

Living School

Bi-Monthly Board Meeting

Date and Time

Sunday November 11, 2018 at 4:00 PM CST

Location

ReFresh Project Community Room, 300 N Broad St, 2nd Floor above Whole Foods

Agenda

I. Opening Items

Opening Items

- A. Record Attendance and Guests
- B. Call the Meeting to Order
- C. Approve Minutes from 9/9/18 Board Meeting

II. Other Business

- A. Remove Lisa Delpit from the Board
- B. Remove Frances Olajide from the Board
- C. Remove Victor Jones from the Board

Victor issued his resignation 9/13 to be effective upon recognition of the Board at today's meeting.

D. Remove Qasim Davis from the Board

Qasim issued his resignation Fri 11/9 to be effective upon recognition of the Board at today's meeting.

E. Vote J.C. Romero onto the Board

Proposed addition to Academic & Culture Committee (formerly Charter Application)

- F. Vote Kelsi Brooks onto the Board
- G. Vote Shawn "Pepper" Bowen onto the Board
- H. BoardonTrack Renewal

December our annual BoardonTrack membership is up for renewal for the cost of \$7,500 (discounted from \$12,000). Is the value-add worth the expense?

III. Charter App Committee

Charter App Committee

A. Review OKRs

OBJECTIVE 1: Earn charter approval

KR 1.1: Prepare application for submission (8/20/18)

KR 1.2: Defend application with OPSB (10/31/18)

Shout outs to Mark L, India, Alfredo, Mandi, Liz, & Joe for their presence at the Charter Capacity Interview!

B. Convert name to Academic & Culture Committee with new Goals

Pending charter approval on 11/15, this committee will become the Academic & Culture Committee

Goal 1: Build out annual evaluation & metrics for school academics & culture

Goal 2: Support the hiring & training of strong founding team

IV. Governance

Governance

A. Review OKRs

OBJECTIVE1: Develop a well-governed organization

KR 1.1: Everyone complete action items from monthly updates (7/31/18)

KR 1.2: Create a Board communication strategy (7/31/18)

- KR 1.3: Create a Board strategic development plan (9/30/18) Draft review today
- KR 1.4: Develop Board Member handbook & training protocol (12/31/18) Draft review today
- KR 1.5: Develop criteria for Board composition & recruitment (5/31/19) Draft review today today
- B. Governance Grader (Attendance & Participation) Updates & Shout Outs
- C. Distribute & review updated Board Meeting Calendar

Reference 2018-19 Board Calendar

Discuss potential to reschedule Development, CEO Support & Eval, & Academic & Culture Committee Meetings

D. Review Board Composition & Recruitment

Refer to Recruitment Call & Election Process document

E. Review draft Board Onboarding & Development Plans

Refer to **Board Onboarding & Development** document

V. Finance & Facilities Committee

Finance & Facilities Committee

A. Review OKRs

OBJECTIVE 1: Secure a temporary facility for years 1 - 3 (February 2019)

- KR 1.1: Draft short and long term schedules (7/31/18)
- KR 1.2: Identify strong potential sites (10/1/18)
- KR 1.3: Sign lease on temporary facility for years 1 3 (2/1/19) To be discussed today

OBJECTIVE 2: Build a financially viable organization (June 2019)

- KR 2.1: Write clear operating budgets to establish development needs (6/30/18)
- KR 2.2: Establish appropriate controls & procedures for financial management (7/1/18) To be discussed today
- B. Facilities Search Updates

Reference Facilities Planning Document

C. Review Financial Dashboards for Sep & Oct 2018

VI. CEO Support & Evaluation

CEO Support & Evaluation

A. Review OKRs

OBJECTIVE 1: Recruit, develop, & retain exceptional staff

- KR 1.1: Develop a clear, consistent, equitable hiring process
- KR 1.2: Develop a compensation & growth framework (7/31/18) In development, will discuss next meeting
- KR 1.3: Create a differentiated development process (10/31/18) In development, will discuss next meeting

OBJECTIVE 2: Establish powerful climate & culture

- KR 2.1: Develop organizational decision-making process (7/31/18) Will discuss today
- KR 2.2: Develop organizational policies & procedures around clear, professional communication (10/31/18) In development, will discuss at a future meeting
- KR 2.3: Develop personnel handbook (7/31/18) First draft under review, will review with the Board next meeting
- KR 2.4: Develop organizational definition of equity (12/31/18) Will discuss today
- B. Present updated draft of Decision-Making Matrix
 - 1) Review draft Decision-Making Matrix
 - What considerations do we want to make before approving amendments to our Bylaws at the next Board Meeting to codify this decision-making structure?
- C. Defining Equity & Our Mission

Review Survey Results

Unpack top 3 definitions of equity:

- 1. Every person receives what they need to develop their full academic and social potential. (38%)
- 2. Healthy lives in healthy communities for all. (23%)
- 3. Actively dismantling systems of oppression to ensure comparably positive life outcomes for all. (19%)

Unpack top 3 mission statements:

- 1. Living School cultivates equity by nurturing students to do work that improves their lives, communities, and environment through wellness, citizenship, and entrepreneurship. (65%)
- 2. Living School supports students in becoming the best version of themselves. (12%)
- 3. Living School advances equity in New Orleans by helping graduates develop the habits of a healthy life and earn both college-acceptance and living wage job offers. (8%)

VII. Development Committee

Development Committee

A. Review OKRs

OBJECTIVE 1: Raise \$275K

KR 1.1: Follow up on outstanding grant applications (5/31/18)

- KR 1.2: Find and apply for new grants (1/31/19) No new updates
- KR 1.3: Steward existing donors (5/31/18)
- KR 1.4: Cultivate new donors (12/31/18) Will discuss today
- KR 1.5: Develop our marketing & social media capacity (12/31/18) Will discuss today

OBJECTIVE 2: Raise the funds needed to build the permanent Living Campus

KR 2.1: Plan and execute a capital campaign (1/31/20) - Will discuss in 2019

B. Review new Branding

Refer to:

- LivingSchoolNOLA.org
- Instagram & flyers
- 1-pager front & back
- C. Review Plans for Fundraisers
 - Fri 11/30 at Parleaux Brewery
 - January fundraiser with Alon Shaya from Saba and Alan Walter from the LOA Bar
 - Board members who recruit 1+ guest with giving capability above \$500 can join

VIII. Closing Items

- A. Reminder for in-person Committee Meetings in December
- B. Adjourn Meeting