## Magnolia Public Schools

## Regular Finance Committee Meeting

## Date and Time

Monday February 6, 2017 at 6:00 PM

## Location

Teleconference: Dial:1.844.572.5683 Code:1948435

## Regular Finance/Audit Committee Meeting

Access to the Board Meeting:
Any interested parties or community members from remote locations may attend the meeting at the following school sites or the addresses where the Board members are joining the meeting from:

Remotely by dialing in to the numbers provided above

- MPS Home Office: 250 East 1st Street Ste. 1500 Los Angeles, CA 90012
- 1020 South Olive Street, 7th Floor Los Angeles, CA 90015 (Ms. Noel RussellUnterburger)
- 1363 Ridgecrest Rd Pinole CA 94564 (Serdar Orazov)
- 11935 Dorothy St. Los Angeles, CA 90049 (Dr. Saken Sherkhanov)

In compliance with the Americans with Disabilities Act (ADA) and upon request, Magnolia Public Schools may furnish reasonable auxiliary aids and services to qualified individuals with disabilities. Individuals who require appropriate alternative modification of the agenda in order to participate in committee meetings are invited to contact the MPS central office. If you need special assistance to attend the meeting or translation services, please notify Barbara Torres at (213) 628-3634 x100 to make arrangements and accommodate your disability.

Any public records relating to an agenda item for an open session of the Board which are distributed to all, or a majority of all, of the Board members shall be available for public inspection at 250 East 1st Street Ste 1500 Los Angeles, CA 90012.

Finance Committee Members:
Ms. Noel Russell-Unterburger, Chair
Mr. Serdar Orazov
Dr. Saken Sherkhanov (Interim)

CEO and Superintendent:
Dr. Caprice Young

## Agenda

## I. Opening Items

A. Call the Meeting to Order
B. Record Attendance and Guests
C. Public Comment
D. Approval of Agenda Vote 1
E. Approve Minutes of Regular Finance Approve Minutes 1 Committee- January 18, 2017

## II. Action Items- Recommendation to Full Board

A. Approval of Revised 2016-17 budget
Vote
Nanie Montijo
45 for all MPS including CMO Allocation
B. Approval of Filing for 2015-16 IRS
Vote
Nanie Montijo 2

## III. Discussion Item

A. Financial Update- December 2016
Discuss
Kristin Dietz
15 Financials
B. Bridge Financing for MSA-1, MSA-SD, Discuss
Caprice Young 15
IV. Closing Items
A. Adjourn Meeting
Vote

## Agenda Cover Sheets

| Section: | II. Action Items- Recommendation to Full Board |
| :--- | :--- |
| Item: | A. Approval of Revised 2016-17 budget for all MPS including |
| CMO Allocation <br> Purpose: <br> Key Result: | Vote |
| Submitted by: <br> Related Material: | II A 2016-17 Revised Budget.pdf |


| Section: | II. Action Items- Recommendation to Full Board |
| :--- | :--- |
| Item: | B. Approval of Filing for 2015-16 IRS Form 990 for MPS |
| Purpose: | Vote |
| Key Result: <br> Submitted by: <br> Related Material: | II B 990 Filing 2015-16.pdf |
| Section: | III. Discussion Item |
| Item: <br> Purpose: | A. Financial Update- December 2016 Financials <br> Key Result: <br> Submitted by: <br> Related Material: |

## Magnolia Public Schools

Minutes

## Regular Finance Committee Meeting

## Date and Time

Wednesday January 18, 2017 at 5:00 PM

## Location

Teleconference Dial: 1.844.572.5683 Code: 1948435

## Regular Finance/Audit Committee Meeting

Finance Committee Members:
Ms. Noel Russell-Unterburger, Chair
Mr. Serdar Orazov
Dr. Saken Sherkhanov (Interim)
CEO and Superintendent:
Dr. Caprice Young

## Committee Members Present

N. Russell-Unterburger (remote), S. Orazov (remote)

## Committee Members Absent

## Guests Present

S. Sherkhanov (remote)

## I. Opening Items

## A.Call the Meeting to Order

S. Sherkhanov called a meeting of the Finance/Audit committee of Magnolia Public Schools to order on Wednesday Jan 18, 2017 @ 5:05 PM at Teleconference Dial: 1.844.572.5683 Code: 1948435.
S. Sherkhanov participated from the MPS Home Office, N. Unterburger and S. Orazov participated remotely. S. Orazov was part of the discussions but abstained from all votes. S. Sherkhanov is a interim member of the MPS Finance Committee.

## C.Public Comment

There were no public comments.

## DApproval of Agenda

S. Sherkhanov made a motion to approve the agenda as presented.
S. Orazov seconded the motion.

The committee VOTED to approve the motion.

## II. Consent Agenda

A.Approve Minutes of Regular Finance/Audit Committee- October 6, 2016
N. Russell-Unterburger made a motion to approve minutes from the Finance/Audit Committee Meeting on 10-06-16.
S. Orazov seconded the motion.

The committee VOTED to approve the motion.
B.Approve Minutes of Regular Finance/Audit Committee- December 8, 2016
N. Russell-Unterburger made a motion to approve minutes from the Finance/Audit Committee Meeting on 12-08-16.
S. Orazov seconded the motion.

The committee VOTED to approve the motion.
C.Approve Minutes of Regular Finance/Audit Committee- December 12, 2016 N. Russell-Unterburger made a motion to approve minutes from the Finance/Audit Committee Meeting on 12-12-16.
S. Orazov seconded the motion.

The committee VOTED unanimously to approve the motion.

## III. Action Items- Recommendation to Full Board

## A.Revised 16-17 budget for all MPS, Rev. of Teacher Effectiveness Funds Expense Table, CMO Allocation

K. Dietz, EdTec representative, explained the 2016-17 budget revisions. Staff addressed the STRS and PERS questions and agreed to present a report to the committee in regards to Paycom functions and the procedures that have been put in place to align with payroll reporting. C. Young, Chief External Officer, informed the committee of the positions that have terminated since the last approval of the 2016-17 budget. She explained that these positions are not being filled this year due to budget constraints. She also explained that the staff is working on having a larger reserve in the 2017-18 budget for unexpected expenses. The committee requested a budget comparison between the budgets of the following fiscal years 2014-15, 2015-16, and 2016-17 in which challenges and increases are presented. All questions were addressed.
N. Russell-Unterburger made a motion to recommend the approval of a temporary increase in the MPS home office budget of $3 \%$ to the 2016-17 budget through the end of the 2016-17 fiscal year with the expectations that no other increases will be needed for the approved budget.
S. Sherkhanov seconded the motion.

The committee VOTED to approve the motion.

## Roll Call

N. Russell-Unterburger Aye

| S. Orazov | Abstain |
| :--- | :--- |
| S. Sherkhanov | Aye |

## IV. Discussion Item

## A.Financial Update- November 2016

The November 2016 financials were discussed along with item III A. Revised 2016-17 budget.

## B.Intra Company Loans Update

This item was discussed along with item III A. Revised 2016-17 budget.

## V. Closing Items

## A.Adjourn Meeting

There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 6:38 PM.

Respectfully Submitted, N. Russell-Unterburger

| Board Agenda Item \# | Agenda \# II A |
| :--- | :--- |
| Date: | February 6, 2017 |
| To: | Magnolia Board of Directors |
| From: | Caprice Young, Ed.D., CEO \& Superintendent |
| Staff Lead: | Nanie Montijo, Chief Financial Officer |
| RE: | Revised Budget |

## Proposed Board Recommendation

I move that the MPS Finance Committee recommend approval of the consolidated revised budget including a $3 \%$ increase in the Home Office revenues and expenses over 2016-17 board approved budget.

## Background

The board approved MERF 2016-17 budget on September 8, 2016 and the school sites 2016-17 budgets on June 6, 2016. These budgets were based on estimates and available assumptions in June 2016. In order to align the budgets with current events and latest available assumptions, we request that the board approve the revised budgets presented herein.

The board directed staff that the maximum revision to the home office (MERF) budget should not exceed $3 \%$ over the board approved budget. The following summarizes the changes and budget cuts included in the proposed budget Home Office:

- Savings for not filling vacant positions for COO, Controller and Senior Financial Analyst: \$242k
- Unbudgeted Expenses including accrued vacation, PTO (sick time) pay out, severance pays, STRS/PERS/ H \& W Benefits, etc.: $\$ 342 \mathrm{k}$
- Cuts from previous forecasted expenses including supplies, travel, consultants, professional development, marketing, etc.: \$183k

The proposed budget maintains the 5\% net operating income for MERF in fiscal year 2016-17, which results in revised calculations of CMO fees to the school sites. The school sites updated ADA projections and revised CMO fees allocation in the proposed budget resulted in maintaining positive ongoing net income for all sites except for Santa Ana when adjusted to exclude the one time $13^{\text {th }}$ month of payroll expense due to the shift in the teachers' contract. Santa Ana's approved budget reflected a net loss of $\$ 550 \mathrm{k}$ while the proposed revised budget shows a projected net loss of $\$ 154 \mathrm{k}$.

## Budget Implications

Three percent (3\%) increase in 2016-17 MERF budget over board approved budget, or $\$ 183 \mathrm{k}$.

## How Does This Action Relate/Affect/Benefit All MSAs?

Revised CMO Fees and Updated ADA projections have various impact on each school's budget. Details are contained in the December 2017 Financials Presentation.

## Name of Staff Originator:

Nanie Montijo, Chief Financial Officer

## Attachments

CMO Fees Summary
Savings and Additions
Year to date Actuals and Proposed Budget

CMO FEES SUMMARY
Proposed vs Approved

|  | MSA-1 | MSA-2 | MSA-3 | MSA-4 | MSA-5 | MSA-6 | MSA-7 | MSA-8 | MSA-SA | MSA-SD | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Proposed |  |  |  |  |  |  |  |  |  |  |  |
| CMO Fee | 1,013,267 | 918,273 | 918,273 | 75,995 | 75,995 | 75,995 | 633,292 | 1,013,267 | 1,013,267 | 337,375 | 6,074,999 |
| Direct CMO Fee | 41,388 | 34,536 | 35,271 | 14,807 | 14,022 | 13,621 | 22,779 | 38,555 | 72,367 | 22,916 | 310,263 |
| Approved Budget |  |  |  |  |  |  |  |  |  |  |  |
| CMO Fee | 972,192 | 972,192 | 881,049 | 72,914 | 72,914 | 72,914 | 607,620 | 972,192 | 972,192 | 370,217 | 5,966,395 |
| Direct CMO Fee | 38,472 | 34,890 | 33,176 | 13,260 | 11,683 | 12,485 | 21,260 | 35,258 | 33,233 | 42,738 | 276,455 |
| Variace |  |  |  |  |  |  |  |  |  |  |  |
| CMO Fee | 41,075 | $(53,918)$ | 37,225 | 3,081 | 3,081 | 3,081 | 25,672 | 41,075 | 41,075 | $(32,843)$ | 108,604 |
| Direct CMO Fee | 2,916 | (354) | 2,096 | 1,547 | 2,339 | 1,136 | 1,519 | 3,297 | 39,135 | $(19,822)$ | 33,808 |
| Total | 43,991 | $(54,273)$ | 39,320 | 4,628 | 5,420 | 4,216 | 27,191 | 44,372 | 80,210 | $(52,665)$ | 142,412 |
| Net Income Proposed | 337,177 | 10,436 | $(94,419)$ | 223,420 | 130,807 | 132,616 | 46,072 | $(22,148)$ | $(199,416)$ | 44,678 | 609,223 |
| Net Income Approved | 151,181 | 152,640 | 343,065 | 188,978 | 15,706 | 293,915 | 53,688 | 63,471 | $(550,228)$ | 186,876 | 899,293 |
| Variance | 185,996 | $(142,204)$ | $(437,485)$ | 34,442 | 115,101 | $(161,299)$ | $(7,616)$ | $(85,618)$ | 350,812 | $(142,198)$ | $(290,069)$ |



## MERF

Budget vs. Actuals
As of most recent monthly close

## SUMMARY <br> Revenue

LCFF Entitlement
Federal Revenue
Other State Revenues
Local Revenues
Fundraising and Grants
Total Revenue

## Expenses

| Compensation and Benefits | $1,937,14$ |
| :--- | ---: |
| Books and Supplies | 40,82 |
| Services and Other Operating Expenditures | $1,273,89$ |
| Depreciation | 3,83 |
| Total Expenses | $\mathbf{3 , 2 5 5 , 7 0}$ |


| $\mathbf{6 , 2 4 2 , 8 5 0}$ | $6,410,367$ |
| ---: | ---: |
| 150,000 | 150,000 |
| $\mathbf{6 , 3 9 2 , 8 5 0}$ | $\mathbf{6 , 5 6 0 , 3 6 7}$ |
|  |  |
| $3,467,487$ | $3,567,998$ |
| 75,821 | 84,820 |
| $2,537,455$ | $2,616,824$ |
| 7,666 | 1,440 |
| $\mathbf{6 , 0 8 8 , 4 2 9}$ | $\mathbf{6 , 2 7 1 , 0 8 2}$ |


| 167,517 | $3,234,547$ | $3,402,06$ |
| ---: | ---: | ---: |
| - | 63,150 | 63,15 |

3,008,303
86,850
$\mathbf{3}, 095,153$
167,517
3,297,697
63,150
3,095,1
Budget

|  |  | Budget |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Variance |  |  |  |
| Actual YTD | Approved Budget | Proposed Revised | (Budget vs. Current |  | Forecast |
| \%udget | Forecast) | Budget Remaining | Remaining | Spent |  |

700
$\mathbf{6 , 0 8 8}, 429 \quad \mathbf{6 , 2 7 1 , 0 8 2}$

1,530,341 1,630,851 54\%
Tome
30442131.33\% 28928550.62\%
$(0.03)$
(0.03)
$(160,547)$

| 35,855 | $(285,175)$ |
| :---: | ---: |
| - | 311,971 |
| 35,855 | 26,796 |
| 304,421 | 289,286 |
|  |  |
| 340,277 | 316,081 |

0\%
Beginning Balance (Unaudited)
Audit Adjustment
Beginning Balance (Audited)
Operating Income
\%
Fund Balance

\[\)|  Beginning Balance (Unaudited)  |
| :--- |
|  Audit Adjustment  |

\]

MAGNOLIA
PUBLIC SCHOOLS

| Board Agenda Item \# | Agenda \# II B |
| :--- | :--- |
| Date: | February 6, 2017 |
| To: | Magnolia Board of Directors |
| From: | Caprice Young, Ed.D., CEO \& Superintendent |
| Staff Lead: | Nanie Montijo, Chief Financial Officer |
| RE: | 2015 IRS Form 990 - Return of Organization Exempt from Income <br> Tax |

## Proposed Board Recommendation

I move that the finance committee recommend approval to the full board to approve the filing of IRS Form 990 for fiscal year 2015-16 due February 15, 2017.

## Background

Form 990 is an IRS form that provides the public financial information about a nonprofit organization. Certain tax-exempt organizations must file an annual reporting return with IRS. It provides information on the organization's mission, programs and finances. In addition to Form 990, tax-exempt organizations are also subject to variety of disclosure and compliance requirements through various schedules attached to Form 990 . Filing of schedules supplements, enhances and further clarifies disclosures and compliance reporting made in Form 990.

Form 990 is due on the $15^{\text {th }}$ of the $5^{\text {th }}$ month after the fiscal year, with up to 6 months of extensions. There is penalty of $\$ 20$ per day until form is filed.

A nonprofit organization that does not file annual returns or notices for three (3) consecutive years will have its tax-exempt status revoked as of due date of the third return or notice.

## Budget Implications

None
How Does This Action Relate/Affect/Benefit All MSAs?
n/a

## Name of Staff Originator:

Nanie Montijo, Chief Financial Officer

## Attachments

Form 990 and schedules

Caution: Forms printed from within Adobe Acrobat products may not meet IRS or state taxing agency specifications. When using Acrobat 9.x products and later products, select "None"in the "Page Scaling" selection box in the Adobe "Print" dialog.

## Name and title of officer

NAMIE MONTIJO
CFO

\section*{| Part I | Type of Return and Return Information (Whole Dollars Only) |
| :--- | :--- |}

Check the box for the return for which you are using this Form 8879-EO and enter the applicable amount, if any, from the return. If you check the box on line $\mathbf{1 a} \mathbf{2 a} \mathbf{2 a} \mathbf{3 a} \mathbf{4 a}$, or $\mathbf{5 a}$, below, and the amount on that line for the return being filed with this form was blank, then leave line $\mathbf{1 b} \mathbf{2 b} \mathbf{2 b} \mathbf{3 b} \mathbf{4 b}$, or $\mathbf{5 b}$, whichever is applicable, blank (do not enter -0 -). But, if you entered -0 - on the return, then enter -0 - on the applicable line below. Do not complete more than 1 line in Part I .
1a Form 990 check here

\section*{| Part II | Declaration and Signature Authorization of Officer |
| :--- | :--- |}

Under penalties of perjury, I declare that I am an officer of the above organization and that I have examined a copy of the organization's 2015 electronic return and accompanying schedules and statements and to the best of my knowledge and belief, they are true, correct, and complete. I further declare that the amount in Part I above is the amount shown on the copy of the organization's electronic return. I consent to allow my intermediate service provider, transmitter, or electronic return originator (ERO) to send the organization's return to the IRS and to receive from the IRS (a) an acknowledgement of receipt or reason for rejection of the transmission, (b) the reason for any delay in processing the return or refund, and (c) the date of any refund. If applicable, I authorize the U.S. Treasury and its designated Financial Agent to initiate an electronic funds withdrawal (direct debit) entry to the financial institution account indicated in the tax preparation software for payment of the organization's federal taxes owed on this return, and the financial institution to debit the entry to this account. To revoke a payment, I must contact the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 business days prior to the payment (settlement) date. I also authorize the financial institutions involved in the processing of the electronic payment of taxes to receive confidential information necessary to answer inquiries and resolve issues related to the payment. I have selected a personal identification number (PIN) as my signature for the organization's electronic return and, if applicable, the organization's consent to electronic funds withdrawal.

## Officer's PIN: check one box only

X I authorize $\frac{\text { VAVRINEK, TRINE, DAY \& CO , LLP }}{\text { ERO firm name }}$ to enter my PIN $\frac{11111}{\substack{\text { Enter five numbers, but } \\ \text { do not enter all zeros }}}$
as my signature on the organization's tax year 2015 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I also authorize the aforementioned ERO to enter my PIN on the return's disclosure consent screen.
$\square$ As an officer of the organization, I will enter my PIN as my signature on the organization's tax year 2015 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I will enter my PIN on the return's disclosure consent screen.
Officer's signature ***** THIS IS NOT A FILEABLE COPY *** Date

\section*{| Part III | Certification and Authentication |
| :--- | :--- |}

ERO's EFIN/PIN. Enter your six-digit electronic filing identification number (EFIN) followed by your five-digit self-selected PIN.

$$
\begin{array}{|c}
\hline 33565600050 \\
\text { do not enter all zeros }
\end{array}
$$

I certify that the above numeric entry is my PIN, which is my signature on the 2015 electronically filed return for the organization indicated above. I confirm that I am submitting this return in accordance with the requirements of Pub. 4163, Modernized e-File (MeF) Information for Authorized IRS e-file Providers for Business Returns.

Date

## ERO Must Retain This Form - See Instructions <br> Do Not Submit This Form To the IRS Unless Requested To Do So

## гоm 990

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax Under section 501（c），527，or 4947（a）（1）of the Internal Revenue Code（except private foundations）
－Do not enter social security numbers on this form as it may be made public．
$>$ Information about Form 990 and its instructions is at www．irs．gov／form990．
A For the 2015 calendar year，or tax year beginning JUL 1， 2015 and ending JUN 30， 2016


|  | 1 Briefly describe the organization＇s mission or most significant activities：MERF OPERATED ELEVEN MAGNOLIA |  |  |
| :---: | :---: | :---: | :---: |
|  |  |  |  |
|  | 2 Check this box $\square$ if the organization discontinued its operations or disposed of more than 25\％of its net assets． |  |  |
|  | 3 Number of voting members of the governing body（Part VI，line 1a） | 3 | 9 |
|  | 4 Number of independent voting members of the governing body（Part VI，line 1b） | 4 | 9 |
|  | 5 Total number of individuals employed in calendar year 2015 （Part V，line 2a） | 5 | 490 |
|  |  | 6 | 50 |
|  | 7 a Total unrelated business revenue from Part VIII，column（C），line 12 | 7 a | 0 ． |
|  |  |  | 0 。 |
|  | 8 Contributions and grants（Part VIII，line 1h） | Prior Year | Current Year |
|  |  | 34，357，458． | 47，750，213． |
|  | Program service revenue（Part VIII，line 2g） | 0 － | 0 。 |
|  | 10 Investment income（Part VIII，column（A），lines 3，4，and 7 | 0. | 0 |
|  | 11 Other revenue（Part VIII，column（A），lines 5，6d，8c，9c，10c，and 11e） | 0 ． | 0 。 |
|  | 12 Total revenue－add lines 8 through 11 （must equal Part VIII，column（A），line 12） | 34，357，458． | 47，750，213． |
| $\begin{aligned} & 0 \\ & 0 \\ & 0 \\ & \stackrel{0}{0} \\ & \underset{\sim}{㐅} \\ & \hline \end{aligned}$ | 13 Grants and similar amounts paid（Part IX，column（A），lines 1－3） <br> 14 Benefits paid to or for members（Part IX，column（A），line 4） | 0 ． | 0 。 |
|  |  | 0 ． | 0 ． |
|  | 15 Salaries，other compensation，employee benefits（Part IX，column（A），lines 5－10） | 19，967，246． | 24，215，884． |
|  | 16a Professional fundraising fees（Part IX，column（A），line 11e） <br> b Total fundraising expenses（Part IX，column（D），line 25） | 0 ． | 0 。 |
|  |  |  |  |
|  | 17 Other expenses（Part IX，column（A），lines 11a－11d，11f－24e） | 11，327，819． | 15，754，292． |
|  | 18 Total expenses．Add lines 13－17（must equal Part IX，column（A），line 25） | 31，295，065． | 39，970，176． |
|  | 19 Revenue less expenses．Subtract line 18 from line 12 | 3，062，393． | 7，780，037． |
|  | 20 Total assets（Part X，line 16） | Beginning of Current Year | End of Year |
| ¢ \％ |  | 24，530，921． | 42，219，287． |
| ${ }^{1}$ | 21 Total liabilities（Part X，line 26） | 11，522，400． | 21，430，729． |
| div | 22 Net assets or fund balances．Subtract line 21 from line 20 | 13，008，521． | 20，788，558． |

## Part II Signature Block

Under penalties of perjury，I declare that I have examined this return，including accompanying schedules and statements，and to the best of my knowledge and belief，it is true，correct，and complete．Declaration of preparer（other than officer）is based on all information of which preparer has any knowledge．


1 Briefly describe the organization's mission:
MAGNOLIA EDUCATIONAL AND RESEARCH FOUNDATION PROVIDES COMMUNITY
SUPPORT IN EDUCATIONAL AREAS, INCLUDING BUT NOT LIMITED TO, OPERATING
PUBLIC CHARTER SCHOOLS WITH A MISSION TO PROVIDE COLLEGE PREPARATORY
EDUCATIONAL PROGRAM EMPHASIZING SCIENCE, TECHNOLOGY, ENGINEERING, AND
2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?
If "Yes," describe these new services on Schedule O .
3 Did the organization cease conducting, or make significant changes in how it conducts, any program services?
If "Yes," describe these changes on Schedule O.
4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.
Section 501 (c)(3) and 501 (c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

$\qquad$
$\qquad$
$\qquad$
$\square$
4d Other program services (Describe in Schedule O.)

| (Expenses $\$$ | including grants of $\$$ | ) (Revenue $\$$ |
| :--- | :---: | :--- |
| $\mathbf{4 e}$ Total program service expenses | $29,783,877$. | Form 990 (2015) |

1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes, " complete Schedule A
2 Is the organization required to complete Schedule B, Schedule of Contributors?
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section $501(\mathrm{~h})$ election in effect during the tax year? If "Yes, " complete Schedule C, Part II
5 Is the organization a section 501 (c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes, " complete Schedule C, Part III
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes, " complete Schedule D, Part I
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes, " complete Schedule D, Part II.
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes, " complete Schedule D, Part III
9 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part $X$; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV
10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes, " complete Schedule D, Part V
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes, " complete Schedule D, Part VI
b Did the organization report an amount for investments - other securities in Part $X$, line 12 that is $5 \%$ or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII
c Did the organization report an amount for investments - program related in Part X, line 13 that is $5 \%$ or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII
d Did the organization report an amount for other assets in Part $X$, line 15 that is $5 \%$ or more of its total assets reported in Part X, line 16? If "Yes, " complete Schedule D, Part IX
e Did the organization report an amount for other liabilities in Part $X$, line 25? If "Yes, " complete Schedule D, Part X
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes, " complete Schedule D, Part X
12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes, " complete Schedule D, Parts XI and XII
b Was the organization included in consolidated, independent audited financial statements for the tax year?
If "Yes, " and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional
13 Is the organization a school described in section 170(b)(1)(A)(i)? If "Yes," complete Schedule E
14a Did the organization maintain an office, employees, or agents outside of the United States?
b Did the organization have aggregate revenues or expenses of more than $\$ 10,000$ from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at $\$ 100,000$ or more? If "Yes, " complete Schedule F, Parts I and IV
15 Did the organization report on Part IX, column (A), line 3, more than $\$ 5,000$ of grants or other assistance to or for any foreign organization? If "Yes, " complete Schedule F, Parts II and IV
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes, " complete Schedule F, Parts III and IV
17 Did the organization report a total of more than $\$ 15,000$ of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes, " complete Schedule G, Part I
18 Did the organization report more than $\$ 15,000$ total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes, " complete Schedule G, Part II
19 Did the organization report more than $\$ 15,000$ of gross income from gaming activities on Part VIII, line 9 a ? If "Yes, " complete Schedule G, Part III

|  | Yes | No |
| :---: | :---: | :---: |
| 1 | X |  |
| 2 | X |  |
| 3 |  | X |
| 4 |  | X |
| 5 |  | X |
| 6 |  | X |
| 7 |  | X |
| 8 |  | X |
| 9 |  | X |
| 10 |  | X |
| 11a | X |  |
| 11b |  | X |
| 11c |  | X |
| 11d |  | X |
| 11e |  | X |
| 11f | X |  |
| 12a | X |  |
| 12b |  | X |
| 13 |  | X |
| 14a |  | X |
| 14b |  | X |
| 15 |  | X |
| 16 |  | X |
| 17 |  | X |
| 18 |  | X |
| 19 |  | X |

20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?
21 Did the organization report more than $\$ 5,000$ of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II
22 Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes, " complete Schedule I, Parts I and III
23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes, " complete Schedule J
24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than $\$ 100,000$ as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No", go to line 25a
b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?
c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?
d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?
25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes, " complete Schedule L, Part I
b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes, " complete Schedule L, Part I
26 Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II
27 Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35\% controlled entity or family member of any of these persons? If "Yes, " complete Schedule L, Part III
28 Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):
a A current or former officer, director, trustee, or key employee? If "Yes, " complete Schedule L, Part IV
b A family member of a current or former officer, director, trustee, or key employee? If "Yes, " complete Schedule L, Part IV
c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV
29 Did the organization receive more than \$25,000 in non-cash contributions? If "Yes, " complete Schedule M
30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes, " complete Schedule M
31 Did the organization liquidate, terminate, or dissolve and cease operations?
If "Yes, " complete Schedule N, Part I
32 Did the organization sell, exchange, dispose of, or transfer more than $25 \%$ of its net assets? If "Yes, " complete Schedule N, Part II

33 Did the organization own 100\% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes, " complete Schedule R, Part I
34 Was the organization related to any tax-exempt or taxable entity? If "Yes, " complete Schedule R, Part II, III, or IV, and Part V, line 1
35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?
b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes, " complete Schedule R, Part V, line 2
36 Section $501(c)(3)$ organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes, " complete Schedule R, Part V, line 2
37 Did the organization conduct more than $5 \%$ of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes, " complete Schedule R, Part VI
38 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O

|  | Yes | No |
| :---: | :---: | :---: |
| 20a |  | X |
| 20b |  |  |
| 21 |  | X |
| 22 |  | X |
| 23 | X |  |
| 24a |  | X |
| 24b |  |  |
| 24c |  |  |
| 24d |  |  |
| 25a |  | X |
| 25b |  | X |
| 26 |  | X |
| 27 |  | X |
| 28a |  | X |
| 28b |  | X |
| 28c |  | X |
| 29 |  | X |
| 30 |  | X |
| 31 |  | X |
| 32 |  | X |
| 33 |  | X |
| 34 | X |  |
| 35a |  | X |
| 35b |  |  |
| 36 |  | X |
| 37 |  | X |
| 38 | X |  |

1a Enter the number reported in Box 3 of Form 1096. Enter -0-if not applicable

b Enter the number of Forms W-2G included in line 1a. Enter -0 - if not applicable | 1 a |
| :--- |
| 1 b |

c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?
2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return
b If at least one is reported on line 2 a , did the organization file all required federal employment tax returns?
Note. If the sum of lines $1 a$ and $2 a$ is greater than 250 , you may be required to $e$-file (see instructions)
3a Did the organization have unrelated business gross income of $\$ 1,000$ or more during the year?
b If "Yes," has it filed a Form 990-T for this year? If "No," to line 3b, provide an explanation in Schedule O
4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?
b If "Yes," enter the name of the foreign country:
See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).
5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?
b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?
c If "Yes," to line 5 a or 5 b, did the organization file Form 8886-T?
6a Does the organization have annual gross receipts that are normally greater than $\$ 100,000$, and did the organization solicit any contributions that were not tax deductible as charitable contributions?
b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?
7 Organizations that may receive deductible contributions under section 170(c).
a Did the organization receive a payment in excess of $\$ 75$ made partly as a contribution and partly for goods and services provided to the payor?
b If "Yes," did the organization notify the donor of the value of the goods or services provided?
c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?
d If "Yes," indicate the number of Forms 8282 filed during the year
e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?
f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?
g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?...
h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?
8 Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?
9 Sponsoring organizations maintaining donor advised funds.
a Did the sponsoring organization make any taxable distributions under section 4966?
b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?
10 Section 501(c)(7) organizations. Enter:
a Initiation fees and capital contributions included on Part VIII, line 12
b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities


11 Section 501(c)(12) organizations. Enter:
a Gross income from members or shareholders
b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)
12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?
b If "Yes," enter the amount of tax-exempt interest received or accrued during the year
13 Section 501(c)(29) qualified nonprofit health insurance issuers.
a Is the organization licensed to issue qualified health plans in more than one state?
Note. See the instructions for additional information the organization must report on Schedule O.
b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans
c Enter the amount of reserves on hand
14a Did the organization receive any payments for indoor tanning services during the tax year?
b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O

| 11 a |  |
| :---: | :--- |
| 11 b |  |

0 in lieu of Form

## Section A. Governing Body and Management

1a Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule 0.
b Enter the number of voting members included in line 1a, above, who are independent
2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?
3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person?
4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?
5 Did the organization become aware during the year of a significant diversion of the organization's assets?
6 Did the organization have members or stockholders?
7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?
b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?
8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:
a The governing body?
b Each committee with authority to act on behalf of the governing body?
9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes, " provide the names and addresses in Schedule $O$


Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)
10a Did the organization have local chapters, branches, or affiliates?
b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?
11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?
b Describe in Schedule O the process, if any, used by the organization to review this Form 990.
12a Did the organization have a written conflict of interest policy? If "No," go to line 13
b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?
c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes, " describe in Schedule O how this was done
13 Did the organization have a written whistleblower policy?
14 Did the organization have a written document retention and destruction policy?
15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?
a The organization's CEO, Executive Director, or top management official
b Other officers or key employees of the organization
If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).
16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?
b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?

|  | Yes | No |
| :---: | :---: | :---: |
| $10 a$ |  | $X$ |
| $10 b$ |  |  |
| $11 a$ | $X$ |  |
| $12 a$ | $X$ |  |
| $12 b$ | $X$ |  |
| $12 c$ | $X$ |  |
| 13 | $X$ |  |
| 14 | $X$ |  |
|  |  |  |
| $15 a$ | $X$ |  |
| $15 b$ | $X$ |  |
|  |  |  |
| $16 a$ |  | $X$ |
|  |  |  |
| $16 b$ |  |  |

## Section C. Disclosure

17 List the states with which a copy of this Form 990 is required to be filed CA
18 Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.
$\square$ Own website $\square$ Another's website $\quad \mathrm{X}$ Upon request $\square$ Other (explain in Schedule O)

19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.
20 State the name, address, and telephone number of the person who possesses the organization's books and records: THE ORGANIZATION - 714-892-5066 13950 MILTON AVE, WESTMINSTER, CA 92683

## Part VII Compensation of Officers，Directors，Trustees，Key Employees，Highest Compensated Employees，and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

## Section A．Officers，Directors，Trustees，Key Employees，and Highest Compensated Employees

1a Complete this table for all persons required to be listed．Report compensation for the calendar year ending with or within the organization＇s tax year．
－List all of the organization＇s current officers，directors，trustees（whether individuals or organizations），regardless of amount of compensation． Enter－O－in columns（D），（E），and（F）if no compensation was paid．
－List all of the organization＇s current key employees，if any．See instructions for definition of＂key employee．＂
－List the organization＇s five current highest compensated employees（other than an officer，director，trustee，or key employee）who received report－ able compensation（Box 5 of Form W－2 and／or Box 7 of Form 1099－MISC）of more than $\$ 100,000$ from the organization and any related organizations．
－List all of the organization＇s former officers，key employees，and highest compensated employees who received more than $\$ 100,000$ of reportable compensation from the organization and any related organizations．
－List all of the organization＇s former directors or trustees that received，in the capacity as a former director or trustee of the organization， more than $\$ 10,000$ of reportable compensation from the organization and any related organizations．
List persons in the following order：individual trustees or directors；institutional trustees；officers；key employees；highest compensated employees； and former such persons．
$\square$ Check this box if neither the organization nor any related organization compensated any current officer，director，or trustee．

| （A） <br> Name and Title | （B） <br> Average hours per | （C） <br> Position <br> （do not check more than one box，unless person is both an officer and a director／trustee） |  |  |  |  |  | （D） <br> Reportable compensation | （E） <br> Reportable compensation | （F） <br> Estimated amount of |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | （list any hours for related organizations below line） |  |  | 槀 |  |  | － | the organization （W－2／1099－MISC） | $\begin{aligned} & \text { organizations } \\ & \text { (W-2/1099-MISC) } \end{aligned}$ | compensation from the organization and related organizations |
| （1）DR．UMIT YAPENEL | 2.00 |  |  |  |  |  |  |  |  |  |
| PRESIDENT |  | X |  | X | － |  |  | 0. | 0. | 0 。 |
| （2）NOEL RUSSELL－UNTERBERGER | 2.00 |  |  |  |  |  |  |  |  |  |
| TREASURER |  | X |  | X |  |  |  | 0. | 0. | 0 ． |
| （3）SAKEN SHERKHANOV | 2.00 |  |  |  |  |  |  |  |  |  |
| SECRETARY |  | X |  | X | － | $\nabla$ |  | 0. | 0. | 0 ． |
| （4）NGUYEN HUYNH | 2.00 |  |  |  |  |  |  |  |  |  |
| DIRECTOR |  | X |  | － |  |  |  | 0. | 0. | 0 。 |
| （5）DR．MUSTAFA KAYNAK | 2.00 |  |  | $\checkmark$ |  |  |  |  |  |  |
| DIRECTOR |  | X |  |  |  |  |  | 0. | 0. | 0 。 |
| （6）DR．REMZI OTEN | 2.00 |  |  |  |  |  |  |  |  |  |
| DIRECTOR |  | X |  |  |  |  |  | 0. | 0. | 0 。 |
| （7）DIANE GONZALEZ | 2.00 |  |  |  |  |  |  |  |  |  |
| DIRECTOR |  | X |  |  |  |  |  | 0. | 0. | 0 。 |
| （8）ALI KORKMAZ | 2.00 |  |  |  |  |  |  |  |  |  |
| DIRECTOR |  | X |  |  |  |  |  | 0. | 0. | 0 。 |
| （9）SERDAR ORAZOV | 2.00 |  |  |  |  |  |  |  |  |  |
| DIRECTOR |  | X |  |  |  |  |  | 0. | 0. | 0 。 |
| （10）CAPRICE YOUNG | 40.00 |  |  |  |  |  |  |  |  |  |
| CEO |  |  |  | X |  |  |  | 191，188． | 0. | 0 。 |
| （11）OSWALDO DIAZ | 40.00 |  |  |  |  |  |  |  |  |  |
| CFO |  |  |  | X |  |  |  | 121，000． | 0. | 13，960． |
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| Part VII | Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) |
| :--- | :--- | :--- |



2 Total number of individuals (including but not limited to those listed above) who received more than $\$ 100,000$ of reportable compensation from the organization


3 Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1 a? If "Yes, " complete Schedule $J$ for such individual
4 For any individual listed on line 1 a , is the sum of reportable compensation and other compensation from the organization and related organizations greater than $\$ 150,000$ ? If "Yes, " complete Schedule $J$ for such individual
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes, " complete Schedule $J$ for such person

## Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than $\$ 100,000$ of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

| (A) <br> Name and business address <br> NONE | (B) <br> Description of services | (C) <br> Compensation |
| :--- | :--- | :--- |
|  |  |  |
|  |  |  |
|  |  |  |
| 2 | Total number of independent contractors (including but not limited to those listed above) who received more than <br> $\$ 100,000$ of compensation from the organization |  |

## Part VIII Statement of Revenue



MAGNOLIA EDUCATIONAL AND RESEARCH

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).


Check if Schedule O contains a response or note to any line in this Part X


\section*{| Part XI Reconciliation of Net Assets |
| :--- | :--- |}

Check if Schedule O contains a response or note to any line in this Part XI

1 Total revenue (must equal Part VIII, column (A), line 12)
2 Total expenses (must equal Part IX, column (A), line 25)
3 Revenue less expenses. Subtract line 2 from line 1
$\qquad$
4 Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))
5 Net unrealized gains (losses) on investments
6 Donated services and use of facilities
7 Investment expenses
8 Prior period adjustments
9 Other changes in net assets or fund balances (explain in Schedule O)
10 Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B))

|  |  |
| ---: | ---: |
| 1 | $47,750,213$. |
| 2 | $39,970,176$. |
| 3 | $7,780,037$. |
| 4 | $13,008,521$. |
| 5 |  |
| 6 |  |
| 7 |  |
| 8 |  |
| 9 |  |
| 10 | $20,788,558$. |

Part XII Financial Statements and Reporting
Check if Schedule O contains a response or note to any line in this Part XII
1 Accounting method used to prepare the Form 990: $\square$ Cash $\quad \mathrm{X}$ Accrual $\square$ Other If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.
2a Were the organization's financial statements compiled or reviewed by an independent accountant?
If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both:Separate basis $\qquad$ Consolidated basis $\square$ Both consolidated and separate basis
b Were the organization's financial statements audited by an independent accountant?
If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:
X Separate basis $\quad \square$ Consolidated basis $\quad \square$ Both consolidated and separate basis
c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?
If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.
3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?
b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits


The organization is not a private foundation because it is: (For lines 1 through 11, check only one box.)
$1 \square$ A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i).
$2 \square$ A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).)
$3 \quad$ A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).
A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state:An organization operated for the benefit of a college or university owned or operated by a governmental unit described in
section 170(b)(1)(A)(iv). (Complete Part II.)
$6 \square$
A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v).
$7 \quad$ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.)
$8 \quad$ A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.)
9 X An organization that normally receives: (1) more than $331 / 3 \%$ of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than $331 / 3 \%$ of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 11a through 11d that describes the type of supporting organization and complete lines 11e, 11f, and 11 g .
a Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting
b organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported
c organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E.
d Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V.
e Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.
f Enter the number of supported organizations
g Provide the following information about the supported organization(s).

| (i) Name of supported organization | (ii) EIN | (iii) Type of organization (described on lines $1-9$ above (see instructions)) | $\left\lvert\, \begin{gathered}\text { (iv) } \text { Is the organization } \\ \text { listed in your } \\ \text { governing document? }\end{gathered}\right.$ |  | (v) Amount of monetary support (see instructions) | (vi) Amount of other support (see instructions) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Yes | No |  |  |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
| Total |  |  |  |  |  |  |

## Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5,7 , or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

(Complete only if you checked a box in line 11 on Part I. If you checked 11a of Part I, complete Sections A and $B$. If you checked 11b of Part I, complete Sections A and C. If you checked 11c of Part I, complete
Sections A, D, and E. If you checked 11d of Part I, complete Sections A and D, and complete Part V.)

## Section A. All Supporting Organizations

1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No" describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes, " explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).
3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes, " answer (b) and (c) below.
b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes, " describe in Part VI when and how the organization made the determination.
c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes, " explain in Part VI what controls the organization put in place to ensure such use.
4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes, " and if you checked 11a or 11b in Part I, answer (b) and (c) below.
b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes, " describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes, " explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
c Substitutions only. Was the substitution the result of an event beyond the organization's control?
6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes, " provide detail in Part VI.
7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a $35 \%$ controlled entity with regard to a substantial contributor? If "Yes, " complete Part I of Schedule L (Form 990 or 990-EZ).
8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7 ? If "Yes, " complete Part I of Schedule L (Form 990 or 990-EZ).
9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes, " provide detail in Part VI.
b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes, " provide detail in Part VI.
c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes, " provide detail in Part VI.
10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes, " answer 10b below.
b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

|  | Yes | No |
| :---: | :---: | :---: |
|  |  |  |
| 1 |  |  |
|  |  |  |
| 2 |  |  |
|  |  |  |
| 3a |  |  |
|  |  |  |
| 3b |  |  |
|  |  |  |
| 3c |  |  |
|  |  |  |
| 4a |  |  |
|  |  |  |
| 4b |  |  |
|  |  |  |
|  |  |  |
| 4c |  |  |
|  |  |  |
|  |  |  |
|  |  |  |
| 5a |  |  |
|  |  |  |
| 5b |  |  |
| 5c |  |  |
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|  |  |  |
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| 6 |  |  |
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| 7 |  |  |
|  |  |  |
| 8 |  |  |
|  |  |  |
| 9a |  |  |
|  |  |  |
| 9b |  |  |
|  |  |  |
| 9c |  |  |
|  |  |  |
| 10a |  |  |
|  |  |  |
| 10b |  |  |

11 Has the organization accepted a gift or contribution from any of the following persons?
a A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?
b A family member of a person described in (a) above?
c A 35\% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.


## Section B. Type I Supporting Organizations

1 Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.
2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes, " explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.


## Section C. Type II Supporting Organizations

1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).


## Section D. All Type III Supporting Organizations

1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?
2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).
3 By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes, " describe in Part VI the role the organization's supported organizations played in this regard.


## Section E. Type III Functionally-Integrated Supporting Organizations

1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the yea(see instructions):
a $\quad$ The organization satisfied the Activities Test. Complete line 2 below.
b $\square$ The organization is the parent of each of its supported organizations. Complete line 3 below.
c $\quad \square$ The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instructions).
2 Activities Test. Answer (a) and (b) below.
a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.
b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes, " explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.
3 Parent of Supported Organizations. Answer (a) and (b) below.
a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in Part VI.
b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

|  | Yes | No |
| :---: | :---: | :---: |
|  |  |  |
|  |  |  |
|  |  |  |
|  |  |  |
| 2b |  |  |
|  |  |  |
| 3a |  |  |
| 3b |  |  |

MAGNOLIA EDUCATIONAL AND RESEARCH Schedule A (Form 990 or 990-EZ) 2015 FOUNDATION

| Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations |
| :--- | :--- |

1
Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov, 20, 1970. See instructions. All
other Type III non-functionally integrated supporting organizations must complete Sections A through E.

| Section A - Adjusted Net Income |  | (A) Prior Year | (B) Current Year (optional) |
| :---: | :---: | :---: | :---: |
| 1 Net short-term capital gain | 1 |  |  |
| 2 Recoveries of prior-year distributions | 2 |  |  |
| 3 Other gross income (see instructions) | 3 |  |  |
| 4 Add lines 1 through 3 | 4 |  |  |
| 5 Depreciation and depletion | 5 |  |  |
| 6 Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) | 6 |  |  |
| 7 Other expenses (see instructions) | 7 |  |  |
| 8 Adjusted Net Income (subtract lines 5, 6 and 7 from line 4) | 8 |  |  |
| Section B - Minimum Asset Amount |  | (A) Prior Year | (B) Current Year (optional) |
| 1 Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year): |  |  |  |
| a Average monthly value of securities | 12 |  |  |
| b Average monthly cash balances | 1b |  |  |
| c Fair market value of other non-exempt-use assets | 1c |  |  |
| d Total (add lines 1a, 1b, and 1c) | 1d |  |  |
| e Discount claimed for blockage or other factors (explain in detail in Part VI): |  |  |  |
| 2 Acquisition indebtedness applicable to non-exempt-use assets | 2 |  |  |
| 3 Subtract line 2 from line 1d | 3 |  |  |
| 4 Cash deemed held for exempt use. Enter 1-1/2\% of line 3 (for greater amount, see instructions). | 4 |  |  |
| 5 Net value of non-exempt-use assets (subtract line 4 from line 3) | 5 |  |  |
| 6 Multiply line 5 by . 035 | 6 |  |  |
| 7 Recoveries of prior-year distributions | 7 |  |  |
| 8 Minimum Asset Amount (add line 7 to line 6) | 8 |  |  |
| Section C-Distributable Amount |  |  | Current Year |
| 1 Adjusted net income for prior year (from Section A, line 8, Column A) | 1 |  |  |
| 2 Enter 85\% of line 1 | 2 |  |  |
| 3 Minimum asset amount for prior year (from Section B, line 8, Column A) | 3 |  |  |
| 4 Enter greater of line 2 or line 3 | 4 |  |  |
| 5 Income tax imposed in prior year | 5 |  |  |
| 6 Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions) | 6 |  |  |

$7 \quad$ Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions).

MAGNOLIA EDUCATIONAL AND RESEARCH Schedule A (Form 990 or 990-EZ) 2015 FOUNDATION

| Section D - Distributions |  |  | Current Year |
| :---: | :---: | :---: | :---: |
| 1 Amounts paid to supported organizations to accomplish exempt purposes |  |  |  |
| 2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity |  |  |  |
| 3 Administrative expenses paid to accomplish exempt purposes of supported organizations |  |  |  |
| 4 Amounts paid to acquire exempt-use assets |  |  |  |
| 5 Qualified set-aside amounts (prior IRS approval required) |  |  |  |
| 6 Other distributions (describe in Part VI). See instructions. |  |  |  |
| 7 Total annual distributions. Add lines 1 through 6. |  |  |  |
| 8 Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions. |  |  |  |
| 9 Distributable amount for 2015 from Section C, line 6 |  |  |  |
| 10 Line 8 amount divided by Line 9 amount |  |  |  |
| Section E-Distribution Allocations (see instructions) | (i) <br> Excess Distributions | (ii) Underdistributions Pre-2015 | (iii) <br> Distributable Amount for 2015 |
| 1 Distributable amount for 2015 from Section C, line 6 |  |  |  |
| 2 Underdistributions, if any, for years prior to 2015 (reasonable cause required-see instructions) |  |  |  |
| 3 Excess distributions carryover, if any, to 2015: |  |  |  |
| a |  |  |  |
| b |  |  |  |
| c |  |  |  |
| d From 2013 |  |  |  |
| e From 2014 |  |  |  |
| f Total of lines 3a through e | - |  |  |
| g Applied to underdistributions of prior years |  |  |  |
| h Applied to 2015 distributable amount |  |  |  |
| Carryover from 2010 not applied (see instructions) |  |  |  |
| j Remainder. Subtract lines 3g, 3h, and 3i from 3f. |  |  |  |
| 4 Distributions for 2015 from Section D, line 7 : $\$$ |  |  |  |
| a Applied to underdistributions of prior years |  |  |  |
| b Applied to 2015 distributable amount |  |  |  |
| c Remainder. Subtract lines 4a and 4b from 4. |  |  |  |
| 5 Remaining underdistributions for years prior to 2015, if any. Subtract lines 3 g and 4 a from line 2 (if amount greater than zero, see instructions). |  |  |  |
| Remaining underdistributions for 2015. Subtract lines 3h and 4 b from line 1 (if amount greater than zero, see instructions). |  |  |  |
| 7 Excess distributions carryover to 2016. Add lines 3 j and 4 c . |  |  |  |
| 8 Breakdown of line 7: |  |  |  |
| a |  |  |  |
| b |  |  |  |
| c Excess from 2013 |  |  |  |
| d Excess from 2014 |  |  |  |
| e Excess from 2015 |  |  |  |

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information.
(See instructions.)

MAGNOLIA EDUCATIONAL AND RESEARCH FOUNDATION

## Organization type(check one):

| Filers of: | Section: |
| :---: | :---: |
| Form 990 or 990-EZ | X 501(c)( 3 ) (enter number) organization |
|  | 4947(a)(1) nonexempt charitable trust not treated as a private foundation |
|  | 527 political organization |
| Form 990-PF | 501(c)(3) exempt private foundation |
|  | 4947(a)(1) nonexempt charitable trust treated as a private foundation |
|  | 501(c)(3) taxable private foundation |

## Check if your organization is covered by the General Rule or a Special Rule.

Note. Only a section 501 (c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

## General Rule

X For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

## Special Rules

For an organization described in section 501(c)(3) filing Form 990 or $990-E Z$ that met the $331 / 3 \%$ support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) $\$ 5,000$ or (2) $2 \%$ of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II.For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or $990-E Z$ that received from any one contributor, during the year, total contributions of more than $\$ 1,000$ exc/usively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III.For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than $\$ 1,000$. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Do not complete any of the parts unless the General Rule applies to this organization because it received nonexc/usively religious, charitable, etc., contributions totaling $\$ 5,000$ or more during the year $\qquad$Caution. An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

[^0]| Name of organization | Employer identification number |
| :--- | :---: |
| MAGNOLIA EDUCATIONAL AND RESEARCH | $95-4649884$ |

Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.


MAGNOLIA EDUCATIONAL AND RESEARCH FOUNDATION

## Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.



Use duplicate copies of Part III if additional space is needed.

(e) Transfer of gift

(e) Transfer of gift

(e) Transfer of gift
 MAGNOLIA EDUCATIONAL AND RESEARCH FOUNDATION

## Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.Complete if the

 organization answered "Yes" on Form 990, Part IV, line 6.1 Total number at end of year
2 Aggregate value of contributions to (during year)
3 Aggregate value of grants from (during year)
4 Aggregate value at end of year

| (a) Donor advised funds |  |
| :---: | :---: |
|  |  |
|  |  |
|  |  |

5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?
(b) Funds and other accounts

6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only
for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit?

2 (a) Donor advised funds
$\qquad$
Part II $\quad$ Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7.
1 Purpose(s) of conservation easements held by the organization (check all that apply).


Preservation of land for public use (e.g., recreation or education)Preservation of a historically important land area
Protection of natural habitat
Preservation of open space
2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.
a Total number of conservation easements
b Total acreage restricted by conservation easements
c Number of conservation easements on a certified historic structure included in (a)
d Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register

|  | Held at the End of the Tax Year |
| :--- | :--- |
| 2a |  |
| 2b |  |
| 2c |  |
| $2 d$ |  |
| $2 d$ |  |

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year
4 Number of states where property subject to conservation easement is located
5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?


6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year

7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year - \$ $\qquad$
8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)?
$\square$ Yes
9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

## Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. <br> Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items.
b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:
(i) Revenue included on Form 990, Part VIII, line 1

- \$
(ii) Assets included in Form 990, Part X
- \$

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items:
a Revenue included on Form 990, Part VIII, line 1 .................................................................................. $\$$
b Assets included in Form 990, Part X
$>\$$
LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. 532051
11-02-15

Schedule D (Form 990) 2015

3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply):

| a | $\square$ |
| :--- | :--- |
| Public exhibition |  |
| b | $\square$ |
| Scholarly research |  |
| c | $\square$ |
| Preservation for future generations |  |

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.
5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?
Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.
1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?
b If "Yes," explain the arrangement in Part XIII and complete the following table:
c Beginning balance
d Additions during the year
e Distributions during the year
f Ending balance
d $\quad$ Loan or exchange programs
eOther
c Preservation for future generations

2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability?

|  | Amount |
| :---: | :---: |
| 1c |  |
| 1d |  |
| 1e |  |
| 1f |  |

b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII
Part V $\quad$ Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

|  | (a) Current year | (b) Prior year | (c) Two years back | (d) Three years back | (e) Four years back |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1a Beginning of year balance |  | - |  |  |  |
| b Contributions |  |  |  |  |  |
| c Net investment earnings, gains, and losses |  | , |  |  |  |
| d Grants or scholarships |  | - |  |  |  |
| e Other expenditures for facilities and programs |  |  |  |  |  |
| f Administrative expenses |  | , |  |  |  |
| $g$ End of year balance |  |  |  |  |  |

2 Provide the estimated percentage of the current year end balance (line 1 g , column (a)) held as:
a Board designated or quasi-endowment
b Permanent endowment
c Temporarily restricted endowment
The percentages on lines $2 \mathrm{a}, 2 \mathrm{~b}$, and 2 c should equal $100 \%$.
3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:
(i) unrelated organizations
(ii) related organizations
b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R?


4 Describe in Part XIII the intended uses of the organization's endowment funds.
Part VI Land, Buildings, and Equipment.
Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

| Description of property | (a) Cost or other basis (investment) | (b) Cost or other basis (other) | (c) Accumulated depreciation | (d) Book value |
| :---: | :---: | :---: | :---: | :---: |
| 1a Land |  | 2,386,854. |  | 2,386,854. |
| b Buildings |  | 5,961,968. | 439,212. | 5,522,756. |
| c Leasehold improvements |  | 384,879. | 384,879. | 0 。 |
| d Equipment |  |  |  |  |
| e Other |  | 14,658,043. | 1,514,800. | 13,143,243. |
| Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.) |  |  | - | 21,052,853. |

## Part VII Investments - Other Securities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

| (a) Description of security or category (including name of security) | (b) Book value | (c) Method of valuation: Cost or end-of-year market value |
| :---: | :---: | :---: |
| (1) Financial derivatives |  |  |
| (2) Closely-held equity interests |  |  |
| (3) Other |  |  |
| (A) |  |  |
| (B) |  |  |
| (C) |  |  |
| (D) |  |  |
| (E) |  |  |
| (F) |  |  |
| (G) |  |  |
| (H) |  |  |
| Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) |  |  |

## Part VIII Investments - Program Related.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13

| (a) Description of investment |  | (b) Book value |
| :--- | :--- | :--- |
| (1) |  | (c) Method of valuation: Cost or end-of-year market value |
| (2) |  |  |
| (3) |  |  |
| $(4)$ |  |  |
| $(5)$ |  |  |
| $(6)$ |  |  |
| (7) |  |  |
| (8) |  |  |
| (9) |  |  |
| Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) |  |  |

Part IX Other Assets.
Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

| (a) Description | (b) Book value |
| :--- | :---: |
| $(1)$ |  |
| $(2)$ |  |
| $(3)$ |  |
| $(4)$ |  |
| $(5)$ |  |
| $(6)$ |  |
| $(7)$ |  |
| $(8)$ |  |
| Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) ....................................................................................... |  |

Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.)

## Part X Other Liabilities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.
(a) Description of liability
(1) Federal income taxes
(2)
(3)
(4)
(5)
(6)
(7)
(8)
(9)

Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)

|  | (b) Book value |
| :--- | :--- |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII X

Schedule D (Form 990) 2015

\section*{| Part XI | Reconciliation of Revenue per Audited Financial Statements With Revenue per Return. |
| :--- | :--- |}

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

|  | Total revenue, gains, and other support per audited financial statements |  | 1 | 47,750,213. |
| :---: | :---: | :---: | :---: | :---: |
| 2 Amounts included on line 1 but not on Form 990, Part VIII, line 12: |  |  |  | 0. |
| a | Net unrealized gains (losses) on investments | 2a |  |  |
| b | Donated services and use of facilities | 2b |  |  |
| c | Recoveries of prior year grants | 2c |  |  |
| d | d Other (Describe in Part XIII.) | 2d |  |  |
|  | Add lines 2a through 2d |  | 2 e |  |
| 3 | Subtract line 2 e from line 1 |  | 3 | 47,750,213. |
| 4 Amounts included on Form 990, Part VIII, line 12, but not on line 1: |  |  |  |  |
| a | Investment expenses not included on Form 990, Part VIII, line 7b | 4a |  |  |
|  | b Other (Describe in Part XIII.) | 4b |  |  |
|  | Add lines 4a and 4b |  | 4 c | 0. |
|  | Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part 1 , line 1 |  | 5 | 47,750,213. |

5 Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)
Return.
Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.


Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

## PART X, LINE 2:

MERF HAS ADOPTED FINANCIAL ACCOUNTING STANDARDS BOARD (FASB) ACCOUNTING
STANDARDS CODIFICATION (ASC) TOPIC 740 THAT CLARIFIES THE ACCOUNTING FOR
UNCERTAINTY IN TAX POSITIONS TAKEN OR EXPECTED TO BE TAKEN ON A TAX RETURN
AND PROVIDES THAT THE TAX EFFECTS FROM AN UNCERTAIN TAX POSITION CAN BE
RECOGNIZED IN THE CONSOLIDATED FINANCIAL STATEMENTS ONLY IF, BASED ON ITS
MERITS, THE POSITION IS MORE LIKELY THAN NOT TO BE SUSTAINED ON AUDIT BY
THE TAXING AUTHORITIES. MERF MANAGEMENT HAS DETERMINED THAT ALL INCOME TAX
POSITIONS ARE MORE LIKELY THANNOT OF BEING SUSTAINED UPON POTENTIAL AUDIT
OR EXAMINATION; THEREFORE, NO DISCLOSURES OF UNCERTAIN INCOME TAX
POSITIONS ARE REQUIRED.

MAGNOLIA EDUCATIONAL AND RESEARCH Schedule D (Form 990) 2015 FOUNDATION
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Department of the Treasury Internal Revenue Service

# For certain Officers, Directors, Trustees, Key Employees, and Highest <br> For certain Officers, Directors, Trustees, Key Employees, and Highest <br> Attach to Form 990. <br> - Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990. <br> Employer identification number MAGNOLIA EDUCATIONAL AND RESEARCH 95-4649884 

\section*{| Part I | Questions Regarding Compensation |
| :--- | :--- |}

1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.
 First-class or charter travel Travel for companions Tax indemnification and gross-up payments Discretionary spending accountHousing allowance or residence for personal use Payments for business use of personal residence Health or social club dues or initiation fees Personal services (e.g., maid, chauffeur, chef)
b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain
2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked in line 1 a ?

3 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.Compensation committee
Independent compensation consultant
Form 990 of other organizations
Written employment contract
Compensation survey or study
X Approval by the board or compensation committee

4 During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:
a Receive a severance payment or change-of-control payment?
b Participate in, or receive payment from, a supplemental nonqualified retirement plan?
c Participate in, or receive payment from, an equity-based compensation arrangement? If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.

Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.
5 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:
a The organization?
b Any related organization? If "Yes" to line 5 a or 5b, describe in Part III.
6 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:
a The organization?
b Any related organization? If "Yes" on line 6a or 6b, describe in Part III.
7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described on lines 5 and 6? If "Yes," describe in Part III
8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III
9 If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

|  | Yes | No |
| :---: | :---: | :---: |
|  |  |  |
| 1b |  |  |
|  |  |  |
| 2 |  |  |
|  |  |  |
| 4a |  | X |
| 4b |  | X |
| 4c |  | X |
|  |  |  |
| 5a |  | X |
| 5b |  | X |
|  |  |  |
| 6a |  | X |
| 6b |  | X |
|  |  |  |
| 7 |  | X |
|  |  |  |
| 8 |  | X |
| 9 |  |  |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.
Schedule J (Form 990) 2015

| Part II | Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed. |
| :--- | :--- |


Do not list any individuals that are not listed on Form 990, Part VII.
Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.


$\qquad$
$\qquad$
$\qquad$
$\qquad$
$\qquad$


$\qquad$


[^1]SCHEDULE 0
(Form 990 or 990-EZ)
Department of the Treasury Internal Revenue Service

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:
SCHOOLS SERVING 3,790 STUDENTS THROUGHOUT CALIFORNIA DEDICATED TO

INSPIRING STUDENTS TO CHOOSE CAREER PATHS IN SCIENCE, TECHNOLOGY, ENGINEERING, AND MATH (STEM), WHILE PROVIDING A ROBUST, STANDARDS-BASED EDUCATION PROGRAM WITHIN A SUPPORTIVE CULTURE OF EXCELLENCE.

FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:
MATH (STEM) IN A SAFE ENVIRONMENT THAT CULTIVATES RESPECT FOR SELF AND OTHERS.

FORM 990, PART VI, SECTION B, LINE 11:
OFFICERS REVIEWED THE RETURN AND WILL SHARE WITH THE BOARD AT THE NEXT REGULARLY SCHEDULED MEETING.

FORM 990, PART VI, SECTION B, LINE 12C:
ALL BOARD MEMBERS, EXECUTIVE STAFF AND PRINCIPALS ARE REQUIRED TO SUBMIT

REPORTS THAT DOCUMENT ANY POSSIBLE CONFLICTS OF INTEREST USING THE FORM 700
AS REQUIRED BY OUR OVERSIGHT AGENCY.

FORM 990, PART VI, SECTION B, LINE 15:
THE COMPENSATION COMMITTEE WHICH IS A SUBCOMMITTEE OF THE BOARD OF

DIRECTORS SETS THE COMPENSATION FOR THE TOP OFFICIALS. KEY EMPLOYEE
COMPENSATION IS SET BY THE CEO.

FORM 990, PART VI, SECTION C, LINE 18:
ALL TAX RETURNS ARE MAINTAINED AT THE CORPORATE OFFICE AND ARE

## Name of the organization MAGNOLIA EDUCATIONAL AND RESEARCH

 FOUNDATIONAVAILABLE UPON REQUEST.

FORM 990, PART VI, SECTION C, LINE 19:
ALL GOVERNING DOCUMENTS ARE MAINTAINED AT THE CORPORATE OFFICE AND ARE AVAILABLE UPON REQUEST.
$\qquad$
$\qquad$
$\qquad$
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$\qquad$

Related Organizations and Unrelated Partnerships
Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

| (a) <br> Name, address, and EIN (if applicable) of disregarded entity | (b) <br> Primary activity | (c) <br> Legal domicile (state or foreign country) | (d) <br> Total income | (e) <br> End-of-year assets | (f) <br> Direct controlling entity |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
| Part II <br> Identification of Related Tax-Exempt organizations during the tax year. | lete if the orga | "Yes" on Form 990, | , line 34 bec | it had one or more | tax-exempt |


| (a) <br> Name, address, and EIN of related organization | (b) <br> Primary activity | (c) <br> Legal domicile (state or foreign country) | (d) <br> Exempt Code section | (e) <br> Public charity status (if section 501(c)(3)) | (f) <br> Direct controlling entity | $(\mathbf{g})$ <br> Section $512(\mathrm{~b})(13)$ <br> controlled <br> entity? |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | Yes | No |
| MAGNOLIA PROPERTY MANAGEMENT - 45-4683724 |  |  |  |  |  |  |  |
| 250 E FIRST ST |  |  |  |  |  |  |  |
| LOS ANGELES, CA 90012 | EDUCATIONAL FACILITIES | CALIFORNIA | 501 (C) (3) | LINE 9 |  |  | X |
|  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |
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|  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Part III Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.


Part IV



Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity
b Gift, grant, or capital contribution to related organization(s)
c Gift, grant, or capital contribution from related organization(s)
d Loans or loan guarantees to or for related organization(s)
e Loans or loan guarantees by related organization(s)
f Dividends from related organization(s)
g Sale of assets to related organization(s)
h Purchase of assets from related organization(s)
i Exchange of assets with related organization(s)
j Lease of facilities, equipment, or other assets to related organization(s)
k Lease of facilities, equipment, or other assets from related organization(s)
I Performance of services or membership or fundraising solicitations for related organization(s)
m Performance of services or membership or fundraising solicitations by related organization(s)
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)
o Sharing of paid employees with related organization(s)
p Reimbursement paid to related organization(s) for expenses
q Reimbursement paid by related organization(s) for expenses
r Other transfer of cash or property to related organization(s)
s Other transfer of cash or property from related organization(s)
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

| (a) <br> Name of related organization | (b) Transaction type (a-s) | (c) <br> Amount involved | (d) <br> Method of determining amount involved |
| :---: | :---: | :---: | :---: |
| (1) |  |  |  |
| (2) |  |  |  |
| (3) |  |  |  |
| (4) |  |  |  |
| (5) |  |  |  |
| (6) |  |  |  |
| 532163 09-08-15 | 37 |  | Schedule R (Form |

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.
 that was not a related organization. See instructions regarding exclusion for certain investment partnerships.


MAGNOLIA EDUCATIONAL AND RESEARCH FOUNDATION

Provide additional information for responses to questions on Schedule R (see instructions).

Form 8868
(Rev. January 2014)

Department of the Treasury Internal Revenue Service

Application for Extension of Time To File an Exempt Organization Return

- File a separate application for each return.

Information about Form 8868 and its instructions is at www.irs.gov/form8868 .

- If you are filing for an Automatic 3-Month Extension, complete only Part I and check this box
- If you are filing for an Additional (Not Automatic) 3-Month Extension, complete only Part II (on page 2 of this form).

Do not complete Part II unless you have already been granted an automatic 3-month extension on a previously filed Form 8868.
Electronic filing (e-file). You can electronically file Form 8868 if you need a 3-month automatic extension of time to file ( 6 months for a corporation required to file Form 990-T), or an additional (not automatic) 3-month extension of time. You can electronically file Form 8868 to request an extension of time to file any of the forms listed in Part I or Part II with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, which must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/efile and click on e-file for Charities \& Nonprofits.

\section*{| Part I | Automatic 3-Month Extension of Time. Only submit original (no copies needed). |
| :--- | :--- |}

A corporation required to file Form 990-T and requesting an automatic 6-month extension - check this box and complete

## Part I only



All other corporations (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.

| Type or print | Name of exempt organization or other filer, see instructions. MAGNOLIA EDUCATIONAL AND RESEARCH FOUNDATION | Employer identification number (EIN) or $95-4649884$ |
| :---: | :---: | :---: |
| File by tate for filing your return. See | Number, street, and room or suite no. If a P.O. box, see instructions. 13950 MILTON AVE | Social security number (SSN) |

instructions. City, town or post office, state, and ZIP code. For a foreign address, see instructions.
WESTMINSTER, CA 92683

Enter the Return code for the return that this application is for (file a separate application for each return)

| Application <br> Is For | Return <br> Code | Application <br> Is For | Return <br> Code |
| :--- | :---: | :--- | :---: |
| Form 990 or Form 990-EZ | 01 | Form 990-T (corporation) | 07 |
| Form 990-BL | 02 | Form 1041-A | 08 |
| Form 4720 (individual) | 03 | Form 4720 (other than individual) | 09 |
| Form 990-PF | 04 | Form 5227 | 10 |
| Form 990-T (sec. 401(a) or 408(a) trust) | 05 | Form 6069 | 11 |
| Form 990-T (trust other than above) | 06 | Form 8870 | 12 |

- The books are in the care of 13950 MILTON AVE - WESTMINSTER, CA 92683

Telephone No. 714-892-5066 Fax No.

- If the organization does not have an office or place of business in the United States, check this box
$\qquad$ . If this is for the whole group, check this
- If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN)
box $>\square$. If it is for part of the group, check this box $>\square$ and attach a list with the names and EINs of all members the extension is for.
1 I request an automatic 3-month (6 months for a corporation required to file Form 990-T) extension of time until
FEBRUARY 15, 2017 , to file the exempt organization return for the organization named above. The extension is for the organization's return for:
$\square$ calendar year $\qquad$ or
X tax year beginning JUL 1, 2015
, and ending JUN 30, 2016
2 If the tax year entered in line 1 is for less than 12 months, check reason:Initial return


Final return
$\square$ Change in accounting period
3a If this application is for Forms 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions.
b If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit.
c Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions.

|  |  |  |  |
| :--- | :--- | :--- | :--- |
|  | $3 a$ | $\$$ | 0. |
|  | $3 b$ | $\$$ | 0. |
|  | $3 c$ | $\$$ | 0. |

Caution. If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-EO and Form 8879-EO for payment instructions.

[^2]Form 8868 (Rev. 1-2014)

Caution: Forms printed from within Adobe Acrobat products may not meet IRS or state taxing agency specifications. When using Acrobat 9.x products and later products, select "None"in the "Page Scaling" selection box in the Adobe "Print" dialog.


MAGNOLIA EDUCATIONAL AND RESEARCH FOUNDATION
Part II Organizations with gross receipts of more than $\$ 50,000$ and private foundations regardless of amount of gross receipts - complete Part II or furnish substitute information.

|  | 1 Gross sales or receipts from all business activities. See instructions ................................................ $\bullet$ | 1 | 00 |
| :---: | :---: | :---: | :---: |
|  | 2 Interest | 2 | 00 |
|  | 3 Dividends | 3 | 00 |
| Receipts | 4 Gross rents | 4 | 00 |
| from | 5 Gross royalties | 5 | 00 |
| Other | 6 Gross amount received from sale of assets (See Instructions) | 6 | 00 |
| Sources | 7 Other income | 7 | 00 |
|  | 8 Total gross sales or receipts from other sources. Add line 1 through line 7. Enter here and on Side 1, Part I, line 1 | 8 | 00 |
|  | 9 Contributions, gifts, grants, and similar amounts paid | 9 | 00 |
|  | 10 Disbursements to or for members | 10 | 00 |
|  | 11 Compensation of officers, directors, and trustees .................... SEE STATEMENT 2 | 11 | 385,000.00 |
|  |  | 12 | 18,246,221.00 |
| Expenses | 13 Interest | 13 | 680,975. 00 |
| and | 14 Taxes | 14 | 2,979,460.00 |
| Disburse- | 15 Rents | 15 | 1,785,885.00 |
| ments | 16 Depreciation and depletion (See instructions) | 16 | 543,494.00 |
|  | 17 Other Expenses and Disbursements ................................ SEE STATEMENT 3 | 17 | 15,349,141.00 |
|  | 18 Total expenses and disbursements. Add line 9 through line 17. Enter here and on Side 1, Part l, line 9 | 18 | 39,970,176.00 |

Schedule L

| Assets | (a) | (b) | (c) | (d) |
| :---: | :---: | :---: | :---: | :---: |
| 1 Cash |  | 11,171,536. |  | - 16,203,446. |
| 2 Net accounts receivable |  | 4,170,911. |  | - 4,305,571. |
| 3 Net notes receivable |  | - |  | $\bullet$ |
| 4 Inventories |  | - |  | $\bullet$ |
| 5 Federal and state government obligations |  | - |  | $\bullet$ |
| 6 Investments in other bonds |  |  |  | $\bullet$ |
| 7 Investments in stock |  | - |  | $\bullet$ |
| Mortgage loans |  |  |  | $\bullet$ |
| Other investments |  | - |  | $\bullet$ |
| 10 a Depreciable assets | 9,329,854. |  | 21,004,890. |  |
| b Less accumulated depreciation | ( 1,795,398.) | 7,534,456. | ( 2,338,891. | 18,665,999. |
| 11 Land |  | 1,386,754. |  | - 2,386,854. |
| 12 Other assets ................STMT 4 |  | 267,264. |  | - 657,417. |
| 13 Total assets |  | 24,530,921. |  | 42,219,287. |
| Liabilities and net worth |  |  |  |  |
| 14 Accounts payable |  | 2,569,245. |  | - 3,178,148. |
| 15 Contributions, gifts, or grants payable |  |  |  | $\bullet$ |
| 16 Bonds and notes payable |  |  |  | $\bullet$ |
| 17 Mortgages payable |  |  |  | - |
| 18 Other liabilities ............. STMT 5 |  | 8,953,155. |  | 18,252,581. |
| 19 Capital stock or principal fund |  |  |  | $\bullet$ |
| 20 Paid-in or capital surplus. Attach reconciliation |  |  |  | - |
| 21 Retained earnings or income fund |  | 13,008,521. |  | - 20,788,558. |
| 22 Total liabilities and net worth |  | 24,530,921. |  | 42,219,287. |

## Schedule M-1 Reconciliation of income per books with income per return

Do not complete this schedule if the amount on Schedule L, line 13 , column (d), is less than $\$ 50,000$.


| FORM 199 | CASH CONTRIBUTIONS <br> INCLUDED ON PART I, LINE 3 | STATEMENT |
| :--- | :---: | :---: | :---: |

FORM 199 COMPENSATION OF OFFICERS, DIRECTORS AND TRUSTEES STATEMENT 2

| NAME AND ADDRESS | AVERAGE HRS WORKED/WK | COMPENSATION |
| :---: | :---: | :---: |
| DR. UMIT YAPENEL | PRESIDENT | 0 . |
| 13950 MILTON AVE | 2.00 |  |
| WESTMINSTER, CA 92683 |  |  |
| NOEL RUSSELL-UNTERBERGER | TREASURER | 0. |
| 13950 MILTON AVE | 2.00 |  |
| WESTMINSTER, CA 92683 |  |  |
| SAKEN SHERKHANOV | SECRETARY | 0 . |
| 13950 MILTON AVE | 2.00 |  |
| WESTMINSTER, CA 92683 |  |  |
| NGUYEN HUYNH | DIRECTOR | 0 . |
| 13950 MILTON AVE | 2.00 |  |
| WESTMINSTER, CA 92683 |  |  |
| DR. MUSTAFA KAYNAK | DIRECTOR | 0 . |
| 13950 MILTON AVE | 2.00 |  |
| WESTMINSTER, CA 92683 |  |  |
| DR. REMZI OTEN | DIRECTOR | 0 . |
| 13950 MILTON AVE | 2.00 |  |
| WESTMINSTER, CA 92683 |  |  |
| DIANE GONZALEZ | DIRECTOR | 0 . |
| 13950 MILTON AVE | 2.00 |  |
| WESTMINSTER, CA 92683 |  |  |

DIRECTOR

SERDAR ORAZOV
13950 MILTON AVE WESTMINSTER, CA 92683

| CAPRICE YOUNG | CEO |  |
| :--- | :--- | :--- |
| 13950 MILTON AVE |  | 40.00 |
| WESTMINSTER, CA 92683 |  |  |
| OSWALDO DIAZ |  |  |
| 13950 MILTON AVE |  |  |
| WESTMINSTER, CA 92683 |  | 40.00 |

DIRECTOR 0 .
2.00
40.00

TOTAL TO FORM 199, PART II, LINE 11
385,000.

| FORM 199 | OTHER EXPENSES | STATEMENT |
| :--- | ---: | ---: |
|  |  |  |
| DESCRIPTION |  |  |
| STUDENT SERVICES AND PR | AMOUNT |  |
| STUDENT NUTRITION | $2,088,886$. |  |
| BOOKS AND OTHER MATERIA | $1,312,016$. |  |
| REPAIRS AND MAINTENANCE | $1,237,521$. |  |
| PENSION PLAN CONTRIBUTIONS | $645,536$. |  |
| OTHER EMPLOYEE BENEFITS | $63,494$. |  |
| MANAGEMENT FEES | $2,541,709$. |  |
| LEGAL FEES | $642,960$. |  |
| ACCOUNTING FEES | $400,858$. |  |
| OTHER PROFESSIONAL FEES | $879,975$. |  |
| ADVERTISING AND PROMOTION | $1,801,116$. |  |
| OFFICE EXPENSES | $156,605$. |  |
| INFORMATION TECHNOLOGY | $509,512$. |  |
| TRAVEL | $413,754$. |  |
| CONFERENCES AND CONVENTIONS | $212,528$. |  |
| INSURANCE | $45,187$. |  |
| ALL OTHER EXPENSES | $190,090$. |  |
| TOTAL TO FORM 199, PART II, LINE | 17 | $2,207,394$. |
|  |  | $15,349,141$. |


| FORM 199 | OTHER ASSETS |  | STATEMENT |
| :--- | :--- | :--- | :--- |
| DESCRIPTION |  |  |  |



## Part II Depreciation and Election of Additional First Year Depreciation Deduction Under R\&TC Section 24356

| (a) <br> Description property | (b) <br> Date acquired (mm/dd/yyyy) | (c) <br> Cost or other basis | (d) <br> Depreciation allowed or allowable in earlier years | (e) <br> Depreciation Method | $\begin{aligned} & \text { (f) } \\ & \text { Life or } \\ & \text { rate } \end{aligned}$ |  |  | (h) <br> Additional first year depreciation |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 14 |  |  |  |  |  |  |  |  |
|  |  |  | - |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |
| SEE STATEMENT | 7 | 391,7 | 1,795,397. |  |  |  |  |  |
| 15 Add the amounts in column (g) and column (h). The total of column (h) may not exceed \$2,000. <br> See instructions for line 14, column (h) |  |  |  |  | 15 |  | 4. |  |
| Part III Summary |  |  |  |  |  |  |  |  |
| 16 Total: If the corporation is electing: <br> IRC Section 179 expense, add the amount on line 12 and line 15, column (g); or Additional first year depreciation under R\&TC Section 24356, add the amounts on line 15 , columns ( g ) and (h), or Depreciation (if no election is made), enter the amount from line 15 , column (g) |  |  |  |  |  | 16 |  | 3,494. |
| 17 Total depreciation claimed for federal purposes from federal Form 4562, line 22 |  |  |  |  |  | 17 |  | 3,494. |
| 18 Depreciation adjustment. If line 17 is greater than line 16, enter the difference here and on Form 100 or Form 100W, Side 1 , line 6. If line 17 is less than line 16, enter the difference here and on Form 100 or Form 100W, Side 2, line 12. (If California depreciation amounts are used to determine net income before state adjustments on Form 100 or Form 100W, no adjustment is necessary.) |  |  |  |  |  | 18 |  | 0 . |

## Part IV Amortization

| (a) <br> Description of property | (b) <br> Date acquired (mm/dd/yyyy) | (c) <br> Cost or other basis | (d) <br> Amortization allowed or allowable in earlier years | (e) R\&TC section (see instructions) | (f) Period or percentage | (g) <br> Amortization for this year |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 19 |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
| 20 Total. Add the amounts in column (g) |  |  |  |  | 20 |  |
| 21 Total amortization claimed for federal purposes from federal Form 4562, line 44 |  |  |  |  | 21 |  |
| 22 Amortization adjustment. If line 21 is greater than line 20, enter the difference here and on Form 100 or Form 100W, Side 1, line 6 . If line 21 is less than line 20, enter the difference here and on Form 100 or Form 100W, Side 2, line 12 |  |  |  |  |  |  |



## Voucher at bottom of page.

## DO NOT MAIL A PAPER COPY OF THE CORPORATE OR EXEMPT ORGANIZATION TAX RETURN WITH THE PAYMENT VOUCHER. <br> If the amount of payment is zero, do not mail this voucher.

## WHERE TO FILE: Using black or blue ink, make check or money order payable to the <br> "Franchise Tax Board." Write the corporation number or FEIN and <br> "2015 FTB 3586" on the check or money order. Detach voucher below. Enclose, but do not staple, payment with voucher and mail to:

FRANCHISE TAX BOARD
PO BOX 942857
SACRAMENTO CA 94257-0531
Make all checks or money orders payable in U.S. dollars and drawn against a U.S. financial institution.

```
WHEN TO FILE: Fiscal year - See instructions.
Calendar year corporations - File and Pay by March 15, 2016.
Calendar year exempt organizations - File and Pay by May 16, 2016
When the due date falls on a weekend or holiday, the deadline to file and pay without penalty is extended to the next business day.
Due to the Emancipation Day holiday on April 16, 2016, tax returns filed and payments mailed or submitted on April 18, 2016, will be considered timely.
```

ONLINE SERVICES: Corporations can make payments online with Web Pay for Businesses. After a one-time online registration, corporations can make an immediate payment or schedule payments up to a year in advance. Go to ftb.ca.gov for more information.

539035
12-09-15
DETACH HERE
IF NO PAYMENT IS DUE, DO NOT MAIL THIS VOUCHER
DETACH HERE _ _ _
CAUTION: You may be required to pay electronically, see instructions.
$\frac{\text { tAXABLE YEAR }}{2015}$ Payment Voucher for Corporations and Exempt
0000000 MAGN 95-4649884 2017318 FORM 3

TYB 07-01-2015 TYE 06-30-2016
MAGNOLIA EDUCATIONAL AND RESEARCH FOUNDATION
13950 MILTON AVE
WESTMINSTER
CA 92683
(714) 892-5066

| TAXABLE YEAR | California e-file Return Authorization for <br> Exempt Organizations | $\frac{\text { FORM }}{8453-E O}$ |
| :--- | :--- | :--- |



| Part II Settle Your Account Electronically for |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 4 | Electronic funds withdrawal | 4a Amount | 4b Withdrawa | (mm/dd/y |  |
| Part III Banking Information (Have you verified the exempt organization's banking information?) |  |  |  |  |  |
| 5 Routing number <br> 6 Account number |  |  | 7 Type of account: | Checking | Savings |

Part IV Declaration of Officer
I authorize the exempt organization's account to be settled as designated in Part II. If I check Part II, Box 4, I authorize an electronic funds withdrawal for the amount listed on line 4a.
Under penalties of perjury, I declare that I am an officer of the above exempt organization and that the information I provided to my electronic return originator (ERO), transmitter, or intermediate service provider and the amounts in Part I above agree with the amounts on the corresponding lines of the exempt organization's 2015 California electronic return. To the best of my knowledge and belief, the exempt organization's return is true, correct, and complete. If the exempt organization is filing a balance due return, I understand that if the Franchise Tax Board (FTB) does not receive full and timely payment of the exempt organization's fee liability, the exempt organization will remain liable for the fee liability and all applicable interest and penalties. I authorize the exempt organization return and accompanying schedules and statements be transmitted to the FTB by the ERO, transmitter, or intermediate service provider. If the processing of the exempt organization's return or refund is delayed, I authorize the FTB to disclose to the ERO or intermediate service provider the reason(s) for the delay.

Sign


## Part V Declaration of Electronic Return Originator (ERO) and Paid Preparer.

I declare that I have reviewed the above exempt organization's return and that the entries on form FTB 8453-EO are complete and correct to the best of my knowledge. (If I am only an intermediate service provider, I understand that I am not responsible for reviewing the exempt organization's return. I declare, however, that form FTB 8453-EO accurately reflects the data on the return.) I have obtained the organization officer's signature on form FTB 8453-EO before transmitting this return to the FTB; I have provided the organization officer with a copy of all forms and information that I will file with the FTB, and I have followed all other requirements described in FTB Pub. 1345, 2015 e-file Handbook for Authorized e-file Providers. I will keep form FTB 8453-EO on file for four years from the due date of the return or four years from the date the exempt organization return is filed, whichever is later, and I will make a copy available to the FTB upon request. If I am also the paid preparer, under penalties of perjury, I declare that I have examined the above exempt organization's return and accompanying schedules and statements, and to the best of my knowledge and belief, they are true, correct, and complete. I make this declaration based on all information of which I have knowledge.

| ERO | ERO'ssignature |  |  | Check if also paid preparer |  | $\left\lvert\, \begin{aligned} & \text { Check } \\ & \text { if self- } \\ & \text { employed } \end{aligned}\right.$ |  | ERO's PTIN |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Must |  |  |  |  |  |  |  | -2648289 |
| Sign |  |  |  |  |  |  |  | 91730 |

Under penalties of perjury, I declare that I have examined the above organization's return and accompanying schedules and statements, and to the best of my knowledge and belief, they are true, correct, and complete. I make this declaration based on all information of which I have knowledge.


MAIL TO:
Registry of Charitable Trusts
P.O. Box 903447

Sacramento, CA 94203-4470
Telephone: (916) 445-2021
WEB SITE ADDRESS:
http://ag.ca.gov/charities/

## ANNUAL <br> REGISTRATION RENEWAL FEE REPORT TO ATTORNEY GENERAL OF CALIFORNIA

Sections 12586 and 12587, California Government Code 11 Cal. Code Regs. sections 301-307, 311 and 312
Failure to submit this report annually no later than four months and fifteen days after the end of the organization's accounting period may result in the loss of tax exemption and the assessment of a minimum tax of $\$ 800$, plus interest, and/or fines or filing penalties as defined in Government Code section 12586.1. IRS extensions will be honored.

| State Charity Registration Number: CT 108570 |
| :--- |
| MAGNOLIA EDUCATIONAL AND RESEARCH |
| FOUNDATION |
| Name of Organization |
| 13950 MILTON AVE |
| $\frac{13 d r e s s ~(N u m b e r ~ a n d ~ S t r e e t) ~}{\text { AESTMINSTER, CA } 92683}$ |
| City or Town, State and ZIPCode |

## Check if:

## $\square$ Change of address

## $\square$ Amended report

Corporate or Organization No. 2017318
Federal Employer I.D. No.
95-4649884

ANNUAL REGISTRATION RENEWAL FEE SCHEDULE (11 CaI. Code Regs. sections 301-307, 311 and 312) Make Check Payable to Attorney General's Registry of Charitable Trusts

| Gross Annual Revenue | Fee | Gross Annual Revenue | Fee | Gross Annual Revenue | Fee |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Less than \$25,000 | 0 | Between \$ 100,001 and \$250,000 | \$50 | Between \$1,000,001 and \$10 million | \$150 |
| Between \$25,000 and \$100,000 | \$25 | Between \$250,001 and \$1 million | \$75 | Between \$10,000,001 and \$50 million | \$225 |
|  |  |  |  | Greater than \$50 million | \$300 |
| PART A - ACTIVITIES |  |  |  |  |  |
| For your most recent full accounting period (beginning 07/01/2015 ending 06/30/2016 ) list: Gross annual revenue \$ 47,750,213. Total assets \$ 42, 219,287. |  |  |  |  |  |

PART B - STATEMENTS REGARDING ORGANIZATION DURING THE PERIOD OF THIS REPORT
Note: If you answer "yes" to any of the questions below, you must attach a separate sheet providing an explanation and details for each "yes" response. Please review RRF-1 instructions for information required.


Form 8868
(Rev. January 2014)

Department of the Treasury Internal Revenue Service

Application for Extension of Time To File an Exempt Organization Return

- File a separate application for each return.

Information about Form 8868 and its instructions is at www.irs.gov/form8868 .

- If you are filing for an Automatic 3-Month Extension, complete only Part I and check this box
- If you are filing for an Additional (Not Automatic) 3-Month Extension, complete only Part II (on page 2 of this form).

Do not complete Part II unless you have already been granted an automatic 3-month extension on a previously filed Form 8868.
Electronic filing (e-file). You can electronically file Form 8868 if you need a 3-month automatic extension of time to file ( 6 months for a corporation required to file Form 990-T), or an additional (not automatic) 3-month extension of time. You can electronically file Form 8868 to request an extension of time to file any of the forms listed in Part I or Part II with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, which must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/efile and click on e-file for Charities \& Nonprofits.

\section*{| Part I | Automatic 3-Month Extension of Time. Only submit original (no copies needed). |
| :--- | :--- |}

A corporation required to file Form 990-T and requesting an automatic 6-month extension - check this box and complete

## Part I only



All other corporations (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.

| Type or print | Name of exempt organization or other filer, see instructions. MAGNOLIA EDUCATIONAL AND RESEARCH FOUNDATION | Employer identification number (EIN) or $95-4649884$ |
| :---: | :---: | :---: |
| File by tate for filing your return. See | Number, street, and room or suite no. If a P.O. box, see instructions. 13950 MILTON AVE | Social security number (SSN) |

instructions. City, town or post office, state, and ZIP code. For a foreign address, see instructions.
WESTMINSTER, CA 92683

Enter the Return code for the return that this application is for (file a separate application for each return)

| Application <br> Is For | Return <br> Code | Application <br> Is For | Return <br> Code |
| :--- | :---: | :--- | :---: |
| Form 990 or Form 990-EZ | 01 | Form 990-T (corporation) | 07 |
| Form 990-BL | 02 | Form 1041-A | 08 |
| Form 4720 (individual) | 03 | Form 4720 (other than individual) | 09 |
| Form 990-PF | 04 | Form 5227 | 10 |
| Form 990-T (sec. 401(a) or 408(a) trust) | 05 | Form 6069 | 11 |
| Form 990-T (trust other than above) | 06 | Form 8870 | 12 |

- The books are in the care of 13950 MILTON AVE - WESTMINSTER, CA 92683

Telephone No. 714-892-5066 Fax No.

- If the organization does not have an office or place of business in the United States, check this box
$\qquad$ . If this is for the whole group, check this
- If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN)
box $>\square$. If it is for part of the group, check this box $>\square$ and attach a list with the names and EINs of all members the extension is for.
1 I request an automatic 3-month (6 months for a corporation required to file Form 990-T) extension of time until
FEBRUARY 15, 2017 , to file the exempt organization return for the organization named above. The extension is for the organization's return for:
$\square$ calendar year $\qquad$ or
X tax year beginning JUL 1, 2015
, and ending JUN 30, 2016
2 If the tax year entered in line 1 is for less than 12 months, check reason:Initial return


Final return
$\square$ Change in accounting period
3a If this application is for Forms 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions.
b If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit.
c Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions.

|  |  |  |  |
| :--- | :--- | :--- | :--- |
|  | $3 a$ | $\$$ | 0. |
|  | $3 b$ | $\$$ | 0. |
|  | $3 c$ | $\$$ | 0. |

Caution. If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-EO and Form 8879-EO for payment instructions.

[^3]Form 8868 (Rev. 1-2014)

## гоm 990

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax Under section 501（c），527，or 4947（a）（1）of the Internal Revenue Code（except private foundations）
－Do not enter social security numbers on this form as it may be made public．
$>$ Information about Form 990 and its instructions is at www．irs．gov／form990．
A For the 2015 calendar year，or tax year beginning JUL 1， 2015 and ending JUN 30， 2016


|  | 1 Briefly describe the organization＇s mission or most significant activities：MERF OPERATED ELEVEN MAGNOLIA |  |  |
| :---: | :---: | :---: | :---: |
|  |  |  |  |
|  | 2 Check this box $\square$ if the organization discontinued its operations or disposed of more than 25\％of its net assets． |  |  |
|  | 3 Number of voting members of the governing body（Part VI，line 1a） | 3 | 9 |
|  | 4 Number of independent voting members of the governing body（Part VI，line 1b） | 4 | 9 |
|  | 5 Total number of individuals employed in calendar year 2015 （Part V，line 2a） | 5 | 490 |
|  |  | 6 | 50 |
|  | 7 a Total unrelated business revenue from Part VIII，column（C），line 12 | 7 a | 0 ． |
|  |  |  | 0 。 |
|  | 8 Contributions and grants（Part VIII，line 1h） | Prior Year | Current Year |
|  |  | 34，357，458． | 47，750，213． |
|  | Program service revenue（Part VIII，line 2g） | 0 － | 0 。 |
|  | 10 Investment income（Part VIII，column（A），lines 3，4，and 7 | 0. | 0 |
|  | 11 Other revenue（Part VIII，column（A），lines 5，6d，8c，9c，10c，and 11e） | 0 ． | 0 。 |
|  | 12 Total revenue－add lines 8 through 11 （must equal Part VIII，column（A），line 12） | 34，357，458． | 47，750，213． |
| $\begin{aligned} & 0 \\ & 0 \\ & 0 \\ & \stackrel{0}{0} \\ & \underset{\sim}{㐅} \\ & \hline \end{aligned}$ | 13 Grants and similar amounts paid（Part IX，column（A），lines 1－3） <br> 14 Benefits paid to or for members（Part IX，column（A），line 4） | 0 ． | 0 。 |
|  |  | 0 ． | 0 ． |
|  | 15 Salaries，other compensation，employee benefits（Part IX，column（A），lines 5－10） | 19，967，246． | 24，215，884． |
|  | 16a Professional fundraising fees（Part IX，column（A），line 11e） <br> b Total fundraising expenses（Part IX，column（D），line 25） | 0 ． | 0 。 |
|  |  |  |  |
|  | 17 Other expenses（Part IX，column（A），lines 11a－11d，11f－24e） | 11，327，819． | 15，754，292． |
|  | 18 Total expenses．Add lines 13－17（must equal Part IX，column（A），line 25） | 31，295，065． | 39，970，176． |
|  | 19 Revenue less expenses．Subtract line 18 from line 12 | 3，062，393． | 7，780，037． |
|  | 20 Total assets（Part X，line 16） | Beginning of Current Year | End of Year |
| ¢ \％ |  | 24，530，921． | 42，219，287． |
| ${ }^{1}$ | 21 Total liabilities（Part X，line 26） | 11，522，400． | 21，430，729． |
| div | 22 Net assets or fund balances．Subtract line 21 from line 20 | 13，008，521． | 20，788，558． |

## Part II Signature Block

Under penalties of perjury，I declare that I have examined this return，including accompanying schedules and statements，and to the best of my knowledge and belief，it is true，correct，and complete．Declaration of preparer（other than officer）is based on all information of which preparer has any knowledge．


1 Briefly describe the organization's mission:
MAGNOLIA EDUCATIONAL AND RESEARCH FOUNDATION PROVIDES COMMUNITY
SUPPORT IN EDUCATIONAL AREAS, INCLUDING BUT NOT LIMITED TO, OPERATING
PUBLIC CHARTER SCHOOLS WITH A MISSION TO PROVIDE COLLEGE PREPARATORY
EDUCATIONAL PROGRAM EMPHASIZING SCIENCE, TECHNOLOGY, ENGINEERING, AND
2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?
If "Yes," describe these new services on Schedule O .
3 Did the organization cease conducting, or make significant changes in how it conducts, any program services?
If "Yes," describe these changes on Schedule O.
4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.
Section 501 (c)(3) and 501 (c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

$\qquad$
$\qquad$
$\qquad$
$\square$
4d Other program services (Describe in Schedule O.)

| (Expenses $\$$ | including grants of $\$$ | ) (Revenue $\$$ |
| :--- | :---: | :--- |
| $\mathbf{4 e}$ Total program service expenses | $29,783,877$. | Form $990(2015)$ |
|  |  |  |
| 532002 |  |  |
| $12-16-15$ |  |  |

1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes, " complete Schedule A
2 Is the organization required to complete Schedule B, Schedule of Contributors?
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section $501(\mathrm{~h})$ election in effect during the tax year? If "Yes, " complete Schedule C, Part II
5 Is the organization a section 501 (c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes, " complete Schedule C, Part III
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes, " complete Schedule D, Part I
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes, " complete Schedule D, Part II.
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes, " complete Schedule D, Part III
9 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part $X$; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV
10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes, " complete Schedule D, Part V
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes, " complete Schedule D, Part VI
b Did the organization report an amount for investments - other securities in Part $X$, line 12 that is $5 \%$ or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII
c Did the organization report an amount for investments - program related in Part X, line 13 that is $5 \%$ or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII
d Did the organization report an amount for other assets in Part $X$, line 15 that is $5 \%$ or more of its total assets reported in Part X, line 16? If "Yes, " complete Schedule D, Part IX
e Did the organization report an amount for other liabilities in Part $X$, line 25? If "Yes, " complete Schedule D, Part X
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes, " complete Schedule D, Part X
12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes, " complete Schedule D, Parts XI and XII
b Was the organization included in consolidated, independent audited financial statements for the tax year?
If "Yes, " and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional
13 Is the organization a school described in section 170(b)(1)(A)(i)? If "Yes," complete Schedule E
14a Did the organization maintain an office, employees, or agents outside of the United States?
b Did the organization have aggregate revenues or expenses of more than $\$ 10,000$ from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at $\$ 100,000$ or more? If "Yes, " complete Schedule F, Parts I and IV
15 Did the organization report on Part IX, column (A), line 3, more than $\$ 5,000$ of grants or other assistance to or for any foreign organization? If "Yes, " complete Schedule F, Parts II and IV
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes, " complete Schedule F, Parts III and IV
17 Did the organization report a total of more than $\$ 15,000$ of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes, " complete Schedule G, Part I
18 Did the organization report more than $\$ 15,000$ total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes, " complete Schedule G, Part II
19 Did the organization report more than $\$ 15,000$ of gross income from gaming activities on Part VIII, line 9 a ? If "Yes, " complete Schedule G, Part III

|  | Yes | No |
| :---: | :---: | :---: |
| 1 | X |  |
| 2 | X |  |
| 3 |  | X |
| 4 |  | X |
| 5 |  | X |
| 6 |  | X |
| 7 |  | X |
| 8 |  | X |
| 9 |  | X |
| 10 |  | X |
| 11a | X |  |
| 11b |  | X |
| 11c |  | X |
| 11d |  | X |
| 11e |  | X |
| 11f | X |  |
| 12a | X |  |
| 12b |  | X |
| 13 |  | X |
| 14a |  | X |
| 14b |  | X |
| 15 |  | X |
| 16 |  | X |
| 17 |  | X |
| 18 |  | X |
| 19 |  | X |

20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?
21 Did the organization report more than $\$ 5,000$ of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II
22 Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes, " complete Schedule I, Parts I and III
23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes, " complete Schedule J
24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than $\$ 100,000$ as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No", go to line 25a
b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?
c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?
d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?
25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes, " complete Schedule L, Part I
b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes, " complete Schedule L, Part I
26 Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II
27 Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35\% controlled entity or family member of any of these persons? If "Yes, " complete Schedule L, Part III
28 Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):
a A current or former officer, director, trustee, or key employee? If "Yes, " complete Schedule L, Part IV
b A family member of a current or former officer, director, trustee, or key employee? If "Yes, " complete Schedule L, Part IV
c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV
29 Did the organization receive more than \$25,000 in non-cash contributions? If "Yes, " complete Schedule M
30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes, " complete Schedule M
31 Did the organization liquidate, terminate, or dissolve and cease operations?
If "Yes, " complete Schedule N, Part I
32 Did the organization sell, exchange, dispose of, or transfer more than $25 \%$ of its net assets? If "Yes, " complete Schedule N, Part II

33 Did the organization own 100\% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes, " complete Schedule R, Part I
34 Was the organization related to any tax-exempt or taxable entity? If "Yes, " complete Schedule R, Part II, III, or IV, and Part V, line 1
35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?
b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes, " complete Schedule R, Part V, line 2
36 Section $501(c)(3)$ organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes, " complete Schedule R, Part V, line 2
37 Did the organization conduct more than $5 \%$ of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes, " complete Schedule R, Part VI
38 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O

|  | Yes | No |
| :---: | :---: | :---: |
| 20a |  | X |
| 20b |  |  |
| 21 |  | X |
| 22 |  | X |
| 23 | X |  |
| 24a |  | X |
| 24b |  |  |
| 24c |  |  |
| 24d |  |  |
| 25a |  | X |
| 25b |  | X |
| 26 |  | X |
| 27 |  | X |
| 28a |  | X |
| 28b |  | X |
| 28c |  | X |
| 29 |  | X |
| 30 |  | X |
| 31 |  | X |
| 32 |  | X |
| 33 |  | X |
| 34 | X |  |
| 35a |  | X |
| 35b |  |  |
| 36 |  | X |
| 37 |  | X |
| 38 | X |  |

1a Enter the number reported in Box 3 of Form 1096. Enter -0-if not applicable

b Enter the number of Forms W-2G included in line 1a. Enter -0 - if not applicable | 1 a |
| :--- |
| 1 b |

c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?
2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return
b If at least one is reported on line 2 a , did the organization file all required federal employment tax returns?
Note. If the sum of lines $1 a$ and $2 a$ is greater than 250 , you may be required to $e$-file (see instructions)
3a Did the organization have unrelated business gross income of $\$ 1,000$ or more during the year?
b If "Yes," has it filed a Form 990-T for this year? If "No," to line 3b, provide an explanation in Schedule O
4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?
b If "Yes," enter the name of the foreign country:
See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).
5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?
b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?
c If "Yes," to line 5 a or 5 b, did the organization file Form 8886-T?
6a Does the organization have annual gross receipts that are normally greater than $\$ 100,000$, and did the organization solicit any contributions that were not tax deductible as charitable contributions?
b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?
7 Organizations that may receive deductible contributions under section 170(c).
a Did the organization receive a payment in excess of $\$ 75$ made partly as a contribution and partly for goods and services provided to the payor?
b If "Yes," did the organization notify the donor of the value of the goods or services provided?
c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?
d If "Yes," indicate the number of Forms 8282 filed during the year
e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?
f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?
g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?...
h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?
8 Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?
9 Sponsoring organizations maintaining donor advised funds.
a Did the sponsoring organization make any taxable distributions under section 4966?
b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?
10 Section 501(c)(7) organizations. Enter:
a Initiation fees and capital contributions included on Part VIII, line 12
b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities


11 Section 501(c)(12) organizations. Enter:
a Gross income from members or shareholders
b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)
12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?
b If "Yes," enter the amount of tax-exempt interest received or accrued during the year
13 Section 501(c)(29) qualified nonprofit health insurance issuers.
a Is the organization licensed to issue qualified health plans in more than one state?
Note. See the instructions for additional information the organization must report on Schedule O.
b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans
c Enter the amount of reserves on hand
14a Did the organization receive any payments for indoor tanning services during the tax year?
b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O

| 11 a |  |
| :---: | :--- |
| 11 b |  |

0 in lieu of Form

## Section A. Governing Body and Management

1a Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule 0.
b Enter the number of voting members included in line 1a, above, who are independent
2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?
3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person?
4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?
5 Did the organization become aware during the year of a significant diversion of the organization's assets?
6 Did the organization have members or stockholders?
7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?
b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?
8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:
a The governing body?
b Each committee with authority to act on behalf of the governing body?
9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes, " provide the names and addresses in Schedule $O$


Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)
10a Did the organization have local chapters, branches, or affiliates?
b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?
11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?
b Describe in Schedule O the process, if any, used by the organization to review this Form 990.
12a Did the organization have a written conflict of interest policy? If "No," go to line 13
b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?
c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes, " describe in Schedule O how this was done
13 Did the organization have a written whistleblower policy?
14 Did the organization have a written document retention and destruction policy?
15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?
a The organization's CEO, Executive Director, or top management official
b Other officers or key employees of the organization
If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).
16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?
b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?

|  | Yes | No |
| :---: | :---: | :---: |
| $10 a$ |  | $X$ |
| $10 b$ |  |  |
| $11 a$ | $X$ |  |
| $12 a$ | $X$ |  |
| $12 b$ | $X$ |  |
| $12 c$ | $X$ |  |
| 13 | $X$ |  |
| 14 | $X$ |  |
|  |  |  |
| $15 a$ | $X$ |  |
| $15 b$ | $X$ |  |
|  |  |  |
| $16 a$ |  | $X$ |
|  |  |  |
| $16 b$ |  |  |

## Section C. Disclosure

17 List the states with which a copy of this Form 990 is required to be filed CA
18 Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.
$\square$ Own website $\square$ Another's website $\quad \mathrm{X}$ Upon request $\square$ Other (explain in Schedule O)

19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.
20 State the name, address, and telephone number of the person who possesses the organization's books and records: THE ORGANIZATION - 714-892-5066 13950 MILTON AVE, WESTMINSTER, CA 92683

## Part VII Compensation of Officers，Directors，Trustees，Key Employees，Highest Compensated Employees，and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

## Section A．Officers，Directors，Trustees，Key Employees，and Highest Compensated Employees

1a Complete this table for all persons required to be listed．Report compensation for the calendar year ending with or within the organization＇s tax year．
－List all of the organization＇s current officers，directors，trustees（whether individuals or organizations），regardless of amount of compensation． Enter－O－in columns（D），（E），and（F）if no compensation was paid．
－List all of the organization＇s current key employees，if any．See instructions for definition of＂key employee．＂
－List the organization＇s five current highest compensated employees（other than an officer，director，trustee，or key employee）who received report－ able compensation（Box 5 of Form W－2 and／or Box 7 of Form 1099－MISC）of more than $\$ 100,000$ from the organization and any related organizations．
－List all of the organization＇s former officers，key employees，and highest compensated employees who received more than $\$ 100,000$ of reportable compensation from the organization and any related organizations．
－List all of the organization＇s former directors or trustees that received，in the capacity as a former director or trustee of the organization， more than $\$ 10,000$ of reportable compensation from the organization and any related organizations．
List persons in the following order：individual trustees or directors；institutional trustees；officers；key employees；highest compensated employees； and former such persons．
$\square$ Check this box if neither the organization nor any related organization compensated any current officer，director，or trustee．

| （A） <br> Name and Title | （B） <br> Average hours per | （C） <br> Position <br> （do not check more than one box，unless person is both an officer and a director／trustee） |  |  |  |  |  | （D） <br> Reportable compensation | （E） <br> Reportable compensation | （F） <br> Estimated amount of |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | （list any hours for related organizations below line） |  |  | － |  |  | 흘 |  | $\begin{aligned} & \text { organizations } \\ & \text { (W-2/1099-MISC) } \end{aligned}$ | compensation from the organization and related organizations |
| （1）DR．UMIT YAPENEL | 2.00 |  |  |  |  |  |  |  |  |  |
| PRESIDENT |  | X |  | X |  |  |  | 0. | 0. | 0 。 |
| （2）NOEL RUSSELL－UNTERBERGER | 2.00 |  |  |  |  |  |  |  |  |  |
| TREASURER |  | X |  | X |  |  |  | 0. | 0. | 0 。 |
| （3）SAKEN SHERKHANOV | 2.00 |  |  |  |  |  |  |  |  |  |
| SECRETARY |  | X |  | X |  | $\nabla$ |  | 0. | 0. | 0 ． |
| （4）NGUYEN HUYNH | 2.00 |  |  |  |  |  |  |  |  |  |
| DIRECTOR |  | X |  |  |  |  |  | 0. | 0. | 0 。 |
| （5）DR．MUSTAFA KAYNAK | 2.00 |  |  | $\checkmark$ |  |  |  |  |  |  |
| DIRECTOR |  | X |  |  |  |  |  | 0. | 0. | 0 。 |
| （6）DR．REMZI OTEN | 2.00 |  |  |  |  |  |  |  |  |  |
| DIRECTOR |  | X |  |  |  |  |  | 0. | 0. | 0 。 |
| （7）DIANE GONZALEZ | 2.00 |  |  |  |  |  |  |  |  |  |
| DIRECTOR |  | X |  |  |  |  |  | 0. | 0. | 0 。 |
| （8）ALI KORKMAZ | 2.00 |  |  |  |  |  |  |  |  |  |
| DIRECTOR |  | X |  |  |  |  |  | 0. | 0. | 0 。 |
| （9）SERDAR ORAZOV | 2.00 |  |  |  |  |  |  |  |  |  |
| DIRECTOR |  | X |  |  |  |  |  | 0. | 0. | 0 。 |
| （10）CAPRICE YOUNG | 40.00 |  |  |  |  |  |  |  |  |  |
| CEO |  |  |  | X |  |  |  | 191，188． | 0. | 0 ． |
| （11）OSWALDO DIAZ | 40.00 |  |  |  |  |  |  |  |  |  |
| CFO |  |  |  | X |  |  |  | 121，000． | 0. | 13，960． |
|  |  |  |  |  |  |  |  |  |  |  |
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| Part VII | Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) |
| :--- | :--- | :--- |



2 Total number of individuals (including but not limited to those listed above) who received more than $\$ 100,000$ of reportable compensation from the organization


3 Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1 a? If "Yes, " complete Schedule $J$ for such individual
4 For any individual listed on line 1 a , is the sum of reportable compensation and other compensation from the organization and related organizations greater than $\$ 150,000$ ? If "Yes, " complete Schedule $J$ for such individual
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes, " complete Schedule $J$ for such person

## Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than $\$ 100,000$ of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

| (A) <br> Name and business address <br> NONE | (B) <br> Description of services | (C) <br> Compensation |
| :--- | :--- | :--- |
|  |  |  |
|  |  |  |
|  |  |  |
| 2 | Total number of independent contractors (including but not limited to those listed above) who received more than <br> $\$ 100,000$ of compensation from the organization |  |

## Part VIII Statement of Revenue



MAGNOLIA EDUCATIONAL AND RESEARCH

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

| Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII. | $\begin{aligned} & \text { (A) } \\ & \hline \text { Total expenses } \end{aligned}$ | (B) Program service | (C) general expenses | Fundraising expenses |
| :---: | :---: | :---: | :---: | :---: |
| Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 |  |  |  |  |
| Grants and other assistance to domestic individuals. See Part IV, line 22 |  |  |  |  |
| 3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 |  |  |  |  |
| Benefits paid to or for members |  |  |  |  |
| Compensation of current officers, directors, trustees, and key employees | 385,000. | 235,000. | 150,000. |  |
| 6 Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section 4958(C)(3)(B) |  |  |  |  |
| Other salaries and wages | 18,246,221. | 18,246,221. |  |  |
| Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) | 63,494. | 63,494. |  |  |
| Other employee benefits | 2,541,709. | 2,541,709. |  |  |
| 10 Payroll taxes | 2,979,460. | 2,979,460. |  |  |
| 11 Fees for services (non-employees): |  |  |  |  |
| Management | 642,960. |  | 642,960. |  |
| b Legal | 400,858. |  | 400,858. |  |
| c Accounting | 879,975. |  | 879,975. |  |
| d Lobbying |  |  |  |  |
| Professional fundraising services. See Part IV, line 17 |  |  |  |  |
| f Investment management fees |  | V |  |  |
| g Other. (If line 11 g amount exceeds $10 \%$ of line 25 , column (A) amount, list line 11 g expenses on Sch 0 .) | 1,801,116. |  | 1,801,116. |  |
| 12 Advertising and promotion | 156,605. |  | 156,605. |  |
| 13 Office expenses | 509,512. |  | 509,512. |  |
| 14 Information technology | 413,754. |  | 413,754. |  |
| 15 Royalties |  |  |  |  |
| 16 Occupancy | 1,785,885. |  | 1,785,885. |  |
| 17 Travel | 212,528. |  | 212,528. |  |
| 18 Payments of travel or entertainment expenses for any federal, state, or local public officials |  |  |  |  |
| 19 Conferences, conventions, and meetings ... | 45,187. |  | 45,187. |  |
| 20 Interest | 680,975. |  | 680,975. |  |
| 21 Payments to affiliates |  |  |  |  |
| 22 Depreciation, depletion, and amortization | 543,494. |  | 543,494. |  |
| 23 Insurance | 190,090. |  | 190,090. |  |
| 24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24 e amount exceeds $10 \%$ of line 25 , column (A) amount, list line 24e expenses on Schedule 0.) |  |  |  |  |
| a STUDENT SERVICES AND PR | 2,088,886. | 2,088,886. |  |  |
| STUDENT NUTRITION | 1,312,016. | 1,312,016. |  |  |
| BOOKS AND OTHER MATERIA | 1,237,521. | 1,237,521. |  |  |
| REPAIRS AND MAINTENANCE | 645,536. | 44,260. | 601,276. |  |
| All other expenses | 2,207,394. | 1,035,310. | 1,172,084. |  |
| 25 Total functional expenses. Add lines 1 through 24 e | 39,970,176. | 29,783,877. | 10,186,299. | 0. |
| 26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here $\square$ if following SOP 98-2 (ASC 958-720) |  |  |  |  |

Check if Schedule O contains a response or note to any line in this Part X


\section*{| Part XI Reconciliation of Net Assets |
| :--- | :--- |}

Check if Schedule O contains a response or note to any line in this Part XI

1 Total revenue (must equal Part VIII, column (A), line 12)
2 Total expenses (must equal Part IX, column (A), line 25)
3 Revenue less expenses. Subtract line 2 from line 1
$\qquad$

4 Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))
5 Net unrealized gains (losses) on investments
6 Donated services and use of facilities
7 Investment expenses
8 Prior period adjustments
9 Other changes in net assets or fund balances (explain in Schedule O)
10 Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B))

| 1 | $47,750,213$. |
| ---: | ---: |
| 2 | $39,970,176$ |
| 3 | $7,780,037$ |
| 4 | $13,008,521$. |
| 5 |  |
| 6 |  |
| 7 |  |
| 8 |  |
| 9 |  |
| 10 | $20,788,558$. |

Part XII Financial Statements and Reporting
Check if Schedule O contains a response or note to any line in this Part XII
1 Accounting method used to prepare the Form 990: $\square$ Cash $\quad \mathrm{X}$ Accrual $\square$ Other If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.
2a Were the organization's financial statements compiled or reviewed by an independent accountant?
If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both:Separate basis $\qquad$ Consolidated basis $\square$ Both consolidated and separate basis
b Were the organization's financial statements audited by an independent accountant?
If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:
X Separate basis $\quad \square$ Consolidated basis $\quad \square$ Both consolidated and separate basis
c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?
If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.
3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?
b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits


The organization is not a private foundation because it is: (For lines 1 through 11, check only one box.)
$1 \square$ A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i).
$2 \square$ A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).)
$3 \quad$ A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).
A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state:An organization operated for the benefit of a college or university owned or operated by a governmental unit described in
section 170(b)(1)(A)(iv). (Complete Part II.)
$6 \square$
A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v).
$7 \quad$ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.)
$8 \quad$ A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.)
9 X An organization that normally receives: (1) more than $331 / 3 \%$ of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than $331 / 3 \%$ of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4).
An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 11a through 11d that describes the type of supporting organization and complete lines 11e, 11f, and 11 g .
a
Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting
b organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported
c organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E.
d
Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V.
e Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.
f Enter the number of supported organizations
g Provide the following information about the supported organization(s).

| (i) Name of supported organization | (ii) EIN | (iii) Type of organization (described on lines $1-9$ above (see instructions)) | (iv) Is the organizationlisted in yourgoverning document? |  | (v) Amount of monetary support (see instructions) | (vi) Amount of other support (see instructions) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Yes | No |  |  |
|  |  |  |  |  |  |  |
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|  |  |  |  |  |  |  |
| Total |  |  |  |  |  |  |

## Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7 , or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

(Complete only if you checked a box in line 11 on Part I. If you checked 11a of Part I, complete Sections A and $B$. If you checked 11b of Part I, complete Sections A and C. If you checked 11c of Part I, complete
Sections A, D, and E. If you checked 11d of Part I, complete Sections A and D, and complete Part V.)

## Section A. All Supporting Organizations

1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No" describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes, " explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).
3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes, " answer (b) and (c) below.
b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes, " describe in Part VI when and how the organization made the determination.
c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes, " explain in Part VI what controls the organization put in place to ensure such use.
4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes, " and if you checked 11a or 11b in Part I, answer (b) and (c) below.
b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes, " describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes, " explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
c Substitutions only. Was the substitution the result of an event beyond the organization's control?
6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes, " provide detail in Part VI.
7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a $35 \%$ controlled entity with regard to a substantial contributor? If "Yes, " complete Part I of Schedule L (Form 990 or 990-EZ).
8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7 ? If "Yes, " complete Part I of Schedule L (Form 990 or 990-EZ).
9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes, " provide detail in Part VI.
b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes, " provide detail in Part VI.
c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes, " provide detail in Part VI.
10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes, " answer 10b below.
b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

|  | Yes | No |
| :---: | :---: | :---: |
|  |  |  |
| 1 |  |  |
|  |  |  |
| 2 |  |  |
|  |  |  |
| 3a |  |  |
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| 3b |  |  |
|  |  |  |
| 3c |  |  |
|  |  |  |
| 4a |  |  |
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| 4b |  |  |
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| 4c |  |  |
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| 5b |  |  |
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| 7 |  |  |
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| 8 |  |  |
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| 9a |  |  |
|  |  |  |
| 9b |  |  |
|  |  |  |
| 9c |  |  |
|  |  |  |
| 10a |  |  |
|  |  |  |
| 10b |  |  |

11 Has the organization accepted a gift or contribution from any of the following persons?
a A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?
b A family member of a person described in (a) above?
c A 35\% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.


## Section B. Type I Supporting Organizations

1 Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.
2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes, " explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.


## Section C. Type II Supporting Organizations

1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).


## Section D. All Type III Supporting Organizations

1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?
2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).
3 By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes, " describe in Part VI the role the organization's supported organizations played in this regard.


## Section E. Type III Functionally-Integrated Supporting Organizations

1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the yea(see instructions):
a $\quad$ The organization satisfied the Activities Test. Complete line 2 below.
b $\square$ The organization is the parent of each of its supported organizations. Complete line 3 below.
c $\square$ The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instructions).
2 Activities Test. Answer (a) and (b) below.
a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.
b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes, " explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.
3 Parent of Supported Organizations. Answer (a) and (b) below.
a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in Part VI.
b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

|  | Yes | No |
| :---: | :---: | :---: |
|  |  |  |
|  |  |  |
|  |  |  |
|  |  |  |
| 2b |  |  |
|  |  |  |
| 3a |  |  |
| 3b |  |  |
|  |  |  |

MAGNOLIA EDUCATIONAL AND RESEARCH Schedule A (Form 990 or 990-EZ) 2015 FOUNDATION

| Part V | Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations |
| :--- | :--- |

1
Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov, 20, 1970. See instructions. All
other Type III non-functionally integrated supporting organizations must complete Sections A through E.

| Section A - Adjusted Net Income |  | (A) Prior Year | (B) Current Year (optional) |
| :---: | :---: | :---: | :---: |
| 1 Net short-term capital gain | 1 |  |  |
| 2 Recoveries of prior-year distributions | 2 |  |  |
| 3 Other gross income (see instructions) | 3 |  |  |
| 4 Add lines 1 through 3 | 4 |  |  |
| 5 Depreciation and depletion | 5 |  |  |
| 6 Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) | 6 |  |  |
| 7 Other expenses (see instructions) | 7 |  |  |
| 8 Adjusted Net Income (subtract lines 5, 6 and 7 from line 4) | 8 |  |  |
| Section B - Minimum Asset Amount |  | (A) Prior Year | (B) Current Year (optional) |
| 1 Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year): |  |  |  |
| a Average monthly value of securities | 12 |  |  |
| b Average monthly cash balances | 1b |  |  |
| c Fair market value of other non-exempt-use assets | 1c |  |  |
| d Total (add lines 1a, 1b, and 1c) | 1d |  |  |
| e Discount claimed for blockage or other factors (explain in detail in Part VI): |  |  |  |
| 2 Acquisition indebtedness applicable to non-exempt-use assets | 2 |  |  |
| 3 Subtract line 2 from line 1d | 3 |  |  |
| 4 Cash deemed held for exempt use. Enter 1-1/2\% of line 3 (for greater amount, see instructions). | 4 |  |  |
| 5 Net value of non-exempt-use assets (subtract line 4 from line 3) | 5 |  |  |
| 6 Multiply line 5 by . 035 | 6 |  |  |
| 7 Recoveries of prior-year distributions | 7 |  |  |
| 8 Minimum Asset Amount (add line 7 to line 6) | 8 |  |  |
| Section C-Distributable Amount |  |  | Current Year |
| 1 Adjusted net income for prior year (from Section A, line 8, Column A) | 1 |  |  |
| 2 Enter 85\% of line 1 | 2 |  |  |
| 3 Minimum asset amount for prior year (from Section B, line 8, Column A) | 3 |  |  |
| 4 Enter greater of line 2 or line 3 | 4 |  |  |
| 5 Income tax imposed in prior year | 5 |  |  |
| 6 Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions) | 6 |  |  |

$7 \quad$ Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions)

MAGNOLIA EDUCATIONAL AND RESEARCH Schedule A (Form 990 or 990-EZ) 2015 FOUNDATION

| Section D - Distributions |  |  | Current Year |
| :---: | :---: | :---: | :---: |
| 1 Amounts paid to supported organizations to accomplish exempt purposes |  |  |  |
| 2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity |  |  |  |
| 3 Administrative expenses paid to accomplish exempt purposes of supported organizations |  |  |  |
| 4 Amounts paid to acquire exempt-use assets |  |  |  |
| 5 Qualified set-aside amounts (prior IRS approval required) |  |  |  |
| 6 Other distributions (describe in Part VI). See instructions. |  |  |  |
| 7 Total annual distributions. Add lines 1 through 6. |  |  |  |
| 8 Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions. |  |  |  |
| 9 Distributable amount for 2015 from Section C, line 6 |  |  |  |
| 10 Line 8 amount divided by Line 9 amount |  |  |  |
| Section E-Distribution Allocations (see instructions) | (i) <br> Excess Distributions | (ii) Underdistributions Pre-2015 | (iii) Distributable Amount for 2015 |
| 1 Distributable amount for 2015 from Section C, line 6 |  |  |  |
| 2 Underdistributions, if any, for years prior to 2015 (reasonable cause required-see instructions) |  |  |  |
| 3 Excess distributions carryover, if any, to 2015: |  |  |  |
| a |  |  |  |
| b |  |  |  |
| c |  |  |  |
| d From 2013 |  |  |  |
| e From 2014 |  |  |  |
| f Total of lines 3a through e | Z |  |  |
| g Applied to underdistributions of prior years |  |  |  |
| h Applied to 2015 distributable amount |  |  |  |
| i Carryover from 2010 not applied (see instructions) |  |  |  |
| j Remainder. Subtract lines 3g, 3h, and 3ifrom 3f. | - |  |  |
| 4 Distributions for 2015 from Section D, line 7 : $\$$ |  |  |  |
| a Applied to underdistributions of prior years |  |  |  |
| b Applied to 2015 distributable amount |  |  |  |
| c Remainder. Subtract lines 4a and 4b from 4. |  |  |  |
| 5 Remaining underdistributions for years prior to 2015, if any. Subtract lines 3 g and 4 a from line 2 (if amount greater than zero, see instructions). |  |  |  |
| 6 Remaining underdistributions for 2015. Subtract lines 3h and 4b from line 1 (if amount greater than zero, see instructions). |  |  |  |
| 7 Excess distributions carryover to 2016. Add lines 3 j and 4 c . |  |  |  |
| 8 Breakdown of line 7: |  |  |  |
| a |  |  |  |
| b |  |  |  |
| c Excess from 2013 |  |  |  |
| d Excess from 2014 |  |  |  |
| e Excess from 2015 |  |  |  |

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2,5 , and 6 . Also complete this part for any additional information.
(See instructions.)

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## Organization type(check one):

| Filers of: | Section: |
| :---: | :---: |
| Form 990 or 990-EZ | X 501(c)( 3 ) (enter number) organization |
|  | 4947(a)(1) nonexempt charitable trust not treated as a private foundation |
|  | 527 political organization |
| Form 990-PF | 501(c)(3) exempt private foundation |
|  | 4947(a)(1) nonexempt charitable trust treated as a private foundation |
|  | 501(c)(3) taxable private foundation |

## Check if your organization is covered by the General Rule or a Special Rule.

Note. Only a section 501 (c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

## General Rule

X For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

## Special Rules

For an organization described in section 501(c)(3) filing Form 990 or $990-E Z$ that met the $331 / 3 \%$ support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) $\$ 5,000$ or (2) $2 \%$ of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II.For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or $990-E Z$ that received from any one contributor, during the year, total contributions of more than $\$ 1,000$ exc/usively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III.For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than $\$ 1,000$. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Do not complete any of the parts unless the General Rule applies to this organization because it received nonexc/usively religious, charitable, etc., contributions totaling $\$ 5,000$ or more during the year $\qquad$Caution. An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

[^4]| Name of organization | Employer identification number |
| :--- | :---: |
| MAGNOLIA EDUCATIONAL AND RESEARCH | $95-4649884$ |

Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.

| (a) <br> No. | (b) <br> Name, address, and ZIP + 4 | (c) <br> Total contributions | (d) <br> Type of contribution |
| :---: | :---: | :---: | :---: |
| 1 | CALIFORNIA STATE DEPARTMENT OF <br> EDUCATION <br> 1430 N ST <br> SACRAMENTO, CA 95814 | \$ $45,944,415$. | Person $\square$ <br> Payroll $\square$ <br> Noncash $\square$ <br> (Complete Part II for noncash contributions.) |
| (a) <br> No. | (b) <br> Name, address, and ZIP + 4 | (c) <br> Total contributions | (d) <br> Type of contribution |
|  |  | \$ | Person $\square$ <br> Payroll $\square$ <br> Noncash $\square$ <br> (Complete Part II for noncash contributions.) |
| (a) <br> No. | (b) <br> Name, address, and ZIP + 4 | (c) <br> Total contributions | (d) <br> Type of contribution |
|  |  | \$ | Person <br> Payroll <br> Noncash <br> (Complete Part II for noncash contributions.) |
| (a) <br> No. | (b) <br> Name, address, and ZIP + 4 | (c) <br> Total contributions | (d) <br> Type of contribution |
|  | $\qquad$ | \$ | Person $\square$ <br> Payroll $\square$ <br> Noncash $\square$ <br> (Complete Part II for noncash contributions.) |
| (a) <br> No. | (b) <br> Name, address, and ZIP + 4 | (c) <br> Total contributions | (d) <br> Type of contribution |
|  |  | \$ | Person <br> Payroll <br> Noncash $\square$ <br> (Complete Part II for noncash contributions.) |
| (a) <br> No. | (b) <br> Name, address, and ZIP + 4 | (c) <br> Total contributions | (d) <br> Type of contribution |
|  |  | \$ | Person <br> Payroll <br> Noncash <br> (Complete Part II for noncash contributions.) |

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## Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.



Use duplicate copies of Part III if additional space is needed.

| (a) No. <br> from <br> Part I | (b) Purpose of gift |
| :---: | :---: |
|  | $\square$ |


(e) Transfer of gift

(e) Transfer of gift

(e) Transfer of gift

(e) Transfer of gift


Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

1 Total number at end of year
2 Aggregate value of contributions to (during year)
3 Aggregate value of grants from (during year)
4 Aggregate value at end of year

| (a) Donor advised funds |  |
| :---: | :---: |
|  |  |
|  |  |
|  |  |

5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?
(b) Funds and other accounts

6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit?

|  | (a) Donor advised funds |
| :--- | :--- |


| art II | Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7. |
| :--- | :--- |

1 Purpose(s) of conservation easements held by the organization (check all that apply).


Preservation of land for public use (e.g., recreation or education)Preservation of a historically important land area
Protection of natural habitat
Preservation of open space
2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.
a Total number of conservation easements
b Total acreage restricted by conservation easements
c Number of conservation easements on a certified historic structure included in (a)
d Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register

|  | Held at the End of the Tax Year |
| :--- | :--- |
| 2a |  |
| 2b |  |
| 2c |  |
| $2 d$ |  |
| $2 d$ |  |

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year
4 Number of states where property subject to conservation easement is located
5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?


6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year

7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year - \$ $\qquad$
8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)?


9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

## Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. <br> Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items.
b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:
(i) Revenue included on Form 990, Part VIII, line 1

- \$
(ii) Assets included in Form 990, Part X
$>\$$

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items:
a Revenue included on Form 990, Part VIII, line 1 .................................................................................. $\$$
b Assets included in Form 990, Part X
$>$ \$
LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. 532051
$11-02-15$

Schedule D (Form 990) 2015 11-02-15

3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply):

| a | $\square$ |
| :--- | :--- |
| Public exhibition |  |
| b | $\square$ |
| Scholarly research |  |
| c | $\square$ |
| Preservation for future generations |  |

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.
5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?
Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.
1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?
b If "Yes," explain the arrangement in Part XIII and complete the following table:
c Beginning balance
d Additions during the year
e Distributions during the year
f Ending balance
d $\quad$ Loan or exchange programs
eOther
c Preservation for future generations

2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability?

|  | Amount |
| :---: | :---: |
| 1c |  |
| 1d |  |
| 1e |  |
| 1f |  |

b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII
Part V $\quad$ Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

|  | (a) Current year | (b) Prior year | (c) Two years back | (d) Three years back | (e) Four years back |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1a Beginning of year balance |  |  |  |  |  |
| b Contributions . |  |  |  |  |  |
| c Net investment earnings, gains, and losses |  |  |  |  |  |
| d Grants or scholarships |  | , |  |  |  |
| e Other expenditures for facilities and programs |  |  |  |  |  |
| f Administrative expenses |  |  |  |  |  |
| $g$ End of year balance |  | $\pm$ |  |  |  |

2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:
a Board designated or quasi-endowment
b Permanent endowment
c Temporarily restricted endowment
The percentages on lines $2 \mathrm{a}, 2 \mathrm{~b}$, and 2 c should equal $100 \%$.
3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:
(i) unrelated organizations
(ii) related organizations
b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R?


4 Describe in Part XIII the intended uses of the organization's endowment funds.
Part VI Land, Buildings, and Equipment.
Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

| Description of property | (a) Cost or other basis (investment) | (b) Cost or other basis (other) | (c) Accumulated depreciation | (d) Book value |
| :---: | :---: | :---: | :---: | :---: |
| 1a Land |  | 2,386,854. |  | 2,386,854. |
| b Buildings |  | 5,961,968. | 439,212. | 5,522,756. |
| c Leasehold improvements |  | 384,879. | 384,879. | 0 。 |
| d Equipment |  |  |  |  |
| e Other |  | 14,658,043. | 1,514,800. | 13,143,243. |
| Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.) |  |  | - | 21,052,853. |

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## Part VII Investments - Other Securities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

| (a) Description of security or category (including name of security) | (b) Book value | (c) Method of valuation: Cost or end-of-year market value |
| :---: | :---: | :---: |
| (1) Financial derivatives |  |  |
| (2) Closely-held equity interests |  |  |
| (3) Other |  |  |
| (A) |  |  |
| (B) |  |  |
| (C) |  |  |
| (D) |  |  |
| (E) |  |  |
| (F) |  |  |
| (G) |  |  |
| (H) |  |  |
| Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) |  |  |

## Part VIII Investments - Program Related.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13

| (a) Description of investment | (b) Book value | (c) Method of valuation: Cost or end-of-year market value |
| :--- | :---: | :---: |
| $(1)$ |  |  |
| $(2)$ |  |  |
| $(3)$ |  |  |
| $(4)$ |  |  |
| $(5)$ |  |  |
| $(6)$ |  |  |
| $(7)$ |  |  |
| $(8)$ |  |  |
| $(9)$ |  |  |
| Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) |  |  |
| Part IX Other Assets. |  |  |

Part IX Other Assets.
Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

| (a) Description | (b) Book value |
| :--- | :---: |
| $(1)$ |  |
| $(2)$ |  |
| $(3)$ |  |
| $(4)$ |  |
| $(5)$ |  |
| $(6)$ |  |
| $(7)$ |  |
| $(8)$ |  |
| Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) ....................................................................................... |  |

Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.)

## Part X Other Liabilities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.
(a) Description of liability
(1) Federal income taxes
(2)
(3)
(4)
(5)
(6)
(7)
(8)
(9)

Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)

|  | (b) Book value |
| :--- | :--- |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII X

\section*{| Part XI | Reconciliation of Revenue per Audited Financial Statements With Revenue per Return. |
| :--- | :--- |}

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

|  | Total revenue, gains, and other support per audited financial statements |  | 1 | 47,750,213. |
| :---: | :---: | :---: | :---: | :---: |
| 2 Amounts included on line 1 but not on Form 990, Part VIII, line 12: |  |  |  | 0. |
| a | Net unrealized gains (losses) on investments | 2a |  |  |
| b | Donated services and use of facilities | 2b |  |  |
| c | Recoveries of prior year grants | 2c |  |  |
| d | d Other (Describe in Part XIII.) | 2d |  |  |
|  | Add lines 2a through 2d |  | 2 e |  |
| 3 | Subtract line 2 e from line 1 |  | 3 | 47,750,213. |
| 4 Amounts included on Form 990, Part VIII, line 12, but not on line 1: |  |  |  |  |
| a | Investment expenses not included on Form 990, Part VIII, line 7b | 4a |  |  |
|  | b Other (Describe in Part XIII.) | 4b |  |  |
|  | Add lines 4a and 4b |  | 4 c | 0. |
|  | Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part 1 , line 1 |  | 5 | 47,750,213. |

5 Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)
Return.
Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.


Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

## PART X, LINE 2:

MERF HAS ADOPTED FINANCIAL ACCOUNTING STANDARDS BOARD (FASB) ACCOUNTING
STANDARDS CODIFICATION (ASC) TOPIC 740 THAT CLARIFIES THE ACCOUNTING FOR
UNCERTAINTY IN TAX POSITIONS TAKEN OR EXPECTED TO BE TAKEN ON A TAX RETURN
AND PROVIDES THAT THE TAX EFFECTS FROM AN UNCERTAIN TAX POSITION CAN BE
RECOGNIZED IN THE CONSOLIDATED FINANCIAL STATEMENTS ONLY IF, BASED ON ITS
MERITS, THE POSITION IS MORE LIKELY THAN NOT TO BE SUSTAINED ON AUDIT BY
THE TAXING AUTHORITIES. MERF MANAGEMENT HAS DETERMINED THAT ALL INCOME TAX
POSITIONS ARE MORE LIKELY THANNOT OF BEING SUSTAINED UPON POTENTIAL AUDIT
OR EXAMINATION; THEREFORE, NO DISCLOSURES OF UNCERTAIN INCOME TAX
POSITIONS ARE REQUIRED.

MAGNOLIA EDUCATIONAL AND RESEARCH
Schedule D (Form 990) 2015 FOUNDATION

| Part XIII | Supplemental Information (continued) |
| :--- | :--- |

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Department of the Treasury Internal Revenue Service

# For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees 

\section*{| Part I | Questions Regarding Compensation |
| :--- | :--- |}

1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,

PartFirst-class or charter travel Travel for companions Tax indemnification and gross-up payments Discretionary spending account
 Housing allowance or residence for personal use Payments for business use of personal residence Health or social club dues or initiation fees Personal services (e.g., maid, chauffeur, chef)
b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain
2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked in line 1a?

3 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.Compensation committee
Independent compensation consultant
Form 990 of other organizations
Written employment contract
Compensation survey or study
X Approval by the board or compensation committee

4 During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:
a Receive a severance payment or change-of-control payment?
b Participate in, or receive payment from, a supplemental nonqualified retirement plan?
c Participate in, or receive payment from, an equity-based compensation arrangement? If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.

Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.
5 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:
a The organization?
b Any related organization?
If "Yes" to line 5a or 5b, describe in Part III.
6 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:
a The organization?
b Any related organization? If "Yes" on line 6a or 6b, describe in Part III.
7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described on lines 5 and 6? If "Yes," describe in Part III
8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III
9 If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

|  | Yes | No |
| :---: | :---: | :---: |
|  |  |  |
| 1b |  |  |
|  |  |  |
| 2 |  |  |
|  |  |  |
| 4a |  | X |
| 4b |  | X |
| 4c |  | X |
|  |  |  |
| 5a |  | X |
| 5b |  | X |
|  |  |  |
| 6a |  | X |
| 6b |  | X |
|  |  |  |
| 7 |  | X |
|  |  |  |
| 8 |  | X |
|  |  |  |
| 9 |  |  |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

| Part II | Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed. |
| :--- | :--- |


Do not list any individuals that are not listed on Form 990, Part VII.
Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

${ }_{10-14-15}^{53212}$

$\qquad$
$\qquad$
$\qquad$
$\qquad$
$\qquad$


$\qquad$


[^5]SCHEDULE 0
(Form 990 or 990-EZ)
Department of the Treasury Internal Revenue Service

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:
SCHOOLS SERVING 3,790 STUDENTS THROUGHOUT CALIFORNIA DEDICATED TO

INSPIRING STUDENTS TO CHOOSE CAREER PATHS IN SCIENCE, TECHNOLOGY, ENGINEERING, AND MATH (STEM), WHILE PROVIDING A ROBUST, STANDARDS-BASED EDUCATION PROGRAM WITHIN A SUPPORTIVE CULTURE OF EXCELLENCE.

FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:
MATH (STEM) IN A SAFE ENVIRONMENT THAT CULTIVATES RESPECT FOR SELF AND OTHERS.

FORM 990, PART VI, SECTION B, LINE 11:
OFFICERS REVIEWED THE RETURN AND WILL SHARE WITH THE BOARD AT THE NEXT REGULARLY SCHEDULED MEETING.

FORM 990, PART VI, SECTION B, LINE 12C:
ALL BOARD MEMBERS, EXECUTIVE STAFF AND PRINCIPALS ARE REQUIRED TO SUBMIT

REPORTS THAT DOCUMENT ANY POSSIBLE CONFLICTS OF INTEREST USING THE FORM 700
AS REQUIRED BY OUR OVERSIGHT AGENCY.

FORM 990, PART VI, SECTION B, LINE 15:
THE COMPENSATION COMMITTEE WHICH IS A SUBCOMMITTEE OF THE BOARD OF

DIRECTORS SETS THE COMPENSATION FOR THE TOP OFFICIALS. KEY EMPLOYEE
COMPENSATION IS SET BY THE CEO.

FORM 990, PART VI, SECTION C, LINE 18:
ALL TAX RETURNS ARE MAINTAINED AT THE CORPORATE OFFICE AND ARE

## Name of the organization MAGNOLIA EDUCATIONAL AND RESEARCH

 FOUNDATIONAVAILABLE UPON REQUEST.

FORM 990, PART VI, SECTION C, LINE 19:
ALL GOVERNING DOCUMENTS ARE MAINTAINED AT THE CORPORATE OFFICE AND ARE AVAILABLE UPON REQUEST.
$\qquad$
$\qquad$
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$\qquad$
$\qquad$

Related Organizations and Unrelated Partnerships
Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

| (a) <br> Name, address, and EIN (if applicable) of disregarded entity | (b) <br> Primary activity | (c) <br> Legal domicile (state or foreign country) | (d) <br> Total income | (e) <br> End-of-year assets | (f) <br> Direct controlling entity |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
| Part II <br> Identification of Related Tax-Exempt organizations during the tax year. | lete if the orga | "Yes" on Form 990, | , line 34 bec | it had one or more | tax-exempt |


| (a) <br> Name, address, and EIN of related organization | (b) <br> Primary activity | (c) <br> Legal domicile (state or foreign country) | (d) <br> Exempt Code section | (e) <br> Public charity status (if section 501(c)(3)) | (f) <br> Direct controlling entity | (g) Section $512(\mathrm{~b})(13)$ controlled entity? |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | Yes | No |
| MAGNOLIA PROPERTY MANAGEMENT - 45-4683724 |  |  |  |  |  |  |  |
| 250 E FIRST ST |  |  |  |  |  |  |  |
| LOS ANGELES, CA 90012 | EDUCATIONAL FACILITIES | CALIFORNIA | 501 (C) (3) | LINE 9 |  |  | X |
|  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |
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|  |  |  |  |  |  |  |  |

Part III Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.


Part IV



532162 09-08-15

Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity
b Gift, grant, or capital contribution to related organization(s)
c Gift, grant, or capital contribution from related organization(s)
d Loans or loan guarantees to or for related organization(s)
e Loans or loan guarantees by related organization(s)
f Dividends from related organization(s)
g Sale of assets to related organization(s)
h Purchase of assets from related organization(s)
i Exchange of assets with related organization(s)
j Lease of facilities, equipment, or other assets to related organization(s)
k Lease of facilities, equipment, or other assets from related organization(s)
I Performance of services or membership or fundraising solicitations for related organization(s)
m Performance of services or membership or fundraising solicitations by related organization(s)
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)
o Sharing of paid employees with related organization(s)
p Reimbursement paid to related organization(s) for expenses
q Reimbursement paid by related organization(s) for expenses
r Other transfer of cash or property to related organization(s)
s Other transfer of cash or property from related organization(s)
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

| Name of related organization | (b) <br> Transaction <br> type (as) | (c) <br> Amount involved | (d) <br> Method of determining amount involved |
| :--- | :---: | :---: | :---: |
| (1) |  |  |  |
| (2) |  |  |  |
| (3) |  |  |  |
| (4) |  |  |  |
| (5) |  |  |  |
| (6) |  |  |  |

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.
 that was not a related organization. See instructions regarding exclusion for certain investment partnerships


[^6]MAGNOLIA EDUCATIONAL AND RESEARCH FOUNDATION

Provide additional information for responses to questions on Schedule R (see instructions).

Business and Development Specialists
for Charter Schools

# MEMORANDUM 

TO: Caprice Young, CEO, Magnolia Public Schools
FROM: EdTec
SUBJECT: December 2016 Financial Presentation
DATE:
02/01/2017

## 2017-18 California State Budget Summary

Governor proposes a cautious budget; no additional funding toward LCFF implementation.

## LCFF

- No funding toward implementation
- Cost of Living Adjustment of $1.48 \%$ over the 2016-17 targets
o Increase on average of $\$ 120$ per ADA (will vary based on school specific targets)
o Applies to other state programs as well
- June Deferral: One-third of June LCFF payment will be deferred to July and will be paid along with the July 2017 apportionment


## One Time Funds

- Approximately $\$ 48$ per ADA (down from $\$ 214$ per ADA in 2016-17)


## School Facilities

- Up to $\$ 500 \mathrm{M}$ available after accountability provisions on bond funds are enacted

This is the first step in iterative process involving Governor and Legislature that will result in final budget being approved in June. EdTec will continue to monitor developments and provide updates

For purposes of this narrative, the Current Forecast is the Proposed Revised Budget. Any reference to the Current Forecast is referring to the Proposed Revised Budget.

| MAGNOLIA PUBLIC SCHOOLS - CONSOLIDATED   <br> Board Approved Budget vs. Proposed Budget   |  |  |  |
| :--- | :--- | :--- | :--- | :--- |


|  | 2016/17 | 2016/17 | 2016/17 | 2016/17 | 2016/17 | 2016/17 | 2016/17 | 2016/17 | 2016/17 | 2016/17 | 2016/17 | 2016/17 | 2016/17 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Proposed Revised Budget MSA-1 | Proposed Revised Budget MSA-2 | $\begin{gathered} \text { Proposed } \\ \text { Revised Budget } \\ \text { MSA-3 } \end{gathered}$ | $\begin{gathered} \text { Proposed } \\ \text { Revised Budget } \\ \text { MSA-4 } \\ \hline \end{gathered}$ | $\begin{gathered} \text { Proposed } \\ \text { Revised Budget } \\ \text { MSA-5 } \end{gathered}$ | $\begin{gathered} \text { Proposed } \\ \text { Revised Budget } \\ \text { MSA-6 } \end{gathered}$ | $\begin{gathered} \text { Proposed } \\ \text { Revised Budget } \\ \text { MSA-7 } \end{gathered}$ | Proposed Revised Budget MSA-8 | $\begin{gathered} \text { Proposed } \\ \text { Revised Budget } \\ \text { MSA-SA } \\ \hline \end{gathered}$ | $\begin{gathered} \hline \text { Proposed } \\ \text { Revised Budget } \\ \text { MSA-SD } \\ \hline \hline \end{gathered}$ | $\begin{aligned} & \hline \text { Current } \\ & \text { Forecast - } \\ & \text { MSA-SC } \end{aligned}$ | Proposed Revised Budget MERF | Proposed Revised Budget - Total |
| SUMMARY <br> Revenue |  |  |  |  |  |  |  |  |  |  |  |  |  |
| LCFF Entitlement | 5,305,480 | 4,295,058 | 4,352,807 | 1,818,445 | 1,660,532 | 1,518,270 | 2,599,553 | 4,440,491 | 5,465,892 | 3,067,041 |  |  | 34,523,569 |
| Federal Revenue | 1,202,884 | 522,541 | 493,745 | 247,687 | 164,096 | 161,359 | 421,493 | 297,469 | 783,158 | 139,972 |  |  | 4,434,404 |
| Other State Revenues | 1,158,352 | 544,067 | 879,335 | 267,852 | 177,416 | 253,252 | 622,567 | 620,258 | 556,982 | 386,040 |  |  | 5,466,121 |
| Local Revenues | 84,550 | 77,280 | 40,114 | 22,430 | 178,813 | 10,512 | 71,193 | 70,411 | 26,185 | 88,597 |  | 6,410,367 | 7,080,455 |
| Fundraising and Grants | 69,360 | 27,722 | 19,018 | 12,374 | 500 | 11,100 | 25,000 | 20,000 | 27,854 | 23,827 |  | 150,000 | 386,755 |
| Total Revenue | 7,820,626 | 5,466,669 | 5,785,019 | 2,368,788 | 2,181,357 | 1,954,494 | 3,739,806 | 5,448,629 | 6,860,071 | 3,705,478 |  | 6,560,367 | 51,891,304 |
| Expenses |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Compensation and Benefits (excl adjustment) | 3,562,432 | 2,938,373 | 3,184,511 | 1,212,821 | 1,152,508 | 1,035,074 | 1,633,722 | 2,701,941 | 3,723,254 | 2,158,964 |  | 3,567,998 | 26,871,597 |
| Books and Supplies | 647,387 | 451,104 | 401,887 | 132,807 | 171,607 | 154,776 | 306,250 | 420,157 | 829,376 | 180,455 |  | 84,820 | 3,780,627 |
| Services and Other Operating Expenditures | 2,929,102 | 1,848,804 | 2,087,914 | 701,330 | 655,357 | 555,450 | 1,626,862 | 2,142,840 | 2,087,914 | 1,181,986 |  | 2,616,824 | 18,434,384 |
| Depreciation | 146,166 | 53,602 | 19,096 | 15,656 | 4,774 | 28,726 | 36,918 | 84,873 | 373,813 | 39,460 |  | 1,440 | 804,525 |
| Total Expenses | 7,285,087 | 5,291,884 | 5,693,409 | 2,062,614 | 1,984,245 | 1,774,026 | 3,603,752 | 5,349,811 | 7,014,357 | 3,560,866 | - | 6,271,082 | 49,891,132 |
| Operating Income Before One-Time Adjustment | 535,539 | 174,785 | 91,611 | 306,175 | 197,112 | 180,468 | 136,054 | 98,817 | $(154,287)$ | 144,612 |  | 289,286 | 2,000,172 |
| One-Time Compensation Adjustment | $(198,362)$ | $(164,349)$ | $(186,030)$ | $(82,695)$ | $(6,305)$ | $(47,852)$ | $(89,982)$ | (120,965) | $(45,129)$ | (99,934) |  |  | $(1,101,603)$ |
| Operating Income (including adjustment) | 337,177 | 10,436 | $(94,419)$ | 223,480 | 130,807 | 132,616 | 46,072 | $(22,148)$ | $(199,416)$ | 44,678 | - | 289,286 | 898,569 |
| Fund Balance |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Beginning Balance (Unaudited) | 3,197,834 | 1,210,746 | 976,777 | 763,641 | 1,144,335 | 1,006,776 | 939,109 | 3,061,348 | 8,291,101 | 1,173,620 | $(730,789)$ | $(285,175)$ | 20,749,323 |
| Audit Adjustment | (37,421) | $(69,796)$ | $(1,355)$ | $(101,149)$ | $(66,819)$ | $(61,339)$ | 8,244 | $(90,501)$ | 7,820 | 960 | (791) | 284,225 | (127,921) |
| Beginning Balance (Audited) | 3,160,413 | 1,140,950 | 975,422 | 662,491 | 1,077,516 | 945,437 | 947,353 | 2,970,847 | 8,298,921 | 1,174,581 | $(731,580)$ | (950) | 20,621,401 |
| Operating Income (including Depreciation) | 337,177 | 10,436 | $(94,419)$ | 223,480 | 130,807 | 132,616 | 46,072 | $(22,148)$ | $(199,416)$ | 44,678 | - | 289,286 | 898,569 |
| Ending Fund Balance | 3,497,590 | 1,151,386 | 881,003 | 885,971 | 1,208,323 | 1,078,053 | 993,425 | 2,948,699 | 8,099,505 | 1,219,259 | (731,580) | 288,335 | 21,519,970 |
| Ending Fund Balance as a \% of Expenses | 48\% | 22\% | 15\% | 43\% | 61\% | 61\% | 28\% | 55\% | 115\% | 34\% |  | 5\% | 43\% |
| Captial Outlay | 540,000 | 14,982 | 70,000 | - | 27,793 | - | 198,325 | 84,000 | 115,124 | . | . | . | 1,050,224 |
| Total ADA | 522.1 | 442.0 | 443.9 | 186.2 | 177.7 | 167.9 | 284.7 | 477.7 | 606.0 | 413.0 | 0.0 | 0.0 | 3,721 |

Consolidated Net Income before one-time compensation adjustments* is forecasted for the year at $\mathbf{\$ 2 , 0 0 0}, \mathbf{1 7 2}$. Net income, adjusted for one-time compensation expense correction is $\$ \mathbf{8 9 8 , 5 6 9}$. This is a decrease $\$ 305,145$ from the board approved budget, and an increase of $\$ 407,411$ from the November forecast.
*During this current year, Magnolia is recognizing an additional month of payroll and related benefits due to an accounting change based on the reporting method recommended by the auditors. This results in additional one-time expenses being recognized in the current year.

The main drivers of the changes between the original approved budget and proposed revised budget are:

- One-Time Funding added at $\$ 214.55 /$ PY ADA based on preliminary entitlements.
- College Readiness Block Grant Revenue ( $\$ 75,000 /$ site) added to MSA-1, 2, 3, 4, and SA along with corresponding expenses.
- Expenses were updated based on prior year actuals and latest assumptions across all sites during budget revision meetings.
- Enrollment and FRL/UPP rates updated for all sites based on actual data
- Salaries updated to reflect actual staff in contracted positions and health benefits per master benefits list received from HR
- Revenue rates for Lottery, Special Ed, Title I/II, Summer Program adjusted per updated assumptions/data
- Option 3 COP Grant adjusted to match preliminary entitlements
- No uncategorized in December
- CMO staff have proposed a revised CMO budget with 3\% increase over board-approved budget as directed by the Board (including a PTO reserve)
- S\&P has taken MPS off credit watch and affirmed BB rating


## OPPORTUNITIES AND RISKS

Increase in ADA and Resulting Revenues

On a consolidated basis, Cumulative Average Daily Attendance at the end of Month 5 is +27.90 higher than forecast. These numbers have not yet been certified by the State, but if these numbers hold steady through P2 reporting, 8 of the 10 MPS schools will realize higher than forecasted revenues. See tables beginning on Page 39 for further details.

## Hourly Employees \& Benefits

Hourly employees at school sites are exceeding the 20-hour limit, which will make them eligible for PERS. Others are exceeding the 29 -hour limit, which will make them eligible for PERS and health benefits. This will have a negative budget impact. HR is reconciling which employees will need to receive benefits and EdTec will analyze the fiscal impact FY16-17.

## MSA-1, 2, and 3 CDS Numbers

MSA-1, 2, and 3 will need to change CDS codes as of the new fiscal year due to change in authorizer. MPS will need to work with CDE to make sure that all appropriate revenue and grants get properly transferred to the new CDS codes.

## Expense Risks - MERF Proposed Budget

The current MERF proposed budget does not include expansion of the FCMAT contract yet as amount and timing of expense are not yet known. Legal expenses are currently tracking higher than originally expected due to OIG related concerns, and there is risk of exceeding budget in this line item.

## STRS/PERS Corrections

MPS management believes there may be prior year STRS and PERS eligibility inaccuracies which, when corrected, would result in additional expense for the organization. Further analysis is needed in order to determine the order of magnitude of this potential liability. Limited staffing resources at MERF have delayed this research. Any known errors related to current year eligibility or rate variances have been corrected.

Emergency Check Request Tracking

| Site | July | August |  | September | October | November | December |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | :---: | Trend

Emergency check requests have increased 91\% since November. ECRs were more than 20 (21 total), and an additional charge was incurred. Communications with principals regarding the cost of ECRs have been effective in reducing the number of requests. December spike in ECRs was a result of the holidays and the rush to send payments before office closures.


The ending cash balance at $12 / 31$ was $\$ 7,318,520$, where $\$ 282,690.04$ was restricted Prop 1D money for MSA-Santa Ana. Projected ending cash balance at $6 / 30$ is $\$ 6,662,157$.

## Cash Flow Notes

- MSA-SC loss is continuing to be analyzed by finance team, auditors and legal.
- MSA-SA will need operating loans to cover cash needs until February. These have already been approved by the board.
- MERF has received CMO fees through June (excluding MSA-SA) to maintain a positive cash balance.
- MSA-SA, MSA-SD and MSA-1 are expected to need intercompany borrowing to keep capital plan construction on track.


## November Forecast vs. Proposed Budget (December Forecast) Variance Analysis

## LCFF Entitlement \$10,983

| MSA-1 | MSA-2 | MSA-3 | MSA-4 | MSA-5 | MSA-6 | MSA-7 | MSA-8 | MSA-SA | MSA-SD |
| :---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| $(6,291)$ | 9,375 | 49,664 | $(9,518)$ | $(2,929)$ | $(6,834)$ | $(11,156)$ | $(1,556)$ | $(11,382)$ | 1,610 |

CALPADS was ceritfied, and the unduplicated count, free and reduced lunch, and English learners were updated for each site. The unduplicated count drives a portion of LCFF funding and the following were adjusted to match actuals:

| Site | Forecast | Actual | Variance |
| :---: | ---: | :---: | ---: |
| MSA-1 | 502 | 480 | $(22)$ |
| MSA-2 | 408 | 427 | 19 |
| MSA-3 | 331 | 382 | 51 |
| MSA-4 | 148 | 138 | $(10)$ |
| MSA-5 | 174 | 165 | $(9)$ |
| MSA-6 | 150 | 140 | $(10)$ |
| MSA-7 | 236 | 224 | $(12)$ |
| MSA-8 | 468 | 462 | $(6)$ |
| MSA-SA | 532 | 526 | $(6)$ |
| MSA-SD | 99 | 105 | 6 |
| Total | $\mathbf{3 , 0 4 8}$ | $\mathbf{3 , 0 4 9}$ | $\mathbf{( 1 )}$ |

Federal Revenue \$929

| MSA-1 | MSA-2 | MSA-3 | MSA-4 | MSA-5 | MSA-6 | MSA-7 | MSA-8 | MSA-SA | MSA-SD |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 885 | - | 44 | - | - | - | - | - | - | - |

MSA-1 and MSA-3 received prior year Federal revenue that was not accrued.
State Revenue \$3,865

| MSA-1 | MSA-2 | MSA-3 | MSA-4 | MSA-5 | MSA-6 | MSA-7 | MSA-8 | MSA-SA | MSA-SD |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| - | - | - | - | $(5,145)$ | - | - | - | 1,280 | - |

MSA-5 removed State child nutrition revenue as it a part of LAUSD food services.

MSA-SA had prior year state revenue that was not accrued.

## Other Local Revenue 24,306

| MSA-1 | MSA-2 | MSA-3 | MSA-4 | MSA-5 | MSA-6 | MSA-7 | MSA-8 | MSA-SA | MSA-SD |
| :---: | ---: | :---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| - | 7,299 | - | 207 | 7,554 | - | 0 | 225 | 9,020 | - |

MSA-2, 4, 5 and 8 Option 3 SpEd Grants were updated to match entitlements, resulting in an overall increase of $\$ 15 \mathrm{~K}$

MSA-SA received a reimbursement from Anaheim for incorrectly deducting FY14-15 district oversight fees.

Donations/Fundraising \$9,107

| MSA-1 | MSA-2 | MSA-3 | MSA-4 | MSA-5 | MSA-6 | MSA-7 | MSA-8 | MSA-SA | MSA-SD |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | ---: | ---: |
| - | - | - | - | - | - | - | - | 5,279 | 3,827 |

MSA-SA and MSA-SD fundraising increased to match actuals

## Compensation and Benefits \$4,055

| MSA-1 | MSA-2 | MSA-3 | MSA-4 | MSA-5 | MSA-6 | MSA-7 | MSA-8 | MSA-SA | MSA-SD |
| :---: | :---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| 48,676 | 19,689 | $(7)$ | $(84,234)$ | $(0)$ | 0 | $18,684.0$ | $(3,634)$ | 7,184 | $(2,304)$ |

MSA-1 has savings due to employee taking leave and position not being fully refilled. A placeholder office position was removed from the budget as it was filled by a previous new hire.

MSA-2 filled two placeholders for special education aide positions that were hired at a lower rate than budgeted

MSA-4 had one employee on a service break that returned to the school, this was not originally forecasted. Another employee left, and was removed from the budget, however, that position has since been replaced.

MSA-7 has a teacher who went on maternity leave and the payroll was reduced. However, there was a corresponding increase for substitute expense

MSA-8 paid out additional stipends that were not budgeted
MSA-SA had a Spanish teacher who left, and the position has been prorated until it is filled. H\&W benefits were adjusted for 9 employees. 4 support staff employees left and were
replaced at a lower rate. 4 employees are receiving PERS that were not previously forecasted and the budget has been updated to reflect these benefits.

MSA-SD paid out an additional stipend and there was a H\&W benefit adjustment for one employee.

Books and Supplies \$78,145

| MSA-1 | MSA-2 | MSA-3 | MSA-4 | MSA-5 | MSA-6 | MSA-7 | MSA-8 | MSA-SA | MSA-SD |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| - | 14,982 | $(0)$ | - | 27,793 | - | - | - | 36,749 | $(1,379)$ |

MSA-2, 5, and SA had capital expenditures in non-capitalized equipment, resulting in budget shift to capital expense.

MSA-SD increased other food based on current spending.

## Services and Operating \$31,160

| MSA-1 | MSA-2 | MSA-3 | MSA-4 | MSA-5 | MSA-6 | MSA-7 | MSA-8 | MSA-SA | MSA-SD |
| :--- | :--- | :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| $(72,331)$ | $(27,779)$ | $(58,628)$ | 52,367 | 53,226 | 57,842 | $18,381.9$ | 13,151 | $(22,363)$ | 17,293 |

CMO Fees were updated based on the MERF budget changes and calculated based on P-1 (uncertified) ADA. This resulted in an overall savings of 100K across the sites.

MSA-1 had an increase of 9 K in equipment leases based on actual lease costs.
MSA-2 had an increase of $\$ 3 \mathrm{~K}$ in equipment leases base on actual costs

MSA-4 had an increase of 6 K to payroll fees based on actual expenses.

MSA-5 had an increase of 4K to payroll fees based on actual expenses.

MSA-7 increased substitute expenditures $\$ 18 \mathrm{~K}$ to cover the teacher on maternity leave.
MSA-SA had an increase of $\$ 25 \mathrm{~K}$ to repairs and mantainence for their old site, which was deducted from their security deposit

## Depreciation \$12,427

| MSA-1 | MSA-2 | MSA-3 | MSA-4 | MSA-5 | MSA-6 | MSA-7 | MSA-8 | MSA-SA |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | MSA-SD (

Depreciation was updated per the fixed asset schedule for MSA-SA.

|  | Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs Proposed Budget) | Variance (Budget vs. Proposed Budget) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SUMMARY |  |  |  |  |  |  |
| Revenue |  |  |  |  |  |  |
| LCFF Entitlement | 1,984,936 | 5,251,881 | 5,311,771 | 5,305,480 | $(6,291)$ | 53,599 |
| Federal Revenue | 185,427 | 695,788 | 1,201,999 | 1,202,884 | 885 | 507,096 |
| Other State Revenues | 492,590 | 898,245 | 1,158,352 | 1,158,352 | - | 260,107 |
| Local Revenues | 80,754 | 60,107 | 84,550 | 84,550 | - | 24,443 |
| Fundraising and Grants | 23,463 | 56,000 | 69,360 | 69,360 | - | 13,360 |
| Total Revenue | 2,767,171 | 6,962,021 | 7,826,032 | 7,820,626 | $(5,406)$ | 858,605 |
| Expenses |  |  |  |  |  |  |
| Compensation and Benefits (excl adjustment) | 1,791,082 | 3,362,064 | 3,809,470 | 3,562,432 | 247,038 | $(200,367)$ |
| Books and Supplies | 233,692 | 539,025 | 647,387 | 647,387 | - | $(108,362)$ |
| Services and Other Operating Expenditures | 1,201,856 | 2,727,983 | 2,856,771 | 2,929,102 | $(72,331)$ | $(201,119)$ |
| Depreciation | 90,882 | 181,768 | 146,166 | 146,166 | - | 35,602 |
| Total Expenses | 3,317,512 | 6,810,840 | 7,459,794 | 7,285,087 | 174,707 | $(474,247)$ |
| Operating Income Before One-Time Adjustment | $(550,341)$ | 151,181 | 366,237 | 535,539 | 169,301 | 384,358 |
| One-Time Compensation Adjustment |  |  |  | $(198,362)$ |  |  |
| Operating Income (including adjustment) |  |  |  | 337,177 |  |  |
| Fund Balance |  |  |  |  |  |  |
| Beginning Balance (Unaudited) | 3,197,834 | 3,197,834 | 3,197,834 | 3,197,834 |  |  |
| Audit Adjustment | $(37,421)$ | - | $(37,421)$ | $(37,421)$ |  |  |
| Beginning Balance (Audited) | 3,160,413 | 3,197,834 | 3,160,413 | 3,160,413 |  |  |
| Operating Income (including Depreciation) | $(550,341)$ | 151,181 | 366,237 | 337,177 |  |  |
| Ending Fund Balance | 2,610,072 | 3,349,015 | 3,526,650 | 3,497,590 |  |  |
| Capital Outlay | 27,331 | 100,000 | 540,000 | 540,000 |  |  |
| Total ADA |  | 518.2 | 522.1 | 522.1 |  |  |

## Summary of Results

Forecasting a net income of $\mathbf{\$ 5 3 5 , 5 3 9}$ before one-time adjustments and \$337,177 including adjustments; this is an increase of $\$ 185,996$ from the board approved budget and a decrease of $\$ 29,061$ from the November Forecast. Enrollment increased by 4 for a total of 541 students, but there was a $3 \%$ reduction in FRL to $88 \%$ and a reduction of $3 \%$ in unduplicated count to 89\%.

## Cumulative Changes from Board Approved Budget to Proposed Revised Budget

Note: the following changes were presented in the November presentation and are included again here for your reference

## LCFF Entitlement \$53,599

A reduction in FRL and Unduplicated which was offset by an increase in enrollment, resulted in increased LCFF entitlement by $\$ 53,599$ from approved budget.

## Federal Revenue \$507,096

MSA-1 was awarded the Charter School Facilities Incentive Grant (CSFIG), which is a 3-year federal grant program to assist in facility needs. MSA-1 will receive \$500K each year for three years to toward the new construction costs for the facility at MSA-1. NSLP Revenue increased by $\$ 6 \mathrm{k}$ due to the increase in enrollment, with a corresponding increase in food expenses.

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Adjusted CDE preliminary entitlement for Title I and Title III which resulted in decrease of $\$ 4.5 \mathrm{k}$ from approved budget. Prior year 15-16 National School Lunch Program under accrued \$2k and received FY 15-16 Title III not accrued. Removed FY 16-17 Title III - Immigrant of \$1.1k from the budget since none of the schools will be participating this year. Added AP reimbursements of \$5.1k not previously budgeted.

## State Revenue \$260,107

Added a one-time fund for College Readiness Grant of $\$ 75 \mathrm{k}$ and one-time Mandate Block Funding of $\$ 115 \mathrm{k}$ that were not previously budgeted. State Lottery revenue increased by $\$ 14 \mathrm{k}$ due to increase in enrollment. Increase of $\$ 57 \mathrm{k}$ for SB740 from approved budget for this year to reimburse for rent per CSFA.

## Other Local Revenue \$24,443

Summer Program revenue was $\$ 21 \mathrm{~K}$ higher than budgeted. Increased other local revenue by \$10k due to refunds not previously budgeted. Decreased COP Option 3 Step Grant by \$7k to match preliminary entitlement.

## Donations/Fundraising \$13,360

Fundraising and Donations increased by \$13k based on prior year actuals.

## Compensation and Benefits (-\$398,729)

Certificated payroll increased $\$ 176 \mathrm{~K}$ due to one-time adjustment for July payroll, with a corresponding increase in STRS expense for $\$ 22 \mathrm{~K}$. Teachers and administrators are earning salaries higher pay than budgeted, and and an IT/Tutor, PT office manager and an additional TA were added to the budget. This resulted in a $\$ 111 \mathrm{~K}$ increase in salaries and a $\$ 39 \mathrm{~K}$ increase in benefits. Health benefits were estimated at 40 employees receiving H\&W at an average cost of $\$ 8,100$. Revised budget is based on a per employee cost, with 42 employees receiving benefits at an average cost of $\$ 9,241$ per employee. This resulted in $\$ 50 \mathrm{~K}$ increase. MSA-1 is not a part of School Employer's Fund (SEF) like other MPS sites, and state unemployment rate is $6.20 \%$ of first $\$ 7 \mathrm{k}$ per calendar year. Budget was based on $0.05 \%$ SEF rate (which is the rate applicable to all other MPS schools), which resulted in an increase of $\$ 30 \mathrm{~K}$. Savings of $\$ 55 \mathrm{k}$ due to one teacher leaving in December but added a substitute; also prorated the Dean of Culture's pay since she is going on maternity leave in February. Increased budget by $\$ 6 \mathrm{k}$ due to SpEd Aide but was offset by removal of an office manager position.

## Books and Supplies (-\$108,362)

Textbook and other reference materials purchase not previously budgeted, which resulted in an increase of $\$ 52 \mathrm{~K}$. Instructional materials and supplies increased by $\$ 25 \mathrm{~K}$ and Office Supplies increased by $\$ 7.8 \mathrm{k}$ based on prior year actuals. Student food increased by $\$ 19 \mathrm{~K}$ due to enrollment increase. Other Food (food for events, PD, etc.) increased by $\$ 5 \mathrm{~K}$ based on prior year actuals.
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## Services and Operating (-\$201,119)

Direct and Indirect CMO Fees increased by \$44k due to updated calculation of CMO Fees based on ADA and updated home office budget. Insurance increased by $\$ 4 \mathrm{k}$ per updated premium from CharterSafe. Rent increased \$36k due to increase in rent for bungalows not previously budgeted. Operations \& Housekeeping increased by $\$ 21 \mathrm{k}$, Utilities increased by $\$ 6 \mathrm{k}$, Repairs and Maintenance increased by $\$ 10 k$, Accounting Fees increased by $\$ 5 \mathrm{k}$, School Programs increased by $\$ 15 k$, Consultants increased by $\$ 16 k$, Field Trip Expenses increased by $\$ 12 k$, Legal Fees increased by $\$ 20 \mathrm{k}$, Marketing and Student Recruiting increased by $\$ 5 \mathrm{k}$, Professional Development increased by $\$ 31 \mathrm{k}$, Special Education contract instructors decreased by $\$ 25 \mathrm{k}$ and Substitutes increased by $\$ 24 \mathrm{k}$ based on prior year actuals. Also, increased prior year expenses not accrued by $\$ 18 \mathrm{k}$ to match actuals previously not budgeted. Increased Bad Debt Expense by \$2k for prior year 15-16 State nutrition over accrued. Increased Equipment Leases by \$5k per review of actuals and discussion with principal.

## Depreciation $(-\$ 35,602)$

Depreciation increased to match updated fixed asset schedule and calculated depreciation for the year.

|  | Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance <br> (Budget vs. <br> Proposed Budget) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SUMMARY |  |  |  |  |  |  |
| Revenue |  |  |  |  |  |  |
| LCFF Entitlement | 1,665,533 | 4,518,778 | 4,285,683 | 4,295,058 | 9,375 | $(223,720)$ |
| Federal Revenue | 124,243 | 344,735 | 522,541 | 522,541 | - | 177,806 |
| Other State Revenues | 181,250 | 355,213 | 544,067 | 544,067 | - | 188,854 |
| Local Revenues | 52,465 | 93,069 | 69,981 | 77,280 | 7,299 | $(15,789)$ |
| Fundraising and Grants | 10,335 | 25,000 | 27,722 | 27,722 | , 6. | 2,722 |
| Total Revenue | 2,033,826 | 5,336,795 | 5,449,995 | 5,466,669 | 16,674 | 129,874 |
| Expenses |  |  |  |  |  |  |
| Compensation and Benefits (excl adjustment) | 1,536,023 | 2,987,228 | 3,122,411 | 2,938,373 | 184,038 | 48,855 |
| Books and Supplies | 221,407 | 259,858 | 466,086 | 451,104 | 14,982 | $(191,246)$ |
| Services and Other Operating Expenditures | 767,269 | 1,903,069 | 1,821,025 | 1,848,804 | $(27,779)$ | 54,265 |
| Depreciation | 16,998 | 34,000 | 53,602 | 53,602 | ( | $(19,602)$ |
| Total Expenses | 2,541,697 | 5,184,155 | 5,463,126 | 5,291,884 | 171,242 | $(107,728)$ |
| Operating Income Before One-Time Adjustment | $(507,871)$ | 152,640 | $(13,131)$ | 174,785 | 187,916 | 22,145 |
| One-Time Compensation Adjustment |  |  |  | $(164,349)$ |  |  |
| Operating Income (including adjustment) |  |  |  | 10,436 |  |  |
| Fund Balance |  |  |  |  |  |  |
| Beginning Balance (Unaudited) | 1,210,746 | 1,210,746 | 1,210,746 | 1,210,746 |  |  |
| Audit Adjustment | $(69,796)$ | - | $(69,796)$ | $(69,796)$ |  |  |
| Beginning Balance (Audited) | 1,140,950 | 1,210,746 | 1,140,950 | 1,140,950 |  |  |
| Operating Income (including Depreciation) |  | 152,640 |  | 10,436 |  |  |
| Ending Fund Balance | 633,080 | 1,363,386 | 1,127,820 | 1,151,386 |  |  |
| Capital Outlay | 14,982 | 20,000 | - | 14,982 |  |  |
| Total ADA |  | 470.0 | 442.0 | 442.0 |  |  |
| Summary of Results |  |  |  |  |  |  |

MSA-2 is currently forecasting a net income of $\mathbf{\$ 1 7 4 , 7 8 5}$ before one-time adjustments and $\$ 10,436$ including adjustments; this is a reduction of $\$ 142,204$ from the board approved budget and an increase of $\$ 23,567$ from the November forecast. Enrollment has been reduced by -29 to 458 , from 487 originally budgeted. There was a $9 \%$ increase in FRL to $93 \%$ and an increase of $7 \%$ in unduplicated count to $93 \%$. This positively impacts LCFF, Nutrition and certain other revenues.

## Cumulative Changes from Board Approved Budget to Proposed Revised Budget

Note: the following changes were presented in the November presentation and are included again here for your reference

## LCFF/State Aid (- $\$ 233,720$ )

LCFF revenue reduced (\$233k), due to reduction of -28 ADA, offset by an increase in FRL and unduplicated count.

## Federal Revenue \$177,806

Addition of National School Lunch Program (NSLP) for MSA-2 this year increased forecast by $\$ 165 \mathrm{k}$. This was not in the board approved budget because participation in this program was not known at that time. Title I in the current forecast has increased by $\$ 11.7 \mathrm{k}$ per the CDE preliminary entitlement published in July. Special Ed rates also changed slightly from what was

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originally budgeted. Removed Title III of $\$ 727$ from budget since none of the schools will be participating this year.

## State Revenue \$188,854

Largest increases in State Revenue come from addition of two one-time funds not previously budgeted: One-Time mandated funding $\$ 100 \mathrm{k}$ and College Readiness Grant $\$ 75 \mathrm{k}$. Estimated Lottery rates also have increased since the board approved budget, resulting in estimated increase of $\$ 7.3 \mathrm{k}$. Special Ed AB602 funding rates have reduced from the board approved budget and with reduced ADA result in decreased revenue of $\$ 9 \mathrm{k}$.

## Other Local Revenue $(-\$ 15,789)$

Summer Program revenue was $\$ 16 \mathrm{~K}$ higher than budgeted, while uniforms and field trip revenue have been removed from the board approved budget, a reduction of $\$ 46 \mathrm{k}$. The addition of the Nutrition program also brought increased estimated local food service revenue of $\$ 5 \mathrm{k}$. Increased COP Option 3 Step Grant to $\$ 9 \mathrm{k}$ to match preliminary entitlement.

## Donations/Fundraising \$2,722

Fundraising increased by $\$ 2.7 \mathrm{~K}$ based on prior year actuals and budget meeting with the principal.

## Compensation and Benefits (-\$115,494)

Certificated payroll increased $\$ 141 \mathrm{~K}$ due to the one-time adjustment of July Payroll, with a corresponding increase in STRS for $\$ 18 \mathrm{~K}$. Health benefits increased $\$ 20 \mathrm{~K}$ because the budget estimated 37 employees receiving H\&W at a cost of $\$ 8,100$, but it is now based on per employee cost. 34 people are receiving $\mathrm{H} \& \mathrm{~W}$ benefits, with an average cost of $\$ 9,379$ per employee. There was a $\$ 60 \mathrm{~K}$ reduction because of two employee terminations. A teacher was replaced at a higher rate which was offset by 2 SpEd Aides who were hired less than budgeted, savings of \$20k.

## Books and Supplies (-\$191,246)

Largest increase in Books and Supplies is the addition of food supplies expense not previously budgeted - \$193k. Also, while textbooks increased by $\$ 45 \mathrm{k}$ due to purchases that were originally intended to occur in FY15-16 and were carried over to the current year, many line items were reduced by $\$ 32 \mathrm{k}$ during budget review with the principal. Classroom Furniture, Equipment and Supplies went over budget by $\$ 2 \mathrm{k}$ for Amazon purchases. Moved $\$ 15 \mathrm{k}$ to capital expenditures for security cameras.

## Services and Operating \$54,265

Direct and Indirect CMO Fees decreased $\$ 54 \mathrm{~K}$ due to updated calculation of CMO Fees based on ADA and updated home office budget. Travel and conference fees decreased by $\$ 26 \mathrm{k}$ upon review of prior year actuals. Removed rent of $\$ 180 \mathrm{k}$. Increased Operations \& Housekeeping by $\$ 130 \mathrm{k}$. Audit fees increased $\$ 6.6 \mathrm{~K}$ based on PY actuals and legal increased by $\$ 10 \mathrm{k}$ based on anticipated additional needs related to renewal. Consultants and professional development increased $\$ 46 \mathrm{~K}$ to cover the costs funded by the Educator Effectiveness and College Readiness, not previously budgeted. Special Education contract instructors increased \$25K based on PY
actuals. Substitutes, Communications and several other line items also decreased by \$50k due to budget review with principal and examination of final prior year expenses. Increased PY expenses - not accrued by $\$ 27 \mathrm{k}$ to match actuals received by $21^{\text {st }}$ Century, Lifetouch Publishing and cleaning services. Increased Equipment Leases by $\$ 3 \mathrm{k}$ based on trends.

## Depreciation $(-\$ 19,602)$

Depreciation increased to match updated fixed asset schedule and calculated depreciation for the year.

|  |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- |

## Summary of Results

MSA-3 is currently forecasting a net income of $\mathbf{\$ 9 1 , 6 1 1}$ before one-time adjustements and a loss of $(\$ 94,419)$ including adjustments; this is a reduction of $\$ 437,485$ from the board approved budget and a reduction of $\$ 8,927$ from the November forecast. Enrollment has increased by +10 to 460 , from 450 originally budgeted. There was a $4 \%$ increase in FRL to $83 \%$ and an increase of $3 \%$ in unduplicated count to $83 \%$. This increase positevely impacts LCFF, Nutrition and certain other revenues.

## Cumulative Changes from Board Approved Budget to Proposed Revised Budget

Note: the following changes were presented in the November presentation and are included again here for your reference

## LCFF Entitlement \$107,420

LCFF revenue increased $\$ 107 k$, due to increase of 9.6 ADA, FRL rate and unduplicated count.

## Federal Revenue (-\$80,288)

National School Lunch Program (NSLP) decreased based on prior year actual participation and on reduced FRL $\$ 89 \mathrm{~K}$. This is offset in part by reduced food expenses. Title I in the current forecast has increased by $\$ 6 \mathrm{k}$ per the CDE preliminary entitlement published in July. Special Ed

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rate also changed slightly from what was originally budgeted. Removed FY16-17 Title III of \$242 from budget since none of the schools will be participating this year. Added AP reimbursements of $\$ 4 \mathrm{k}$ not previously budgeted.

## State Revenue \$184,929

Largest increases in State Revenue come from addition of two one-time funds not previously budgeted: One-Time mandated funding $\$ 96 \mathrm{k}$ and College Readiness Grant $\$ 75 \mathrm{k}$. Estimated Lottery rates also have increased since the board approved budget, along with increased ADA results in estimated increase of $\$ 13 \mathrm{k}$. State Nutrition revenue decreased by $\$ 7 \mathrm{k}$ due to decreased FRL and participation based on prior year final numbers. Received \$7k for PY15-16 Assessement Reimbursements and Lottery under acrrued.

## Other Local Revenue \$15,329

Summer Program revenue was $\$ 17.7 \mathrm{~K}$ higher than budgeted. Reduced COP Option 3 Grant by \$2k.

## Compensation and Benefits (- $\$ 558,432$ )

Certificated payroll increased $\$ 164 \mathrm{~K}$ due to the one-time adjustment of July Payroll, with a corresponding increase in STRS for $\$ 21 \mathrm{~K}$. There was an additional $\$ 228 \mathrm{~K}$ due to the addition of two SpEd Aides, an office manager, and three additional deans. The additional salary changes resulted in a $\$ 40 \mathrm{~K}$ increase to STRS/PERS benefits. Health benefits increased $\$ 51 \mathrm{~K}$ because the budget estimated 44 employees receiving H\&W at a cost of $\$ 8,100$, but it is now based on per employee cost. 40 people are receiving H\&W benefits, with an average cost of $\$ 8,707$ per employee. There was an additional $\$ 43 \mathrm{~K}$ increase as two teachers were replaced and two part time employees are now full time.

## Books and Supplies \$52,654

Change primarily due to reduced food expenses due to anticipated reduced participation per prior year actuals $\$ 65 \mathrm{k}$. Classroom furniture and other food increased per budget review with principal \$12k.

## Services and Operating (-\$152,001)

Direct and Indirect CMO Fees increased \$39K due to updated calculation of CMO Fees based on ADA and updated home office budget. Rent decreased by $\$ 44 \mathrm{k}$ per info received from MPS Facilities team. Audit fees increased $\$ 5 \mathrm{~K}$ based on PY actuals and legal increased by $\$ 30 \mathrm{k}$ based on anticipated needs related to renewal. Consultants and professional development increased $\$ 90 \mathrm{~K}$ to cover the costs funded by the Educator Effectiveness and College Readiness, not previously budgeted. Field Trip expenses increased $\$ 5 \mathrm{k}$ and Substitute expenses increased $\$ 20 k$. Marketing decreased by $\$ 15 \mathrm{k}$ due to review of anticipated needs in this area and review of prior year actual spending. Special Education contract instructors increased \$7K based on PY actuals. Prior year un-accrued expenses totaled $\$ 13 k$, increasing forecasted expenses.

## Depreciation (-\$7,096)

Depreciation increased to match updated fixed asset schedule and calculated depreciation for the year.

|  | Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SUMMARY |  |  |  |  |  |  |
| Revenue |  |  |  |  |  |  |
| LCFF Entitlement | 657,969 | 1,772,032 | 1,827,963 | 1,818,445 | $(9,518)$ | 46,413 |
| Federal Revenue | 77,221 | 252,308 | 247,687 | 247,687 | - | $(4,621)$ |
| Other State Revenues | 103,615 | 141,453 | 267,852 | 267,852 | - | 126,399 |
| Local Revenues | 22,200 | 20,867 | 22,223 | 22,430 | 207 | 1,563 |
| Fundraising and Grants | 9,816 | 10,000 | 12,374 | 12,374 | - | 2,374 |
| Total Revenue | 870,821 | 2,196,660 | 2,378,099 | 2,368,788 | $(9,311)$ | 172,128 |
| Expenses |  |  |  |  |  |  |
| Compensation and Benefits (excl adjustment) | 578,372 | 1,172,519 | 1,211,281 | 1,212,821 | $(1,539)$ | $(40,302)$ |
| Books and Supplies | 56,006 | 158,736 | 132,807 | 132,807 | - | 25,930 |
| Services and Other Operating Expenditures | 257,515 | 667,206 | 753,697 | 701,330 | 52,367 | $(34,124)$ |
| Depreciation | 4,608 | 9,221 | 15,656 | 15,656 | - | $(6,435)$ |
| Total Expenses | 896,501 | 2,007,682 | 2,113,441 | 2,062,614 | 50,828 | $(54,931)$ |
| Operating Income Before One-Time Adjustment | $(25,680)$ | 188,978 | 264,658 | 306,175 | 41,517 | 117,197 |
| One-Time Compensation Adjustment |  |  |  | $(82,695)$ |  |  |
| Operating Income (including adjustment) |  |  |  | 223,480 |  |  |
| Fund Balance |  |  |  |  |  |  |
| Beginning Balance (Unaudited) | 763,641 | 567,722 | 763,641 | 763,641 |  |  |
| Audit Adjustment | $(101,149)$ | - | $(101,149)$ | $(101,149)$ |  |  |
| Beginning Balance (Audited) | 662,491 | 567,722 | 662,491 | 662,491 |  |  |
| Operating Income (including Depreciation) | $(25,680)$ | 188,978 | 264,658 | 223,480 |  |  |
| Ending Fund Balance | 636,811 | 756,700 | 927,150 | 885,971 |  |  |
| Capital Outlay | - | - | - | - |  |  |
| Total ADA |  | 180.5 | 186.2 | 186.2 |  |  |

## Summary of Results

Forecasting a net income of $\mathbf{\$ 3 0 6 , 1 7 5}$ before one-time adjustments and $\mathbf{\$ 2 2 3 , 4 8 0}$ including adjustments; this is an increase of $\$ 34,502$ from the board approved budget and a decrease of $\$ 41,178$ from the November forecast. Enrollment increased by 6 for a total of 193 students, but there was a $1 \%$ decrease in FRL to $73 \%$ and a decrease of $2 \%$ in unduplicated count to $72 \%$.

## Cumulative Changes from Board Approved Budget to Proposed Revised Budget

Note: the following changes were presented in the November presentation and are included again here for your reference

## LCFF Entitlement \$46,413

Total enrollment increased by 6 students but reduction in FRL and unduplicated increased LCFF entitlement by $\$ 46,413$ from approved budget.

## Federal Revenue (-\$4,621)

NSLP Revenue decreased by $\$ 3 \mathrm{k}$ due to the decrease in FRL\%, with a corresponding decrease in food expenses. Adjusted CDE preliminary entitlement for Title I and Title III which resulted in decrease of $\$ 1.5 \mathrm{k}$ from approved budget. Removed Title III of $\$ 81$ from budget since none of the schools will be participating this year. Added AP reimbursements of $\$ 1 \mathrm{k}$ not previously budgeted.

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## State Revenue \$126,399

One-Time Funds at \$214/ADA were not previously budgeted, resulting in an increase of \$40K. State Lottery increased $\$ 6 \mathrm{k}$ due to the increase in enrollment. Added a one-time fund for College Readiness Grant of $\$ 75 \mathrm{k}$. Special Education rate decreased from $\$ 569$ per ADA to $\$ 563$ resulting in a decrease of $\$ 4 \mathrm{k}$ from approved budget. Increased by $\$ 10 \mathrm{k}$ for prior year lottery and federal nutruition under accrued.

## Other Local Revenue \$1,563

Summer Program Revenue increased $\$ 6 \mathrm{~K}$ as actual revenue was higher than budgeted. Reduced COP Option 3 Step Grant to $\$ 5 \mathrm{k}$ to match preliminary entitlement.

## Donations/Fundraising \$2,374

Fundraising increased by $\$ 2.3 \mathrm{k}$ to match actuals.

## Compensation and Benefits (-\$122,997)

Certificated payroll increased $\$ 74 \mathrm{~K}$ due to the one-time adjustment of July Payroll. Three teachers left, which resulted in a savings of $\$ 80 \mathrm{~K}$. This offset the $\$ 50 \mathrm{~K}$ increase with the addition of the office technician and two part time SpEd Aides. Health benefits increased $\$ 10 \mathrm{~K}$ because the budget estimated 14 employees receiving H\&W at a cost of $\$ 8,100$, but it is now based on per employee cost. 12 people are receiving H\&W benefits, with an average cost of $\$ 8,667$ per employee. One employee had a service break in September but was removed from the budget. He then returned so added him back into the budget for December financials. Hired a teacher to replace one that got terminated back in August who was removed from the budget. Both these employees increased the budget by $\$ 84 \mathrm{k}$. One employee had a service break but was on the term'd list back in sept so removed him from budget. Added him in again for December financials. Hired another teacher to replace someone who got term'd back in August.

## Books and Supplies \$25,930

Office Supplies increased by $\$ 4 \mathrm{k}$, Non Instructional Student Materials \& Supplies decreasesd \$26k, Classroom Furniture decreased \$3k, Computers decreased \$20k and Other Food (food for events, PD, etc.) increased \$4k. Student Food increased \$15k due to prior year actuals.

## Services and Operating (-\$34,124)

Direct and Indirect CMO Fees increased \$5K due to updated calculation of CMO Fees based on ADA and updated home office budget. Insurance decreased by $\$ 3 k$ due to updated premium by CharterSafe. Accounting fees increased \$4k, Equipment Leases increased \$2k, Consultants increased by $\$ 8 k$, Other Professional Services increased by $\$ 9 k$, Legal Fees increased by $\$ 10 k$, Payroll Fees increased by $\$ 6 \mathrm{k}$, Marketing and Student Recruiting increased by $\$ 13 \mathrm{k}$, Transportation-Students increased by $\$ 2 k$, Postage and Delivery decreased by $\$ 2 \mathrm{k}$ based on PY actuals. Rent decreased by $\$ 46 \mathrm{k}$ based on actual contract. Increased Professional Development by $\$ 25 \mathrm{k}$ due to College Readiness.

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Depreciation (-\$6,435)
Depreciation increased to match updated fixed asset schedule and calculated depreciation for the year.

|  | Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs Proposed Budget) | Variance (Budget vs Proposed Budget) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SUMMARY |  |  |  |  |  |  |
| Revenue |  |  |  |  |  |  |
| LCFF Entitlement | 585,337 | 1,539,136 | 1,663,461 | 1,660,532 | $(2,929)$ | 121,396 |
| Federal Revenue | 45,062 | 176,079 | 164,096 | 164,096 | - | $(11,983)$ |
| Other State Revenues | 68,507 | 150,386 | 182,562 | 177,416 | $(5,145)$ | 27,030 |
| Local Revenues | 22,784 | 11,120 | 171,259 | 178,813 | 7,554 | 167,693 |
| Fundraising and Grants | 339 | 500 | 500 | 500 | - | - |
| Total Revenue | 722,029 | 1,877,220 | 2,181,878 | 2,181,357 | (520) | 304,137 |
| Expenses |  |  |  |  |  |  |
| Compensation and Benefits (excl adjustment) | 532,439 | 1,064,348 | 1,218,812 | 1,152,508 | 66,305 | $(88,159)$ |
| Books and Supplies | 64,745 | 185,900 | 199,400 | 171,607 | 27,793 | 14,293 |
| Services and Other Operating Expenditures | 183,837 | 594,065 | 708,583 | 655,357 | 53,226 | $(61,292)$ |
| Depreciation | 8,598 | 17,201 | 4,774 | 4,774 | - | 12,427 |
| Total Expenses | 789,618 | 1,861,515 | 2,131,570 | 1,984,245 | 147,324 | $(122,731)$ |
| Operating Income Before One-Time Adjustment | $(67,589)$ | 15,706 | 50,308 | 197,112 | 146,804 | 181,406 |
| One-Time Compensation Adjustment |  |  |  | $(66,305)$ |  |  |
| Operating Income (including adjustment) |  |  |  | 130,807 |  |  |
| Fund Balance |  |  |  |  |  |  |
| Beginning Balance (Unaudited) | 1,144,335 | 951,134 | 1,144,335 | 1,144,335 |  |  |
| Audit Adjustment | $(66,819)$ | - | $(66,819)$ | $(66,819)$ |  |  |
| Beginning Balance (Audited) | 1,077,516 | 951,134 | 1,077,516 | 1,077,516 |  |  |
| Operating Income (including Depreciation) | $(67,589)$ | 15,706 | 50,308 | 130,807 |  |  |
| Ending Fund Balance | 1,009,927 | 966,840 | 1,127,824 | 1,208,323 |  |  |
| Capital Outlay | 27,793 | - | - | 27,793 |  |  |
| Total ADA |  | 168.9 | 177.7 | 177.7 |  |  |

## Summary of Results

Forecasting a net income of $\mathbf{\$ 1 9 7 , 1 1 2}$ before one-time adjustments and $\$ 130,807$ including adjustments; this is an increase of $\$ 115,101$ from the board approved budget and an increase of $\$ 80,499$ from the November forecast. Enrollment increased by 12 for a total of 187 students and there was a $4 \%$ increase in FRL to $85 \%$ and $2 \%$ increase in unduplicated count to $88 \%$.

## Cumulative Changes from Board Approved Budget to Proposed Revised Budget

Note: the following changes were presented in the November presentation and are included again here for your reference

## LCFF Entitlement \$121,396

Total enrollment increased by 12 students, as well as FRL and unduplicated which increased LCFF entitlement by 121 k .

## Federal Revenue (-\$11,983)

Special Education rate decreased from \$202 per ADA to \$193 resulting in a decrease of \$5k from approved budget. Adjusted CDE preliminary entitlement for Title I and Title III which resulted in an increase of $\$ 44 \mathrm{k}$ from approved budget. Also included PY Title I payable of $\$ 51 \mathrm{k}$. Removed Title III of $\$ 485$ from budget since none of the schools will be participating this year.

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## State Revenue \$27,030

One-Time Funds at \$214/ADA were not previously budgeted, resulting in an increase of \$30K. State Lottery increased $\$ 7 \mathrm{k}$ due to the increase in enrollment. Special Education rate decreased from $\$ 569$ per ADA to $\$ 563$ resulting in a decrease of $\$ 14 \mathrm{k}$ from approved budget. NSLP increased by \$5k due to increase in enrollment. Other State Apportionments - Prior Year increased by $\$ 4 \mathrm{k}$ due to PY property tax and star reimbursement not accrued. Increased by \$334 for FY15-16 Assessment Reimbursements. Removed Fed NSLP of \$5k.

## Other Local Revenue $\mathbf{\$ 1 6 7 , 6 9 3}$

Increased COP Option 3 Grant by $\$ 160,000$ from approved budget. Increased the budget by $\$ 8 \mathrm{k}$ for Microsoft Settlement.

## Compensation and Benefits $\mathbf{( - \$ 1 5 4 , 4 6 4 )}$

Certificated payroll increased $\$ 64 \mathrm{~K}$ due to the one-time adjustment of July Payroll. One additional teacher was hired and teacher and administrators are earning a higher salary than budgeted, resulting in a $\$ 73 \mathrm{~K}$ increase. The July payroll and additional teacher resulted in a $\$ 15 \mathrm{~K}$ increase in STRS benefits.

## Books and Supplies \$14,293

Approved Textbooks decreased by \$25k, Educational Software increased by \$5k, Instructional Materials and Supplies decreased by $\$ 8 \mathrm{k}$, Non Instructional Student Materials and Supplies decreased by $\$ 3 k$, Noncapitalized Equipment decreased by $\$ 5 k$, Computers increased by $\$ 9 \mathrm{k}$, Non Classroom related Furniture, Equipment and Supplies increased by $\$ 13 k$, Student Food increased by \$20k and Other Food (food for events, PD, etc.) increased by \$3k due to prior year actuals. Moved $\$ 28 \mathrm{k}$ to Capital Expenditure for laptops.

## Services and Operating (-\$61,292)

Direct and Indirect CMO Fees increased \$5K due to updated calculation of CMO Fees based on ADA and updated home office budget. Insurance decreased by $\$ 8 k$ due to updated premium by CharterSafe. Repairs and Maintenance increased \$15k, Accounting fees increased \$3k, Other Professional Services decreased by \$23k, Field Trip Expenses increased by \$1k, Legal Fees increased by \$10k, Marketing and Student Recruiting increased by \$50k, Special Education Contract Instructors increased by \$25k, and Substitutes increased by \$5k based on PY actuals. Increased Prior Year Expense - Not accrued to \$31k for LAUSD food services, Hess Associates, Legal Fees and CharterSafe WC expenses not previously accrued. Decreased Rent by \$24k per Facility Use Agreement. Reallocated $\$ 4 \mathrm{k}$ from Field Trip expenses to Non-classroom furniture. Overstated Other Professional Services so reduced the budget by \$20k. Payroll Fees increased by $\$ 4 \mathrm{k}$ based on trends

## Depreciation \$12,427

Depreciation decreased to match updated fixed asset schedule and calculated depreciation for the year.


## Summary of Results

Forecasting a net income of $\mathbf{\$ 1 8 0 , 4 6 8}$ before one-time adjustmetns and $\$ 132,616$ including adjustments; this is a decrease of $\$ 161,299$, from the Board Approved Budget and a decrease of $\$ 51,008$ from the November Forecast. Enrollment decreased by 6 at 174, and there was a 7\% reduction in FRL to $78 \%$ as well as a $7 \%$ reduction in unduplicated count to $80 \%$.

## Cumulative Changes from Board Approved Budget to Proposed Revised Budget

Note: the following changes were presented in the November presentation and are included again here for your reference

## LCFF Entitlement (-\$57,197)

Total enrollment decreased by 6 students along with a reducation in FRL and unduplicated count which decreased LCFF entitlement by $\$ 57 \mathrm{k}$.

## Federal Revenue \$23,531

Special Education rate decreased from $\$ 202$ per ADA to $\$ 193$ resulting in a decrease of $\$ 3 \mathrm{k}$ from approved budget. Adjusted CDE preliminary entitlement for Title I and Title III which resulted in an increase of $\$ 8 \mathrm{k}$ from approved budget. NSLP Revenue increased by $\$ 18 \mathrm{k}$ due to prior year actuals.

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## State Revenue \$39,175

One-Time Funds at \$214/ADA were not previously budgeted, resulting in an increase of \$36K. School Facilities Apportionment increased \$5k. State Lottery increased $\$ 4 \mathrm{k}$, due to the rate of \$189/ADA vs. the budgeted rate of \$162/ADA. Special Education rate decreased from \$569 per ADA to $\$ 563$ resulting in a decrease of $\$ 6 \mathrm{k}$ from approved budget.

## Other Local Revenue (-\$3,608)

Reduced COP Option 3 Step Grant by $\$ 3.6 \mathrm{k}$ to match preliminary entitlement.

## Donations/Fundraising \$1,100

Donations increased by $\$ 1 \mathrm{k}$ to match actuals.

## Compensation and Benefits $(-\$ 117,673)$

Certificated payroll increased \$47K due to the one-time adjustment of July payroll, with a corresponding $\$ 6 \mathrm{~K}$ increase in STRS. Seven teachers left and were replaced by employees at a higher rate, resulting in an increase of $\$ 37 \mathrm{k}$. Administrators and classified employees are earning a higher salary than budgeted leading to an increase of \$10K. Lastly, a TA was hired that was not initially budgeted, resulting in a \$15K increase.

## Books and Supplies (-\$44,593)

Approved Textbooks increased \$40k, Books and Other Reference Materials decreased \$2k, Educational Software increased \$6k, Instructional Materials and Supplies increased \$4k based on prior year actuals. Student Food decreased \$17k due to decrease in enrollment and lower FRL\%.

## Services and Operating \$20,324

Direct and Indirect CMO Fees increased $\$ 4 \mathrm{~K}$ due to updated calculation of CMO Fees based on ADA and updated home office budget. Travel and Conferences decreased by $\$ 3 k$, Travel and Lodging increased by $\$ 3 \mathrm{k}$, Consultants increased by $\$ 6 \mathrm{k}$, Marketing and Student Recruitment increased by $\$ 8 \mathrm{k}$, Professional Development increased by $\$ 4 \mathrm{k}$, and Substitutes decreased by \$5k based on PY actuals. Increased Insurance budget by $\$ 1 \mathrm{k}$ due to updated premium by CharterSafe. Removed \$40k of added cushion/padding from Miscellaneous Operating Expenses from the budget. Prior year expenses increased by \$4k for expenses previously not accrued. Increased budget by $\$ 826$ for CCSA membership renewal.

## Depreciation $(-\$ 22,358)$

Depreciation increased to match updated fixed asset schedule and calculated depreciation for the year.

|  | Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SUMMARY |  |  |  |  |  |  |
| Revenue |  |  |  |  |  |  |
| LCFF Entitlement | 973,035 | 2,671,595 | 2,610,709 | 2,599,553 | $(11,156)$ | $(72,042)$ |
| Federal Revenue | 90,979 | 346,072 | 421,493 | 421,493 | - | 75,421 |
| Other State Revenues | 275,896 | 578,580 | 622,567 | 622,567 | - | 43,988 |
| Local Revenues | 50,191 | 54,198 | 71,193 | 71,193 | 0 | 16,996 |
| Fundraising and Grants | 5,148 | 50,000 | 25,000 | 25,000 | - | $(25,000)$ |
| Total Revenue | 1,395,248 | 3,700,444 | 3,750,962 | 3,739,806 | $(11,156)$ | 39,362 |
| Expenses |  |  |  |  |  |  |
| Compensation and Benefits (excl adjustment) | 806,061 | 1,710,715 | 1,742,388 | 1,633,722 | 108,666 | 76,993 |
| Books and Supplies | 151,490 | 333,447 | 306,250 | 306,250 | - | 27,197 |
| Services and Other Operating Expenditures | 700,873 | 1,557,568 | 1,645,244 | 1,626,862 | 18,382 | $(69,294)$ |
| Depreciation | 22,513 | 45,027 | 36,918 | 36,918 | - | 8,109 |
| Total Expenses | 1,680,938 | 3,646,756 | 3,730,800 | 3,603,752 | 127,048 | 43,004 |
| Operating Income Before One-Time Adjustment | $(285,690)$ | 53,688 | 20,162 | 136,054 | 115,892 | 82,366 |
| One-Time Compensation Adjustment |  |  |  | $(89,982)$ |  |  |
| Operating Income (including adjustment) |  |  |  | 46,072 |  |  |
| Fund Balance |  |  |  |  |  |  |
| Beginning Balance (Unaudited) | 939,109 | 922,760 | 939,109 | 939,109 |  |  |
| Audit Adjustment | 8,244 | - | 8,244 | 8,244 |  |  |
| Beginning Balance (Audited) | 947,353 | 922,760 | 947,353 | 947,353 |  |  |
| Operating Income (including Depreciation) | $(285,690)$ | 53,688 | 20,162 | 46,072 |  |  |
| Ending Fund Balance | 661,664 | 976,448 | 967,515 | 993,425 |  |  |
| Capital Outlay | - | 60,000 | 198,325 | 198,325 |  |  |
| Total ADA |  | 291.4 | 284.7 | 284.7 |  |  |

## Summary of Results

Forecasting a net income of $\mathbf{\$ 1 3 6 , 0 5 4}$ before one-time adjustments and $\$ 46,072$ including adjustments; this is a decrease of $\$ 7,616$ from the board approved budget and an increase of $\$ 25,910$ from the November forecast. Enrollment decreased by 7 to 295 , and there was a $4 \%$ reduction in the unduplicated to $76 \%$.

## Cumulative Changes from Board Approved Budget to Proposed Revised Budget

Note: the following changes were presented in the November presentation and are included again here for your reference

## LCFF Revenue (-\$72,042)

Enrollment and unduplicated count decrease led to a decrease in LCFF.

## Federal Revenue \$75,421

NSLP Revenue decreased by $\$ 64 \mathrm{~K}$ per PY actuals, with a corresponding decrease in food expense. MSA-7 was awarded the Charter School Facilities Incentive Grant (CSFIG), which is a 3 -year federal grant program to assist in facility needs. MSA-7 will received \$138K each year for three years to cover construction costs for modulars at MSA-7. Title II decreased by $\$ 131$ based on preliminary apportionment and removed Title III of \$313 from the budget.

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## State Revenue \$43,988

Special Education Revenue decreased by $\$ 11 \mathrm{~K}$ per PY actuals. NSLP decreased 5 K , with a corresponding decrease in food expense. Increase of $\$ 60 \mathrm{~K}$ for one-time funds that were not previously budgeted. Preliminary entitlement released at 214.55 per PY ADA.

## Other Local Revenue \$16,996

Summer Program revenue was $\$ 15 \mathrm{~K}$ higher than budgeted. Received credit for prior year expenses of $\$ 9 \mathrm{k}$. Special Education Option 3 Grant reduced by $\$ 7 \mathrm{~K}$ from the approved budget based on preliminary entitlements.

## Donations/Fundraising (-\$25,000)

Fundraising reduction of $\$ 25 \mathrm{~K}$ based on prior year actuals

## Compensation and Benefits ( $-\$ 12,989$ )

Certificated compensation increased by $\$ 94 \mathrm{~K}$, largely due to the one-time adjustment for July payroll in the amount of $\$ 89 \mathrm{~K}$. Contracted actual salaries were $\$ 5 \mathrm{~K}$ higher than budget due to additional stipends that were not budgeted. Classified payroll reduced $\$ 40 \mathrm{~K}$ as two positions were budgeted that were no longer needed, which had a corresponding reduction in benefits of \$10K. Classified salaries were further reduced $\$ 18 \mathrm{~K}$ as hourly employees were updated based on hours worked. Added two art teachers and 1 teachers assistant replaced at a higher hourly rate which increased the budget by $\$ 3 \mathrm{~K}$. Certificated salaries were reduced $\$ 14 \mathrm{~K}$ from the November forecast as one teach went on maternity leave, which resulted in a corresponding increase in substitue expenses.

## Books and Supplies \$27,197

Textbook and other reference materials purchase not previously budgeted, which resulted in an increase of $\$ 29 \mathrm{~K}$. Student food decreased by $\$ 63 \mathrm{~K}$ based on PY Actuals and corresponding revenue decrease. Other Food (food for events, PD, etc.) increased by $\$ 5 \mathrm{~K}$ based on prior year actuals. Other materials and supplies decreased $\$ 2 \mathrm{~K}$ based on actual school needs.

## Services and Operating (-\$69,294)

Direct and Indirect CMO Fees increased $\$ 27 \mathrm{~K}$ due to updated calculation of CMO Fees based on ADA and updated home office budget. Audit fees increased \$4.5K based on PY actuals. Consultants increased by $\$ 4 \mathrm{~K}$ to cover the cost of an art program consultant that was not previously budgeted. PY expenses not accrued reduced by $\$ 9 \mathrm{~K}$ due writing off PY expenses. Special Education contract instructors increased $\$ 28 \mathrm{~K}$ based on PY actuals. Substitutes increased $\$ 18 \mathrm{~K}$ to cover the teacher on maternity leave, with a corresponding decrease in salaries.

## Depreciation \$8,109

Depreciation decreased to match updated fixed asset schedule and calculated depreciation for the year.

|  | Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance <br> (Budget vs. <br> Proposed Budget) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SUMMARY |  |  |  |  |  |  |
| Revenue |  |  |  |  |  |  |
| LCFF Entitlement | 1,691,123 | 4,438,632 | 4,442,047 | 4,440,491 | $(1,556)$ | 1,859 |
| Federal Revenue | 212,012 | 296,081 | 297,469 | 297,469 | ) | 1,388 |
| Other State Revenues | 239,761 | 508,978 | 620,258 | 620,258 | - | 111,280 |
| Local Revenues | 42,971 | 90,229 | 70,186 | 70,411 | 225 | $(19,818)$ |
| Fundraising and Grants | 3,614 | 20,000 | 20,000 | 20,000 | (1, | - |
| Total Revenue | 2,189,480 | 5,353,920 | 5,449,960 | 5,448,629 | $(1,331)$ | 94,709 |
| Expenses |  |  |  |  |  |  |
| Compensation and Benefits (excl adjustment) | 1,359,482 | 2,842,777 | 2,819,272 | 2,701,941 | 117,331 | 140,836 |
| Books and Supplies | 104,431 | 297,700 | 420,157 | 420,157 | - | $(122,457)$ |
| Services and Other Operating Expenditures | 845,115 | 2,081,816 | 2,155,991 | 2,142,840 | 13,151 | $(61,024)$ |
| Depreciation | 34,078 | 68,156 | 84,873 | 84,873 | - | $(16,717)$ |
| Total Expenses | 2,343,106 | 5,290,449 | 5,480,294 | 5,349,811 | 130,483 | $(59,362)$ |
| Operating Income Before One-Time Adjustment | $(153,625)$ | 63,471 | $(30,334)$ | 98,817 | 129,152 | 35,347 |
| One-Time Compensation Adjustment |  |  |  | $(120,965)$ |  |  |
| Operating Income (including adjustment) |  |  |  | $(22,148)$ |  |  |
| Fund Balance |  |  |  |  |  |  |
| Beginning Balance (Unaudited) | 3,061,348 | 3,019,921 | 3,061,348 | 3,061,348 |  |  |
| Audit Adjustment | $(90,501)$ | , | $(90,501)$ | $(90,501)$ |  |  |
| Beginning Balance (Audited) | 2,970,847 | 3,019,921 | 2,970,847 | 2,970,847 |  |  |
| Operating Income (including Depreciation) | $(153,625)$ | 63,471 | $(30,334)$ | $(22,148)$ |  |  |
| Ending Fund Balance | 2,817,222 | 3,083,391 | 2,940,513 | 2,948,699 |  |  |
| Capital Outlay | 77,808 | 84,000 | 84,000 | 84,000 |  |  |

## Summary of Results

Forecasting a net income of $\$ 98,817$ before one-time adjustments and a loss of $(\$ 22,148)$ including adjustments; this is a decrease of $\$ 85,618$ from the board approved budget and an increase of $\$ 8,187$ from the November forecast. Enrollment remains the same at 495, but there was a $1 \%$ reduction in the unduplicated to $93 \%$.

## Cumulative Changes from Board Approved Budget to Proposed Revised Budget

Note: the following changes were presented in the November presentation and are included again here for your reference

## LCFF Revenue \$1,859

Rate adjustment led to increase in LCFF.

## Federal Revenue \$1,388

Special Education rate decreased from \$202 per ADA to \$193 resulting in a decrease of $\$ 741$ from approved budget. Adjusted CDE preliminary entitlement for Title I and Title III which resulted in an increase of $\$ 2 k$ from approved budget. Removed Title III of $\$ 151$ from the budget.

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## State Revenue \$111,280

One-Time Funds at $\$ 214.55$ per PY ADA were not previously budgeted, resulting in an increase of $\$ 96 \mathrm{~K}$. State Lottery increased $\$ 13 \mathrm{~K}$, due to the rate of $\$ 189 /$ ADA vs. the budgeted rate of \$162/ADA.

## Other Local Revenue $(-\$ 19,818)$

Uniform revenue reduced $\$ 30 \mathrm{~K}$ as uniforms will no longer be sold through the school. Corresponding decrease in uniform expense. Summer Program Revenue increased ( $\$ 17 \mathrm{~K}$ ) as actual revenue was higher than budgeted. SpEd Option 3 Grant decreased 6K as it is now based on the entitlement.

## Compensation and Benefits \$19,871

Certificated payroll increased $\$ 120 \mathrm{~K}$ due to one-time adjustment for July payroll. This was offset by $\$ 137 \mathrm{~K}$ due to lower stipends than budgeted as well as two positions removed from the staff list, with a corresponding benefits change of $\$ 20 \mathrm{~K}$. A classified employee was reclassed as a certificated employee, with a net change of zero to overall payroll budget, but a shift of $\$ 56 \mathrm{~K}$ between the budget categories. Classified payroll increased $\$ 20 \mathrm{~K}$ due to part-time janitor hired that was not budgeted. Health \& Welfare Benefits decreased by $\$ 3 \mathrm{~K}$ due to PPO adjustments.

## Books and Supplies $(-\$ 122,457)$

Educational software increased $\$ 5 \mathrm{~K}$ for Accelerated Reader and Discover Education. \$8K in Uniform Expense removed as MPS will no longer be selling uniforms for revenue. Noncapitalized equipment increased $\$ 15 \mathrm{~K}$ due to speakers needing replacement in classrooms. Student food increased $\$ 100 \mathrm{~K}$ due to updated agreement with LAUSD. Agreement has CEP Free at $69.1 \%$ and Full 30.9\%. MSA-8 actual numbers based on the forms collected is 90\% Free and Reduced. Regional Director and Principal are working to get the LAUSD agreement updated.

## Services and Operating $(-\$ 61,024)$

Direct and Indirect CMO Fees increased $\$ 44 \mathrm{~K}$ due to updated calculation of CMO Fees based on ADA and updated home office budget. Audit fees increased \$6K based on PY actuals. Professional Development increased $\$ 6 \mathrm{~K}$ to include Edge Coaching contract for principal. Prior year expenses (not accrued) increased $\$ 6 \mathrm{~K}$ from due to Sch4 Expenses from LACOE, Hess \& Associates, and employee reimbursements.

## Depreciation $(\$ 16,717)$

Depreciation increased to match updated fixed asset schedule and calculated depreciation for the year.

|  | Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance <br> (Budget vs. <br> Proposed Budget) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SUMMARY |  |  |  |  |  |  |
| Revenue |  |  |  |  |  |  |
| LCFF Entitlement | 808,470 | 4,595,312 | 5,477,274 | 5,465,892 | $(11,382)$ | 870,580 |
| Federal Revenue | 88,965 | 394,527 | 783,158 | 783,158 | ) | 388,631 |
| Other State Revenues | 94,689 | 345,918 | 555,702 | 556,982 | 1,280 | 211,064 |
| Local Revenues | 15,739 | 16,505 | 17,164 | 26,185 | 9,020 | 9,680 |
| Fundraising and Grants | $27,854$ | 22,000 | 22,575 | 27,854 | 5,279 | 5,854 |
| Total Revenue | 1,035,717 | 5,374,262 | 6,855,873 | 6,860,071 | 4,198 | 1,485,809 |
| Expenses |  |  |  |  |  |  |
| Compensation and Benefits (excl adjustment) | 1,640,642 | 3,059,757 | 3,775,567 | 3,723,254 | 52,313 | $(663,497)$ |
| Books and Supplies | 425,583 | 691,730 | 866,125 | 829,376 | 36,749 | $(137,646)$ |
| Services and Other Operating Expenditures | 762,482 | 1,775,769 | 2,065,550 | 2,087,914 | $(22,363)$ | $(312,145)$ |
| Depreciation | 198,617 | 397,234 | 363,466 | 373,813 | $(10,347)$ | 23,420 |
| Total Expenses | 3,027,325 | 5,924,489 | 7,070,710 | 7,014,357 | 56,352 | $(1,089,868)$ |
| Operating Income Before One-Time Adjustment | $(1,991,608)$ | $(550,228)$ | $(214,837)$ | $(154,287)$ | 60,550 | 395,941 |
| One-Time Compensation Adjustment |  |  |  | $(45,129)$ |  |  |
| Operating Income (including adjustment) |  |  |  | $(199,416)$ |  |  |
| Fund Balance |  |  |  |  |  |  |
| Beginning Balance (Unaudited) | 8,291,101 | 8,212,887 | 8,291,101 | 8,291,101 |  |  |
| Audit Adjustment | 7,820 | - | 7,820 | 7,820 |  |  |
| Beginning Balance (Audited) | 8,298,921 | 8,212,887 | 8,298,921 | 8,298,921 |  |  |
| Operating Income (including Depreciation) | $(1,991,608)$ | $(550,228)$ | $(214,837)$ | $(199,416)$ |  |  |
| Ending Fund Balance | 6,307,313 | 7,662,659 | 8,084,084 | 8,099,505 |  |  |
| Capital Outlay | 37,249 | 13,389,061 | 77,875 | 115,124 |  |  |

## Summary of Results

Forecasting a net loss of $\mathbf{( \$ 1 5 4 , 2 8 7 )}$ before one-time adjustments and $(\$ 199,416)$ including adjustments; this is an increase of $\$ 350,812$ from the board approved budget and an increase of $\$ 15,421$ from the November forecast. Enrollment increase of 98 from the approved budget to 628 students. Unduplicated increased $4 \%$ to $84 \%$.

## Cumulative Changes from Board Approved Budget to Proposed Revised Budget

Note: the following changes were presented in the November presentation and are included again here for your reference

## LCFF Revenue \$870,580

Enrollment increase led to an increase in LCFF.

## Federal Revenue \$388,631

NSLP Revenue increased $\$ 43 \mathrm{~K}$ due to enrollment. Implementation Grant previously expected to be spent in $15-16$, however, actual balance of $\$ 261 \mathrm{~K}$. Remaining revenue will be recognized in $16-17$ as all remaining funds were spent as of September 30, 2016. Increase of $\$ 85 \mathrm{~K}$ due to Title I preliminary apportionment released at \$219,592 (originally budgeted/estimated at \$134K).

## Other State Revenue \$211,064

Special Education, NSLP, Mandate Cost Reimbursements, and State Lottery increased \$130K due to enrollment. \$75K added for College Readiness Grant, which will be used to cover college counselor salary. Increase of $\$ 6 \mathrm{~K}$ for PY revenue not accrued.

## Other Local Revenue \$9,680

Anaheim was incorrectly deducting district oversight fees from in lieu property taxes, even though MSA-SA is authorized by the state. Anaheim reimbursed MSA-SA for these incorrect deductions FY14-15 and FY15-16. FY14-15 was not accrued and booked to other local.

## Donations/Fundraising \$5,854

Fundraising has exceeded the budget and increased to match actuals.

## Compensation and Benefits $(-\$ 708,626)$

Certificated payroll increased $\$ 392,473$ due to 5 additional teachers hired with the increased enrollment as well as one additional dean. Classified payroll increased 238 K as an additional office manager was hired as well as additional support staff. There was a corresponding benefits increase with increased staff of $\$ 100 \mathrm{~K}$. Currently, hourly employees are still trending low, and this may reduce further in upcoming forecasts. A Spanish left, and the placeholder position was prorated, reducing the budget by $\$ 21 \mathrm{~K}$.

## Books and Supplies $(-\$ 137,646)$

Textbooks increased $\$ 4.8 \mathrm{~K}$ based on actual McGraw-Hill Purchase order, which was covered by PCSGP grant. Custodial supplies increased $\$ 20 \mathrm{~K}$, which includes one-time purchases for the new site. Art \& Music supplies increased $\$ 10 \mathrm{~K}$ to include instrument purchases for the music program. Office supplies increased $\$ 12.8 \mathrm{~K}$ based on PY and CY expenditures. Non-Capitalized equipment and classroom furniture increased 32 K for one-time purchases for new building. Computers increased $\$ 16 \mathrm{~K}$ to meet the $1: 1$ student ratio. MSA-SA may purchase MSA-SC chromebooks at fair market value if they are still viable. Student food increased $\$ 63 \mathrm{~K}$ due to enrollment and other food increased $\$ 3 \mathrm{~K}$ for parent meetings.

## Services and Operating (-\$312,145)

Direct and Indirect CMO Fees increased $\$ 80 \mathrm{~K}$ due to updated calculation of CMO Fees based on ADA and updated home office budget. Insurance decreased $\$ 11 \mathrm{~K}$ based on updated CharterSafe allocation. Utilities increased $\$ 90 \mathrm{~K}$ based on actual invoices for new school site. Rent increased $\$ 37 \mathrm{~K}$ for July \& August Rent as well as additional charges for remaining in the building. Repairs and maintenance increased $\$ 25 \mathrm{~K}$ due to repairs needed at the old site, which was deducted from the security deposit. After school program increased $\$ 5 \mathrm{~K}$ and district oversight fee increased $\$ 8 \mathrm{~K}$ due to increased LCFF. Fines \& Penalties increased $\$ 29 \mathrm{~K}$ for the estimated property tax for the new school site. The school site was not exempt for the year as it was not placed in service until September. Technology services increased $\$ 44 \mathrm{~K}$ due to onetime tech purchases for new site and increased CoolSIS expense for higher student enrollment.

## Depreciation \$23,420

Depreciation decreased to match updated fixed asset schedule and calculated depreciation for the year. Estimated depreciation on new school building, and may change.

Note regarding expenses:
MSA-SA incurred expenses related to opening the new school, some of which are still being analyzed in terms of proper funding source (Prop 1D vs. operating budget) and accounting treatment. This includes approximately $\$ 135 \mathrm{k}$ in furniture and equipment expenses. This could have an impact on the bottom line, depending on whether they will ultimately be expensed or capitalized.

|  | Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance <br> (Budget vs. <br> Proposed Budget) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SUMMARY |  |  |  |  |  |  |
| Revenue |  |  |  |  |  |  |
| LCFF Entitlement | 1,311,974 | 3,365,610 | 3,065,431 | 3,067,041 | 1,610 | $(298,569)$ |
| Federal Revenue | 14,237 | 133,928 | 139,972 | 139,972 | - | 6,044 |
| Other State Revenues | 102,450 | 301,331 | 386,040 | 386,040 | - | 84,709 |
| Local Revenues | 72,465 | 55,036 | 88,597 | 88,597 | - | 33,561 |
| Fundraising and Grants | 23,827 | 20,000 | 20,000 | 23,827 | 3,827 | 3,827 |
| Total Revenue | 1,524,953 | 3,875,905 | 3,700,040 | 3,705,478 | 5,437 | $(170,428)$ |
| Expenses |  |  |  |  |  |  |
| Compensation and Benefits (excl adjustment) | 1,101,627 | 2,155,725 | 2,256,594 | 2,158,964 | 97,630 | $(3,239)$ |
| Books and Supplies | 80,218 | 163,559 | 179,076 | 180,455 | $(1,379)$ | $(16,896)$ |
| Services and Other Operating Expenditures | 503,485 | 1,325,125 | 1,199,279 | 1,181,986 | 17,293 | 143,139 |
| Depreciation | 22,310 | 44,619 | 39,460 | 39,460 | - | 5,159 |
| Total Expenses | 1,707,640 | 3,689,029 | 3,674,409 | 3,560,866 | 113,544 | 128,163 |
| Operating Income Before One-Time Adjustment | $(182,686)$ | 186,876 | 25,631 | 144,612 | 118,981 | $(42,264)$ |
| One-Time Compensation Adjustment |  |  |  | $(99,934)$ |  |  |
| Operating Income (including adjustment) |  |  |  | 44,678 |  |  |
| Fund Balance |  |  |  |  |  |  |
| Beginning Balance (Unaudited) | 1,173,620 | 1,053,661 | 1,173,620 | 1,173,620 |  |  |
| Audit Adjustment | 960 | - | 960 | 960 |  |  |
| Beginning Balance (Audited) | 1,174,581 | 1,053,661 | 1,174,581 | 1,174,581 |  |  |
| Operating Income (including Depreciation) | $(182,686)$ | 186,876 | 25,631 | 44,678 |  |  |
| Ending Fund Balance | 991,894 | 1,240,537 | 1,200,211 | 1,219,259 |  |  |
| Capital Outlay | - | - | - | - |  |  |
| Total ADA |  | 453.6 | 413.0 | 413.0 |  |  |

## Summary of Results

Forecasting a net income of $\mathbf{\$ 1 4 4 , 6 1 2}$ before one-time adjustments and $\$ 44,678$ including adjustments; this is a reduction of $\$ 142,198$ from the board approved budget and an increase of $\$ 19,047$ from the November forecast. Enrollment decreased by 42 from the approved budget to 428 students. Unduplicated increased 2\% to $25 \%$.

## Cumulative Changes from Board Approved Budget to Proposed Revised Budget

Note: the following changes were presented in the November presentation and are included again here for your reference

## LCFF Revenue $\mathbf{( - \$ 2 9 8 , 5 6 9 )}$

Enrollment decrease led to a decrease in LCFF

## Federal Revenue \$6,044

Special Education rate adjustment resulted in increase of $\$ 3,939$ from approved budget. Adjusted CDE preliminary entitlement for Title I and Title III which resulted in an increase of $\$ 2.1 \mathrm{k}$ from approved budget.

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## Other State Revenue $\$ \mathbf{8 4 , 7 0 9}$

Special Education revenue reduced $\$ 13 \mathrm{~K}$ with decreased enrollment. One-time funding increased $\$ 89 \mathrm{~K}$ at $214.55 / \mathrm{PY}$ ADA based on preliminary entitlement. State revenue increased by $\$ 5 \mathrm{~K}$ from the previous forecast due to PY state revenue not accrued.

## Other Local Revenue \$33,561

Summer Program Revenue increased \$10K based on actual revenue. Other local revenue increased $\$ 23 \mathrm{~K}$ from school sales and $\$ 10 \mathrm{~K}$ from the Microsoft Refund.

## Fundraising Revenue \$3,827

Increased based on actuals.

## Compensation and Benefits $(-\$ 103,173)$

Certificated payroll increased $\$ 100 \mathrm{~K}$ due to one-time July payroll adjustment, however, fulltime Special Ed Teachers were removed and replaced with support staff, which led to a savings of $\$ 30 \mathrm{~K}$. Classified Payroll increased with the addition of a school psychologist, with a corresponding decrease of $\$ 15 \mathrm{~K}$ in Special Ed contract instructors. H\&W benefits increased $\$ 22 \mathrm{~K}$ as benefits are now being tracked on a per employee basis rather than an average cost. Accounts for employees opting in or moving to the family plan.

## Books and Supplies (-\$16,896)

Textbooks increased $\$ 8 \mathrm{~K}$ based on CY actuals. Custodial supplies decreased $\$ 3 \mathrm{~K}$ based on PY actuals. Uniform expenses increased $\$ 13 \mathrm{~K}$ based on CY actuals, but will not be sold based on new MPS policy. Non-capitalized equipment reduced by $\$ 2 \mathrm{~K}$. Other food increased $\$ 1 \mathrm{~K}$ based on actual expenditures.

## Services and Operating \$143,139

Direct CMO Fee reduced $\$ 33 \mathrm{~K}$ due to lower enrollment and maxed at $11 \%$ LCFF. Shared staff fee decreased $\$ 20 \mathrm{~K}$ as a result of staff leaving in January, reducing overall fee to sites. Rent reduced $\$ 25 \mathrm{~K}$ based on actual lease agreement and repairs \& maintenance reduced $\$ 20 \mathrm{~K}$ based on CY spending. Consultants decreased $\$ 40 \mathrm{~K}$ as school is no longer hiring a contracted counselor. Prior year expenses not accrued increased $\$ 8 \mathrm{~K}$ due to district oversight, SubReady, Ricoh, Mission Janitorial, Hess \& Associates, and teacher reimbursements. SpEd contractors decreased $\$ 15 \mathrm{~K}$ based on PY actuals and less amount paid out for psych services now that school psychologist is on staff. Substitutes reduced \$6K based on PY actuals.

## Depreciation \$5,159

Depreciation decreased to match updated fixed asset schedule and calculated depreciation for the year.

MERF

|  | Actual YTD | Approved Budget September 8th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | $\begin{gathered} \text { Variance } \\ \text { (Budget vs. } \\ \text { Proposed Budget) } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SUMMARY |  |  |  |  |  |  |
| Revenue |  |  |  |  |  |  |
| Local Revenues | 3,008,303 | 6,242,850 | 6,511,359 | 6,410,367 | $(100,992)$ | 167,517 |
| Fundraising and Grants | 86,850 | 150,000 | 150,000 | 150,000 | - | - |
| Total Revenue | 3,095,153 | 6,392,850 | 6,661,359 | 6,560,367 | $(100,992)$ | 167,517 |
| Expenses |  |  |  |  |  |  |
| Compensation and Benefits (excl adjustment) | 1,937,146 | 3,467,487 | 3,713,429 | 3,567,998 | 145,432 | $(100,511)$ |
| Books and Supplies | 40,827 | 75,821 | 94,820 | 84,820 | 10,000 | $(8,999)$ |
| Services and Other Operating Expenditures | 1,273,893 | 2,537,455 | 2,825,323 | 2,616,824 | 208,500 | $(79,369)$ |
| Depreciation | 3,834 | 7,666 | 1,440 | 1,440 | - | 6,226 |
| Total Expenses | 3,255,700 | 6,088,429 | 6,635,013 | 6,271,082 | 363,931 | $(182,653)$ |
| Operating Income Before One-Time Adjustment | $(160,547)$ | 304,421 | 26,346 | 289,286 | 262,939 | $(15,136)$ |
| One-Time Compensation Adjustment |  |  |  | - |  |  |
| Operating Income (including adjustment) |  |  |  | 289,286 |  |  |
| Fund Balance |  |  |  |  |  |  |
| Beginning Balance (Unaudited) | $(285,175)$ | $(285,175)$ | $(285,175)$ | $(285,175)$ |  |  |
| Audit Adjustment | 284,225 | 284,225 | 311,971 | 284,225 |  |  |
| Beginning Balance (Audited) | (950) | (950) | 26,796 | (950) |  |  |
| Operating Income | $(160,547)$ | 304,421 | 26,346 | 289,286 |  |  |
| Ending Fund Balance | $(161,497)$ | 303,471 | 53,142 | 288,335 |  |  |

Capital Outlay

## Summary of Results

Forecasting a net income of $\$ 289,286$, a reduction of $\$ 15,136$ from the board approved budget and an increase of $\$ 262,939$ from the November forecast.

## Cumulative Changes from Board Approved Budget to Proposed Revised Budget

Note: the following changes were presented in the November presentation and are included again here for your reference

## Other Local Revenue \$167,517

Other Local revenue increased $\$ 25 \mathrm{~K}$ due to refunds and return of security deposit that was not on the Balance Sheet. CMO Fee (Indirect): Increase of $\$ 109 \mathrm{~K}$ based on increased expenses, which are discussed further below. CMO Fee (Shared Staff): Increased $\$ 34 \mathrm{~K}$ based on actual contracted salaries and H\&W benefits, which were higher than the approved budget.

## Compensation and Benefits $(-\$ 100,511)$

Increased $\$ 22 \mathrm{~K}$ due to accrued PTO not budgeted, which is paid at the end of each fiscal year for unused sick time (estimated at 6 unused days per employee at a rate of $\$ 125 /$ per day, but actuals could differ). Accrued vacation previously not booked to the balance sheet, but accrued liability is $\$ 62 \mathrm{~K}$ as of September, which has been added to the forecast on a per employee basis. Bonuses for two employees were not budgeted, with a corresponding increase of $\$ 20 \mathrm{~K}$ to the proposed budget. Increased $\$ 71 \mathrm{~K}$ due to two employees who were expected to leave

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prior to July 2016, but actually left in August/September, and their payroll and vacation payouts were not budgeted. Severance for two employees was not budgeted, increase of $\$ 60 \mathrm{~K}$. STRS and PERS is now offered to all home office employees, with a corresponding increase of \$70K. Health \& Welfare increased $\$ 38 \mathrm{~K}$ as it is based on a per employee basis with more employees opting-in as well as enrolling in the family plan. Due to these increased expenses from the approved budget, MERF did not fill vacant positions and have delayed the hiring of a payroll associate and purchasing associate, which led to a savings of \$242K. [See figure 1.1]

| Savings - Approved vs. Proposed |  |
| :--- | ---: |
| Salaries - Unfilled Positions | $201,000.00$ |
| Benefits - Unfilled Positions | $40,884.00$ |
| Total Savings | $\mathbf{2 4 1 , 8 8 4 . 0 0}$ |


| Additional Expenses - Approved vs. Proposed |  |
| :--- | ---: |
| PTO Payouts (unused sick time) | $(21,750.00)$ |
| Accrued Vacation | $(61,887.45)$ |
| Bonuses/Stipends | $(19,799.07)$ |
| Health Reimbursements | $(6,900.00)$ |
| STRS | $(46,595)$ |
| PERS | $(23,362)$ |
| H\&W Benefits | $(31,006)$ |
| Salaries for non-budgeted employees | $(70,613.52)$ |
| Severance - OD \& SM | $(60,481.34)$ |
| Total Additions | $(342,394.66)$ |
|  |  |
| Net Change | $(\mathbf{1 0 0 , 5 1 0 . 6 6 )}$ |

Figure 1.1: Savings and Additional Expenses - Compensation \& Benefits

## Books and Supplies $(-\$ 8,999)$

Educational software decreased 7K based on needs of the Academic Department. Office supplies increased $\$ 6 \mathrm{~K}$ based on PY actuals. Non-capital expenditures in the amount of $\$ 1 \mathrm{~K}$ were removed from the budget. Other food increased $\$ 11 \mathrm{~K}$ based on PY and CY actuals.

## Services and Operating $(-\$ 79,369)$

Travel and conferences decreased $\$ 66 \mathrm{~K}$ due to less travel expected up north and a decrease in departmental travel budgets. Operations and housekeeping increased $\$ 13 \mathrm{~K}$ due to the removal of Santa Clara junk. Audit fees increased $\$ 19 \mathrm{~K}$ based on VTD PY actuals and contract. School programs increased $\$ 4 \mathrm{~K}$ for additional community outreach. Consultants decreased $\$ 12 \mathrm{~K}$ based on a reduction of community outreach and based on actual contracts. Legal fees increased $\$ 85 \mathrm{~K}$ based on PY actuals as well as expected increase in legal fees with renewals and OIG. Licenses and other fees increased $\$ 4 \mathrm{~K}$ for use tax, which is paid by MERF. Marketing and
student recruiting reduced $\$ 37 \mathrm{~K}$ in order to cut expenses from the MERF budget. Prior year expenses (not accrued) increased $\$ 17 \mathrm{~K}$ from as a result of prior year expenses that were not accrued for in the amount of $\$ 41 \mathrm{~K}$, including CoolSIS, Cannon, reimbursements, CaINET, EDD and First Student. Professional development decreased $\$ 51 \mathrm{~K}$ based on projected department needs as well as STEAM expo. Tutition Reimbursement increased $\$ 38 \mathrm{~K}$ based on actual participation. Staff recruiting increased $\$ 21 \mathrm{~K}$ for Department of Justice, fingerprinting and recruiting events. This was budgeted under 5822, but was moved to a new object code. Technology services and communications each increased by $\$ 19 \mathrm{~K}$ based on updated IT budget.

## Depreciation \$6,226

Depreciation decreased to match updated fixed asset schedule and calculated depreciation for the year.

## Budget Cuts from the November Forecast

In the January meeting, the board approved a 3\% increase in expenses from the approved budget. The finance team worked to identify potential areas for budget cuts in the November forecast to meet this request. In addition to not filling the vacant positions for COO, Controller, and Senior Financial Analyst, the following adjustments were made to the budget:

## Cuts from November Forecast

4330 - Office Supplies
4420 - Computers
$(5,000.00)$
5220 - Travel \& Lodging $(22,000.00)$
5822 - Consultants
$(56,359.25)$
5851 - Marketing \& Student Recruiting
$(40,000.00)$
5863 - Professional Development
$(35,000.00)$
5864 - Tuition Reimbursement
$(15,000.00)$
Total Cuts
$(178,359.25)$

There was also a $\$ 40 \mathrm{~K}$ decrease in prior year expenses (not accrued) due a write off as well as an audit adjustment.

MERF did cut $\$ 364 \mathrm{~K}$ in expenses from the November Forecast, however, these cuts result in potential risks to MERF. MSA-4 and 5 are up for renewal next year, and MERF will not have the funds to hire outside consultant help. MERF has less employees on staff, and should more requests come from FCMAT or the OIG, they will have limited manpower to fulfill these requests. Legal fees could also further impact the budget.

## Capital Expenditures - Actuals YTD

Capital expenditures are currently hitting MERF as an expense, but will need to be allocated to school sites as capital costs and later depreciated. The actual classified salary and contracted expenses incurred through December 2016 are overstated by $\$ 113 \mathrm{~K}$, and will be reclassified to capital expenditure once the Facility Team provides appropriate allocations at year end.

## CMO Fee (Indirect Costs)

The CMO fees are calculated by redistributing total home office expenses to school sites based on a tier factor driven by Average Daily Attendance (ADA). The home office allocation expense takes into account that MSA-SD is capped at $11 \%$ LCFF, as well as the capping of those schools that have reached a minimum threshold of reserves in order to mitigate financial burden. The expenses to be allocated are calculated as follows:

$$
\text { Home Office Expense Allocation = Allowable Expenses }- \text { Fundraising \& Other Revenue }- \text { Direct CMO Fee }+5 \% \text { Reserve }
$$

## Shared Staff Fee

Four home office employees fill in the gaps at school sites and are charged a separate fee to account for these costs:

| Employee |  | Title |  | \% Salary <br> Allocated |  | Funded by <br> Revenue | Sites Responsible |
| :--- | :--- | :--- | :--- | :--- | :---: | :---: | :---: |
| Suat Acar | Regional Director | $86 \%$ | Unrestricted | LAUSD Sites |  |  |  |
| Erdinc Acar | Regional Director | $50 \%$ | Unrestricted | MSA-SA \& MSA-SD |  |  |  |
| Kelly Hourigan | COO | $15 \%$ | Special Ed. | All Sites |  |  |  |
| Victoria Marzouk | Director of Special Programs | $100 \%$ | Special Ed. | All Sites |  |  |  |

CMO Fees: As a \% of Revenue

$\left.$|  | \% LCFF |  |
| :--- | :---: | :---: | | \% Total |
| :---: |
| Revenue* | \right\rvert\,

*Total revenue excludes facility grants awarded to MSA-1 and MSA-7

ADA drives revenue and decreases in enrollment or attendance can negatively affect the forecast. Below is a summary of sites and how their current ADA compares to the forecast. Since ADA is variable, with decreases usually seen during the holiday months, the forecast is only updated with material changes and when the $\mathrm{P}-1$ is certified.

## Summary

There will likely be a revenue increase on most sites as cumulative P-1 (uncertified) ADA is trending higher than the forecast.

| Forecasted <br> Site |  |  |  |
| :--- | ---: | ---: | ---: |
| ADA | P1 | Variance |  |
| MSA-1 | 522.07 | 524.39 | 2.33 |
| MSA-2 | 441.97 | 437.57 | $(4.40)$ |
| MSA-3 | 443.90 | 446.89 | 2.99 |
| MSA-4 | 186.25 | 187.61 | 1.37 |
| MSA-5 | 177.65 | 177.66 | 0.01 |
| MSA-6 | 167.91 | 172.58 | 4.67 |
| MSA-7 | 284.68 | 288.61 | 3.94 |
| MSA-8 | 477.68 | 488.49 | 10.82 |
| MSA-SA | 606.02 | 612.65 | 6.63 |
| MSA-SD | 413.02 | 412.58 | $(0.44)$ |
| Total | $\mathbf{3 , 7 2 1 . 1 3}$ | $\mathbf{3 , 7 4 9 . 0 3}$ | 27.90 |

MSA-1


MSA-1 has an actual cumulative ADA of 526.03, a 3.97 increase from the current forecast.

## MSA-2



MSA-2 has an actual cumulative ADA of 436.54, a 5.43 decrease from the current forecast

## MSA-3



MSA-3 has an actual cumulative ADA of 446.89, a 2.99 increase from the current forecast. Month 5 was not yet available.

MSA-4


MSA-4 has an actual cumulative ADA of 187.25, a 1.00 increase from the current forecast

MSA-5


MSA-5 has an actual cumulative ADA of 177.11, a . 54 decrease from the current forecast.

MSA-6


MSA-6 has an actual cumulative ADA of 172.58 , a 4.67 increase from the current forecast.

MSA-7


MSA-7 has an actual cumulative ADA of 284.68, a 1.80 increase from the current forecast. .

## MSA-8



MSA-8 has an actual cumulative ADA of 487.12, a 9.45 increase from the current forecast.

MSA-SA


MSA-SA has an actual cumulative ADA of 615.47, a 9.45 increase from the current forecast. Month 4 and 5 were not available.

MSA-SD


MSA-SD has an actual cumulative ADA of 411.88, a 1.14 decrease from the current forecast.

## Exhibits

## MSA-1 Cash Flow Forecast

Ending cash balance as of $12 / 31$ was $1,172,877$, and forecasted ending cash balance at $6 / 30$ is $\$ 1,258,316$
$\square$.

MSA-1 Cash Flow

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## MSA-2 Cash Flow Forecast

Ending cash balance as of 12/31 was $\$ 319,512$, and forecasted ending cash balance at 6/30 is $\$ 427,018$


## MSA-3 Cash Flow Forecast

Ending cash balance as of $12 / 31$ was $\$ 189,580$ and forecasted ending cash balance at 6/30 is $\$ 366,597$

MSA-3 Cash Flow


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## MSA-4 Cash Flow Forecast

Ending cash balance as of $12 / 31$ was $\$ 526,521$, and forecasted ending cash balance as of 6/30 is \$283,645


| Jul | Aug | Sep | Oct | Nov | Dec | Jan | Feb | Mar | Apr |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

edtec

## MSA-5 Cash Flow Forecast

Ending cash balance as of $12 / 31$ was $\$ 828,703$ and forecasted ending cash balance as of 6/30 is \$674,293


## MSA-6 Cash Flow Forecast

Ending cash balance as of $12 / 31$ was $\$ 552,060$ and forecasted ending cash balance as of 6/30 is $\$ 258,111$


## MSA-7 Cash Flow Forecast

Ending cash balance as of $12 / 31$ was $\$ 560,945$ and forecasted ending cash balance as of 6/30 is \$391,256

MSA-7 Cash Flow

800,000

700,000

600,000

500,000

400,000

300,000

200,000

100,000


## MSA-8 Cash Flow Forecast

Ending cash balance as of $12 / 31$ was $\$ 1,647,901$, and forecasted ending cash balance as of 6/30 is \$422,946


## MSA-SA Cash Flow Forecast

Ending cash balance as of $12 / 31$ was $\$ 768,941$, and forecasted ending cash balance as of 6/30 is \$1,204,611


Operating cash balance at $12 / 31$ is $\$ 486,251$ and Prop 1D cash balance is $\$ 282,690$

## MSA-SD Cash Flow Forecast

Ending cash balance as of $12 / 31$ was $\$ 743,359$ and forecasted ending cash balance as of 6/30 is \$949,958

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## MERF Cash Flow Forecast

Ending cash balance as of 12/31 was \$8,121 and forecasted ending cash balance as of 6/30 is \$425,407

$(200,000)$
Assumes operating loans from school sites totaling \$900K
to remain cash positive

## Balance Sheet

## Total Assets as of $12 / 31$ was $\$ 37 \mathrm{M}$

## Assets

Cash Balances Accounts Receivable Prepaids Deposits Fixed Assets, Net Itercompany Receivable Total Assets

## Liabilities \& Equity

AP \& Accrued Expenses Deferred Revenue Intercompany Balances Payable Loans and other payables Temporarily Restricted Beginning Net Assets - Audited Net Income (Loss) to Date Total Liabilities \& Equity

| MSA-1 | MSA-2 | MSA-3 | MSA-4 | MSA-5 | MSA-6 |  | MSA-7 | MSA-8 | MSA-SA | MSA-SC | MSA-SD | MERF | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 12/31/2016 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| \$ 1,172,877 | \$ 319,512 | \$ 189,580 | \$ 526,521 | \$ 828,703 | \$ 552,060 | \$ | 560,945 | \$ 1,647,901 | \$ 768,941 | \$ | \$ 743,359 | \$ 8,121 | \$ 7,318,520 |
| 384 | 291 | 762 | 136 | 16,646 | (396) |  | $(3,731)$ | $(5,531)$ | 16,374 | 201,615 | (139) | 98,615 | \$ 325,026 |
| 39,035 | - | - | - | - | - |  | 4,000 | - | 19,690 | 56,590 | 25,000 | 16,000 | \$ 160,315 |
| 3,621,938 | 167,016 | 75,544 | 59,536 | $(1,688)$ | 63,216 |  | 16,288 | 106,617 | 17,055,134 | 135,351 | 319,022 | 15,329 | \$ 21,633,304 |
| 680,505 | 291,621 | 368,670 | 203,595 | 236,540 | 400,000 |  | 365,689 | 1,126,145 | 12,640 | 33,781 | 165,282 | 3,794,320 | \$ 7,678,786 |
| \$ 5,514,739 | \$ 778,440 | \$ 634,555 | \$789,788 | \$ 1,080,202 | \$ 1,014,880 | \$ | 943,191 | \$ 2,875,131 | \$17,872,779 | \$427,337 | \$1,252,524 | \$ 3,932,385 | \$ 37,115,951 |
| \$ 126,841 | \$ 141,745 | \$ 72,157 | \$ 27,068 | \$ 88,346 | \$ 46,057 | \$ | 157,789 | \$ 133,023 | \$ 169,195 | \$400,926 | \$ 107,127 | \$ 227,801 | \$ 1,698,076 |
| - | - | - | - | - | - |  | - | - | 61,355 | - | - | - | \$ 61,355 |
| 5,157 | 6,090 | 102,029 | 125,908 | 9,721 | 73,390 |  | 123,738 | 2,694 | 2,636,845 | 747,883 | 1,698 | 3,843,633 | \$ 7,678,786 |
| 2,800,000 | 12,508 | - | - | - | - |  | - | - | 8,735,320 | 35,646 | 151,806 | 22,448 | \$ 11,757,728 |
| 120,195 | 93,549 | 102,835 | 72,231 | 53,216 | 64,308 |  | 73,273 | 99,897 | 5,842,987 | 85,451 | 187,098 | - | \$ 6,795,041 |
| 3,040,218 | 1,047,401 | 872,587 | 590,260 | 1,024,300 | 881,130 |  | 874,080 | 2,870,950 | 2,455,934 | $(817,028)$ | 987,482 | (950) | \$ 13,826,363 |
| $(577,672)$ | $(522,853)$ | $(515,053)$ | $(25,680)$ | $(95,382)$ | $(50,005)$ |  | $(285,690)$ | $(231,433)$ | $(2,028,857)$ | $(25,540)$ | $(182,686)$ | $(160,547)$ | \$ $(4,701,398)$ |
| \$ 5,514,739 | \$ 778,440 | \$ 634,555 | \$789,788 | \$ 1,080,202 | \$ 1,014,880 | \$ | 943,191 | \$ 2,875,131 | \$17,872,779 | \$427,337 | \$1,252,524 | \$ 3,932,385 | \$ 37,115,951 |

Intercompany borrowing at $\$ 7.68 \mathrm{M}$ as of $12 / 31$

## Intercompany Balances

Total intercompany receivable/payable is \$7.68M at 12/31

> Intercompany Borrowing (excluding CMO Fees)


Prepaid CMO Fee and (Payables)

| MSA-1 | MSA-2 | MSA-3 | MSA-4 | MSA-5 | MSA-6 | MSA-7 | MSA-8 | MSA-SA | MSA-SD |
| :--- | :--- | :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 289,703 | 162,699 | 368,670 | $(123,847)$ | 134,360 | $(71,903)$ | 365,689 | 353,386 | $(546,096)$ | 154,257 |

## Intercompany Balances

## FY16-17 intercompany borrowing totals \$3M

## Intercompany Borrowing (excluding CMO Fees)



Prepaid CMO Fee and (Payables)

| MSA-1 | MSA-2 | MSA-3 | MSA-4 | MSA-5 | MSA-6 | MSA-7 | MSA-8 | MSA-SA | MSA-SD |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 405,080 | 405,080 | 69,448 | 30,381 | 30,390 | 30,390 | 253,175 | 405,080 | $(486,096)$ | 154,257 |

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## Balance Sheet - Cumulative

## YTD Change from 6/30/16

|  | 12/31/2016 | 6/30/2016 | YTD Change |
| :---: | :---: | :---: | :---: |
| Assets |  |  |  |
| Cash Balances | \$ 7,318,520 | \$14,371,421 | \$ $(7,052,901)$ |
| Accounts Receivable | 325,026 | 4,447,242 | $(4,122,216)$ |
| Prepaids Deposits | 160,315 | 144,150 | 16,165 |
| Fixed Assets, Net | 21,633,304 | 16,692,757 | 4,940,547 |
| Itercompany Receivable | 7,678,786 | 4,831,068 | 2,847,718 |
| Total Assets | \$ 37,115,951 | \$40,486,638 | \$ $(3,370,687)$ |
| Liabilities \& Equity |  |  |  |
| AP \& Accrued Expenses | \$ 1,698,076 | \$ 3,178,148 | \$ $(1,480,072)$ |
| Deferred Revenue | 61,355 | 61,355 |  |
| Intercompany Balances Payable | 7,678,786 | 4,831,068 | 2,847,718 |
| Loans and other payables | 11,757,728 | 11,794,663 | $(36,935)$ |
| Temporarily Restricted | 6,795,041 | 6,795,758 | (717) |
| Beginning Net Assets - Audited | 13,826,363 | 5,845,609 | 7,980,755 |
| Net Income (Loss) to Date | $(4,701,398)$ | 7,980,037 | $(12,681,435)$ |
| Total Liabilities \& Equity | \$ 37,115,951 | \$40,486,638 | \$ $(3,370,687)$ |


| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance <br> (Budget vs. <br> Proposed Budget) | Forecast Remaining | \% of Forecast Spent |


|  | Actual YTD | June 6th | November Forecast | Proposed Budget | Proposed Budget) | Proposed Budget) | Remaining | Spent |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SUMMARY |  |  |  |  |  |  |  |  |
| Revenue |  |  |  |  |  |  |  |  |
| LCFF Entitlement | 1,984,936 | 5,251,881 | 5,311,771 | 5,305,480 | $(6,291)$ | 53,599 | 3,320,544 | 37\% |
| Federal Revenue | 185,427 | 695,788 | 1,201,999 | 1,202,884 | 885 | 507,096 | 1,017,457 | 15\% |
| Other State Revenues | 492,590 | 898,245 | 1,158,352 | 1,158,352 | - | 260,107 | 665,762 | 43\% |
| Local Revenues | 80,754 | 60,107 | 84,550 | 84,550 | - | 24,443 | 3,796 | 96\% |
| Fundraising and Grants | 23,463 | 56,000 | 69,360 | 69,360 | - | 13,360 | 45,896 | 34\% |
| Total Revenue | 2,767,171 | 6,962,021 | 7,826,032 | 7,820,626 | $(5,406)$ | 858,605 | 5,053,454 | 35\% |
| Expenses |  |  |  |  |  |  |  |  |
| Compensation and Benefits (excl adjustment) | 1,791,082 | 3,362,064 | 3,809,470 | 3,562,432 | 247,038 | $(200,367)$ | 1,969,712 | 50\% |
| Books and Supplies | 233,692 | 539,025 | 647,387 | 647,387 | - | $(108,362)$ | 413,695 | 36\% |
| Services and Other Operating Expenditures | 1,201,856 | 2,727,983 | 2,856,771 | 2,929,102 | $(72,331)$ | $(201,119)$ | 1,727,246 | 41\% |
| Depreciation | 90,882 | 181,768 | 146,166 | 146,166 | - | 35,602 | 55,284 | 62\% |
| Total Expenses | 3,317,512 | 6,810,840 | 7,459,794 | 7,285,087 | 174,707 | $(474,247)$ | 4,165,937 | 46\% |
| Operating Income Before One-Time Adjustment | $(550,341)$ | 151,181 | 366,237 | 535,539 | 169,301 | 384,358 | 887,517 | -103\% |
| One-Time Compensation Adjustment |  |  |  | $(198,362)$ |  |  |  |  |
| Operating Income (including adjustment) |  |  |  | 337,177 |  |  |  |  |
| Fund Balance |  |  |  |  |  |  |  |  |
| Beginning Balance (Unaudited) | 3,197,834 | 3,197,834 | 3,197,834 | 3,197,834 |  |  |  | 100\% |
| Audit Adjustment | $(37,421)$ | - | $(37,421)$ | $(37,421)$ |  |  |  | 100\% |
| Beginning Balance (Audited) | 3,160,413 | 3,197,834 | 3,160,413 | 3,160,413 |  |  |  | 100\% |
| Operating Income (including Depreciation) | $(550,341)$ | 151,181 | 366,237 | 337,177 |  |  |  | -163\% |
| Ending Fund Balance | 2,610,072 | 3,349,015 | 3,526,650 | 3,497,590 |  |  |  | 75\% |
| Capital Outlay | 27,331 | 100,000 | 540,000 | 540,000 |  |  |  | 0 |
| Total ADA |  | 518.2 | 522.1 | 522.1 |  |  |  | 0\% |


| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | \% of Forecast Spent |
|  |  |  |  | - | - | - |  |
| 1,300,584 | 3,526,381 | 3,555,868 | 3,549,577 | $(6,291)$ | 23,196 | 2,248,993 | 37\% |
| 182,830 | 741,455 | 746,978 | 746,978 | - | 5,523 | 564,148 | 24\% |
| 504 | - | 504 | 504 | - | 504 | - | 100\% |
| 501,018 | 984,045 | 1,008,421 | 1,008,421 | - | 24,376 | 507,402 | 50\% |
| 1,984,936 | 5,251,881 | 5,311,771 | 5,305,480 | $(6,291)$ | 53,599 | 3,320,544 | 37\% |
| 50,021 | 104,677 | 103,560 | 103,560 | - | $(1,117)$ | 53,539 | 48\% |
| 23,697 | 264,295 | 270,521 | 270,521 | - | 6,226 | 246,824 | 9\% |
| 106,522 | 207,826 | 208,420 | 208,420 | - | 594 | 101,898 | 51\% |
| - | 8,236 | 8,236 | 8,236 | - | 0 | 8,236 | 0\% |
| - | 46,254 | 39,962 | 39,962 | - | $(6,292)$ | 39,962 | 0\% |
| 2,632 | 64,500 | 564,500 | 564,500 | - | 500,000 | 561,868 | 0\% |
| 2,554 | - | 1,669 | 2,554 | 885 | 2,554 | - | 100\% |
| - | - | 5,130 | 5,130 | - | 5,130 | 5,130 | 0\% |
| 185,427 | 695,788 | 1,201,999 | 1,202,884 | 885 | 507,096 | 1,017,457 | 15\% |
| 295 | - | 295 | 295 | - | 295 | - | 100\% |
| 146,062 | 294,859 | 292,124 | 292,124 | - | $(2,735)$ | 146,062 | 50\% |
| 2,063 | 22,591 | 23,543 | 23,543 | 0 | 952 | 21,481 | 9\% |
| 194,535 | 332,166 | 389,070 | 389,070 | - | 56,904 | 194,535 | 50\% |
| 14,635 | 14,680 | 129,649 | 129,649 | - | 114,969 | 115,014 | 11\% |
| - | 83,949 | 98,670 | 98,670 | - | 14,721 | 98,670 | 0\% |
| 37,500 | - | 75,000 | 75,000 | - | 75,000 | 37,500 | 50\% |
| 97,500 | 150,000 | 150,000 | 150,000 | - | - | 52,500 | 65\% |
| 492,590 | 898,245 | 1,158,352 | 1,158,352 | 0 | 260,107 | 665,762 | 43\% |

MAGNOLIA PUBLIC SCHOOLS - MSA-1
Budget vs. Actuals
As of December 2016 Close

| 8600 | Other Local Revenue |
| :--- | :--- |
| 8634 | Food Service Sales |
| 8682 | Summer Program |
| 8690 | Other Local Revenue |
| 8714 | COP Option 3 Grants |
|  |  |
|  | SUBTOTAL - Local Revenues |
| 8800 | Donations/Fundraising |
| 8801 | Donations - Parents |
| 8802 | Donations - Private |
| 8803 | Fundraising |
|  | SUBTOTAL - Fundraising and Grants |

total revenue
EXPENSES

## Compensation \& Benefits

| Certificated Employees Summary |  |
| :--- | :--- |
| 1100 Teachers Salaries <br> 1300 Certificated Supervisor \& Administrat <br>   <br>  SUBTOTAL - Certificated Employees |  |
| Classified Employees Summary |  |
| 2400 | Classified Clerical \& Office Salaries |
| 2900 | Classified Other Salaries |
|  |  |
|  | SUBTOTAL - Classified Employees |


| $\begin{array}{r} 1,002,515 \\ 200,629 \end{array}$ | $\begin{array}{r} 1,889,346 \\ 387,835 \end{array}$ | $\begin{array}{r} 2,091,799 \\ 435,835 \end{array}$ | $\begin{array}{r} 2,073,041 \\ 413,814 \end{array}$ | $\begin{aligned} & 18,758 \\ & 22,021 \end{aligned}$ | $\begin{array}{r} (183,694) \\ (25,978) \end{array}$ | $\begin{array}{r} 1,070,525 \\ 213,185 \end{array}$ | $\begin{aligned} & 48 \% \\ & 48 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1,203,144 | 2,277,182 | 2,527,634 | 2,486,855 | 40,779 | $(209,673)$ | 1,283,711 | 48\% |
| 72,022 | 173,174 | 212,822 | 200,822 | 12,000 | $(27,648)$ | 128,800 | 36\% |
| 93,695 | 187,025 | 200,520 | 218,892 | $(18,372)$ | $(31,867)$ | 125,197 | 43\% |
| 165,717 | 360,199 | 413,342 | 419,713 | $(6,372)$ | $(59,514)$ | 253,996 | 39\% |



| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | \% of Forecast Spent |
| 486,096 | 972,192 | 949,506 | 1,013,267 | $(63,761)$ | $(41,075)$ | 527,171 | 48\% |
| - | 38,472 | 41,484 | 41,388 | 95 | $(2,916)$ | 41,388 | 0\% |
| 303 | 20,000 | 20,000 | 20,000 | - | - | 19,697 | 2\% |
| 1,026 | 2,000 | 2,000 | 2,000 | - | - | 974 | 51\% |
| - | 2,000 | 2,000 | 2,000 | - | - | 2,000 | 0\% |
| 3,766 | 7,854 | 7,854 | 7,854 | - | - | 4,088 | 48\% |
| 22,669 | 27,941 | 32,069 | 32,069 | - | $(4,128)$ | 9,400 | 71\% |
| 18,815 | 29,400 | 50,000 | 50,000 | - | $(20,600)$ | 31,185 | 38\% |
| 28,766 | 54,000 | 60,000 | 60,000 | - | $(6,000)$ | 31,234 | 48\% |
| 10,308 | 15,000 | 11,000 | 20,000 | $(9,000)$ | $(5,000)$ | 9,692 | 52\% |
| 223,505 | 442,888 | 478,664 | 478,664 | - | $(35,776)$ | 255,158 | 47\% |
| 19,653 | 40,000 | 50,000 | 50,000 | - | $(10,000)$ | 30,347 | 39\% |
| 637 | 2,000 | 2,000 | 2,000 | - | - | 1,363 | 32\% |


| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | \% of Forecast Spent |
| - | 5,000 | 10,000 | 10,000 | - | $(5,000)$ | 10,000 | 0\% |
| 372 | 1,500 | 1,500 | 1,500 | - |  | 1,128 | 25\% |
| 76,410 | 150,000 | 150,000 | 150,000 | - | - | 73,590 | 51\% |
| 2,562 | 5,000 | 5,000 | 5,000 | - |  | 2,438 | 51\% |
| 7,857 | 13,000 | 28,000 | 28,000 | - | $(15,000)$ | 20,143 | 28\% |
| 2,833 | 15,000 | 15,000 | 15,000 | - | - | 12,168 | 19\% |
| 2,661 | 77,565 | 94,000 | 94,000 | - | $(16,435)$ | 91,339 | 3\% |
| 24,349 | 52,519 | 53,118 | 53,055 | 63 | (536) | 28,706 | 46\% |
| 7,183 | 21,765 | 33,765 | 33,765 | - | $(12,000)$ | 26,582 | 21\% |
| 97,370 | 192,000 | 192,000 | 192,000 | - | - | 94,630 | 51\% |
| 2,325 | 20,000 | 40,000 | 40,000 | - | $(20,000)$ | 37,675 | 6\% |
| 5,247 | 15,000 | 20,000 | 20,000 | - | $(5,000)$ | 14,753 | 26\% |
| 9,585 | 26,400 | 26,400 | 26,400 | - | - | 16,815 | 36\% |
| 18,219 | - | 18,491 | 18,219 | 272 | $(18,219)$ | - | 100\% |
| 23,869 | 119,100 | 150,100 | 150,100 | - | $(31,000)$ | 126,231 | 16\% |
| 20,032 | 100,000 | 75,000 | 75,000 | - | 25,000 | 54,968 | 27\% |
| 39,217 | 79,907 | 79,137 | 79,137 | - | 770 | 39,920 | 50\% |
| 8,280 | 54,280 | 30,000 | 30,000 | - | 24,280 | 21,720 | 28\% |
| 21,136 | 46,200 | 46,200 | 46,200 | - | - | 25,064 | 46\% |
| 2,484 | - | 2,484 | 2,484 | - | $(2,484)$ | - | 100\% |
| 0 | - | - | - | - | - | (0) |  |
| 11,307 | 70,000 | 70,000 | 70,000 | - | - | 58,693 | 16\% |
| 3,017 | 10,000 | 10,000 | 10,000 | - | - | 6,983 | 30\% |
| 1,201,856 | 2,727,983 | 2,856,771 | 2,929,102 | $(72,331)$ | $(201,119)$ | 1,727,246 | 41\% |

MAGNOLIA PUBLIC SCHOOLS - MSA-1
Budget vs. Actuals

## As of December 2016 Close

| 6000 | Capital Outlay |
| :--- | :--- |
| 6100 | Sites \& Improvement of Sites |
| 6200 | Buildings \& Improvement of Buildings |
| 6400 | Equipment |
|  |  |
|  | SUBTOTAL - Capital Outlay |

TOTAL EXPENSES
6900 Total Depreciation (includes Prior Years)
TOTAL EXPENSES including Depreciation

13th Month
198362

| $\begin{gathered} \hline \hline \text { Budget vs. } \\ \text { Actual } \end{gathered}$ | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | \% of Forecast Spent |
| - | 60,000 | - | - | - | 60,000 | - |  |
| - | - | 500,000 | 500,000 |  | $(500,000)$ | 500,000 | 0\% |
| 27,331 | 40,000 | 40,000 | 40,000 | - | - | 12,669 | 68\% |
| 27,331 | 100,000 | 540,000 | 540,000 | - | $(440,000)$ | 512,669 | 5\% |
| 3,253,961 | 6,729,072 | 7,853,628 | 7,877,283 | $(23,655)$ | (1,148,211) | 4,623,321 | 41\% |
| 90,882 | 181,768 | 146,166 | 146,166 | - | 35,602 | 55,284 | 62\% |
| 3,317,512 | 6,810,840 | 7,459,794 | 7,483,449 | $(23,655)$ | $(672,609)$ | 4,165,937 | 44\% |


| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | \% of Forecast Spent |


|  | Actual YTD | June 6th | November Forecast | Proposed Budget | Proposed Budget) | Proposed Budget) | Remaining | Spent |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SUMMARY |  |  |  |  |  |  |  |  |
| Revenue |  |  |  |  |  |  |  |  |
| LCFF Entitlement | 1,665,533 | 4,518,778 | 4,285,683 | 4,295,058 | 9,375 | $(223,720)$ | 2,629,525 | 39\% |
| Federal Revenue | 124,243 | 344,735 | 522,541 | 522,541 | - | 177,806 | 398,299 | 24\% |
| Other State Revenues | 181,250 | 355,213 | 544,067 | 544,067 | - | 188,854 | 362,817 | 33\% |
| Local Revenues | 52,465 | 93,069 | 69,981 | 77,280 | 7,299 | $(15,789)$ | 24,816 | 68\% |
| Fundraising and Grants | 10,335 | 25,000 | 27,722 | 27,722 | - | 2,722 | 17,387 | 37\% |
| Total Revenue | 2,033,826 | 5,336,795 | 5,449,995 | 5,466,669 | 16,674 | 129,874 | 3,432,843 | 37\% |
| Expenses |  |  |  |  |  |  |  |  |
| Compensation and Benefits (excl adjustment) | 1,536,023 | 2,987,228 | 3,122,411 | 2,938,373 | 184,038 | 48,855 | 1,566,699 | 52\% |
| Books and Supplies | 221,407 | 259,858 | 466,086 | 451,104 | 14,982 | $(191,246)$ | 229,697 | 49\% |
| Services and Other Operating Expenditures | 767,269 | 1,903,069 | 1,821,025 | 1,848,804 | $(27,779)$ | 54,265 | 1,081,535 | 42\% |
| Depreciation | 16,998 | 34,000 | 53,602 | 53,602 | - | $(19,602)$ | 36,604 | 32\% |
| Total Expenses | 2,541,697 | 5,184,155 | 5,463,126 | 5,291,884 | 171,242 | $(107,728)$ | 2,914,536 | 48\% |
| Operating Income Before One-Time Adjustment | $(507,871)$ | 152,640 | $(13,131)$ | 174,785 | 187,916 | 22,145 | 518,307 | -291\% |
| One-Time Compensation Adjustment |  |  |  | $(164,349)$ |  |  |  |  |
| Operating Income (including adjustment) |  |  |  | 10,436 |  |  |  |  |
| Fund Balance |  |  |  |  |  |  |  |  |
| Beginning Balance (Unaudited) | 1,210,746 | 1,210,746 | 1,210,746 | 1,210,746 |  |  |  | 100\% |
| Audit Adjustment | $(69,796)$ | - | $(69,796)$ | $(69,796)$ |  |  |  | 100\% |
| Beginning Balance (Audited) | 1,140,950 | 1,210,746 | 1,140,950 | 1,140,950 |  |  |  | 100\% |
| Operating Income (including Depreciation) | $(507,871)$ | 152,640 | $(13,131)$ | 10,436 |  |  |  | -4866\% |
| Ending Fund Balance | 633,080 | 1,363,386 | 1,127,820 | 1,151,386 |  |  |  | 55\% |
| Capital Outlay | 14,982 | 20,000 | - | 14,982 |  |  |  | 1 |

## Budget vs. Actuals

As of December 2016 Close

| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | \% of Forecast Spent |

## REVENUE

LCFF Entitlement

| 8011 | Charter Schools LCFF - State Aid |
| :--- | :--- |
| 8012 | Education Protection Account Entitlement |
| 8019 | State Aid - Prior Years |
| 8096 | Charter Schools in Lieu of Property Taxes |


| 1,063,890 | 2,968,874 | 2,813,240 | 2,822,615 | 9,375 | $(146,259)$ | 1,758,725 | 38\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 158,113 | 657,483 | 618,331 | 618,331 | - | $(39,152)$ | 460,218 | 26\% |
| 402 | - | 402 | 402 | - | 402 | - | 100\% |
| 443,128 | 892,421 | 853,709 | 853,709 | - | $(38,712)$ | 410,581 | 52\% |
| 1,665,533 | 4,518,778 | 4,285,683 | 4,295,058 | 9,375 | $(223,720)$ | 2,629,525 | 39\% |
| 44,242 | 94,931 | 93,918 | 93,918 | - | $(1,013)$ | 49,676 | 47\% |
| - | - | 165,224 | 165,224 | - | 165,224 | 165,224 | 0\% |
| 80,001 | 143,672 | 155,425 | 155,425 | - | 11,753 | 75,424 | 51\% |
| - | 2,088 | 2,088 | 2,088 | - | - | 2,088 | 0\% |
| - | 1,197 | - | - | - | $(1,197)$ | - |  |
| - | 102,847 | 102,847 | 102,847 | - | - | 102,847 | 0\% |
| - | - | 3,040 | 3,040 | - | 3,040 | 3,040 | 0\% |
| 124,243 | 344,735 | 522,541 | 522,541 | - | 177,806 | 398,299 | 24\% |
| 3,353 | - | - | - | - | - | $(3,353)$ |  |
| 129,185 | 267,404 | 258,371 | 258,371 | - | $(9,033)$ | 129,185 | 50\% |
| - | - | 15,114 | 15,114 | - | 15,114 | 15,114 | 0\% |
| 11,211 | 11,676 | 112,050 | 112,050 | - | 100,374 | 100,839 | 10\% |
| - | 76,133 | 83,532 | 83,532 | - | 7,399 | 83,532 | 0\% |
| 37,500 | - | 75,000 | 75,000 | - | 75,000 | 37,500 | 50\% |
| 181,250 | 355,213 | 544,067 | 544,067 | - | 188,854 | 362,817 | 33\% |


| $\mathbf{8 6 0 0}$ | Other Local Revenue |
| :--- | :--- |
| 8634 | Food Service Sales |
| 8636 | Uniforms |
| 8682 | Summer Program |
| 8690 | Other Local Revenue |
| 8693 | Field Trips |
| 8714 | COP Option 3 Grants |
|  |  |
|  | SUBTOTAL - Local Revenues |
| 8800 | Donations/Fundraising |
| 8801 | Donations - Parents |
| 8802 | Donations - Private |
| 8803 | Fundraising |
|  |  |
|  | SUBTOTAL - Fundraising and Grants |

total revenue

| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | $\begin{gathered} \% \text { of Forecast } \\ \text { Spent } \\ \hline \hline \end{gathered}$ |
| 238 | - | 5,000 | 5,000 | - | 5,000 | 4,762 | 5\% |
| - | 30,900 | - | - | - | $(30,900)$ | - |  |
| 30,210 | 13,600 | 30,210 | 30,210 | - | 16,610 | - | 100\% |
| 827 | 20,881 | 20,881 | 20,881 | - | - | 20,054 | 4\% |
| - | 15,450 | - | - | - | $(15,450)$ | - |  |
| 21,189 | 12,238 | 13,890 | 21,189 | 7,299 | 8,951 | - | 100\% |
| 52,465 | 93,069 | 69,981 | 77,280 | 7,299 | $(15,789)$ | 24,816 | 68\% |
| 85 | 550 | 550 | 550 | - | - | 465 | 15\% |
| 192 | 24,450 | 18,440 | 15,440 | $(3,000)$ | $(9,010)$ | 15,249 | 1\% |
| 10,059 | - | 8,732 | 11,732 | 3,000 | 11,732 | 1,673 | 86\% |
| 10,335 | 25,000 | 27,722 | 27,722 | - | 2,722 | 17,387 | 37\% |
| 2,033,826 | 5,336,795 | 5,449,995 | 5,466,669 | 16,674 | 129,874 | 3,432,843 | 37\% |


| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast <br> Remaining | \% of Forecast Spent |

## EXPENSES

Compensation \& Benefits

| Certificated Employees Summary |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1100 | Teachers Salaries | 802,662 | 1,636,384 | 1,629,672 | 1,633,872 | $(4,200)$ | 2,512 | 831,210 | 49\% |
| 1300 | Certificated Supervisor \& Administrator Salaries | 164,768 | 311,892 | 358,258 | 358,258 | - | $(46,366)$ | 193,490 | 46\% |
|  | SUBTOTAL - Certificated Employees | 967,431 | 1,948,276 | 1,987,930 | 1,992,130 | $(4,200)$ | $(43,854)$ | 1,024,699 | 49\% |
| Classified Employees Summary |  |  |  |  |  |  |  |  |  |
| 2400 | Classified Clerical \& Office Salaries | 91,735 | 187,500 | 200,732 | 200,732 | - | $(13,232)$ | 108,996 | 46\% |
| 2900 | Classified Other Salaries | 102,390 | 191,105 | 231,195 | 216,515 | 14,680 | $(25,410)$ | 114,125 | 47\% |
|  | SUBTOTAL - Classified Employees | 194,125 | 378,605 | 431,926 | 417,246 | 14,680 | $(38,642)$ | 223,121 | 47\% |
| Employee Benefits Summary |  |  |  |  |  |  |  |  |  |
| 3100 | STRS | 120,860 | 242,200 | 245,870 | 246,398 | (528) | $(4,199)$ | 125,538 | 49\% |
| 3200 | PERS | 22,527 | 28,074 | 46,503 | 44,465 | 2,039 | $(16,391)$ | 21,938 | 51\% |
| 3300 | OASDI-Medicare-Alternative | 31,197 | 58,961 | 63,535 | 62,480 | 1,055 | $(3,519)$ | 31,283 | 50\% |
| 3400 | Health \& Welfare Benefits | 185,512 | 299,700 | 315,195 | 308,674 | 6,521 | $(8,974)$ | 123,162 | 60\% |
| 3500 | Unemployment Insurance | 74 | 1,163 | 4,204 | 4,199 | 5 | $(3,036)$ | 4,125 | 2\% |
| 3600 | Workers Comp Insurance | 14,298 | 30,249 | 27,248 | 27,130 | 118 | 3,119 | 12,832 | 53\% |
|  | SUBTOTAL - Employee Benefits | 374,467 | 660,347 | 702,555 | 693,346 | 9,209 | $(32,998)$ | 318,879 | 54\% |


| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | \% of Forecast Spent |

Books \& Supplies
Approved Textbooks \& Core Curricula Materials
Books \& Other Reference Materials
Custodial Supplies
Educational Software
Instructional Materials \& Supplies
Art \& Music Supplies
Office Supplies
Professional Development Supplies
Non Instructional Student Materials \& Supplies
Teacher Supplies
Uniforms
Noncapitalized Equipment
Classroom Furniture, Equipment \& Supplies
Computers (individual items less than \$5k)
Non Classroom Related Furniture, Equipment \& SuI
Food
Other Food
sUBTOTAL - Books and Supplies

| 50,215 | 25,000 | 69,000 | 69,000 | - | $(44,000)$ | 18,785 | 73\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 5,812 | 10,000 | 6,000 | 6,000 | - | 4,000 | 188 | 97\% |
| 100 | 6,000 | 6,000 | 6,000 | - | - | 5,900 | 2\% |
| 14,075 | 30,000 | 17,900 | 17,900 | - | 12,100 | 3,825 | 79\% |
| 10,769 | 25,558 | 10,000 | 11,000 | $(1,000)$ | 14,558 | 231 | 98\% |
| - | 1,500 | - | - | - | 1,500 | - |  |
| 11,926 | 27,200 | 30,000 | 29,000 | 1,000 | $(1,800)$ | 17,074 | 41\% |
| 440 | 2,300 | 2,300 | 2,300 | - | - | 1,860 | 19\% |
| 8,144 | 9,058 | 9,500 | 9,500 | - | (442) | 1,356 | 86\% |
| 288 | 250 | 737 | 737 | - | (487) | 449 | 39\% |
| - | 500 | - | - | - | 500 | - |  |
| 15,848 | 30,000 | 30,830 | 15,848 | 14,982 | 14,152 | - | 100\% |
| 10,079 | 15,000 | 10,079 | 10,079 | - | 4,921 | - | 100\% |
| 2,037 | - | 2,100 | 2,100 | - | $(2,100)$ | 63 | 97\% |
| 5,657 | 10,000 | 5,918 | 5,918 | - | 4,083 | 261 | 96\% |
| 80,298 | 64,492 | 257,723 | 257,723 | - | $(193,230)$ | 177,424 | 31\% |
| 5,718 | 3,000 | 8,000 | 8,000 | - | $(5,000)$ | 2,282 | 71\% |
| 221,407 | 259,858 | 466,086 | 451,104 | 14,982 | $(191,246)$ | 229,697 | 49\% |


| 5000 | Services \& Other Operating Expenses |
| :--- | :--- |
| 5101 | Shared Management Fee - CMO |
| 5102 | Direct CMO Fee (Shared Staff) |
| 5210 | Conference Fees |
| 5215 | Travel - Mileage, Parking, Tolls |
| 5220 | Travel and Lodging |
| 5225 | Travel - Meals \& Entertainment |
| 5300 | Dues \& Memberships |
| 5450 | Insurance - Other |
| 5500 | Operations \& Housekeeping |
| 5605 | Equipment Leases |
| 5610 | Rent |
| 5615 | Repairs and Maintenance - Building |
| 5617 | Repairs and Maintenance - Other Equipment |
| 5803 | Accounting Fees |
| 5809 | Banking Fees |
| 5813 | School Programs - After School Program |
| 5814 | School Programs - Academic Competitions |
| 5815 | Consultants - Instructional |
| 5819 | School Programs - Other |
| 5820 | Consultants - Non Instructional - Custom 1 |
| 5822 | Consultants - Non Instructional - Custom 3 |
| 5824 | District Oversight Fees |


| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | $\%$ of Forecast Spent |
| 486,096 | 972,192 | 893,653 | 918,273 | $(24,620)$ | 53,918 | 432,177 | 53\% |
| - | 34,890 | 35,119 | 34,536 | 583 | 354 | 34,536 | 0\% |
| 310 | 20,000 | 5,000 | 5,000 | - | 15,000 | 4,690 | 6\% |
| 1,319 | 5,000 | 2,500 | 2,500 | - | 2,500 | 1,181 | 53\% |
| - | 5,000 | 3,000 | 3,000 | - | 2,000 | 3,000 | 0\% |
| - | 6,000 | - | - | - | 6,000 | - |  |
| 3,461 | 6,000 | 6,000 | 6,000 | - | - | 2,539 | 58\% |
| 16,820 | 24,209 | 22,975 | 22,975 | - | 1,234 | 6,155 | 73\% |
| 7,071 | - | 130,000 | 130,000 | - | $(130,000)$ | 122,929 | 5\% |
| 7,204 | 12,000 | 7,052 | 10,000 | $(2,948)$ | 2,000 | 2,796 | 72\% |
| - | 179,794 | - | - | - | 179,794 | - |  |
| 4,214 | 5,000 | 5,000 | 5,000 | - | - | 787 | 84\% |
| - | 2,000 | - | - | - | 2,000 | - |  |
| - | 8,345 | 15,000 | 15,000 | - | $(6,655)$ | 15,000 | 0\% |
| 372 | 1,000 | 1,000 | 1,000 | - | - | 628 | 37\% |
| 640 | 3,605 | 3,605 | 3,605 | - | - | 2,965 | 18\% |
| 250 | 1,000 | 1,000 | 1,000 | - | - | 750 | 25\% |
| - | 5,000 | - | - | - | 5,000 | - |  |
| 3,566 | 13,000 | 13,000 | 13,000 | - | - | 9,434 | 27\% |
| 14,639 | 23,000 | 23,000 | 23,000 | - | - | 8,361 | 64\% |
| 2,651 | 67,234 | 89,000 | 89,000 | - | $(21,766)$ | 86,349 | 3\% |
| 20,382 | 45,188 | 42,857 | 42,951 | (94) | 2,237 | 22,568 | 47\% |


| As of December 2016 Close |  | Budget vs. <br> Actual <br> Budget |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast <br> Remaining | \% of Forecast Spent |
| 5830 | Field Trips Expenses | 5,676 | 25,000 | 20,000 | 20,000 | - | 5,000 | 14,324 | 28\% |
| 5843 | Interest - Loans Less than 1 Year | 51 | - | 58 | 58 | - | (58) | 7 | 88\% |
| 5845 | Legal Fees | 9,525 | 30,000 | 40,000 | 40,000 | - | $(10,000)$ | 30,475 | 24\% |
| 5851 | Marketing and Student Recruiting | 20,259 | 24,000 | 24,000 | 24,000 | - | - | 3,741 | 84\% |
| 5857 | Payroll Fees | 7,962 | 21,327 | 21,327 | 21,327 | - | - | 13,366 | 37\% |
| 5861 | Prior Yr Exp (not accrued) | 27,403 | - | 26,703 | 27,403 | (700) | $(27,403)$ | - | 100\% |
| 5863 | Professional Development | 14,384 | 77,100 | 101,000 | 101,000 | - | $(23,900)$ | 86,616 | 14\% |
| 5869 | Special Education Contract Instructors | 23,535 | 80,000 | 105,000 | 105,000 | - | $(25,000)$ | 81,465 | 22\% |
| 5872 | Special Education Encroachment | 34,685 | 72,467 | 70,458 | 70,458 | - | 2,009 | 35,772 | 49\% |
| 5884 | Substitutes | 11,249 | 45,000 | 35,000 | 35,000 | - | 10,000 | 23,751 | 32\% |
| 5887 | Technology Services | 35,153 | 53,316 | 53,316 | 53,316 | - | - | 18,163 | 66\% |
| 5899 | Miscellaneous Operating Expenses | (0) | - | - | - | - | - | 0 |  |
| 5900 | Communications | 4,806 | 30,000 | 20,000 | 20,000 | - | 10,000 | 15,194 | 24\% |
| 5915 | Postage and Delivery | 3,585 | 5,402 | 5,402 | 5,402 | - | - | 1,817 | 66\% |
|  | SUBTOTAL - Services \& Other Operating Exp. | 767,269 | 1,903,069 | 1,821,025 | 1,848,804 | $(27,779)$ | 54,265 | 1,081,535 | 42\% |
| 6000 | Capital Outlay |  |  |  |  |  |  |  |  |
| 6100 | Sites \& Improvement of Sites | - | 20,000 | - | - | - | 20,000 | - |  |
| 6400 | Equipment | 14,982 | - | - | 14,982 | $(14,982)$ | $(14,982)$ | - | 100\% |
|  | SUBTOTAL - Capital Outlay | 14,982 | 20,000 | - | 14,982 | (14,982) | 5,018 | - | 100\% |
| TOTAL EXPENSES |  | 2,539,681 | 5,170,155 | 5,409,523 | 5,417,612 | $(8,089)$ | $(247,457)$ | 2,877,932 | 47\% |
| 6900 | Total Depreciation (includes Prior Years) | 16,998 | 34,000 | 53,602 | 53,602 | - | $(19,602)$ | 36,604 | 32\% |
| TOTAL EXPENSES including Depreciation |  | 2,541,697 | 5,184,155 | 5,463,126 | 5,456,233 | 6,893 | $(272,077)$ | 2,914,536 | 47\% |


| $\begin{gathered} \hline \hline \text { Budget vs. } \\ \text { Actual } \end{gathered}$ | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast <br> Remaining | \% of Forecast Spent |



| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | \% of Forecast Spent |

## REVENUE

LCFF Entitlement

| 8011 | Charter Schools LCFF - State Aid |
| :--- | :--- |
| 8012 | Education Protection Account Entitlement |
| 8019 | State Aid - Prior Years |
| 8096 | Charter Schools in Lieu of Property Taxes |


| 1,055,771 | 2,817,402 | 2,841,941 | 2,891,605 | 49,664 | 74,203 | 1,835,834 | 37\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 150,153 | 603,366 | 603,366 | 603,366 | - | - | 453,213 | 25\% |
| 399 | - | 399 | 399 | - | 399 | - | 100\% |
| 423,725 | 824,619 | 857,437 | 857,437 | - | 32,818 | 433,712 | 49\% |
| 1,630,048 | 4,245,387 | 4,303,143 | 4,352,807 | 49,664 | 107,420 | 2,722,759 | 37\% |
| 42,305 | 87,719 | 86,783 | 86,783 | - | (937) | 44,478 | 49\% |
| 8,295 | 299,549 | 210,236 | 210,236 | 0 | $(89,313)$ | 201,941 | 4\% |
| 86,350 | 149,718 | 155,755 | 155,755 | - | 6,037 | 69,405 | 55\% |
| - | 6,110 | 6,110 | 6,110 | - | - | 6,110 | 0\% |
| - | 437 | - | - | - | (437) | - |  |
| 2,156 | 30,500 | 30,500 | 30,500 | - | - | 28,344 | 7\% |
| 258 | - | 214 | 258 | 44 | 258 | - | 100\% |
| - | - | 4,104 | 4,104 | - | 4,104 | 4,104 | 0\% |
| 139,364 | 574,033 | 493,701 | 493,745 | 44 | $(80,288)$ | 354,381 | 28\% |
| 6,765 | - | 6,765 | 6,765 | - | 6,765 | - | 100\% |
| 123,529 | 247,088 | 247,058 | 247,058 | - | (30) | 123,529 | 50\% |
| 656 | 25,955 | 18,925 | 18,925 | - | $(7,030)$ | 18,269 | 3\% |
| - | 190,316 | 190,316 | 190,316 | - | - | 190,316 | 0\% |
| 10,873 | 10,698 | 107,374 | 107,374 | - | 96,676 | 96,501 | 10\% |
| - | 70,349 | 83,897 | 83,897 | - | 13,548 | 83,897 | 0\% |
| 37,500 | - | 75,000 | 75,000 | - | 75,000 | 37,500 | 50\% |
| 97,500 | 150,000 | 150,000 | 150,000 | - | - | 52,500 | 65\% |
| 276,823 | 694,406 | 879,335 | 879,335 | - | 184,929 | 602,512 | 31\% |


| 8600 | Other Local Revenue |
| :--- | :--- |
| 8634 | Food Service Sales |
| 8682 | Summer Program |
| 8690 | Other Local Revenue |
| 8714 | COP Option 3 Grants |
| 8999 | Uncategorized Revenue |
|  |  |
|  | SUBTOTAL - Local Revenues |
| 8800 | Donations/Fundraising |
| 8801 | Donations - Parents |
| 8802 | Donations - Private |
| 8803 | Fundraising |
|  | SUBTOTAL - Fundraising and Grants |

## TOTAL REVENUE

MAGNOLIA PUBLIC SCHOOLS - MSA-3
Budget vs. Actuals
As of December 2016 Close
13th Month
186030

| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | \% of Forecast Spent |
| - | 500 | 500 | 500 | - | - | 500 | 0\% |
| 27,931 | 10,200 | 27,931 | 27,931 | - | 17,731 | - | 100\% |
| 1,755 | 5,000 | 5,000 | 5,000 | - | - | 3,245 | 35\% |
| 6,683 | 9,085 | 6,683 | 6,683 | - | $(2,402)$ | 0 | 100\% |
| 0 | - | - | - | - | - | (0) |  |
| 36,369 | 24,785 | 40,114 | 40,114 | - | 15,329 | 3,745 | 91\% |
| - | 14,518 | 6,300 | 1,900 | $(4,400)$ | $(12,618)$ | 1,900 | 0\% |
| 1,435 | 4,500 | 4,500 | 4,500 | - | - | 3,065 | 32\% |
| 12,530 | - | 8,218 | 12,618 | 4,400 | 12,618 | 87 | 99\% |
| 13,965 | 19,018 | 19,018 | 19,018 | - | - | 5,053 | 73\% |
| 2,096,570 | 5,557,629 | 5,735,311 | 5,785,019 | 49,708 | 227,390 | 3,688,449 | 36\% |


| $\begin{gathered} \hline \hline \text { Budget vs. } \\ \text { Actual } \end{gathered}$ | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast <br> Remaining | \% of Forecast Spent |

## EXPENSES

Compensation \& Benefits

| Certificated Employees Summary |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1100 | Teachers Salaries | 800,969 | 1,539,857 | 1,695,620 | 1,695,620 | - | $(155,763)$ | 894,651 | 47\% |
| 1300 | Certificated Supervisor \& Administrator Salarie | 234,725 | 250,512 | 454,829 | 454,829 | - | $(204,317)$ | 220,104 | 52\% |
|  | SUBTOTAL - Certificated Employees | 1,035,694 | 1,790,369 | 2,150,449 | 2,150,449 | - | $(360,080)$ | 1,114,755 | 48\% |
| Classified Employees Summary |  |  |  |  |  |  |  |  |  |
| 2400 | Classified Clerical \& Office Salaries | 130,249 | 107,832 | 214,146 | 214,146 | - | $(106,315)$ | 83,898 | 61\% |
| 2900 | Classified Other Salaries | 105,313 | 262,278 | 229,912 | 229,912 | - | 32,366 | 124,599 | 46\% |
|  | SUBTOTAL - Classified Employees | 235,562 | 370,110 | 444,058 | 444,058 | - | $(73,948)$ | 208,496 | 53\% |
| Employee Benefits Summary |  |  |  |  |  |  |  |  |  |
| 3100 | STRS | 123,969 | 221,454 | 267,028 | 267,028 | - | $(45,573)$ | 143,058 | 46\% |
| 3200 | PERS | 24,747 | 36,897 | 60,105 | 60,105 | - | $(23,208)$ | 35,358 | 41\% |
| 3300 | OASDI-Medicare-Alternative | 36,017 | 60,337 | 67,720 | 67,727 | (7) | $(7,390)$ | 31,710 | 53\% |
| 3400 | Health \& Welfare Benefits | 187,789 | 303,750 | 347,668 | 347,668 | (0) | $(43,918)$ | 159,879 | 54\% |
| 3500 | Unemployment Insurance | 66 | 1,106 | 4,291 | 4,291 | (0) | $(3,185)$ | 4,225 | 2\% |
| 3600 | Workers Comp Insurance | 14,874 | 28,085 | 29,214 | 29,214 | - | $(1,129)$ | 14,340 | 51\% |
|  | SUBTOTAL - Employee Benefits | 387,464 | 651,630 | 776,027 | 776,034 | (7) | $(124,404)$ | 388,570 | 50\% |


| $\begin{gathered} \hline \hline \text { Budget vs. } \\ \text { Actual } \end{gathered}$ | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | $\begin{gathered} \% \text { of Forecast } \\ \text { Spent } \\ \hline \hline \end{gathered}$ |
| 18,497 | 10,000 | 20,000 | 20,000 | - | $(10,000)$ | 1,503 | 92\% |
| 654 | 15,000 | 5,000 | 5,000 | - | 10,000 | 4,346 | 13\% |
| - | 77 | 77 | 77 | - | - | 77 | 0\% |
| 10,480 | 16,000 | 16,000 | 16,000 | - | - | 5,520 | 66\% |
| 14,098 | 25,000 | 25,000 | 25,000 | - | - | 10,902 | 56\% |
| 5,850 | 20,200 | 20,200 | 20,200 | - | - | 14,350 | 29\% |
| 8,861 | 10,000 | 10,000 | 10,000 | - | - | 1,139 | 89\% |
| 1,212 | 5,000 | 5,000 | 5,000 | - | - | 3,788 | 24\% |
| 4,379 | - | 5,000 | 5,000 | - | $(5,000)$ | 621 | 88\% |
| 2,512 | 11,500 | 11,500 | 11,500 | - | - | 8,988 | 22\% |
| 7,628 | 10,000 | 10,000 | 10,000 | - | - | 2,372 | 76\% |
| 57,119 | 329,264 | 264,110 | 264,110 | (0) | 65,154 | 206,991 | 22\% |
| 6,761 | 2,500 | 10,000 | 10,000 | - | $(7,500)$ | 3,239 | 68\% |
| 138,052 | 454,542 | 401,887 | 401,887 | (0) | 52,654 | 263,836 | 34\% |
| - | - | - | - | - | - | - |  |
| 440,524 | 881,049 | 860,141 | 918,273 | $(58,132)$ | $(37,225)$ | 477,749 | 48\% |
| - | 33,176 | 35,273 | 35,271 | 1 | $(2,096)$ | 35,271 | 0\% |
| (75) | - | - | - | - | - | 75 |  |
| 3,295 | 10,000 | 10,000 | 10,000 | - | - | 6,705 | 33\% |
| 20 | 10,000 | 10,000 | 10,000 | - | - | 9,980 | 0\% |
| - | 505 | 505 | 505 | - | - | 505 | 0\% |
| 3,880 | 10,000 | 10,000 | 10,000 | - | - | 6,120 | 39\% |
| 15,180 | 22,516 | 22,813 | 22,813 | - | (297) | 7,633 | 67\% |
| 478 | 5,000 | 5,000 | 5,000 | - | - | 4,522 | 10\% |
| 8,263 | 15,600 | 15,600 | 15,600 | - | - | 7,337 | 53\% |
| - | 253,755 | 210,000 | 210,000 | - | 43,755 | 210,000 | 0\% |
| 5,013 | 10,500 | 10,500 | 10,500 | - | - | 5,487 | 48\% |
| - | 1,500 | 1,500 | 1,500 | - | - | 1,500 | 0\% |
| - | 5,000 | 10,000 | 10,000 | - | $(5,000)$ | 10,000 | 0\% |
| 404 | 500 | 500 | 500 | - | - | 96 | 81\% |
| 75,000 | 150,000 | 150,000 | 150,000 | - | - | 75,000 | 50\% |
| - | 500 | 500 | 500 | - | - | 500 | 0\% |
| 2,742 | 12,000 | 12,000 | 12,000 | - | - | 9,258 | 23\% |
| 33,560 | 75,944 | 114,944 | 114,944 | - | $(39,000)$ | 81,384 | 29\% |
| 19,990 | 42,454 | 43,031 | 43,528 | (497) | $(1,074)$ | 23,538 | 46\% |
| 14,747 | 20,000 | 25,000 | 25,000 | - | $(5,000)$ | 10,253 | 59\% |
| 72 | 100 | 100 | 100 | - | - | 28 | 72\% |
| 2,325 | 20,000 | 50,000 | 50,000 | - | $(30,000)$ | 47,675 | 5\% |
| 3,680 | 30,000 | 15,000 | 15,000 | - | 15,000 | 11,320 | 25\% |
| 8,787 | 24,000 | 24,000 | 24,000 | - | - | 15,213 | 37\% |
| 13,043 | - | 13,258 | 13,258 | - | $(13,258)$ | 215 | 98\% |


| 5863 | Professional Development |
| :--- | :--- |
| 5869 | Special Education Contract Instructors |
| 5872 | Special Education Encroachment |
| 5875 | Staff Recruiting |
| 5884 | Substitutes |
| 5887 | Technology Services |
| 5899 | Miscellaneous Operating Expenses |
| 5900 | Communications |
| 5915 | Postage and Delivery |
|  | SUBTOTAL - Services \& Other Operating Exp. |


| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | $\begin{gathered} \hline \text { Variance } \\ \text { (Budget vs. } \\ \text { Proposed Budget) } \\ \hline \end{gathered}$ | Forecast Remaining | $\%$ of Forecast Spent |
| 15,687 | 42,100 | 93,100 | 93,100 | - | $(51,000)$ | 77,413 | 17\% |
| 10,764 | 51,500 | 58,500 | 58,500 | - | $(7,000)$ | 47,736 | 18\% |
| 33,167 | 66,961 | 66,768 | 66,768 | - | 193 | 33,601 | 50\% |
| 18 | 54 | 54 | 54 | - | - | 36 | 34\% |
| 52,835 | 55,000 | 75,000 | 75,000 | - | $(20,000)$ | 22,165 | 70\% |
| 34,860 | 49,700 | 49,700 | 49,700 | - | - | 14,840 | 70\% |
| 0 | - | - | - | - | - | (0) |  |
| 7,563 | 30,000 | 30,000 | 30,000 | - | - | 22,437 | 25\% |
| 3,029 | 6,500 | 6,500 | 6,500 | - | - | 3,471 | 47\% |
| 808,852 | 1,935,913 | 2,029,286 | 2,087,914 | $(58,628)$ | $(152,001)$ | 1,279,062 | 39\% |
| - | 20,000 | 20,000 | 20,000 | - | - | 20,000 | 0\% |
| - | 50,000 | 50,000 | 50,000 | - | - | 50,000 | 0\% |
| - | 70,000 | 70,000 | 70,000 | - | - | 70,000 | 0\% |
| 2,605,623 | 5,272,564 | 5,871,708 | 5,930,342 | $(58,635)$ | $(657,779)$ | 3,324,719 | 44\% |
| 6,000 | 12,000 | 19,096 | 19,096 | - | $(7,096)$ | 13,096 | 31\% |
| 2,611,623 | 5,214,564 | 5,820,804 | 5,879,439 | $(58,635)$ | $(664,875)$ | 3,267,816 | 44\% |


| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | \% of Forecast Spent |


|  | Actual YTD | June 6th | November Forecast | Proposed Budget | Proposed Budget) | Proposed Budget) | Remaining | Spent |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SUMMARY |  |  |  |  |  |  |  |  |
| Revenue |  |  |  |  |  |  |  |  |
| LCFF Entitlement | 657,969 | 1,772,032 | 1,827,963 | 1,818,445 | $(9,518)$ | 46,413 | 1,160,476 | 36\% |
| Federal Revenue | 77,221 | 252,308 | 247,687 | 247,687 | - | $(4,621)$ | 170,466 | 31\% |
| Other State Revenues | 103,615 | 141,453 | 267,852 | 267,852 | - | 126,399 | 164,237 | 39\% |
| Local Revenues | 22,200 | 20,867 | 22,223 | 22,430 | 207 | 1,563 | 231 | 99\% |
| Fundraising and Grants | 9,816 | 10,000 | 12,374 | 12,374 | - | 2,374 | 2,557 | 79\% |
| Total Revenue | 870,821 | 2,196,660 | 2,378,099 | 2,368,788 | $(9,311)$ | 172,128 | 1,497,968 | 37\% |


| Expenses |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Compensation and Benefits (excl adjustment) | 578,372 | 1,172,519 | 1,211,281 | 1,212,821 | $(1,539)$ | $(40,302)$ | 717,144 | 48\% |
| Books and Supplies | 56,006 | 158,736 | 132,807 | 132,807 | - | 25,930 | 76,800 | 42\% |
| Services and Other Operating Expenditures | 257,515 | 667,206 | 753,697 | 701,330 | 52,367 | $(34,124)$ | 443,815 | 37\% |
| Depreciation | 4,608 | 9,221 | 15,656 | 15,656 | - | $(6,435)$ | 11,048 | 29\% |
| Total Expenses | 896,501 | 2,007,682 | 2,113,441 | 2,062,614 | 50,828 | $(54,931)$ | 1,248,808 | 43\% |
| Operating Income Before One-Time Adjustment | $(25,680)$ | 188,978 | 264,658 | 306,175 | 41,517 | 117,197 | 249,160 | -8\% |
| One-Time Compensation Adjustment |  |  |  | $(82,695)$ |  |  |  |  |
| Operating Income (including adjustment) |  |  |  | 223,480 |  |  |  |  |


| Fund Balance |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Beginning Balance (Unaudited) | 763,641 | 567,722 | 763,641 | 763,641 | 100\% |
| Audit Adjustment | $(101,149)$ | - | $(101,149)$ | $(101,149)$ | 100\% |
| Beginning Balance (Audited) | 662,491 | 567,722 | 662,491 | 662,491 | 100\% |
| Operating Income (including Depreciation) | $(25,680)$ | 188,978 | 264,658 | 223,480 | -11\% |
| Ending Fund Balance | 636,811 | 756,700 | 927,150 | 885,971 | 72\% |
| Capital Outlay | - | - | - | - |  |
| Total ADA |  | 180.5 | 186.2 | 186.2 | 0\% |

Revenue

| LCFF Entitlement |  |
| :--- | :--- |
| 8011 | Charter Schools LCFF - State Aid |
| 8012 | Education Protection Account Entitlement |
| 8096 | Charter Schools in Lieu of Property Taxes |
|  |  |
|  |  |
|  | SUBTOTAL - LCFF Entitlement |
| 8100 |  |
| 8181 | Federal Revenue |
| 8220 | Special Education - Entitlement |
| 8291 | Child Nutrition Programs |
| 8292 | Title I |
| 8293 | Title II |
| 8296 | Title III |
| 8299 | Other Federal Revenue |
|  | All Other Federal Revenue |
|  | SUBTOTAL - Federal Income |
|  |  |
| 8300 | Other State Revenues |
| 8319 | Other State Apportionments - Prior Years |
| 8381 | Special Education - Entitlement (State) |
| 8520 | Child Nutrition - State |
| 8550 | Mandated Cost Reimbursements |
| 8560 | State Lottery Revenue |
| 8590 | All Other State Revenue |
|  | SUBTOTAL - Other State Income |


| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | \% of Forecast Spent |


|  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 423,190 | 1,168,273 | 1,198,751 | 1,189,233 | $(9,518)$ | 20,960 | 766,043 | 36\% |
| 63,282 | 261,084 | 269,461 | 269,461 | - | 8,377 | 206,179 | 23\% |
| 171,497 | 342,675 | 359,751 | 359,751 | - | 17,076 | 188,254 | 48\% |
| 657,969 | 1,772,032 | 1,827,963 | 1,818,445 | $(9,518)$ | 46,413 | 1,160,476 | 36\% |
| 17,122 | 36,925 | 36,063 | 36,063 | - | (862) | 18,941 | 47\% |
| 2,004 | 25,038 | 21,841 | 21,841 | (0) | $(3,197)$ | 19,836 | 9\% |
| 45,122 | 59,536 | 58,233 | 58,233 | - | $(1,303)$ | 13,111 | 77\% |
| - | 2,380 | 2,380 | 2,380 | - | - | 2,380 | 0\% |
| - | 323 | - | - | - | (323) | - |  |
| 12,978 | 128,106 | 128,106 | 128,106 | - | - | 115,128 | 10\% |
| - | - | 1,064 | 1,064 | - | 1,064 | 1,064 | 0\% |
| 77,221 | 252,308 | 247,687 | 247,687 | (0) | $(4,621)$ | 170,466 | 31\% |
| Hidden |  |  |  |  |  |  |  |
| 10,440 | - | 10,440 | 10,440 | - | 10,440 | - | 100\% |
| 49,997 | 104,034 | 99,993 | 99,993 | - | $(4,041)$ | 49,997 | 50\% |
| 133 | 2,522 | 2,031 | 2,031 | (0) | (491) | 1,898 | 7\% |
| 5,545 | 5,663 | 45,188 | 45,188 | - | 39,525 | 39,643 | 12\% |
| - | 29,234 | 35,200 | 35,200 | - | 5,967 | 35,200 | 0\% |
| 37,500 | - | 75,000 | 75,000 | - | 75,000 | 37,500 | 50\% |
| 103,615 | 141,453 | 267,852 | 267,852 | (0) | 126,399 | 164,237 | 39\% |


| $\mathbf{8 6 0 0}$ | Other Local Revenue |
| :--- | :--- |
| 8634 | Food Service Sales |
| 8682 | Summer Program |
| 8699 | All Other Local Revenue |
| 8714 | COP Option 3 Grants |
| 8999 | Uncategorized Revenue |
|  | SUBTOTAL - Local Revenues |
|  |  |
| $\mathbf{8 8 0 0}$ | Donations/Fundraising |
| 8802 | Donations - Private |
| 8803 | Fundraising |
|  | SUBTOTAL - Fundraising and Grants |

TOTAL REVENUE

| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | \% of Forecast Spent |
| 554 | 167 | 497 | 554 | 57 | 387 | - | 100\% |
| 16,360 | 10,200 | 16,360 | 16,360 | - | 6,160 | - | 100\% |
| 269 | 500 | 500 | 500 | - | - | 231 | 54\% |
| 5,017 | 10,000 | 4,867 | 5,017 | 150 | $(4,983)$ | - | 100\% |
| - | - | - | - | - | - | - |  |
| 22,200 | 20,867 | 22,223 | 22,430 | 207 | 1,563 | 231 | 99\% |
| - | 10,000 | - | - | - | $(10,000)$ | - |  |
| 9,816 | - | 12,374 | 12,374 | - | 12,374 | 2,557 | 79\% |
| 9,816 | 10,000 | 12,374 | 12,374 | - | 2,374 | 2,557 | 79\% |
| 870,821 | 2,196,660 | 2,378,099 | 2,368,788 | $(9,311)$ | 172,128 | 1,497,968 | 37\% |


| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | \% of Forecast Spent |

## EXPENSES

Compensation \& Benefits

| Certificated Employees Summary |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1100 | Teachers Salaries | 297,835 | 566,257 | 610,860 | 675,264 | $(64,404)$ | $(109,007)$ | 377,429 | 44\% |
| 1300 | Certificated Supervisor \& Administrator Salaries | 120,953 | 290,961 | 255,957 | 255,957 | - | 35,004 | 135,004 | 47\% |
|  | SUBTOTAL - Certificated Employees | 418,787 | 857,218 | 866,816 | 931,221 | $(64,404)$ | $(74,002)$ | 512,433 | 45\% |
| Classified Employees Summary |  |  |  |  |  |  |  |  |  |
| 2400 | Classified Clerical \& Office Salaries | 23,213 | 47,609 | 58,307 | 58,307 | - | $(10,698)$ | 35,093 | 40\% |
| 2900 | Classified Other Salaries | 8,130 | 12,000 | 35,053 | 35,053 | - | $(23,053)$ | 26,923 | 23\% |
|  | SUBTOTAL - Classified Employees | 31,343 | 59,609 | 93,360 | 93,360 | - | $(33,751)$ | 62,017 | 34\% |
| Employee Benefits Summary |  |  |  |  |  |  |  |  |  |
| 3100 | STRS | 50,138 | 107,838 | 107,882 | 115,984 | $(8,102)$ | $(8,146)$ | 65,846 | 43\% |
| 3200 | PERS | 2,399 | 5,328 | 5,200 | 5,200 | - | 129 | 2,800 | 46\% |
| 3300 | OASDI-Medicare-Alternative | 10,971 | 17,111 | 19,731 | 20,679 | (948) | $(3,568)$ | 9,707 | 53\% |
| 3400 | Health \& Welfare Benefits | 58,530 | 114,413 | 104,004 | 114,026 | $(10,023)$ | 386 | 55,497 | 51\% |
| 3500 | Unemployment Insurance | 97 | 458 | 3,478 | 3,510 | (32) | $(3,051)$ | 3,412 | 3\% |
| 3600 | Workers Comp Insurance | 6,105 | 10,544 | 10,812 | 11,537 | (725) | (993) | 5,432 | 53\% |
|  | SUBTOTAL - Employee Benefits | 128,241 | 255,692 | 251,105 | 270,935 | $(19,830)$ | $(15,243)$ | 142,694 | 47\% |


| $\begin{gathered} \hline \hline \text { Budget vs. } \\ \text { Actual } \\ \hline \end{gathered}$ | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | \% of Forecast Spent |


| 4000 | Books \& Supplies |
| :--- | :--- |
| 4100 | Approved Textbooks \& Core Curricula Materials |
| 4320 | Educational Software |
| 4325 | Instructional Materials \& Supplies |
| 4330 | Office Supplies |
| 4345 | Non Instructional Student Materials \& Supplies |
| 4400 | Noncapitalized Equipment |
| 4410 | Classroom Furniture, Equipment \& Supplies |
| 4420 | Computers (individual items less than \$5k) |
| 4700 | Food |
| 4720 | Other Food |
|  |  |
|  | SUBTOTAL - Books and Supplies |
|  |  |
| 5000 | Services \& Other Operating Expenses |
| 5101 | Shared Management Fee - CMO |
| 5102 | Direct CMO Fee (Shared Staff) |
| 5200 | Travel \& Conferences |
| 5210 | Conference Fees |
| 5300 | Dues \& Memberships |
| 5450 | Insurance - Other |
| 5500 | Operations \& Housekeeping |
| 5605 | Equipment Leases |
| 5610 | Rent |
| 5615 | Repairs and Maintenance - Building |
| 5803 | Accounting Fees |
| 5809 | Banking Fees |
| 5814 | School Programs - Academic Competitions |
| 5820 | Consultants - Non Instructional - Custom 1 |
| 5822 | Consultants - Non Instructional - Custom 3 |


| 12,686 | 23,220 | 23,220 | 23,220 | - | - | 10,534 | 55\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2,791 | 5,000 | 5,000 | 5,000 | - | - | 2,209 | 56\% |
| 1,224 | 15,000 | 15,000 | 15,000 | - | - | 13,776 | 8\% |
| 10,545 | 8,200 | 12,000 | 12,000 | - | $(3,800)$ | 1,455 | 88\% |
| 769 | 35,000 | 9,000 | 9,000 | - | 26,000 | 8,232 | 9\% |
| 869 | 1,000 | 1,000 | 1,000 | - | - | 131 | 87\% |
| 278 | 8,000 | 5,000 | 5,000 | - | 3,000 | 4,722 | 6\% |
| 8,900 | 29,500 | 10,000 | 10,000 | - | 19,500 | 1,100 | 89\% |
| 15,334 | 30,316 | 45,587 | 45,587 | - | $(15,270)$ | 30,253 | 34\% |
| 2,611 | 3,500 | 7,000 | 7,000 | - | $(3,500)$ | 4,389 | 37\% |
| 56,006 | 158,736 | 132,807 | 132,807 | - | 25,930 | 76,800 | 42\% |
| 36,457 | 72,914 | 134,048 | 75,995 | 58,053 | $(3,081)$ | 39,538 | 48\% |
| - | 13,260 | 14,799 | 14,807 | (8) | $(1,547)$ | 14,807 | 0\% |
| 426 | 4,000 | 4,000 | 4,000 | - | - | 3,574 | 11\% |
| - | 5,000 | 5,000 | 5,000 | - | - | 5,000 | 0\% |
| 3,060 | 3,400 | 3,400 | 3,400 | - | - | 340 | 90\% |
| 8,066 | 14,446 | 11,056 | 11,056 | - | 3,390 | 2,990 | 73\% |
| 484 | - | 484 | 484 | - | (484) | - | 100\% |
| 6,580 | 6,000 | 8,000 | 8,000 | - | $(2,000)$ | 1,420 | 82\% |
| 51,915 | 150,215 | 103,831 | 103,831 | - | 46,385 | 51,915 | 50\% |
| 427 | 1,000 | 1,000 | 1,000 | - | - | 573 | 43\% |
| - | 4,406 | 8,000 | 8,000 | - | $(3,594)$ | 8,000 | 0\% |
| 389 | 515 | 515 | 515 | - | - | 126 | 75\% |
| 845 | - | 1,000 | 1,000 | - | $(1,000)$ | 156 | 84\% |
| 2,082 | 2,493 | 9,516 | 9,516 | - | $(7,023)$ | 7,435 | 22\% |
| 5,463 | 54,844 | 64,000 | 64,000 | - | $(9,156)$ | 58,538 | 9\% |

5824
District Oversight Fees
Field Trips Expenses
Fines and Penalties
Legal Fees

Marketing and Student Recruiting
Payroll Fees
Prior Yr Exp (not accrued)
Professional Development
Special Education Contract Instructors
Special Education Encroachment
Substitutes
Technology Services
Transportation - Student
Bad Debt Expense
Communications
Postage and Delivery
SUBTOTAL - Services \& Other Operating Exp.

## Capital Outlay

SUBTOTAL - Capital Outlay

## TOTAL EXPENSES

6900
Total Depreciation (includes Prior Years)
TOTAL EXPENSES including Depreciation

| $\begin{gathered} \hline \hline \text { Budget vs. } \\ \text { Actual } \\ \hline \end{gathered}$ | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | \% of Forecast Spent |
| 8,118 | 17,720 | 18,280 | 18,184 | 95 | (464) | 10,066 | 45\% |
| 665 | 20,000 | 20,000 | 20,000 | - | - | 19,335 | 3\% |
| 29 | - | - | 29 | (29) | (29) | - | 100\% |
| 2,500 | 5,000 | 15,000 | 15,000 | - | $(10,000)$ | 12,500 | 17\% |
| 10,742 | 7,000 | 20,000 | 20,000 | - | $(13,000)$ | 9,258 | 54\% |
| 4,825 | 3,000 | 3,856 | 9,600 | $(5,744)$ | $(6,600)$ | 4,775 | 50\% |
| $(2,091)$ | - | 488 | 488 | - | (488) | 2,579 | -428\% |
| 294 | 29,000 | 54,000 | 54,000 | - | $(25,000)$ | 53,706 | 1\% |
| 15,598 | 50,000 | 50,000 | 50,000 | - | - | 34,402 | 31\% |
| 13,424 | 28,192 | 28,192 | 28,192 | - | - | 14,768 | 48\% |
| 11,460 | 25,200 | 25,200 | 25,200 | - | - | 13,740 | 45\% |
| 33,166 | 57,000 | 57,000 | 57,000 | - | - | 23,834 | 58\% |
| 30,405 | 65,000 | 67,000 | 67,000 | - | $(2,000)$ | 36,595 | 45\% |
| 32 | - | 32 | 32 | - | (32) | - | 100\% |
| 10,896 | 24,000 | 24,000 | 24,000 | - | - | 13,104 | 45\% |
| 1,260 | 3,600 | 2,000 | 2,000 | - | 1,600 | 740 | 63\% |
| 257,515 | 667,206 | 753,697 | 701,330 | 52,367 | $(34,124)$ | 443,815 | 37\% |

$\qquad$

| 891,893 | 1,998,462 | 2,097,785 | 2,129,653 | $(31,867)$ | $(131,191)$ | 1,237,760 | 42\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 4,608 | 9,221 | 15,656 | 15,656 | - | $(6,435)$ | 11,048 | 29\% |
| 896,501 | 2,007,682 | 2,113,441 | 2,145,309 | $(31,867)$ | $(137,626)$ | 1,248,808 | 42\% |


| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | \% of Forecast Spent |


|  | Actual YTD | June 6th | November Forecast | Proposed Budget | Proposed Budget) | Proposed Budget) | Remaining | Spent |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SUMMARY |  |  |  |  |  |  |  |  |
| Revenue |  |  |  |  |  |  |  |  |
| LCFF Entitlement | 585,337 | 1,539,136 | 1,663,461 | 1,660,532 | $(2,929)$ | 121,396 | 1,075,195 | 35\% |
| Federal Revenue | 45,062 | 176,079 | 164,096 | 164,096 | - | $(11,983)$ | 119,034 | 27\% |
| Other State Revenues | 68,507 | 150,386 | 182,562 | 177,416 | $(5,145)$ | 27,030 | 108,909 | 39\% |
| Local Revenues | 22,784 | 11,120 | 171,259 | 178,813 | 7,554 | 167,693 | 156,030 | 13\% |
| Fundraising and Grants | 339 | 500 | 500 | 500 | - | - | 161 | 68\% |
| Total Revenue | 722,029 | 1,877,220 | 2,181,878 | 2,181,357 | (520) | 304,137 | 1,459,328 | 33\% |
| Expenses |  |  |  |  |  |  |  |  |
| Compensation and Benefits (excl adjustment) | 532,439 | 1,064,348 | 1,218,812 | 1,152,508 | 66,305 | $(88,159)$ | 686,374 | 46\% |
| Books and Supplies | 64,745 | 185,900 | 199,400 | 171,607 | 27,793 | 14,293 | 106,862 | 38\% |
| Services and Other Operating Expenditures | 183,837 | 594,065 | 708,583 | 655,357 | 53,226 | $(61,292)$ | 471,520 | 28\% |
| Depreciation | 8,598 | 17,201 | 4,774 | 4,774 | - | 12,427 | $(3,824)$ | 180\% |
| Total Expenses | 789,618 | 1,861,515 | 2,131,570 | 1,984,245 | 147,324 | $(122,731)$ | 1,260,933 | 40\% |
| Operating Income Before One-Time Adjustment | $(67,589)$ | 15,706 | 50,308 | 197,112 | 146,804 | 181,406 | 198,396 | $\underline{-34 \%}$ |
| One-Time Compensation Adjustment |  |  |  | $(66,305)$ |  |  |  |  |
| Operating Income (including adjustment) |  |  |  | 130,807 |  |  |  |  |
| Fund Balance |  |  |  |  |  |  |  |  |
| Beginning Balance (Unaudited) | 1,144,335 | 951,134 | 1,144,335 | 1,144,335 |  |  |  | 100\% |
| Audit Adjustment | $(66,819)$ | - | $(66,819)$ | $(66,819)$ |  |  |  | 100\% |
| Beginning Balance (Audited) | 1,077,516 | 951,134 | 1,077,516 | 1,077,516 |  |  |  | 100\% |
| Operating Income (including Depreciation) | $(67,589)$ | 15,706 | 50,308 | 130,807 |  |  |  | -52\% |
| Ending Fund Balance | 1,009,927 | 966,840 | 1,127,824 | 1,208,323 |  |  |  | 84\% |
| Capital Outlay | 27,793 | - | - | 27,793 |  |  |  | 1 |
| Total ADA |  | 168.9 | 177.7 | 177.7 |  |  |  | 0\% |

## Budget vs. Actuals

As of December 2016 Close

I

| LCFF | Entitlement |
| :--- | :--- |
| 8011 | Charter Schools LCFF - State Aid |
| 8012 | Education Protection Account Entitlement |
| 8096 | Charter Schools in Lieu of Property Taxes |
|  |  |
|  |  |
|  | SUBTOTAL - LCFF Entitlement |
| 8100 |  |
| 8181 | Federal Revenue |
| 8291 | Special Education - Entitlement |
| 8292 | Title I |
| 8293 | Title II |
| 8296 | Title III |
| 8297 | Other Federal Revenue |
|  | PY Federal - Not Accrued |
|  |  |
|  | SUBTOTAL - Federal Income |
| 8300 |  |
| 8319 | Other State Revenues |
| 8381 | Other State Apportionments - Prior Years |
| 8520 | Special Education - Entitlement (State) |
| 8550 | Child Nutrition - State |
| 8560 | Mandated Cost Reimbursements |
| 8596 | State Lottery Revenue |
|  | ASES |
|  | SUBTOTAL - Other State Income |


| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | \% of Forecast Spent |


| 383,709 | 988,758 | 1,074,007 | 1,071,078 | $(2,929)$ | 82,319 | 687,369 | 36\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 48,887 | 238,000 | 246,306 | 246,306 | - | 8,305 | 197,419 | 20\% |
| 152,741 | 312,377 | 343,149 | 343,149 | - | 30,771 | 190,407 | 45\% |
| 585,337 | 1,539,136 | 1,663,461 | 1,660,532 | $(2,929)$ | 121,396 | 1,075,195 | 35\% |
| 15,250 | 33,660 | 28,542 | 28,542 | - | $(5,118)$ | 13,292 | 53\% |
| 9,612 | 37,421 | 81,991 | 81,991 | - | 44,570 | 72,379 | 12\% |
| - | 2,193 | 2,193 | 2,193 | - | - | 2,193 | 0\% |
| - | 779 | - | - | - | (779) | - |  |
| 18,573 | 102,026 | 102,026 | 102,026 | - | - | 83,453 | 18\% |
| 1,627 | - | $(50,656)$ | $(50,656)$ | - | $(50,656)$ | $(52,283)$ | -3\% |
| 45,062 | 176,079 | 164,096 | 164,096 | - | $(11,983)$ | 119,034 | 27\% |
| 4,395 | - | 4,395 | 4,395 | - | 4,395 | - | 100\% |
| 44,529 | 94,836 | 80,611 | 80,611 | - | $(14,226)$ | 36,082 | 55\% |
| - | - | 5,145 | - | $(5,145)$ | - | - |  |
| 2,034 | 2,813 | 32,747 | 32,747 | - | 29,934 | 30,713 | 6\% |
| - | 26,649 | 33,576 | 33,576 | - | 6,927 | 33,576 | 0\% |
| 17,550 | 26,088 | 26,088 | 26,088 | - | - | 8,538 | 67\% |
| 68,507 | 150,386 | 182,562 | 177,416 | $(5,145)$ | 27,030 | 108,909 | 39\% |

MAGNOLIA PUBLIC SCHOOLS - MSA-5
Budget vs. Actuals

Budget vs. Actuals
As of December 2016 Close

| $\mathbf{8 6 0 0}$ | Other Local Revenue |
| :--- | :--- |
| 8636 | Uniforms |
| 8690 | Other Local Revenue |
| 8714 | COP Option 3 Grants |
| 8999 | Uncategorized Revenue |
|  | SUBTOTAL - Local Revenues |
|  |  |
| 8800 | Donations/Fundraising |
| 8803 | Fundraising |
|  | SUBTOTAL - Fundraising and Grants |

## TOTAL REVENUE

| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | \% of Forecast Spent |


| - | 1,030 | 1,030 | 1,030 | - | - | 1,030 |
| :---: | :---: | ---: | :---: | :---: | :---: | :---: |
| 11,027 | 3,090 | 11,027 | 11,027 | - | 7,937 | - |
| 11,757 | 7,000 | 159,202 | 166,756 | 7,554 | 159,756 | 155,000 |
| - | - | - | - | - | $7 \%$ |  |
| 22,784 | 11,120 | 171,259 | 178,813 | 7,554 | 167,693 | 156,030 |


| 339 | 500 | 500 | 500 | - | - | 161 | 68\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 339 | 500 | 500 | 500 | - | - | 161 | 68\% |
| 722,029 | 1,877,220 | 2,181,878 | 2,181,357 | (520) | 304,137 | 1,459,328 | 33\% |

## MAGNOLIA PUBLIC SCHOOLS - MSA-5

13th month
66305
Budget vs. Actuals
As of December 2016 Close

| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | \% of Forecast Spent |

## EXPENSES

Compensation \& Benefits

| Certificated Employees Summary |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1100 Teachers Salaries | 293,497 | 545,921 | 660,552 | 660,552 | - | $(114,631)$ | 367,055 | 44\% |
| 1300 Certificated Supervisor \& Administrator Salaries | 84,409 | 159,738 | 180,746 | 180,746 | - | $(21,008)$ | 96,338 | 47\% |
| SUBTOTAL - Certificated Employees | 377,906 | 705,659 | 841,298 | 841,298 | - | $(135,639)$ | 463,392 | 45\% |
| Classified Employees Summary |  |  |  |  |  |  |  |  |
| 2400 Classified Clerical \& Office Salaries | 22,302 | 49,725 | 51,242 | 51,242 | - | $(1,516)$ | 28,940 | 44\% |
| 2900 Classified Other Salaries | 9,008 | 53,750 | 54,450 | 54,450 | - | (700) | 45,442 | 17\% |
| SUBTOTAL - Classified Employees | 31,309 | 103,475 | 105,692 | 105,692 | - | $(2,216)$ | 74,382 | 30\% |
| Employee Benefits Summary |  |  |  |  |  |  |  |  |
| 3100 STRS | 45,656 | 88,017 | 102,879 | 102,879 | - | $(14,862)$ | 57,223 | 44\% |
| 3200 PERS | 4,306 | 8,226 | 8,534 | 8,534 | - | (308) | 4,228 | 50\% |
| 3300 OASDI-Medicare-Alternative | 8,311 | 18,648 | 20,062 | 20,062 | - | $(1,414)$ | 11,751 | 41\% |
| 3400 Health \& Welfare Benefits | 61,590 | 130,613 | 126,213 | 126,213 | - | 4,400 | 64,622 | 49\% |
| 3500 Unemployment Insurance | 118 | 405 | 3,471 | 3,471 | (0) | $(3,067)$ | 3,354 | 3\% |
| 3600 Workers Comp Insurance | 3,242 | 9,305 | 10,663 | 10,663 | - | $(1,358)$ | 7,422 | 30\% |
| SUBTOTAL - Employee Benefits | 123,223 | 255,214 | 271,823 | 271,823 | (0) | $(16,609)$ | 148,600 | 45\% |


| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | \% of Forecast Spent |


| 4000 | Books \& Supplies |
| :--- | :--- |
| 4100 | Approved Textbooks \& Core Curricula Materials |
| 4200 | Books \& Other Reference Materials |
| 4315 | Custodial Supplies |
| 4320 | Educational Software |
| 4325 | Instructional Materials \& Supplies |
| 4330 | Office Supplies |
| 4345 | Non Instructional Student Materials \& Supplies |
| 4350 | Uniforms |
| 4400 | Noncapitalized Equipment |
| 4420 | Computers (individual items less than \$5k) |
| 4430 |  |
| 4700 | Food |
| 4720 | Other Food |
|  |  |
|  | SUBTOTAL - Books and Supplies |
|  |  |
| 5000 | Services \& Other Operating Expenses |
| 5101 | Shared Management Fee - CMO |
| 5102 | Direct CMO Fee (Shared Staff) |
| 5200 | Travel \& Conferences |
| 5210 | Conference Fees |
| 5300 | Dues \& Memberships |
| 5450 | Insurance - Other |
| 5605 | Equipment Leases |
| 5610 | Rent |
| 5615 | Repairs and Maintenance - Building |
| 5617 | Repairs and Maintenance - Other Equipment |
| 5803 | Accounting Fees |
| 5809 | Banking Fees |
| 5813 | School Programs - After School Program |
| 5820 | Consultants - Non Instructional - Custom 1 |
| 5822 | Consultants - Non Instructional - Custom 3 |
| 5824 | District Oversight Fees |
| 5830 | Field Trips Expenses |
| 5845 | Legal Fees |
| 5851 | Marketing and Student Recruiting |
| 5857 | Payroll Fees |
| 5861 | Prior Yr Exp (not accrued) |
| 5863 | Professional Development |
| 5869 | Special Education Contract Instructors |
| 5872 | Special Education Encroachment |
| 5875 | Staff Recruiting |
| 5884 | Substitutes |
| 5887 | Technology Services |
| 5898 | Bad Debt Expense |
|  |  |


| 21,233 | 45,000 | 20,000 | 22,000 | $(2,000)$ | 23,000 | 767 | 97\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 619 | 7,500 | 7,500 | 5,500 | 2,000 | 2,000 | 4,881 | 11\% |
| - | 1,000 | 1,000 | 1,000 | - | - | 1,000 | 0\% |
| 10,000 | 10,000 | 15,000 | 15,000 | - | $(5,000)$ | 5,000 | 67\% |
| 4,301 | 23,000 | 8,646 | 8,646 | - | 14,355 | 4,344 | 50\% |
| 3,062 | 9,700 | 8,800 | 8,800 | - | 900 | 5,738 | 35\% |
| 287 | 7,500 | 5,000 | 5,000 | - | 2,500 | 4,713 | 6\% |
| 709 | 200 | 2,000 | 2,000 | - | $(1,800)$ | 1,291 | 35\% |
| 20,455 | 10,000 | 20,455 | 20,455 | - | $(10,455)$ | - | 100\% |
| 19,368 | 51,000 | 60,000 | 32,207 | 27,793 | 18,793 | 12,839 | 60\% |
| 312 | - | 7,000 | 7,000 | - | $(7,000)$ | 6,688 | 4\% |
| $(17,014)$ | 20,000 | 40,000 | 40,000 | - | $(20,000)$ | 57,014 | -43\% |
| 1,412 | 1,000 | 4,000 | 4,000 | - | $(3,000)$ | 2,588 | 35\% |
| 64,745 | 185,900 | 199,400 | 171,607 | 27,793 | 14,293 | 106,862 | 38\% |
| 36,457 | 72,914 | 134,048 | 75,995 | 58,053 | $(3,081)$ | 39,538 | 48\% |
| - | 11,683 | 14,116 | 14,022 | 94 | $(2,339)$ | 14,022 | 0\% |
| 537 | 5,000 | 5,000 | 5,000 | - | - | 4,463 | 11\% |
| - | 5,000 | 5,000 | 5,000 | - | - | 5,000 | 0\% |
| 2,441 | 5,000 | 5,000 | 5,000 | - | - | 2,559 | 49\% |
| 2,708 | 14,300 | 6,237 | 6,237 | - | 8,063 | 3,529 | 43\% |
| 2,391 | 6,600 | 6,600 | 6,600 | - | - | 4,209 | 36\% |
| - | 135,000 | 110,971 | 110,971 | - | 24,029 | 110,971 | 0\% |
| 8,005 | - | 15,000 | 15,000 | - | $(15,000)$ | 6,995 | 53\% |
| - | 3,000 | 3,000 | 3,000 | - | - | 3,000 | 0\% |
| - | 1,952 | 5,000 | 5,000 | - | $(3,048)$ | 5,000 | 0\% |
| 372 | 412 | 412 | 412 | - | - | 40 | 90\% |
| 13,044 | 26,088 | 26,088 | 26,088 | - | - | 13,044 | 50\% |
| 1,488 | 25,000 | 25,000 | 25,000 | - | - | 23,512 | 6\% |
| 6,720 | 53,275 | 10,000 | 10,000 | - | 43,275 | 3,280 | 67\% |
| 6,958 | 15,391 | 16,635 | 16,605 | 29 | $(1,214)$ | 9,647 | 42\% |
| 498 | 8,000 | 4,000 | 4,000 | - | 4,000 | 3,502 | 12\% |
| 1,225 | 5,000 | 15,000 | 15,000 | - | $(10,000)$ | 13,775 | 8\% |
| 417 | 10,000 | 60,000 | 60,000 | - | $(50,000)$ | 59,583 | 1\% |
| 3,994 | 3,750 | 3,750 | 8,000 | $(4,250)$ | $(4,250)$ | 4,006 | 50\% |
| 31,727 | - | 31,027 | 31,727 | (700) | $(31,727)$ | - | 100\% |
| 12,249 | 37,100 | 37,100 | 37,100 | - | - | 24,851 | 33\% |
| 28,605 | 40,000 | 65,000 | 65,000 | - | $(25,000)$ | 36,395 | 44\% |
| 11,956 | 25,699 | 25,699 | 25,699 | - | - | 13,744 | 47\% |
| - | 1,901 | 1,901 | 1,901 | - | - | 1,901 | 0\% |
| 2,891 | 15,000 | 20,000 | 20,000 | - | $(5,000)$ | 17,109 | 14\% |
| 6,118 | 35,000 | 35,000 | 35,000 | - | ( | 28,882 | 17\% |
| 0 | - | 0 | 0 | - | (0) | (0) | 275\% |

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MAGNOLIA PUBLIC SCHOOLS - MSA-5
Budget vs. Actuals
As of December 2016 Close

| As of December 2016 Clos | Budget vs. <br> Actual <br> Budget |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | $\begin{gathered} \% \text { of Forecast } \\ \text { Spent } \\ \hline \hline \end{gathered}$ |
| 5899 Miscellaneous Operating Expenses | 0 | - | - | - |  | - | (0) |  |
| 5900 Communications | 1,907 | 30,000 | 20,000 | 20,000 | - | 10,000 | 18,093 | 10\% |
| 5915 Postage and Delivery | 1,128 | 2,000 | 2,000 | 2,000 | - | - | 872 | 56\% |
| SUBTOTAL - Services \& Other Operating Exp. | 183,837 | 594,065 | 708,583 | 655,357 | 53,226 | $(61,292)$ | 471,520 | 28\% |
| 6000 Capital Outlay |  |  |  |  |  |  |  |  |
| 6400 Equipment | 27,793 | - | - | 27,793 | $(27,793)$ | $(27,793)$ | - | 100\% |
| SUBTOTAL - Capital Outlay | 27,793 | - | - | 27,793 | $(27,793)$ | $(27,793)$ | - | 100\% |
| TOTAL EXPENSES | 808,813 | 1,844,314 | 2,126,796 | 2,073,570 | 53,226 | $(229,256)$ | 1,264,757 | 39\% |
| 6900 Total Depreciation (includes Prior Years) | 8,598 | 17,201 | 4,774 | 4,774 | - | 12,427 | $(3,824)$ | 180\% |
| TOTAL EXPENSES including Depreciation | 789,618 | 1,861,515 | 2,131,570 | 2,050,550 | 81,019 | $(189,036)$ | 1,260,933 | 39\% |


| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | \% of Forecast Spent |


| SUMMARY |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |
| Revenue |  |  |  |  |  |  |  |  |
| LCFF Entitlement | 576,102 | 1,575,467 | 1,525,104 | 1,518,270 | $(6,834)$ | $(57,197)$ | 942,168 | 38\% |
| Federal Revenue | 69,168 | 137,828 | 161,359 | 161,359 | - | 23,531 | 92,191 | 43\% |
| Other State Revenues | 92,502 | 214,078 | 253,252 | 253,252 | - | 39,175 | 160,750 | 37\% |
| Local Revenues | 6,392 | 14,120 | 10,512 | 10,512 | - | $(3,608)$ | 4,120 | 61\% |
| Fundraising and Grants | 4,511 | 10,000 | 11,100 | 11,100 | - | 1,100 | 6,589 | 41\% |
| Total Revenue | 748,676 | 1,951,493 | 1,961,328 | 1,954,494 | $(6,834)$ | 3,001 | 1,205,818 | 38\% |
| Expenses |  |  |  |  |  |  |  |  |
| Compensation and Benefits (excl adjustment) | 503,076 | 965,253 | 1,082,926 | 1,035,074 | 47,852 | $(69,821)$ | 579,850 | 49\% |
| Books and Supplies | 72,130 | 110,183 | 154,776 | 154,776 | - | $(44,593)$ | 82,646 | 47\% |
| Services and Other Operating Expenditures | 220,291 | 575,774 | 613,291 | 555,450 | 57,842 | 20,324 | 335,159 | 40\% |
| Depreciation | 3,184 | 6,368 | 28,726 | 28,726 | - | $(22,358)$ | 25,542 | 11\% |
| Total Expenses | 798,680 | 1,657,578 | 1,879,719 | 1,774,026 | 105,694 | $(116,447)$ | 1,023,197 | 45\% |
| Operating Income Before One-Time Adjustment | $(50,005)$ | 293,915 | 81,608 | 180,468 | 98,860 | $(113,447)$ | 182,621 | -28\% |
| One-Time Compensation Adjustment |  |  |  | $(47,852)$ |  |  |  |  |
| Operating Income (including adjustment) |  |  |  | 132,616 |  |  |  |  |
| Fund Balance |  |  |  |  |  |  |  |  |
| Beginning Balance (Unaudited) | 1,006,776 | 938,327 | 1,006,776 | 1,006,776 |  |  |  | 100\% |
| Audit Adjustment | $(61,339)$ | - | $(49,511)$ | $(61,339)$ |  |  |  | 100\% |
| Beginning Balance (Audited) | 945,437 | 938,327 | 957,265 | 945,437 |  |  |  | 100\% |
| Operating Income (including Depreciation) | $(50,005)$ | 293,915 | 81,608 | 132,616 |  |  |  | -38\% |
| Ending Fund Balance | 895,432 | 1,232,242 | 1,038,873 | 1,078,053 |  |  |  | 83\% |
| Capital Outlay | - | 20,000 | - | - |  |  |  |  |
| Total ADA |  | 173.7 | 167.9 | 167.9 |  |  |  | 0\% |


| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast <br> Remaining | \% of Forecast Spent |

## REVENUE

LCFF Entitlement

| 8011 | Charter Schools LCFF - State Aid |
| :--- | :--- |
| 8012 | Education Protection Account Entitlement |
| 8019 | State Aid - Prior Years |
| 8096 | Charter Schools in Lieu of Property Taxes |


| 359,455 | 994,308 | 978,640 | 971,806 | $(6,834)$ | $(22,502)$ | 612,351 | 37\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 54,597 | 251,311 | 221,995 | 221,995 | - | $(29,316)$ | 167,398 | 25\% |
| 134 | - | 134 | 134 | - | 134 | - | 100\% |
| 161,916 | 329,848 | 324,335 | 324,335 | - | $(5,513)$ | 162,419 | 50\% |
| 576,102 | 1,575,467 | 1,525,104 | 1,518,270 | $(6,834)$ | $(57,197)$ | 942,168 | 38\% |
| 16,166 | 35,542 | 32,331 | 32,331 | - | $(3,211)$ | 16,166 | 50\% |
| 4,592 | 31,452 | 49,812 | 49,812 | - | 18,360 | 45,220 | 9\% |
| 48,411 | 47,977 | 58,499 | 58,499 | - | 10,522 | 10,088 | 83\% |
| - | 2,363 | 717 | 717 | - | $(1,646)$ | 717 | 0\% |
| - | 494 | - | - | - | (494) | - |  |
| - | 20,000 | 20,000 | 20,000 | - | - | 20,000 | 0\% |
| 69,168 | 137,828 | 161,359 | 161,359 | - | 23,531 | 92,191 | 43\% |


| 8300 | Other State Revenues |
| :--- | :--- |
| 8381 | Special Education - Entitlement (State) |
| 8520 | Child Nutrition - State |
| 8545 | School Facilities Apportionments |
| 8550 | Mandated Cost Reimbursements |
| 8560 | State Lottery Revenue |
| 8590 | All Other State Revenue |
|  |  |
|  | SUBTOTAL - Other State Income |
|  |  |
| $\mathbf{8 6 0 0}$ | Other Local Revenue |
| 8699 | All Other Local Revenue |
| 8714 | SpEd Option 3 |
|  | SUBTOTAL - Local Revenues |
|  | Donations/Fundraising |
| $\mathbf{8 8 0 0}$ | Donations - Private |
| 8802 | Fundraising |
| 8803 | SUBTOTAL - Fundraising and Grants |


| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | \% of Forecast Spent |
| 47,204 | 100,140 | 94,407 | 94,407 | - | $(5,733)$ | 47,204 | 50\% |
| 315 | 3,379 | 3,593 | 3,593 | (0) | 214 | 3,279 | 9\% |
| 42,562 | 80,000 | 85,125 | 85,125 | - | 5,125 | 42,563 | 50\% |
| 2,382 | 2,419 | 38,352 | 38,352 | - | 35,932 | 35,970 | 6\% |
| - | 28,139 | 31,735 | 31,735 | - | 3,596 | 31,735 | 0\% |
| 40 | - | 40 | 40 | - | 40 | - | 100\% |
| 92,502 | 214,078 | 253,252 | 253,252 | (0) | 39,175 | 160,750 | 37\% |
| - | 4,120 | 4,120 | 4,120 | - | - | 4,120 | 0\% |
| 6,392 | 10,000 | 6,392 | 6,392 | - | $(3,608)$ | - | 100\% |
| 6,392 | 14,120 | 10,512 | 10,512 | - | $(3,608)$ | 4,120 | 61\% |
| 4,511 | - | 3,010 | 4,511 | 1,501 | 4,511 | - | 100\% |
| - | 10,000 | 8,090 | 6,589 | $(1,501)$ | $(3,411)$ | 6,589 | 0\% |
| 4,511 | 10,000 | 11,100 | 11,100 | - | 1,100 | 6,589 | 41\% |
| 748,676 | 1,951,493 | 1,961,328 | 1,954,494 | $(6,834)$ | 3,001 | 1,205,818 | 38\% |


| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast <br> Remaining | \% of Forecast Spent |

## EXPENSES

Compensation \& Benefits

| Certificated Employees Summary |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1100 | Teachers Salaries | 228,694 | 500,008 | 473,509 | 473,509 | - | 26,499 | 244,815 | 48\% |
| 1300 | Certificated Supervisor \& Administrator Salaries | 105,649 | 165,373 | 250,789 | 250,789 | - | $(85,416)$ | 145,140 | 42\% |
|  | SUBTOTAL - Certificated Employees | 334,343 | 665,381 | 724,298 | 724,298 | - | $(58,917)$ | 389,955 | 46\% |
| Classified Employees Summary |  |  |  |  |  |  |  |  |  |
| 2400 | Classified Clerical \& Office Salaries | 33,760 | 68,504 | 87,117 | 87,117 | - | $(18,613)$ | 53,357 | 39\% |
| 2900 | Classified Other Salaries | 15,801 | 18,750 | 34,500 | 34,500 | - | $(15,750)$ | 18,700 | 46\% |
|  | SUBTOTAL - Classified Employees | 49,560 | 87,254 | 121,617 | 121,617 | - | $(34,363)$ | 72,057 | 41\% |
| Employee Benefits Summary |  |  |  |  |  |  |  |  |  |
| 3100 | STRS | 41,516 | 82,447 | 92,228 | 92,228 | - | $(9,781)$ | 50,711 | 45\% |
| 3200 | PERS | 4,656 | 5,869 | 9,490 | 9,490 | - | $(3,621)$ | 4,834 | 49\% |
| 3300 | OASDI-Medicare-Alternative | 12,179 | 17,058 | 19,409 | 19,409 | - | $(2,351)$ | 7,230 | 63\% |
| 3400 | Health \& Welfare Benefits | 56,119 | 98,213 | 102,936 | 102,936 | - | $(4,723)$ | 46,817 | 55\% |
| 3500 | Unemployment Insurance | (0) | 376 | 3,423 | 3,423 | 0 | $(3,047)$ | 3,423 | 0\% |
| 3600 | Workers Comp Insurance | 4,703 | 8,655 | 9,525 | 9,525 | - | (870) | 4,822 | 49\% |
|  | SUBTOTAL - Employee Benefits | 119,173 | 212,618 | 237,011 | 237,011 | 0 | $(24,393)$ | 117,838 | 50\% |


| Budget vs. <br> Actual |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |
|  |  |  |  |  |  |

Books \& Supplies
Approved Textbooks \& Core Curricula Materials
Books \& Other Reference Materials
Educational Software
Instructional Materials \& Supplies
Office Supplies
PE Supplies
Non Instructional Student Materials \& Supplies
Teacher Supplies
Noncapitalized Equipment
Classroom Furniture, Equipment \& Supplies
Computers (individual items less than \$5k)
Food
Other Food
suBTOTAL - Books and Supplies
Services \& Other Operating Expenses
CMO Fees
Direct CMO Fee (Shared Staff)
Travel \& Conferences
Travel - Mileage, Parking, Tolls
Travel and Lodging
Dues \& Memberships
Insurance - Other
Operations \& Housekeeping
Utilities - Gas and Electric
Equipment Leases
Rent
Repairs and Maintenance - Building
Accounting Fees
Banking Fees
School Programs - Other
Consultants - Non Instructional - Custom 1

| 43,195 | 5,000 | 45,000 | 45,000 | - | $(40,000)$ | 1,805 | 96\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| - | 3,000 | 1,000 | 1,000 | - | 2,000 | 1,000 | 0\% |
| 11,870 | 20,000 | 14,000 | 14,000 | - | 6,000 | 2,130 | 85\% |
| 105 | 7,000 | 3,000 | 3,000 | - | 4,000 | 2,895 | 4\% |
| 3,489 | 4,200 | 4,200 | 4,200 | - | - | 711 | 83\% |
| 813 | 1,000 | 1,000 | 1,000 | - | - | 187 | 81\% |
| 1,448 | 3,000 | 2,500 | 2,500 | - | 500 | 1,052 | 58\% |
| 946 | 1,000 | 1,000 | 1,000 | - | - | 54 | 95\% |
| - | 5,000 | 5,000 | 5,000 | - | - | 5,000 | 0\% |
| 133 | 2,000 | 2,000 | 2,000 | - | - | 1,867 | 7\% |
| - | 19,500 | 19,500 | 19,500 | - | - | 19,500 | 0\% |
| 10,082 | 39,483 | 56,076 | 56,076 | - | $(16,593)$ | 45,994 | 18\% |
| 50 | - | 500 | 500 | - | (500) | 450 | 10\% |
| 72,130 | 110,183 | 154,776 | 154,776 | - | $(44,593)$ | 82,646 | 47\% |
| 36,457 | 72,914 | 134,048 | 75,995 | 58,053 | $(3,081)$ | 39,538 | 48\% |
| - | 12,485 | 13,341 | 13,621 | (280) | $(1,136)$ | 13,621 | 0\% |
| - | 3,000 | - | - | - | 3,000 | - |  |
| 467 | 1,000 | 1,000 | 1,000 | - | - | 533 | 47\% |
| - | - | 3,000 | 3,000 | - | $(3,000)$ | 3,000 | 0\% |
| 1,826 | 1,000 | 1,826 | 1,826 | - | (826) | - | 100\% |
| 6,563 | 9,000 | 9,838 | 9,838 | - | (838) | 3,275 | 67\% |
| 376 | 4,000 | 4,000 | 4,000 | - | - | 3,624 | 9\% |
| 2,617 | 7,000 | 7,000 | 7,000 | - | - | 4,383 | 37\% |
| 2,201 | 4,800 | 4,800 | 4,800 | - | - | 2,599 | 46\% |
| 66,000 | 114,000 | 113,500 | 113,500 | - | 500 | 47,500 | 58\% |
| (79) | 2,000 | 2,000 | 2,000 | - | - | 2,079 | -4\% |
| - | 4,500 | 4,500 | 4,500 | - | - | 4,500 | 0\% |
| 372 | 500 | 500 | 500 | - | - | 128 | 74\% |
| 702 | 5,000 | 5,000 | 5,000 | - | - | 4,298 | 14\% |
| 1,901 | 2,000 | 8,000 | 8,000 | - | $(6,000)$ | 6,100 | 24\% |


| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | \% of Forecast Spent |
| 2,000 | 23,583 | 23,583 | 23,583 | - | - | 21,583 | 8\% |
| 7,027 | 15,755 | 15,251 | 15,183 | 68 | 572 | 8,156 | 46\% |
| 3,146 | 10,000 | 10,000 | 10,000 | - | - | 6,854 | 31\% |
| 2,000 | 10,000 | 10,000 | 10,000 | - | - | 8,000 | 20\% |
| 9,823 | 10,000 | 18,000 | 18,000 | - | $(8,000)$ | 8,178 | 55\% |
| 3,680 | 7,000 | 7,000 | 7,000 | - | - | 3,320 | 53\% |
| 3,731 | - | 3,756 | 3,756 | - | $(3,756)$ | 25 | 99\% |
| 8,738 | 32,100 | 36,000 | 36,000 | - | $(3,900)$ | 27,262 | 24\% |
| 11,549 | 32,000 | 32,000 | 32,000 | - | - | 20,451 | 36\% |
| 13,065 | 27,137 | 25,348 | 25,348 | - | 1,789 | 12,283 | 52\% |
| 3,304 | 25,000 | 20,000 | 20,000 | - | 5,000 | 16,696 | 17\% |
| 23,243 | 72,000 | 72,000 | 72,000 | - | - | 48,757 | 32\% |
| 0 | - | 0 | 0 | - | (0) | - | 100\% |
| 0 | 40,000 | - | - | - | 40,000 | (0) |  |
| 8,175 | 24,000 | 24,000 | 24,000 | - | - | 15,825 | 34\% |
| 1,407 | 4,000 | 4,000 | 4,000 | - | - | 2,593 | 35\% |
| 220,291 | 575,774 | 613,291 | 555,450 | 57,842 | 20,324 | 335,159 | 40\% |


| 6000 | Capital Outlay |
| :--- | :--- |
| 6100 | Sites \& Improvement of Sites |
|  |  |
|  | SUBTOTAL - Capital Outlay |


| - | 20,000 | - | - | - | 20,000 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| - | - | - | - | - |  |

TOTAL EXPENSES
6900 Total Depreciation (includes Prior Years)
TOTAL EXPENSES including Depreciation

| 795,496 | $1,671,210$ | $1,850,993$ | $1,793,152$ | 57,842 | $(121,941)$ | 997,656 |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  |  |  |  |  |  |  |
| 3,184 | 6,368 | 28,726 | 28,726 | - | $(22,358)$ | $\mathbf{2 5 , 5 4 2}$ |
| 798,680 | $1,657,578$ | $1,879,719$ | $1,821,878$ | 57,842 | $(164,299)$ | $\mathbf{1 , 0 2 3 , 1 9 7}$ |


| Magnolia Public Schools - MSA-7 |  |  |  |  | 13th month |  | 89982 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Budget vs. Actuals |  |  |  |  |  |  |  |  |
| As of December 2016 Close |  |  |  |  |  |  |  |  |
|  | $\begin{gathered} \hline \hline \text { Budget vs. } \\ \text { Actual } \end{gathered}$ |  |  | Bud | get |  |  |  |
|  | Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | \% of Forecast Spent |
| SUMMARY |  |  |  |  |  |  |  |  |
| Revenue |  |  |  |  |  |  |  |  |
| LCFF Entitlement | 973,035 | 2,671,595 | 2,610,709 | 2,599,553 | $(11,156)$ | $(72,042)$ | 1,626,518 | 37\% |
| Federal Revenue | 90,979 | 346,072 | 421,493 | 421,493 | - | 75,421 | 330,514 | 22\% |
| Other State Revenues | 275,896 | 578,580 | 622,567 | 622,567 | - | 43,988 | 346,672 | 44\% |
| Local Revenues | 50,191 | 54,198 | 71,193 | 71,193 | 0 | 16,996 | 21,003 | 70\% |
| Fundraising and Grants | 5,148 | 50,000 | 25,000 | 25,000 | - | $(25,000)$ | 19,852 | 21\% |
| Total Revenue | 1,395,248 | 3,700,444 | 3,750,962 | 3,739,806 | $(11,156)$ | 39,362 | 2,344,558 | 37\% |
| Expenses |  |  |  |  |  |  |  |  |
| Compensation and Benefits (excl adjustment) | 806,061 | 1,710,715 | 1,742,388 | 1,633,722 | 108,666 | 76,993 | 917,643 | 49\% |
| Books and Supplies | 151,490 | 333,447 | 306,250 | 306,250 | - | 27,197 | 154,760 | 49\% |
| Services and Other Operating Expenditures | 700,873 | 1,557,568 | 1,645,244 | 1,626,862 | 18,382 | $(69,294)$ | 925,989 | 43\% |
| Depreciation | 22,513 | 45,027 | 36,918 | 36,918 | - | 8,109 | 14,405 | 61\% |
| Total Expenses | 1,680,938 | 3,646,756 | 3,730,800 | 3,603,752 | 127,048 | 43,004 | 2,012,797 | 47\% |
| Operating Income Before One-Time Adjustment | $(285,690)$ | 53,688 | 20,162 | 136,054 | 115,892 | 82,366 | 331,762 | -210\% |
| One-Time Compensation Adjustment |  |  |  | $(89,982)$ |  |  |  |  |
| Operating Income (including adjustment) |  |  |  | 46,072 |  |  |  |  |
| Fund Balance |  |  |  |  |  |  |  |  |
| Beginning Balance (Unaudited) | 939,109 | 922,760 | 939,109 | 939,109 |  |  |  | 100\% |
| Audit Adjustment | 8,244 | - | 8,244 | 8,244 |  |  |  | 100\% |
| Beginning Balance (Audited) | 947,353 | 922,760 | 947,353 | 947,353 |  |  |  | 100\% |
| Operating Income (including Depreciation) | $(285,690)$ | 53,688 | 20,162 | 46,072 |  |  |  | -620\% |
| Ending Fund Balance | 661,664 | 976,448 | 967,515 | 993,425 |  |  |  | 67\% |
| Capital Outlay | - | 60,000 | 198,325 | 198,325 |  |  |  | - |
| Total ADA |  | 291.4 | 284.7 | 284.7 |  |  |  | 0\% |

Magnolia Public Schools - MSA-7

## Budget vs. Actuals

As of December 2016 Close

LCFF Entitlement

| 8011 | Charter Schools LCFF - State Aid |
| :---: | :---: |
| 8012 | Education Protection Account Entitlement |
| 8019 | State Aid - Prior Years |
| 8096 | Charter Schools in Lieu of Property Taxes |
|  | SUBTOTAL - LCFF Entitlement |
| 8100 | Federal Revenue |
| 8181 | Special Education - Entitlement |
| 8220 | Child Nutrition Programs |
| 8291 | Title I |
| 8292 | Title II |
| 8293 | Title III |
| 8296 | Other Federal Revenue |
| 8297 | PY Federal - Not Accrued |
|  | SUBTOTAL - Federal Income |
| 8300 | Other State Revenues |
| 8319 | Other State Apportionments - Prior Years |
| 8381 | Special Education - Entitlement (State) |
| 8520 | Child Nutrition - State |
| 8545 | School Facilities Apportionments |
| 8550 | Mandated Cost Reimbursements |
| 8560 | State Lottery Revenue |
| 8590 | All Other State Revenue |
| 8596 | ASES |
|  | SUBTOTAL - Other State Income |

Federal Revenue
Special Education - Entitlement
Child Nutrition Programs
It
Title III
Federal Revenue

SUBTOTAL - Federal Income

SUBTOTAL Oth Stalncher

| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budge June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | \% of Forecast Spent |


| 616,024 | 1,804,821 | 1,695,909 | 1,684,753 | $(11,156)$ | $(120,069)$ | 1,068,729 | 37\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 87,841 | 387,438 | 364,640 | 364,640 | - | $(22,798)$ | 276,799 | 24\% |
| 282 | - | 282 | 282 |  | 282 | - | 100\% |
| 268,888 | 479,335 | 549,878 | 549,878 | - | 70,543 | 280,990 | 49\% |
| 973,035 | 2,671,595 | 2,610,709 | 2,599,553 | $(11,156)$ | $(72,042)$ | 1,626,518 | 37\% |
| 26,846 | 56,829 | 53,691 | 53,691 | - | $(3,137)$ | 26,846 | 50\% |
| 4,960 | 169,792 | 105,994 | 105,994 | 0 | $(63,798)$ | 101,034 | 5\% |
| 55,637 | 80,679 | 84,709 | 84,709 | - | 4,030 | 29,072 | 66\% |
| - | 1,258 | 1,127 | 1,127 | - | (131) | 1,127 | 0\% |
| - | 313 | - |  |  | (313) | - |  |
| 3,090 | 37,200 | 175,525 | 175,525 | - | 138,325 | 172,435 | 2\% |
| 446 | - | 446 | 446 | - | 446 | - | 100\% |
| 90,979 | 346,072 | 421,493 | 421,493 | 0 | 75,421 | 330,514 | 22\% |
| 896 | - | 896 | 896 | - | 896 | - | 100\% |
| 78,389 | 167,864 | 156,778 | 156,778 | - | $(11,085)$ | 78,389 | 50\% |
| 390 | 13,246 | 7,940 | 7,940 | - | $(5,306)$ | 7,550 | 5\% |
| 94,694 | 196,321 | 189,390 | 189,390 | - | $(6,931)$ | 94,696 | 50\% |
| 3,956 | 3,937 | 63,689 | 63,689 | - | 59,752 | 59,733 | 6\% |
| - | 47,212 | 53,804 | 53,804 | - | 6,592 | 53,804 | 0\% |
| 71 | - | 71 | 71 | - | 71 | - | 100\% |
| 97,500 | 150,000 | 150,000 | 150,000 | - | - | 52,500 | 65\% |
| 275,896 | 578,580 | 622,567 | 622,567 | - | 43,988 | 346,672 | 44\% |

Magnolia Public Schools - MSA-7
Budget vs. Actuals
As of December 2016 Close
$8800 \quad$ Donations/Fundraising
total revenue

| 8600 | Other Local Revenue |
| :--- | :--- |
| 8634 | Food Service Sales |
| 8636 | Uniforms |
| 8682 | Summer Program |
| 8690 | Other Local Revenue |
| 8699 | All Other Local Revenue |
| 8714 | SpEd Option 3 |
|  |  |
|  | SUBTOTAL - Local Revenues |

Privat
Fundraising
SUBTOTAL - Fundraising and Grants
Other Local Revenue
Uniforms
Summer Program
Other Local Revenue SpEd Option 3

SUBTOTAL - Local Revenues
aising

13th month
89982

| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | \% of Forecast Spent |
| 6,522 | 12,449 | 12,449 | 12,449 | - | - | 5,926 | 52\% |
| 374 | 8,468 | 8,468 | 8,468 | - | - | 8,094 | 4\% |
| 28,554 | 13,600 | 28,554 | 28,554 | - | 14,954 | - | 100\% |
| 8,777 | 7,140 | 15,759 | 15,759 | - | 8,619 | 6,982 | 56\% |
| 90 | - | 90 | 90 | - | 90 | - | 100\% |
| 5,873 | 12,541 | 5,873 | 5,873 | 0 | $(6,668)$ | - | 100\% |
| 50,191 | 54,198 | 71,193 | 71,193 | 0 | 16,996 | 21,003 | 70\% |
| 500 | - | 500 | 500 | - | 500 | - | 100\% |
| 4,648 | 50,000 | 24,500 | 24,500 | - | $(25,500)$ | 19,852 | 19\% |
| 5,148 | 50,000 | 25,000 | 25,000 | - | $(25,000)$ | 19,852 | 21\% |
| 1,395,248 | 3,700,444 | 3,750,962 | 3,739,806 | $(11,156)$ | 39,362 | 2,344,558 | 37\% |

Magnolia Public Schools - MSA-7
13th month
89982

## Budget vs. Actuals

As of December 2016 Close

## EXPENSES

Compensation \& Benefits

| Certificated Employees Summary |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1100 | Teachers Salaries | 425,143 | 863,926 | 935,257 | 920,976 | 14,281 | $(57,050)$ | 495,833 | 46\% |
| 1300 | Certificated Supervisor \& Administrator Salaries | 86,683 | 159,199 | 181,516 | 181,516 | - | $(22,316)$ | 94,833 | 48\% |
|  | SUBTOTAL - Certificated Employees | 511,826 | 1,023,125 | 1,116,773 | 1,102,492 | 14,281 | $(79,367)$ | 590,666 | 46\% |
| Classified Employees Summary |  |  |  |  |  |  |  |  |  |
| 2400 | Classified Clerical \& Office Salaries | 40,800 | 58,170 | 90,628 | 90,628 | - | $(32,458)$ | 49,828 | 45\% |
| 2900 | Classified Other Salaries | 71,481 | 251,809 | 160,692 | 158,634 | 2,057 | 93,175 | 87,153 | 45\% |
|  | SUBTOTAL - Classified Employees | 112,281 | 309,979 | 251,320 | 249,262 | 2,057 | 60,717 | 136,981 | 45\% |
| Employee Benefits Summary |  |  |  |  |  |  |  |  |  |
| 3100 | STRS | 60,938 | 119,347 | 133,321 | 131,525 | 1,797 | $(12,177)$ | 70,586 | 46\% |
| 3200 | PERS | 12,940 | 22,847 | 27,262 | 27,262 | - | $(4,414)$ | 14,321 | 47\% |
| 3300 | OASDI-Medicare-Alternative | 17,703 | 43,218 | 39,201 | 38,843 | 357 | 4,375 | 21,141 | 46\% |
| 3400 | Health \& Welfare Benefits | 80,862 | 178,200 | 155,423 | 155,423 | - | 22,777 | 74,561 | 52\% |
| 3500 | Unemployment Insurance | 1,340 | 667 | 3,684 | 3,676 | 8 | $(3,009)$ | 2,336 | 36\% |
| 3600 | Workers Comp Insurance | 8,171 | 13,331 | 15,405 | 15,221 | 184 | $(1,890)$ | 7,050 | 54\% |
|  | SUBTOTAL - Employee Benefits | 181,954 | 377,610 | 374,296 | 371,950 | 2,346 | 5,661 | 189,995 | 49\% |



| Magnolia Public Schools - MSA-7 |  |  |  |  |  | 13th month |  | 89982 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Budget vs. Actuals |  |  |  |  |  |  |  |  |  |
| As of December 2016 Close |  |  |  |  |  |  |  |  |  |
|  |  | Budget vs. Actual |  |  |  | dget |  |  |  |
|  |  | Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance <br> (Budget vs. <br> Proposed Budget) | Forecast Remaining | \% of Forecast Spent |
| 5000 Services \& Other Operating Expenses |  |  |  |  |  |  |  |  |  |
| 5101 | CMO Fees | 303,810 | 607,620 | 670,240 | 633,292 | 36,948 | $(25,672)$ | 329,482 | 48\% |
| 5102 | Direct CMO Fee (Shared Staff) | - | 21,260 | 23,157 | 22,779 | 378 | $(1,519)$ | 22,779 | 0\% |
| 5200 | Travel \& Conferences | - | 407 | - | - | - | 407 | - |  |
| 5210 | Conference Fees | 120 | 4,000 | 4,000 | 4,000 | - | - | 3,880 | 3\% |
| 5215 | Travel - Mileage, Parking, Tolls | 1,032 | 1,500 | 1,500 | 1,500 | - | - | 468 | 69\% |
| 5220 | Travel and Lodging | - | 2,772 | 2,772 | 2,772 | - | - | 2,772 | 0\% |
| 5300 | Dues \& Memberships | 2,156 | 9,000 | 9,000 | 9,000 | - | - | 6,844 | 24\% |
| 5450 | Insurance - Other | 11,210 | 14,905 | 16,642 | 16,642 | - | $(1,737)$ | 5,432 | 67\% |
| 5500 | Operations \& Housekeeping | 1,658 | 10,000 | 10,000 | 10,000 | - | - | 8,342 | 17\% |
| 5510 | Utilities - Gas and Electric | 22,832 | 55,680 | 55,680 | 55,680 | - | - | 32,848 | 41\% |
| 5605 | Equipment Leases | 4,146 | 8,400 | 8,400 | 8,400 | - | - | 4,254 | 49\% |
| 5610 | Rent | 151,787 | 261,761 | 260,628 | 260,628 | - | 1,133 | 108,841 | 58\% |
| 5615 | Repairs and Maintenance - Building | 8,265 | 23,000 | 23,000 | 23,000 | - | - | 14,735 | 36\% |
| 5617 | Repairs and Maintenance - Other Equipment | - | 2,000 | 2,000 | 2,000 | - | - | 2,000 | 0\% |
| 5803 | Accounting Fees | - | 5,500 | 10,000 | 10,000 | - | $(4,500)$ | 10,000 | 0\% |
| 5809 | Banking Fees | 401 | 3,000 | 3,000 | 3,000 | - | - | 2,599 | 13\% |
| 5813 | School Programs - After School Program | 75,000 | 150,000 | 150,000 | 150,000 | - | - | 75,000 | 50\% |
| 5814 | School Programs - Academic Competitions | 214 | 108 | 200 | 214 | (14) | (106) | - | 100\% |
| 5819 | School Programs - Other | - | 8,000 | 8,000 | 8,000 | - | - | 8,000 | 0\% |
| 5820 | Consultants - Non Instructional - Custom 1 | 3,362 | 8,584 | 8,584 | 8,584 | - | - | 5,222 | 39\% |
| 5822 | Consultants - Non Instructional - Custom 3 | 1,120 | 6,000 | 10,000 | 10,000 | - | $(4,000)$ | 8,880 | 11\% |




Magnolia Public Schools - MSA-8

## Budget vs. Actuals

LCFF Entitlement

| LCFF | Entitlement |
| :--- | :--- |
| 8011 | Charter Schools LCFF - State Aid |
| 8012 | Education Protection Account Entitlement |
| 8019 | State Aid - Prior Years |
| 8096 | Charter Schools in Lieu of Property Taxes |
|  |  |
|  |  |
|  | SUBTOTAL - LCFF Entitlement |
|  |  |
| 8100 | Federal Revenue |
| 8181 | Special Education - Entitlement |
| 8291 | Title I |
| 8292 | Title II |
| 8293 | Title III |
| 8297 | PY Federal - Not Accrued |
|  |  |
|  | SUBTOTAL - Federal Income |
| 8300 | Other State Revenues |
| 8319 | Other State Apportionments - Prior Years |
| 8381 | Special Education - Entitlement (State) |
| 8550 | Mandated Cost Reimbursements |
| 8560 | State Lottery Revenue |
| 8590 | All Other State Revenue |
| 8596 | ASES |
|  | SUBTOTAL - Other State Income |

## As of December 2016 Close

Other State Revenues
Other State Apportionments - Prior Years Special Education - Entitlement (State)

Ste Loter Reve

SUBTOTAL - Other State Income

## REVENUE

| $\begin{gathered} \hline \hline \text { Budget vs. } \\ \text { Actual } \\ \hline \end{gathered}$ | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | \% of Forecast Spent |



|  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1,071,401 | 2,995,658 | 2,885,592 | 2,884,036 | $(1,556)$ | $(111,622)$ | 1,812,635 | 37\% |
| 156,481 | 657,309 | 633,310 | 633,310 | - | $(23,999)$ | 476,829 | 25\% |
| 468 | - | 468 | 468 | - | 468 | - | 100\% |
| 462,773 | 785,666 | 922,677 | 922,677 | - | 137,012 | 459,904 | 50\% |
| 1,691,123 | 4,438,632 | 4,442,047 | 4,440,491 | $(1,556)$ | 1,859 | 2,749,368 | 38\% |
| 46,203 | 93,147 | 92,406 | 92,406 | - | (741) | 46,203 | 50\% |
| 165,782 | 200,332 | 202,691 | 202,691 | - | 2,359 | 36,909 | 82\% |
| - | 2,451 | 2,345 | 2,345 | - | (106) | 2,345 | 0\% |
| - | 151 | - | - | - | (151) | - |  |
| 27 | - | 27 | 27 | - | 27 | - | 100\% |
| 212,012 | 296,081 | 297,469 | 297,469 | - | 1,388 | 85,457 | 71\% |
| 420 | - | 420 | 420 | - | 420 | - | 100\% |
| 134,912 | 275,141 | 269,825 | 269,825 | - | $(5,316)$ | 134,912 | 50\% |
| 6,809 | 6,453 | 109,613 | 109,613 | - | 103,159 | 102,804 | 6\% |
| - | 77,383 | 90,281 | 90,281 | - | 12,897 | 90,281 | 0\% |
| 120 | - | 120 | 120 | - | 120 | - | 100\% |
| 97,500 | 150,000 | 150,000 | 150,000 | - | - | 52,500 | 65\% |
| 239,761 | 508,978 | 620,258 | 620,258 | - | 111,280 | 380,496 | 39\% |

Magnolia Public Schools - MSA-8
Budget vs. Actuals
As of December 2016 Close

| 8600 | Other Local Revenue |
| :--- | :--- |
| 8636 | Uniforms |
| 8682 | Summer Program |
| 8693 | Field Trips |
| 8699 | All Other Local Revenue |
| 8714 | SpEd Option 3 |
|  |  |
|  | SUBTOTAL - Local Revenues |
| 8800 | Donations/Fundraising |
| 8803 | Fundraising |
|  | SUBTOTAL - Fundraising and Grants |

## total revenue

13th month
120965

| $\begin{gathered} \hline \hline \text { Budget vs. } \\ \text { Actual } \\ \hline \end{gathered}$ | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance <br> (Budget vs. Proposed Budget) | Forecast Remaining | \% of Forecast Spent |
| - | 30,662 | - | - | - | $(30,662)$ | - |  |
| 30,463 | 13,600 | 30,463 | 30,463 | - | 16,863 | - | 100\% |
|  | 10,200 | 10,200 | 10,200 | - | - | 10,200 | 0\% |
| 1,452 | 18,692 | 18,692 | 18,692 | - | - | 17,240 | 8\% |
| 11,056 | 17,075 | 10,831 | 11,056 | 225 | $(6,019)$ | - | 100\% |
| 42,971 | 90,229 | 70,186 | 70,411 | 225 | $(19,818)$ | 27,440 | 61\% |
| 3,614 | 20,000 | 20,000 | 20,000 | - | - | 16,387 | 18\% |
| 3,614 | 20,000 | 20,000 | 20,000 | - | - | 16,387 | 18\% |
| 2,189,480 | 5,353,920 | 5,449,960 | 5,448,629 | $(1,331)$ | 94,709 | 3,259,148 | 40\% |


| Budget vs. <br> Actual |  |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
| Actual YTD | Approved Budget | November |  | Variance | Variance |  |

## EXPENSES

## Compensation \& Benefits

| Certificated Employees Summary |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1100 | Teachers Salaries | 686,203 | 1,455,168 | 1,452,353 | 1,454,903 | $(2,550)$ | 264 | 768,701 | 47\% |
| 1300 | Certificated Supervisor \& Administrator Salaries | 167,091 | 425,165 | 347,203 | 347,203 | - | 77,962 | 180,112 | 48\% |
|  | SUBTOTAL - Certificated Employees | 853,294 | 1,880,332 | 1,799,556 | 1,802,106 | $(2,550)$ | 78,226 | 948,812 | 47\% |
| Classified Employees Summary |  |  |  |  |  |  |  |  |  |
| 2400 | Classified Clerical \& Office Salaries | 63,907 | 185,996 | 129,851 | 129,851 | - | 56,144 | 65,944 | 49\% |
| 2900 | Classified Other Salaries | 132,174 | 137,069 | 275,393 | 275,892 | (499) | $(138,823)$ | 143,718 | 48\% |
|  | SUBTOTAL - Classified Employees | 196,081 | 323,065 | 405,245 | 405,744 | (499) | $(82,679)$ | 209,662 | 48\% |
| Employee Benefits Summary |  |  |  |  |  |  |  |  |  |
| 3100 | STRS | 104,810 | 234,030 | 223,868 | 224,189 | (321) | 9,841 | 119,378 | 47\% |
| 3200 | PERS | 22,726 | 37,396 | 46,193 | 46,345 | (153) | $(8,949)$ | 23,619 | 49\% |
| 3300 | OASDI-Medicare-Alternative | 27,161 | 53,218 | 58,643 | 58,718 | (75) | $(5,500)$ | 31,557 | 46\% |
| 3400 | Health \& Welfare Benefits | 140,336 | 291,600 | 256,840 | 256,840 | - | 34,760 | 116,504 | 55\% |
| 3500 | Unemployment Insurance | 43 | 1,102 | 4,102 | 4,104 | (2) | $(3,002)$ | 4,060 | 1\% |
| 3600 | Workers Comp Insurance | 15,031 | 22,034 | 24,826 | 24,860 | (34) | $(2,827)$ | 9,829 | 60\% |
|  | SUBTOTAL - Employee Benefits | 310,107 | 639,379 | 614,472 | 615,056 | (584) | 24,323 | 304,949 | 50\% |


| Budget vs. <br> Actual |  |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
| Actual YTD | Approved Budget <br> June 6th | November <br> Forecast |  |  | (Previous vs. | Variance <br> (Budget vs. |


| 4000 | Books \& Supplies |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 4100 | Approved Textbooks \& Core Curricula Materials | 13,844 | 22,000 | 22,000 | 22,000 | - | - | 8,156 | 63\% |
| 4200 | Books \& Other Reference Materials | 301 | - | 1,000 | 1,000 | - | $(1,000)$ | 699 | 30\% |
| 4320 | Educational Software | 18,675 | 15,000 | 20,000 | 20,000 | - | $(5,000)$ | 1,326 | 93\% |
| 4325 | Instructional Materials \& Supplies | 7,896 | 35,000 | 33,669 | 33,669 | - | 1,331 | 25,773 | 23\% |
| 4326 | Art \& Music Supplies | 735 | 15,000 | 15,000 | 15,000 | - | - | 14,265 | 5\% |
| 4330 | Office Supplies | 8,362 | 14,200 | 25,000 | 25,000 | - | $(10,800)$ | 16,638 | 33\% |
| 4335 | PE Supplies | 331 | - | 331 | 331 | - | (331) | - | 100\% |
| 4345 | Non Instructional Student Materials \& Supplies | 4,617 | 9,000 | 9,000 | 9,000 | - | - | 4,383 | 51\% |
| 4346 | Teacher Supplies | 1,681 | 5,000 | 5,000 | 5,000 | - | - | 3,319 | 34\% |
| 4350 | Uniforms | - | 8,000 | - | - | - | 8,000 | - |  |
| 4351 | Yearbook | - | 5,000 | 5,000 | 5,000 | - | - | 5,000 | 0\% |
| 4400 | Noncapitalized Equipment | 2,829 | - | 14,781 | 14,641 | 140 | $(14,641)$ | 11,812 | 19\% |
| 4410 | Classroom Furniture, Equipment \& Supplies | 517 | - | 377 | 517 | (140) | (517) | - | 100\% |
| 4420 | Computers (individual items less than \$5k) | 5,355 | 11,500 | 11,500 | 11,500 | - | - | 6,145 | 47\% |
| 4430 | Non Classroom Related Furniture, Equipment \& Su | 2,810 | 8,000 | 7,500 | 7,500 | - | 500 | 4,690 | 37\% |
| 4700 | Food | 35,410 | 140,000 | 240,000 | 240,000 | - | $(100,000)$ | 204,590 | 15\% |
| 4720 | Other Food | 1,069 | 10,000 | 10,000 | 10,000 | - | - | 8,931 | 11\% |
|  | SUBTOTAL - Books and Supplies | 104,431 | 297,700 | 420,157 | 420,157 | (0) | $(122,457)$ | 315,727 | 25\% |
| 5000 | Services \& Other Operating Expenses |  |  |  |  |  |  |  |  |
| 5101 | CMO Fees | 486,096 | 972,192 | 1,027,701 | 1,013,267 | 14,434 | $(41,075)$ | 527,171 | 48\% |
| 5102 | Direct CMO Fee (Shared Staff) | - | 35,258 | 37,956 | 38,555 | (599) | $(3,297)$ | 38,555 | 0\% |
| 5210 | Conference Fees | 4,713 | 10,000 | 10,000 | 10,000 | - | - | 5,288 | 47\% |
| 5215 | Travel - Mileage, Parking, Tolls | 1,139 | 5,000 | 5,000 | 5,000 | - | - | 3,861 | 23\% |
| 5220 | Travel and Lodging | 4,266 | 10,000 | 10,000 | 10,000 | - | - | 5,734 | 43\% |
| 5300 | Dues \& Memberships | 3,451 | 7,500 | 7,500 | 7,500 | - | - | 4,049 | 46\% |
| 5450 | Insurance - Other | 17,230 | 25,000 | 25,854 | 25,854 | - | (854) | 8,624 | 67\% |
| 5500 | Operations \& Housekeeping | 177 | 35,000 | 35,000 | 35,000 | - | - | 34,823 | 1\% |
| 5605 | Equipment Leases | 34,692 | 50,000 | 50,000 | 50,000 | - | - | 15,308 | 69\% |
| 5610 | Rent | 51,982 | 228,961 | 228,961 | 228,961 | - | - | 176,979 | 23\% |
| 5617 | Repairs and Maintenance - Other Equipment | 1,104 | 3,000 | 3,000 | 3,000 | - | - | 1,896 | 37\% |
| 5803 | Accounting Fees | - | 9,021 | 15,000 | 15,000 | - | $(5,979)$ | 15,000 | 0\% |


| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | \% of Forecast Spent |
| 395 | 500 | 500 | 500 | - | - | 105 | 79\% |
| 75,000 | 150,000 | 150,000 | 150,000 | - | - | 75,000 | 50\% |
| 7,652 | 9,000 | 9,000 | 9,000 | - | - | 1,348 | 85\% |
| 12,756 | 59,000 | 59,000 | 59,000 | - | - | 46,245 | 22\% |
| 20,794 | 45,554 | 44,420 | 44,405 | 16 | 1,149 | 23,611 | 47\% |
| - | 30,000 | 30,000 | 30,000 | - | - | 30,000 | 0\% |
| 6,875 | 10,000 | 10,000 | 10,000 | - | - | 3,125 | 69\% |
| 1,861 | 8,000 | 8,000 | 8,000 | - | - | 6,139 | 23\% |
| 7,362 | 20,784 | 20,784 | 20,784 | - | - | 13,422 | 35\% |
| 6,306 | - | 5,606 | 6,306 | (700) | $(6,306)$ | - | 100\% |
| 12,412 | 105,000 | 111,000 | 111,000 | - | $(6,000)$ | 98,588 | 11\% |
| 16,086 | 64,512 | 64,512 | 64,512 | - | - | 48,426 | 25\% |
| 36,223 | 73,785 | 72,446 | 72,446 | - | 1,338 | 36,223 | 50\% |
| 14,820 | 64,750 | 64,750 | 64,750 | - | - | 49,930 | 23\% |
| 17,850 | 38,000 | 38,000 | 38,000 | - | - | 20,150 | 47\% |
| (0) | - | - | - | - | - | 0 |  |
| 0 | - | - | - | - | - | (0) |  |
| 3,872 | 12,000 | 12,000 | 12,000 | - | - | 8,128 | 32\% |
| 845,115 | 2,081,816 | 2,155,991 | 2,142,840 | 13,151 | $(61,024)$ | 1,297,725 | 39\% |
| 77,808 | 84,000 | 84,000 | 84,000 | - | - | 6,192 | 93\% |
| 77,808 | 84,000 | 84,000 | 84,000 | - | - | 6,192 | 93\% |
|  |  |  |  |  |  |  |  |
| 2,386,836 | 5,306,293 | 5,479,421 | 5,469,903 | 9,518 | $(163,610)$ | 3,083,068 | 44\% |
| 34,078 | 68,156 | 84,873 | 84,873 | - | $(16,717)$ | 50,795 | 40\% |
| 2,343,106 | 5,290,449 | 5,480,294 | 5,470,776 | 9,518 | $(180,327)$ | 3,127,671 | 43\% |

## Budget vs. Actuals

As of December 2016 Close

|  | Budget vs. <br> Actual <br> Budget |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | $\begin{gathered} \% \text { of Forecast } \\ \text { Spent } \\ \hline \hline \end{gathered}$ |
| SUMMARY |  |  |  |  |  |  |  |  |
| Revenue |  |  |  |  |  |  |  |  |
| LCFF Entitlement | 808,470 | 4,595,312 | 5,477,274 | 5,465,892 | $(11,382)$ | 870,580 | 4,657,422 | 15\% |
| Federal Revenue | 88,965 | 394,527 | 783,158 | 783,158 | - | 388,631 | 694,193 | 11\% |
| Other State Revenues | 94,689 | 345,918 | 555,702 | 556,982 | 1,280 | 211,064 | 462,293 | 17\% |
| Local Revenues | 15,739 | 16,505 | 17,164 | 26,185 | 9,020 | 9,680 | 10,445 | 60\% |
| Fundraising and Grants | 27,854 | 22,000 | 22,575 | 27,854 | 5,279 | 5,854 | - | 100\% |
| Total Revenue | 1,035,717 | 5,374,262 | 6,855,873 | 6,860,071 | 4,198 | 1,485,809 | 5,824,354 | 15\% |
| Expenses |  |  |  |  |  |  |  |  |
| Compensation and Benefits (excl adjustment) | 1,640,642 | 3,059,757 | 3,775,567 | 3,723,254 | 52,313 | $(663,497)$ | 2,127,741 | 44\% |
| Books and Supplies | 425,583 | 691,730 | 866,125 | 829,376 | 36,749 | $(137,646)$ | 403,793 | 51\% |
| Services and Other Operating Expenditures | 762,482 | 1,775,769 | 2,065,550 | 2,087,914 | $(22,363)$ | $(312,145)$ | 1,325,432 | 37\% |
| Depreciation | 198,617 | 397,234 | 363,466 | 373,813 | $(10,347)$ | 23,420 | 175,196 | 53\% |
| Total Expenses | 3,027,325 | 5,924,489 | 7,070,710 | 7,014,357 | 56,352 | $(1,089,868)$ | 4,032,161 | 43\% |
| Operating Income Before One-Time Adjustment | $(1,991,608)$ | $(550,228)$ | $(214,837)$ | $(154,287)$ | 60,550 | 395,941 | 1,792,192 | 1291\% |
| One-Time Compensation Adjustment |  |  |  | $(45,129)$ |  |  |  |  |
| Operating Income (including adjustment) |  |  |  | $(199,416)$ |  |  |  |  |


| Fund Balance |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Beginning Balance (Unaudited) | 8,291,101 | 8,212,887 | 8,291,101 | 8,291,101 | 100\% |
| Audit Adjustment | 7,820 | - | 7,820 | 7,820 | 100\% |
| Beginning Balance (Audited) | 8,298,921 | 8,212,887 | 8,298,921 | 8,298,921 | 100\% |
| Operating Income (including Depreciation) | $(1,991,608)$ | $(550,228)$ | $(214,837)$ | $(199,416)$ | 999\% |
| Ending Fund Balance | 6,307,313 | 7,662,659 | 8,084,084 | 8,099,505 | 78\% |
| Capital Outlay | 37,249 | 13,389,061 | 77,875 | 115,124 | 0 |

Total ADA
511.5
606.0
606.0

0\%

## Budget vs. Actuals

As of December 2016 Close

LCFF Entitlement

| 8011 | Charter Schools LCFF - State Aid |
| :--- | :--- |
| 8012 | Education Protection Account Entitlement |
| 8096 | Charter Schools in Lieu of Property Taxes |

SUBTOTAL - LCFF Entitlement
8100
8181
8220
8291
8292
8293
8296
8297
8298

## Federal Revenue <br> Special Education - Entitlement <br> Child Nutrition Programs <br> Title I <br> Title II <br> Title III <br> Other Federal Revenue <br> PY Federal - Not Accrued <br> Implementation Grant

SUBTOTAL - Federal Income
8300 Other State Revenues
$8319 \quad$ Other State Apportionments - Prior Years
8381
8520
8550
8560
8590

Special Education - Entitlement (State)
Child Nutrition - State
Mandated Cost Reimbursements
State Lottery Revenue
All Other State Revenue
SUBTOTAL - Other State Income

| $\begin{gathered} \hline \hline \text { Budget vs. } \\ \text { Actual } \end{gathered}$ | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance <br> (Budget vs. <br> Proposed Budget) | Forecast Remaining | \% of Forecast Spent |


| $\begin{array}{r} 681,484 \\ 14,333 \\ 112,653 \end{array}$ | $\begin{array}{r} 3,517,160 \\ 102,290 \\ 975,862 \end{array}$ | $\begin{array}{r} 4,208,989 \\ 121,204 \\ 1,147,081 \end{array}$ | $\begin{array}{r} 4,197,607 \\ 121,204 \\ 1,147,081 \end{array}$ | $(11,382)$ - | $\begin{array}{r} 680,447 \\ 18,914 \\ 171,219 \end{array}$ | $\begin{array}{r} 3,516,124 \\ 106,871 \\ 1,034,428 \end{array}$ | $\begin{aligned} & 16 \% \\ & 12 \% \\ & 10 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 808,470 | 4,595,312 | 5,477,274 | 5,465,892 | $(11,382)$ | 870,580 | 4,657,422 | 15\% |
| - | 17,061 | 18,000 | 18,000 | - | 939 | 18,000 | 0\% |
| - | 183,550 | 227,287 | 227,287 | - | 43,737 | 227,287 | 0\% |
| 83,954 | 134,489 | 219,592 | 219,592 | - | 85,103 | 135,638 | 38\% |
| 613 | 2,362 | 2,362 | 2,362 | - | - | 1,749 | 26\% |
| - | 2,665 | - | - | - | $(2,665)$ | - |  |
| 4,236 | 54,400 | 54,400 | 54,400 | - | - | 50,164 | 8\% |
| 162 | - | 162 | 162 | - | 162 | - | 100\% |
| - | - | 261,355 | 261,355 | - | 261,355 | 261,355 | 0\% |
| 88,965 | 394,527 | 783,158 | 783,158 | - | 388,631 | 694,193 | 11\% |
| 6,193 | - | 4,913 | 6,193 | 1,280 | 6,193 | - | 100\% |
| 32,229 | 245,368 | 304,828 | 304,828 | - | 59,460 | 272,599 | 11\% |
| - | 7,396 | 14,137 | 14,137 | (0) | 6,742 | 14,137 | 0\% |
| 18,767 | 10,299 | 42,286 | 42,286 | - | 31,987 | 23,519 | 44\% |
| - | 82,855 | 114,538 | 114,538 | - | 31,683 | 114,538 | 0\% |
| 37,500 | - | 75,000 | 75,000 | - | 75,000 | 37,500 | 50\% |
| 94,689 | 345,918 | 555,702 | 556,982 | 1,280 | 211,064 | 462,293 | 17\% |


| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | $\begin{gathered} \% \text { of Forecast } \\ \text { Spent } \\ \hline \hline \end{gathered}$ |
| 4,681 | 15,900 | 15,900 | 15,900 | - | - | 11,220 | 29\% |
| 397 | - | 397 | 397 | - | 397 | - | 100\% |
| 516 | 533 | 533 | 533 | - | - | 17 | 97\% |
| 9,354 | - | 334 | 9,354 | 9,020 | 9,354 | - | 100\% |
| - | 71 | - | - | - | (71) | - |  |
| 791 | - | - | - | - | - | (791) |  |
| 15,739 | 16,505 | 17,164 | 26,185 | 9,020 | 9,680 | 10,445 | 60\% |
| 27,844 | - | 22,565 | 27,844 | 5,279 | 27,844 | - | 100\% |
| 10 | 22,000 | 10 | 10 | - | $(21,990)$ | - | 100\% |
| 27,854 | 22,000 | 22,575 | 27,854 | 5,279 | 5,854 | - | 100\% |
| 1,035,717 | 5,374,262 | 6,855,873 | 6,860,071 | 4,198 | 1,485,809 | 5,824,354 | 15\% |

As of December 2016 Close

| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget <br> June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | \% of Forecast Spent |

## EXPENSES

Compensation \& Benefits

| Certificated Employees Summary |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1100 Teachers Salaries | 905,461 | 1,787,100 | 2,046,663 | 2,038,608 | 8,056 | $(251,508)$ | 1,133,146 | 44\% |
| 1300 Certificated Supervisor \& Administrator Salaries | 220,875 | 360,450 | 495,669 | 495,669 | - | $(135,219)$ | 274,794 | 45\% |
| SUBTOTAL - Certificated Employees | 1,126,337 | 2,147,550 | 2,542,332 | 2,534,277 | 8,056 | $(386,727)$ | 1,407,940 | 44\% |
| Classified Employees Summary |  |  |  |  |  |  |  |  |
| 2400 Classified Clerical \& Office Salaries | 76,839 | 70,000 | 160,266 | 160,266 | - | $(90,266)$ | 83,427 | 48\% |
| 2900 Classified Other Salaries | 114,002 | 165,580 | 299,187 | 288,693 | 10,495 | $(123,113)$ | 174,691 | 39\% |
| SUBTOTAL - Classified Employees | 190,841 | 235,580 | 459,453 | 448,959 | 10,495 | $(213,379)$ | 258,118 | 43\% |
| Employee Benefits Summary |  |  |  |  |  |  |  |  |
| 3100 STRS | 133,737 | 249,908 | 301,347 | 300,333 | 1,013 | $(50,425)$ | 166,597 | 45\% |
| 3200 PERS | 11,454 | 8,428 | 8,841 | 30,386 | $(21,545)$ | $(21,958)$ | 18,932 | 38\% |
| 3300 OASDI-Medicare-Alternative | 35,359 | 59,026 | 81,679 | 80,795 | 885 | $(21,768)$ | 45,436 | 44\% |
| 3400 Health \& Welfare Benefits | 137,205 | 332,100 | 343,614 | 335,551 | 8,063 | $(3,451)$ | 198,347 | 41\% |
| 3500 Unemployment Insurance | - | 1,192 | 4,501 | 4,492 | 9 | $(3,300)$ | 4,492 | 0\% |
| 3600 Workers Comp Insurance | 5,711 | 23,831 | 33,800 | 33,591 | 209 | $(9,760)$ | 27,880 | 17\% |
| 3900 Other Employee Benefits | - | 2,142 | - | - | - | 2,142 | - |  |
| SUBTOTAL - Employee Benefits | 323,465 | 676,627 | 773,782 | 785,148 | $(11,366)$ | $(108,521)$ | 461,683 | 41\% |

## Budget vs. Actuals

As of December 2016 Close

| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | \% of Forecast Spent |

4000
4100
4200
4315
4320
4325
4326
4330
4335
4345
4346
4400
4410
4420
4430
4700
4720
Books \& Supplies
Approved Textbooks \& Core Curricula Materials
Books \& Other Reference Materials
Custodial Supplies
Educational Software
Instructional Materials \& Supplies
Art \& Music Supplies
Office Supplies
PE Supplies
Non Instructional Student Materials \& Supplies
Teacher Supplies
Noncapitalized Equipment
Classroom Furniture, Equipment \& Supplies
Computers (individual items less than $\$ 5 \mathrm{k})$
Non Classroom Related Furniture, Equipment \& Sur
Food
Other Food

| 219,577 | 235,150 | 240,000 | 240,000 | - | $(4,850)$ | 20,423 | 91\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1,669 | 35,000 | 20,000 | 20,000 | - | 15,000 | 18,331 | 8\% |
| 17,756 | 10,000 | 30,000 | 30,000 | - | $(20,000)$ | 12,244 | 59\% |
| 5,036 | 10,000 | 10,000 | 10,000 | - | - | 4,964 | 50\% |
| 15,951 | 65,500 | 47,007 | 47,007 | - | 18,493 | 31,056 | 34\% |
| 3,487 | - | 10,000 | 10,000 | - | $(10,000)$ | 6,513 | 35\% |
| 14,734 | 2,200 | 15,000 | 15,000 | - | $(12,800)$ | 266 | 98\% |
| 5,137 | 5,000 | 5,000 | 5,500 | (500) | (500) | 363 | 93\% |
| 5,824 | 11,185 | 10,185 | 10,185 | - | 1,000 | 4,362 | 57\% |
| 5,804 | - | 9,000 | 9,000 | - | $(9,000)$ | 3,196 | 64\% |
| 8,764 | 25 | 46,013 | 8,764 | 37,249 | $(8,739)$ | - | 100\% |
| 20,001 | 3,000 | 24,121 | 24,121 | - | $(21,121)$ | 4,120 | 83\% |
| 45,725 | 105,825 | 122,115 | 122,115 | - | $(16,290)$ | 76,390 | 37\% |
| 2,493 | - | 2,493 | 2,493 | - | $(2,493)$ | - | 100\% |
| 50,691 | 206,845 | 270,191 | 270,191 | - | $(63,345)$ | 219,500 | 19\% |
| 2,934 | 2,000 | 5,000 | 5,000 | - | $(3,000)$ | 2,066 | 59\% |
| 425,583 | 691,730 | 866,125 | 829,376 | 36,749 | $(137,646)$ | 403,793 | 51\% |

Services \& Other Operating Expenses
CMO Fees
Direct CMO Fee (Shared Staff)
Conference Fees
Travel - Mileage, Parking, Tolls
Dues \& Memberships
nsurance - Other
Operations \& Housekeeping
Utilities - Gas and Electric
Equipment Leases
Rent
Repairs and Maintenance - Building
Accounting Fees
Banking Fees
School Programs - After School Program
School Programs - Academic Competitions
Consultants - Non Instructional - Custom 1 Consultants - Non Instructional - Custom 3
District Oversight Fees
Field Trips Expenses
Fines and Penalties

| Budget vs. Actual <br> Actual YTD | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast <br> Remaining | \% of Forecast Spent |
| 486,096 | 972,192 | 1,027,701 | 1,013,267 | 14,434 | $(41,075)$ | 527,171 | 48\% |
| - | 33,233 | 61,090 | 72,367 | $(11,278)$ | $(39,135)$ | 72,367 | 0\% |
| 1,004 | 8,809 | 8,809 | 8,809 | - | - | 7,805 | 11\% |
| 1,915 | 20,000 | 10,000 | 10,000 | - | 10,000 | 8,085 | 19\% |
| 5,276 | 6,000 | 6,000 | 6,000 | - | - | 724 | 88\% |
| 11,588 | 32,415 | 21,456 | 21,456 | - | 10,959 | 9,868 | 54\% |
| 21,238 | 8,500 | 25,000 | 25,000 | - | $(16,500)$ | 3,762 | 85\% |
| 30,563 | 55,000 | 144,772 | 144,772 | - | $(89,772)$ | 114,209 | 21\% |
| 22,360 | 47,344 | 47,344 | 47,344 | - | - | 24,984 | 47\% |
| 37,129 | - | 36,495 | 37,129 | (633) | $(37,129)$ | - | 100\% |
| 23,101 | 3,000 | 5,000 | 30,000 | $(25,000)$ | $(27,000)$ | 6,899 | 77\% |
| - | 5,000 | 5,000 | 5,000 | - | - | 5,000 | 0\% |
| 3,769 | 2,856 | 7,243 | 7,243 | - | $(4,387)$ | 3,475 | 52\% |
| 315 | 10,000 | 15,000 | 15,000 | - | $(5,000)$ | 14,685 | 2\% |
| 3,506 | 7,500 | 7,500 | 7,500 | - | - | 3,994 | 47\% |
| 1,350 | 30,000 | 15,000 | 15,000 | - | 15,000 | 13,650 | 9\% |
| 5,392 | 57,898 | 40,000 | 40,000 | - | 17,898 | 34,608 | 13\% |
| - | 46,872 | 54,773 | 54,659 | 114 | $(7,787)$ | 54,659 | 0\% |
| 8,139 | 19,000 | 19,000 | 19,000 | - | - | 10,861 | 43\% |
| 45 | - | 29,000 | 29,000 | - | $(29,000)$ | 28,955 | 0\% |

5843
Interest - Loans Less than 1 Year Legal Fees
Marketing and Student Recruiting
Payroll Fees
Prior Yr Exp (not accrued)
Professional Development
Special Education Contract Instructors
Special Education Encroachment
Substitutes
Technology Services
Communications
Postage and Delivery
SUBTOTAL - Services \& Other Operating Exp.

## 6000 <br> 6400 <br> 6410

Buildings \& Improvement of Buildings
Equipment
Computers (capitalizable items)
SUBTOTAL - Capital Outlay

## TOTAL EXPENSES

6900
Total Depreciation (includes Prior Years)
TOTAL EXPENSES including Depreciation

| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | \% of Forecast Spent |
| 106 | 227 | 141 | 141 |  | 86 | 35 | 75\% |
| 1,244 | 15,000 | 15,000 | 15,000 | - | - | 13,756 | 8\% |
| 5,500 | 30,000 | 20,000 | 20,000 | - | 10,000 | 14,500 | 28\% |
| 12,729 | 21,600 | 21,600 | 21,600 | - | - | 8,871 | 59\% |
| 340 | - | 340 | 340 | - | (340) | - | 100\% |
| 13,203 | 35,575 | 41,575 | 41,575 | - | $(6,000)$ | 28,372 | 32\% |
| 17,888 | 224,000 | 224,000 | 224,000 | - | - | 206,112 | 8\% |
| - | - | 12,913 | 12,913 | - | $(12,913)$ | 12,913 | 0\% |
| - | 51,150 | 55,000 | 55,000 |  | $(3,850)$ | 55,000 | 0\% |
| 34,000 | 20,000 | 64,000 | 64,000 | - | $(44,000)$ | 30,000 | 53\% |
| 13,493 | 4,800 | 17,000 | 17,000 | - | $(12,200)$ | 3,507 | 79\% |
| 1,194 | 7,799 | 7,799 | 7,799 | - | - | 6,605 | 15\% |
| 762,482 | 1,775,769 | 2,065,550 | 2,087,914 | $(22,363)$ | $(312,145)$ | 1,325,432 | 37\% |
| - | 13,332,561 | - | - | - | 13,332,561 | - |  |
| 37,249 | - | - | 37,249 | $(37,249)$ | $(37,249)$ | - | 100\% |
| - | 56,500 | 77,875 | 77,875 | - | $(21,375)$ | 77,875 | 0\% |
| 37,249 | 13,389,061 | 77,875 | 115,124 | $(37,249)$ | 13,273,937 | 77,875 | 32\% |
| 2,865,957 | 18,916,317 | 6,785,118 | 6,800,797 | $(15,679)$ | 12,115,519 | 3,934,840 | 42\% |
| 198,617 | 397,234 | 363,466 | 373,813 | 10,347 | 23,420 | 175,196 | 53\% |
| 3,027,325 | 5,924,489 | 7,070,710 | 7,059,486 | 31,917 | (1,134,997) | 4,032,161 | 43\% |

## As of December 2016 Close

| $\begin{gathered} \hline \hline \text { Budget vs. } \\ \text { Actual } \end{gathered}$ | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | \% of Forecast Spent |


| SUMMARY |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |
| Revenue |  |  |  |  |  |  |  |  |
| LCFF Entitlement | 1,311,974 | 3,365,610 | 3,065,431 | 3,067,041 | 1,610 | $(298,569)$ | 1,755,067 | 43\% |
| Federal Revenue | 14,237 | 133,928 | 139,972 | 139,972 |  | 6,044 | 125,735 | 10\% |
| Other State Revenues | 102,450 | 301,331 | 386,040 | 386,040 |  | 84,709 | 283,590 | 27\% |
| Local Revenues | 72,465 | 55,036 | 88,597 | 88,597 | - | 33,561 | 16,132 | 82\% |
| Fundraising and Grants | 23,827 | 20,000 | 20,000 | 23,827 | 3,827 | 3,827 |  | 100\% |
| Total Revenue | 1,524,953 | 3,875,905 | 3,700,040 | 3,705,478 | 5,437 | $(170,428)$ | 2,180,524 | 41\% |
| Expenses |  |  |  |  |  |  |  |  |
| Compensation and Benefits (excl adjustment) | 1,101,627 | 2,155,725 | 2,256,594 | 2,158,964 | 97,630 | $(3,239)$ | 1,157,271 | 51\% |
| Books and Supplies | 80,218 | 163,559 | 179,076 | 180,455 | $(1,379)$ | $(16,896)$ | 100,237 | 44\% |
| Services and Other Operating Expenditures | 503,485 | 1,325,125 | 1,199,279 | 1,181,986 | 17,293 | 143,139 | 678,501 | 43\% |
| Depreciation | 22,310 | 44,619 | 39,460 | 39,460 |  | 5,159 | 17,151 | 57\% |
| Total Expenses | 1,707,640 | 3,689,029 | 3,674,409 | 3,560,866 | 113,544 | 128,163 | 1,953,160 | 48\% |
| Operating Income Before One-Time Adjustment | $(182,686)$ | 186,876 | 25,631 | 144,612 | 118,981 | $(42,264)$ | 227,364 | -126\% |
| One-Time Compensation Adjustment |  |  |  | $(99,934)$ |  |  |  |  |
| Operating Income (including adjustment) |  |  |  | 44,678 |  |  |  |  |
| Fund Balance |  |  |  |  |  |  |  |  |
| Beginning Balance (Unaudited) | 1,173,620 | 1,053,661 | 1,173,620 | 1,173,620 |  |  |  | 100\% |
| Audit Adjustment | 960 | - | 960 | 960 |  |  |  | 100\% |
| Beginning Balance (Audited) | 1,174,581 | 1,053,661 | 1,174,581 | 1,174,581 |  |  |  | 100\% |
| Operating Income (including Depreciation) | $(182,686)$ | 186,876 | 25,631 | 44,678 |  |  |  | -409\% |
| Ending Fund Balance | 991,894 | 1,240,537 | 1,200,211 | 1,219,259 |  |  |  | 81\% |

## Capital Outlay

## Budget vs. Actuals

As of December 2016 Close

REVENUE

| LCFF Entitlement |  |
| :--- | :--- |
| 8011 | Charter Schools LCFF - State Aid |
| 8012 | Education Protection Account Entitlement |
| 8096 | Charter Schools in Lieu of Property Taxes |
|  |  |
|  |  |
|  | SUBTOTAL - LCFF Entitlement |
| 8100 | Federal Revenue |
| 8181 | Special Education - Entitlement |
| 8220 | Child Nutrition Programs |
| 8291 | Title I |
| 8292 | Title II |
| 8293 | Title III |
| 8296 | Other Federal Revenue |
|  |  |
|  | SUBTOTAL - Federal Income |
| 8300 | Other State Revenues |
| 8319 | Other State Apportionments - Prior Years |
| 8381 | Special Education - Entitlement (State) |
| 8520 | Child Nutrition - State |
| 8550 | Mandated Cost Reimbursements |
| 8560 | State Lottery Revenue |
|  | SUBTOTAL - Other State Income |


| Budget vs. <br> Actual |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |


|  |  |  |  | - | - | - |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 395,094 | 812,986 | 514,613 | 516,223 | 1,610 | $(296,762)$ | 121,129 | 77\% |
| 90,362 | 623,404 | 546,969 | 546,969 | - | $(76,435)$ | 456,607 | 17\% |
| 826,518 | 1,929,220 | 2,003,849 | 2,003,849 | - | 74,629 | 1,177,331 | 41\% |
| 1,311,974 | 3,365,610 | 3,065,431 | 3,067,041 | 1,610 | $(298,569)$ | 1,755,067 | 43\% |
| - | 48,937 | 52,875 | 52,875 | - | 3,938 | 52,875 | 0\% |
| 722 | 24,079 | 24,125 | 24,125 | - | 46 | 23,403 | 3\% |
| 13,515 | 24,624 | 26,810 | 26,810 | - | 2,187 | 13,295 | 50\% |
| - | 669 | 662 | 662 | - | (7) | 662 | 0\% |
| - | 120 | - | - | - | (120) | - |  |
| - | 35,500 | 35,500 | 35,500 | - | - | 35,500 | 0\% |
| 14,237 | 133,928 | 139,972 | 139,972 | - | 6,044 | 125,735 | 10\% |
| 5,571 | - | 5,571 | 5,571 | - | 5,571 | - | 100\% |
| 91,071 | 221,038 | 207,749 | 207,749 | - | $(13,289)$ | 116,678 | 44\% |
| 44 | 3,881 | 1,872 | 1,872 | (0) | $(2,009)$ | 1,828 | 2\% |
| 5,764 | 2,938 | 92,787 | 92,787 | - | 89,849 | 87,023 | 6\% |
| - | 73,475 | 78,061 | 78,061 | - | 4,586 | 78,061 | 0\% |
| 102,450 | 301,331 | 386,040 | 386,040 | (0) | 84,709 | 283,590 | 27\% |

## Budget vs. Actuals

As of December 2016 Close

| $\mathbf{8 6 0 0}$ | Other Local Revenue |
| :--- | :--- |
| 8636 | Uniforms |
| 8660 | Interest |
| 8682 | Summer Program |
| 8690 | Other Local Revenue |
| 8693 | Field Trips |
| 8699 | All Other Local Revenue |
| 8999 | Uncategorized Revenue |
|  | SUBTOTAL - Local Revenues |
|  |  |
| $\mathbf{8 8 0 0}$ | Donations/Fundraising |
| 8803 | Fundraising |
|  | SUBTOTAL - Fundraising and Grants |

TOTAL REVENUE

| Budget vs. <br> Actual |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |


| - | - | - | - | - | - | - |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 552 | 1,836 | 1,836 | 1,836 | - | - | 1,284 | 30\% |
| 20,404 | 10,200 | 20,404 | 20,404 | - | 10,204 | - | 100\% |
| 16,348 | - | 23,337 | 23,337 | - | 23,337 | 6,989 | 70\% |
| 35,140 | 43,000 | 43,000 | 43,000 | - | - | 7,860 | 82\% |
| 20 | - | 20 | 20 | - | 20 | - | 100\% |
| - | - | - | - | - | - | - |  |
| 72,465 | 55,036 | 88,597 | 88,597 | - | 33,561 | 16,132 | 82\% |
| 23,827 | 20,000 | 20,000 | 23,827 | 3,827 | 3,827 | - | 100\% |
| 23,827 | 20,000 | 20,000 | 23,827 | 3,827 | 3,827 | - | 100\% |
| 1,524,953 | 3,875,905 | 3,700,040 | 3,705,478 | 5,437 | $(170,428)$ | 2,180,524 | 41\% |

As of December 2016 Close

## EXPENSES

| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | \% of Forecast Spent |

Compensation \& Benefits

| Certificated Employees Summary |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1100 | Teachers Salaries | 542,603 | 1,264,738 | 1,138,266 | 1,140,266 | $(2,000)$ | 124,472 | 597,663 | 48\% |
| 1300 | Certificated Supervisor \& Administrator Salarie: | 177,282 | 338,000 | 393,114 | 393,114 | - | $(55,114)$ | 215,832 | 45\% |
|  | SUBTOTAL - Certificated Employees | 719,885 | 1,602,738 | 1,531,380 | 1,533,380 | $(2,000)$ | 69,358 | 813,495 | 47\% |
| Classified Employees Summary |  |  |  |  |  |  |  |  |  |
| 2400 | Classified Clerical \& Office Salaries | 73,548 | 62,033 | 152,183 | 152,183 | - | $(90,149)$ | 78,635 | 48\% |
| 2900 | Classified Other Salaries | 34,756 | 32,842 | 71,352 | 71,352 | - | $(38,511)$ | 36,596 | 49\% |
|  | SUBTOTAL - Classified Employees | 108,304 | 94,875 | 223,535 | 223,535 | - | $(128,660)$ | 115,231 | 48\% |
| Employee Benefits Summary |  |  |  |  |  |  |  |  |  |
| 3100 | STRS | 84,898 | 188,731 | 188,572 | 188,824 | (252) | (93) | 103,926 | 45\% |
| 3200 | PERS | 14,764 | 12,185 | 28,669 | 28,669 | - | $(16,483)$ | 13,905 | 51\% |
| 3300 | OASDI-Medicare-Alternative | 22,003 | 36,871 | 41,629 | 41,658 | (29) | $(4,787)$ | 19,655 | 53\% |
| 3400 | Health \& Welfare Benefits | 140,537 | 202,500 | 220,171 | 220,171 | - | $(17,671)$ | 79,634 | 64\% |
| 3500 | Unemployment Insurance | 909 | 849 | 2,877 | 2,878 | (1) | $(2,030)$ | 1,970 | 32\% |
| 3600 | Workers Comp Insurance | 10,328 | 16,976 | 19,760 | 19,783 | (23) | $(2,807)$ | 9,455 | 52\% |
|  | SUBTOTAL - Employee Benefits | 273,439 | 458,112 | 501,679 | 501,983 | (304) | $(43,870)$ | 228,544 | 54\% |

Books \& Supplies
Approved Textbooks \& Core Curricula Materials
Books \& Other Reference Materials
Custodial Supplies
Educational Software
Instructional Materials \& Supplies
Art \& Music Supplies
Office Supplies
PE Supplies
Non Instructional Student Materials \& Supplies
Teacher Supplies
Uniforms
Classroom Furniture, Equipment \& Supplies
Computers (individual items less than \$5k)
Non Classroom Related Furniture, Equipment \& Su
Food
Other Food
SUBTOTAL - Books and Supplies

SUBTOTAL - Books and Supplies

| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast <br> Remaining | \% of Forecast Spent |
| 18,074 | 10,000 | 18,074 | 18,074 | - | $(8,074)$ | - | 100\% |
| 337 | 10,000 | 10,000 | 10,000 | - | - | 9,663 | 3\% |
| 2,038 | 9,000 | 6,000 | 6,000 | - | 3,000 | 3,962 | 34\% |
| 4,350 | 15,000 | 15,000 | 15,000 | - | - | 10,650 | 29\% |
| 2,610 | 18,700 | 18,700 | 18,700 | - | - | 16,090 | 14\% |
| 747 | 2,200 | 2,200 | 2,200 | - | - | 1,453 | 34\% |
| 9,733 | 32,200 | 32,200 | 32,200 | - | - | 22,467 | 30\% |
| 1,481 | 5,000 | 4,000 | 4,000 | - | 1,000 | 2,519 | 37\% |
| 2,563 | 6,000 | 6,000 | 6,000 | - | - | 3,437 | 43\% |
| 854 | - | 1,000 | 1,000 | - | $(1,000)$ | 146 | 85\% |
| 13,716 | - | 13,337 | 13,716 | (379) | $(13,716)$ | - | 100\% |
| 4,186 | 10,000 | 10,000 | 10,000 | - | - | 5,814 | 42\% |
| 2,024 | 15,500 | 10,000 | 10,000 | - | 5,500 | 7,976 | 20\% |
| 3,269 | - | 3,269 | 3,269 | - | $(3,269)$ | - | 100\% |
| 12,097 | 27,959 | 27,297 | 27,297 | - | 662 | 15,200 | 44\% |
| 2,139 | 2,000 | 2,000 | 3,000 | $(1,000)$ | $(1,000)$ | 861 | 71\% |
| 80,218 | 163,559 | 179,076 | 180,455 | $(1,379)$ | $(16,896)$ | 100,237 | 44\% |

As of December 2016 Close

5000
5101
5102
5210
215
5220
5300
5450
5500
5500
5510
5605
5605
5610
5615
5617
5803
5803
5809
5814
5814
5819

Services \& Other Operating Expenses
CMO Fees
Direct CMO Fee (Shared Staff)
Conference Fees
Travel - Mileage, Parking, Tolls
Travel and Lodging
Dues \& Memberships
Insurance - Other
Operations \& Housekeeping
Utilities - Gas and Electric
Equipment Leases
Rent
Repairs and Maintenance - Building
Repairs and Maintenance - Other Equipment
Accounting Fees
Banking Fees
School Programs - Academic Competitions
School Programs - Other

| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | $\%$ of Forecast Spent |
| 185,109 | 370,217 | 337,197 | 337,375 | (177) | 32,843 | 152,266 | 55\% |
| - | 42,738 | 41,636 | 22,916 | 18,720 | 19,822 | 22,916 | 0\% |
| 370 | 5,000 | 5,000 | 5,000 | - | - | 4,630 | 7\% |
| 1,715 | 7,000 | 7,000 | 7,000 | - | - | 5,285 | 25\% |
| 9,670 | 20,000 | 20,000 | 20,000 | - | - | 10,330 | 48\% |
| 3,051 | 5,400 | 5,400 | 5,400 | - | - | 2,349 | 56\% |
| 12,387 | 19,000 | 18,580 | 18,580 | - | 420 | 6,193 | 67\% |
| 3,382 | - | 5,000 | 5,000 | - | $(5,000)$ | 1,618 | 68\% |
| 8,499 | 37,200 | 30,000 | 30,000 | - | 7,200 | 21,501 | 28\% |
| 6,084 | 10,000 | 10,000 | 10,000 | - | - | 3,916 | 61\% |
| 175,000 | 345,000 | 320,000 | 320,000 | - | 25,000 | 145,000 | 55\% |
| 10,164 | 35,000 | 15,000 | 15,000 | - | 20,000 | 4,837 | 68\% |
| 727 | 5,000 | 5,000 | 5,000 | - | - | 4,273 | 15\% |
| - | 5,000 | 5,000 | 5,000 | - | - | 5,000 | 0\% |
| 372 | 1,000 | 1,000 | 1,000 | - | - | 628 | 37\% |
| 936 | 5,000 | 5,000 | 5,000 | - | - | 4,064 | 19\% |
| - | 600 | 600 | 600 | - | - | 600 | 0\% |

 Consultants - Non Instructional - Custom 3


Field Trips Expenses
Legal Fees
Marketing and Student Recruiting
Payroll Fees
Prior Yr Exp (not accrued)
Special Education Contract Instructors
Special Education Encroachment
Staff Recruiting
Substitutes
Technology Services
Communications
Postage and Delivery
SUBTOTAL - Services \& Other Operating Exp.

| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget June 6th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | $\begin{gathered} \% \text { of Forecast } \\ \text { Spent } \\ \hline \hline \end{gathered}$ |
| - | 40,000 | - |  | - | 40,000 |  |  |
| 2,331 | 26,503 | 26,503 | 26,503 | - | - | 24,172 | 9\% |
| 3,464 | 33,656 | 30,654 | 30,670 | (16) | 2,986 | 27,207 | 11\% |
| - | 45,000 | 45,000 | 45,000 | - | - | 45,000 | 0\% |
| - | 25,000 | 25,000 | 25,000 | - | - | 25,000 | 0\% |
| 7,145 | 24,000 | 24,000 | 24,000 | - | - | 16,855 | 30\% |
| 7,080 | 18,000 | 18,000 | 18,000 | - | - | 10,920 | 39\% |
| 8,806 | - | 7,572 | 8,806 | $(1,234)$ | $(8,806)$ | - | 100\% |
| 1,837 | 17,100 | 19,000 | 19,000 | - | $(1,900)$ | 17,163 | 10\% |
| 12,400 | 70,000 | 55,000 | 55,000 | - | 15,000 | 42,600 | 23\% |
| - | - | 10,425 | 10,425 | - | $(10,425)$ | 10,425 | 0\% |
| - | 1,911 | 1,911 | 1,911 | - | - | 1,911 | 0\% |
| 2,961 | 25,000 | 19,000 | 19,000 | - | 6,000 | 16,039 | 16\% |
| 31,880 | 43,800 | 43,800 | 43,800 | - | - | 11,920 | 73\% |
| 5,851 | 42,000 | 37,000 | 37,000 | - | 5,000 | 31,149 | 16\% |
| 2,264 | - | 5,000 | 5,000 | - | $(5,000)$ | 2,736 | 45\% |
| 503,485 | 1,325,125 | 1,199,279 | 1,181,986 | 17,293 | 143,139 | 678,501 | 43\% |

6000

## Capital Outlay

SUBTOTAL - Capital Outlay

## TOTAL EXPENSES

6900 Total Depreciation (includes Prior Years)
TOTAL EXPENSES including Depreciation

| - | - | - | - | - | - | - |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1,685,330 | 3,644,410 | 3,634,949 | 3,621,339 | 13,610 | 23,070 | 1,936,009 | 47\% |
| 22,310 | 44,619 | 39,460 | 39,460 | - | 5,159 | 17,151 | 57\% |
| 1,707,640 | 3,689,029 | 3,674,409 | 3,660,800 | 13,610 | 28,229 | 1,953,160 | 47\% |



## Capital Outlay

MERF
Budget vs. Actuals
Budget vs. Actuals
As of December 2016 Close

| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget September 8th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | \% of Forecast Spent |

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## MERF

Budget vs. Actuals
As of December 2016 Close

| 8600 | Other Local Revenue |
| :--- | :--- |
| 8690 | Other Local Revenue |
| 8699 | All Other Local Revenue |
| 8701 | CMO Fee - MSA-1 |
| 8702 | CMO Fee - MSA-2 |
| 8703 | CMO Fee - MSA-3 |
| 8704 | CMO Fee - MSA-4 |
| 8705 | CMO Fee - MSA-5 |
| 8706 | CMO Fee - MSA-6 |
| 8707 | CMO Fee - MSA-7 |
| 8708 | CMO Fee - MSA-8 |
| 8709 | CMO Fee - MSA-SA |
| 8712 | CMO Fee - MSA-SD |
| 8713 | Direct CMO Fee (Shared Staff) |
|  |  |
|  | SUBTOTAL - Local Revenues |
| 8800 | Donations/Fundraising |
| 8802 | Donations - Private |
| 8803 | Fundraising |
|  | SUBTOTAL - Fundraising and Grants |

TOTAL REVENUE

| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget September 8th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | \% of Forecast Spent |
| 3,890 | - | 3,890 | 3,890 | - | 3,890 | - | 100\% |
| 21,216 | - | 21,216 | 21,216 | - | 21,216 | - | 100\% |
| 486,096 | 972,192 | 949,506 | 1,013,267 | 63,761 | 41,075 | 527,171 | 48\% |
| 486,096 | 972,192 | 893,653 | 918,273 | 24,620 | $(53,918)$ | 432,177 | 53\% |
| 440,524 | 881,049 | 860,141 | 918,273 | 58,132 | 37,225 | 477,749 | 48\% |
| 36,457 | 72,914 | 134,048 | 75,995 | $(58,053)$ | 3,081 | 39,538 | 48\% |
| 36,457 | 72,914 | 134,048 | 75,995 | $(58,053)$ | 3,081 | 39,538 | 48\% |
| 36,457 | 72,914 | 134,048 | 75,995 | $(58,053)$ | 3,081 | 39,538 | 48\% |
| 303,810 | 607,620 | 670,240 | 633,292 | $(36,948)$ | 25,672 | 329,482 | 48\% |
| 486,096 | 972,192 | 1,027,701 | 1,013,267 | $(14,434)$ | 41,075 | 527,171 | 48\% |
| 486,096 | 972,192 | 1,027,701 | 1,013,267 | $(14,434)$ | 41,075 | 527,171 | 48\% |
| 185,109 | 370,217 | 337,197 | 337,375 | 177 | $(32,843)$ | 152,266 | 55\% |
| - | 276,455 | 317,971 | 310,263 | $(7,708)$ | 33,808 | 310,263 | 0\% |
| 3,008,303 | 6,242,850 | 6,511,359 | 6,410,367 | $(100,992)$ | 167,517 | 3,402,064 | 47\% |
| 85,850 | 150,000 | 149,000 | 149,000 | - | $(1,000)$ | 63,150 | 58\% |
| 1,000 | - | 1,000 | 1,000 | - | 1,000 | - | 100\% |
| 86,850 | 150,000 | 150,000 | 150,000 | - | - | 63,150 | 58\% |
| 3,095,153 | 6,392,850 | 6,661,359 | 6,560,367 | $(100,992)$ | 167,517 | 3,465,214 | 47\% |

## MERF

Budget vs. Actuals
As of December 2016 Close

## EXPENSES

| $\begin{gathered} \hline \hline \text { Budget vs. } \\ \text { Actual } \\ \hline \end{gathered}$ | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget September 8th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | \% of Forecast Spent |

## Compensation \& Benefits

Certificated Employees Summary

| 1300 | Certificated Supervisor \& Administrator Salaries | 331,900 | 592,000 | 664,134 | 625,571 | 38,563 | $(33,571)$ | 293,671 | 53\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | SUBTOTAL - Certificated Employees | 331,900 | 592,000 | 664,134 | 625,571 | 38,563 | $(33,571)$ | 293,671 | 53\% |
| Classified Employees Summary |  |  |  |  |  |  |  |  |  |
| 2400 | Classified Clerical \& Office Salaries | 1,141,486 | 2,097,761 | 2,154,521 | 2,082,181 | 72,340 | 15,580 | 940,695 | 55\% |
| 2900 | Classified Other Salaries | 79,605 | 180,200 | 171,827 | 171,827 | - | 8,373 | 92,222 | 46\% |
|  | SUBTOTAL - Classified Employees | 1,221,091 | 2,277,961 | 2,326,348 | 2,254,008 | 72,340 | 23,953 | 1,032,917 | 54\% |
| Employee Benefits Summary |  |  |  |  |  |  |  |  |  |
| 3100 | STRS | 42,991 | 44,282 | 94,474 | 90,877 | 3,597 | $(46,595)$ | 47,886 | 47\% |
| 3200 | PERS | 4,247 | - | 10,198 | 23,362 | $(13,164)$ | $(23,362)$ | 19,115 | 18\% |
| 3300 | OASDI-Medicare-Alternative | 83,745 | 197,565 | 181,377 | 175,277 | 6,100 | 22,288 | 91,531 | 48\% |
| 3400 | Health \& Welfare Benefits | 186,678 | 226,800 | 275,146 | 257,806 | 17,340 | $(31,006)$ | 71,128 | 72\% |
| 3500 | Unemployment Insurance | 1,133 | 13,034 | 16,207 | 15,410 | 796 | $(2,376)$ | 14,277 | 7\% |
| 3600 | Workers Comp Insurance | 21,689 | 28,700 | 33,673 | 32,424 | 1,249 | $(3,725)$ | 10,735 | 67\% |
| 3700 | Retiree Benefits | 43,671 | 87,146 | 111,873 | 93,262 | 18,611 | $(6,116)$ | 49,590 | 47\% |
|  | SUBTOTAL - Employee Benefits | 384,155 | 597,526 | 722,948 | 688,418 | 34,529 | $(90,892)$ | 304,263 | 56\% |

## MERF

Budget vs. Actuals
As of December 2016 Close
4000
4100
4200
4320
4325
4330
4400
4420
4720
Books \& Supplies
Approved Textbooks \& Core Curricula Materials
Books \& Other Reference Materials
Educational Software
nstructional Materials \& Supplies
Office Supplies
Noncapitalized Equipment
Computers (individual items less than $\$ 5 \mathrm{k}$ )
Other Food

| $\begin{gathered} \hline \hline \text { Budget vs. } \\ \text { Actual } \\ \hline \end{gathered}$ | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget September 8th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | $\%$ of Forecast Spent |
| - | 1,020 | 977 | 977 | - | 43 | 977 | 0\% |
| 43 | - | 43 | 43 | - | (43) | - | 100\% |
| 12,200 | 19,000 | 12,200 | 12,200 | - | 6,800 | - | 100\% |
| - | 102 | - | - | - | 102 | - |  |
| 5,487 | 9,099 | 20,000 | 15,000 | 5,000 | $(5,901)$ | 9,513 | 37\% |
| - | 1,000 | - | - | - | 1,000 | - |  |
| 1,481 | 5,000 | 10,000 | 5,000 | 5,000 | - | 3,519 | 30\% |
| 21,617 | 40,600 | 51,600 | 51,600 | - | $(11,000)$ | 29,983 | 42\% |
| 40,827 | 75,821 | 94,820 | 84,820 | 10,000 | $(8,999)$ | 43,993 | 48\% |

## MERF

Budget vs. Actuals
As of December 2016 Close

| 5000 | Services \& Other Operating Expenses |
| :--- | :--- |
| 5210 | Conference Fees |
| 5215 | Travel - Mileage, Parking, Tolls |
| 5220 | Travel and Lodging |
| 5300 | Dues \& Memberships |
| 5450 | Insurance - Other |
| 5500 | Operations \& Housekeeping |
| 5605 | Equipment Leases |
| 5610 | Rent |
| 5615 | Repairs and Maintenance - Building |
| 5803 | Accounting Fees |
| 5809 | Banking Fees |
| 5812 | Business Services |
| 5819 | School Programs - Other |
| 5822 | Consultants - Non Instructional - Custom 3 |
| 5833 | Fines and Penalties |
| 5843 | Interest - Loans Less than 1 Year |

5843

| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget September 8th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | \% of Forecast Spent |
| 7,590 | 38,796 | 23,796 | 23,796 | - | 15,000 | 16,206 | 32\% |
| 24,243 | 31,820 | 53,320 | 53,320 | - | $(21,500)$ | 29,077 | 45\% |
| 8,114 | 96,569 | 46,569 | 24,569 | 22,000 | 72,000 | 16,455 | 33\% |
| 7,566 | 10,200 | 10,200 | 10,200 | - | - | 2,634 | 74\% |
| 336 | 14,688 | 14,688 | 14,688 | - | - | 14,352 | 2\% |
| 20,422 | 20,593 | 33,593 | 33,593 | - | $(13,000)$ | 13,171 | 61\% |
| 3,949 | 12,240 | 12,240 | 12,240 | - | - | 8,291 | 32\% |
| 92,260 | 157,200 | 158,520 | 158,520 | - | $(1,320)$ | 66,260 | 58\% |
| - | 84 | - | - | - | 84 | - |  |
| 23,875 | 6,120 | 25,000 | 25,000 | - | $(18,880)$ | 1,125 | 96\% |
| 8,484 | 18,275 | 18,275 | 18,275 | - | (0) | 9,791 | 46\% |
| 289,583 | 695,000 | 695,000 | 695,000 | - | - | 405,417 | 42\% |
| 3,915 | - | 3,400 | 4,400 | $(1,000)$ | $(4,400)$ | 485 | 89\% |
| 444,571 | 884,949 | 928,955 | 872,596 | 56,359 | 12,353 | 428,025 | 51\% |
| 575 | 321 | 970 | 970 | - | (650) | 396 | 59\% |
| 74 | 111 | 111 | 111 | - | - | 37 | 67\% |

## MERF

Budget vs. Actuals
As of December 2016 Close

| Budget vs. Actual | Budget |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual YTD | Approved Budget September 8th | November Forecast | Proposed Budget | Variance (Previous vs. Proposed Budget) | Variance (Budget vs. Proposed Budget) | Forecast Remaining | \% of Forecast Spent |
| 146,037 | 215,000 | 300,000 | 300,000 | - | $(85,000)$ | 153,963 | 49\% |
| 3,489 | - | 4,000 | 4,000 | - | $(4,000)$ | 511 | 87\% |
| 21,790 | 70,149 | 73,649 | 33,649 | 40,000 | 36,500 | 11,859 | 65\% |
| 7,969 | 18,000 | 18,000 | 18,000 | - |  | 10,031 | 44\% |
| 16,395 | - | 57,837 | 16,697 | 41,140 | $(16,697)$ | 302 | 98\% |
| 27,312 | 100,000 | 93,200 | 58,200 | 35,000 | 41,800 | 30,888 | 47\% |
| 12,754 | 50,000 | 102,500 | 87,500 | 15,000 | $(37,500)$ | 74,746 | 15\% |
| 7,309 | - | 21,000 | 21,000 | - | $(21,000)$ | 13,691 | 35\% |
| 66,277 | 65,720 | 78,500 | 78,500 | - | $(12,780)$ | 12,223 | 84\% |
| 21,484 | 17,340 | 36,000 | 36,000 | - | $(18,660)$ | 14,516 | 60\% |
| 7,520 | 14,280 | 16,000 | 16,000 | - | $(1,720)$ | 8,480 | 47\% |
| 1,273,893 | 2,537,455 | 2,825,323 | 2,616,824 | 208,500 | $(79,369)$ | 1,342,931 | 49\% |


$6000 \quad$ Capital Outlay $\quad$|  | SUBTOTAL - Capital Outlay |
| :--- | :--- |

## TOTAL EXPENSES

6900 Total Depreciation (includes Prior Years)
TOTAL EXPENSES including Depreciation

| - | - | - | - | - | - | - |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  |  |  |  |  |  |  |
| $3,251,866$ | $6,080,763$ | $6,633,573$ | $6,269,641$ | 363,931 | $(188,879)$ | $\mathbf{3 , 0 1 7 , 7 7 5}$ |
| 3,834 | 7,666 | 1,440 | 1,440 | - | $\mathbf{6 , 2 2 6}$ | $(2,394)$ |
|  |  |  |  |  |  |  |
| $3,255,700$ | $6,088,429$ | $6,635,013$ | $6,271,082$ | 363,931 | $(182,653)$ | $\mathbf{3 , 0 1 5 , 3 8 2}$ |


[^0]:    LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF. Schedule B (Form 990, 990-EZ, or 990-PF) (2015)

[^1]:    $\underset{10-14-15}{53213}$

[^2]:    LHA For Privacy Act and Paperwork Reduction Act Notice, see instructions. 523841
    $04-01-15$

[^3]:    LHA For Privacy Act and Paperwork Reduction Act Notice, see instructions. 523841
    $04-01-15$

[^4]:    LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF. Schedule B (Form 990, 990-EZ, or 990-PF) (2015)

[^5]:    ${ }_{10-14-15}^{53213}$

[^6]:    532164

