

Voices for International Business and Education

Finance Committee Meeting

May 2023

Date and Time

Monday May 22, 2023 at 12:00 PM CDT

C. Approve Minutes - April 2023 Meeting

Voices for International Business and Education http://public.boardontrack.com/VIBE_1

Agenda

Purpose Presenter Time 12:00 PM I. **Opening Items** Opening Items A. Record Attendance and Guests Cerrita Jones 1 m Cerrita Jones 1 m B. Call the Meeting to Order MISSION: To educate and nurture a diverse learning community through the International Baccalaureate Programme, world languages, and intercultural appreciation to succeed in the global economy.

II. Finance 12:04 PM

Approve

Minutes

Cerrita Jones

2 m

			Purpose	Presenter	Time
	Fin	ance			
	A.	Review the Current Reports and Financial Statements	Discuss	Jethro Celestin	15 m
	В.	Recommend acceptance of April 2023 Financial Statements to the VIBE Board	Vote	Cerrita Jones	4 m
	C.	2023-2024 Budget Review and Recommendation of acceptance to the Board	Discuss	Jethro Celestin	25 m
III.	Oth	ner Business			12:48 PM
III.	Oth	ner Business Next Meeting Agenda Items	FYI	Cerrita Jones	12:48 PM 2 m
III.			FYI	Cerrita Jones	
III.		Next Meeting Agenda Items	FYI	Cerrita Jones Cerrita Jones	
III.	A. B.	Next Meeting Agenda Items Next meeting June 12, 2023 12 pm (Noon)			2 m

Coversheet

Review the Current Reports and Financial Statements

Section: II. Finance

Item: A. Review the Current Reports and Financial Statements

Purpose: Discuss

Submitted by:

Related Material: IHSNO - Monthly Presentation - April 2023.pdf

IHSNO - Supplemental Report - April 2023.pdf



April 2023 Financials

PREPARED MAY'23 BY



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Contents



- Executive Summary
- Key Performance Indicators
- Forecast Overview
- Cash Forecast
- Forecast History
- Key Forecast Changes This Month
- Notable Forecast Variances
- Appendix

Executive Summary



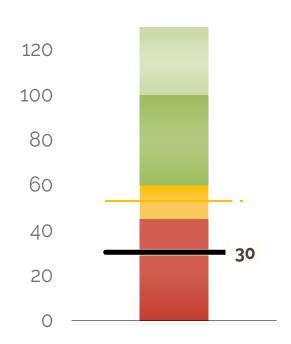
- The FY22-23 April financials result in a forecasted net income of is **-\$237k**, which is **\$238k** below the budget amount of **\$1,020K**.
- After months of back and forth with the State, we finally received the Reimagine Grant allocation last month leaving no time to spend it down and submit for reimbursement. Consequently, we decided to apply the funding to the next fiscal year. This results in a monthly and yearly -\$300K change in that account.
- As of April 30, 2023, the cash balance in the checking account is **\$632K** and **\$80K** in the clearing account resulting in a total cash and cash equivalents balance of **\$713K**.
- The end of the year forecasted net cash flow is \$587k, \$441k less than budgeted. The change in cash flow is primarily driven by the lower net income as well as other cash flow activities such as loan repayments and payroll activities.
- The changes in cash flow result in a projected 30 days cash on hand at the end of the fiscal year.

Key Performance Indicators Voices for International Business and Education - Finance Committee Meeting - Agenda - Monday May 22, 2023 at 12:00 PM Legislation - Finance Committee Meeting - Agenda - Monday May 22, 2023 at 12:00 PM



Days of Cash

Cash balance at year-end divided by average daily expenses

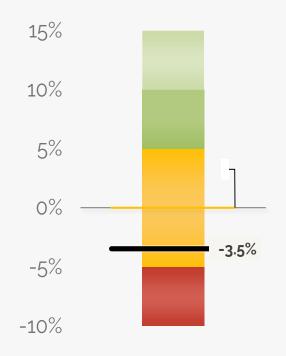


30 DAYS OF CASH AT YEAR'S END

The school will end the year with 30 days of cash. This is below the recommended 60 days

Gross Margin

Revenue less expenses, divided by revenue

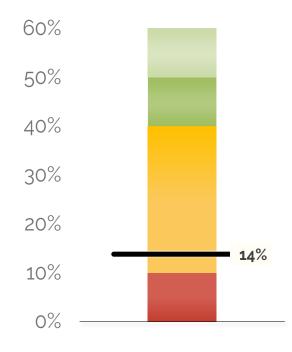


-3.5% GROSS MARGIN

The forecasted net income is -\$237k, which is \$238k below the budget. It yields a -3.5% gross margin.

Fund Balance %

Forecasted Ending Fund Balance / Total Expenses



13.79% AT YEAR'S END

The school is projected to end the year with a fund balance of \$975,469. Last year's fund balance was \$1,212,066.

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Forecast Overview



	Forecast	Budget	Variance	Variance Graphic	Comments
Revenue	\$6.8m	\$7.1m	-\$248k	-248k	Driven by the expected revenue reduction in the Restricted Grant account, due to the late allocation of the Reimagine Grant.
Expenses	\$7.1m	\$7.1m	\$10k	-£10k	Primarily driven by savings in salaries, benefits, office & other business expenses.
Net Income	-\$237k	\$1 k	-\$238k	-238k	
Cash Flow Adjustments	-\$243k	0	-\$243k	-243k	Variance primarily due to social security loan payables, prepaid benefits and accrued salaries and benefits because of changes in payroll processes
Change in Cash	-\$480k	\$1 k	-\$481k	-481k	
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Cash Forecast

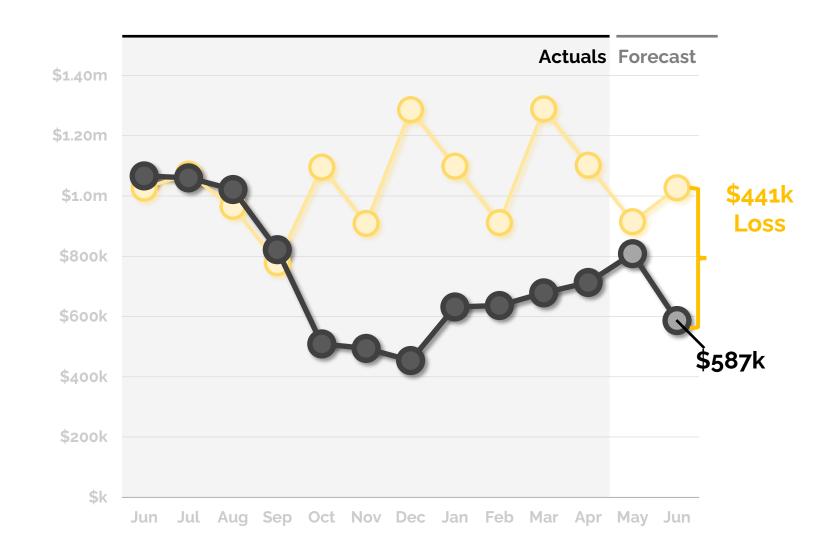


30 Days of Cash at year's end

We forecast the school's year ending cash balance as **\$587k**, **\$441k** below budget.

This difference in year-end cash is driven by:

- (+) FY22 ending cash balance **40k** more than budgeted.
- (-) forecasted net income being -\$238k lower than budgeted.
- (-) **\$243k** Variance primarily due to social security loan payable, prepaid benefits and accrued salaries and benefits as a result of changes in payroll processes

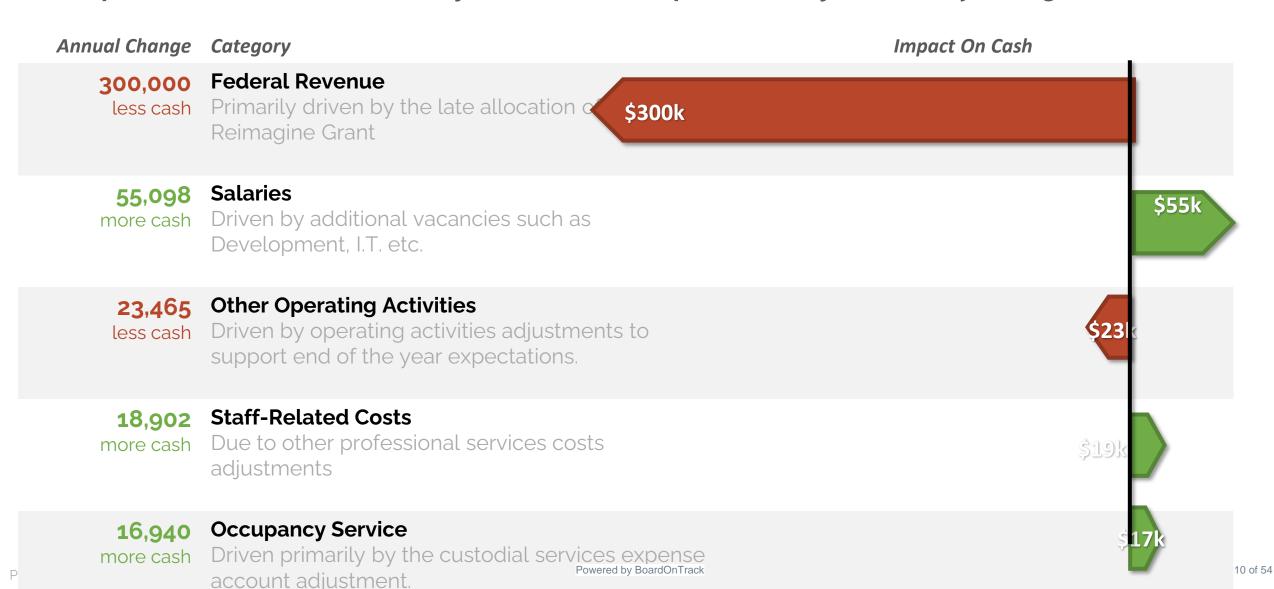


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Key Forecast Changes I his Month



The April forecast decreased the year-end cash expectation by \$226k. Key changes:



State and Local Revenue | \$13k annual cash decrease

Selected Accounts	Forecast	Budget	Annual Impact on Cash (And Month)	Monthly Change	
Local MFP	2.5m	2.5m	27k		0
Our final certification was 389 students (vs 397 budgeted) for this year. This leads to a reven local funds.	nue variance of \$27	7,111 in terms of			
State MFP	1.9m	1.9m		-58k	0
Given the mid-year (Feb 2023) MFP adjustment, our state fund allocation is projected to be	\$57,707 below bu	dget.			
				Zoro	

Federal Revenue | Voices for International Business and Education - Finance Committee Meeting - Agenda - Monday May 22, 2023 at 12:00 PM | S142k annual cash decrease

Selected Accounts	Forecast	Budget	Annual Impact on Cash (And Monthly	Change)	Monthly Change
School Food Service	240k	120k	120k		0
Our food services expenses have increased leading to a higher than budgeted reimbursem	ent.				
Restricted Grants-In-Aid Fro	444k	744k	-300k		-300k
After months of back and forth with the State, we finally received the Reimagine Grant alloc spend it down and submit for reimbursement. Consequently, we decided to apply the fund					
ESSER II & III	1.2m	1.2m		0	0
A portion of the ESSER II and III reimbursement may occur at the end of the Federal Fiscal Year.	ear, which falls a	t the beginning of			
				7	

Voices for International Business and Education - Finance Committee Meeting - Agenda - Monday May 22, 2023 at 12:00 PM **Earned Fees | \$102k annual cash decrease**

Selected Accounts	Forecast	Budget	Annual Impact on Cash (And Monthly Change)	Monthly Change
Refund Of PY Expense-Refund of Prior Year's Expenditures	48k	152k	-104k	0
The emergency connectivity fund grant was lower than budgeted				

Salaries | \$589k annual cash increase

Selected Accounts	Forecast	Budget	Annual Impact on Cash (And Monthly Char	nge) Monthly Change
Teachers	1.4m	1.7m		269k 57k
We continue to see some vacant (PE, Social Studies, and Math) position leading to add	tional savings.			
Therapists/Specialists/Counselors	294k	327k	33k	-19k
We continue to see some additional savings due to a vacant Counselor Position.				
Secretarial	144k	203k	58k	ok
Vacant administrative and executive assistant leading to a yearly saving.				
Degreed Professional	52k	77k	25k	23k
We have a vacancy in the Development Department leading to a yearly change of $$250$ change.	k in salary expense and	d a \$22K monthly		
Stipend Pay	128k	67k	-6ok (-15k
We are seeing an increase in the stipends due to staff having to take additional roles to additional \$60K in yearly expenses and a monthly change of 15K.	support vacancies. Th	nis represents an		
			Zoro	

Voices for International Business and Education - Finance Committee Meeting - Agenda - Monday May 22, 2023 at 12:00 PM Benefits and Taxes | \$130k annual cash increase

Forecast	Budget	Annual Impact on Cash (And Monthly Change)	Monthly Change
302k d salaries	361k	5	gk ok
165k alaries	227k		62k 1k
39k	54k	15k	ok
	302k d salaries 165k alaries	302k 361k d salaries 165k 227k alaries	302k 361k d salaries 165k 227k alaries

Voices for International Business and Education - Finance Committee Meeting - Agenda - Monday May 22, 2023 at 12:00 PM Staff-Related Costs | \$29k annual cash decrease

Selected Accounts	Forecast	Budget	Annual Impact on Cash (And Monthly Change)	Mo	nthly Change
Other Professional Services	124k	73k		-51k	19k
Due to staff vacancies, we had to increase our Professional Service expenses by outsourcing an additional \$51K in annual Professional Services expenses and a monthly change of \$19K.		This represents			

Voices for International Business and Education - Finance Committee Meeting - Agenda - Monday May 22, 2023 at 12:00 PM Direct Student Expense | \$352k annual cash decrease

Selected Accounts	Forecast	Budget	Annual Impact on Cash (And Monthly Change)	Monthly Change
Health Services	6ok	50k	-10k (0
We've increased our health services expense to reflect the monthly expense u yearly variance of \$10K.	ıntil the end of the school year	. This results in a		
Purchased Educational Services	223k	274k		51k 51k
We have adjusted our Educational Services expense account to reflect our end annual and monthly savings.	d of the year needs. This leads	to \$51K in both		
Purchased Educational Services Instructional Staff	95k	20k	-75k	-9k
We increased our Purchased Educational Instruction Services expense accourteachers.	nt, given the continuous need f	or substitute		
Student Transportation	697k	433k	-265k	-115k
We updated our transportation forecast to consider the increase in transportat \$115K.	ion costs. This resulted in a mo	onthly change of		
Food Svcs Operations	242k	122k	-120k	0
New food vendor at higher rate				
			Zoro	

Selected Accounts	Forecast	Budget	Annual Impact on Cash (And Monthly Change)	Monthly Change
Human Resource Svcs	47k	28k	-20k	-ok
To help with staffing and other staff related needs, we have seen a higher than usual HR s	services cost			
Legal Svcs	86k	31k	-55k	-12k
We have experienced higher than usual legal expenses in the past months				
Admin Tech Svcs	55k	22k	-33k	-5k
Due to a vacancy in our IT department, we have seen an increase in Tech services				
Rental of Equip-School Admin	13k	23k		1 0k 30k
We adjusted our equipment rental account to reflect our end of the year needs. This lead	ls to \$30K in month	ly changes.		
			Zei	70



QUESTIONS?

Please contact your EdOps Finance Team:

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Voices for International Business and Education - Finance Committee Meeting - Agenda - Monday May 22, 2023 at 12:00 PM Year-To-Date Annual Forecast

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	Actual	Budget	Variance	Forecast	Budget	Variance	Remaining		
Revenue									
State and Local Revenue	3,721,439	3,718,683	2,756	4,449,499	4,462,420	(12,921)	728,060		
Federal Revenue	1,369,566	1,732,451	(362,885)	2,237,191	2,379,040	(141,849)	867,625		
Private Grants and Donations	18,573	8,333	10,240	18,573	10,000	8,573	-		
Earned Fees	125,515	196,500	(70,985)	134,231	235,800	(101,569)	8,716		
Total Revenue	5,235,093	5,655,968	(420,875)	6,839,494	7,087,260	(247,766)	1,604,402		
Expenses									
Salaries	2,333,489	2,765,338	431,850	3,119,241	3,708,102	588,860	785,753		
Benefits and Taxes	553,024	663,417	110,393	665,818	796,100	130,282	112,794		
Staff-Related Costs	153,584	161,842	8,258	223,549	194,211	(29,338)	69,965		
Rent	-	-	-	-	-	-	-		
Occupancy Service	286,867	238,119	(48,749)	357,983	285,742	(72,241)	71,116		
Direct Student Expense	1,194,782	1,078,396	(116,386)	1,646,284	1,294,075	(352,210)	451,503		
Office & Business Expense	856,979	673,343	(183,636)	1,063,216	808,011	(255,205)	206,237		
Total Ordinary Expenses	5,378,724	5,580,454	201,729	7,076,091	7,086,241	10,149	1,697,367		
Net Operating Income	(143,632)	75,514	(622,604)	(236,597)	1,020	(257,915)	(92,965		
Extraordinary Expenses									
Capital Outlay	_	-	-	-	-	-	-		
Total Extraordinary Expenses	-	-	-	-	-	-			
Total Expenses	5,378,724	5,580,454	201,729	7,076,091	7,086,241	10,149	1,697,367		
Net Income	(143,632)	75,514	(219,146)	(236,597)	1,020	(237,617)	(92,965)		
Cash Flow Adjustments	(210,020)	-	(210,020)	(243,241)	-	(243,241)	(33,221		
Change in Cash	(353,652)	75,514	(429,166)	(479,838) Powered by Board	1,020 OnTrack	(480,858)	(126,186)		

• REVENUE: \$248K BEHIND

Driven by the expected revenue reduction in the Restricted Grant account, due to the late allocation of the Reimagine Grant.

2 EXPENSES: \$10K AHEAD

Primarily driven by savings in salaries, benefits, office & other business expenses

3 NET INCOME: \$238K behind

CASH ADJ:\$243K BEHIND

Variance primarily due to social security loan payables, prepaid benefits and accrued salaries and benefits because of changes in payroll processes

1 NET CHANGE IN CASH: \$481K BEHIND

Voices for International Business and Education - Finance Committee Meeting - Agenda - Monday May 22, 2023 at 12:00 PM Actual

	, actual										ı		1
Income Statement	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	Мау	Jun	TOTAL
Revenue													
State and Local Revenue	370,907	380,907	374,715	370,907	370,907	370,907	370,907	369,355	377,897	364,030	364,030	364,030	4,449,499
Federal Revenue	0	25,949	213,054	121,990	35,037	469,774	19,740	16,470	457,552	10,000	433,813	433,813	2,237,191
Private Grants and Donations	0	100	9	68	0	0	13,000	7	1,000	4,390	0	0	18,573
Earned Fees	39	21,412	14,169	2,660	9,481	24,023	4,494	28,323	7,060	13,854	4,358	4,358	134,231
Total Revenue	370,946	428,368	601,947	495,624	415,425	864,704	408,141	414,155	843,509	392,274	802,201	802,201	6,839,494
Expenses													
Salaries	44,568	182,827	260,886	273,557	275,010	277,640	253,225	253,327	252,612	259,837	234,361	551,392	3,119,241
Benefits and Taxes	48,690	51,452	49,452	50,290	62,504	62,388	60,004	57,842	54,203	56,198	56,397	56,397	665,818
Staff-Related Costs	35,761	16,229	6,664	10,695	59,375	-7,619	33,556	9,100	-11,794	1,617	34,982	34,982	223,549
Occupancy Service	45,361	47,994	38,635	18,776	35,550	23,610	26,380	16,678	27,648	6,236	35,558	35,558	357,983
Direct Student Expense	102,195	105,433	124,804	163,967	140,960	110,787	83,900	113,265	131,226	118,246	225,751	225,751	1,646,284
Office & Business Expense	86,811	78,632	55,281	70,024	103,514	107,483	102,841	72,443	100,530	79,420	103,119	103,119	1,063,216
Total Ordinary Expenses	363,387	482,566	535,722	587,308	676,912	574,289	559,906	522,655	554,425	521,553	690,168	1,007,199	7,076,091
Total Expenses	363,387	482,566	535,722	587,308	676,912	574,289	559,906	522,655	554,425	521,553	690,168	1,007,199	7,076,091
Net Income	7,558	-54,198	66,225	-91,684	-261,488	290,415	-151,766	-108,500	289,085	-129,279	112,033	-204,999	-236,597
Cash Flow Adjustments	-13,765	15,142	-265,698	-221,207	246,536	-330,559	329,621	113,284	-247,245	163,870	-16,610	-16,610	-243,241
Change in Cash	-6,206	-39,056	-199,473	-312,891 ered by Board	-14,951 OnTrack	-40,144	177,855	4,784	41,839	34,591	95,423	-221,609	-479,838 21 of 54

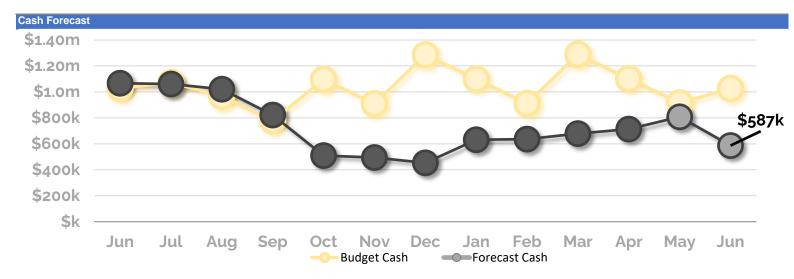
Forecast

	Previous Year End	Current	Year End
	6/30/2022	4/30/2023	6/30/2023
Assets			
Current Assets			
Cash	1,066,568	712,916	586,730
Accounts Receivable	332,816	30,263	333,816
Prepaid Expenses and Other Current Assets	0	23,949	10,139
Total Current Assets	1,399,384	767,129	930,685
Noncurrent Assets			
Operating Fixed Assets, Net	2,076,085	2,076,085	2,076,085
Facilities, Net	-1,289,787	-1,289,787	-1,289,787
Total Noncurrent Assets	786,298	786,298	786,298
Total Assets	2,185,682	1,553,427	1,716,983
Liabilities and Equity			
Liabilities			
Current Liabilities			
Other Current Liabilities	494,047	242,614	242,614
Accounts Payable	479,569	242,379	498,900
Total Current Liabilities	973,616	484,992	741,514
Total Long-Term Liabilities	0	0	
Total Liabilities	973,616	484,992	
Equity			
Net Income	0	-143,632	-236,597
Unrestricted Net Assets	1,212,066	1,212,066	1,212,066
Total Equity	1,212,066	1,068,435	975,469

Dashboard

International High School of New Orleans July 2022 through April 2023

Days of Cash (At Year End) Margin (At Year End) Target > 45 days Cross Margin Fund Balance (At Year End) Gross Margin (At Year End) Target > 0.14 Target > 0.00



Financial Snapshot	Year-	To-Date Financia	als	Aı	nnual Forecast		
т тапотаг опаропос	Actual	Budget	Variance	Forecast	Budget	Variance	Remaining
Revenue							3
State and Local Revenue	3,721,439	3,718,683	2,756	4,449,499	4,462,420	(12,921)	728,060
Federal Revenue	1,369,566	1,732,451	(36 2,885)	2,237,191	2,379,040	141,849)	867,625
Private Grants and Donations	18,573	8,333	10,240	18,573	10,000	8,573	-
Earned Fees	125,515	196,500	(70,985)	134,231	235,800	101,569)	8,716
Total Revenue	5,235,093	5,655,968	(420,875)	6,839,494	7,087,260	247,766)	1,604,402
Firmanaa						.	
Expenses	0.000.400	0.705.000	424 050	0.440.044	2 700 400	F00.000	705 750
Salaries	2,333,489	2,765,338	431,850	3,119,241	3,708,102	588,860	785,753
Benefits and Taxes	553,024	663,417	11 <mark>0</mark> ,393	665,818	796,100	130,282	112,794
Staff-Related Costs	153,584	161,842	8,258	223,549	194,211	(29,338)	69,965
Rent	-	-	-	-	-	-	-
Occupancy Service	286,867	238,119	(48,749)	357,983	285,742	[(72,241)	71,116
Direct Student Expense	1,194,782	1,078,396	(16,386)	1,646,284	1,294,075	352,210)	451,503
Office & Business Expense	856,979	673,343	(18 3,636)	1,063,216	808,011	255,205)	206,237
Interest	=	-	-	-	=	-	-
Total Ordinary Expenses	5,378,724	5,580,454	201,729	7,076,091	7,086,241	10,149	1,697,367
Net Operating Income	(143,632)	75,514	(62 2,604)	(236,597)	1,020	257,915)	(92,965)
Extraordinary Expenses							
Capital Outlay	-	-	i -	-	-	-	-
Total Extraordinary Expenses	-	-	-	-	-	-	-
Total Expenses	5,378,724	5,580,454	201,729	7,076,091	7,086,241	10,149	1,697,367
Net Income	(143,632)	75,514	(219,146)	(236,597)	1,020	237,617)	(92,965)
Cash Flow Adjustments	(210,020)	-	(210,020)	(243,241)	-	243,241)	(33,221)
Change in Cash	(353,652)	75,514	(429,166)	(479,838)	1,020	480,858)	(126,186)

Grants Summary					
	Awarded	Requested	Received	Unpaid	Unrequested
ESEA Title 1	171,155	122,834	122,834		48,321
ESEA Title 2	24,528	22,005	22,005		2,523
ESEA Title 3	10,000	9,900	9,900		100
ESEA Title 4	13,723	12,353	12,353		1,370
IDEA 611	83,024	82,806	82,806		218
IDEA 619	-		-	-	-
Direct Student Services	5,750		-	-	5,750
IDEA_ARP	21,024		-	-	21,024
Homless ARP	9,845		-	-	9,845
ESSER II-Formula	311,208	169,691	169,691		141,517
ESSER II-Incentive	14,000		-	-	14,000

ESSER III-Formula	601,250	290,881	290,881	-	310,369
ESSER III-Interventions	160,901	129,355	129,355		31,546
ESSER III-Incentive	110,792		-	-	110,792
Subtotal	1,366,045	716,991	716,991	-	649,055
% of Award Amount		52%	52%	0%	48%

Income Statement

International High School of New OrleansJuly 2022 through April 2023

		ear-To-Date			Annual		Previous F	orecast
come Statement	Actual	Budget	Variance	Forecast	Budget	Variance	Prv TOTAL	Diff
evenue								
State and Local Revenue								
1994000 · Local MFP	2,083,587	2,096,950	(13,363)	2,543,451	2,516,340	27,11	1 2,543,451	
3110000 · State MFP	1,610,177	1,613,400	(3,223)	1,878,373	1,936,080	(57,70	7) 1,878,373	
3200001 · Restricted Grants-In-Aid	27,675	8,333	19,342	27,675	10,000	17,67	5 27,675	
Total State and Local Revenue	3,721,439	3,718,683	2,756	4,449,499	4,462,420	(12,92	1) 4,449,499	
Federal Revenue						•		
4515000 · School Food Service	199,532	98,051	101,481	239,840	119,840	120,00	0 239,840	
4531000 · IDEA, Part B	82,806	61,748	21,059	83,024	82,330	69	4 83,024	
4541000 · Title I Combined	122,834	116,565	6,269	176,905	155,420	21,48	5 176,905	
4544000 · Title IV, Part A	12,353	14,220	(1,867)	13,723	18,960	(5,23	7) 13,723	
4545000 · Title II, Part A	22,005	16,463	5,543	24,528	21,950	2,57	8 24,528	
4546000 · Title III Immigrant	16,151	0	16,151	16,151	0	16,15	1 16,151	
4547000 · Title III, Part A	9,900	5,640	4,260	10,000	7,520	2,48	0 10,000	
4551000 · Restricted Grants-In-Aid Fro	314,058	498,000	(183,942)	444,000	744,000	(300,00	0) 744,000	-300,
4590000 · ESSER II & III	589,927	921,765	(331,838)	1,229,020	1,229,020	•	0 1,229,020	
Total Federal Revenue	1,369,566	1,732,451	(362,885)	2,237,191	2,379,040	(141,84	9) 2,537,191	-300
Private Grants and Donations			` ' '					
1921000 · Unrestricted Contributions and D	18,573	8,333	10,240	18,573	10,000	8,57	3 14,183	4
Total Private Grants and Donations	18,573	8,333	10,240	18,573	10,000	8,57	,	4
Earned Fees	.0,0.0	0,000	.0,2.0	.0,0.0	.0,000	, ,,,,	,	
1510000 · Interest On Investments	717	250	467	877	300	i 57	7 600	
1740000 · Student Fees	72,506	62,500	10,006	75,000	75,000		75,000	
1790000 · Other Activity Income	5,354	2,917	2,438	5,354	3,500	1,85		1
1993000 · Refund Of PY Expense-Refund c	44,000	126,667	(82,667)	48,000	152,000	(104,00		'
1999000 · Other Misc Revenues-Other Misc	2,938	4,167	(1,229)	5,000 5,000	5,000		0) 48,000 0) 5,000	
Total Earned Fees		196,500		,			,	
fotal Revenue	125,515 5,235,093	5,655,968	(70,985)	134,231 6,839,494	235,800	(101,56		202
	5,235,093	5,655,968	(420,875)	6,839,494	7,087,260	(247,76	6) 7,132,973	-293
penses								
Salaries	101 500		400 700		700 440			
1110000 · School Administrators	494,596	603,362	108,766	627,266	762,142	134,87		
1120000 · Teachers	1,077,691	1,214,328	136,637	1,445,773	1,714,346	268,57		56
1130000 · Therapists/Specialists/Counselor	234,199	255,231	21,032	293,801	326,668	32,86		-18
1142400 · Secretarial	112,005	160,461	48,456	144,440	202,687	<u> </u>		
1151210 · Aides-Special Education	32,639	51,413	18,774	51,693	68,550	16,85		2
1160000 · Service Workers	63,430	61,362	(2,068)	79,030	77,510	(1,52		
1180000 · Degreed Professional	51,841	61,185	9,343	51,841	77,286	25,44	5 74,392	22
1190000 · Other Salaries	121,471	159,490	38,019	157,648	212,653	55,00	5 155,644	-2
1231130 · Substitute Teachers	30,654	128,215	97,561	130,098	181,010	50,91	2 131,966	1
1300000 · Salaries for Extra Work	1,321	14,250	12,929	10,000	18,000	8,00	0 18,000	8
1500000 · Stipend Pay	113,641	56,042	(57,599)	127,651	67,250	(60,40	1) 112,596	-15
Total Salaries	2,333,489	2,765,338	431,850	3,119,241	3,708,102	588,86		55
Benefits and Taxes			<i>'</i>			•		
210 · Health Insurance	245,793	300,500	54,707	301,681	360,600	58,91	9 301,990	
220 · Social Security	135,260	189,200	53,940	164,919	227,040	62,12		
225 · Medicare	31,685	44,758	13,074	38,621	53,710	15,08		
2300000 · Retirement	51,243	49,167	(2,076)	59,000	59,000	ŗ.	0 59,000	
2500000 · Unemployment	8,605	12,533	3,929	10,040	15,040	5,00		5
2600000 · Workers Compensation	14,194	23,000	8,806	17,744	27,600	9,85		ç
2900000 · Other Benefits	66,245	44,258	(21,987)	73,814	53,110	(20,70	,	-3
Total Benefits and Taxes	553,024	663,417	110,393	665,818	796,100	130,28		12
taff-Related Costs	555,024	003,417	110,393	000,010	790,100	130,26	2 070,007	14
	0	16.250	16 250	0	10 500	10.50		
3002232 · Professional Dev SPED	0	16,250	16,250	0	19,500	19,50		
3100000 · Purchased Official Adminstrative	117 222	2,183	2,183	122.021	2,620	2,62		4.0
3390000 · Other Professional Services	117,232	60,530	(56,702)	123,931	72,636	(51,29	,	18
3392830 · Background Checks	1,048	833	(214)	1,163	1,000	(16	,	
5800000 · Travel	28,225	43,893	15,669	52,672	52,672	<u> </u>	0) 52,672	
5900000 · Miscellaneous Purchased Servic	7,079	38,152	31,073	45,783	45,783	·	0) 45,783	
Total Staff-Related Costs	153,584	161,842	8,258	223,549	194,211	(29,33	8) 242,451	18
Occupancy Service		_				<u>.</u>	_ [
4212620 · Disposal Svcs	1,914	7,300	5,386	8,760	8,760	1	0 8,760	
4232620 · Custodial Svcs	126,121	108,333	(17,787)	144,569	130,000	(14,56	,	20
4302620 · Repairs and Maint Svcs	57,505	34,392	(23,113)	63,942	41,270	(22,67		-3
4900000 · Other Property Services	3,645	3,762	117	4,514	4,514	ļ	0 4,514	
6102620 · Supplies-Bldg	25,187	41,667	16,480	50,000	50,000	į	0 50,000	
6222620 · Electricity	72,496	42,665	(29,831)	86,198	51,198	(35,00	0) 86,198	
Total Occupancy Service	286,867	238,119	(48,749)	357,983	285,742	(72,24	,	16
irect Student Expense			·			¬	1	
3001210 · Other Purch Tech Svcs-SPED	24,788	25,000	212	30,000	30,000	į	0 30,000	
3002130 · Health Services	50,500	41,667	(8,833)	60,000	50,000	(10,00		
3002150 · Speech Svcs	7,098	19,595	12,497	10,000	23,514	13,51		13
3002160 · Occupational Therapy	2,231	1,667	(565)	2,600	2,000	(60		
3200000 · Purchased Educational Services	185,795	228,682	42,887	222,954	274,418	51,46		51
3202100 · Purchased Educational Services	0	16,667	16,667	10,000	20,000	10,00		10
	0							
3202122 · Counseling Services		37,500 17,000	37,500	6,000 05.485	45,000 30,411	39,00		30
3202200 · Purchased Educational Services	70,834	17,009	(53,825)	95,485	20,411	(75,07	,	-8
5192720 · Student Transportation	523,994	360,798	(163,197)	697,471	432,957	(264,51		-115
5402310 · Advertising	51,696	56,944	5,248	68,333	68,333	<u>.</u>	0 68,333	
5500000 · Printing and Binding	0	7,083	7,083	4,500	8,500	4,00	0 8,500	4
5641100 · Tuiting and Binding	17,155	22,917	5,762	27,500	27,500	<u>.</u>	0 27,500	

5700400 Fard One Or or Care	4.40.00.4	404 500	(44.704)	0.44.000	404.000		(400,000)	0.44.000	•
5703100 · Food Svcs Operations	143,284	101,523	(41,761)	241,828	121,828		(120,000)	241,828	0
6101100 · Regular Programs	79,222	100,667	21,444	120,800	120,800	į.	0	120,800	0
6400000 · Textbooks & Workbooks	38,182	40,678	2,495	48,813	48,813		0	48,813	0
Total Direct Student Expense	1,194,782	1,078,396	(116,386)	1,646,284	1,294,075		(352,210)	1,630,502	-15,782
Office & Business Expense						•			
3002510 · Fiscal Svcs	108,000	112,500	4,500	129,600	135,000)	5,400	129,600	0
3002830 · Human Resource Svcs	39,661	22,917	(16,745)	47,331	27,500	r i	(19,831)	46,946	-384
3322310 · Legal Svcs	86,357	26,125	(60,232)	86,357	31,350	<u>-</u>	(55,007)	74,576	-11,781
3332310 · Audit Svcs	73,280	15,675	(57,605)	73,280	18,810	=	(54,470)	73,280	0
3392662 · Other Professional Services - Se	50,031	41,667	(8,365)	57,516			, ,	50,000	-7,516
			` ' '		50,000	į	(7,516)	•	•
3402510 · Fiscal Purch Prof and Tech Svcs	19,448	18,850	(598)	22,620	22,620	į	(0)	22,620	0
3402840 · Admin Tech Svcs	37,577	18,649	(18,927)	55,363	22,379	•	(32,984)	50,537	-4,827
4422400 · Rental of Equip-School Admin	1,303	19,438	18,136	13,326	23,326	1	10,000	43,326	30,000
4422620 · Rental of Equip-Bldg	24,395	27,298	2,903	30,206	32,757	ì	2,551	21,887	-8,319
5212310 · Liability Ins	70,251	83,113	12,862	84,061	99,736	i i	15,675	99,736	15,675
5302400 · Communications	107,227	68,899	(38,328)	131,594	82,679	m i	(48,915)	124,895	-6,699
6102400 · Supplies-School Admin	0	8,333	8,333	10,000	10,000	7	(0)	10,000	0
6151100 · Tech-Regular Programs	57,200	90,054	32,854	108,065	108,065	į.	0	108,065	0
6152400 · Tech-School Admin	0	8,139	8,139	9,767	9,767	į	0	9,767	0
	-			,		j	Ü	,	0 000
8102400 · Dues and Fees-School Admin	73,556	60,153	(13,402)	78,184	72,184	· ·	(6,000)	72,184	-6,000
8950000 · Miscellaneous non-public Expens	44,586	51,532	6,945	61,838	61,838	i	0	61,838	0
8990000 · Student Scholarships	2,975	0	(2,975)	2,975	0	((2,975)	2,975	0
9330000 · Indirect Costs	61,133	0	(61,133)	61,133	0		(61,133)	64,703	3,570
Total Office & Business Expense	856,979	673,343	(183,636)	1,063,216	808,011		(255,205)	1,066,935	3,719
Total Expenses	5,378,724	5,580,454	201,729	7,076,091	7,086,241		10,149	7,167,158	91,066
Net Income	(143,632)	75,514	(219,146)	(236,597)	1,020		(237,617)	-34,184	-202,413
Troc moonie	(140,002)	70,014	(210,140)	(200,001)	1,020		(207,017)	04,104	202,410
Cash Flow Statement	Actual	Budget	Variance	Forecast	Budget	Variance		Prv TOTAL D	ff
	(143,632)	_			•	variance			
Net Income	(143,632)	75,514	(219,146)	(236,597)	1,020		(237,617)	-34,184	-202,413
Cash Flow Adjustments									
Add Depreciation			_	_	_		_	_	_
2200000 · Accumulated Depreciation	0	0	0	0	0	j	0	0	0
	0	0	0	0	0		0	0	0
2200000 · Accumulated Depreciation						j j			
2200000 · Accumulated Depreciation Total Add Depreciation						 			
2200000 · Accumulated Depreciation Total Add Depreciation Operating Fixed Assets 2050000 · Property and Equiptment	0	0	0	0	0		0	0	0
2200000 · Accumulated Depreciation Total Add Depreciation Operating Fixed Assets 2050000 · Property and Equiptment 2102620 · Leasehold improvements	0	0	0	0	0		0	0	0
2200000 · Accumulated Depreciation Total Add Depreciation Operating Fixed Assets 2050000 · Property and Equiptment 2102620 · Leasehold improvements Total Operating Fixed Assets	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0		0 0 0	0 0 0	0 0
2200000 · Accumulated Depreciation Total Add Depreciation Operating Fixed Assets 2050000 · Property and Equiptment 2102620 · Leasehold improvements Total Operating Fixed Assets Other Operating Activities	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0		0 0 0	0 0 0	0 0 0
2200000 · Accumulated Depreciation Total Add Depreciation Operating Fixed Assets 2050000 · Property and Equiptment 2102620 · Leasehold improvements Total Operating Fixed Assets Other Operating Activities 10160 · Prepaid Salary	0 0 0 0 (0)	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0		0 0 0 0	0 0 0 0	0 0
2200000 · Accumulated Depreciation Total Add Depreciation Operating Fixed Assets 2050000 · Property and Equiptment 2102620 · Leasehold improvements Total Operating Fixed Assets Other Operating Activities 10160 · Prepaid Salary 1530000 · Accounts Receivable	0 0 0 0 (0) 302,552	0 0 0 0	0 0 0 0 (0) 302,553	0 0 0 0 (0) (1,000)	0 0 0 0		0 0 0 0 (0) (1,000)	0 0 0 0	0 0 0 0
2200000 · Accumulated Depreciation Total Add Depreciation Operating Fixed Assets 2050000 · Property and Equiptment 2102620 · Leasehold improvements Total Operating Fixed Assets Other Operating Activities 10160 · Prepaid Salary 1530000 · Accounts Receivable 1813000 · Benefits	0 0 0 0 (0) 302,552 (10,139)	0 0 0 0	0 0 0 0 (0) 302,553 (10,139)	0 0 0 0 (0) (1,000) (10,139)	0 0 0 0		0 0 0 0 (0) (1,000) (10,139)	0 0 0 0 0 -1,000	0 0 0 0 0 0 -10,139
2200000 · Accumulated Depreciation Total Add Depreciation Operating Fixed Assets 2050000 · Property and Equiptment 2102620 · Leasehold improvements Total Operating Fixed Assets Other Operating Activities 10160 · Prepaid Salary 1530000 · Accounts Receivable 1813000 · Benefits 1814000 · Insurance	0 0 0 0 (0) 302,552 (10,139) (13,810)	0 0 0 0	0 0 0 0 (0) 302,553 (10,139) (13,810)	0 0 0 0 (0) (1,000) (10,139) (0)	0 0 0 0		0 0 0 0 (0) (1,000) (10,139) (0)	0 0 0 0 0 -1,000 0	0 0 0 0
2200000 · Accumulated Depreciation Total Add Depreciation Operating Fixed Assets 2050000 · Property and Equiptment 2102620 · Leasehold improvements Total Operating Fixed Assets Other Operating Activities 10160 · Prepaid Salary 1530000 · Accounts Receivable 1813000 · Benefits 1814000 · Insurance 4100000 · American Express	0 0 0 0 (0) 302,552 (10,139) (13,810) (181)	0 0 0 0	0 0 0 0 (0) 302,553 (10,139) (13,810) (181)	0 0 0 0 (0) (1,000) (10,139) (0) (181)	0 0 0 0		0 0 0 0 (0) (1,000) (10,139) (0) (181)	0 0 0 0 0 -1,000 0 0 -181	0 0 0 0 0 0 -10,139 0
2200000 · Accumulated Depreciation Total Add Depreciation Operating Fixed Assets 2050000 · Property and Equiptment 2102620 · Leasehold improvements Total Operating Fixed Assets Other Operating Activities 10160 · Prepaid Salary 1530000 · Accounts Receivable 1813000 · Benefits 1814000 · Insurance 4100000 · American Express 4200000 · Whitney Pay Cards	0 0 0 0 (0) 302,552 (10,139) (13,810) (181) (10,859)	0 0 0 0	0 0 0 0 (0) 302,553 (10,139) (13,810) (181) (10,859)	0 0 0 0 (1,000) (10,139) (0) (181) (10,859)	0 0 0 0		0 0 0 0 (1,000) (10,139) (0) (181) (10,859)	0 0 0 0 -1,000 0 0 -181 -6,632	0 0 0 0 0 0 -10,139
2200000 · Accumulated Depreciation Total Add Depreciation Operating Fixed Assets 2050000 · Property and Equiptment 2102620 · Leasehold improvements Total Operating Fixed Assets Other Operating Activities 10160 · Prepaid Salary 1530000 · Accounts Receivable 1813000 · Benefits 1814000 · Insurance 4100000 · American Express 4200000 · Whitney Pay Cards	0 0 0 0 (0) 302,552 (10,139) (13,810) (181) (10,859)	0 0 0 0 0 0 0	0 0 0 0 (0) 302,553 (10,139) (13,810) (181) (10,859)	0 0 0 0 (1,000) (10,139) (0) (181) (10,859)	0 0 0 0 0 0 0 0		0 0 0 0 (1,000) (10,139) (0) (181) (10,859)	0 0 0 0 -1,000 0 0 -181 -6,632	0 0 0 0 0 0 -10,139 0
2200000 · Accumulated Depreciation Total Add Depreciation Operating Fixed Assets 2050000 · Property and Equiptment 2102620 · Leasehold improvements Total Operating Fixed Assets Other Operating Activities 10160 · Prepaid Salary 1530000 · Accounts Receivable 1813000 · Benefits 1814000 · Insurance 4100000 · American Express 4200000 · Whitney Pay Cards 4210000 · Accounts Payable	0 0 0 0 302,552 (10,139) (13,810) (181) (10,859) (222,945)	0 0 0 0 0 0 0 0	0 0 0 0 (0) 302,553 (10,139) (13,810) (181) (10,859) (222,945)	0 0 0 (0) (1,000) (10,139) (0) (181) (10,859) 33,576	0 0 0 0 0 0 0 0		0 0 0 (0) (1,000) (10,139) (0) (181) (10,859) 33,576	0 0 0 0 -1,000 0 -181 -6,632 33,576	0 0 0 0 0 -10,139 0 0 -4,227
2200000 · Accumulated Depreciation Total Add Depreciation Operating Fixed Assets 2050000 · Property and Equiptment 2102620 · Leasehold improvements Total Operating Fixed Assets Other Operating Activities 10160 · Prepaid Salary 1530000 · Accounts Receivable 1813000 · Benefits 1814000 · Insurance 4100000 · American Express 4200000 · Whitney Pay Cards 4210000 · Accounts Payable 4510000 · Loans Payable	0 0 0 0 302,552 (10,139) (13,810) (181) (10,859) (222,945) (3,205)	0 0 0 0 0 0 0 0 0	0 0 0 0 302,553 (10,139) (13,810) (181) (10,859) (222,945) (3,205)	0 0 0 (0) (1,000) (10,139) (0) (181) (10,859) 33,576 (3,205)	0 0 0 0 0 0 0 0 0		0 0 0 (0) (1,000) (10,139) (0) (181) (10,859) 33,576 (3,205)	0 0 0 0 -1,000 0 -181 -6,632 33,576 -2,564	0 0 0 0 0 -10,139 0 0 -4,227
2200000 · Accumulated Depreciation Total Add Depreciation Operating Fixed Assets 2050000 · Property and Equiptment 2102620 · Leasehold improvements Total Operating Fixed Assets Other Operating Activities 10160 · Prepaid Salary 1530000 · Accounts Receivable 1813000 · Benefits 1814000 · Insurance 4100000 · American Express 4200000 · Whitney Pay Cards 4210000 · Accounts Payable 4510000 · Loans Payable 4510600 · Loan Payable Social Security	0 0 0 0 302,552 (10,139) (13,810) (181) (10,859) (222,945) (3,205) (70,221)	0 0 0 0 0 0 0 0 0	0 0 0 0 302,553 (10,139) (13,810) (181) (10,859) (222,945) (3,205) (70,221)	0 0 0 (0) (1,000) (10,139) (0) (181) (10,859) 33,576 (3,205) (70,221)	0 0 0 0 0 0 0 0 0		0 0 0 (0) (1,000) (10,139) (0) (181) (10,859) 33,576 (3,205) (70,221)	0 0 0 0 -1,000 0 -181 -6,632 33,576 -2,564 -70,221	0 0 0 0 0 -10,139 0 0 -4,227
2200000 · Accumulated Depreciation Total Add Depreciation Operating Fixed Assets 2050000 · Property and Equiptment 2102620 · Leasehold improvements Total Operating Fixed Assets Other Operating Activities 10160 · Prepaid Salary 1530000 · Accounts Receivable 1813000 · Benefits 1814000 · Insurance 4100000 · American Express 4200000 · Whitney Pay Cards 4210000 · Accounts Payable 4510000 · Loans Payable 4510600 · Loan Payable Social Security 4610000 · Accrued Salaries and Benefits	0 0 0 0 302,552 (10,139) (13,810) (181) (10,859) (222,945) (3,205) (70,221) (261,247)	0 0 0 0 0 0 0 0 0 0	0 0 0 0 302,553 (10,139) (13,810) (181) (10,859) (222,945) (3,205) (70,221) (261,247)	0 0 0 (1,000) (10,139) (0) (181) (10,859) 33,576 (3,205) (70,221) (261,247)	0 0 0 0 0 0 0 0 0 0		0 0 0 (1,000) (10,139) (0) (181) (10,859) 33,576 (3,205) (70,221) (261,247)	0 0 0 0 -1,000 0 -181 -6,632 33,576 -2,564 -70,221 -261,247	0 0 0 0 0 -10,139 0 0 -4,227 0 -641 0
2200000 · Accumulated Depreciation Total Add Depreciation Operating Fixed Assets 2050000 · Property and Equiptment 2102620 · Leasehold improvements Total Operating Fixed Assets Other Operating Activities 10160 · Prepaid Salary 1530000 · Accounts Receivable 1813000 · Benefits 1814000 · Insurance 4100000 · American Express 4200000 · Whitney Pay Cards 4210000 · Accounts Payable 4510000 · Loans Payable 4510600 · Loan Payable Social Security 4610000 · Accrued Salaries and Benefits 4612000 · Accrued Summer Pay	0 0 0 0 302,552 (10,139) (13,810) (181) (10,859) (222,945) (3,205) (70,221) (261,247) 97,181	0 0 0 0 0 0 0 0 0 0	0 0 0 0 302,553 (10,139) (13,810) (181) (10,859) (222,945) (3,205) (70,221) (261,247) 97,181	0 0 0 (1,000) (10,139) (0) (181) (10,859) 33,576 (3,205) (70,221) (261,247) 97,181	0 0 0 0 0 0 0 0 0 0		0 0 0 (1,000) (10,139) (0) (181) (10,859) 33,576 (3,205) (70,221) (261,247) 97,181	0 0 0 0 -1,000 0 -181 -6,632 33,576 -2,564 -70,221 -261,247 81,816	0 0 0 0 0 -10,139 0 0 -4,227
2200000 · Accumulated Depreciation Total Add Depreciation Operating Fixed Assets 2050000 · Property and Equiptment 2102620 · Leasehold improvements Total Operating Fixed Assets Other Operating Activities 10160 · Prepaid Salary 1530000 · Accounts Receivable 1813000 · Benefits 1814000 · Insurance 4100000 · American Express 4200000 · Whitney Pay Cards 4210000 · Accounts Payable 4510000 · Loans Payable 4510600 · Loan Payable Social Security 4610000 · Accrued Salaries and Benefits 4612000 · Accrued Summer Pay 4613000 · Accrued Vested PTO Benefits	0 0 0 0 302,552 (10,139) (13,810) (181) (10,859) (222,945) (3,205) (70,221) (261,247) 97,181 (5,716)	0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 302,553 (10,139) (13,810) (181) (10,859) (222,945) (3,205) (70,221) (261,247) 97,181 (5,716)	0 0 0 (1,000) (10,139) (0) (181) (10,859) 33,576 (3,205) (70,221) (261,247) 97,181 (5,716)	0 0 0 0 0 0 0 0 0 0 0		0 0 0 (0) (1,000) (10,139) (0) (181) (10,859) 33,576 (3,205) (70,221) (261,247) 97,181 (5,716)	0 0 0 0 -1,000 0 -181 -6,632 33,576 -2,564 -70,221 -261,247 81,816 -5,716	0 0 0 0 0 -10,139 0 -4,227 0 -641 0 0 15,364
2200000 · Accumulated Depreciation Total Add Depreciation Operating Fixed Assets 2050000 · Property and Equiptment 2102620 · Leasehold improvements Total Operating Fixed Assets Other Operating Activities 10160 · Prepaid Salary 1530000 · Accounts Receivable 1813000 · Benefits 1814000 · Insurance 4100000 · American Express 4200000 · Whitney Pay Cards 4210000 · Accounts Payable 4510000 · Loans Payable 4510600 · Loan Payable Social Security 4610000 · Accrued Salaries and Benefits 4612000 · Accrued Summer Pay 4613000 · Accrued Vested PTO Benefits 4711000 · Health Insurance	0 0 0 0 302,552 (10,139) (13,810) (181) (10,859) (222,945) (3,205) (70,221) (261,247) 97,181 (5,716) (11,180)	0 0 0 0 0 0 0 0 0 0	0 0 0 0 302,553 (10,139) (13,810) (181) (10,859) (222,945) (3,205) (70,221) (261,247) 97,181 (5,716) (11,180)	0 0 0 (1,000) (10,139) (0) (181) (10,859) 33,576 (3,205) (70,221) (261,247) 97,181 (5,716) (11,180)	0 0 0 0 0 0 0 0 0 0 0		0 0 0 (1,000) (10,139) (0) (181) (10,859) 33,576 (3,205) (70,221) (261,247) 97,181 (5,716) (11,180)	0 0 0 0 -1,000 0 -181 -6,632 33,576 -2,564 -70,221 -261,247 81,816 -5,716 12,643	0 0 0 0 0 -10,139 0 0 -4,227 0 -641 0
2200000 · Accumulated Depreciation Total Add Depreciation Operating Fixed Assets 2050000 · Property and Equiptment 2102620 · Leasehold improvements Total Operating Fixed Assets Other Operating Activities 10160 · Prepaid Salary 1530000 · Accounts Receivable 1813000 · Benefits 1814000 · Insurance 4100000 · American Express 4200000 · Whitney Pay Cards 4210000 · Accounts Payable 4510000 · Loans Payable 4510600 · Loan Payable Social Security 4610000 · Accrued Salaries and Benefits 4612000 · Accrued Summer Pay 4613000 · Accrued Vested PTO Benefits 4711000 · Health Insurance 4713000 · EE Retirement Contributions	0 0 0 0 302,552 (10,139) (13,810) (181) (10,859) (222,945) (3,205) (70,221) (261,247) 97,181 (5,716) (11,180)	0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 302,553 (10,139) (13,810) (181) (10,859) (222,945) (3,205) (70,221) (261,247) 97,181 (5,716) (11,180)	0 0 0 (1,000) (10,139) (0) (181) (10,859) 33,576 (3,205) (70,221) (261,247) 97,181 (5,716) (11,180)	0 0 0 0 0 0 0 0 0 0 0 0		0 0 0 (1,000) (10,139) (0) (181) (10,859) 33,576 (3,205) (70,221) (261,247) 97,181 (5,716) (11,180)	0 0 0 0 -1,000 0 -181 -6,632 33,576 -2,564 -70,221 -261,247 81,816 -5,716 12,643	0 0 0 0 0 -10,139 0 -4,227 0 -641 0 0 15,364
2200000 · Accumulated Depreciation Total Add Depreciation Operating Fixed Assets 2050000 · Property and Equiptment 2102620 · Leasehold improvements Total Operating Fixed Assets Other Operating Activities 10160 · Prepaid Salary 1530000 · Accounts Receivable 1813000 · Benefits 1814000 · Insurance 4100000 · American Express 4200000 · Whitney Pay Cards 4210000 · Accounts Payable 4510000 · Loans Payable 4510600 · Loan Payable Social Security 4610000 · Accrued Salaries and Benefits 4612000 · Accrued Summer Pay 4613000 · Accrued Vested PTO Benefits 4711000 · Health Insurance 4713000 · EE Retirement Contributions 4716000 · Garnishments	0 0 0 0 302,552 (10,139) (13,810) (181) (10,859) (222,945) (3,205) (70,221) (261,247) 97,181 (5,716) (11,180) 12 (262)	0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 302,553 (10,139) (13,810) (181) (10,859) (222,945) (3,205) (70,221) (261,247) 97,181 (5,716) (11,180)	0 0 0 (1,000) (10,139) (0) (181) (10,859) 33,576 (3,205) (70,221) (261,247) 97,181 (5,716) (11,180)	0 0 0 0 0 0 0 0 0 0 0 0		0 0 0 (1,000) (10,139) (0) (181) (10,859) 33,576 (3,205) (70,221) (261,247) 97,181 (5,716) (11,180)	0 0 0 0 -1,000 0 -181 -6,632 33,576 -2,564 -70,221 -261,247 81,816 -5,716 12,643 12 -262	0 0 0 0 0 -10,139 0 -4,227 0 -641 0 0 15,364 0 -23,822
2200000 · Accumulated Depreciation Total Add Depreciation Operating Fixed Assets 2050000 · Property and Equiptment 2102620 · Leasehold improvements Total Operating Fixed Assets Other Operating Activities 10160 · Prepaid Salary 1530000 · Accounts Receivable 1813000 · Benefits 1814000 · Insurance 4100000 · American Express 4200000 · Whitney Pay Cards 4210000 · Accounts Payable 4510000 · Loans Payable 4510600 · Loan Payable Social Security 4610000 · Accrued Salaries and Benefits 4612000 · Accrued Summer Pay 4613000 · Accrued Vested PTO Benefits 4711000 · Health Insurance 4713000 · EE Retirement Contributions	0 0 0 0 302,552 (10,139) (13,810) (181) (10,859) (222,945) (3,205) (70,221) (261,247) 97,181 (5,716) (11,180)	0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 302,553 (10,139) (13,810) (181) (10,859) (222,945) (3,205) (70,221) (261,247) 97,181 (5,716) (11,180)	0 0 0 (1,000) (10,139) (0) (181) (10,859) 33,576 (3,205) (70,221) (261,247) 97,181 (5,716) (11,180)	0 0 0 0 0 0 0 0 0 0 0 0		0 0 0 (1,000) (10,139) (0) (181) (10,859) 33,576 (3,205) (70,221) (261,247) 97,181 (5,716) (11,180)	0 0 0 0 -1,000 0 -181 -6,632 33,576 -2,564 -70,221 -261,247 81,816 -5,716 12,643	0 0 0 0 0 -10,139 0 -4,227 0 -641 0 0 15,364
2200000 · Accumulated Depreciation Total Add Depreciation Operating Fixed Assets 2050000 · Property and Equiptment 2102620 · Leasehold improvements Total Operating Fixed Assets Other Operating Activities 10160 · Prepaid Salary 1530000 · Accounts Receivable 1813000 · Benefits 1814000 · Insurance 4100000 · American Express 4200000 · Whitney Pay Cards 4210000 · Accounts Payable 4510000 · Loans Payable 4510600 · Loan Payable Social Security 4610000 · Accrued Salaries and Benefits 4612000 · Accrued Summer Pay 4613000 · Accrued Vested PTO Benefits 4711000 · Health Insurance 4713000 · EE Retirement Contributions 4716000 · Garnishments Total Other Operating Activities	0 0 0 0 302,552 (10,139) (13,810) (181) (10,859) (222,945) (3,205) (70,221) (261,247) 97,181 (5,716) (11,180) 12 (262)	0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 302,553 (10,139) (13,810) (181) (10,859) (222,945) (3,205) (70,221) (261,247) 97,181 (5,716) (11,180) 12 (262)	0 0 0 (1,000) (10,139) (0) (181) (10,859) 33,576 (3,205) (70,221) (261,247) 97,181 (5,716) (11,180) 12 (262)	0 0 0 0 0 0 0 0 0 0 0 0		0 0 0 (1,000) (10,139) (0) (181) (10,859) 33,576 (3,205) (70,221) (261,247) 97,181 (5,716) (11,180) 12 (262)	0 0 0 0 -1,000 0 -181 -6,632 33,576 -2,564 -70,221 -261,247 81,816 -5,716 12,643 12 -262	0 0 0 0 0 -10,139 0 -4,227 0 -641 0 0 15,364 0 -23,822
2200000 · Accumulated Depreciation Total Add Depreciation Operating Fixed Assets 2050000 · Property and Equiptment 2102620 · Leasehold improvements Total Operating Fixed Assets Other Operating Activities 10160 · Prepaid Salary 1530000 · Accounts Receivable 1813000 · Benefits 1814000 · Insurance 4100000 · American Express 4200000 · Whitney Pay Cards 4210000 · Accounts Payable 4510000 · Loans Payable 4510600 · Loan Payable Social Security 4610000 · Accrued Salaries and Benefits 4612000 · Accrued Summer Pay 4613000 · Accrued Vested PTO Benefits 4711000 · Health Insurance 4713000 · EE Retirement Contributions 4716000 · Garnishments Total Other Operating Activities Per-Pupil Adjustments	0 0 0 0 302,552 (10,139) (13,810) (181) (10,859) (222,945) (3,205) (70,221) (261,247) 97,181 (5,716) (11,180) 12 (262)	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 302,553 (10,139) (13,810) (181) (10,859) (222,945) (3,205) (70,221) (261,247) 97,181 (5,716) (11,180) 12 (262) (210,020)	0 0 0 (1,000) (10,139) (0) (181) (10,859) 33,576 (3,205) (70,221) (261,247) 97,181 (5,716) (11,180) 12 (262)	0 0 0 0 0 0 0 0 0 0 0 0 0 0		0 0 0 (1,000) (10,139) (0) (181) (10,859) 33,576 (3,205) (70,221) (261,247) 97,181 (5,716) (11,180) 12 (262)	0 0 0 0 -1,000 0 -181 -6,632 33,576 -2,564 -70,221 -261,247 81,816 -5,716 12,643 12 -262	0 0 0 0 0 -10,139 0 -4,227 0 -641 0 0 15,364 0 -23,822
2200000 · Accumulated Depreciation Total Add Depreciation Operating Fixed Assets 2050000 · Property and Equiptment 2102620 · Leasehold improvements Total Operating Fixed Assets Other Operating Activities 10160 · Prepaid Salary 1530000 · Accounts Receivable 1813000 · Benefits 1814000 · Insurance 4100000 · American Express 4200000 · Whitney Pay Cards 4210000 · Accounts Payable 4510000 · Loans Payable 4510600 · Loan Payable Social Security 4610000 · Accrued Salaries and Benefits 4612000 · Accrued Summer Pay 4613000 · Accrued Vested PTO Benefits 4711000 · Health Insurance 4713000 · EE Retirement Contributions 4716000 · Garnishments Total Other Operating Activities Per-Pupil Adjustments 10620 · Deferred Revenue	0 0 0 0 302,552 (10,139) (13,810) (181) (10,859) (222,945) (3,205) (70,221) (261,247) 97,181 (5,716) (11,180) 12 (262) (210,020)	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 302,553 (10,139) (13,810) (181) (10,859) (222,945) (3,205) (70,221) (261,247) 97,181 (5,716) (11,180) 12 (262) (210,020)	0 0 0 (1,000) (10,139) (0) (181) (10,859) 33,576 (3,205) (70,221) (261,247) 97,181 (5,716) (11,180) 12 (262) (243,241)	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0		0 0 0 (1,000) (10,139) (0) (181) (10,859) 33,576 (3,205) (70,221) (261,247) 97,181 (5,716) (11,180) 12 (262) (243,241)	0 0 0 0 -1,000 0 -181 -6,632 33,576 -2,564 -70,221 -261,247 81,816 -5,716 12,643 12 -262 -219,776	0 0 0 0 0 -10,139 0 -4,227 0 -641 0 0 15,364 0 -23,822
2200000 · Accumulated Depreciation Total Add Depreciation Operating Fixed Assets 2050000 · Property and Equiptment 2102620 · Leasehold improvements Total Operating Fixed Assets Other Operating Activities 10160 · Prepaid Salary 1530000 · Accounts Receivable 1813000 · Benefits 1814000 · Insurance 4100000 · American Express 4200000 · Whitney Pay Cards 4210000 · Accounts Payable 4510000 · Loans Payable 4510600 · Loan Payable Social Security 4610000 · Accrued Salaries and Benefits 4612000 · Accrued Summer Pay 4613000 · Accrued Vested PTO Benefits 4711000 · Health Insurance 4713000 · EE Retirement Contributions 4716000 · Garnishments Total Other Operating Activities Per-Pupil Adjustments 10620 · Deferred Revenue 10798 · Retained Earnings	0 0 0 0 302,552 (10,139) (13,810) (181) (10,859) (222,945) (3,205) (70,221) (261,247) 97,181 (5,716) (11,180) 12 (262) (210,020)	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 302,553 (10,139) (13,810) (181) (10,859) (222,945) (3,205) (70,221) (261,247) 97,181 (5,716) (11,180) 12 (262) (210,020)	0 0 0 (1,000) (10,139) (0) (181) (10,859) 33,576 (3,205) (70,221) (261,247) 97,181 (5,716) (11,180) 12 (262) (243,241)	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0		0 0 0 (1,000) (10,139) (0) (181) (10,859) 33,576 (3,205) (70,221) (261,247) 97,181 (5,716) (11,180) 12 (262) (243,241)	0 0 0 0 -1,000 0 -181 -6,632 33,576 -2,564 -70,221 -261,247 81,816 -5,716 12,643 12 -262 -219,776	0 0 0 0 0 -10,139 0 -4,227 0 -641 0 0 15,364 0 -23,822
2200000 · Accumulated Depreciation Total Add Depreciation Operating Fixed Assets 2050000 · Property and Equiptment 2102620 · Leasehold improvements Total Operating Fixed Assets Other Operating Activities 10160 · Prepaid Salary 1530000 · Accounts Receivable 1813000 · Benefits 1814000 · Insurance 4100000 · American Express 4200000 · Whitney Pay Cards 4210000 · Accounts Payable 4510000 · Loans Payable 4510600 · Loan Payable Social Security 4610000 · Accrued Salaries and Benefits 4612000 · Accrued Summer Pay 4613000 · Accrued Vested PTO Benefits 4711000 · Health Insurance 4713000 · EE Retirement Contributions 4716000 · Garnishments Total Other Operating Activities Per-Pupil Adjustments 10620 · Deferred Revenue 10798 · Retained Earnings Total Per-Pupil Adjustments	0 0 0 0 302,552 (10,139) (13,810) (181) (10,859) (222,945) (3,205) (70,221) (261,247) 97,181 (5,716) (11,180) 12 (262) (210,020)	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 302,553 (10,139) (13,810) (181) (10,859) (222,945) (3,205) (70,221) (261,247) 97,181 (5,716) (11,180) 12 (262) (210,020)	0 0 0 (1,000) (10,139) (0) (181) (10,859) 33,576 (3,205) (70,221) (261,247) 97,181 (5,716) (11,180) 12 (262) (243,241)	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0		0 0 0 (1,000) (10,139) (0) (181) (10,859) 33,576 (3,205) (70,221) (261,247) 97,181 (5,716) (11,180) 12 (262) (243,241)	0 0 0 0 -1,000 0 -181 -6,632 33,576 -2,564 -70,221 -261,247 81,816 -5,716 12,643 12 -262 -219,776	0 0 0 0 0 -10,139 0 -4,227 0 -641 0 0 -15,364 0 -23,822 0 0
2200000 · Accumulated Depreciation Total Add Depreciation Operating Fixed Assets 2050000 · Property and Equiptment 2102620 · Leasehold improvements Total Operating Fixed Assets Other Operating Activities 10160 · Prepaid Salary 1530000 · Accounts Receivable 1813000 · Benefits 1814000 · Insurance 4100000 · American Express 4200000 · Whitney Pay Cards 4210000 · Accounts Payable 4510000 · Loans Payable 4510000 · Loans Payable 4510600 · Loan Payable Social Security 4610000 · Accrued Salaries and Benefits 4612000 · Accrued Summer Pay 4613000 · Accrued Vested PTO Benefits 4711000 · Health Insurance 4713000 · EE Retirement Contributions 4716000 · Garnishments Total Other Operating Activities Per-Pupil Adjustments 10620 · Deferred Revenue 10798 · Retained Earnings Total Cash Flow Adjustments	0 0 0 0 302,552 (10,139) (13,810) (181) (10,859) (222,945) (3,205) (70,221) (261,247) 97,181 (5,716) (11,180) 12 (262) (210,020)	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 302,553 (10,139) (13,810) (181) (10,859) (222,945) (3,205) (70,221) (261,247) 97,181 (5,716) (11,180) 12 (262) (210,020)	0 0 0 (1,000) (10,139) (0) (181) (10,859) 33,576 (3,205) (70,221) (261,247) 97,181 (5,716) (11,180) 12 (262) (243,241)	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0		0 0 0 (1,000) (10,139) (0) (181) (10,859) 33,576 (3,205) (70,221) (261,247) 97,181 (5,716) (11,180) 12 (262) (243,241)	0 0 0 0 -1,000 0 -181 -6,632 33,576 -2,564 -70,221 -261,247 81,816 -5,716 12,643 12 -262 -219,776	0 0 0 0 0 -10,139 0 -4,227 0 -641 0 0 15,364 0 -23,822 0 0 -23,465
2200000 · Accumulated Depreciation Total Add Depreciation Operating Fixed Assets 2050000 · Property and Equiptment 2102620 · Leasehold improvements Total Operating Fixed Assets Other Operating Activities 10160 · Prepaid Salary 1530000 · Accounts Receivable 1813000 · Benefits 1814000 · Insurance 4100000 · American Express 4200000 · Whitney Pay Cards 4210000 · Accounts Payable 4510000 · Loans Payable 4510600 · Loan Payable Social Security 4610000 · Accrued Salaries and Benefits 4612000 · Accrued Summer Pay 4613000 · Accrued Vested PTO Benefits 4711000 · Health Insurance 4713000 · EE Retirement Contributions 4716000 · Garnishments Total Other Operating Activities Per-Pupil Adjustments 10620 · Deferred Revenue 10798 · Retained Earnings Total Per-Pupil Adjustments	0 0 0 0 302,552 (10,139) (13,810) (181) (10,859) (222,945) (3,205) (70,221) (261,247) 97,181 (5,716) (11,180) 12 (262) (210,020)	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 302,553 (10,139) (13,810) (181) (10,859) (222,945) (3,205) (70,221) (261,247) 97,181 (5,716) (11,180) 12 (262) (210,020)	0 0 0 (1,000) (10,139) (0) (181) (10,859) 33,576 (3,205) (70,221) (261,247) 97,181 (5,716) (11,180) 12 (262) (243,241)	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0		0 0 0 (1,000) (10,139) (0) (181) (10,859) 33,576 (3,205) (70,221) (261,247) 97,181 (5,716) (11,180) 12 (262) (243,241)	0 0 0 0 -1,000 0 -181 -6,632 33,576 -2,564 -70,221 -261,247 81,816 -5,716 12,643 12 -262 -219,776	0 0 0 0 0 -10,139 0 -4,227 0 -641 0 0 -15,364 0 -23,822 0 0

Monthly Projections

International High School of New Orleans July 2022 through April 2023

Revenue State and Local Revenue 1944000 - Local MIPP 200,290 200,290 200,290 203,990 204,928 204,9	Our food services expenses have increased le We have received some additional Title funds We received an additional 16K for Title III imm After months of back and forth with the State, v A portion of the ESSER II and III reimbursement The emergency connectivity fund grant was love.	7 2,543,451 1,878,373 27,675 4,449,499 239,840 83,024 176,905 13,723 24,528 16,151 10,000 744,000 1,229,020 2,537,191 (14,183)	(0 0 0 0 (0 0 0
3110000 - State MFP 170,617 170,617 170,617 170,617 166,908 165,979 165,979 165,979 165,284 134,098 13	Given the mid-year (Feb 2023) MFP adjustment SPED Camera, CDF Career Development Fur Our food services expenses have increased lew We have received some additional Title funds We received an additional 16K for Title III imm After months of back and forth with the State, was a portion of the ESSER II and III reimbursement The emergency connectivity fund grant was low	1,878,373 27,675 4,449,499 239,840 83,024 176,905 13,723 24,528 16,151 10,000 744,000 1,229,020 2,537,191 (0 0 0 (0 0 0 0
Total State and Local Revenue Federal Revenue 4515000 - School Food Service 4515000 - School Food Service 54515000 - School	Our food services expenses have increased le We have received some additional Title funds We received an additional 16K for Title III imm After months of back and forth with the State, v A portion of the ESSER II and III reimbursement The emergency connectivity fund grant was love.	4,449,499 239,840 83,024 176,905 13,723 24,528 16,151 10,000 744,000 1,229,020 2,537,191 14,183 14,183	0 (0 0 0
4515000 - School Food Service 0 25,949 30,476 39,915 21,532 15,216 19,740 16,470 20,234 10,000 20,154 20,154 23,944 4531000 - IDEA, Part B 0 0 0,000 100 0 0 29,845 0 0 0 0 29,845 0 0 109 109 83,022 4541000 - Title I Combined 0 0 0 28,854 0 0 46,954 0 0 0 47,026 0 27,035 27,035 176,900 4544000 - Title I V, Part A 0 0 0 9,403 0 0 2,950 0 0 0 0 0 0 0 0 685 685 13,722 45454000 - Title III, Part A 0 0 0 14,020 0 7,985 0 0 0 0 0 0 0 0 0 0 0 0 0 16,151 0 0 0 16,151 0 0 0 16,151 0 0 0 0 16,151 0 0 0 16,151 0 0 0 16,151 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	We have received some additional Title funds We received an additional 16K for Title III imm After months of back and forth with the State, v A portion of the ESSER II and III reimbursement The emergency connectivity fund grant was low	83,024 176,905 13,723 24,528 16,151 10,000 744,000 1,229,020 2,537,191 (0 0 0
4544000 - Title II, Part A 0 0 9,403 0 2,950 0 0 0 0 0 0 685 685 13,722 4545000 - Title II, Part A 0 0 14,020 0 7,985 0 0 0 0 16,151 0 0 0 1,262 1,262 24,528 4545000 - Title III, Part A 0 0 0 14,020 0 7,935 0 0 0 0 16,151 0 0 0 16,151 4547000 - Title III, Part A 0 0 0 7,330 0 2,570 0 0 0 0 0 16,151 0 0 0 5 50 10,000 4551000 - Restricted Grants-In-Aid Fro 0 0 102,889 0 0 0 12,570 0 0 0 0 83,773 0 64,971 64,971 444,000 459000 - ESSER II & III 0 0 0 0 50 82,075 0 247,329 0 0 0 260,523 0 319,547 319,547 1,229,027 Total Federal Revenue 0 0 25,949 213,054 121,990 35,037 469,774 19,740 16,470 457,552 10,000 433,813 433,813 2,237,191 791 791,000 - Contributions and Donations 0 100 9 68 0 0 13,000 7 1,000 4,390 0 0 18,573 Total Private Grants and Donations 0 100 9 68 0 0 0 13,000 7 1,000 4,390 0 0 18,573 Total Private Grants and Donations 0 100 9 68 0 0 0 13,000 7 1,000 4,390 0 0 18,573 Total Private Grants and Donations 0 21,173 1,346 1,556 7,833 3,631 4,032 16,034 6,267 10,634 1,247 1,247 75,000 1790000 - Other Activity Income 0 20,000 7,830 1,336	We received an additional 16K for Title III imm After months of back and forth with the State, of A portion of the ESSER II and III reimbursement The emergency connectivity fund grant was low	13,723 24,528 16,151 10,000 744,000 1,229,020 2,537,191 (14,183 14,183	0
4546000 · Title III Immigrant 0 0 0 0 0 0 0 0 16,151 0 0 0 0 16,151 4547000 · Title III, Part A 0 0 0 7,330 0 2,570 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	We received an additional 16K for Title III imm After months of back and forth with the State, was a portion of the ESSER II and III reimbursement The emergency connectivity fund grant was low	16,151 10,000 744,000 1,229,020 2,537,191 (14,183 14,183	-
## 4590000 · ESSER II & III	A portion of the ESSER II and III reimbursement B The emergency connectivity fund grant was low	1,229,020 2,537,191 (14,183 14,183	0
Private Grants and Donations 1921000 · Unrestricted Contributions and Donations 0 100 9 68 0 0 13,000 7 1,000 4,390 0 0 18,573 Total Private Grants and Donations 0 100 9 68 0 0 0 13,000 7 1,000 4,390 0 0 18,573 Earned Fees 1510000 · Interest On Investments 39 39 39 30 69 48 93 76 96 89 139 80 80 877 1740000 · Student Fees 1510000 · Other Activity Income 0 21,173 1,346 1,556 7,833 3,631 4,032 16,034 6,267 10,634 1,247 1,247 75,000 1799000 · Other Activity Income 0 200 793 1,035 1,600 300 386 193 705 143 0 0 5,354 199300 · Refund Of PY Expense-Refund of Prior Y 0 0 12,000 0 0 20,000 386 193 705 143 0 0 5,354 1999000 · Other Misc Revenues-Other Miscellaneo 0 0 0 0 0 0 0 0 0 0 0 0 0 2,938 1,031 1,031 Total Earned Fees 39 21,412 14,169 2,660 9,481 24,023 4,494 28,323 7,060 13,854 4,358 4,358 134,231 Total Revenue Expenses Salaries 1110000 · School Administrators 23,342 55,088 55,546 57,060 47,615 47,615 49,377 52,817 53,068 53,068 53,068 79,602 627,266	B 7 7 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9	14,183 14,183	(300,000
Total Private Grants and Donations 0 100 9 68 0 13,000 7 1,000 4,390 0 0 18,573 Earned Fees 1510000 · Interest On Investments 39 39 30 69 48 93 76 96 89 139 80 80 87 1740000 · Student Fees 1750000 · Other Activity Income 0 20,000 793 1,035 1,600 300 386 193 705 143 0 0 5,354 1993000 · Refund Of PY Expense-Refund of Prior Y 0 0 0 12,000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	The emergency connectivity fund grant was lov	14,183	4,390
1740000 · Student Fees 0 21,173 1,346 1,556 7,833 3,631 4,032 16,034 6,267 10,634 1,247 1,247 75,000 179000 · Other Activity Income 0 200 793 1,035 1,600 300 386 193 705 143 0 0 0 5,354 193000 · Refund Of PY Expense-Refund of Prior Y 0 0 12,000 0 0 20,000 0 12,000 0 0 2,000 48,000 1999000 · Other Misc Revenues-Other Miscellaneo 0 0 0 0 0 0 0 0 0 0 0 0 0 2,938 1,031 1,031 5,000 Total Earned Fees 3 39 21,412 14,169 2,660 9,481 24,023 4,494 28,323 7,060 13,854 4,358 4,358 134,231 Total Revenue 370,946 428,368 601,947 495,624 415,425 864,704 408,141 414,155 843,509 392,274 802,201 802,201 6,839,494 Expenses Salaries 1110000 · School Administrators 23,342 55,088 55,546 57,060 47,615 47,615 49,377 52,817 53,068 53,068 53,068 79,602 627,266	The emergency connectivity fund grant was love.		4,390
1993000 · Refund Of PY Expense-Refund of Prior Y 0 0 12,000 0 0 20,000 0 12,000 0 0 2,000 2,000 48,000 1999000 · Other Misc Revenues-Other Miscellaneou 0 0 0 0 0 0 0 0 0 0 0 0 0 0 2,938 1,031 1,031 5,000 Total Earned Fees 3 39 21,412 14,169 2,660 9,481 24,023 4,494 28,323 7,060 13,854 4,358 4,358 134,231 Total Revenue 370,946 428,368 601,947 495,624 415,425 864,704 408,141 414,155 843,509 392,274 802,201 802,201 6,839,494 Expenses Salaries 1110000 · School Administrators 23,342 55,088 55,546 57,060 47,615 47,615 49,377 52,817 53,068 53,068 53,068 79,602 627,266	The emergency connectivity fund grant was love	600 75,000	277 (0
Total Earned Fees 39 21,412 14,169 2,660 9,481 24,023 4,494 28,323 7,060 13,854 4,358 4,358 134,231 Total Revenue 370,946 428,368 601,947 495,624 415,425 864,704 408,141 414,155 843,509 392,274 802,201 802,201 6,839,494 Expenses Salaries 1110000 · School Administrators 23,342 55,088 55,546 57,060 47,615 47,615 49,377 52,817 53,068 53,068 53,068 79,602 627,266	,	· ·	1,854 (0
Expenses Salaries 1110000 · School Administrators 23,342 55,088 55,546 57,060 47,615 47,615 49,377 52,817 53,068 53,068 53,068 79,602 627,266		5,000 132,100 7,132,973 (2,131 (293,479
		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	(===,
	MYP Principal and few other admin positions we continue to see some vacant (PE, Social S		56,809
	We continue to see some additional savings d Vacant administrative and executive assistant	274,868 I 144,446 53,761	(18,933 5 2,068
1160000 · Service Workers 1,487 8,272 7,525 7,861 6,443 6,443 6,443 6,443 6,443 6,443 3,519 0 0 0 51,841 6,553 6,443 6,4		78,819 74,392	(211 22,551
1190000 · Other Salaries 1,692 7,913 12,638 13,501 14,065 15,677 13,992 13,728 14,132 14,132 12,128 24,048 157,648 1231130 · Substitute Teachers 0 1,613 3,457 3,688 3,688 3,688 3,688 3,457 3,688 3,688 5,556 93,889 130,098	3	155,644 131,966	(2,004 1,868
1300000 · Salaries for Extra Work 0 978 0 0 163 0 0 180 0 0 4,340 4,340 10,000 1500000 · Stipend Pay 2,500 5,394 10,068 9,409 8,092 21,668 9,393 15,349 11,107 20,659 5,604 8,406 127,651 Total Salaries 44,568 182,827 260,886 273,557 275,010 277,640 253,225 253,327 252,612 259,837 234,361 551,392 3,119,241	We are seeing an increase in the stipends due	18,000 112,596 3,174,339	8,000 (15,055 55,098
Benefits and Taxes 210 · Health Insurance 18,335 19,881 14,525 22,588 29,464 29,226 28,136 27,284 28,038 28,316 27,944 27,944 301,681	We updated our health insurance expenses fo		310
220 · Social Security 2,572 10,915 15,580 15,620 15,567 15,690 14,684 15,069 14,784 14,780 14,829 <td< td=""><td>We updated our social security expense forecast We reforcasted our medicare expenses to acc</td><td>165,651 38,792</td><td>732 171</td></td<>	We updated our social security expense forecast We reforcasted our medicare expenses to acc	165,651 38,792	732 171
2300000 · Retirement 14,260 4,770 4,295 4,165 4,081 3,982 4,071 3,979 3,841 3,798 3,879 3,879 59,000 2500000 · Unemployment (87) 523 830 226 67 0 4,034 2,521 410 80 718 718 10,040 2600000 · Workers Compensation 1,772 1,775 0 1,775 1,781 1,766 1,775 1,775 1,775 0 1,775 1,775 1,775 1,775		59,000 15,040 27,600	0 5,000 9,856
	The school is working with HR company to fix	69,934 678,007	9,856 (3,880 12,190
Staff-Related Costs 3002232 · Professional Dev SPED 0	Per the school's request, we have zeroed out t		0
	Due to staff vacancies, we had to increase our	0 142,657	0 18,727
3392830 · Background Checks 40 557 119 40 0 0 118 59 114 0 58 58 1,163 580000 · Travel 8,082 12,005 224 2,753 1,302 1,236 1,278 640 67 637 12,224 12,224 52,672 590000 · Miscellaneous Purchased Service 6,917 970 3,743 3,116 (2,050) (10,236) 17,262 (26) (13,385) 769 19,352 19,352 45,783	2	1,339 52,672 45,783	176 0 0
Total Staff-Related Costs 35,761 16,229 6,664 10,695 59,375 (7,619) 33,556 9,100 (11,794) 1,617 34,982 34,982 223,549 Occupancy Service		242,451	18,902
4212620 · Disposal Svcs 0 0 383 0 383 0 0 766 0 3,423 3,423 8,760 4232620 · Custodial Svcs 9,119 21,923 15,748 5,803 16,504 15,002 14,348 10,608 15,553 1,512 9,224 9,224 144,569 4232620 · Custodial Svcs 9,119 21,923 15,748 5,803 16,504 15,002 14,348 10,608 15,553 1,512 9,224 9,224 144,569	We updated our Custodial Services forecast b	8,760 165,116	0 20,547
4302620 · Repairs and Maint Svcs 15,824 10,837 10,725 2,834 3,570 840 3,900 253 4,461 4,260 3,219 3,219 490000 · Other Property Services 360 360 360 375 360 360 375 360 360 375 435 435 4,514 6102620 · Supplies-Bldg 8,552 5,607 1,396 1,360 208 1,608 4,123 541 1,702 88 12,407 12,407 50,000	1	60,335 4,514 50,000	(3,607 (0)
6222620 · Electricity 11,506 9,266 10,023 8,403 14,525 5,417 3,634 4,916 4,806 0 6,851 6,851 86,198 Total Occupancy Service 45,361 47,994 38,635 18,776 35,550 23,610 26,380 16,678 27,648 6,236 35,558 35,558 357,98 3	3	86,198 374,923	16,940
Direct Student Expense 3001210 · Other Purch Tech Svcs-SPED 0 675 0 7,197 1,500 10,155 1,500 2,561 0 1,200 2,606 2,606 30,000		30,000	0
3002130 · Health Services 4,750 4,750 4,750 4,750 4,750 4,750 4,750 4,750 4,750 4,750 4,750 4,750 4,750 4,750 60,000 3002150 · Speech Svcs 0 0 0 2,593 0 2,813 0 0 0 1,693 0 0 1,451 1,451 10,000 3002160 · Occupational Therapy 0 0 0 64 489 298 531 298 85 0 468 184 184 2,600) · · · · · · · · · · · · · · · · · ·	60,000 23,514 2,000	0 13,514 (600
3200000 · Purchased Educational Services 93,874 15,846 3,750 45,400 3,750 3,750 7,775 3,750 3,750 4,150 18,580 18,580 222,954 3202100 · Purchased Educational Services Pupil S 0 0 0 0 0 0 0 0 0 0 5,000 5,000 10,000	We have adjusted our Educational Services ex		51,464 10,000
3202122 Counseling Services 0 0 0 0 0 0 0 0 0 0 0 3,000 3,000 6,000 3202200 · Purchased Educational Services Instruct 0 4,436 7,751 7,181 5,569 5,098 5,822 10,327 12,081 12,570 12,326 12,326 95,485	yve ilicieaseu	36,000 86,494	30,000 (8,992
5192720 · Student Transportation 0 50,400 49,787 53,428 55,122 49,654 44,594 85,923 48,349 86,738 86,738 86,738 697,471 5402310 · Advertising 0 0 10,095 4,770 8,124 5,412 11,540 0 4,770 6,985 8,319 8,319 8,319 68,333 5500000 · Printing and Binding 0 0 0 0 0 0 0 0 0 0 0 0 2,250 2,250 2,250	3 '	582,302 (68,333 8,500	(115,169 (0 4,000
5641100 · Tuition to other educational agencies 0 0 0 0 12,250 0 0 0 4,905 0 5,173 5,173 27,500		27,500 241,828	4,000 (0
6101100 · Regular Programs 3,571 6,783 14,299 11,018 10,294 8,372 1,704 1,675 20,123 1,384 20,789 20,789 120,800 6400000 · Textbooks & Workbooks 0 22,543 0 0 9,722 2,500 3,418 0 0 0 5,315 5,315 48,813	0 8	120,800 48,813	0 (0
Total Direct Student Expense 102,195 105,433 124,804 163,967 140,960 110,787 83,900 113,265 131,226 118,246 225,751 225,751 1,646,284 Office & Business Expense 10,203,540, Figure 1,000 10,000			(15,782
3002510 · Fiscal Svcs 10,800 1	To help with staffing and other staff related need		0 (384 (11,781
3332310 · Audit Svcs 0 0 0 0 80 31,700 0 41,500 0 0 0 0 73,280 3392662 · Other Professional Services - Security 2,064 8,675 5,316 6,458 5,311 7,237 1,591 3,529 6,154 3,697 3,742 3,742 57,516		73,280 50,000	0 (7,516
	Due to a vacancy in our IT department, we have		(0 (4,827
4422400 · Rental of Equip-School Admin 0 391 130 0 130 261 130 0 130 130 6,012 6,012 6,012 1,326 4422620 · Rental of Equip-Bldg 1,797 980 2,206 2,031 3,207 2,924 2,577 2,859 3,305 2,507 2,906 2,906 2,906 5212310 · Liability Ins 6,905 6,905 6,905 6,905 6,905 6,905 6,905 6,905 6,905 6,905 6,905 84,061	s	43,326 21,887 99,736	30,000 (8,319 15,675
5302400 · Communications 9,040 9,563 3,342 21,240 4,798 16,364 13,624 4,216 10,820 14,220 12,183 12,183 131,594 6102400 · Supplies-School Admin 0 0 0 0 0 0 0 0 0 0 0 5,000 5,000 10,000	1	124,895 10,000	(6,699 (0
6151100 · Tech-Regular Programs 22,247 2,068 1,487 0 0 306 2,315 3,786 23,324 1,668 25,432 25,432 108,065 6152400 · Tech-School Admin 0 0 0 0 0 0 0 0 0 0 4,884 4,884 9,767	7	108,065 9,767	0
8102400 · Dues and Fees-School Admin 24,291 14,587 2,366 0 2,858 12,588 475 1,948 104 14,337 2,314 2,314 78,184 8950000 · Miscellaneous non-public Expens 494 1,573 1,381 1,699 5,443 6,413 4,498 7,315 13,383 2,388 8,626 8,626 61,838 8990000 · Student Scholarships 0 2,975 0 0 0 0 0 0 0 0 0 0 0 0 2,975	3	72,184 61,838 2,975	(6,000 0
9330000 · Indirect Costs 0 0 10,567 0 8,611 27,858 0 0 14,097 0 0 0 61,133 Total Office & Business Expense 86,811 78,632 55,281 70,024 103,514 107,483 102,841 72,443 100,530 79,420 103,119 103,119 1,063,216	3	64,703 1,066,935	3,570 3,719
Total Expenses 363,387 482,566 535,722 587,308 676,912 574,289 559,906 522,655 554,425 521,553 690,168 1,007,199 7,076,091 Net Income 7,558 (54,198) 66,225 (91,684) (261,488) 290,415 (151,766) (108,500) 289,085 (129,279) 112,033 (204,999) (236,597)		7,167,158 (34,184) (91,066 (202,413
Cash Flow Statement Jun Jul Aug Sep Oct Nov Dec Jan Feb Mar Apr May Jun TOTAL Net Income 7,558 (54,198) 66,225 (91,684) (261,488) 290,415 (151,766) (108,500) 289,085 (129,279) 112,033 (204,999) (236,597)		Prv TOTAL Diff (34,184) ((202,413
Cash Flow Adjustments Add Depreciation			,,+10
2200000 · Accumulated Depreciation 0		0	0
Operating Fixed Assets 2050000 · Property and Equiptment 0		0	0
Total Operating Fixed Assets 0		0	0
10160 · Prepaid Salary 0 (740) 123 247 247 0 123 0 0 0 0 0 (0 1530000 · Accounts Receivable 284,546 (453) (193,752) (108,674) 182,284 (346,635) 371,758 88,203 (175,049) 200,323 (151,776) (151,776) (1,000 1,000		(0) (1,000)	(0)
1813000 · Benefits 0 0 0 0 0 0 (17,880) 17,880 0 0 (10,139) 0 0 (10,139) 1814000 · Insurance (75,956) 6,905	0)	0 0 (181)	(10,139 (0)
4100000 · American Express (181) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0)	(6,632) 33,576	(4,227 0
4510000 · Loans Payable 0 <td>5))</td> <td>(2,564) (70,221)</td> <td>(641</td>	5))	(2,564) (70,221)	(641
4610000 · Accrued Salaries and Benefits (202,736) (58,512) 0 0 0 0 0 0 0 0 0 0 0 0 0 (261,247 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	<mark>n</mark> 	(261,247) 81,816	15,364
4613000 · Accrued Vested PTO Benefits 0 0 0 (1,803) 0 0 (322) (226) (3,366) 0 0 0 (5,716 (1,100 · Health Insurance 3,047 3,040 30,948 (76,975) 7,735 21,025 20,762 2,751 310 (23,822) 0 0 (11,180 · Health Insurance 4,713000 · EE Retirement Contributions 0 0 0 12 0 0 0 0 0 0 0 0 0 0 12))	(5,716) 12,643 12	(23,822
4/13000 · EE Retirement Contributions 0 0 0 12 0 0 0 0 0 0 0 0 0 0 0 12 4/16000 · Garnishments 730 (992) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	2)	(262)	(23,465
Per-Pupil Adjustments 10620 · Deferred Revenue 0 <td></td> <td>0</td> <td>, <u>-,</u> , , , 0</td>		0	, <u>-,</u> , , , 0
10798 · Retained Earnings 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0		0 0 (210.776)	0
Total Cash Flow Adjustments (13,765) 15,142 (265,698) (221,207) 246,536 (330,559) 329,621 113,284 (247,245) 163,870 (16,610) (16,610) (243,241) (16,610) (16	,		(23,465 (225,877
Income Statement Jun Jul Aug Sep Oct Nov Dec Jan Feb Mar Apr May Jun TOTAL		I	

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Change in Montly Cash (Net Resti	0	(6,206)	(39,056)	(199,473)	(312,891)	(14,951)	(40,144)	177,855	4,784	41,839	34,591	95,423	(221,609)	(479,838)
Forecast Cash	1,066,568	1,060,362	1,021,306	821,833	508,941	493,990	453,846	631,701	636,486	678,325	712,916	808,339	586,730	
Budget Cash	1,026,512	1,072,427	965,817	778,543	1,096,069	908,796	1,286,322	1,099,048	911,774	1,289,300	1,102,027	914,753	1,027,532	.

Balance Sheet

International High School of New Orleans

10798 · Retained Earnings
Total Unrestricted Net Assets

Total Equity

Total Liabilities and Equity

As of April 30, 2023

Balance Sheet	6/30/2022	4/30/2023	6/30/2023
Assets	Last Year	Current	Year End
Assets			
Current Assets			
Cash			
1000999 · Anybill Clearing	(85,211)	80,000	586,730
1011000 · Bank account 1	1,151,779	632,916	0
Total Cash	1,066,568	712,916	586,730
Accounts Receivable			
1530000 · Accounts Receivable	332,816	30,263	333,816
Total Accounts Receivable	332,816	30,263	333,816
Prepaid Expenses and Other Current Assets			
10160 · Prepaid Salary	0	0	0
1813000 · Benefits	0	10,139	10,139
1814000 · Insurance	0	13,810	0
Total Prepaid Expenses and Other Current Assets	0	23,949	10,139
Total Current Assets	1,399,384	767,129	930,685
Noncurrent Assets			
Operating Fixed Assets, Net			
2050000 · Property and Equiptment	1,108,293	1,108,293	1,108,293
2102620 · Leasehold improvements	967,792	967,792	967,792
Total Operating Fixed Assets, Net	2,076,085	2,076,085	2,076,085
Facilities, Net			
2200000 · Accumulated Depreciation	(1,289,787)	(1,289,787)	(1,289,787)
Total Facilities, Net	(1,289,787)	(1,289,787)	(1,289,787)
Total Noncurrent Assets	786,298	786,298	786,298
Total Assets	2,185,682	1,553,427	1,716,983
Liabilities and Equity	Last Year	Current	Year End
Liabilities and Equity			
Current Liabilities			
Other Current Liabilities			
10620 · Deferred Revenue	50,615	50,615	50,615
4510600 · Loan Payable Social Security	105,202	34,982	34,982
4610000 · Accrued Salaries and Benefits	261,247	0	0
4612000 · Accrued Summer Pay	0	97,181	97,181
4613000 · Accrued Vested PTO Benefits	65,540	59,824	59,824
4711000 · Health Insurance	11,180	0	0
4713000 · EE Retirement Contributions	0	12	12
4716000 · Garnishments	262	0	0
Total Other Current Liabilities	494,047	242,614	242,614
Accounts Payable	,	•	,
4100000 · American Express	181	0	0
4200000 · Whitney Pay Cards	19,961	9,102	9,102
4210000 · Accounts Payable	309,527	86,582	343,103
4510000 · Loans Payable	149,900	146,695	146,695
Total Accounts Payable	479,569	242,379	498,900
Total Current Liabilities	973,616	484,992	741,514
Equity	,	,	,
Net Income			
Net Income	0	(143,632)	(236,597)
Total Net Income	0	(143,632)	(236,597)
Unrestricted Net Assets	· ·	(170,002)	(200,001)
10798 · Retained Earnings	1,212,066	1,212,066	1,212,066
Total Uprostricted Not Assets	1,212,000	1,212,000	1,212,000

1,212,066

1,212,066

2,185,682

1,212,066

1,068,435

1,553,427

1,212,066

975,469

1,716,983

Coversheet

2023-2024 Budget Review and Recommendation of acceptance to the Board

Section: II. Finance

Item: C. 2023-2024 Budget Review and Recommendation of acceptance to the

Board

Purpose: Discuss

Submitted by:

Related Material: IHSNO Budget Report 2023 - 2024 (PackageV2).pdf



International High School of New Orleans Budget Report School Year 2023 - 2024

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Budget 2023-2024



Dear IHSNO Community,

I am pleased to share with you the first draft of the proposed budget for the 2023-24 school year. This budget reflects our commitment to providing a high-quality education for our students through the International Baccalaureate (IB) programme, which prepares them for success in college and beyond.

The budget supports our overarching goals of:

- Keeping IHSNO actions and activities focused on educating students through the IB programme, which fosters critical thinking, intercultural understanding, and global citizenship.
- Improving student academic achievement by investing in professional development for our teachers, enhancing our curriculum and instruction, and providing academic support and enrichment opportunities for our students.
- Ensuring a safe and nurturing educational environment by maintaining our facilities and equipment, implementing health and safety protocols, and promoting a positive school culture and climate.
- Long-range planning for sustainability by aligning our resources with our strategic plan, seeking alternative sources of funding, and managing our expenses prudently.

The budget process involved input from various stakeholders, including staff, parents, students, board members, and community partners. I appreciate your feedback and suggestions throughout this process and believe that this budget reflects our shared vision and values for IHSNO.

I appreciate your support and collaboration in ensuring that IHSNO continues to provide an excellent education for our students. Thank you for your continued support of IHSNO and our students.

Sincerely, Dr. Adierah Berger

CEO and Head of School.

Budget 2023-2024



DIPLOMPROGRAMA

Today NOLA, Tomorrow the World: International High School of New Orleans (IHSNO) is a Louisiana's open enrollment, open-access International Baccalaureate Programme school. IHSNO is the one of the only high schools to offer students the opportunity to participate in the International Baccalaureate Diploma Programme (IBDP).

The world-class program develops and sustains a worldwide community of students, educators, and schools with shared mission to offer the best possible international education combined with an emphasis on human values.

International Baccalaureate Diploma Programme (IBDP):

Through IBDP, students undertake an intensive and rewarding two-year course of study in their Junior and Senior years, Students complete prerequisites in grades 9 and 10 to

prepare them to pursue an IB diploma in grades 11 and 12 that prepares for success in college and their career.

IBDP Qualifications:

- Two-year full IB course schedule
- 2. Creativity Activity and Service extracurricular project
- 3. Theory of Knowledge course
- 4. The Extended Essay (4,000 word research paper)

Mission: To educate and nurture a diverse learning community through the international baccalaureate programme, world languages, and intercultural appreciation to succeed in the global economy.

Vision: International high school students are compassionate, productive, global citizens who positively impact the world.



IHSNO develops versatile leaders who have an understanding of.







VIBE BOARD OF DIRECTORS

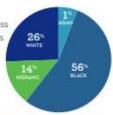
Jennifer Gordon-Lampton (Chair)

Karen Mayer Dwyer (Vice Chair) - Percy Manson (Secretary) Cerrita Jones (Treasurer) - Dennis Barnes

Sarah Olivier - Tanya Winfield

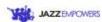
STAFF DIVERSITY

Students grow among a bustling Central Business district while engaging the diversity of America's International city. From savvy business leaders and international tourists to local artists, musicians, and more, New Orleans boasts some of the world's most interesting and inspiring people, all teachers to our students.



PARTNERSHIPS









50% BACHELOR'S

MASTER'S DEGREE

STAFF EDUCATION

ASSOCIATE DEGREE

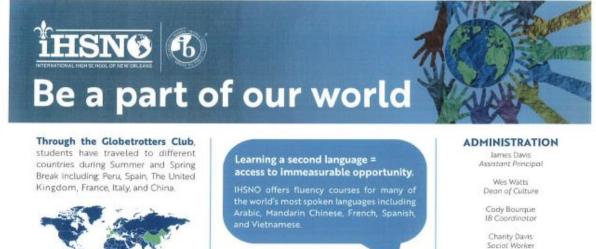
6% DOCTORAL DEGREE



IHSNO does not discriminate on the rendering of services and/or the employment of individuals based on race, color, religion, sex, age, national origin, disability, veteran status or any other legally protected basis.

727 CARONDELET STREET, NEW ORLEANS | IHSNOLA.ORG | 504-613-5703

Budget 2023-2024



GRADUATION REQUIREMENTS



4 English Credits



4 Math Credits



2 World Language Credits *4 language units are encouraged



4 Math Credits



4 Social Studies Credits



2 Fine Arts Credits



1.5 Physical Education Credits



0.5 Health Credit

STUDENT DIVERSITY



54%

1%

1% WHITE

35%



ACCREDITATION



other local universities.



BARD

Sophia Torrer

Nadia Noyola Special Education Coordinator

Counselor 11th & 12th Grade

Heather Causey Counselor 9th & 10th Grade

CONTACT

Adierah Berger CEO/Head of School adierah berger@lhsnola.org

jennycarreno@ihsnola.org

Universities and colleges IHSNO students have been admitted to:

Bard College · Bates College · Clark Atlanta University · Dillard University French International Baccalaureate - Illinois Institute of Technology University of Louisiana-Lafayette · University of Louisiana-Monroe · Louisiana State University Loyola University New Orleans · McNeese State University · Morehouse College University Of New Orleans - Nicholls State University - North Carolina A & T State University Semester At Sea (University Of Virginia) · Southern Louisiana University Southern University New Orleans · University Of Tampa · Tulane University United States Marine Corps · University of West Georgia · Xavier University of Louisiana



Cirls & Boys Basketball Girls & Boys Track Girls & Boys Soccer Volleyball Cross Country ATHLETICS

CLUBS

Academic Support Dungeons and Dragons Chess Student

Dance Team Drama and Improv Covernment

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Budget 2023-2024 BUDGET AT A GLANCE

REVENUE		
	State and Local Revenue	4,830,796
	Federal Revenue	1,909,576
	Private Grants and Donations	94,014
	Earned Fees	140,590
Total Revenue		6,974,975

EXPENSES

	Salaries	3,120,015
	Benefits and Taxes	732,781
	Purchased Professional & Technical Services	1,004,648
	Purchased Property Services	302,734
	Other Purchased Services	1,136,415
	Supplies	393,069
	Miscellaneous	283,483
Total Expenses		6,973,144
Net Income		1,831

The Process

To plan out the FY24 budget, we have engaged in a series of weekly meetings with the school leadership and other key stakeholders. This process has allowed us to take a deep dive into projected enrollment, staffing and vendor-by-vendor analysis. We have prioritized a conservative approach across all revenue and expense categories. We understand the significance of careful financial management, especially when dealing with major areas of expenditure like student enrollments, private revenues, and contracts of utmost importance. By adhering to this cautious mindset, we aim to ensure stability and financial sustainability for the school while effectively addressing the evolving needs and demands of our educational community.

Key Assumptions

Enrollment:

In sharp contrast to the pre-COVID years, where we held optimistic expectations of a significant surge in student enrollment, our approach for the upcoming year reflects a deliberate shift towards a more conservative outlook. As of now, our student count stands at 389, and for the upcoming FY24, we have chosen to adopt a cautious stance by assuming a modest student growth factor of 2.8%. Consequently, we anticipate a total of 400 students for the next academic year.

By taking this more measured approach, we aim to ensure that our projections align closely with realistic expectations, considering the current circumstances and any potential uncertainties. This prudent strategy allows us to maintain a balanced perspective while effectively managing resources, ensuring quality education, and providing adequate support for our students' evolving needs.

Staffing:

In order to effectively accommodate the anticipated increase in student enrollment, our focus will be on maintaining a staffing model that closely aligns with the successful framework implemented during the current year. To bolster our capabilities, we have made the strategic decision to introduce several new positions, including Quest for Success and Computer Science roles, alongside other vital positions such as remediation specialists and in-house substitutes.

Moreover, it is important to note that salary projections reflect our commitment to recognizing the value and dedication of our staff. Salaries are expected to increase in accordance with the school's comprehensive salary schedule, which takes into account various essential factors, such as the department within the school, specific positions, level of education, and years of professional experience.

By thoughtfully considering these factors, we aim to provide fair and competitive compensation that appropriately rewards the expertise and contributions of our talented educators. This comprehensive approach not only ensures that our students receive exceptional support but also fosters a nurturing environment that promotes professional growth and development within our educational community.

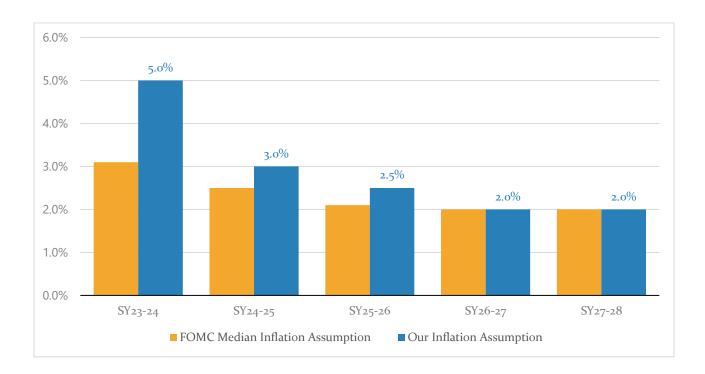
Expenses:

Expenses directly linked to students such as purchased educational services, transportation, meal services, will be impacted by the student growth factor. Furthermore, current staff members will receive a pay raise

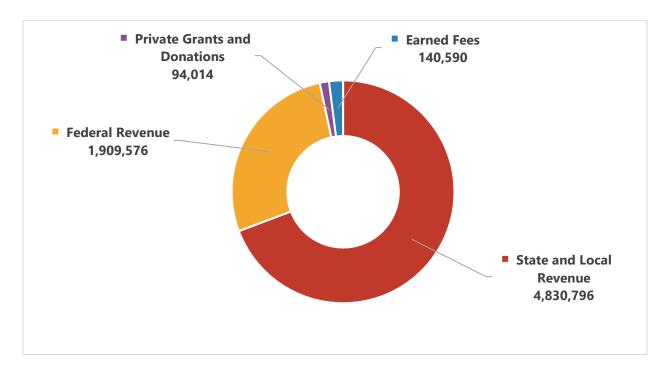
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based on the school's salary schedule. Other related expenses such as human resources, recruitment services, background checks, staff material, supplies, and technologies, will increase based on the staff growth and inflation factor.

Furthermore, we have factored in a 5% inflationary increase across all major expense categories. This projection is based on economic insights and deliberations from the Federal Open Market Committee (FOMC) meeting. Our aim is to carefully navigate the anticipated inflationary landscape while maintaining financial stability and sustainability. We project that inflation will gradually return to a target level of approximately 2% within a three-year timeframe.



SY24 BUDGETED REVENUE %



Revenue Overview

We have budgeted \$6,974,975 in revenue based upon 400 students. The largest components of revenue are \$4.8m (69.3%) in State and Local Revenue and \$1.9m (27.4%) in Federal Revenue.

Local Sources of Revenue:

IHSNO currently maintains its banking relationship with Hancock Whitney, ensuring efficient financial operations. We anticipate interest revenue of approximately \$640, contributing to our overall financial position.

When it comes to student fees, we have established the following structure: seniors pay \$300, juniors pay \$100, sophomores pay \$100, and freshmen pay \$100. Based on our estimations, we anticipate collecting approximately 95% of the senior fees and approximately 70% of fees from students in all other grades.

Our Other Activity Income encompasses a diverse range of student-related payments, including those for field trips, fundraisers, yearbooks, sports participation fees, PTO dues, and other miscellaneous items. To estimate this income, we refer to the amounts recorded during the 2022-2023 academic year and project it based on the expected student count, making adjustments considering the student growth factor.

Contributions and Donations play a vital role in supporting our institution's mission, and we anticipate a total of \$94,000 in such contributions. This includes donations from the board, private grants, and other funds raised by the Director of Development.

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The Local Minimum Foundation Program (MFP) is a significant component of our funding. For the upcoming year, we estimate that our MFP allocation will amount to \$2,780,744, based on the March 2023 MFP figures.

Revenue from Federal Sources:

Title and IDEA Funds are estimated to be increased slightly, based on the grant allocations in EGMS for the FY year 2023 - 2024. However, it's important to note that certain COVID-related grants, such as ESSER 2 and ESSER 3, will begin to phase out starting next fiscal year. As a result, we do not anticipate receiving additional ESSER 2 funds in the upcoming year.

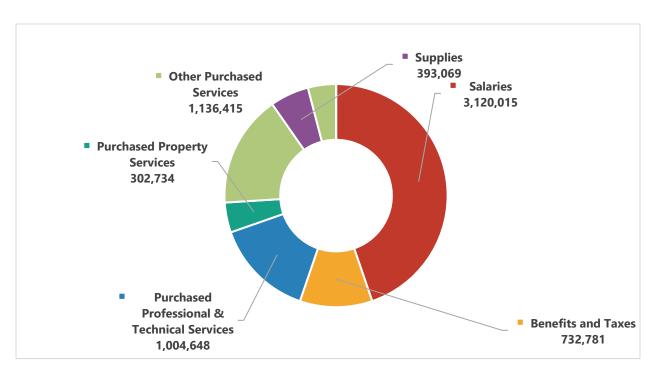
Additionally, we are currently in the fourth year of a five-year School Climate Transformation Grant, which continues to provide valuable resources and support for our institution.

In terms of Food Service revenue, we estimate an amount of \$255,254. This projection is based on fiscal year 2023-2024 projections, taking into account the student growth and inflation factor. By considering these factors, we aim to ensure that our Food Service program continues to provide quality meals while effectively managing costs.

Revenue from State Sources:

Revenue from the state primarily consists of the state portion of the Minimum Foundation Program (MFP), projected at \$3,978 per student for the 2023-2024 school year. Additionally, other state revenue sources contribute to funding for economically disadvantaged students, special education, and gifted and talented programs. These allocations support specific segments of our student population. The total MFP revenue from the state is estimated to amount to \$1,900,000, considering a student count of 400.

SY24 BUDGETED EXPENSE %



Expense Overview

We have budgeted **\$6,973,144** in expenses based on 53 staff, a 7.5 student to teacher ratio. The largest components of expense are \$3,120,015 (44.7%) in Salaries and \$1,136,415 (16.3%) in Other Purchased Services.

Account 100 Salaries

Salaries for our dedicated staff members are projected to increase in alignment with the school's comprehensive salary schedule. This schedule takes into account various factors that contribute to fair and equitable compensation, including the specific school department, positions held, level of education attained, and years of experience accumulated.

Account 200 Benefits

Employee benefits are projected to experience an overall increase of 6.34% in the upcoming year. Specifically, health insurance expenses are estimated to undergo a 10% increase, taking into account the rising costs and evolving healthcare landscape. Additionally, other benefits, including but not limited to retirement plans, social security, Medicare, and workers compensation, will be adjusted based on the staff growth factor and inflation factor.

Account 300 Professional Services

Other professional services encompass vendors who offer contract services to the school. In order to ensure that these services align with our previous year's expenses and effectively support the needs of our 727 Carondelet Street |New Orleans, Louisiana 70130 | t504.613.5703 | f504.566.1142 | 501(c)3 # 27-0649868 | www.ihsnola.org

students and staff, we have conducted a thorough review of our prior year's expenses, analyzing each line item meticulously. As a result, we have adjusted this year's expenses based on contractual agreements or inflation factors to maintain a consistent and reliable level of service provision.

Account 400 Purchased Property Services

In comparison to the previous school year (2022-2023), our budget for repair and maintenance costs in the upcoming school year (2023-2024) reflects a significant increase. This increase is primarily attributed to the school's planned relocation, which presents an opportunity for us to thoroughly assess and address any necessary repairs and anticipate ongoing maintenance needs.

Recognizing the importance of providing a safe and conducive learning environment for our students, we have taken a proactive approach in considering all possible repairs and maintenance requirements associated with the relocation. By carefully planning and budgeting for these anticipated expenses, we aim to ensure that the new school location is fully prepared to meet the needs of our students, faculty, and staff.

Account 500 Other Purchased Services

Tuition to other LEAs encompasses payments made to other career development institutions and various OPSB-related fees. This allocation reflects our commitment to providing diverse educational opportunities and accessing specialized services for our students.

For student transportation, we have estimated the cost of \$350 per bus per day for a total of five school buses, along with one special education van, to cover 170 days of instruction. In addition, we have budgeted \$52.50 per month for bus passes for 45 students who are not using the school bus. The total transportation cost also includes \$10,450 allocated for extracurricular activities, sports, and field trips.

Under Miscellaneous Purchased Services, we have accounted for the purchase of online curriculum platforms such as Edgenuity, Mastery Prep, Edmentum, as well as services provided by The Policy Research Group. This category encompasses the expenses associated with online software, including Board on Track, as well as costs related to background checks and testing fees.

Account 600 Supplies

The Technology Supplies expenses primarily encompass computers, printers, and other technological equipment necessary for the school's operations. For the upcoming school year (2023-2024), we anticipate a projected decrease in this category as there are no plans for significant technology purchases or upgrades.

Textbooks/Workbooks expenses are projected to amount to \$50,000, which includes the provision of summer supplies. This allocation allows us to ensure that our students have access to essential learning materials throughout the academic year.

In terms of electricity, we have estimated the costs to remain consistent with the previous school year (2022-2023). By closely monitoring energy usage and implementing energy-efficient practices, we strive to maintain a sustainable approach to managing our electricity expenses.

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Materials and Supplies are budgeted at \$160,000, with each department having its own allocated budget for necessary supplies. This approach ensures that every department within the school has the resources needed to facilitate effective teaching and learning.

Account 800 Other Objects

The Dues and Fees expense category encompasses fees such as the International Baccalaureate (IB) fee, Greater New Orleans Collaborative of Charter Schools (GNOCCS) dues, and Louisiana Association of Public Charter Schools (LAPCS) dues. For the school year 2023-2024, we anticipate these expenses to be higher compared to the previous year (2022-2023). This increase reflects our commitment to maintaining active memberships and affiliations with these organizations, which provide valuable resources and support to our school community.

Insurance per Child is the property insurance coverage specifically for the school building. This insurance is directly acquired from NOLA Public School facilities. By ensuring adequate coverage, we prioritize the safety and protection of our school property.

Miscellaneous non-public expenses are estimated to remain consistent for the school year 2023-2024. This expense category includes all meals not associated with travel and all entertainment costs. It encompasses various expenditures such as student celebrations, field trips, and extracurricular activities. It's important to note that this account is funded solely through fundraised and donated funds, as well as student payments.

Budget FY23

	Account	SY23-24
		0,120,21
State and Local Revenue		
	1994000 · Local MFP	2,780,744
		1,972,052
		10,000
	•••	8,000 60,000
		4,830,796
Federal Revenue		1,000,100
	4515000 · School Food Service	255,254
	4531000 ⋅ IDEA, Part B	88,360
	4541000 · Title I Revenue	154,040
	4544000 · Title IV, Part A	12,351
	4545000 ⋅ Title II, Part A	22,075
		10,643
	-	58,490
		755,760
	_	80,000 472,603
		1,909,576
Private Grants and Donations	rederal Nevende Fotal	1,909,570
	1921000 · Unrestricted Contributions and Donations	94,014
	Private Grants and Donations Total	94,014
Earned Fees		
	1510000 · Interest On Investments	639
	1740000 · Student Fees	79,820
	1790000 · Other Activity Income	3,725
	1993000 · Refund Of PY Expense	51,085
		5,321
Devenue Total	Earned Fees Total	140,590 6,974,975
Revenue Total		0,974,975
Salaries		
	1112190 · Admin Culture	112,166
	1112410 · Principals	92,779
	1112420 · Asst Principals	73,543
	1112430 · CEO	150,000
	1112490 · Other Admin	165,337
	1112510 · Fiscal Svcs	49,687
		1,374,336
		117,317
		120,045
		113,744 38,721
		126,816
		37,148
		80,084
	1182190 · Other Admin Services	90,000
	1190000 · Other Salaries	119,665
	1192200 · Behavior Interventionist	37,944
	1231130 · Substitute Teachers	39,110
	1300000 ⋅ Salaries for Extra Work	18,042
	1501130 · Secondary Stipend	163,530
	Salaries Total	3,120,015
Benefits and Taxes	0400000	AAF 555
		307,088
		193,441
		45,240
		59,913 15,273
		31,200
	2900000 · Workmens Compensation 2900000 · Other Benefits	80,626
	Private Grants and Donations Earned Fees Revenue Total Salaries	1994000 - Local MFP 3110000 - State MFP 3110000 - State MFP 31200001 - Education Support Fund 32200001 - Education Support Fund 3291000 - Education Support Fund 3291000 - High Cost Services Fund State and Local Revenue Total

Purchased Professional & Technical Services		
	3001210 · Other Purch Tech SvcsSPED	31,92
	3002130 · Health Services	57,00
	3002150 · Speech Svcs	24,00
	3002160 · Occupational Therapy	3,00
	3002232 ⋅ Professional Dev SPED	20,75
	3002510 ⋅ Fiscal Svcs	130,00
	3002830 · Human Resource Svcs	46,00
	3100000 · Purchased OfficialAdminstrative Services	2,78
	3200000 · Purchased Educational Services	209,94
	3202100 · Purchased Educational Services Pupil Support	21,28
	3202122 · Counseling Services	38,31
	3202200 · Purchased Educational Services Instructional Staff	24,31
	3322310 · Legal Svcs	83,69
	3332310 · Audit Svcs	42,95
	3390000 · Other Professional Services	105,12
	3392662 · Other Professional Services - Security	60,00
	3392830 · Background Checks	1,96
	3402510 · Fiscal Purch Prof and Tech Svcs	19,63
	3402840 · Admin Tech Svcs	81,93
	Purchased Professional & Technical Services Total	1,004,64
Purchased Property Services		
	4212620 ⋅ Disposal Svcs	9,00
	4232620 · Custodial Svcs	203,63
	4302620 · Repairs and Maint Svcs	57,46
	4422620 · Rental of EquipBldg	28,16
	4900000 · Other Property Services	4,47
	Purchased Property Services Total	302,73
Other Purchased Services		
	5192720 · Student Transportation	471,50
	5212310 · Liability Insurance	85,76
	5302400 · Communications	136,31
	5402310 · Advertising	14,30
	5500000 · Printing and Binding	9,04
	5641100 · Tuition to Educational Service Agencies	29,26
	5703100 · Food Svcs Operations	240,55
	5800000 · Travel	32,59
	5900000 · Miscellaneous Purchased Service	117,06
	Other Purchased Services Total	1,136,41
Supplies		
	6101100 · Regular Programs	127,68
	6102400 ⋅ School Admin Suplies	10,64
	6102620 ⋅ Supplies-Bldg	19,64
	6151100 ⋅ TechRegular Programs	88,51
	6152400 · TechSchool Admin	10,39
	6222620 · Electricity	86,31
	6400000 · Textbooks & Workbooks	49,86
	Supplies Total	393,06
Miscellaneous		
	8102400 ⋅ Dues and FeesSchool Admin	102,14
	8950000 · Miscellaneous non-public Expens	60,20
	8970000 · Insurance per child	68,00
	8990000 · Student Scholarships	3,07
	9330000 · Indirect Costs	50,05
	Miscellaneous Total	283,48

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Budget FY23 vs FY24

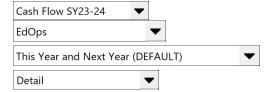
		Account	SY22-23	SY23-24
Revenue				
	State and Local Reven	ue		
		1994000 · Local MFP	2,446,564	2,780,744
		3110000 ⋅ State MFP	1,888,816	1,972,052
		3200001 · Restricted Grants-In-Aid	27,265	10,000
		3220000 · Education Support Fund	-	8,000
		3291000 · High Cost Services Fund	-	60,000
		State and Local Revenue Total	4,362,645	4,830,796
	Federal Revenue			
		4515000 ⋅ School Food Service	239,840	255,254
		4531000 · IDEA, Part B	83,024	88,360
		4541000 · Title I Revenue	176,905	154,040
		4544000 · Title IV, Part A	13,723	12,351
		4545000 · Title II, Part A	24,528	22,075
		4547000 · Title III, Part A	10,000	10,643
		4550000 ⋅ Redesign 1003a	-	58,490
		4551000 ⋅ Restricted Grants-In-Aid Fro	744,000	755,760
		4559000 · Other NCLB Programs	-	80,000
		4590000 · Other Federal Funds	1,229,020	472,603
		Federal Revenue Total	2,521,040	1,909,576
	Private Grants and Dor	nations		
		1921000 · Unrestricted Contributions and Donations	13,168	94,014
		Private Grants and Donations Total	13,168	94,014
	Earned Fees			
		1510000 ⋅ Interest On Investments	600	639
		1740000 ⋅ Student Fees	75,000	79,820
		1790000 · Other Activity Income	3,500	3,725
		1993000 ⋅ Refund Of PY Expense	48,000	51,085
		1999000 · Other Miscellaneous Revenues	5,000	5,321
		Earned Fees Total	132,100	140,590
	Revenue Total		7,028,953	6,974,975
Expenses				
	Salaries			
		1110000 · School Administrators	627,266	643,512
		1120000 · Teachers	1,502,114	1,491,653
		1130000 · Therapists/Specialists/Counselors	264,867	272,510
		1142400 · Secretarial	144,268	126,816
		1151210 · Aides Special Education	55,514	37,148
		1160000 · Service Workers	79,607	80,084
		1180000 · Degreed Professional	77,316	90,000
		1190000 · Other Salaries	153,640	157,609
		1231130 · Substitute Teachers	133,834	39,110
		1300000 · Salaries for Extra Work	18,000	18,042
		1500000 · Stipend Pay	107,093	163,530
		Salaries Total	3,163,520	3,120,015
	Benefits and Taxes			
		2100000 · Health Insurance	302,301	307,088
		2200000 · Social Security	166,707	193,441
		2250000 · Medicare	39,039	45,240
		2300000 · Retirement Contributions	59,000	59,913
		2500000 · Unemployment Compensation	15,040	15,273
		2600000 · Workmens Compensation	27,600	31,200
		2900000 · Other Benefits	79,398	80,626
		Benefits and Taxes Total	689,085	732,781

Purchased Professional & Technical Services		
3001210 ⋅ Other Purch Tech SvcsSPED	30,000	31,928
3002130 ⋅ Health Services	50,000	57,000
3002150 ⋅ Speech Svcs	23,514	24,000
3002160 ⋅ Occupational Therapy	2,000	3,000
3002232 · Professional Dev SPED	19,500	20,753
3002510 · Fiscal Svcs	129,600	130,000
3002830 ⋅ Human Resource Svcs	46,317	46,000
3100000 · Purchased OfficialAdminstrative Services	2,620	2,788
3200000 · Purchased Educational Services	274,418	209,949
3202100 · Purchased Educational Services Pupil Support	20,000	21,285
3202122 · Counseling Services	36,000	38,314
3202200 · Purchased Educational Services Instructional Staff	45,584	24,318
3322310 · Legal Svcs	70,861	83,691
3332310 ⋅ Audit Svcs	73,280	42,953
3390000 ⋅ Other Professional Services	149,605	105,128
3392662 · Other Professional Services - Security	50,000	60,000
3392830 ⋅ Background Checks	1,000	1,967
3402510 · Fiscal Purch Prof and Tech Svcs	22,620	19,638
3402840 ⋅ Admin Tech Svcs	48,439	81,935
Purchased Professional & Technical Services Total	1,095,359	1,004,648
Purchased Property Services		
4212620 ⋅ Disposal Svcs	8,760	9,002
4232620 ⋅ Custodial Svcs	130,000	203,637
4302620 ⋅ Repairs and Maint Svcs	57,346	57,460
4422400 ⋅ Rental of EquipSchool Admin	43,326	28,164
4900000 · Other Property Services	4,514	4,471
Purchased Property Services Total	262,153	302,734
Other Purchased Services		
5192720 · Student Transportation	505,750	471,500
5212310 · Liability Insurance	99,736	85,761
5302400 ⋅ Communications	131,706	136,315
5402310 · Advertising	68,333	14,308
5500000 · Printing and Binding	8,500	9,046
5641100 · Tuition to Educational Service Agencies	27,500	29,267
5703100 ⋅ Food Svcs Operations	241,828	240,558
5800000 · Travel	52,672	32,596
5900000 ⋅ Miscellaneous Purchased Service	64,564	117,063
Other Purchased Services Total	1,200,590	1,136,415
Supplies		,
6101100 · Regular Programs	120,800	127,689
6102400 ⋅ School Admin Suplies	10,000	10,643
6102620 · Supplies-Bldg	50,000	19,646
6151100 ⋅ TechRegular Programs	108,065	88,515
6152400 · TechSchool Admin	9,767	10,395
6222620 · Electricity	86,198	86,313
6400000 · Textbooks & Workbooks	48,813	49,869
Supplies Total	433,643	393,069
Miscellaneous 8102400 ⋅ Dues and FeesSchool Admin	72,184	102,143
8950000 · Miscellaneous non-public Expens	61,838	60,203
	01,030	68,000
8970000 ⋅ Insurance per child 8990000 ⋅ Student Scholarships	2,975	3,079
9330000 · Student Scholarships	2,975 47,036	50,059
Miscellaneous Total	184,033	283,483
Expenses Total	7,028,382	6,973,144
NET ORDINARY INCOME	571	1,831
	57.1	1,001

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Reporting, v1.0

International High School of New Orleans



Account	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Total
Revenue				- ook		-1101		-oun	_100	mar	- ibi	-may	- July	
State and Local Revenue														-
1994000 · Local MFP		231,729	231,729	231,729	231,729	231,729	231,729	231,729	231,729	231,729	231,729	231,729	231,729	2,780,744
3110000 · State MFP		164,338	164,338	164,338	164,338	164,338	164,338	164,338	164,338	164,338	164,338	164,338	164,338	1,972,052
3200001 · Restricted Grants-In-Aid		-	-	-	-	-	-	-	-	-	3,333	3,333	3,333	10,000
3220000 · Education Support Fund		667	667	667	667	667	667	667	667	667	667	667	667	8,000
3291000 · High Cost Services Fund		-	-	-	-	-	-	-	-	-	20,000	20,000	20,000	60,000
State and Local Revenue Total		396,733	396,733	396,733	396,733	396,733	396,733	396,733	396,733	396,733	420,066	420,066	420,066	4,830,796
Federal Revenue														-
4515000 ⋅ School Food Service		-	13,434	26,869	26,869	26,869	20,152	26,869	26,869	20,152	26,869	26,869	13,434	255,254
4531000 ⋅ IDEA, Part B		-	-	22,090	-	-	22,090	=	-	22,090	-	-	22,090	88,360
4541000 · Title I Revenue		-	-	38,510	-	-	38,510	-	-	38,510	-	-	38,510	154,040
4544000 ⋅ Title IV, Part A		-	-	3,088	-	-	3,088	-	-	3,088	-	-	3,088	12,351
4545000 ⋅ Title II, Part A		-	-	5,519	-	-	5,519	-	-	5,519	-	-	5,519	22,075
4547000 · Title III, Part A		-	-	2,661	-	-	2,661	-	-	2,661	-	-	2,661	10,643
4550000 · Redesign 1003a		-	=	14,623	-	-	14,623	=	-	14,623	-	-	14,623	58,490
4551000 · Restricted Grants-In-Aid Fro		-	-	188,940	-	-	188,940	-	-	188,940	-	-	188,940	755,760
4559000 · Other NCLB Programs		-	-	20,000	-	-	20,000	-	-	20,000	-	-	20,000	80,000
4590000 · Other Federal Funds		-	-	118,151	-	-	118,151	-	-	118,151	-	-	118,151	472,603
Federal Revenue Total		-	13,434	440,449	26,869	26,869	433,732	26,869	26,869	433,732	26,869	26,869	427,015	1,909,576
Private Grants and Donations		7.004	7.004	7.004	7.004	7.004	7.004	7.004	7.004	7.004	7.004	7.004	7.004	-
1921000 · Unrestricted Contributions and Donations		7,834	7,834	7,834	7,834	7,834	7,834	7,834	7,834	7,834	7,834	7,834	7,834	94,014
Private Grants and Donations Total Earned Fees		7,834	7,834	7,834	7,834	7,834	7,834	7,834	7,834	7,834	7,834	7,834	7,834	94,014
1510000 · Interest On Investments		5 2	52	53	53	53	F2	E2	53	53	53	53	E2	639
1740000 · Student Fees		53	53	8,869	8,869	8,869	53 8,869	53 8,869	8,869	8,869	8,869	8,869	53	79,820
1790000 · Other Activity Income		310	310	310	310	310	310	310	310	310	310	310	310	3,725
1993000 · Refund Of PY Expense		4,257	4,257	4,257	4,257	4,257	4,257	4,257	4,257	4,257	4,257	4,257	4,257	51,085
1999000 · Other Miscellaneous Revenues		4,237	-	591	591	4,237 591	591	591	591	4,23 <i>1</i> 591	4,237 591	591		5,321
Earned Fees Total		4,621	4,621	14,081	14,081	14,081	14,081	14,081	14,081	14,081	14,081	14,081	4,621	140,590
Revenue Total		409,188	422,623	859,098	445,517	445,517	852,380	445,517	445,517	852,380	468,850	468,850	859,536	6,974,975
Expenses		.00,.00	,0_0	000,000	,	,	002,000	,	,	002,000	.00,000	.00,000	000,000	-
Salaries														-
1112190 · Admin Culture		9,347	9,347	9,347	9,347	9,347	9,347	9,347	9,347	9,347	9,347	9,347	9,347	112,166
1112410 · Principals		7,732	7,732	7,732	7,732	7,732	7,732	7,732	7,732	7,732	7,732	7,732	7,732	92,779
1112420 · Asst Principals		6,129	6,129	6,129	6,129	6,129	6,129	6,129	6,129	6,129	6,129	6,129	6,129	73,543
1112430 · CEO		12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	150,000
1112490 · Other Admin		13,778	13,778	13,778	13,778	13,778	13,778	13,778	13,778	13,778	13,778	13,778	13,778	165,337
1112510 · Fiscal Svcs		4,141	4,141	4,141	4,141	4,141	4,141	4,141	4,141	4,141	4,141	4,141	4,141	49,687
1121130 · Secondary Teachers		-	57,264	114,528	114,528	114,528	114,528	114,528	114,528	114,528	114,528	114,528	286,320	1,374,337
1121210 · Special Education Teachers		-	4,888	9,776	9,776	9,776	9,776	9,776	9,776	9,776	9,776	9,776	24,441	117,317
1132120 · Guidance Counselor		10,004	10,004	10,004	10,004	10,004	10,004	10,004	10,004	10,004	10,004	10,004	10,004	120,045
1132122 · Social Workers		9,479	9,479	9,479	9,479	9,479	9,479	9,479	9,479	9,479	9,479	9,479	9,479	113,744
1132211 · Remediation Specialist		-	1,613	3,227	3,227	3,227	3,227	3,227	3,227	3,227	3,227	3,227	8,067	38,721
1142400 · Secretarial		10,568	10,568	10,568	10,568	10,568	10,568	10,568	10,568	10,568	10,568	10,568	10,568	126,816
1151210 · Aides Special Education		-	1,548	3,096	3,096	3,096	3,096	3,096	3,096	3,096	3,096	3,096	7,739	37,148
1162620 · Custodial Staff		6,674	6,674	6,674	6,674	6,674	6,674	6,674	6,674	6,674	6,674	6,674	6,674	80,084
1182190 · Other Admin Services		7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	90,000
1190000 · Other Salaries		9,972	9,972	9,972	9,972	9,972	9,972	9,972	9,972	9,972	9,972	9,972	9,972	119,665
1192200 · Behavior Interventionist		-	1,581	3,162	3,162	3,162	3,162	3,162	3,162	3,162	3,162	3,162	7,905	37,944
1231130 · Substitute Teachers		-	1,630	3,259	3,259	3,259	3,259	3,259	3,259	3,259	3,259	3,259	8,148	39,110
1300000 · Salaries for Extra Work		-	-	2,005	2,005	2,005	2,005	2,005	2,005	2,005	2,005	2,005	-	18,042
1501130 · Secondary Stipend		-	-	18,170	18,170	18,170	18,170	18,170	18,170	18,170	18,170	18,170	-	163,530
Salaries Total		107,822	176,346	265,045	265,045	265,045	265,045	265,045	265,045	265,045	265,045	265,045	450,442	3,120,015
Benefits and Taxes		~~·	A =	-	A=	 :	~= ·	A =	a= ==		 :			-
210 · Health Insurance		25,591	25,591	25,591	25,591	25,591	25,591	25,591	25,591	25,591	25,591	25,591	25,591	307,088
220 · Social Security		16,120	16,120	16,120	16,120	16,120	16,120	16,120	16,120	16,120	16,120	16,120	16,120	193,441
225 · Medicare		3,770	3,770	3,770	3,770	3,770	3,770	3,770	3,770	3,770	3,770	3,770	3,770	45,240
2300000 · Retirement Contributions		4,993	4,993	4,993	4,993	4,993	4,993	4,993	4,993	4,993	4,993	4,993	4,993	59,913
2500000 · Unemployment Compensation		1,273	1,273	1,273	1,273	1,273	1,273	1,273	1,273	1,273	1,273	1,273	1,273	15,273
2600000 · Workmens Compensation		2,600	2,600	2,600	2,600	2,600	2,600	2,600	2,600	2,600	2,600	2,600	2,600	31,200
2900000 · Other Benefits		6,719	6,719	6,719	6,719	6,719	6,719	6,719	6,719	6,719	6,719	6,719	6,719	80,626
Benefits and Taxes Total		61,065	61,065	61,065	61,065	61,065	61,065	61,065	61,065	61,065	61,065	61,065	61,065	732,781

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Expenses Total ORDINARY INCOME	331,330 77,859	437,330 (14,708)	645,149 213,948	608,942 (163,425)	608,942 (163,425)	602,718 249,662	608,942 (163,425)	608,942 (163,425)	602,718 249,662	608,942 (140,091)	608,942 (140,091)	700,248 159,288	6,97
Miscellaneous Total	23,693	23,693	54,246	18,038	18,038	30,553	18,038	18,038	30,553	18,038	18,038	12,515	28: 6.07
9330000 · Indirect Costs			12,515	10.020	- 10.020	12,515	40.000	40.000	12,515	10.000	-	12,515	50
8990000 · Student Scholarships	1,026	1,026	1,026	=	-	- 10 E1E	-	=	- 10 E1E	=	=	10 515	;
8970000 · Insurance per child	22,667	22,667	22,667	=	-	-	-	=	=	-	-	-	68
8950000 · Miscellaneous non-public Expens	-	-	6,689	6,689	6,689	6,689	6,689	6,689	6,689	6,689	6,689	-	6
8102400 · Dues and FeesSchool Admin	-	-	11,349	11,349	11,349	11,349	11,349	11,349	11,349	11,349	11,349	-	10
Miscellaneous													1
Supplies Total	32,756	32,756	32,756	32,756	32,756	32,756	32,756	32,756	32,756	32,756	32,756	32,756	39
6400000 · Textbooks & Workbooks	4,156	4,156	4,156	4,156	4,156	4,156	4,156	4,156	4,156	4,156	4,156	4,156	
6222620 · Electricity	7,193	7,193	7,193	7,193	7,193	7,193	7,193	7,193	7,193	7,193	7,193	7,193	
6152400 · TechSchool Admin	866	866	866	866	866	866	866	866	866	866	866	866	
6151100 · TechRegular Programs	7,376	7,376	7,376	7,376	7,376	7,376	7,376	7,376	7,376	7,376	7,376	7,376	
6102620 · Supplies-Bldg	1,637	1,637	1,637	1,637	1,637	1,637	1,637	1,637	1,637	1,637	1,637	1,637	
6102400 · School Admin Suplies	887	887	887	887	887	887	887	887	887	887	887	887	
6101100 ⋅ Regular Programs	10,641	10,641	10,641	10,641	10,641	10,641	10,641	10,641	10,641	10,641	10,641	10,641	1
Supplies													1
Other Purchased Services Total	32,924	70,401	111,130	111,130	111,130	92,391	111,130	111,130	92,391	111,130	111,130	70,401	1,1
5900000 · Miscellaneous Purchased Service	9,755	9,755	9,755	9,755	9,755	9,755	9,755	9,755	9,755	9,755	9,755	9,755	·
5800000 · Travel	2,716	2,716	2,716	2,716	2,716	2,716	2,716	2,716	2,716	2,716	2,716	2,716	1
5703100 · Food Svcs Operations	-	12,661	25,322	25,322	25,322	18,991	25,322	25,322	18,991	25,322	25,322	12,661	:
5641100 · Tuition to Educational Service Agencies	-	-	3,252	3,252	3,252	3,252	3,252	3,252	3,252	3,252	3,252	-	1
5500000 · Printing and Binding	754	754	754	754	754	754	754	754	754	754	754	754	1
5402310 · Advertising	1,192	1,192	1,192	1,192	1,192	1,192	1,192	1,192	1,192	1,192	1,192	1,192	1
5302400 · Communications	11,360	11,360	11,360	11,360	11,360	11,360	11,360	11,360	11,360	11,360	11,360	11,360	
5212310 · Liability Insurance	7,147	7,147	7,147	7,147	7,147	7,147	7,147	7,147	7,147	7,147	7,147	7,147	1
5192720 · Student Transportation	-	24,816	49,632	49,632	49,632	37,224	49,632	49,632	37,224	49,632	49,632	24,816	4
Other Purchased Services													1
Purchased Property Services Total	25,228	25,228	25,228	25,228	25,228	25,228	25,228	25,228	25,228	25,228	25,228	25,228	;
4900000 Other Property Services	373	373	373	373	373	373	373	373	373	373	373	373	
4422620 · Rental of EquipBldg	2,347	2,347	2,347	2,347	2,347	2,347	2,347	2,347	2,347	2,347	2,347	2,347	
4302620 · Repairs and Maint Svcs	4,788	4,788	4,788	4,788	4,788	4,788	4,788	4,788	4,788	4,788	4,788	4,788	
4232620 · Custodial Svcs	16,970	16,970	16,970	16,970	16,970	16,970	16,970	16,970	16,970	16,970	16,970	16,970	2
4212620 · Disposal Svcs	750	750	750	750	750	750	750	750	750	750	750	750	1
Purchased Property Services													1
Purchased Professional & Technical Services Total	47,842	47,842	95,680	95,680	95,680	95,680	95,680	95,680	95,680	95,680	95,680	47,842	1,0
3402840 · Admin Tech Svcs	6,828	6,828	6,828	6,828	6,828	6,828	6,828	6,828	6,828	6,828	6,828	6,828	
3402510 · Fiscal Purch Prof and Tech Svcs	1,636	1,636	1,636	1,636	1,636	1,636	1,636	1,636	1,636	1,636	1,636	1,636	1
3392830 · Background Checks	164	164	164	164	164	164	164	164	164	164	164	164	1
3392662 · Other Professional Services - Security	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	
3390000 · Other Professional Services	8,761	8,761	8,761	8,761	8,761	8,761	8,761	8,761	8,761	8,761	8,761	8,761	
3332310 · Audit Svcs	3,579	3,579	3,579	3,579	3,579	3,579	3,579	3,579	3,579	3,579	3,579	3,579	
3322310 · Legal Svcs	6,974	6,974	6,974	6,974	6,974	6,974	6,974	6,974	6,974	6,974	6,974	6,974	
3202200 · Purchased Educational Services Instructional Staff	-	-	2,702	2,702	2,702	2,702	2,702	2,702	2,702	2,702	2,702	-	1
3202122 · Counseling Services	-	-	4,257	4,257	4,257	4,257	4,257	4,257	4,257	4,257	4,257	_	
3202100 · Purchased Educational Services Pupil Support	-	-	2,365	2,365	2,365	2,365	2,365	2,365	2,365	2,365	2,365	_	1
320 · Purchased Educational Services	-	-	23,328	23,328	23,328	23,328	23,328	23,328	23,328	23,328	23,328	-	
3100000 · Purchased OfficialAdminstrative Services	232	232	232	232	232	232	232	232	232	232	232	232	1
3002830 · Human Resource Svcs	3,833	3,833	3,833	3,833	3,833	3,833	3,833	3,833	3,833	3,833	3,833	3,833	
3002510 · Fiscal Svcs	10,833	10,833	10,833	10,833	10,833	10,833	10,833	10,833	10,833	10,833	10,833	10,833	1
3002232 · Professional Dev SPED	-	-	2,306	2,306	2,306	2,306	2,306	2,306	2,306	2,306	2,306	-	
3002150 · Speech Svcs 3002160 · Occupational Therapy	-	-	2,667 333	2,667 333	2,667 333	2,667 333	2,667 333	2,667 333	2,667 333	2,667 333	2,667 333	-	
3002130 · Health Services	-	-	6,333	6,333	6,333	6,333	6,333	6,333	6,333	6,333	6,333	-	
0000100 11 11 0 1													1

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Profit and Loss Changes Voices for International Business and Education - Finance Committee Meeting - Agenda - Monday May 22, 2023 at 12:00 PM Changes

ncome Statement	SY22-23	SY23-24	Difference	Comments
Revenue				
State and Local Revenue	4,362,645	4,830,796	468,151	Expected increase in student population.
Federal Revenue	2,521,040	1,909,576	(611,464)	COVID fundings ending.
Private Grants and Donations	13,168	94,014	80,846	New expectations for Dir. Of Development.
Earned Fees	132,100	140,590	8,490	
Donated Revenue	-	-	_	
otal Revenue	7,028,953	6,974,975	(53,978)	
perating Expense				
Salaries	3,163,520	3,120,015	43,505	Cost savings in SpEd and language teachers.
Benefits and Taxes	689,085	732,781	(43,696)	Anticipated inflation impact on benefits
Purchased Professional &				
Technical Services	1,095,359	1,004,648	90,711	Reduction in professional services, if fully staffed.
Purchased Property Services	262,153	302,734	(40,581)	New location
Other Purchased Services	1,200,590	1,136,415	64,175	Anticipated reduction in transportation costs.
Supplies	433,643	393,069	40,574	
Miscellaneous	184,033	283,483	(99,450)	
otal Operating Expense	7,028,382	6,973,144	(55,238)	
let Operating Income	571	1,831	1,260	
Net Income	571	1,831	1,260	



Academic Salary Schedule As of July 1, 2019

Cert. Teacher	_)22-2023 se Salary	<u>\$</u>	706							
Steps 1-10		lary 1-10	Step 11-20 Salary 11-20		Step 21-30 Salary 21-30		Step 31-40	Sal	ary 31-40		
1	\$	47,050	11	\$	54,108	21	\$	61,165	31	\$	68,223
2	\$	47,756	12	\$	54,813	22	\$	61,871	32	\$	68,928
3	\$	48,462	13	\$	55,519	23	\$	62,577	33	\$	69,634
4	\$	49,167	14	\$	56,225	24	\$	63,282	34	\$	70,340
5	\$	49,873	15	\$	56,931	25	\$	63,988	35	\$	71,046
6	\$	50,579	16	\$	57,636	26	\$	64,694	36	\$	71,751
7	\$	51,285	17	\$	58,342	27	\$	65,400	37	\$	72,457
8	\$	51,990	18	\$	59,048	28	\$	66,105	38	\$	73,163
9	\$	52,696	19	\$	59,754	29	\$	66,811	39	\$	73,869
10	\$	53,402	20	\$	60,459	30	\$	67,517	40	\$	74,574

Non-Cert. Teacher		22-2023 se Salary	\$	541							
Steps 1-10	Sa	lary 1-10	Step 11-20	Sa	lary 11-20	Step 21-30	Step 21-30 Salary 21-30		Step 31-40	Sal	ary 31-40
1	\$	36,053	11	\$	41,461	21	\$	46,869	31	\$	52,277
2	\$	36,594	12	\$	42,002	22	\$	47,410	32	\$	52,818
3	\$	37,135	13	\$	42,543	23	\$	47,950	33	\$	53,358
4	\$	37,675	14	\$	43,083	24	\$	48,491	34	\$	53,899
5	\$	38,216	15	\$	43,624	25	\$	49,032	35	\$	54,440
6	\$	38,757	16	\$	44,165	26	\$	49,573	36	\$	54,981
7	\$	39,298	17	\$	44,706	27	\$	50,114	37	\$	55,522
8	\$	39,839	18	\$	45,247	28	\$	50,654	38	\$	56,062
9	\$	40,379	19	\$	45,787	29	\$	51,195	39	\$	56,603
10	\$	40,920	20	\$	46,328	30	\$	51,736	40	\$	57,144

Para/Asst Teachers		22-2023 se Salary	<u>\$</u>	389							
Steps 1-10	Sa	lary 1-10	Step 11-20	Sa	lary 11-20	Step 21-30	Sal	ary 21-30	Step 31-40	Sal	ary 31-40
1	\$	25,900	11	\$	29,785	21	\$	33,670	31	\$	37,555
2	\$	26,289	12	\$	30,174	22	\$	34,059	32	\$	37,944
3	\$	26,677	13	\$	30,562	23	\$	34,447	33	\$	38,332
4	\$	27,066	14	\$	30,951	24	\$	34,836	34	\$	38,721
5	\$	27,454	15	\$	31,339	25	\$	35,224	35	\$	39,109
6	\$	27,843	16	\$	31,728	26	\$	35,613	36	\$	39,498
7	\$	28,231	17	\$	32,116	27	\$	36,001	37	\$	39,886
8	\$	28,620	18	\$	32,505	28	\$	36,390	38	\$	40,275
9	\$	29,008	19	\$	32,893	29	\$	36,778	39	\$	40,663
10	\$	29,397	20	\$	33,282	30	\$	37,167	40	\$	41,052



Academic Salary Schedule As of July 1, 2019

Education Services	2022-2023 Base Salary		<u>\$</u>	<u>596</u>							
Steps 1-10	Sa	lary 1-10	Step 11-20	Salary 11-20		Step 21-30	Sa	lary 21-30	Step 31-40	Sal	ary 31-40
1	\$	39,750	11	\$	45,713	21	\$	51,675	31	\$	57,638
2	\$	40,346	12	\$	46,309	22	\$	52,271	32	\$	58,234
3	\$	40,943	13	\$	46,905	23	\$	52,868	33	\$	58,830
4	\$	41,539	14	\$	47,501	24	\$	53,464	34	\$	59,426
5	\$	42,135	15	\$	48,098	25	\$	54,060	35	\$	60,023
6	\$	42,731	16	\$	48,694	26	\$	54,656	36	\$	60,619
7	\$	43,328	17	\$	49,290	27	\$	55,253	37	\$	61,215
8	\$	43,924	18	\$	49,886	28	\$	55,849	38	\$	61,811
9	\$	44,520	19	\$	50,483	29	\$	56,445	39	\$	62,408
10	\$	45,116	20	\$	51,079	30	\$	57,041	40	\$	63,004

School Administration	_	022-2023 se Salary	<u>\$</u>	811							
Steps 1-10	Sa	lary 1-10	Step 11-20 Salary 11-20		Step 21-30 Salary 21-30		Step 31-40	Sal	ary 31-40		
1	\$	54,076	11	\$	62,187	21	\$	70,299	31	\$	78,410
2	\$	54,887	12	\$	62,999	22	\$	71,110	32	\$	79,221
3	\$	55,698	13	\$	63,810	23	\$	71,921	33	\$	80,032
4	\$	56,509	14	\$	64,621	24	\$	72,732	34	\$	80,844
5	\$	57,321	15	\$	65,432	25	\$	73,543	35	\$	81,655
6	\$	58,132	16	\$	66,243	26	\$	74,355	36	\$	82,466
7	\$	58,943	17	\$	67,054	27	\$	75,166	37	\$	83,277
8	\$	59,754	18	\$	67,865	28	\$	75,977	38	\$	84,088
9	\$	60,565	19	\$	68,677	29	\$	76,788	39	\$	84,899
10	\$	61,376	20	\$	69,488	30	\$	77,599	40	\$	85,710



Operations Salary Schedule As of July 1, 2019

Food Service Staff		22-2023 se Salary	<u>\$261</u>								
Steps 1-10	Sal	ary 1-10	Step 11-20	Sa	lary 11-20	Step 21-30	Sa	lary 21-30	Step 31-40	Sa	lary 31-40
1	\$	17,398	11	\$	20,008	21	\$	22,617	31	\$	25,227
2	\$	17,659	12	\$	20,269	22	\$	22,878	32	\$	25,488
3	\$	17,920	13	\$	20,530	23	\$	23,139	33	\$	25,749
4	\$	18,181	14	\$	20,791	24	\$	23,400	34	\$	26,010
5	\$	18,442	15	\$	21,052	25	\$	23,661	35	\$	26,271
6	\$	18,703	16	\$	21,313	26	\$	23,922	36	\$	26,532
7	\$	18,964	17	\$	21,574	27	\$	24,183	37	\$	26,793
8	\$	19,225	18	\$	21,834	28	\$	24,444	38	\$	27,054
9	\$	19,486	19	\$	22,095	29	\$	24,705	39	\$	27,315
10	\$	19,747	20	\$	22,356	30	\$	24,966	40	\$	27,576

Custodial & Maintenance		22-2023 se Salary	<u>\$</u>	581							
Steps 1-10	Salary 1-10		Step 11-20	Salary 11-20		Step 21-30	Sa	lary 21-30	Step 31-40	Sa	lary 31-40
1	\$	23,236	11	\$	29,045	21	\$	34,854	31	\$	40,663
2	\$	23,817	12	\$	29,626	22	\$	35,435	32	\$	41,244
3	\$	24,398	13	\$	30,207	23	\$	36,016	33	\$	41,825
4	\$	24,979	14	\$	30,788	24	\$	36,597	34	\$	42,406
5	\$	25,560	15	\$	31,369	25	\$	37,178	35	\$	42,987
6	\$	26,141	16	\$	31,950	26	\$	37,759	36	\$	43,568
7	\$	26,721	17	\$	32,530	27	\$	38,339	37	\$	44,148
8	\$	27,302	18	\$	33,111	28	\$	38,920	38	\$	44,729
9	\$	27,883	19	\$	33,692	29	\$	39,501	39	\$	45,310
10	\$	28,464	20	\$	34,273	30	\$	40,082	40	\$	45,891

Operations Lead	2022-2023 Base Salary										
Steps 1-10	Salary 1-10		Step 11-20	Salary 11-20		Step 21-30	Sa	lary 21-30	Step 31-40	Sal	ary 31-40
1	\$	28,354	11	\$	35,443	21	\$	42,531	31	\$	49,620
2	\$	29,063	12	\$	36,151	22	\$	43,240	32	\$	50,328
3	\$	29,772	13	\$	36,860	23	\$	43,949	33	\$	51,037
4	\$	30,481	14	\$	37,569	24	\$	44,658	34	\$	51,746
5	\$	31,189	15	\$	38,278	25	\$	45,366	35	\$	52,455
6	\$	31,898	16	\$	38,987	26	\$	46,075	36	\$	53,164
7	\$	32,607	17	\$	39,696	27	\$	46,784	37	\$	53,873
8	\$	33,316	18	\$	40,404	28	\$	47,493	38	\$	54,581
9	\$	34,025	19	\$	41,113	29	\$	48,202	39	\$	55,290
10	\$	34,734	20	\$	41,822	30	\$	48,911	40	\$	55,999



Administration Salary Schedule As of July 1, 2019

Clerical		22-2023 se Salary	<u>\$</u>	483							
Steps 1-10	Sal	ary 1-10	Step 11-20	Sa	ary 11-20	Step 21-30	Sa	lary 21-30	Step 31-40	Sal	ary 31-40
1	\$	22,450	11	\$	27,277	21	\$	32,104	31	\$	36,930
2	\$	22,933	12	\$	27,759	22	\$	32,586	32	\$	37,413
3	\$	23,415	13	\$	28,242	23	\$	33,069	33	\$	37,896
4	\$	23,898	14	\$	28,725	24	\$	33,552	34	\$	38,378
5	\$	24,381	15	\$	29,207	25	\$	34,034	35	\$	38,861
6	\$	24,863	16	\$	29,690	26	\$	34,517	36	\$	39,344
7	\$	25,346	17	\$	30,173	27	\$	35,000	37	\$	39,826
8	\$	25,829	18	\$	30,655	28	\$	35,482	38	\$	40,309
9	\$	26,311	19	\$	31,138	29	\$	35,965	39	\$	40,792
10	\$	26,794	20	\$	31,621	30	\$	36,448	40	\$	41,274

Representative		22-2023 se Salary	<u>\$</u>	<u> 546</u>							
Steps 1-10	Sal	lary 1-10	Step 11-20	Sa	lary 11-20	Step 21-30	Sal	lary 21-30	Step 31-40	Sal	ary 31-40
1	\$	27,277	11	\$	32,732	21	\$	38,187	31	\$	43,643
2	\$	27,822	12	\$	33,278	22	\$	38,733	32	\$	44,188
3	\$	28,368	13	\$	33,823	23	\$	39,279	33	\$	44,734
4	\$	28,913	14	\$	34,369	24	\$	39,824	34	\$	45,279
5	\$	29,459	15	\$	34,914	25	\$	40,370	35	\$	45,825
6	\$	30,004	16	\$	35,460	26	\$	40,915	36	\$	46,370
7	\$	30,550	17	\$	36,005	27	\$	41,461	37	\$	46,916
8	\$	31,095	18	\$	36,551	28	\$	42,006	38	\$	47,462
9	\$	31,641	19	\$	37,096	29	\$	42,552	39	\$	48,007
10	\$	32,187	20	\$	37,642	30	\$	43,097	40	\$	48,553

Manager	<u>2022-2023</u> Base Salary		I \$/53 I								
Steps 1-10	Salary 1-10		Step 11-20	Salary 11-20		Step 21-30	Sal	lary 21-30	Step 31-40	Salary 31-40	
1	\$	37,642	11	\$	45,170	21	\$	52,699	31	\$	60,227
2	\$	38,395	12	\$	45,923	22	\$	53,452	32	\$	60,980
3	\$	39,148	13	\$	46,676	23	\$	54,204	33	\$	61,733
4	\$	39,900	14	\$	47,429	24	\$	54,957	34	\$	62,486
5	\$	40,653	15	\$	48,182	25	\$	55,710	35	\$	63,238
6	\$	41,406	16	\$	48,934	26	\$	56,463	36	\$	63,991
7	\$	42,159	17	\$	49,687	27	\$	57,216	37	\$	64,744
8	\$	42,912	18	\$	50,440	28	\$	57,969	38	\$	65,497
9	\$	43,665	19	\$	51,193	29	\$	58,721	39	\$	66,250
10	\$	44,417	20	\$	51,946	30	\$	59,474	40	\$	67,003

Director		22-2023 se Salary	- I S1.189								
Steps 1-10	Sal	ary 1-10	Step 11-20	Sa	lary 11-20	Step 21-30	Sa	lary 21-30	Step 31-40	Sa	lary 31-40
1	\$	59,474	11	\$	71,369	21	\$	83,264	31	\$	95,159
2	\$	60,664	12	\$	72,559	22	\$	84,453	32	\$	96,348
3	\$	61,853	13	\$	73,748	23	\$	85,643	33	\$	97,538
4	\$	63,043	14	\$	74,938	24	\$	86,832	34	\$	98,727
5	\$	64,232	15	\$	76,127	25	\$	88,022	35	\$	99,917
6	\$	65,422	16	\$	77,316	26	\$	89,211	36	\$	101,106
7	\$	66,611	17	\$	78,506	27	\$	90,401	37	\$	102,296
8	\$	67,801	18	\$	79,695	28	\$	91,590	38	\$	103,485
9	\$	68,990	19	\$	80,885	29	\$	92,780	39	\$	104,675
10	\$	70,180	20	\$	82,074	30	\$	93,969	40	\$	105,864

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