
Beginning Balance (Audited)	662,491	567,722	662,491	662,491				100%
Operating Income (including Depreciation)	(25,680)	188,978	264,658	223,480				-11%
Ending Fund Balance	636,811	756,700	927,150	885,971				72%
Capital Outlay	-	-	-	-				
Total ADA		180.5	186.2	186.2				0%

Budget vs. Actuals As of December 2016 Close

		Budget vs.							
		Actual			Bu	dget			
		Actual YTD	Approved Budget June 6th	November Forecast	Proposed Budget	Variance (Previous vs. Proposed Budget)	Variance (Budget vs. Proposed Budget)	Forecast Remaining	% of Forecast Spent
REVENUE									
LCFF Entitle	ment					-	-	-	
8011	Charter Schools LCFF - State Aid	423,190	1,168,273	1,198,751	1,189,233	(9,518)	20,960	766,043	36%
8012	Education Protection Account Entitlement	63,282	261,084	269,461	269,461	-	8,377	206,179	23%
8096	Charter Schools in Lieu of Property Taxes	171,497	342,675	359,751	359,751	-	17,076	188,254	48%
		,		,	,		,	,	
	SUBTOTAL - LCFF Entitlement	657,969	1,772,032	1,827,963	1,818,445	(9,518)	46,413	1,160,476	36%
8100	Federal Revenue								
8181	Special Education - Entitlement	17,122	36,925	36,063	36,063	-	(862)	18,941	47%
8220	Child Nutrition Programs	2,004	25,038	21,841	21,841	(0)	(3,197)	19,836	9%
8291	Title I	45,122	59,536	58,233	58,233	-	(1,303)	13,111	77%
8292	Title II	-	2,380	2,380	2,380	-	-	2,380	0%
8293	Title III	-	323	-	-	-	(323)	-	
8296	Other Federal Revenue	12,978	128,106	128,106	128,106	-	-	115,128	10%
8299	All Other Federal Revenue	-	-	1,064	1,064	-	1,064	1,064	0%
	SUBTOTAL - Federal Income	77,221	252,308	247,687	247,687	(0)	(4,621)	170,466	31%
		Hidden							
8300	Other State Revenues								
8319	Other State Apportionments - Prior Years	10,440	-	10,440	10,440	-	10,440	-	100%
8381	Special Education - Entitlement (State)	49,997	104,034	99,993	99,993	-	(4,041)	49,997	50%
8520	Child Nutrition - State	133	2,522	2,031	2,031	(0)	(491)	1,898	7%
8550	Mandated Cost Reimbursements	5,545	5,663	45,188	45,188	-	39,525	39,643	12%
8560	State Lottery Revenue	-	29,234	35,200	35,200	-	5,967	35,200	0%
8590	All Other State Revenue	37,500	-	75,000	75,000	-	75,000	37,500	50%
	SUBTOTAL - Other State Income	103,615	141,453	267,852	267,852	(0)	126,399	164,237	39%

Budget vs. Actuals As of December 2016 Close

		Budget vs. Actual			Bu	dget			
		Actual YTD	Approved Budget June 6th	November Forecast		Variance (Previous vs. Proposed Budget)	Variance (Budget vs. Proposed Budget)	Forecast Remaining	% of Forecast Spent
8600	Other Local Revenue								
8634	Food Service Sales	554	167	497	554	57	387	-	100%
8682	Summer Program	16,360	10,200	16,360	16,360	-	6,160	-	100%
8699	All Other Local Revenue	269	500	500	500	-	-	231	54%
8714	COP Option 3 Grants	5,017	10,000	4,867	5,017	150	(4,983)	-	100%
8999	Uncategorized Revenue	-	-	-	-	-	-	-	
	SUBTOTAL - Local Revenues	22,200	20,867	22,223	22,430	207	1,563	231	99%
8800	Donations/Fundraising								
8802	Donations - Private	-	10,000	-	-	-	(10,000)	-	
8803	Fundraising	9,816	-	12,374	12,374	-	12,374	2,557	79%
	SUBTOTAL - Fundraising and Grants	9,816	10,000	12,374	12,374	-	2,374	2,557	79%
TOTAL REVE	NUE	870,821	2,196,660	2,378,099	2,368,788	(9,311)	172,128	1,497,968	37%

13th Month

Budget vs. Actuals As of December 2016 Close

		Budget vs. Actual			Bu	dget			
		Actual YTD	Approved Budget June 6th	November Forecast		Variance (Previous vs. Proposed Budget)	Variance (Budget vs. Proposed Budget)	Forecast Remaining	% of Forecast Spent
EXPENSES								-	
Compensat	tion & Benefits								
Certificated	I Employees Summary								
1100	Teachers Salaries	297,835	566,257	610,860	675,264	(64,404)	(109,007)	377,429	44%
1300	Certificated Supervisor & Administrator Salaries	120,953	290,961	255,957	255,957	-	35,004	135,004	47%
	SUBTOTAL - Certificated Employees	418,787	857,218	866,816	931,221	(64,404)	(74,002)	512,433	45%
Classified I	Employees Summary								
2400	Classified Clerical & Office Salaries	23,213	47,609	58,307	58,307	-	(10,698)	35,093	40%
2900	Classified Other Salaries	8,130	12,000	35,053	35,053	-	(23,053)	26,923	23%
	SUBTOTAL - Classified Employees	31,343	59,609	93,360	93,360	-	(33,751)	62,017	34%
Employee I	Benefits Summary								
3100	STRS	50,138	107,838	107,882	115,984	(8,102)	(8,146)	65,846	43%
3200	PERS	2,399	5,328	5,200	5,200	-	129	2,800	46%
3300	OASDI-Medicare-Alternative	10,971	17,111	19,731	20,679	(948)	(3,568)	9,707	53%
3400	Health & Welfare Benefits	58,530	114,413	104,004	114,026	(10,023)	386	55,497	51%
3500	Unemployment Insurance	97	458	3,478	3,510	(32)	(3,051)	3,412	3%
3600	Workers Comp Insurance	6,105	10,544	10,812	11,537	(725)	(993)	5,432	53%
	SUBTOTAL - Employee Benefits	128,241	255,692	251,105	270,935	(19,830)	(15,243)	142,694	47%

13th Month

Budget vs. Actuals As of December 2016 Close

As of Dec	ember 2016 Close								
		Budget vs.							
		Actual			Bu	dget			
						Variance	Variance		
			Approved Budget	New Street	Design of Designs	(Previous vs.	(Budget vs.	Forecast	% of Forecast
		Actual YTD	June 6th	November Forecast	Proposed Budget	Proposed Budget)	Proposed Budget)	Remaining	Spent
4000	Books & Supplies								
4100	Approved Textbooks & Core Curricula Materials	12,686	23,220	23,220	23,220	-	-	10,534	55%
4320	Educational Software	2,791	5,000	5,000	5,000	-	-	2,209	56%
4325	Instructional Materials & Supplies	1,224	15,000	15,000	15,000	-	-	13,776	8%
4330	Office Supplies	10,545	8,200	12,000	12,000	-	(3,800)	1,455	88%
4345	Non Instructional Student Materials & Supplies	769	35,000	9,000	9,000	-	26,000	8,232	9%
4400	Noncapitalized Equipment	869	1,000	1,000	1,000	-	-	131	87%
4410	Classroom Furniture, Equipment & Supplies	278	8,000	5,000	5,000	-	3,000	4,722	6%
4420	Computers (individual items less than \$5k)	8,900	29,500	10,000	10,000	-	19,500	1,100	89%
4700	Food	15,334	30,316	45,587	45,587	-	(15,270)	30,253	34%
4720	Other Food	2,611	3,500	7,000	7,000	-	(3,500)	4,389	37%
	SUBTOTAL - Books and Supplies	56,006	158,736	132,807	132,807	-	25,930	76,800	42%
5000	Services & Other Operating Expenses								
5101	Shared Management Fee - CMO	36,457	72,914	134,048	75,995	58,053	(3,081)	39,538	48%
5102	Direct CMO Fee (Shared Staff)	-	13,260	14,799	14,807	(8)	(1,547)	14,807	0%
5200	Travel & Conferences	426	4,000	4,000	4,000	-	-	3,574	11%
5210	Conference Fees	-	5,000	5,000	5,000		-	5,000	0%
5300	Dues & Memberships	3,060	3,400	3,400	3,400	-	-	340	90%
5450	Insurance - Other	8,066	14,446	11,056	11,056	-	3,390	2,990	73%
5500	Operations & Housekeeping	484	-	484	484	-	(484)	-	100%
5605	Equipment Leases	6,580	6,000	8,000	8,000	-	(2,000)	1,420	82%
5610	Rent	51,915	150,215	103,831	103,831	-	46,385	51,915	50%
5615	Repairs and Maintenance - Building	427	1,000	1,000	1,000	-	-	573	43%
5803	Accounting Fees	-	4,406	8,000	8,000	-	(3,594)	8,000	0%
5809	Banking Fees	389	515	515	515	-	-	126	75%
5814	School Programs - Academic Competitions	845	-	1,000	1,000	-	(1,000)	156	84%
5820	Consultants - Non Instructional - Custom 1	2,082	2,493	9,516	9,516	-	(7,023)	7,435	22%
5822	Consultants - Non Instructional - Custom 3	5,463	54,844	64,000	64,000	-	(9,156)	58,538	9%

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13th Month

Budget vs. Actuals As of December 2016 Close

		Budget vs.				• .			
		Actual			Bu	dget			
			Approved Budget			Variance (Previous vs.	Variance (Budget vs.	Forecast	% of Forecast
		Actual YTD	June 6th	November Forecast	Proposed Budget	Proposed Budget)	Proposed Budget)	Remaining	Spent
5824	District Oversight Fees	8,118	17,720	18,280	18,184	95	(464)	10,066	45%
5830	Field Trips Expenses	665	20,000	20,000	20,000	-	-	19,335	3%
5833	Fines and Penalties	29	-	-	29	(29)	(29)	-	100%
5845	Legal Fees	2,500	5,000	15,000	15,000	-	(10,000)	12,500	17%
5851	Marketing and Student Recruiting	10,742	7,000	20,000	20,000	-	(13,000)	9,258	54%
5857	Payroll Fees	4,825	3,000	3,856	9,600	(5,744)	(6,600)	4,775	50%
5861	Prior Yr Exp (not accrued)	(2,091)	-	488	488	-	(488)	2,579	-428%
5863	Professional Development	294	29,000	54,000	54,000	-	(25,000)	53,706	1%
5869	Special Education Contract Instructors	15,598	50,000	50,000	50,000	-	-	34,402	31%
5872	Special Education Encroachment	13,424	28,192	28,192	28,192	-	-	14,768	48%
5884	Substitutes	11,460	25,200	25,200	25,200	-	-	13,740	45%
5887	Technology Services	33,166	57,000	57,000	57,000	-	-	23,834	58%
5893	Transportation - Student	30,405	65,000	67,000	67,000	-	(2,000)	36,595	45%
5898	Bad Debt Expense	32	-	32	32	-	(32)	-	100%
5900	Communications	10,896	24,000	24,000	24,000	-	-	13,104	45%
5915	Postage and Delivery	1,260	3,600	2,000	2,000	-	1,600	740	63%
	SUBTOTAL - Services & Other Operating Exp.	257,515	667,206	753,697	701,330	52,367	(34,124)	443,815	37%
		Hidden							
6000	Capital Outlay								
	SUBTOTAL - Capital Outlay		-	-	-	-	-	-	
TOTAL EX	PENSES	891,893	1,998,462	2,097,785	2,129,653	(31,867)	(131,191)	1,237,760	42%
I OTAL LA		031,035	1,330,402	2,037,705	2,123,033	(31,007)	(131,131)	1,237,700	42 /0
6900	Total Depreciation (includes Prior Years)	4,608	9,221	15,656	15,656	-	(6,435)	11,048	29%
TOTAL E	KPENSES including Depreciation	896,501	2,007,682	2,113,441	2,145,309	(31,867)	(137,626)	1,248,808	42%

13th Month

Budget vs. Actuals As of December 2016 Close

	Budget vs.							
	Actual			Bu	dget			
					Variance	Variance		
		Approved Budget	Name and The second	Developed Developed	(Previous vs.	(Budget vs.	Forecast	% of Forecast
	Actual YTD	June 6th	November Forecast	Proposed Budget	Proposed Budget)	Proposed Budget)	Remaining	Spent
SUMMARY								
Revenue								
LCFF Entitlement	585,337	1,539,136	1,663,461	1,660,532	(2,929)	121,396	1,075,195	35%
Federal Revenue	45,062	176,079	164,096	164,096	-	(11,983)	119,034	27%
Other State Revenues	68,507	150,386	182,562	177,416	(5,145)	27,030	108,909	39%
Local Revenues	22,784	11,120	171,259	178,813	7,554	167,693	156,030	13%
Fundraising and Grants	339	500	500	500	-	-	161	68%
Total Revenue	722,029	1,877,220	2,181,878	2,181,357	(520)	304,137	1,459,328	33%
Expenses								
Compensation and Benefits (excl adjustment)	532,439	1,064,348	1,218,812	1,152,508	66,305	(88,159)	686,374	46%
Books and Supplies	64,745	185,900	199,400	171,607	27,793	14,293	106,862	38%
Services and Other Operating Expenditures	183,837	594,065	708,583	655,357	53,226	(61,292)	471,520	28%
Depreciation	8,598	17,201	4,774	4,774	-	12,427	(3,824)	180%
Total Expenses	789,618	1,861,515	2,131,570	1,984,245	147,324	(122,731)	1,260,933	40%
Operating Income Before One-Time Adjustment	(67,589)	15,706	50,308	197,112	146,804	181,406	198,396	-34%
One-Time Compensation Adjustment				(66,305)				
Operating Income (including adjustment)				130,807				
Fund Balance								
Beginning Balance (Unaudited)	1,144,335	951,134	1,144,335	1,144,335				100%
Audit Adjustment	(66,819)	-	(66,819)					100%
Beginning Balance (Audited)	1,077,516	951,134	1,077,516	1,077,516				100%
Operating Income (including Depreciation)	(67,589)	15,706	50,308	130,807				-52%
Ending Fund Balance	1,009,927	966,840	1,127,824	1,208,323				84%
Capital Outlay	27,793	-	-	27,793				1
Total ADA		168.9	177.7	177.7				0%

Budget vs. Actuals As of December 2016 Close

		Budget vs.							
		Actual			Bu	dget			
						Variance	Variance		
			Approved Budget			(Previous vs.	(Budget vs.	Forecast	% of Forecast
		Actual YTD	June 6th	November Forecast	Proposed Budget	Proposed Budget)	Proposed Budget)	Remaining	Spent
REVENUE									
LCFF Entitle	ement					-	-	-	
8011	Charter Schools LCFF - State Aid	383,709	988,758	1,074,007	1,071,078	(2,929)	82,319	687,369	36%
8012	Education Protection Account Entitlement	48,887	238,000	246,306	246,306	-	8,305	197,419	20%
8096	Charter Schools in Lieu of Property Taxes	152,741	312,377	343,149	343,149	-	30,771	190,407	45%
	SUBTOTAL - LCFF Entitlement	585,337	1,539,136	1,663,461	1,660,532	(2,929)	121,396	1,075,195	35%
8100	Federal Revenue								
8181	Special Education - Entitlement	15,250	33,660	28,542	28,542	-	(5,118)	13,292	53%
8291	Title I	9,612	37,421	81,991	81,991	-	44,570	72,379	12%
8292	Title II	-	2,193	2,193	2,193	-	-	2,193	0%
8293	Title III	-	779	-	-	-	(779)	-	
8296	Other Federal Revenue	18,573	102,026	102,026	102,026	-	-	83,453	18%
8297	PY Federal - Not Accrued	1,627	-	(50,656)	(50,656)	-	(50,656)	(52,283)	-3%
	SUBTOTAL - Federal Income	45,062	176,079	164,096	164,096	-	(11,983)	119,034	27%
8300	Other State Revenues								
8319	Other State Apportionments - Prior Years	4,395	_	4,395	4,395	_	4,395	-	100%
8381	Special Education - Entitlement (State)	44,529	94,836	80,611	80,611	_	(14,226)	36,082	55%
8520	Child Nutrition - State		-	5,145	-	(5,145)	-	-	0070
8550	Mandated Cost Reimbursements	2,034	2,813	32,747	32,747	(0,140)	29,934	30,713	6%
8560	State Lottery Revenue	2,001	26,649	33,576	33,576	-	6,927	33,576	0%
8596	ASES	17,550	26,088	26,088	26,088	-	-	8,538	67%
	SUBTOTAL - Other State Income	68,507	150,386	182,562	177,416	(5,145)	27,030	108,909	39%

Budget vs. Actuals As of December 2016 Close

		Budget vs. Actual	Actual Budget								
		Actual YTD	Approved Budget June 6th	November Forecast		Variance (Previous vs. Proposed Budget)	Variance (Budget vs. Proposed Budget)	Forecast Remaining	% of Forecast Spent		
8600	Other Local Revenue										
8636	Uniforms	-	1,030	1,030	1,030	-	-	1,030	0%		
8690	Other Local Revenue	11,027	3,090	11,027	11,027	-	7,937	-	100%		
8714	COP Option 3 Grants	11,757	7,000	159,202	166,756	7,554	159,756	155,000	7%		
8999	Uncategorized Revenue	-	-	-	-	-	-	-			
	SUBTOTAL - Local Revenues	22,784	11,120	171,259	178,813	7,554	167,693	156,030	13%		
8800	Donations/Fundraising										
8803	Fundraising	339	500	500	500	-	-	161	68%		
	SUBTOTAL - Fundraising and Grants	339	500	500	500	-	-	161	68%		
TOTAL RE	VENUE	722,029	1,877,220	2,181,878	2,181,357	(520)	304,137	1,459,328	33%		

13th month

Budget vs. Actuals As of December 2016 Close

		Budget vs. Actual			Bu	dget			
		Actual YTD	Approved Budget June 6th	November Forecast		Variance (Previous vs. Proposed Budget)	Variance (Budget vs. Proposed Budget)	Forecast Remaining	% of Forecast Spent
EXPENSES								-	
Compensa	tion & Benefits								
Certificated	I Employees Summary								
1100	Teachers Salaries	293,497	545,921	660,552	660,552	-	(114,631)	367,055	44%
1300	Certificated Supervisor & Administrator Salaries	84,409	159,738	180,746	180,746	-	(21,008)	96,338	47%
	SUBTOTAL - Certificated Employees	377,906	705,659	841,298	841,298	-	(135,639)	463,392	45%
Classified	Employees Summary								
2400	Classified Clerical & Office Salaries	22,302	49,725	51,242	51,242	-	(1,516)	28,940	44%
2900	Classified Other Salaries	9,008	53,750	54,450	54,450	-	(700)	45,442	17%
	SUBTOTAL - Classified Employees	31,309	103,475	105,692	105,692	-	(2,216)	74,382	30%
Employee	Benefits Summary								
3100	STRS	45,656	88,017	102,879	102,879	-	(14,862)	57,223	44%
3200	PERS	4,306	8,226	8,534	8,534	-	(308)	4,228	50%
3300	OASDI-Medicare-Alternative	8,311	18,648	20,062	20,062	-	(1,414)	11,751	41%
3400	Health & Welfare Benefits	61,590	130,613	126,213	126,213	-	4,400	64,622	49%
3500	Unemployment Insurance	118	405	3,471	3,471	(0)	(3,067)	3,354	3%
3600	Workers Comp Insurance	3,242	9,305	10,663	10,663	-	(1,358)	7,422	30%
	SUBTOTAL - Employee Benefits	123,223	255,214	271,823	271,823	(0)	(16,609)	148,600	45%

### 13th month

Budget vs. Actuals As of December 2016 Close

As of Dec	ember 2016 Close								
		Budget vs.			Bu	daat			
	-	Actual			Du	dget Variance	Variance		
		Actual YTD	Approved Budget June 6th	November Forecast	Proposed Budget	(Previous vs. Proposed Budget)	(Budget vs. Proposed Budget)	Forecast Remaining	% of Forecast Spent
	-	Actual ITD	ouno our		T Topolou Duugot	T Toposod Dudgot)	r topolou Duugoty	Romaning	opont
4000	Books & Supplies								
4100	Approved Textbooks & Core Curricula Materials	21,233	45,000	20,000	22,000	(2,000)	23,000	767	97%
4200	Books & Other Reference Materials	619	7,500	7,500	5,500	2,000	2,000	4,881	11%
4315	Custodial Supplies	-	1,000	1,000	1,000	-	-	1,000	0%
4320	Educational Software	10,000	10,000	15,000	15,000	-	(5,000)	5,000	67%
4325	Instructional Materials & Supplies	4,301	23,000	8,646	8,646	-	14,355	4,344	50%
4330	Office Supplies	3,062	9,700	8,800	8,800	-	900	5,738	35%
4345	Non Instructional Student Materials & Supplies	287	7,500	5,000	5,000	-	2,500	4,713	6%
4350	Uniforms	709	200	2,000	2,000	-	(1,800)	1,291	35%
4400	Noncapitalized Equipment	20,455	10,000	20,455	20,455	-	(10,455)	-	100%
4420	Computers (individual items less than \$5k)	19,368	51,000	60,000	32,207	27,793	18,793	12,839	60%
4430	Non Classroom Related Furniture, Equipment & Sur	312	-	7,000	7,000	-	(7,000)	6,688	4%
4700	Food	(17,014)	20,000	40,000	40,000	-	(20,000)	57,014	-43%
4720	Other Food	1,412	1,000	4,000	4,000	-	(3,000)	2,588	35%
	SUBTOTAL - Books and Supplies	64,745	185,900	199,400	171,607	27,793	14,293	106,862	38%
5000	Services & Other Operating Expenses								
5101	Shared Management Fee - CMO	36,457	72,914	134,048	75,995	58,053	(3,081)	39,538	48%
5101	Direct CMO Fee (Shared Staff)	-	11,683	14,116	14,022	94	(2,339)	14,022	40 %
5200	Travel & Conferences	537	5,000	5,000	5,000	-	(2,555)	4,463	11%
5200 5210	Conference Fees	557	5,000	5,000	5,000	-	-	4,463	0%
5210	Dues & Memberships	- 2,441	5,000	5,000	5,000	-	-	2,559	49%
5300 5450	Insurance - Other	2,441	14,300	6,237	6,237	-	- 8,063	3,529	49%
5450 5605	Equipment Leases	2,708	6,600	6,600	6,600	-	0,003	4.209	43% 36%
5605 5610	Rent	2,391	135,000	110,971	110,971	-	- 24,029	4,209	0%
5615	Repairs and Maintenance - Building	- 8,005	135,000	15,000	15,000	-	,	6,995	53%
5615	Repairs and Maintenance - Other Equipment	8,005 -	3,000	3,000	3,000	-	(15,000)	3,000	0%
5803	Accounting Fees	-	1,952	5,000	5,000	-	(2.049)	5.000	0%
5803 5809	Banking Fees	- 372	412	,	412	-	(3,048)	5,000	90%
5809	School Programs - After School Program	13,044	26,088	26,088	26,088	-	-	13,044	90 % 50%
5820	Consultants - Non Instructional - Custom 1	1,488	25,000	25,000	25,000	-	-	23,512	50 % 6%
5820 5822	Consultants - Non Instructional - Custom 1 Consultants - Non Instructional - Custom 3	6,720	53,275	10,000	10,000	-	- 43,275	3,280	67%
5824	District Oversight Fees	6,958	15,391	16,635	16,605	- 29	43,275 (1,214)	3,280 9.647	42%
5824 5830	Field Trips Expenses	498	8,000	4,000	4,000	29	(1,214) 4,000	3,502	42%
5845	Legal Fees	490 1,225	5,000			-		13,775	8%
5851	Marketing and Student Recruiting	417	10,000	15,000 60,000	15,000 60,000	-	(10,000)	59,583	0% 1%
5857	5		,	,	· · · · · · · · · · · · · · · · · · ·	-	(50,000)	,	50%
	Payroll Fees	3,994	3,750	3,750	8,000	(4,250)	(4,250)	4,006	
5861	Prior Yr Exp (not accrued)	31,727		31,027	31,727	(700)	(31,727)	-	100%
5863	Professional Development	12,249	37,100	37,100	37,100	-	-	24,851	33% 44%
5869	Special Education Contract Instructors	28,605	40,000	65,000	65,000		(25,000)	36,395	
5872	Special Education Encroachment	11,956	25,699	25,699	25,699	-	-	13,744	47%
5875	Staff Recruiting	-	1,901	1,901	1,901	-	-	1,901	0%
5884	Substitutes	2,891	15,000	20,000	20,000	-	(5,000)	17,109	14%
5887	Technology Services	6,118	35,000	35,000	35,000	-	-	28,882	17%
5898	Bad Debt Expense	0	-	0	0	-	(0)	(0)	275%

13th month

Budget vs. Actuals As of December 2016 Close

		Budget vs. Actual			Bu	dget			
			Approved Budget			Variance (Previous vs.	Variance (Budget vs.	Forecast	% of Forecast
		Actual YTD	June 6th	November Forecast	Proposed Budget	Proposed Budget)	Proposed Budget)	Remaining	Spent
5899	Miscellaneous Operating Expenses	0	-	-	-	-	-	(0)	
5900	Communications	1,907	30,000	20,000	20,000	-	10,000	18,093	10%
5915	Postage and Delivery	1,128	2,000	2,000	2,000	-	-	872	56%
	SUBTOTAL - Services & Other Operating Exp.	183,837	594,065	708,583	655,357	53,226	(61,292)	471,520	28%
<b>6000</b> 6400	Capital Outlay Equipment	27,793	-	-	27,793	(27,793)	(27,793)	-	100%
	SUBTOTAL - Capital Outlay	27,793	-	-	27,793	(27,793)	(27,793)	-	100%
TOTAL EXP	ENSES	808,813	1,844,314	2,126,796	2,073,570	53,226	(229,256)	1,264,757	39%
6900	Total Depreciation (includes Prior Years)	8,598	17,201	4,774	4,774	-	12,427	(3,824)	180%
TOTAL EXI	PENSES including Depreciation	789,618	1,861,515	2,131,570	2,050,550	81,019	(189,036)	1,260,933	39%

#### 13th month

Budget vs. Actuals As of December 2016 Close

Budget vs.							
Actual			Bu				
	Annual Dudaut					<b>F</b>	0/ -f <b>F</b>
		November Forecast	Proposed Rudget				% of Forecast Spent
ACTUALYTD	June our	November Forecast	FTOPOSEU Buugei	Floposed Budgel)	Floposed Budgel)	Remaining	Spent
E76 100	1 575 467	1 525 104	1 519 270	(6.924)	(57.107)	042.169	38%
		, ,		(0,034)	,		30% 43%
,		,		-			
				-	,	,	37%
,	,	,	· · · · · · · · · · · · · · · · · · ·	-		,	61%
	,	,	· · · · · · · · · · · · · · · · · · ·	-	,	,	41%
748,676	1,951,493	1,961,328	1,954,494	(6,834)	3,001	1,205,818	38%
503,076	965,253	1,082,926	1,035,074	47,852	(69,821)	579,850	49%
72,130	110,183	154,776	154,776	-	(44,593)	82,646	47%
220,291	575,774	613,291	555,450	57,842	20,324	335,159	40%
3,184		28,726	28,726	· -	(22,358)		11%
798,680	1,657,578	1,879,719	1,774,026	105,694	(116,447)	1,023,197	45%
(50.005)	293.915	81.608	180.468	98.860	(113.447)	182.621	-28%
(		- ,		,		- *-	
			(47,852)				
			132,616				
1.006.776	938.327	1.006.776	1,006,776				100%
							100%
,	938 327	,					100%
(50,005)			132,616				-38%
895.432	1.232.242	1.038.873	1.078.053				83%
000,402	1,202,272	1,000,010	1,010,000				5576
-	20,000	-	-				
	173.7	y 167.9	167.9				0%
	Actual Actual YTD 576,102 69,168 92,502 6,392 4,511 748,676 503,076 72,130 220,291 3,184 798,680 (50,005) 1,006,776 (61,339) 945,437	Actual   Approved Budget June 6th     Actual YTD   June 6th     576,102   1,575,467     69,168   137,828     92,502   214,078     6,392   14,120     4,511   10,000     748,676   1,951,493     0   503,076   965,253     72,130   110,183     220,291   575,774     3,184   6,368     798,680   1,657,578     (50,005)   293,915     1,006,776   938,327     (50,005)   293,915     895,432   1,232,242     -   20,000	Actual   Approved Budget June 6th   November Forecast     576,102   1,575,467   1,525,104     69,168   137,828   161,359     92,502   214,078   253,252     6,392   14,120   10,512     4,511   10,000   11,100     748,676   1,951,493   1,961,328     0   503,076   965,253   1,082,926     72,130   110,183   154,776     220,291   575,774   613,291     3,184   6,368   28,726     798,680   1,657,578   1,879,719     (50,005)   293,915   81,608     1,006,776   938,327   1,006,776     (61,339)   -   (49,511)     945,437   938,327   957,265     (50,005)   293,915   81,608     895,432   1,232,242   1,038,873     -   20,000   -	Actual   Approved Budget June 6th   November Forecast   Proposed Budget     Actual YTD   June 6th   November Forecast   Proposed Budget     576,102   1,575,467   1,525,104   1,518,270     69,168   137,828   161,359   161,359     92,502   214,078   253,252   253,252     6,392   14,120   10,512   10,512     4,511   10,000   11,100   11,100     748,676   1,951,493   1,961,328   1,935,494     5503,076   965,253   1,082,926   1,035,074     72,130   110,183   154,776   154,776     220,291   575,774   613,291   555,450     3,184   6,368   28,726   28,726     798,680   1,657,578   1,879,719   1,774,026     (47,852)   132,616   132,616     1,006,776   938,327   1,006,776   1,006,776     (61,339)   -   (49,511)   (61,339)     945,437   938,327   957,265   945,4	Actual   Budget   Variance (Previous vs. Proposed Budget   Variance (Previous vs. Proposed Budget)     576,102   1,575,467   1,525,104   1,518,270   (6,834)     69,168   137,628   161,359   161,359   (6,834)     92,502   214,078   253,252   253,252   -     6,392   14,120   10,512   10,512   -     4,511   10,000   11,100   1,100   -     728,676   1,951,493   1,961,328   1,954,494   (6,834)     503,076   965,253   1,082,926   1,035,074   47,852     72,130   110,183   154,776   154,776   -     220,291   575,774   613,291   555,450   57,842     3,184   6,368   28,726   28,726   -     798,680   1,657,578   1,879,719   1,774,026   105,694     1,006,776   938,327   1,006,776   1,006,776   1,006,776     (61,339)   -   (47,852)   132,616   132,616	Actual   Budget June 6th   Approved Budget June 6th   November Forecast   Proposed Budget   Proposed Budget   Variance (Previous vs. Proposed Budget)   Variance (Budget vs. Proposed Budget)     576,102   1.575,467   1.525,104   1.518,270   (6,834)   (57,197)     69,168   137,828   161,359   161,359   -   23,531     92,502   214,078   253,252   253,252   -   39,175     6,332   14,120   10,512   1,010   -   1,100     748,676   1,951,493   1,961,328   1,954,494   (6,834)   3,001     72,130   110,183   154,776   -   (44,593)     720,291   575,774   613,291   555,450   57,842   20,324     3,184   6,368   28,726   28,726   7.4   (12,358)     798,680   1,657,578   1,879,719   1,774,026   105,694   (116,447)     1,006,776   938,327   1,006,776   1,006,776   1,032,016   1132,616     1,006,776   938,327	Actual   Budget     Actual YTD   Approved Budget June 6th   November Forecast   Proposed Budget   (Previous vs. Proposed Budget)   Variance (Budget vs. Proposed Budget)   Forecast Proposed Budget)     576.102   1.575.467   1.525.104   1.518.270   (6.834)   (57.197)   942.168     69.168   137.828   161.359   -   23,531   92.191     92.502   214.078   253,252   253,252   -   39.175   160.750     6.392   14.120   10.512   10.512   -   (3.608)   4.120     4.511   10.000   11.100   -   1.100   6.834   3.001   1.205.818     72,130   10.1013   154.776   154.776   -   (44.593)   82.646     220.201   575.778   1.879.719   1.774.026   105.694   (113.447)   102.35.192     3.184   6.368   28.726   -   (22.358)   25.542   -   22.2361   25.542     796.680   1.657.576   1.879.719   1.774.026 <t< td=""></t<>

13th month

Budget vs. Actuals As of December 2016 Close

		Budget vs.							
		Actual			Bu	dget			
						Variance	Variance		
			Approved Budget			(Previous vs.	(Budget vs.	Forecast	% of Forecast
		Actual YTD	June 6th	November Forecast	Proposed Budget	Proposed Budget)	Proposed Budget)	Remaining	Spent
REVENUE									
REVENUE									
LCFF Entit	lement					-	-	-	
8011	Charter Schools LCFF - State Aid	359,455	994,308	978,640	971,806	(6,834)	(22,502)	612,351	37%
8012	Education Protection Account Entitlement	54,597	251,311	221,995	221,995	-	(29,316)	167,398	25%
8019	State Aid - Prior Years	134	-	134	134	-	134	-	100%
8096	Charter Schools in Lieu of Property Taxes	161,916	329,848	324,335	324,335	-	(5,513)	162,419	50%
	SUBTOTAL - LCFF Entitlement	576,102	1,575,467	1,525,104	1,518,270	(6,834)	(57,197)	942,168	38%
8100	Federal Revenue								
8181	Special Education - Entitlement	16,166	35,542		32,331	-	(3,211)	16,166	
8220	Child Nutrition Programs	4,592	31,452	49,812	49,812	-	18,360	45,220	9%
8291	Title I	48,411	47,977	58,499	58,499	-	10,522	10,088	
8292	Title II	-	2,363	717	717	-	(1,646)	717	0%
8293	Title III	-	494	-	-	-	(494)	-	
8296	Other Federal Revenue	-	20,000	20,000	20,000	-	-	20,000	0%
	SUBTOTAL - Federal Income	69,168	137,828	161,359	161,359	-	23,531	92,191	43%

13th month

Budget vs. Actuals As of December 2016 Close

		Budget vs.							
		Actual			Bu	dget			
						Variance	Variance		
			Approved Budget			(Previous vs.	(Budget vs.	Forecast	% of Forecast
		Actual YTD	June 6th	November Forecast	Proposed Budget	Proposed Budget)	Proposed Budget)	Remaining	Spent
8300	Other State Revenues								
8381	Special Education - Entitlement (State)	47,204	100,140	94,407	94,407	-	(5,733)	47,204	50%
8520	Child Nutrition - State	315	3,379	3,593	3,593	(0)	214	3,279	9%
8545	School Facilities Apportionments	42,562	80,000	85,125	85,125	-	5,125	42,563	50%
8550	Mandated Cost Reimbursements	2,382	2,419	38,352	38,352	-	35,932	35,970	6%
8560	State Lottery Revenue	-	28,139	31,735	31,735	-	3,596	31,735	0%
8590	All Other State Revenue	40	-	40	40	-	40	-	100%
	SUBTOTAL - Other State Income	92,502	214,078	253,252	253,252	(0)	39,175	160,750	37%
8600	Other Local Revenue								
8699	All Other Local Revenue	-	4,120	4,120	4,120	-	-	4,120	0%
8714	SpEd Option 3	6,392	10,000	6,392	6,392	-	(3,608)	-	100%
	SUBTOTAL - Local Revenues	6,392	14,120	10,512	10,512	-	(3,608)	4,120	61%
8800	Donations/Fundraising								
8802	Donations - Private	4,511		3,010	4,511	1,501	4,511	-	100%
8803	Fundraising	4,511	- 10,000	8,090	6,589	(1,501)	(3,411)	6,589	0%
0000	i unuraistity	-	10,000	8,090	0,009	(1,501)	(3,411)	0,569	0%
	SUBTOTAL - Fundraising and Grants	4,511	10,000	11,100	11,100	-	1,100	6,589	41%
TOTAL RE	VENUE	748,676	1,951,493	1,961,328	1,954,494	(6,834)	3,001	1,205,818	38%

13th month

Budget vs. Actuals As of December 2016 Close

	-	Budget vs.								
		Actual			Bu	dget				
						Variance	Variance			
			Approved Budget			(Previous vs.	(Budget vs.	Forecast	% of Forecast	
	-	Actual YTD	June 6th	November Forecast	Proposed Budget	Proposed Budget)	Proposed Budget)	Remaining	Spent	
								-		
EXPENSES										
Compensat	ion & Benefits									
	Employees Summary									
1100	Teachers Salaries	228,694	500,008	473,509	473,509	-	26,499	244,815		
1300	Certificated Supervisor & Administrator Salaries	105,649	165,373	250,789	250,789	-	(85,416)	145,140	42%	
				704.000	704 000		(50.047)		100/	
	SUBTOTAL - Certificated Employees	334,343	665,381	724,298	724,298	-	(58,917)	389,955	46%	
Classified F	mployees Summary									
2400	Classified Clerical & Office Salaries	33,760	68,504	87,117	87,117		(18,613)	53,357	39%	
2900	Classified Other Salaries	15,801	18,750	34,500	34,500	-	(15,750)	18,700	46%	
2000		10,001	10,100	01,000	01,000		(10,100)	10,100	1070	
	SUBTOTAL - Classified Employees	49,560	87,254	121,617	121,617	-	(34,363)	72,057	41%	
Employee E	Benefits Summary									
3100	STRS	41,516	82,447	92,228	92,228	-	(9,781)	50,711	45%	
3200	PERS	4,656	5,869	9,490	9,490	-	(3,621)	4,834	49%	
3300	OASDI-Medicare-Alternative	12,179	17,058	19,409	19,409	-	(2,351)	7,230	63%	
3400	Health & Welfare Benefits	56,119	98,213	102,936	102,936	-	(4,723)	46,817	55%	
3500	Unemployment Insurance	(0)	376	3,423	3,423	0	(3,047)	3,423	0%	
3600	Workers Comp Insurance	4,703	8,655	9,525	9,525	-	(870)	4,822	49%	
	SUBTOTAL - Employee Benefits	119,173	212,618	237,011	237,011	0	(24,393)	117,838	50%	
			,	;	_0.,0	•	(= !,000)	,		

Budget vs. Actuals As of December 2016 Close

<b>Books &amp; Supplies</b> Approved Textbooks & Core Curricula Materials Books & Other Reference Materials Educational Software Instructional Materials & Supplies Office Supplies	Budget vs. Actual Actual YTD 43,195 - 11,870	Approved Budget June 6th 5,000 3,000	November Forecast 45,000	Proposed Budget	dget Variance (Previous vs. Proposed Budget)	Variance (Budget vs. Proposed Budget)	Forecast Remaining	% of Forecast Spent
Approved Textbooks & Core Curricula Materials Books & Other Reference Materials Educational Software Instructional Materials & Supplies	Actual YTD 43,195 - 11,870	June 6th 5,000		Proposed Budget	Variance (Previous vs.	(Budget vs.		
Approved Textbooks & Core Curricula Materials Books & Other Reference Materials Educational Software Instructional Materials & Supplies	43,195 - 11,870	June 6th 5,000			(Previous vs.	(Budget vs.		
Approved Textbooks & Core Curricula Materials Books & Other Reference Materials Educational Software Instructional Materials & Supplies	43,195 - 11,870	June 6th 5,000						
Approved Textbooks & Core Curricula Materials Books & Other Reference Materials Educational Software Instructional Materials & Supplies	43,195 - 11,870	5,000			Proposed Budget)	Proposed Budget)	Remaining	Spent
Approved Textbooks & Core Curricula Materials Books & Other Reference Materials Educational Software Instructional Materials & Supplies	11,870	,	45,000	15 000				
Approved Textbooks & Core Curricula Materials Books & Other Reference Materials Educational Software Instructional Materials & Supplies	11,870	,	45,000	15 000				
Books & Other Reference Materials Educational Software Instructional Materials & Supplies	11,870	,	45,000			(40,000)	1,805	96%
Educational Software Instructional Materials & Supplies		3,000	1,000	45,000 1,000	-	2,000	1,000	90 <i>%</i>
Instructional Materials & Supplies		20,000	14,000	14,000		6,000	2,130	85%
	105	7,000	3,000	3,000	_	4,000	2,895	4%
	3,489	4,200	4,200	4,200		4,000	711	83%
PE Supplies	813	1,000	1,000	1,000			187	81%
		,			_	500		58%
	,	,	,	· · · · · · · · · · · · · · · · · · ·				95%
	-	,		· · · · · · · · · · · · · · · · · · ·	-	-		0%
	133	,		· · · · · · · · · · · · · · · · · · ·	_		,	7%
	-				_		,	0%
	10 082			· · · · · · · · · · · · · · · · · · ·		(16 593)	,	18%
	,	-			-			10%
						(000)		
SUBTOTAL - Books and Supplies	72,130	110,183	154,776	154,776	-	(44,593)	82,646	47%
Services & Other Operating Expenses								
	36.457	72,914	134.048	75,995	58.053	(3.081)	39.538	48%
	-	7 -	,	· · · · · · · · · · · · · · · · · · ·	,		/	0%
. ,	-		-	-	(200)		-	0,0
	467	,	1.000	1.000	-	-	533	47%
	-	-		· · · · · · · · · · · · · · · · · · ·	-	(3.000)		0%
	1.826	1.000			-		-	100%
•	,	,			-	. ,	3.275	67%
	,	,	,	· · · · · · · · · · · · · · · · · · ·	-	-		9%
Utilities - Gas and Electric		,	,	· · · · · · · · · · · · · · · · · · ·	-	-	,	37%
Equipment Leases					-	-	,	46%
	,	,	,	· · · · · · · · · · · · · · · · · · ·	-	500	,	58%
					-	-	2.079	-4%
	-	,	,	· · · · · · · · · · · · · · · · · · ·	-	-	/	0%
	372	500	500	500	-	-	128	74%
					-	-		14%
5					-	(6,000)		24%
	Services & Other Operating Expenses CMO Fees Direct CMO Fee (Shared Staff) Travel & Conferences Travel - Mileage, Parking, Tolls Travel and Lodging Dues & Memberships Insurance - Other Operations & Housekeeping	Teacher Supplies946Noncapitalized Equipment-Classroom Furniture, Equipment & Supplies133Computers (individual items less than \$5k)-Food10,082Other Food50SUBTOTAL - Books and Supplies72,130Services & Other Operating Expenses36,457Direct CMO Fees36,457Direct CMO Fee (Shared Staff)-Travel & Conferences-Travel - Mileage, Parking, Tolls467Travel and Lodging-Dues & Memberships1,826Insurance - Other6,563Operations & Housekeeping376Utilities - Gas and Electric2,201Rent66,000Repairs and Maintenance - Building(79)Accounting Fees-Banking Fees372School Programs - Other702	Teacher Supplies   946   1,000     Noncapitalized Equipment   -   5,000     Classroom Furniture, Equipment & Supplies   133   2,000     Computers (individual items less than \$5k)   -   19,500     Food   10,082   39,483     Other Food   50   -     SUBTOTAL - Books and Supplies   72,130   110,183     Services & Other Operating Expenses   72,130   110,183     Services & Other Operating Expenses   -   3,000     CMO Fees   36,457   72,914     Direct CMO Fee (Shared Staff)   -   12,485     Travel & Conferences   -   3,000     Travel - Mileage, Parking, Tolls   467   1,000     Travel and Lodging   -   -     Dues & Memberships   1,826   1,000     Insurance - Other   6,563   9,000     Operations & Housekeeping   376   4,000     Utilities - Gas and Electric   2,201   4,800     Rent   66,000   114,000     Rent   66,000	Teacher Supplies   946   1,000   1,000     Noncapitalized Equipment   -   5,000   5,000     Classroom Furniture, Equipment & Supplies   133   2,000   2,000     Computers (individual items less than \$5k)   -   19,500   19,500     Food   10,082   39,483   56,076     Other Food   50   -   500     SUBTOTAL - Books and Supplies   72,130   110,183   154,776     Services & Other Operating Expenses   72,130   110,183   154,776     Subscript CMO Fee   Start Start   72,914   134,048     Direct CMO Fee (Shared Staff)   -   12,485   13,341     Travel - Mileage, Parking, Tolls   467   1,000   1,000     Travel - Mileage, Parking, Tolls   1,826   1,000   1,826     Insurance - Other   6,563   9,000   9,838     Operations & Housekeeping   376   4,000   4,000     Utilities - Gas and Electric   2,617   7,000   7,000     Rent   66,000   114,000 </td <td>Teacher Supplies   946   1,000   1,000     Noncapitalized Equipment   -   5,000   5,000   5,000     Classroom Furniture, Equipment &amp; Supplies   133   2,000   2,000   2,000     Computers (individual items less than \$5k)   -   19,500   19,500   19,500     Food   10,082   39,483   56,076   56,076     Other Food   50   -   500   500     SUBTOTAL - Books and Supplies   72,130   110,183   154,776   154,776     Support the Comparison of the Poet of</td> <td>Teacher Supplies   946   1,000   1,000   -     Noncapitalized Equipment   -   5,000   5,000   -     Classroom Furniture, Equipment &amp; Supplies   133   2,000   2,000   -     Computers (individual items less than \$5k)   -   19,500   19,500   19,500   -     Food   10,082   39,483   56,076   56,076   -   -     Other Food   50   -   500   500   -   -     SUBTOTAL - Books and Supplies   72,130   110,183   154,776   154,776   -     Survices &amp; Other Operating Expenses   -   500   -   -   -     CMO Fees   36,457   72,914   134,048   75,995   58,053     Direct CMO Fiee (Shared Staff)   -   12,485   13,341   13,621   (280)     Travel - Mileage, Parking, Tolls   467   1,000   1,000   -   -     Travel and Lodging   -   -   3,000   -   -   -     <t< td=""><td>Teacher Supplies   946   1,000   1,000   -   -   -     Noncapitalized Equipment   -   5,000   5,000   5,000   -   -     Classroom Furniture, Equipment &amp; Supplies   133   2,000   2,000   2,000   -   -     Food   10,062   39,483   56,076   56,076   -   (16,593)     Other Food   50   -   500   500   -   (44,593)     SUBTOTAL - Books and Supplies   72,130   110,183   154,776   -   (44,593)     Services &amp; Other Operating Expenses   -   12,485   13,341   13,621   (280)   (1,136)     Travel &amp; Conferences   -   3,000   -   -   -   3,000     Travel &amp; Allieage, Parking, Tolls   467   1,000   1,000   1,000   -   -   -     Dues &amp; Memberships   1,826   1,000   1,826   1.826   -   (828)     Operations &amp; Housekeeping   376   4,000   4,800   4,800<!--</td--><td>Teacher Supplies   946   1,000   1,000   1,000   -   -   54     Noncapitalized Equipment   -   5,000   5,000   -   -   5,000     Classroom Furniture, Equipment &amp; Supplies   133   2,000   2,000   -   -   1,867     Computers (individual items less than \$5k)   -   19,500   19,500   19,500   -   -   19,500     Food   50   -   500   560.076   -   (16,593)   45,994     Other Food   50   -   500   500   -   (500)   4500     SUBTOTAL - Books and Supplies   72,130   110,183   154,776   154,776   -   (44,593)   82,646     Services &amp; Other Operating Expenses   -   12,485   13,341   13,621   (280)   (1,136)   13,621     Travel A Klieage, Parking, Tolls   467   1,000   1,000   -   -   -   3,000   -     Travel Mileage, Parking, Tolls   1,826   1,000   1,000</td></td></t<></td>	Teacher Supplies   946   1,000   1,000     Noncapitalized Equipment   -   5,000   5,000   5,000     Classroom Furniture, Equipment & Supplies   133   2,000   2,000   2,000     Computers (individual items less than \$5k)   -   19,500   19,500   19,500     Food   10,082   39,483   56,076   56,076     Other Food   50   -   500   500     SUBTOTAL - Books and Supplies   72,130   110,183   154,776   154,776     Support the Comparison of the Poet of	Teacher Supplies   946   1,000   1,000   -     Noncapitalized Equipment   -   5,000   5,000   -     Classroom Furniture, Equipment & Supplies   133   2,000   2,000   -     Computers (individual items less than \$5k)   -   19,500   19,500   19,500   -     Food   10,082   39,483   56,076   56,076   -   -     Other Food   50   -   500   500   -   -     SUBTOTAL - Books and Supplies   72,130   110,183   154,776   154,776   -     Survices & Other Operating Expenses   -   500   -   -   -     CMO Fees   36,457   72,914   134,048   75,995   58,053     Direct CMO Fiee (Shared Staff)   -   12,485   13,341   13,621   (280)     Travel - Mileage, Parking, Tolls   467   1,000   1,000   -   -     Travel and Lodging   -   -   3,000   -   -   - <t< td=""><td>Teacher Supplies   946   1,000   1,000   -   -   -     Noncapitalized Equipment   -   5,000   5,000   5,000   -   -     Classroom Furniture, Equipment &amp; Supplies   133   2,000   2,000   2,000   -   -     Food   10,062   39,483   56,076   56,076   -   (16,593)     Other Food   50   -   500   500   -   (44,593)     SUBTOTAL - Books and Supplies   72,130   110,183   154,776   -   (44,593)     Services &amp; Other Operating Expenses   -   12,485   13,341   13,621   (280)   (1,136)     Travel &amp; Conferences   -   3,000   -   -   -   3,000     Travel &amp; Allieage, Parking, Tolls   467   1,000   1,000   1,000   -   -   -     Dues &amp; Memberships   1,826   1,000   1,826   1.826   -   (828)     Operations &amp; Housekeeping   376   4,000   4,800   4,800<!--</td--><td>Teacher Supplies   946   1,000   1,000   1,000   -   -   54     Noncapitalized Equipment   -   5,000   5,000   -   -   5,000     Classroom Furniture, Equipment &amp; Supplies   133   2,000   2,000   -   -   1,867     Computers (individual items less than \$5k)   -   19,500   19,500   19,500   -   -   19,500     Food   50   -   500   560.076   -   (16,593)   45,994     Other Food   50   -   500   500   -   (500)   4500     SUBTOTAL - Books and Supplies   72,130   110,183   154,776   154,776   -   (44,593)   82,646     Services &amp; Other Operating Expenses   -   12,485   13,341   13,621   (280)   (1,136)   13,621     Travel A Klieage, Parking, Tolls   467   1,000   1,000   -   -   -   3,000   -     Travel Mileage, Parking, Tolls   1,826   1,000   1,000</td></td></t<>	Teacher Supplies   946   1,000   1,000   -   -   -     Noncapitalized Equipment   -   5,000   5,000   5,000   -   -     Classroom Furniture, Equipment & Supplies   133   2,000   2,000   2,000   -   -     Food   10,062   39,483   56,076   56,076   -   (16,593)     Other Food   50   -   500   500   -   (44,593)     SUBTOTAL - Books and Supplies   72,130   110,183   154,776   -   (44,593)     Services & Other Operating Expenses   -   12,485   13,341   13,621   (280)   (1,136)     Travel & Conferences   -   3,000   -   -   -   3,000     Travel & Allieage, Parking, Tolls   467   1,000   1,000   1,000   -   -   -     Dues & Memberships   1,826   1,000   1,826   1.826   -   (828)     Operations & Housekeeping   376   4,000   4,800   4,800 </td <td>Teacher Supplies   946   1,000   1,000   1,000   -   -   54     Noncapitalized Equipment   -   5,000   5,000   -   -   5,000     Classroom Furniture, Equipment &amp; Supplies   133   2,000   2,000   -   -   1,867     Computers (individual items less than \$5k)   -   19,500   19,500   19,500   -   -   19,500     Food   50   -   500   560.076   -   (16,593)   45,994     Other Food   50   -   500   500   -   (500)   4500     SUBTOTAL - Books and Supplies   72,130   110,183   154,776   154,776   -   (44,593)   82,646     Services &amp; Other Operating Expenses   -   12,485   13,341   13,621   (280)   (1,136)   13,621     Travel A Klieage, Parking, Tolls   467   1,000   1,000   -   -   -   3,000   -     Travel Mileage, Parking, Tolls   1,826   1,000   1,000</td>	Teacher Supplies   946   1,000   1,000   1,000   -   -   54     Noncapitalized Equipment   -   5,000   5,000   -   -   5,000     Classroom Furniture, Equipment & Supplies   133   2,000   2,000   -   -   1,867     Computers (individual items less than \$5k)   -   19,500   19,500   19,500   -   -   19,500     Food   50   -   500   560.076   -   (16,593)   45,994     Other Food   50   -   500   500   -   (500)   4500     SUBTOTAL - Books and Supplies   72,130   110,183   154,776   154,776   -   (44,593)   82,646     Services & Other Operating Expenses   -   12,485   13,341   13,621   (280)   (1,136)   13,621     Travel A Klieage, Parking, Tolls   467   1,000   1,000   -   -   -   3,000   -     Travel Mileage, Parking, Tolls   1,826   1,000   1,000

Budget vs. Actuals As of December 2016 Close

		Budget vs.							
		Actual			Bu	dget			
						Variance	Variance		
			Approved Budget			(Previous vs.	(Budget vs.	Forecast	% of Forecast
		Actual YTD	June 6th	November Forecast	Proposed Budget	Proposed Budget)	Proposed Budget)	Remaining	Spent
5822	Consultants - Non Instructional - Custom 3	2,000	23,583	23,583	23,583	-	-	21,583	8%
5824	District Oversight Fees	7,027	15,755	15,251	15,183	68	572	8,156	46%
5830	Field Trips Expenses	3,146	10,000	10,000	10,000	-	-	6,854	31%
5845	Legal Fees	2,000	10,000	10,000	10,000	-	-	8,000	20%
5851	Marketing and Student Recruiting	9,823	10,000	18,000	18,000	-	(8,000)	8,178	55%
5857	Payroll Fees	3,680	7,000	7,000	7,000	-	-	3,320	53%
5861	Prior Yr Exp (not accrued)	3,731	-	3,756	3,756	-	(3,756)	25	99%
5863	Professional Development	8,738	32,100	36,000	36,000	-	(3,900)	27,262	24%
5869	Special Education Contract Instructors	11,549	32,000	32,000	32,000	-	-	20,451	36%
5872	Special Education Encroachment	13,065	27,137	25,348	25,348	-	1,789	12,283	52%
5884	Substitutes	3,304	25,000	20,000	20,000	-	5,000	16,696	17%
5887	Technology Services	23,243	72,000	72,000	72,000	-	-	48,757	32%
5898	Bad Debt Expense	0	-	0	0	-	(0)	-	100%
5899	Miscellaneous Operating Expenses	0	40,000	-	-	-	40,000	(0)	
5900	Communications	8,175	24,000	24,000	24,000	-	-	15,825	34%
5915	Postage and Delivery	1,407	4,000	4,000	4,000	-	-	2,593	35%
	SUBTOTAL - Services & Other Operating Exp.	220,291	575,774	613,291	555,450	57,842	20,324	335,159	40%
6000	Capital Outlay								
6100	Sites & Improvement of Sites		20,000				20,000		
6100	Sites & Improvement of Sites	-	20,000	-	-	-	20,000	-	
	SUBTOTAL - Capital Outlay	-	20,000	-	-	-	20,000	-	
TOTAL EXF	ENSES	795,496	1,671,210	1,850,993	1,793,152	57,842	(121,941)	997,656	44%
			. , -	, ,		, -	· · /	,	
6900	Total Depreciation (includes Prior Years)	3,184	6,368	28,726	28,726	-	(22,358)	25,542	11%
TOTAL EX	PENSES including Depreciation	798,680	1,657,578	1,879,719	1,821,878	57,842	(164,299)	1,023,197	44%

13th month

Budget vs. Actuals As of December 2016 Close

	Budget vs. Actual			Bu	dget			
	Actual YTD	Approved Budget June 6th	November Forecast		Variance (Previous vs. Proposed Budget)	Variance (Budget vs. Proposed Budget)	Forecast Remaining	% of Forecas Spent
SUMMARY								
Revenue								
LCFF Entitlement	973,035	2,671,595	2,610,709	2,599,553	(11,156)	(72,042)	1,626,518	37%
Federal Revenue	90,979	346,072	421,493	421,493	-	75,421	330,514	22%
Other State Revenues	275,896	578,580	622,567	622,567	-	43,988	346,672	44%
Local Revenues	50,191	54,198	71,193	71,193	0	16,996	21,003	70%
Fundraising and Grants	5,148	50,000	25,000	25,000	-	(25,000)	19,852	21%
Total Revenue	1,395,248	3,700,444	3,750,962	3,739,806	(11,156)	39,362	2,344,558	37%
Expenses								
Compensation and Benefits (excl adjustment)	806,061	1,710,715	1,742,388	1,633,722	108,666	76,993	917,643	49%
Books and Supplies	151,490	333,447	306,250	306,250	-	27,197	154,760	49%
Services and Other Operating Expenditures	700,873	1,557,568	1,645,244	1,626,862	18,382	(69,294)	925,989	43%
Depreciation	22,513	45,027	36,918	36,918	-	8,109	14,405	61%
Total Expenses	1,680,938	3,646,756	3,730,800	3,603,752	127,048	43,004	2,012,797	47%
Operating Income Before One-Time Adjustment	(285,690)	53,688	20,162	136,054	115,892	82,366	331,762	-210%
One-Time Compensation Adjustment				(89,982)				
Operating Income (including adjustment)				46,072				
Fund Balance								
Beginning Balance (Unaudited)	939,109	922,760	939,109	939,109				100%
Audit Adjustment	8,244	-	8,244	8,244				100%
Beginning Balance (Audited)	947,353	922,760	947,353	947,353				100%
Operating Income (including Depreciation)	(285,690)	53,688	20,162	46,072				-620%
Ending Fund Balance	661,664	976,448	967,515	993,425				67%
Capital Outlay	-	60,000	198,325	198,325				-
Total ADA		291.4	284.7	284.7				0%

13th month

Budget vs. Actuals As of December 2016 Close

		Budget vs.							
		Actual			Bu	dget			
		Actual YTD	Approved Budget June 6th	November Forecast	Proposed Budget	Variance (Previous vs. Proposed Budget)	Variance (Budget vs. Proposed Budget)	Forecast Remaining	% of Forecast Spent
REVENUE									
LCFF Entitle	ment					-	-	-	
8011	Charter Schools LCFF - State Aid	616,024	1,804,821	1,695,909	1,684,753	(11,156)	(120,069)	1,068,729	37%
8012	Education Protection Account Entitlement	87,841	387,438	364,640	364,640	-	(22,798)	276,799	24%
8019	State Aid - Prior Years	282	-	282	282	-	282	-	100%
8096	Charter Schools in Lieu of Property Taxes	268,888	479,335	549,878	549,878	-	70,543	280,990	49%
	SUBTOTAL - LCFF Entitlement	973,035	2,671,595	2,610,709	2,599,553	(11,156)	(72,042)	1,626,518	37%
			_,,	_,,	_,,	(,	(:=,• :=)	.,,	
8100	Federal Revenue								
8181	Special Education - Entitlement	26,846	56,829	53,691	53,691	-	(3,137)	26,846	50%
8220	Child Nutrition Programs	4,960	169,792	105,994	105,994	0	(63,798)	101,034	5%
8291	Title I	55,637	80,679	84,709	84,709	-	4,030	29,072	66%
8292	Title II	-	1,258	1,127	1,127	-	(131)	1,127	0%
8293	Title III	-	313	-	-	-	(313)	-	
8296	Other Federal Revenue	3,090	37,200	175,525	175,525	-	138,325	172,435	2%
8297	PY Federal - Not Accrued	446	-	446	446	-	446	-	100%
	SUBTOTAL - Federal Income	90,979	346,072	421,493	421,493	0	75,421	330,514	22%
8300	Other State Revenues								
8319	Other State Apportionments - Prior Years	896	-	896	896	-	896	-	100%
8381	Special Education - Entitlement (State)	78,389	167,864	156,778	156,778	-	(11,085)	78,389	50%
8520	Child Nutrition - State	390	13,246	7,940	7,940	-	(5,306)	7,550	5%
8545	School Facilities Apportionments	94,694	196,321	189,390	189,390	-	(6,931)	94,696	50%
8550	Mandated Cost Reimbursements	3,956	3,937	63,689	63,689	-	59,752	59,733	6%
8560	State Lottery Revenue	-	47,212	53,804	53,804	-	6,592	53,804	0%
8590	All Other State Revenue	71	-	71	71	-	71	-	100%
8596	ASES	97,500	150,000	150,000	150,000	-	-	52,500	65%
	SUBTOTAL - Other State Income	275,896	578,580	622,567	622,567	-	43,988	346,672	44%
				,	,		,		

Budget vs. Actuals As of December 2016 Close

AS OF Dec	ember 2016 Close	Budget vs. Actual			Bu	dget			
		Actual YTD	Approved Budget June 6th	November Forecast	Proposed Budget	Variance (Previous vs. Proposed Budget)	Variance (Budget vs. Proposed Budget)	Forecast Remaining	% of Forecast Spent
8600	Other Local Revenue								
8634	Food Service Sales	6,522	12,449	12,449	12,449	-	-	5,926	52%
8636	Uniforms	374	8,468	8,468	8,468	-	-	8,094	4%
8682	Summer Program	28,554	13,600	28,554	28,554	-	14,954	-	100%
8690	Other Local Revenue	8,777	7,140	15,759	15,759	-	8,619	6,982	56%
8699	All Other Local Revenue	90	-	90	90	-	90	-	100%
8714	SpEd Option 3	5,873	12,541	5,873	5,873	0	(6,668)	-	100%
	SUBTOTAL - Local Revenues	50,191	54,198	71,193	71,193	0	16,996	21,003	70%
8800	Donations/Fundraising								
8802	Donations - Private	500	-	500	500	-	500	-	100%
8803	Fundraising	4,648	50,000	24,500	24,500	-	(25,500)	19,852	19%
	SUBTOTAL - Fundraising and Grants	5,148	50,000	25,000	25,000	-	(25,000)	19,852	21%
TOTAL RE	VENUE	1,395,248	3,700,444	3,750,962	3,739,806	(11,156)	39,362	2,344,558	37%

13th month

89982

2,344,558 -

Budget vs. Actuals As of December 2016 Close

		Budget vs.			_				
		Actual			Bu	dget			
			Anne d De de st			Variance	Variance	<b>F</b>	0/ - ( <b>F</b>
			Approved Budget June 6th	November Forecast	Proposed Rudget	(Previous vs. Proposed Budget)	(Budget vs. Proposed Budget)	Forecast Remaining	% of Forecast
		Actual YTD	Julie bili	November Forecast	Proposed Budger	Proposed Budget)	Proposed Budget)	Remaining	Spent
EXPENSES									
Compensat	on & Benefits								
Certificated	Employees Summary								
1100	Teachers Salaries	425,143	863,926	935,257	920,976	14,281	(57,050)	495,833	46%
1300	Certificated Supervisor & Administrator Salaries	86,683	159,199	181,516	181,516	-	(22,316)	94,833	48%
	SUBTOTAL - Certificated Employees	511,826	1,023,125	1,116,773	1,102,492	14,281	(79,367)	590,666	46%
		511,020	1,020,120	1,110,775	1,102,452	14,201	(13,301)	330,000	4070
Classified E	mployees Summary								
2400	Classified Clerical & Office Salaries	40,800	58,170	90,628	90,628	-	(32,458)	49,828	45%
2900	Classified Other Salaries	71,481	251,809	160,692	158,634	2,057	93,175	87,153	45%
	SUBTOTAL - Classified Employees	112,281	309,979	251,320	249,262	2,057	60,717	136,981	45%
		· · ·					· · ·		
	enefits Summary								
3100	STRS	60,938	119,347	133,321	131,525	1,797	(12,177)	70,586	46%
3200	PERS	12,940	22,847	27,262	27,262	-	(4,414)	14,321	47%
3300	OASDI-Medicare-Alternative	17,703	43,218	,	38,843	357	4,375	21,141	46%
3400	Health & Welfare Benefits	80,862	178,200		155,423	-	22,777	74,561	52%
3500	Unemployment Insurance	1,340	667	3,684	3,676	8	(3,009)	2,336	36%
3600	Workers Comp Insurance	8,171	13,331	15,405	15,221	184	(1,890)	7,050	54%
	SUBTOTAL - Employee Benefits	181,954	377,610	374,296	371,950	2,346	5,661	189,995	49%

13th month

Budget vs. Actuals As of December 2016 Close

	-	Budget vs.							
	<u>.</u>	Actual			Bu	dget			
			Approved Budget	New Second	Deserved Destant	Variance (Previous vs.	Variance (Budget vs.	Forecast	% of Forecast
	-	Actual YTD	June 6th	November Forecast	Proposed Budget	Proposed Budget)	Proposed Budget)	Remaining	Spent
4000	Books & Supplies								
4100	Approved Textbooks & Core Curricula Materials	83,652	45,000	90,000	90,000	-	(45,000)	6,348	93%
4200	Books & Other Reference Materials	498	21,500	5,000	5,000	-	16,500	4,502	10%
4315	Custodial Supplies	1,912	8,000	8,000	8,000	-	-	6,088	24%
4320	Educational Software	10,888	10,000	10,888	10,888	-	(888)	-	100%
4325	Instructional Materials & Supplies	2,074	15,000	14,500	14,500	-	500	12,426	14%
4326	Art & Music Supplies	1,202	500	1,500	1,500	-	(1,000)	298	80%
4330	Office Supplies	6,449	13,200	13,200	13,200	-	-	6,751	49%
4335	PE Supplies	-	2,000	2,000	2,000	-	-	2,000	0%
4345	Non Instructional Student Materials & Supplies	1,224	1,000	1,500	1,500	-	(500)	276	82%
4346	Teacher Supplies	213	2,400	2,400	2,400	-	-	2,187	9%
4351	Yearbook	685	760	760	760	-	-	75	90%
4410	Classroom Furniture, Equipment & Supplies	1,919	4,700	4,400	4,400	-	300	2,481	44%
4420	Computers (individual items less than \$5k)	600	11,500	11,500	11,500	-	-	10,900	5%
4430	Non Classroom Related Furniture, Equipment & Supp	2,552	2,300	2,600	2,600	-	(300)	48	98%
4700	Food	36,278	195,487	132,702	132,702	(0)	62,785	96,424	27%
4720	Other Food	1,344	100	5,300	5,300	- ``	(5,200)	3,956	25%
	SUBTOTAL - Books and Supplies	151,490	333,447	306,250	306,250	(0)	27,197	154,760	49%

13th month

Budget vs. Actuals As of December 2016 Close

mber 2016 Close								
	Budget vs.			_				
	Actual			Bu				
								or <b>1</b>
			November Ferenset	Dropood Budgot	<b>(</b>			% of Forecast
	Actual YID	Julie bill	November Forecast	Proposed Budger	Proposed Budget)	Ploposed Budgel)	Remaining	Spent
Services & Other Operating Expenses								
CMO Fees	303,810	607,620	670,240	633,292	36,948	(25,672)	329,482	48%
Direct CMO Fee (Shared Staff)	-	21,260	23,157	22,779	378	(1,519)	22,779	0%
Travel & Conferences	-	407	-	-	-	407	-	
Conference Fees	120	4,000	4,000	4,000	-	-	3,880	3%
Travel - Mileage, Parking, Tolls	1,032	1,500	1,500	1,500	-	-	468	69%
Travel and Lodging	-	2,772	2,772	2,772	-	-	2,772	0%
Dues & Memberships	2,156	9,000	9,000	9,000	-	-	6,844	24%
Insurance - Other	11,210	14,905	16,642	16,642	-	(1,737)	5,432	67%
Operations & Housekeeping	1,658	10,000	10,000	10,000	-	-	8,342	17%
Utilities - Gas and Electric	22,832	55,680	55,680	55,680	-	-	32,848	41%
Equipment Leases	4,146	8,400	8,400	8,400	-	-	4,254	49%
Rent	151,787	261,761	260,628	260,628	-	1,133	108,841	58%
Repairs and Maintenance - Building	8,265	23,000	23,000	23,000	-	-	14,735	36%
Repairs and Maintenance - Other Equipment	-	2,000	2,000	2,000	-	-	2,000	0%
Accounting Fees	-	5,500	10,000	10,000	-	(4,500)	10,000	0%
Banking Fees	401	3,000	3,000	3,000	-	-	2,599	13%
School Programs - After School Program	75,000	150,000	150,000	150,000	-	-	75,000	50%
School Programs - Academic Competitions	214	108	200	214	(14)	(106)	-	100%
School Programs - Other	-	8,000	8,000	8,000	-	-	8,000	0%
Consultants - Non Instructional - Custom 1	3,362	8,584	8,584	8,584	-	-	5,222	39%
Consultants - Non Instructional - Custom 3	1,120	6,000	10,000	10,000	-	(4,000)	8,880	11%
	Services & Other Operating Expenses CMO Fees Direct CMO Fee (Shared Staff) Travel & Conferences Conference Fees Travel - Mileage, Parking, Tolls Travel and Lodging Dues & Memberships Insurance - Other Operations & Housekeeping Utilities - Gas and Electric Equipment Leases Rent Repairs and Maintenance - Building Repairs and Maintenance - Other Equipment Accounting Fees Banking Fees School Programs - After School Program School Programs - Academic Competitions School Programs - Other	Budget vs. Actual   Services & Other Operating Expenses   CMO Fees 303,810   Direct CMO Fee (Shared Staff) -   Travel & Conferences -   Conference Fees 120   Travel - Mileage, Parking, Tolls 1,032   Travel and Lodging -   Dues & Memberships 2,156   Insurance - Other 11,210   Operations & Housekeeping 1,658   Utilities - Gas and Electric 22,832   Equipment Leases 4,146   Rent 151,787   Repairs and Maintenance - Building 8,2655   Repairs and Maintenance - Other Equipment -   Accounting Fees -   Banking Fees 401   School Programs - Acter School Program 75,000   School Programs - Other -   Consultants - Non Instructional - Custom 1 3,362	Budget vs. ActualApproved Budget Actual YTDApproved Budget Actual YTDServices & Other Operating ExpensesCMO Fees303,810Direct CMO Fee (Shared Staff)-Travel & Conferences-407Conference Fees1204,000Travel - Mileage, Parking, Tolls1,0321,0321,500Travel and Lodging-2,772Dues & Memberships2,1569,000Insurance - Other11,21014,905Operations & Housekeeping1,65810,000Utilities - Gas and Electric22,83225,680Equipment Leases4,1468,400Rent151,787261,761Repairs and Maintenance - Building8,26523,000Accounting Fees-5,500Banking Fees4013,000School Programs - Acter School Program75,000School Programs - Academic Competitions214108School Programs - Other-8,000Consultants - Non Instructional - Custom 13,3628,584	Budget vs. ActualApproved Budget Actual YTDActual YTDJune 6thNovember ForecastServices & Other Operating ExpensesCMO Fees303,810607,620670,240Direct CMO Fee (Shared Staff)-21,26023,157Travel & Conferences-407-Conference Fees1204,0004,000Travel - Mileage, Parking, Tolls1,0321,5001,500Travel ad Lodging-2,7722,772Dues & Memberships2,1569,0009,000Insurance - Other11,21014,90516,642Operations & Housekeeping1,65810,00010,000Utilities - Gas and Electric22,83255,68055,680Equipment Leases4,1468,4008,400Rent151,787261,761260,628Repairs and Maintenance - Building8,26523,0002,000Accounting Fees-5,50010,000Banking Fees4013,0003,000School Programs - After School Program75,000150,000150,000School Programs - Other-8,0008,000Consultants - Non Instructional - Custom 13,3628,5848,584	Budget vs. Actual   Budget vs. Actual   Budget Movember Forecast   Budget Proposed Budget     Services & Other Operating Expenses   Approved Budget June 6th   November Forecast   Proposed Budget     Direct CMO Fees   303,810   607,620   670,240   633,292     Direct CMO Fees (Shared Staff)   -   21,260   23,157   22,779     Travel & Conferences   -   407   -   -     Conference Fees   120   4,000   4,000   4,000     Travel and Lodging   -   2,772   2,772   2,772     Dues & Memberships   2,156   9,000   9,000   9,000     Insurance - Other   11,210   14,905   16,642   16,642     Operations & Housekeeping   1,658   10,000   10,000   10,000     Utilities - Gas and Electric   22,832   55,680   55,680   56,680     Equipment Leases   4,146   8,400   8,400   8,400     Repairs and Maintenance - Building   8,265   23,000   23,000   23,000     Repairs and Ma	Budget vs. Actual   Budget     Actual   Approved Budget June 6th   November Forecast   Proposed Budget   Variance (Previous vs. Proposed Budget     Services & Other Operating Expenses   303,810   607,620   670,240   633,292   36,948     Direct CMO Fees   303,810   607,620   670,240   633,292   36,948     Direct CMO Fees   120   4,000   23,157   22,779   378     Travel & Conferences   -   407   -   -   -     Conference Fees   120   4,000   4,000   -   -     Travel and Lodging   -   2,772   2,772   -   -     Dues & Memberships   2,156   9,000   9,000   -   -     Operations & Housekeeping   1,658   10,000   10,000   -   -     Utilities - Gas and Electric   22,832   55,680   55,680   -   -     Repairs and Maintenance - Other Equipment   -   2,000   2,000   -   -     Repairs and Maintenance - Other Equipment	Budget vs. Actual   Budget     Actual   Budget     Actual   Budget     Actual YTD   June 6th     November Forecast   Proposed Budget     Proposed Budget   Proposed Budget     Services & Other Operating Expenses   303,810     CMO Fees   303,810     Direct CMO Fee (Shared Staft)   -     1   20     1   20     4   407     -   -     4   -     1   20     4,000   4,000     4,000   4,000     -   -     -   -     1   20     1   21,500     1,500   -     1   -     1   2,156     9,000   9,000     -   -     10.822   1,568     10.900   16,642     11.210   14,905     16,642   -     11.210   14,905	Budget vs. Actual   Budget     Approved Budget Actual YTD   Approved Budget June 6th   November Forecast   Proposed Budget   Variance (Previous vs. Proposed Budget)   Variance (Budget vs. Proposed Budget)   Forecast Proposed Budget     Services & Other Operating Expenses CMO Fees   303,810   607,620   670,240   633,292   36,948   (25,672)   329,482     Direct CMO Fee (Shared Staff)   -   21,260   23,157   22,779   378   (1,519)   22,779     Travel & Conferences   -   407   -   -   407   -     Travel - Mileage, Parking, Tolls   1,032   1,500   1,500   -   -   407   -     Dues & Memberships   2,156   9,000   9,000   9,000   -   -   8,848     Utilities - Gas and Electric   22,832   55,680   55,680   -   -   4,737     Rent   151,787   261,761   260,628   -   -   4,284     Equipment Leases   4,146   8,400   8,400   -   -   4,284

13th month

Budget vs. Actuals As of December 2016 Close

		Budget vs.							
		Actual			Bu	dget			
						Variance	Variance		
			Approved Budget			(Previous vs.	(Budget vs.	Forecast	% of Forecast
		Actual YTD	June 6th	November Forecast	Proposed Budget	Proposed Budget)	Proposed Budget)	Remaining	Spent
5824	District Oversight Fees	11,846	27,250	26,107	25,996	112	1,255	14,149	46%
5830	Field Trips Expenses	3,788	10,000	10,000	10,000	-	-	6,212	38%
5845	Legal Fees	-	10,000	10,000	10,000	-	-	10,000	0%
5851	Marketing and Student Recruiting	(1,097)	3,000	3,000	3,000	-	-	4,097	-37%
5857	Payroll Fees	6,593	21,600	21,600	21,600	-	-	15,007	31%
5861	Prior Yr Exp (not accrued)	(8,942)	-	(9,642)	(8,942)	(700)	8,942	-	100%
5863	Professional Development	6,281	43,100	43,100	43,100	-	-	36,819	15%
5869	Special Education Contract Instructors	36,450	86,324	114,324	114,324	-	(28,000)	77,874	32%
5872	Special Education Encroachment	21,047	44,939	42,094	42,094	-	2,845	21,047	50%
5884	Substitutes	5,084	21,658	21,658	40,000	(18,342)	(18,342)	34,916	13%
5887	Technology Services	25,558	50,600	50,600	50,600	-	-	25,042	51%
5898	Bad Debt Expense	(1)	-	-	-	-	-	1	
5899	Miscellaneous Operating Expenses	0	-	-	0	(0)	(0)	-	100%
5900	Communications	6,033	32,000	32,000	32,000	-	-	25,967	19%
5915	Postage and Delivery	1,120	3,600	3,600	3,600	-	-	2,480	31%
	SUBTOTAL - Services & Other Operating Exp.	700,873	1,557,568	1,645,244	1,626,862	18,382	(69,294)	925,989	43%
6000	Capital Outlay								
6200	Buildings & Improvement of Buildings	-	-	138,325	138,325	-	(138,325)	138,325	0%
6400	Equipment	-	60,000	-		-	60,000	-	
6410	Computers (capitalizable items)	-	-	60,000	60,000	-	(60,000)	60,000	0%
	SUBTOTAL - Capital Outlay	-	60,000	198,325	198,325	-	(138,325)	198,325	0%
TOTAL EXI	PENSES	1,658,425	3,661,730	3,892,207	3,855,142	37,066	(193,412)	2,196,717	43%
6900	Total Depreciation (includes Prior Years)	22,513	45,027	36,918	36,918	-	8,109	14,405	61%
TOTAL EX	PENSES including Depreciation	1,680,938	3,646,756	3,730,800	3,693,734	37,066	(46,978)	2,012,797	46%

Budget vs. Actuals As of December 2016 Close

		Budget vs.							
		Actual			Bu	dget			
						Variance	Variance		
		Actual YTD	Approved Budget June 6th	November Forecast	Proposed Budget	(Previous vs. Proposed Budget)	(Budget vs. Proposed Budget)	Forecast Remaining	% of Forecast Spent
SUMMARY									
Revenue									
l	LCFF Entitlement	1,691,123	4,438,632	4,442,047	4,440,491	(1,556)	1,859	2,749,368	38%
	Federal Revenue	212,012	296,081	297,469	297,469	-	1,388	85,457	71%
(	Other State Revenues	239,761	508,978	620,258	620,258	-	111,280	380,496	39%
l	Local Revenues	42,971	90,229	70,186	70,411	225	(19,818)	27,440	61%
I	Fundraising and Grants	3,614	20,000	20,000	20,000	-	-	16,387	18%
-	Total Revenue	2,189,480	5,353,920	5,449,960	5,448,629	(1,331)	94,709	3,259,148	40%
Expenses									
	Compensation and Benefits (excl adjustment)	1,359,482	2,842,777	2,819,272	2,701,941	117,331	140,836	1,463,424	50%
I	Books and Supplies	104,431	297,700	420,157	420,157	-	(122,457)	315,727	25%
5	Services and Other Operating Expenditures	845,115	2,081,816	2,155,991	2,142,840	13,151	(61,024)	1,297,725	39%
[	Depreciation	34,078	68,156	84,873	84,873	-	(16,717)	50,795	40%
-	Total Expenses	2,343,106	5,290,449	5,480,294	5,349,811	130,483	(59,362)	3,127,671	44%
Operating Inc	ome Before One-Time Adjustment	(153,625)	63,471	(30,334)	98,817	129,152	35,347	131,478	-155%
(	One-Time Compensation Adjustment				(120,965)				
Operating Inc	ome (including adjustment)				(22,148)				
Fund Balance									
	Beginning Balance (Unaudited)	3,061,348	3,019,921	3,061,348	3,061,348				100%
	Audit Adjustment	(90,501)	-	(90,501)					100%
	Beginning Balance (Audited)	2,970,847	3,019,921	2,970,847	2,970,847				100%
	Operating Income (including Depreciation)	(153,625)	63,471	(30,334)	(22,148)				694%
Ending Fund	Balance	2,817,222	3,083,391	2,940,513	2,948,699				96%
Capital Outlay		77,808	84,000	84,000	84,000				1
	Total ADA		477.7	477.7					0%

13th month

Budget vs. Actuals As of December 2016 Close

		Budget vs. Actual			Bu	dget			
		Actual YTD	Approved Budget June 6th	November Forecast	Proposed Budget	Variance (Previous vs. Proposed Budget)	Variance (Budget vs. Proposed Budget)	Forecast Remaining	% of Forecast Spent
REVENUE									
LCFF Entit	ement						-	-	
8011	Charter Schools LCFF - State Aid	1,071,401	2,995,658	2,885,592	2,884,036	(1,556)	(111,622)	1,812,635	37%
8012	Education Protection Account Entitlement	156,481	657,309	633,310	633,310	-	(23,999)	476,829	25%
8019	State Aid - Prior Years	468	-	468	468	-	468	-	100%
8096	Charter Schools in Lieu of Property Taxes	462,773	785,666	922,677	922,677	-	137,012	459,904	50%
	SUBTOTAL - LCFF Entitlement	1,691,123	4,438,632	4,442,047	4,440,491	(1,556)	1,859	2,749,368	38%
			, ,	, ,-	, , , ,	( )/	/	, ,,	
8100	Federal Revenue								
8181	Special Education - Entitlement	46,203	93,147	92,406	92,406	-	(741)	46,203	50%
8291	Title I	165,782	200,332	202,691	202,691	-	2,359	36,909	82%
8292	Title II	-	2,451	2,345	2,345	-	(106)	2,345	0%
8293	Title III	-	151	-	-	-	(151)	-	
8297	PY Federal - Not Accrued	27	-	27	27	-	27	-	100%
	SUBTOTAL - Federal Income	212,012	296,081	297,469	297,469	-	1,388	85,457	71%
8300	Other State Revenues								
8319	Other State Apportionments - Prior Years	420	-	420	420	-	420	-	100%
8381	Special Education - Entitlement (State)	134,912	275,141	269,825	269,825	-	(5,316)	134,912	50%
8550	Mandated Cost Reimbursements	6,809	6,453	109,613	109,613	-	103,159	102,804	6%
8560	State Lottery Revenue	-	77,383	90,281	90,281	-	12,897	90,281	0%
8590	All Other State Revenue	120	-	120	120	-	120	-	100%
8596	ASES	97,500	150,000	150,000	150,000	-	-	52,500	65%
	SUBTOTAL - Other State Income	239,761	508,978	620,258	620,258	-	111,280	380,496	39%

13th month

Budget vs. Actuals As of December 2016 Close

		Budget vs. Actual			Bu	dget			
		Actual YTD	Approved Budget June 6th	November Forecast	Proposed Budget	Variance (Previous vs. Proposed Budget)	Variance (Budget vs. Proposed Budget)	Forecast Remaining	% of Forecast Spent
8600	Other Local Revenue								
8636	Uniforms	-	30,662	-	-	-	(30,662)	-	
8682	Summer Program	30,463	13,600	30,463	30,463	-	16,863	-	100%
8693	Field Trips	-	10,200	10,200	10,200	-	-	10,200	0%
8699	All Other Local Revenue	1,452	18,692	18,692	18,692	-	-	17,240	8%
8714	SpEd Option 3	11,056	17,075	10,831	11,056	225	(6,019)	-	100%
	SUBTOTAL - Local Revenues	42,971	90,229	70,186	70,411	225	(19,818)	27,440	61%
8800	Donations/Fundraising								
8803	Fundraising	3,614	20,000	20,000	20,000	-	-	16,387	18%
	SUBTOTAL - Fundraising and Grants	3,614	20,000	20,000	20,000	-	-	16,387	18%
TOTAL RE	VENUE	2,189,480	5,353,920	5,449,960	5,448,629	(1,331)	94,709	3,259,148	40%

Budget vs. Actuals As of December 2016 Close

	-	Budget vs. Actual			Bu	dget			
	-	Actual YTD	Approved Budget June 6th	November Forecast	Proposed Budget	Variance (Previous vs. Proposed Budget)	Variance (Budget vs. Proposed Budget)	Forecast Remaining	% of Forecast Spent
EXPENSES								-	
Compensa	ion & Benefits								
Certificated	Employees Summary								
1100	Teachers Salaries	686,203	1,455,168	1,452,353	1,454,903	(2,550)	264	768,701	47%
1300	Certificated Supervisor & Administrator Salaries	167,091	425,165	347,203	347,203	-	77,962	180,112	48%
	SUBTOTAL - Certificated Employees	853,294	1,880,332	1,799,556	1,802,106	(2,550)	78,226	948,812	47%
Classified I	Employees Summary								
2400	Classified Clerical & Office Salaries	63,907	185,996	129,851	129,851	-	56,144	65,944	49%
2900	Classified Other Salaries	132,174	137,069	275,393	275,892	(499)	(138,823)	143,718	48%
	SUBTOTAL - Classified Employees	196,081	323,065	405,245	405,744	(499)	(82,679)	209,662	48%
Employee I	Benefits Summary								
3100	STRS	104,810	234,030	223,868	224,189	(321)	9,841	119,378	47%
3200	PERS	22,726	37,396	46,193	46,345	(153)	(8,949)	23,619	49%
3300	OASDI-Medicare-Alternative	27,161	53,218	58,643	58,718	(75)	(5,500)	31,557	46%
3400	Health & Welfare Benefits	140,336	291,600	256,840	256,840	-	34,760	116,504	55%
3500	Unemployment Insurance	43	1,102	4,102	4,104	(2)	(3,002)	4,060	1%
3600	Workers Comp Insurance	15,031	22,034	24,826	24,860	(34)	(2,827)	9,829	60%
	SUBTOTAL - Employee Benefits	310,107	639,379	614,472	615,056	(584)	24,323	304,949	50%

13th month

Budget vs. Actuals As of December 2016 Close

As of Dec	ember 2016 Close								
		Budget vs.			_				
	-	Actual			Bu	dget Variance	Variance		
		Actual YTD	Approved Budget June 6th	November Forecast	Proposed Budget	(Previous vs. Proposed Budget)	(Budget vs. Proposed Budget)	Forecast Remaining	% of Forecast Spent
	-								
4000	Books & Supplies								
4100	Approved Textbooks & Core Curricula Materials	13,844	22,000	22,000	22,000	-	-	8,156	63%
4200	Books & Other Reference Materials	301	-	1,000	1,000	-	(1,000)	699	30%
4320	Educational Software	18,675	15,000	20,000	20,000	-	(5,000)	1,326	93%
4325	Instructional Materials & Supplies	7,896	35,000	33,669	33,669	-	1,331	25,773	23%
4326	Art & Music Supplies	735	15,000	15,000	15,000	-	-	14,265	5%
4330	Office Supplies	8,362	14,200	25,000	25,000	-	(10,800)	16,638	33%
4335	PE Supplies	331	-	331	331	-	(331)	-	100%
4345	Non Instructional Student Materials & Supplies	4,617	9,000	9,000	9,000	-	-	4,383	51%
4346	Teacher Supplies	1,681	5,000	5,000	5,000	-	-	3,319	34%
4350	Uniforms	-	8,000	-	-	-	8,000	-	
4351	Yearbook	-	5,000	5,000	5,000	-	-	5,000	0%
4400	Noncapitalized Equipment	2,829	-	14,781	14,641	140	(14,641)	11,812	19%
4410	Classroom Furniture, Equipment & Supplies	517	-	377	517	(140)	(517)	-	100%
4420	Computers (individual items less than \$5k)	5,355	11,500	11,500	11,500	-	-	6,145	47%
4430	Non Classroom Related Furniture, Equipment & Su	2,810	8,000	7,500	7,500	-	500	4,690	37%
4700	Food	35,410	140,000	240,000	240,000	-	(100,000)	204,590	15%
4720	Other Food	1,069	10,000	10,000	10,000	-	-	8,931	11%
	SUBTOTAL - Books and Supplies	104,431	297,700	420,157	420,157	(0)	(122,457)	315,727	25%
5000	Services & Other Operating Expenses								
5101	CMO Fees	486,096	972,192	1,027,701	1,013,267	14,434	(41,075)	527,171	48%
5102	Direct CMO Fee (Shared Staff)	-	35,258	37,956	38,555	(599)	(3,297)	38,555	0%
5210	Conference Fees	4,713	10,000	10,000	10,000	(000)	(0,201)	5,288	47%
5215	Travel - Mileage, Parking, Tolls	1,139	5,000	5,000	5,000	-	-	3,861	23%
5220	Travel and Lodging	4,266	10,000	10,000	10,000	-	-	5,734	43%
5300	Dues & Memberships	3,451	7,500	7,500	7,500	-	-	4,049	46%
5450	Insurance - Other	17,230	25,000	25,854	25,854		(854)	8,624	67%
5500	Operations & Housekeeping	177	35,000	35,000	35,000		(004)	34,823	1%
5605	Equipment Leases	34,692	50,000	50,000	50,000		-	15,308	69%
5610	Rent	54,092 51,982	228,961	228,961	228,961		-	176,979	23%
5617	Repairs and Maintenance - Other Equipment	1,104	3,000	3,000	3,000	-	-	1,896	37%
5803	Accounting Fees	1,104	9,021	15,000	15,000	-	- (5,979)	15,000	0%
0000	Accounting rees	-	9,021	15,000	15,000	-	(5,979)	15,000	0%
Budget vs. Actuals As of December 2016 Close

		Budget vs.							
		Actual			Bu	dget			
						Variance	Variance		
			Approved Budget June 6th	November	Dramaged Durdwat	(Previous vs.	(Budget vs.	Forecast	% of Forecast
		Actual YTD		Forecast	Proposed Budget	Proposed Budget)	Proposed Budget)	Remaining	Spent
5809	Banking Fees	395	500	500	500	-	-	105	79%
5813	School Programs - After School Program	75,000	150,000	150,000	150,000	-	-	75,000	50%
5820	Consultants - Non Instructional - Custom 1	7,652	9,000	9,000	9,000	-	-	1,348	85%
5822	Consultants - Non Instructional - Custom 3	12,756	59,000	59,000	59,000	-	-	46,245	22%
5824	District Oversight Fees	20,794	45,554	44,420	44,405	16	1,149	23,611	47%
5830	Field Trips Expenses	-	30,000	30,000	30,000	-	-	30,000	0%
5845	Legal Fees	6,875	10,000	10,000	10,000	-	-	3,125	69%
5851	Marketing and Student Recruiting	1,861	8,000	8,000	8,000	-	-	6,139	23%
5857	Payroll Fees	7,362	20,784	20,784	20,784	-	-	13,422	35%
5861	Prior Yr Exp (not accrued)	6,306	-	5,606	6,306	(700)	(6,306)	-	100%
5863	Professional Development	12,412	105,000	111,000	111,000	-	(6,000)	98,588	11%
5869	Special Education Contract Instructors	16,086	64,512	64,512	64,512	-	-	48,426	25%
5872	Special Education Encroachment	36,223	73,785	72,446	72,446	-	1,338	36,223	50%
5884	Substitutes	14,820	64,750	64,750	64,750	-	-	49,930	23%
5887	Technology Services	17,850	38,000	38,000	38,000	-	-	20,150	47%
5898	Bad Debt Expense	(0)	-	-	-	-	-	0	
5899	Miscellaneous Operating Expenses	0	-	-	-	-	-	(0)	
5915	Postage and Delivery	3,872	12,000	12,000	12,000	-	-	8,128	32%
	SUBTOTAL - Services & Other Operating Exp.	845,115	2,081,816	2,155,991	2,142,840	13,151	(61,024)	1,297,725	39%
6000	Capital Outlay								
6410	Computers (capitalizable items)	77,808	84,000	84,000	84,000			6,192	93%
0410	Computers (capitalizable items)	77,808	04,000	84,000	84,000	-	-	0,192	9376
	SUBTOTAL - Capital Outlay	77,808	84,000	84,000	84,000	-	-	6,192	93%
TOTAL EXP		2,386,836	5,306,293	5,479,421	5,469,903	9,518	(163,610)	3,083,068	44%
I UTAL EXP	ENGEG	2,300,030	5,300,293	5,479,421	5,469,905	9,516	(103,010)	3,003,000	44%
6900	Total Depreciation (includes Prior Years)	34,078	68,156	84,873	84,873	-	(16,717)	50,795	40%
TOTAL EX	PENSES including Depreciation	2,343,106	5,290,449	5,480,294	5,470,776	9,518	(180,327)	3,127,671	43%
	Enoro mondaring Depreciation	2,343,100	3,230,449	5,400,294	3,470,770	3,310	(100,327)	3,121,071	

13th month

Budget vs. Actuals As of December 2016 Close

		Budget vs.							
		Actual			Bu	dget			
		Actual YTD	Approved Budget June 6th	November Forecast		Variance (Previous vs. Proposed Budget)	Variance (Budget vs. Proposed Budget)	Forecast Remaining	% of Forecas Spent
SUMMARY		Actual ITD							
Revenue									
	Entitlement	808,470	4,595,312	5,477,274	5,465,892	(11,382)	870,580	4,657,422	15%
	al Revenue	88,965	394,527	783,158	783,158	-	388,631	694,193	11%
Other S	State Revenues	94,689	345,918	555,702	556,982	1,280	211,064	462,293	17%
Local F	Revenues	15,739	16,505	17,164	26,185	9,020	9,680	10,445	60%
Fundra	aising and Grants	27,854	22,000	22,575	27,854	5,279	5,854	-	100%
Total F	Revenue	1,035,717	5,374,262	6,855,873	6,860,071	4,198	1,485,809	5,824,354	15%
Expenses									
	ensation and Benefits (excl adjustment)	1,640,642	3,059,757	3,775,567	3,723,254	52,313	(663,497)	2,127,741	44%
	and Supplies	425,583	691,730	866,125	829,376	36,749	(137,646)	403,793	51%
Service	es and Other Operating Expenditures	762,482	1,775,769	2,065,550	2,087,914	(22,363)	(312,145)	1,325,432	37%
Deprec	ciation	198,617	397,234	363,466	373,813	(10,347)	23,420	175,196	53%
Total E	Expenses	3,027,325	5,924,489	7,070,710	7,014,357	56,352	(1,089,868)	4,032,161	43%
Operating Income B	Before One-Time Adjustment	(1,991,608)	(550,228)	(214,837)	(154,287)	60,550	395,941	1,792,192	1291%
One-Ti	ime Compensation Adjustment				(45,129)				
Operating Income (i	including adjustment)				(199,416)				
Fund Balance									
	ning Balance (Unaudited)	8,291,101	8,212,887	8,291,101	8,291,101				100%
	Adjustment	7,820	-	7,820	7,820				100%
	ning Balance (Audited)	8,298,921	8,212,887	8,298,921	8,298,921				100%
	ting Income (including Depreciation)	(1,991,608)	(550,228)		(199,416)				999%
Ending Fund Baland	ce	6,307,313	7,662,659	8,084,084	8,099,505				78%
Capital Outlay		37,249	13,389,061	77,875	115,124				0
		,= .•							
Total Al	DA		511.5	606.0	606.0				0%

Budget vs. Actuals As of December 2016 Close

		Budget vs.							
		Actual			Bu	dget			
		Actual YTD	Approved Budget June 6th	November Forecast	Proposed Budget	Variance (Previous vs. Proposed Budget)	Variance (Budget vs. Proposed Budget)	Forecast Remaining	% of Forecast Spent
REVENUE	1								
LCFF Enti	tlement					-	-	-	
8011	Charter Schools LCFF - State Aid	681,484	3,517,160	4,208,989	4,197,607	(11,382)	680,447	3,516,124	16%
8012	Education Protection Account Entitlement	14,333	102,290	121,204	121,204	-	18,914	106,871	12%
8096	Charter Schools in Lieu of Property Taxes	112,653	975,862	1,147,081	1,147,081	-	171,219	1,034,428	10%
	SUBTOTAL - LCFF Entitlement	808,470	4,595,312	5,477,274	5,465,892	(11,382)	870,580	4,657,422	15%
0400	Federal Revenue								
<b>8100</b> 8181			17,061	40.000	10.000		939	18,000	00/
8220	Special Education - Entitlement Child Nutrition Programs	-	183,550	18,000 227,287	18,000 227,287		939 43,737	227,287	0% 0%
8291	Title I	- 83,954	134,489		219,592		43,737 85,103	135,638	
8292	Title II	613	2,362		2,362		-	1,749	
8293	Title III	013	2,665		2,302		(2,665)	1,749	2070
8296	Other Federal Revenue	4,236	54,400		- 54,400		(2,003)	- 50,164	8%
8297	PY Federal - Not Accrued	4,230		162	162		162	- 30,104	100%
8298	Implementation Grant	-	-	261,355	261,355	-	261,355	261,355	0%
	SUBTOTAL - Federal Income	88,965	394,527	783,158	783,158	-	388,631	694,193	11%
8300	Other State Revenues								
8319	Other State Apportionments - Prior Years	6,193	-	4,913	6,193	1,280	6,193	-	100%
8381	Special Education - Entitlement (State)	32,229	245,368	,	304,828	-	59,460	272,599	
8520	Child Nutrition - State		7,396		14,137	(0)	6,742	14,137	0%
8550	Mandated Cost Reimbursements	18,767	10,299	,	42,286	-	31,987	23,519	
8560	State Lottery Revenue	-	82,855	,	114,538	-	31,683	114,538	
8590	All Other State Revenue	37,500	-	75,000	75,000	-	75,000	37,500	
	SUBTOTAL - Other State Income	94,689	345,918	555,702	556,982	1,280	211,064	462,293	17%

13th month

Budget vs. Actuals As of December 2016 Close

		Budget vs.							
		Actual			Bu	dget			
		Actual YTD	Approved Budget June 6th	November Forecast	Proposed Budget	Variance (Previous vs. Proposed Budget)	Variance (Budget vs. Proposed Budget)	Forecast Remaining	% of Forecast Spent
8600	Other Local Revenue						· · · ·		<u> </u>
8634	Food Service Sales	4,681	15,900	15,900	15,900	-	-	11,220	29%
8636	Uniforms	397	-	397	397	-	397	-	100%
8660	Interest	516	533	533	533	-	-	17	97%
8690	Other Local Revenue	9,354	-	334	9,354	9,020	9,354	-	100%
8699	All Other Local Revenue	-	71	-	-	-	(71)	-	
8999	Uncategorized Revenue	791	-	-	-	-	-	(791)	)
	SUBTOTAL - Local Revenues	15,739	16,505	17,164	26,185	9,020	9,680	10,445	60%
8800	Donations/Fundraising								
8802	Donations - Private	27,844	-	22,565	27,844	5,279	27,844	-	100%
8803	Fundraising	10	22,000	10	10	-	(21,990)	-	100%
	SUBTOTAL - Fundraising and Grants	27,854	22,000	22,575	27,854	5,279	5,854	-	100%
TOTAL RE	VENUE	1,035,717	5,374,262	6,855,873	6,860,071	4,198	1,485,809	5,824,354	15%

13th month 45

Budget vs. Actuals As of December 2016 Close

		Budget vs.							
		Actual			Bu	dget			
	-					Variance	Variance		
			Approved Budget			(Previous vs.	(Budget vs.	Forecast	% of Forecast
		Actual YTD	June 6th	November Forecast	Proposed Budget	Proposed Budget)	Proposed Budget)	Remaining	Spent
								-	
EXPENSES									
Compensat	ion & Benefits								
Certificated	Employees Summary								
1100	Teachers Salaries	905,461	1,787,100	2,046,663	2,038,608	8,056	(251,508)	1,133,146	44%
1300	Certificated Supervisor & Administrator Salaries	220,875	360,450	495,669	495,669	-	(135,219)	274,794	45%
							(		
	SUBTOTAL - Certificated Employees	1,126,337	2,147,550	2,542,332	2,534,277	8,056	(386,727)	1,407,940	44%
Classified E	mployees Summary								
2400	Classified Clerical & Office Salaries	76,839	70,000	160,266	160,266	-	(90,266)	83,427	48%
2900	Classified Other Salaries	114,002	165,580	299,187	288,693	10,495	(123,113)	174,691	39%
	-								
	SUBTOTAL - Classified Employees	190,841	235,580	459,453	448,959	10,495	(213,379)	258,118	43%
Employee E	Benefits Summary								
3100	STRS	133,737	249,908	301,347	300,333	1,013	(50,425)	166,597	45%
3200	PERS	11,454	8,428	8,841	30,386	(21,545)	(21,958)	18,932	38%
3300	OASDI-Medicare-Alternative	35,359	59,026	81,679	80,795	885	(21,768)	45,436	44%
3400	Health & Welfare Benefits	137,205	332,100	343,614	335,551	8,063	(3,451)	198,347	41%
3500	Unemployment Insurance	-	1,192	4,501	4,492	9	(3,300)	4,492	0%
3600	Workers Comp Insurance	5,711	23,831	33,800	33,591	209	(9,760)	27,880	17%
3900	Other Employee Benefits	-	2,142	-	-	-	2,142	-	
	SUBTOTAL - Employee Benefits	323,465	676,627	773,782	785,148	(11,366)	(108,521)	461,683	41%

13th month

Budget vs. Actuals As of December 2016 Close

	=	Budget vs. Actual	s. Budget						
	-	Actual YTD	Approved Budget June 6th	November Forecast		Variance (Previous vs. Proposed Budget)	Variance (Budget vs. Proposed Budget)	Forecast Remaining	% of Forecast Spent
4000	- Books & Supplies								
4100	Approved Textbooks & Core Curricula Materials	219,577	235,150	240,000	240,000	-	(4,850)	20,423	91%
4200	Books & Other Reference Materials	1,669	35,000	20,000	20,000	-	15,000	18,331	8%
4315	Custodial Supplies	17,756	10,000	30,000	30,000	-	(20,000)	12,244	59%
4320	Educational Software	5,036	10,000	10,000	10,000	-	-	4,964	50%
4325	Instructional Materials & Supplies	15,951	65,500	47,007	47,007	-	18,493	31,056	34%
4326	Art & Music Supplies	3,487	-	10,000	10,000	-	(10,000)	6,513	35%
4330	Office Supplies	14,734	2,200	15,000	15,000	-	(12,800)	266	98%
4335	PE Supplies	5,137	5,000	5,000	5,500	(500)	(500)	363	93%
4345	Non Instructional Student Materials & Supplies	5,824	11,185	10,185	10,185	-	1,000	4,362	57%
4346	Teacher Supplies	5,804	-	9,000	9,000	-	(9,000)	3,196	64%
4400	Noncapitalized Equipment	8,764	25	46,013	8,764	37,249	(8,739)	-	100%
4410	Classroom Furniture, Equipment & Supplies	20,001	3,000	24,121	24,121	-	(21,121)	4,120	83%
4420	Computers (individual items less than \$5k)	45,725	105,825	122,115	122,115	-	(16,290)	76,390	37%
4430	Non Classroom Related Furniture, Equipment & Sur	2,493	-	2,493	2,493	-	(2,493)	-	100%
4700	Food	50,691	206,845	270,191	270,191	-	(63,345)	219,500	19%
4720	Other Food	2,934	2,000	5,000	5,000	-	(3,000)	2,066	59%
	SUBTOTAL - Books and Supplies	425,583	691,730	866,125	829,376	36,749	(137,646)	403,793	51%

13th month

Budget vs. Actuals As of December 2016 Close

As of Decei	mber 2016 Close								
		Budget vs.							
		Actual			Bu	dget			
						Variance	Variance	_	
			Approved Budget	Neversher Ferrerat	Dren e e e d Durdmet	(Previous vs.	(Budget vs.	Forecast	% of Forecast
		Actual YTD	June 6th	November Forecast	Proposed Budget	Proposed Budget)	Proposed Budget)	Remaining	Spent
5000	Services & Other Operating Expenses								
5101	CMO Fees	486,096	972,192	1,027,701	1,013,267	14,434	(41,075)	527,171	48%
5102	Direct CMO Fee (Shared Staff)	-	33,233	61,090	72,367	(11,278)	(39,135)	72,367	0%
5210	Conference Fees	1,004	8,809	8,809	8,809	-	-	7,805	11%
5215	Travel - Mileage, Parking, Tolls	1,915	20,000	10,000	10,000	-	10,000	8,085	19%
5300	Dues & Memberships	5,276	6,000	6,000	6,000	-	-	724	88%
5450	Insurance - Other	11,588	32,415	21,456	21,456	-	10,959	9,868	54%
5500	Operations & Housekeeping	21,238	8,500	25,000	25,000	-	(16,500)	3,762	85%
5510	Utilities - Gas and Electric	30,563	55,000	144,772	144,772	-	(89,772)	114,209	21%
5605	Equipment Leases	22,360	47,344	47,344	47,344	-	-	24,984	47%
5610	Rent	37,129	-	36,495	37,129	(633)	(37,129)	-	100%
5615	Repairs and Maintenance - Building	23,101	3,000	5,000	30,000	(25,000)	(27,000)	6,899	77%
5803	Accounting Fees	-	5,000	5,000	5,000	-	-	5,000	0%
5809	Banking Fees	3,769	2,856	7,243	7,243	-	(4,387)	3,475	52%
5813	School Programs - After School Program	315	10,000	15,000	15,000	-	(5,000)	14,685	2%
5814	School Programs - Academic Competitions	3,506	7,500	7,500	7,500	-	-	3,994	47%
5820	Consultants - Non Instructional - Custom 1	1,350	30,000	15,000	15,000	-	15,000	13,650	9%
5822	Consultants - Non Instructional - Custom 3	5,392	57,898	40,000	40,000	-	17,898	34,608	13%
5824	District Oversight Fees	-	46,872	54,773	54,659	114	(7,787)	54,659	0%
5830	Field Trips Expenses	8,139	19,000	19,000	19,000	-	-	10,861	43%
5833	Fines and Penalties	45	-	29,000	29,000	-	(29,000)	28,955	0%

Budget vs. Actuals As of December 2016 Close

		Budget vs.							
		Actual			Bu	dget			
						Variance	Variance		
			Approved Budget	New Second	Design of Designs	(Previous vs.	(Budget vs.	Forecast	% of Forecast
		Actual YTD	June 6th	November Forecast	Proposed Budget	Proposed Budget)	Proposed Budget)	Remaining	Spent
5843	Interest - Loans Less than 1 Year	106	227	141	141	-	86	35	75%
5845	Legal Fees	1,244	15,000	15,000	15,000	-	-	13,756	8%
5851	Marketing and Student Recruiting	5,500	30,000	20,000	20,000	-	10,000	14,500	28%
5857	Payroll Fees	12,729	21,600		21,600	-	-	8,871	59%
5861	Prior Yr Exp (not accrued)	340	-	340	340	-	(340)	-	100%
5863	Professional Development	13,203	35,575	41,575	41,575	-	(6,000)	28,372	32%
5869	Special Education Contract Instructors	17,888	224,000	224,000	224,000	-	-	206,112	8%
5872	Special Education Encroachment	-	-	12,913	12,913	-	(12,913)	12,913	0%
5884	Substitutes	-	51,150	55,000	55,000	-	(3,850)	55,000	0%
5887	Technology Services	34,000	20,000	64,000	64,000	-	(44,000)	30,000	53%
5900	Communications	13,493	4,800	17,000	17,000	-	(12,200)	3,507	79%
5915	Postage and Delivery	1,194	7,799	7,799	7,799	-	-	6,605	15%
	SUBTOTAL - Services & Other Operating Exp.	762,482	1,775,769	2,065,550	2,087,914	(22,363)	(312,145)	1,325,432	37%
6000	Capital Outlay								
6200	Buildings & Improvement of Buildings	-	13,332,561	-	-	-	13,332,561	-	
6400	Equipment	37,249	-	-	37,249	(37,249)	(37,249)	-	100%
6410	Computers (capitalizable items)	-	56,500	77,875	77,875	-	(21,375)	77,875	0%
	SUBTOTAL - Capital Outlay	37,249	13,389,061	77,875	115,124	(37,249)	13,273,937	77,875	32%
TOTAL EXF	PENSES	2,865,957	18,916,317	6,785,118	6,800,797	(15,679)	12,115,519	3,934,840	42%
		2,000,901	10,910,917	3,703,110	5,000,757	(13,073)	12,113,313	3,334,040	42.76
6900	Total Depreciation (includes Prior Years)	198,617	397,234	363,466	373,813	10,347	23,420	175,196	53%
TOTAL EX	PENSES including Depreciation	3,027,325	5,924,489	7,070,710	7,059,486	31,917	(1,134,997)	4,032,161	43%

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### Budget vs. Actuals As of December 2016 Close

-	Budget vs.							
	Actual			Bu				
			November Forecast	Proposed Rudget				% of Forecast Spent
-	Actual YID	June bin	November Forecast	Proposed Budger	Proposed Budger)	Proposed Budget)	Remaining	Spent
	4 044 074	0.005.040	0.005.404	0.007.044	4.040	(000 500)	4 755 007	400/
		, ,	, ,	· · · · · · · · · · · · · · · · · · ·	1,610	· · · /	, ,	43%
			,		-	,		10% 27%
nues			,		-	,		
			,		-	,	16,132	82%
Grants	,	,	,	· · · · · · · · · · · · · · · · · · ·	,	,	-	100%
	1,524,953	3,875,905	3,700,040	3,705,478	5,437	(170,428)	2,180,524	41%
d Benefits (excl adjustment)	1,101,627	2,155,725	2,256,594	2,158,964	97,630	(3,239)	1,157,271	51%
ies	80,218	163,559	179,076	180,455	(1,379)	(16,896)	100,237	44%
er Operating Expenditures	503,485	1,325,125	1,199,279	1,181,986	17,293	143,139	678,501	43%
	22,310	44,619	39,460	39,460	-	5,159	17,151	57%
	1,707,640	3,689,029	3,674,409	3,560,866	113,544	128,163	1,953,160	48%
-Time Adjustment	(182.686)	186.876	25.631	144.612	118.981	(42.264)	227,364	-126%
				· · · ·			,	
adjustment)				44,678				
e (Unaudited)	1,173,620	1,053,661	1,173,620	1,173,620				100%
	960	-	960	960				100%
	1,174,581	1,053,661	1,174,581	1,174,581				100%
	(182,686)	186,876	25,631	44,678				-409%
	991,894	1,240,537	1,200,211	1,219,259				81%
	· · ·							
	-	-	-	-				
		453.6	413.0	413.0				0%
	t enues Grants d Benefits (excl adjustment) ies er Operating Expenditures <u>e-Time Adjustment</u> ensation Adjustment adjustment) ee (Unaudited) ee (Audited) e (including Depreciation)	Actual           Actual YTD           Actual YTD           t         1,311,974           t         14,237           inues         102,450           72,465         72,465           Grants         23,827           1,524,953         1,524,953           ad Benefits (excl adjustment)         1,101,627           ies         503,485           22,310         503,485           22,310         1,707,640           e-Time Adjustment         (182,686)           ensation Adjustment         340,218           adjustment)         1,173,620           see (Unaudited)         1,174,581           e (including Depreciation)         (182,686)	Actual         Approved Budget June 6th           Actual YTD         Approved Budget June 6th           t         1,311,974         3,365,610           t         14,237         133,928           enues         102,450         301,331           72,465         55,036           Grants         23,827         20,000           1,524,953         3,875,905           nd Benefits (excl adjustment)         1,101,627         2,155,725           1,80,218         163,559           ner Operating Expenditures         503,485         1,325,125           22,310         44,619           1,707,640         3,689,029           e-Time Adjustment         (182,686)         186,876           ensation Adjustment         960         -           adjustment)         1,173,620         1,053,661           960         -         -           ee (Unaudited)         1,174,581         1,053,661           960         -         -           991,894         1,240,537	Actual         Approved Budget June 6th         November Forecast           t         1,311,974         3,365,610         3,065,431           anues         102,450         301,331         386,040           inues         102,450         301,331         386,040           72,465         55,036         88,597           Grants         23,827         20,000         20,000           1,524,953         3,875,905         3,700,040           nd Benefits (excl adjustment)         1,101,627         2,155,725         2,256,594           ies         80,218         163,559         179,076           iee Operating Expenditures         503,485         1,325,125         1,199,279           22,310         44,619         39,460         1,707,640         3,689,029         3,674,409           ensation Adjustment         (182,686)         186,876         25,631         960	ActualApproved BudgetProposed Budget $Actual YTD$ $Approved Budget$ Proposed Budgett1,311,9743,366,6103,065,4311,311,9743,366,6103,065,43114,237133,928139,972snues102,450301,331386,040102,450301,331386,040386,0403Grants23,8272,000020,00023,8271,524,9533,875,9053,700,0403,705,478ad Benefits (excl adjustment)1,101,6272,155,7252,256,5941,524,9533,875,9051,70,764180,455ere Operating Expenditures503,4851,325,1251,199,2791,707,6403,689,0293,674,4093,660,666p-Time Adjustment(182,686)186,87625,631adjustment)1,173,6201,053,6611,173,6201,673,620se (Unaudited)1,174,5811,053,6611,174,5811,174,581adjustment)(182,686)186,87625,63144,678se (unaudited)1,174,5811,053,6611,174,5811,174,581a (including Depreciation)(182,686)186,87625,63144,678991,8941,240,5371,200,2111,219,259	Actual         Budget Actual YTD         Approved Budget June 6th         November Forecast November Forecast         Proposed Budget Proposed Budget         Variance (Previous vs. Proposed Budget           t         1,311,974         3,365,610         3,065,431         3,067,041         1,610           inues         102,450         301,331         386,040         386,040         386,040           72,465         55,036         88,597         88,597         -           Grants         23,827         20,000         20,000         23,827         3,827           1,524,953         3,875,905         3,700,040         3,705,478         5,437           ad Benefits (excl adjustment)         1,101,627         2,155,725         2,256,594         2,158,964         97,630           ies         1,524,953         3,875,905         3,700,040         3,9460         -         -           ies         1,101,627         2,155,725         2,256,594         2,158,964         97,630         -           ies         1,024,953         1,325,125         1,199,279         1,181,986         17,293           ies         1,077,640         3,680,029         3,674,409         3,9460         -           ibs         1,174,581         1,053,	Actual         Budget           Actual YTD         Approved Budget June 6th         November Forecast         Proposed Budget Proposed Budget         Variance (Previous vs. Proposed Budget)         Variance (Budget)         (16.0465         0.041         16.044           adiustment)         1.010.627         2.155.725         2.256.594         2.155.964         97.630         (3.239)           adiustment)         1.010.627         2.155.725         2.256.51         144.612         118.981         (42.264)           andidustmen	Actual         Budget         Variance         Variance         Variance         Variance         Variance         Remaining           Actual VTD         Approved Budget         June 6th         November Forecast         Proposed Budget         Proposed Budget

Budget vs. Actuals As of December 2016 Close

		Budget vs.							
		Actual			Bu	dget			
		Actual YTD	Approved Budget June 6th	November Forecast	Proposed Budget	Variance (Previous vs. Proposed Budget)	Variance (Budget vs. Proposed Budget)	Forecast Remaining	% of Forecast Spent
REVENUE									
LCFF Enti	tlement					-	-	-	
8011	Charter Schools LCFF - State Aid	395,094	812,986	514,613	516,223	1,610	(296,762)	121,129	77%
8012	Education Protection Account Entitlement	90,362	623,404	546,969	546,969	-	(76,435)	456,607	17%
8096	Charter Schools in Lieu of Property Taxes	826,518	1,929,220	2,003,849	2,003,849	-	74,629	1,177,331	41%
	SUBTOTAL - LCFF Entitlement	1,311,974	3,365,610	3,065,431	3,067,041	1,610	(298,569)	1,755,067	43%
8100	Federal Revenue								
8181	Special Education - Entitlement	-	48,937	52,875	52,875	-	3,938	52,875	0%
8220	Child Nutrition Programs	722	24,079	24,125	24,125	-	46	23,403	
8291	Title I	13,515	24,624	26,810	26,810	-	2,187	13,295	50%
8292	Title II	-	669	662	662	-	(7)	662	0%
8293	Title III	-	120	-	-	-	(120)	-	
8296	Other Federal Revenue	-	35,500	35,500	35,500	-	-	35,500	0%
	SUBTOTAL - Federal Income	14,237	133,928	139,972	139,972	-	6,044	125,735	10%
8300	Other State Revenues								
8319	Other State Apportionments - Prior Years	5,571	-	5,571	5,571	-	5,571	-	100%
8381	Special Education - Entitlement (State)	91,071	221,038	207,749	207,749	-	(13,289)	116,678	44%
8520	Child Nutrition - State	44	3,881	1,872	1,872	(0)	(2,009)	1,828	2%
8550	Mandated Cost Reimbursements	5,764	2,938	92,787	92,787	-	89,849	87,023	6%
8560	State Lottery Revenue	-	73,475	78,061	78,061	-	4,586	78,061	0%
	SUBTOTAL - Other State Income	102,450	301,331	386,040	386,040	(0)	84,709	283,590	27%

Budget vs. Actuals As of December 2016 Close

AS OF DEC	ember 2016 Close								
		Budget vs.							
		Actual			Bu	dget			
		Actual YTD	Approved Budget June 6th	November Forecast	Proposed Budget	Variance (Previous vs. Proposed Budget)	Variance (Budget vs. Proposed Budget)	Forecast Remaining	% of Forecast Spent
8600	Other Local Revenue								
8636	Uniforms	-	-	-	-	-	-	-	
8660	Interest	552	1,836	1,836	1,836	-	-	1,284	30%
8682	Summer Program	20,404	10,200	20,404	20,404	-	10,204	-	100%
8690	Other Local Revenue	16,348	-	23,337	23,337	-	23,337	6,989	70%
8693	Field Trips	35,140	43,000	43,000	43,000	-	-	7,860	82%
8699	All Other Local Revenue	20	-	20	20	-	20	-	100%
8999	Uncategorized Revenue	-	-	-	-	-	-	-	
	SUBTOTAL - Local Revenues	72,465	55,036	88,597	88,597	-	33,561	16,132	82%
8800	Donations/Fundraising								
8803	Fundraising	23,827	20,000	20,000	23,827	3,827	3,827	-	100%
	SUBTOTAL - Fundraising and Grants	23,827	20,000	20,000	23,827	3,827	3,827	-	100%
TOTAL RE	VENUE	1,524,953	3,875,905	3,700,040	3,705,478	5,437	(170,428)	2,180,524	41%

13th month

	=	Budget vs.							
		Actual			Bu	dget			
	-					Variance	Variance		
			Approved Budget			(Previous vs.	(Budget vs.	Forecast	% of Forecast
	-	Actual YTD	June 6th	November Forecast	Proposed Budget	Proposed Budget)	Proposed Budget)	Remaining	Spent
EXPENSES									
Compensat	ion & Benefits								
Certificated	Employees Summary								
1100	Teachers Salaries	542,603	1,264,738	1,138,266	1,140,266	(2,000)	124,472	597,663	48%
1300	Certificated Supervisor & Administrator Salaries	177,282	338,000	393,114	393,114	-	(55,114)	215,832	45%
	SUBTOTAL - Certificated Employees	719,885	1,602,738	1,531,380	1,533,380	(2,000)	69,358	813,495	47%
Classified E	mployees Summary								
2400	Classified Clerical & Office Salaries	73,548	62,033	152,183	152,183	-	(90,149)	78,635	48%
2900	Classified Other Salaries	34,756	32,842	71,352	71,352	-	(38,511)	36,596	49%
	SUBTOTAL - Classified Employees	108,304	94,875	223,535	223,535	-	(128,660)	115,231	48%
Employee E	Benefits Summary								
3100	STRS	84,898	188,731	188,572	188,824	(252)	(93)	103,926	45%
3200	PERS	14,764	12,185	28,669	28,669	-	(16,483)	13,905	51%
3300	OASDI-Medicare-Alternative	22,003	36,871	41,629	41,658	(29)	(4,787)	19,655	53%
3400	Health & Welfare Benefits	140,537	202,500	220,171	220,171	-	(17,671)	79,634	64%
3500	Unemployment Insurance	909	849	2,877	2,878	(1)	(2,030)	1,970	32%
3600	Workers Comp Insurance	10,328	16,976	19,760	19,783	(23)	(2,807)	9,455	52%
	SUBTOTAL - Employee Benefits	273,439	458,112	501,679	501,983	(304)	(43,870)	228,544	54%

### Budget vs. Actuals As of December 2016 Close

upplies Fextbooks & Core Curricula Materials ther Reference Materials Supplies	Actual Actual YTD 18,074 337	Approved Budget June 6th	November Forecast		<b>Iget</b> Variance (Previous vs. Proposed Budget)	Variance (Budget vs. Proposed Budget)	Forecast	% of Forecast
Textbooks & Core Curricula Materials ther Reference Materials	18,074	June 6th	November Forecast	Proposed Budget	(Previous vs.	(Budget vs.		
Textbooks & Core Curricula Materials ther Reference Materials	18,074	June 6th	November Forecast	Proposed Budget	·			
Textbooks & Core Curricula Materials ther Reference Materials	18,074		November Forecast	Proposed Budget	Proposed Budget)	Proposed Budget)		
Textbooks & Core Curricula Materials ther Reference Materials		10.000					Remaining	Spent
ther Reference Materials		40.000						
	227	10,000	18,074	18,074	-	(8,074)	-	100%
Supplies	337	10,000	10,000	10,000	-	-	9,663	3%
	2,038	9,000	6,000	6,000	-	3,000	3,962	34%
al Software	4,350	15,000	15,000	15,000	-	-	10,650	29%
al Materials & Supplies	2,610	18,700	18,700	18,700	-	-	16,090	14%
c Supplies	747	2,200	2,200	2,200	-	-	1,453	34%
plies	9,733	32,200	32,200	32,200	-	-	22,467	30%
s	1,481	5,000	4,000	4,000	-	1,000	2,519	37%
ctional Student Materials & Supplies	2,563	6,000	6,000	6,000	-	-	3,437	43%
upplies	854	-	1,000	1,000	-	(1,000)	146	85%
	13,716	-	13,337	13,716	(379)	(13,716)	-	100%
Furniture, Equipment & Supplies	4,186	10,000	10,000	10,000	-	-	5,814	42%
(individual items less than \$5k)	2,024	15,500	10,000	10,000	-	5,500	7,976	20%
oom Related Furniture, Equipment & Su	3,269	-	3,269	3,269	-	(3,269)	-	100%
	12,097	27,959	27,297	27,297	-	662	15,200	44%
1	2,139	2,000	2,000	3,000	(1,000)	(1,000)	861	71%
	80,218	163,559	179,076	180 455	(1,379)	(16,896)	100 237	44%
F ; (	Furniture, Equipment & Supplies (individual items less than \$5k) bom Related Furniture, Equipment & Su	13,716Furniture, Equipment & Supplies(individual items less than \$5k)2,024pom Related Furniture, Equipment & Su3,26912,097	13,716         -           Furniture, Equipment & Supplies         4,186         10,000           (individual items less than \$5k)         2,024         15,500           pom Related Furniture, Equipment & Su         3,269         -           12,097         27,959         2,139         2,000	13,716         -         13,337           Furniture, Equipment & Supplies         4,186         10,000         10,000           (individual items less than \$5k)         2,024         15,500         10,000           pom Related Furniture, Equipment & Su         3,269         -         3,269           12,097         27,959         27,297           2,139         2,000         2,000	13,716         -         13,337         13,716           Furniture, Equipment & Supplies         4,186         10,000         10,000         10,000           (individual items less than \$5k)         2,024         15,500         10,000         10,000           pom Related Furniture, Equipment & Su         3,269         -         3,269         3,269           12,097         27,959         27,297         27,297           2,139         2,000         2,000         3,000	13,716         -         13,337         13,716         (379)           Furniture, Equipment & Supplies         4,186         10,000         10,000         -           (individual items less than \$5k)         2,024         15,500         10,000         10,000         -           pom Related Furniture, Equipment & Su         3,269         -         3,269         -         -           12,097         27,959         27,297         27,297         -         -           2,139         2,000         2,000         3,000         (1,000)	13,716         -         13,337         13,716         (379)         (13,716)           Furniture, Equipment & Supplies         4,186         10,000         10,000         -         -           (individual items less than \$5k)         2,024         15,500         10,000         10,000         -         5,500           pom Related Furniture, Equipment & Su         3,269         -         3,269         -         (3,269)           12,097         27,959         27,297         27,297         -         662           2,139         2,000         2,000         3,000         (1,000)         (1,000)	13,716         -         13,337         13,716         (379)         (13,716)         -           Furniture, Equipment & Supplies         4,186         10,000         10,000         -         -         5,814           (individual items less than \$5k)         2,024         15,500         10,000         10,000         -         5,500         7,976           pom Related Furniture, Equipment & Su         3,269         -         3,269         -         (3,269)         -           12,097         27,959         27,297         27,297         -         662         15,200           2,139         2,000         2,000         3,000         (1,000)         (1,000)         861

13th month

Budget vs. Actuals As of December 2016 Close

of Dec									
		Budget vs.							
		Actual			Bu	dget			
						Variance	Variance		
			Approved Budget			(Previous vs.	(Budget vs.	Forecast	% of Forecast
		Actual YTD	June 6th	November Forecast	Proposed Budget	Proposed Budget)	Proposed Budget)	Remaining	Spent
0	Services & Other Operating Expenses								
1	CMO Fees	185,109	370,217	337,197	337,375	(177)	32,843	152,266	55%
2	Direct CMO Fee (Shared Staff)	-	42,738	41,636	22,916	18,720	19,822	22,916	0%
0	Conference Fees	370	5,000	5,000	5,000	-	-	4,630	7%
5	Travel - Mileage, Parking, Tolls	1,715	7,000	7,000	7,000	-	-	5,285	25%
0	Travel and Lodging	9,670	20,000	20,000	20,000	-	-	10,330	48%
0	Dues & Memberships	3,051	5,400	5,400	5,400	-	-	2,349	56%
0	Insurance - Other	12,387	19,000	18,580	18,580	-	420	6,193	67%
0	Operations & Housekeeping	3,382	-	5,000	5,000	-	(5,000)	1,618	68%
0	Utilities - Gas and Electric	8,499	37,200	30,000	30,000	-	7,200	21,501	28%
5	Equipment Leases	6,084	10,000	10,000	10,000	-	-	3,916	61%
0	Rent	175,000	345,000	320,000	320,000	-	25,000	145,000	55%
5	Repairs and Maintenance - Building	10,164	35,000	15,000	15,000	-	20,000	4,837	68%
7	Repairs and Maintenance - Other Equipment	727	5,000	5,000	5,000	-	-	4,273	15%
3	Accounting Fees	-	5,000	5,000	5,000	-	-	5,000	0%
9	Banking Fees	372	1,000	1,000	1,000	-	-	628	37%
4	School Programs - Academic Competitions	936	5,000	5,000	5,000	-	-	4,064	19%
9	School Programs - Other	-	600	600	600	-	-	600	0%

13th month

Budget vs. Actuals As of December 2016 Close

		Budget vs.							
		Actual			Bu	dget			
						Variance	Variance		
			Approved Budget			(Previous vs.	(Budget vs.	Forecast	% of Forecast
		Actual YTD	June 6th	November Forecast	Proposed Budget	Proposed Budget)	Proposed Budget)	Remaining	Spent
5820	Consultants - Non Instructional - Custom 1	-	40,000	-	-	-	40,000	-	
5822	Consultants - Non Instructional - Custom 3	2,331	26,503	26,503	26,503	-	-	24,172	9%
5824	District Oversight Fees	3,464	33,656	30,654	30,670	(16)	2,986	27,207	11%
5830	Field Trips Expenses	-	45,000	45,000	45,000	-	-	45,000	0%
5845	Legal Fees	-	25,000	25,000	25,000	-	-	25,000	0%
5851	Marketing and Student Recruiting	7,145	24,000	24,000	24,000	-	-	16,855	30%
5857	Payroll Fees	7,080	18,000	18,000	18,000	-	-	10,920	39%
5861	Prior Yr Exp (not accrued)	8,806	-	7,572	8,806	(1,234)	(8,806)	-	100%
5863	Professional Development	1,837	17,100	19,000	19,000	-	(1,900)	17,163	10%
5869	Special Education Contract Instructors	12,400	70,000	55,000	55,000	-	15,000	42,600	23%
5872	Special Education Encroachment	-	-	10,425	10,425	-	(10,425)	10,425	0%
5875	Staff Recruiting	-	1,911	1,911	1,911	-	-	1,911	0%
5884	Substitutes	2,961	25,000	19,000	19,000	-	6,000	16,039	16%
5887	Technology Services	31,880	43,800	43,800	43,800	-	-	11,920	73%
5900	Communications	5,851	42,000	37,000	37,000	-	5,000	31,149	16%
5915	Postage and Delivery	2,264	-	5,000	5,000	-	(5,000)	2,736	45%
	SUBTOTAL - Services & Other Operating Exp.	503,485	1,325,125	1,199,279	1,181,986	17,293	143,139	678,501	43%
6000	Capital Outlay								
	SUBTOTAL - Capital Outlay	-	-	-	-	-	-	-	
TOTAL EXP	PENSES	1,685,330	3,644,410	3,634,949	3,621,339	13,610	23,070	1,936,009	47%
6900	Total Depreciation (includes Prior Years)	22,310	44,619	39,460	39,460	-	5,159	17,151	57%
TOTAL EX	PENSES including Depreciation	1,707,640	3,689,029	3,674,409	3,660,800	13,610	28,229	1,953,160	47%

13th month

	Budget vs. Actual			Buc	laet			
	Actual YTD	Approved Budget September 8th	November Forecast		Variance (Previous vs. Proposed Budget)	Variance (Budget vs. Proposed Budget)	Forecast Remaining	% of Forecast Spent
Local Revenues	3,008,303	6,242,850	6,511,359	6,410,367	(100,992)	167,517	3,402,064	47%
Fundraising and Grants	86,850	150,000	150,000	150,000	-	-	63,150	58%
Total Revenue	3,095,153	6,392,850	6,661,359	6,560,367	(100,992)	167,517	3,465,214	47%
Compensation and Benefits (excl adjustment)	1,937,146	3,467,487	3,713,429	3,567,998	145,432	(100,511)	1,630,851	54%
Books and Supplies	40,827	75,821	94,820	84,820	10,000	(8,999)	43,993	48%
Services and Other Operating Expenditures	1,273,893	2,537,455	2,825,323	2,616,824	208,500	(79,369)	1,342,931	49%
Depreciation	3,834	7,666	1,440	1,440	-	6,226	(2,394)	) 266%
Total Expenses	3,255,700	6,088,429	6,635,013	6,271,082	363,931	(182,653)	3,015,382	52%
ncome Before One-Time Adjustment	(160,547)	304,421	26,346	289,286	262,939	(15,136)	449,833	-55%
One-Time Compensation Adjustment				-				
ncome (including adjustment)				289,286				
ce								
Beginning Balance (Unaudited)	(285,175)	(285,175)	) (285,175)	(285,175)				100%
Audit Adjustment	284,225	284,225	311,971	284,225				100%
Beginning Balance (Audited)	(950)	(950)	26,796	(950)				100%
Operating Income	(160,547)	304,421	26,346	289,286				-55%
nd Balance	(161,497)	303,471	53,142	288,335				-56%
lay								
	Fundraising and Grants Total Revenue Compensation and Benefits (excl adjustment) Books and Supplies Services and Other Operating Expenditures Depreciation Total Expenses mcome Before One-Time Adjustment One-Time Compensation Adjustment mcome (including adjustment) mcome (including adjustment) mcome (including adjustment) Mce Beginning Balance (Unaudited) Audit Adjustment Beginning Balance (Audited) Operating Income MBalance	Actual         Actual YTD         Local Revenues       3,008,303         Fundraising and Grants       86,850         Total Revenue       3,095,153         Compensation and Benefits (excl adjustment)       1,937,146         Books and Supplies       40,827         Services and Other Operating Expenditures       1,273,893         Depreciation       3,834         Total Expenses       3,255,700         Income Before One-Time Adjustment       (160,547)         One-Time Compensation Adjustment       1,284,225         Beginning Balance (Unaudited)       (285,175)         Audit Adjustment       284,225         Beginning Balance (Audited)       (950)         Operating Income       (160,547)         Me Balance       (161,497)	ActualActual YTDApproved Budget September 8thLocal Revenues3,008,3036,242,850Fundraising and Grants3,095,1536,392,850Total Revenue3,095,1536,392,850Compensation and Benefits (excl adjustment)1,937,1463,467,487Books and Supplies40,82775,821Services and Other Operating Expenditures1,273,8932,537,455Depreciation3,8347,666Total Expenses3,255,7006,088,429Income Before One-Time Adjustment(160,547)304,421One-Time Compensation Adjustment284,225284,225Beginning Balance (Unaudited)(285,175)(285,175)Audit Adjustment284,225284,225Beginning Balance (Audited)(950)(950)Operating Income(160,547)304,421M Balance(161,497)303,471	Actual         Approved Budget September 8th         November Forecast           Local Revenues         3,008,303         6,242,850         6,511,359           Fundraising and Grants         3,008,303         6,242,850         6,511,359           Fundraising and Grants         3,095,153         6,392,850         6,661,359           Compensation and Benefits (excl adjustment)         1,937,146         3,467,487         3,713,429           Books and Supplies         40,827         75,821         94,820           Services and Other Operating Expenditures         1,273,893         2,537,455         2,825,323           Depreciation         3,255,700         6,088,429         6,635,013           ncome Before One-Time Adjustment         (160,547)         304,421         26,346           One-Time Compensation Adjustment         284,225         284,225         311,971           Beginning Balance (Unaudited)         (285,175)         (285,175)         (285,175)           Audit Adjustment         284,225         284,225         311,971           Beginning Balance (Audited)         (950)         (950)         26,796           Operating Income         (160,547)         303,471         26,346	Actual         Approved Budget September 8th         November Forecast         Proposed Budget           Local Revenues Fundraising and Grants         3,008,303         6,242,850         6,511,359         6,410,367           Total Revenue         3,095,153         6,392,850         6,661,359         6,560,367           Compensation and Benefits (excl adjustment) Books and Supplies         1,937,146         3,467,487         3,713,429         3,567,998           Books and Supplies         40,827         75,821         94,820         84,820           Services and Other Operating Expenditures         1,273,893         2,537,455         2,825,323         2,616,824           Depreciation         3,834         7,666         1,440         1,440           Total Expenses         3,255,700         6,088,429         6,635,013         6,271,082           ncome Before One-Time Adjustment         (160,547)         304,421         26,346         289,286           One-Time Compensation Adjustment         284,225         284,225         311,971         284,226         31,971         284,226           Medit Adjustment         284,225         284,225         311,971         284,226         31,971         284,226           Medit Adjustment         284,225         284,225         31,971<	$ \frac{Actual YTD}{Actual YTD} \frac{Approved Budget}{September 8th}} \frac{Approved Budget}{November Forecas} \frac{Variance}{(Previous vs. Proposed Budget} Variance} (Previous vs. Proposed Budget) Variance}{(Previous vs. Proposed Budget} Variance} Variance (Previous vs. Proposed Budget) Variance} Variance Varia$	Actual VTD         Approved Budget September 8th         November Forecas         Proposed Budget Proposed Budget         Variance (Previous vs. Proposed Budget)         Variance (Previous vs. Proposed Budget)         Variance (Budget vs. Proposed Budget)           Local Revenues         3.008,303         6.242,850         6.511,359         6.410,367         (100,92)         167,517           Fundraising and Grants         3.095,153         6.392,850         6.661,359         6.560,367         (100,992)         167,517           Compensation and Benefits (excl adjustment)         4.937,146         3.467,487         3.713,429         3.567,988         145,432         (100,517)           Books and Supplies         4.937,145         2.825,323         2.816,824         2.08,000         (19,999)           Services and Other Operating Expenditures         1.273,893         2.537,455         2.825,323         2.816,824         2.08,000         (19,999)           Depreciation         3.834         7.666         1.440         1.440         -         6.222,850           nome Before One-Time Adjustment         (160,547)         304,421         26,346         289,286         262,939         (151,36)           One-Time Compensation Adjustment         (285,175)         (285,175)         (285,175)         284,225         311,971	Actual VTD         Approved Budget September 8th         November Forecas         Proposed Budget (Previous vs. Proposed Budget)         Variance (Budget vs. Proposed Budge

Budget vs.							
Actual			Bue	dget			
				Variance	Variance		
	Approved Budget			(Previous vs.	(Budget vs.	Forecast	% of Forecast
Actual YTD	September 8th	November Forecast	Proposed Budget	Proposed Budget)	Proposed Budget)	Remaining	Spent

713 01 000									
		Budget vs.			Du	lavat			
		Actual			Bud	<b>lget</b> Variance	Variance		
			Approved Budget			(Previous vs.	(Budget vs.	Forecast	% of Forecast
		Actual YTD	September 8th	November Forecast	Proposed Budget	Proposed Budget)	Proposed Budget)	Remaining	Spent
8600	Other Local Revenue								
8690	Other Local Revenue	3,890	-	3,890	3,890	-	3,890	-	100%
8699	All Other Local Revenue	21,216	-	21,216	21,216	-	21,216	-	100%
8701	CMO Fee - MSA-1	486,096	972,192	949,506	1,013,267	63,761	41,075	527,171	48%
8702	CMO Fee - MSA-2	486,096	972,192	893,653	918,273	24,620	(53,918)	432,177	53%
8703	CMO Fee - MSA-3	440,524	881,049	860,141	918,273	58,132	37,225	477,749	48%
8704	CMO Fee - MSA-4	36,457	72,914	134,048	75,995	(58,053)	3,081	39,538	48%
8705	CMO Fee - MSA-5	36,457	72,914	134,048	75,995	(58,053)	3,081	39,538	48%
8706	CMO Fee - MSA-6	36,457	72,914	134,048	75,995	(58,053)	3,081	39,538	48%
8707	CMO Fee - MSA-7	303,810	607,620	670,240	633,292	(36,948)	25,672	329,482	48%
8708	CMO Fee - MSA-8	486,096	972,192	1,027,701	1,013,267	(14,434)	41,075	527,171	48%
8709	CMO Fee - MSA-SA	486,096	972,192	1,027,701	1,013,267	(14,434)	41,075	527,171	48%
8712	CMO Fee - MSA-SD	185,109	370,217	337,197	337,375	177	(32,843)	152,266	55%
8713	Direct CMO Fee (Shared Staff)	-	276,455	317,971	310,263	(7,708)	33,808	310,263	0%
	SUBTOTAL - Local Revenues	3,008,303	6,242,850	6,511,359	6,410,367	(100,992)	167,517	3,402,064	47%
8800	Donations/Fundraising								
8802	Donations - Private	85,850	150,000	149,000	149,000	-	(1,000)	63,150	58%
8803	Fundraising	1,000	-	1,000	1,000	-	1,000	-	100%
	SUBTOTAL - Fundraising and Grants	86,850	150,000	150,000	150,000	-	-	63,150	58%
	_								
TOTAL R	EVENUE	3,095,153	6,392,850	6,661,359	6,560,367	(100,992)	167,517	3,465,214	47%

		Budget vs.			Dur	1			
		Actual Actual YTD	Approved Budget September 8th	November Forecast		<b>Iget</b> Variance (Previous vs. Proposed Budget)	Variance (Budget vs. Proposed Budget)	Forecast Remaining	% of Forecast Spent
EXPENSES	6								
Compensa	tion & Benefits								
Certificated	d Employees Summary Certificated Supervisor & Administrator Salaries	331,900	592,000	664,134	625,571	38,563	(33,571)	293,671	53%
	SUBTOTAL - Certificated Employees	331,900	592,000	664,134	625,571	38,563	(33,571)	293,671	53%
Classified 2400 2900	Employees Summary Classified Clerical & Office Salaries Classified Other Salaries SUBTOTAL - Classified Employees	1,141,486 79,605 <b>1,221,091</b>	2,097,761 180,200 <b>2,277,961</b>	2,154,521 171,827 <b>2,326,348</b>	2,082,181 171,827 <b>2,254,008</b>	72,340 - <b>72,340</b>	15,580 8,373 <b>23,953</b>	940,695 92,222 <b>1,032,917</b>	46%
	SUBTOTAL - Classified Employees	1,221,091	2,277,901	2,320,346	2,234,008	72,340	23,955	1,032,917	54%
Employee 3100 3200 3300 3400 3500 3600 3700	Benefits Summary STRS PERS OASDI-Medicare-Alternative Health & Welfare Benefits Unemployment Insurance Workers Comp Insurance Retiree Benefits	42,991 4,247 83,745 186,678 1,133 21,689 43,671	44,282 - 197,565 226,800 13,034 28,700 87,146	10,198 181,377 275,146 16,207 33,673	90,877 23,362 175,277 257,806 15,410 32,424 93,262	3,597 (13,164) 6,100 17,340 796 1,249 18,611	(46,595) (23,362) 22,288 (31,006) (2,376) (3,725) (6,116)	47,886 19,115 91,531 71,128 14,277 10,735 49,590	18% 48% 72% 7% 67%
	SUBTOTAL - Employee Benefits	384,155	597,526	722,948	688,418	34,529	(90,892)	304,263	56%

		Budget vs. Actual			Buc	lget			
		Actual YTD	Approved Budget September 8th	November Forecast	Proposed Budget	Variance (Previous vs. Proposed Budget)	Variance (Budget vs. Proposed Budget)	Forecast Remaining	% of Forecast Spent
4000	Books & Supplies								
4100	Approved Textbooks & Core Curricula Materials	-	1,020	977	977	-	43	977	0%
4200	Books & Other Reference Materials	43	-	43	43	-	(43)	-	100%
4320	Educational Software	12,200	19,000	12,200	12,200	-	6,800	-	100%
4325	Instructional Materials & Supplies	-	102	-	-	-	102	-	
4330	Office Supplies	5,487	9,099	20,000	15,000	5,000	(5,901)	9,513	37%
4400	Noncapitalized Equipment	-	1,000	-	-	-	1,000	-	
4420	Computers (individual items less than \$5k)	1,481	5,000	10,000	5,000	5,000	-	3,519	30%
4720	Other Food	21,617	40,600	51,600	51,600	-	(11,000)	29,983	42%
	SUBTOTAL - Books and Supplies	40,827	75,821	94,820	84,820	10,000	(8,999)	43,993	48%

710 01 000									
		Budget vs.							
		Actual			Bue	dget			
						Variance	Variance		
			Approved Budget			(Previous vs.	(Budget vs.	Forecast	% of Forecast
		Actual YTD	September 8th	November Forecast	Proposed Budget	Proposed Budget)	Proposed Budget)	Remaining	Spent
5000	Services & Other Operating Expenses								
5210	Conference Fees	7,590	38,796	23,796	23,796	-	15,000	16,206	32%
5215	Travel - Mileage, Parking, Tolls	24,243	31,820	53,320	53,320	-	(21,500)	29,077	45%
5220	Travel and Lodging	8,114	96,569	46,569	24,569	22,000	72,000	16,455	33%
5300	Dues & Memberships	7,566	10,200	10,200	10,200	-	-	2,634	74%
5450	Insurance - Other	336	14,688	14,688	14,688	-	-	14,352	2%
5500	Operations & Housekeeping	20,422	20,593	33,593	33,593	-	(13,000)	13,171	61%
5605	Equipment Leases	3,949	12,240	12,240	12,240	-	-	8,291	32%
5610	Rent	92,260	157,200	158,520	158,520	-	(1,320)	66,260	58%
5615	Repairs and Maintenance - Building	-	84	-	-	-	84	-	
5803	Accounting Fees	23,875	6,120	25,000	25,000	-	(18,880)	1,125	96%
5809	Banking Fees	8,484	18,275	18,275	18,275	-	(0)	9,791	46%
5812	Business Services	289,583	695,000	695,000	695,000	-	-	405,417	42%
5819	School Programs - Other	3,915	-	3,400	4,400	(1,000)	(4,400)	485	89%
5822	Consultants - Non Instructional - Custom 3	444,571	884,949	928,955	872,596	56,359	12,353	428,025	51%
5833	Fines and Penalties	575	321	970	970	-	(650)	396	59%
5843	Interest - Loans Less than 1 Year	74	111	111	111	-	-	37	67%

710 01 000									
		Budget vs.							
		Actual			Bu	dget			
						Variance	Variance		
			Approved Budget			(Previous vs.	(Budget vs.	Forecast	% of Forecast
		Actual YTD	September 8th	November Forecast	Proposed Budget	Proposed Budget)	Proposed Budget)	Remaining	Spent
5845	Legal Fees	146,037	215,000	300,000	300,000	-	(85,000)	153,963	49%
5848	Licenses and Other Fees	3,489	-	4,000	4,000	-	(4,000)	511	87%
5851	Marketing and Student Recruiting	21,790	70,149	73,649	33,649	40,000	36,500	11,859	65%
5857	Payroll Fees	7,969	18,000	18,000	18,000	-	-	10,031	44%
5861	Prior Yr Exp (not accrued)	16,395	-	57,837	16,697	41,140	(16,697)	302	98%
5863	Professional Development	27,312	100,000	93,200	58,200	35,000	41,800	30,888	47%
5864	Professional Development - Other	12,754	50,000	102,500	87,500	15,000	(37,500)	74,746	15%
5875	Staff Recruiting	7,309	-	21,000	21,000	-	(21,000)	13,691	35%
5887	Technology Services	66,277	65,720	78,500	78,500	-	(12,780)	12,223	84%
5900	Communications	21,484	17,340	36,000	36,000	-	(18,660)	14,516	60%
5915	Postage and Delivery	7,520	14,280	16,000	16,000	-	(1,720)	8,480	47%
	SUBTOTAL - Services & Other Operating Exp.	1,273,893	2,537,455	2,825,323	2,616,824	208,500	(79,369)	1,342,931	49%
6000	Capital Outlay								
	SUBTOTAL - Capital Outlay			-	-	-	-	-	
TOTAL EX	PENSES	3,251,866	6,080,763	6,633,573	6,269,641	363,931	(188,879)	3,017,775	52%
6900	Total Depreciation (includes Prior Years)	3,834	7,666	1,440	1,440	-	6,226	(2,394)	266%
	(PENSES including Depreciation	3,255,700	6.088,429	6,635,013	6,271,082	363,931	(182,653)	3,015,382	52%
		0,200,100	0,000,420	0,000,010	3,211,002	000,001	(102,000)	2,010,002	02/0