## East Bay Innovation Academy

## Board Meeting

Date and TimeWednesday April 20, 2016 at 8:00 PM PDT
Location
3400 Malcolm Avenue, Oakland, CA 94605
Agenda
Purpose PresenterI. Opening Items8:00 PMOpening Items
A. Record Attendance and Guests
B. Call the Meeting to Order
C. Approve MinutesApproveMinutesApprove minutes for Board Meeting on March 16, 2016
II. Academic Excellence ..... 8:00 PMAcademic Excellence
A. Intersession Update ..... FYI
Devin ..... 5 m Krugman
Intersession Update
B. Upper School Planning FYI Krugman
III. Operations ..... 8:10 PM
Development
A. Recruiting UpdateFYI
Devin5 m

| B. Enrollment Update | Purpose <br> FYI | Presenter <br> Devin <br> Krugman | Time 5 m |
| :---: | :---: | :---: | :---: |
| IV. Facility |  |  | 8:20 PM |
| Facility |  |  |  |
| A. Prop 39 Update | Discuss | Rochelle Benning | 5 m |
| V. Finance |  |  | 8:25 PM |
| Finance |  |  |  |
| A. Monthly Budget vs. Actuals | Discuss | Michelle Cho | 5 m |
| B. Draft FY 16/17 and MYP | Discuss | Devin Krugman | 25 m |
| C. LCAP Plan Update | FYI | Devin Krugman | 5 m |
| D. Development | FYI | Devin Krugman | 5 m |
| VI. CEO Support And Eval |  |  | 9:05 PM |
| CEO Support And Eval |  |  |  |
| A. CEO Eval Process and Timeline | Discuss | Laurie Jacobson Jones | 5 m |
| VII. Governance |  |  | 9:10 PM |
| A. Schoolwide Scorecard | Discuss | Laurie Jacobson Jones | 10 m |
| B. Board Secretary | Vote | Laurie Jacobson Jones | 5 m |
| Nomination of Kelly Garcia |  |  |  |
| VIII. Board Expansion Committee |  |  | 9:25 PM |
| Board Expansion Committee |  |  |  |
| A. Discuss any Potential Board Candidates | Discuss | Laurie Jacobson Jones | 5 m |
| IX. Other Business |  |  | 9:30 PM |
| A. Consent Agenda | Vote | Laurie Jacobson Jones | 5 m |

5 m :20 PM m :25 PM 5 m 25 m 5 m 5 m Jacobson Jones

|  | Purpose | Presenter |
| :--- | :--- | ---: |
| X. Closing Items |  | Time |
| A. Public Comment (3 min/person) | FYI | $\mathbf{9 : 3 5} \mathbf{~ P M}$ |
| B. Adjourn Meeting | Vote | 5 m |

## Coversheet

## Approve Minutes

Section:<br>I. Opening Items<br>Item:<br>Purpose:<br>C. Approve Minutes<br>Approve Minutes<br>Submitted by:<br>Related Material: $\quad$ Minutes for Board Meeting on March 16, 2016

## East Bay Innovation Academy

## Minutes

Board Meeting

Date and Time<br>Wednesday March 16, 2016 at 7:30 PM<br>Location<br>3400 Malcolm Avenue, Oakland, CA 94605<br>Directors Present<br>Kelly Garcia, Laurie Jacobson Jones, Rochelle Benning, Tali Levy, Tom Pryor<br>\section*{Directors Absent}<br>Gary Borden, Ken Berrick<br>\section*{Guests Present}<br>Devin Krugman, Renee Cooper

## I. Opening Items

## A. Record Attendance and Guests

B. Call the Meeting to Order

Laurie Jacobson Jones called a meeting of the board of directors of East Bay Innovation Academy to order on Wednesday Mar 16, 2016 at 7:35 PM.

## C. Approve Minutes

Laurie Jacobson Jones made a motion to approve minutes from the Board Meeting on 03-07-16 Board Meeting on 03-07-16.

Rochelle Benning seconded the motion.
The board VOTED unanimously to approve the motion.

## D. Adjourn Open Session

Laurie Jacobson Jones made a motion to adjourn open meeting.
Tom Pryor seconded the motion.
The board VOTED unanimously to approve the motion.

## II. Closed Session Pursuant to Section 54957

A. Open Closed Session and record Attendance
B. Conference with Labor Negotiator

## C. Adjourn Closed Session

Laurie Jacobson Jones made a motion to close the closed session.
Tom Pryor seconded the motion.
The board VOTED unanimously to approve the motion.
III. Academic Excellence

## A. Instruction Update and Initial Observations

Renee Cooper arrived.
Joy Delizo-Osborne presented the Board with updates on the instructional model and her classroom observations.

## B. Upper School Update

Devin Krugman updated the Board on upper school planning for 2016/17, including work on facilities (at Roosevelt Middle School) and Staffing.

## IV. Finance

A. Monthly Budget vs. Actuals

Renee Cooper presented a Financial update to the Board.
Renee Cooper left.

## V. Development

## A. Development Update

Nicole Fee presented the Board with the results of the auction, which exceeded the goal of raising \$45K. Katie Binder and Roxanne Andersen updated the Board on their \$200K fundraising goal, and are generating ideas to meet the last $\$ 50 \mathrm{~K}$ of that goal.

## VI. Operations

## A. Facility Update

Shelley Benning updated the Board on facilities. EBIA is working with the District on the Prop 39 assignment, Roosevelt Middle School.

## B. Recruiting Update

Devin Krugman updated the Board on recruitment. Action item: refer teacher candidates to Devin.
C. Enrollment Update

Devin Krugman updated the Board on enrollment. There are waitlists for all grades. There has been a strong start to offer acceptance and registration for 2016/17.

## VII. Board Expansion Committee

## A. Discuss any Prospective Board Candidates

Tom Pryor updated the Board on board recruitment. Tali Levy announced that she will be leaving the Board. There is accordingly a vacancy for Board Secretary.

## VIII. CEO Support And Eval

## A. Establish CEO Evaluation Committee

Laurie Jacobson Jones updated the Board on the need for a CEO Evaluation Committee. Vote was deferred to next Board meeting.

## IX. Other Business

## A. Consent Agenda

Rochelle Benning made a motion to approve consent agenda.
Kelly Garcia seconded the motion.
The board VOTED unanimously to approve the motion.

## X. Closing Items

## A. Public Comment

There was no public comment.

## B. Adjourn Meeting

Laurie Jacobson Jones made a motion to adjourn the meeting.

Rochelle Benning seconded the motion.
The board VOTED unanimously to approve the motion.
There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 9:20 PM.

Respectfully Submitted,
Tali Levy

## Coversheet

## Intersession Update

| Section: | II. Academic Excellence |
| :--- | :--- |
| Item: | A. Intersession Update |
| Purpose: | FYI |
| Submitted by: <br> Related Material: | April.Board.Updates.41716.pdf |

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## Upper School Planning

## Upper School Update

## Ongoing Design and Development Plan



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## June Intersession

## Overview

- Into the Wilderness - Outdoor Education
- Focus on environmental and life sciences
- Increasing student autonomy resilience


## Operations Update

- Logistics

Grade 6 - June 15-16, Chabot
Grade 7 - June 14-16, Del Valle
Grade 8 - June 13-16, Mt. Madonna

- Ongoing BAWT Staff Training
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# LCAP Plan Strategy 

## LCAP Plan Strategy

## Development

- 2015 to 2016 Actuals
- Goal Analysis


## Socialization

- May Board Review
- May and June Family Presentations


## Coversheet

# Monthly Budget vs. Actuals 

Section:<br>Item:<br>Purpose:<br>V. Finance<br>A. Monthly Budget vs. Actuals<br>Discuss<br>Submitted by:<br>Related Material:<br>EBIA-Mar Financials-mc-2016.04.16 CF FINAL.pdf EBIA-Mar Financials-mc-2016.04.16 YTD FINAL.pdf

As of Mar close

|  | 2015/16Actual \& Projected |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Jul Actual | $\begin{gathered} \hline \text { Aug } \\ \text { Actual } \end{gathered}$ | Sep <br> Actual | Oct Actual | Nov Actual | Dec Actual | Jan <br> Actual | Feb Actual | Mar Actual | $\begin{gathered} \text { Apr } \\ \text { Projected } \end{gathered}$ | $\begin{gathered} \text { May } \\ \text { Projected } \\ \hline \end{gathered}$ | $\begin{gathered} \hline \text { Jun } \\ \text { Projected } \\ \hline \end{gathered}$ | Forecast | APIAR |
| Beginning Cash | \$133,206 | 164,909 | 149,805 | 229,583 | 322,137 | 249,231 | 97,829 | 73,518 | 55,361 | 242,251 | 258,351 | 303,697 |  |  |
| Revenue |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| General Block Grant | - | 78,856 | 106,255 | 295,867 | 169,215 | 101,337 | 219,079 | 154,229 | 313,611 | 301,979 | 241,311 | 241,311 | 2,504,312 | 281,262 |
| Federal Income | - | - | 1,228 | 1,201 | - | - | 36,665 | - | 70,459 | 18,704 | 913 | 913 | 298,628 | 168,546 |
| Other State Income | - | 4,841 |  | 22,319 | 12,804 | 7,561 | 67,248 | 89,321 | 27,257 | 29,458 | 26,704 | 19,341 | 379,849 | 72,996 |
| Local Revenues | 0 | 0 | 2,385 | 2,398 | 0 | 48,071 | $(4,630)$ | 961 | 920 | 7,128 | 308 | 308 | 17,850 | - |
| Fundraising and Grants | 4,614 | 41,362 | 26,582 | 11,400 | 4,887 | - | 17,878 | 8,617 | 51,472 | 13,389 | 22,913 | 22,913 | 179,218 | $(46,809)$ |
| Total Revenue | 4,614 | 125,059 | 136,450 | 333,185 | 186,906 | 156,968 | 296,240 | 253,128 | 463,719 | 370,658 | 292,148 | 284,786 | 3,379,857 | 475,996 |
| Expenses |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Compensation \& Benefits | 15,903 | 86,094 | 167,978 | 181,510 | 157,445 | 148,837 | 158,641 | 175,734 | 161,392 | 185,443 | 160,906 | 196,954 | 1,797,243 | 407 |
| Books \& Supplies | 51,950 | 31,868 | 14,591 | 6,844 | 17,373 | 2,267 | 10,245 | 31,363 | 12,267 | 13,938 | 11,641 | 8,131 | 212,679 | 200 |
| Services \& Other Operating Expenses | 13,828 | 47,016 | 60,801 | 68,406 | 89,852 | 49,002 | 73,158 | 100,302 | 87,444 | 156,857 | 84,270 | 129,699 | 1,005,352 | 44,715 |
| Capital Outlay | - |  | - | - | - | - | - |  |  |  |  | - | - |  |
| Total Expenses | 81,681 | 164,979 | 243,370 | 256,760 | 264,670 | 200,106 | 242,044 | 307,400 | 261,102 | 356,238 | 256,817 | 334,784 | 3,015,274 | 45,322 |
| Operating Cash Inflow (Outflow) | $(77,068)$ | $(39,920)$ | $(106,920)$ | 76,425 | $(77,763)$ | $(43,138)$ | 54,196 | $(54,272)$ | 202,617 | 14,420 | 35,331 | $(49,998)$ | 364,583 | 430,674 |
| Revenues - Prior Year Accruals | 132,918 | - | 3,487 | $(1,201)$ | - | - | 35,000 | 19,003 | 3,294 | - |  | - |  |  |
| Expenses - Prior Year Accruals | $(16,040)$ | $(2,977)$ | - | - | - | - | 1,575 | 14,584 | - |  |  | - |  |  |
| Accounts Receivable - Current Year | - | - | - | - | - | - | - | - | - | - | - | - |  |  |
| Accounts Payable - Current Year | (14,847) | 26,643 | $(45,987)$ | 18,294 | 9,417 | 48,706 | $(39,836)$ | 5,334 | $(24,235)$ | - | - | - |  |  |
| Summerholdback for Teachers | $(23,260)$ | $(7,337)$ | \$2,681 | 7,369 | 3,831 | 5,453 | 5,457 | 5,527 | 5,213 | 10,014 | 10,014 | 5,305 |  |  |
| Loans Payable (Current) | - | - | 226,517 | - | - | $(154,048)$ | $(72,469)$ | - | - |  |  | - |  |  |
| Loans Payable (Long Term) | - | - | - | $(8,333)$ | $(8,391)$ | $(8,374)$ | $(8,234)$ | $(8,333)$ | - | $(8,333)$ | - | - |  |  |
| Other Balance Sheet Changes | 30,000 | 8,487 | - | - | - | - | - | - | - | - | - | - |  |  |
| Ending Cash | 164,909 | 149,805 | 229,583 | 322,137 | 249,231 | 97,829 | 73,518 | 55,361 | 242,251 | 258,351 | 303,697 | 259,003 |  |  |

As of Mar close

|  | $\begin{gathered} \text { 2016/17 } \\ \text { Projected } \\ \hline \end{gathered}$ |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { Jul } \\ \text { Projected } \\ \hline \end{gathered}$ | $\begin{gathered} \text { Aug } \\ \text { Projected } \\ \hline \end{gathered}$ | $\begin{gathered} \text { Sep } \\ \text { Projected } \\ \hline \end{gathered}$ | $\begin{gathered} \text { Oct } \\ \text { Projected } \\ \hline \end{gathered}$ | $\begin{gathered} \text { Nov } \\ \text { Projected } \end{gathered}$ | $\begin{gathered} \hline \text { Dec } \\ \text { Projected } \\ \hline \hline \end{gathered}$ | $\begin{gathered} \text { Jan } \\ \text { Projected } \\ \hline \hline \end{gathered}$ | $\begin{gathered} \text { Feb } \\ \text { Projected } \\ \hline \hline \end{gathered}$ | $\begin{gathered} \text { Mar } \\ \text { Projected } \\ \hline \end{gathered}$ | $\begin{gathered} \text { Apr } \\ \text { Projected } \\ \hline \end{gathered}$ | $\begin{gathered} \text { May } \\ \text { Projected } \\ \hline \end{gathered}$ | $\begin{gathered} \hline \text { Jun } \\ \text { Projected } \\ \hline \hline \end{gathered}$ | Forecast | APIAR |
| Beginning Cash | 259,003 | 278,965 | 143,454 | $(74,842)$ | 275,147 | 164,183 | $(18,439)$ | 29,308 | $(23,270)$ | 85,231 | 159,527 | 156,617 |  |  |
| Revenue |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| General Block Grant | - | 128,007 | 164,207 | 481,419 | 213,519 | 213,519 | 352,364 | 213,519 | 347,144 | 322,516 | 293,056 | 293,056 | 3,336,257 | 313,931 |
| Federal Income | - |  | 1,548 | 1,548 | 1,548 | 1,548 | 6,036 | 1,548 | 136,658 | 6,036 | 1,548 | 1,548 | 296,917 | 137,355 |
| Other State Income | - | 7,955 | 8,017 | 19,025 | 14,382 | 14,382 | 40,914 | 29,389 | 46,288 | 35,488 | 37,230 | 22,222 | 368,931 | 93,638 |
| Local Revenues | 14,167 | 14,167 | 15,767 | 15,767 | 15,767 | 15,767 | 1,986 | 1,986 | 1,986 | 1,986 | 1,986 | 1,986 | 103,318 | - |
| Fundraising and Grants | - | - | 54,000 | 84,000 | - | . | 18,000 | 18,000 | - | 54,000 | 9,000 | 9,000 | 535,000 | 289,000 |
| Total Revenue | 14,167 | 150,129 | 243,538 | 601,758 | 245,215 | 245,215 | 419,300 | 264,442 | 532,077 | 420,027 | 342,820 | 327,812 | 4,640,423 | 833,924 |
| Expenses |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Compensation \& Benefits | 83,234 | 135,195 | 274,219 | 264,593 | 262,989 | 262,989 | 275,823 | 264,593 | 264,593 | 260,579 | 260,579 | 362,538 | 2,981,175 | 9,250 |
| Books \& Supplies | 60,436 | 66,765 | 36,869 | 13,979 | 13,979 | 13,979 | 11,319 | 11,319 | 11,319 | 11,319 | 11,319 | 11,319 | 274,192 | 270 |
| Services \& Other Operating Expenses | 60,925 | 57,304 | 157,113 | 85,577 | 85,577 | 157,236 | 90,777 | 90,777 | 162,364 | 88,532 | 88,532 | 160,191 | 1,347,354 | 62,449 |
| Capital Outlay |  |  | - | - | - | - | - | - | - |  |  | - |  |  |
| Total Expenses | 204,596 | 259,264 | 468,200 | 364,149 | 362,545 | 434,204 | 377,919 | 366,690 | 438,276 | 360,430 | 360,430 | 534,049 | 4,602,721 | 71,970 |
| Operating Cash Inflow (Outflow) | $(190,429)$ | $(109,135)$ | $(224,662)$ | 237,609 | $(117,330)$ | $(188,989)$ | 41,381 | $(102,248)$ | 93,801 | 59,597 | $(17,610)$ | $(206,236)$ | 37,702 | 761,954 |
| Revenues - Prior Year Accruals | 280,742 | 45,418 | - | 106,013 | - | - | - | 43,304 | - | - | - | 520 |  |  |
| Expenses - Prior Year Accruals | $(20,279)$ | $(25,043)$ | - |  | - | - | - |  | - |  |  |  |  |  |
| Accounts Receivable - Current Year | - | - | - | - | - | - | - | - | - | - | - | - |  |  |
| Accounts Payable - Current Year | - | - | - | - | - | - | - | - | - | - | - | - |  |  |
| Summerholdback for Teachers | $(50,072)$ | $(46,751)$ | 14,700 | 14,700 | 14,700 | 14,700 | 14,700 | 14,700 | 14,700 | 14,700 | 14,700 | 14,700 |  |  |
| Loans Payable (Current) | - | - | - | - | - | - | - |  | - | - | - | - |  |  |
| Loans Payable (Long Term) | - | - | $(8,333)$ | $(8,333)$ | $(8,333)$ | $(8,333)$ | $(8,333)$ | $(8,333)$ | - | - | - | - |  |  |
| Other Balance Sheet Changes | - | - | - | - | - | - | - | - | - | - | - | - |  |  |
| Ending Cash | 278,965 | 143,454 | (74,842) | 275,147 | 164,183 | $(18,439)$ | 29,308 | $(23,270)$ | 85,231 | 159,527 | 156,617 | $(34,399)$ |  |  |

As of Mar close

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|  | $\begin{gathered} \hline \text { Jul } \\ \text { Projected } \\ \hline \hline \end{gathered}$ | $\begin{gathered} \text { Aug } \\ \text { Projected } \\ \hline \end{gathered}$ | $\begin{gathered} \text { Sep } \\ \text { Projected } \\ \hline \end{gathered}$ | $\begin{gathered} \text { Oct } \\ \text { Projected } \\ \hline \end{gathered}$ | $\begin{gathered} \text { Nov } \\ \text { Projected } \end{gathered}$ | $\begin{gathered} \hline \text { Dec } \\ \text { Projected } \\ \hline \hline \end{gathered}$ | $\begin{gathered} \text { Jan } \\ \text { Projected } \\ \hline \hline \end{gathered}$ | $\begin{gathered} \text { Feb } \\ \text { Projected } \\ \hline \hline \end{gathered}$ | $\begin{gathered} \text { Mar } \\ \text { Projected } \\ \hline \end{gathered}$ | $\begin{gathered} \hline \text { Apr } \\ \text { Projected } \\ \hline \end{gathered}$ | $\begin{gathered} \text { May } \\ \text { Projected } \\ \hline \hline \end{gathered}$ | $\begin{gathered} \text { Jun } \\ \text { Projected } \\ \hline \hline \end{gathered}$ | Forecast | APIAR |
| Beginning Cash | $(34,399)$ | $(46,372)$ | 17,467 | $(179,065)$ | 262,767 | 187,745 | 39,192 | 87,984 | 57,075 | 170,816 | 250,583 | 257,578 |  |  |
| Revenue |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| General Block Grant | - | 170,233 | 215,803 | 544,475 | 285,153 | 285,153 | 422,029 | 285,153 | 410,367 | 380,722 | 349,947 | 349,947 | 4,073,105 | 374,122 |
| Federal Income | - |  | 1,548 | 1,548 | 1,548 | 1,548 | 7,453 | 1,548 | 144,789 | 7,453 | 1,548 | 1,548 | 316,722 | 146,194 |
| Other State Income | - | 9,916 | 9,978 | 23,755 | 17,910 | 17,910 | 17,910 | 34,819 | 34,980 | 24,180 | 41,089 | 24,180 | 346,138 | 89,513 |
| Local Revenues | 28,333 | 28,333 | 29,933 | 29,933 | 29,933 | 29,933 | 2,069 | 2,069 | 2,069 | 2,069 | 2,069 | 2,069 | 188,812 | - |
| Fundraising and Grants | - | - | 63,600 | 10,600 | - | - | 21,200 | 21,200 | - | 63,600 | 10,600 | 10,600 | 492,000 | 290,600 |
| Total Revenue | 28,333 | 208,482 | 320,862 | 610,311 | 334,544 | 334,544 | 470,661 | 344,788 | 592,204 | 478,024 | 405,252 | 388,343 | 5,416,778 | 900,429 |
| Expenses |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Compensation \& Benefits | 96,666 | 172,789 | 319,053 | 311,723 | 310,502 | 310,502 | 320,274 | 311,723 | 311,723 | 307,684 | 307,684 | 445,966 | 3,526,289 |  |
| Books \& Supplies | 62,644 | 68,281 | 41,753 | 15,912 | 15,912 | 15,912 | 12,591 | 12,591 | 12,591 | 12,591 | 12,591 | 12,591 | 296,239 | 278 |
| Services \& Other Operating Expenses | 62,896 | 58,503 | 164,929 | 91,492 | 91,492 | 165,023 | 97,345 | 97,345 | 170,822 | 94,656 | 94,656 | 168,187 | 1,428,236 | 70,890 |
| Capital Outlay |  |  | - |  |  | - | - | - | - |  |  | - |  |  |
| Total Expenses | 222,206 | 299,573 | 525,735 | 419,128 | 417,906 | 491,437 | 430,210 | 421,659 | 495,137 | 414,931 | 414,931 | 626,744 | 5,250,764 | 71,168 |
| Operating Cash Inflow (Outflow) | (193,873) | $(91,091)$ | $(204,873)$ | 191,183 | $(83,362)$ | $(156,893)$ | 40,451 | $(76,871)$ | 97,067 | 63,093 | $(9,679)$ | $(238,401)$ | 166,014 | 829,260 |
| Revenues - Prior Year Accruals | 313,931 | 240,064 | - | 242,308 | - | - | - | 37,621 | - | - | - | - |  |  |
| Expenses - Prior Year Accruals | $(38,607)$ | $(33,363)$ | - |  | - | - | - |  |  |  |  |  |  |  |
| Accounts Receivable - Current Year | - | - | - | - | - | - | - | - | - | - | - | - |  |  |
| Accounts Payable - Current Year | - | - | - | - | - | - | - | - | - | - | - | - |  |  |
| Summerholdback for Teachers | $(93,425)$ | (51,771) | 16,674 | 16,674 | 16,674 | 16,674 | 16,674 | 16,674 | 16,674 | 16,674 | 16,674 | 16,674 |  |  |
| Loans Payable (Current) | - | - | - |  | - | - |  | - | - | - | - | - |  |  |
| Loans Payable (Long Term) | - | - | $(8,333)$ | $(8,333)$ | $(8,333)$ | $(8,333)$ | $(8,333)$ | $(8,333)$ | - | - | - | - |  |  |
| Other Balance Sheet Changes | - | - | - | - | - | - | - | - | - | - | - | - |  |  |
| Ending Cash | $(46,372)$ | 17,467 | (179,065) | 262,767 | 187,745 | 39,192 | 87,984 | 57,075 | 170,816 | 250,583 | 257,578 | 35,851 |  |  |

As of Mar close

|  | $\begin{gathered} \hline 2018 / 19 \\ \text { Projected } \\ \hline \end{gathered}$ |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { Jul } \\ \text { Projected } \\ \hline \hline \end{gathered}$ | $\begin{gathered} \text { Aug } \\ \text { Projected } \\ \hline \end{gathered}$ | $\begin{gathered} \text { Sep } \\ \text { Projected } \\ \hline \end{gathered}$ | $\begin{gathered} \text { Oct } \\ \text { Projected } \\ \hline \end{gathered}$ | $\begin{gathered} \text { Nov } \\ \text { Projected } \\ \hline \hline \end{gathered}$ | $\begin{gathered} \text { Dec } \\ \text { Projected } \\ \hline \hline \end{gathered}$ | $\begin{gathered} \text { Jan } \\ \text { Projected } \\ \hline \hline \end{gathered}$ | $\begin{gathered} \text { Feb } \\ \text { Projected } \\ \hline \end{gathered}$ | $\begin{gathered} \text { Mar } \\ \text { Projected } \\ \hline \end{gathered}$ | $\begin{gathered} \text { Apr } \\ \text { Projected } \\ \hline \end{gathered}$ | $\begin{gathered} \text { May } \\ \text { Projected } \\ \hline \end{gathered}$ | $\begin{gathered} \hline \text { Jun } \\ \text { Projected } \\ \hline \hline \end{gathered}$ | Forecast | APIAR |
| Beginning Cash | 35,851 | 69,343 | 116,286 | $(86,590)$ | 387,059 | 326,378 | 189,530 | 247,441 | 228,771 | 285,884 | 435,165 | 494,873 |  |  |
| Revenue |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| General Block Grant | - | 207,616 | 260,390 | 623,189 | 349,081 | 349,081 | 494,845 | 349,081 | 540,645 | 501,683 | 463,483 | 463,483 | 5,094,910 | 492,333 |
| Federal Income | 12,066 | 12,066 | 23,267 | 23,267 | 23,267 | 23,267 | 30,222 | 23,267 | 49,678 | 30,222 | 23,267 | 23,267 | 327,011 | 29,889 |
| Other State Income | - | 11,483 | 11,545 | 27,501 | 20,732 | 20,732 | 20,732 | 40,313 | 36,029 | 25,229 | 44,811 | 25,229 | 384,999 | 100,665 |
| Local Revenues | 43,917 | 43,917 | 45,517 | 45,517 | 45,517 | 45,517 | 2,183 | 2,183 | 2,183 | 2,183 | 2,183 | 2,183 | 282,997 | - |
| Fundraising and Grants | - | - | 76,800 | 12,800 | - | - | 25,600 | 25,600 | - | 76,800 | 12,800 | 12,800 | 536,000 | 292,800 |
| Total Revenue | 55,983 | 275,082 | 417,519 | 732,273 | 438,596 | 438,596 | 573,581 | 440,444 | 628,535 | 636,117 | 546,543 | 526,962 | 6,625,917 | 915,687 |
| Expenses |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Compensation \& Benefits | 113,124 | 235,402 | 396,561 | 386,234 | 384,513 | 384,513 | 398,282 | 386,234 | 386,234 | 381,092 | 381,092 | 532,348 | 4,365,629 |  |
| Books \& Supplies | 70,550 | 78,450 | 54,118 | 18,303 | 18,303 | 18,303 | 14,197 | 14,197 | 14,197 | 14,197 | 14,197 | 14,197 | 343,492 | 286 |
| Services \& Other Operating Expenses | 68,388 | 62,924 | 180,799 | 107,544 | 107,544 | 183,710 | 114,275 | 114,275 | 190,408 | 110,963 | 110,963 | 187,130 | 1,621,005 | 82,083 |
| Capital Outlay |  |  | - | - | - | - | - | - | - |  |  |  |  |  |
| Total Expenses | 252,062 | 376,776 | 631,478 | 512,081 | 510,360 | 586,526 | 526,753 | 514,706 | 590,839 | 506,251 | 506,251 | 733,674 | 6,330,127 | 82,369 |
| Operating Cash Inflow (Outflow) | $(196,079)$ | $(101,694)$ | (213,959) | 220,192 | (71,764) | $(147,930)$ | 46,828 | $(74,262)$ | 37,696 | 129,866 | 40,292 | $(206,713)$ | 295,790 | 833,318 |
| Revenues - Prior Year Accruals | 374,122 | 239,422 | - | 242,375 | - | - | - | 44,510 | - | - | - | - |  |  |
| Expenses - Prior Year Accruals | $(30,437)$ | $(40,731)$ | - |  | - | - | - |  |  |  |  |  |  |  |
| Accounts Receivable - Current Year | - | - | - | - | - | - | - | - | - | - | - | - |  |  |
| Accounts Payable - Current Year | - | - | - | - | - | - | - | - | - | - | - | - |  |  |
| Summerholdback for Teachers | $(114,113)$ | $(50,055)$ | 19,416 | 19,416 | 19,416 | 19,416 | 19,416 | 19,416 | 19,416 | 19,416 | 19,416 | 19,416 |  |  |
| Loans Payable (Current) | - | - | - | - | - | - | - |  | - | - | - | - |  |  |
| Loans Payable (Long Term) | - | - | $(8,333)$ | $(8,333)$ | $(8,333)$ | $(8,333)$ | $(8,333)$ | $(8,333)$ | - | - | - | - |  |  |
| Other Balance Sheet Changes | - | - | - | - | - | - | - | - | - | - | - | - |  |  |
| Ending Cash | $\underline{69,343}$ | 116,286 | $(86,590)$ | 387,059 | 326,378 | 189,530 | 247,441 | 228,771 | 285,884 | 435,165 | 494,873 | 307,577 |  |  |

## East Bay Innovation Academy

Budget vs. Actuals

|  | Actual |  |  | Budget vs. Actual |  |  | Budget |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Jan | Feb | Mar | Actual YTD | Budget YTD | Variance (YTD less Budget) | Approved Budget | Previous Month's Forecast | Current <br> Forecast | Variance (Previous vs. Current Forecast) | Forecast Remaining |
| SUMMARY <br> Revenue |  |  |  |  |  |  |  |  |  |  |  |
| General Block Grant | 219,079 | 154,229 | 313,611 | 1,438,449 | 1,422,755 | 15,694 | 2,442,430 | 2,480,578 | 2,504,312 | 23,734 | 1,065,863 |
| Federal Revenue | 36,665 | - | 70,459 | 109,552 | 19,814 | 89,738 | 217,059 | 189,356 | 298,628 | 109,272 | 189,076 |
| Other State Revenues | 67,248 | 89,321 | 27,257 | 231,351 | 192,046 | 39,305 | 363,730 | 377,230 | 379,849 | 2,619 | 148,499 |
| Local Revenues | $(44,630)$ | 961 | 920 | 10,105 | 12,494 | $(2,389)$ | 17,849 | 17,849 | 17,850 | 0 | 7,744 |
| Fundraising and Grants | 17,878 | 8,617 | 51,472 | 166,811 | 114,000 | 52,811 | 200,000 | 200,295 | 179,218 | $(21,078)$ | 12,407 |
| Total Revenue | 296,240 | 253,128 | 463,719 | 1,956,269 | 1,761,109 | 195,159 | 3,241,069 | 3,265,309 | 3,379,857 | 114,547 | 1,423,588 |
| Expenses |  |  |  |  |  |  |  |  |  |  |  |
| Compensation and Benefits | 158,641 | 175,734 | 161,392 | 1,253,533 | 1,396,258 | 142,725 | 1,836,101 | 1,784,278 | 1,797,243 | $(12,965)$ | 543,710 |
| Books and Supplies | 10,245 | 31,363 | 12,267 | 178,769 | 195,595 | 16,826 | 223,721 | 234,457 | 212,679 | 21,778 | 33,910 |
| Services and Other Operating Expenditures | 73,158 | 100,302 | 87,444 | 589,810 | 517,480 | $(72,331)$ | 882,728 | 918,349 | 1,005,352 | $(87,003)$ | 415,541 |
| Capital Outlay | - | - | - | - | - | - | - | - | - | - | - |
| Total Expenses | 242,044 | 307,400 | 261,102 | 2,022,112 | 2,109,333 | 87,221 | 2,942,550 | 2,937,084 | 3,015,274 | $(78,190)$ | 993,161 |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Operating Income (including Depreciation) | 54,196 | $(54,272)$ | 202,617 | $(65,844)$ | $(348,224)$ | 282,380 | 298,519 | 328,225 | 364,583 | 36,357 | 430,427 |
| Fund Balance |  |  |  |  |  |  |  |  |  |  |  |
| Beginning Balance (Unaudited) | $(234,197)$ | $(180,001)$ | $(234,273)$ | 34,187 | 34,187 |  | 34,187 | 34,187 | 34,187 |  |  |
| Audit Adjustment |  |  |  | 190 | 190 |  | 190 | 190 | 190 |  |  |
| Beginning Balance (Audited) |  |  |  | 34,377 | 34,377 |  | 34,377 | 34,377 | 34,377 |  |  |
| Operating Income (including Depreciation) | 54,196 | $(54,272)$ | 202,617 | $(65,844)$ | $(348,224)$ |  | 298,519 | 328,225 | 364,583 |  |  |
| Ending Fund Balance (including Depreciation) | $(180,001)$ | $(234,273)$ | $(31,656)$ | $(31,466)$ | $(313,847)$ |  | 332,896 | 362,603 | 398,960 |  |  |

East Bay Innovation Academy

Enrollment Breakdown
6
7
Total Enrolled

ADA \%
4-6
$7-8$
Averag
Average
ADA
4-6
Total ADA

| Actual |  |  |  | Budget vs. Actual |  |  |  | Budget |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | an | Feb | Mar | Actual YTD | Budget YTD | Variance (YTD less Budget) | Approved Budget | Previous Month's Forecast | Current <br> Forecast | Variance (Previous vs. Current Forecast) | Forecast Remaining |
| M6 |  |  |  |  |  |  |  |  |  |  |  |
|  | 116 | 116 | 116 |  |  |  | 110 | 110 | 110 | - |  |
|  | 131 | 130 | 130 |  |  |  | 130 | 132 | 132 | - |  |
|  | 94 | 94 | 94 |  |  |  | 100 | 100 | 100 | - |  |
|  | 341 | 340 | 340 |  |  |  | 340 | 342 | 342 | - |  |
|  | 96.42\% | 97.62\% | 98.10\% |  |  |  | 95\% | 96\% | 97\% |  |  |
|  | 95.58\% | 95.15\% | 98.10\% |  |  |  | 95\% | 96\% | 97\% |  |  |
|  | 95.58\% | 95.99\% | 98.10\% |  |  |  | 95\% | 96\% | 97\% |  |  |
|  | 111.84 | 113.235 | 113.8 |  |  |  | 104.5 | 105.6 | 106.4 |  |  |
|  | 215.053 | 214.588 | 221.7 |  |  |  | 218.5 | 222.7 | 225.3 |  |  |
|  | 326.9 | 327.8 | 335.5 |  |  |  | 323.0 | 328.3 | 331.65 |  |  |
|  |  | nary P2 | 331.65 |  |  |  |  |  |  |  |  |

## East Bay Innovation Academy

Budget vs. Actuals
As of Mar close

## revenue

LCFF Entitlement
8011 Charter Schools LCFF - State Aid
8012 Education Protection Account Entitlemen
8019 State Aid - Prior Years
8096 Charter Schools in Lieu of Property Taxes
SUBTOTAL - LCFF Entitlement
8100 Federal Revenue
8181 Special Education - Entitlement
8182 Special Education Reimbursement
8220 Child Nutrition Programs
8291 Title I
8292 Title II
8297 PY Federal - Not Accrued
8298 Implementation Grant
SUBTOTAL - Federal Income
8300 Other State Revenues
8319 Other State Apportionments - Prior Years
8381 Special Education - Entitlement (State)
8382 Special Education Reimbursement (State)
8520 Child Nutrition - State
8550 Mandated Cost Reimbursements
8560 State Lottery Revenue
8590 All Other State Revenue
8599 Selpa Admin Offset
SUBTOTAL - Other State Income
8600 Other Local Revenue
8634 Food Service Sales
8660 Interest
8690 Other Local Revenue
8999 Uncategorized Revenue
SUBTOTAL - Local Revenues
8800 Donations/Fundraising
8801 Donations - Parents
8802 Donations - Private
8803 Fundraising
SUBTOTAL - Fundraising and Grants

## TOTAL REVENUE



## East Bay Innovation Academy

Budget vs. Actuals
As of Mar close

## expenses

Compensation \& Benefits
1000 Certificated Salaries
1100 Teachers Salaries
1103 Teacher - Substitute Pay
1111 Teacher - Bonus
1148 Teacher - Special Ed
1150 Teacher - Summer School
1300 Certificated Supervisor \& Administrator Salaries
1311 Cert-Admin - DESEL, Curr. Instr
1322 Cert Admin - Bonus
sUBTOTAL - Certificated Employees

## 2000 Classified Salaries

2103 Summer Tutor
2104 Instructional Assistant SPED
2105 Classified - Enrichment/Intersession
2300 Classified Supervisor \& Administrator Salaries
2311 Classified Admin - Bonus
2400 Classified Clerical \& Office Salaries
2401 Classified Clerical \& Office Salaries - Bonus
2928 Other Classified - Food
sUbTOTAL - Classified Employees
3000 Employee Benefits
3100 STRS
3300 OASDI-Medicare-Alternative
3400 Health \& Welfare Benefits
3500 Unemployment Insurance
3600 Workers Comp Insurance
SUBTOTAL - Employee Benefits


## East Bay Innovation Academy

Budget vs. Actuals
As of Mar close

| 4000 | Books \& Supplies |
| :--- | :--- |
| 4100 | Approved Textbooks \& Core Curricula Materials |
| 4200 | Books \& Other Reference Materials |
| 4300 | Materials \& Supplies |
| 4320 | Educational Software |
| 4326 | Art \& Music Supplies |
| 4330 | Office Supplies |
| 4352 | Quest (After School) |
| 4400 | Noncapitalized Equipment |
| 4410 | Classroom Furniture, Equipment \& Supplies |
| 4420 | Computers (individual items less than \$5k) |
| 4423 | Staff Computers |
| 4430 | Non Classroom Related Furniture, Equipment \& Supplies |
| 4710 | Student Food Services |

sUbTOTAL - Books and Supplies

|  | Actual |  |  | Budget vs. Actual |  |  | Budget |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Jan | Feb | Mar | Actual YTD | Budget YTD | Variance (YTD less Budget) | Approved Budget | Previous Month's Forecast | Current <br> Forecast | Variance (Previous vs. Current Forecast) | Forecast Remaining |
|  | - | , | - |  |  |  |  |  |  |  |  |
|  | 3,698 | 2,202 | 1,931 | 35,453 | 52,804 | 17,351 | 52,804 | 53,115 | 42,115 | 11,000 | 6,662 |
|  | 47 | - | - | 203 | 1,200 | 997 | 1,600 | 1,600 | 203 | 1,397 | 0 |
|  | 175 | 600 | 641 | 8,600 | 9,405 | 805 | 7,336 | 8,191 | 11,000 | $(2,809)$ | 2,400 |
|  | 150 | 6,467 | 110 | 13,970 | 7,500 | $(6,470)$ | 10,000 | 15,059 | 15,059 |  | 1,088 |
|  | - | 2,796 | 415 | 3,210 |  | $(3,210)$ | - | 5,000 | 4,110 | 890 | 900 |
|  | 1,485 | 457 | 2,078 | 11,130 | 13,098 | 1,969 | 18,010 | 18,116 | 14,616 | 3,500 | 3,487 |
|  | - | 145 | 895 | 1,560 | - | $(1,560)$ | 2,500 | 2,500 | 2,500 | - | 940 |
|  | 318 | - | 1,470 | 5,021 | 13,702 | 8,682 | 14,681 | 14,681 | 14,681 | - | 9,660 |
|  | - | 840 | 1, | 4,909 | 1,867 | $(3,043)$ | 4,069 | 4,971 | 4,971 | - | 61.45 |
|  | - | 13,300 | - | 69,887 | 61,800 | $(8,087)$ | 64,000 | 70,292 | 70,292 | - | 405 |
|  | 818 | 66 | 36 | 1,084 | 3,600 | 2,516 | 4,800 | 4,800 | 1,800 | 3,000 | 716 |
|  | - | - | 366 | 366 | - | (366) | 180 | 180 | 380 | (200) | 14 |
|  | 3,556 | 4,491 | 4,325 | 23,375 | 30,618 | 7,243 | 43,740 | 35,952 | 30,952 | 5,000 | 7,577 |
|  | 10,245 | 31,363 | 12,267 | 178,769 | 195,595 | 16,826 | 223,721 | 234,457 | 212,679 | 21,778 | 33,910 |
|  |  |  |  |  |  |  |  |  |  |  |  |

## East Bay Innovation Academy

Budget vs. Actuals
As of Mar close

| 5000 | Services \& Other Operating Expenses |
| :--- | :--- |
| 5210 | Conference Fees |
| 5220 | Travel and Lodging |
| 5300 | Dues \& Memberships |
| 5450 | Insurance - Other |
| 5515 | Janitorial, Gardening Services \& Supplies |
| 5535 | Utilities - All Utilities |
| 5611 | Prop 39 Related Costs |
| 5615 | Repairs and Maintenance - Building |
| 5616 | Repairs and Maintenance - Computers |
| 5803 | Accounting Fees |
| 5809 | Banking Fees |
| 5810 | Intersession |
| 5812 | Business Services |
| 5815 | Consultants - Instructional |
| 5820 | Consultants - Non Instructional - Custom 1 |
| 5824 | District Oversight Fees |
| 5830 | Field Trips Expenses |
| 5836 | Fingerprinting |
| 5839 | Fundraising Expenses |
| 5843 | Interest - Loans Less than 1 Year |
| 5845 | Legal Fees |
| 5851 | Marketing and Student Recruiting |
| 5857 | Payroll Fees |
| 5860 | Printing and Reproduction |
| 5861 | Prior Yr Exp (not accrued) |
| 5863 | Professional Development |
| 5866 | SPED MH Day/NPS Services |
| 5869 | Special Education Contract Instructors |
| 5872 | Special Education Admin Fee |
| 5875 | Staff Recruiting |
| 5878 | Student Assessment |
| 5881 | Student Information System |
| 5884 | Substitutes |
| 5887 | Technology Services |
| 5899 | Miscellaneous Operating Expenses |
| 5900 | Communications |
| 5905 | Communications - Cell Phones |
| 5910 | Communications - Internet / Website Fees |
| 5915 | Postage and Delivery |
|  |  |

SUBTOTAL - Services \& Other Operating Exp.

| - | Actual |  |  | Budget vs. Actual |  |  | Budget |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Jan | Feb | Mar | Actual YTD | Budget YTD | Variance (YTD less Budget) | Approved Budget | Previous Month's Forecast | Current <br> Forecast | Variance (Previous vs. Current Forecast) | Forecast Remaining |
|  | - | - | - | - | 7,688 | 7,688 | 10,000 | 10,000 | - | 10,000 | - |
|  | - | - | 438 | 438 | 2,025 | 1,587 | 2,700 | 2,700 | 2,700 | - | 2,262 |
|  | 160 | - | - | 3,883 | 4,918 | 1,035 | 7,026 | 7,026 | 7,026 | - | 3,143 |
|  | 1,115 | 1,115 | 1,111 | 13,375 | 17,000 | 3,625 | 17,000 | 17,100 | 17,100 | - | 3,725 |
|  | 4,270 | 4,800 | 6,206 | 47,718 | 52,839 | 5,121 | 70,452 | 70,452 | 70,452 | - | 22,734 |
|  | 5,359 | 4,365 | 6,527 | 35,923 | 36,141 | 218 | 50,732 | 50,732 | 50,732 | - | 14,809 |
|  | - | - | 26,057 | 78,170 | 78,170 | - | 104,226 | 104,839 | 104,839 | - | 26,670 |
|  | 176 | 65 | 181 | 596 | 1,408 | 811 | 2,011 | 2,011 | 2,011 | - | 1,414 |
|  | 563 | 803 | 614 | 2,721 | 8,400 | 5,679 | 12,000 | 12,000 | 6,500 | 5,500 | 3,779 |
|  | - | 662 | - | 3,638 | - | $(3,638)$ | 8,000 | 8,000 | 8,000 | - | 4,362 |
|  | 639 | 90 | 31 | 1,201 | 225 | (976) | 300 | 1,170 | 1,201 | (31) | - |
|  | 9,543 | 20,467 | 9,890 | 73,345 | - | $(73,345)$ | 102,000 | 102,600 | 102,600 | - | 29,255 |
|  | 10,333 | 10,833 | 10,833 | 97,000 | 94,545 | $(2,455)$ | 130,000 | 130,000 | 130,000 | - | 33,000 |
|  | 6,825 | 8,775 | 3,770 | 27,270 | 8,000 | $(19,270)$ | 41,250 | 41,250 | 41,250 | - | 13,980 |
|  | - | - | - | 1,601 | 16,667 | 15,066 | 25,000 | 2,000 | 15,000 | $(13,000)$ | 13,399 |
|  | - | - | - | - | 17,136 | 17,136 | 24,424 | 24,806 | 25,043 | (237) | 25,043 |
|  | - | - | - | - | 6,975 | 6,975 | 9,300 | 9,300 | 9,300 | ( | 9,300 |
|  | 138 | - | 155 | 1,554 | 338 | $(1,215)$ | 1,094 | 1,399 | 1,554 | (155) | - |
|  | 297 | 2,694 | 4,367 | 9,481 | 4,364 | $(5,118)$ | 6,234 | 6,234 | 9,484 | $(3,250)$ | 3 |
|  | 7,029 | 41 |  | 7,791 |  | $(7,791)$ | 7,873 | 7,873 | 7,873 | ) | 82 |
|  | 7,383 | 8,660 | 8,500 | 55,958 | 41,250 | $(14,708)$ | 55,000 | 55,000 | 79,000 | $(24,000)$ | 23,042 |
|  | - | 79 | 208 | 693 | 867 | 174 | 1,300 | 1,340 | 1,340 | - | 647 |
|  | 598 | 272 | 281 | 2,028 | 2,250 | 222 | 3,000 | 3,000 | 3,000 | - | 972 |
|  | - | - | - | - | 126 | 126 | 180 | 180 | 180 | - | 180 |
|  | - | - | 47 | 9,432 | - | $(9,432)$ | 9,385 | 9,385 | 9,432 | (47) | - |
|  | 4,784 | 16,088 | 122 | 20,994 | 18,000 | $(2,994)$ | 24,665 | 24,665 | 24,665 | - | 3,671 |
|  | - | 3,822 | 5,681 | 9,503 | - | $(9,503)$ | - | 55,570 | 126,373 | $(70,803)$ | 116,870 |
|  | 10,084 | 8,848 | 4,366 | 57,726 | 56,000 | $(1,726)$ | 80,000 | 80,000 | 80,000 | (0,803) | 22,274 |
|  | - | - | - | - | - | - | 9,506 | 9,506 | 9,506 | - | 9,506 |
|  | 278 | 1,340 | 1,241 | 4,190 | 1,545 | $(2,645)$ | 3,090 | 3,090 | 4,190 | $(1,100)$ | - |
|  | - | - | - | - | - | - | 3,090 | 3,090 | 3,090 | - | 3,090 |
|  | 891 | (575) | - | 316 | 8,888 | 8,571 | 11,850 | 11,850 | 11,850 | - | 11,534 |
|  | 810 | 173 | 1,000 | 2,478 | 16,927 | 14,449 | 23,941 | 24,083 | 14,083 | 10,000 | 11,605 |
|  | - | - | - | 9,529 | 2,505 | $(7,023)$ | 9,579 | 9,579 | 9,579 | - | 50 |
|  | (111) | 5,648 | $(5,648)$ | - | - | - | - | - | - | - | - |
|  | 1,394 | 989 | 1,330 | 10,236 | 10,800 | 564 | 14,400 | 14,400 | 14,400 | - | 4,164 |
|  | - | - | - | - | 84 | 84 | 120 | 120 | - | 120 | - |
|  | - | - | - | - | - | - | - | , | - | - | - |
|  | 60 | - | - | 71 | 1,400 | 1,329 | 2,000 | 2,000 | 2,000 | - | 1,929 |
|  | 73,158 | 100,302 | 87,444 | 589,810 | 517,480 | $(72,331)$ | 882,728 | 918,349 | 1,005,352 | $(87,003)$ | 415,541 |

## East Bay Innovation Academy

 Budget vs. ActualsAs of Mar close

6000 Capital Outlay
6100 Sites \& Improvement of Sites
6200 Buildings \& Improvement of Buildings
6300 School Libraries
6400 Equipment
SUBTOTAL - Capital Outlay

## TOTAL EXPENSES

6900 Total Depreciation (includes Prior Years) TOTAL EXPENSES including Depreciation

|  | Actual |  |  | Budget vs. Actual |  |  | Budget |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Jan | Feb | Mar | Actual YTD | Budget YTD | Variance (YTD less Budget) | Approved Budget | Previous Month's Forecast | Current <br> Forecast | Variance (Previous vs. Current Forecast) | Forecast Remaining |
|  | - | - | - | - | - | - | - | - | - | - | - |
|  | - | - | - | - | - | - | - | - | - | - | - |
|  | - | - | - | - | - | - | - | - | - | - | - |
|  | - | - | - | - | - | - | - | - | - | - | - |
|  | - | - | - | - | - | - | - | - | - | - | - |
|  |  |  |  |  |  |  |  |  |  |  |  |
|  | 242,044 | 307,400 | 261,102 | 2,022,112 | 2,109,333 | 87,221 | 2,942,550 | 2,937,084 | 3,015,274 | $(78,190)$ | 993,161 |
|  |  |  |  |  |  |  |  |  |  |  |  |
|  | - | - | - | - | - | - | - | - | - | - | - |
|  |  |  |  |  |  |  |  |  |  |  |  |
|  | 242,044 | 307,400 | 261,102 | 2,022,112 | 2,109,333 | 87,221 | 2,942,550 | 2,937,084 | 3,015,274 | $(78,190)$ | 993,161 |

## Coversheet

## Draft FY 16/17 and MYP

Section:<br>Item:<br>Purpose:<br>B. Draft FY 16/17 and MYP<br>Discuss<br>Submitted by:<br>Related Material: EBIA_Mar-2016_financial presentation-2016.04.16.pdf EBIA-MYP DRAFT-mc-2016.04.16.pdf

# East Bay Innovation Academy 

## March Financials, 16-17 Draft Budget

## Financial Presentation <br> Agenda

- March Financials
- 15-16 Forecast Update
- Cash Flow Update
- 16-17 Draft Budget


## 1. March Financials

## March: P-1 Apportionments Beginning to Arrive, Helping Cash Position

Monthly state aid revenue will reflect P-1 apportionments, will match expenses better

- Preliminary P-2 available: 331.65 (3 above previous forecast)
- Expenses generally tracking behind forecast (67\% spent YTD)

|  | Jan | Feb | Mar | Actual YTD | Budget YTD | Variance (YTD less Budget) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SUMMARY |  |  |  |  |  |  |
| Revenue |  |  |  |  |  |  |
| General Block Grant | 219,079 | 154,22s | 313,611 | 1,438,449 | 1,422,755 | 15,694 |
| Federal Revenue | 36,665 |  | 70,459 | 109,552 | 19,814 | 89,738 |
| Other State Revenues | 67,248 | 89,321 | 27,257 | 231,351 | 192,046 | 39,305 |
| Local Revenues | $(44,630)$ | 961 | 920 | 10,105 | 12,494 | $(2,389)$ |
| Fundraising and Grants | 17,878 | 8,617 | 51,472 | 166,811 | 114,000 | 52,811 |
| Total Revenue | 296,240 | 253,128 | 463,719 | 1,956,269 | 1,761,109 | 195,159 |
|  |  |  |  |  |  |  |
| Expenses |  |  |  |  |  |  |
| Compensation and Benefits | 158,641 | 175,73 | 161,392 | 1,253,533 | 1,396,258 | 142,725 |
| Books and Supplies | 10,245 | 31,363 | 12,267 | 178,769 | 195,595 | 16,826 |
| Services and Other Operating Expenditures | 73,158 | 100,302 | 87,444 | 589,810 | 517,480 | $(72,331)$ |
| Capital Outlay |  |  | - | - | - | - |
| Total Expenses | 242,044 | 307,40d | 261,102 | 2,022,112 | 2,109,333 | 87,221 |
|  |  |  |  |  |  |  |
| Operating Income (including Depreciation) | 54,196 | ( 54,272$)$ | 202,617 | $(65,844)$ | $(348,224)$ | 282,380 |
|  |  |  |  |  |  |  |
| Fund Balance |  |  |  |  |  |  |
| Beginning Balance (Unaudited) | $(234,197)$ | (180,001) | $(234,273)$ | 34,187 | 34,187 |  |
| Audit Adjustment |  |  |  | 190 | 190 |  |
| Beginning Balance (Audited) |  |  |  | 34,377 | 34,377 |  |
| Operating Income (including Depreciation) | 54,196 | (54,27e) | 202,617 | $(65,844)$ | $(348,224)$ |  |
|  |  |  |  |  |  |  |
| Ending Fund Balance (including Depreciation) | $(180,001)$ | (234,273) | $(31,656)$ | $(31,466)$ | $(313,847)$ |  |

2. 15-16 Forecast Update

## EBIA's 15-16 Expected Operating Income Revised to \$364K, Expected Fund Balance at $\$ 399 \mathrm{~K}$

- Revenues:
- Preliminary P-2 ADA impact on LCFF funding: +\$24K
- Special Education NPS Reimbursements: +\$94K pending CDE approval of facilities
- Local revenues/donations decreased by $\$ 21 \mathrm{~K}$ on net, based on actuals and expectations
$\square$ Expenses: many budgets were adjusted based on actuals for remainder of the year
- Salaries:+\$13K including substitutes, clerical support
- Benefits: -\$755 including workers comp, unemployment
- Books and Supplies: -\$22K including textbooks, office supplies, food services, computers
$\square$ Services: +\$87K including legal fees, Special Education NPS expenses, Non-instructional consultants


## EBIA's 15-16 Expected Operating Income and Fund Balance Trending Higher

|  | Approved Budget | Previous Month's Forecast | Current <br> Forecast | (Previous vs. Current Forecast) | Forecast Remaining |
| :---: | :---: | :---: | :---: | :---: | :---: |
| SUMMARY |  |  |  |  |  |
| Revenue |  |  |  |  |  |
| General Block Grant | 2,442,430 | 2,480,578 | 2,504,312 | 23,734 | 1,065,863 |
| Federal Revenue | 217,059 | 189,356 | 298,628 | 109,272 | 189,076 |
| Other State Revenues | 363,730 | 377,230 | 379,849 | 2,619 | 148,499 |
| Local Revenues | 17,849 | 17,849 | 17,850 | 0 | 7,744 |
| Fundraising and Grants | 200,000 | 200,295 | 179,218 | $(21,078)$ | 12,407 |
| Total Revenue | 3,241,069 | 3,265,309 | 3,379,857 | 114,547 | 1,423,588 |
|  |  |  |  |  |  |
| Expenses |  |  |  |  |  |
| Compensation and Benefits | 1,836,101 | 1,784,278 | 1,797,243 | $(12,965)$ | 543,710 |
| Books and Supplies | 223,721 | 234,457 | 212,679 | 21,778 | 33,910 |
| Services and Other Operating Expenditures | 882,728 | 918,349 | 1,005,352 | $(87,003)$ | 415,541 |
| Capital Outlay |  |  | - | - |  |
| Total Expenses | 2,942,550 | 2,937,084 | 3,015,274 | $(78,190)$ | 993,161 |
|  |  |  |  |  |  |
| Operating Income (including Depreciation) | 298,519 | 328,225 | 364,583 | 36,357 | 430,427 |
|  |  |  |  |  |  |
| Fund Balance |  |  |  |  |  |
| Beginning Balance (Unaudited) | 34,187 | 34,187 | 34,187 |  |  |
| Audit Adjustment | 190 | 190 | 190 |  |  |
| Beginning Balance (Audited) | 34,377 | 34,377 | 34,377 |  |  |
| Operating Income (including Depreciation) | 298,519 | 328,225 | 364,583 |  |  |
|  |  |  |  |  |  |
| Ending Fund Balance (including Depreciation) | 332,896 | 362,603 | 398,960 |  |  |

edteć

## Cash position strong for remainder of 15-16, and into 16-17; May need cash in the fall months

| Mar Actual | Apr <br> Projected | May Projected | Jun <br> Projected | Jul <br> Projected | Aug Projected | Sep <br> Projected | Oct <br> Projected | Nov Projected |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 55,361 | 242,251 | 258,351 | 303,697 | 259,003 | 278,965 | 143,454 | $(74,842)$ | 275,147 |
|  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |
| 313,611 | 301,979 | 241,311 | 241,311 | - | 128,007 | 164,207 | 481,419 | 213,519 |
| 70,459 | 18,704 | 913 | 913 | - | - | 1,548 | 1,548 | 1,548 |
| 27,257 | 29,458 | 26,704 | 19,341 | - | 7,955 | 8,017 | 19,025 | 14,382 |
| 920 | 7,128 | 308 | 308 | 14,167 | 14,167 | 15,767 | 15,767 | 15,767 |
| 51,472 | 13,389 | 22,913 | 22,913 | - | - | 54,000 | 84,000 | - |
|  |  |  |  |  |  |  |  |  |
| 463,719 | 370,658 | 292,148 | 284,786 | 14,167 | 150,129 | 243,538 | 601,758 | 245,215 |
|  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |
| 161,392 | 185,443 | 160,906 | 196,954 | 83,234 | 135,195 | 274,219 | 264,593 | 262,989 |
| 12,267 | 13,938 | 11,641 | 8,131 | 60,436 | 66,765 | 36,869 | 13,979 | 13,979 |
| 87,444 | 156,857 | 84,270 | 129,699 | 60,925 | 57,304 | 157,113 | 85,577 | 85,577 |
| - | - | - | - | - | - | - | - | - |
| 261,102 | 356,238 | 256,817 | 334,784 | 204,596 | 259,264 | 468,200 | 364,149 | 362,545 |
|  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |
| 202,617 | 14,420 | 35,331 | $(49,998)$ | $(190,429)$ | $(109,135)$ | (224,662) | 237,609 | $(117,330)$ |
|  |  |  |  |  |  |  |  |  |
| 3,294 | - | - | - | 280,742 | 45,418 | - | 106,013 | - |
| - | - | - | - | $(20,279)$ | $(25,043)$ | - | - | - |
| - | - | - | - | - | - | - | - | - |
| $(24,235)$ | - | - | - | - | - | - | - | - |
| 5,213 | 10,014 | 10,014 | 5,305 | $(50,072)$ | $(46,751)$ | 14,700 | 14,700 | 14,700 |
| - | - | - | - | - | - | - | - | - |
| - | $(8,333)$ | - | - | - | - | $(8,333)$ | $(8,333)$ | $(8,333)$ |
| - | - | - | - | - | - | - | - | - |
|  |  |  |  |  |  |  |  |  |
| 242,251 | 258,351 | 303,697 | 259,003 | 278,965 | 143,454 | $(74,842)$ | 275,147 | 164,183 |

## 4. 16-17 Draft Budget

## Reflections on 2016-17 Budget

- Year of growth: ADA started strong and continued to climb through the year
- Cash flow challenges due to growth: fall months were impacted by increased expenses and lagging revenues
$\square$ Lessons learned in managing:
$\square$ Special Education budget - NPS placements and reimbursements
- Technology - asset management
- Legal fees - higher-than-expected utilization, due to SPED and labor
- Child nutrition reimbursements


## 3-Year Budget: First Draft

Operating at two locations, as well as the launch of high school expected to stretch budget; greatest impact in 16-17, outer years better with additional ADA

|  | 2015/16 | 2016/17 | $2017 / 18$ | 2018/19 |
| :---: | :---: | :---: | :---: | :---: |
|  | Current Forecast | Preliminary Budget | Preliminary Budget | Preliminary Budget |
| SUMMARY |  |  |  |  |
| Revenue |  |  |  |  |
| General Block Grant | 2,504,312 | 3,336,257 | 4,073,105 | 5,094,910 |
| Federal Revenue | 298,628 | 296,917 | 316,722 | 327,011 |
| Other State Revenues | 379,849 | 368,931 | 346,138 | 384,999 |
| Local Revenues | 17,850 | 103,318 | 188,812 | 282,997 |
| Fundraising and Grants | 179,218 | 535,000 | 492,000 | 536,000 |
| Total Revenue | 3,379,857 | 4,640,423 | 5,416,778 | 6,625,917 |
|  |  |  |  |  |
| Expenses |  |  |  |  |
| Compensation and Benefits | 1,797,243 | 2,981,175 | 3,526,289 | 4,365,629 |
| Books and Supplies | 212,679 | 274,192 | 296,239 | 343,492 |
| Services and Other Operating Expenditures | 1,005,352 | 1,347,354 | 1,428,236 | 1,621,005 |
| Capital Outlay | - | - | - |  |
| Total Expenses | 3,015,274 | 4,602,721 | 5,250,764 | 6,330,127 |
|  |  |  |  |  |
| Operating Income (excluding Depreciation) | 364,583 | 37,702 | 166,014 | 295,790 |
|  |  |  |  |  |
| Operating Income (including Depreciation) | 364,583 | 37,702 | 166,014 | 295,790 |
|  |  |  |  |  |
| Fund Balance |  |  |  |  |
| Beginning Balance (Unaudited) | 34,187 | 398,960 | 436,662 | 602,676 |
| Operating Income (including Depreciation) | 364,583 | 37,702 | 166,014 | 295,790 |
|  |  |  |  |  |
| Ending Fund Balance (including Depreciation) | 398,960 | 436,662 | 602,676 | 898,466 |
| Ending Fund Balance as a \% of Expenses | 13\% | 9\% | 11\% | 14\% |

## Revenue: Enrollment \& LCFF

LCFF rate impacted by Unduplicated Count assumption;
Enrollment biggest driver of revenue

| Variable | 2015-16 | 2016-17 | 2017-18 | 2018-19 |
| :---: | :---: | :---: | :---: | :---: |
| LCFF per ADA | \$7,555 | \$7,991 | \$8,424 | \$8,830 |
| Enrollment | $\begin{gathered} \frac{342}{6^{\text {th }}} 110 \\ 7^{\text {th }}: 132 \\ 8^{\text {th }}: 100 \end{gathered}$ | $\begin{aligned} & \text { 450 } \\ & 6^{\text {th }}: 115 \\ & 7^{\text {th }}: 115 \\ & 8^{\text {th }}: 120 \\ & 9^{\text {th }}: 100 \end{aligned}$ | $\mathbf{5 3 0}$ $6^{\text {th }}: 110$ $7^{\text {th }}: 110$ $8^{\text {th }}: 110$ $9^{\text {th }}: 100$ $10^{\text {th }}: 90$ | $\mathbf{6 4 0}$ $6^{\text {th }}: 110$ $7^{\text {th }}: 110$ $8^{\text {th }}: 110$ $9^{\text {th }}: 110$ $10^{\text {th }}: 110$ $11^{\text {th }}: 90$ |
| ADA @ 95\% (85\% for grades 9-12) | 328.3 | 417.5 | 483.5 | 577.0 |
| Unduplicated Count | 57 (16\%) | 68 (15) | 80 (15\%) | 97 (15\%) |

## Revenue: Other

## PCSGP to sunset in 2015-16; Donation target set at $\$ 500$ per student

| Variable | $2015-16$ | $2016-17$ | $2017-18$ | $2018-19$ |
| :---: | :---: | :---: | :---: | :---: |
| Implementation <br> Grant (PCSGP) | $\$ 150 \mathrm{~K}$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| Special <br> Education per <br> ADA | \$125 Federal <br> $\$ 500$ State | $\$ 120$ Federal <br> $\$ 500$ State | $\$ 120$ Federal <br> $\$ 500$ State | $\$ 120$ Federal <br> $\$ 500$ State |
| Special <br> Education NPS <br> Reimbursement | $\$ 95 \mathrm{~K}$ <br> (pending) | $\$ 227 \mathrm{~K}$ | $\$ 234 \mathrm{~K}$ | $\$ 241 \mathrm{~K}$ |
| Title (NCLB) | $\$ 15 \mathrm{~K}$ | $\$ 11 \mathrm{~K}$ | $\$ 14 \mathrm{~K}$ | $\$ 17 \mathrm{~K}$ |
| Lottery per ADA | $\$ 162$ | $\$ 162$ | $\$ 162$ | $\$ 162$ |
| Donations per <br> Student | $\$ 523$ | $\$ 500$ | $\$ 500$ | $\$ 500$ |

## Expenses: Academic Staff

Core teachers include English, Math, Science, History; Administrators include Head of School, DESEL, Dir of Instruction

| Staff | 2015-16 | 2016-17 | 2017-18 | 2018-19 |
| :---: | :---: | :---: | :---: | :---: |
| Core Teachers | 12 | 16 | 20 | 24 |
| Specialty <br> Teacher | (Art, Computer <br> Skills) | 2 <br> (+S.5 <br> Fitness) | 6.5 | 8.5 |
| Special <br> Education | 2 RSP <br> 3 Aides | 3 RSP <br> 4.4 Aides | 3 RSP <br> 4.9 Aides | 3.5 RSP <br> 5.9 Aides |
| Certificated <br> Administrators | 3 | 4 | 4 | 4 |

## Expenses: Support Staff

Lean staffing as we transition to two sites, PT support additions to front office and lunch support

| Staff | 2014-15 | 2015-16 | 2016-17 | 2017-18 |
| :---: | :---: | :---: | :---: | :---: |
| Intersession | 1 | 1 | 1 | 2 |
| Front Office | 1 Office Lead <br> 2.3 Office Asst | 1 Office Lead <br> 3 Office Asst | 1 Office Lead <br> 3 Office Asst | 1 Office Lead <br> 3.5 Office Asst |
| Other <br> Supports | Lunch Support | Lunch Support | Lunch Support | Lunch Support |
| Contractors | Janitorial <br> Back office <br> Special ed | Janitorial <br> Back office <br> Special ed | Janitorial <br> Back office <br> Special ed | Janitorial <br> Back office <br> Special ed |

## 2016-17 Highlights: Benefits, Books \& Supplies

(See MYP DRAFT for line-item budgets)

- Benefits
- STRS: 12.58\%
- Health: \$5990 per FTE, growing at 3\% each year
- Books \& Supplies
- Curriculum and materials
- Textbooks at \$27/student, education software at \$144/student
- Instructional materials at \$31/student
- Computers

■ Students: $\$ 92 \mathrm{~K}$ - chromebooks for new students plus replacement of 50\% $1^{\text {st }}$ year inventory

- Staff: \$5K
- Other
- Non-capitalized equipment: \$15K support tech
- Classroom furniture: \$10K
- Food: \$31K


## 2016-17 Highlights: Services \& Op Expenses

(See MYP DRAFT for line-item budgets)

- Services \& Other Operating Expenses
- Rent
- Increase from \$105K in 15-16 ( $\sim 300$ per student) to $\$ 220 \mathrm{~K}$ in 16-17 ( $\sim$ \$500 per student)
- Facility-related budgets are increased/doubled to service two sites
- Janitorial: \$103K

■ Utilities: \$79K

- Repairs: \$4K

■ Tech services: \$15K
■ Communications: \$20K

- Intersession: \$135K (\$300 per student)
- Back office: \$136K (Flat fee)
- Legal fees: \$55K
- SPED
- NPS placements: \$250K
- Contractor: $\$ 100 \mathrm{~K}$


## East Bay Innovation Academy

Multiyear Budget Summary DRAFT
As of Mar clos $€$

## SUMMARY <br> Revenue

General Block Grant
Federal Revenue
Other State Revenues
Local Revenues
Fundraising and Grants
Total Revenue

## Expenses

Compensation and Benefits
Books and Supplies
Services and Other Operating Expenditures
Capital Outlay
Total Expenses

| 2015/16 | 2015/16 | 2016/17 | 2016/17 | $2017 / 18$ | 2018/19 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Approved Budget | Current Forecast | Preliminary Budget | Notes | Preliminary Budget | Preliminary Budget |
| 2,442,430 | 2,504,312 | 3,336,257 |  | 4,073,105 | 5,094,910 |
| 217,059 | 298,628 | 296,917 |  | 316,722 | 327,011 |
| 363,730 | 379,849 | 368,931 |  | 346,138 | 384,999 |
| 17,849 | 17,850 | 103,318 |  | 188,812 | 282,997 |
| 200,000 | 179,218 | 535,000 |  | 492,000 | 536,000 |
| 3,241,069 | 3,379,857 | 4,640,423 |  | 5,416,778 | 6,625,917 |
| 1,836,101 | 1,797,243 | 2,981,175 |  | 3,526,289 | 4,365,629 |
| 223,721 | 212,679 | 274,192 |  | 296,239 | 343,492 |
| 882,728 | 1,005,352 | 1,347,354 |  | 1,428,236 | 1,621,005 |
| - | - | - |  | - | - |
| 2,942,550 | 3,015,274 | 4,602,721 |  | 5,250,764 | 6,330,127 |
| 298,519 | 364,583 | 37,702 |  | 166,014 | 295,790 |
| 298,519 | 364,583 | 37,702 |  | 166,014 | 295,790 |
| 34,187 | 34,187 | 398,960 |  | 436,662 | 602,676 |
| 298,519 | 364,583 | 37,702 |  | 166,014 | 295,790 |
| 332,896 | 398,960 | 436,662 |  | 602,676 | 898,466 |
| 11\% | 13\% | 9\% |  | 11\% | 14\% |

## East Bay Innovation Academy

## Multiyear Budget Summary DRAFT

As of Mar clos $\epsilon$

| $\mathbf{2 0 1 5 / 1 6}$ | $\mathbf{2 0 1 5 / 1 6}$ | $\mathbf{2 0 1 6 / 1 7}$ | $\mathbf{2 0 1 6 / 1 7}$ | 2017/18 |
| :---: | :---: | :---: | :---: | :---: |
| Approved Budget | Current Forecast | Preliminary Budget | Notes | Preliminary Budget |

## Detail

| Enrollment Breakdown |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 6 | 110 | 110 | 115 | - | 110 | 110 |
| 7 | 130 | 132 | 115 | - | 110 | 110 |
| 8 | 100 | 100 | 120 | - | 110 | 110 |
| 9 | - | - | 100 | - | 110 | 110 |
| 10 | - | - | - | - | 90 | 110 |
| 11 | - | - | - | - | - | 90 |
| 12 | - | - | - | - | - | - |
| Enrollment Summary | - | - | - | - | - | - |
| 4-6 | 110 | 110 | 115 | - | 110 | 110 |
| 7-8 | 230 | 232 | 235 | - | 220 | 220 |
| 9-12 | - | - | 100 | - | 200 | 310 |
| Total Enrolled | 340 | 342 | 450 | - | 530 | 640 |
|  |  |  |  |  |  |  |
| ADA \% |  |  |  |  |  |  |
| 4-6 | 95\% | 97\% | 95\% | - | 95\% | 95\% |
| 7-8 | 95\% | 97\% | 95\% | - | 95\% | 95\% |
| 9-12 | 95\% | 95\% | 85\% | - | 85\% | 85\% |
| Average | 95\% | 97\% | 93\% | - | 91\% | 90\% |
| ADA |  |  |  |  |  |  |
| 4-6 | 104.5 | 106.4 | 109.3 | - | 104.5 | 104.5 |
| 7-8 | 218.5 | 225.3 | 223.3 | - | 209.0 | 209.0 |
| 9-12 | 0.0 | 0.0 | 85.0 | - | 170.0 | 263.5 |
| Total ADA | 323.0 | 331.7 | 417.5 | - | 483.5 | 577.0 |
| ADA (P-2) | 207 | 207 | 332 | - | 418 | 484 |
| Enrollment | 216 | 216 | 342 | - | 450 | 530 |
| \# Unduplicated Count (CALPADS) | 30 | 30 | 57 | - | 68 | 80 |
| \# Free \& Reduced Lunch (FRL) (CALPADS) | 30 | 30 | 48 | - | 63 | 74 |
| \# ELL (CALPADS) | 7 | 7 | 17 | - | 22 | 26 |
| Current Year | - | - | - | - | - | - |
| CALPADS Enrollment (for unduplicated \% calc) | 340 | 344 | 450 | - | 530 | 640 |
| \# Unduplicated Count (CALPADS) | 60 | 57 | 68 | - | 80 | 97 |
| \# Free \& Reduced Lunch (FRL) (CALPADS) | 60 | 48 | 63 | - | 74 | 90 |
| \# ELL (CALPADS) | 11 | 17 | 22 | - | 26 | 31 |
| New Students | 124 | 128 | 108 | - | 80 | 110 |

## East Bay Innovation Academy

Multiyear Budget Summary DRAFT
As of Mar clos $€$

| LCFF Entitlement |  |
| :---: | :---: |
| 8011 | Charter Schools LCFF - State Aid |
| 8012 | Education Protection Account Entitlement |
| 8019 | State Aid - Prior Years |
| 8096 | Charter Schools in Lieu of Property Taxes |
|  | SUBTOTAL - LCFF Entitlement |
| 8100 | Federal Revenue |
| 8181 | Special Education - Entitlement |
| 8182 | Special Education Reimbursement |
| 8220 | Child Nutrition Programs |
| 8291 | Title I |
| 8292 | Title II |
| 8297 | PY Federal - Not Accrued |
| 8298 | Implementation Grant |
|  | SUBTOTAL - Federal Income |
| 8300 | Other State Revenues |
| 8319 | Other State Apportionments - Prior Years |
| 8381 | Special Education - Entitlement (State) |
| 8382 | Special Education Reimbursement (State) |
| 8520 | Child Nutrition - State |
| 8550 | Mandated Cost Reimbursements |
| 8560 | State Lottery Revenue |
| 8590 | All Other State Revenue |
| 8599 | Selpa Admin Offset |
|  | SUBTOTAL - Other State Income |
| 8600 | Other Local Revenue |
| 8634 | Food Service Sales |
| 8660 | Interest |
| 8690 | Other Local Revenue |
| 8701 | Oakland Measure N |
|  | SUBTOTAL - Local Revenues |
| 8800 | Donations/Fundraising |
| 8801 | Donations - Parents |
| 8802 | Donations - Private |
| 8803 | Fundraising |
|  | SUBTOTAL - Fundraising and Grants |


| 2015/16 | 2015/16 | 2016/17 | 2016/17 | $2017 / 18$ | 2018/19 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Approved Budget | Current Forecast | Preliminary Budget | Notes | Preliminary Budget | Preliminary Budget |
| 1,790,235 | 1,836,137 | 2,493,249 | Backfills State Aid | 3,096,831 | 3,929,843 |
| 64,600 | 66,330 | 83,500 | Greater of: \$200 per ADA or $25 \%$ of State Aid | 96,700 | 115,400 |
| - | $(1,486)$ | - |  | - | - |
| 587,595 | 603,331 | 759,508 | In accordance with Local Property Tax of $\$ 1819.18$ per ADA | 879,574 | 1,049,667 |
| 2,442,430 | 2,504,312 | 3,336,257 | - - | 4,073,105 | 5,094,910 |


| 27,000 | 27,000 | 42,750 | \$125 per ADA, after Admin and Set-aside fees | 52,188 | 52,822 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| - | 94,451 | 227,471 | Level 3 NPS reimbursed at $90 \%$ of cost | 234,295 | 241,324 |
| 30,618 | 5,476 | 15,476 | Estimated reimbursement at 50\% of total Food Service | 15,476 | 15,476 |
| 6,473 | 15,201 | 10,356 | \$215.76 per Title I eligible student | 13,627 | 16,050 |
| 540 | 274 | 864 | \$18 per Title il eligible student | 1,137 | 1,339 |
| 2,429 | 6,226 | - | - - | - | - |
| 150,000 | 150,000 | - | - | - | - |
| 217,059 | 298,628 | 296,917 | - | 316,722 | 327,011 |


| 50 |  |  |  | - |
| ---: | ---: | ---: | :--- | ---: |
| 154,959 | 2,195 | 159,109 | 198,313 | $\$ 500$ per ADA, after accounting for Admin and Set-aside |

## East Bay Innovation Academy

Multiyear Budget Summary DRAFT
As of Mar clos $€$

## EXPENSES

## Compensation \& Benefits

| 1000 | Certificated Salaries |
| :--- | :--- |
| 1100 | Teachers Salaries |
|  |  |
| 1103 | Teacher - Substitute Pay |
| 1111 | Teacher - Bonus |
| 1148 | Teacher - Special Ed |
| 1150 | Teacher - Summer School |
| 1300 | Certificated Supervisor \& Administrator Salaries |
| 1311 | Cert-Admin - DESEL, Curr. Instr |
| 1322 | Cert Admin - Bonus |
| 1900 | Certificated Other Salaries |
| 1930 | Other Cert - Counselor |


| 807,930 | 743,930 | 1,290,755 | 21.5 FTE (4 each ELA, math, history, science. 2 coding, 1.5 Spanish; 1 art; 1 PE) | 1,644,939 | 2,077,428 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| - | 30,400 | 28,420 | 0.45 FTE | 34,616 | 35,135 |
| 39,600 | 39,600 | 41,854 | per contracts; board discretion | 53,554 | 66,057 |
| 114,440 | 114,440 | 173,112 | 3 FTE, RSP | 175,708 | 209,714 |
| - | - | 12,000 | 0.1 FTE | 8,000 | 8,000 |
| 127,500 | 127,500 | 131,950 | 1 FTE, Head of School | 133,929 | 135,938 |
| 103,750 | 106,167 | 264,470 | 3 FTE, DESEL, 2 Curr. Instr | 268,437 | 272,464 |
| 25,875 | 25,875 | 25,131 | Per contracts; board discretion | 35,708 | 36,779 |

# SUBTOTAL - Certificated Employees 

| $\mathbf{2 0 1 5 / 1 6}$ | $\mathbf{2 0 1 5 / 1 6}$ | $\mathbf{2 0 1 6 / 1 7}$ | $\mathbf{2 0 1 6 / 1 7}$ | $\mathbf{2 0 1 7 / 1 8}$ |
| :---: | :---: | :---: | :---: | :---: |
| Approved Budget | Current Forecast | Preliminary Budget | Notes | Preliminary Budget |

## Classified Salaries

Summer Tutor
Instructional Assistant SPED
Classified - Enrichment/Intersession
Classified - Guidance Counselor
Classified Supervisor \& Administrator Salaries
Classified Admin - Bonus
Classified Clerical \& Office Salaries
Classified Clerical \& Office Salaries - Bonus
Classified Clerical \& Office Salaries - Community Enc
Classified Clerical \& Office Salaries - Tech Support
Other Classified - After School
Other Classified - Food
SUBTOTAL - Classified Employees
Employee Benefits
3100
3300 OASDI-Medicare-Alternative
Health \& Welfare Benefits
Unemployment Insurance
Workers Comp Insurance
SUBTOTAL - Employee Benefits $\qquad$

| 407 | 407 | - |  | - | - |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 79,380 | 74,100 | 115,910 | 4.425 FTE (2FT, 4 PT) | 133,398 | 151,210 |
| 33,600 | 38,600 | 40,480 | 1 FTE | 37,352 | 73,047 |
| - | - | - |  | - | 30,907 |
| 61,250 | 61,250 | 77,000 | 1 FTE, Dir. of Ops | 78,155 | 79,327 |
| - | 3,500 | 4,974 | 0 FTE | 5,048 | 5,199 |
| 96,750 | 95,550 | 95,847 | 3 FTE (2 Office Managers, 2 0.5 FTE supports | 97,285 | 114,554 |
| 3,000 | 3,000 | 4,000 | 0 FTE | 4,000 | 4,000 |
| - | - | 65,000 | 1 FTE | 65,975 | 66,965 |
| - | - | - |  | - | - |
| - | - | - |  | - | - |
| - | 18,450 | 28,460 | 1.255 FTE (3 PT) | 28,887 | 39,202 |
| 274,387 | 294,857 | 431,670 | - | 450,100 | 564,411 |
| 137,381 | 134,035 | 257,222 | 12.58\% of certificated payroll | 351,088 | 480,545 |
| 35,070 | 36,205 | 57,137 |  | 64,132 | 78,028 |
| 133,599 | 108,599 | 209,658 | \$5990 per FTE per year. Growing at 3\% per year. | 251,590 | 330,211 |
| 19,096 | 19,747 | 32,085 | 6.20\% per first $-\$ 7 \mathrm{~K}$ of pay per person | 24,431 | 34,422 |
| 17,474 | 15,889 | 25,711 | 1.17\% of payroll, per insurance quote for similarly sized s | 30,057 | 36,497 |
| 342,619 | 314,474 | 581,813 | - | 721,298 | 959,703 |

## East Bay Innovation Academy

Multiyear Budget Summary DRAFT
As of Mar clos

| 4000 | Books \& Supplies <br> Approved Textbooks \& Core Curricula Materials |
| :--- | :--- |
| 4100 | Books \& Other Reference Materials |
| 4200 | Materials \& Supplies |
| 4300 | Educational Software |
| 4320 | Art \& Music Supplies |
| 4326 | Office Supplies |
| 4330 | Quest (After School) |
| 4352 | Noncapitalized Equipment |
| 4400 |  |
| 4410 | Classroom Furniture, Equipment \& Supplies |
| 4420 | Computers (individual items less than \$5k) |
|  |  |
| 4423 | Staff Computers <br> 4430 |
| 4710 | Non Classroom Related Furniture, Equipment \& Supr |


| 2015/16 | 2015/16 | 2016/17 | 2016/17 | 2017/18 | 2018/19 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Approved Budget | Current Forecast | Preliminary Budget | Notes | Preliminary Budget | Preliminary Budget |
| 52,804 | 42,115 | 12,150 | \$27 per Student | 14,739 | 20,369 |
| 1,600 | 203 | 2,053 | \$95 per Teacher | 3,060 | 3,658 |
| 7,336 | 11,000 | 13,905 | \$31 per Student | 16,868 | 20,980 |
| 10,000 | 15,059 | 64,800 | \$144 per Student | 78,610 | 108,636 |
| - | 4,110 | - |  | - | - |
| 18,010 | 14,616 | 22,097 | \$49 per Student | 26,806 | 37,045 |
| 2,500 | 2,500 | 5,000 |  | 5,150 | 5,305 |
| 14,681 | 14,681 | 15,122 | Include Ubiquity hardware, routers (\$1K) and a new printer/copier (\$1K) | 15,575 | 16,043 |
| 4,069 | 4,971 | 10,800 | \$100 per New Student | 8,000 | 11,330 |
| 64,000 | 70,292 | 92,100 | $\$ 400$ per new student, plus $50 \%$ of 1st year computers replaced | 85,000 | 79,000 |
| 4,800 | 1,800 | 4,944 | 6 machines, \$800 each | 11,200 | 9,888 |
| 180 | 380 | 270 |  | 278 | 286 |
| 43,740 | 30,952 | 30,952 | Assumes that 104\% of total Food Service Cost is reimbursed | 30,952 | 30,952 |
| 223,721 | 212,679 | 274,192 | - | 296,239 | 343,492 |

## East Bay Innovation Academy

Multiyear Budget Summary DRAFT

## As of Mar close

|  | Services \& Other Operating Expenses |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |
| 5210 | Conference Fees | 10,000 | - | 8,600 | \$400 per Teacher |  | 10,918 | 13,792 |
| 5220 | Travel and Lodging | 2,700 | 2,700 | 3,600 | \$199 per Teacher |  | 4,589 | 6,859 |
| 5300 | Dues \& Memberships | 7,026 | 7,026 | 7,551 |  |  | 8,076 | 8,011 |
| 5450 | Insurance - Other | 17,000 | 17,100 | 23,175 | \$52 per Student |  | 28,114 | 34,967 |
| 5515 | Janitorial, Gardening Services \& Supplies | 70,452 | 70,452 | 102,566 | Additional \$30K to account for 2nd site |  | 110,081 | 113,383 |
| 5535 | Utilities - All Utilities | 50,732 | 50,732 | 78,750 | \$175 per Student |  | 92,750 | 115,360 |
|  | Prop 39 Related Costs | 104,226 | 104,839 | 222,504 | \$4.73/sq ft |  |  |  |
| 5615 | Repairs and Maintenance - Building | 2,011 | 2,011 | 4,142 | \$345 per Monthly Rate |  | 4,266 | 4,394 |
| 5616 | Repairs and Maintenance - Computers | 12,000 | 6,500 | 16,263 |  |  | 19,729 | 24,538 |
| 5803 | Accounting Fees | 8,000 | 8,000 | 8,240 |  |  | 8,487 | 8,742 |
| 5809 | Banking Fees | 300 | 1,201 | 618 |  |  | 637 | 656 |
| 5810 | Intersession | 102,000 | 102,600 | 135,000 | \$300 per Student |  | 159,000 | 224,000 |
| 5812 | Business Services | 130,000 | 130,000 | 136,500 | Flat Fee |  | 140,595 | 147,625 |
| 5815 | Consultants - Instructional | 41,250 | 41,250 | 10,622 | Oakland Parks and Rec for after school |  | 10,941 | 11,269 |
| 5820 | Consultants - Non Instructional - Custom 1 | 25,000 | 15,000 | - |  | - | - | 25,000 |
| 5824 | District Oversight Fees | 24,424 | 25,043 | 33,363 | 1.0\% of LCFF General Purpose Grant |  | 40,731 | 50,949 |
| 5830 | Field Trips Expenses | 9,300 | 9,300 | 14,322 | \$32 per Student |  | 17,374 | 21,610 |
| 5836 | Fingerprinting | 1,094 | 1,554 | 2,444 | \$60 per FTE |  | 2,774 | 3,397 |
| 5839 | Fundraising Expenses | 6,234 | 9,484 | 9,769 |  |  | 10,062 | 10,364 |
| 5843 | Interest - Loans Less than 1 Year | 7,873 | 7,873 | 8,309 |  |  | 8,628 | 8,828 |
| 5845 | Legal Fees | 55,000 | 79,000 | 55,000 | \$4583 per Monthly Rate |  | 28,325 | 29,175 |
| 5851 | Marketing and Student Recruiting | 1,300 | 1,340 | 1,112 | \$10 per New Student |  | 849 | 1,202 |
| 5857 | Payroll Fees | 3,000 | 3,000 | 3,090 | \$258 per Monthly Rate |  | 3,183 | 3,278 |
| 5860 | Printing and Reproduction | 180 | 180 | 185 |  |  | 191 | 196 |
| 5861 | Prior Yr Exp (not accrued) | 9,385 | 9,432 | - |  |  | - | - |
| 5863 | Professional Development | 24,665 | 24,665 | 25,405 | \$3K $\times 5$ people for BTSA |  | 26,167 | 26,952 |
| 5866 | SPED MH Day/NPS Services | - | 126,373 | 252,745 | Day Services at Phillips Academy; out of state NPS |  | 260,328 | 268,138 |
| 5869 | Special Education Contract Instructors | 80,000 | 80,000 | 100,000 |  |  | 120,000 | 140,000 |
| 5872 | Special Education Admin Fee | 9,506 | 9,506 | 9,791 |  |  | 10,085 | 10,387 |
| 5875 | Staff Recruiting | 3,090 | 4,190 | 4,316 |  |  | 4,445 | 4,579 |
| 5878 | Student Assessment | 3,090 | 3,090 | 3,183 |  |  | 3,278 | 3,377 |
| 5881 | Student Information System | 11,850 | 11,850 | 12,206 |  |  | 12,572 | 12,949 |
| 5884 | Substitutes | 23,941 | 14,083 | 16,483 | \$37 per Student |  | 19,995 | 24,870 |
| 5887 | Technology Services | 9,579 | 9,579 | 14,800 | x1.5 for 2nd site |  | 15,244 | 15,701 |
| 5900 | Communications | 14,400 | 14,400 | 20,581 | \$1715 per Monthly Rate |  | 21,199 | 21,835 |
| 5905 | Communications - Cell Phones | 120 | - | 120 | \$0 per Monthly Rate |  | 120 | 120 |
| 5915 | Postage and Delivery | 2,000 | 2,000 | 2,000 | \$1804 per Monthly Rate |  | 2,000 | 2,000 |
|  | SUBTOTAL - Services \& Other Operating Exp. | 882,728 | 1,005,352 | 1,347,354 |  | - | 1,428,236 | 1,621,005 |

## East Bay Innovation Academy

Multiyear Budget Summary DRAFT
As of Mar clos $\epsilon$

| 6000 | Capital Outlay |
| :--- | :--- |
| 6100 | Sites \& Improvement of Sites |
| 6200 | Buildings \& Improvement of Buildings |
| 6300 | School Libraries |
| 6400 | Equipment |
|  | SUBTOTAL - Capital Outlay |

## TOTAL EXPENSES <br> 6900 Total Depreciation (includes Prior Years)

TOTAL EXPENSES including Depreciation

| 2015/16 | 2015/16 | 2016/17 | 2016/17 |  | $2017 / 18$ | 2018/19 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Approved Budget | Current Forecast | Preliminary Budget | Notes |  | Preliminary Budget | Preliminary Budget |
| - | - | - |  |  | - | - |
| - | - | - |  |  | - | - |
| - | - | - |  |  | - | - |
| - | - | - |  |  | - | - |
| - | - | - |  | - | - | - |
|  |  |  |  |  |  |  |
| 2,942,550 | 3,015,274 | 4,602,721 |  | - | 5,250,764 | 6,330,127 |
| - | - | - |  | - | - | - |
|  |  |  |  |  |  |  |
| 2,942,550 | 3,015,274 | 4,602,721 |  | - | 5,250,764 | 6,330,127 |

## Coversheet

## CEO Eval Process and Timeline

Section: VI. CEO Support And Eval<br>Item:<br>Purpose:<br>A. CEO Eval Process and Timeline<br>Discuss<br>Submitted by:<br>Related Material: CEO Eval Process 2016.pdf

EAST BAY INNOVATION ACADEMY

## CEO Evaluation 2015/16

Proposed Committee: Kelly Garcia, Laurie Jacobson Jones, Tom Pryor
Committee Objective: Facilitate the evaluation process and collaboration with Devin on goals for 2016/17


## Coversheet

## Schoolwide Scorecard

| Section: | VII. Governance |
| :--- | :--- |
| Item: | A. Schoolwide Scorecard |
| Purpose: <br> Submitted by: <br> Related Material: | Discuss |
|  | EBIA OKRs 2015_16.pdf |

## EBIA Schoolwide Scorecard

 OKRs 2015/16| Category | Strategic Goal | Measures |
| :---: | :---: | :---: |
| Students | EBIA serves a truly diverse background of students, representing the racial, cultural, and socio- economic demographics in Oakland. | 150\% of total applicants from each targeted demographic |
|  |  | 95\% Average Daily Attendance Rate |
|  |  | 95\% Existing Students Return |
| Academics | EBIA delivers a rigorous, Science, Technology, Engineering, and Math (STEM) based personalized learning experience that provides every student the opportunity to achieve their academic goals regardless of their previous preparation and background. Students become articulate advocates, building and defending digital portfolios of their work. <br> Through personalization and project--based learning, and by leveraging best practices in curriculum design and technology, students engage in 21st century work, using competencies necessary for productive lives as citizens in a dynamic, increasingly competitive global world. | $70 \%$ or more of all students will demonstrate at least one year of growth |
|  |  | $55 \%$ of Students will score proficient or above on SBAC for Math |
|  |  | 60\% of Students will score proficient or above on SBAC for ELA |
|  |  |  |
| Team EBIA | Team EBIA is a student-centric, collaborative, professional, effective, and highly qualified. All employees demonstrate a belief in the mission, program design, instructional philosophy, and curriculum documented in our charter. | 80\% of faculty reach Personal Educator Plan Goals |
|  |  | 100\% core academic teachers are NCLB compliant. |
|  |  | $>5$ high quality applicants per yearly faculty job opening |
| Culture | EBIA is a safe, supportive and collaborative environment, cultivating community within and outside the school and supporting all students to thrive. EBIA's innovator norms are a core part of the culture and way of life at EBIA. | 90\% of the community is satisfied with EBIA |
|  |  | $80 \%$ of faculty can state Innovator norms and 5 SEL skills and identify where and how their curriculum can address them |
|  |  | 80\% of students believe they can go and be successful in college. |
|  |  | 80\% of students report to feel part of the EBIA community |
| Financials and Operations | EBIA's systems and processes ensure the highest level of efficiency, quality, accountability, compliance and visibility. <br> All legal and regulatory documents and maintained and timely filed. Systems are established to monitor compliance with relevant laws and regulations. | Balanced Budget for current and 3 future years. |
|  |  | Budget vs, Actuals, $+/-4 \%$ of Plan |
|  |  | Clean Audit, no Significant Findings |
|  |  | 100\% of fundraising goals for the organization are met. |
| Governance | EBIA's Head of School ensures each Board member has a a clear understanding of what academic excellence means for EBIA and what the organization is doing towards reaching its defined vision of excellence. <br> Work collaboratively with the Board chair to support the Board's governance duty through regular updates on progress of key performance areas for the school, through production of clear, well-organized materials distributed in advance of the board meeting and through facilitation of Board review and approval of all regulatory filings annually. | $100 \%$ of required filings are submitted on time, with quality Clear, well-organized materials are distributed in advance of the board meeting. |
|  |  | Board is provided with annual metrics on which to measure progress and organization-wide performance. |
|  |  |  |

## Coversheet

## Consent Agenda

Section: IX. Other Business<br>Item:<br>Purpose:<br>A. Consent Agenda<br>Vote<br>\section*{Submitted by:}<br>Related Material:<br>EBIA - 2015-16 Check Register - am-1.xls<br>East Bay Innovation Academy_School-Review_Apr_2016-1.pdf

## Notice

The following file is attached to this PDF. You will need to open this packet in an application that supports attachments to pdf files, e.g. Adobe Reader:

EBIA - 2015-16 Check Register - am-1.xIs


## Proposal

## Quality School Review

Presented to Renee Cooper, Director of Business Operations East Bay Innovation Academy

April 14, 2016

Dear Ms. Cooper:
Insight Education Group is pleased to continue earlier conversation regarding East Bay Innovation Academy's needs and provide additional information for quality school review services.

The following proposal outlines Insight's unmatched ability to identify strengths and opportunities within academic systems and integrate research-based strategies that accelerate educator and student growth. The plan described is based on over 16 years of development, implementation, and evaluation of school improvement initiatives. As an approved State Assistance and Intervention Team (SAIT) in California, we are a leader in supporting school improvement initiatives and have developed numerous award-winning programs and resources. However, it is our commitment to a client-driven processrather than relying on "ready-made" programs- that sets us apart from others and gets great results.

Insight's staff is comprised of former classroom teachers, school administrators, and highlevel district leaders, each with outstanding records of success. Our unique structure allows us to provide the Academy with a highly qualified team of specialists, including Jason Culbertson (President/Executive Sponsor) and Patricia Keiller (Partnership Manager/Associate), who possess the experience and expertise necessary to ensure a successful partnership that results in lasting change.

While this proposal presents a detailed and thorough plan based on our interpretation of the Academy's needs, it is always our practice to engage directly with clients to determine the best scope and sequence of services within desired timelines and budgets. We look forward to working together with East Bay Innovation Academy to find the right solutions and help you achieve your goals.

Respectfully,

## Numbls.ty

Michael Moody
Co-Founder, Insight Education Group

## Corporate Address

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## Principals

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## Section 1: Introduction

Insight Education Group supports the growth of educators through strategic approaches to improvement grounded in research and best practices. Since 2000, we have partnered with schools, districts, charters, states, and education organizations nationwide to understand their needs and provide matching support.

As a strong voice in the national conversation on school improvement practices, Insight has developed the specialized knowledge and skillset needed to conduct deep, impartial assessments of school performance and provide meaningful analyses that trigger systematic growth.

We believe that a thorough review process is an essential first step in the development and implementation of an effective academic plan, and strive to make school reviews living processes by partnering with stakeholders to

Since we were approved by the California Department of Education in 2005 to serve as part of a State Assistance and Intervention Team (SAIT), we have been regularly called upon to conduct school reviews and provide technical assistance as part of a collaborative process between district/school stakeholders and the SAIT. work towards ambitious, but achievable, short- and long-term goals.

The efficacy of our work has been documented in prominent studies like the Bill and Melinda Gates Foundation's Measures of Effective Teaching Project. Additionally, Insight is regularly called upon to collaborate with educational foundations and organizations including the US Department of Education, The Aspen Institute and The Broad Foundation on issues related to school improvement, educator effectiveness, and professional development. Since 2014, we have been featured in Education Week, T.H.E. Journal, eSchool News, SmartBrief, District Administration, Scholastic, and Tech \& Learning.

## Where we work

For over 15 years, Insight has worked with states, districts, charters, and schools to build, implement, and sustain educator effectiveness and instructional initiatives through strategic consulting, professional development, coaching and the implementation of custom
products. We are proud to work with talented educators every day and build lasting relationships. Below are some of our most recent clients and partners.

## Districts \& States

- Achievement School District (TN)
- Baltimore City Public Schools (MD)
- Chicago Public Schools (IL)
- District of Columbia Public Schools (DC)
- Denver Public Schools (CO)
- Highland Falls (NY)
- Los Angeles Unified School System (CA)
- Lost Hills Union School District (CA)
- Memphis City Schools (TN)
- New Schools for New Orleans (LA)
- Newark Public Schools (NJ)
- Newton County Schools (GA)
- Passaic Public Schools (NJ)
- School Districts of Philadelphia (PA)
- Shelby County School District (TN)
- St. Hope Public Schools (CA)
- UNO Charter Schools (IL)
- Syracuse City School District (NY)
- Tennessee Department of Education


## Government \& Organizations

- Aspen Institute
- Broad Center for the Management of Schools
- California Charter School Association
- KIPP Foundation
- Mass Insight
- Partnership for Los Angeles Schools
- New York State Department of Education
- Passaic Board of Education
- Tennessee Charter School Incubator
- The Bill and Melinda Gates Foundation
- The KIPP Fisher Fellows Foundation
- The New Teacher Project
- U.S. Department of Education
- University of the State of New York Regents
- Western Region Education Service Alliance


## Schools

- Academia Moderna (CA)
- Academia Avance (CA)
- Achieve Charter School (CA)
- Adams Traditional Academy (AZ)
- Arts in Action Community Charter School (CA)
- Avenal High School (CA)
- Ballington Academy for the Arts and Sciences (CA)
- Century Academy for Excellence (CA)
- Churchwell Elementary School (TN)
- College Prep Middle School (CA)
- Conservatory of Vocal and Instrumental Arts (CA)
- Crown Preparatory Academy (CA)
- Delta Elementary Charter School (CA)
- El Camino Real Charter High School (CA)
- Floyd Middle School (GA)
- Grad Academy Memphis (TN)
- Grimmway Academy (CA)
- Guajome Schools (CA)
- Iftin Charter High School (CA)
- KIPP Los Angeles (CA)
- New Los Angeles Charter School
- New West Charter School (CA)
- Robert Churchwell Museum Magnet School (TN)
- Sherwood Montessori School (CA)
- Sierra Expeditionary Learning School (CA)
- Southside Middle School (AR)
- TEACH Academy of Technologies
- TEAM Charter School
- The Mission Preparatory School (CA)
- Utopian Academy (GA)
- Valley Charter School (CA)
- Vincent Academy (CA)
- Westlake Charter School (CA)
- Wildflower Open Classroom Public Charter School (CA)


## How we work

As experienced educators, facilitators, and educational technology specialists, we appreciate the challenges and nuances of implementing new systems and initiatives - and we know the keys to making them stick.

Insight's structure enables us to provide clients with a qualified and collaborative team of specialists. Below reflects the specific roles and responsibilities of each team member assigned to the Academy's contract:

Executive Sponsors include Insight's principals and executive team members, who ensure contract fulfillment, oversee all elements of service delivery and communicate regularly with project staff and clients to guarantee optimal results. Executive Sponsors have extensive backgrounds in education, as well as specific experience managing large contracts in this capacity.

In this project, Jason Culbertson will serve as the Executive Sponsor.
Partnership Managers have direct responsibility for contract deliverables and serve as the primary point of contact for clients. Partnership Managers have strong backgrounds as teachers and administrators. Their primary responsibilities include facilitating meetings, preparing status reports, completing or delegating tasks, convening stakeholder groups, monitoring project milestones and budget and delivering professional development.

In this project, Patricia Keiller will serve as the Partnership Manager.
We begin every engagement with a thorough implementation planning process to clarify goals and establish agreed-upon timelines and deliverables for the work. To ensure open communication and that clients remain up to date on progress, Weekly Status Reports will be developed and sent by the Partnership Manager to identified project stakeholders.

Additionally, we consistently seek feedback from stakeholders and make appropriate adjustments to our services based on that feedback. We administer two types of surveys:

Service Surveys to formatively assess the effectiveness of our work.
Client Satisfaction Surveys sent directly to district or school executives to gain overall input on the quality and value of our services.

Below is a snapshot of our most recent Client Satisfaction Survey results.


## Section 2: Scope of Work

In a collaborative effort with the Academy's stakeholders, Insight will conduct a thorough school review based upon criteria developed and/or endorsed by the California Charter Schools Association (CCSA) and aligned to the quality standards set forth by the National Association of Charter School Authorizers (NASCA).

In addition, as a state-approved, CDE School Assistance and Intervention Team (SAIT), Insight is particularly suited to work with schools in this process. We are confident in our ability to support the development of a high-quality report of findings and recommendations that integrate the school's current objectives with the outcomes of the assessment. The report of findings will reflect comprehensive data collection and analysis, and will include the participation of multiple stakeholders at the school.

Our theory of action regarding school reviews is based upon the idea that successful implementation of actionable insights requires a deep understanding of effective instruction, pedagogy, and diagnostic and professional reflection processes. We strive to ensure that schools do not conceive of the review process as an annual check up; but rather a living process that continuously informs improvement.

Specifically, throughout this process, Insight will:

- Work with school leaders to clarify objectives and areas of focus
- Conduct interviews with stakeholders, including school leaders, teachers, and support staff
- Conduct observations of classroom and administrative operations and structures
- Review all available and applicable data, including student assessments, teacher observation records, etc.
- Utilize both qualitative and quantitative analysis techniques to capture and analyze data
- Synthesize findings into coherent themes
- Develop a report of findings

The primary deliverable of the school review process is a final report of findings presented to the Academy's leadership. The report will highlight key areas of opportunity and provide clear recommendations to guide the Academy moving forward.

Based upon our experience conducting similar projects, it is expected that this phase will span two weeks.

## Section 3: Pricing

The table below represents the projected fees based upon our current understanding of the work and the scope presented in Section 2. Should the specifications of the project change, fees will be adjusted accordingly. All pricing is subject to final terms and conditions.

## TOTAL CONTRACT PROPOSAL SUMMARY

## Section 4: References

Tara Aderman, Principal<br>Livermore Valley Charter School<br>3142 Constitution Drive<br>Livermore, CA 94551<br>Phone: 925-443-1690<br>taderman@lvcs.org<br>Vanessa Blair, Principal<br>Delta Charter School<br>36230 North School Street<br>PO Box 127<br>Clarksburg, CA 95612<br>Phone: 916-744-1200<br>vbelair@deltacharter.org

## Casey Taylor, Principal/Superintendent

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linkedin.com/company/insight-education-group-inc.

