



ATLANTA NEIGHBORHOOD CHARTER SCHOOL

helping students learn to use their minds well

Atlanta Neighborhood Charter School

ANCS Governing Board Meeting

Date and Time

Tuesday December 17, 2019 at 6:30 PM EST

Location

Middle Campus, 820 Essie Avenue, SE Atlanta, GA 30316

Notice of this meeting was posted at each campus and on the ANCS website in accordance with O.C.G.A. § 50-14-1.

Agenda

I. Opening Items

Opening Items

A. Record Attendance and Guests

B. Call the Meeting to Order

C. Brain Start Smart

D. Public Comment

Public comment can be used to share comments that are of general interest to the school community and/or related to an item on the meeting agenda.

E. Approve Minutes from Prior Board Meeting

Approve minutes for ANCS Governing Board Meeting on November 19, 2019

F. Approve Executive Session Minutes

Approve minutes from our Executive Session on 11/19/19.

G. PTCA Report

Standing monthly report from the ANCS Parent-Teacher-Community Association

H. Principals' Open Forum

Standing monthly opportunity for ANCS principals to share highlights from each campus.

II. Old Business

A. 2020-2021 School Calendar

A draft of the 2020-2021 school calendar was proposed at the November meeting and discussed at the Educational Excellence committee meeting. The Board will vote on the final proposed calendar at the December board meeting.

III. New Business

A. Data and Testing Update

As part of a series of school leadership updates at board meetings this year, Nancy Lamb, School Psychologist, will present on key priorities and initiatives for the year.

IV. Executive Director's Report

A. Charter Renewal Update

Standing agenda item for 2019-2020 year.

V. Governance

A. Monthly Governance Report

B. Nominations Task Force Update

VI. Business & Operations

Business & Operations

A. Monthly Business & Operations Report

B. Facilities Update

VII. Fund Development

Fund Development

- A. Monthly fund development report

VIII. Educational Excellence

Educational Excellence

- A. Monthly Educational Excellence Report

There is no report for Educational Excellence this month. The Educational Excellence Committee met on December 5 to discuss the proposed ANCS 2020-2021 school calendar. Chuck Meadows will report on this under "Old Business".

- B. Public Affairs Subcommittee Report

IX. Closing Items

- A. Adjourn Meeting

X. Executive Session

- A. Executive Session

The board *may* enter into executive session to discuss matters related to personnel, real estate, student discipline, and/or litigation in accordance with O.C.G.A. § 50-14-1.

Coversheet

Approve Minutes from Prior Board Meeting

Section: I. Opening Items
Item: E. Approve Minutes from Prior Board Meeting
Purpose: Approve Minutes
Submitted by:
Related Material: Minutes for ANCS Governing Board Meeting on November 19, 2019

APPROVED



ATLANTA NEIGHBORHOOD CHARTER SCHOOL

helping students learn to use their minds well

Atlanta Neighborhood Charter School

Minutes

ANCS Governing Board Meeting

Date and Time

Tuesday November 19, 2019 at 6:30 PM

Location

Middle Campus, 820 Essie Avenue, SE Atlanta, GA 30316

Notice of this meeting was posted at each campus and on the ANCS website in accordance with O.C.G.A. § 50-14-1.

Directors Present

Emily Ormsby, Eric Teusink, Hanah Goldberg, Howard Franklin, Jason Rhodes, Jordache Avery, Kristen Frenzel, Kristi Malloy, Laura Melton, Lee Kynes, Meeghan Fortson, Nakia Echols, Sabrina Sexton

Directors Absent

None

Guests Present

Ben Sutton (Committee Member), Cathey Goodgame, Chuck Meadows, Elizabeth Hearn, Irina Brimmell (Committee Member), Lara Zelski, Lesley Michaels, Nicole King, Paige Teusink, Rachael Smith, Tilifayea Griffin

I. Opening Items

A. Record Attendance and Guests

B.

Call the Meeting to Order

Eric Teusink called a meeting of the board of directors of Atlanta Neighborhood Charter School to order on Tuesday Nov 19, 2019 at 6:36 PM.

C. Brain Start Smart

Cathey Goodgame led a Brain Start Smart.

D. Public Comment

No public comment

E. Approve Minutes from Prior Board Meeting

Sabrina Sexton made a motion to approve minutes from the ANCS Governing Board Meeting on 10-22-19 ANCS Governing Board Meeting on 10-22-19.

Howard Franklin seconded the motion.

The board **VOTED** unanimously to approve the motion.

F. PTCA Report

See PTCA report in board packet. Brittney Gove reported:

- Grandparents and Special Friends Day was a little over in expenses; may need to increase budget
- Fall Fest - understaffed
- New event - Parents Day Out on 12/15; should net \$1K; only 2 volunteers needed.
- Taking a look at event portfolio, volunteer recruitment; improving volunteer experience

G. Principals' Open Forum

Middle Campus Update - Cathey Goodgame gave overview of what students are doing outside of the classroom; City of Atlanta's Cultural Experience Project where students visit Arts venues in Atlanta; Extended advisory period - service projects. Nutcracker Prince drama production (Dec 7/8).

Elementary Campus Update - Lara Zelski reported on recent stomach bug/sinus infections; 1st graders Socktober; 5th graders Homelessness/Hunger and Food Pantry; Winterfest practices; Technology and Digital Citizenship Curriculum Conversation 11/20; Book Fair after Thanksgiving Break; Family Reading Night; 2nd Round of MAP testing.

II. New Business

A. 2020-2021 School Calendar

Chuck Meadows shared a proposed calendar for 2020-2021 school calendar that includes longer fall and mid-winter breaks. See slides in Board Packet. Board plans to vote on the

calendar in December (Board policy requires a vote no later than March). Chuck reported on factors in proposing a shift back to longer fall/mid-winter breaks:

- 132 unexcused tardies or absences at the Elementary Campus the day after our shorter fall break this year; 1/3 of EC population was late or not there. Absences and tardies were higher than normal on both campuses.
- Other charter schools: Kendezi, Centennial, and Wesley have 4-5 day fall and mid-winter breaks; substantially larger economically disadvantaged populations at those schools.
- Faculty/Staff consensus is that longer breaks foster a happier and healthier school community.

Discussion around whether extending breaks has an impact on lower income families. Chuck will engage parents to solicit feedback but will not send another survey this year. Board suggested some kind of formal way of sharing/soliciting parent feedback. Suggestion to ask parents what they would need from ANCS if we adopt the proposed calendar.

Question about impact on outreach and how a calendar like this would affect the decision to enroll here.

Lee Kynes made a motion to move this topic to the Educational Excellence committee for further discussion.

Howard Franklin seconded the motion.

The board **VOTED** unanimously to approve the motion.

Educational Excellence Committee to work with Chuck on next steps. Next Educational Excellence Committee meeting is Dec 5.

B. CCRPI Report

Cathey Goodgame, Lara Zelski, and Chuck Meadows presented CCRPI report since scores recently came out. See board packet.

Lara Zelski presented strategies already in place to address the Closing Gaps area; these are based on all data, not only CCRPI scores.

Cathey Goodgame presented on academic initiatives around the "Progress" category, which was the focus area based on last year's scores. Biggest change was bringing Academic Growth Period back to its roots of providing individualized academic support.

C. Officer Succession Planning

Eric Teusink reported on officer succession plan. With several board members rolling off at the end of the year, board members are asked to consider serving in an officer or committee chair role and reach out to board member currently in that role. Bylaws state that Board needs to vote on next year's Board Chair by January board meeting.

D. Secretary's Report

Meeghan Fortson reported on a few secretarial items, and asked Board to complete tasks by Thanksgiving.

- Update bios and Board Directory info
- New shared Google drive for Board
- Mid Year Retreat (Feb 1, 12-4 pm)
- Board Professional Development tracking sheet; GCSA Conference (March 11-13); FY20 Training Requirements
- Reminders for Committee Chairs

E. Equity Support Coordinator's Update

Tilifayea Griffin (Equity Support Coordinator) presented on 2019-2020 Goals.

- Diverse Charter Schools Coalition School Visit - asked to present at their meeting in January
- Potential UnifiED Fellowship host site
- Hispanic Heritage Month/Calendar of celebrations throughout the year
- Communication and Community Relations, feedback requested on website (<http://bit.ly/EquitySupportAncs>); newsletter for fac/staff
- Work with Students - 8th graders' visit to the Center for Civil and Human Rights
- Faculty/Staff Support
- 21 Day Racial Equity Habit Building Challenge for the Board

III. Executive Director's Report

A. Charter Renewal Update

See presentation in board packet.

Chuck Meadows reported that our timeline has been adjusted and we are on track with the Charter Renewal process. Initial launch of various aspects of charter renewal will take place on December 4 in a meeting that includes Georgia Charter Schools Association (GCSA) and the ANCS Leadership Team.

B. Student Recruitment Strategy

See presentation in Board Packet. Chuck Meadows reported on Recruitment:

- Recruitment Plan
- Universal application platform for APS Charter Schools for 2020-2021 school year
- Tours every other week at each campus start in January
- Support from Tilifayea Griffin
- Positive feedback from personalized outreach
- Targeted social media

Discussion about percentage of economically disadvantaged students at both campuses. Chuck will provide more about those numbers as a follow up.

Board suggested that we start targeted social media now.

IV. Governance

A. Monthly Governance Report

See Governance report in Board packet.

Kristen Frenzel reported on three main tasks of the committee:

- Policy Review - reviewed first set of policies, questions; will follow up with law team
- Executive Director Annual Review Process - Board and Leadership Team provided quarterly feedback, which was presented to Chuck last week; working on mid-year evaluation, which will be based on goals, likely early January.
- Board Nominations

B. Nominations Update & Vote to Create Task Force

Nominations Chair Nakia Echols reported on updates to the board nominations process:

- Shift the timeline to vote in new board members earlier than usual to give new board members more time to onboard.
- Vote on creation of task force for purpose of recruiting new board members. (See board packet for task force proposal and members).

Sabrina Sexton made a motion to create a task force to nominate new board members as per the proposal included in the Board packet.

Meeghan Fortson seconded the motion.

The board **VOTED** unanimously to approve the motion.

Nakia gave an overview of the 2019-2020 Nominations Process (See board packet):

- Voted in task force members
- What spots to fill - review board skills assessment, who is rolling off this year and next year
- Full board participation to recruit applicants to the board
- Prospective Board Members Info Session to take place January 21st prior to January board meeting.
- Potentially voting in new members at March meeting and assigning an on-boarding buddy
- Proposed Recruiting Areas

V. Business & Operations

A. Monthly Business & Operations Report

See report in Board packet. Laura Melton reported:

- \$1.46 M in operating account. Cash is strong right now. Waiting for FY20 general fund allocation increases.
- Two CDs matured in October; B&O committee approved reinvesting the funds in a 2-year CD.
- B&O committee are reviewing all financial policies, including reviewed policies from law team.

B. Facilities Update

Jordache Avery reported on facilities updates:

- APS is waiting on proposals for roof repairs. Once they have proposal they will put together schedule and scope of project.
- Design for pavilion at Middle Campus

VI. Fund Development

A. Monthly fund development report

See report in board packet. Meeghan Fortson reported:

- Fall Giving Week (December 2-6); staff and Fund Development Committee will encourage support of Gather & Grow Fund
- Board members are encouraged to make their gift or pledge this fall; goal is 100% Board participation

VII. Educational Excellence

A. Monthly Educational Excellence Report

See report in Board packet. Hanah Goldberg reported:

- Continue to look at demographic information as a committee
- Educational Excellence Committee meeting on Dec. 5, followed by Diversity and Equity Action Team meeting
- IB Middle Years Programme session for board members went well

B. Public Affairs Subcommittee Report

Howard Franklin gave an update on public affairs:

- new APS board member
- current legislation

- Board of Education vote on Excellent Schools framework in January

VIII. Executive Session

A. Executive Session

Eric Teusink made a motion to enter into Executive Session to discuss personnel matters.

Howard Franklin seconded the motion.

The board **VOTED** unanimously to approve the motion.

The board entered Executive Session at approximately 9:15 pm to discuss personnel matters.

Howard Franklin made a motion to exit Executive Session.

Sabrina Sexton seconded the motion.

The board **VOTED** unanimously to approve the motion.

Board left executive session at 9:52 pm.

IX. Closing Items

A. Adjourn Meeting

Eric Teusink made a motion to adjourn the meeting.

Kristi Malloy seconded the motion.

The board **VOTED** unanimously to approve the motion.

There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 9:53 PM.

Respectfully Submitted,
Meeghan Fortson

Coversheet

PTCA Report

Section: I. Opening Items
Item: G. PTCA Report
Purpose: FYI
Submitted by:
Related Material: ANCS PTCA Board Report - 12.17.19.pdf



PTCA Board Report - Prepared for December 17, 2019

1. **Treasurer's Report:**

- a. Bank Balance at the end of November - \$22,940.55.
- b. Kickball proceeds were transferred to the PTCA. The event netted \$2,039.
- c. Fall Fest came in under the expense budget but brought in no income.
- d. Sponsorship proceeds are being transferred to the PTCA in December.
- e. School store is going strong including selling of our newest item, socks! We've sold 68 pairs.
- f. Largest expense to date is the \$6,250 spent on holiday gift cards for staff and administration.
- g. Membership update: At the end of November – 288 Paid Memberships + 77 Donated Memberships

- 2. BoxTops Sweepstakes Win** - ANCS was one of only five schools in the country to win BoxTops for Education's Scan for Your School Sweepstakes thanks to Marshall Howard and Amy Long Howard! Our school account has been credited 200,000 eBoxTops. With each eBoxTop being equal to \$.10, this means the ANCS PTCA will receive a check for **\$20,000** in April!! The PTCA Executive Committee will be collaborating with school leadership to determine how to best allocate these funds, so stayed tuned! A huge thank you to our BoxTops & Loyalty Programs Coordinator, Katie Varner, for encouraging us all to go digital with BoxTops this year! It has paid off!

3. **Event Updates**

- a. First PTCA Parents Day on Sunday, December 15th from 1-5pm at the Elementary Campus. \$20 for PTCA members, \$25 for non-members. Slow start to registration but hoping it will fill up closer to date.
- b. Upcoming Events
 - i. 12/20 Third Friday Coffee
 - ii. 1/3 Grant Application Live
 - iii. 1/14 PTCA General Meeting, Spring Committee Chair Meeting
 - iv. 1/17 Third Friday Coffee; Grant Applications Due
 - v. 1/21 Exec Committee Meeting
 - vi. 1/24 MC Coffee
 - vii. 1/31 Bingo Night
 - viii. 2/7 First Friday Fitness
 - ix. 2/10 Exec Committee Meeting
 - x. 2/21 Third Friday Coffee

4. **Committee Chairs and Vacancies**

- | | |
|--|--|
| <ol style="list-style-type: none"> a. Bingo Night, Marta Leo & Cathy McWhorter b. Cardboard Challenge, Marta Leo & Cathy McWhorter c. Car Wash, Chris Harbaugh d. Dine Outs/Parents Night Out, Lauren Sumrall & Alyssa Kopp e. Fall Fest, Amanda Evans & Dara Dearborn f. Friday Coffee, Bel Messaye & Sharda Mehta (EC), Stacey Armstrong (MC) g. Grandparents & Special Friends Day, Melissa Dreyer & Brett Albino (EC), Hannah Beth Millman (MC) | <ol style="list-style-type: none"> h. Health & Wellness, Elise VanderMeer i. Kickball Tournament, Cindy Ryan j. Loyalty Programs, Katie Varner k. Paw Prints Art Book, VACANT l. Related Arts, VACANT m. Room/Advisory Parents, Jenny Shulz n. Run with the Wolves 5K, Amy Howard & Colleen Keida o. School Store, VACANT p. Special Needs, VACANT q. Sustainability, Jessica Harlan r. Teacher & Faculty Appreciation, Shelby Gutenberger s. Yearbook, Ginny Walton |
|--|--|

Coversheet

2020-2021 School Calendar

Section: II. Old Business
Item: A. 2020-2021 School Calendar
Purpose: Vote
Submitted by:
Related Material: Courier_ Adopting the 2020-2021 academic calendar.pdf

Adopting the 2020-2021 academic calendar

Last month the K-8 leadership team was asked to propose the academic calendar for 2020-2021 in preparation for a vote by the board in December, following the same practice and timeline in place at ANCS for the past several years. The team used the Atlanta Public Schools (APS) calendar as a baseline to plot out the required 180 days of instruction during the course of the academic year.

The process was informed by data from before and after the shortened October break earlier this year, the 2018 survey on the 2019-2020 academic calendar, and over a decade worth of observations on student performance and behavior over the years.

The proposal arrived at is very similar to the calendars at most other charter organizations in the APS system. It includes week-long breaks in October and February, along with the same winter (December) and spring (April) breaks featured in the APS calendar. Although the fall (October) and mid-winter (February) breaks are longer, they coincide with days in both months when APS students do not report. The calendar also starts the academic year in the middle of the week - a deliberate strategy to help new students ease into their new grade or, for kindergartners and sixth graders, an entirely new environment and schedule.

The consensus of the schoolwide leadership team is that this calendar is the best option for ANCS. The intermittent breaks help alleviate student “burn-out” that is often associated with a decline in academic achievement and an increase in disruptive behavior. The breaks are considered advantageous to the mental health and social/emotional well-being of our students. Both breaks also include faculty work-days, allowing an opportunity for teachers to plan, collaborate and adjust lesson plans as necessary.

Once the 2020-2021 calendar proposal was complete, it was presented to the board at an open meeting with advanced notice. The following day, the proposal was sent to all parents/caregivers via the Courier (and once more since) and posted in the ANCS Facebook group. The calendar has been posted on the front page of the ANCS website, and hard copies were distributed at both campuses. It was also discussed publicly with advanced notice at a meeting of the Educational Excellence Committee. Throughout the process, parents were asked to provide feedback by phone, via email or in person.

Feedback from parents

Most feedback received focused on whether the calendar should include the extended fall and mid-winter breaks or follow the APS calendar more closely. Parents in support of the proposed calendar noticed that their kids seem to “perform better and feel less burned out” with the extended breaks. They spoke of the benefit to their mental health and overall learning, and improvements in attitude and behavior. This group included some parents who either now have or will soon have children at other APS institutions, including Maynard Jackson High School.

Parents who preferred a calendar more closely aligned with APS pointed out the difficulty and expense associated with finding childcare options during the breaks, as well as the complications associated with managing students in the same family with varying school schedules. We also heard complaints about the fact that we do not plan ahead for multiple academic years.

The impact on economically disadvantaged families was raised as well. Some parents wondered if the extended breaks might put us at a disadvantage as we look to increase our socioeconomic diversity.

Responding to Feedback: Equity & Access

We listened closely to parents' open and honest feedback, and we take our commitment to being a welcoming and supportive school for all families very seriously. We 1) researched other schools in the APS district, 2) set a plan in place to address this very critical concern.

With respect to our ability to increase our socioeconomic diversity, we found that **all** APS charters who follow a balanced calendar featuring extended breaks are serving populations with a comparatively high percentage of economically disadvantaged students (35% - 100%). The data does not show that the extended breaks have had a negative impact on these schools' ability to attract and retain students from lower income families.

To accommodate current and future ANCS families, work has begun to reach out to community partners to schedule enrichment activities and programming options for ANCS students during the proposed fall and mid-winter breaks. If the draft calendar is adopted, all charter school students in the Jackson cluster will be on break at the same times (about 2,400 children), creating a significant demand for such options. As we cultivate these opportunities, we will assess the need to support and coordinate the enrollment process to make it easier on parents. We will also plan to provide financial support for those families that need it - similar to the assistance we provide in other areas. The target list of organizations will include many of the same that offer camps during the summer.

Lastly, we will work with the board to shift to a process by which we propose and adopt the calendar for multiple academic years, thereby improving parents' ability to plan further ahead. Thank you for your engagement throughout this process.

Coversheet

Charter Renewal Update

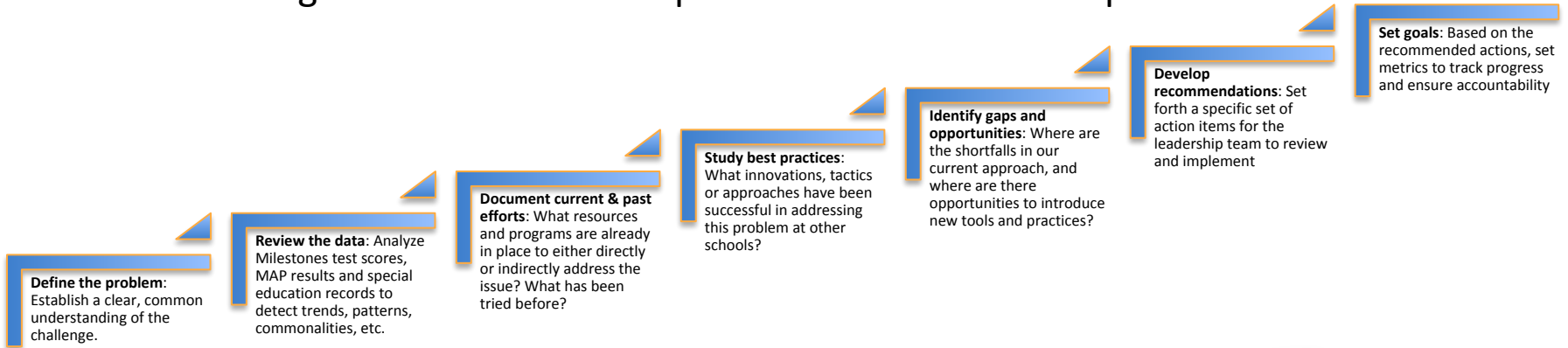
Section: IV. Executive Director's Report
Item: A. Charter Renewal Update
Purpose: FYI
Submitted by:
Related Material: 12-17 ED Report.pdf
Charter Renewal Timeline.pdf

Executive Director's Report

CREATE announcement

Achievement Gap Task Force Update

Atlanta Neighborhood Charter School Closing the Achievement Gap: 2019-2020 Process Map



Achievement Gap Task Force Update

Three subgroups were formed to begin work in the following areas:

- Documenting/reviewing past and current efforts to close the achievement gap
 - ANCS has launched numerous initiatives with the purpose of improving performance across subgroups. This group will inventory those initiatives with the intent of learning what may have been effective and what may not have worked.
- Building student profiles in select categories.
 - This process involves the development of mini case studies using real (anonymous) data from ANCS students.
- Gather best practices
 - Which schools - both locally and nationally - have experienced success in reducing racial disparity? What have they done to drive that success?

The group is scheduled to meet again from 9:30am - 1:30pm on January 29th. The three subgroups will report out at that meeting.

Apply APS Charter

- Centralized platform and process for application, lottery selection and single application acceptance for most APS charter schools
- ANCS will enter separate agreement to administer enrollment process on the same platform

Timeline:

- Application window open for families: January 29th, 2020
- Application window close for families: March 2nd
- Lottery results released to families: March 16th
- Offer accept/rescind deadline: April 1st



ANCS Charter Renewal Timeline

12/12/19

Deadline	Activity
Nov – Dec 2019	<ul style="list-style-type: none"> Renewal task force is established Renewal project is kick-off Project plan is developed and approved by ED
Jan – Feb 2020	<ul style="list-style-type: none"> Executive summary drafting Past performance analysis Past performance narrative drafting
Feb 14, 2020	<ul style="list-style-type: none"> Executive summary and past performance sections due to ED/task force for review
Feb 24, 2020	<ul style="list-style-type: none"> Petition notes due to GCSA/Falco
Feb 28, 2020	<ul style="list-style-type: none"> Executive summary and past performance sections revised with staff/board revisions
March – April 2020	<ul style="list-style-type: none"> Work on educational analysis and narrative for changes to program and looking to the future sections
April 24, 2020	<ul style="list-style-type: none"> Final sections due to ED/task force for review
May 4, 2020	<ul style="list-style-type: none"> Petition notes due to GCSA/Falco
May 15, 2020	<ul style="list-style-type: none"> Revised sections due to ED
May 2020	<ul style="list-style-type: none"> Collect/organize exhibits and appendices
June 1, 2020	<ul style="list-style-type: none"> Finalize exhibits and appendices
June 1-30, 2020	<ul style="list-style-type: none"> Final petition review period
July 1, 2020	<ul style="list-style-type: none"> Final petition and ancillary documents delivered to ED for submission to APS

Coversheet

Monthly Governance Report

Section: V. Governance
Item: A. Monthly Governance Report
Purpose: Discuss
Submitted by:
Related Material:
Governance Committee Meeting Report for ANCS Board meeting Dec 17 2019.pdf

Governance Committee Meeting Report for ANCS Board meeting held Dec 17, 2019
Submitted by Kristen Frenzel, Chair of Governance Committee

1. Policy review:

We divided up the work for the second set of policies and will both review and pass to appropriate board/leadership/staff person for input

2. Annual Review of ED procedure:

We are currently creating the mid-year evaluation and will distribute to LT, ED and Board in January.

3. Nominations:

Nakia is head of Nominations Task force and the nominations process has been the focus of the Governance committee for this month.

Coversheet

Nominations Task Force Update

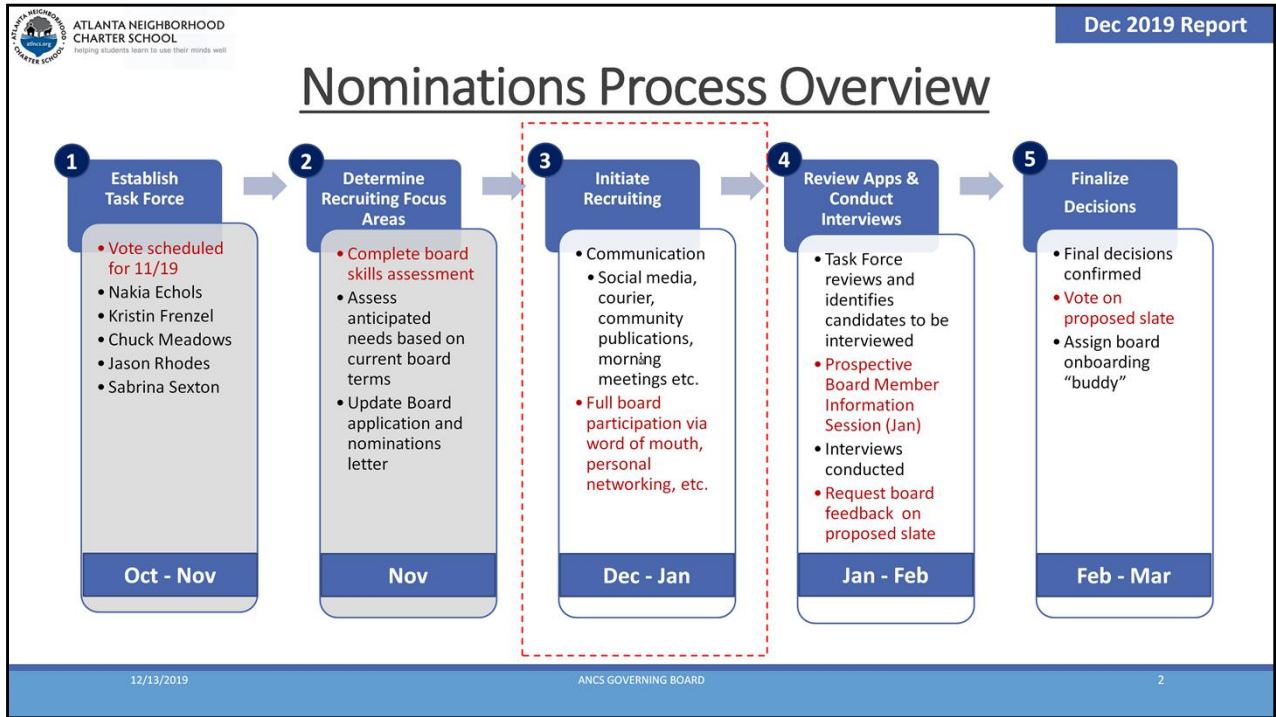
Section: V. Governance
Item: B. Nominations Task Force Update
Purpose: FYI
Submitted by:
Related Material: Nominations Task Force Report - Dec 2019.pdf



**ATLANTA NEIGHBORHOOD
CHARTER SCHOOL**

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**NOMINATIONS TASK FORCE DECEMBER BOARD REPORT
PREPARED BY NAKIA ECHOLS
2019-2020**





December Update

- Updated letter from nominations chair & questions on application form
- Aligned nominations timeline to unified application & lottery timeline
- Defined communication plan
 - Save the Date via Courier and FB
 - Communication vehicles
 - ANCS FB page
 - Morning meetings (EC & MC)
 - ANCS Family FB page
 - Grant Park Parents Network FB
 - Summerhill – Grant Park – Peoplestown FB
 - Grant Park – Peoplestown FB
 - Atlanta Women’s Foundation board opportunities portal
 - United Way VIP Board opportunities
 - Screens & outdoor signs at both campuses



ATLANTA NEIGHBORHOOD
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Dec 2019 Report

2020-2021 Recruiting Focus Areas

- **Public Affairs**
 - Fill potential skill gap and/or knowledge transfer
- **Technology**
 - Fill potential skill gap and/or knowledge transfer
- **Diversity/Equity/Inclusion**
 - Impacts strategic plan, charter renewal, and other key initiatives
- **Facilities & Grounds**
 - Knowledge transfer and continuity
- Educational Excellence, Fund Development, non profit board governance experience
- Middle campus parent, Non parent

12/13/2019

ANCS GOVERNING BOARD

4

Coversheet

Monthly Business & Operations Report

Section: VI. Business & Operations
Item: A. Monthly Business & Operations Report
Purpose: Discuss
Submitted by:
Related Material: BusOps Comm BOD Update_December 2019.pdf

December 2019

Business & Operations Committee Update



Financial

- ❑ Cash balance (period end 11/30/19) = \$2.45M
 - ❖ \$1.59M in Operating Account
 - ❖ \$859k in Investments (\$773k internally designated as restricted funds; \$86k in unrestricted funds)
- ❑ Revenue items of interest:
 - ✓ Cash position is strong; No currently anticipated funding issues
 - ✓ FY20 general fund allocation increases and FTE count adjustment have resulted in an FY20 monthly increase of \$40k/mo for EC and \$22k/mo for MC (Total of \$369,762)
 - ✓ FY19 administrative fee refund payment was received in December; one-time payment totaling \$82,200 (\$50k for EC; \$32.2k for MC)
 - ✓ Budget revision to account for additional funds above will occur during Jan/Feb timeframe.
- ❑ Other Items of Interest:
 - ✓ The Final Form 990 draft for last Fiscal Year is attached to this update for review by the Board prior to filing
 - ✓ Business Operations Committee finalized an annual calendar of financial and operational events and will distribute a final version to the Board prior to the January meeting



Facilities & Grounds

- ❑ Roof project:
 - ✓ Roof project will be postponed until May 2020 due to necessary structural repairs that must occur to support new roof
 - ✓ Still anticipate summer roof replacement timeline
- ❑ Intercom System:
 - ✓ Current intercom system requires upgrading; age of system makes it difficult and costly to obtain parts and services
 - ✓ Currently meeting with vendors to determine needs and scope
 - ✓ Grant of \$30k for each campus has been awarded to ANCS to defray some of the cost of the new system; grant funds were received in October and are reflected in the financials
- ❑ MC Buildings and Grounds Project:
 - ✓ Backyard Project still ongoing
 - ✓ Park Pride engaged the students in a visioning process ; currently mapping out a master plan to incorporate that vision

ATLANTA NEIGHBORHOOD CHARTER SCHOOL
FY 2020 - Monthly Cash Flow Statement
November 30, 2019

		Allocation based on FTE Count = 620											FY21	
		Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	Jul-20
Revenue														
Local/State Funding	\$0	\$1,012,406	\$1,012,406	\$1,075,488	\$1,023,716	\$1,156,233	\$1,074,033	\$1,074,033	\$1,074,033	\$1,074,033	\$1,074,033	\$1,074,033	\$0	\$0
Grants	\$42,222	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Title 2 Reimbursement	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Contributions & Fundraising	\$8,677	\$6,206	\$17,900	\$32,640	\$17,030	\$14,000	\$14,000	\$14,000	\$90,000	\$14,000	\$19,586	\$4,000	\$0	\$0
Program Income	\$984	\$95,684	\$83,190	\$43,630	\$22,259	\$33,500	\$38,000	\$50,000	\$60,000	\$40,000	\$50,000	\$15,000	\$0	\$0
Nutrition Program Income	\$692	\$32,897	\$32,476	\$26,603	\$36,380	\$30,000	\$30,000	\$30,000	\$25,000	\$21,000	\$20,000	\$9,000	\$0	\$0
Other Income	\$543	\$320	\$3,746	\$420	\$472	\$700	\$700	\$1,000	\$1,000	\$1,000	\$1,200	\$1,000	\$500	\$500
Total Revenue	\$53,117	\$1,147,514	\$1,149,717	\$1,178,781	\$1,099,855	\$1,234,433	\$1,156,733	\$1,169,033	\$1,250,033	\$1,150,033	\$1,164,819	\$29,000	\$500	
Expenditures														
Salaries and Benefits	\$694,360	\$740,951	\$911,052	\$824,345	\$810,253	\$750,000	\$760,000	\$760,000	\$760,000	\$760,000	\$760,000	\$755,000	\$760,000	\$760,000
Professional Development	\$10,656	\$6,839	\$706	\$39,168	\$12,773	\$10,000	\$5,000	\$5,000	\$5,000	\$10,000	\$5,000	\$10,000	\$10,000	\$0
Curriculum & Classroom Expense	\$3,455	\$37,792	\$17,889	\$14,977	\$9,727	\$7,000	\$10,000	\$10,000	\$2,000	\$7,000	\$6,000	\$10,000	\$10,000	\$0
Program Expenses	\$4,517	\$8,602	\$6,893	\$5,127	\$5,610	\$15,000	\$15,000	\$15,000	\$31,000	\$10,000	\$20,000	\$10,000	\$10,000	\$0
Building & Grounds	\$105,726	\$54,761	\$44,976	\$46,336	\$44,923	\$50,000	\$50,000	\$50,000	\$50,000	\$45,000	\$40,000	\$45,000	\$45,000	\$36,000
Fixed Assets Expenditures	\$0	\$0	\$34,356	\$1,106	\$2,440	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$17,000	\$10,000	\$10,000	\$0
Professional Services	\$8,475	\$27,105	\$1,465	\$0	\$5,309	\$930	\$0	\$1,200	\$2,000	\$2,000	\$345	\$50	\$0	\$0
Gen&Admin/Insurance/Interest	\$46,431	\$38,785	\$28,633	\$22,568	\$30,952	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$3,498	\$5,000	\$5,000
Nutrition Program Expenses	\$888	\$22,750	\$21,663	\$19,585	\$23,882	\$14,000	\$17,000	\$17,000	\$21,000	\$16,000	\$15,315	\$2,500	\$0	\$0
Equipment Rental (Copiers)	\$2,115	\$1,879	\$5,140	\$4,753	\$4,672	\$4,000	\$4,500	\$4,500	\$4,500	\$4,000	\$4,000	\$4,000	\$0	\$0
Fundraising Expenses	\$2,125	\$2,519	\$3,306	\$1,695	\$726	\$1,000	\$2,000	\$2,000	\$35,000	\$500	\$500	\$0	\$0	\$0
Total Expenditures	\$878,749	\$941,984	\$1,076,078	\$979,661	\$951,266	\$886,930	\$898,500	\$899,700	\$945,500	\$889,500	\$883,160	\$850,048	\$801,000	
Total Revenues - Total Expenditures	(\$825,632)	\$205,530	\$73,639	\$199,119	\$148,589	\$347,503	\$258,233	\$269,333	\$304,533	\$260,533	\$281,659	\$(821,048)	(\$800,500)	
EOM Cash Balance	\$759,211	\$837,208	\$1,082,984	\$1,462,560	\$1,591,001	\$1,938,503	\$2,196,736	\$2,466,069	\$2,770,602	\$3,031,135	\$3,312,794	\$2,491,746	\$1,691,246	
	Actual	Actual	Actual	Actual	Actual	Projected	Projected	Projected	Projected	Projected	Projected	Projected	Projected	

Note: Adjusted to reflect only Atlantic Capital Bank operating accounts. Not including \$859k of investments

ATLANTA NEIGHBORHOOD CHARTER SCHOOL**Budget to Actual FY2020****YTD November 30, 2019**

Period Ended 11/30/19

	YTD FY2019 Actual	YTD FY2020 Actual	YTD Budget	YTD \$Variance	FY2020 Budget
Income					
Local/State Funding	\$3,978,819	\$4,124,016	\$3,996,121	127,896	9,990,302
Grants	\$0	\$42,222	\$0	42,222	0
Title 2 Funding	\$1,000	\$0	\$1,000	0	1,000
Contributions & Fundraising	\$49,411	\$82,453	\$63,414	19,039	233,000
Program Income	\$251,018	\$245,748	\$231,000	14,748	517,500
Nutrition Income	\$133,011	\$129,047	\$120,000	9,047	285,000
Other Income	\$2,260	\$6,055	\$2,361	3,695	8,700
Total Income	\$ 4,415,519	\$4,629,541	\$4,413,896	\$ 215,645	\$ 11,035,502

Expenditures

Salaries and Benefits	\$3,745,794	\$3,977,247	\$3,830,039	(147,208)	9,133,710
Professional Development	\$47,677	\$67,811	\$63,872	(3,939)	113,500
Curriculum & Classroom Expenses	\$117,160	\$84,344	\$138,290	53,946	190,000
Program Expenses	\$40,009	\$30,246	\$64,000	33,754	180,000
Building & Grounds	\$203,814	\$296,112	\$251,133	(44,979)	581,133
Fixed Asset Expenditures	\$108,883	\$37,902	\$100,000	62,098	227,000
Professional Services	\$37,459	\$41,443	\$28,476	(12,967)	35,000
Gen&Admin/Insurance/Interest Expense	\$94,148	\$166,874	\$106,502	(60,372)	200,000
Nutrition Program Purchases	\$86,138	\$88,769	\$77,185	(11,584)	180,000
Equipment Rental (Copiers)	\$32,473	\$18,559	\$20,500	1,941	50,000
Fundraising Expenses	\$7,127	\$10,246	\$10,416	170	51,400
Total Expenditures	\$4,520,682	\$4,819,552	\$4,690,413	\$ (129,140)	\$ 10,941,743
Operating Income/Loss	\$ (105,163)	\$ (190,012)	(\$276,517)	\$ 86,505	\$ 93,759

Total investments held by ANCS**11/30/2019**

Institution	Investment	Amount
Atlantic Capital Bank	Operating accounts	1,591,001
		1,591,001
Edward Jones - State Bank of India	CD	228,000 matures 2/2020
Edward Jones - BMO Harris Bank	CD	200,000 matures 5/2020
Edward Jones - Money Market	Money Market	127,886
Self-Help Credit Union	CD	238,634 matures 10/2021
Self-Help Credit Union	Money Market	64,754
Total invested funds (not at ACB)		859,274
Total restricted funds - reserves		-772,820
Total unrestricted investments		86,454
Grand total ANCS funds		\$2,450,275

MAULDIN & JENKINS LLC
200 GALLERIA PKWY SE STE 1700
ATLANTA, GA 30339-5946

ATLANTA NEIGHBORHOOD CHARTER SCHOOL
688 GRANT STREET SE
ATLANTA, GA 30315

|||||.....|||||

DRAFT

Caution: Forms printed from within Adobe Acrobat may not meet IRS or state taxing agency specifications. When using Acrobat, select the "Actual Size" in the Adobe "Print" dialog.

CLIENT'S COPY

DRAFT

MAULDIN & JENKINS

December 5, 2019

Atlanta Neighborhood Charter School
688 Grant Street SE
Atlanta, GA 30315
Attention: Ms. Kari Lovell

Dear Kari:

Enclosed is the organization's 2018 Exempt Organization return.

Specific filing instructions are as follows.

FORM 990 RETURN:

This return has been prepared for electronic filing. If you wish to have it transmitted electronically to the IRS, please sign, date, and return Form 8879-EO to our office. We will then submit the electronic return to the IRS. Do not mail a paper copy of the return to the IRS. Return Form 8879-EO to us by May 15, 2020.

Mauldin & Jenkins has confirmed, with the Georgia Department of Revenue, that the Form 990 provided to Georgia does not require signature. We have forwarded a copy to GA DOR on your behalf.

A copy of the return is enclosed for your files. We suggest that you retain this copy indefinitely.

Sincerely,

Mary Jo Alexander
MAULDIN & JENKINS, LLC

***** THIS IS NOT A FILEABLE COPY *****

**IRS e-file Signature Authorization
for an Exempt Organization**

OMB No. 1545-1878

Form **8879-EO**

For calendar year 2018, or fiscal year beginning JUL 1, 2018, and ending JUN 30, 2019

2018

Department of the Treasury
Internal Revenue Service

▶ Do not send to the IRS. Keep for your records.

▶ Go to www.irs.gov/Form8879EO for the latest information.

Name of exempt organization

Employer identification number

ATLANTA NEIGHBORHOOD CHARTER SCHOOL

58-2435592

Name and title of officer

KARI LOVELL

DIRECTOR FINANCE & OPERATION

Part I Type of Return and Return Information (Whole Dollars Only)

Check the box for the return for which you are using this Form 8879-EO and enter the applicable amount, if any, from the return. If you check the box on line 1a, 2a, 3a, 4a, or 5a, below, and the amount on that line for the return being filed with this form was blank, then leave line 1b, 2b, 3b, 4b, or 5b, whichever is applicable, blank (do not enter -0-). But, if you entered -0- on the return, then enter -0- on the applicable line below. Do not complete more than one line in Part I.

1a	Form 990 check here	▶ <input checked="" type="checkbox"/>	b	Total revenue, if any (Form 990, Part VIII, column (A), line 12)	1b	<u>12,473,544.</u>
2a	Form 990-EZ check here	▶ <input type="checkbox"/>	b	Total revenue, if any (Form 990-EZ, line 9)	2b	
3a	Form 1120-POL check here	▶ <input type="checkbox"/>	b	Total tax (Form 1120-POL, line 22)	3b	
4a	Form 990-PF check here	▶ <input type="checkbox"/>	b	Tax based on investment income (Form 990-PF, Part VI, line 5)	4b	
5a	Form 8868 check here	▶ <input type="checkbox"/>	b	Balance Due (Form 8868, line 3c)	5b	

Part II Declaration and Signature Authorization of Officer

Under penalties of perjury, I declare that I am an officer of the above organization and that I have examined a copy of the organization's 2018 electronic return and accompanying schedules and statements and to the best of my knowledge and belief, they are true, correct, and complete. I further declare that the amount in Part I above is the amount shown on the copy of the organization's electronic return. I consent to allow my intermediate service provider, transmitter, or electronic return originator (ERO) to send the organization's return to the IRS and to receive from the IRS (a) an acknowledgement of receipt or reason for rejection of the transmission, (b) the reason for any delay in processing the return or refund, and (c) the date of any refund. If applicable, I authorize the U.S. Treasury and its designated Financial Agent to initiate an electronic funds withdrawal (direct debit) entry to the financial institution account indicated in the tax preparation software for payment of the organization's federal taxes owed on this return, and the financial institution to debit the entry to this account. To revoke a payment, I must contact the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 business days prior to the payment (settlement) date. I also authorize the financial institutions involved in the processing of the electronic payment of taxes to receive confidential information necessary to answer inquiries and resolve issues related to the payment. I have selected a personal identification number (PIN) as my signature for the organization's electronic return and, if applicable, the organization's consent to electronic funds withdrawal.

Officer's PIN: check one box only

I authorize MAULDIN & JENKINS LLC to enter my PIN 13689
ERO firm name Enter five numbers, but do not enter all zeros

as my signature on the organization's tax year 2018 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I also authorize the aforementioned ERO to enter my PIN on the return's disclosure consent screen.

As an officer of the organization, I will enter my PIN as my signature on the organization's tax year 2018 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I will enter my PIN on the return's disclosure consent screen.

Officer's signature ▶ ***** THIS IS NOT A FILEABLE COPY *** Date ▶ _____

Part III Certification and Authentication

ERO's EFIN/PIN. Enter your six-digit electronic filing identification number (EFIN) followed by your five-digit self-selected PIN.

67338111111

Do not enter all zeros

I certify that the above numeric entry is my PIN, which is my signature on the 2018 electronically filed return for the organization indicated above. I confirm that I am submitting this return in accordance with the requirements of Pub. 4163, Modernized e-File (MeF) Information for Authorized IRS e-file Providers for Business Returns.

ERO's signature ▶ MARY JO ALEXANDER Date ▶ 12/05/19

**ERO Must Retain This Form - See Instructions
Do Not Submit This Form to the IRS Unless Requested To Do So**

LHA For Paperwork Reduction Act Notice, see instructions.

Form **8879-EO** (2018)

EXTENDED TO MAY 15, 2020

Form **990**

Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

2018

Department of the Treasury
Internal Revenue Service

▶ Do not enter social security numbers on this form as it may be made public.
▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

A For the 2018 calendar year, or tax year beginning **JUL 1, 2018** and ending **JUN 30, 2019**

B Check if applicable: <input type="checkbox"/> Address change <input type="checkbox"/> Name change <input type="checkbox"/> Initial return <input type="checkbox"/> Final return/terminated <input type="checkbox"/> Amended return <input type="checkbox"/> Application pending	C Name of organization ATLANTA NEIGHBORHOOD CHARTER SCHOOL Doing business as Number and street (or P.O. box if mail is not delivered to street address) Room/suite 688 GRANT STREET SE City or town, state or province, country, and ZIP or foreign postal code ATLANTA, GA 30315	D Employer identification number 58-2435592 E Telephone number 404-624-6226
I Tax-exempt status: <input checked="" type="checkbox"/> 501(c)(3) <input type="checkbox"/> 501(c) () (insert no.) <input type="checkbox"/> 4947(a)(1) or <input type="checkbox"/> 527		G Gross receipts \$ 12,563,911.
J Website: ▶ WWW.ATLNCS.ORG		H(a) Is this a group return for subordinates? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No H(b) Are all subordinates included? <input type="checkbox"/> Yes <input type="checkbox"/> No If "No," attach a list. (see instructions)
K Form of organization: <input checked="" type="checkbox"/> Corporation <input type="checkbox"/> Trust <input type="checkbox"/> Association <input type="checkbox"/> Other ▶		H(c) Group exemption number ▶ L Year of formation: 1998 M State of legal domicile: GA

Part I Summary

	1 Briefly describe the organization's mission or most significant activities: SEE SCHEDULE O		
Activities & Governance	2 Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets.		
	3 Number of voting members of the governing body (Part VI, line 1a)	3	12
	4 Number of independent voting members of the governing body (Part VI, line 1b)	4	12
	5 Total number of individuals employed in calendar year 2018 (Part V, line 2a)	5	173
	6 Total number of volunteers (estimate if necessary)	6	75
	7a Total unrelated business revenue from Part VIII, column (C), line 12	7a	0.
	b Net unrelated business taxable income from Form 990-T, line 38	7b	0.
Revenue	8 Contributions and grants (Part VIII, line 1h)	Prior Year 10,376,079.	Current Year 11,642,472.
	9 Program service revenue (Part VIII, line 2g)	742,583.	855,035.
	10 Investment income (Part VIII, column (A), lines 3, 4, and 7d)	9,918.	27,354.
	11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	-12,608.	-51,317.
	12 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	11,115,972.	12,473,544.
	Expenses	13 Grants and similar amounts paid (Part IX, column (A), lines 1-3)	499.
14 Benefits paid to or for members (Part IX, column (A), line 4)		0.	0.
15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		8,924,854.	9,870,530.
16a Professional fundraising fees (Part IX, column (A), line 11e)		0.	0.
b Total fundraising expenses (Part IX, column (D), line 25) ▶ 111,464.			
17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		2,308,710.	2,466,496.
18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		11,234,063.	12,338,190.
19 Revenue less expenses. Subtract line 18 from line 12	-118,091.	135,354.	
Net Assets or Fund Balances	20 Total assets (Part X, line 16)	Beginning of Current Year 5,293,223.	End of Year 5,507,144.
	21 Total liabilities (Part X, line 26)	2,067,863.	2,146,430.
	22 Net assets or fund balances. Subtract line 21 from line 20	3,225,360.	3,360,714.

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here	Signature of officer KARI LOVELL, DIRECTOR FINANCE & OPERATION Type or print name and title	Date _____			
Paid Preparer Use Only	Print/Type preparer's name MARY JO ALEXANDER	Preparer's signature MARY JO ALEXANDER	Date 12/05/19	Check if self-employed <input type="checkbox"/>	PTIN P00002534
	Firm's name ▶ MAULDIN & JENKINS LLC	Firm's EIN ▶ 58-0692043			
	Firm's address ▶ 200 GALLERIA PKWY SE STE 1700 ATLANTA, GA 30339-5946		Phone no. 770-955-8600		

May the IRS discuss this return with the preparer shown above? (see instructions) Yes No

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III [X]

1 Briefly describe the organization's mission: THE MISSION OF THE ATLANTA NEIGHBORHOOD CHARTER SCHOOL (ANCS) IS TO USE THE PRINCIPLES OF THE COALITION OF ESSENTIAL SCHOOLS TO: BUILD AN EMPOWERED AND INCLUSIVE COMMUNITY OF STUDENTS, PARENTS, AND EDUCATORS; ENGAGE THE WHOLE CHILD--INTELLECTUALLY, SOCIAL-EMOTIONALLY, AND

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? [] Yes [X] No If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? [] Yes [X] No If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code:) (Expenses \$ 9,222,031. including grants of \$ 1,164.) (Revenue \$ 855,035.) ANCS STRIVES TO BE A DYNAMIC LEARNING COMMUNITY WHERE STUDENTS BECOME LIFE-LONG LEARNERS, DEVELOP SELF KNOWLEDGE, AND ARE CHALLENGED TO EXCEL. RECENT ACCOMPLISHMENTS INCLUDE: *CONTINUED SUCCESS WITH ACADEMIC EXCELLENCE AS EVIDENCED BY AN ABOVE-AVERAGE COLLEGE ATTENDANCE RATE BY OUR ALUMNAE AND 2018 STATE TEST SCORES THAT ARE 18% HIGHER IN ENGLISH/READING AND 10% HIGHER IN MATH THAN STATE AVERAGES *OUR MIDDLE CAMPUS BECOMING FULLY AUTHORIZED AS AN INTERNATIONAL BACCALAUREATE "WORLD SCHOOL" FOR THE MIDDLE YEARS PROGRAM *BEING ONE OF THE FEW SCHOOLS/DISTRICTS IN THE STATE OF GEORGIA TO RECEIVE A 2018 "GOLDEN RADISH" AWARD FROM THE GEORGIA DEPARTMENT OF EDUCATION, GEORGIA DEPARTMENT OF AGRICULTURE, GEORGIA DEPARTMENT OF

4b (Code:) (Expenses \$ including grants of \$) (Revenue \$)

4c (Code:) (Expenses \$ including grants of \$) (Revenue \$)

4d Other program services (Describe in Schedule O.) (Expenses \$ including grants of \$) (Revenue \$)

4e Total program service expenses 9,222,031.

Part IV Checklist of Required Schedules

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A</i>	1 X	
2 Is the organization required to complete <i>Schedule B, Schedule of Contributors?</i>	2 X	
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i>	3	X
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i>	4	X
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III</i>	5	X
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i>	6	X
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i>	7	X
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i>	8	X
9 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i>	9	X
10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i>	10	X
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If "Yes," complete Schedule D, Part VI</i>	11a X	
b Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i>	11b	X
c Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i>	11c	X
d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i>	11d	X
e Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i>	11e	X
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i>	11f X	
12a Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI and XII</i>	12a X	
b Was the organization included in consolidated, independent audited financial statements for the tax year? <i>If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional</i>	12b	X
13 Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E</i>	13 X	
14a Did the organization maintain an office, employees, or agents outside of the United States?	14a	X
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV</i>	14b	X
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV</i>	15	X
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV</i>	16	X
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i>	17	X
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>	18 X	
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III</i>	19	X
20a Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i>	20a	X
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	
21 Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>	21	X

Part IV Checklist of Required Schedules (continued)

		Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J		X
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I		X
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):		
a	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV		X
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV		X
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	X	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1		X
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?		X
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O	X	

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V

		Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable		
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable		
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	X	

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

		Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return		
	2a 173		
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	X	
Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?		X
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?		X
b	If "Yes," enter the name of the foreign country: See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).		
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?		X
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?		X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?		
7	Organizations that may receive deductible contributions under section 170(c).		
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	X	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	X	
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?		X
d	If "Yes," indicate the number of Forms 8282 filed during the year		
	7d		
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?		X
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?		
9	Sponsoring organizations maintaining donor advised funds.		
a	Did the sponsoring organization make any taxable distributions under section 4966?		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?		
10	Section 501(c)(7) organizations. Enter:		
a	Initiation fees and capital contributions included on Part VIII, line 12	10a	
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b	
11	Section 501(c)(12) organizations. Enter:		
a	Gross income from members or shareholders	11a	
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)	11b	
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a	
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b	
13	Section 501(c)(29) qualified nonprofit health insurance issuers.		
a	Is the organization licensed to issue qualified health plans in more than one state?	13a	
Note. See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans	13b	
c	Enter the amount of reserves on hand	13c	
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a	X
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b	
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year?	15	X
If "Yes," see instructions and file Form 4720, Schedule N.			
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16	X
If "Yes," complete Form 4720, Schedule O.			

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI

Section A. Governing Body and Management

		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.		
1b	Enter the number of voting members included in line 1a, above, who are independent		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?		X
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person?		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?		X
6	Did the organization have members or stockholders?		X
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?		X
7b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:		
8a	The governing body?	X	
8b	Each committee with authority to act on behalf of the governing body?	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O		X

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

		Yes	No
10a	Did the organization have local chapters, branches, or affiliates?		X
10b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	X	
11b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.		
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	X	
12b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	X	
12c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	X	
13	Did the organization have a written whistleblower policy?	X	
14	Did the organization have a written document retention and destruction policy?	X	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
15a	The organization's CEO, Executive Director, or top management official	X	
15b	Other officers or key employees of the organization	X	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).		
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?		X
16b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?		

Section C. Disclosure

- 17** List the states with which a copy of this Form 990 is required to be filed **GA**
- 18** Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.
 Own website Another's website Upon request Other (explain in Schedule O)
- 19** Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.
- 20** State the name, address, and telephone number of the person who possesses the organization's books and records **KARI LOVELL - 404-624-6226**
688 GRANT ST SE, ATLANTA, GA 30315

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) LIA SANTOS BOARD CHAIR	5.00	X		X			0.	0.	0.	
(2) LAURA MELTON FINANCE CHAIR	5.00	X					0.	0.	0.	
(3) HANAH GOLDBURG AT LARGE	5.00	X					0.	0.	0.	
(4) JORDACHE AVERY AT LARGE	5.00	X					0.	0.	0.	
(5) NICK CHILES SECRETARY	5.00	X		X			0.	0.	0.	
(6) MEEGHAN FORTSON DEVELOPMENT	5.00	X					0.	0.	0.	
(7) HOWARD FRANKLIN PUBLIC AFFAIRS	5.00	X					0.	0.	0.	
(8) NAKIA ECHOLS TECHNOLOGY	5.00	X					0.	0.	0.	
(9) SABRINA SEXTON AT LARGE	5.00	X					0.	0.	0.	
(10) KRISTEN FRENZEL AT LARGE	5.00	X					0.	0.	0.	
(11) ERIC TEUSINK EDUCATIONAL EXCELLENCE	5.00	X					0.	0.	0.	
(12) JOYCE GIST LEWIS GOVERNANCE	5.00	X					0.	0.	0.	
(13) MATTHEW UNDERWOOD EXECUTIVE DIRECTOR	40.00			X			113,751.	0.	20,072.	
(14) KARI LOVELL CFO	40.00			X			97,116.	0.	6,150.	
(15) LARA ZELSKI SECRETARY	40.00			X			108,288.	0.	20,072.	
(16) CHUCK MEADOWS EXECUTIVE DIRECTOR	40.00			X			0.	0.	0.	
(17) CATHEY GOODGAME MIDDLE SCHOOL PRINCIPAL	40.00				X		110,299.	0.	6,678.	

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
1b Sub-total							429,454.	0.	52,972.	
c Total from continuation sheets to Part VII, Section A							0.	0.	0.	
d Total (add lines 1b and 1c)							429,454.	0.	52,972.	

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization **3**

	Yes	No
3 Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>		X
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i>		X
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i>		X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
NONE		

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization **0**

Part VIII Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII

			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514	
Contributions, Gifts, Grants and Other Similar Amounts	1 a Federated campaigns	1a					
	b Membership dues	1b					
	c Fundraising events	1c	64,237.				
	d Related organizations	1d					
	e Government grants (contributions)	1e	11,397,719.				
	f All other contributions, gifts, grants, and similar amounts not included above	1f	180,516.				
	g Noncash contributions included in lines 1a-1f: \$		47,849.				
	h Total. Add lines 1a-1f		11,642,472.				
	Program Service Revenue	2 a OTHER PROGRAM INCOME	Business Code 611710	530,929.	530,929.		
b STUDENT MEAL INCOME		611710	312,925.	312,925.			
c FIELD TRIP INCOME		611710	11,181.	11,181.			
d							
e							
f All other program service revenue							
g Total. Add lines 2a-2f			855,035.				
Other Revenue	3 Investment income (including dividends, interest, and other similar amounts)		27,354.			27,354.	
	4 Income from investment of tax-exempt bond proceeds						
	5 Royalties						
	6 a Gross rents	(i) Real					
		(ii) Personal					
		b Less: rental expenses					
		c Rental income or (loss)					
	d Net rental income or (loss)						
	7 a Gross amount from sales of assets other than inventory	(i) Securities					
		(ii) Other					
		b Less: cost or other basis and sales expenses					
		c Gain or (loss)					
	d Net gain or (loss)						
	8 a Gross income from fundraising events (not including \$ 64,237. of contributions reported on line 1c). See Part IV, line 18	a	33,352.				
		b Less: direct expenses	b	90,367.			
c Net income or (loss) from fundraising events			-57,015.			-57,015.	
9 a Gross income from gaming activities. See Part IV, line 19	a	4,105.					
	b Less: direct expenses	b	0.				
	c Net income or (loss) from gaming activities		4,105.			4,105.	
10 a Gross sales of inventory, less returns and allowances	a						
	b Less: cost of goods sold	b					
	c Net income or (loss) from sales of inventory						
Miscellaneous Revenue		Business Code					
11 a MISCELLANEOUS	900099	1,593.			1,593.		
b							
c							
d All other revenue							
e Total. Add lines 11a-11d		1,593.					
12 Total revenue. See instructions		12,473,544.	855,035.	0.	-23,963.		

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21				
2 Grants and other assistance to domestic individuals. See Part IV, line 22	1,164.	1,164.		
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	372,254.	276,194.	93,063.	2,997.
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	6,850,106.	5,082,434.	1,712,526.	55,146.
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	1,284,817.	953,270.	321,204.	10,343.
9 Other employee benefits	851,833.	632,017.	212,958.	6,858.
10 Payroll taxes	511,520.	379,522.	127,880.	4,118.
11 Fees for services (non-employees):				
a Management				
b Legal	20,205.		20,205.	
c Accounting	15,500.		15,500.	
d Lobbying				
e Professional fundraising services. See Part IV, line 17				
f Investment management fees				
g Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Sch O.)	273,824.	244,178.	29,646.	
12 Advertising and promotion	9,948.			9,948.
13 Office expenses	204,144.	163,137.	41,007.	
14 Information technology	28,146.	18,729.	9,417.	
15 Royalties				
16 Occupancy	498,360.	445,187.	53,173.	
17 Travel	106,641.	86,034.	20,607.	
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings	19,581.	19,581.		
20 Interest				
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	230,034.		230,034.	
23 Insurance	45,971.		45,971.	
24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a PROFESSIONAL DEVELOPME	318,475.	318,475.		
b NUTRITION PROGRAM EXPEN	194,075.	194,075.		
c CLASSROOM EXPENSE	189,524.	189,524.		
d FIELD TRIPS	82,081.	82,081.		
e All other expenses	229,987.	136,429.	71,504.	22,054.
25 Total functional expenses. Add lines 1 through 24e	12,338,190.	9,222,031.	3,004,695.	111,464.
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.				
Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720)				

Part X Balance Sheet

Check if Schedule O contains a response or note to any line in this Part X

		(A)		(B)	
		Beginning of year		End of year	
Assets	1 Cash - non-interest-bearing	1,565,034.	1	1,648,004.	
	2 Savings and temporary cash investments	530,828.	2	548,990.	
	3 Pledges and grants receivable, net	233,560.	3	237,996.	
	4 Accounts receivable, net		4		
	5 Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L		5		
	6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instr). Complete Part II of Sch L		6		
	7 Notes and loans receivable, net		7		
	8 Inventories for sale or use		8		
	9 Prepaid expenses and deferred charges	6,941.	9	0.	
	10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a 5,148,960.			
	b Less: accumulated depreciation	10b 2,319,694.	2,714,605.	10c	2,829,266.
	11 Investments - publicly traded securities		11		
	12 Investments - other securities. See Part IV, line 11		12		
	13 Investments - program-related. See Part IV, line 11		13		
	14 Intangible assets	6,381.	14	4,254.	
	15 Other assets. See Part IV, line 11	235,874.	15	238,634.	
16 Total assets. Add lines 1 through 15 (must equal line 34)	5,293,223.	16	5,507,144.		
Liabilities	17 Accounts payable and accrued expenses	1,048,203.	17	1,168,363.	
	18 Grants payable		18		
	19 Deferred revenue		19		
	20 Tax-exempt bond liabilities		20		
	21 Escrow or custodial account liability. Complete Part IV of Schedule D		21		
	22 Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L		22		
	23 Secured mortgages and notes payable to unrelated third parties	1,019,660.	23	978,067.	
	24 Unsecured notes and loans payable to unrelated third parties		24		
	25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D		25		
	26 Total liabilities. Add lines 17 through 25	2,067,863.	26	2,146,430.	
Net Assets or Fund Balances	Organizations that follow SFAS 117 (ASC 958), check here <input checked="" type="checkbox"/> and complete lines 27 through 29, and lines 33 and 34.				
	27 Unrestricted net assets	3,067,847.	27	3,163,277.	
	28 Temporarily restricted net assets	157,513.	28	197,437.	
	29 Permanently restricted net assets		29		
	Organizations that do not follow SFAS 117 (ASC 958), check here <input type="checkbox"/> and complete lines 30 through 34.				
	30 Capital stock or trust principal, or current funds		30		
	31 Paid-in or capital surplus, or land, building, or equipment fund		31		
	32 Retained earnings, endowment, accumulated income, or other funds		32		
33 Total net assets or fund balances	3,225,360.	33	3,360,714.		
34 Total liabilities and net assets/fund balances	5,293,223.	34	5,507,144.		

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI

1	Total revenue (must equal Part VIII, column (A), line 12)	1	12,473,544.
2	Total expenses (must equal Part IX, column (A), line 25)	2	12,338,190.
3	Revenue less expenses. Subtract line 2 from line 1	3	135,354.
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	3,225,360.
5	Net unrealized gains (losses) on investments	5	
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain in Schedule O)	9	0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10	3,360,714.

Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII

		Yes	No
1	Accounting method used to prepare the Form 990: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.		
2a	Were the organization's financial statements compiled or reviewed by an independent accountant? _____ If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: <input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis		X
b	Were the organization's financial statements audited by an independent accountant? _____ If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: <input checked="" type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis	X	
c	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? _____ If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.	X	
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? _____	X	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits _____	X	

Form 990 (2018)

SCHEDULE A
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.
▶ Attach to Form 990 or Form 990-EZ.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2018

Open to Public Inspection

Name of the organization ATLANTA NEIGHBORHOOD CHARTER SCHOOL	Employer identification number 58-243592
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Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

- 1 A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i)**.
- 2 A school described in **section 170(b)(1)(A)(ii)**. (Attach Schedule E (Form 990 or 990-EZ).)
- 3 A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii)**.
- 4 A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii)**. Enter the hospital's name, city, and state: _____
- 5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv)**. (Complete Part II.)
- 6 A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v)**.
- 7 An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi)**. (Complete Part II.)
- 8 A community trust described in **section 170(b)(1)(A)(vi)**. (Complete Part II.)
- 9 An agricultural research organization described in **section 170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university: _____
- 10 An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2)**. (Complete Part III.)
- 11 An organization organized and operated exclusively to test for public safety. See **section 509(a)(4)**.
- 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2)**. See **section 509(a)(3)**. Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.
 - a **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B.**
 - b **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). **You must complete Part IV, Sections A and C.**
 - c **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**
 - d **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.**
 - e Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.
- f Enter the number of supported organizations
- g Provide the following information about the supported organization(s).

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-10 above (see instructions))	(iv) Is the organization listed in your governing document?		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
			Yes	No		
Total						

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	8327040.	9646603.	10608877.	10376079.	11642472.	50601071.
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 Total. Add lines 1 through 3	8327040.	9646603.	10608877.	10376079.	11642472.	50601071.
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6 Public support. Subtract line 5 from line 4.						50601071.

Section B. Total Support

Calendar year (or fiscal year beginning in) ▶	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
7 Amounts from line 4	8327040.	9646603.	10608877.	10376079.	11642472.	50601071.
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources	9,018.	6,758.	6,846.	9,918.	27,354.	59,894.
9 Net income from unrelated business activities, whether or not the business is regularly carried on						
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)	5,372.	9,705.			1,593.	16,670.
11 Total support. Add lines 7 through 10						50677635.
12 Gross receipts from related activities, etc. (see instructions)					12	
13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here						<input type="checkbox"/>

Section C. Computation of Public Support Percentage

14 Public support percentage for 2018 (line 6, column (f) divided by line 11, column (f))	14	99.85 %
15 Public support percentage from 2017 Schedule A, Part II, line 14	15	99.71 %
16a 33 1/3% support test - 2018. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization		<input checked="" type="checkbox"/>
b 33 1/3% support test - 2017. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization		<input type="checkbox"/>
17a 10% -facts-and-circumstances test - 2018. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization		<input type="checkbox"/>
b 10% -facts-and-circumstances test - 2017. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization		<input type="checkbox"/>
18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions		<input type="checkbox"/>

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ►	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support. (Subtract line 7c from line 6.)						

Section B. Total Support

Calendar year (or fiscal year beginning in) ►	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)						

14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here**

Section C. Computation of Public Support Percentage

15 Public support percentage for 2018 (line 8, column (f), divided by line 13, column (f))	15	%
16 Public support percentage from 2017 Schedule A, Part III, line 15	16	%

Section D. Computation of Investment Income Percentage

17 Investment income percentage for 2018 (line 10c, column (f), divided by line 13, column (f))	17	%
18 Investment income percentage from 2017 Schedule A, Part III, line 17	18	%

19a 33 1/3% support tests - 2018. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization

b 33 1/3% support tests - 2017. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization

20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

	Yes	No
1 Are all of the organization's supported organizations listed by name in the organization's governing documents? <i>If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.</i>		
2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? <i>If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).</i>		
3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? <i>If "Yes," answer (b) and (c) below.</i>		
b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? <i>If "Yes," describe in Part VI when and how the organization made the determination.</i>		
c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? <i>If "Yes," explain in Part VI what controls the organization put in place to ensure such use.</i>		
4a Was any supported organization not organized in the United States ("foreign supported organization")? <i>If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.</i>		
b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? <i>If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.</i>		
c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? <i>If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.</i>		
5a Did the organization add, substitute, or remove any supported organizations during the tax year? <i>If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).</i>		
b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?		
c Substitutions only. Was the substitution the result of an event beyond the organization's control?		
6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If "Yes," provide detail in Part VI.</i>		
7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).</i>		
8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).</i>		
9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? <i>If "Yes," provide detail in Part VI.</i>		
b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If "Yes," provide detail in Part VI.</i>		
c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? <i>If "Yes," provide detail in Part VI.</i>		
10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? <i>If "Yes," answer 10b below.</i>		
b Did the organization have any excess business holdings in the tax year? <i>(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)</i>		

Part IV Supporting Organizations (continued)

	Yes	No
11 Has the organization accepted a gift or contribution from any of the following persons?		
a A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?		
b A family member of a person described in (a) above?		
c A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.		

Section B. Type I Supporting Organizations

	Yes	No
1 Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.		
2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.		

Section C. Type II Supporting Organizations

	Yes	No
1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).		

Section D. All Type III Supporting Organizations

	Yes	No
1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		
2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).		
3 By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.		

Section E. Type III Functionally Integrated Supporting Organizations

1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).		
a <input type="checkbox"/> The organization satisfied the Activities Test. Complete line 2 below.		
b <input type="checkbox"/> The organization is the parent of each of its supported organizations. Complete line 3 below.		
c <input type="checkbox"/> The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instructions).		
2 Activities Test. Answer (a) and (b) below.		
a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.	Yes	No
b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.		
3 Parent of Supported Organizations. Answer (a) and (b) below.		
a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in Part VI.		
b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.		

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1 Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI.) **See instructions.** All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1	
2	Recoveries of prior-year distributions	2	
3	Other gross income (see instructions)	3	
4	Add lines 1 through 3	4	
5	Depreciation and depletion	5	
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6	
7	Other expenses (see instructions)	7	
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8	

Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):		
a	Average monthly value of securities	1a	
b	Average monthly cash balances	1b	
c	Fair market value of other non-exempt-use assets	1c	
d	Total (add lines 1a, 1b, and 1c)	1d	
e	Discount claimed for blockage or other factors (explain in detail in Part VI):		
2	Acquisition indebtedness applicable to non-exempt-use assets	2	
3	Subtract line 2 from line 1d	3	
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions)	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by .035	6	
7	Recoveries of prior-year distributions	7	
8	Minimum Asset Amount (add line 7 to line 6)	8	

Section C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1	
2	Enter 85% of line 1	2	
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3	
4	Enter greater of line 2 or line 3	4	
5	Income tax imposed in prior year	5	
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6	
7	<input type="checkbox"/> Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).		

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

Section D - Distributions	Current Year
1 Amounts paid to supported organizations to accomplish exempt purposes	
2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	
3 Administrative expenses paid to accomplish exempt purposes of supported organizations	
4 Amounts paid to acquire exempt-use assets	
5 Qualified set-aside amounts (prior IRS approval required)	
6 Other distributions (describe in Part VI). See instructions.	
7 Total annual distributions. Add lines 1 through 6.	
8 Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions.	
9 Distributable amount for 2018 from Section C, line 6	
10 Line 8 amount divided by line 9 amount	

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2018	(iii) Distributable Amount for 2018
1 Distributable amount for 2018 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2018 (reasonable cause required- explain in Part VI). See instructions.			
3 Excess distributions carryover, if any, to 2018			
a From 2013			
b From 2014			
c From 2015			
d From 2016			
e From 2017			
f Total of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2018 distributable amount			
i Carryover from 2013 not applied (see instructions)			
j Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4 Distributions for 2018 from Section D, line 7: \$			
a Applied to underdistributions of prior years			
b Applied to 2018 distributable amount			
c Remainder. Subtract lines 4a and 4b from 4.			
5 Remaining underdistributions for years prior to 2018, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI . See instructions.			
6 Remaining underdistributions for 2018. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI . See instructions.			
7 Excess distributions carryover to 2019. Add lines 3j and 4c.			
8 Breakdown of line 7:			
a Excess from 2014			
b Excess from 2015			
c Excess from 2016			
d Excess from 2017			
e Excess from 2018			

Schedule A (Form 990 or 990-EZ) 2018

Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury
Internal Revenue Service

Schedule of Contributors

- ▶ Attach to Form 990, Form 990-EZ, or Form 990-PF.
- ▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2018

Name of the organization

ATLANTA NEIGHBORHOOD CHARTER SCHOOL

Employer identification number

58-243592

Organization type (check one):

Filers of:

Section:

Form 990 or 990-EZ

501(c)(3) (enter number) organization

4947(a)(1) nonexempt charitable trust **not** treated as a private foundation

527 political organization

Form 990-PF

501(c)(3) exempt private foundation

4947(a)(1) nonexempt charitable trust treated as a private foundation

501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**.

Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year ▶ \$ _____

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990, 990-EZ, or 990-PF) (2018)

Name of organization ATLANTA NEIGHBORHOOD CHARTER SCHOOL	Employer identification number 58-243592
--	--

Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	US DEPARTMENT OF EDUCATION 400 MARYLAND AVE SW RM. 4C146 WASHINGTON, DC 20202	\$ 1,153,128.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
2	ATLANTA PUBLIC SCHOOLS 130 TRINITY AVENUE SW ATLANTA, GA 30303	\$ 9,837,645.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
	_____ _____ _____	\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
	_____ _____ _____	\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
	_____ _____ _____	\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
	_____ _____ _____	\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)

Name of organization ATLANTA NEIGHBORHOOD CHARTER SCHOOL	Employer identification number 58-243592
--	--

Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
	_____	\$ _____	_____
	_____	\$ _____	_____
	_____	\$ _____	_____
	_____	\$ _____	_____
	_____	\$ _____	_____
	_____	\$ _____	_____
	_____	\$ _____	_____
	_____	\$ _____	_____
	_____	\$ _____	_____

Name of organization ATLANTA NEIGHBORHOOD CHARTER SCHOOL	Employer identification number 58-243592
--	--

Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) ▶ \$ _____
Use duplicate copies of Part III if additional space is needed.

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
(e) Transfer of gift			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
(e) Transfer of gift			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
(e) Transfer of gift			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
(e) Transfer of gift			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	

SCHEDULE D
(Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

▶ **Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.**

▶ **Attach to Form 990.**

▶ **Go to www.irs.gov/Form990 for instructions and the latest information.**

OMB No. 1545-0047

2018

Open to Public Inspection

Name of the organization ATLANTA NEIGHBORHOOD CHARTER SCHOOL **Employer identification number** 58-2435592

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1 Total number at end of year		
2 Aggregate value of contributions to (during year)		
3 Aggregate value of grants from (during year)		
4 Aggregate value at end of year		
5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?	<input type="checkbox"/> Yes <input type="checkbox"/> No	
6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit?	<input type="checkbox"/> Yes <input type="checkbox"/> No	

Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).

Preservation of land for public use (e.g., recreation or education) Preservation of a historically important land area

Protection of natural habitat Preservation of a certified historic structure

Preservation of open space

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

	Held at the End of the Tax Year
a Total number of conservation easements	2a
b Total acreage restricted by conservation easements	2b
c Number of conservation easements on a certified historic structure included in (a)	2c
d Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register	2d

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶ _____

4 Number of states where property subject to conservation easement is located ▶ _____

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?

Yes No

6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ _____

7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ \$ _____

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)?

Yes No

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:

(i) Revenue included on Form 990, Part VIII, line 1

(ii) Assets included in Form 990, Part X

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items:

a Revenue included on Form 990, Part VIII, line 1

b Assets included in Form 990, Part X

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

- 3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply):
- a Public exhibition
 - b Scholarly research
 - c Preservation for future generations
 - d Loan or exchange programs
 - e Other _____
- 4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.
- 5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? Yes No

Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

- 1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? Yes No
- b If "Yes," explain the arrangement in Part XIII and complete the following table:
- | | Amount |
|---------------------------------|--------|
| c Beginning balance | 1c |
| d Additions during the year | 1d |
| e Distributions during the year | 1e |
| f Ending balance | 1f |
- 2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? Yes No
- b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII

Part V Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance					
b Contributions					
c Net investment earnings, gains, and losses					
d Grants or scholarships					
e Other expenditures for facilities and programs					
f Administrative expenses					
g End of year balance					

- 2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:
- a Board designated or quasi-endowment _____ %
 - b Permanent endowment _____ %
 - c Temporarily restricted endowment _____ %
- The percentages on lines 2a, 2b, and 2c should equal 100%.
- 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:
- | | Yes | No |
|--|--------|----|
| (i) unrelated organizations | 3a(i) | |
| (ii) related organizations | 3a(ii) | |
| b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? | 3b | |
- 4 Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land				
b Buildings		2,022,297.	329,242.	1,693,055.
c Leasehold improvements		1,651,783.	1,020,880.	630,903.
d Equipment		992,036.	567,274.	424,762.
e Other		482,844.	402,298.	80,546.
Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.)				2,829,266.

Part VII Investments - Other Securities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
(3) Other		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) ▶		

Part VIII Investments - Program Related.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶		

Part IX Other Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) ▶	

Part X Other Liabilities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) ▶	

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements		1	12,516,062.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			
a	Net unrealized gains (losses) on investments	2a		
b	Donated services and use of facilities	2b		
c	Recoveries of prior year grants	2c		
d	Other (Describe in Part XIII.)	2d		
e	Add lines 2a through 2d		2e	0.
3	Subtract line 2e from line 1		3	12,516,062.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)	4b	-42,518.	
c	Add lines 4a and 4b		4c	-42,518.
5	Total revenue. Add lines 3 and 4c . (This must equal Form 990, Part I, line 12.)		5	12,473,544.

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements		1	12,380,708.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:			
a	Donated services and use of facilities	2a		
b	Prior year adjustments	2b		
c	Other losses	2c		
d	Other (Describe in Part XIII.)	2d	42,518.	
e	Add lines 2a through 2d		2e	42,518.
3	Subtract line 2e from line 1		3	12,338,190.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)	4b		
c	Add lines 4a and 4b		4c	0.
5	Total expenses. Add lines 3 and 4c . (This must equal Form 990, Part I, line 18.)		5	12,338,190.

Part XIII Supplemental Information.

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART X, LINE 2:

THE SCHOOL IS EXEMPT FROM INCOME TAXES UNDER SECTION 501(C)(3) OF THE U.S. INTERNAL REVENUE CODE AND IS CLASSIFIED AS AN ORGANIZATION WHICH IS NOT A PRIVATE FOUNDATION UNDER SECTION 509(A) OF THE U.S. INTERNAL REVENUE CODE. THE SCHOOL QUALIFIES FOR THE CHARITABLE CONTRIBUTION DEDUCTION. MANAGEMENT DOES NOT BELIEVE THERE ARE ANY UNCERTAIN TAX POSITIONS AS DEFINED BY FASB ASC 740, INCOME TAXES.

PART XI, LINE 4B - OTHER ADJUSTMENTS:

DIRECT FUNDRAISING EXPENSES -42,518.

PART XII, LINE 2D - OTHER ADJUSTMENTS:

Part XIII Supplemental Information *(continued)*

DIRECT FUNDRAISING EXPENSES

42,518.

DRAFT

SCHEDULE E
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Schools

- ▶ **Complete if the organization answered "Yes" on Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.**
- ▶ **Attach to Form 990 or Form 990-EZ.**
- ▶ **Go to www.irs.gov/Form990 for the latest information.**

OMB No. 1545-0047

2018

Open to Public Inspection

Name of the organization

ATLANTA NEIGHBORHOOD CHARTER SCHOOL

Employer identification number

58-2435592

Part I

- 1 Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?
- 2 Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?
- 3 Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe. If "No," please explain. If you need more space, use Part II
- 4 Does the organization maintain the following?
 - a Records indicating the racial composition of the student body, faculty, and administrative staff?
 - b Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?
 - c Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships?
 - d Copies of all material used by the organization or on its behalf to solicit contributions?
 If you answered "No" to any of the above, please explain. If you need more space, use Part II.
- 5 Does the organization discriminate by race in any way with respect to:
 - a Students' rights or privileges?
 - b Admissions policies?
 - c Employment of faculty or administrative staff?
 - d Scholarships or other financial assistance?
 - e Educational policies?
 - f Use of facilities?
 - g Athletic programs?
 - h Other extracurricular activities?
 If you answered "Yes" to any of the above, please explain. If you need more space, use Part II.
- 6a Does the organization receive any financial aid or assistance from a governmental agency?
- 6b Has the organization's right to such aid ever been revoked or suspended?
- 7 Does the organization certify that it has complied with the applicable requirements of sections 4.01 through 4.05 of Rev. Proc. 75-50, 1975-2 C.B. 587, covering racial nondiscrimination? If "No," explain on Part II

	YES	NO
1	X	
2	X	
3	X	
4a	X	
4b	X	
4c	X	
4d	X	
5a		X
5b		X
5c		X
5d		X
5e		X
5f		X
5g		X
5h		X
6a	X	
6b		X
7	X	

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or Form 990-EZ.

Schedule E (Form 990 or 990-EZ) 2018

Part II **Supplemental Information.** Provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable.

Also provide any other additional information.

LINE 6 - EXPLANATION OF GOVERNMENT FINANCIAL AID:

THE SCHOOL RECEIVES A PER PUPIL STIPEND AND TRANSPORTATION FUNDS FROM THE CITY OF ATLANTA PUBLIC SCHOOL SYSTEM. DURING THE CURRENT FISCAL YEAR, THE ORGANIZATION ALSO RECEIVED A FACILITIES GRANT FROM THE STATE OF GEORGIA.

DRAFT

SCHEDULE G
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

▶ Attach to Form 990 or Form 990-EZ.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2018

Open to Public Inspection

Name of the organization **ATLANTA NEIGHBORHOOD CHARTER SCHOOL** Employer identification number **58-243592**

Part I

Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part.

- 1 Indicate whether the organization raised funds through any of the following activities. Check all that apply.
- | | |
|---|--|
| a <input type="checkbox"/> Mail solicitations | e <input type="checkbox"/> Solicitation of non-government grants |
| b <input type="checkbox"/> Internet and email solicitations | f <input type="checkbox"/> Solicitation of government grants |
| c <input type="checkbox"/> Phone solicitations | g <input type="checkbox"/> Special fundraising events |
| d <input type="checkbox"/> In-person solicitations | |
- 2 a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees, or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? Yes No
- b If "Yes," list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization.

(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) Did fundraiser have custody or control of contributions?		(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col. (i)	(vi) Amount paid to (or retained by) organization
		Yes	No			
Total						

- 3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.
-
-
-
-
-
-
-
-
-
-
-

Part II Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

		(a) Event #1	(b) Event #2	(c) Other events	(d) Total events (add col. (a) through col. (c))	
		2019 WONDER BALL		NONE		
Revenue		(event type)	(event type)	(total number)		
1	Gross receipts	97,589.			97,589.	
2	Less: Contributions	64,237.			64,237.	
3	Gross income (line 1 minus line 2)	33,352.			33,352.	
Direct Expenses	4	Cash prizes				
	5	Noncash prizes				
	6	Rent/facility costs	7,641.			7,641.
	7	Food and beverages	120.			120.
	8	Entertainment				
	9	Other direct expenses	82,606.			82,606.
10	Direct expense summary. Add lines 4 through 9 in column (d)				90,367.	
11	Net income summary. Subtract line 10 from line 3, column (d)				-57,015.	

Part III Gaming. Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

		(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))
Revenue	1	Gross revenue			
Direct Expenses	2	Cash prizes			
	3	Noncash prizes			
	4	Rent/facility costs			
	5	Other direct expenses			
	6	Volunteer labor	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No
7	Direct expense summary. Add lines 2 through 5 in column (d)				
8	Net gaming income summary. Subtract line 7 from line 1, column (d)				

9 Enter the state(s) in which the organization conducts gaming activities: _____
 a Is the organization licensed to conduct gaming activities in each of these states? Yes No
 b If "No," explain: _____

10a Were any of the organization's gaming licenses revoked, suspended, or terminated during the tax year? Yes No
 b If "Yes," explain: _____

- 11 Does the organization conduct gaming activities with nonmembers? Yes No
- 12 Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed to administer charitable gaming? Yes No

- 13 Indicate the percentage of gaming activity conducted in:

a The organization's facility	13a			%
b An outside facility	13b			%

14 Enter the name and address of the person who prepares the organization's gaming/special events books and records:

Name ► _____

Address ► _____

- 15a Does the organization have a contract with a third party from whom the organization receives gaming revenue? Yes No
- b If "Yes," enter the amount of gaming revenue received by the organization ► \$ _____ and the amount of gaming revenue retained by the third party ► \$ _____
- c If "Yes," enter name and address of the third party:

Name ► _____

Address ► _____

16 Gaming manager information:

Name ► _____

Gaming manager compensation ► \$ _____

Description of services provided ► _____

Director/officer Employee Independent contractor

17 Mandatory distributions:

- a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? Yes No
- b Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ► \$ _____

Part IV Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.

Part IV Supplemental Information *(continued)*

DRAFT

**SCHEDULE M
(Form 990)**

Noncash Contributions

OMB No. 1545-0047

2018

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

- ▶ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.
- ▶ Attach to Form 990.
- ▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization **ATLANTA NEIGHBORHOOD CHARTER SCHOOL** Employer identification number **58-2435592**

Part I Types of Property

	(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining noncash contribution amounts
1 Art - Works of art				
2 Art - Historical treasures				
3 Art - Fractional interests				
4 Books and publications				
5 Clothing and household goods				
6 Cars and other vehicles				
7 Boats and planes				
8 Intellectual property				
9 Securities - Publicly traded				
10 Securities - Closely held stock				
11 Securities - Partnership, LLC, or trust interests				
12 Securities - Miscellaneous				
13 Qualified conservation contribution - Historic structures				
14 Qualified conservation contribution - Other				
15 Real estate - Residential				
16 Real estate - Commercial				
17 Real estate - Other				
18 Collectibles				
19 Food inventory				
20 Drugs and medical supplies				
21 Taxidermy				
22 Historical artifacts				
23 Scientific specimens				
24 Archeological artifacts				
25 Other (AUCTION ITEMS)	X	133	47,849.FMV	
26 Other ()				
27 Other ()				
28 Other ()				

29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement **29** **0**

	Yes	No
30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which isn't required to be used for exempt purposes for the entire holding period?		X
b If "Yes," describe the arrangement in Part II.		
31 Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions?		X
32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions?		X
b If "Yes," describe in Part II.		
33 If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II.		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) 2018

Part II **Supplemental Information.** Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

SCHEDULE M, PART I, COLUMN (B):

NUMBER OF CONTRIBUTIONS

DRAFT

SCHEDULE O
(Form 990 or 990-EZ)Department of the Treasury
Internal Revenue Service**Supplemental Information to Form 990 or 990-EZ**Complete to provide information for responses to specific questions on
Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2018Open to Public
Inspection

Name of the organization

ATLANTA NEIGHBORHOOD CHARTER SCHOOL

Employer identification number

58-2435592

FORM 990, PART I, LINE 1

THE DEVELOPMENT OF CURRICULUM AND THE TEACHING PRACTICES AT ANCS ARE GUIDED BY THE COMMON PRINCIPLES OF THE COALITION OF ESSENTIAL SCHOOLS THAT PLACE STUDENTS AT THE CENTER OF THEIR LEARNING IN A HANDS-ON WAY, ACTIVELY ENGAGED IN EXPLORING QUESTIONS AND COACHED BY THEIR TEACHERS TOWARDS THE DEMONSTRATION OF MASTERY OF HIGHER-ORDER CONCEPTS AND SKILLS. THE CURRICULUM AT ANCS DOES NOT RELY ON TEXTBOOKS; RATHER, IT IS DRIVEN BY RICH AND INTERESTING PROJECTS AND LEARNING EXPERIENCES THAT HELP STUDENTS TO SHOW UNDERSTANDING AND DEVELOP MEANINGFUL SKILLS. TEACHERS WORK COLLABORATIVELY IN DEVELOPING THE CURRICULUM TO REFLECT BOTH THE GEORGIA PERFORMANCE STANDARDS FOR EACH GRADE LEVEL AND THE STANDARDS OF NATIONAL DISCIPLINE-SPECIFIC ORGANIZATIONS, AND THEY USE THE UNDERSTANDING BY DESIGN PROCESS AS A PLANNING FRAMEWORK. ANCS BELIVES IN THE POWER THAT COMES FROM STUDENTS LEARNING WITH AND FROM CLASSMATES OF DIFFERENT BACKGROUNDS. OUR SCHOOL IS AFFILIATED WITH THE DIVERSE CHARTER SCHOOLS COALITION, A COLLECTION OF SCHOOLS WITH RACIALLY, CULTURALLY, AND SOCIOECONOMICALLY DIVERSE STUDENT POPULATIONS.

FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

PHYSICALLY; HELP ALL STUDENTS TO KNOW THEMSELVES AND TO BE KNOWN WELL BY THEIR COMMUNITY; CHALLENGE EACH STUDENT TO TAKE AN ACTIVE ROLE AS AN INFORMED CITIZEN IN A GLOBAL SOCIETY; AND COLLABORATE WITH THE LARGER COMMUNITY TO ADVOCATE FOR STUDENT-CENTERED SCHOOLS.

Schedule O (Form 990 or 990-EZ) (2018)

Page 2

Name of the organization ATLANTA NEIGHBORHOOD CHARTER SCHOOL	Employer identification number 58-2435592
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FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS:

PUBLIC HEALTH, THE UGA COOPERATIVE EXTENSION, AND GEORGIA ORGANICS. THE AWARD IS GIVEN ANNUALLY FOR "EXTRAORDINARY WORK IN FARM TO SCHOOL" INCLUDING OUR WORK TO PROVIDE LOCALLY-SOURCED FOOD ON OUR MENUS, WITH AN EMPHASIS ON FARMS AND VENDORS THAT ARE SMALL AND/OR MINORITY-OWNED.

FORM 990, PART VI, SECTION B, LINE 11B:

CERTIFIED PUBLIC ACCOUNTANTS ENSURE THAT THE FORM 990 AGREES WITH ANNUAL AUDITED FINANCIAL STATEMENTS. RETURN IS REVIEWED WITH EXECUTIVE OFFICER PRIOR TO FILING.

FORM 990, PART VI, SECTION B, LINE 12C:

BOARD AFFILIATIONS ARE REVIEWED BY LEGAL COUNSEL.

FORM 990, PART VI, SECTION B, LINE 15:

EXECUTIVE DIRECTOR COMPENSATION APPROVED BY BOARD. OTHER EMPLOYEE SALARIES DETERMINED BY SCHOOL DISTRICT GUIDELINES.

FORM 990, PART VI, SECTION C, LINE 19:

DOCUMENTS AVAILABLE UPON REQUEST. THE ORGANIZATION RETAINS A PAPER COPY OF FORM 990 AND THE PREPARER RETAINS A COPY OF DOCUMENTS IN PDF FORMAT.

FORM 990, PART XII, LINE 2C

THE OVERSIGHT PROCESS HAS NOT CHANGED FROM THE PRIOR YEAR.

Form **8868**
(Rev. January 2019)

Application for Automatic Extension of Time To File an Exempt Organization Return

OMB No. 1545-1709

Department of the Treasury
Internal Revenue Service

▶ **File a separate application for each return.**
▶ **Go to www.irs.gov/Form8868 for the latest information.**

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits.

Automatic 6-Month Extension of Time. Only submit original (no copies needed).

All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.

		Enter filer's identifying number
Type or print File by the due date for filing your return. See instructions.	Name of exempt organization or other filer, see instructions. ATLANTA NEIGHBORHOOD CHARTER SCHOOL	Employer identification number (EIN) or 58-243592
	Number, street, and room or suite no. If a P.O. box, see instructions. 688 GRANT STREET SE	Social security number (SSN)
	City, town or post office, state, and ZIP code. For a foreign address, see instructions. ATLANTA, GA 30315	

Enter the Return Code for the return that this application is for (file a separate application for each return) 0 | 1

Application Is For	Return Code	Application Is For	Return Code
Form 990 or Form 990-EZ	01	Form 990-T (corporation)	07
Form 990-BL	02	Form 1041-A	08
Form 4720 (individual)	03	Form 4720 (other than individual)	09
Form 990-PF	04	Form 5227	10
Form 990-T (sec. 401(a) or 408(a) trust)	05	Form 6069	11
Form 990-T (trust other than above)	06	Form 8870	12

KARI LOVELL

- The books are in the care of ▶ **688 GRANT ST SE - ATLANTA, GA 30315**
Telephone No. ▶ **404-624-6226** Fax No. ▶ _____
- If the organization does not have an office or place of business in the United States, check this box
- If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) _____. If this is for the whole group, check this box . If it is for part of the group, check this box and attach a list with the names and EINs of all members the extension is for.

1 I request an automatic 6-month extension of time until **MAY 15, 2020**, to file the exempt organization return for the organization named above. The extension is for the organization's return for:
 ▶ calendar year _____ or
 ▶ tax year beginning **JUL 1, 2018**, and ending **JUN 30, 2019**.

2 If the tax year entered in line 1 is for less than 12 months, check reason: Initial return Final return
 Change in accounting period

3a If this application is for Forms 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions.	3a	\$	0.
b If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit.	3b	\$	0.
c Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions.	3c	\$	0.

Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-EO and Form 8879-EO for payment instructions.

LHA **For Privacy Act and Paperwork Reduction Act Notice, see instructions.**

Form **8868** (Rev. 1-2019)

Coversheet

Monthly fund development report

Section: VII. Fund Development
Item: A. Monthly fund development report
Purpose: Discuss
Submitted by:
Related Material: December 2019 Fund Development Board Report.pdf



Fund Development Report // December 2019
Prepared by Meeghan Fortson
ANCS Governing Board Meeting // December 17, 2019

2019-2020 Gather & Grow Fund

November donations received: **\$8,784**
Year to date: **\$39,835**
Goal: \$150,000
Board Participation: **46%**

Comparison to previous years:

2018 November donations received: **\$33,430**
2018 Year-to-Date: **\$60,152**
2017 November donations received: **\$28,875**
2017 Year-to-Date: **\$62,636**

2019-2020 Gather & Grow Fund:

- The November totals for the **2019-2020 Gather & Grow Fund** are less than what we typically raise in November, because they do not include Fall Giving Week/Giving Tuesday donations. Giving Tuesday is usually in November, but this year it was in December due to a late Thanksgiving
- With Fall Giving Week donations and recurring donations already scheduled, we are still on track to reach a total of \$60,000 by the end of December.

Corporate Sponsorships:

- This is the 2nd year of our school-wide corporate sponsorships program. The funds raised from sponsorships are shared between the PTCA and the school's operating budget.
- So far this year, the sponsorship team of volunteers and staff has raised **\$36,250** in new and renewed corporate sponsorships towards our 2019-2020 goal of \$50,000. Last year, we raised \$36,000 in corporate sponsorships.
- We will continue to raise sponsorships throughout the year. For more information, visit <https://atlncs.org/become-a-corporate-sponsor/>

2020 Auction Update:

- The **2020 Wonder Ball Auction** will be held on **Saturday, March 7, 2020** at **Ambient Studios**. Plans are in full swing.
- The 2020 Wonder Ball Co-Chairs **Christine Dyer, Heather Corrigan, and Jennifer Singh** have been busy recruiting volunteers and building their auction committee.
- Solicitations have gone out to all those who have donated auction items in the past, and donations are starting to come in.
- This year's theme is Boogie Wonderball: A Night at the Disco. The Fund Development Committee approved the 2020 Auction Logo at the Fund Development Committee meeting on **December 11**.

Other Recent Meetings/Activities:

- The **Fund Development E-Newsletter** went out on **December 2** to kick off Fall Giving Week and encourage support on Giving Tuesday for a possible match from Facebook.
- **Fall Giving Week** took place **December 2-6** to coincide with Giving Tuesday/GA Gives Day on Dec 2. Fund Development Committee members and staff promoted the Gather & Grow Fund throughout the week with email blasts, social media posts, morning meeting announcements, yard signs, and handing out info and treats at drop-off and pick-up at both campuses. The week was a success with **26 new donors** and over **\$18,000** raised for the **Gather & Grow Fund**.
- **December 11** - The Fund Development Committee met to review/discuss:
 - November financial report
 - Review of Gather & Grow Fund solicitations/materials to date
 - Fall Giving Week (Dec 2-6)
 - End-of-Tax-Year Solicitation Plan
 - Wonderball Auction Update
 - Approval of the proposed 2020 Auction Logo
 - *Minutes from this meeting have been posted on [Board on Track](#).*

Upcoming Activities:

- A series of social media posts, personalized emails, and mass email reminders are scheduled to go out this month to remind constituents to make their gift by December 31 for the 2019 tax year.
- A Fund Development E-newsletter is scheduled to go out on **December 23**.
- The next **Fund Development Committee** meeting is scheduled for **Wednesday, January 8 at 8:15 AM** at the Elementary Campus.

End of Report.

2019-2020 Fund Development Committee

Susannah Darrow*
Meeghan Fortson, *Chair*
Stephanie Galer*, *Fund Development Coordinator*
Narin Hassan*
Sabrina Sexton
Eric Teusink

**Non-Board Member*