

Voices for International Business and Education

Finance / Developmeny Committee Meeting

Date and Time

Monday February 5, 2024 at 6:30 PM CST

Location

2733 Esplanade Ave , New Orleans, LA

Voices for International Business and Education http://public.boardontrack.com/VIBE_1

Agenda

			Purpose	Presenter	Time
I.	Оре	ening Items			6:30 PM
	Оре	ening Items			
	Α.	Call the Meeting to Order		Cerrita Jones	1 m
		MISSION: To educate and nurture a diverse learning International Baccalaureate Programme, world lan appreciation to succeed in the global economy.	0	0	
	B.	Record Attendance and Guests		Cerrita Jones	1 m
	C.	Approve Minutes - December 2023 Finance Comm Meeting	Approve Minutes	Cerrita Jones	2 m

			Purpose	Presenter	Time
11.	IV.	Financial update			6:34 PM
III. D A B C	Α.	Review Financial Reports Review financials for the period ending December Vote to recommend to the Full Board	Vote r 2023	Cerrita Jones	15 m
	B.	Updates on Finance committee related matters Review items on our committee checklist for Jan a 1. 2nd Quarterly Financial Reports Due to the Sta Board Chair & Head of School 2. Confirm the October Student Count		Cerrita Jones Page signed by the	10 m
III.	Dev	velopment			6:59 PM
	Α.	Development Update	FYI	Pamela Stewart	15 m
	В.	Development Updates Grants worksheet Recent Activities Upcoming Activities Future Activities	Discuss	Pamela Stewart	10 m
	C.	Ribbon Cutting Ceremony Discuss and confirm plan for Ribbon Cutting Cere 1. Review with Admin the expectations for the day 2. Outline a time line for items that need to be dor individuals responsible for each item	ý	Cerrita Jones ceremony including	15 m
	D.	Discuss details of March Fundraiser Make list of volunteers Create outline of what's needed and timetable	Discuss	Cerrita Jones	15 m
IV.	Clo	sing Items			7:54 PM
	Α.	Adjourn Meeting	Vote	Cerrita Jones	3 m

Purpose

Presenter

Time

- 1. Entertain public comment
- 2. Next meeting date: March 13, 2024
- 3. Vote and Adjourn Meeting

Coversheet

Approve Minutes - December 2023 Finance Comm Meeting

Section:	I. Opening Items
Item:	C. Approve Minutes - December 2023 Finance Comm Meeting
Purpose:	Approve Minutes
Submitted by:	
Related Material:	2023_12_13_finance_committee_meeting_minutes.pdf

Voices for International Business and Education - Finance / Developmeny Committee Meeting - Agenda - Monday February 5, 2024 at 6:30 PM



Voices for International Business and Education

Minutes

Finance Committee Meeting

Date and Time Wednesday December 13, 2023 at 6:00 PM

Location Community Room at IHSNO

DR

Voices for International Business and Education http://public.boardontrack.com/VIBE_1

Committee Members Present

B. Holloway, C. Jones, G. Espinoza, K. Dwyer, P. Manson

Committee Members Absent

C. Peterson, C. Robinson, L. Arellano-Rivera

Guests Present

A. Berger, C. Lacoste, Jr., E. Thomas, P. Stewart, T. Winfield

I. Opening Items

A. Call the Meeting to Order

K. Dwyer called a meeting of the Finance Committee of Voices for International Business and Education to order on Wednesday Dec 13, 2023 at 6:00 PM.

B. Record Attendance

С.

Approve Minutes from November 8, 2023 Finance Committee Meeting

B. Holloway made a motion to approve the minutes from Finance / Development Committee Meeting on 11-08-23.

K. Dwyer seconded the motion.

The committee **VOTED** unanimously to approve the motion.

II. Finance

A. Review Draft Audit

Independent auditors report: Financial statements present fairly

Reviewed Statements of Financial Position SBA Loan is COVID EIDL program. Has to be paid back.

Reviewed Statement of Activities

Reviewed Functional Expenses

Reviewed Statement of Cash Flows

Reviewed notes to financial statements

Reviewed Report on Internal Control over Financial Reporting

No internal control over financial reporting findings was reported during the audit for the year ending June 30, 2023.

No compliance findings material to the financial statements were reported during the audit for the year ending June 30, 2023.

B. Recommend Approval of Audit to VIBE Board

K. Dwyer made a motion to Recommend Approval of Audit to VIBE Board.P. Manson seconded the motion.The committee **VOTED** unanimously to approve the motion.

C. Authorize Adierah Berger to sign Audit Documents

B. Holloway made a motion to recommend to the board that Dr. Adierah Berger is authorized to sign Audit Documents: Management Representation Letter for State Wide Agreed Upon Procedures, Management Representation Letter for Performance and Statistical Data, and Management Representation Letter for financial audit.
P. Manson seconded the motion.

The committee **VOTED** unanimously to approve the motion.

III. Closing Items

A. Public Comment

B. Next Meeting Date

The next Finance and Development Committee Meeting is on January 10, 2024, at 2733 Esplanade Ave.

C. Adjourn Meeting

K. Dwyer made a motion to adjourn the meeting.

P. Manson seconded the motion.

The committee **VOTED** unanimously to approve the motion.

There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 6:27 PM.

Respectfully Submitted, A. Berger

Coversheet

Review Financial Reports

Section:	II. IV. Financial update
Item:	A. Review Financial Reports
Purpose:	Vote
Submitted by:	
Related Material:	IHSNO - Monthly Presentation - November 2023 (1).pdf IHSNO - Supplemental Report - November 2023 (1).pdf December 2024 Financials.pdf



November 2023 Financials

PREPARED JAN'24 BY



Contents



- Executive Summary
- Key Performance Indicators
- Forecast Overview
- Cash Forecast
- Notable Forecast Changes
- Action Items
- Appendix

Executive Summary



- The FY 23 Financial audit was completed by Bernard & Franks and submitted on time to the Legislative Auditor and LA Dept of Education
 - The auditors presented an unmodified audit opinion with no findings, no questioned costs, and no noted exceptions.
- IHSNO and EdOps have submitted all requested information for completion of the 990 finding and are pending receipt of the draft version from Bernard & Franks.
- Through the close of November 2023, IHSNO had \$309k in available cash and is forecasted to close the year with 55 Days of Cash. Currently, Net Income is forecasted to be -\$53k, which is \$55k worse than budgeted.

Voices for International Business and Education - Finance / Developmeny Committee Meeting - Agenda - Monday February 5, 2024 at 6:30 PM Key Performance Indicators



Days of Cash

Cash balance at year-end divided by average daily expenses



55 DAYS OF CASH AT YEAR'S END

The school will end the year with 55 days of cash. This is below the recommended 60 days

Gross Margin

Revenue less expenses, divided by revenue



-0.8% GROSS MARGIN

The forecasted net income is -\$53k, which is \$55k below the budget. It yields a -0.8% gross margin.

Fund Balance %

Forecasted Ending Fund Balance / Total Expenses



16.09% AT YEAR'S END

The school is projected to end the year with a fund balance of \$1,133,925. Last year's fund balance was \$1,186,994.

Voices for International Business and Education - Finance / Developmeny Committee Meeting - Agenda - Monday February 5, 2024 at 6:30 PM Forecast Overview



	Forecast	Budget	Variance	Variance Graphic	Comments
Revenue	\$7m	\$7m	\$21 k	+ 2 1Jk	Increase driven by higher than budgeted allocations of Title I and Idea-B
Expenses	\$7m	\$7m	-\$76k	- 7 6k	Driven by increased to Salaries and Benefits, partially offset by decreases to Property Services and Supplies.
Net Income	-\$53k	\$2k	-\$55k _	5k	
Cash Flow Adjustments	\$433k	-\$43k	\$476k	+476k	
Change in Cash	\$380k	-\$41k	\$421k	421	Increase in cash at year end is due to timing of grants receivable from FY 23.
				Powered by BoardOnTrack	13 of 39

Cash Forecast

55 Days of Cash at year's end

We forecast the school's year ending cash balance as **\$1.1m**, **\$259k** above budget.



-O-Budget Cash

Noted Forecast Changes

- Decreased Other Benefits by \$50,000, Reliance Standard Policy payments average \$2,300 monthly, budgeted \$6,700
- Decreased Custodial Services by \$28,000, left cushion for additional cleaning services at new campus.
- Potential savings on student transportation (~\$21,000), waiting for December and January invoices to determine if a forecast adjustment is needed.





QUESTIONS?

Please contact your EdOps Finance Team: Darius Munchak darius@ed-ops.com 504-800-8200

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	100			7.11			
	Actual	Budget	Variance	Forecast	Budget	Variance	Remaining
Revenue							
State and Local Revenue	1,982,292	1,983,665	(1,373)	4,840,796	4,830,796	10,000	2,858,504
Federal Revenue	353,150	507,621	(154,471)	1,919,105	1,909,576	9,530	1,565,955
Private Grants and Donations	850	-	850	850	-	850	-
Earned Fees	71,361	90,656	(19,295)	234,976	234,603	372	163,615
Total Revenue	2,407,653	2,581,943	(174,290)	6,995,727	6,974,975	20,752 🚺	4,588,074
Expenses							
Salaries	1,316,732	1,079,303	(237,429)	3,214,291	3,120,015	(94,276)	1,897,559
Employee Benefits	182,578	305,325	122,747	696,639	732,781	36,142	514,061
Purchased Professional And Technical Services	430,597	382,724	(47,873)	1,076,914	1,004,648	(72,266)	646,316
Purchased Property Services	110,522	126,139	15,617	289,226	302,734	13,508	178,704
Other Purchased Services	379,854	436,714	56,860	1,127,753	1,136,415	8,662	747,899
Supplies	185,264	163,779	(21,485)	384,188	393,069	8,881	198,925
Debt Service And Miscellaneous	82,438	137,709	55,271	259,784	283,483	23,699	177,347
Total Expenses	2,687,985	2,631,693	(56,292)	7,048,796	6,973,144	(75,652) 🙎	4,360,811
Net Income	(280,332)	(49,750)	(230,582)	(53,069)	1,831	(54,900) 🕄	227,263
Cash Flow Adjustments	(98,375)	(51,273)	(47,103)	433,447	(42,763)	476,209 🤮	531,822
Change in Cash	(378,708)	(101,023)	(277,685)	380,378	(40,932)	421,310 5	759,085

Voices for International Business and Education - Finance / Developmeny Committee Meeting - Agenda - Monday February 5, 2024 at 6:30 PM Year-To-Date Annual Forecast

1 REVENUE: \$21K AHEAD

2 EXPENSES: \$76K BEHIND

B NET INCOME: \$55K behind

CASH ADJ:\$476K AHEAD

• NET CHANGE IN CASH: \$421K AHEAD

Voices for Interna	tional Business a	and Educatio	n - Finance / I	Developmeny	Committee Mee	ting - Agenda - Forecast	Monday Feb	ruary 5, 2024	l at 6:30 PM				
Income Statement	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	Мау	Jun	TOTAL
Revenue													
State and Local Revenue	368,036	504,572	369,894	369,894	369,894	408,358	408,358	408,358	408,358	408,358	408,358	408,358	4,840,796
Federal Revenue	0	8,000	228,551	35,724	80,875	223,708	223,708	223,708	223,708	223,708	223,708	223,708	1,919,105
Private Grants and Donations	0	0	850	0	0	0	0	0	0	0	0	0	850
Earned Fees	452	28,416	5,497	9,676	27,320	23,374	23,374	23,374	23,374	23,374	23,374	23,374	234,976
Total Revenue	368,488	540,988	604,792	415,295	478,090	655,439	655,439	655,439	655,439	655,439	655,439	655,439	6,995,727
Expenses													
Salaries	45,779	181,492	238,574	250,330	600,558	271,080	271,080	271,080	271,080	271,080	271,080	271,080	3,214,291
Employee Benefits	30,333	45,412	36,375	29,940	40,518	73,437	73,437	73,437	73,437	73,437	73,437	73,437	696,639
Purchased Professional And Technical Services	94,839	112,045	62,708	39,485	121,520	92,331	92,331	92,331	92,331	92,331	92,331	92,331	1,076,914
Purchased Property Services	27,341	23,280	18,601	18,959	22,341	25,529	25,529	25,529	25,529	25,529	25,529	25,529	289,226
Other Purchased Services	47,119	119,890	55,271	61,779	95,795	106,843	106,843	106,843	106,843	106,843	106,843	106,843	1,127,753
Supplies	16,206	69,502	6,925	28,787	63,844	28,418	28,418	28,418	28,418	28,418	28,418	28,418	384,188
Debt Service And Miscellaneous	9,172	46,964	4,627	8,823	12,852	25,335	25,335	25,335	25,335	25,335	25,335	25,335	259,784
Total Ordinary Expenses	270,787	598,586	423,082	438,103	957,427	622,973	622,973	622,973	622,973	622,973	622,973	622,973	7,048,796
Total Expenses	270,787	598,586	423,082	438,103	957,427	622,973	622,973	622,973	622,973	622,973	622,973	622,973	7,048,796
Net Income	97,701	-57,598	181,710	-22,809	-479,337	32,466	32,466	32,466	32,466	32,466	32,466	32,466	-53,069
Cash Flow Statement	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	TOTAL
Net Income	97,701	-57,598	181,710	-22,809	-479,337	32,466	32,466	32,466	32,466	32,466	32,466	32,466	-53,069
Accounts Receivable	207,848	32,680	-228,551	242,601	91,894	0	0	0	0	0	0	0	346,472
Cash Flow Adjustments	-78,530	-82,489	-339,991	130,300	272,334	75,975	75,975	75,975	75,975	75,975	75,975	75,975	433,447
Change in Cash	19,172	-140,088	-158,280	107,492	-207,003	108,441	108,441	108,441	108,441	108,441	108,441	108,441	380,378
Ending Cash	707,339	567,252	408,97 ¹ Po	ene مروع wered by Boa	ardOnTrack	417,901	526,341	634,782	743,223	851,664	960,104	1,068,545	PAGE 18 of 3

Voices for International Business and Education - Finance / Developmeny Committee Meeting - Agenda - Monday February 5, 2024 at 6:30 PM

Total Liabilities and Equity	1,901,610	1,220,970	1,942,455
Total Equity	1,059,124	778,792	1,006,055
Net Income	-152,942	-280,332	-53,069
Unrestricted Net Assets	1,212,066	1,059,124	1,059,124
Equity			
	042,400	442,1/0	930,400
Total Long-Term Liabilities	842,486	442,178	936,400
Total Current Liabilities	<u> </u>	442,178 0	936,400
Accounts Payable	305,712	25,888	305,712
Other Current Liabilities	536,774	416,290	630,688
Current Liabilities			
Liabilities			
Liabilities and Equity			
Total Assets	1,901,610	1,220,970	1,942,455
Total Noncurrent Assets	669,143	669,143	669,143
Facilities, Net	669,143	669,143	669,143
Noncurrent Assets		00 1	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Total Current Assets	1,232,467	551,826	1,273,312
Accounts Receivable	544,299	242,366	204,767
Current Assets Cash	688,167	309,460	1,068,545
Assets			
A 4 -	Previous Year End	Current	

Dashboard

International High School of New Orleans July 2023 through November 2023



Financial Snapshot	Year-	Fo-Date Financials		Annual Forecast							
	Actual	Budget	Variance	Forecast	Budget	Variance	Remaining				
Revenue											
State and Local Revenue	1,982,292	1,983,665	(1,373)	4,840,796	4,830,796	10,000	2,858,504				
Federal Revenue	353,150	507,621	(154 ,471)	1,919,105	1,909,576	9,530	1,565,955				
Private Grants and Donations	850	-	850	850	-	850	-				
Earned Fees	71,361	90,656	(1 <mark>9</mark> ,295)	234,976	234,603	372	163,615				
Total Revenue	2,407,653	2,581,943	(174,290)	6,995,727	6,974,975	20,752	4,588,074				
Expenses											
Salaries	1,316,732	1,079,303	(237 ,429)	3,214,291	3,120,015 📃	(94,276)	1,897,559				
Employee Benefits	182,578	305,325	122,747	696,639	732,781	36,142	514,061				
Purchased Professional And Technical Serv	430,597	382,724	(<mark>47</mark> ,873)	1,076,914	1,004,648 🔲	(72,266)	646,316				
Purchased Property Services	110,522	126,139	15,617	289,226	302,734	13,508	178,704				
Other Purchased Services	379,854	436,714	56 <mark>,86</mark> 0	1,127,753	1,136,415	8,662	747,899				
Supplies	185,264	163,779	(2 <mark>1</mark> ,485)	384,188	393,069	8,881	198,925				
Property	-	-	-	-	-	-	-				
Debt Service And Miscellaneous	82,438	137,709	55 <mark>,27</mark> 1	259,784	283,483	23,699	177,347				
Other Uses Of Funds	-	-	-	-	-	-	-				
Interest	-	-	-	-	-	-	-				
Total Ordinary Expenses	2,687,985	2,631,693	(<mark>56</mark> ,292)	7,048,796	6,973,144 📕	(75,652)	4,360,811				
Net Ordinary Income	(280,332)	(49,750)	(230,582)	(53,069)	1,831 🔲	(54,900)	227,263				
Extraordinary Expenses											
Capital Outlay	-	-	i -	-	-	-	-				
Total Extraordinary Expenses	-	-	-	-	-	-	-				
Total Expenses	2,687,985	2,631,693	(<mark>56</mark> ,292)	7,048,796	6,973,144 📕	(75,652)	4,360,811				
Net Income	(280,332)	(49,750)	<mark>(230</mark> ,582)	(53,069)	1,831 📕	(54,900)	227,263				
Cash Flow Adjustments	(98,375)	(51,273)	(47,103)	433,447	(42,763)	476,209	531,822				
Change in Cash	(378,708)	(101,023)	(277 ,685)	380,378	(40,932)	421,310	759,085				

Income Statement

International High School of New Orleans

July 2023 through November 2023

Income Statement Actual Budget Variance Forecast Budget Variance Prv TO Revenue 1994000 - Local MPP 1,092,567 1,158,643 (86,076) 2,780,744 2,780,744 (0) 2,781 3110000 - Local MPP 879,724 821,688 58,056 1,972,052 (0) 1,372 310000 - Local MPP 879,724 821,688 58,056 1,972,052 (0) 1,000 320001 - Restricted Grants-In-Aid 0 0 0 0 0,000 0 10,000 0 1 3220001 - Hold Cost Services Fund 0 <td< th=""><th>744 0 052 0 000 0 000 0 000 0 000 0 000 0 000 0 000 0 000 0 796 0 254 0 714 0 512 0 351 0 605 0 816 0 490 0 760 0 000 0 603 0 850 0 850 0 639 372</th></td<>	744 0 052 0 000 0 000 0 000 0 000 0 000 0 000 0 000 0 000 0 796 0 254 0 714 0 512 0 351 0 605 0 816 0 490 0 760 0 000 0 603 0 850 0 850 0 639 372
State and Local Revenue 1158,643 (66,076) 2,780,744 (00) 2,780 3110000 - State MFP 10,02,657 1,158,643 (66,076) 2,780,744 (00) 2,780 3110000 - State MFP 879,724 821,688 56,056 1,972,052 (00) 1,972 3110000 - State MFP 879,724 821,688 56,056 1,972,052 (00) 10,000 10 0 0 10 0	052 0 000 0 000 0 000 0 000 0 000 0 796 0 254 0 714 0 512 0 351 0 605 0 816 0 490 0 760 0 000 0 603 0 850 0 850 0 639 372
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3220001 - Restricted Grants-In-Aid 0 0 10,000 10,000 0,000 0 11 322000 - Education Support Fund 0 3,333 (3,333) (8,000) (8,000) 0 0 0 Total State and Local Revenue 1,982,282 1,983,685 (1,373) 4,840,786 4,390,786 10,000 4,840,786 4,390,786 10,000 4,840,786 4,390,786 10,000 4,840,786 4,390,786 10,000 4,840,786 4,390,786 10,000 4,840,786 4,390,786 10,000 4,840,786 4,390,786 10,000 4,840,986 4,451,000 11,102,000 10,000 10,000 4,640,00 9,472 166 4541000 - Title IN, Part A 15,630 5,518 10,111 21,056 22,075 (470) 2 4,54000 11,173 11 11,056 22,075 (477) 2 4,55000 0 0 7,77 1 14,555 10,011 21,056 2,075 (0) 7,77 1 14,552 11,81,51	000 0 000 0 000 0 796 0 254 0 714 0 512 0 351 0 605 0 816 0 490 0 760 0 0000 0 603 0 850 0 850 0 639 372
322000 - Education Support Fund 0 3.333 (3.333) (6.000) 60.000 <td>000 0 000 0 796 0 254 0 714 0 512 0 351 0 605 0 816 0 490 0 760 0 0000 0 603 0 850 0 850 0 639 372</td>	000 0 000 0 796 0 254 0 714 0 512 0 351 0 605 0 816 0 490 0 760 0 0000 0 603 0 850 0 850 0 639 372
3221000 - High Cost Services Fund 0 0 0 00000 0 0 Total State and Local Revenue 1,982,292 1,983,665 (1,373) 4,840,796 4,800,796 10,000 4,841 4515000 - School Food Service 84,080 94,041 (9,981) 255,254 (0) 255 4551000 - DEA, Part B 45,3140 22,024 87,714 88,360 (646) 83 454000 - Title II, Part A 15,635 38,610 14,655 163,512 154,040 9,472 166 454000 - Title II, Part A 15,635 0 111 2,1665 22,075 (4770) 22 455000 - Restricted Grants-In-Aid Fro 0 188,940 (168,940) 755,760 (0) 755 455000 - Other Foderal Funds 143,245 118,161 22,094 472,603 0 472,603 0 472,603 1,991,75 1,991,75 1,991,75 1,991,75 1,991,75 1,991,75 1,991,75 1,991,75 1,991,75 1,991,75 1,991,75 1,991,7	000 0 796 0 254 0 714 0 512 0 351 0 605 0 816 0 490 0 760 0 000 0 603 0 850 0 850 0 639 372
Trail State and Local Revenue 1,982,292 1,983,665 (1,373) 4,840,796 4,800,796 10,000 4,841 Federal Revenue 4515000 School Food Service 84,080 94,041 (9,961) 255,254 255,254 (00) 226 4531000 DEA, Part B 45,314 22,090 23,224 87,714 88,380 (644) 9,472 16 4541000 Title I Revenue 53,055 55,19 10,111 21,665 22,075 (470) 2 4547000 Title I, Part A 15,630 5,519 10,111 21,665 22,075 (470) 2 4557000 Redesign 1002a 0 14,623 14,823 58,490 68,490 (00) 75 4550000 Other Foderal Funds 143,243 118,161 26,044 472,603 0 47 4550000 Other Foderal Funds 143,245 118,161 1,909,056 9,530 1,911 Private Grants and Donations 850 0 850 <t< td=""><td>796 0 254 0 714 0 512 0 351 0 605 0 816 0 490 0 760 0 000 0 603 0 850 0 850 0 639 372</td></t<>	796 0 254 0 714 0 512 0 351 0 605 0 816 0 490 0 760 0 000 0 603 0 850 0 850 0 639 372
Federal Revenue Federal Revenue 552,554 255,254 255,254 (0) 255 4515000 · DEA, Part B 45,314 22,090 22,324 87,714 88,360 (646) 86 4541000 · Title I, Revenue 53,065 33,510 14,555 153,511 12,351 0 0 16 4545000 · Title I, Part A 0 3,088 0,146,55 113,116 2,261 13,2351 10,013 0 17,73 1 455000 · Title II, Part A 11,816 2,661 9,155 11,816 1,663 0 0 0 3,6490 0 0 0 3,545 11,816 1,653 1,773 1 1,773 1 1,773 1 1,757,60 0 0 0 0 0 0 3,750 0 0 757,760 0 0 777 1,717 1,717 1,717 1,717 1,717 1,717 1,717 1,717 1,717 1,717 1,717 1,717 1,717	254 0 714 0 512 0 351 0 605 0 816 0 490 0 760 0 000 0 603 0 105 0 850 0 639 372
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4545000 - Title II, Part A 15,630 5,519 10,111 21,805 22,075 (470) 22 4547000 - Title III, Part A 11,816 2,661 9,155 11,816 10,643 11,173 11 4550000 - Restricted Grants-In-Aid Fro 0 148,340 (188,940) 755,760 755,760 (00) 55 4550000 - Other NCLB Programs 0 20,000 (20,000) 860,000 (00) 647 4590000 - Other NCLB Programs 0 20,000 (20,000) 860,000 0 477 Total Federal Funds 143,245 118,151 25,094 472,603 472,603 0 477 Total Federal Revenue 353,150 507,621 (154,471) 1,919,105 1,909,576 9,530 1,911 1922000 - Restricted Contributions and Donations 850 0 850 0 850 0 850 1,911 639 372 1740000 1,911 639 372 1740000 1,911 1,911 639 372 1	605 0 816 0 490 0 760 0 000 0 603 0 105 0 850 0 639 372
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4550000 · Redesign 1003a 0 14,623 (14,623) 58,490 58,490 (0) 55 4551000 · Restricted Grants-In-Aid Fro 0 188,940 (188,940) 755,760 755,760 (0) 75 4559000 · Other NCLB Programs 0 20,000 (20,000) 80,000 80,000 80,000 (0) 76 4559000 · Other NCLB Programs 143,245 118,151 25,094 472,603 472,603 0 477 Total Federal Revenue 353,150 507,621 (154,471) 1,919,105 1,909,576 9,530 1,919 Private Grants and Donations 850 0 850 0 850 0 850 0 850 0 850 1011 639 372 7 7 7 7 7 1740000 · Interst 461 266 195 1,011 639 372 1921000 · Unrestricted Contributions and Do 17,95 3,9172 (21,215) 9,4014 40,014 (0) 9 1993000 · Refund Of PY Expense	490 0 760 0 0000 0 603 0 105 0 850 0 850 0 639 372
4551000 · Restricted Grants-In-Aid Fro 0 188,940 (188,940) 755,760 755,760 (00) 756 4559000 · Other NCLB Programs 0 20,000 (20,000) 80,000 80,000 (00) 0 4559000 · Other NCLB Programs 143,245 118,151 252,094 472,603 0 477 Total Federal Revenue 353,150 507,621 (154,471) 1,919,105 1,909,576 9,530 1,919 Private Grants and Donations 850 0 850 0 850 850 0 850 6 1,919 1,919,105 1,909,576 9,530 1,919	760 0 0000 0 603 0 105 0 850 0 639 372
4559000 · Other NCLB Programs 0 20,000 (20,000) 80,000 80,000 (00) 88 4559000 · Other Federal Funds 143,245 118,151 25,094 472,603 472,603 0 477 Total Federal Revenue 353,150 507,621 (154,471) 1,911,05 1,90,576 9,530 1,911 Private Grants and Donations 850 0 850 0 850 0 850 0 850 0 850 0 850 0 850 0 850 0 850 0 850 0 850 0 850 0 850 0 79,820 (00) 77 1740000 · Student Fees 51,121 26,607 24,515 79,820 79,820 (00) 77 199000 · Unrestricted Contributions and Do 17,958 39,172 (21,245) 94,014 94,014 (00) 99 1993000 · Refund Of PY Expense 0 0 0 0 0 0 0 1199000 · Other Activity Income 74,31 </td <td>000 0 603 0 105 0 850 0 850 0 639 372</td>	000 0 603 0 105 0 850 0 850 0 639 372
4590000 · Other Federal Funds 143,245 118,151 25,094 472,603 472,603 472,603 0 472,603 Total Federal Revenue 353,150 507,621 (154,471) 1,919,105 1,909,576 9,530 1,911 Private Grants and Donations 850 0 79,820 79,820 79,820 00 77 1740000 · Student Fees 51,121 26,607 24,515 79,820 79,820 0	603 0 105 0 850 0 850 0 639 372
Total Federal Revenue 353,150 507,621 (154,471) 1,919,105 1,909,576 9,530 1,919 Private Grants and Donations 122200 · Restricted Contributions and Done 850 0 850 0 850 Total Private Grants and Donations 850 0 850 0 850 0 850 Earned Fees 1150000 · Interest 461 266 195 1,011 639 372 1740000 · Student Fees 51,121 26,607 24,515 79,820 79,820 (00) 77 199000 · Other Activity Income 78 1,552 (1,474) 3,725 3,725 0 339 199100 · Direstricted Contributions and Do 17,958 39,172 (21,215) 94,014 94,014 (0) 99 1993000 · Refund Of PY Expense 0 2.0 0 0 0 0 0 0 Total Revenue 2,407,653 2,581,943 (174,290) 6,995,727 6,974,975 20,752 6,995 S	105 0 850 0 850 0 639 372
Private Grants and Donations 850 0 850 0 850 122000 · Restricted Contributions and Done 850 0 850 0 850 Total Private Grants and Donations 850 0 850 0 850 Total Private Grants and Donations 850 0 850 0 850 Earned Fees 1510000 · Interest 461 266 195 1,011 639 372 1740000 · Other Activity Income 78 1,552 (1,474) 3,725 0 372 1921000 · Unrestricted Contributions and Do 17,958 39,172 (21,215) 94,014 400 94 1993000 · Refund Of PY Expense 0 21,285 (21,285) 51,085 51,085 0 55 199400 · Prior Year Adjustments 0 0 0 0 0 0 6.995,727 6.974,975 20,752 6.995 Total Revenue 2,407,653 2,581,943 (174,290) 6.995,727 6.974,975 20,752 6.995 </td <td>850 0 850 0 639 372</td>	850 0 850 0 639 372
1922000 · Restricted Contributions and Done 850 0 850 0 850 Total Private Grants and Donations 850 0 850 0 850 0 850 Earned Fees 1510000 · Interest 461 266 195 1,011 639 372 1740000 · Student Fees 51,121 26,607 24,515 79,820 79,820 00 73 1921000 · Other Activity Income 78 1,552 (1,474) 3,725 3,725 0 73 1921000 · Driestricted Contributions and Do 17,958 39,172 (21,215) 94,014 94,014 00 94 1993000 · Prior Year Adjustments 0 0 0 0 0 0 0 0 0 10 1993000 · Other Miscellaneous Revenues 1,743 1,774 (31) 5,321 5,321 (0) 22 23 Total Revenue 2,407,653 2,581,943 (174,290) 6,995,727 6,974,975 20,752 6,999	850 0 639 372
Total Private Grants and Donations 850 0 850 850 0 850 Earned Fees 1510000 · Interest 461 266 195 1,011 639 372 1740000 · Student Fees 51,121 26,607 24,515 79,820 (0) 77 1790000 · Other Activity Income 78 1,552 (1,474) 3,725 3,725 0 372 1921000 · Unrestricted Contributions and Do 17,958 39,172 (21,285) 51,085 51,085 0 5 1993000 · Refund Of PY Expense 0 234,976 234,603 372 233 72 234,976 234,603 372 234,976 234,603 372 234,976 234,603 372 234,976 234,603 <td>850 0 639 372</td>	850 0 639 372
Earned Fees 1510000 · Interest 461 266 195 1,011 639 372 1740000 · Student Fees 511,221 26,607 24,515 79,820 79,820 (0) 74 1790000 · Other Activity Income 78 1,552 (1,474) 3,725 3,725 0 372 1921000 · Unrestricted Contributions and Do 17,958 39,172 (21,215) 94,014 94,014 (0) 94 1993000 · Refund Of PY Expense 0	639 372
1740000 · Student Fees 51,121 26,607 24,515 79,820 79,820 (0) 79 1790000 · Other Activity Income 78 1,552 (1,474) 3,725 3,725 0 39 1921000 · Unrestricted Contributions and Do 17,958 39,172 (21,215) 94,014 94,014 (0) 99 1993000 · Refund Of PY Expense 0 21,285 (21,285) 51,085 51,085 0 0 0 1993000 · Other Miscellaneous Revenues 1,743 1,774 (31) 5,321 (0) 9 Total Earned Fees 71,361 90,656 (19,295) 234,976 234,603 372 23 Total Revenue 2,407,653 2,581,943 (174,290) 6,995,727 6,974,975 20,752 6,995 Expenses Salaries	
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1993000 · Refund Of PY Expense 0 21,285 (21,285) 51,085 51,085 0 0 1994100 · Prior Year Adjustments 0 </td <td>725 0</td>	725 0
1994100 · Prior Year Adjustments 0 <	014 0
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Total Earned Fees 71,361 90,656 (19,295) 234,976 234,603 372 234 Total Revenue 2,407,653 2,581,943 (174,290) 6,995,727 6,974,975 20,752 6,999 Expenses Salaries 1110000 · School Administrators 265,310 268,130 2,820 643,512 643,512 0 6443 1120000 · Teachers 614,314 400,848 (213,466) 1,374,336 1,374,336 0 117 1121210 · Special Education Teachers 40,574 34,217 (6,357) 117,317 117,317 0 117 1130000 · Therapists/Specialists/Counselors 91,105 108,706 17,601 272,510 272,510 (0) 272 1142400 · Secretarial 53,563 52,840 (723) 126,816 126,816 00 373 1151210 · Aides Special Education 12,531 10,835 (1,696) 37,148 37,148 00 33 1160000 · Service Workers 32,812 33,368 556 80,084	0 0
Total Revenue 2,407,653 2,581,943 (174,290) 6,995,727 6,974,975 20,752 6,995 Expenses Salaries 1110000 · School Administrators 265,310 268,130 2,820 643,512 643,512 0 6443,512 1120000 · Teachers 614,314 400,848 (213,466) 1,374,336 1,374,336 (0) 1,374 1121210 · Special Education Teachers 40,574 34,217 (6,357) 117,317 117,317 0 117 1130000 · Therapists/Specialists/Counselors 91,105 108,706 17,601 272,510 272,510 (0) 272 1142400 · Secretarial 53,563 52,840 (723) 126,816 126,816 (0) 124 1151210 · Aides Special Education 12,531 10,835 (1,696) 37,148 37,148 (0) 33 1180000 · Degreed Professional 33,702 37,500 3,798 90,000 90,000 90 94,276) 174 1190000 · Other Salaries 73,584 60,927 <	321 0
Expenses Salaries 1110000 · School Administrators 265,310 268,130 2,820 643,512 643,512 0 644 1120000 · Teachers 614,314 400,848 (213,466) 1,374,336 1,374,336 (0) 1,374 1121210 · Special Education Teachers 40,574 34,217 (6,357) 117,317 117,317 0 117 1130000 · Therapists/Specialists/Counselors 91,105 108,706 17,601 272,510 272,510 (0) 272 1142400 · Secretarial 53,563 52,840 (723) 126,816 126,816 0) 120 1151210 · Aides Special Education 12,531 10,835 (1,696) 37,148 37,148 (0) 33 1160000 · Service Workers 32,812 33,368 556 80,084 80,084 0 80 1180000 · Degreed Professional 33,702 37,500 3,798 90,000 90,000 0 90 1190000 · Other Salaries 73,584 60,927 (12,657) <td< td=""><td></td></td<>	
Salaries 1110000 · School Administrators 265,310 268,130 2,820 643,512 643,512 0 643 1120000 · Teachers 614,314 400,848 (213,466) 1,374,336 1,374,336 (0) 1,374 1121210 · Special Education Teachers 40,574 34,217 (6,357) 117,317 117,317 0 117 1130000 · Therapists/Specialists/Counselors 91,105 108,706 17,601 272,510 272,510 (0) 272 1142400 · Secretarial 53,563 52,840 (723) 126,816 126,816 (0) 124 1151210 · Aides Special Education 12,531 10,835 (1,696) 37,148 37,148 (0) 37 1160000 · Service Workers 32,812 33,368 556 80,084 80,084 0 86 1180000 · Degreed Professional 33,702 37,500 3,798 90,000 90,000 0 90 94,276 17 1190000 · Other Salaries 73,584 60,927 (12,657) 251,885 157,609 (94,276) 17	355 372
1110000 · School Administrators265,310268,1302,820643,512643,51206431120000 · Teachers614,314400,848(213,466)1,374,3361,374,336(0)1,3741121210 · Special Education Teachers40,57434,217(6,357)117,317117,31701171130000 · Therapists/Specialists/Counselors91,105108,70617,601272,510272,510(0)2721142400 · Secretarial53,56352,840(723)126,816126,816(0)1201151210 · Aides Special Education12,53110,835(1,696)37,14837,148(0)321160000 · Service Workers32,81233,36855680,08480,0840801180000 · Degreed Professional33,70237,5003,79890,00090,0000901190000 · Other Salaries73,58460,927(12,657)251,885157,609(94,276)175	
1120000 · Teachers614,314400,848(213,466)1,374,3361,374,336(0)1,3741121210 · Special Education Teachers40,57434,217(6,357)117,317117,31701171130000 · Therapists/Specialists/Counselors91,105108,70617,601272,510272,510(0)2721142400 · Secretarial53,56352,840(723)126,816126,816(0)1201151210 · Aides Special Education12,53110,835(1,696)37,14837,148(0)331160000 · Service Workers32,81233,36855680,08480,0840801180000 · Degreed Professional33,70237,5003,79890,00090,0000901190000 · Other Salaries73,58460,927(12,657)251,885157,609(94,276)175	512 0
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1160000 · Service Workers 32,812 33,368 556 80,084 80,084 0 80 1180000 · Degreed Professional 33,702 37,500 3,798 90,000 90,000 0 90 1190000 · Other Salaries 73,584 60,927 (12,657) 251,885 157,609 (94,276) 175	816 0
1180000 · Degreed Professional 33,702 37,500 3,798 90,000 90,000 0 90 1190000 · Other Salaries 73,584 60,927 (12,657) 251,885 157,609 94,276 175	148 0
1190000 · Other Salaries 73,584 60,927 (12,657) 251,885 157,609 (94,276) 179	084 0
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1500000 · Stipend Pay 84,820 54,510 (30,310) 163,530 163,530 (0) 163 Total Salaries 1,316,732 1,079,303 (237,429) 3,214,291 3,120,015 (94,276) 3,144	
Employee Benefits	10 12,010
	088 0
	441 0
	240 0
2300000 · Retirement 14,918 24,964 10,046 59,913 59,913 0 59	913 0
2500000 · Unemployment Compensation 1,045 6,364 5,318 15,273 15,273 0 15	273 0
	200 0
2602510 · Workers Comp, Fiscal Svcs 5,410 0 (5,410) 14,146 0 (14,146)	0 -14,146
	626 50,288
	781 36,142
Purchased Professional And Technical Services	028 20.000
	928 <mark>30,080</mark> 000 0
	000 0
	000 0
	000 0 753 10,753
	000 0 753 10,753
	000 0 753 10,753 780 0
3201000 · Purchased Educational Services 31,837 0 (31,837) 79,011 0 (79,011)	000 0 753 10,753 780 0 000 46,000
3202100 · Purchased Educational Services 13,214 7,095 (6,119) 21,285 21,285 0 2	000 0 753 10,753 780 0 000 46,000 788 0
	000 0 753 10,753 780 0 000 46,000 788 0 949 0 0 -79,011 285 0
3202200 · Purchased Educational Services 11,810 8,106 (3,704) 24,318 24,318 0 24	000 0 753 10,753 780 0 000 46,000 788 0 949 0 0 -79,011 285 0 314 0

3322310 ⋅ Legal Svcs 3332310 ⋅ Audit Svcs									
3332310 Audit Svcs	54,247	34,871	(19,375)	100,000	83,691	٥	(16,309)	83,691	-16,309
	0	17,897	17,897	42,953	42,953		0	42,953	0
3390000 · Other Professional Services	64,871	43,803	(21,068)	151,128	105,128		(46,000)	105,128	-46,000
3392662 · Other Professional Services - Sec	197	25,000	24,803	60,000	60,000		0	60,000	0
3392830 · Background Checks	841	820	(21)	1,967	1,967		0	1,967	0
3402510 · Fiscal Purch Prof and Tech Svcs	6,894	8,182	1,288	19,638	19,638		(0)	19,638	0
3402840 · Admin Tech Svcs	32,177	34,139	1,963	81,935	81,935		(0)	81,935	0
Total Purchased Professional And Technical	430,597	382,724	(47,873)	1,076,914	1,004,648		(72,266)	1,022,428	-54,486
Purchased Property Services			,						
4212620 · Disposal Svcs	766	3,751	2,985	9,002	9,002	1	0	9,002	0
4232620 · Custodial Svcs	66,718	84,849	18,131	175,000	203,637		28,637	203,637	28,637
4302620 · Repairs and Maint Svcs	21,955	23,942	1,987	57,460	57,460		0	57,460	0
4422400 · Rental of Equip-School Admin	1,565	667	(899)	1,600	1,600		0	1,600	0
4422620 · Rental of EquipBldg	17,372	11,068	(6,304)	41,693	26,564	n i	(15,129)	26,564	-15,129
4900000 · Other Property Services	2,146	1,863	(283)	4,471	4,471	1	(0)	4,471	0
Total Purchased Property Services	110,522	126,139	15,617	289,226	302,734	1	13,508	302,734	13,508
Other Purchased Services	,022	.20,.00	,	200,220	002,000		10,000	002,000	.0,000
5192720 · Student Transportation	165,628	173,711	8,082	471,500	471,500	1	0	471,500	0
5212310 · Liability Insurance	35,076	35,734	658	85,761	85,761		0	85,761	0
5222620 · Prop Ins	5,585	00,104	(5,585)	5,585	0		(5,585)	2,793	-2,793
5302400 · Communications	26,958	56,798	29,840	120,000	136,315		16,315	136,315	16,315
5402310 · Advertising	5,170	5,962	792	14,308	14,308		0	14,308	10,515
550 · Printing and Binding	0,170	0,302	0	14,500 0	0		0	0	0
5500000 · Printing and Binding	0	3,769		-	0		-	-	•
5641100 · Tuition to Educational Service Age	400	3,769 9,756	3,769 9,356	3,500 29,267	9,046 29,267		5,546 0	4,500 29,267	1,000 0
5703100 · Food Svcs Operations	400 45,918	9,756 88,627	9,356 42,708	29,267 240,558	29,267 240,558	ł		29,267 240,558	0
5703100 · Food Svcs Operations 5800000 · Travel							(0) (3 408)		•
	36,004	13,582	(22,422)	36,004	32,596		(3,408)	32,596	-3,408
5900000 · Miscellaneous Purchased Service 5902400 · Miscellaneous Purchased Service	54,908 4 207	48,776 0	(6,132)	117,063	117,063 0		(0) (4,207)	117,063 0	-4 207
	4,207		(4,207)	4,207	-		(4,207)	-	-4,207
Total Other Purchased Services	379,854	436,714	56,860	1,127,753	1,136,415		8,662	1,134,661	6,908
Supplies			(22.22.1)			4			
6101100 · Regular Programs	114,165	53,204	(60,961)	135,165	127,689		(7,475)	127,689	-7,475
6101210 · Special Education	28	0	(28)	28	0	J	(28)	0	-28
6102400 · School Admin Suplies	14,405	4,434	(9,971)	21,405	10,643	l l	(10,763)	10,643	-10,763
6102620 · Supplies-Bldg	3,368	8,186	4,818	17,368	19,646		2,278	19,646	2,278
6151100 · TechRegular Programs	14,539	36,881	22,342	88,515	88,515		0	88,515	0
6152400 · TechSchool Admin	0	4,331	4,331	10,395	10,395		0	10,395	0
6222620 · Electricity	31,449	35,964	4,515	86,313	86,313		(0)	86,313	0
6400000 · Textbooks & Workbooks	7,310	20,779	13,469	25,000	49,869		24,869	49,869	24,869
Total Supplies	185,264	163,779	(21,485)	384,188	393,069		8,881	393,069	8,881
Debt Service And Miscellaneous									
8102400 · Dues and FeesSchool Admin	73,902	34,048	(39,854)	102,143	102,143		0	102,143	0
8950000 · Miscellaneous non-public Expens	8,504	20,068	11,563	36,504	60,203		23,699	39,095	2,591
8970000 · Insurance per child	0	68,000	68,000	68,000	68,000	i	0	68,000	0
							, i i i i i i i i i i i i i i i i i i i	,	
8990000 · Student Scholarships	0	3,079	3,079	3,079	3,079		0	3,079	0
9330000 · Indirect Costs	32	3,079 12,515	3,079 12,483	3,079 50,059	3,079 50,059		0 0	3,079 50,059	0 0
9330000 Indirect Costs Total Debt Service And Miscellaneous	32 82,438	3,079 12,515 137,709	3,079 12,483 55,271	3,079 50,059 259,784	3,079 50,059 283,483		23,699	3,079 50,059 262,376	2,591
9330000 Indirect Costs Total Debt Service And Miscellaneous Total Expenses	32 82,438 2,687,985	3,079 12,515 137,709 2,631,693	3,079 12,483 55,271 (56,292)	3,079 50,059 259,784 7,048,796	3,079 50,059 283,483 6,973,144		23,699 (75,652)	3,079 50,059 262,376 6,990,324	2,591 -58,471
9330000 Indirect Costs Total Debt Service And Miscellaneous	32 82,438	3,079 12,515 137,709	3,079 12,483 55,271	3,079 50,059 259,784	3,079 50,059 283,483		23,699	3,079 50,059 262,376	2,591
9330000 · Indirect Costs Total Debt Service And Miscellaneous Total Expenses Net Income	32 82,438 2,687,985 (280,332)	3,079 12,515 137,709 2,631,693 (49,750)	3,079 12,483 55,271 (56,292) (230,582)	3,079 50,059 259,784 7,048,796 (53,069)	3,079 50,059 283,483 6,973,144 1,831		23,699 (75,652) (54,900)	3,079 50,059 262,376 6,990,324 5,030	2,591 -58,471 -58,099
9330000 · Indirect Costs Total Debt Service And Miscellaneous Total Expenses Net Income Cash Flow Statement	32 82,438 2,687,985 (280,332) Actual	3,079 12,515 137,709 2,631,693 (49,750) Budget	3,079 12,483 55,271 (56,292) (230,582) Variance	3,079 50,059 259,784 7,048,796 (53,069) Forecast	3,079 50,059 283,483 6,973,144 1,831 Budget		23,699 (75,652) (54,900) Variance	3,079 50,059 262,376 6,990,324 5,030 Prv TOTAL	2,591 -58,471 -58,099
9330000 · Indirect Costs Total Debt Service And Miscellaneous Total Expenses Net Income Cash Flow Statement Net Income	32 82,438 2,687,985 (280,332)	3,079 12,515 137,709 2,631,693 (49,750)	3,079 12,483 55,271 (56,292) (230,582)	3,079 50,059 259,784 7,048,796 (53,069)	3,079 50,059 283,483 6,973,144 1,831		23,699 (75,652) (54,900)	3,079 50,059 262,376 6,990,324 5,030	2,591 -58,471 -58,099
9330000 · Indirect Costs Total Debt Service And Miscellaneous Total Expenses Net Income Cash Flow Statement Net Income Cash Flow Adjustments	32 82,438 2,687,985 (280,332) Actual	3,079 12,515 137,709 2,631,693 (49,750) Budget	3,079 12,483 55,271 (56,292) (230,582) Variance	3,079 50,059 259,784 7,048,796 (53,069) Forecast	3,079 50,059 283,483 6,973,144 1,831 Budget		23,699 (75,652) (54,900) Variance	3,079 50,059 262,376 6,990,324 5,030 Prv TOTAL	2,591 -58,471 -58,099
9330000 · Indirect Costs Total Debt Service And Miscellaneous Total Expenses Net Income Cash Flow Statement Net Income Cash Flow Adjustments Accounts Receivable	32 82,438 2,687,985 (280,332) Actual (280,332)	3,079 12,515 137,709 2,631,693 (49,750) Budget (49,750)	3,079 12,483 55,271 (56,292) (230,582) Variance (230,582)	3,079 50,059 259,784 7,048,796 (53,069) Forecast (53,069)	3,079 50,059 283,483 6,973,144 1,831 Budget 1,831		23,699 (75,652) (54,900) Variance F (54,900)	3,079 50,059 262,376 6,990,324 5,030 Prv TOTAL Di 5,030	2,591 -58,471 -58,099 ff -58,099
9330000 · Indirect Costs Total Debt Service And Miscellaneous Total Expenses Net Income Cash Flow Statement Net Income Cash Flow Adjustments	32 82,438 2,687,985 (280,332) Actual (280,332) 346,472	3,079 12,515 137,709 2,631,693 (49,750) Budget (49,750) (1,064)	3,079 12,483 55,271 (56,292) (230,582) Variance	3,079 50,059 259,784 7,048,796 (53,069) Forecast (53,069) 346,472	3,079 50,059 283,483 6,973,144 1,831 Budget 1,831 (1,064)		23,699 (75,652) (54,900) Variance F (54,900) 347,536	3,079 50,059 262,376 6,990,324 5,030 Prv TOTAL Di 5,030 235,506	2,591 -58,471 -58,099 iff -58,099 110,966
9330000 · Indirect Costs Total Debt Service And Miscellaneous Total Expenses Net Income Cash Flow Statement Net Income Cash Flow Adjustments Accounts Receivable	32 82,438 2,687,985 (280,332) Actual (280,332)	3,079 12,515 137,709 2,631,693 (49,750) Budget (49,750)	3,079 12,483 55,271 (56,292) (230,582) Variance (230,582)	3,079 50,059 259,784 7,048,796 (53,069) Forecast (53,069)	3,079 50,059 283,483 6,973,144 1,831 Budget 1,831		23,699 (75,652) (54,900) Variance F (54,900)	3,079 50,059 262,376 6,990,324 5,030 Prv TOTAL Di 5,030	2,591 -58,471 -58,099 ff -58,099
9330000 · Indirect Costs Total Debt Service And Miscellaneous Total Expenses Net Income Cash Flow Statement Net Income Cash Flow Adjustments Accounts Receivable 1530000 · Accounts Receivable	32 82,438 2,687,985 (280,332) Actual (280,332) 346,472	3,079 12,515 137,709 2,631,693 (49,750) Budget (49,750) (1,064)	3,079 12,483 55,271 (56,292) (230,582) Variance (230,582) 347,536	3,079 50,059 259,784 7,048,796 (53,069) Forecast (53,069) 346,472	3,079 50,059 283,483 6,973,144 1,831 Budget 1,831 (1,064)		23,699 (75,652) (54,900) Variance F (54,900) 347,536	3,079 50,059 262,376 6,990,324 5,030 Prv TOTAL Di 5,030 235,506	2,591 -58,471 -58,099 iff -58,099 110,966
9330000 · Indirect Costs Total Debt Service And Miscellaneous Total Expenses Net Income Cash Flow Statement Net Income Cash Flow Adjustments Accounts Receivable 1530000 · Accounts Receivable Total Accounts Receivable	32 82,438 2,687,985 (280,332) Actual (280,332) 346,472	3,079 12,515 137,709 2,631,693 (49,750) Budget (49,750) (1,064)	3,079 12,483 55,271 (56,292) (230,582) Variance (230,582) 347,536	3,079 50,059 259,784 7,048,796 (53,069) Forecast (53,069) 346,472	3,079 50,059 283,483 6,973,144 1,831 Budget 1,831 (1,064)		23,699 (75,652) (54,900) Variance F (54,900) 347,536	3,079 50,059 262,376 6,990,324 5,030 Prv TOTAL Di 5,030 235,506	2,591 -58,471 -58,099 iff -58,099 110,966
9330000 · Indirect Costs Total Debt Service And Miscellaneous Total Expenses Net Income Cash Flow Statement Net Income Cash Flow Adjustments Accounts Receivable 1530000 · Accounts Receivable Total Accounts Receivable Depreciation Expense	32 82,438 2,687,985 (280,332) Actual (280,332) 346,472 346,472	3,079 12,515 137,709 2,631,693 (49,750) Budget (49,750) (1,064) (1,064)	3,079 12,483 55,271 (56,292) (230,582) Variance (230,582) 347,536 347,536	3,079 50,059 259,784 7,048,796 (53,069) Forecast (53,069) 346,472 346,472	3,079 50,059 283,483 6,973,144 1,831 Budget 1,831 (1,064)		23,699 (75,652) (54,900) Variance F (54,900) 347,536	3,079 50,059 262,376 6,990,324 5,030 Prv TOTAL Di 5,030 235,506 235,506	2,591 -58,471 -58,099 fff -58,099 110,966 110,966 0
9330000 · Indirect Costs Total Debt Service And Miscellaneous Total Expenses Net Income Cash Flow Statement Net Income Cash Flow Adjustments Accounts Receivable 1530000 · Accounts Receivable Total Accounts Receivable Depreciation Expense 2050000 · Property and Equiptment	32 82,438 2,687,985 (280,332) Actual (280,332) 346,472 346,472	3,079 12,515 137,709 2,631,693 (49,750) Budget (49,750) (1,064) (1,064)	3,079 12,483 55,271 (56,292) (230,582) Variance (230,582) 347,536 347,536 0	3,079 50,059 259,784 7,048,796 (53,069) Forecast (53,069) 346,472 346,472 0	3,079 50,059 283,483 6,973,144 1,831 Budget 1,831 (1,064)		23,699 (75,652) (54,900) Variance F (54,900) 347,536	3,079 50,059 262,376 6,990,324 5,030 Prv TOTAL Di 5,030 235,506 235,506 0	2,591 -58,471 -58,099 iff -58,099 110,966 110,966 0 0
9330000 · Indirect Costs Total Debt Service And Miscellaneous Total Expenses Net Income Cash Flow Statement Net Income Cash Flow Adjustments Accounts Receivable 1530000 · Accounts Receivable Total Accounts Receivable Depreciation Expense 2050000 · Property and Equiptment 2102620 · Leasehold improvements	32 82,438 2,687,985 (280,332) Actual (280,332) 346,472 346,472 0 0 0	3,079 12,515 137,709 2,631,693 (49,750) Budget (49,750) (1,064) (1,064) 0 0	3,079 12,483 55,271 (56,292) (230,582) Variance (230,582) 347,536 347,536 0 0	3,079 50,059 259,784 7,048,796 (53,069) Forecast (53,069) 346,472 346,472 0 0	3,079 50,059 283,483 6,973,144 1,831 Budget 1,831 (1,064) (1,064) 0 0		23,699 (75,652) (54,900) Variance F (54,900) 347,536	3,079 50,059 262,376 6,990,324 5,030 Prv TOTAL Di 5,030 235,506 235,506 0 0	2,591 -58,471 -58,099 fff -58,099 110,966 110,966
9330000 · Indirect Costs Total Debt Service And Miscellaneous Total Expenses Net Income Cash Flow Statement Net Income Cash Flow Adjustments Accounts Receivable 1530000 · Accounts Receivable Total Accounts Receivable Depreciation Expense 2050000 · Property and Equiptment 2102620 · Leasehold improvements 2200000 · Accountated Depreciation	32 82,438 2,687,985 (280,332) Actual (280,332) 346,472 346,472 0 0 0 0	3,079 12,515 137,709 2,631,693 (49,750) Budget (49,750) (1,064) (1,064) 0 0 0 0	3,079 12,483 55,271 (56,292) (230,582) Variance (230,582) 347,536 347,536 0 0 0	3,079 50,059 259,784 7,048,796 (53,069) Forecast (53,069) 346,472 346,472 0 0 0	3,079 50,059 283,483 6,973,144 1,831 Budget 1,831 (1,064) (1,064) 0 0 0 0		23,699 (75,652) (54,900) Variance F (54,900) 347,536 347,536 0 0 0 0	3,079 50,059 262,376 6,990,324 5,030 Prv TOTAL Di 5,030 235,506 0 0 0 0	2,591 -58,471 -58,099 iff -58,099 110,966 110,966 0 0 0 0 0 0
9330000 · Indirect Costs Total Debt Service And Miscellaneous Total Expenses Net Income Cash Flow Statement Net Income Cash Flow Adjustments Accounts Receivable 1530000 · Accounts Receivable Total Accounts Receivable Depreciation Expense 2050000 · Property and Equiptment 2102620 · Leasehold improvements 2200000 · Accounts Payable	32 82,438 2,687,985 (280,332) Actual (280,332) 346,472 346,472 0 0 0 0 0 (279,824)	3,079 12,515 137,709 2,631,693 (49,750) Budget (49,750) (1,064) (1,064) (1,064) 0 0 0 0 135,734	3,079 12,483 55,271 (56,292) (230,582) Variance (230,582) 347,536 347,536 0 0 0 0 0 (415,558)	3,079 50,059 259,784 7,048,796 (53,069) Forecast (53,069) 346,472 346,472 0 0 0 0 0	3,079 50,059 283,483 6,973,144 1,831 Budget 1,831 (1,064) (1,064) 0 0 0 0 135,734		23,699 (75,652) (54,900) Variance F (54,900) 347,536 347,536 0 0 0 0 0 (135,734)	3,079 50,059 262,376 6,990,324 5,030 Prv TOTAL Di 5,030 235,506 235,506 0 0 0 0 0	2,591 -58,471 -58,099 iff -58,099 110,966 110,966 0 0 0 0 0 0
9330000 · Indirect Costs Total Debt Service And Miscellaneous Total Expenses Net Income Cash Flow Statement Net Income Cash Flow Adjustments Accounts Receivable 1530000 · Accounts Receivable Total Accounts Receivable Depreciation Expense 2050000 · Property and Equiptment 2102620 · Leasehold improvements 2200000 · Accounts Payable Total Depreciation Expense	32 82,438 2,687,985 (280,332) Actual (280,332) 346,472 346,472 0 0 0 0 0 (279,824)	3,079 12,515 137,709 2,631,693 (49,750) Budget (49,750) (1,064) (1,064) (1,064) 0 0 0 0 135,734	3,079 12,483 55,271 (56,292) (230,582) Variance (230,582) 347,536 347,536 0 0 0 0 0 (415,558)	3,079 50,059 259,784 7,048,796 (53,069) Forecast (53,069) 346,472 346,472 0 0 0 0 0	3,079 50,059 283,483 6,973,144 1,831 Budget 1,831 (1,064) (1,064) 0 0 0 0 135,734		23,699 (75,652) (54,900) Variance F (54,900) 347,536 347,536 0 0 0 0 0 (135,734)	3,079 50,059 262,376 6,990,324 5,030 Prv TOTAL Di 5,030 235,506 235,506 0 0 0 0 0	2,591 -58,471 -58,099 -58,099 110,966 110,966 0 0 0
9330000 · Indirect Costs Total Debt Service And Miscellaneous Total Expenses Net Income Cash Flow Statement Net Income Cash Flow Adjustments Accounts Receivable 1530000 · Accounts Receivable Total Accounts Receivable Depreciation Expense 2050000 · Property and Equiptment 2102620 · Leasehold improvements 2200000 · Accounts Payable Total Depreciation Expense Accounts Receivable	32 82,438 2,687,985 (280,332) Actual (280,332) 346,472 346,472 0 0 0 0 0 (279,824) (279,824)	3,079 12,515 137,709 2,631,693 (49,750) Budget (49,750) (1,064) (1,064) (1,064) 0 0 0 0 135,734 135,734	3,079 12,483 55,271 (56,292) (230,582) Variance (230,582) 347,536 347,536 347,536 0 0 0 (415,558) (415,558)	3,079 50,059 259,784 7,048,796 (53,069) Forecast (53,069) 346,472 346,472 0 0 0 0 0 (0)	3,079 50,059 283,483 6,973,144 1,831 Budget 1,831 (1,064) (1,064) (1,064) (1,064) (1,064) (1,064) (1,064)		23,699 (75,652) (54,900) Variance F (54,900) 347,536 347,536 0 0 0 0 (135,734) (135,734)	3,079 50,059 262,376 6,990,324 5,030 Prv TOTAL Di 5,030 235,506 235,506 0 0 0 0 0 0	2,591 -58,471 -58,099 iff -58,099 110,966 110,966 0 0 0 0 0 0
9330000 · Indirect Costs Total Debt Service And Miscellaneous Total Expenses Net Income Cash Flow Statement Net Income Cash Flow Adjustments Accounts Receivable 1530000 · Accounts Receivable Total Accounts Receivable Depreciation Expense 2050000 · Property and Equiptment 2102620 · Leasehold improvements 2200000 · Accounts Payable Total Depreciation Expense Accrued Expenses 4200000 · Whitney Pay Cards	32 82,438 2,687,985 (280,332) Actual (280,332) 346,472 346,472 0 0 0 0 (279,824) (279,824) 33,797	3,079 12,515 137,709 2,631,693 (49,750) Budget (49,750) (1,064) (1,064) (1,064) 0 0 0 0 135,734 135,734	3,079 12,483 55,271 (56,292) (230,582) Variance (230,582) 347,536 347,536 347,536 0 0 0 0 (415,558) (415,558) 33,797	3,079 50,059 259,784 7,048,796 (53,069) Forecast (53,069) 346,472 346,472 0 0 0 0 0 (0) (0) (0) 333,797	3,079 50,059 283,483 6,973,144 1,831 Budget 1,831 (1,064) (1,06) (23,699 (75,652) (54,900) Variance F (54,900) 347,536 347,536 0 0 0 (135,734) (135,734) (135,734) 33,797 261,247	3,079 50,059 262,376 6,990,324 5,030 Prv TOTAL Di 5,030 235,506 235,506 0 0 0 0 0 0 0 0 0 0 0 0 0	2,591 -58,471 -58,099 iff -58,099 110,966 110,966 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
9330000 · Indirect Costs Total Debt Service And Miscellaneous Total Expenses Net Income Cash Flow Statement Net Income Cash Flow Adjustments Accounts Receivable 1530000 · Accounts Receivable Total Accounts Receivable Depreciation Expense 2050000 · Property and Equiptment 2102620 · Leasehold improvements 2200000 · Accounts Payable Total Depreciation Expense Accrued Expenses 4200000 · Whitney Pay Cards 4610000 · Accrued Salaries and Benefits	32 82,438 2,687,985 (280,332) Actual (280,332) 346,472 346,472 0 0 0 0 (279,824) (279,824) (279,824) 33,797 (175,104)	3,079 12,515 137,709 2,631,693 (49,750) Budget (49,750) (1,064) (1,064) (1,064) (1,064) 0 0 0 0 135,734 135,734	3,079 12,483 55,271 (56,292) (230,582) Variance (230,582) 347,536 347,536 347,536 0 0 0 (415,558) (415,558) (415,558) 33,797 86,143	3,079 50,059 259,784 7,048,796 (53,069) Forecast (53,069) 346,472 346,472 0 0 0 0 0 (0) (0) (0) 333,797 0	3,079 50,059 283,483 6,973,144 1,831 Budget 1,831 (1,064) (1		23,699 (75,652) (54,900) Variance F (54,900) 347,536 347,536 0 0 0 0 (135,734) (135,734) (135,734) 33,797	3,079 50,059 262,376 6,990,324 5,030 Prv TOTAL Di 5,030 235,506 235,506 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	2,591 -58,471 -58,099 iff -58,099 110,966 110,966 0 0 0 0 0 0 0 0 41,725
9330000 · Indirect Costs Total Debt Service And Miscellaneous Total Expenses Net Income Cash Flow Statement Net Income Cash Flow Adjustments Accounts Receivable 1530000 · Accounts Receivable Total Accounts Receivable Depreciation Expense 2050000 · Property and Equiptment 2102620 · Leasehold improvements 2200000 · Accounts Payable Total Depreciation Expense 4200000 · Accounts Payable Total Depreciation Expense 4200000 · Whitney Pay Cards 4610000 · Accrued Salaries and Benefits 4612000 · Accrued Vested PTO Benefits	32 82,438 2,687,985 (280,332) Actual (280,332) 346,472 346,472 0 0 0 0 (279,824) (279,824) (279,824) (279,824) (279,824) (175,104) 60,117	3,079 12,515 137,709 2,631,693 (49,750) Budget (49,750) (1,064) (1,064) (1,064) (1,064) 0 0 0 0 135,734 135,734	3,079 12,483 55,271 (56,292) (230,582) Variance (230,582) 347,536 347,536 347,536 0 0 0 (415,558) (415,558) (415,558) 33,797 86,143 (10,933)	3,079 50,059 259,784 7,048,796 (53,069) Forecast (53,069) 346,472 346,472 0 0 0 0 0 0 (0) (0) (0) (0) 333,797 0 60,117	3,079 50,059 283,483 6,973,144 1,831 Budget 1,831 (1,064) (1		23,699 (75,652) (54,900) Variance F (54,900) 347,536 347,536 0 0 0 (135,734) (135,734) (135,734) 33,797 261,247 (10,933)	3,079 50,059 262,376 6,990,324 5,030 Prv TOTAL Di 5,030 235,506 235,506 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	2,591 -58,471 -58,099 fff -58,099 110,966 110,966 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
9330000 · Indirect Costs Total Debt Service And Miscellaneous Total Expenses Net Income Cash Flow Statement Net Income Cash Flow Adjustments Accounts Receivable 1530000 · Accounts Receivable Total Accounts Receivable Depreciation Expense 2050000 · Property and Equiptment 2102620 · Leasehold improvements 2200000 · Accounts Payable Total Depreciation Expense Accrued Expenses 4200000 · Whitney Pay Cards 4610000 · Accrued Salaries and Benefits 4612000 · Accrued Summer Pay	32 82,438 2,687,985 (280,332) Actual (280,332) 346,472 346,472 0 0 0 0 0 (279,824) (279,824) (279,824) (279,824) 33,797 (175,104) 60,117 0 0	3,079 12,515 137,709 2,631,693 (49,750) Budget (49,750) (1,064) (1,0	3,079 12,483 55,271 (56,292) (230,582) Variance (230,582) 347,536 347,536 347,536 0 0 0 0 (415,558) (415,558) (415,558) 33,797 86,143 (10,933) 0 0	3,079 50,059 259,784 7,048,796 (53,069) Forecast (53,069) 346,472 346,472 0 0 0 0 0 0 (0) (0) (0) (0) 333,797 0 60,117 0	3,079 50,059 283,483 6,973,144 1,831 Budget 1,831 (1,064) (1		23,699 (75,652) (54,900) Variance F (54,900) 347,536 347,536 0 0 0 (135,734) (135,734) (135,734) (135,734) 33,797 261,247 (10,933) 0 0	3,079 50,059 262,376 6,990,324 5,030 Prv TOTAL Di 5,030 235,506 235,506 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	2,591 -58,471 -58,099 fff -58,099 110,966 110,966 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
9330000 · Indirect Costs Total Debt Service And Miscellaneous Total Expenses Net Income Cash Flow Statement Net Income Cash Flow Adjustments Accounts Receivable 1530000 · Accounts Receivable Total Accounts Receivable Depreciation Expense 2050000 · Property and Equiptment 2102620 · Leasehold improvements 2200000 · Accounts Payable Total Depreciation Expense Accrued Expenses 4200000 · Whitney Pay Cards 4610000 · Accrued Salaries and Benefits 4612000 · Accrued Vested PTO Benefits 471 · Payroll Liabilities	32 82,438 2,687,985 (280,332) Actual (280,332) 346,472 346,472 346,472 0 0 0 0 0 0 (279,824) (279,824) (279,824) 33,797 (175,104) 60,117 0 0 (30,049)	3,079 12,515 137,709 2,631,693 (49,750) Budget (49,750) (1,064	3,079 12,483 55,271 (56,292) (230,582) Variance (230,582) 347,536 347,536 347,536 347,536 0 0 0 0 (415,558) (415,558) (415,558) (415,558) 33,797 86,143 (10,933) 0 0 0 (34,304)	3,079 50,059 259,784 7,048,796 (53,069) Forecast (53,069) 346,472 346,472 0 0 0 0 0 0 (0) (0) (0) 33,797 0 60,117 0 0	3,079 50,059 283,483 6,973,144 1,831 Budget 1,831 (1,064) (1		23,699 (75,652) (54,900) Variance F (54,900) 347,536 347,536 0 0 0 (135,734) (135,734) (135,734) 33,797 261,247 (10,933) 0	3,079 50,059 262,376 6,990,324 5,030 Prv TOTAL Di 5,030 235,506 235,506 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	2,591 -58,471 -58,099 iff -58,099 110,966 110,966 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
9330000 · Indirect Costs Total Debt Service And Miscellaneous Total Expenses Net Income Cash Flow Statement Net Income Cash Flow Adjustments Accounts Receivable 1530000 · Accounts Receivable Total Accounts Receivable Depreciation Expense 2050000 · Property and Equiptment 2102620 · Leasehold improvements 2200000 · Accounts Payable Total Depreciation Expense Accrued Expenses 4200000 · Whitney Pay Cards 4610000 · Accrued Salaries and Benefits 4612000 · Accrued Vested PTO Benefits 471 · Payroll Liabilities 4711000 · Health Insurance 4713000 · EE Retirement Contributions	32 82,438 2,687,985 (280,332) Actual (280,332) 346,472 346,472 0 0 0 0 0 (279,824) (279,824) (279,824) (279,824) 33,797 (175,104) 60,117 0 0	3,079 12,515 137,709 2,631,693 (49,750) Budget (49,750) (1,064) (1,064) (1,064) (1,064) (1,064) (1,064) (1,064) (0 0 0 135,734 135,734 0 (261,247) 71,050 0 0 0 4,255	3,079 12,483 55,271 (56,292) (230,582) Variance (230,582) 347,536 347,536 347,536 0 0 0 0 (415,558) (415,558) (415,558) 33,797 86,143 (10,933) 0 0	3,079 50,059 259,784 7,048,796 (53,069) Forecast (53,069) 346,472 346,472 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	3,079 50,059 283,483 6,973,144 1,831 Budget 1,831 (1,064) (1,064) (1,064) 0 0 0 0 0 135,734 135,734 0 (261,247) 71,050 0 0 (261,247) 71,050 0 0 12,765 0		23,699 (75,652) (54,900) Variance F (54,900) 347,536 347,536 0 0 (135,734) (135,734) (135,734) (135,734) 33,797 261,247 (10,933) 0 0 (12,765) 0	3,079 50,059 262,376 6,990,324 5,030 Prv TOTAL Di 5,030 235,506 235,506 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	2,591 -58,471 -58,099 iff -58,099 110,966 110,966 00 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
9330000 · Indirect Costs Total Debt Service And Miscellaneous Total Expenses Net Income Cash Flow Statement Net Income Cash Flow Adjustments Accounts Receivable 1530000 · Accounts Receivable Total Accounts Receivable Depreciation Expense 2050000 · Property and Equiptment 2102620 · Leasehold improvements 2200000 · Accounts Payable Total Depreciation Expense Accrued Expenses 4200000 · Whitney Pay Cards 4610000 · Accrued Salaries and Benefits 4613000 · Accrued Vested PTO Benefits 471 · Payroll Liabilities 471100 · Health Insurance 4713000 · EE Retirement Contributions Total Accrued Expenses	32 82,438 2,687,985 (280,332) Actual (280,332) 346,472 346,472 346,472 0 0 0 0 0 (279,824) (279,824) (279,824) 33,797 (175,104) 60,117 0 0 (30,049) (6,040)	3,079 12,515 137,709 2,631,693 (49,750) Budget (49,750) (1,064) (1,064) (1,064) (1,064) (1,064) 0 0 0 0 135,734 135,734 0 (261,247) 71,050 0 0 (261,247) 71,050 0 0 4,255 0	3,079 12,483 55,271 (56,292) (230,582) Variance (230,582) 347,536 347,536 347,536 347,536 0 0 0 (415,558) (415,558) (415,558) (415,558) 33,797 86,143 (10,933) 0 0 (34,304) (6,040)	3,079 50,059 259,784 7,048,796 (53,069) Forecast (53,069) 346,472 346,472 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	3,079 50,059 283,483 6,973,144 1,831 Budget 1,831 (1,064) (1,064) (1,064) 0 0 0 0 135,734 135,734 0 (261,247) 71,050 0 0 (261,247) 71,050 0 0 12,765		23,699 (75,652) (54,900) Variance F (54,900) 347,536 347,536 0 0 0 (135,734) (135,734) (135,734) 33,797 261,247 (10,933) 0 0 (12,765)	3,079 50,059 262,376 6,990,324 5,030 Prv TOTAL Di 5,030 235,506 235,506 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	2,591 -58,471 -58,099 iff -58,099 110,966 110,966 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
9330000 · Indirect Costs Total Debt Service And Miscellaneous Total Expenses Net Income Cash Flow Statement Net Income Cash Flow Adjustments Accounts Receivable 1530000 · Accounts Receivable Total Accounts Receivable Depreciation Expense 2050000 · Property and Equiptment 2102620 · Leasehold improvements 2200000 · Accumulated Depreciation 4210000 · Accounts Payable Total Depreciation Expense Accrued Expenses 4200000 · Whitney Pay Cards 4610000 · Accrued Salaries and Benefits 4613000 · Accrued Vested PTO Benefits 471 · Payroll Liabilities 471100 · Health Insurance 4713000 · EE Retirement Contributions Total Accrued Expenses Other Operating Activities	32 82,438 2,687,985 (280,332) Actual (280,332) 346,472 346,472 346,472 0 0 0 0 (279,824) (279,824) (279,824) 33,797 (175,104) 60,117 0 0 (30,049) (6,040) (117,279)	3,079 12,515 137,709 2,631,693 (49,750) Budget (49,750) (1,064) (1,064) (1,064) (1,064) (1,064) (1,064) (0 0 0 135,734 135,734 135,734 (261,247) 71,050 0 (261,247) 71,050 0 (185,942)	3,079 12,483 55,271 (56,292) (230,582) Variance (230,582) 347,536 347,536 347,536 0 0 0 (415,558) (415,558) (415,558) 33,797 86,143 (10,933) 0 0 (34,304) (6,040) 68,663	3,079 50,059 259,784 7,048,796 (53,069) Forecast (53,069) 346,472 346,472 0 0 0 0 0 0 0 (0) (0) (0) (0) (0) (0) (3,079 50,059 283,483 6,973,144 1,831 Budget 1,831 (1,064) (1		23,699 (75,652) (54,900) Variance F (54,900) 347,536 347,536 0 0 0 (135,734) (135,734) (135,734) (135,734) 33,797 261,247 (10,933) 0 0 (12,765) 0 0	3,079 50,059 262,376 6,990,324 5,030 Prv TOTAL Di 5,030 235,506 235,506 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	2,591 -58,471 -58,099 iff -58,099 iff 110,966 110,966 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
9330000 · Indirect Costs Total Debt Service And Miscellaneous Total Expenses Net Income Cash Flow Statement Net Income Cash Flow Adjustments Accounts Receivable 1530000 · Accounts Receivable Total Accounts Receivable Depreciation Expense 2050000 · Property and Equiptment 2102620 · Leasehold improvements 2200000 · Accounts Payable Total Depreciation Expense Accrued Expenses 4200000 · Whitney Pay Cards 4610000 · Accrued Salaries and Benefits 4612000 · Accrued Vested PTO Benefits 471.000 · Health Insurance 4713000 · EE Retirement Contributions Total Accrued Expenses Other Operating Activities 10160 · Prepaid Salary	32 82,438 2,687,985 (280,332) Actual (280,332) 346,472 346,472 346,472 0 0 0 0 (279,824) (279,82	3,079 12,515 137,709 2,631,693 (49,750) Budget (49,750) (1,064) (1,064) (1,064) (1,064) (1,064) (0 0 0 135,734 135,734 135,734 (0 (261,247) 71,050 0 (261,247) 71,050 0 (185,942)	3,079 12,483 55,271 (56,292) (230,582) Variance (230,582) 347,536 347,536 347,536 347,536 0 0 0 (415,558) (415,558) (415,558) (415,558) 33,797 86,143 (10,933) 0 0 (34,304) (6,040) 68,663	3,079 50,059 259,784 7,048,796 (53,069) Forecast (53,069) 346,472 346,472 0 0 0 0 0 0 0 (0) (0) (0) (0) (0) (0) (3,079 50,059 283,483 6,973,144 1,831 Budget 1,831 (1,064) (1,07) (1,0		23,699 (75,652) (54,900) Variance F (54,900) 347,536 347,536 0 0 0 (135,734) (135,734) (135,734) (135,734) (135,734) 33,797 261,247 (10,933) 0 0 (12,765) 0 271,346 0	3,079 50,059 262,376 6,990,324 5,030 Prv TOTAL Di 5,030 235,506 235,506 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	2,591 -58,471 -58,099 ff -58,099 ff 110,966 110,966 00 0 0 0 0 0 0 0 0 0 0 0 0
9330000 · Indirect Costs Total Debt Service And Miscellaneous Total Expenses Net Income Cash Flow Statement Net Income Cash Flow Adjustments Accounts Receivable 1530000 · Accounts Receivable Total Accounts Receivable Depreciation Expense 2050000 · Property and Equiptment 2102620 · Leasehold improvements 2200000 · Accounts Payable Total Depreciation Expense 4200000 · Accounts Payable Total Depreciation Expense 4200000 · Whitney Pay Cards 4610000 · Accrued Salaries and Benefits 4612000 · Accrued Vested PTO Benefits 471 · Payroll Liabilities 4711000 · Health Insurance 4713000 · EE Retirement Contributions Total Accrued Expenses Other Operating Activities 10160 · Prepaid Salary 1812800 · Expense	32 82,438 2,687,985 (280,332) Actual (280,332) 346,472 346,472 346,472 0 0 0 0 (279,824) (279,82	3,079 12,515 137,709 2,631,693 (49,750) Budget (49,750) (1,064) (1,0	3,079 12,483 55,271 (56,292) (230,582) Variance (230,582) 347,536 347,536 347,536 347,536 (415,558)(415,558) (415,558) (415,558)(415	3,079 50,059 259,784 7,048,796 (53,069) Forecast (53,069) 346,472 346,472 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	3,079 50,059 283,483 6,973,144 1,831 Budget 1,831 (1,064) (1,07)		23,699 (75,652) (54,900) Variance F (54,900) 347,536 347,536 0 0 0 (135,734) (135,734) (135,734) (135,734) (135,734) (135,734) (135,734) (135,734) (135,734) (135,734) (135,734) (135,734) (135,734) (135,734) (12,765) 0 (0 (12,765) 0 0 (6,939)	3,079 50,059 262,376 6,990,324 5,030 Prv TOTAL Di 5,030 235,506 235,506 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	2,591 -58,471 -58,099
9330000 · Indirect Costs Total Debt Service And Miscellaneous Total Expenses Net Income Cash Flow Statement Net Income Cash Flow Adjustments Accounts Receivable 1530000 · Accounts Receivable Total Accounts Receivable Depreciation Expense 2050000 · Property and Equiptment 2102620 · Leasehold improvements 2200000 · Accounts Payable Total Depreciation Expense 4200000 · Accounts Payable Total Depreciation Expense 4200000 · Whitney Pay Cards 461000 · Accrued Salaries and Benefits 4612000 · Accrued Vested PTO Benefits 471 · Payroll Liabilities 4711000 · Health Insurance 4713000 · EE Retirement Contributions Total Accrued Expenses Other Operating Activities 10160 · Prepaid Salary 1812800 · Expense 1814000 · Insurance	32 82,438 2,687,985 (280,332) Actual (280,332) 346,472 346,472 346,472 0 0 0 0 (279,824) (279,824) (279,824) (279,824) (279,824) (279,824) (279,824) (279,824) (279,824) (279,824) (279,824) (279,824) (279,824) (33,797 (175,104) 60,117 0 (30,049) (6,040) (117,279) (117,279) 0 (6,939) (37,600)	3,079 12,515 137,709 2,631,693 (49,750) Budget (49,750) (1,064) (1,0	3,079 12,483 55,271 (56,292) (230,582) Variance (230,582) 347,536 347,536 347,536 347,536 (415,558)(415,558) (415,558)(415,558) (415	3,079 50,059 259,784 7,048,796 (53,069) Forecast (53,069) 346,472 346,472 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	3,079 50,059 283,483 6,973,144 1,831 Budget 1,831 (1,064) (1		23,699 (75,652) (54,900) Variance F (54,900) 347,536 347,536 0 0 0 (135,734) (135,734) (135,734) (135,734) (135,734) (135,734) (135,734) (135,734) (135,734) (135,734) (12,765) 0 (0) (6,939) (0)	3,079 50,059 262,376 6,990,324 5,030 Prv TOTAL Di 5,030 235,506 235,506 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	2,591 -58,471 -58,099
9330000 · Indirect Costs Total Debt Service And Miscellaneous Total Expenses Net Income Cash Flow Statement Net Income Cash Flow Adjustments Accounts Receivable 1530000 · Accounts Receivable Total Accounts Receivable Depreciation Expense 2050000 · Property and Equiptment 2102620 · Leasehold improvements 2200000 · Accounts Payable Total Depreciation Expense Accrued Expenses 4200000 · Whitney Pay Cards 4610000 · Accrued Salaries and Benefits 4612000 · Accrued Vested PTO Benefits 471 · Payroll Liabilities 4711000 · Health Insurance 4713000 · EE Retirement Contributions Total Accrued Expenses Other Operating Activities 10160 · Prepaid Salary 1812800 · Expense 1814000 · Insurance Total Other Operating Activities	32 82,438 2,687,985 (280,332) Actual (280,332) 346,472 346,472 346,472 0 0 0 0 (279,824) (279,82	3,079 12,515 137,709 2,631,693 (49,750) Budget (49,750) (1,064) (1,0	3,079 12,483 55,271 (56,292) (230,582) Variance (230,582) 347,536 347,536 347,536 347,536 (415,558)(415,558) (415,558) (415,558)(415	3,079 50,059 259,784 7,048,796 (53,069) Forecast (53,069) 346,472 346,472 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	3,079 50,059 283,483 6,973,144 1,831 Budget 1,831 (1,064) (1,07)		23,699 (75,652) (54,900) Variance F (54,900) 347,536 347,536 0 0 0 (135,734) (135,734) (135,734) (135,734) (135,734) (135,734) (135,734) (135,734) (135,734) (135,734) (135,734) (135,734) (135,734) (135,734) (12,765) 0 (0 (12,765) 0 0 (6,939)	3,079 50,059 262,376 6,990,324 5,030 Prv TOTAL Di 5,030 235,506 235,506 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	2,591 -58,471 -58,099
9330000 · Indirect Costs Total Debt Service And Miscellaneous Total Expenses Net Income Cash Flow Statement Net Income Cash Flow Adjustments Accounts Receivable 1530000 · Accounts Receivable Total Accounts Receivable Depreciation Expense 2050000 · Property and Equiptment 2102620 · Leasehold improvements 2200000 · Accounts Payable Total Depreciation Expense Accrued Expenses 4200000 · Whitney Pay Cards 4610000 · Accrued Salaries and Benefits 4612000 · Accrued Salaries and Benefits 4613000 · Accrued Vested PTO Benefits 471 · Payroll Liabilities 4711000 · Health Insurance 4713000 · EE Retirement Contributions Total Accrued Expenses Other Operating Activities 10160 · Prepaid Salary 1812800 · Expense 1814000 · Insurance Total Other Operating Activities Loan Payable	32 82,438 2,687,985 (280,332) Actual (280,332) 346,472 346,472 346,472 0 0 0 0 (279,824) (279,824) (279,824) (279,824) (279,824) (279,824) (279,824) (279,824) (279,824) (33,797 (175,104) 60,117 0 0 (30,049) (6,040) (117,279) 0 (6,939) (37,600) (44,539)	3,079 12,515 137,709 2,631,693 (49,750) Budget (49,750) (1,064) (1,0	3,079 12,483 55,271 (56,292) (230,582) Variance (230,582) 347,536 347,536 347,536 (415,558) (57,600) (37,600) (44,539)	3,079 50,059 259,784 7,048,796 (53,069) Forecast (53,069) 346,472 346,472 0 0 0 0 0 0 0 (0) (0) 33,797 0 60,117 0 60,117 0 0 60,117 0 0 60,117 0 0 60,117 0 0 60,117 0 (0) 33,797 0 (0) (0) (0) (6,939) (0) (6,939)	3,079 50,059 283,483 6,973,144 1,831 Budget 1,831 (1,064) (1,07)		23,699 (75,652) (54,900) Variance F (54,900) 347,536 347,536 0 0 0 (135,734) (135,734) (135,734) (135,734) (135,734) (135,734) (135,734) (135,734) (135,734) (135,734) (12,765) 0 (0) (12,765) 0 0 (6,939) (0) (6,939)	3,079 50,059 262,376 6,990,324 5,030 Prv TOTAL Di 5,030 235,506 235,506 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	2,591 -58,471 -58,099 iff -58,099 110,966 110,966 110,966 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
9330000 · Indirect Costs Total Debt Service And Miscellaneous Total Expenses Net Income Cash Flow Statement Net Income Cash Flow Adjustments Accounts Receivable 1530000 · Accounts Receivable Total Accounts Receivable Depreciation Expense 2050000 · Property and Equiptment 2102620 · Leasehold improvements 2200000 · Accounts Payable Total Depreciation Expense Accrued Expenses 4200000 · Whitney Pay Cards 4610000 · Accrued Salaries and Benefits 4612000 · Accrued Vested PTO Benefits 471 · Payroll Liabilities 4711000 · Health Insurance 4713000 · EE Retirement Contributions Total Accrued Expenses Other Operating Activities 10160 · Prepaid Salary 1812800 · Expense 1814000 · Insurance Total Other Operating Activities Loan Payable Actiouther Operating Activities Lobol · Loan Payable	32 82,438 2,687,985 (280,332) Actual (280,332) 346,472 346,472 346,472 0 0 0 0 (279,824) (279,824) (279,824) (279,824) (279,824) (279,824) (279,824) (279,824) (279,824) (279,824) (279,824) (279,824) (33,797 (175,104) 60,117 0 0 (30,049) (6,040) (117,279) 0 (6,939) (37,600) (44,539) (3,205)	3,079 12,515 137,709 2,631,693 (49,750) Budget (49,750) (1,064) (1,0	3,079 12,483 55,271 (56,292) (230,582) Variance (230,582) 347,536 347,536 347,536 347,536 (415,558) (33,797) (34,304) (6,939) (37,600) (44,539) (32,205)	3,079 50,059 259,784 7,048,796 (53,069) Forecast (53,069) 346,472 346,472 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	3,079 50,059 283,483 6,973,144 1,831 Budget 1,831 (1,064) (1		23,699 (75,652) (54,900) Variance F 347,536 347,536 0 0 (135,734) (135,734) (135,734) (135,734) (135,734) (135,734) (135,734) (135,734) (135,734) (135,734) (135,734) (135,734) (12,765) 0 (12,765) 0 (12,765) 0 (0) (6,939) (0) (6,939) (0)	3,079 50,059 262,376 6,990,324 5,030 Prv TOTAL Di 5,030 235,506 235,506 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	2,591 -58,471 -58,099 iff -58,099 110,966 110,966 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
9330000 · Indirect Costs Total Debt Service And Miscellaneous Total Expenses Net Income Cash Flow Statement Net Income Cash Flow Adjustments Accounts Receivable 1530000 · Accounts Receivable Total Accounts Receivable Depreciation Expense 2050000 · Property and Equiptment 2102620 · Leasehold improvements 2200000 · Accounts Payable Total Depreciation Expense 4200000 · Accounts Payable Total Depreciation Expense 4200000 · Whitney Pay Cards 4610000 · Accrued Salaries and Benefits 4612000 · Accrued Vested PTO Benefits 471 · Payroll Liabilities 4711000 · Health Insurance 4713000 · EE Retirement Contributions Total Accrued Expenses Other Operating Activities 10160 · Prepaid Salary 1812800 · Expense 1814000 · Insurance Total Other Operating Activities Loan Payable 4510000 · Loan Payable	32 82,438 2,687,985 (280,332) Actual (280,332) 346,472 346,472 346,472 0 0 0 0 (279,824) (279,824) (279,824) (279,824) (279,824) (279,824) (279,824) (279,824) (279,824) (279,824) (279,824) (279,824) (33,797 (175,104) 60,117 0 0 (30,049) (6,040) (117,279) (117,279) (37,600) (44,539) (3,205) 0	3,079 12,515 137,709 2,631,693 (49,750) Budget (49,750) (1,064) (1,050	3,079 12,483 55,271 (56,292) (230,582) Variance (230,582) 347,536 347,536 347,536 347,536 (415,558) (33,797) (34,304) (6,939) (37,600) (44,539) (37,600) (44,539) (32,205) 0	3,079 50,059 259,784 7,048,796 (53,069) Forecast (53,069) 346,472 346,472 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	3,079 50,059 283,483 6,973,144 1,831 Budget 1,831 (1,064) (1,064) (1,064) 0 0 0 0 135,734 135,734 135,734 0 (261,247) 71,050 0 0 (261,247) 71,050 0 0 (27,65 0 (177,432) 0 (177,432) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0		23,699 (75,652) (54,900) Variance F (54,900) 347,536 347,536 0 0 (135,734) (135,734) (135,734) (135,734) (135,734) (135,734) (135,734) (135,734) (135,734) (135,734) (135,734) (135,734) (12,765) 0 (12,765) 0 (12,765) 0 (0) (6,939) (0) (6,939) (0)	3,079 50,059 262,376 6,990,324 5,030 Prv TOTAL Di 5,030 235,506 235,506 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	2,591 -58,471 -58,099 fff -58,099 110,966 110,966 110,966 0 0 0 0 0 0 41,725 0 0 97,409 0 506 0 97,409 0 506 0 0 139,640 0 -24,697 0 -24,697
9330000 · Indirect Costs Total Debt Service And Miscellaneous Total Expenses Net Income Cash Flow Statement Net Income Cash Flow Adjustments Accounts Receivable 1530000 · Accounts Receivable Total Accounts Receivable Depreciation Expense 2050000 · Property and Equiptment 2102620 · Leasehold improvements 2200000 · Accounts Payable Total Depreciation Expense Accrued Expenses 4200000 · Whitney Pay Cards 4610000 · Accrued Salaries and Benefits 4612000 · Accrued Vested PTO Benefits 471 · Payroll Liabilities 4711000 · Health Insurance 4713000 · EE Retirement Contributions Total Accrued Expenses Other Operating Activities 10160 · Prepaid Salary 1812800 · Expense 1814000 · Insurance Total Other Operating Activities Loan Payable Actiouther Operating Activities Lobol · Loan Payable	32 82,438 2,687,985 (280,332) Actual (280,332) 346,472 346,472 346,472 0 0 0 0 (279,824) (279,824) (279,824) (279,824) (279,824) (279,824) (279,824) (279,824) (279,824) (279,824) (279,824) (279,824) (33,797 (175,104) 60,117 0 0 (30,049) (6,040) (117,279) 0 (6,939) (37,600) (44,539) (3,205)	3,079 12,515 137,709 2,631,693 (49,750) Budget (49,750) (1,064) (1,0	3,079 12,483 55,271 (56,292) (230,582) Variance (230,582) 347,536 347,536 347,536 347,536 (415,558) (33,797) (34,304) (6,939) (37,600) (44,539) (32,205)	3,079 50,059 259,784 7,048,796 (53,069) Forecast (53,069) 346,472 346,472 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	3,079 50,059 283,483 6,973,144 1,831 Budget 1,831 (1,064) (1		23,699 (75,652) (54,900) Variance F 347,536 347,536 0 0 (135,734) (135,734) (135,734) (135,734) (135,734) (135,734) (135,734) (135,734) (135,734) (135,734) (135,734) (135,734) (12,765) 0 (12,765) 0 (12,765) 0 (0) (6,939) (0) (6,939) (0)	3,079 50,059 262,376 6,990,324 5,030 Prv TOTAL Di 5,030 235,506 235,506 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	2,591 -58,471 -58,099 110,966 110,966 110,966 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0

Monthly Projections

International High School of New Orleans

July 2023 through November 2023

Forecast			-	•									707.11				Previous F	
Income Statement Jun Revenue State and Local Revenue	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	Мау	Jun	TOTAL	Budget	Variance C	omments	Prv TOTAL	Diff
1994000 · Local MFP 3110000 · State MFP	232,462 135,574	215,026 279,546	215,026 154,868	215,026 154,868	215,026 154,868	241,168 156,047	241,168 156,047	241,168 156,047	241,168 156,047	241,168 156,047	241,168 156,047	241,168 156,047	2,780,744 1,972,052	2,780,744 1,972,052	(0) (0)		2,780,744 1,972,052	(0) 0
3110002 · CDF 3200001 · Restricted Grants-In-Aid	0	10,000 0	0	0 0	0	0 1,429	0 1,429	0 1,429	0 1,429	0 1,429	0 1,429	0 1,429	10,000 10,000	0 10,000	10,000 0		10,000 10,000	0 0
3220000 · Education Support Fund 3291000 · High Cost Services Fund	0	0 0	0 0	0 0	0 0	1,143 8,571	1,143 8,571	1,143 8,571	1,143 8,571	1,143 8,571	1,143 8,571	1,143 8,571	8,000 60,000	8,000 60,000	0 0		8,000 60,000	0 0
Total State and Local Revenue Federal Revenue	368,036	504,572	369,894	369,894	369,894	408,358	408,358	408,358	408,358	408,358	408,358	408,358	4,840,796	4,830,796			4,840,796	(0)
4515000 · School Food Service 4531000 · IDEA, Part B	0	0 0	0 24,290	35,724 0	48,356 21,024	24,453 6,057	24,453 6,057	24,453 6,057	24,453 6,057	24,453 6,057	24,453 6,057	24,453 6,057	255,254 87,714	255,254 88,360	(0) (646)		255,254 87,714	(0) 0
4541000 · Title I Revenue 4544000 · Title IV, Part A	0	0	53,065 0	0	0	15,778 1,764	15,778 1,764	15,778 1,764	15,778 1,764	15,778 1,764	15,778 1,764	15,778 1,764	163,512 12,351	154,040 12,351	0		163,512 12,351	(0) (0)
4545000 · Title II, Part A 4547000 · Title III, Part A	0	0	15,630 11,816	0	0	854	854 0	854 0	854 0	854 0	854 0	854 0	21,605 11,816	22,075 10,643	1,173		21,605 11,816	(0) (0)
4550000 · Redesign 1003a 4551000 · Restricted Grants-In-Aid Fro 4559000 · Other NCLB Programs	0	0	0 0 0	0	0 0 0	8,356 107,966	8,356 107,966	8,356 107,966	8,356 107,966	8,356 107,966 11,429	8,356 107,966	8,356 107,966 11,429	58,490 755,760 80,000	58,490 755,760 80,000			58,490 755,760 80,000	(0) (0) 0
4559000 · Other Receb Flograms 4590000 · Other Federal Funds Total Federal Revenue	0	8,000 8,000	123,750 228,551	0 0 35,724	11,495 80,875	11,429 47,051 223,708	11,429 47,051 223,708	11,429 47,051 223,708	11,429 47,051 223,708	47,051	11,429 47,051 223,708	47,051	472,603	472,603	(0) 0 9,530		472,603	(0) (0)
Private Grants and Donations 1922000 · Restricted Contributions and Donations	0	0,000	850	0	00,070	0	0	0	0	0	0	0	850	0			850	(0)
Total Private Grants and Donations Earned Fees	0	0	850	0	0	0	0	0	0	0	0	0	850	0			850	0
1510000 · Interest 1740000 · Student Fees	118 334	107 28,042	61 5,435	95 6,696	79 10,615	79 4,100	79 4,100	79 4,100	79 4,100	79 4,100	79 4,100	79 4,100	1,011 79,820	639 79,820	372 (0)		639 79,820	372 (0)
1790000 · Other Activity Income 1921000 · Unrestricted Contributions and Donations	0	0 0	0	78 2,808	0 15,150	521 10,865	521 10,865	521 10,865	521 10,865	521 10,865	521 10,865	521 10,865	3,725 94,014	3,725 94,014	0 (0)		3,725 94,014	0
1993000 · Refund Of PY Expense 1994100 · Prior Year Adjustments	0	0 0	0 0	0 0	0 0	7,298 0	7,298 0	7,298 0	7,298 0	7,298 0	7,298 0	7,298 0	51,085 0	51,085 0	0		51,085 0	0 0
1999000 · Other Miscellaneous Revenues Total Earned Fees	0 452	266 28,416	0 5,497	0 9,676	1,476 27,320	511 23,374	511 23,374	511 23,374	511 23,374	511 23,374	511 23,374	511 23,374	5,321 234,976	5,321 234,603	(0) 372		5,321 234,603	(0) 372
Total Revenue Expenses	368,488	540,988	604,792	415,295	478,090	655,439	655,439	655,439	655,439	655,439	655,439	655,439	6,995,727	6,974,975	20,752		6,995,355	372
Salaries 1110000 · School Administrators	24,185	48,646	50,763	63,866	77,851			54,029							0		643,512	(0)
1120000 · Teachers 1121210 · Special Education Teachers	2,490 0	65,225 6,357	99,734 9,776	103,641 9,776	343,225 14,665	108,575 10,963	108,575 10,963	108,575 10,963	108,575 10,963	108,575 10,963	108,575 10,963	108,575 10,963	1,374,336 117,317	1,374,336 117,317	(0) 0		1,374,337 117,317	0 0
1130000 · Therapists/Specialists/Counselors 1142400 · Secretarial	4,967 5,207	16,500 10,645	19,845 10,568	19,895 10,568	29,899 16,575	25,915 10,465	25,915 10,465	25,915 10,465	25,915 10,465	25,915 10,465	25,915 10,465	25,915 10,465	272,510 126,816	272,510 126,816	(0) (0)		272,510 126,816	(0) 0
1151210 · Aides Special Education 1160000 · Service Workers 1180000 · Degreed Professional	0 2,947 2,370	1,566 5,990	3,133 7,272	3,133 6,705 6,740	4,699 9,898	3,517 6,753	3,517 6,753	3,517 6,753	3,517 6,753	3,517 6,753	3,517 6,753	3,517 6,753	37,148 80,084	37,148 80,084	(0) 0		37,148 80,084	(0) 0
1180000 · Degreed Professional 1190000 · Other Salaries	3,370 2,196	6,740 12,409	6,740 16,526	6,740 16,981	10,111 25,472	8,043 25,472	8,043 25,472	8,043 25,472	8,043 25,472	8,043 25,472	8,043 25,472	8,043 25,472	90,000 251,885	90,000 157,609			90,000 179,870	(72,015)
1231130 · Substitute Teachers 1300000 · Salaries for Extra Work 1500000 · Stipend Pay	0	1,630 0 5,783	3,259 0 10,957	3,259 0 5,765	6,268 0 61 898	3,528 2,577 11,244	3,528 2,577 11 244	3,528 2,577 11 244	3,528 2,577 11 244	3,528 2,577 11 244	3,528 2,577 11,244	3,528 2,577 11,244	39,110 18,042 163 530	39,110 18,042 163,530	(0)		39,110 18,042 163,530	(0) (0)
1500000 · Stipend Pay Total Salaries Employee Benefits	417 45,779	5,783 181,492	10,957 238,574	5,765 250,330	61,898 600,558	11,244 271,080	11,244 271,080	11,244 271,080	11,244 271,080	11,244 271,080	11,244 271,080	11,244 271,080	163,530 3,214,291	163,530 3,120,015	(0) (94,276)		163,530 3,142,276	0 (72,015)
Employee Benefits 210 · Health Insurance 220 · Social Security	24,310 2,925	23,695 13,180	11,799 14,396	0 15,188	0 24,929	35,326 17,546	35,326 17,546	35,326 17,546	35,326 17,546	35,326 17,546	35,326 17,546	35,326 17,546	307,088 193,441	307,088 193,441	(0) 0		307,088 193,441	(0) 0
225 · Medicare 2300000 · Retirement	684	3,082 3,601	3,367 3,621	3,552 3,759	5,830 6,140	4,104 6,428	4,104 6,428	4,104	4,104 6,428	4,104 6,428	4,104 6,428	4,104 6,428	45,240	45,240	0		45,240 59,913	0
2500000 · Unemployment Compensation 2600000 · Workers Compensation	0	255 0	448 1,251	273 0	70	2,032 4,100	2,032 4,100	2,032 4,100	2,032 4,100	2,032 4,100	2,032 4,100	2,032	15,273 31,200	15,273 31,200	0		15,273 31,200	0
2602510 · Workers Comp, Fiscal Svcs 2900000 · Other Benefits	0 3,365	0 1,598	0 1,494	4,162 3,007	1,248 2,300	1,248 2,653	1,248 2,653	1,248 2,653	1,248 2,653	1,248 2,653	1,248 2,653	1,248 2,653	14,146 30,339	0 80,626	(14,146)		0 80,626	(14,146) 50,288
Total Employee Benefits Purchased Professional And Technical Services	30,333	45,412	36,375	29,940	40,518	73,437	73,437	73,437	73,437	73,437	73,437	73,437	696,639	732,781	36,142		732,781	36,142
3001210 · Other Purch Tech SvcsSPED 3002130 · Health Services	0 4,750	300 4,750	0 0	470 4,750	0 9,500	154 4,750	154 4,750	154 4,750	154 4,750	154 4,750	154 4,750	154 4,750	1,848 57,000	31,928 57,000	30,080 0		31,928 57,000	30,080 0
3002150 · Speech Svcs 3002160 · Occupational Therapy	0	0	4,116 0	988 0	4,904 207	1,999 399	1,999 399	1,999 399	1,999 399	1,999 399	1,999 399	1,999 399	24,000 3,000	24,000 3,000	0 0		24,000 3,000	0 0
3002232 · Professional Dev SPED 3002510 · Fiscal Svcs	0 12,315	0 12,315	0 12,315	0 12,315	0 12,315	1,429 12,315	1,429 12,315	1,429 12,315	1,429 12,315	1,429 12,315	1,429 12,315	1,429 12,315	10,000 147,780	20,753 130,000	10,753 (17,780)		20,753 147,780	10,753 0
3002830 · Human Resource Svcs 3100000 · Purchased OfficialAdminstrative Services	0	0 0	0 0	0 0	0 0	0 398	0 398	0 398	0 398	0 398	0 398	0 398	0 2,788	46,000 2,788	46,000 (0)		46,000 2,788	46,000 (0)
3200000 · Purchased Educational Services 3201000 · Purchased Educational Services Instruction	58,526 0	43,975 11,619	8,774 7,440	5,751 4,586	1,176 8,192	13,107 6,739	13,107 6,739	13,107 6,739	13,107 6,739	13,107 6,739	13,107 6,739	13,107 6,739	209,949 79,011	209,949 0	(0) (79,011)		209,949 0	0 (79,011)
3202100 · Purchased Educational Services Pupil Support 3202122 · Counseling Services	3,750 0	5,214 0	4,250 0	0 0	0 0	1,153 5,473	1,153 5,473	1,153 5,473	1,153 5,473	1,153 5,473	1,153 5,473	1,153 5,473	21,285 38,314	21,285 38,314	0 0		21,285 38,314	0 0
3202200 · Purchased Educational Services Instructional Staff 3322310 · Legal Svcs	4,000 0	0 1,001	0 11,508	0 7,199	7,810 34,539	1,787 6,536	1,787 6,536	1,787 6,536	1,787 6,536	1,787 6,536	1,787 6,536	1,787 6,536	24,318 100,000	24,318 83,691	0 (16,309)		24,318 83,691	0 (16,309)
3332310 · Audit Svcs 3390000 · Other Professional Services	0 2,044	0 22,063	0 8,056	0 2,003	0 30,705	6,136 12,322	6,136 12,322	6,136 12,322	6,136 12,322	6,136 12,322	6,136 12,322	6,136 12,322	42,953 151,128	42,953 105,128			42,953 105,128	0 (46,000)
3392662 · Other Professional Services - Security 3392830 · Background Checks	0 62	0 124	0 42	0 159	197 454	8,543 161	8,543 161	8,543 161	8,543 161	8,543 161	8,543 161	8,543 161	60,000 1,967	60,000 1,967	0		60,000 1,967	(0) 0
3402510 · Fiscal Purch Prof and Tech Svcs 3402840 · Admin Tech Svcs	2,200 7,193	1,061 9,625	0 6,207	495	3,139 8,381	1,820 7,108	1,820 7,108	1,820 7,108	1,820 7,108	1,820 7,108	1,820 7,108	1,820 7,108	19,638 81,935	19,638 81,935	(0) (0)		19,638 81,935	(0) (0)
Total Purchased Professional And Technical Services Purchased Property Services	94,839	112,045	62,708	39,485	121,520	92,331	92,331	92,331	92,331	92,331	92,331	92,331	1,076,914	1,004,648			1,022,428	(54,486)
4212620 · Disposal Svcs 4232620 · Custodial Svcs 4302620 · Repairs and Maint Svcs	0 13,909 8,484	0 15,413 3,631	0 13,883 1,575	0 12,109 3,880	766 11,402 4,385	1,177 15,469 5,072	1,177 15,469	1,177 15,469 5,072	1,177 15,469 5,072	1,177 15,469 5,072	1,177 15,469 5,072	1,177 15,469 5,072	9,002 175,000 57,460	9,002 203,637 57,460	0 28,637 0		9,002 203,637 57,460	28,637
4302620 · Repairs and Maint Svcs 4422400 · Rental of Equip-School Admin 4422620 · Rental of EquipBldg	261 4,312	3,631 163 3,713	0 2,783	3,880 0 2,278	4,385 1,142 4,286	5,072	5,072 5 3,474	5,072 5 3,474	5,072 5 3,474	5,072 5 3,474	5,072 5 3,474	5,072 5 3,474	1,600 41,693	1,600 26,564	0 0 (15,129)		1,600 26,564	(0) 0 (15,129)
4422620 · Kental of Equipolog 4900000 · Other Property Services Total Purchased Property Services	<u> </u>	360	360 18,601	691	22,341	332 25,529	3,474 332 25,529	332 25,529	332	332	332	332 25,529	41,093 4,471 289,226	4,471	(0)		4,471	(13,129) (0) 13,508
Other Purchased Services 5192720 · Student Transportation	0	39,997	49,091	42,200	34,340	43,696	43.696	43,696	43,696	43,696	43,696	43,696	471,500	471,500	0		471,500	0
5212310 · Liability Insurance 5222620 · Prop Ins	12,393	5,370 2,793	5,370 0	6,573 0	5,370 2,793	7,241	7,241	7,241	7,241	7,241	7,241	7,241	85,761 5,585	85,761	0 (5,585)		85,761 2,793	0 (2,793)
5302400 · Communications 5402310 · Advertising	8,755 100	9,435 4,870	0	2,719 0	6,049 200	13,292 1,305	13,292 1,305	13,292 1,305	13,292 1,305	13,292 1,305	13,292 1,305	13,292 1,305	120,000 14,308	136,315 14,308			136,315 14,308	16,315 (0)
550 · Printing and Binding 5500000 · Printing and Binding	0	0	0	0	0	0	0 500	0 500	0 500	0 500	0 500	0 500	0 3,500	9,046	0 5,546		0 4,500	0
5641100 · Tuition to Educational Service Agencies 5703100 · Food Svcs Operations	0 2,500	400 11,392	0 346	0	0 31,680	4,124 27,806	4,124 27,806	4,124 27,806	4,124 27,806	4,124 27,806	4,124 27,806	4,124 27,806	29,267 240,558	29,267 240,558	0 (0)		29,267 240,558	0 (0)
5800000 · Travel 5900000 · Miscellaneous Purchased Service	17,125 6,246	9,814 35,820	114 350	4,094 6,194	4,857 6,299	0 8,879	0 8,879	0 8,879	0 8,879	0 8,879	0 8,879	0 8,879	36,004 117,063	32,596 117,063	(3,408) (0)		32,596 117,063	(3,408) 0
5902400 · Miscellaneous Purchased Services Total Other Purchased Services	0 47,119	0 119,890	0 55,271	0 61,779	4,207 95,795	0 106,843	0 106,843	0 106,843	0 106,843	0 106,843	0 106,843	0 106,843	4,207 1,127,753	0 1,136,415	(-)==-/		0 1,134,661	(4,207) 6,908
Supplies 6101100 · Regular Programs	2,721	55,851	428	8,134	47,030	3,000	3,000	3,000	3,000	3,000	3,000	3,000	135,165	127,689			127,689	(7,475)
6101210 · Special Education 6102400 · School Admin Suplies	0	0 3,750	0 1,000	28 471	0 9,186	0 1,000	0 1,000	0 1,000	0 1,000	0 1,000	0 1,000	0 1,000	28 21,405	0 10,643			0 10,643	(28) (10,763)
6102620 · Supplies-Bldg 6151100 · TechRegular Programs	0 10,984	394 3,325	647 40	966 0	1,360 190	2,000 10,568	2,000 10,568	2,000 10,568	2,000 10,568	2,000 10,568	2,000 10,568	2,000 10,568	17,368 88,515	19,646 88,515	2,278 0		19,646 88,515	2,278 0
6152400 · TechSchool Admin 6222620 · Electricity 6400000 · Textbacks & Warkbacks	0	0 6,182	0 0 4 810	0 19,189	0 6,077	1,485 7,838	1,485 7,838	1,485 7,838	1,485 7,838	1,485 7,838	1,485 7,838	1,485 7,838	10,395 86,313 25,000	10,395 86,313	0 (0)		10,395 86,313 40,860	0 (0)
6400000 · Textbooks & Workbooks Total Supplies	2,500	0 69,502	4,810 6,925	0 28,787	0 63,844	2,527 28,418	2,527 28,418	2,527 28,418	2,527 28,418	2,527 28,418	2,527 28,418	2,527 28,418	25,000 384,188	49,869 393,069	24,869 8,881		49,869 393,069	24,869 8,881
Debt Service And Miscellaneous 8102400 · Dues and FeesSchool Admin 8950000 · Miscellaneous pon-public Expens	8,996	45,265	3,375	3,827	12,438	4,034	4,034	4,034	4,034	4,034	4,034	4,034	102,143	102,143	0		102,143	0
8950000 · Miscellaneous non-public Expens 8970000 · Insurance per child 8990000 · Student Scholarships	176 0 0	1,699 0 0	1,220 0 0	4,995 0 0	414 0 0	4,000 9,714 440	4,000 9,714 440	4,000 9,714 440	4,000 9,714 440	4,000 9,714 440	4,000 9,714 440	4,000 9,714 440	36,504 68,000 3,079	60,203 68,000 3,079	23,699 0 0		39,095 68,000 3,079	2,591 0
9990000 · Student Scholarships 9330000 · Indirect Costs Total Debt Service And Miscellaneous	0 0 9,172	0 0 46,964	0 32 4,627	0 0 8,823	0 0 12,852	440 7,147 25,335	440 7,147 25,335	440 7,147 25,335	440 7,147 25,335	440 7,147 25,335	440 7,147 25,335	440 7,147 25,335	3,079 50,059 259,784	3,079 50,059 283,483	0		3,079 50,059 262,376	(0) 0 2,591
Total Expenses Net Income	270,787 97,701	598,586 (57,598)	423,082	438,103 (22,809)	957,427	622,973 32,466	622,973 32,466	622,973	622,973 32,466	622,973 32,466	622,973 32,466	622,973 32,466	7,048,796 (53,069)	6,973,144	(75,652)		6,990,324 5,030	(58,471) (58,099)
Cash Flow Statement Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	52,400 Feb	52,400 Mar	52,400	52,400 May	Jun	TOTAL	Budget	Variance Co	omments		(58,099) Diff
Net Income Cash Flow Adjustments	97,701	(57,598)	181,710	(22,809)	(479,337)	32,466	32,466		32,466	32,466	32,466	32,466	(53,069)	1,831			5,030	(58,099)
Accounts Receivable 1530000 · Accounts Receivable	207,848	32,680	(228,551)	242,601	91,894	0	0	0	0	0	0	0	346,472	(1,064)	347,536		235,506	110,966
Total Accounts Receivable Depreciation Expense	207,848	32,680	(228,551)	242,601	91,894	0	0	0	0	0	0	0	346,472		347,536		235,506	110,966
2050000 · Property and Equiptment 2102620 · Leasehold improvements	0 0	0 0	0 0	0 0	0 0	0 0	0 0	0 0	0 0	0 0	0 0	0 0	0	0 0	0 0		0 0	0 0
2200000 · Accumulated Depreciation 4210000 · Accounts Payable	0 67,146	0 (91,324)	0 (126,880)	0 (91,612)	0 (37,153)	0 39,975	0 39,975	0 39,975	0 39,975	0 39,975	0 39,975	0 39,975	0(0)	0 135,734	0 (135,734)		0	0 (0)
				,													-	





Total Depreciation Expense		67,146	(91,324)	(126,880)	(91,612)	(37,153)	39,975	39,975	39,975	39,975	39,975	39,975	39,975	(0)	135,734	(135,734)	0	(0)
Accrued Expenses																		
4200000 · Whitney Pay Cards		8,291	11,222	(27,441)	0	41,725	0	0	0	0	0	0	0	33,797	0	33,797	(7,929)	41,725
4610000 · Accrued Salaries and Benefits		(247,328)	0	0	0	72,224	25,015	25,015	25,015	25,015	25,015	25,015	25,015	0	(261,247)	261,247	(0)	0
4612000 · Accrued Summer Pay		0	(36,024)	(1,268)	0	97,409	0	0	0	0	0	0	0	60,117	71,050	(10,933)	(37,292)	97,409
4613000 · Accrued Vested PTO Benefits		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
471 · Payroll Liabilities		0	1,366	0	(122)	(1,245)	0	0	0	0	0	0	0	0	0	0	(506)	506
4711000 · Health Insurance		(26,589)	295	33,963	(28,554)	(9,165)	4,293	4,293	4,293	4,293	4,293	4,293	4,293	0	12,765	(12,765)	0	0
4713000 · EE Retirement Contributions		(6,040)	(8,158)	0	(250)	8,408	863	863	863	863	863	863	863	0	0	0	(0)	0
Total Accrued Expenses		(271,666)	(31,298)	5,254	(28,926)	209,356	30,170	30,170	30,170	30,170	30,170	30,170	30,170	93,914	(177,432)	271,346	(45,726)	139,640
Other Operating Activities																		
10160 · Prepaid Salary		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
1812800 · Expense		(22,136)	2,725	5,458	3,508	3,508	0	0	0	0	0	0	0	(6,939)	0	(6,939)	17,758	(24,697)
1814000 · Insurance		(59,080)	5,370	5,370	5,370	5,370	5,371	5,371	5,371	5,371	5,371	5,371	5,371	(0)	0	(0)	(0)	(0)
Total Other Operating Activities		(81,216)	8,095	10,828	8,878	8,878	5,371	5,371	5,371	5,371	5,371	5,371	5,371	(6,939)	0	(6,939)	17,758	(24,697)
Loan Payable																		
4510000 · Loan Payable		(641)	(641)	(641)	(641)	(641)	458	458	458	458	458	458	458	0	0	0	0	(0)
4510600 · Loan Payable Social Security		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Loan Payable		(641)	(641)	(641)	(641)	(641)	458	458	458	458	458	458	458	0	0	0	0	(0)
Total Cash Flow Adjustments		(78,530)	(82,489)	(339,991)	130,300	272,334	75,975	75,975	75,975	75,975	75,975	75,975	75,975	433,447	(42,763)	476,209	207,537	225,909
change in Monthly Cash		19,172	(140,088)	(158,280)	107,492	(207,003)	108,441	108,441	108,441	108,441	108,441	108,441	108,441	380,378	(40,932)	421,310	212,568	167,810
ncome Statement Jun		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	Мау	Jun	TOTAL	Budget			
Change in Monthly Cash (Net	0	19,172	(140,088)	(158,280)	107,492	(207,003)	108,441	108,441	108,441	108,441	108,441	108,441	108,441	380,378				
Forecast Cash	688,167	707,339	567,252	408,971	516,463	309,460	417,901	526,341	634,782	743,223	851,664	960,104	1,068,545					
Budget Cash	850,813	783,364	813,546	1,073,802	911,796	749,790	1,000,871	838,864	676,858	927,939	789,266	650,593	809,881					





Balance Sheet

International High School of New Orleans

As of November 30, 2023

Balance Sheet	6/30/2023	11/30/2023	6/30/2024
Assets	Last Year	Current	Year End
Assets			
Current Assets			
Cash			
Ending Cash			1,068,545
1000999 · Anybill Clearing	80,000	80,000	0
1011000 · Bank account 1	608,167	229,460	0
Total Cash	688,167	309,460	1,068,545
Accounts Receivable			
10160 · Prepaid Salary	0	0	0
1530000 · Accounts Receivable	519,631	173,160	173,160
1812800 · Expense	24,668	31,607	31,607
1814000 · Insurance	0	37,600	0
Total Accounts Receivable	544,299	242,366	204,767
Total Current Assets	1,232,467	551,826	1,273,312
Noncurrent Assets			
Facilities, Net			
2050000 · Property and Equiptment	1,114,338	1,114,338	1,114,338
2102620 · Leasehold improvements	967,792	967,792	967,792
2200000 · Accumulated Depreciation	(1,412,987)	(1,412,987)	(1,412,987)
Total Facilities, Net	669,143	669,143	669,143
Total Noncurrent Assets	669,143	669,143	669,143
Total Assets	1,901,610	1,220,970	1,942,455
		•	
Liabilities and Equity	Last Year	Current	Year End
Liabilities and Equity			
Current Liabilities			
Other Current Liabilities	7 000	44 705	44 705
4200000 · Whitney Pay Cards	7,929	41,725	41,725
4510000 · Loan Payable	1/18/110	1// 0/15	
	148,110	144,905	148,110
4510600 · Loan Payable Social Security	0	0	0
4610000 · Accrued Salaries and Benefits	0 291,360	0 116,256	0 291,360
4610000 · Accrued Salaries and Benefits 4612000 · Accrued Summer Pay	0 291,360 0	0 116,256 60,117	0 291,360 60,117
4610000 · Accrued Salaries and Benefits 4612000 · Accrued Summer Pay 4613000 · Accrued Vested PTO Benefits	0 291,360	0 116,256	0 291,360 60,117 53,286
4610000 · Accrued Salaries and Benefits 4612000 · Accrued Summer Pay 4613000 · Accrued Vested PTO Benefits 471 · Payroll Liabilities	0 291,360 0 53,286 0	0 116,256 60,117 53,286 0	0 291,360 60,117 53,286 0
4610000 · Accrued Salaries and Benefits 4612000 · Accrued Summer Pay 4613000 · Accrued Vested PTO Benefits 471 · Payroll Liabilities 4711000 · Health Insurance	0 291,360 0 53,286	0 116,256 60,117 53,286 0 0	0 291,360 60,117 53,286 0 30,049
4610000 · Accrued Salaries and Benefits 4612000 · Accrued Summer Pay 4613000 · Accrued Vested PTO Benefits 471 · Payroll Liabilities 4711000 · Health Insurance 4713000 · EE Retirement Contributions	0 291,360 0 53,286 0 30,049 6,040	0 116,256 60,117 53,286 0 0 0	0 291,360 60,117 53,286 0
4610000 · Accrued Salaries and Benefits 4612000 · Accrued Summer Pay 4613000 · Accrued Vested PTO Benefits 471 · Payroll Liabilities 4711000 · Health Insurance	0 291,360 0 53,286 0 30,049	0 116,256 60,117 53,286 0 0	0 291,360 60,117 53,286 0 30,049
4610000 · Accrued Salaries and Benefits 4612000 · Accrued Summer Pay 4613000 · Accrued Vested PTO Benefits 471 · Payroll Liabilities 4711000 · Health Insurance 4713000 · EE Retirement Contributions Total Other Current Liabilities Accounts Payable	0 291,360 0 53,286 0 30,049 6,040	0 116,256 60,117 53,286 0 0 0	0 291,360 60,117 53,286 0 30,049 6,040
4610000 · Accrued Salaries and Benefits 4612000 · Accrued Summer Pay 4613000 · Accrued Vested PTO Benefits 471 · Payroll Liabilities 4711000 · Health Insurance 4713000 · EE Retirement Contributions Total Other Current Liabilities Accounts Payable 4210000 · Accounts Payable	0 291,360 0 53,286 0 30,049 6,040	0 116,256 60,117 53,286 0 0 0	0 291,360 60,117 53,286 0 30,049 6,040
4610000 · Accrued Salaries and Benefits 4612000 · Accrued Summer Pay 4613000 · Accrued Vested PTO Benefits 471 · Payroll Liabilities 4711000 · Health Insurance 4713000 · EE Retirement Contributions Total Other Current Liabilities Accounts Payable	0 291,360 0 53,286 0 30,049 6,040 536,774	0 116,256 60,117 53,286 0 0 0 0 416,290	0 291,360 60,117 53,286 0 30,049 6,040 630,688
4610000 · Accrued Salaries and Benefits 4612000 · Accrued Summer Pay 4613000 · Accrued Vested PTO Benefits 471 · Payroll Liabilities 4711000 · Health Insurance 4713000 · EE Retirement Contributions Total Other Current Liabilities Accounts Payable 4210000 · Accounts Payable	0 291,360 0 53,286 0 30,049 6,040 536,774 305,712	0 116,256 60,117 53,286 0 0 0 0 416,290 25,888	0 291,360 60,117 53,286 0 30,049 6,040 630,688 305,712
4610000 · Accrued Salaries and Benefits 4612000 · Accrued Summer Pay 4613000 · Accrued Vested PTO Benefits 471 · Payroll Liabilities 4711000 · Health Insurance 4713000 · EE Retirement Contributions Total Other Current Liabilities Accounts Payable 4210000 · Accounts Payable Total Accounts Payable	0 291,360 0 53,286 0 30,049 6,040 536,774 305,712 305,712	0 116,256 60,117 53,286 0 0 0 0 0 416,290 25,888 25,888	0 291,360 60,117 53,286 0 30,049 6,040 630,688 <u>305,712</u> 305,712
4610000 · Accrued Salaries and Benefits 4612000 · Accrued Summer Pay 4613000 · Accrued Vested PTO Benefits 471 · Payroll Liabilities 4711000 · Health Insurance 4713000 · EE Retirement Contributions Total Other Current Liabilities Accounts Payable 4210000 · Accounts Payable Total Accounts Payable Total Current Liabilities	0 291,360 0 53,286 0 30,049 6,040 536,774 305,712 305,712	0 116,256 60,117 53,286 0 0 0 0 0 416,290 25,888 25,888	0 291,360 60,117 53,286 0 30,049 6,040 630,688 <u>305,712</u> 305,712
4610000 · Accrued Salaries and Benefits 4612000 · Accrued Summer Pay 4613000 · Accrued Vested PTO Benefits 471 · Payroll Liabilities 4711000 · Health Insurance 4713000 · EE Retirement Contributions Total Other Current Liabilities Accounts Payable 4210000 · Accounts Payable Total Accounts Payable Total Current Liabilities Equity	0 291,360 0 53,286 0 30,049 6,040 536,774 305,712 305,712	0 116,256 60,117 53,286 0 0 0 0 0 416,290 25,888 25,888	0 291,360 60,117 53,286 0 30,049 6,040 630,688 <u>305,712</u> 305,712
4610000 · Accrued Salaries and Benefits 4612000 · Accrued Summer Pay 4613000 · Accrued Vested PTO Benefits 471 · Payroll Liabilities 4711000 · Health Insurance 4713000 · EE Retirement Contributions Total Other Current Liabilities Accounts Payable 4210000 · Accounts Payable Total Accounts Payable Total Current Liabilities Equity Unrestricted Net Assets	0 291,360 0 53,286 0 30,049 6,040 536,774 305,712 305,712 842,486	0 116,256 60,117 53,286 0 0 0 0 416,290 25,888 25,888 442,178	0 291,360 60,117 53,286 0 30,049 6,040 630,688 305,712 305,712 936,400
4610000 · Accrued Salaries and Benefits 4612000 · Accrued Summer Pay 4613000 · Accrued Vested PTO Benefits 471 · Payroll Liabilities 4711000 · Health Insurance 4713000 · EE Retirement Contributions Total Other Current Liabilities Accounts Payable 4210000 · Accounts Payable Total Accounts Payable Total Current Liabilities Equity Unrestricted Net Assets 10701 · Temp. Restricted Net Assets	0 291,360 0 53,286 0 30,049 6,040 536,774 305,712 305,712 842,486 25,072	0 116,256 60,117 53,286 0 0 0 0 416,290 25,888 25,888 442,178 25,072	0 291,360 60,117 53,286 0 30,049 6,040 630,688 305,712 305,712 936,400 25,072
4610000 · Accrued Salaries and Benefits 4612000 · Accrued Summer Pay 4613000 · Accrued Vested PTO Benefits 471 · Payroll Liabilities 4711000 · Health Insurance 4713000 · EE Retirement Contributions Total Other Current Liabilities Accounts Payable 4210000 · Accounts Payable Total Accounts Payable Total Current Liabilities Equity Unrestricted Net Assets 10701 · Temp. Restricted Net Assets 10798 · Retained Earnings	0 291,360 0 53,286 0 30,049 6,040 536,774 305,712 305,712 842,486 25,072 1,186,994	0 116,256 60,117 53,286 0 0 0 0 416,290 25,888 25,888 442,178 25,072 1,034,052	0 291,360 60,117 53,286 0 30,049 6,040 630,688 305,712 305,712 936,400 25,072 1,034,052
4610000 · Accrued Salaries and Benefits 4612000 · Accrued Summer Pay 4613000 · Accrued Vested PTO Benefits 471 · Payroll Liabilities 471 · Payroll Liabilities 4711000 · Health Insurance 4713000 · EE Retirement Contributions Total Other Current Liabilities Accounts Payable 4210000 · Accounts Payable Total Accounts Payable Total Current Liabilities Equity Unrestricted Net Assets 10701 · Temp. Restricted Net Assets 10798 · Retained Earnings Total Unrestricted Net Assets	0 291,360 0 53,286 0 30,049 6,040 536,774 305,712 305,712 842,486 25,072 1,186,994	0 116,256 60,117 53,286 0 0 0 0 416,290 25,888 25,888 442,178 25,072 1,034,052	0 291,360 60,117 53,286 0 30,049 6,040 630,688 305,712 305,712 936,400 25,072 1,034,052 1,059,124
4610000 · Accrued Salaries and Benefits 4612000 · Accrued Summer Pay 4613000 · Accrued Vested PTO Benefits 471 · Payroll Liabilities 471 · Payroll Liabilities 471 · Dayroll Liabilities 471 · Dayroll Liabilities Accounts Payable 4210000 · Accounts Payable Total Other Current Liabilities Accounts Payable 4210000 · Accounts Payable Total Current Liabilities Equity Unrestricted Net Assets 10701 · Temp. Restricted Net Assets 10798 · Retained Earnings Total Unrestricted Net Assets Net Income	0 291,360 0 53,286 0 30,049 6,040 536,774 305,712 305,712 305,712 842,486 25,072 1,186,994 1,212,066	0 116,256 60,117 53,286 0 0 0 416,290 25,888 25,888 442,178 25,072 1,034,052 1,059,124	0 291,360 60,117 53,286 0 30,049 6,040 630,688 305,712 305,712 936,400 25,072 1,034,052 1,059,124 (53,069)
4610000 · Accrued Salaries and Benefits 4612000 · Accrued Summer Pay 4613000 · Accrued Vested PTO Benefits 471 · Payroll Liabilities 471 · Payroll Liabilities 4711000 · Health Insurance 4713000 · EE Retirement Contributions Total Other Current Liabilities Accounts Payable 4210000 · Accounts Payable Total Accounts Payable Total Current Liabilities Equity Unrestricted Net Assets 10701 · Temp. Restricted Net Assets 10798 · Retained Earnings Total Unrestricted Net Assets Net Income Net Income	0 291,360 0 53,286 0 30,049 6,040 536,774 305,712 305,712 305,712 842,486 25,072 1,186,994 1,212,066 (152,942)	0 116,256 60,117 53,286 0 0 0 0 416,290 25,888 25,888 442,178 25,072 1,034,052 1,034,052 1,059,124 (280,332)	0 291,360 60,117 53,286 0 30,049 6,040 630,688 305,712 936,400 25,072 1,034,052 1,059,124



December 2023 Financials

PREPARED FEB'24 BY



Contents



Executive Summary

- **•Key Performance Indicators**
- •Forecast Overview
- Forecast History
- •Key Forecast Changes This Month
- Notable Forecast Variances
- Appendix

Executive Summary

- The FY 23 Financial audit was completed by Bernard & Franks and submitted on time to the Legislative Auditor and LA Dept of Education
 - The auditors presented an unmodified audit opinion with no findings, no questioned costs, and no noted exceptions.
- IHSNO and EdOps have submitted all requested information for completion of the 990 finding and are pending receipt of the draft version from Bernard & Franks.
- Through the close of November 2023, IHSNO had \$303k in available cash and is forecasted to close the year with 52 Days of Cash. Currently, Net Income is forecasted to be -\$83k, which is \$85k worse than budgeted.



Days of Cash

Cash balance at year-end divided by average daily expenses



Revenue less expenses, divided by revenue

Fund Balance %

Forecasted Ending Fund Balance / Total Expenses



52 DAYS OF CASH AT YEAR'S END

The school will end the year with 52 days of cash. This is below the recommended 60 days

-1.2% GROSS MARGIN

The forecasted net income is -\$83k, which is \$85k below the budget. It yields a -1.2% gross margin.



15.53% AT YEAR'S END

The school is projected to end the year with a fund balance of \$1,103,531. Last year's fund balance was \$1,186,994.

Voices for International Business and Education - Finance / Developmeny Committee Meeting - Agenda - Monday February 5, 2024 at 6:30 PM Forecast Overview



	Forecast	Budget	Variance	Variance Graphic	Comments
Revenue	\$7m	\$7m	\$49k	+4 9 k	Increase driven by latest Title I and Idea-B allocations which were higher than budgeted.
Expenses	\$7.1m	\$7m	-\$135k	-135k	Forecasted increases to Professional and Property Services.
Net Income	-\$83k	\$2k	-\$85k	-85k	
Cash Flow Adjustments	\$417k	-\$43k	\$460k	+460k	
Change in Cash	\$334k	-\$41k	\$375k	375k	
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Noted Forecast Changes

- Decreased Other Benefits by \$50,000, Reliance Standard Policy payments average \$2,300 monthly, budgeted \$6,700
- Decreased Custodial Services by \$28,000, left cushion for additional cleaning services at new campus.
- Potential savings on student transportation (~\$21,000), waiting for December and January invoices to determine if a forecast adjustment is needed. Also, potential savings in Tech purchases (~\$75k).
- Greatest unknown at this point is the total cost of the move, and immediate repairs needed in Jan 2024.







QUESTIONS?

Please contact your EdOps Finance Team:

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	Actual	Budget	Variance	Forecast	Budget	Variance	Remaining
Revenue							
State and Local Revenue	2,352,186	2,380,398	(28,212)	4,840,796	4,830,796	10,000	2,488,610
Federal Revenue	467,613	941,353	(473,740)	1,947,481	1,909,576	37,906	1,479,868
Private Grants and Donations	850	-	850	850	-	850	
Earned Fees	76,065	112,572	(36,507)	235,055	234,603	451	158,990
Total Revenue	2,896,714	3,434,323	(537,609)	7,024,182	6,974,975	49,207 🚺	4,127,468
Expenses							
Salaries	1,457,940	1,344,348	(113,592)	3,146,367	3,120,015	(26,352)	1,688,420
Employee Benefits	197,674	366,390	168,716	696,862	732,781	35,918	499,188
Purchased Professional And Technical Services	500,701	478,405	(22,297)	1,099,034	1,004,648	(94,387)	598,333
Purchased Property Services	120,115	151,367	31,251	312,752	302,734	(10,019)	192,637
Other Purchased Services	466,335	529,105	62,770	1,154,083	1,136,415	(17,668)	687,748
Supplies	194,486	196,535	2,049	437,544	393,069	(44,474)	243,058
Debt Service And Miscellaneous	89,880	168,262	78,382	261,002	283,483	22,481	171,122
Total Expenses	3,027,132	3,234,411	207,279	7,107,645	6,973,144	(134,501) 2	4,080,513
Net Income	(130,418)	199,912	(330,330)	(83,463)	1,831	(85,294) 3	46,95
Cash Flow Adjustments	(174,095)	(49,854)	(124,241)	417,217	(42,763)	459,979 👍	591,312
Change in Cash	(304,513)	150,058	(454,571)	333,753	(40,932)	374,685 5	638,26

Voices for International Business and Education - Finance / Developmeny Committee Meeting - Agenda - Monday February 5, 2024 at 6:30 PM Year-To-Date Annual Forecast

2 EXPENSES: \$135K BEHIND

1 REVENUE: \$49K AHEAD

3 NET INCOME: \$85K behind

4 CASH ADJ:\$460K AHEAD

5 NET CHANGE IN CASH: \$375K AHEAD

	Actual					ooting Agonaa	Forecast						
Income Statement	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	TOTAL
Revenue													
State and Local Revenue	368,036	504,572	369,894	369,894	369,894	369,894	414,768	414,768	414,768	414,768	414,768	414,768	4,840,796
Federal Revenue	0	8,000	228,551	35,724	80,875	114,463	246,645	246,645	246,645	246,645	246,645	246,645	1,947,481
Private Grants and Donations	0	0	850	0	0	0	0	0	0	0	0	0	850
Earned Fees	452	28,416	5,497	9,676	27,320	4,704	26,498	26,498	26,498	26,498	26,498	26,498	235,055
Total Revenue	368,488	540,988	604,792	415,295	478,090	489,061	687,911	687,911	687,911	687,911	687,911	687,911	7,024,182
Expenses													
Salaries	45,779	180,677	238,574	250,330	475,981	266,601	281,404	281,404	281,404	281,404	281,404	281,404	3,146,367
Employee Benefits	30,333	45,345	36,375	29,940	28,900	26,780	83,198	83,198	83,198	83,198	83,198	83,198	696,862
Purchased Professional And Technical Services	93,663	110,870	60,084	38,310	120,344	77,430	99,722	99,722	99,722	99,722	99,722	99,722	1,099,034
Purchased Property Services	27,341	23,280	18,601	18,959	22,341	9,594	32,106	32,106	32,106	32,106	32,106	32,106	312,752
Other Purchased Services	48,294	121,066	57,895	62,955	96,776	79,349	114,625	114,625	114,625	114,625	114,625	114,625	1,154,083
Supplies	16,206	69,502	6,925	28,787	63,844	9,222	40,510	40,510	40,510	40,510	40,510	40,510	437,544
Debt Service And Miscellaneous	9,172	46,964	4,627	8,823	12,852	7,442	28,520	28,520	28,520	28,520	28,520	28,520	261,002
Total Ordinary Expenses	270,787	597,705	423,082	438,103	821,037	476,419	680,086	680,086	680,086	680,086	680,086	680,086	7,107,645
Total Expenses	270,787	597,705	423,082	438,103	821,037	476,419	680,086	680,086	680,086	680,086	680,086	680,086	7,107,645
Net Income	97,701	-56,717	181,710	-22,809	-342,947	12,643	7,826	7,826	7,826	7,826	7,826	7,826	-83,463
Cash Flow Statement	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	TOTAL
Net Income	97,701	-56,717	181,710	-22,809	-342,947	12,643	7,826	7,826	7,826	7,826	7,826	7,826	-83,463
Accounts Receivable	207,848	32,680	-228,551	242,601	91,894	23,998	0	0	0	0	0	0	370,470
Cash Flow Adjustments	-78,530	-82,489	-327,676	130,300	261,495	-77,196	98,552	98,552	98,552	98,552	98,552	98,552	417,217
Change in Cash	19,172	-139,206	-145,965	107,492	-81,452	-64,553	106,378	106,378	106,378	106,378	106,378	106,378	333,753
Ending Cash	707,339	568,133	422,168	529 660	448 207	383,654	490,032	596,410	702,787	809,165	915,543	1,021,921	
Ending Cash	101,557	500,155	422,10CP0	wered by Boar	dOnTrack	303,034	470,032	370,410	/02,/07	007,105	713,343	1,021,721	PAGE 35 of 39

Voices for International Business and Education - Finance / Developmeny Committee Meeting - Agenda - Monday February 5, 2024 at 6:30 PM

Monthly Financials

Voices for International Business and Education - Finance / Developmeny Committee Meeting - Agenda - Monday February 5, 2024 at 6:30 PM

	Previous Year End	Current	Year End
Assets			
Current Assets			
Cash	688,167	383,654	1,021,921
Accounts Receivable	544,299	210,868	178,638
Total Current Assets	1,232,467	594,522	1,200,559
Noncurrent Assets			
Facilities, Net	669,143	669,143	669,143
Total Noncurrent Assets	669,143	669,143	669,143
Total Assets	1,901,610	1,263,666	1,869,702
Liabilities and Equity			
Liabilities			
Current Liabilities			
Other Current Liabilities	536,774	335,383	588,329
Accounts Payable	305,712	-423	305,712
Total Current Liabilities	842,486	334,960	894,042
Total Long-Term Liabilities	0	0	
Total Liabilities	842,486	334,960	894,042
Equity			
Unrestricted Net Assets	1,212,066	1,059,124	1,059,124
Net Income	-152,942	-130,418	-83,463
Total Equity	1,059,124	928,706	975,661
Total Liabilities and Equity	1,901,610	1,263,666	1,869,702

Coversheet

Development Updates

Section: Item: Purpose: Submitted by: Related Material: III. Development B. Development Updates Discuss

12.31.2023 Development Report for board.docx

Development & Communications

12.31.2023

Recruitment

- Attended 13 Middle School events representing 17 unique K-8 schools
- Held Open House event on 11/1/2023 with 10 families in attendance; additional Open House scheduled (held) January 10, 2024 (with 12 families in attendance).
- □ Advertising avenues
 - Yard Signs
 - List Serve and Media Press Releases
 - Radio
 - Direct Mail to surrounding zip codes
 - Digital Ads on NOLA.com
 - Gambit Back to School issue
 - Bus sides (general advertising not specific to Open House)
- One-App application deadline extended to January 26, 2024; we'll start to receive new student data in March).

Grant update

- □ See attached pipeline
- Funds received from Selley (\$20,000) and ProBono Publico (\$10,000)
- Received an in-kind grant through the Everyone Graduates Center at Johns Hopkins University to participate in their <u>On Track to</u> <u>Career Success</u> (OTCS) program funded by the Annie E Casey Foundation. The <u>OTCS project</u> works with partner schools and

their communities to create a framework that supports all students, including the most marginalized, on a path to high school graduation, post-secondary schooling and/or training, and a career with a family-supporting wage. This in-kind donation will be leveraged to meet the requirements of LDOE's funding objectives in *Priority Area 1 - Career-College-Service Readiness*.

- Work has commenced on 2024-24 Super App to request Federal Funding from LDOE.
- Have received \$22,137 in additional 23-24 Federal funding from the Education Excellence Fund, Title I, Title IIA, Title III, and Title IVA.