

## Financial Report For the Period Ending June 30, 2023 Fiscal Year 2022-23 with Fiscal Year Ended June 30, 2022 Comparison

#### Table of Contents

Fiscal Dashboard - 5-Year Analytics and Key Performance Indicators.

Financial Report for the Period Ending June 30, 2023 (Narrative).

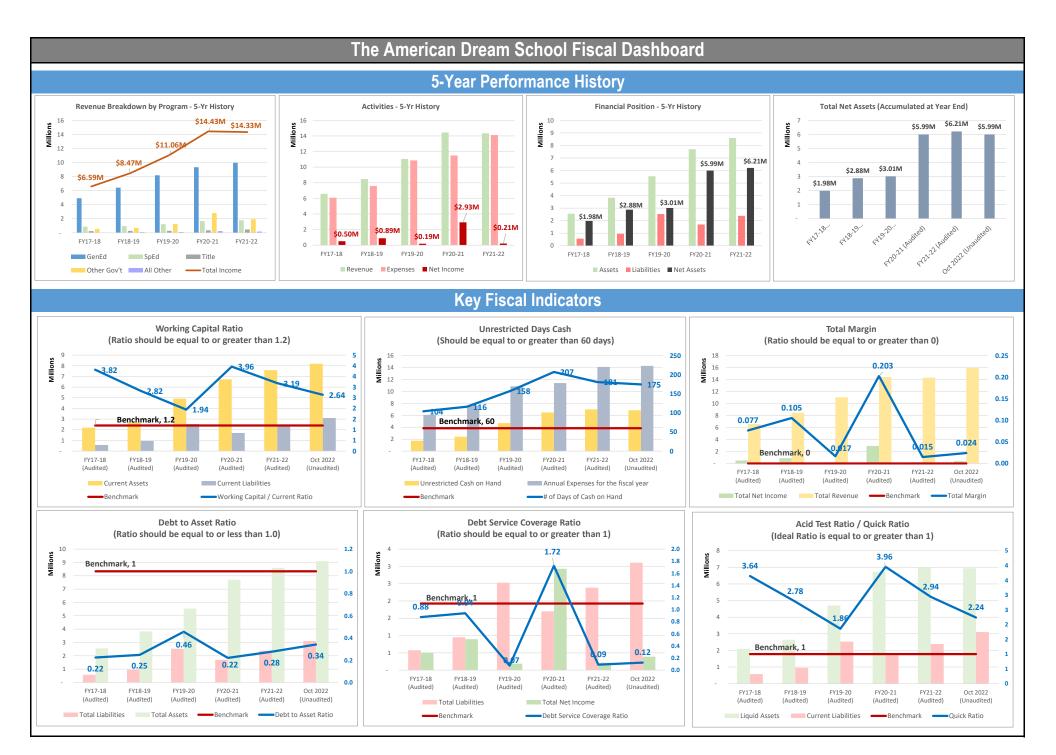
Fiscal Year 2022-23 Analytic: Budget and Forecast v Budget

Statements of Financial Position (Balance Sheets) at June 30, 2023 (unaudited) and June 30, 2022 (audited).

Summary Statements of Revenue, Support and Expenses at June 30, 2023 (unaudited) and June 30, 2022 (audited).

Detailed Statements of Revenue, Support and Expenses at June 30, 2023 (unaudited) and June 30, 2022 (audited)

Cash Flow Projection for the Period July 1, 2023 to September 30, 2023



#### Notes to Financial Report

For the Period Ending June 30, 2023

Unencumbered Cash								
Total Cash and Equivalents				\$	6,945,763		[a]	
Encumbrances to Cash								
Restrictions:								
Escrow					100,083			
Unearned Revenue (Advances Received but	not Earned)				2,922			
Current Obligations:					103,005		[b]	
Accounts Payable and Accrued Expenses					1,562,144		[c]	
Total Cash Encumbrances					1,665,149		b] + [c]}	
Unencumbered Cash Balance				¢	5,280,614		-[d]	
onencumbered dash balance				Ψ	5,200,014	ĮαJ	- [u]	
			Days of Cash on Hand					
Total Fiscal Year 2022-23 Projected Cash Expenditu	ires ( <b>excludes</b>	Depreciati	on and Deferred Rent; include Escrow addition and Capital I	Exper	nditures )	\$ 14,	298,735	
Average Daily Cash Expenses (Total Projected Exp	enses ÷ 365)					\$	39,175	
Total Cash Available for Operating Use (Total Cash -	Escrow - Board	Reserve )				\$6,	845,680	
Number of Days of Unrestricted Cash Available (Tota	l Cash Available	e ÷ Averag	ne Daily Expenses )				175	
	Enro	ollment as	Reported on Invoice # 6 to the DOE					
General Education (GenEd):								
Enrollment at June 30, 2023 totaled	587.775	which is	<b>99%</b> of the School's Fiscal Year 2022-23 estimate of					
<ul> <li>Middle School enrollment was</li> <li>High School enrollment was</li> <li>333.400</li> </ul>	or	101% 97%	of the Fiscal Year 2022-23 budget estimate of <b>251</b> student					
5	or	91%	of the Fiscal Year 2022-23 budget estimate of 345 student	15.				
Special Education:	07 700	والمارينية الم			ha > CON/ Ontangola			
<ul> <li>Special Ed enrollment totaled</li> </ul>	97.700	of which	<b>5.125</b> students were in the 20%-60% and <b>85.350</b>	in ti	he >60% Categories.			

47.575 of which

50.125 of which

3.675 students were in the 20%-60% and

1.450 students were in the 20%-60% and

• Total Middle School enrollment was

• Total High School enrollment was

37.450 in the >60% Categories.

**47.900** in the >60% Categories.

# The American Dream School Notes to Financial Report For the Period Ending June 30, 2023

	Rev	enue and Su	ppor	t				
Year-to-date, revenue from all sources total	\$	15,933,860	or	100%	of the forecasted total of	\$	15,887,878	
Tuition:								
<ul> <li>Tuition revenue (GenEd + SpEd) totals</li> </ul>	\$	12,039,203	or	<b>98%</b>	of the full year's forecast of	\$	12,297,425	
<ul> <li>General Education revenue totals</li> </ul>	\$	10,360,122	or	<b>99</b> %	of the full year's forecast of	\$	10,505,096	
<ul> <li>Special Education revenue totals</li> </ul>	\$	1,679,081	or	94%	of the full year's forecast of	\$	1,792,329	
Lease Assistance:								
<ul> <li>DOE Lease assistance currently totals</li> </ul>	\$	1,402,269	or	100%	of the full year's forecast of	\$	1,402,269	
Title and Other Government Grants:								
<ul> <li>Government revenue earned totals</li> </ul>	\$	1,919,075	com	prised o	f the following:			
<ul> <li>\$ 132,076 no IDEA Special Needs funding ha</li> </ul>								
• \$ 383,554 in Title I, II and IV funding have been					).			
• <b>\$ 1,403,445</b> in ESSER Grant funding has been	earneo	d but not recei	ved t	o date.				
Local and Other Revenue:								
Contributions & Donations currently total <b>\$ 391,425</b> Included is the Summer Boost Grant of \$161,280.								
<ul> <li>Interest and other income at totals</li> </ul>	\$	121,248			d is \$16,666 from Key Collegiate	and \$	525,383 from	
<b>5</b> · · · · · · · · · · · · · · · · · · ·				Uniform	sales			
eRate reimbursements currently totals	\$	60,639						
		Expenses						
Salaries and Wages:	•			4470/		•	0 00 <del>7</del> 000	
Salaries and wages at March 31 total     The year to date numbers and fereness include re-	\$	9,415,035	or	11/%	of the full year's forecast of	\$	8,067,022	
The year-to-date numbers and forecast include re	ecent a	aujustments						
Payroll Taxes and Fringe Benefits:				• • • •				
<ul> <li>Payroll taxes and fringe benefits total</li> </ul>	\$	1,592,800	or	94%	of the full year's forecast of	\$	1,694,075	
Contracted Services:								
<ul> <li>Contracted services at March 31 total</li> </ul>	\$	664,892		<b>92%</b>	•	\$	718,963	
Included in this category are accounting, audit, lea	gal, ter	nporary staff,	acad	emic con	sultants and other professionals			
School Operations:								
<ul> <li>School operating costs currently total</li> </ul>	\$	2,195,109	or	102%	of the full year's forecast of	\$	2,153,871	
Facility Operations:								
<ul> <li>Facility related costs at March 31 total</li> </ul>	\$	1,679,481	or	101%	of the full year's forecast of	\$	1,664,805	
	Net	Operating Po	sitio	n				
	Het	operating r c	31110					
The School's net operating position at June 30, 20	023 be	fore GAAP ad	justm	ents was	•	2		
<ul> <li>The School's net operating position at June 30, 20</li> <li>The School's net operating position at June 30, 20 is a <i>surplus</i> of <i>\$ (216,163)</i></li> </ul>	023 be	fore GAAP ad	justm	ents was	· · · · · · · · · · · · · · · · · · ·			



#### **Statements of Financial Position**

At Period Ending June 30, 2023 and Fiscal Year Ended June 30, 2022

	[Unaudited] <u>6/30/2023</u>	[Audited] <u>6/30/2022</u>
<u>ASSETS</u>		
Current Assets:		
Cash and cash equivalents (Unrestricted)	\$ 6,835,680	\$ 5,925,831
Cash and cash equivalents (Restricted)	100,083	100,033
Cash and cash equivalents (Board Designated CDs)	10,000	1,072,386
Receivables	1,346,250	571,749
	8,292,013	7,669,999
Other Assets:		
Prepaid Expenses and other receivables	0	20,674
Fixed Assets (Net)	462,991	570,438
Security Deposit	339,828	324,828
	802,819	915,940
TOTAL ASSETS	\$ 9,094,832	\$ 8,585,940
LIABILITIES AND NET ASSETS		
Liabilities		
Current Liabilities:		
Accounts Payable and Other Liabilities	\$ 163,707	\$ 169,238
Accrued Salaries and Related Expenses	1,358,437	977,691
Accrued Expenses	40,000	37,310
Deferred Revenue	2,922	150,430
	1,565,066	1,334,669
Long-Term Liabilities:		
Deferred Rent	1,540,641	1,045,383
	1,540,641	1,045,383
Total Liabilities	3,105,707	2,380,052
Beginning of the year	6,205,888	5,991,248
Change in net assets during current fiscal year	(216,763)	214,641
Total net assets	5,989,125	6,205,888
Total liabilities and net assets	\$ 9,094,832	\$ 8,585,940
	-	

### Summary Statements of Revenue, Support and Expenses at Period Ending June 30, 2023 with Fiscal Year Ended June 30, 2022 Budget v Actuals

			Fisc	al Year 2021	-22		Fiscal Year 2022-23			
		Approved		Audited	Actual as a % of		Proposed	Actual at	Actual as a % of	
		Budget		Actuals	Budget		Budget	6/30/2023	Budget	
Total Revenue	\$	14,085,972	\$	14,334,867	101.8%	\$	15,887,878	15,933,860	100%	
Total Expenses		12,658,212		13,464,518	106.4%		14,298,735	15,547,317	109%	
Net Operating Position before GAAP Adjustments		1,427,761		870,349	61.0%		1,589,142	386,542	24%	
GAAP Adjustments		(732,069)		(655,708)	89.6%		(718,129)	(602,705)	84%	
Net Operating Position after GAAP Adjustments	\$	695,692		214,640	30.9%	\$	871,013	(216,163)	-25%	
Student Enrollment	Ť	581.00	Ŧ	591.20	101.8%	Ť	596.00	587.78	99%	
Revenue and Support										
Tuition Revenue	\$	11,420,869	\$	11,750,843	102.9%	\$	12,297,425	12,039,203	98%	
State and City Government Grants		1,368,068		1,368,072	100.0%		1,402,269	1,402,269	100%	
Federal Government Grants		1,267,035		1,028,757	81.2%		2,158,184	1,919,075	89%	
Donations and Contributions		10,000		86,839	868.4%		10,000	391,425	3914%	
Other Sources of Revenue and Support		20,000		100,356	501.8%		20,000	181,887	909%	
Total Revenue and Support		14,085,972		14,334,867	101.8%		15,887,878	15,933,860	100%	
Expenses										
Staff Salaries and Wages		7,570,161		8,050,545	106.3%		8,067,022	9,415,035	117%	
Payroll Taxes		647,990		799,951	123.5%		726,032	784,444	108%	
Fringe Benefits		819,601		688,316	84.0%		968,043	808,356	84%	
Professionals Services		614,418		574,645	93.5%		718,963	664,892	92%	
Academic Operations		713,465		742,483	104.1%		969,124	1,039,282	107%	
Recruitment and Professional Development		141,000		181,143	128.5%		222,500	266,523	120%	
Information Technology		368,500		478,111	129.7%		570,000	541,101	95%	
Administrative Expenses		197,024		240,968	122.3%		298,500	241,935	81%	
General Insurance		86,138		72,560	84.2%		93,747	106,268	113%	
Facility Operations		1,499,914		1,635,796	109.1%		1,664,805	1,679,481	101%	
Total Operating Expenses		12,658,212		13,464,518	106.4%		14,298,735	15,547,317	109%	
Excess/(Deficit) of Revenue over Expenses <u>before</u> GAAP Adjustments		1,427,761		870,349	61.0%		1,589,142	386,542	24%	
GAAP Adjustments		(732,069)		(655,708)	<b>89.6</b> %		(718,129)	(602,705)	84%	
Excess/(Deficit) of Revenue over Expenses <u>after</u> GAAP Adjustments	\$	695,692	\$	214,640	30.9%	\$	871,013	(216,163)	-25%	

### Summary Statements of Revenue, Support and Expenses at Period Ending June 30, 2023

	Fiscal Year 2021-22			Fiscal Year 2022-23				
	Approved	Audited	Actual as a % of	Proposed	Actual at	Actual as a % of		
	Budget	Actuals	Budget	Budget	6/30/2023	Budget		
Total Revenue	\$ 14,085,972		101.8%			100%		
Total Expenses	\$ 12,658,212	\$ 13,464,518	106.4%	\$ 14,298,735	\$ 15,547,317	109%		
Net Operating Position before GAAP Adjustments	\$ 1,427,761	\$ 870,349	61.0%	\$ 1,589,142	\$ 386,542	24%		
GAAP Adjustments	\$ (732,069)	\$ (655,708)	89.6%	\$ (718,129	) \$ (602,705)	84%		
Net Operating Position after GAAP Adjustments	\$ 695,692	\$ 214,640	30.9%	\$ 871,013	\$ (216,163)	-25%		
Student Enrollment	581.00	591.20	101.8%	596.00	587.78	99%		
Revenue and Support								
Tuition Revenue:								
GenEd Tuition	\$ 9,787,125	\$ 9.960.591	101.8%	\$ 10,505,096	\$ 10,360,122	99%		
SpEd Tuition	1,633,744	1,790,252	109.6%	1,792,329		94%		
	11,420,869	11,750,843	102.9%	12,297,425	12,039,203	98%		
State and City Government Grants:								
Stimulus		-	0.0%		-	0%		
NYC DoE Lease Assistance	1,368,068	1,368,072	100.0%	1,402,269	1,402,269	100%		
	1,368,068	1,368,072	100.0%	1,402,269	1,402,269	100%		
Federal Government Grants								
IDEA Special Needs	-	118,819	0.0%	118,819		111%		
Title I	225,000	402,754	179.0%	389,313		82%		
	46,151	44,482	96.4%	51,325		79%		
Title IV Other Federal Sources (PPP, CARES Act, ESSER II and ESSER III)	22,709 973,175	21,407 441,294	94.3% 45.3%	24,701	22,285	90% 89%		
Other Peueral Sources (PPP, CARES ACI, ESSER II and ESSER III)	<b>1,267,035</b>	1,028,757	45.3% 81.2%	1,574,026 <b>2,158,184</b>		89%		
Donations and Contributions:	1,207,035	1,020,737	01.270	2,130,104	1,919,075	0976		
Individuals	10,000	42,744	427.4%	10,000	43,688	437%		
Corporations	10,000	14,090	0.0%	10,000	141,412	0%		
Foundations and Charitable Trusts		30,005	0.0%		206,325	0%		
	10,000	86,839	868.4%	10,000		3914%		
Other Sources of Revenue and Support:								
Erate Reimbursement	10,000	59,803	598.0%	10,000	60,639	606%		
Interest and Dividends and Other Income	10,000	40,553	405.5%	10,000		1212%		
	20,000	100,356	501.8%	20,000	181,887	909%		
Total Support and Revenue	14,085,972	14,334,867	101.8%	15,887,878	15,933,860	100%		
Expenses								
Staff Salaries and Wages:								
Administrative Staff:								
Executive Management	197,600	402,000	203.4%	409,200		100%		
Instructional Management	513,245	660,904	128.8%	436,636		135%		
Deans, Directors & Coordinators	487,356	329,015	67.5%	323,497		171%		
Director of Operations	235,600	91,677	38.9%	92,820	23,205	25%		

#### Summary Statements of Revenue, Support and Expenses at Period Ending June 30, 2023

	Fiscal Year 2021-22			Fiscal Year 2022-23			
	Approved	Audited	Actual as a % of	Proposed	Actual at	Actual as a % of	
	Budget	Actuals	Budget	Budget	6/30/2023	Budget	
Total Revenue	\$ 14,085,972	\$ 14,334,867	101.8%	\$ 15,887,878	\$ 15,933,860	100%	
Total Expenses	\$ 12,658,212	\$ 13,464,518	106.4%	\$ 14,298,735	\$ 15,547,317	109%	
Net Operating Position before GAAP Adjustments	\$ 1,427,761	\$ 870,349	61.0%	\$ 1,589,142	\$ 386,542	24%	
GAAP Adjustments	\$ (732,069)	\$ (655,708)	89.6%	\$ (718,129)	\$ (602,705)	84%	
Net Operating Position after GAAP Adjustments	\$ 695,692			\$ 871,013			
Student Enrollment	581.00	591.20		596.00	587.78	99%	
Operation Manager	142,845	-	0.0%		-	0%	
Administrative Staff	181,600	497,014		323,745	365,696	113%	
	1,758,247	1,980,611	112.6%	1,585,898	1,939,461	122%	
ructional Staff:							
Teachers - Regular	3,049,785	3,005,359	98.5%	3,142,318	3,654,023	116%	
Teachers - SPED	922,607	1,077,093	116.7%	1,076,030	744,263	69%	
Substitute Teachers					32,735	0%	
Teaching Assistants	132,080	164,120	124.3%	100,326		167%	
Aides		0		168,897	280,190	166%	
Art Teacher	79,013	-	0.0%		-	0%	
Music Teacher	65,818	74,384		70,996	116,454	164%	
Gym Teacher	88,976	102,072		102,440		253%	
Spanish Teacher	552,655	631,276		582,416		130%	
Therapists & Counselors	579,421	625,210		793,380	783,058	99%	
Afterschool		-	0.0%	1,500	6,662	444%	
-Instructional Staff:	5,470,355	5,679,514	103.8%	6,038,303	6,802,055	113%	
Custodian	163,200	115,391	70.7%	135,002	182,356	135%	
Security	87,984	137,306		135,002	116,930	97%	
Other	90,376	137,300		120,499		87%	
Other	341,560	<b>390,420</b>		442,821	462,921	105%	
litional Payments and Incentives:	041,000	000,420	114.070		402,021	100 /	
Sports Coaching					76,624	0%	
Science Olympiad					5,255	0%	
Living Environment					4,217	0%	
Summer School					-	0%	
Afterschool					510	0%	
Coverage					52,662	0%	
Advisory Committee					1,590	0%	
Lunch Duty					330	0%	
Study Hall					6,660	0%	
Spring Bonus					62,750	0%	
	-			-	210,598	0%	

## Summary Statements of Revenue, Support and Expenses at Period Ending June 30, 2023

		Fiscal Year 202	1-22	Fiscal Year 2022-23			
	Approved	Audited	Actual as a % of	Proposed	Actual at	Actual as a % of	
	Budget	Actuals	Budget	Budget	6/30/2023	Budget	
Total Revenue	\$ 14,085,972	\$ 14,334,867	101.8%	\$ 15,887,878	\$ 15,933,860	100%	
Total Expenses	\$ 12,658,212	\$ 13,464,518	106.4%	\$ 14,298,735	\$ 15,547,317	109%	
Net Operating Position before GAAP Adjustments	\$ 1,427,761	\$ 870,349	61.0%	\$ 1,589,142	\$ 386,542	24%	
GAAP Adjustments	\$ (732,069)	\$ (655,708)	89.6%	\$ (718,129)	\$ (602,705)	84%	
Net Operating Position after GAAP Adjustments	\$ 695,692	· · · · · · · · · · · · · · · · · · ·	30.9%	\$ 871,013			
Student Enrollment	581.00	591.20	101.8%	596.00	587.78	99%	
Total Salaries and Wages	7,570,161	8,050,545	106.3%	8,067,022	9,415,035	117%	
Payroll Taxes:				, ,			
Employer FICA, Unemployment, Disability, Workers Comp	647,990	799,951	123.5%	726,032	784,444	108%	
	047,000	100,001	120.070	120,002	701,111	100 / 1	
Fringe Benefits: Medical. Dental and Vision	698.258	581,877	83.3%	806,702	676,482	84%	
Retirement Plan Match	121,344	106,439	87.7%	161,340	131,874	82%	
	819,601	688,316	84.0%	968,043	808,356	84%	
Total Payroll Taxes and Benefits	1,467,591	1,488,267	101.4%	1,694,075	1,592,800	94%	
Professionals Services:	.,,	.,,		.,	.,,	• 1,0	
Accounting and Audit	190,000	188,561	99.2%	220,000	218,000	99%	
Legal	75,000	36,531	48.7%	75,000	9,717	13%	
Special Ed Services	15,000	-	0.0%	-	-	0%	
Other Purchased Services	174,418	254,346	145.8%	323,995	336,063	104%	
Payroll Services	160,000	95,207	59.5%	99,967	101,113	101%	
	614,418	574,645	93.5%	718,963	664,892	92%	
Academic Operations:							
Classroom / Teaching Supplies & Materials	79,380	51,092	64.4%	56,202	55,754	99%	
Special Ed Supplies & Materials		-	0.0%	1,500	-	0%	
Textbooks / Workbooks	13,230	18,092	136.7%	25,000	25,674	103%	
Classroom Equipment and Furniture	66,150	5,920	8.9%	55,000	25,577	47%	
Student Testing & Assessment	33,075	20,195	61.1%	25,000	23,901	96%	
Field Trips	198,450	149,935	75.6%	230,849	300,088	130%	
Student Services Transportation (student)	85,995 1,500	16,315 84	19.0% 5.6%	30,000	55,158 600	184% 0%	
Clinical Supervision	1,500	04	0.0%	-	000	0%	
Staff Services	26,460	46,372	175.3%	50,000	121,518	243%	
Nurse Services	-	40,072	0.0%	-	121,010	0%	
Student Uniforms	33,075	93,135	281.6%	120,000	104,881	87%	
School Meals	15,000	10,905	72.7%	15,000	37,904	253%	
Student Recruitment	66,150	26,097	39.5%	30,000	30,720	102%	
Marketing and Advertising	60,000	129,254	215.4%	120,000	120,547	100%	
Memberships	35,000	175,087	500.2%	210,572	132,743	63%	
Alumni Activities			0.0%		4,216	0%	

#### Summary Statements of Revenue, Support and Expenses at Period Ending June 30, 2023

	Fiscal Year 2021-22			Fiscal Year 2022-23			
	Approved	Audited	Actual as a % of	Proposed	Actual at	Actual as a % of	
	Budget	Actuals	Budget	Budget	6/30/2023	Budget	
Total Revenue	\$ 14,085,972	\$ 14,334,867	101.8%	\$ 15,887,878	\$ 15,933,860	100%	
Total Expenses	\$ 12,658,212	\$ 13,464,518	106.4%	\$ 14,298,735	\$ 15,547,317	109%	
Net Operating Position before GAAP Adjustments	\$ 1,427,761	\$ 870,349	61.0%	\$ 1,589,142	\$ 386,542	24%	
GAAP Adjustments	\$ (732,069)	\$ (655,708)	89.6%	\$ (718,129)	\$ (602,705)	84%	
Net Operating Position after GAAP Adjustments	\$ 695,692	\$ 214,640	30.9%	\$ 871,013	\$ (216,163)	-25%	
Student Enrollment	581.00	591.20	101.8%	596.00	587.78	99%	
	713,465	742,483	104.1%	969,124		107%	
Recruitment and Professional Development:	,	,		,	-,,		
Staff Development	70,000	53,969	77.1%	85,000	78,744	93%	
Staff Recruitment	70,000	118,270	169.0%	130,000		131%	
Travel (Staff)	1,000	8,904	890.4%	7,500		231%	
	141,000	181,143	128.5%	222,500	266,523	120%	
Information Technology:							
Telephone & Internet	25,000	51,112	204.4%	60,000		66%	
Technology	343,500	426,999	124.3%	500,000	501,705	100%	
Computer Equipment, Supplies and Accessories Software			0.0% 0.0%	- 10.000		0% 0%	
Soltware	368,500	478,111	129.7%	570,000	541,101	95%	
Administrative Expenses:	500,500	470,111	123.1 /0	570,000	541,101	5576	
Office Expense	170.669	235.026	137.7%	250.000	224,036	90%	
Postage and Shipping	13,125	5,942	45.3%	7,500		99%	
Fundraising	-	,	0.0%	5,000		0%	
Board Expenses	13,230	-	0.0%	1,000	355	35%	
Office Equipment Rent/Lease			0.0%	10,000		0%	
Staff Events			0.0%	5,000		0%	
Staff Meals			0.0%	10,000		0%	
Office Furniture and Equipment			0.0%	10,000		0%	
	197,024	240,968	122.3%	298,500	231,852	78%	
General Insurance: Directors and Officers, Liability, Property and Content	86.138	72,560	84.2%	93,747	106,268	113%	
General Liability	00,130	72,500	0.0%	93,747	100,200	0%	
Professional Liability			0.0%	_		0%	
Property and Content			0.0%	-		0%	
	86,138	72,560	84.2%	93,747	106,268	113%	
Facility Operations:							
Rent	1,368,068	1,368,072	100.0%	1,402,269		100%	
Utilities	11,551	102,168	884.5%	112,384	110,728	99%	
Storage and Moving	15,000	65,430	436.2%	30,000		93%	
Repairs & Maintenance	33,241	83,452	251.1%	100,143	110,686	111%	
Building Furniture and Equipment	3,804	-	0.0%	-	-	0%	

#### Summary Statements of Revenue, Support and Expenses at Period Ending June 30, 2023

	F	iscal Year 202	1-22		Fiscal Year 2022-23				
	Approved Budget	Audited Actuals	Actual as a % of Budget	Proposed Budget	Actual at 6/30/2023	Actual as a % of Budget			
Total Revenue	\$ 14,085,972	\$ 14,334,867	101.8%	\$ 15,887,878	\$ 15,933,860	100%			
Total Expenses	\$ 12,658,212	\$ 13,464,518	106.4%	\$ 14,298,735	\$ 15,547,317	109%			
Net Operating Position before GAAP Adjustments	\$ 1,427,761	\$ 870,349	61.0%	\$ 1,589,142	\$ 386,542	24%			
GAAP Adjustments	\$ (732,069)	\$ (655,708)	89.6%	\$ (718,129)	\$ (602,705)	84%			
Net Operating Position after GAAP Adjustments	\$ 695,692	\$ 214,640	30.9%	\$ 871,013	\$ (216,163)	-25%			
Student Enrollment	581.00	591.20	101.8%	596.00	587.78	<b>99%</b>			
Janitorial Services and Supplies	63,000	16,674	26.5%	20,009	27,850	139%			
Security	5,250	-	0.0%	-	-	0%			
04h	1,499,914	1,635,796	109.1%	1,664,805	1,679,481	101%			
Other Expenses: Bad Debt			0.0%		10.082	0%			
Interest and Finance Charges			0.0%		10,002	0%			
Donated Goods and Services			0.0%			0%			
	-	•	0.0%	-	10,082	0%			
Total Operating Expenses	12,658,212	13,464,518	106.4%	14,298,735	15,547,317	109%			
Excess/(Deficit) of Revenue over Expenses before GAAP Adjustments	1,427,761	870,349	61.0%	1,589,142	386,542	24%			
GAAP Adjustments									
Add:									
Capital Expenses		148,264	0.0%		148,264	0%			
Less: Deferred Rent	(529,459)	(529,459)	100.0%	(495,258)	(495.258)	100%			
Depreciation	(202,610)	(274,514)	135.5%	(222,871)	· · · · · · · · · · · · · · · · · · ·				
Total GAAP Adjustments	(732,069)	(655,708)	89.6%	(718,129)					
Excess/(Deficit) of Revenue over Expenses after GAAP Adjustments	695,692	214,640	30.9%	871,013	(216,163)				

# Cash Flow Projection for the Period July 1, 2023 to September 30, 2023

	<u>Jul-23</u>	<u>Aug-23</u>	<u>Sep-23</u>	Summary
[a] Cash available for operating use at beginning of month <sup>1</sup>	\$ 6,835,680	\$ 8,932,754	\$ 8,205,140	\$ 6,835,680
Projected cash inflows:				
Per-Pupil Tuition (GenEd and SpEd)	1,982,656		1,982,656	1,982,656
Lease Assistance	233,712		233,712	233,712
Title Reimbursements			-	-
Stimulus Grants Reimbursements	676,364			676,364
Contributions				-
[b] Total Projected Cash Inflows	2,892,731	-	2,216,367	2,892,731
Projected cash outflows:				
Payment of existing obligations (accounts payable, accrued expenses)	68,044			68,044
Personnel costs	230,244	230,244	230,244	690,733
School operating costs	373,951	373,951	373,951	1,121,852
Facility costs	123,419	123,419	123,419	370,256
[c] Total Projected Cash Outflows	795,658	727,614	727,614	2,250,885
[d] Net Cash Flows from Operating Activities = [b] - [c]	2,097,074	(727,614)	1,488,754	641,846
Cash available for operating use at end of month = [a] + [d]	\$ 8,932,754	\$ 8,205,140	\$ 9,693,894	\$ 7,477,527

<sup>1</sup> Excludes Escrow and Board Reserve totaling **\$ 110,083**