

Business Operations/Finance Committee Update

- Cash balance (period end 12/31/2020) = \$2.9M.
 - \$2.1M in Operating Account
 - \$871k in Investments (\$773k internally designated as restricted funds; \$98k in unrestricted funds)
- Payroll Protection Program (PPP) - \$1.9M funded in April 2020.
 - Utilized all funds as required and awaiting loan forgiveness.
- Form 990
 - Filed extension – now due May 15, 2021
- Secretary of State Registration - complete
- Budgeted revenue increased by \$392k due primarily to the following:
 - APS allocation increased by \$513k.
 - State and Local Funding and Grant income increased by \$276k.
 - Increases were offset by a reduction in fundraising, nutrition, and program income.
- Budgeted expenditures decreased by \$126k due primarily to the following:
 - Savings from not having buildings open during the first half of the year – no After Care Program, reduced Professional Development, Program Expenses, Fixed Asset Expenditures, and Nutrition Program Expenditures.
 - Decreases partially offset by increases in Curriculum & Classroom Expenses as well as General & Administrative Expenses – both directly related to COVID response (PPE and additional staffing).
 - Budgeted expenditures include a 6% contingency in Salaries & Benefits, Curriculum & Classroom Expenses, and Building & Grounds.
 - The Business Operations/Finance Committee recommends a *vote to approve* the revised budget.

ATLANTA NEIGHBORHOOD CHARTER SCHOOL
 FY 2021 - Monthly Cash Flow Statement
 December 31, 2020

		Allocation based on FTE Count = 620											YTD	
		Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	FY2021
Revenue														
APS Allocation Payment	\$	-	\$ 1,105,749	\$ 1,105,749	\$ 1,116,101	\$ 1,105,749	\$ 1,082,725							\$ 5,516,072
Local/State Funding		-	-	-	-	-	-	-	-	-	-	-	-	-
Grants		-	-	-	3,480	11,983	-	-	-	-	-	-	-	15,463
Title 2 Reimbursement		-	-	-	-	-	-	-	-	-	-	-	-	-
Contributions & Fundraising		7,323	2,259	2,264	2,980	14,341	12,929	-	-	-	-	-	-	42,096
Program Income		11,615	38,029	202,869	3,800	24,529	7,835	-	-	-	-	-	-	288,677
Nutriton Program Income		-	1,323	2,970	2,830	1,241	952	-	-	-	-	-	-	9,315
Other Income		(158)	452	-	672	1,525	-	-	-	-	-	-	-	2,491
Interest & Dividend Income		1,855	657	1,839	699	738	643	-	-	-	-	-	-	6,429
Total Revenue	\$	20,635	1,148,468	1,315,690	1,130,561	1,160,105	1,105,084	-	-	-	-	-	-	5,880,545
Expenditures				67,115	98,026	29,976								
Salaries and Benefits	\$	797,152	774,011	848,073	702,899	791,565	891,736							\$ 4,805,436
Professional Development		-	58	30	(768)	-	-	-	-	-	-	-	-	(681)
Curriculum & Classroom Expens		14,015	23,349	45,608	3,243	16,253	38,728	-	-	-	-	-	-	141,197
Program Expenses		615	-	382	517	-	-	-	-	-	-	-	-	1,514
Building & Grounds		37,490	28,369	63,418	98,026	29,976	27,832	-	-	-	-	-	-	285,110
Fixed Assets Expenditures		-	-	4,733	2,674	-	-	-	-	-	-	-	-	7,407
Professional Services		-	2,500	14,990	17,353	12,650	-	-	-	-	-	-	-	47,493
Gen&Admin/Insurance/Interest		10,623	29,733	67,756	28,298	30,833	51,845	-	-	-	-	-	-	219,086
Nutrition Program Expenses		76	9,717	10,486	9,636	6,112	10,097	-	-	-	-	-	-	46,124
Equipment Rental (Copiers)		4,463	4,218	2,606	1,029	320	319	-	-	-	-	-	-	12,955
Fundraising Expenses		-	-	496	-	-	128	-	-	-	-	-	-	624
Total Expenditures	\$	864,435	871,954	1,058,578	862,905	887,710	1,020,683	-	-	-	-	-	-	5,566,265
Total Revenues - Total Expenditures	\$	(843,799)	276,514	257,112	267,656	272,395	84,401	-	-	-	-	-	-	314,279
Net Other Exp./ (Rev.) - CREATE	\$	77,720	(79,236)	72,363	42,461	126,325	109,536							
Net Revenue	\$	(921,520)	355,750	184,749	225,195	146,070	(25,134)	-	-	-	-	-	-	(34,889)
EOM Cash Balance	See NOTE below	\$ 1,464,892	\$ 1,818,325	\$ 1,927,779	\$ 2,055,167	\$ 2,288,695	\$ 2,544,490	\$ 2,695,013	\$ 3,078,868	\$ 3,259,850	\$ 3,460,906	\$ 3,610,132	\$ 2,688,977	\$29,428,202
		Actual	Actual	Actual	Actual	Actual	Actual	Projected	Projected	Projected	Projected	Projected	Projected	

Note: Adjusted to reflect only Atlantic Capital Bank operating accounts. Not including \$867k of investments

ATLANTA NEIGHBORHOOD CHARTER SCHOOL

Budget to Actual FY2021

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Period Ended 12/31/2020

	Period Ended 12/31/2020				FY2020 Revised Budget	% of Annual Budget	Variance Explanation
	YTD FY2021 Actual	YTD REVISED Budget	YTD \$Variance	YTD % Variance			
Income							
APS Allocation Payment	\$ 5,516,072	5,528,745	\$ (12,672)	0%	A \$ 11,057,490	50%	
Local/State Funding	-	-	-	100%	155,832	0%	B
Grants	15,463	15,463	-	-100%	170,031	9%	B
Title 2 Funding	-	-	-	100%	1,000	0%	
Contributions & Fundraising	42,096	56,222	(14,126)	-25%	105,000	40%	C
Program Income	288,677	288,677	0	0%	486,677	59%	D
Nutrition Income	9,315	9,315	(0)	0%	101,000	9%	E
Other Income	2,491	2,491	-	0%	4,841	51%	
Interest & Dividend Income	6,429	6,430	(0)	0%	9,130	70%	
Total Income	\$ 5,874,115	\$ 5,900,913	\$ (26,798)	0%	\$ 12,091,001	49%	
Expenditures							
Salaries and Benefits	\$4,805,436	\$ 4,688,700	\$ (116,736)	-2%	F \$ 10,140,244	47%	F
Professional Development	(\$681)	-	681	#DIV/0!	12,000	-6%	
Curriculum & Classroom Expenses	141,197	141,198	1	0%	641,888	22%	G
Program Expenses	1,514	-	(1,514)	#DIV/0!	30,000	5%	
Building & Grounds	285,110	285,108	(2)	0%	602,903	47%	
Fixed Asset Expenditures	7,407	7,407	-	0%	31,407	24%	H
Professional Services	47,493	45,500	(1,993)	-4%	69,500	68%	I
Gen&Admin/Insurance/Interest Expenses	219,086	219,084	(2)	0%	429,084	51%	G
Nutrition Program Purchases	46,124	46,122	(2)	0%	109,000	42%	E
Equipment Rental (Copiers)	12,955	12,955	0	0%	37,955	34%	
Fundraising Expenses	624	-	(624)	#DIV/0!	25,700	2%	
Total Expenditures	\$ 5,566,265	\$ 5,446,074	\$ 120,191	2%	\$ 12,129,681	46%	
Operating Income/(Loss)	\$ 307,850	\$ 454,839	\$ (146,989)	-32%	\$ (38,680)	-796%	

EXPLANATIONS OF BUDGET TO ACTUAL VARIANCES

NOTE: In preparation for proposed Revised Budget approval by the Board, the Business Office compared actual amounts to revised budget amounts presented for approval.

A - APS Allocation Payment income properly reflects proposed budget revision for additionally \$51K each month based upon APS allocation formula revisions for confirmed student enrollment, as compared to original budget.

B - Local Funding and Grant Funding income of \$15K received year-to-date. However, the School has received grant approvals or commitments for an additional \$155K and \$170K, respectively, anticipated to be received in February and March.

C - Contributions & Fundraising income projected to be fulfilled primarily during Spring when students potentially return to campus, including the major fundraising event in March 2021.

D - Program income earned through the PTA for supply fees and membership fees slightly exceeded revised budget as a result of remote learning during the Fall semester.

E - Nutrition income and related nutrition program expenses are significantly reduced due to remote learning during the Fall. The School anticipates these amounts will increase in the Spring and potentially achieve +60% of original budgeted amounts.

F - Salaries expense actual YTD exceed revised budget by \$116K based on tenured staff bonuses paid in September 2020. Actual YTD amount on track with revised annual budgeted amounts through December 2020.

G - Curriculum & Classroom expenses were increased by \$415K in revised budget to accommodate additionally supplies and technology required for remote learning during the Fall and anticipated increase in January 2021 to accommodate PPE required and classroom accommodations to adhere to health precautions. G&A expenses also reflect additional spend for COVID-19 accommodations for the school.

H - Fixed Asset expenditures are significantly less as a result of remote learning during the Fall semester. Revised budget provides marginal expenditures for the Spring, based on the anticipated return of students.

I - Professional Services expenses are higher than annual revised budget, as anticipated based on \$37K in financial statement audit and tax preparation expense paid to external auditors Mauldin & Jenkins for 2020 Audit Report during the fall.

Total investments held by ANCS
12/31/2020

Institution	Investment	Amount
Atlantic Capital Bank	Operating accounts	\$ 3,905,167
PPP Loan funds	Current Liabilities	<u>(1,850,000)</u>
		\$ 2,055,167
Edward Jones - BMO Harris Bank	CD	\$ 200,000 matures 5/2020
Edward Jones - Morgan Stanley Bank	CD	128,000 matures 1/31/2022
Edward Jones - Money Market	Money Market	227,726
Self-Help Credit Union	CD	239,600 matures 10/2021
Self-Help Credit Union	Money Market	<u>75,524</u>
Total invested funds (not at ACB)		\$ 870,850
Total restricted funds - reserves		<u>(772,820)</u>
Total unrestricted investments		\$ 98,030
Grand total ANCS funds		\$ 2,926,017