



**ATLANTA NEIGHBORHOOD  
CHARTER SCHOOL**  
helping students learn to use their minds well

## Atlanta Neighborhood Charter School

### ANCS Governing Board Meeting

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#### Date and Time

Monday April 19, 2021 at 6:30 PM EDT

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*Notice of this meeting was posted on the ANCS website in accordance with O.C.G.A. § 50-14-1.*

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#### Agenda

	Purpose	Presenter	Time
<b>I. Opening Items</b>			<b>6:30 PM</b>
Opening Items			
<b>A.</b>	Record Attendance and Guests	Jason Rhodes	1 m
<b>B.</b>	Call the Meeting to Order	Kristen Frenzel	1 m
<b>C.</b>	Brain Smart Start	Nicole King	5 m
<b>D.</b>	Public Comment		5 m
<b>E.</b>	Approve Minutes from Prior Board Meeting	Approve Minutes Jason Rhodes	3 m
Approve minutes for ANCS Governing Board Meeting on March 15, 2021			
<b>F.</b>	PTCA President Update	Paige Teusink	5 m
<b>G.</b>	Principals' Open Forum	Cathey Goodgame & Lara Zelski	10 m
Standing monthly opportunity for ANCS principals to share highlights from each campus.			

	Purpose	Presenter	Time
<b>II. Executive Director's Report</b>			<b>7:00 PM</b>
A. HOWL Hybrid Update	FYI	Chuck Meadows	25 m
<b>III. DEAT Update</b>			<b>7:25 PM</b>
A. Monthly DEAT Report	FYI	Jason Rhodes	5 m
<b>IV. Business &amp; Operations</b>			<b>7:30 PM</b>
Business & Operations			
A. Monthly Business & Operations Report	Discuss	Emily Ormsby	5 m
B. Vote on 2021-2022 Budget	Vote	Chuck Meadows	10 m
<b>V. Governance</b>			<b>7:45 PM</b>
A. Monthly Governance Report	FYI	Lee Kynes	5 m
B. Vote on Policy Revisions	Vote	Lee Kynes	10 m
C. Nominations Task Force Report	FYI	Kristi Malloy	5 m
D. Vote on Slate of New Board Members	Vote	Kristi Malloy	5 m
Nominees: Irina Brimmell Pouya Dianat			
<b>VI. Fund Development</b>			<b>8:10 PM</b>
A. Monthly Fund Development Report	FYI	Sabrina Sexton	5 m
<b>VII. Educational Excellence</b>			<b>8:15 PM</b>
A. Monthly Educational Excellence Report	FYI	Hanah Goldberg	5 m
<b>VIII. Executive Session</b>			<b>8:20 PM</b>
A. Executive Session	Vote	Kristen Frenzel	15 m
The board <i>may</i> enter into executive session to discuss matters related to personnel, real estate, student discipline, and/or litigation in accordance with O.C.G.A. § 50-14-1.			

	Purpose	Presenter	Time
<b>IX. New Business</b>			<b>8:35 PM</b>
<b>A.</b> Board Training Reminder	FYI	Jason Rhodes	5 m
<b>X. Closing Items</b>			<b>8:40 PM</b>
<b>A.</b> Adjourn Meeting	Vote	Kristen Frenzel	1 m

# Coversheet

## Approve Minutes from Prior Board Meeting

**Section:** I. Opening Items  
**Item:** E. Approve Minutes from Prior Board Meeting  
**Purpose:** Approve Minutes  
**Submitted by:** Jason Rhodes  
**Related Material:** Minutes for ANCS Governing Board Meeting on March 15, 2021

APPROVED



**ATLANTA NEIGHBORHOOD  
CHARTER SCHOOL**

helping students learn to use their minds well

## Atlanta Neighborhood Charter School

### Minutes

#### ANCS Governing Board Meeting

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##### **Date and Time**

Monday March 15, 2021 at 6:30 PM

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*Notice of this meeting was posted on the ANCS website in accordance with O.C.G.A. § 50-14-1.*

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##### **Directors Present**

Angela Christie (remote), Barrett Coker Krise (remote), Ben Sutton (remote), Carla Wells (remote), Emily Ormsby (remote), Hanah Goldberg (remote), Jason Rhodes (remote), Jordache Avery (remote), Kristen Frenzel (remote), Kristi Malloy (remote), Lee Kynes (remote), Rhonda Collins (remote), Sabrina Sexton (remote)

##### **Directors Absent**

None

##### **Guests Present**

Arnold Pierce (remote), Ashley Deck (remote), Brittney Gove (remote), Cathey Goodgame (remote), Chuck Meadows (remote), Daniel DuVal (remote), Jerry Hanes (remote), Lara Zelski (remote), Mark Sanders (remote), Meeghan Fortson (remote), Nicole King (remote), Noel Christy (remote), Paige Teusink (remote), Santina Cambor (remote), Sheridan Thompson (remote), Trey Jackson (remote)

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#### **I. Opening Items**

##### **A. Record Attendance and Guests**

**B.**

### **Call the Meeting to Order**

Kristen Frenzel called a meeting of the board of directors of Atlanta Neighborhood Charter School to order on Monday Mar 15, 2021 at 6:33 PM.

### **C. Brain Smart Start**

Lara Zelski led the Brain Smart Start

### **D. Public Comment**

### **E. Approve Minutes from Prior Board Meeting**

Jason Rhodes made a motion to approve the minutes from ANCS Governing Board Meeting on 02-22-21.

Sabrina Sexton seconded the motion.

The board **VOTED** unanimously to approve the motion.

### **F. PTCA President Update**

Brittney Gove reported that the PTCA had increased its budget for teacher/faculty appreciation due to the increased HOWL Hybrid support staff. She provided an overview of projects and events, including Cooking with ANCS, the yearbook, and the virtual Run with the Wolves. The PTCA is currently recruiting members to fill leadership positions, as several current leaders are rolling off. See packet for full report.

### **G. Principals' Open Forum**

Cathey Goodgame reported that students at the Middle Campus are preparing for student-led parent-teacher conferences, and invited parents and Board members to learn how grades are calculated at the Middle Campus by watching the video available in the *Courier*.

Lara Zelski noted that 60 more students had been welcomed back to in-person learning since March 8, and reported that the additional H.O.W.L.Hybrid support staff has been acclimating as they provide crucial support to the hybrid learning program. Interviews with a strong group of prospective teachers took place on March 6, and offers were made to 5 teachers.

## **II. Executive Director's Report**

### **A. Charter Renewal Update**

Chuck Meadows reported that the State Board of Education would vote on the proposed ANCS Charter on March 26.

### **B.**

### **HOWL Hybrid Update**

Chuck Meadows reported that 79% of Elementary Campus students are participating in in-person learning, while 64% Middle Campus students are. Virtual learning will remain an option for the remainder of the school year. Teachers who have not identified a medical exclusion or extenuating circumstances will return to classroom instruction by April 19. See packet for full report.

### **C. Lottery Update**

Chuck Meadows reported that a total of 66 students were offered admission after participating in the enrollment lottery. Fifty-six of these offers were made to kindergarteners, while 10 were made to 6th grade students. See packet for full report.

## **III. DEAT Update**

### **A. Monthly DEAT Report**

Jason Rhodes reported that the DEAT Book Club would meet to discuss *Brown Girl Dreaming*, by Jaqueline Woodson on March 24 at 7:00PM, and a discussion of the *New York Times* podcast *1619* would be held in April, date TBD. He also reported that DEAT had submitted a draft 2021-2022 budget to Chuck Meadows for review, and that they would meet with him to discuss it on March 16.

## **IV. Business & Operations**

### **A. Monthly Business & Operations Report**

Emily Ormsby reported that the school is in a strong cash position, that the school had utilized all Payroll Protection Program (PPP) loan funds as required, and was awaiting loan forgiveness, and that preliminary discussions had begun with Citizens Trust Bank to refinance the Middle Campus mortgage.

Jordache Avery reported on plans to replace HVAC units in spring rather than summer.

See packet for full report.

## **V. Governance**

### **A. Monthly Governance Report**

Lee Kynes reported that the Midyear Executive Director Evaluation was complete, and that an Executive Summary of the evaluation would be made available to Board members.

Review of policies is ongoing, and further recommended changes will be brought to the Board for a vote at the April meeting.

### **B. Vote on Policy Revisions**

Lee Kynes made a motion to approve the proposed changes to the Governing Board Bylaws.

Rhonda Collins seconded the motion.

The proposed changes are included in the packet.

The board **VOTED** unanimously to approve the motion.

### **C. Nominations Task Force Report**

Kristi Malloy reported that the Nominations Task Force had interviewed a strong group of candidates and that decisions would be made this week, with the slate to be voted on by the full Board at the April meeting.

## **VI. Fund Development**

### **A. Monthly Fund Development Report**

Sabrina Sexton reported that a "No Ball Wonderball" virtual fundraising event would be held this week (March 15-19) and encouraged participation and donations. She reported that nearly 80% of the annual fundraising goal had been reached, and that the goal for February had been exceeded by \$4000. See packet for full report.

## **VII. Educational Excellence**

### **A. Vote on 2021-2022 School Calendar**

Hanah Goldberg made a motion to approve the 2021-2022 calendar.

Angela Christie seconded the motion.

The board **VOTED** unanimously to approve the motion.

## **VIII. Executive Session**

### **A. Executive Session**

The Board did not go into Executive Session.

## **IX. Closing Items**

### **A. Adjourn Meeting**

Sabrina Sexton made a motion to adjourn the meeting.

Jason Rhodes seconded the motion.

The board **VOTED** unanimously to approve the motion.

There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 7:34 PM.

Respectfully Submitted,

Jason Rhodes



### **Documents used during the meeting**

- PTCA Report - 03.15.21 Governing Board Meeting.pdf
- Executive Director's Report 3\_15\_20.pdf
- March 2021 - DEAT Update.pdf
- BusOps Comm BOD Update\_Mar 2021.pdf
- 02\_28\_21 Finance Committee Report FY21 Final FCReview (2).pdf
- March\_Board\_Governance\_Report.pdf
- ANCS Bylaws Redline 2020.03.10.pdf
- March 2021 - -Noms Process 2021-2022.pdf
- Fund Development Committee Report March 2021.pdf
- 2021-2022-Proposed-Academic-Calendar.pdf

# Coversheet

## PTCA President Update

**Section:** I. Opening Items  
**Item:** F. PTCA President Update  
**Purpose:** FYI  
**Submitted by:** Paige Teusink  
**Related Material:** PTCA Report - 04.19.21 Governing Board Meeting (1).pdf

# PTCA Report

Governing Board Meeting  
April 19th, 2021



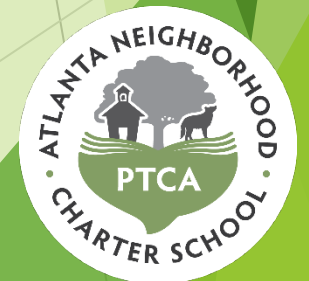
## Event & Committee Updates

- ▶ **Teacher & Staff Appreciation Week:** Next week - April 26-30. The committee will be providing donuts & coffee, snacks & drinks, shaved ice truck, boxed lunches, and other small goodies.
- ▶ **Yearbook:** In progress. Collecting student photos has been challenging.
- ▶ **Sustainability:** Sustainability Challenge for Earth Day. Asking families to post pictures (or email to Sustainability Chair) of doing something good for the environment.
- ▶ **Run with the Wolves:** Held virtually from May 1 -16. Free to participate. \$20 for a race bag which includes a Run with the Wolves shirt. Holding design contest for the t-shirt design.
- ▶ **Dine (Take) Out:** May 18 - 19 with Maepole, brand-new restaurant in Summerhill serving seasonal ingredients and affordable healthy food.
- ▶ **End of Year Shirts:** In lieu of Field Day shirts, PTCA is producing an end-of-year ANCS shirt for every student and staff member. Designed by Mandi Pina.
- ▶ **May Virtual Event:** May 18. Final virtual PTCA event of the SY. Planning a family-friendly trivia night. RWTW winners will be announced. Will tie in with dine-out.



## Proposed 2021-22 PTCA Officer Slate

- ▶ **President:** Rachel Ezzo
- ▶ **VP Middle Campus:** Toshia Meadows
- ▶ **VP Elementary Campus:** Jim Paisley
- ▶ **Treasurer:** Liz Black
- ▶ **Communications:** Gracie Gummere
- ▶ **Secretary:** Jenny Gunn
- ▶ **Memberships:** Meeghan Fortson
- ▶ **At-Large:** Joel Larsgaard
- ▶ **At-Large:** Colleen Rickel
- ▶ **EC Faculty Liaison:** Kelly Dennis
- ▶ **MC Faculty Liaison:** Maria McFeeley



# Proposed 2021-22 PTCA Calendar of Events

## ▶ August

- ▶ 8/1 New Student Social
- ▶ 8/6 Ice Cream Social
- ▶ 8/10 PTCA General Meeting
- ▶ 8/20 3<sup>rd</sup> Friday Coffee

## ▶ September

- ▶ 9/17 3<sup>rd</sup> Friday Coffee

## ▶ October

- ▶ 10/17 Kickball Tournament
- ▶ 10/22 Grandparent & Special Friends Day
- ▶ 10/29 MC Coffee

## ▶ November

- ▶ 11/13 Fall Festival
- ▶ 3<sup>rd</sup> Friday Coffee

## ▶ December

- ▶ 12/17 3<sup>rd</sup> Friday Coffee

## ▶ January

- ▶ 1/11 General Meeting
- ▶ 1/21 3<sup>rd</sup> Friday Coffee
- ▶ 1/28 MC Coffee
- ▶ 1/28 Bingo Night

## ▶ February

- ▶ 2/25 3<sup>rd</sup> Friday Coffee

## ▶ March

- ▶ 3/18 3<sup>rd</sup> Friday Coffee
- ▶ 3/28 - 4/1 Teacher & Staff Appreciation Week

## ▶ April

- ▶ 4/22 3<sup>rd</sup> Friday Coffee
- ▶ 4/23 Car Wash (tentative)

## ▶ May

- ▶ 5/7 Run with the Wolves
- ▶ 5/10 General Meeting and Spring Picnic



# Proposed Bylaws Revisions

1. At-large positions cannot be filled if there are vacant officer positions.
2. Remove PTCA newsletter
  - ▶ *PTCA news consolidated into Courier*
3. Remove back-to-school lunch and holiday appreciation program from Teacher Appreciation Committee
  - ▶ *Both are handled by the PTCA Executive Committee*
4. Adjust PTCA fiscal year to match school's fiscal year
  - ▶ *Currently runs from June 1 to May 31<sup>st</sup>*
5. At-large members are permitted to chair committees and/or events.
  - ▶ *Currently PTCA Officers are not allowed to be a chairperson on any committee.*



## PTCA Proposed Budget FY2022

<b>Income</b>	
Sponsorship	\$11,000.00
Membership Drive	\$11,000.00
Yearbook	\$3,000.00
Field Day T-Shirts	\$1,000.00
Loyalty Programs	\$1,000.00
School Store	\$3,000.00
School Pictures	\$3,000.00
PTCA Spring Picnic	\$1,300.00
Bingo Night	\$2,500.00
Run with the Wolves	\$11,000.00
Kickball	\$3,500.00
Dine Outs/ Parents Night Out	\$3,800.00
<b>TOTAL INCOME</b>	<b>\$55,100.00</b>

<b>Expenses</b>	
<b>Fundraising Expenses</b>	
Office Supplies/Administration Costs	\$75.00
Membership Drive	\$200.00
School Store	\$2,500.00
<b>Teacher Appreciation</b>	
Teacher Appreciation Back To School	\$600.00
Teacher Appreciation Week	\$2,500.00
Teacher Appreciation Holiday Gift Cards	\$6,250.00
<b>School Support</b>	
Grants	\$10,000.00
Family Assistance Fund	\$1,000.00
School Photo Framed	\$380.00
Scholarships	\$1,000.00
Yearbooks	\$6,000.00
Field Day Shirts	\$3,500.00
Related Arts	\$200.00
Sustainability	\$200.00
Health and Wellness	\$200.00
<b>Non-Fundraising Events</b>	
Third Friday Coffee and MC Coffee	\$400.00
Grandparents and Special Friends Day	\$1,500.00
Fall Festival	\$2,000.00
Back to School Ice Cream Social	\$1,000.00
MC Talent Show	\$225.00
5th & 8th Graduations	\$400.00
Middle School Dances	\$600.00
Childcare for PTCA Meetings	\$400.00
PTCA Picnic and Meeting Refreshments	\$1,250.00
<b>Fundraising Events</b>	
Bingo Night	\$1,000.00
Run with the Wolves	\$9,000.00
Kickball	\$2,000.00
Dine Outs/ Parents Night Out	\$400.00
<b>TOTAL EXPENSES</b>	<b>\$54,780.00</b>



# Coversheet

## HOWL Hybrid Update

**Section:** II. Executive Director's Report  
**Item:** A. HOWL Hybrid Update  
**Purpose:** FYI  
**Submitted by:**  
**Related Material:** Executive Director's Report 4\_19\_20.pdf

# Executive Director's Report April 19, 2021

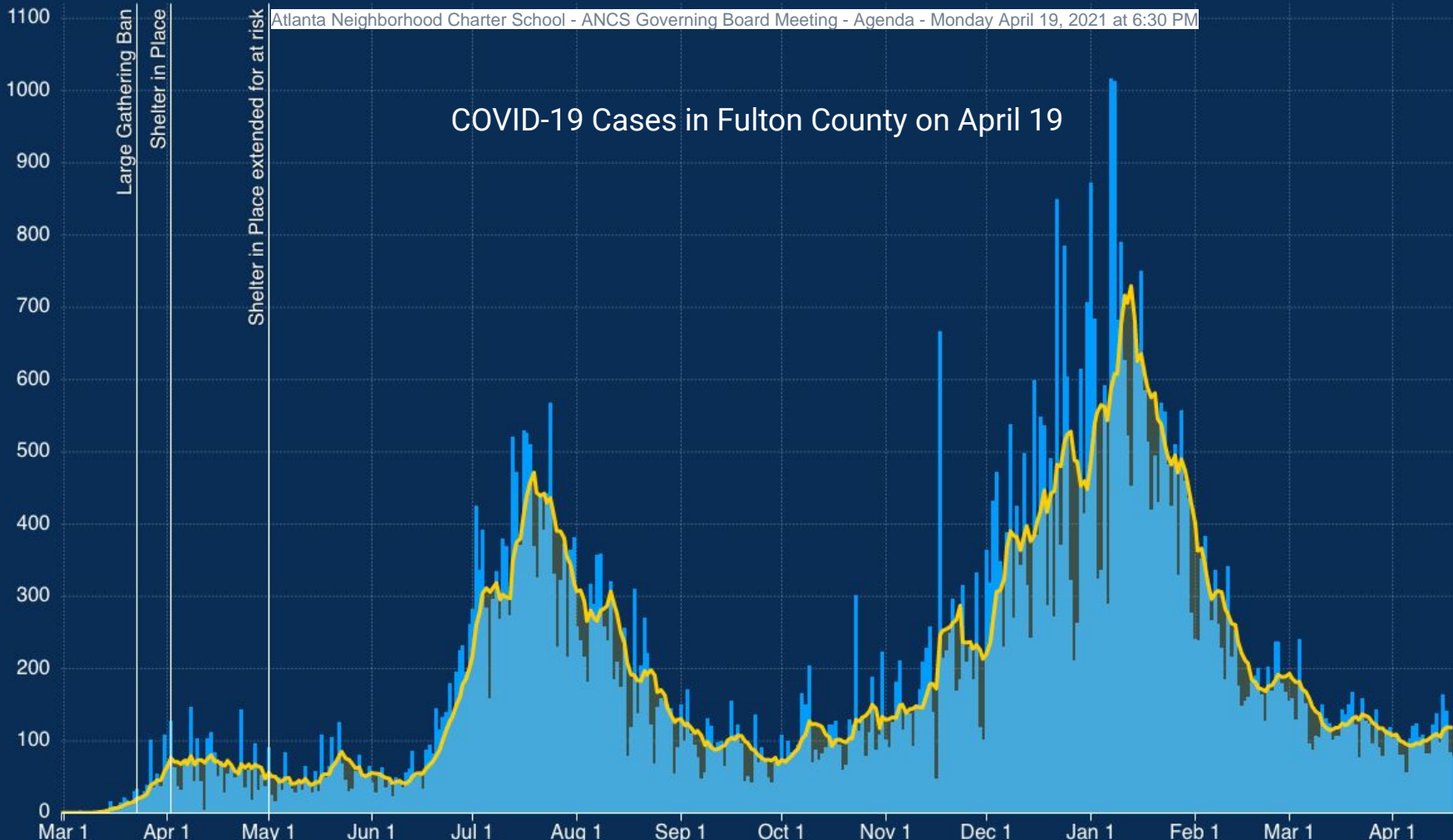
# Charter Renewal Update

# Remaining steps

- Draft contract received from Georgia Department of Education, reviewed by ANCS and APS
- Charter provisions, including new lottery structure, accepted by GADOE
- Final vote to occurred on March 26 - unanimously approved
- Charter contract signed by Governing Board chair; to be signed by chair of Atlanta Board of Education and then chair of State Board of Education

# HOWL Hybrid Update

# COVID-19 Cases in Fulton County on April 19



# COVID-19 Cases in Fulton County

February 22:	248 cases per 100,000
March 15:	169 cases per 100,000
April 19:	142 cases per 100,000

The vaccine is currently available to all adults without an appointment.

# COVID-19 Mitigation Update

- Nine total cases - the highest number reported at any point so far - reported during the quarantine week
- Participation in surveillance testing remains low
  - 45 participants on Saturday, April 17
- Still no known instances of community transmission



# Learning Options: April 19 Checkpoint

89% of elementary campus students are participating in in-person learning  
81% of middle campus students are participating in in-person learning

- Virtual learning will remain an option through the end of the school year
- Cohort hybrid format will remain in place through the end of the year
- Hybrid support staff will remain in place through the end of the year

# Looking ahead to the 2021-2022 school year

## April 16 memo from APS

- Charter schools are expected to provide full in-person instruction for all students
- A virtual learning is no longer a requirement
  - Decision must be made by May 4
- Masks will be required
- Daily COVID screenings must continue
- Physical distancing must continue
- Until further notice, field trips will not be permitted
- COVID case reporting will continue

# Included in committee reports:

- Educational Excellence
  - Summer learning opportunities
  - Special education lead role
  - Testing timeline
- Finance/Operations
  - FY22 budget

# Summer Supplemental Learning

- Extended School Year (ESY): A blend of virtual and in-person Instruction for our special education students
- Digital learning tools: A core team of teachers will coach students with identified needs through a series of online learning platforms. Teachers can schedule in-person coaching/support sessions as needed. These same platforms will be available to all students, but without the same intensity of teacher support
- Tutoring: A select list of faculty will be available to tutor students over the summer; financial support will be provided to families as needed
  - Teachers can tutor individual students or small groups in the buildings during ESY hours

# Revising/Expanding Special Education Role

- Ashley Deck is leaving after 14 years of service to the school
- Prior to the COVID-19 closure, the leadership team began work on expanding the special education lead role
- We plan to post that position with expanded responsibilities and an evolved approach to student support
  - Leverage curriculum and pedagogy to support consistent growth among students at all levels of academic achievement
  - Support the gathering, interpretation and application of student data to be used to inform differentiation and personalized instruction
  - Effective leadership and coordination of the special education faculty, programs, and resources with ultimate responsibility for compliance with all applicable laws.

# Testing Timeline

- Submitted a request to APS & GADOE (along with Westside & Drew) to replace Milestones with MAP
- Submitted a request to APS & GADOE to shift the Milestones schedule to match the cohort hybrid rotation
  
- Measure of Academic Progress testing: Week of April 26
- Milestones Testing(Arctic Wolves): Week of May 3
- Milestones Testing (Temple of Zoom): Week of May 10

# FY22 Budget Overview

- Understated revenue projections
- Focusing on the whole child
  - Permanent addition of a school nurse
  - Expanding counseling services at both campuses
  - Reinstating/expanding farm and garden programming
- Continued investment in teachers and school staff
  - Salary increases for all faculty and staff
  - Restoring professional development funding
- Continued COVID vigilance
  - Retention of limited number of additional staff
  - Sustained expansion of cleaning and sanitizing in both buildings

# FY22 Budget Overview (continued)

- Classrooms and academic programs
  - Restoring revenue and expenses to FY20 levels
  - Restoring classroom and curriculum budgets to FY20 levels
- Diversity, equity and inclusion
  - New funding commitment for strategic investments in DE&I and outreach
- Funding for a school vehicle to support student transportation needs and the nutrition program
  
- Work underway to propose a slate of summer projects to the Governing Board



# Coversheet

## Monthly DEAT Report

**Section:** III. DEAT Update  
**Item:** A. Monthly DEAT Report  
**Purpose:** FYI  
**Submitted by:** Jason Rhodes  
**Related Material:** April 2021 - DEAT Update.pdf  
DEAT Proposed Budget.pdf



## Diversity and Equity Action Team (DEAT) Update

ANCS Governing Board Meeting | April 19, 2021

### I. DEAT Book Club

- Virtual discussion of *Brown Girl Dreaming* by Jacqueline Woodson, on March 24
- Next discussion at 7:00PM on Wednesday, May 12: *Indian No More*, by Charlene Willing Mcmanis and Traci Sorell

### II. DEAT Podcast Discussion

- Virtual discussion of episode 5 (“The Land of Our Fathers”) of the *New York Times* podcast *1619* at 7:00 on Thursday, April 29.

### III. DEAT Budget Approved

- \$20,425 approved for DEAT’s 2021-2022 budget
- \$15,000 allocated for the creation of six stipended positions to assist with recruitment of economically disadvantaged families in the Tier 1 attendance zone
- Remainder of funds in support of events associated with this outreach effort

2021-2022 Diversity and Equity Action Team (DEAT) Goals

<p><b>Community Outreach:</b> To build relationships in parts of ANCS attendance zone currently underrepresented in enrollment at the school</p>	<p><b>Recruitment:</b> To actively seek out potential families, especially from underrepresented enrollment areas, to apply to our school</p>	<p><b>Family Engagement:</b> To develop a plan for broader school community engagement (especially parents) in diversity, equity, and inclusion work at ANCS</p>	<p><b>Communications:</b> To develop equity and inclusion communications messaging and branding to increase awareness about DEAT</p>	
<p>Community Events: \$1000</p>	<p>Stipended positions: \$15,000</p>	<p>Book clubs: \$500</p>	<p>Marketing materials: \$350</p>	
	<p>Recruitment fairs: \$50</p>	<p>Discussion Series: \$1600</p>		
		<p>Childcare/dinner: \$925</p>		
		<p>Movie nights: \$1000</p>		
<p><b>Total expenses for Community Outreach: \$1000</b></p>	<p><b>Total expenses for Recruitment: \$15,050</b></p>	<p><b>Total expenses for Family Engagement: \$4,025</b></p>	<p><b>Total expenses for Communication: \$350</b></p>	<p><b>Grand total: \$20,425</b></p>

# Coversheet

## Monthly Business & Operations Report

**Section:** IV. Business & Operations  
**Item:** A. Monthly Business & Operations Report  
**Purpose:** Discuss  
**Submitted by:** Emily Ormsby  
**Related Material:** BusOps Comm BOD Update\_Mar 2021 (4).pdf  
03\_31\_21 Finance Committee Report FY21 FINAL (1).pdf

# Business Operations/Finance Committee Update

- Cash balance (period end 3/31/2021) = \$4.4M.
- \$893k in Investments (\$565k internally designated as restricted funds; \$328k in unrestricted funds)
- Payroll Protection Program (PPP) - \$1.9M funded in April 2020.
  - Utilized all funds as required
  - Loan forgiveness received March 4, 2021
  - Funds moved from Note Payable to Cash
- Facilities and Grounds
  - EC recess fields and school gardens – exploring partnerships to make improvements
- FY2022 Budget
  - Business Operations/Finance Committee reviewed draft budget at April Committee Meeting
  - **Full Board vote required** to approve budget draft (2<sup>nd</sup> of two public budget meetings)

ATLANTA NEIGHBORHOOD CHARTER SCHOOL  
FY 2021 - Pro Forma Monthly Cash Flow Statement

	Allocation based on FTE Count = 645												REVISED YTD	Contingency	REVISED YTD	Original Budget	\$	%
	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	FY2021	FY2021	FY2021	Difference	Difference	
<b>Revenue</b>																		
APS Allocation Payment	\$ -	\$ 1,105,749	\$ 1,105,749	\$ 1,105,749	\$ 1,105,749	\$ 1,105,749	\$ 1,105,749	\$ 1,105,749	\$ 1,105,749	\$ 1,105,749	\$ 1,105,749	\$ -	\$ 11,057,490	\$ -	\$ 11,057,490	\$ -	\$ -	\$ 10,543,802
Other State and Local Funding	-	-	-	-	-	-	-	155,832	-	-	-	-	155,832	-	155,832	-	-	50,000
Grants	-	-	-	3,480	11,983	-	-	76,500	39,034	39,034	-	-	170,031	-	170,031	-	-	-
Title 2 Reimbursement	-	-	-	-	-	-	-	1,000	-	-	-	-	1,000	-	1,000	-	-	1,000
Contributions & Fundraising	7,323	2,686	2,361	2,605	14,201	13,969	7,500	7,500	7,500	15,000	15,000	9,355	105,000	-	105,000	-	233,000	
Program Income	11,615	38,029	202,869	3,800	24,529	7,835	38,000	38,000	38,000	38,000	38,000	33,096	511,773	-	511,773	-	567,500	
Nutrition Program Income	-	1,323	2,970	2,830	1,241	952	16,682	16,682	16,682	16,682	16,682	8,276	101,000	-	101,000	-	293,500	
Other Income	(158)	452	-	672	1,525	-	17,392	392	392	392	392	-	21,841	-	21,841	-	4,700	
Interest & Dividend Income	1,855	657	1,839	699	738	643	450	450	450	450	450	450	9,130	-	9,130	-	5,400	
<b>Total Revenue</b>	<b>\$ 20,635</b>	<b>\$ 1,148,895</b>	<b>\$ 1,315,787</b>	<b>\$ 1,119,835</b>	<b>\$ 1,159,965</b>	<b>\$ 1,129,148</b>	<b>\$ 1,185,772</b>	<b>\$ 1,402,104</b>	<b>\$ 1,207,806</b>	<b>\$ 1,215,306</b>	<b>\$ 1,176,272</b>	<b>\$ 51,569</b>	<b>\$ 12,133,097</b>	<b>\$ -</b>	<b>\$ 12,133,097</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 11,698,902</b>
<b>Expenditures</b>																		
Salaries and Benefits	797,152	774,011	848,073	702,899	791,565	891,736	812,928	812,928	812,928	812,928	812,928	812,928	\$ 9,683,004	460,656	\$ 10,143,660	-	\$ 10,143,660	\$ 9,755,136
Professional Development	-	-	-	-	-	-	2,000	2,000	2,000	2,000	2,000	2,000	12,000	-	12,000	-	12,000	118,500
Curriculum & Classroom Expenses	23,533	23,533	23,533	23,533	23,533	23,533	81,552	81,552	81,552	81,552	81,552	56,597	605,555	36,333	641,888	-	641,888	190,000
Program Expenses	-	-	-	-	-	-	6,000	6,000	6,000	6,000	6,000	6,000	30,000	-	30,000	-	30,000	180,000
Building & Grounds	47,518	47,518	47,518	47,518	47,518	47,518	47,278	47,278	47,278	47,278	47,278	47,278	568,776	34,127	602,903	-	602,903	598,133
Fixed Assets Expenditures	-	-	4,733	2,674	-	-	4,000	4,000	4,000	4,000	4,000	4,000	31,407	-	31,407	-	31,407	228,000
Professional Services	-	4,000	12,500	12,500	12,500	4,000	4,000	4,000	4,000	4,000	4,000	4,000	69,500	-	69,500	-	69,500	40,000
Gen&Admin/Insurance/Interest	36,514	36,514	36,514	36,514	36,514	36,514	35,000	35,000	35,000	35,000	35,000	35,000	429,084	-	429,084	-	429,084	210,500
Nutrition Program Expenses	7,687	7,687	7,687	7,687	7,687	7,687	11,400	11,400	11,400	11,400	11,400	5,878	109,000	-	109,000	-	109,000	190,000
Equipment Rental (Copiers)	4,463	4,218	2,606	1,029	320	319	4,167	4,167	4,167	4,167	4,167	4,167	37,955	-	37,955	-	37,955	50,000
Fundraising Expenses	-	-	-	-	-	-	1,425	1,425	10,000	1,425	10,000	1,425	25,700	-	25,700	-	25,700	51,400
<b>Total Expenditures</b>	<b>\$ 916,868</b>	<b>\$ 897,481</b>	<b>\$ 983,164</b>	<b>\$ 834,353</b>	<b>\$ 919,637</b>	<b>\$ 1,011,307</b>	<b>\$ 1,009,750</b>	<b>\$ 1,009,750</b>	<b>\$ 1,018,325</b>	<b>\$ 1,009,750</b>	<b>\$ 1,018,325</b>	<b>\$ 973,273</b>	<b>\$ 11,601,981</b>	<b>\$ 531,116</b>	<b>\$ 12,133,097</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 11,611,669</b>
<b>Total Revenues - Total Expenditures</b>	<b>\$ (896,232)</b>	<b>\$ 251,414</b>	<b>\$ 332,623</b>	<b>\$ 285,481</b>	<b>\$ 240,328</b>	<b>\$ 117,841</b>	<b>\$ 176,023</b>	<b>\$ 392,355</b>	<b>\$ 189,482</b>	<b>\$ 205,557</b>	<b>\$ 157,948</b>	<b>\$ (921,704)</b>	<b>\$ 531,116</b>	<b>\$ (531,116)</b>	<b>\$ 0</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 87,233</b>
<b>EOM Cash Balance</b>	<b>See NOTE below</b>	<b>759,211</b>	<b>1,010,625</b>	<b>1,343,248</b>	<b>1,628,729</b>	<b>1,869,058</b>	<b>1,986,899</b>	<b>2,162,922</b>	<b>2,555,277</b>	<b>2,744,759</b>	<b>2,950,315</b>	<b>3,108,263</b>	<b>2,186,559</b>	<b>2,555,277</b>	<b>1,655,444</b>	<b>2,186,559</b>	<b>1,655,444</b>	<b>1,746,925</b>
		Actual	Projected	Projected	Projected	Projected	Projected	Projected	Projected	Projected	Projected	Projected	Projected	Projected	Projected	Projected	Projected	Projected

Note: Adjusted to reflect only Atlantic Capital Bank operating accounts, initially as of July 1st. Not including \$798k of investments

**Tickmark Legend**

**A** = Revised budgeted income category **INCREASED** as compared to original budget income for cumulative amount of \$789K. Revision primarily related to \$513K increase in APS Allocation based on APS calculation of enrolled students. Revision also related to \$275K in additional grants applied for and awarded for COVID-19 preparation and related impact on school operations.

**B** = Revised budget income category **DECREASED** as compared to the original budget income for cumulative amount of \$376K. Revision in Contributions, Program Income, and Nutrition Program Income reflects reduction in fundraising efforts in the fall and significant reduction in Nutrition Program Income, which is based on reimbursement for meals prepared to students.

**C** = Revised budget expense category **DECREASED** as compared to the original budget expense for cumulative amount of \$560K. Forecasted decrease in professional development, program expenses, nutrition program expenses, and fundraising expenses are a reflection of remote learning due to COVID-19 pandemic. The School anticipates students will return in February 2021; therefore, certain expenses should normalize during the Spring semester.

**D** = Forecast budget expense category **INCREASED** compared to the original budget expense for cumulative amount of \$1.09 million. Forecasted increase in Salaries based on hiring of teacher's assistants necessary for return to onsite instruction of students in the Spring. Increase in Curriculum & Classroom expenses and G&A expenses both reflect preparation and anticipated needs of onsite instruction, including continued recurring expenses for required PPE and safety / hygiene enhancements to the classrooms.

**ATLANTA NEIGHBORHOOD CHARTER SCHOOL**  
**FY 2021 - Monthly Cash Flow Statement**  
**March 2021**

	Allocation based on FTE Count = 620											YTD	
	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	FY2021
<b>Revenue</b>													
APS Allocation Payment	\$ -	\$ 1,105,749	\$ 1,105,749	\$ 1,116,101	\$ 1,105,749	\$ 1,082,725	\$ 1,097,652	\$ 1,149,402	\$ 1,097,652				\$ 8,860,777
Local/State Funding	-	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	3,480	11,983	-	23,915	41,244	8,835	-	-	-	89,458
Title 2 Reimbursement	-	-	-	-	-	-	-	-	-	-	-	-	-
Contributions & Fundraising	7,323	2,783	2,264	2,980	14,741	13,429	27,972	11,940	12,849	-	-	-	96,281
Program Income	856	7,653	4,799	1,350	7,178	760	1,537	2,266	4,678	-	-	-	31,077
Nutrition Program Income	-	14,281	4,518	4,809	1,772	2,704	1,986	1,400	1,185	-	-	-	32,655
Other Income	567	452	-	-	1,525	4,823	17,227	236	1,850,000	-	-	-	1,874,830
Interest & Dividend Income	1,833	657	1,788	699	738	201	538	553	778	-	-	-	7,784
<b>Total Revenue</b>	<b>\$ 10,580</b>	<b>\$ 1,131,574</b>	<b>\$ 1,119,117</b>	<b>\$ 1,129,419</b>	<b>\$ 1,143,685</b>	<b>\$ 1,104,643</b>	<b>\$ 1,170,827</b>	<b>\$ 1,207,042</b>	<b>\$ 2,975,977</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 10,992,863</b>
<b>Expenditures</b>													
Salaries and Benefits	\$ 741,490	\$ 772,963	\$ 897,661	\$ 761,721	\$ 747,931	\$ 958,716	\$ 735,922	826,836	881,266	-	-	-	\$ 7,324,507
Professional Development	-	58	30	(768)	-	-	-	-	7,524	-	-	-	6,844
Curriculum & Classroom Expenses	14,015	26,349	52,679	11,605	33,841	62,519	44,917	21,216	7,574	-	-	-	274,715
Program Expenses	615	-	382	517	-	-	-	-	1,053	-	-	-	2,567
Building & Grounds	37,490	27,991	63,418	98,701	31,481	29,041	92,156	35,576	77,462	-	-	-	493,316
Fixed Assets Expenditures	-	-	4,733	2,674	-	-	-	-	3,769	-	-	-	11,176
Professional Services	-	2,500	14,990	17,353	12,650	-	1,600	11,405	11,863	-	-	-	72,360
Gen&Admin/Insurance/Interest	10,663	26,768	60,685	19,936	30,953	27,632	38,558	50,190	81,597	-	-	-	346,982
Nutrition Program Expenses	76	9,717	10,486	9,636	6,112	10,097	20,384	8,062	20,418	-	-	-	94,988
Equipment Rental (Copiers)	4,463	4,218	2,606	1,029	320	319	5,113	377	3,808	-	-	-	22,254
Fundraising Expenses	-	-	496	-	-	128	130	-	-	-	-	-	754
<b>Total Expenditures</b>	<b>\$ 808,812</b>	<b>\$ 870,564</b>	<b>\$ 1,108,167</b>	<b>\$ 922,402</b>	<b>\$ 863,289</b>	<b>\$ 1,088,451</b>	<b>\$ 938,781</b>	<b>\$ 953,662</b>	<b>\$ 1,096,335</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 8,650,463</b>
<b>Total Revenues - Total Expenditures</b>	<b>\$ (798,232)</b>	<b>\$ 261,010</b>	<b>\$ 10,950</b>	<b>\$ 207,017</b>	<b>\$ 280,396</b>	<b>\$ 16,192</b>	<b>\$ 232,046</b>	<b>\$ 253,380</b>	<b>\$ 1,879,642</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,342,400</b>
Net Other Revenue- CREATE	\$ 9,938	\$ 167,334	\$ 196,522	\$ -	\$ 16,420	\$ -	\$ 262,627	\$ 172,400	100.00				825,339.99
Net Other Expenses - CREATE	\$ 77,720	\$ 70,674	\$ 72,363	\$ 42,461	\$ 126,324	\$ 109,536	\$ 60,972	\$ 70,579	106,473.79				737,103.42
	<b>\$ (67,783)</b>	<b>\$ 96,659</b>	<b>\$ 124,159</b>	<b>\$ (42,461)</b>	<b>\$ (109,904)</b>	<b>\$ (109,536)</b>	<b>\$ 201,655</b>	<b>\$ 101,820</b>	<b>\$ (106,374)</b>				<b>\$ 88,237</b>
<b>Net Revenue</b>	<b>\$ (866,015)</b>	<b>\$ 357,670</b>	<b>\$ 135,109</b>	<b>\$ 164,556</b>	<b>\$ 170,493</b>	<b>\$ (93,344)</b>	<b>\$ 433,700</b>	<b>\$ 355,200</b>	<b>\$ 1,773,268</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,430,637</b>
<b>EOM Cash Balance</b>	<b>\$ 3,319,611</b>	<b>\$ 3,673,044</b>	<b>\$ 3,782,498</b>	<b>\$ 3,909,886</b>	<b>\$ 4,022,417</b>	<b>\$ 4,002,057</b>	<b>\$ 4,406,893</b>	<b>\$ 4,717,913</b>	<b>\$ 4,610,355</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 36,444,675</b>
	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Projected	Projected	Projected	
<b>Change in Cash</b>	<b>\$ (896,950)</b>	<b>\$ 353,433</b>	<b>\$ 109,455</b>	<b>\$ 127,388</b>	<b>\$ 112,531</b>	<b>\$ (20,360)</b>	<b>\$ 404,836</b>	<b>\$ 311,020</b>	<b>\$ (107,559)</b>	<b>\$ (4,610,355)</b>	<b>\$ -</b>	<b>\$ -</b>	

**ATLANTA NEIGHBORHOOD CHARTER SCHOOL**  
**Budget to Actual FY2021**  
**March 2021**

		YTD FY2021	YTD REVISED	YTD	YTD	FY2020		
		Actual	Budget	\$Variance	% Variance	Revised Budget	% of Annual Budget	Variance Explanation
<b>Income</b>								
	APS Allocation Payment	\$ 8,860,777	8,845,992	\$ 14,786	0%	A \$ 11,057,490	80%	
	Local/State Funding	-	155,832	(155,832)	0%	B 155,832	0%	
	Grants	89,458	130,997	(41,539)	-32%	B 170,031	53%	
	Title 2 Funding	-	1,000	(1,000)	0%	1,000	0%	
	Contributions & Fundraising	96,281	65,645	30,636	47%	C 105,000	92%	
	Program Income	31,077	402,677	(371,600)	-92%	D 511,773	6%	
	Nutrition Income	32,655	59,361	(26,706)	-45%	E 101,000	32%	
	Other Income	1,874,830	20,666	1,854,164	8972%	F 21,841	8584%	
	Interest & Dividend Income	7,784	7,780	4	0%	9,130	85%	
<b>Total Income</b>		<b>\$ 10,992,863</b>	<b>\$ 9,689,950</b>	<b>\$ 1,302,913</b>	<b>13%</b>	<b>\$ 12,133,097</b>	<b>91%</b>	
<b>Expenditures</b>								
	Salaries and Benefits	\$7,324,507	\$ 7,244,220	\$ (80,287)	-1%	G \$ 10,143,660	72%	
	Professional Development	\$6,844	\$ 6,000	(844)	-14%	12,000	57%	
	Curriculum & Classroom Expenses	274,715	\$ 385,854	111,139	29%	H 641,888	43%	
	Program Expenses	2,567	\$ 18,000	15,433	86%	D 30,000	9%	
	Building & Grounds	493,316	\$ 426,942	(66,374)	-16%	I 602,903	82%	
	Fixed Asset Expenditures	11,176	\$ 19,407	8,231	42%	31,407	36%	
	Professional Services	72,360	\$ 57,500	(14,860)	-26%	J 69,500	104%	J
	Gen&Admin/Insurance/Interest Expense	346,982	\$ 324,084	(22,898)	-7%	429,084	81%	
	Nutrition Program Purchases	94,988	\$ 80,322	(14,666)	-18%	109,000	87%	
	Equipment Rental (Copiers)	22,254	\$ 25,455	3,202	13%	37,955	59%	
	Fundraising Expenses	754	\$ 12,850	12,096	94%	K 25,700	3%	K
<b>Total Expenditures</b>		<b>\$8,650,463</b>	<b>\$ 8,600,634</b>	<b>\$ 49,829</b>	<b>1%</b>	<b>\$ 12,133,097</b>	<b>71%</b>	
	Operating Income/(Loss)	<b>\$ 2,342,400</b>	<b>\$ 1,089,315</b>	<b>\$ 1,253,085</b>	<b>115%</b>	<b>\$ 0</b>		
	Other Revenue- CREATE	<b>\$ 825,340</b>						
	Other Expenses - CREATE	<b>\$ 737,103</b>						
	Net Revenue - CREATE	<b>\$ 88,237</b>				D \$ (0)		
<b>Net Revenue</b>		<b>\$2,430,637</b>				<b>\$ 0</b>		



## ATLANTA NEIGHBORHOOD CHARTER SCHOOL

Budget to Actual FY2021

March 2021

**EXPLANATIONS OF BUDGET TO ACTUAL VARIANCES**

**A - APS Allocation Payment income** is slightly above YTD budget based on monthly APS Allocation there was a slight dip in funds for February 2021 as compared to \$1.1 million received monthly from APS since the beginning of the year. ANCS recognizes APS allocation formula revisions may occur based on confirmed student enrollment.

**B - Local/State Funding and Grant Income** are both under YTD revised budget amount by \$155K and \$41K, respectively.

Local / State Funding is \$155K under YTD revised budget based on delayed receipt of grant funds from APS for CSP (Charter School Program). The CSP Grant was provided to APS schools for preparation of remote / hybrid instructional needs as a result of COVID-19 protocols (e.g. computers, software/internet access, virtual instruction materials, etc.).

Grant Income is \$41K under YTD revised budget based on delayed receipt for facility related grant.

**C - Contributions & Fundraising income** reflects recent December 2020 fundraising efforts, resulting in \$12K in cash receipts in March 2021.

**D - Program income & Program expenses** are \$371K and \$15K under YTD revised budget, respectively based on Business Office reclass of \$240K for CREATE grant funding previously recorded under Program Income. The Business Office noted the \$88K revenue is properly reflected in Net Other Rev/(Exp) - CREATE YTD balance.

**E - Nutrition income** is \$26K under YTD revised budget this is due to the closure of the campus during the COVID-19 restrictions.

**F - Other Income** reflects the recognition of income earned based upon the notification of full forgiveness of the 2020 PPP Loan for \$1.85 million and reduction of the Notes Payable balance (see "Cash Balance" schedule tab).

**G - Salaries expense** actual YTD amount is 80K more than the revised budgeted amount. This is directly attributed to the addition of the Hybrid staffing that began in February 2021.

**H - Curriculum & Classroom expense** actual YTD amount is \$111K than revised budgeted amount, based on substantially less instructional supplies and materials needed for the approximately 60% of students returning to campus specifically during February and March. It appears the investment in materials prior to students return, the reliance on technology, and slower "burn or use" rate of certain supplies is contributing to reduced expenses.

**I - Building & Grounds expense** actual YTD amount is \$66K more than revised budgeted amount based on continued enhancements completed in January 2021 in anticipation of students return to the classroom. March shows a slight increase of 77K which is related to COVID-19 expenditures such as (janitorial fees and services for tree removal.)

**J - Professional Expenses** are trending to exceed the 2021 revised budgeted amount based on annual audit fees and accounting assistance within the Business Office. Monthly expenses appear to be \$8K - \$12K which should result in total annual expense of \$96K - \$108K.

**Total investments held by ANCS  
March 2021**

Institution	Investment	Amount	
Atlantic Capital Bank	Operating accounts	\$ 4,605,636	
Paypal	Operating accounts	\$ 4,719	
PPP Loan funds	Current Liabilities	0	
<b>Total Cash</b>		<b>\$ 4,610,355</b>	
Reserved - Cash Accounts		(244,457)	2020 Audit Report
Total unrestricted & unreserved cash		<b>\$ 4,365,898</b>	
Edward Jones - Money Market	Money Market	435,093	matures 1/31/2022
Edward Jones Morgan Stanley Bank CD	Money Market	130,348	
Self-Help Credit Union	CD	245,816	matures 10/2021
Self-Help Money Market CARA 80	Money Market	81,336	
<b>Total invested funds (not at ACB)</b>		<b>\$ 892,594</b>	
Reserved - Certificates of deposit		(565,043)	2020 Audit Report
Total unrestricted & unreserved investments		<b>\$ 327,551</b>	
<b>Grand total ANCS funds</b>		<b>\$ 5,502,948</b>	

**NOTE:** Reserved - CREATE program Fund Balance (170,774) 2020 Audit Report

Salary Expenses Details  
ANCS Financial Report

	July	August	September	October	November	December	January	February	March	Diff
Salaries	511,832.80	528,170.81	532,069.46	538,491.39	541,071.69	539,977.77	539,977.80	547,543.74	584,221.33	(36,677.59)
Hybrid Staffing								52,814.00	39,303.50	13,510.50
Contract Workers	2,200.00	11,712.00	-	2,750.00	2,728.00	735.00	3,352.50		2,744.00	(2,744.00)
Bonus	600.00	-	-	-	-	-	-			-
Wellness Remb	92.00	-	-	-	-	-	-		5,554.33	(5,554.33)
Garnishment	0.04	0.04	-	-	-	-	-			-
Workers Comp	-	-	224.42	5,834.62	-	-	-		25,249.00	(25,249.00)
Stipends	26,736.36	20,372.19	199,300.34	11,193.36	15,991.36	114,128.36	7,191.36	18,406.88	20,473.86	(2,066.98)
Payroll Taxes	42,586.51	43,295.09	1,008.41	42,630.10	42,670.48	148,876.59	44,328.68	49,306.63	50,686.72	(1,380.09)
Teacher Retirement System	109,019.93	96,653.81	103,257.40	101,390.86	100,855.92	101,597.10	95,811.20	101,531.08	102,907.30	(1,376.22)
Health Insurance Premium	42,860.88	67,198.09	56,240.98	54,270.11	44,614.29	47,841.10	45,260.74	49,304.87	50,126.16	(821.29)
Supplemental Insurance								7,928.92		7,928.92
	<b>735,928.52</b>	<b>767,402.03</b>	<b>892,101.01</b>	<b>756,560.44</b>	<b>747,931.74</b>	<b>953,155.92</b>	<b>735,922.28</b>	826,836.12	881,266.20	(54,430.08)
Aftercare Salary	5,561.10	5,560.50	5,560.50	5,160.50		5,560.50	-			
<b>Total per Actual</b>				<b>761,720.94</b>			735,922.28			

The Difference between the Salary Cost for October vs. January is that in October it included \$5,160.50 in Aftercare Salaries

Please note: These figures has changed based on prior month adjustments however, these totals reflect back the the Cash Flow Actuals

The Workers Compensation in the amount of \$25K are related to the transactions below

1. USI Insurance Services, LLC \$22,636.00 Insurance Payment
2. USI Insurance Services, LLC \$2,613 Final Installment Payment

# Coversheet

## Vote on 2021-2022 Budget

**Section:** IV. Business & Operations  
**Item:** B. Vote on 2021-2022 Budget  
**Purpose:** Vote  
**Submitted by:** Emily Ormsby  
**Related Material:** FY22 Proposed Budget Overview.pdf  
FY22 Proposed Budget.pdf

## **FY22 Proposed Budget Overview & Highlights**

- Intentional understatement of revenue projections in the interest of remaining fiscally conservative and increasing our fund balance.
- Continue to invest in teachers and school staff
  - Salary increases for all faculty and staff
  - Restoring professional development funding
  - Permanent addition of a school nurse
  - Expansion of counseling services to full-time positions at both campuses
  - Retention of limited number of additional staff, enabling the reduction of substitute teacher funding
- Classrooms and academic programs
  - Restoring revenue and expenses to FY20 levels
  - Restoring classroom and curriculum budgets to FY20 levels
- Diversity, equity and inclusion
  - New funding commitment for strategic investments in DE&I and outreach
- Sustained expansion of cleaning and sanitizing in both buildings
- Funding for the reinstatement of farm and garden programming
- Expanded accounting support
- Funding for a school vehicle to support student transportation needs and the nutrition program



Status	Proposed				
Year	FY2022				
Date	4/12/20				
Atlanta Neighborhood Charter School		# of Students	628		
			ANCS		
			FY2022	Prior Year Actuals	
Income					
		APS Allocation	\$ 11,075,490		
		Grants and Other Governmental Funds	\$ 326,863		
		<b>Total Local/State Funding, Grants, State Allocations</b>	<b>\$ 11,402,353</b>		
		Fund Raising (Annual Campaign)	\$ 105,000		
		Auction	\$ 90,000		
		Other Fundraising	\$ 3,000		
		<b>Total Contributions &amp; Fundraising</b>	<b>\$ 198,000</b>		
		Supply Fee	\$ 20,000		
		Meal Program	\$ 285,000		
		PTCA income	\$ 60,000		
		Field Trips	\$ 25,000		
		Grade Level Trips	\$ 90,500		
		Athletics	\$ 15,000		
		After School	\$ 350,000		
		<b>Total Program Income</b>	<b>\$ 845,500</b>		
	Other	Interest Income	\$ 24,830		
	Income	Other	\$ 7,000		
		<b>Total Other Income</b>	<b>\$ 31,830</b>		
		<b>Total Income</b>	<b>\$ 12,477,683</b>	<b>11,973,830 FY20</b>	
Expense	Salaries and Benefits		\$10,568,271	9,390,079 FY20	
		Wellness Program Expense	\$ 20,000		
		<b>Total Salaries &amp; Benefits</b>	<b>\$ 10,588,271</b>		
		Professional Development	\$ 100,000		
		<b>Total Staff Development</b>	<b>\$ 100,000</b>	<b>95,767 FY20</b>	

	Program Exp	Lunch Program Purchases (not including salary)	\$	190,000		
		Athletics	\$	25,000		
		After School Expenses	\$	12,000		
		Field Trips	\$	33,500		
		Grade Level Trips	\$	90,500		
		Saturday / Summer School	\$	16,000		
		Diversity, Equity & Inclusion Initiatives	\$	20,425		
		PTCA	\$	60,000		
		<b>Total Program Expenses</b>	<b>\$</b>	<b>447,425</b>		
	Curric.Mat & Exp	Classroom Supplies	\$	120,000		
		Instruct. / Curriculum Materials	\$	70,000		
		<b>Total Curriculum Materials &amp; Expenses</b>	<b>\$</b>	<b>190,000</b>		
	<b>Total Curriculum &amp; Program Expenses</b>			<b>\$</b>	<b>637,425</b>	<b>592,088 FY19</b>
	Building Expenses	Pest Control	\$	5,000		
		Janitorial Services	\$	150,000		
		Janitorial Supplies	\$	18,000		
		Sanitation	\$	10,937		
		Supplies	\$	5,000		
		<b>Total Building Services</b>	<b>\$</b>	<b>188,937</b>		
		Building rent (Mortgage)	\$	105,264		
		Mobile Unit Lease (Net)	\$	7,332		
		Repairs / Maintenance / Improvement	\$	203,829		
		<b>Total Building Repairs/ Maintenance</b>	<b>\$</b>	<b>316,425</b>		
		Farm & Garden	\$	15,000		
		<b>Total Grounds</b>	<b>\$</b>	<b>15,000</b>		
		Utilities	\$	95,000		
		Internet Service	\$	8,000		
Alarm Monitoring & Servicing		\$	5,000			
Telephone		\$	5,500			
<b>Total Telephone and Utilities</b>	<b>\$</b>	<b>113,500</b>				
<b>Total Building Expenses</b>			<b>\$</b>	<b>633,862</b>	<b>497,484 FY19</b>	
	Legal	\$	15,000			
	Accounting	\$	20,000			
	Auditing	\$	20,000			
	<b>Total Professional Services</b>	<b>\$</b>	<b>55,000</b>	<b>49,719 FY20</b>		

		Advertising/Web Costs	\$	10,000	
		Dues and Subscriptions	\$	22,000	
		Insurance	\$	150,000	
		Licenses and Permits	\$	5,000	
		Gov Board/Committee Costs	\$	10,000	
		Office supplies/Small Equipment/Tech Supplies	\$	17,000	
		Payroll Service Fees	\$	30,000	
		Postage and Delivery	\$	3,000	
		<b>Total Other Gen/Admin Expense</b>	<b>\$</b>	<b>247,000</b>	<b>287,948 FY20</b>
	Fundraising Expenses	Fund Development Software	\$	3,200	
		Direct Mail	\$	6,425	
		Auction	\$	30,000	
		Other Events	\$	7,000	
		<b>Total Fundraising Expenses</b>	<b>\$</b>	<b>46,625</b>	<b>55,538 FY19</b>
		Library	\$	12,000	
		Furniture	\$	2,500	
		Technology: Service, training & supplies	\$	5,000	
		Transportation: Vehicle	\$	25,000	
		Equipment: Purchase/Lease	\$	5,000	
		Copiers Expenses	\$	50,000	
		Computers: Hardware	\$	70,000	
		<b>Total Books/Equipment/Furniture</b>	<b>\$</b>	<b>169,500</b>	<b>74,830 FY19</b>
		<b>Total Expenses</b>	<b>\$</b>	<b>12,477,683</b>	
		<b>Operating Income/Loss</b>	<b>\$</b>	<b>-</b>	
			<b>\$</b>	<b>-</b>	



# Coversheet

## Monthly Governance Report

**Section:** V. Governance  
**Item:** A. Monthly Governance Report  
**Purpose:** FYI  
**Submitted by:** Lee Kynes  
**Related Material:** April\_Governance\_Report (1).pdf



## **ATLANTA NEIGHBORHOOD CHARTER SCHOOL BOARD GOVERNANCE COMMITTEE REPORT April 19, 2020**

### **Executive Director Evaluation**

- The process has begun for the year-end evaluation of the ED
- Our goal is to have the evaluation complete to report at the June Board meeting
- Board members have been sent a packet in compliance with Governance policies

### **Policy Review**

- We have worked through revisions to our Governance Policies, which are ready for a vote
- Review of other policies is ongoing

### **Nominations**

- The Nominations Task Force has a separate report

# Coversheet

## Vote on Policy Revisions

**Section:** V. Governance  
**Item:** B. Vote on Policy Revisions  
**Purpose:** Vote  
**Submitted by:** Lee Kynes  
**Related Material:** Governance Policies 2.1 - 2.19 Redline.pdf



## ~~Board Governance Policies Overview for Legal Review~~

### 2.1 Board Governance Policies Overview

All Governing Board members are responsible for reading and understanding the policies. These policies have been prepared to define procedures that affect the relationship between the Governing Board and the organization.

For matters covered by these policies, no person is authorized to deviate from these policies and any deviation must be approved in writing.

The Board of ANCS may change these policies and procedures, in whole or in part, at any time upon a two-thirds majority vote.

Recognition of these rights and prerogatives of the organization is a term and condition of serving as a Board member.

#### **Document Owners**

~~The annual review, maintenance, and upkeep of these policies is a shared responsibility between the Chair, Chair-Elect, Executive Director, Governance Chair, Accountability and Compliance Chair, and Secretary.~~

#### **Review Schedule**

Each policy lists the duration of the policy. In general, all policies should ~~be reviewed~~ undergo a comprehensive review once every three years. All policies should be approved annually per year at the August retreat and then voted upon via resolution at the first public Board meeting of the year. If any policies must undergo a thorough revision, the Board may opt to approve them after discussion. Any proposed revisions to the policies may be submitted to the Board for discussion prior to approval.

#### **Publication**

These policies are to remain in the public domain via the school website.



## 2.2 ANCS Governing Board Code of Ethics

The ANCS Governing Board of Directors (the Board) desires to operate in the most ethical and conscientious manner possible and to that end the Board adopts this Code of Ethics and each member of the Board agrees that he or she will:

### Domain I: Governance Structure

1. Recognize that the authority of the Board rests only with the Board as a whole and not with individual members and act accordingly.
2. Support the delegation of authority for the day-to-day administration of the charter school to the school leader and act accordingly.
3. Honor the chain of command and refer problems or complaints consistent with the chain of command.
4. Recognize that the school leader should be present at all meetings of the Board except when his or her contract, salary, or performance is under consideration.
5. Not undermine the authority of the school leader or school administration.
6. Use reasonable efforts to keep the school leader informed of concerns or specific recommendations that any member of the Board may bring to the Board.

### Domain II: Strategic Planning

1. Reflect through actions that his or her first and foremost concern is for educational welfare of children attending the charter school.
2. Participate in all planning activities to develop the vision and goals of the Board
3. Work with the Board and the school leader to ensure prudent and accountable uses of the resources of the charter school.
4. Render all decisions based on available facts and his or her independent judgment and refuse to surrender his or her judgment to individuals or special interest groups.
5. Uphold and enforce all applicable laws, all rules and guidelines of the State Board of Education and the Board.

### Domain III: Board and Community Relations

1. Seek regular and systemic communications among the Board and students, staff, and the community.
2. Communicate to the Board and the school leader expressions of public reaction to Board policies and charter school programs.

### Domain IV: Policy Development

1. Work with other Board members to establish effective policies for the charter school.
2. Make decisions on policy matters only after full discussion at publicly held Board meetings.
3. Periodically review and evaluate the effectiveness of policies on charter school programs and performance.

### Domain V: Board Meetings

1. Attend and participate in regularly scheduled and called Board meetings.
2. Be informed and prepared to discuss issues to be considered on the Board agenda.
3. Work with other Board members in a spirit of harmony and cooperation in spite of differences of opinion that may arise during the discussion and resolution of issues at Board meetings.
4. Vote for a closed executive session of the Board only when applicable law or Board policy requires consideration of a matter in executive session.



## ~~Code of Ethics for Legal Review~~

5. Maintain the confidentiality of all discussions and other matters pertaining to the Board and the charter school, during executive session of the Board.
6. Make decisions in accordance with the interests of the charter school as a whole and not any particular agreement thereof.
7. Express opinions before votes are cast, but after the Board vote, abide by and support all majority decisions of the Board.

### **Domain VI: Personnel**

1. Consider the employment of personnel only after receiving and considering the recommendation of the school leader.
2. Support the employment of persons best qualified to serve as employees of the charter school and insist on regular and impartial evaluations of charter school staff.
3. Comply with all applicable laws, rules, regulation, and all Board policies regarding employment of family members.

### **Domain VII: Financial Governance**

1. Refrain from using the position of Board member for personal or partisan gain or to benefit any person or entity over the interest of the charter school.

### **Conduct as a Board Member**

1. Devote sufficient time, thought and study to the performance of the duties and responsibilities of a member of the Board.
2. Become informed about current educational issues by individual study and through participation in programs providing needed education and training.
3. Communicate in a respectful professional manner with and about fellow Board members.
4. Take no private action that will compromise the Board or charter school administration.
5. Participate in all required training programs developed for Board members by the Board or the State Board of Education.
6. In the annual report, submitted to the Department, disclose the status of Board member compliance with the Code of Ethics.

### **Conflicts of Interest**

1. Announce potential conflicts of interest before Board action is taken.
2. Comply with the conflicts of interest policy of the Board, all applicable laws and State Board of Education Standard, rules and guidelines.

Upon a motion supported by a twothirds (2/3) vote, the Board may choose to conduct a hearing concerning a possible violation of this Code of Ethics by a member of the Board. The Board member accused of violating this Code of Ethics will have thirty (30) days' notice prior to a hearing on the matter. The accused Board member may bring witnesses on his or her behalf to the hearing, and the Board may elect to call witnesses to inquire into the matter. If found by a vote of twothirds of all the members of the Board that the accused Board member has violated this Code of Ethics, the Board shall determine an appropriate sanction. A Board member subject to sanction may, within thirty (30) days of such sanction vote, appeal such decision to the State Board of Education in accordance with the rules and regulations of the State Board of Education. A record of the decision of the Board to sanction a Board member for a violation of this Code of Ethics shall be placed in the permanent minutes of the Board.



~~Code of Ethics for Legal Review~~

**Approval**

**Policy approval date:**

**Policy effective date:**

**Policy review date:**

09/20/16

09/20/16

08/17



~~Annual Adoption of School Year Calendar and Weekly Schedule for Legal Review~~

## **2.3 Annual Adoption of School Year Calendar and Weekly Schedule**

### **Purpose**

This policy governs the annual adoption of the school year calendar and weekly schedule.

### **Duration**

This policy is permanent.

### **Policy**

The ANCS Governing Board will—no later than its March Board meeting each year—annually approve the ANCS school calendar and daily school day start and end times for the following school year.

### **Approval**

**Policy approval date:**

**Policy effective date:**

**Policy review date:**

06/16/15

07/01/15

08/17





## ~~Board Member Conflict of Interest for Legal Review~~

### 2.4 Board Member Conflict of Interest

#### Purpose

This policy outlines the Conflict of Interest statements for Governing Board members.

#### Duration

This policy is permanent.

#### Policy

##### Domain VII: Financial Governance

1. No board member shall use or attempt to use his or her official position to secure unwarranted privileges, advantages, employment for himself or herself, any of his or her immediate family members, or others.
2. No board member shall act in his or her official capacity in any matter in which he or she, any of his or her immediate family members, or any business organization in which he or she has a material financial interest, that would reasonably be expected to impair his or her objectivity or independence of judgment.
3. No board member shall solicit or accept or knowingly allow any of his or her immediate family members or any business organization in which he or she has an interest to solicit or accept any gift, favor, loan, political contribution, service, promise of future employment, or other thing of value based upon an understanding that the gift, favor, loan, contribution, service, promise, or other thing of value was given or offered for the purpose of influencing that board member in the discharge of his or her official duties. For purposes of this paragraph, a gift, favor, loan, contribution, service, promise, or other thing of value shall not include the items contained in subparagraphs (a)(2)(A) through (a)(2)(J) of Code Section 16-10-2.
4. No board member shall use, or knowingly allow to be used, his or her official position or any information not generally available to the members of the public



## **~~Board Member Conflict of Interest for Legal Review~~**

which he or she receives or acquires in the course of and by reason of his or her official position for the purpose of securing financial gain for himself or herself, any of his or her immediate family members, or any business organization with which he or she is associated.

5. No board member or any of his or her immediate family members or any business organization in which he or she has an interest shall represent any person or party other than the charter school governing board in connection with any cause, proceeding, application, or other matter pending before the charter school governing board on which he or she serves.
6. No board member shall be prohibited from making an inquiry for information on behalf of a community member if no fee, reward, or other thing of value is promised to, given to, or accepted by the board member or any of his or her immediate family members in return therefor.
7. No board member shall be deemed in conflict with these provisions if, by reason of his or her participation in any matter required to be voted upon by the charter school governing board, no material or monetary gain accrues to him or her as a member of any profession, occupation, or group to any greater extent than any gain could reasonably be expected to accrue to any other member of that profession, occupation, or group.
8. No board member may also be an officer of any organization that sells goods or services to that charter school unless the organization providing goods or services is a Nonprofit membership organization or there are fewer than three sources for such supplies or equipment within the county; provided, however, that any purchase of goods or services that is equal to or greater than \$10,000 shall be approved by a majority of the members of the board in an open public meeting.
9. No board member shall be deemed in conflict with these provisions if, by reason of his or her participation in any matter required to be voted upon by the charter



## **Board Member Conflict of Interest for Legal Review**

school governing board, no material or monetary gain accrues to him or her as a member of any profession, occupation, or group to any greater extent than any gain could reasonably be expected to accrue to any other member of that profession, occupation, or group

10. No charter school governing board may do business with a bank or financial institution where a board member is an employee, stockholder, director or officer when such member owns 30% or more stock in that institution.

11. No board member may have a financial interest in school buses, bus equipment or supplies, provide services for buses owned by the board, or sell gasoline to the board from a corporation in which the board member is a shareholder.

12. No board member shall accept a monetary fee or honorarium in excess of \$101.00 for a speaking engagement, participation in a seminar, discussion panel, or other activity which directly relates to the official duties of that public officer or the office of that public officer. Actual and reasonable expenses for food, beverages, travel, lodging, and registration for a meeting which are provided to permit participation in a panel or speaking engagement at the meeting shall not be monetary fees or honoraria.

### **Conduct As Board Member**

1. No board member shall disclose or discuss any information which is subject to attorney- client privilege belonging to the charter school governing board to or with any person other than other board members, the board attorney, the school leader, or persons designated by the school leader for such purposes unless such privilege has been waived by a majority vote of the whole board.

2. No board member shall vote on the employment or promotion of any of his or her immediate family members. No immediate family member of a board member may be employed or promoted unless a public, recorded vote is taken separately from all other personnel matters.



## **~~Board Member Conflict of Interest for Legal Review~~**

3. No board member may be employed in any position in the charter school in which they serve.
4. No board member shall be employed by the State Department of Education or serve concurrently as a member of the State Board of Education.
5. No member a charter school governing board shall serve simultaneously on the governing body of a public local school district or of a private elementary or secondary educational institution that actively seeks funding from any government entity or private entity from which the charter school seeks funding.

Each member of this board understands and acknowledges that no person shall be eligible to serve on a charter school governing board unless he or she:

- (1) Has read and understands the code of ethics and the conflict of interest provisions applicable to members of charter school governing boards and has agreed to abide by them; and
- (2) Has agreed to annually disclose compliance with the State Board of Education's policy on training for members of charter school governing boards, the code of ethics of charter school governing boards, and the conflict of interest provisions applicable to members of charter school governing boards.

### **~~Pursuant to the Charter governing the Atlanta Neighborhood Charter School (ANCS), no member of the Board shall knowingly:~~**

- ~~1. Engage in any business or transaction with, or have a financial or other personal interest, direct or indirect, in the affairs of ANCS that would result in a financial benefit, except for a financial benefit of a nominal or incidental amount, to the official, appointed officer, employee, or relative of such person, or which would tend to impair his/her independence of judgment or action in the performance of official duties.~~
- ~~2. Engage in or accept private employment or render services for private interests when such employment or service is incompatible with the proper discharge of his/her official duties or would tend to impair his/her independence of judgment or action in the performance of his/her official duties.~~
- ~~3. Disclose information or use information, including information obtained at meetings that are closed pursuant to Title 50, Chapter L4, of the O.C.G.A. concerning the property, government, or affairs of ANCS or any office, department, or agency thereof, not available to members of the general public and gained by reason of his/her official position for his/her personal gain or benefit, or to advance his/her financial interests or that of any other person or business entity.~~



## ~~Board Member Conflict of Interest for Legal Review~~

- ~~4. Represent private interests in any action or proceeding against ANCS or any office, department, or agency thereof.~~
- ~~5. Vote or otherwise participate in the negotiation or the making of any contract with any business or entity in which he/she, or his/her relative, has a financial interest.~~
- ~~6. Solicit, accept, or agree to accept gifts, loans, gratuities, discounts, payment, or services from any employee, person, firm, or corporation that to his/her knowledge is interested directly or indirectly in any manner whatsoever in business dealings with ANCS or any office, department, or agency thereof; provided, however, that an elected official or a candidate for public office may accept campaign contributions and services in connection with any campaign.~~
- ~~7. Vote or otherwise participate in an appointment, employment, or promotion decision related to anyone he/she knows or should know would create a direct or indirect monetary benefit or economic opportunity for himself/herself.~~
- ~~8. Have a personal interest, directly or indirectly, in school real estate, school textbooks, or school materials and supplies of any kind whatsoever.~~
- ~~9. Sell, solicit, or offer for sale, to the Board or to any official or employee of the Board, directly or indirectly, any kind of school real estate, textbooks, or school materials and supplies, nor receive any salary, bonus, or commission on any such sales.~~

### ~~The Board of ANCS may not:~~

- ~~1. Employ one of its members for any position at ANCS.~~
- ~~2. Do business with a partnership or corporation partially owned by a Board member.~~
- ~~3. Do business with a bank or financial institution where a Board member is an employee, stockholder, director, or officer when such member owns 30 percent or more stock in that institution.~~

~~In addition, no Board member may employ or promote any person who is a relative of any Board member unless a public, recorded vote is taken on such employment or promotion as a separate matter from any other personnel matter. Any Board member whose relative is being considered for employment shall not vote on such employment.~~

### ~~Related Policies~~

#### ~~Hiring and Evaluation of Immediate Family Members~~

#### ~~Vendor and Supplier Conflict of Interest~~

### ~~Resources~~

~~For the Conflict of Interest form, see Policy Forms.~~

### ~~Approval~~

<del>Policy approval date:</del>	<del>Policy effective date:</del>	<del>Policy review date:</del>
<del>03/19/13</del>	<del>11/18/13</del>	<del>08/17</del>

Approved 1/19/2021

## **2.5 Board Nominations**

### **Purpose**

This policy outlines the steps involved in the selection, nomination, and approval of Board members.

### **Duration**

This policy is permanent, but it is subject to yearly revision by the Board Chair and the Board Nominations Task Force.

### **Policy**

The ANCS Board Nominations Task Force is elected by and accountable to the Board of Directors to recruit Board members who shall carry out the mission, vision, and strategic plans of ANCS.

In accordance with the values of ANCS, the Board Nominations Task Force shall seek to ensure that the Board of Directors is inclusive and at least parallels the diversity of our community. If there is a high degree of diversity at the Board leadership level, we hope that our policies, priorities, and plans will include those diverse perspectives.

#### **SECTION 1. The Board Nominations Task Force**

1. No later than the October Board meeting, the current Board Chair will appoint a current Board Member to Chair the Board Nominations Task Force. This Chair will solicit interested Board Members to form the Board Nominations Task Force for the upcoming board recruitment cycle.
2. No later than the December Board meeting, the Board Nominations Task Force Chair will present the complete list of Board Members to serve on the Board Nominations Task Force for the upcoming board recruitment cycle. The Board votes to approve the recommended Nominating Subcommittee no later than the December Board meeting.
3. The Board Nominations Task Force will solicit and review nominations, and bring a recommended slate of Board members to the Board for approval no later than the June Board meeting.

## Approved 1/19/2021

4. The Board Nominations Task Force will include at least the Board Chair or Chair-Elect/Vice Chair and a non-voting member of the faculty and staff (e.g., Executive Director).
5. The Chair of the Board Nominations Task Force is a current Board Member and is to be appointed by the Board Chair. The Candidate should be a fully engaged, active member of the board with the time required to successfully execute the annual recruitment process.
6. Three to four additional Board Members will serve on the Board Nominations Task Force. Limited additional members of the school community may also be appointed (e.g., a member of the PTCA Executive Committee, a community member with board leadership development experience, a member of the Diversity and Equity Action Team).
7. Sessions of the Board Nominations Task Force regarding individual candidates shall be considered confidential.
8. At the first Board Nominations Task Force meeting each year, the Task Force shall review the nominating policy and procedures and recommend changes to or continuation of the existing policy and procedures to the Board of Directors.

### **SECTION 2. Call for Nominations**

1. Prior to the public call for nominations, the Board Nominations Task Force shall report to the Board of Directors the actions it will take to achieve the diversity, equity and inclusivity goals of the board.
2. After determining recruitment goals, a call for nominations for Board members will be made to the school community no later than February, allowing at least two weeks for a response.
2. This call for nominations will be distributed to all current families and faculty and staff. It will be posted on the ANCS website, social media, and other areas to enhance recruitment efforts of non-parents.
3. The notice will reiterate our desire for a broad spectrum of applicants, describe Board responsibilities, as well as the process to apply (including the submission of a CV/Resume as required by the Georgia Department of Education).

### **SECTION 3. Vetting of Applicants**

1. Upon the close of the nominations period, the Board Nominations Task Force will review all applications and select the applicants to be interviewed.

Approved 1/19/2021

2. Interviews of selected applicants will be conducted by the Board Nominations Task Force.
3. Applicants who are selected for an interview will be encouraged to attend a Board Meeting, as well as an information session.
4. At least one reference will be consulted for each finalist prior to being added to the slate of Board nominees.

#### **SECTION 4. Filling the Slate, Presentation, and Approval**

1. To prepare a slate of Board nominees, the Board Nominations Task Force will first consider those Board members who wish to renew their membership for another term, providing those members have demonstrated by meeting attendance and active participation an interest and commitment to ANCS.
2. In filling the slate, the Board Nominations Task Force will consider continuity, access to new or a variety of networks in the community, background, experience, skills, and diversity.
3. The Board Nominations Task Force will then choose from the submitted applications those persons who are considered to best meet the needs of the Board.
4. The full Board shall consider and vote on the slate of Board nominees as recommended no later than the June Board meeting.

## **Resources**

## **Approval**

**Policy approval date:**

1/19/2021

**Policy effective date:**

1/19/2021

**Policy review date:**

1/19/2021





## ~~Board Roles and Job Descriptions for Legal Review~~

### ~~Board Roles and Job Descriptions~~

#### ~~Purpose~~

~~This policy outlines the various ANCS Board roles and job descriptions.~~

#### ~~Duration~~

~~This policy must be reviewed every year in conjunction with the nominations process. See Board Nominations.~~

#### ~~Policy~~

##### ~~Board Chair~~

~~**Duties:** The Board Chair shall be the principal executive officer of ANCS and, subject to the general direction of the Governing Board, shall supervise and control the business and affairs of the corporation. The Board Chair shall, when present, preside at all meetings of the Governing Board.~~

##### ~~Past Chair~~

~~**Duties:** The Immediate Past Chair shall serve as an advisor to the Governing Board. The Immediate Past Chair shall be an ex officio member of the Governing Board during such time unless they are still a voting member of the Governing Board, in which case, in addition to any other role they may accept on the Board, they shall also assist and advise the new Chair until the new Chair-Elect is elected.~~

##### ~~Vice-Chair or Chair-Elect~~

~~Optional, at the discretion of the Board Chair, one member may be asked to serve as Vice-Chair or Chair-Elect.~~

~~**Duties:** The Vice-Chair or Chair-Elect is the secondary volunteer leader of the Governing Board and, as such, discharges the duties of the Chair as required in the Chair's absence. The Vice-Chair or Chair-Elect supports the activities of the Chair, including sharing responsibilities as appropriate.~~

##### ~~Secretary~~

~~**Duties:** The Secretary shall keep the minutes of the proceedings of the Governing Board, see that all notices are duly given in accordance with the provisions of these Bylaws or as required by law, and ensure that all Board minutes are prepared for Board review at each subsequent Board meeting and therefore made available to the school~~



## ~~Board Roles and Job Descriptions for Legal Review~~

~~community. The Secretary shall also ensure that all reports are submitted and sent to the Board in a timely manner for review prior to each meeting and that all reports are shared 24 hours before each meeting to ensure adequate time for public review. The Secretary shall also work with the Executive Director and the Board Chair to schedule, plan, and conduct the annual Board retreat.~~

### ~~Accountability and Charter Compliance Chair~~

#### ~~Committees: Policy and Procedure, Curriculum~~

~~**Duties:** Review Executive Director prepared reports and present such reports at each Board meeting on one or more compliance items from the charter; district, state, or federal law, policy, or regulation; or any other source, including any annual accountability and compliance reports required by the district or state, and a monthly academic performance report.~~

### ~~Business and Operations/Finance Chair~~

#### ~~Committees: Finance, APS Coordination, Operations~~

~~**Duties:** Review and recommend annual budget for Board approval. Monitor budget compliance, financial expenditures and revenues, and other financial issues throughout the year. Recommend financial policies to the Board. Work with the Development Committee, Executive Director, and other staff to establish financial goals and policies. Finance Chair will, in collaboration with the Executive Director, prepare and present a report on current financial performance at each Board meeting. Provide support for the Executive Director in the implementation of facility operations policies.~~

### ~~Fund Development Chair~~

#### ~~Committees: Auction, Annual Campaign~~

~~**Duties:** Raise funds through an annual campaign to supplement the per-pupil funding received from Atlanta Public Schools and the Georgia Department of Education. Ensure that all fundraising at school is vetted through the Fund Development Committee. Work to secure funding and grants to support ANCS.~~

### ~~Governance Chair~~

#### ~~Committees: Policy and Procedure, Personnel~~

~~**Duties:** Develop the Governing Board policies, procedures, and training. Act as the parliamentarian. Provide support for the Executive Director in the implementation of hiring, evaluation, and other personnel policies. Work with the Chair-Elect to provide~~



## ~~Board Roles and Job Descriptions for Legal Review~~

~~training for new Board members. Conduct, and report to the Board on, an annual performance review of the Executive Director and the Principals.~~

### ~~At-Large Members~~

~~**Duties:** At-large members are expected to chair a task force as requested by the Board Chair.~~

### ~~Approval~~

<del>Policy approval date:</del>	<del>Policy effective date:</del>	<del>Policy review date:</del>
<del>11/19/13</del>	<del>11/19/13</del>	<del>-08/17</del>



## ~~Committees for Legal Review~~

## 2.6 Committees

### Purpose

This policy outlines the committee structure of the entire ANCS system. The intent of this policy is to create a system of checks and balances that outlines clearly where decisions are made and how reporting from the various committees is handled. Since the Board is the school's legal representative body and has final approval of all recommendations made by committees, sub-committees, and task forces, the structure of all committees must take into consideration the final authority of the Board.

The intention behind this policy is not to create an exhaustive reporting system but to instead ensure that decisions made in committees are supported and encouraged by Board action and that the legal and financial interests of ANCS are protected at all times.

### Duration

This policy is permanent, but it is subject to revision.

### Policy

See Article 5 of [Bylaws of Atlanta Neighborhood Charter School, Inc.](#) for more information about the various committee structures.

ANCS maintains two main bodies that oversee committee work. These two bodies are:

1. Governing Board-Based Committees – Overseen by the Governing Board
2. School Community-Based Committees – Overseen by the PTCA

There are also faculty and student committees at ANCS.

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~~{b}NOTE: {/b}The PTCA is chartered by the Governing Board and, as such, nominally reports to the Board.~~

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### SECTION 1. Approval of Committees

Per the ANCS Bylaws, all Governing Board standing committees, sub-committees, and task forces must be confirmed by the Governing Board.

~~All~~ School Community-Based Committees must be confirmed via resolution by the Governing Board via a yearly report from the PTCA.



## ~~Committees for Legal Review~~

### SECTION 2. Publicizing Committee Meetings

All Governing Board-Based Committees and School Community-Based Committees must publicize the date, time, and location of meetings via the web-based school calendar and/or monthly Board reports, or via any applicable announcements.

### SECTION 3. Governing Board-Based Committees

#### *Standing Committees*

Governing Board-Based Committees are to be chaired by Governing Board members. The Board Chair is not permitted to chair a committee. Standing committees are outlined in the Bylaws.

#### *Task Forces*

Task forces are created by the Governing Board to address specific projects or issues. Task forces are temporary; ~~they committees that~~ are dissolved once the specific issue they were created for has been addressed. All task forces shall report to the Governing Board.

#### *Sub-Committees*

Within each standing committee there is the potential to have sub-committees. For example, the Business Operations Committee might have a Technology sub-committee.

#### *Guidelines for Board Sub-Committees and Task Forces*

1. The Board Sub-Committees may be chaired by a Board member OR chaired by someone appointed by a Board member.
2. If the Board Sub-Committee is chaired by someone appointed by the Board member, that appointment must be approved by a two-thirds vote of the Board.
- ~~3. Board Sub-Committees must submit a yearly report to the Board via the sponsoring Board member.~~

### SECTION 4. School Community-Based Committees

School Community-Based Committees are sponsored through the PTCA and overseen by the PTCA Executive Board.

#### *Guidelines for School Community-Based Committees*

1. Committee chairs are named and overseen by the PTCA Executive Board.
2. Committee chair provides leadership to the committee.
3. Committee chairs serve one-year terms. ~~They may serve up to two consecutive terms but must be approved by the PTCA Executive Board to serve more than two terms.~~



## ~~Committees for Legal Review~~

- Executive Director serves as an ex officio (non-voting) committee member, as well as the liaison between School Community-Based Committees and the Board.

### **SECTION 5. Faculty and Student Committees and Task Forces**

#### ***Faculty Committees and Task Forces***

This ~~type of committee~~ includes the K-8 Task Force, grade-level committees, and any committees working on specific issues related to faculty concerns.

#### ***Student Committees***

This ~~type of committee~~ includes student government and activity-type committees, such as band boosters or athletics.

#### ***Guidelines for Faculty and Student Committees and Task Forces***

- Committee chairs are overseen by the Executive Director and/or each Campus Principal as applicable.
- ~~The Executive Director reports on the ongoing activities of these committees in the monthly Executive Director report.~~
- ~~The expectation is that these committees will prepare a report for the Board at least once per year updating their major initiatives and progress and that the committee chair or a representative from the committee will deliver this report in person.~~
- Any decisions made in these committees that will impact the entire school community or a majority of the school community at either campus must come before the Board as a resolution seeking the Board's support of the decision/recommendation. The Executive Director and Board Chair will make this determination.

### **Approval**

<b>Policy approval date:</b>	<b>Policy effective date:</b>	<b>Policy review date:</b>
11/19/13	11/19/13	08/17



~~Development and Updating of Governing Board Policies for Legal Review~~

## 2.7 Development and Updating of Governing Board Policies

### Purpose

This policy describes how Board policies and procedures are maintained and updated.

### Duration

This policy is permanent, but it is subject to review annually.

### Policy

Policies and procedures must be approved following the process outlined in the Charter:

1. The Board will make collaborative decisions through a formal, public voting process. A simple majority will be required for a motion to pass.
2. A quorum must be present for a vote to take place. All policies must be submitted to the ANCS attorney for review prior to presentation to the Board for a vote or within 30 days of approval by the Board.
3. In addition, all finance-related policies must be reviewed by the ANCS accountant within the same time frame.
4. The Executive Director is responsible for securing review of all policies by our attorney and, when applicable, our accountant.
5. The Executive Director is responsible for ensuring that a copy of each adopted policy is placed in the ANCS Policy ~~Notebook maintained in the Main Office or other central location of the school, such as Handbook on the School~~ website.
6. Each policy or set of policies should include:
  - Purpose
  - Duration
  - The date approved by the Board, ~~attorney, and, when applicable, accountant~~
  - Policies that are revised or eliminated by the Board should be maintained in ~~the Policy Notebook~~ a central, accessible location, with the date of the revision noted on the policy.

### Approval

Policy approval date:	Policy effective date:	Policy review date:
11/19/13	11/19/13	08/17



## ~~Executive Director Annual Evaluation for Legal Review~~

### 2.8 Executive Director Annual Evaluation

#### Purpose

To outline the policy for the annual review of the Executive Director.

#### Duration

This policy is permanent.

#### Policy

It is the responsibility of every Board member to participate in the annual evaluation of the Executive Director. The following process will be followed:

1. At the April Board meeting, the Governance Chair will distribute the following to every Board member (alternatively, these items may be distributed electronically to the Board by the date of the April Board meeting):
  - A blank copy of the Executive Director evaluation tool
  - A copy of the Executive Director's goals and objectives from the previous year's evaluation
  - A copy of the Executive Director's job description
  - A copy of the Executive Director's contract
  - A copy of this procedure
2. The Governance Chair will review with the Board the evaluation tool and this procedure for completing the Executive Director evaluation. All Board members will have an agreed-upon period of time (not to exceed two weeks) to complete the evaluation and return it to the Personnel Governance Chair. All evaluations will be confidential and reviewed only by members of the Executive Committee and the Personnel Governance Chair.
3. The Governance Chair will ensure that the staff feedback survey is distributed to and collected from all staff in a timely manner.
4. The Executive Director will put together an Executive Director summary of the year's accomplishments and areas of focus for the upcoming year. The Executive Director will present the Executive Director summary to the Executive Committee.
5. The Governance Chair, in conjunction with the Board Chair, will compile the results of the Board evaluation tool and the staff feedback survey and present the results to the Executive Committee of the Board. The Executive Committee, along with the Governance Chair, will review the information and determine the following:
  - The final ratings to be included in the Executive Director evaluation tool
  - The goals and objectives for the upcoming year
  - Any other pertinent evaluation information
  - Financial compensation (raise, bonus, etc.). Refer to the Executive Director contract for guidance on salary increase amounts.
6. The Governance Chair and/or Board Chair will compile a memo outlining the Executive Committee's findings—including compensation information—to be shared with the Executive Director.
7. The Board Chair will meet with the Executive Director to review the final evaluation tool and Executive Committee memo.
8. The Governance Chair will distribute a copy of the Executive Committee memo, the final evaluation tool, and the Executive Director summary to every Board member at the May or June Board meeting.
9. The Governance Chair will ensure that a copy of this information is also provided to all new incoming Board members by the first meeting of the new Board.
10. Copies of the individual evaluation tools and staff feedback surveys will be destroyed once the evaluation has been completed.





## ~~Executive Director Annual Evaluation for Legal Review~~

11. A copy of the final evaluation tool, Executive Committee memo, Executive Director summary, and any staff survey summary will be kept on file in the Main Office of the school.

### Approval

**Policy approval date:**

**Policy effective date:**

**Policy review date:**

11/19/13

11/19/13

08/17



## ~~Executive Director Communication to the Board for Legal Review~~

### 2.9 Executive Director Communication to the Board

#### Purpose

This policy ensures Board members are informed in a timely manner for all incidents that go outside of normal Board and Executive Director reporting and communications. The intention behind this policy is to maintain a flow of information that appraises Board members of events that might generate further action of a legal nature.

#### Duration

This policy is permanent.

#### Policy

Outside of monthly reports to the full Board, the following matrix outlines other types of communication that may occur between the Executive Director and Board:

Type of Event	Communication	Lead Time
Level 4 behavior incident and/or deployment of first responders	Full Board	Within 24 hours of incident
Pending legal action against school	Full Board and school's legal counsel	Within <del>2 business days</del> 24 hours of notice
Incident requiring immediate termination of employee with cause	Full Board and school's legal counsel	Within 24 hours of incident
APS and/or GADOE directives requiring immediate action	Full Board	Within 2 business days of notice (as appropriate)
Unsatisfactory employee evaluation; employee resignation	Personnel/Governance Committee Chair	Within 2 business days of evaluation/resignation

#### Approval

**Policy approval date:**

11/19/13

**Policy effective date:**

11/19/13

**Policy review date:**

08/17



## Financial Resolutions for Legal Review

### 2.10 Financial Resolutions

#### Purpose

This policy outlines yearly financial resolutions that must be made by the Board.

#### Duration

This policy is permanent.

#### Policy

At the first Board meeting of the year, the Finance and Operations Chair~~Director of Finance and Operations~~ will present a list of financial resolutions for approval and ratification by the Board. The list ~~must~~shoule include the following:

1. Banks where ANCS has accounts
2. Designated check signatories
3. Limits of checks and payments expressed in dollar amounts
4. Designee/signatory for all employee contracts
5. Confirmation and approval of any ongoing vendor contracts that may have changed since the approval of the budget. This includes any contracts for outside services, such as field trip operators/providers. This also includes contract limits.
6. Confirmation of any lines of credit or loans that need to be re-signed/re-authorized
7. Confirmation of reserve fund policy
8. Confirmation of where financial records and documents are kept and how they are accessed
- 8-9. Confirmation of ANCS's outsourcing of the Chief Financial Officer (CFO) role. The name and contact information for the individual or entity selected to perform the CFO duties must be included.

### Related Policies and Procedures

#### 3.2 Finance, Payroll, and Benefits Administration

#### Approval

**Policy approval date:**

08/20/13

**Policy effective date:**

11/19/13

**Policy review date:**

048/2117



## ~~General Reimbursement for Board Members for Legal Review~~

### 2.11 General Reimbursement for Board Members

#### Purpose

This policy outlines how Board members are to be reimbursed for expenses related to the Board.

#### Duration

The policy is permanent.

#### Policy

Board members are subject to the general reimbursement policy and process. Please see [3.2.17 Reimbursement and Disbursement](#).

#### Approval

**Policy approval date:**

**Policy effective date:**

**Policy review date:**

11/19/13

11/19/13

~~048/2117~~



## 2.12 Grievances

### Purpose

This policy outlines how the Board will handle general grievances.

For grievances arising out of disciplinary matters, please see [4.3.3 Student Discipline](#) and [5.17 Professional Conduct](#).

### Duration

This policy is permanent, but it is subject to review to remain in accordance with policies as required by the Atlanta Board of Education.

### Policy

***Any grievance at the school will fall into one of three primary categories:***

1. Complaints about a student, the classroom experience, or a teacher.
2. Complaints or concerns about a school-wide policy or administration.
3. Complaints or concerns about a parent/guardian or community member involved with the school.

Where a grievance involves an issue arising in the classroom, parents/guardians should first seek to resolve the issue with the classroom teacher.

If resolution with the teacher is not feasible or the grievance involves a school-wide policy or another parent/guardian at the school, the parent/guardian pursuing the grievance should seek to resolve the issue with the Campus Principal. The Campus Principal should acknowledge the grievance ~~should be acknowledged~~ via written response within 10 business days.

If resolution with the Campus Principal is not feasible or efforts to resolve the issue have been exhausted, then the parent/guardian should bring the grievance to the attention of the Executive Director. The ~~grievance~~ Executive Director should acknowledge the grievance ~~be acknowledged~~ via written response within 10 business days. For Category 1, the Executive Director shall make the final determination.

For Categories 2 and 3 above, once all efforts to resolve a grievance have been exhausted with the school's staff and leadership, then a parent/guardian may bring a grievance to the attention of the Governing Board as follows:

- Any grievances should be made in writing via the [grievance form](#) on the school's website. This ~~l~~ allows all parties involved to work from a consistent body of information.



## Grievances for Legal Review

- Generally, the Board will not address a grievance that is made anonymously, based on hearsay, or made on behalf of another family.
- Generally, the Board will not address a grievance where resolution has not been exhausted through the appropriate steps listed above. teachers, the Campus Principals, or Executive Director.
- ~~● Generally, the Board will not address specific grievances about the performance of an individual school employee in a public meeting. Any such grievances brought at a public meeting will be taken under advisement by the Board and responded to at a later time.~~
- ANCS The Board may, at its discretion, notify individual school employees about grievances brought against them. Parents/guardians may, however, request that they not be personally identified as the party bringing the grievance.

For any grievance presented to the Board, a discussion will take place in a closed session. A response via written letter will be sent within (30) thirty days of receipt of the grievance. The Board may delegate the review of a grievance to a member or members of the Board, legal counsel, or another designee at its discretion.

### Related Policies

[2.15 Meetings of the Governing Board](#)

[2.16 School Community Communications](#)

### Approval

Policy approval date:	Policy effective date:	Policy review date:
11/19/13	11/19/13	048/2147



## **2.13 Litigation**

### **Purpose**

This policy governs the type of representation required for matters of litigation involving ANCS.

### **Duration**

This policy is permanent, with settlement amounts required for Board approval subject to updates to financial policies.

### **Policy**

#### **SECTION 1. Notification to the Board**

Pursuant to the policy [2.9 Executive Director Communication to the Board](#), the Executive Director will notify the Board of any pending legal action within 24 hours ~~two calendar days~~ of receiving notice.

#### **SECTION 2. Legal Representation for Mediation or Settlements**

When a representative from ANCS attends a mediation or settlement conference as the result of threatened or actual litigation that could foreseeably result in a financial obligation from ANCS, he or she shall be accompanied by an independent attorney (representing solely the interests of ANCS) knowledgeable in the relevant subject matter.

#### **SECTION 3. Financial Settlements**

In accordance with Board financial policies as outlined in [3.2 Finance, Payroll, and Benefits Administration](#) ~~Financial Resolutions~~, any settlement amount of more than \$25,000 must be approved in advance by the ANCS Board.

### **Approval**

<b>Policy approval date:</b>	<b>Policy effective date:</b>	<b>Policy review date:</b>
09/15/15	09/15/15	0 <u>48</u> / <u>21</u> <del>17</del>



## 2.14 Input and Decision-Making

### Purpose

In making decisions for our school community, we are guided by principles and supported by practices that give voice to those directly impacted by decisions and provide clarity so that decisions can be made effectively and efficiently.

### Duration

This policy is permanent.

### Policy

#### SECTION 1. Guiding Principles

Our ANCS Guiding Principles are used to guide the decision-making process at ANCS:

- a. We come to school and every class prepared to learn and do our best.
  - i. We define problems clearly and involve all those affected in inquiry before we advocate for solutions.
  - ii. We propose solutions that are crafted with thoughtful consideration primarily on how they affect teaching and learning and the health and well-being of the children in our community.
  - iii. We balance the need for efficient decision-making with the need to solve problems collectively and cooperatively.
- b. We respect each other, our surroundings, and ourselves.
  - i. We are all part of the same team; we collectively own problems, and we collectively solve them.
  - ii. We share feedback and input in a constructive way. We listen to feedback and input with an open mind.
- c. We take responsibility for our actions and learning.
  - i. We accept the responsibilities associated with our role in the school community as teachers, parents/guardians, Board members, or administrators, and we respect the roles of others.
  - ii. We recognize that we can learn from the perspectives and experiences of others and commit to listening and assuming goodwill.
- d. We resolve conflicts in a peaceful, meaningful, thoughtful way.
  - i. We allow conflict and differing ideas to exist, and we recognize that tension may be a part of making decisions.
  - ii. We focus on solutions, not blame, and presume positive and constructive intentions on the part of others.
- e. We celebrate our individual and collective successes.
  - i. We celebrate our culture of cooperation, trust, and partnership as part of what makes us special as a school community.





**-Input and Decision-Making for-**

**SECTION 2. Decision-Making Bodies and Jurisdictions**

- a. The framework below indicates what types of decisions are made by various people/groups:

<b>Decision-Making Body</b>	<b>Jurisdiction</b>	<b>Examples of Responsibilities</b>
Governing Board*	Local, State and federal law, the school's charter agreement, core strategic issues	Sets policies and priorities aimed at making sure school is in compliance with laws, charter, and mission and vision; approves budget; approves changes to school's charter and/or strategic plan
K-8 Leadership Team**	Big issues that affect core aspects of school life or school program	Implements Board policies, charter and strategic plan, and state mandates; directs the educational program and implementation of curriculum
Executive Director/ <del>Campus Principals</del>	Day-to-day operations, immediate student or personnel matters	Ensures student and employee safety; develops procedures to support state law and school policies; evaluates the quality of educational programs
Campus Leadership Teams***	Elements of the educational program that require professional design and affect one campus	Creates daily schedule for students and faculty/staff; recommends and provides professional development; establishes norms for common spaces; organizes curricular goals and educational programs for grade-level trips
Full Faculty/Staff	Elements of the educational program that require professional design and affect the whole school	-Creates curriculum scope and sequences; establishes grading practices
Task Force†	<del>Varies depending on the reason the Task Force is created. Involves design after whole group instructions given; outcome is to make recommendation</del>	<u>Reviews a discrete issue and develops recommendations to the school community and the Board. IB task force</u>



**-Input and Decision-Making for-**

PTCA††	Parent and community events and committees	Coordinates and promotes parent, teacher, and community involvement and communication within the school; provides financial and volunteer support for initiatives that reinforce the educational program
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~~\*Governing Board: ANCS bylaws require the majority of Board members to be ANCS parents/guardians.~~

~~\*\*K-8 Leadership Team: Executive Director, Campus Principals and Assistant Principals, Director of Finance and Operations, Special Education Coordinator, Director of Collaborative Learning and Partnerships.~~

~~\*\*\*Campus Leadership Teams: Facilitated by Campus Principals; representatives from grade levels.~~

~~†Task Force: Could include students, parents, teachers/staff~~

~~††PTCA: Led by Executive Committee made up of a President, an Elementary Campus vice-president, a Middle Campus vice-president, a Secretary, a Treasurer, two Volunteer Coordinators (one from each campus), and two faculty representatives (one from each campus)~~

- ~~b. At ANCS, we aim to live out the 10th common principle of the Coalition of Essential Schools by “modeling democratic practices that involve all who are directly affected by the school.” Therefore, although certain bodies have decision-making authority in certain areas, the input of those people—teachers, students, parents, etc.—who will be impacted by certain decisions is sought prior to a decision being made.~~

**SECTION 3. Decision-Making**

- a. In general, the appropriate decision-making body for a particular issue or proposal will be guided by the principles for decision-making at ANCS and, as appropriate, will:
  - i. Outline a process that includes gathering input from those individuals and/or groups impacted by the decision.
  - ii. Specify a timeline by which a decision will be made.
- b. In some rare instances where time is of the essence, it may be necessary to make a decision on an issue without gathering input.
- c. The Executive Director and Governing Board Chair will determine which decision-making body should address a particular issue or proposal if it is unclear to whom the issue should go.
- d. Unless otherwise specified by the decision-making body, decisions should stand for at least three months before changes can be proposed.



~~Input and Decision-Making for~~

**SECTION 4. Input**

- a. Some decisions at our school will impact all (or most) of the students, families, and/or faculty/staff at one or both of our campuses. Examples of such decisions might include the adoption of our school’s annual budget, approval of the yearly school calendar, or the employee leave policy. For these decisions, the Executive Director and Board Chair will consult with the Principals and PTCA President about the process for gathering input from those groups most likely to be impacted by the decision. The process and timeline for gathering input along with key background information on the matter to be decided upon will be explained and communicated to impacted groups through a variety of means, such as the following:
  - i. Courier
  - ii. Email and phone messaging system
  - iii. Website and social media
- b. The actual gathering of input should also involve multiple avenues in order to give everyone in impacted groups an opportunity to express their opinion. Those avenues for gathering input and feedback can include (but do not need to be limited to) the following:
  - i. Anonymous surveys
  - ii. PTCA meetings and/or separate community meetings
  - iii. Focus groups
- c. A summary of the feedback gathered should be presented along with the final recommendation to the appropriate decision-making body.

**Related Policies**

[4.1.6 Guiding Principles](#)

**Approval**

<b>Policy approval date:</b>	<b>Policy effective date:</b>	<b>Policy review date:</b>
06/16/15	07/01/15	<del>048/2147</del>



## Meetings of the Governing Board for Legal Review

### 2.15 Meetings of the Governing Board

#### Purpose

The adoption of this policy is to ensure majority rule; protect the rights of the minority, the absentees, and individual members; provide order, fairness, and decorum; facilitate the transaction of business; and expedite meetings.

#### Duration

~~This policy is permanent, but it is subject to revision each year by the Board Chair.~~

#### Policy and Guidelines

##### SECTION 1. Public Notification of Meetings

The public must be given at least 24 hours notice of a Board meetings and ~~or an Executive~~ Committee ~~m~~Meetings consistent with Georgia Open Meetings laws. Such ~~tanding committee~~ meetings will also be must be publicized via the school calendar.

##### SECTION 2. Development of the Meeting Agenda and Reports

1. The development of the agenda is the responsibility of the Board Chair.
2. The Executive Director should be consulted in the development of the agenda.
- ~~3. Ten days prior to the Board meeting, the Chair requests from Board members any agenda items, committee reports, and actions that need to be taken. The Chair takes this list under advisement.~~
- ~~4. Seven days prior to the Board meeting, the Chair and Secretary finalize the agenda and send it to Board members. At this time, all Board members and committee chairs who will be presenting will submit their written reports to the Secretary.~~
- ~~5. The Friday prior to the meeting, the Secretary will send all reports via email to all Board members.~~
- ~~6. Board members are required to read all reports prior to the Board meeting.~~
- ~~7.3. The Monday p~~Prior to the meeting, the agenda and all reports are posted to the school website.

##### SECTION 3. Use of Simplified Parliamentary Procedure

The Board follows a simplified version of Robert's Rules of Order ~~parliamentary procedure as outlined.~~

#### Basic Principles

1. ~~All~~ members have equal rights, privileges, and obligations.



## Meetings of the Governing Board for Legal Review

2. A quorum must be present for the group to act.
3. Full and free discussion of every first motion is a basic right.
4. Only one question at a time may be considered, and only one person may have the floor at any one time.
5. Members have a right to know what the immediately pending question is and to have it restated before a vote is taken.
6. Generally, no member should speak more than twice on each motion or until all other members have had a chance to speak, with a total of a 10-minute limit. Generally, the Chair should let the floor alternate between those speaking in support of and those speaking in opposition to the motion.
7. Members shall ~~make~~ confine their remarks to the issues under consideration. Personal remarks are always out of order.
8. A majority decides a question except when basic rights of members are involved. (A two-thirds vote is required for any motion that deprives a member of rights in any way, like cutting off debate.)
9. Silence gives consent. Those who do not vote allow the decision to be made by those who do vote.
10. The Chair should always remain impartial.

### **How the Board Adopts a Motion**

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~~{b}~~NOTE: ~~{/b}~~In simplified version, a “second” is not needed in order to move a motion to a vote.

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1. Presentation is made of an issue policy, procedure, contract, etc.
2. Motion is made to approve or table
3. Second is made
- ~~2-4.~~ The Chair states that the question (“It is moved and seconded . . .”)
- ~~3-5.~~ Discussion among the Board
- ~~4-6.~~ Vote

### **Common Motions to be Used**

**Motion:** To introduce a new piece of business or propose a decision or action, a motion must be made by a group member (“I move that . . .”). After ~~limited~~ discussion, the group then votes on the motion.

**Friendly Amendment:** This is the process used to change a motion under consideration. Perhaps you like the idea proposed but not exactly as offered. Raise your hand and make the following motion: “I move to amend the motion on the floor.” If the person who made the original motion agrees with the suggested changes, the amended motion may be voted on without a separate vote to approve the amendment.

**Move to Committee:** This is used to place a motion in committee when an issue appears to not have easy resolution or more research is needed before action can be



## Meetings of the Governing Board for Legal Review

taken. A majority vote must rule to carry it. If an appropriate committee exists, the motion goes to that committee. If not, a new committee is established. The Chair will note when findings from the committee must be returned to the Board. The Secretary notes in the minutes when the committee should present and when the motion should be back on the agenda.

**Question:** To end a debate immediately, the question is called (say “I call the question”) and needs a “second.” A vote is held immediately (no further discussion is allowed). A two-thirds vote is required for passage. If it is passed, the motion on the floor is voted on immediately.

**Table:** To table a discussion is to lay aside the business at hand in such a manner that it will be considered later in the meeting or at another time (“I make a motion to table this discussion until the next meeting. In the meantime, we will get more information so we can better discuss the issue.”)– A majority vote is required to table the item being discussed. This motion is similar to Move to Committee.

**Adjourn:** A motion is made to end the meeting. A majority vote is then required for the meeting to be adjourned (ended).

### SECTION 4. Meeting Minutes

-The ANCS Board has opted to go beyond the basics and include additional items that represent a factual record of business. For example, the minutes give a summary of a discussion and provide a more complete picture of the meeting. This is helpful to members who could not attend the meeting and to those looking back at the historical record of the organization. Summaries should be balanced and include major opposing viewpoints, even if they are not adopted.

Per the ANCS Bylaws, the minutes may be taken by someone appointed by the Board in order to allow the Secretary to participate in the meeting. The Secretary maintains responsibility for the minutes even if they are taken by an appointee.

#### The minutes should not include the following:

1. Opinions or judgments like “a well-done report” or “a heated discussion.”
2. Criticisms or accolades, unless thanks or expressions of appreciation were clearly the consensus of all the meeting participants.
3. Extended rehashing of reports should not be included. Just hit the highlights or key facts, particularly if a written report is attached.

#### ***Approval and Adoption of Minutes***

1. The minutes are presented to the Board at the following Board meeting for approval.



## Meetings of the Governing Board for Legal Review

2. Minutes may be sent out to the Board members prior to the meeting via email or other method to expedite the review of and vote on the minutes.
3. After the Board minutes have been approved, they are to be filed ~~in the minutes notebook maintained in the Main Office or other central location of the school, such as~~ on the school's website.
4. The agenda and Executive Director's report for the meeting should be filed with the minutes. ~~in the notebook with the minutes.~~
5. It is the responsibility of the Secretary to maintain, file, and post the minutes.

### SECTION 5. Public Comment

Everyone in the community is welcome to attend the monthly ANCS Board meetings. At each and every in-person meeting, the Board members will be seated around a primary conference table. Any guests and other members of the community will be invited to sit in designated areas around the room. The Board may conduct meetings via teleconference or videoconferencing technology in accordance with the Georgia Open Meetings Law.

For those community members who have a specific issue that they wish to be addressed by the Board, they may submit to the Board Chair in writing an outline of their issues or concerns two (2) weeks before the next scheduled Board meeting. Such advance notice will give the Board Chair flexibility to reserve time on the agenda and prepare for discussion of any concerns raised by the community members.

For any concerns that are raised much closer to the next Board meeting, community members should submit to the Board Chair a request in writing at least 24 hours prior to the meeting.

In both cases where advance written notice is provided, the Board Chair will have the discretion to determine whether the issue presented may be better resolved by having it first addressed by the Executive Director and/or Principals or an existing Board committee.

If the issue presented will be afforded time on the agenda for an upcoming Board meeting, notice will be given to the community member at least 24 hours in advance.

Where advance notice is not able to be given in a timely manner, any member of the community is welcome to speak at the monthly Board meetings during the "public comment" portion of the agenda, which is usually scheduled toward the first part of the meeting; however, the Chair may move public comment to a different place on the agenda when appropriate. If numerous members of the public indicate a desire to speak on atthe subject, the Chair may limit the time of each public speaker. In such instances, the Board reserves the right to withhold any discussion of the issue immediately. In lieu of any immediate discussion, however, the Board will respond in a timely manner to the concerns of the community member who made the request. The Board Chair will also



## Meetings of the Governing Board for Legal Review

have the discretion to include continued public discussion of the issues presented at a later monthly Board meeting.

### SECTION 6. Executive Committee Meetings

**Executive Committee meetings** are held to conduct routine business in between regular Board meetings.

1. The Executive Committee is authorized to take a binding vote and must report its action to the Governing Board at the next Board meeting.
2. Decisions made by the Executive Committee do not require a vote of affirmation by the full Board.
3. However, decisions of the Executive Committee may be overruled by the full Board.

### SECTION 7. Executive Session

**Executive Session** may be entered into by the Board to discuss permissible matters under Georgia's Open Meetings laws, including certain legal, real estate, disposition of property, or personnel issues, to interview a candidate for Executive Director, or to discuss records exempt from disclosure. s-only.

1. Chair makes a motion to go into Executive Session to discuss an appropriate topic from the list above. legal, real estate, or personnel matter.
2. Discussion is confidential and must stay relevant to the topic.
3. No votes may be taken.
4. Staff members of the Board may be excused from the discussions during Executive Session if conflict is possible due to personnel discussions; however, they should return after Executive Session so they may be present for te participate in the vote on anyall issues.
5. Minutes are to be taken by the Secretary and filed in the Secretary's records with a copy given to the Chair. These minutes are not to be public unless required by law. requested as part of a claim or case through legal means.
6. Motion is made to exit Executive Session.
7. Vote is taken outside of Executive Session.

### Related Policies

[Board Roles and Job Descriptions](#)

[2.6 Committees](#)

[2.12 Grievances](#)

[2.16 School Community Communications](#)





## Meetings of the Governing Board for Legal Review

### Approval

**Policy approval date:**

11/19/13

**Policy effective date:**

11/19/13

**Policy review date:**

048/2117



## ~~School Community Communications for Legal Review~~

### 2.16 School Community Communications

#### Purpose

This policy describes how the ANCS Governing Board manages communications with the larger ANCS community.

#### Duration

This policy is permanent.

#### Policy

Communication with the Board is encouraged in several different ways.

- All parents/guardians, staff, and community members are invited to attend the monthly meetings of the Board. These meetings are open, and anyone interested may attend. The agenda for the meetings is posted on the school website no later than 24 hours before the meeting.
- A period of public comment is included at each Board meeting.
- Letters sharing concerns may be sent to the Board by one of the following methods:
  - Via email to the Board chairperson or a member of the Executive Committee.
  - Via mail addressed to the attention of the Board chairperson at the school.
  - By hand, placed in the Board chairperson's box in the Parent Room at the Elementary Campus.

Letters may will be read at the next Board meeting. The same procedure is followed for any letter received. Parents/guardians should always feel free to identify themselves if the issue is of a serious nature that requires follow-up. Unsigned (anonymous) letters may or may not be presented depending on the appropriateness of the content.

It is the desire of the Board to have open, effective communication with the school community. Families should feel comfortable and not fear retaliation for expressing their concerns. Constructive criticism is always welcome. We ask that persons submitting concerns that call for action be prepared to assist with the solution where possible. We are a Board of parents, faculty, and community members and will make every effort to address concerns.

#### Related Policies

[2.12 Grievances](#)

[2.17 Social Media Use by Board Members](#)



~~School Community Communications for Legal Review~~

**Approval**

**Policy approval date:**

11/19/13

**Policy effective date:**

11/19/13

**Policy review date:**

048/2117



~~Social Media Use by Governing Board for Legal Review~~

## 2.17 Social Media Use by Board Members

### Purpose

This policy outlines the rights and responsibilities of Board members in the use of social media as it relates to ANCS.

### Duration

This policy is permanent, but it is subject to yearly review as platforms change.

### Policy

- a. The Governing Board supports the expansion of technology systems to effectively meet student and staff needs in the twenty-first century. The Board recognizes the value of social media and networking sites and emerging platforms for online collaboration and interaction to enhance communication; strengthening connections with students, parents/guardians, staff, and community members; and supporting student learning and staff development. ~~The use of social media shall support the Board's goals and focus areas and be coordinated with other communication strategies.~~
- b. Board members are expressly permitted and encouraged to use social media to promote the work of ANCS. The use of social media shall support the Board's goals and focus areas and be coordinated with other communication strategies.
- b.c. Board members are subject to the general Social Media Use policy.

### Related Policies

[4.9.5 Social Media Use](#)

### Approval

Policy approval date:	Policy effective date:	Policy review date:
11/19/13	11/19/13	048/2147



## Succession Plan for Governance Committee Review ~~Legal Review~~

### 2.18 Succession Plan

#### Purpose

The ANCS Governing Board of Directors has the responsibility to ensure that the school's executive leadership is in place, and that a plan is created to guide the school through times of planned and unplanned leadership transition. This policy is intended to provide the framework for an annual process of leadership succession planning that ensures that emergency succession and departure-defined succession plans are in place and regularly reviewed.

#### Duration

This process of review and approval should occur by September 30 each year.

#### Policy

On an annual basis, the board's Governance Committee and Executive Director will review both the emergency and departure-defined succession plans originally created in 2017. The committee will present updated plans to the full board for approval. Upon approval, both the board chair and Executive Director will sign copies of the plans and the plans will be stored both electronically in the school's shared drive and in hard copy in the business office.

#### Approval

**Policy approval date:**

**Policy effective date:**

**Policy review date:**

05/16/17

05/16/17

0~~4~~9/~~30~~/21~~17~~



## Trustee Emeritus for Legal Review

### Trustee Emeritus

#### Purpose

This policy outlines the appointment and expectations of the Trustee Emeritus position.

#### Duration

This policy is permanent.

#### Policy

##### SECTION 1. Criteria for the Emeritus Position

This is an honorary position and is offered to a former Board member who has given distinguished service to ANCS.

Distinguished service is defined as: a former Board member's active participation and engagement when serving as a full member of the Board for a period that extended for more than one complete term; consistent philanthropic support; and demonstrated interest in the institution.

##### SECTION 2. Responsibilities and Expectations

1. The position is non-voting.
2. A person can be appointed as a Trustee Emeritus upon the recommendation of the Executive Director or the Board. Approval requires a two-thirds majority vote by the Board.
3. The Trustee's participation at Board meetings is limited to the official "annual" meeting, although they may also be invited to a portion of the Board retreat.
4. Trustees emeriti should be kept informed about the issues being addressed by the Board and the institution through regular communications from institution leadership.
5. Trustees emeriti should be engaged at occasional Board gatherings and special meetings with institution leadership; as participants on ad hoc committees that might benefit from their expertise; and as special guests at institution functions.
6. Trustees emeriti should be part of fundraising activities of the institution and the Board and willingly serve as advocates on behalf of the institution and its priorities.

#### Approval

Policy approval date:

Policy effective date:

Policy review date:



**Trustee Emeritus for Legal Review**

08/20/13

11/19/13

08/17





# Coversheet

## Nominations Task Force Report

**Section:** V. Governance  
**Item:** C. Nominations Task Force Report  
**Purpose:** FYI  
**Submitted by:** Kristi Malloy  
**Related Material:** Noms Process 2021-2022 (4).pdf

# Nominations Process Overview

## Establish Task Force

- ✓ Solicit & recruit members
- ✓ Board Vote

Oct - Nov

## Determine Recruitment Strategy

- ✓ Complete board skills assessment
- ✓ Nominations policy Board vote
- ✓ Define diversity commitments
- ✓ Assess anticipated needs based on current board terms
- ✓ Determine communications/out reach plan
- ✓ Update application materials

Nov-Dec

## Initiate Recruiting

- ✓ Application period opens
- ✓ Prospective Board Member Information Session
- ✓ Update interview materials
- ✓ Application period ends

Jan

## Review Applications & Conduct Interviews

- ✓ Application review; interview candidates identified
- ✓ Conflict of Interest and Ethics forms completed by interview candidates
- ✓ Interviews conducted
- ✓ Determine proposed slate & request board/leadership feedback
- ✓ Final decisions confirmed
- ✓ Communications with nominations

Feb - Mar

## Finalize Decisions

- ✓ Nominations final decision date
- Board vote on proposed slate
- Assign board onboarding "buddy" and provide onboarding materials

Apr

# Coversheet

## Monthly Fund Development Report

**Section:** VI. Fund Development  
**Item:** A. Monthly Fund Development Report  
**Purpose:** FYI  
**Submitted by:** Sabrina Sexton  
**Related Material:** Fund Development Committee Report April 2021.pdf



## **Fund Development Committee Report | April 19, 2020**

Prepared by Sabrina Sexton (Vice Chair, Fund Development Committee Chair)

### **2020-2021 Gather & Grow Fund (Annual Campaign):**

- YTD Total (through March): \$96,003.37
- With recurring and pledges (through year-end): \$102,769.03
- Goal: \$105,000
- Board Participation: 100%

### **Gather & Grow Campaign**

- The committee discussed the campaign financials, including the No Ball Wonderball event, which more than doubled its fundraising goal and raised **\$21,564**. Thank you to everyone who made a gift and hosted or attended the event!
- We are \$9,000 shy of reaching our fiscal year goal, and with recurring and pledged gifts, we're less than \$3,000 away.
- The committee discussed other aspects of the campaign, such as participation rates, the upcoming spring giving week, and mailing segmentation and strategy.

### **Operational Considerations for Giving to the School**

- The committee discussed several operational considerations, such as centralizing tax receipts, the pros and cons of restricted giving, and how to manage all financial contributions to the school.

### **Donor Acknowledgement**

- The committee discussed donor acknowledgement thresholds and recommends the school develops a procedural document for gift processing.

**Updates to Fund Development policy**

- The committee reviewed the current Fund Development policy and discussed revisions, which will be brought for a committee vote in our May committee meeting.

*End of report.*

# Coversheet

## Monthly Educational Excellence Report

**Section:** VII. Educational Excellence  
**Item:** A. Monthly Educational Excellence Report  
**Purpose:** FYI  
**Submitted by:** Hanah Goldberg  
**Related Material:** Educational Excellence Committee Report 4\_2021.pdf



## Educational Excellence Committee Report – April 2021

ANCS Governing Board Meeting | April 19, 2021

### I. Charter Renewal Update

- The State Board of Education voted to renew ANCS' charter on March 25<sup>th</sup>, representing the final phase of the renewal process. Thank you to Chuck Meadows, Lara Zelski, and Kristen Frenzel for attending the State Board meeting on March 24<sup>th</sup>. Our new charter term begins July 1, 2021 and expires June 30, 2026.

### II. MAP/Milestones Update

- GMAS will align with cohort/hybrid schedule, with students taking Milestones during their in-person week (week of May 3<sup>rd</sup> for Cohort 1; week of May 10<sup>th</sup> for Cohort 2)
- Spring MAP assessments will occur week of April 26<sup>th</sup> (in person or at-home according to cohort)

### III. Summer 2021 Learning Opportunities

- Three-pronged approach to support student learning:
  - Extended School Year (ESY)
    - via Special Education program
    - will be expanded this year
    - blended (virtual and in-person)
  - Tutoring program
    - ANCS teachers willing to work as tutors over the summer in specific areas of expertise
    - Will be parent-driven (parents must request)
    - Providing financial assistance to qualifying students
    - Some will be in person as schedule allows (aligning with in-person instruction through ESY program)
  - Virtual programming
    - Will use software platforms specifically designed to address students' needs
    - Available to all grades but different packages for each grade/subject area
    - Coaching will be offered for a subset of students identified by teachers (programs available to *all* students but coaching only for those referred); *may* offer in-person coaching as needed

### IV. New Position: Dean of Academic Growth

- Chuck Meadows to share update on new position

# Coversheet

## Board Training Reminder

<b>Section:</b>	IX. New Business
<b>Item:</b>	A. Board Training Reminder
<b>Purpose:</b>	FYI
<b>Submitted by:</b>	Jason Rhodes
<b>Related Material:</b>	Training Reminder.pdf





## Training Reminder

ANCS Governing Board Meeting | April 19, 2021

### I. Live Training

- We all need to attend 2 of GCSA's live trainings to fulfill our live training requirement
- Remaining dates:

April 22: 6:00 - 7:00PM - Board Boost - Topic TBD

May 11: 6:00 - 7:00PM - Live Webinar - Topic TBD

May 20: 6:00 - 7:00PM - Live Webinar - Topic TBD

### II. "On Demand" Training Via Instructure Canvas

- New board members must complete 9 hours of online training
- Continuing board members must complete 6
- Deadline is June 30