APRIL 2019

Business & Operations Committee Update

Financial

- Cash balance (period end 03/31/19) = \$2.79M
 - ✤ \$1.95M in Operating Account
 - \$833k in Investments (\$773k designated as restricted funds; \$60k in unrestricted funds)
 - YTD APS allocations have been received without issue; no future allocation issues currently anticipated
- □ Revenue items of interest:
 - \checkmark Strong cash position due to New APS allocation in effect
 - ✓ Projected auction income should realized during March
 - ✓ On target to finish the school year with cash an appropriate level of operating cash (goal = \$2M+) to cover summer expenses
- Expenses of interest:
 - ✓ Professional Services expenses are over budget due outside services related to FY18-19 challenges and Executive Director transition and search
- FY 19-20 Budget
 - ✓ 2 Public FY20 Budget Meetings were held on Wed., 4/10, (AM@EC; PM@MC)
 - ✓ Final draft of FY20 Budget will be voted on during the upcoming April Board meeting
- Other Items of Interest:
 - ✓ In response to recommendations from external auditors and ANCS Technology sub-committee, we are currently pursuing service provider quotes for a technology risk assessment
 - \checkmark Annual investment portfolio review currently scheduled for the May committee meeting
 - ✓ Committee will update the FY18-19 Financial Resolution to incorporate Chuck Meadows



□ New roof project:

- ✓ will begin as soon as school ends and will finish before school begins in the fall
- ✓ Should not impact the start of school; however, the Facilities Committee is evaluating contingency scenarios
- HVAC Project:
 - ✓ HVAC project is complete
 - ✓ Approach is a multi-year staged plan to replace all units
- □ Middle Campus Fire Door Replacement Project:
 - ✓ Mostly funded by a facilities grant
 - ✓ Fire Doors are currently being manufactured
- □ Additional Items of Interest:
 - ✓ Current intercom system requires upgrading; age of system makes it difficult and costly to obtain parts and services; team will begin looking into quotes for the work; stay tuned for more information

ATLANTA NEIGHBORHOOD CHARTER SCHOOL

FY 2019 - Pro Forma Monthly Cash Flow Statement

March 31, 2019

	Allocation based on FTE Count = 623							FY20				
Jul-18	Aug-18	Sep-18	Oct-18	Nov-18	Dec-18	Jan-19	Feb-19	Mar-19	Apr-19	May-19	Jun-19	Jul-19
\$0	\$993,935	\$993,935	\$997,012	\$993,935	\$1,001,384	\$952,637	\$952,637	\$952,637	\$952,637	\$952,637	\$0	\$0
\$0	\$0	\$0	\$0	\$0	\$32,599	\$0	\$0	\$0	\$0	\$0	\$0	\$0
\$1,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000
\$4,414	\$4,105	\$1,685	\$13,434	\$25,773	\$19,614	\$32,135	\$18,120	\$89,912	\$14,000	\$19,586	\$4,000	\$0
\$1,818	\$110,711	\$61,545	\$46,568	\$32,452	\$50,365	\$27,889	\$34,822	\$61,658	\$40,000	\$50,000	\$15,080	\$0
\$510	\$36,218	\$33,356	\$22,955	\$40,254	\$29,125	\$25,004	\$26,388	\$31,564	\$21,000	\$20,000	\$11,592	\$0
\$361	\$455	\$355	\$668	\$421	\$4,245	\$617	\$3,338	\$752	\$1,000	\$1,200	\$939	\$500
\$8,103	\$1,145,423	\$1,090,877	\$1,080,636	\$1,092,836	\$1,137,332	\$1,038,283	\$1,035,305	\$1,136,523	\$1,028,637	\$1,043,423	\$31,611	\$1,500
	. ,	\$911,098	\$749,305	\$732,757	\$742,918	\$749,697		\$742,919	\$720,000	\$720,000	\$720,000	\$700,000
\$7,872	\$10,217	\$10,487	\$13,122	\$5,210	\$1,000	\$10,198	\$7,066	(\$331)	\$10,000	\$3,500	\$9,500	\$0
ns \$45,287	\$35,475	\$16,162	(\$349)	\$6,192	\$14,795	\$1,835	\$7,462	\$10,885	\$7,000	\$6,000	\$9,713	\$0
\$8,433	\$13,578	\$10,001	\$1,250	\$5,570	\$2,247	\$19,885	\$16,652	\$14,104	\$10,000	\$20,000	\$10,000	\$0
\$48,583	\$35,982	\$34,636	\$32,638	\$47,152	\$29,554	\$88,960	\$44,237	\$68,974	\$45,000	\$40,000	\$45,000	\$36,000
\$59,430	\$2,246	\$1,250	\$2,213	\$34,523	\$8,833	\$2,266	\$937	\$64,537	\$2,000	\$2,000	\$500	\$0
\$4,275	\$17,680	\$8,292	\$0	\$7,212	\$5,040	\$3,143	\$5,750	\$13,285	\$2,000	\$345	\$50	\$0
st \$21,502	\$25,591	\$19,765	\$18,757	\$12,742	\$11,737	\$18,635	\$24,973	\$17,204	\$15,000	\$15,000	\$3,498	\$4,000
\$1,185	\$22,209	\$28,356	\$15,858	\$19,075	\$17,520	\$17,004	\$13,393	\$21,533	\$16,000	\$15,315	\$2,500	\$0
\$7,194	\$2,413	\$7,117	\$6,568	\$9,181	\$5,799	\$9,709	\$4,622	\$6,962	\$4,500	\$4,500	\$4,500	\$0
\$1,616	\$0	\$5,210	\$73	\$229	\$6,849	\$894	\$170	\$26,581	\$500	\$484	\$0	\$0
\$867,858	\$855,544	\$1,052,374	\$839,434	\$879,844	\$846,290	\$922,227	\$860,575	\$986,653	\$832,000	\$827,144	\$805,261	\$740,000
(\$859,755)	\$289,880	\$38,503	\$241,202	\$ 212,992	\$291,043	\$116,056	\$ 174,730	\$149,870	\$ 196,637	\$216,279	\$ (773,650)	(\$738,500)
\$548,790	\$804,545	\$736,759	\$942,963	\$1,322,605	\$1,682,067	\$1,806,396	\$1,920,857	\$1,954,287	\$2,150,924	\$2,367,203	\$1,593,553	\$855,053
Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Projected	Projected	Projected	Projected
	\$0 \$0 \$1,000 \$4,414 \$1,818 \$510 \$361 \$8,103 \$662,482 \$7,872 \$44,583 \$44,583 \$44,583 \$44,583 \$44,583 \$44,275 \$44,502 \$1,185 \$7,194 \$1,616 \$867,858 \$(\$859,755) \$548,790	Jul-18 Aug-18 \$0 \$993,935 \$0 \$0 \$1,000 \$0 \$4,414 \$4,105 \$1,818 \$110,711 \$510 \$36,218 \$361 \$455 \$8,103 \$1,145,423 \$662,482 \$690,153 \$7,872 \$10,217 \$45,287 \$35,475 \$8,433 \$13,578 \$48,583 \$35,982 \$59,430 \$2,246 \$42,75 \$17,680 \$21,502 \$25,591 \$1,185 \$22,209 \$7,194 \$2,413 \$1,616 \$0 \$867,858 \$855,544 (\$859,755) \$289,880 \$548,790 \$804,545	Jul-18 Aug-18 Sep-18 \$0 \$993,935 \$993,935 \$0 \$0 \$0 \$1,000 \$0 \$0 \$4,414 \$4,105 \$1,685 \$1,818 \$110,711 \$61,545 \$510 \$36,218 \$33,356 \$361 \$455 \$355 \$8,103 \$1,145,423 \$1,090,877 \$662,482 \$690,153 \$911,098 \$7,872 \$10,217 \$10,487 \$45,287 \$35,475 \$16,162 \$8,433 \$13,578 \$10,001 \$48,583 \$35,982 \$34,636 \$59,430 \$2,246 \$1,250 \$4,275 \$17,680 \$8,292 \$21,502 \$25,591 \$19,765 \$1,185 \$22,209 \$28,356 \$7,194 \$2,413 \$7,117 \$1,616 \$0 \$5,210 \$867,858 \$855,544 \$1,052,374 (\$859,755) \$289,880 \$38,503 \$5	Jul-18 Aug-18 Sep-18 Oct-18 \$0 \$993,935 \$993,935 \$997,012 \$0 \$0 \$0 \$0 \$1,000 \$0 \$0 \$0 \$4,414 \$4,105 \$1,685 \$13,434 \$1,818 \$110,711 \$61,545 \$46,568 \$510 \$36,218 \$33,356 \$22,955 \$361 \$455 \$355 \$668 \$8,103 \$1,145,423 \$1,090,877 \$1,080,636 \$44,528 \$690,153 \$911,098 \$749,305 \$7,872 \$10,217 \$10,487 \$13,122 \$44,5287 \$35,475 \$16,162 \$(\$349) \$8,433 \$13,578 \$10,001 \$1,250 \$48,583 \$35,982 \$34,636 \$32,638 \$59,430 \$2,246 \$1,250 \$2,213 \$4,275 \$17,680 \$8,292 \$0 \$21,502 \$25,591 \$19,765 \$18,757 \$1,185 \$22,209 \$28,356	Jul-18 Aug-18 Sep-18 Oct-18 Nov-18 \$0 \$993,935 \$993,935 \$997,012 \$993,935 \$0 \$0 \$0 \$0 \$0 \$1,000 \$0 \$0 \$0 \$0 \$4,414 \$4,105 \$1,685 \$13,434 \$25,773 \$1,818 \$110,711 \$61,545 \$46,568 \$32,452 \$510 \$36,218 \$33,356 \$22,955 \$40,254 \$361 \$455 \$355 \$668 \$421 \$8,103 \$1,145,423 \$1,090,877 \$1,080,636 \$1,092,836 \$45,287 \$35,475 \$16,162 \$(\$349) \$6,192 \$44,583 \$35,982 \$34,636 \$32,638 \$47,152 \$48,583 \$35,982 \$34,636 \$32,638 \$47,152 \$48,583 \$35,982 \$34,636 \$32,638 \$47,152 \$48,583 \$35,982 \$34,636 \$32,638 \$47,152 \$59,430 \$2,246 \$1,250 <	Jul-18 Aug-18 Sep-18 Oct-18 Nov-18 Dec-18 \$0 \$993,935 \$993,935 \$997,012 \$993,935 \$1,001,384 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$1,000 \$0 \$0 \$0 \$0 \$0 \$0 \$4,414 \$4,105 \$1,685 \$13,434 \$25,773 \$19,614 \$1,818 \$110,711 \$61,545 \$46,568 \$32,452 \$50,365 \$510 \$36,218 \$33,356 \$22,955 \$40,254 \$29,125 \$361 \$455 \$355 \$668 \$421 \$4,245 \$8,103 \$1,145,423 \$1,090,877 \$1,080,636 \$1,092,836 \$1,137,332	Jul-18 Aug-18 Sep-18 Oct-18 Nov-18 Dec-18 Jan-19 \$0 \$993,935 \$993,935 \$993,935 \$993,935 \$1,001,384 \$952,637 \$0 \$0 \$0 \$0 \$0 \$0 \$20 \$32,599 \$0 \$1,000 \$0	Jul-18 Aug-18 Sep-18 Oct-18 Nov-18 Dec-18 Jan-19 Feb-19 \$0 \$993,935 \$993,935 \$997,012 \$993,935 \$1,001,384 \$952,637 \$952,637 \$0	Jul-18 Aug-18 Sep-18 Oct-18 Nov-18 Dec-18 Jan-19 Feb-19 Mar-19 \$0 \$993,935 \$993,935 \$997,012 \$993,935 \$1,001,384 \$952,637 <t< td=""><td>Jul-18 Aug-18 Sep-18 Oct-18 Nov-18 Dec-18 Jan-19 Feb-19 Mar-19 Apr-19 \$0 \$993,935 \$993,935 \$997,012 \$993,935 \$1,001,384 \$952,637</td><td>Jul-18 Aug-18 Sep-18 Oct-18 Nov-18 Dec-18 Jan-19 Feb-19 Mar-19 Apr-19 May-19 \$0 \$993,935 \$993,935 \$997,012 \$993,935 \$1,001,384 \$952,637 \$9</td><td>Jul-18 Aug-18 Sep-18 Ott-18 Nov-18 Dec-18 Jan-19 Feb-19 Mar-19 Apr-19 May-19 Jun-19 \$0 \$993,935 \$993,935 \$997,012 \$993,935 \$993,935 \$952,637 \$952,637 \$952,637 \$952,637 \$952,637 \$952,637 \$50</td></t<>	Jul-18 Aug-18 Sep-18 Oct-18 Nov-18 Dec-18 Jan-19 Feb-19 Mar-19 Apr-19 \$0 \$993,935 \$993,935 \$997,012 \$993,935 \$1,001,384 \$952,637	Jul-18 Aug-18 Sep-18 Oct-18 Nov-18 Dec-18 Jan-19 Feb-19 Mar-19 Apr-19 May-19 \$0 \$993,935 \$993,935 \$997,012 \$993,935 \$1,001,384 \$952,637 \$9	Jul-18 Aug-18 Sep-18 Ott-18 Nov-18 Dec-18 Jan-19 Feb-19 Mar-19 Apr-19 May-19 Jun-19 \$0 \$993,935 \$993,935 \$997,012 \$993,935 \$993,935 \$952,637 \$952,637 \$952,637 \$952,637 \$952,637 \$952,637 \$50

Note: Adjusted to reflect only Atlantic Capital Bank operating accounts. Not including \$821k of investments

ATLANTA NEIGHBORHOOD CHARTER SCHOOL Budget to Actual FY2017

YTD March 31, 2019

	YTD FY2018	YTD FY2019	YTD	YTD	FY2019
	Actual	Actual	Budget	\$Variance	Budget
Income					
Local/State Funding	\$7,033,229	\$7,839,114	\$7,398,907	440,207	9,235,540
Grants	\$65,000	\$31,599	\$0	31,599	0
Title 2 Funding	\$0	\$1,000	\$1,000	0	1,000
Contributions & Fundraising	\$191,947	\$209,193	\$195,414	13,779	233,000
Program Income	\$405,025	\$426,620	\$409,318	17,301	514,398
Nutrition Income	\$228,394	\$243,707	\$235,510	8,198	288,102
Other Income	\$6,633	\$11,212	\$5,561	5,652	8,700
Total Income	\$ 7,930,228	\$8,762,445	\$8,245,709	\$ 516,736	\$ 10,280,740
Expenditures					
Salaries and Benefits	\$6,006,417	\$6,732,578	\$6,606,579	(125,999)	8,766,579
Professional Development	\$65,292	\$65,611	\$74,500	8,889	97,500
Curriculum & Classroom Expenses	\$122,002	\$149,128	\$167,287	18,159	190,000
Program Expenses	\$143,869	\$90,974	\$140,000	49,025	180,000
Building & Grounds	\$359,837	\$437,388	\$376,133	(61,255)	506,133
Fixed Asset Expenditures	\$236,196	\$185,455	\$102,500	(82,955)	107,000
Professional Services	\$28,345	\$60,402	\$32,605	(27,797)	35,000
Gen&Admin/Insurance/Interest Expense	\$155,074	\$167,043	\$166,502	(541)	200,000
Nutrition Program Purchases	\$146,288	\$155,002	\$146,185	(8,817)	180,000
Equipment Rental (Copiers)	\$27,768	\$58,341	\$46,694	(11,647)	60,194
Fundraising Expenses	\$33,251	\$40,070	\$45,416	5,346	46,400
Total Expenditures	\$7,324,339	\$8,141,991	\$7,904,400	\$ (237,592)	\$ 10,368,806
Operating Income/Loss	\$ 605,889	\$ 620,454	\$341,310	\$ 279,144	\$ (88,066)

Period Ended 3/31/19

Total investments held by ANCS

3/31/2019

Institution	Investment	Amount
Atlantic Capital Bank	Operating accounts	1,954,287
		1,954,287
Edward Jones - State Bank of India	CD	225,838 matures 2/2020
Edward Jones - Bank of China	CD	199,370 matures 4/2019
Edward Jones Bank - Ally Bank	CD	46,433 matures 9/2019
Edward Jones - Whitney Bank	CD	59,187 matures 10/2019
Edward Jones - Money Market	Money Market	9,498
Self-Help Credit Union	CD	235,874 matures 10/2019
Self-Help Credit Union	Money Market	56,771
Total invested funds (not at ACB)		832,971
Total restricted funds - reserves		-772,820
Total unrestricted investments		60,151
Grand total ANCS funds		\$2,787,258