



ATLANTA NEIGHBORHOOD CHARTER SCHOOL

helping students learn to use their minds well

Atlanta Neighborhood Charter School

Board Meeting

Date and Time

Tuesday March 19, 2019 at 6:30 PM EDT

Location

ANCS Elementary Campus - 688 Grant Street, Atlanta, GA 30315

Notice of this meeting was posted at each campus and on the ANCS website in accordance with O.C.G.A. § 50-14-1.

Agenda

	Purpose	Presenter	Time
I. Opening Items			6:30 PM
Opening Items			
A. Record Attendance and Guests		Nicholas Chiles	2 m
B. Call the Meeting to Order		Lia Santos	3 m
C. Public Comment			5 m
This is an open forum for non-board members to make a public comment prior to the Board Meeting business agenda. If a response is requested, please indicate that with your e-mail on the sign-in-sheet.			
D. Approve Minutes from Prior Board Meeting	Approve Minutes	Nicholas Chiles	1 m

Four sets of minutes: February Board Meeting and three Special Called Board Meetings - March 4, 5, and 11

Approve minutes for Board Meeting on February 26, 2019

	Purpose	Presenter	Time
E. Approve Minutes from Prior Board Meeting	Approve Minutes	Nicholas Chiles	5 m

Four sets of minutes: February Board Meeting and three Special Called Board Meetings - March 4, 5, and 11

Approve minutes for Special Called Board Meeting on March 4, 2019

F. Approve Minutes from Prior Board Meeting	Approve Minutes	Nicholas Chiles	1 m
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Four sets of minutes: February Board Meeting and three Special Called Board Meetings - March 4, 5, and 11

Approve minutes for Special Called Board Meeting on March 5, 2019

G. Approve Minutes from Prior Board Meeting	Approve Minutes	Nicholas Chiles	1 m
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Four sets of minutes: February Board Meeting and three Special Called Board Meetings - March 4, 5, and 11

Approve minutes for Special Called Board Meeting on March 11, 2019

H. PTCA Report		Hannah Beth Millman	5 m
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Standing monthly report from the ANCS Parent-Teacher-Community Association

I. Principals' Open Forum		Cathey Goodgame and Lara Zelski	10 m
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Standing monthly opportunity for ANCS Principals to share highlights from each campus.

II. Executive Director's Report 7:03 PM

A. Monthly Report	FYI	Lara Zelski	10 m
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III. Old Business 7:13 PM

A. Taskforce Updates	FYI	Lia Santos	10 m
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Each Task Force Lead will provide an update based on task force details provided during October board meeting. These were formed in response to the Pledge Incident earlier this year: Reflection Task Force, Communications Task Force, Policy Review

B. Vote to Approve Full-Time, Permanent, Equity Support Coordinator	Vote	Lara Zelski	1 m
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	Purpose	Presenter	Time
We discussed this in a prior meeting. This position was initially a Interim, Full-time position for one year. The job description has been updated and the vote is to make the position permanent after this one-year interim year.			

IV. New Business 7:24 PM

- | | | | |
|--|---------|--|------|
| A. Annual Weighted Lottery Presentation | Discuss | Jarod Epperson - Subject Matter Expert | 15 m |
|--|---------|--|------|

Jarod will present a recommendation to the board on this year's weighted lottery. This recommendation will be based on applicants to date, including those who indicated that they qualify for Free and Reduced Lunch on their application. Additionally, the recommendation will be within the documented language contained in the Atlanta Neighborhood Charter School's charter.

V. Business & Operations 7:39 PM

Business & Operations

- | | | | |
|--|------|----------------------------|-----|
| A. Monthly financial statements & reports | FYI | Laura Melton & Kari Lovell | 5 m |
| B. Buildings & Real Estate Sub-Committee | FYI | Jordache Avery | 5 m |
| C. Updates to FY18-19 Financial Resolution | Vote | Laura Melton | 5 m |

The board voted on the FY18-19 Financial Resolution earlier this year, as usual. Attached are a few additional edits (highlighted in red) to reflect the change in administration. Please review and be prepared to Vote on these edits.

VI. Educational Excellence 7:54 PM

Educational Excellence

- | | | | |
|---|-----|---------------------------------|-----|
| A. Monthly Educational Excellence Report | FYI | Eric Teusink | 5 m |
| B. Public Affairs Subcommittee Report | FYI | Eric Teusink or Howard Franklin | 5 m |

VII. Fund Development 8:04 PM

Fund Development

	Purpose	Presenter	Time
A. Monthly fund development report	FYI	Meeghan Fortson	5 m
B. Auction Sub-Committee - General Update	FYI	Meeghan Fortson	5 m
VIII. Governance			8:14 PM
A. Monthly Governance Report	FYI	Joyce Gist Lewis	5 m
B. Board Nominations Sub-Committee - Update	FYI	Meeghan Fortson	5 m
Discuss process to date, next steps, etc.			
IX. Executive Session			8:24 PM
A. Executive Session	Discuss	Lia Santos	30 m
The board <i>may</i> enter into executive session to discuss matters related to personnel, real estate, student discipline, and/or litigation in accordance with O.C.G.A. § 50-14-1.			
X. New Business			8:54 PM
A. Potential Vote on ANCS' Next Executive Director	Vote	Lia Santos	5 m
The board will discuss the executive director candidates during executive session. If the board feels that we are in a position to vote, this will take place following executive session.			
XI. Closing Items			8:59 PM
A. Adjourn Meeting	Vote	Lia Santos	1 m

Coversheet

Approve Minutes from Prior Board Meeting

Section: I. Opening Items
Item: D. Approve Minutes from Prior Board Meeting
Purpose: Approve Minutes
Submitted by:
Related Material: Minutes for Board Meeting on February 26, 2019

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ATLANTA NEIGHBORHOOD CHARTER SCHOOL

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Atlanta Neighborhood Charter School

Minutes

Board Meeting

Date and Time

Tuesday February 26, 2019 at 6:30 PM

Location

ANCS Middle Campus - 820 Essie Avenue 30316

In accordance with Georgia's open meetings requirements, notice of this meeting has been posted at both campuses and on the ANCS website.

Directors Present

Eric Teusink, Hanah Goldberg, Jordache Avery, Kristen Frenzel, Laura Melton, Lia Santos, Meeghan Fortson, Nakia Echols, Nicholas Chiles, Sabrina Sexton

Directors Absent

Howard Franklin, Joyce Gist Lewis

Guests Present

Cathey Goodgame, Jessica Gowen, Kari Lovell, Lara Zelski

I. Opening Items

A. Record Attendance and Guests

B. Call the Meeting to Order

Lia Santos called a meeting of the board of directors of Atlanta Neighborhood Charter School to order on Tuesday Feb 26, 2019 at 6:40 PM.

C. Approve Minutes from Prior Board Meeting

Nicholas Chiles made a motion to approve minutes from the Board Meeting on 01-22-19 with changes from M. Fortson Board Meeting on 01-22-19.

Meeghan Fortson seconded the motion.

The board **VOTED** unanimously to approve the motion.

D. Public Comment

None

E. PTCA Report

Hanna Beth Milman's report included in the packet; concession funds raised will support middle school trip.

Discussed mini grants and change in PTCA meetings. Focus on parenting skills, e.g., how to talk to your kids about diversity

Working on a slate for 2019-2020 PTCA board

F. Principals' Open Forum

Cathy Goodgame

Middle schoolers getting ready to leave for Jekyll Island.

8th graders finished community projects.

Big News: MC has been approved for authorization for the MYP IB World School program.

Started process 5 years ago. Couldn't have been done without the support of the board.

Formal announcement coming soon.

Lara Zelski

EC - enjoying Black History month. Come by and walk around to look at door decorations.

School is vibrant with student work now - enjoy it while the info is up. March 8 K-8

celebration of Black History Month - dance, poetry, tour of the doors, wrap up.

II. Old Business

A. Strategic Planning Taskforce - Update

Laura Melton updated on progress on strategic plan update. Recently met to review survey results and update strategic plan update and identify next steps. Survey results were positive.

1. communicate results of survey to community
2. identify next steps for community

Laura asked for clarification on how to communicate out to the school community. She will send it to board member Sabrina Sexton.

Considering re-engaging Community Build Ventures to integrate the new material into the existing strategic plan. Next meeting is March 6 to work on reincorporation of new goals and objectives into existing goals and objectives.

Would like to have this back before the board for final approval prior to the end of the year board meeting.

III. Business & Operations

A. Monthly Financial Statements & Reports

Laura Melton reported for the Finance committee. Written report is included in the board packet.

Great cash position heading into the spring and summer. Melton will update the packet with YTD report.

Question from Board member Echols re: technology refresh and timing for requests for next year.

Answer from Melton: Keri Lovell is working on the budget now, so get the request in soon. Technology committee can discuss in their next meeting.

B. Buildings & Real Estate Sub-Committee - Update

Jordache Avery reported on real estate. Roof repair schedule has not changed. Estimated completion is by the end of the summer with light clean up to happen early in school year.

HVAC - 5 units coming in via helicopter on the 24th of March so they will be in prior to roofing work. \$109k in first phase of project, which requires board approval. There are 38 units to be replaced, so it will be a 5-8 year process. No significant variance in per unit costs for doing 5 vs all 38 at once. Only one bid for the 5. Need to move forward because of the timeline. Will want to get 2-3 bids for next year. The type of roof should make the repeated replacement a nonissue. Energy efficiency of new systems will help offset the costs of the new systems. Logistics of roof and HVAC repairs at the same time are not feasible. GK is the school's trusted HVAC vendor. Last year - 1 unit was \$20k plus \$6k for helicopter. Can apply for \$100k in state facilities grants each year.

Need a formal proposal to be able to vote. Policy requires 3 written proposal to be able to spend more than \$25k. Lovell is having a hard time getting the written proposals. Quote was reviewed in depth with finance committee. Will have more time to work on proposals/bid next year.

Discussion tabled so committee can get together to create language on what needs to be approved prior to next board meeting.

Avery also discussed replacement of fire doors. \$75k cost with funds from grant plus additional expense (approx. \$15k) from operating fund. Enhancements required by fire marshal. Code violations noted by fire marshal when they came to inspect fire door project. Reimbursement from first phase of project has already arrived. Funds for this and for HVAC can come from operating account due to increased allocation.

IV. Educational Excellence

A. Monthly Education Excellence Report

Report from Eric Teusink. Meeting scheduled for March 5; likely will be rescheduled due to ED meetings. MAP testing and Nancy Lamb's efforts to educate teachers about MAP testing. Will also be discussing weighting for lottery. Charter max for weighting is 4. Wesley is pushing their weighting to 25 which basically guarantees admission to applicants who has free and reduced price lunch. Teusink recommends that his successor should immediately start working on pushing the weight higher and amending the charter. Zelski said that so far all FRPL applicants have been admitted. Not all have accepted their spots. Fortson asked that Teusink confirm details of Wesley's changes prior to next meeting. Zelski stated that APS and DOE must approve any changes to the weight. Report from Teusink There will be an election in APS district 2. Not much happening in legislature re: education this session.

V. Fund Development

A. Monthly Fund Development Report

Meeghan Fortson reported on Fund Development. Full report is included in the packet. Auction raises money for operating expenses of the school. Stephanie Galer reported on the auction. Auction is in great shape. 11 days out - still have time to get your tickets. Have some exciting auction items. VIP reception at 5pm, would like to see board members. It is for sponsors. Special shout out to Christine Dyer and Rachel Smith. Gather and Grow fund - board participation is at 67%. Please make a gift. Would like to be at 100% by next meeting. Link to make a gift is in board packet.

VI. Board Governance

A. Board Nominations Sub-committee

Meeghan Fortson reported on nomination subcommittee progress. Had a meet and greet with prospective board members immediately prior to board meeting. Nominations period closes on March 4 at 10pm. Then nominating subcommittee will review applications and select a group to interview in March/April. In April or May board meeting the subcommittee will propose a slate.

Tomorrow morning will have announcements at morning meetings at EC and MC.

Ms. Zelski discussed the job description for the new permanent diversity and equity coordinator position. She will send it by March board meeting for a vote. Vote will be making a full-time permanent position.

VII. New section

A. Executive Session

Board went into executive session to discuss a personnel matter.

VIII. Closing Items

A. Adjourn Meeting

There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 9:00 PM.

Respectfully Submitted,
Nicholas Chiles

B. Brief Meeting Reflection

Coversheet

Approve Minutes from Prior Board Meeting

Section: I. Opening Items
Item: E. Approve Minutes from Prior Board Meeting
Purpose: Approve Minutes
Submitted by:
Related Material: Minutes for Special Called Board Meeting on March 4, 2019

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**ATLANTA NEIGHBORHOOD
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Atlanta Neighborhood Charter School

Minutes

Special Called Board Meeting

Date and Time

Monday March 4, 2019 at 5:00 PM

Location

Middle Campus - 820 Essie Avenue, Atlanta, GA 30316

Notice of this meeting was posted at each campus and on the ANCS website in accordance with O.C.G.A. § 50-14-1.

Directors Present

Eric Teusink, Hanah Goldberg, Howard Franklin, Jordache Avery, Joyce Gist Lewis, Kristen Frenzel, Laura Melton, Lia Santos, Meeghan Fortson, Nakia Echols, Nicholas Chiles, Sabrina Sexton

Directors Absent

None

I. Opening Items

A. Record Attendance and Guests

B. Call the Meeting to Order

Lia Santos called a meeting of the board of directors of Atlanta Neighborhood Charter School to order on Monday Mar 4, 2019 at 5:00 PM.

II. Executive Session

A. Executive Session

Board went into executive session to discuss a personnel matter

III. Closing Items

A. Adjourn Meeting

There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 7:05 PM.

Respectfully Submitted,
Nicholas Chiles

Coversheet

Approve Minutes from Prior Board Meeting

Section: I. Opening Items
Item: F. Approve Minutes from Prior Board Meeting
Purpose: Approve Minutes
Submitted by:
Related Material: Minutes for Special Called Board Meeting on March 5, 2019

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Atlanta Neighborhood Charter School

Minutes

Special Called Board Meeting

Date and Time

Tuesday March 5, 2019 at 5:00 PM

Location

ANCS Middle Campus - 820 Essie Avenue, Atlanta, GA 30316

Notice of this meeting was posted at each campus and on the ANCS website in accordance with O.C.G.A. § 50-14-1.

Directors Present

Eric Teusink, Hanah Goldberg, Howard Franklin, Jordache Avery, Joyce Gist Lewis, Kristen Frenzel, Meeghan Fortson, Nakia Echols, Nicholas Chiles, Sabrina Sexton

Directors Absent

Laura Melton, Lia Santos

I. Opening Items

A. Record Attendance and Guests

B. Call the Meeting to Order

Nakia Echols called a meeting of the board of directors of Atlanta Neighborhood Charter School to order on Tuesday Mar 5, 2019 at 5:00 PM.

Board voted to enter executive session to discuss a personnel matter

II. Executive Session

A. Executive Session

Board discussed personnel matter

III. Closing Items

A. Adjourn Meeting

There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 7:08 PM.

Respectfully Submitted,
Nakia Echols

Coversheet

Approve Minutes from Prior Board Meeting

Section: I. Opening Items
Item: G. Approve Minutes from Prior Board Meeting
Purpose: Approve Minutes
Submitted by:
Related Material: Minutes for Special Called Board Meeting on March 11, 2019

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Atlanta Neighborhood Charter School

Minutes

Special Called Board Meeting

Date and Time

Monday March 11, 2019 at 5:00 PM

Location

ANCS Middle Campus - 820 Essie Avenue, Atlanta, GA 30316

Notice of this meeting was posted at each campus and on the ANCS website in accordance with O.C.G.A. § 50-14-1.

Directors Present

Eric Teusink, Hanah Goldberg, Jordache Avery, Joyce Gist Lewis, Laura Melton, Lia Santos, Meeghan Fortson, Nakia Echols, Nicholas Chiles, Sabrina Sexton

Directors Absent

Howard Franklin, Kristen Frenzel

I. Opening Items

A. Record Attendance and Guests

B. Call the Meeting to Order

Nicholas Chiles called a meeting of the board of directors of Atlanta Neighborhood Charter School to order on Monday Mar 11, 2019 at 5:01 PM.

II. Executive Session

A.

Executive Session

Board votes to go into executive session to discuss a personnel matter

III. Business and Operations - Buildings & Real Estate Sub-Committee

A. HVAC Replacement Plan

Jordache Avery made a motion to approve the finance committee's recommendations to choose GK Mechanical to replace the five HVAC units on the roof as described in the board packet. Motion was approved.

Nakia Echols seconded the motion.

The board **VOTED** unanimously to approve the motion.

B. Contract Negotiation for ED

Nakia Echols made a motion to Give Lia Santos and Nakia Echols authority to negotiate ED contract.

Nicholas Chiles seconded the motion.

The board **VOTED** unanimously to approve the motion.

IV. Closing Items

A. Adjourn Meeting

Joyce Gist Lewis made a motion to adjourn the meeting.

Eric Teusink seconded the motion.

The board **VOTED** unanimously to approve the motion.

There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 8:10 PM.

Respectfully Submitted,
Nicholas Chiles

Coversheet

PTCA Report

Section:	I. Opening Items
Item:	H. PTCA Report
Purpose:	FYI
Submitted by:	
Related Material:	PTCA Report March 2019.pdf

ANCS PTCA Board Report March 2019

Overview

The PTCA has been a positive, visible force in the ANCS community this year, and we look forward to continuing that.

Sponsorship Meeting

Hannah Beth and Rachel Ezzo are meeting with members of the Executive Board on March 26th to discuss the effectiveness of this year's sponsorship changes.

March Meeting

Our March PTCA Meeting, held at the MC on March 12th, was incredibly well attended! We had dinner and drinks for everyone, and a presentation and discussion led by the ANCS Diversity and Equity Action Team's Community Engagement Task Force followed the meeting.

2019-2020 Slate

We have a full slate for 2019-2020! In addition to many of the PTCA Board members staying on for another year, we are thrilled that Darrell Perry has expressed interest in being our second Member-at-Large.

Coffees

The EC Coffee was held on Friday, March 15th. We sold 50 items from the school store totaling \$650!

Goals

Increase PTCA membership
Increase ANCS/PTCA volunteerism
Increase PTCA awareness

Upcoming PTCA Events:

**Next PTCA Board Meeting:
Monday, March 18th**

**Next PTCA General Meeting:
May 14th at the EC***

*This meeting is the annual school picnic. There will be a very brief meeting prior to the picnic, as the 2019-2020 slate needs to be voted on.

Coversheet

Monthly Report

Section: II. Executive Director's Report
Item: A. Monthly Report
Purpose: FYI
Submitted by:
Related Material: ANCS Performance Dashboard - 18-19 SY.pdf
FY20 Budget projections and priorities_initial.pdf

ANCS Performance Dashboard (last updated March 2019)	K-8			
2018-19 SY	Jul-Oct	Nov-Feb	Mar-Jun	Notes
Educational Program Outcomes				
Avg % of students Proficient/Distinguished ELA EOG Milestones				
Avg % of students Proficient/Distinguished Math EOG Milestones				
Percentage of students passing ELA EOG Milestones in top 10% of district				
Percentage of students passing Math EOG Milestones in top 10% of district				
National norm referenced test - MAP Reading (% of students meeting growth targets compared to national avg - conditional growth percentile rank)	51	58		target to be above 50
National norm referenced test - MAP Math (% of students meeting growth targets compared to national avg - conditional growth percentile rank)	47	56		target to be above 50
National norm referenced test - MAP Reading (average NPR)	91	87		target is to be at/above 70 NPR and/or show growth
National norm referenced test - MAP Math (average NPR)	82	72		target is to be at/above 70 NPR and/or show growth
Projected proficient & above on ELA Milestones (based on MAP)		58%		
Projected proficient & above on Math Milestones (based on MAP)		54%		
Torrance Test of Creative Thinking composite average		108 (2nd) - 70%, 117 (7th) - 87%		charter goal; critical/creative thinking assessment will be given in 2nd and 7th grades to compare growth in standard scale score
Students appropriately academically challenged (based on survey responses)	91%			target is to be at/above 90%
CCRPI higher than district/state		Elm: YES; Mid: NO		required charter goal
"Beating the Odds" as determined by GaDOE		Elm: YES; Mid: NO		required charter goal
School Climate & Culture				
% students receiving a level 3/4 behavioral referral	4%	4%		target is to be under 5%
% students who feel there is safe learning environment (based on survey responses)	93%			target is to be at/above 90%
% students absent less than 10% of enrolled days	99%	96%		
3-star rating or higher on Georgia Climate Star rating		Yes		required charter goal; both campuses received 4 stars
% students qualifying for FRL	15%	13%		charter goal aim to be between 30-50% by 2021
Stakeholder Satisfaction				
Student satisfaction (based on survey responses)	92%			target is to be at/above 90% or prior year baseline
Parent satisfaction (based on survey responses)	96%			target is to be at/above 90% or prior year baseline
Teacher/staff satisfaction (based on survey responses)	95%			target is to be at/above 90% or prior year baseline
Student re-enrollment for following school year	97%			
High School Readiness				
% of 9th grade alumni who respond that ANCS prepared them well for HS (based on alumni survey responses)				target is to be at/above 90%
% ANCS alumni passing 9th Grade Lit/Comp EOC Milestones (as compared to district/state)				test typically taken in 9th grade
% ANCS alumni passing Algebra I EOC Milestones (as compared to district/state)				test typically taken in 9th grade

% ANCS alumni passing Biology EOC Milestones (as compared to district/state)				test typically taken in 9th grade
% ANCS alumni passing U.S. History EOC Milestones (as compared to district/state)				test typically taken in 11th grade
Leadership & Organizational Performance				
% of responses rated "Strongly Agree or Agree" for "This teacher has helped my learning this year" (based on student survey responses)				Previously used state-mandated personnel survey for this measure
Employee recruitment (% open positions filled by May 31)				
Employee retention (% offered contracts who return)				
Average daily employee attendance	96%	97%		target is to be at/above 95%
Met all charter organizational goals	Yes			includes updating strategic plan, clean audit, & annual review of ED
Financial Management & Resource Development				
Annual campaign on track to financial goal		Yes		
Annual campaign family participation %				
Grant funds received	\$149,821			
Positive projected net operating income	Yes	Yes		
On track to meet/exceed goal				
Slightly off track to meet goal				
Not on track to meet goal				



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FY20 ANCS BUDGET – Initial Projections & Priorities *March 2019*

FY20 Budgeting Timeline

- FY20 Budgeting Timeline
- FY20 Funding Projections (as of March 2019)
- FY20 Potential Budget Priorities (as of March 2019)

FY20 Budgeting Timeline

February

- Establish budget priorities
- Refine revenue projections as needed



March

- Working sessions to draft initial FY20 budget
- Present initial FY20 budget for feedback from board and community
- Renew employee contracts



April

- Present final FY20 budget for feedback from board
- Vote on FY20 budget at board meeting

FY20 Initial Funding Projections

STATE

- ◆ Projecting **minimal increase** in state QBE funding for FY20 (per Governor's budget proposal)
- ◆ TRS employer rate **increasing from 20.90% to 21.14%**
- ◆ Possibility of **limited HB430 facilities funding**

LOCAL

- ◆ Projecting roughly **3% increase** in local tax revenue funding for FY20
- ◆ APS likely to **maintain charter school admin fee at 1.75%**
- ◆ APS continues to expect steady growth of tax digest over next three years at a rate of about **3-5%/year**

FY20 Budget Priorities

- Always aim to establish budget priorities in alignment with the **mission of our school** and **goals of current strategic plan**
- Budget priorities serve as the basis for **making adjustments to ANCS budget** from one fiscal year to the next
- The establishment of budget priorities also allows us to **consider multi-year budget needs**

Potential Budget Priorities for FY20

Priority	Projected Cost Range (approx)
Continued reduction of student-teacher ratios	\$42,000 (in funding reduction)
Tenure bonus FY20 payments	\$117,000
1% increase in salary costs to align qualified certified employees with APS salary scale, based on FY19 published scale	\$87,000
Cost of living salary increase for all other qualifying employees	\$261,000 (at 3%)
Phased HVAC Replacement at the EC	\$110,000

Salary Scale - Why move to APS?

- Allows ANCS to stay competitive in the metro area.
 - APS is not the highest paid system in metro Atlanta - Cherokee, Cobb and Fulton all have hire salary scales.
- Provides more transparency about how salaries are determined and allows employees to have some indication about what they will make in the future.
- Quality of Life task force highlighted a salary scale as a need from faculty and staff.
- Salary analysis indicates need for a new baseline.
- It is only a 1% increase from ANCS 3% COLA given most years.

Other FY20 Budget Considerations

- Whether and at what level **to continue to contribute to reserve funds?**
 - Have budgeted \$200,000 or more to reserve funds each year in FY16, FY17 & FY18 fiscal years
- How much to **adjust long-term budget commitments until new strategic planning process is completed?**

Coversheet

Vote to Approve Full-Time, Permanent, Equity Support Coordinator

Section: III. Old Business
Item: B. Vote to Approve Full-Time, Permanent, Equity Support Coordinator
Purpose: Vote
Submitted by:
Related Material:
2019-2020 Proposed K-8 Equity Support Coordinator Role and Responsibilities.pdf

Proposed 2019-2020 K-8 Equity Support Coordinator Role and Responsibilities

Description of Role: The K-8 Equity Support Coordinator will serve on the K-8 Leadership Team and collaborate closely with the Executive Director, Principals, Assistant Principals, Instructional Coaches, Special Education Director, CREATE Director, and Support Staff. The purpose of this role is to advance ANCS' commitment to equity, diversity, and inclusion. The K-8 Equity Support Coordinator will co-chair the school's Diversity and Equity Action Team, and coach a faculty iGroup. The K-8 Equity Support Coordinator will also work collaboratively with equity support coaches and the wider school community in an effort to support the school in meeting its diversity, inclusion, and equity goals.

Knowledge, Skills, and Attributes Needed for Success in the Role:

- Experience and training around diversity, equity, and inclusiveness understandings.
- Strong facilitation skills necessary to support courageous conversations related to issues of diversity, equity, and inclusion.
- Continuously develops and seeks experiences in professional learning around diversity, equity, inclusion and/or cultural competency.
 - Grow understanding of multicultural education and equity in classrooms and pedagogy.
 - Continuously develop working knowledge and experiences with community building and conflict resolution, leadership and facilitation skills.
 - Assumes responsibility for professional growth and development through membership and participation in the affairs of professional organizations and through attendance at regional, state, and national meetings that support the school.
- Use of excellent interpersonal skills to work and collaborate well with various members of school community.
- Demonstrates personal growth and development and sets an example for others by seeking and reflecting on feedback and experiences.
- Maintains a continuous learning and reflection mode around equity and adult learning.
- Commitment to being curious, innovative, creative and continually looking for ways to optimize the school's equity lens.

Responsibilities

K-8 Leadership:

- Assist in development and execution of an ANCS vision around diversity, equity and inclusion.
- Assist in development and execution of an ANCS vision for curriculum for student development around diversity, equity and inclusion.

- Coordinate an equity needs-assessment with an outside organization for the school followed by presentation of assessment results to K-8 leadership team.
- Use data and metrics from equity needs assessment results to uncover gaps and develop insightful ways to strengthen equity across campuses.
- Manage partnerships with external equity consultants and external equity organizations.
- Provide guidance to the K-8 leadership team in their efforts to increase equity through recruitment, retention and development of underrepresented populations.
 - Collaborate with K-8 leadership team to devise an authentic and transparent strategy for recruiting and retaining employees of color.
 - Assist with the creation of equity goals and objectives for annual recruiting and retention targets.
- Provide support in terms of making recommendations and revisions, as needed, for policy and system change that aligns with the school's commitment and belief in diversity, equity and inclusion.
- Handle additional duties which may be assigned by the Executive Director.

Faculty and Staff Support:

- Lead a small team of equity support coaches to plan and implement professional development for teachers and staff related to our school's diversity and equity goals.
 - Partner across campuses with equity support coaches to manifest ANCS' commitment to equity into day-to-day actions.
- In partnership with the Instructional Coaches, integrate equity into the scope and sequence of curriculum for students in order to increase academic gains for all students.
 - Lead, manage, and execute any specific professional learning sessions and strands that come out of this collaboration.
- Develop consistent communication and feedback mechanisms to ensure faculty and staff are informed about the school's wider diversity and equity initiatives
- Attend Grade Level/Content Area Team meetings and collaborations as relevant and necessary.
- Collaborate with SST Coordinator and Special Education Director, as needed, to examine issues of equity related to the Student Support Team.
- Build capacity for others to lead equity trainings, discussions, and facilitations.
- Support staff members in the development of a skill set useful for having equity-centered conversations both in the classroom, with families, and in a professional environment.

- Coach a faculty iGroup to further support faculty/staff in their diversity and equity understandings.

Wider School Community Support:

- Co-chair the school's Diversity and Equity Action Team alongside parent/caregiver co-chairs from both campuses to support the school's diversity and equity goals
- Develop consistent communication and feedback mechanisms to identify, discuss and address equity issues impacting students, parents, campuses, and staff members.
- Develop and support implementation of racial Affinity Groups for ANCS staff, students, and families.
- Partner with other equity leaders in schools in order to create opportunities for shared learning experiences for faculty and staff to provide spaces to learn from and collaborate with other school communities
- Support the work of CREATE through participation in and/or leading professional learning opportunities toward faculty/staff diversity, equity, and inclusion outcomes.

Coversheet

Annual Weighted Lottery Presentation

Section: IV. New Business
Item: A. Annual Weighted Lottery Presentation
Purpose: Discuss
Submitted by:
Related Material: Lottery Weight Recommendation_20190318.pdf
ANCS Presentation 20190319.pptx

Jarod Apperson, PhD
 732 Brookline St SW
 Atlanta, GA 30310
 jarodapperson@gmail.com
 (917) 287-9420

March 18, 2019

Atlanta Neighborhood Charter School
 Attention: Lara Zelski
 688 Grant St SE
 Atlanta, GA 30316

Re: Recommendation of Lottery Weight

Dear Ms. Zelski:

I hope this letter finds you well. Thank you for the 2019 lottery applicant data that you and your team recently provided. I've reviewed this data and am writing to recommend a lottery weight that will move ANCS toward its goal of serving more economically disadvantaged students.

My recommendation is that you **use a weight of 4**, the maximum allowed under your charter. I summarize below the basis for that recommendation.

From our discussions and my review of the ANCS charter, I understand that the organization has established a goal that at least 40% of newly admitted students (excluding students admitted through sibling, employee, or board member preference) be economically disadvantaged. In addition, a goal has been established for overall enrollment of between 30% and 50% economically disadvantaged students.

Because most seats above kindergarten are taken by returning students, I understand that kindergarten is the only grade where a substantial number of slots will be available to new students (60 slots). A small number of slots (4) will be offered to new sixth grade students while the other grades will not have any slots. For those grades, all applicants will be placed on the waitlist, and will be admitted as spots free up. Since kindergarten is the only grade with significant available seats, I've relied on an analysis of kindergarten applicants as the basis for my recommendation. Below you will find a table summarizing those applicants.

Description	Number of Applicants			Percentage of Applicants	
	Economically Disadvantaged	Not Economically Disadvantaged	Total	Economically Disadvantaged	Not Economically Disadvantaged

Kindergarten by Admissions Tier:

Sibling/Board/Employee	4	40	44	9%	91%
Zone 1	4	76	80	5%	95%
Zone 2	3	9	12	25%	75%
Zone 3	27	51	78	35%	65%
Subtotal	38	176	214	18%	82%

Ms. Lara Zelski
Re: Recommendation of Lottery Weight
March 18, 2019

As you can see, a total of 214 students applied for kindergarten admission and 18% of those students self-reported being economically disadvantaged. Importantly, most of the economically disadvantaged students are from Zone 3 and would only be eligible for admission once all students from the previous tiers have been admitted.

The priority admissions tiers mean that ANCS will admit 44 students as siblings or children of board members/employees. An additional 16 students will be admitted from Zone 1. The remaining 64 Zone 1 students as well as all students in Zone 2 or Zone 3 will go on the waitlist.

Only 4 of the sibling/board/employee applicants are economically disadvantaged while only 4 of the Zone 1 applicants are economically disadvantaged. Even if the school could admit all the economically disadvantaged Zone 1 applicants, its incoming class would have only 8 economically disadvantaged students, or 13%. This remains substantially below the goal that 30% to 50% of enrolled students be economically disadvantaged; therefore, I recommend that you use a weight of 4, the highest weight allowed under your charter. With this weight, the percentage of economically disadvantaged kindergarten students admitted is likely to fall in the range of **8% to 14%**. The percentage of newly admitted students (excluding those admitted through sibling or board member preference) is likely to fall in the **6% to 25%** range.

I hope that this summary has been clear. However, should you have any questions or need additional information, please don't hesitate to call or email.

Best regards,



Dr. Jarod Apperson

Weighted Lottery: Recommendation of Lottery Weight

Jarod Apperson
March 19, 2019

Basis of Recommended Weight

- Two organizational goals:
 1. 40% of newly admitted students (excluding those admitted through sibling, employee, or board member preference) will be economically disadvantaged
 2. Between 30% and 50% of overall enrollment will be economically disadvantaged students
- Only two grades admit students:
 1. Kindergarten (60 slots)
 2. Sixth grade (4 slots)

Kindergarten Applicants by ED Status

Description	Number of Applicants			Percentage of Applicants	
	Economically Disadvantaged	Not Economically Disadvantaged	Total	Economically Disadvantaged	Not Economically Disadvantaged

Kindergarten by Admissions Tier:

Sibling/Board/Employee	4	40	44	9%	91%
Zone 1	4	76	80	5%	95%
Zone 2	3	9	12	25%	75%
Zone 3	27	51	78	35%	65%
Subtotal	38	176	214	18%	82%

Recommendation

- Recommend a weight of 4
- This will likely result in 8% to 14% of newly admitted student being economically disadvantaged.
- The percentage of newly admitted students economically disadvantaged (excluding those admitted through sibling, employee, or board member preference) will likely fall in the 6% to 25% range.

Questions?

Coversheet

Monthly financial statements & reports

Section: V. Business & Operations
Item: A. Monthly financial statements & reports
Purpose: FYI
Submitted by:
Related Material: BusOps Comm BOD Update_031919.pdf

MARCH 2019

Business & Operations Committee Update



Financial

- ❑ Cash balance (period end 02/28/19) = \$2.75M
 - ❖ \$1.92M in Operating Account
 - ❖ \$832k in Investments (\$773k designated as restricted funds; \$59k in unrestricted funds)
 - ❖ YTD APS allocations have been received without issue; no future allocation issues currently anticipated
- ❑ Revenue items of interest:
 - ✓ Strong cash position due to New APS allocation in effect
 - ✓ Projected auction income should be realized in March
 - ✓ On target to finish the school year with cash an appropriate level of operating cash (goal = \$2M+) to cover summer expenses
- ❑ Expenses of interest:
 - ✓ Professional Services expenses are over budget due outside services related to FY18-19 challenges and Executive Director transition and search
- ❑ FY 19-20 Budget
 - ✓ Committee reviewed current draft of FY20 budget (included in packet)
 - ✓ Next steps include Board review of draft, committee chair touchpoints to ensure all needs have been registered, finalize budget in April BOD meeting
- ❑ Other Items of Interest:
 - ✓ Committee held property and casualty insurance review during March meeting with a particular focus on cyber-related limits; next step is to consolidate the discussion with the Technology Committee, document risks, and evaluate policies to mitigate identified risks
 - ✓ Committee has scheduled an annual investment review for the April committee meeting
 - ✓ Committee has identified a need to update the FY18-19 Financial Resolution and review updates with the Board during this meeting



Facilities & Grounds

- ❑ New roof project:
 - ✓ will begin as soon as school ends and will finish before school begins in the fall
 - ✓ Should not impact the start of school; however, the Facilities Committee is evaluating contingency scenarios
- ❑ HVAC Project:
 - ✓ Board voted on 3/11 to approve approximately \$100k of HVAC work to begin as soon as school ends
 - ✓ Funding for this project will come from operating funds related to the allocation increase
 - ✓ Approach is a multi-year staged plan to replace all units; work to begin on 3/24 (currently identifying additional contingency dates)
- ❑ Middle Campus Fire Door Replacement Project:
 - ✓ Mostly funded by a facilities grant
 - ✓ Work must be performed prior to the end of the school year (stipulation of the grant)
 - ✓ Installation is currently 50% complete
- ❑ Additional Items of Interest:
 - ✓ Current intercom system requires upgrading; age of system makes it difficult and costly to obtain parts and services; team will begin looking into quotes for the work; stay tuned for more information

ATLANTA NEIGHBORHOOD CHARTER SCHOOL
FY 2019 - Pro Forma Monthly Cash Flow Statement
February 28, 2019

	Allocation based on FTE Count = 623												FY20
	Jul-18	Aug-18	Sep-18	Oct-18	Nov-18	Dec-18	Jan-19	Feb-19	Mar-19	Apr-19	May-19	Jun-19	Jul-19
Revenue													
Local/State Funding	\$0	\$993,935	\$993,935	\$997,012	\$993,935	\$1,001,384	\$952,637	\$952,637	\$952,637	\$952,637	\$952,637	\$0	\$0
Grants	\$0	\$0	\$0	\$0	\$0	\$32,599	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Title 2 Reimbursement	\$1,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000
Contributions & Fundraising	\$4,414	\$4,105	\$1,685	\$13,434	\$25,773	\$19,614	\$32,135	\$18,120	\$90,000	\$14,000	\$19,586	\$4,000	\$0
Program Income	\$1,818	\$110,711	\$61,545	\$46,568	\$32,452	\$50,365	\$27,889	\$34,822	\$60,000	\$40,000	\$50,000	\$15,080	\$0
Nutrition Program Income	\$510	\$36,218	\$33,356	\$22,955	\$40,254	\$29,125	\$25,004	\$26,388	\$25,000	\$21,000	\$20,000	\$11,592	\$0
Other Income	\$361	\$455	\$355	\$668	\$421	\$4,245	\$617	\$3,338	\$1,000	\$1,000	\$1,200	\$939	\$500
Total Revenue	\$8,103	\$1,145,423	\$1,090,877	\$1,080,636	\$1,092,836	\$1,137,332	\$1,038,283	\$1,035,305	\$1,128,637	\$1,028,637	\$1,043,423	\$31,611	\$1,500
Expenditures													
Salaries and Benefits	\$662,482	\$690,153	\$911,098	\$749,305	\$732,757	\$742,918	\$749,697	\$735,314	\$720,000	\$720,000	\$720,000	\$720,000	\$700,000
Professional Development	\$7,872	\$10,217	\$10,487	\$13,122	\$5,210	\$1,000	\$10,198	\$7,066	\$3,000	\$10,000	\$3,500	\$9,500	\$0
Curriculum & Classroom Expenses	\$45,287	\$35,475	\$16,162	(\$349)	\$6,192	\$14,795	\$1,835	\$7,462	\$2,000	\$7,000	\$6,000	\$9,713	\$0
Program Expenses	\$8,433	\$13,578	\$10,001	\$1,250	\$5,570	\$2,247	\$19,885	\$16,652	\$31,000	\$10,000	\$20,000	\$10,000	\$0
Building & Grounds	\$48,583	\$35,982	\$34,636	\$32,638	\$47,152	\$29,554	\$88,960	\$44,237	\$35,000	\$45,000	\$40,000	\$45,000	\$36,000
Fixed Assets Expenditures	\$59,430	\$2,246	\$1,250	\$2,213	\$34,523	\$8,833	\$2,266	\$937	\$2,000	\$2,000	\$2,000	\$500	\$0
Professional Services	\$4,275	\$17,680	\$8,292	\$0	\$7,212	\$5,040	\$3,143	\$5,750	\$2,000	\$2,000	\$345	\$50	\$0
Gen&Admin/Insurance/Interest	\$21,502	\$25,591	\$19,765	\$18,757	\$12,742	\$11,737	\$18,635	\$24,973	\$15,000	\$15,000	\$15,000	\$3,498	\$4,000
Nutrition Program Expenses	\$1,185	\$22,209	\$28,356	\$15,858	\$19,075	\$17,520	\$17,004	\$13,393	\$21,000	\$16,000	\$15,315	\$2,500	\$0
Equipment Rental (Copiers)	\$7,194	\$2,413	\$7,117	\$6,568	\$9,181	\$5,799	\$9,709	\$4,622	\$4,500	\$4,500	\$4,500	\$4,500	\$0
Fundraising Expenses	\$1,616	\$0	\$5,210	\$73	\$229	\$6,849	\$894	\$170	\$30,000	\$500	\$484	\$0	\$0
Total Expenditures	\$867,858	\$855,544	\$1,052,374	\$839,434	\$879,844	\$846,290	\$922,227	\$860,575	\$865,500	\$832,000	\$827,144	\$805,261	\$740,000
Total Revenues - Total Expenditures	(\$859,755)	\$289,880	\$38,503	\$241,202	\$212,992	\$291,043	\$116,056	\$174,730	\$263,137	\$196,637	\$216,279	\$(773,650)	\$(738,500)
EOM Cash Balance	\$548,790	\$804,545	\$736,759	\$942,963	\$1,322,605	\$1,682,067	\$1,806,396	\$1,920,857	\$2,183,994	\$2,380,631	\$2,596,910	\$1,823,260	\$1,084,760
	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Projected	Projected	Projected	Projected	Projected

Note: Adjusted to reflect only Atlantic Capital Bank operating accounts. Not including \$821k of investments

Total investments held by ANCS**2/28/2019**

Institution	Investment	Amount
Atlantic Capital Bank	Operating accounts	1,920,857
		1,920,857
Edward Jones - State Bank of India	CD	225,838 matures 2/2020
Edward Jones - Bank of China	CD	199,370 matures 4/2019
Edward Jones Bank - Ally Bank	CD	46,433 matures 9/2019
Edward Jones - Whitney Bank	CD	59,187 matures 10.2019
Edward Jones - Money Market	Money Market	9,498
Self-Help Credit Union	CD	235,874 matures 10/2019
Self-Help Credit Union	Money Market	55,805
Total invested funds (not at ACB)		832,005
Total restricted funds - reserves		-772,820
Total unrestricted investments		59,185
Grand total ANCS funds		\$2,752,861

ATLANTA NEIGHBORHOOD CHARTER SCHOOL**Budget to Actual FY2017**

YTD February 28, 2019

Period Ended 2/28/19

	YTD FY2018 Actual	YTD FY2019 Actual	YTD Budget	YTD \$Variance	FY2019 Budget
Income					
Local/State Funding	\$6,161,122	\$6,886,477	\$6,480,590	405,887	9,235,540
Grants	\$65,000	\$31,599	\$0	31,599	0
Title 2 Funding	\$0	\$1,000	\$1,000	0	1,000
Contributions & Fundraising	\$108,645	\$119,281	\$105,414	13,867	233,000
Program Income	\$368,476	\$364,962	\$349,318	15,644	514,398
Nutrition Income	\$193,785	\$212,442	\$210,510	1,933	288,102
Other Income	\$3,734	\$10,460	\$4,561	5,900	8,700
Total Income	\$ 6,900,762	\$7,626,222	\$7,151,393	\$ 474,829	\$ 10,280,740

Expenditures

Salaries and Benefits	\$5,340,174	\$5,989,659	\$5,886,579	(103,080)	8,766,579
Professional Development	\$58,118	\$65,942	\$71,500	5,558	97,500
Curriculum & Classroom Expenses	\$114,562	\$141,253	\$165,287	24,034	190,000
Program Expenses	\$120,588	\$76,870	\$109,000	32,130	180,000
Building & Grounds	\$320,661	\$367,773	\$341,133	(26,640)	506,133
Fixed Asset Expenditures	\$226,978	\$120,918	\$100,500	(20,418)	107,000
Professional Services	\$28,345	\$47,117	\$30,605	(16,512)	35,000
Gen&Admin/Insurance/Interest Expense	\$152,513	\$147,878	\$151,502	3,624	200,000
Nutrition Program Purchases	\$124,248	\$133,469	\$125,185	(8,284)	180,000
Equipment Rental (Copiers)	\$24,177	\$51,378	\$42,194	(9,185)	60,194
Fundraising Expenses	\$15,020	\$13,489	\$15,416	1,927	46,400
Total Expenditures	\$6,525,384	\$7,155,746	\$7,038,900	\$ (116,847)	\$ 10,368,806
Operating Income/Loss	\$ 375,378	\$ 470,475	\$112,493	\$ 357,982	\$ (88,066)

Status	DRAFT/Proposed
Year	FY 2019
Date	3/12/2019

Atlanta Neighborhood Charter School

of Students



Income	Tab #		623		620		Notes
			FY 18 Approved Budget	Proposed Adjustments FY19	ANCS FY19 Revised Total		
		APS Allocation	\$ 9,183,167	\$ 757,135	\$ 9,940,302	\$508,395 actual increase from budget in FY19 + 3% forecasted increase in FY20 from APS. 3% increase over FY19 equals \$290,700. Less \$42,000 due to planned class size decrease in FY19	
		APS Nursing & Transportation Allocation	\$ 52,373	\$ (2,373)	\$ 50,000	Based on actual FY19	
		Title 2 Funding	\$ 1,000	\$ -	\$ 1,000	Annual from APS \$1000	
		Facilities Grant	\$ -	\$ -	\$ -		
		CREATE Grant	\$ 90,000	\$ (90,000)	\$ -	SEED Phase of CREATE Grant - These funds no longer pass through ANCS	
	1.0	Total Local/State Funding	\$ 9,326,540	\$ 664,762	\$ 9,991,302		
		Fund Raising (Annual Campaign)	\$ 140,000		\$ 140,000		
		Auction	\$ 90,000		\$ 90,000		
		Other Fundraising	\$ 3,000		\$ 3,000		
	1.1	Total Contributions & Fundraising	\$ 233,000	\$ -	\$ 233,000		
		Supply Fee	\$ 20,000		\$ 20,000		
		Meal Program	\$ 285,000		\$ 285,000		
		PTCA income	\$ 67,000		\$ 67,000		
		Field Trips	\$ 25,000		\$ 25,000		
		Grade Level Trips	\$ 90,500		\$ 90,500		
		Athletics	\$ 15,000		\$ 15,000		
		After School	\$ 300,000		\$ 300,000		
	1.2	Total Program Income	\$ 802,500	\$ -	\$ 802,500		
		Interest Income	\$ 4,000		\$ 4,000		
		Other Income	\$ 1,200		\$ 1,200		
		Community Building	\$ 3,500		\$ 3,500		
		Other	\$ -		\$ -		
	1.3	Total Other Income	\$ 8,700	\$ -	\$ 8,700		
		Total Income	\$ 10,370,740	\$ 664,762	\$ 11,035,502		

Expense	2.0	Salaries and Benefits	\$ 8,667,029	\$ 346,681	\$ 9,013,710.16	The 4% cost increase encompasses both the standard 3% increase to qualified employees; plus a \$87,000 spend to align qualified, certified employees to APS scale
		Wellness Program Expense	\$ 20,000		\$ 20,000	
		Health insurance premium increase contingency	\$ 80,000	\$ 20,000	\$ 100,000	Estimated increase due to market
		Total Salaries & Benefits	\$ 8,767,029	\$ 366,681	\$ 9,133,710	
	2.1	Teachers Institute / Retreat	\$ 10,000		\$ 10,000	
		Conferences and workshops	\$ 40,000		\$ 40,000	
		Critical Friends Groups support	\$ -	\$ 16,000	\$ 16,000	Previously paid by CREATE
		Staff Development - Travel	\$ 11,000		\$ 11,000	
		Staff Development - Consultant	\$ 35,000		\$ 35,000	
		Staff Devel Materials	\$ 1,500		\$ 1,500	
		Total Staff Development	\$ 97,500	\$ 16,000	\$ 113,500	
	2.2	Lunch Program Purchases (not including salary)	\$ 180,000		\$ 180,000	
		Athletics	\$ 25,000		\$ 25,000	
		After School Expenses	\$ 12,000		\$ 12,000	
		Field Trips	\$ 33,500		\$ 33,500	
		Grade Level Trips	\$ 90,500		\$ 90,500	
		Saturday / Summer School	\$ 16,000		\$ 16,000	
		Yearbook	\$ 3,000		\$ 3,000	
		Total Program Expenses	\$ 360,000	\$ -	\$ 360,000	
	2.2	Classroom Supplies	\$ 120,000		\$ 120,000	
		Instruct. / Curriculum Materials	\$ 70,000		\$ 70,000	
		Total Curriculum Materials & Expenses	\$ 190,000	\$ -	\$ 190,000	
		Total Curriculum & Program Expenses	\$ 550,000	\$ -	\$ 550,000	
	2.2	Pest Control	\$ 5,000		\$ 5,000	
		Janitorial Services	\$ 100,000		\$ 100,000	
		Janitorial Supplies	\$ 13,500		\$ 13,500	
		Sanitation	\$ 10,937		\$ 10,937	
		Supplies	\$ 2,500		\$ 2,500	
		Total Building Services	\$ 131,937	\$ -	\$ 131,937	
		Building rent (Mortgage)	\$ 105,264		\$ 105,264	
		Mobile Unit Lease (Net)	\$ 7,332		\$ 7,332	
		Replacements - painting	\$ 10,000	\$ 20,000	\$ 30,000	Estimated expense to repaint 3rd floor EC & MC Classrooms
		Replacements - carpet/flooring	\$ 10,000	\$ 50,000	\$ 60,000	Estimated expense to recarpet MC suites & replace flooring in some classrooms
		Repairs / Maintenance	\$ 110,000		\$ 110,000	
		Total Building Repairs/ Maintenance	\$ 242,596	\$ 70,000	\$ 312,596	
		Farm	\$ 5,600		\$ 5,600	
	Repairs / Maintenance	\$ 12,500	\$ 5,000	\$ 17,500	Sidewalk work	
	Total Grounds	\$ 18,100	\$ 5,000	\$ 23,100		
	Utilities	\$ 95,000		\$ 95,000		
	Internet Service	\$ 8,000		\$ 8,000		

		Alarm Monitoring & Servicing	\$ 5,000		\$ 5,000	
		Telephone	\$ 5,500		\$ 5,500	
		Total Telephone and Utilities	\$ 113,500	\$ -	\$ 113,500	
2.3		Total Building Expenses	\$ 506,133	\$ 75,000	\$ 581,133	
	Professional Services	Legal	\$ 10,000		\$ 10,000	
		Accounting	\$ 5,000		\$ 5,000	
		Auditing	\$ 20,000		\$ 20,000	
2.4		Total Professional Services	\$ 35,000	\$ -	\$ 35,000	
	General & Administrative	Advertising/Web Costs	\$ 10,000		\$ 10,000	
		Dues and Subscriptions	\$ 20,500		\$ 20,500	
		Insurance	\$ 40,000		\$ 40,000	
		Hospitality	\$ 14,000		\$ 14,000	
		Licenses and Permits	\$ 30,000		\$ 30,000	
		Miscellaneous	\$ 13,000		\$ 13,000	
		Gov Board/Committee Costs	\$ 10,000		\$ 10,000	
		Office supplies/Small Equipment	\$ 30,000		\$ 30,000	
		Payroll Service Fees	\$ 26,000		\$ 26,000	
		Postage and Delivery	\$ 6,000		\$ 6,000	
		Printing and Reproduction	\$ 500		\$ 500	
2.5		Total Other Gen/Admin Expense	\$ 200,000	\$ -	\$ 200,000	
	Fundraising Expenses	Fund Development Software	\$ 3,200		\$ 3,200	
		Direct Mail	\$ 10,000		\$ 10,000	
		Auction	\$ 25,000		\$ 25,000	
		Community Building	\$ 1,200		\$ 1,200	
		Other Events	\$ 7,000		\$ 7,000	
2.6		Total Fundraising Expenses	\$ 46,400	\$ -	\$ 46,400	
	Books, Equipment and Furniture	Library	\$ 12,000		\$ 12,000	
		Furniture	\$ 10,000		\$ 10,000	
		Technology: Service, training & supplies	\$ 10,000		\$ 10,000	
		Special Education Equipment	\$ 5,000		\$ 5,000	
		Building & Grounds Improvement	\$ -	\$ 110,000	\$ 110,000	Estimated expense for phased EC HVAC work
		Equipment: Purchase/Lease	\$ 10,000		\$ 10,000	
		Copiers Expenses	\$ 50,000		\$ 50,000	
		Computers: Hardware	\$ 70,000		\$ 70,000	No anticipated increase to technology spend per Mike Boardman
2.7		Total Books/Equipment/Furniture	\$ 167,000	\$ 110,000	\$ 277,000	
		Emergency Reserve Fund			\$ -	Funded per FY18 plan; no anticipated increase to funding this FY
		Facilities Reserve Fund			\$ -	Funded per FY18 plan; no anticipated increase to funding this FY
		Local/State Revenue Stabilization Fund			\$ -	Funded per FY18 plan; no anticipated increase to funding this FY
		Technology Reserve Fund			\$ -	Funded per FY18 plan; no anticipated increase to funding this FY
		Total Reserve Funds	\$ -	\$ -	\$ -	
		Total Expenses	\$ 10,369,062	\$ 587,681	\$ 10,936,744	
		Operating Income/Loss	\$ 1,678	\$ 77,081	\$ 98,758	

MAULDIN & JENKINS LLC
200 GALLERIA PKWY SE STE 1700
ATLANTA, GA 30339-5946

Atlanta Neighborhood Charter School
688 Grant Street SE
Atlanta, GA 30315
Attention: Ms. Kari Lovell

|||||.....|||||

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CLIENT'S COPY

MAULDIN & JENKINS

February 22, 2019

Atlanta Neighborhood Charter School
688 Grant Street SE
Atlanta, GA 30315
Attention: Ms. Kari Lovell

Dear Kari:

Enclosed is the organization's 2017 Exempt Organization return.

Specific filing instructions are as follows.

FORM 990 RETURN:

This return has been prepared for electronic filing. If you wish to have it transmitted electronically to the IRS, please sign, date, and return Form 8879-EO to our office. We will then submit the electronic return to the IRS. Do not mail a paper copy of the return to the IRS. Return Form 8879-EO to us by May 15, 2019.

Mauldin & Jenkins has confirmed, with the Georgia Department of Revenue, that the Form 990 provided to Georgia does not require signature. We have forwarded a copy to GA DOR on your behalf.

A copy of the return is enclosed for your files. We suggest that you retain this copy indefinitely.

Sincerely,

Aleisa Howell
MAULDIN & JENKINS, LLC

Form **8879-EO**

IRS e-file Signature Authorization for an Exempt Organization

OMB No. 1545-1878

For calendar year 2017, or fiscal year beginning JUL 1, 2017, and ending JUN 30, 2018

2017

Department of the Treasury
Internal Revenue Service

▶ **Do not send to the IRS. Keep for your records.**
▶ **Go to www.irs.gov/Form8879EO for the latest information.**

Name of exempt organization

Employer identification number

ATLANTA NEIGHBORHOOD CHARTER SCHOOL

58-243592

Name and title of officer

**KARI LOVELL
DIRECTOR OF FINANCE AND OPERATIONS**

Part I Type of Return and Return Information (Whole Dollars Only)

Check the box for the return for which you are using this Form 8879-EO and enter the applicable amount, if any, from the return. If you check the box on line **1a, 2a, 3a, 4a, or 5a**, below, and the amount on that line for the return being filed with this form was blank, then leave line **1b, 2b, 3b, 4b, or 5b**, whichever is applicable, blank (do not enter -0-). But, if you entered -0- on the return, then enter -0- on the applicable line below. **Do not** complete more than 1 line in Part I.

1a Form 990 check here ▶ <input checked="" type="checkbox"/>	b Total revenue , if any (Form 990, Part VIII, column (A), line 12)	1b <u>11,115,972.</u>
2a Form 990-EZ check here ▶ <input type="checkbox"/>	b Total revenue , if any (Form 990-EZ, line 9)	2b _____
3a Form 1120-POL check here ▶ <input type="checkbox"/>	b Total tax (Form 1120-POL, line 22)	3b _____
4a Form 990-PF check here ▶ <input type="checkbox"/>	b Tax based on investment income (Form 990-PF, Part VI, line 5)	4b _____
5a Form 8868 check here ▶ <input type="checkbox"/>	b Balance Due (Form 8868, line 3c)	5b _____

Part II Declaration and Signature Authorization of Officer

Under penalties of perjury, I declare that I am an officer of the above organization and that I have examined a copy of the organization's 2017 electronic return and accompanying schedules and statements and to the best of my knowledge and belief, they are true, correct, and complete. I further declare that the amount in Part I above is the amount shown on the copy of the organization's electronic return. I consent to allow my intermediate service provider, transmitter, or electronic return originator (ERO) to send the organization's return to the IRS and to receive from the IRS (a) an acknowledgement of receipt or reason for rejection of the transmission, (b) the reason for any delay in processing the return or refund, and (c) the date of any refund. If applicable, I authorize the U.S. Treasury and its designated Financial Agent to initiate an electronic funds withdrawal (direct debit) entry to the financial institution account indicated in the tax preparation software for payment of the organization's federal taxes owed on this return, and the financial institution to debit the entry to this account. To revoke a payment, I must contact the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 business days prior to the payment (settlement) date. I also authorize the financial institutions involved in the processing of the electronic payment of taxes to receive confidential information necessary to answer inquiries and resolve issues related to the payment. I have selected a personal identification number (PIN) as my signature for the organization's electronic return and, if applicable, the organization's consent to electronic funds withdrawal.

Officer's PIN: check one box only

I authorize MAULDIN & JENKINS LLC to enter my PIN 13689
ERO firm name Enter five numbers, but do not enter all zeros

as my signature on the organization's tax year 2017 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I also authorize the aforementioned ERO to enter my PIN on the return's disclosure consent screen.

As an officer of the organization, I will enter my PIN as my signature on the organization's tax year 2017 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I will enter my PIN on the return's disclosure consent screen.

Officer's signature ▶ _____ Date ▶ _____

Part III Certification and Authentication

ERO's EFIN/PIN. Enter your six-digit electronic filing identification number (EFIN) followed by your five-digit self-selected PIN.

67338111111

Do not enter all zeros

I certify that the above numeric entry is my PIN, which is my signature on the 2017 electronically filed return for the organization indicated above. I confirm that I am submitting this return in accordance with the requirements of **Pub. 4163**, Modernized e-File (MeF) Information for Authorized IRS e-file Providers for Business Returns.

ERO's signature ▶ ALEISA HOWELL Date ▶ 02/22/19

**ERO Must Retain This Form - See Instructions
Do Not Submit This Form to the IRS Unless Requested To Do So**

LHA For Paperwork Reduction Act Notice, see instructions.

Form **8879-EO** (2017)

EXTENDED TO MAY 15, 2019

Form **990**

Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

2017

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

▶ Do not enter social security numbers on this form as it may be made public.
▶ Go to www.irs.gov/Form990 for instructions and the latest information.

A For the 2017 calendar year, or tax year beginning JUL 1, 2017 and ending JUN 30, 2018

B Check if applicable: <input type="checkbox"/> Address change <input type="checkbox"/> Name change <input type="checkbox"/> Initial return <input type="checkbox"/> Final return/terminated <input type="checkbox"/> Amended return <input type="checkbox"/> Application pending	C Name of organization ATLANTA NEIGHBORHOOD CHARTER SCHOOL Doing business as Number and street (or P.O. box if mail is not delivered to street address) Room/suite 688 GRANT STREET SE City or town, state or province, country, and ZIP or foreign postal code ATLANTA, GA 30315 F Name and address of principal officer: KARI LOVELL 664 KIRKWOOD AVENUE, ATLANTA, GA 30316	D Employer identification number 58-2435592 E Telephone number 404-624-6226 G Gross receipts \$ 11,187,518. H(a) Is this a group return for subordinates? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No H(b) Are all subordinates included? <input type="checkbox"/> Yes <input type="checkbox"/> No If "No," attach a list. (see instructions) H(c) Group exemption number ▶
I Tax-exempt status: <input checked="" type="checkbox"/> 501(c)(3) <input type="checkbox"/> 501(c) () (insert no.) <input type="checkbox"/> 4947(a)(1) or <input type="checkbox"/> 527		
J Website: ▶ WWW.ATLNCS.ORG		
K Form of organization: <input checked="" type="checkbox"/> Corporation <input type="checkbox"/> Trust <input type="checkbox"/> Association <input type="checkbox"/> Other ▶		
L Year of formation: 1998		M State of legal domicile: GA

Part I Summary

	1 Briefly describe the organization's mission or most significant activities: <u>SEE SCHEDULE O</u>																									
Activities & Governance	2 Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets. 3 Number of voting members of the governing body (Part VI, line 1a) 3 12 4 Number of independent voting members of the governing body (Part VI, line 1b) 4 12 5 Total number of individuals employed in calendar year 2017 (Part V, line 2a) 5 171 6 Total number of volunteers (estimate if necessary) 6 200 7a Total unrelated business revenue from Part VIII, column (C), line 12 7a 0. 7b Net unrelated business taxable income from Form 990-T, line 34 7b 0.																									
Revenue	<table border="1" style="width:100%; border-collapse: collapse;"> <thead> <tr> <th></th> <th style="text-align: right;">Prior Year</th> <th style="text-align: right;">Current Year</th> </tr> </thead> <tbody> <tr> <td>8 Contributions and grants (Part VIII, line 1h)</td> <td style="text-align: right;">10,608,877.</td> <td style="text-align: right;">10,376,079.</td> </tr> <tr> <td>9 Program service revenue (Part VIII, line 2g)</td> <td style="text-align: right;">782,107.</td> <td style="text-align: right;">742,583.</td> </tr> <tr> <td>10 Investment income (Part VIII, column (A), lines 3, 4, and 7d)</td> <td style="text-align: right;">6,846.</td> <td style="text-align: right;">9,918.</td> </tr> <tr> <td>11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)</td> <td style="text-align: right;">-17,509.</td> <td style="text-align: right;">-12,608.</td> </tr> <tr> <td>12 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)</td> <td style="text-align: right;">11,380,321.</td> <td style="text-align: right;">11,115,972.</td> </tr> </tbody> </table>		Prior Year	Current Year	8 Contributions and grants (Part VIII, line 1h)	10,608,877.	10,376,079.	9 Program service revenue (Part VIII, line 2g)	782,107.	742,583.	10 Investment income (Part VIII, column (A), lines 3, 4, and 7d)	6,846.	9,918.	11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	-17,509.	-12,608.	12 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	11,380,321.	11,115,972.							
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Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here	Signature of officer KARI LOVELL, DIRECTOR OF FINANCE AND OPERATIONS Type or print name and title	Date _____		
Paid Preparer Use Only	Print/Type preparer's name ALEISA HOWELL	Preparer's signature ALEISA HOWELL	Date 02/22/19	Check <input type="checkbox"/> if self-employed PTIN P00936721
	Firm's name ▶ MAULDIN & JENKINS LLC Firm's address ▶ 200 GALLERIA PKWY SE STE 1700 ATLANTA, GA 30339-5946	Firm's EIN ▶ 58-0692043 Phone no. 770-955-8600		

May the IRS discuss this return with the preparer shown above? (see instructions) Yes No

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III [X]

1 Briefly describe the organization's mission: THE MISSION OF THE ATLANTA NEIGHBORHOOD CHARTER SCHOOL (ANCS) IS TO USE THE PRINCIPLES OF THE COALITION OF ESSENTIAL SCHOOLS TO: BUILD AN EMPOWERED AND INCLUSIVE COMMUNITY OF STUDENTS, PARENTS, AND EDUCATORS.

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? [] Yes [X] No

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? [] Yes [X] No

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code:) (Expenses \$ 10,226,215. including grants of \$ 499.) (Revenue \$ 742,583.) AT ATLANTA NEIGHBORHOOD CHARTER SCHOOL, OUR VISION IS TO BE A DYNAMIC LEARNING COMMUNITY WHERE STUDENTS BECOME LIFE-LONG LEARNERS, DEVELOP SELF-KNOWLEDGE, AND ARE CHALLENGED TO EXCEL. ANCS WON THE AWARD "2015 GEORGIA CHARTER SCHOOL OF THE YEAR" WITH 666 STUDENTS ENROLLED FOR THE 2015-2016 SCHOOL YEAR, BASED ON OUR RECORD OF ACADEMIC ACHIEVEMENT, STRONG GOVERNANCE, AND COMMUNITY IMPACT. OUR CENTER FOR COLLABORATIVE LEARNING FACILITATES LEARNING OPPORTUNITIES FOR OTHERS BASED ON ANCS PRACTICES. OUR FOUR YEAR-OLD TEACHER RESIDENCY PROGRAM RECEIVED A MAJOR INNOVATION GRANT FROM THE US EDUCATION DEPARTMENT OF \$3 MILLION TO TRAINING AND SUPPORT TEACHERS IN THE MAYNARD JACKSON CLUSTER, WHICH INCLUDES SEVERAL SCHOOLS AROUND SOUTHEAST ATLANTA. OUR "FARM TO SCHOOL" PROGRAM TEACHES STUDENTS ABOUT HEALTHY FOOD AND EVEN HELPING TO

4b (Code:) (Expenses \$ including grants of \$) (Revenue \$)

4c (Code:) (Expenses \$ including grants of \$) (Revenue \$)

4d Other program services (Describe in Schedule O.) (Expenses \$ including grants of \$) (Revenue \$)

4e Total program service expenses 10,226,215.

Part IV Checklist of Required Schedules

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A</i>	X	
2 Is the organization required to complete <i>Schedule B, Schedule of Contributors?</i>	X	
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i>		X
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i>		X
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III</i>		X
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i>		X
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i>		X
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i>		X
9 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i>		X
10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i>		X
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If "Yes," complete Schedule D, Part VI</i>	X	
b Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i>		X
c Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i>		X
d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i>		X
e Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i>		X
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i>	X	
12a Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI and XII</i>	X	
b Was the organization included in consolidated, independent audited financial statements for the tax year? <i>If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional</i>		X
13 Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E</i>	X	
14a Did the organization maintain an office, employees, or agents outside of the United States?		X
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV</i>		X
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV</i>		X
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV</i>		X
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i>		X
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>	X	
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III</i>		X

Part IV Checklist of Required Schedules (continued)

	Yes	No
20a Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i>		X
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?		
21 Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>		X
22 Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i>		X
23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>		X
24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a</i>		X
b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?		
c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?		
d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?		
25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i>		X
b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i>		X
26 Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? <i>If "Yes," complete Schedule L, Part II</i>		X
27 Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>		X
28 Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):		
a A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>		X
b A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>		X
c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i>		X
29 Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i>	X	
30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>		X
31 Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i>		X
32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>		X
33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i>		X
34 Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1</i>		X
35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?		X
b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i>		
36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>		X
37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>		X
38 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?		
Note. All Form 990 filers are required to complete Schedule O	X	

Form 990 (2017)

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V

		Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable		
1b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable		
1c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	X	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return		
2b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	X	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?		X
3b	If "Yes," has it filed a Form 990-T for this year? If "No," to line 3b, provide an explanation in Schedule O		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?		X
4b	If "Yes," enter the name of the foreign country: See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).		
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?		X
5b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?		X
5c	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?		X
6b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?		
7	Organizations that may receive deductible contributions under section 170(c).		
7a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?		X
7b	If "Yes," did the organization notify the donor of the value of the goods or services provided?		
7c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?		X
7d	If "Yes," indicate the number of Forms 8282 filed during the year		
7e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?		X
7f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?		X
7g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?		
7h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?		
9	Sponsoring organizations maintaining donor advised funds.		
9a	Did the sponsoring organization make any taxable distributions under section 4966?		
9b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?		
10	Section 501(c)(7) organizations. Enter:		
10a	Initiation fees and capital contributions included on Part VIII, line 12		
10b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities		
11	Section 501(c)(12) organizations. Enter:		
11a	Gross income from members or shareholders		
11b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)		
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?		
12b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year		
13	Section 501(c)(29) qualified nonprofit health insurance issuers.		
13a	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O.		
13b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans		
13c	Enter the amount of reserves on hand		
14a	Did the organization receive any payments for indoor tanning services during the tax year?		X
14b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O		

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI

Section A. Governing Body and Management

		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.		
1b	Enter the number of voting members included in line 1a, above, who are independent		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?		X
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person?		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?		X
6	Did the organization have members or stockholders?		X
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?		X
7b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:		
8a	The governing body?	X	
8b	Each committee with authority to act on behalf of the governing body?	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O		X

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

		Yes	No
10a	Did the organization have local chapters, branches, or affiliates?		X
10b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	X	
11b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.		
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	X	
12b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	X	
12c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	X	
13	Did the organization have a written whistleblower policy?	X	
14	Did the organization have a written document retention and destruction policy?	X	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
15a	The organization's CEO, Executive Director, or top management official	X	
15b	Other officers or key employees of the organization	X	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).		
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?		X
16b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?		

Section C. Disclosure

- 17** List the states with which a copy of this Form 990 is required to be filed **GA**
- 18** Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.
 Own website Another's website Upon request Other (explain in Schedule O)
- 19** Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.
- 20** State the name, address, and telephone number of the person who possesses the organization's books and records: **KARI LOVELL - 404-624-6226**
688 GRANT ST SE, ATLANTA, GA 30315

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) MITCH WHITE BOARD CHAIR	5.00	X		X				0.	0.	0.
(2) RYAN CAMP FINANCE CHAIR	5.00	X						0.	0.	0.
(3) LAURA MELTON AT LARGE	5.00	X						0.	0.	0.
(4) JOYCE LEWIS GOVERNANCE	5.00	X						0.	0.	0.
(5) NICK CHILES SECRETARY	5.00	X		X				0.	0.	0.
(6) MEEGHAN FORTSON DEVELOPMENT	5.00	X						0.	0.	0.
(7) HOWARD FRANKLIN AT LARGE	5.00	X						0.	0.	0.
(8) NAKIA ECHOLS TECHNOLOGY	5.00	X						0.	0.	0.
(9) TIFFANY MITCHELL EDUCATIONAL EXCELLENCE	5.00	X						0.	0.	0.
(10) PHILIPPE PELLERIN AT LARGE	5.00	X						0.	0.	0.
(11) LIA SANTOS EXECUTIVE DIRECTOR SUPPORT	5.00	X						0.	0.	0.
(12) TARA STOINSKI VICE CHAIR	5.00	X		X				0.	0.	0.
(13) ERIC TEUSINK PUBLIC AFFAIRS	5.00	X						0.	0.	0.
(14) MATTHEW UNDERWOOD EXECUTIVE DIRECTOR	40.00			X				116,036.	0.	13,869.
(15) KARI LOVELL CFO	40.00			X				85,731.	0.	4,613.
(16) LARA ZELSKI SECRETARY	40.00			X				101,569.	0.	13,869.
(17) CATHEY GOODGAME MIDDLE SCHOOL PRINCIPAL	40.00				X			104,425.	0.	4,613.

Part VIII Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII

			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514	
Contributions, Gifts, Grants and Other Similar Amounts	1 a Federated campaigns	1a					
	b Membership dues	1b					
	c Fundraising events	1c	34,541.				
	d Related organizations	1d					
	e Government grants (contributions)	1e	10,161,357.				
	f All other contributions, gifts, grants, and similar amounts not included above	1f	180,181.				
	g Noncash contributions included in lines 1a-1f: \$		44,063.				
	h Total. Add lines 1a-1f		10,376,079.				
	Program Service Revenue	2 a OTHER PROGRAM INCOME	Business Code 611710	494,820.	494,820.		
b STUDENT MEAL INCOME		611710	234,542.	234,542.			
c AFTER SCHOOL PROGRAM		611710	13,221.	13,221.			
d							
e							
f All other program service revenue							
g Total. Add lines 2a-2f			742,583.				
Other Revenue	3 Investment income (including dividends, interest, and other similar amounts)		9,918.			9,918.	
	4 Income from investment of tax-exempt bond proceeds						
	5 Royalties						
	6 a Gross rents	(i) Real					
		(ii) Personal					
		b Less: rental expenses					
		c Rental income or (loss)					
	d Net rental income or (loss)						
	7 a Gross amount from sales of assets other than inventory	(i) Securities					
		(ii) Other					
		b Less: cost or other basis and sales expenses					
		c Gain or (loss)					
	d Net gain or (loss)						
	8 a Gross income from fundraising events (not including \$ 34,541. of contributions reported on line 1c). See Part IV, line 18	a	58,938.				
		b Less: direct expenses	b	71,546.			
c Net income or (loss) from fundraising events			-12,608.			-12,608.	
9 a Gross income from gaming activities. See Part IV, line 19	a						
	b Less: direct expenses	b					
	c Net income or (loss) from gaming activities						
10 a Gross sales of inventory, less returns and allowances	a						
	b Less: cost of goods sold	b					
	c Net income or (loss) from sales of inventory						
Miscellaneous Revenue		Business Code					
11 a							
	b						
	c						
	d All other revenue						
	e Total. Add lines 11a-11d						
12 Total revenue. See instructions.			11,115,972.	742,583.	0.	-2,690.	

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	499.	499.		
2 Grants and other assistance to domestic individuals. See Part IV, line 22				
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	362,592.	192,351.	146,388.	23,853.
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	6,359,126.	6,025,023.	334,103.	
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	966,312.	966,312.		
9 Other employee benefits	781,127.	781,127.		
10 Payroll taxes	455,697.	455,697.		
11 Fees for services (non-employees):				
a Management				
b Legal	955.		955.	
c Accounting	33,665.		33,665.	
d Lobbying				
e Professional fundraising services. See Part IV, line 17				
f Investment management fees				
g Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Sch O.)	152,326.	122,085.	30,241.	
12 Advertising and promotion	15.			15.
13 Office expenses	122,172.	89,864.	32,121.	187.
14 Information technology	28,243.	21,617.	6,626.	
15 Royalties				
16 Occupancy	458,148.	405,410.	52,738.	
17 Travel	41,043.	32,144.	8,899.	
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings	37,845.	37,845.		
20 Interest				
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	214,089.		214,089.	
23 Insurance	40,125.		40,125.	
24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a PROFESSIONAL DEVELOPMEN	550,207.	550,207.		
b CLASSROOM EXPENSE	214,670.	214,670.		
c NUTRITION PROGRAM EXPEN	179,260.	179,260.		
d FIELD TRIPS	79,257.	79,257.		
e All other expenses	156,690.	72,847.	52,929.	30,914.
25 Total functional expenses. Add lines 1 through 24e	11,234,063.	10,226,215.	952,879.	54,969.
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.				

Check here if following SOP 98-2 (ASC 958-720)

Part X Balance Sheet

Check if Schedule O contains a response or note to any line in this Part X

		(A) Beginning of year		(B) End of year
Assets	1 Cash - non-interest-bearing	1,663,437.	1	1,565,034.
	2 Savings and temporary cash investments	529,677.	2	530,828.
	3 Pledges and grants receivable, net	236,815.	3	233,560.
	4 Accounts receivable, net		4	
	5 Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L		5	
	6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instr). Complete Part II of Sch L		6	
	7 Notes and loans receivable, net		7	
	8 Inventories for sale or use		8	
	9 Prepaid expenses and deferred charges	1,774.	9	6,941.
	10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a 4,806,392.		
	b Less: accumulated depreciation	10b 2,091,787.	10c	2,714,605.
	11 Investments - publicly traded securities		11	
	12 Investments - other securities. See Part IV, line 11		12	
	13 Investments - program-related. See Part IV, line 11		13	
	14 Intangible assets	8,508.	14	6,381.
	15 Other assets. See Part IV, line 11	229,550.	15	235,874.
16 Total assets. Add lines 1 through 15 (must equal line 34)	5,323,978.	16	5,293,223.	
Liabilities	17 Accounts payable and accrued expenses	919,501.	17	1,048,203.
	18 Grants payable		18	
	19 Deferred revenue		19	
	20 Tax-exempt bond liabilities		20	
	21 Escrow or custodial account liability. Complete Part IV of Schedule D		21	
	22 Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L		22	
	23 Secured mortgages and notes payable to unrelated third parties	1,061,026.	23	1,019,660.
	24 Unsecured notes and loans payable to unrelated third parties		24	
	25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D		25	
	26 Total liabilities. Add lines 17 through 25	1,980,527.	26	2,067,863.
Net Assets or Fund Balances	Organizations that follow SFAS 117 (ASC 958), check here <input checked="" type="checkbox"/> and complete lines 27 through 29, and lines 33 and 34.			
	27 Unrestricted net assets	3,066,986.	27	3,067,847.
	28 Temporarily restricted net assets	276,465.	28	157,513.
	29 Permanently restricted net assets		29	
	Organizations that do not follow SFAS 117 (ASC 958), check here <input type="checkbox"/> and complete lines 30 through 34.			
	30 Capital stock or trust principal, or current funds		30	
	31 Paid-in or capital surplus, or land, building, or equipment fund		31	
	32 Retained earnings, endowment, accumulated income, or other funds		32	
33 Total net assets or fund balances	3,343,451.	33	3,225,360.	
34 Total liabilities and net assets/fund balances	5,323,978.	34	5,293,223.	

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI

1	Total revenue (must equal Part VIII, column (A), line 12)	1	11,115,972.
2	Total expenses (must equal Part IX, column (A), line 25)	2	11,234,063.
3	Revenue less expenses. Subtract line 2 from line 1	3	-118,091.
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	3,343,451.
5	Net unrealized gains (losses) on investments	5	
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain in Schedule O)	9	0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10	3,225,360.

Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII

	Yes	No
1 Accounting method used to prepare the Form 990: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.		
2a Were the organization's financial statements compiled or reviewed by an independent accountant? _____ If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: <input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis		X
b Were the organization's financial statements audited by an independent accountant? _____ If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: <input checked="" type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis	X	
c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? _____ If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.	X	
3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? _____	X	
b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits _____	X	

Form 990 (2017)

SCHEDULE A
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.
▶ Attach to Form 990 or Form 990-EZ.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2017

Open to Public Inspection

Name of the organization ATLANTA NEIGHBORHOOD CHARTER SCHOOL	Employer identification number 58-243592
--	--

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

- 1 A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**
- 2 A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E (Form 990 or 990-EZ).)
- 3 A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**
- 4 A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state: _____
- 5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II.)
- 6 A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**
- 7 An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 8 A community trust described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 9 An agricultural research organization described in **section 170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university: _____
- 10 An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2).** (Complete Part III.)
- 11 An organization organized and operated exclusively to test for public safety. See **section 509(a)(4).**
- 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2).** See **section 509(a)(3).** Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.
 - a **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B.**
 - b **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). **You must complete Part IV, Sections A and C.**
 - c **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**
 - d **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.**
 - e Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.
 - f Enter the number of supported organizations
 - g Provide the following information about the supported organization(s).

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-10 above (see instructions))	(iv) Is the organization listed in your governing document?		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
			Yes	No		
Total						

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	7405423.	8327040.	9646603.	10608877.	10376079.	46364022.
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 Total. Add lines 1 through 3	7405423.	8327040.	9646603.	10608877.	10376079.	46364022.
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6 Public support. Subtract line 5 from line 4.						46364022.

Section B. Total Support

Calendar year (or fiscal year beginning in) ▶	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
7 Amounts from line 4	7405423.	8327040.	9646603.	10608877.	10376079.	46364022.
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources	2,263.	9,018.	6,758.	6,846.	9,918.	34,803.
9 Net income from unrelated business activities, whether or not the business is regularly carried on						
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)	83,740.	5,372.	9,705.			98,817.
11 Total support. Add lines 7 through 10						46497642.
12 Gross receipts from related activities, etc. (see instructions)					12	
13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here						<input type="checkbox"/>

Section C. Computation of Public Support Percentage

14 Public support percentage for 2017 (line 6, column (f) divided by line 11, column (f))	14	99.71 %
15 Public support percentage from 2016 Schedule A, Part II, line 14	15	99.67 %
16a 33 1/3% support test - 2017. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization		<input checked="" type="checkbox"/>
b 33 1/3% support test - 2016. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization		<input type="checkbox"/>
17a 10% -facts-and-circumstances test - 2017. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization		<input type="checkbox"/>
b 10% -facts-and-circumstances test - 2016. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization		<input type="checkbox"/>
18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions		<input type="checkbox"/>

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ►	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support. (Subtract line 7c from line 6.)						

Section B. Total Support

Calendar year (or fiscal year beginning in) ►	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)						

14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here**

Section C. Computation of Public Support Percentage

15 Public support percentage for 2017 (line 8, column (f) divided by line 13, column (f))	15	%
16 Public support percentage from 2016 Schedule A, Part III, line 15	16	%

Section D. Computation of Investment Income Percentage

17 Investment income percentage for 2017 (line 10c, column (f) divided by line 13, column (f))	17	%
18 Investment income percentage from 2016 Schedule A, Part III, line 17	18	%

19a 33 1/3% support tests - 2017. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization

b 33 1/3% support tests - 2016. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization

20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

	Yes	No
1 Are all of the organization's supported organizations listed by name in the organization's governing documents? <i>If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.</i>		
2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? <i>If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).</i>		
3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? <i>If "Yes," answer (b) and (c) below.</i>		
b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? <i>If "Yes," describe in Part VI when and how the organization made the determination.</i>		
c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? <i>If "Yes," explain in Part VI what controls the organization put in place to ensure such use.</i>		
4a Was any supported organization not organized in the United States ("foreign supported organization")? <i>If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.</i>		
b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? <i>If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.</i>		
c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? <i>If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.</i>		
5a Did the organization add, substitute, or remove any supported organizations during the tax year? <i>If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).</i>		
b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?		
c Substitutions only. Was the substitution the result of an event beyond the organization's control?		
6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If "Yes," provide detail in Part VI.</i>		
7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).</i>		
8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).</i>		
9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? <i>If "Yes," provide detail in Part VI.</i>		
b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If "Yes," provide detail in Part VI.</i>		
c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? <i>If "Yes," provide detail in Part VI.</i>		
10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? <i>If "Yes," answer 10b below.</i>		
b Did the organization have any excess business holdings in the tax year? <i>(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)</i>		

Part IV Supporting Organizations (continued)

	Yes	No
11 Has the organization accepted a gift or contribution from any of the following persons?		
a A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?		
b A family member of a person described in (a) above?		
c A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.		

Section B. Type I Supporting Organizations

	Yes	No
1 Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.		
2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.		

Section C. Type II Supporting Organizations

	Yes	No
1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).		

Section D. All Type III Supporting Organizations

	Yes	No
1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		
2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).		
3 By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.		

Section E. Type III Functionally Integrated Supporting Organizations

1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).			
a <input type="checkbox"/> The organization satisfied the Activities Test. Complete line 2 below.			
b <input type="checkbox"/> The organization is the parent of each of its supported organizations. Complete line 3 below.			
c <input type="checkbox"/> The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instructions).			
2 Activities Test. Answer (a) and (b) below.		Yes	No
a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.			
b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.			
3 Parent of Supported Organizations. Answer (a) and (b) below.			
a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in Part VI.			
b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.			

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1 Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI.) **See instructions.** All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1	
2	Recoveries of prior-year distributions	2	
3	Other gross income (see instructions)	3	
4	Add lines 1 through 3	4	
5	Depreciation and depletion	5	
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6	
7	Other expenses (see instructions)	7	
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8	

Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):		
a	Average monthly value of securities	1a	
b	Average monthly cash balances	1b	
c	Fair market value of other non-exempt-use assets	1c	
d	Total (add lines 1a, 1b, and 1c)	1d	
e	Discount claimed for blockage or other factors (explain in detail in Part VI):		
2	Acquisition indebtedness applicable to non-exempt-use assets	2	
3	Subtract line 2 from line 1d	3	
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions)	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by .035	6	
7	Recoveries of prior-year distributions	7	
8	Minimum Asset Amount (add line 7 to line 6)	8	

Section C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1	
2	Enter 85% of line 1	2	
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3	
4	Enter greater of line 2 or line 3	4	
5	Income tax imposed in prior year	5	
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6	
7	<input type="checkbox"/> Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).		

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

Section D - Distributions	Current Year
1 Amounts paid to supported organizations to accomplish exempt purposes	
2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	
3 Administrative expenses paid to accomplish exempt purposes of supported organizations	
4 Amounts paid to acquire exempt-use assets	
5 Qualified set-aside amounts (prior IRS approval required)	
6 Other distributions (describe in Part VI). See instructions.	
7 Total annual distributions. Add lines 1 through 6.	
8 Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions.	
9 Distributable amount for 2017 from Section C, line 6	
10 Line 8 amount divided by line 9 amount	

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2017	(iii) Distributable Amount for 2017
1 Distributable amount for 2017 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2017 (reasonable cause required- explain in Part VI). See instructions.			
3 Excess distributions carryover, if any, to 2017			
a			
b From 2013			
c From 2014			
d From 2015			
e From 2016			
f Total of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2017 distributable amount			
i Carryover from 2012 not applied (see instructions)			
j Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4 Distributions for 2017 from Section D, line 7: \$			
a Applied to underdistributions of prior years			
b Applied to 2017 distributable amount			
c Remainder. Subtract lines 4a and 4b from 4.			
5 Remaining underdistributions for years prior to 2017, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI . See instructions.			
6 Remaining underdistributions for 2017. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI . See instructions.			
7 Excess distributions carryover to 2018. Add lines 3j and 4c.			
8 Breakdown of line 7:			
a Excess from 2013			
b Excess from 2014			
c Excess from 2015			
d Excess from 2016			
e Excess from 2017			

Schedule A (Form 990 or 990-EZ) 2017

Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury
Internal Revenue Service

Schedule of Contributors

- ▶ Attach to Form 990, Form 990-EZ, or Form 990-PF.
- ▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2017

Name of the organization

ATLANTA NEIGHBORHOOD CHARTER SCHOOL

Employer identification number

58-2435592

Organization type (check one):

Filers of:

Section:

Form 990 or 990-EZ

501(c)(3) (enter number) organization

4947(a)(1) nonexempt charitable trust **not** treated as a private foundation

527 political organization

Form 990-PF

501(c)(3) exempt private foundation

4947(a)(1) nonexempt charitable trust treated as a private foundation

501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**.

Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year ▶ \$ _____

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF. Schedule B (Form 990, 990-EZ, or 990-PF) (2017)

Name of organization ATLANTA NEIGHBORHOOD CHARTER SCHOOL	Employer identification number 58-243592
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Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	US DEPARTMENT OF EDUCATION 400 MARYLAND AVE SW RM. 4C146 WASHINGTON, DC 20202	\$ 767,149.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
2	ATLANTA PUBLIC SCHOOLS 130 TRINITY AVENUE SW ATLANTA, GA 30303	\$ 8,771,446.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
	_____ _____ _____	\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
	_____ _____ _____	\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
	_____ _____ _____	\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
	_____ _____ _____	\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)

Name of organization	Employer identification number
ATLANTA NEIGHBORHOOD CHARTER SCHOOL	58-2435592

Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
	<div style="border-bottom: 1px solid black; margin-bottom: 2px;"> </div> <div style="border-bottom: 1px solid black; margin-bottom: 2px;"> </div> <div style="border-bottom: 1px solid black; margin-bottom: 2px;"> </div>	\$ _____	_____
	<div style="border-bottom: 1px solid black; margin-bottom: 2px;"> </div> <div style="border-bottom: 1px solid black; margin-bottom: 2px;"> </div> <div style="border-bottom: 1px solid black; margin-bottom: 2px;"> </div>	\$ _____	_____
	<div style="border-bottom: 1px solid black; margin-bottom: 2px;"> </div> <div style="border-bottom: 1px solid black; margin-bottom: 2px;"> </div> <div style="border-bottom: 1px solid black; margin-bottom: 2px;"> </div>	\$ _____	_____
	<div style="border-bottom: 1px solid black; margin-bottom: 2px;"> </div> <div style="border-bottom: 1px solid black; margin-bottom: 2px;"> </div> <div style="border-bottom: 1px solid black; margin-bottom: 2px;"> </div>	\$ _____	_____
	<div style="border-bottom: 1px solid black; margin-bottom: 2px;"> </div> <div style="border-bottom: 1px solid black; margin-bottom: 2px;"> </div> <div style="border-bottom: 1px solid black; margin-bottom: 2px;"> </div>	\$ _____	_____
	<div style="border-bottom: 1px solid black; margin-bottom: 2px;"> </div> <div style="border-bottom: 1px solid black; margin-bottom: 2px;"> </div> <div style="border-bottom: 1px solid black; margin-bottom: 2px;"> </div>	\$ _____	_____
	<div style="border-bottom: 1px solid black; margin-bottom: 2px;"> </div> <div style="border-bottom: 1px solid black; margin-bottom: 2px;"> </div> <div style="border-bottom: 1px solid black; margin-bottom: 2px;"> </div>	\$ _____	_____

Name of organization ATLANTA NEIGHBORHOOD CHARTER SCHOOL	Employer identification number 58-243592
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Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) ▶ \$ _____
Use duplicate copies of Part III if additional space is needed.

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift	
Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift	
Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift	
Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift	
Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee

SCHEDULE D
(Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

▶ **Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.**
▶ **Attach to Form 990.**

▶ **Go to www.irs.gov/Form990 for instructions and the latest information.**

OMB No. 1545-0047

2017

Open to Public Inspection

Name of the organization ATLANTA NEIGHBORHOOD CHARTER SCHOOL **Employer identification number** 58-2435592

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1 Total number at end of year		
2 Aggregate value of contributions to (during year)		
3 Aggregate value of grants from (during year)		
4 Aggregate value at end of year		
5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?	<input type="checkbox"/> Yes <input type="checkbox"/> No	
6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit?	<input type="checkbox"/> Yes <input type="checkbox"/> No	

Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).
 Preservation of land for public use (e.g., recreation or education) Preservation of a historically important land area
 Protection of natural habitat Preservation of a certified historic structure
 Preservation of open space

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

	Held at the End of the Tax Year
a Total number of conservation easements	2a
b Total acreage restricted by conservation easements	2b
c Number of conservation easements on a certified historic structure included in (a)	2c
d Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register	2d

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶ _____

4 Number of states where property subject to conservation easement is located ▶ _____

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?

6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ _____

7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ \$ _____

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)?

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:

(i) Revenue included on Form 990, Part VIII, line 1

(ii) Assets included in Form 990, Part X

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items:

a Revenue included on Form 990, Part VIII, line 1

b Assets included in Form 990, Part X

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule D (Form 990) 2017

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

- 3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply):
- a Public exhibition
 - b Scholarly research
 - c Preservation for future generations
 - d Loan or exchange programs
 - e Other _____
- 4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.
- 5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? Yes No

Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

- 1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? Yes No
- b If "Yes," explain the arrangement in Part XIII and complete the following table:
- | | Amount |
|---------------------------------|--------|
| c Beginning balance | 1c |
| d Additions during the year | 1d |
| e Distributions during the year | 1e |
| f Ending balance | 1f |
- 2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? Yes No
- b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII

Part V Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance					
b Contributions					
c Net investment earnings, gains, and losses					
d Grants or scholarships					
e Other expenditures for facilities and programs					
f Administrative expenses					
g End of year balance					

2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:

- a Board designated or quasi-endowment _____ %
- b Permanent endowment _____ %
- c Temporarily restricted endowment _____ %

The percentages on lines 2a, 2b, and 2c should equal 100%.

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

- (i) unrelated organizations
- (ii) related organizations

	Yes	No
3a(i)		
3a(ii)		
3b		

b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R?

4 Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land				
b Buildings		2,022,297.	300,818.	1,721,479.
c Leasehold improvements		1,555,741.	917,936.	637,805.
d Equipment		792,717.	499,886.	292,831.
e Other		435,637.	373,147.	62,490.
Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.)				2,714,605.

Part VII Investments - Other Securities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
(3) Other		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) ▶		

Part VIII Investments - Program Related.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶		

Part IX Other Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) ▶	

Part X Other Liabilities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) ▶	

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements		1	11,144,955.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			
a	Net unrealized gains (losses) on investments	2a		
b	Donated services and use of facilities	2b	1,500.	
c	Recoveries of prior year grants	2c		
d	Other (Describe in Part XIII.)	2d	27,483.	
e	Add lines 2a through 2d	2e		28,983.
3	Subtract line 2e from line 1		3	11,115,972.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)	4b		
c	Add lines 4a and 4b	4c		0.
5	Total revenue. Add lines 3 and 4c . (This must equal Form 990, Part I, line 12.)		5	11,115,972.

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements		1	11,263,046.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:			
a	Donated services and use of facilities	2a	1,500.	
b	Prior year adjustments	2b		
c	Other losses	2c		
d	Other (Describe in Part XIII.)	2d	27,483.	
e	Add lines 2a through 2d	2e		28,983.
3	Subtract line 2e from line 1		3	11,234,063.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)	4b		
c	Add lines 4a and 4b	4c		0.
5	Total expenses. Add lines 3 and 4c . (This must equal Form 990, Part I, line 18.)		5	11,234,063.

Part XIII Supplemental Information.

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART X, LINE 2:

THE SCHOOL IS EXEMPT FROM INCOME TAXES UNDER SECTION 501(C)(3) OF THE U.S. INTERNAL REVENUE CODE AND IS CLASSIFIED AS AN ORGANIZATION WHICH IS NOT A PRIVATE FOUNDATION UNDER SECTION 509(A) OF THE U.S. INTERNAL REVENUE CODE. THE SCHOOL QUALIFIES FOR THE CHARITABLE CONTRIBUTION DEDUCTION. MANAGEMENT DOES NOT BELIEVE THERE ARE ANY UNCERTAIN TAX POSITIONS AS DEFINED BY FASB ASC 740, INCOME TAXES. THE SCHOOL COULD BE SUBJECT TO INCOME TAX EXAMINATIONS FOR ITS U.S. FEDERAL TAX FILINGS FOR THE CURRENT TAX YEAR AND PREVIOUS FILINGS FOR YEARS 2017, 2016, AND 2015 STILL OPEN UNDER THE STATUTE OF LIMITATIONS.

PART XI, LINE 2D - OTHER ADJUSTMENTS:

Part XIII Supplemental Information *(continued)*

DIRECT FUNDRAISING EXPENSES 27,483.

PART XII, LINE 2D - OTHER ADJUSTMENTS:

DIRECT FUNDRAISING EXPENSES 27,483.

SCHEDULE E
(Form 990 or 990-EZ)

Schools

OMB No. 1545-0047

2017

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

- ▶ **Complete if the organization answered "Yes" on Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.**
- ▶ **Attach to Form 990 or Form 990-EZ.**
- ▶ **Go to www.irs.gov/Form990 for the latest information.**

Name of the organization **ATLANTA NEIGHBORHOOD CHARTER SCHOOL** Employer identification number **58-243592**

Part I

	YES	NO
1 Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?	X	
2 Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?	X	
3 Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe. If "No," please explain. If you need more space, use Part II	X	
4 Does the organization maintain the following?		
a Records indicating the racial composition of the student body, faculty, and administrative staff?	X	
b Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?	X	
c Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships?	X	
d Copies of all material used by the organization or on its behalf to solicit contributions?	X	
If you answered "No" to any of the above, please explain. If you need more space, use Part II.		
5 Does the organization discriminate by race in any way with respect to:		
a Students' rights or privileges?		X
b Admissions policies?		X
c Employment of faculty or administrative staff?		X
d Scholarships or other financial assistance?		X
e Educational policies?		X
f Use of facilities?		X
g Athletic programs?		X
h Other extracurricular activities?		X
If you answered "Yes" to any of the above, please explain. If you need more space, use Part II.		
6a Does the organization receive any financial aid or assistance from a governmental agency?	X	
b Has the organization's right to such aid ever been revoked or suspended?		X
If you answered "Yes" on either line 6a or line 6b, explain on Part II.		
7 Does the organization certify that it has complied with the applicable requirements of sections 4.01 through 4.05 of Rev. Proc. 75-50, 1975-2 C.B. 587, covering racial nondiscrimination? If "No," explain on Part II	X	

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or Form 990-EZ.

Schedule E (Form 990 or 990-EZ) 2017

Part II **Supplemental Information.** Provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable.

Also provide any other additional information.

LINE 6 - EXPLANATION OF GOVERNMENT FINANCIAL AID:

THE SCHOOL RECEIVES A PER PUPIL STIPEND AND TRANSPORTATION FUNDS FROM THE CITY OF ATLANTA PUBLIC SCHOOL SYSTEM. DURING THE CURRENT FISCAL YEAR, THE ORGANIZATION ALSO RECEIVED A FACILITIES GRANT FROM THE STATE OF GEORGIA.

Part II Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

		(a) Event #1	(b) Event #2	(c) Other events NONE	(d) Total events (add col. (a) through col. (c))
		AUCTION (event type)	(event type)	(total number)	
Revenue	1 Gross receipts	93,479.			93,479.
	2 Less: Contributions	34,541.			34,541.
	3 Gross income (line 1 minus line 2)	58,938.			58,938.
Direct Expenses	4 Cash prizes				
	5 Noncash prizes				
	6 Rent/facility costs	7,516.			7,516.
	7 Food and beverages				
	8 Entertainment	2,495.			2,495.
	9 Other direct expenses	61,535.			61,535.
	10 Direct expense summary. Add lines 4 through 9 in column (d)				71,546.
11 Net income summary. Subtract line 10 from line 3, column (d)				-12,608.	

Part III Gaming. Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

		(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))
Revenue	1 Gross revenue				
Direct Expenses	2 Cash prizes				
	3 Noncash prizes				
	4 Rent/facility costs				
	5 Other direct expenses				
	6 Volunteer labor	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	
	7 Direct expense summary. Add lines 2 through 5 in column (d)				
	8 Net gaming income summary. Subtract line 7 from line 1, column (d)				

9 Enter the state(s) in which the organization conducts gaming activities: _____
a Is the organization licensed to conduct gaming activities in each of these states? Yes No
b If "No," explain: _____

10a Were any of the organization's gaming licenses revoked, suspended, or terminated during the tax year? Yes No
b If "Yes," explain: _____

**SCHEDULE M
(Form 990)**

Noncash Contributions

OMB No. 1545-0047

2017

Open To Public Inspection

Department of the Treasury
Internal Revenue Service

- ▶ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.
- ▶ Attach to Form 990.
- ▶ Go to www.irs.gov/Form990 for the latest information.

Name of the organization **ATLANTA NEIGHBORHOOD CHARTER SCHOOL** Employer identification number **58-2435592**

Part I Types of Property

	(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining noncash contribution amounts
1 Art - Works of art				
2 Art - Historical treasures				
3 Art - Fractional interests				
4 Books and publications				
5 Clothing and household goods				
6 Cars and other vehicles				
7 Boats and planes				
8 Intellectual property				
9 Securities - Publicly traded				
10 Securities - Closely held stock				
11 Securities - Partnership, LLC, or trust interests				
12 Securities - Miscellaneous				
13 Qualified conservation contribution - Historic structures				
14 Qualified conservation contribution - Other				
15 Real estate - Residential				
16 Real estate - Commercial				
17 Real estate - Other				
18 Collectibles				
19 Food inventory				
20 Drugs and medical supplies				
21 Taxidermy				
22 Historical artifacts				
23 Scientific specimens				
24 Archeological artifacts				
25 Other (AUCTION ITEMS)	X	181	44,063.FMV	
26 Other ()				
27 Other ()				
28 Other ()				

29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement **29** **0**

	Yes	No
30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which isn't required to be used for exempt purposes for the entire holding period?		X
b If "Yes," describe the arrangement in Part II.		
31 Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions?		X
32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions?		X
b If "Yes," describe in Part II.		
33 If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II.		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) 2017

SCHEDULE O
(Form 990 or 990-EZ)Department of the Treasury
Internal Revenue Service**Supplemental Information to Form 990 or 990-EZ**Complete to provide information for responses to specific questions on
Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2017Open to Public
Inspection

Name of the organization

ATLANTA NEIGHBORHOOD CHARTER SCHOOL

Employer identification number

58-2435592

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

THE PURPOSE OF ATLANTA NEIGHBORHOOD CHARTER SCHOOL (ANCS) IS TO ORGANIZE, MANAGE AND OPERATE A CHARTER SCHOOL WITH AN EMPHASIS ON FAMILY INVOLVEMENT AND RESPONSIBILITY AND TO PROVIDE A LEARNING ENVIRONMENT THAT DEMANDS HIGH EDUCATIONAL STANDARDS FROM ELEMENTARY AND MIDDLE SCHOOL AGE STUDENTS.

FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

ENGAGE THE WHOLE CHILD--INTELLECTUALLY, SOCIAL-EMOTIONALLY, AND PHYSICALLY HELP ALL STUDENTS TO KNOW THEMSELVES AND TO BE KNOWN WELL BY THEIR COMMUNITY.

CHALLENGE EACH STUDENT TO TAKE AN ACTIVE ROLE AS AN INFORMED CITIZEN IN A GLOBAL SOCIETY.

COLLABORATE WITH THE LARGER COMMUNITY TO ADVOCATE FOR STUDENT-CENTERED SCHOOLS.

FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS:

CULTIVATE FOOD USED IN THE MEALS SERVED IN OUR CAFETERIA. THE PROGRAM HAS EARNED PRAISE FOR GETTING STUDENTS EXCITED ABOUT FOOD THAT IS LOCAL, NUTRITIOUS, AND DELICIOUS. OUR GREEN BUILDING INITIATIVES HAVE RESULTED IN AWARDS FOR ENERGY EFFICIENCY, INCLUDING ENERGY STAR AND THE ATLANTA BETTER BUILDINGS CHALLENGE. ANCS BELIEVES IN THE POWER THAT COMES FROM STUDENTS LEARNING WITH AND FROM CLASSMATES OF DIFFERENT BACKGROUNDS. OUR SCHOOL IS AFFILIATED WITH THE DIVERSE CHARTER SCHOOLS COALITION.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990 or 990-EZ) (2017)

Name of the organization ATLANTA NEIGHBORHOOD CHARTER SCHOOL	Employer identification number 58-2435592
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FORM 990, PART VI, SECTION B, LINE 11B:

CERTIFIED PUBLIC ACCOUNTANTS ENSURE THAT THE FORM 990 AGREES WITH ANNUAL AUDITED FINANCIAL STATEMENTS. RETURN IS REVIEWED WITH EXECUTIVE OFFICER PRIOR TO FILING.

FORM 990, PART VI, SECTION B, LINE 12C:

BOARD AFFILIATIONS ARE REVIEWED BY LEGAL COUNSEL.

FORM 990, PART VI, SECTION B, LINE 15:

EXECUTIVE DIRECTOR COMPENSATION APPROVED BY BOARD. OTHER EMPLOYEE SALARIES DETERMINED BY SCHOOL DISTRICT GUIDELINES.

FORM 990, PART VI, SECTION C, LINE 19:

DOCUMENTS AVAILABLE UPON REQUEST. THE ORGANIZATION RETAINS A PAPER COPY OF FORM 990 AND THE PREPARER RETAINS A COPY OF DOCUMENTS IN PDF FORMAT.

Form **8868**
(Rev. January 2017)

Application for Automatic Extension of Time To File an Exempt Organization Return

OMB No. 1545-1709

Department of the Treasury
Internal Revenue Service

▶ **File a separate application for each return.**

▶ **Information about Form 8868 and its instructions is at www.irs.gov/form8868 .**

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/efile, click on Charities & Non-Profits, and click on e-file for Charities and Non-Profits.

Automatic 6-Month Extension of Time. Only submit original (no copies needed).

All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.

		Enter filer's identifying number
Type or print File by the due date for filing your return. See instructions.	Name of exempt organization or other filer, see instructions. ATLANTA NEIGHBORHOOD CHARTER SCHOOL	Employer identification number (EIN) or 58-243592
	Number, street, and room or suite no. If a P.O. box, see instructions. 688 GRANT STREET SE	Social security number (SSN)
	City, town or post office, state, and ZIP code. For a foreign address, see instructions. ATLANTA, GA 30315	

Enter the Return Code for the return that this application is for (file a separate application for each return) 0 1

Application Is For	Return Code	Application Is For	Return Code
Form 990 or Form 990-EZ	01	Form 990-T (corporation)	07
Form 990-BL	02	Form 1041-A	08
Form 4720 (individual)	03	Form 4720 (other than individual)	09
Form 990-PF	04	Form 5227	10
Form 990-T (sec. 401(a) or 408(a) trust)	05	Form 6069	11
Form 990-T (trust other than above)	06	Form 8870	12

KARI LOVELL

• The books are in the care of ▶ **688 GRANT ST SE - ATLANTA, GA 30315**
 Telephone No. ▶ **404-624-6226** Fax No. ▶ _____

- If the organization does not have an office or place of business in the United States, check this box
- If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) _____. If this is for the whole group, check this box . If it is for part of the group, check this box and attach a list with the names and EINs of all members the extension is for.

1 I request an automatic 6-month extension of time until **MAY 15, 2019**, to file the exempt organization return for the organization named above. The extension is for the organization's return for:

▶ calendar year _____ or
 ▶ tax year beginning **JUL 1, 2017**, and ending **JUN 30, 2018**.

2 If the tax year entered in line 1 is for less than 12 months, check reason: Initial return Final return
 Change in accounting period

3a If this application is for Forms 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions.	3a	\$	0.
b If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit.	3b	\$	0.
c Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions.	3c	\$	0.

Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-EO and Form 8879-EO for payment instructions.

LHA **For Privacy Act and Paperwork Reduction Act Notice, see instructions.**

Form **8868** (Rev. 1-2017)

Coversheet

Updates to FY18-19 Financial Resolution

Section: V. Business & Operations
Item: C. Updates to FY18-19 Financial Resolution
Purpose: Vote
Submitted by:
Related Material: Financial_Resolution_FY18_REVISED 031219 (1).docx



RESOLUTION – FY18

FINANCIAL INFORMATION

As required by the ANCS Governing Board of Directors Financial Policy, the following information is presented for the annual Financial Resolution.

1. Banks where ANCS has accounts.

- Atlantic Capital Bank - Primary
- Edward Jones Bank - C.D. & Money Market accounts
- Self-Help Credit Union - C.D. & Money Market accounts
- Elan (through ACB) – Credit Card account

2. Designated check signatories.

- Acting Executive Director - Matt UnderwoodLara Zelski
- Middle Campus Principals - Lara Zelski & Cathey Goodgame
- School Nutrition Director (nutrition program checks only) – David Bradley

3. Limits of checks and payments expressed in dollar amounts.

- Payments over \$25,000 must be approved by Governing Board.

4. Designee/signatory for all employee contracts.

- Acting Executive Director, Matt UnderwoodLaura Zelski signs all employee contracts. ANCS Governing Board Chair, Lia Santos, signs the Executive Director's contract.

5. Confirmation and approval of any ongoing vendor contracts that may have changed since the approval of the budget. This includes any contracts for outside services such as field trip operators/providers. This also includes contract limits.

- GBOD must approve vendor contracts over \$25,000 or any vendor providing services directly to students/families on behalf of the school that total more than \$25,000.
- Executive Director approves all others.



Resolutions

6. Confirmation of any lines of credit or loans that need to be re-signed/re-authorized.

- Mortgage Loan at Self-Help Credit Union

7. Confirmation of reserve fund policy.

- As a part of its annual budget adoption process, the ANCS Governing Board reviews and approves contribution levels to established reserve funds recommended by the Board's Finance and Operations Committee.

8. Confirmation of where financial records and documents are kept and how they are accessed.

- Financial records are kept in the office of the Director of Finance & Operations. They can be accessed upon request.
- Form 990 is prepared by an external audit firm in conjunction with the close of the ANCS financial audit and is presented to the Governing Board prior to filing.
- Accounting software: Quickbooks Pro Non-Profit

Coversheet

Monthly fund development report

Section: VII. Fund Development
Item: A. Monthly fund development report
Purpose: FYI
Submitted by:
Related Material: March 2019 Fund Development Report.pdf



Fund Development Report // March 2019
Prepared by Meeghan Fortson, Fund Development Chair
ANCS Governing Board Meeting // March 19, 2019

2018-2019 Gather & Grow Fund (Annual Campaign):

February donations received: **\$8,719**

Year to date: **\$101,298**

Goal: \$140,000

Comparison to 2018:

February donations received: **\$3,692**

Year to date: **\$90,320**

With the Wonder Ball Auction successfully wrapped up, the Fund Development team will now turn its focus on closing out the year strong with a final push for participation in the Gather & Grow Fund.

Our Gather & Grow Fund is in great shape, tracking more than \$10,000 ahead of where we were last year at this time with **72 percent** of our annual goal raised to date. We have a little over 3 months to meet our goal of \$140,000 by June 30. It is typical to see another surge of annual gifts come in as we near the end of the school year.

Make your gift to the Gather & Grow Fund today www.atlncs.org/donate.

Auction Update:

The **2019 Wonder Ball Auction** was held at **Ambient Studios** on **Saturday, March 9, 2019** at **6pm**. This year's theme was **Jazz Age Speakeasy**. Auction Co-Chairs Rachael Smith and Christine Dyer and Fund Development Coordinator Stephanie Galer led a robust committee of volunteers to pull off this wonderful, sold-out event for ANCS.

While numbers are still being finalized, preliminary reports indicate that the Auction raised approximately \$82,000 net (\$112,000 gross), which is about \$20,000 more than previous years. In addition, this year's event sold out with 501 guests in attendance.

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The silent auction went 'live' the Tuesday prior to the event. Guests purchased drink tickets, raffle tickets, and started to bid on items in the days leading up to the event. Sponsors attended a special pre-auction cocktail party the night of the event.

The evening included live jazz with ANCS parent Evan Hodges, a full bar with specialty cocktails, a live auction of grade-level artwork, a raffle of grade-level packages, a silent auction of professional art, travel packages, unique experiences, and food & drink certificates, and dancing with DJ Yvonne Monet. Food was provided by Endive, décor was provided by Tulip Blooming Creations, and production elements were provided by Active Production & Design.

Auction sponsorships are now part of our new corporate sponsorship model. Of the \$34,750 that has been raised in corporate sponsorships so far, \$25,425 was credited to the Auction and will be directed to the school's operating budget.

The Auction was held in a new location this year (Ambient Studios), and feedback so far has been very positive. In addition to a new venue, this year we switched to a new online bidding and event management software called [One Cause](#), which proved to be a user-friendly system for volunteers, staff, and guests. With this new software, all smoothly with the auction website, ticket sales, online bidding (opened several days before the event), check-out process, and post-auction reporting.

Other Key Takeaways include:

- Made more income per guest than recent years, but spent the same per guest
- Net Income was almost \$20k higher than recent years
- Key income elements maintained levels in a new venue
- Lowered ticket price
- Provided low-cost items for families of all economic backgrounds
- Improved VIP/Sponsor experience
- Positive event feedback from guests, faculty/staff, and volunteers
- Reduced cash handling liabilities (only 2.5% of income was cash)

Many thanks to corporate and in-kind sponsors, donors, volunteers, and staff for making this year's Wonder Ball Auction a huge success!

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Recent Fund Development Meetings/Activities:

- **Meeghan Fortson, Sabrina Sexton, and Stephanie Galer** met on **Wednesday, March 6** to review the monthly financials report and discuss upcoming Fund Development activities, including the Wonder Ball Auction. Monthly Fund Development Chair and Coordinator meetings are scheduled for the year.
- The **2019 Wonder Ball Auction** was held on **Saturday, March 9** at Ambient Studios.

Upcoming Fund Development Meetings/Activities:

- Fund Development and PTCA fundraising teams will meet on **Tuesday, March 26** to review and evaluate the new corporate sponsorship model and discuss plans for the remainder of the year.
- The next Fund Development Committee meeting is scheduled for **Wednesday, March 27 at 8:15 AM** at the **Elementary Campus**. The Committee will debrief from the Auction and plan Gather & Grow Week.
- The spring “**Gather & Grow Week**” will take place the week of **April 22 – 26**, to make a final push for participation in the Gather & Grow Fund before the end of the fiscal year (June 30).

End of Report.