# East Bay Innovation Academy 

November Actuals \& Cash Flow Update
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## Agenda

- Review of November actuals
- Updated forecast
- Review of cash flow status


## November Actuals: Summary

## Both revenue and expenses are tracking well, with some overages in comp due to substitute teachers and overtime

| As of November 30, 2014 |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actual |  |  | Budget vs. Actual |  |  |
|  | Sep | Oct | Nov | Actual YTD | Forecast YTD | Variance (YTD less Forecast) |
| SUMMARY |  |  |  |  |  |  |
| Revenue |  |  |  |  |  |  |
| General Block Grant | - | 567,798 | - | 567,798 | 567,798 | - |
| Federal Revenue | - | 18,725 | - | 45,000 | 45,000 | - |
| Other State Revenues | - | - | - | - | - | - |
| Local Revenues | 0 | 278 | 0 | 278 | 83 | 195 |
| Fundraising and Grants | 100 | 2,950 | 3,627 | 6,761 | 2,003 | 4,758 |
| Total Revenue | 100 | 589,751 | 3,627 | 619,836 | 614,884 | 4,952 |
|  |  |  |  |  |  |  |
| Expenses |  |  |  |  |  |  |
| Compensation and Benefits | 104,493 | 126,898 | 104,166 | 444,235 | 435,957 | $(8,279)$ |
| Books and Supplies | 11,432 | 7,413 | 6,113 | 138,762 | 147,003 | 8,242 |
| Services and Other Operating Exp. | 30,530 | 97,335 | 41,609 | 292,745 | 291,342 | $(1,403)$ |
| Capital Outlay | - | - | - | - | - | - |
| Total Expenses | 146,454 | 231,646 | 151,887 | 875,742 | 874,302 | $(1,440)$ |
|  |  |  |  |  |  |  |
| Operating Income (excluding Depreciation) | $(146,354)$ | 358,105 | $(148,260)$ | $(255,906)$ | $(259,418)$ | 3,512 |

## November Actuals: Detail

## Limited revenue came from donations; Expenses as expected

- 4K revenue in Nov (620K YTD, 29\% of forecast)
- All donations from parents
- 152K expenses in Nov (876K YTD, 42\% of forecast)
- 104K in Comp \& Benefits - expected run rate
$\square$ 6K in Books \& Supplies - office supplies, tech equipment, student food svcs
- 42K in Services \& Other Operating Expenses
- 2 K Illuminate invoice (student information system)
- 3 K final invoices for first intersession
- 3K insurance invoice
- 5K enrollment / registration support, curriculum writing invoice
- 8 K Special Education contractors
- 9K EdTec invoice
- 10K utilities and janitorial


## 2014-15 Forecast Update

## Shifting expenses after hiring Business Manager; no net change to forecast

|  |  | Budget |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | November Reapproved Budget | Current <br> Forecast | Variance <br> (Prev vs. Curr <br> Forecast) |  |
| SUMMARY |  |  |  |  |  |
| Revenue |  |  |  |  |  |
|  | General Block Grant | 1,512,277 | 1,512,277 | - |  |
|  | Federal Revenue | 326,445 | 326,445 | - |  |
|  | Other State Revenues | 126,873 | 126,873 | - | 26K surplus from |
|  | Local Revenues | 278 | 278 | - | business manager |
|  | Fundraising and Grants | 151,434 | 151,434 | - |  |
|  | Total Revenue | 2,117,307 | 2,117,307 | - | - 5K allocated to front |
|  |  |  |  |  | office and lunch staff |
| Expenses |  |  |  |  | budget |
|  | Compensation and Benefits | 1,198,310 | 1,177,917 | 20,393 | - 3K allocated to office |
|  | Books and Supplies | 194,729 | 197,529 | $(2,800)$ | supplies |
|  | Services and Other Operating Exp. | 678,848 | 696,441 | $(17,593)$ | 18K allocated to |
|  | Capital Outlay | - | - | - | consultants |
|  | Total Expenses | 2,071,887 | 2,071,887 | (0) | (registration, LEA |
|  |  |  |  |  |  |
| Operating Income (excluding Depreciation) |  | 45,419 | 45,419 | (0) |  |

Review Cash Flow Status

## Recall: November's Cash Flow Projection

November was projected to end close to zero, with a 142K shortfall in December


## December's Cash Flow Projection

November ended at 47K due to spending and payment management; Dec shortfall now at 130K, but private loans will plug - Feb/Mar shortfall remains

|  |  |  |  |  |  | 2014 |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | Proje |  |  |  |  |  |  |
|  | Jul | Aug | Sep | Oct | Nov | Dec | Jan | Feb | Mar | Apr | May | Jun |
|  | Actual | Actual | Actual | Actual | Actual | Projected | Projected | Projected | Projected | Projected | Projected | Projected |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| Beginning Cash | 16,264 | 187,401 | 14,239 | 62,000 | 190,767 | 47,015 | 4,532 | 40,382 | $(60,838)$ | $(53,876)$ | 89,958 | 45,948 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| Revenue |  |  |  |  |  |  |  |  |  |  |  |  |
| General Block Grant | - | - | - | 567,798 | - | - | 338,452 | 40,915 | 131,611 | 106,613 | 96,971 | 96,971 |
| Federal Income | 26,275 | - | - | 18,725 | - | - | 48,196 | 3,196 | 3,196 | 48,196 | 3,196 | 5,696 |
| Other State Income | - | - | - | - | - | - | 279 | 279 | 18,946 | 18,946 | 11,890 | 858 |
| Local Revenues | 0 | 0 | 0 | 278 | 0 | (0) | (0) | (0) | (0) | (0) | (0) | (0) |
| Fundraising and Grants | - | 84 | 100 | 2,950 | 3,627 | - | - | - | - | 144,673 | - | - |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Revenue | 26,275 | 84 | 100 | 589,751 | 3,627 | (0) | 386,927 | 44,390 | 153,753 | 318,428 | 112,057 | 103,525 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| Expenses |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| Compensation \& Benefits | 27,509 | 81,170 | 104,493 | 126,898 | 104,166 | 105,224 | 113,386 | 106,318 | 106,318 | 104,971 | 104,971 | 101,784 |
| Books \& Supplies | 87,288 | 26,516 | 11,432 | 7,413 | 6,113 | 15,894 | 11,044 | 5,644 | 8,250 | 5,644 | 6,044 | 6,250 |
| Services \& Other Operating E | 71,974 | 51,298 | 30,530 | 97,335 | 41,609 | 44,604 | 95,053 | 37,053 | 35,628 | 67,384 | 48,458 | 44,590 |
| Capital Outlay |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Expenses | 186,771 | 158,983 | 146,454 | 231,646 | 151,887 | 165,721 | 219,482 | 149,015 | 150,196 | 177,999 | 159,473 | 152,624 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| Operating Cash Inflow (Outflow) | (160,496) | $(158,899)$ | $(146,354)$ | 358,105 | $(148,260)$ | (165,722) | 167,445 | (104,625) | 3,557 | 140,429 | $(47,416)$ | $(49,099)$ |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| Revenues - Prior Year Accrui | 42,672 | - | - | - | - | - | - | - | - | - | - | - |
| Expenses - Prior Year Accrue | $(28,791)$ | - | - | - | - | - | - | - | - | - | - | - |
| Accounts Receivable - Currer |  |  | - | - | - |  | - | - | - | - | - | - |
| Accounts Payable - Current $\overline{\text { Y }}$ | 63,852 | $(16,543)$ | $(1,272)$ | $(31,683)$ | (94) | $(15,167)$ | - | - | - | - | - | - |
| Summerholdback for Teacher |  | 2,280 | 3,519 | 2,346 | 4,603 | 3,405 | 3,405 | 3,405 | 3,405 | 3,405 | 3,405 | 3,405 |
| Loans Payable (Current) | - | - | 200,000 | $(200,000)$ |  | 135,000 | $(135,000)$ |  | - | - | - | - |
| Loans Payable (Long Term) ${ }^{\text { }}$ | 250,000 | - |  | - | - | - | - |  | - | - | - |  |
| Capital Leases Payable | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Long Term Debt | - | - | - | - | - | - | - |  | - | - | - | - |
| Capital Expenditure \& Deprec |  |  |  | - | - |  |  |  |  |  |  | - |
| Other Balance Sheet Change! | 3,901 | - | $(8,132)$ | - | - | - | - |  |  | - | - | - |
| Ending Cash |  |  |  |  | 47,015 |  |  |  |  | 89,958 |  |  |
|  | 187,401 | 14,239 | 62,000 | 190,767 |  | 4,532 | 40,382 |  |  | 45,948 | 254 |

Will work with school leadership to more closely project spending in next few months to manage debt

