



# Bridges Charter School

## Board Meeting

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### Date and Time

Monday March 9, 2026 at 6:15 PM PDT

### Location

#### ONSITE MEETING LOCATION

Bridges Charter School

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1335 Calle Bouganvilla, Thousand Oaks, CA 91360

#### SATELLITE MEETING LOCATIONS

(required for board members joining remotely)

In Ventura County

:

Outside Ventura County"

Community Members may choose to join in-person or via Zoom Meeting at

:

#### Join Zoom Meeting

<https://us02web.zoom.us/j/7670961601?pwd=eWkycUxoalo1NGJBdE5lSlh3Rk5GZz09>

Meeting ID: 767 096 1601

Passcode: 477881

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Community members wishing to speak publicly must be present at the board meeting in person.

**Agenda**

	Purpose	Presenter	Time
<b>I. Opening Items</b>			<b>6:15 PM</b>
Opening Items			
<b>A.</b> Record Attendance and Guests		Katerina Yevmenkina	1 m
<b>B.</b> Call the Meeting to Order		Katerina Yevmenkina	1 m
<b>C.</b> Approval of Agenda	Vote	Katerina Yevmenkina	2 m
<b>D.</b> Approval of Minutes	Approve Minutes	Katerina Yevmenkina	1 m
	Approve minutes for Board Meeting on February 9, 2026		
<b>II. Presentations</b>			
<b>III. Public Comments</b>			

	Purpose	Presenter	Time
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*Persons wishing to address the Board may do so at this time upon recognition from the President, or when the President requests comments from the Public as the Board is considering the item. Please state your name, community or organization you represent, and the topic you wish to share with the Board. You will be given 3 minutes to make your presentation. Pursuant to the Brown Act, the Board cannot enter into formal discussion with individuals making public comments to the Board. The Board cannot take action on any issues raised during public comments that are not on the meeting agenda. Individual members may respond to public comments during the individual Board Members section.*

<b>IV. Reports</b>			<b>6:20 PM</b>
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- |                              |         |             |     |
|------------------------------|---------|-------------|-----|
| <b>A. Director's Reports</b> | Discuss | Kelly Simon | 8 m |
|------------------------------|---------|-------------|-----|
- Executive Director
- Programmatic Audit
  - Curriculum Library Visit
- Director of Daily Operations
- Director of Student Support

<b>V. Consent Items</b>			<b>6:28 PM</b>
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- |                         |      |                     |     |
|-------------------------|------|---------------------|-----|
| <b>A. Consent Items</b> | Vote | Katerina Yevmenkina | 2 m |
|-------------------------|------|---------------------|-----|

Consent Items: Items proposed for the consent calendar are noted on the posted agenda and are considered by the Director to be of a routine nature. Any item may be removed from the consent calendar at the request of any Board member and placed under the appropriate action category. A vote will be taken for the consent calendar so that any items requiring a vote can be properly addressed. It is recommended that all consent items be approved.

- 6.1 Financial Reports
  - 6.1.1 Checks
  - 6.1.2 Financial Statements
  - 6.1.3 Purchase Orders
  - 6.1.4 Amazon Purchases
- 6.2 Personnel Report

	Purpose	Presenter	Time
<b>VI. Personnel</b>			
<b>VII. Business and Operations</b>			<b>6:30 PM</b>
<b>A. SY 26-27 CLA Audit Contract</b>	Vote	Kelly Simon	5 m
<p>Bridges needs to enter into an independent agreement with an auditing firm for 2025-2026. Given our past contracts with Clifton Larsen and Associates (CLA), we recommend contracting with CLA for the audit.</p> <p>Approval of this contract is recommended.</p>			
<b>B. 2nd Interim Budget</b>	Vote	Kelly Simon	5 m
<p>For the boards consideration is our 2nd interim budget prepared by Lisa Boulos at ExEd. The 2nd interim budget includes all new assumptions made in our salary schedules and staffing changes for 2026-2027.</p> <p>Approval of this item is recommended.</p>			
<b>C. Salary Schedules</b>	Vote	Kelly Simon	5 m
<p>Presented for the Board's review is the salary schedule for 2026-2027. We have made adjustments to schedules in order to align with the changes to minimum wage that will increase in January 2027. The revised teacher salary schedule is the schedule created by the teacher salary schedule committee. Additionally, the contribution to benefits for eligible employees has increased slightly in anticipation of increases in costs for employee benefits.</p> <p>Approval of this item is recommended.</p>			
<b>VIII. Parents and Community</b>			
<b>IX. Curriculum and Instruction</b>			
<b>X. Special Projects/Programs</b>			<b>6:45 PM</b>
<b>A. Request for Proposals: Comprehensive Insurance</b>	Vote	Kelly Simon	5 m

	Purpose	Presenter	Time
	The board will review a request for proposals to formally solicit bids for comprehensive insurance.		
	The board will provide feedback on the RFP.		
	Approval is suggested		
<b>XI. Special Education</b>			
<b>XII. Pupil Personnel</b>			
<b>XIII. Support Services</b>			
<b>XIV. Facilities</b>			
<b>XV. Charter Policies</b>			
<b>XVI. Governing Board</b>			<b>6:50 PM</b>
<b>A. Leadership Goals Report</b>	Discuss	Kelly Simon	7 m
	Dr. Simon will report progress toward leadership goals for 2025-2026.		
<b>XVII. Pending Agenda Items</b>			
<b>XVIII. Closed Session</b>			
<b>XIX. Closing Items</b>			<b>6:57 PM</b>
<b>A. Adjourn Meeting</b>	Vote	Katerina Yevmenkina	1 m

# Coversheet

## Approval of Minutes

**Section:** I. Opening Items  
**Item:** D. Approval of Minutes  
**Purpose:** Approve Minutes  
**Submitted by:**  
**Related Material:** Minutes for Board Meeting on February 9, 2026

APPROVED

Whole Child. Whole Family.  
Whole Community.



# Bridges Charter School

## Minutes

### Board Meeting

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#### Date and Time

Monday February 9, 2026 at 6:15 PM

#### Location

##### **ONSITE MEETING LOCATION**

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**Directors Present**

B. Yee, C. Dapello, H. Kruse, K. Yevmenkina, N. Hashemi

**Directors Absent**

*None*

**Guests Present**

C. McCarthy, K. Brown, K. Simon, L. Boulos

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**I. Opening Items**

**A. Record Attendance and Guests**

**B. Call the Meeting to Order**

K. Yevmenkina called a meeting of the board of directors of Bridges Charter School to order on Monday Feb 9, 2026 at 6:12 PM.

**C. Approval of Agenda**

N. Hashemi made a motion to approve the agenda.

B. Yee seconded the motion.

The board **VOTED** to approve the motion.

**D. Approval of Minutes**

N. Hashemi made a motion to approve the minutes from Board Meeting on 01-26-26.

B. Yee seconded the motion.

The board **VOTED** to approve the motion.

**E.**

## Approval of Minutes

N. Hashemi made a motion to approve minutes.

H. Kruse seconded the motion.

The board **VOTED** to approve the motion.

## II. Presentations

### A. Cell Phone Policy and Cell Phones During Emergencies

Discussed, Cell Phone Policy and Cell Phones During Emergencies

## III. Reports

### A. Director's Reports

- Programmatic Audit in March at the County Office
- Measure I Bond Oversight Committee Mtg. February 11th- Parents and Staff will be speaking this Wednesday.
- Enrollment and Lottery Update- Surpassed the 425 target. TK applicants are strong. Should be able to fill 2 TK classes next year.
- Homeschool Program Update- Great feedback from our families. One of our teachers is holding parent education nights.
- Form 700 -- deadline is April 1st

## IV. Consent Items

### A. Consent Items

B. Yee made a motion to approve consent items.

N. Hashemi seconded the motion.

The board **VOTED** to approve the motion.

## V. Business and Operations

### A. AR 5031 Draft Student Behavioral Health Referral Protocols

N. Hashemi made a motion to Approve the AR 5031 Student Behavioral Health Referral Protocol.

H. Kruse seconded the motion.

The board **VOTED** to approve the motion.

### B. Authorization to Solicit Insurance Bids

H. Kruse made a motion to approve to solicit insurance bids.

N. Hashemi seconded the motion.

The board **VOTED** to approve the motion.

### C.

### **Teacher Salary Schedule**

Will bring this back to the next Board meeting to continue to discuss.

#### **D. EL Reclassification Form**

Did not vote on this.

#### **E. Bp 6174 Education for English Language Learners**

B. Yee made a motion to approve the BP 6174 Education for English Language Learners.

N. Hashemi seconded the motion.

The board **VOTED** to approve the motion.

### **VI. Special Projects/Programs**

#### **A. Adoption of Comprehensive School Safety Plan**

B. Yee made a motion to Approve the Comprehensive School Safety Plan.

N. Hashemi seconded the motion.

The board **VOTED** to approve the motion.

#### **B. Mid-Year LCAP Report**

N. Hashemi made a motion to approve the mid year LCAP Report.

H. Kruse seconded the motion.

The board **VOTED** to approve the motion.

### **VII. Facilities**

#### **A. Report from Facilities committee**

The board will hear a report from the facilities committee and will consider actionable next steps.

### **VIII. Charter Policies**

#### **A. Retire BP 5145.13 Safe Schools for Immigrants Policy**

N. Hashemi made a motion to Retire BP 5145.13 Safe Schools for Immigrants Policy.

B. Yee seconded the motion.

The board **VOTED** to approve the motion.

#### **B. BP 5145.3 Immigration Enforcement (replacement)**

B. Yee made a motion to Approve BP 5145.3 Immigration Enforcement (replace).

N. Hashemi seconded the motion.

The board **VOTED** to approve the motion.

**C. BP 5135.4 Immigration Enforcement Policy Related to the Detention or Deportation of a Student's Family Member (new)**

N. Hashemi made a motion to Approve Immigration Enforcement Policy Related to the Detention or Deportation of a students Family Member.

B. Yee seconded the motion.

The board **VOTED** to approve the motion.

**D. BP 1240.1 Registration of Visitors and Guests (new)**

H. Kruse made a motion to Approve BP 1240.1.

N. Hashemi seconded the motion.

The board **VOTED** to approve the motion.

**E. BP5111.1: Admissions and Enrollment (revision)**

N. Hashemi made a motion to Approve BP5111.1 Admissions and Enrollment (revision).

B. Yee seconded the motion.

The board **VOTED** to approve the motion.

**F. BP 3580: Retention of Educational Records and School Documents (Revision)**

B. Yee made a motion to Approve BP 3580 Retention of Educational Records and School Documents.

H. Kruse seconded the motion.

The board **VOTED** to approve the motion.

**G. BP 5032: Return to Learn Concussion Policy (new)**

N. Hashemi made a motion to Approve BP 5032 Return to Learn Concussion Policy (new).

B. Yee seconded the motion.

The board **VOTED** to approve the motion.

**H. BP 0410: Nondiscrimination (revised)**

N. Hashemi made a motion to Approve the BP 0410 Nondiscrimination.

H. Kruse seconded the motion.

The board **VOTED** to approve the motion.

**IX. Closing Items**

**A. Adjourn Meeting**

There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 7:24 PM.

Respectfully Submitted,  
K. Yevmenkina

# Coversheet

## Consent Items

**Section:** V. Consent Items  
**Item:** A. Consent Items  
**Purpose:** Vote  
**Submitted by:**  
**Related Material:** 6.1.1. - 2026-02 Bridges Check & CC Registers.pdf  
6.1.2. - Financial Statements - 2026-01 BRIDGES Dashboard.pdf  
6.1.3. - 2026-02 Bridges Purchase Orders.pdf  
6.1.4. - 2026-02 Bridges Amazon Payments.pdf  
6.2 - FY25-26 Position Control as of 03.06.2026.pdf

**BRIDGES CHARTER SCHOOL**  
**Check Register**  
**02/01/2026-02/28/2026**

Check #	Vendor Name	Date	Description	Amount	Void Status
EFT02/02/26-PLICM	V0033112 PRINCIPAL LIFE INSURANCE COMPANY	02/02/26	02/26 - HEALTH PREMIUM	2,869.44	
1059	V000034 CORPORATE COACH CHARTER&TOURS	02/03/26	02/09/26-02/11/26 - TRANSPORTATION - ASTROCAMP, BCS	9,390.00	
E026222	V0032782 APRICOT LANE FARMS OPERATIONS LLC.	02/03/26	01/29/26 - FIELD TRIP 6TH-8TH GRADE - APRICOT LANE FARMS	288.00	
A029201	E000011 LAUREN C DELLIBOVI	02/04/26	REIM: FY25-26 - SCIENCE LAB SUPPLIES - MIDDLE SCHOOL	43.58	
A029202	V000006 MARA BECK	02/04/26	01/26 - SPED SERVICES - SPEECH THERAPY	7,465.50	
A029203	E000060 KHANH TRAN	02/04/26	FY25-26 - CLASSROOM SUPPLIES - MS ELECTIVE	34.52	
A029204	V000144 VITALIZE OCCUPATIONAL THERAPY	02/04/26	01/21/26-01/30/26 - SPED SERVICES - OT	2,091.50	
E026248	V000049 DOCUPRODUCTS	02/04/26	10/26/25-01/25/26 - COPIER LEASE OVERAGE - SN:35V07067 & SN:3LN02508	555.84	
E026249	V0033296 edZOOcation	02/04/26	02/26 - CONSERVATIONIST BOX SUBSCRIPTION - EDZOOICATION	61.12	
E026250	V0033335 LEADING EDGE MEDIA	02/04/26	FY25-26 - MEDIA PRODUCTION - ADVERTISING	3,100.00	
P085513	V000011 AMAZON	02/04/26	FY25-26 - HOMESCHOOL SUPPLIES	1,086.32	
P085514	V000020 BOARD ON TRACK	02/04/26	01/01/26-12/31/26 - MEMBERSHIP FEE	6,235.00	
P085515	V000128 TEACHER SYNERGY, LLC	02/04/26	FY25-26 - HOMESCHOOL SUPPLIES	274.89	
P085516	V000143 VERIZON	02/04/26	12/20/25-01/19/26 - CELL PHONE SERVICE - #805-217-4555	173.63	
P085517	E000012 RIAN R DEMPSTER	02/04/26	REIM: FY25-26 - CLASSROOM SUPPLIES - GARDEN ELECTIVE COURSE	20.21	
P085518	V000005 ERIN ABEL	02/04/26	02/26 - BRIDGES MONTHLY MARKETING RETAINER	1,550.00	
P085519	V000070 KIWI CRATE, INC.	02/04/26	FY25-26 - CLASSROOM SUPPLIES	77.55	
A029329	E000011 LAUREN C DELLIBOVI	02/07/26	REIM: FY25-26 - CORE CURRICULUM	63.05	
E026330	V000126 STATE INDUSTRIAL PROD CORP	02/07/26	FY25-26 - JANITORIAL SUPPLIES	519.33	
P085795	V0033399 EDD	02/07/26	10/01/25-12/31/25 - SEF LOCAL EXPERIENCE CHARGE ACCT #942-6315-9	647.64	
P085796	V0033106 CVUSD CHILD NUTRITION SERVICES	02/07/26	08/25 - AFTER SCHOOL SNACKS	112.50	
A029436	V000026 CANON FINANCIAL SERVICES, INC.	02/12/26	03/26 - COPIER LEASE, INSURANCE - SN:35V07067 & SN:3LN02508	3,068.20	
E026402	V0032782 APRICOT LANE FARMS OPERATIONS LLC.	02/12/26	02/06/26 - FIELD TRIP 3RD GRADE - APRICOT LANE FARMS	450.00	
E026403	V000050 DURHAM SCHOOL SERVICES	02/12/26	02/04/26 - TRANSPORTATION - SANTA BARBARA ZOO	826.79	
E026404	V000114 SAFE AND SOUND SECURITY INC.	02/12/26	02/26 - CAMERA SERVICE AND SENSORS	47.99	
P086025	V000122 SLATER STRATEGIES LLC	02/12/26	02/26 - WEBSITE HOSTING - 2 STAR PACKAGE	1,500.00	
P086026	V000128 TEACHER SYNERGY, LLC	02/12/26	FY25-26 - HOMESCHOOL SUPPLIES	22.95	
P086027	V000011 AMAZON	02/12/26	FY25-26 - HOMESCHOOL SUPPLIES	663.45	
P086028	E000012 RIAN R DEMPSTER	02/12/26	REIM: FY25-26 - CLASSROOM SUPPLIES - GARDEN ELECTIVE COURSE	16.47	
P086029	V000040 D'AMORE'S PIZZA T.O. CORP	02/12/26	02/09/26 - FIELD TRIP - D'AMORE'S PIZZA - KINDERGARTEN	722.86	
P086030	V0033751 U.S. BANK - RD	02/12/26	CREDIT CARD ENDING 3792 (RD)	475.86	
P086031	V0034676 DEBORAH FAZIL	02/12/26	REIM: FY25-26 - SANTA BARABRA FIELD TRIP OVERPAYMENT	50.00	
P086032	V0031957 EXCELLENT EDUCATION DEVELOPMENT	02/12/26	01/26 - MANAGEMENT CONTRACT FEE	9,687.17	
P086033	V000011 AMAZON	02/12/26	FY25-26 - HOMESCHOOL SUPPLIES	765.61	
P086034	V000011 AMAZON	02/12/26	FY25-26 - (1) DESK, (1) FUTON, CLASSROOM SUPPLIES, HOMESCHOOL SUPPLIES	1,351.77	
P086035	V000011 AMAZON	02/12/26	FY25-26 - JANITORIAL SUPPLIES, CLASSROOM SUPPLIES, HOMESCHOOL SUPPLIES	2,800.76	
P086036	V000011 AMAZON	02/12/26	FY25-26 - HOMESCHOOL SUPPLIES	476.95	
P086037	V000011 AMAZON	02/12/26	FY25-26 - HOMESCHOOL SUPPLIES	40.04	
A029585	V000144 VITALIZE OCCUPATIONAL THERAPY	02/19/26	02/01/26-02/15/25 - SPED SERVICES - OT	3,219.50	
E026558	V0033296 edZOOcation	02/19/26	01/26 - CONSERVATIONIST BOX SUBSCRIPTION - EDZOOICATION	61.12	
P086424	V000139 U.S. BANK - KS	02/19/26	CREDIT CARD ENDING 4135 (KS)	2,391.52	

**BRIDGES CHARTER SCHOOL  
Check Register  
02/01/2026-02/28/2026**

Check #	Vendor Name	Date	Description	Amount	Void Status
P086425	V000011 AMAZON	02/19/26	FY25-26 - HOMESCHOOL SUPPLIES	384.52	
P086426	V0034798 GLEN SEVERNS	02/19/26	REIM: 01/23/26 - FIELD TRIP - SANTA BARBARA ZOO	15.85	
P086427	V000036 CRITTER SQUAD, LLC	02/19/26	02/02/26-02/23/26 - ENRICHMENT CLASSES - HOMESCHOOL	1,080.00	
P086428	V000128 TEACHER SYNERGY, LLC	02/19/26	FY25-26 - HOMESCHOOL SUPPLIES	156.35	
P086429	E000036 KATHLEEN J MCGIVERN	02/19/26	REIM: FY25-26 - CLASSROOM SUPPLIES	64.37	
P086430	V0034801 TAYLOR MOLYNEUX	02/19/26	REIM: FY25-26 - ASTROCAMP - 3-DAY	175.00	
P086431	E000056 KELLY R SIMON	02/19/26	REIM: FY25-26 - FOOD - CHARTER DIRECTORS MEETING	16.46	
P086432	E000003 MICHELLE BERGMAN	02/19/26	REIM: FY25-26 - CTEL EXAM #2 FEE - ASSESSMENT INSTRUCTION	147.00	
P086433	V000140 U.S. BANK - SS	02/19/26	CREDIT CARD ENDING 8243 (SS)	2,419.24	
P086434	V000062 GUIDED DISCOVERIES, INC.	02/19/26	FY25-26 - ASTROCAMP - 3-DAY (STUDENT)	9,680.00	
P086435	V000138 U.S. BANK - CM	02/19/26	CREDIT CARD ENDING 7019 (CM)	508.10	
P086436	V0031689 VENTURA COUNTY OFFICE OF EDUCATION	02/19/26	FY25-26 - Q2 - STRS & PERS RETIREMENT BILLING	4,502.55	
P086437	V0033106 CVUSD CHILD NUTRITION SERVICES	02/19/26	08/25 - STUDENT MEALS - BREAKFAST, LUNCH	9,206.30	
P086438	V000011 AMAZON	02/19/26	FY25-26 - WELLNESS GRANT SUPPLIES, CLASSROOM SUPPLIES	869.96	
P086439	V000011 AMAZON	02/19/26	FY25-26 - HOMESCHOOL SUPPLIES	693.99	
P086651	V0034813 DAWN GARCIA	02/25/26	FY25-26 - EMPLOYEE REIMBURSEMENT - FINGERPRINTS	67.00	
P086652	V000043 DIRECT URGENT CARE, INC (CARBON HEALTH)	02/25/26	FY25-26 - EMPLOYEE TB TESTS	125.00	
P086653	V0034833 HANNAH GARNER	02/25/26	REIM: FY25-26 - FIELD TRIP - 4 NIGHT OFF PEAK STUDENT	748.00	
P086654	V000058 FRONTIER COMMUNICATIONS	02/25/26	02/19/26-03/18/26 - INTERNET SERVICES	154.97	
P086655	V0034832 ASHLEY PORTMAN	02/25/26	REIM: FY25-26 - ASTROCAMP - 3-DAY (STUDENT)	420.00	
P086656	V000011 AMAZON	02/25/26	FY25-26 - CLASSROOM SUPPLIES	857.49	
P086657	V000060 GLESON LP DBA THE KITCHEN TERM	02/25/26	03/26 - MS ELECTIVE CLASS FACILITY, STORAGE, & RENTAL FEES	770.40	
P086912	V000011 AMAZON	02/26/26	FY25-26 - HOMESCHOOL SUPPLIES, (1) MICROSCOPE	2,365.30	
P086913	V0034978 TIMOTHY THOMPSON	02/26/26	REIM: FY25-26 - EMPLOYEE FINGERPRINTING FEE	87.00	
P086914	V000032 CONEJO VALLEY UNIFIED SCHOOL DISTRICT/FISCAL SERVICES	02/26/26	01/26 - PRO-RATA SHARE OF FACILITY COSTS - CVUSD	50,887.01	
P086915	V000128 TEACHER SYNERGY, LLC	02/26/26	FY25-26 - CLASSROOM SUPPLIES, HOMESCHOOL SUPPLIES	106.00	
P086916	E000017 JILL M FRAZIER	02/26/26	REIM: FY25-26 - FOOD - CLASS PARTY	57.74	
P086917	V000011 AMAZON	02/26/26	FY25-26 - HOMESCHOOL SUPPLIES	54.65	
EFT02/27/26-KM	V0033143 KAISER FOUNDATION HEALTH PLAN, INC.	02/27/26	03/26 - HEALTH PREMIUM	11,234.26	
<b>GRAND TOTAL</b>				<b>163,153.14</b>	

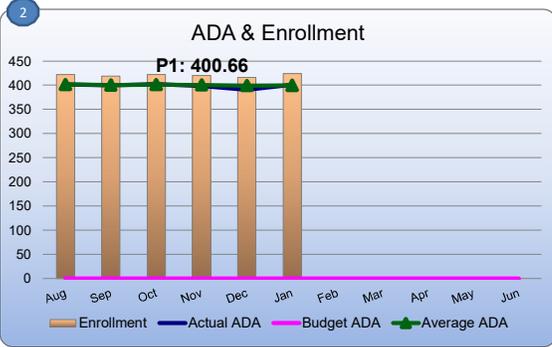
**BRIDGES CHARTER SCHOOL  
CREDIT CARD EXPENSES  
02/01/26-02/28/26**

Obj Code	Object Title	Name	Document Number	Line Description	Document Date	Debit	Credit
4311	Student Materials	U.S. BANK - KS	STD02/09/26-4135	AGROMIN - RAISED BED MIX - CDFA	2/9/2026	\$ 647.11	
4311	Student Materials	U.S. BANK - SS	STD02/09/26-8243	TARGET - CLASSROOM SUPPLIES - WELLNESS GRANT	2/9/2026	\$ 67.56	
4311	Student Materials	U.S. BANK - SS	STD02/09/26-8243	PEARSON EDUCATION - SPECIAL EDUCATION MATERIALS	2/9/2026	\$ 330.33	
4311	Student Materials	U.S. BANK - RD	STD02/09/26-3792	GREEN THUMB - SEEDS - CDFA	2/9/2026	\$ 120.04	
4311	Student Materials	U.S. BANK - RD	STD02/09/26-3792	HOME DEPOT - SEEDS - CDFA	2/9/2026	\$ 35.68	
4311	Student Materials	U.S. BANK - RD	STD02/09/26-3792	DOLLAR TREE - CLASSROOM SUPPLIES - CDFA	2/9/2026	\$ 9.12	
4311	Student Materials	U.S. BANK - KS	STD02/09/26-4135	STAPLES - COPIES - CORE	2/9/2026	\$ 857.30	
4311	Student Materials	U.S. BANK - SS	STD02/09/26-8243	ARK PRODUCTS - SPECIAL EDUCATION SUPPLIES	2/9/2026	\$ 132.39	
4351	Office Supplies	U.S. BANK - KS	STD02/09/26-4135	CVS PHARMACY - ADMIN SUPPLIES	2/9/2026	\$ 8.57	
4391	Food (Non Nutrition Program)	U.S. BANK - RD	STD02/09/26-3792	SMART AND FINAL - FOOD - CDFA	2/9/2026	\$ 23.98	
4391	Food (Non Nutrition Program)	U.S. BANK - KS	STD02/09/26-4135	WESTERN BAGEL - FOOD - PD	2/9/2026	\$ 219.26	
4391	Food (Non Nutrition Program)	U.S. BANK - KS	STD02/09/26-4135	VONS - FOORD - PD	2/9/2026	\$ 147.71	
4391	Food (Non Nutrition Program)	U.S. BANK - KS	STD02/09/26-4135	GELSON'S - FOOD - ATTENDANCE INCENTIVE	2/9/2026	\$ 56.03	
4391	Food (Non Nutrition Program)	U.S. BANK - RD	STD02/09/26-3792	RALPHS - FOOD - CDFA	2/9/2026	\$ 129.22	
4391	Food (Non Nutrition Program)	U.S. BANK - CM	STD02/09/26-7019	RALPHS - FOOD - ELOP	2/9/2026	\$ 131.10	
4391	Food (Non Nutrition Program)	U.S. BANK - RD	STD02/09/26-3792	GOLDEN RANCH - FOOD - CDFA	2/9/2026	\$ 110.00	
4391	Food (Non Nutrition Program)	U.S. BANK - RD	STD02/09/26-3792	ACE HARDWARE - FOOD & SUPPLIES - CDFA	2/9/2026	\$ 47.82	
4391	Food (Non Nutrition Program)	U.S. BANK - KS	STD02/09/26-4135	TRADER JONES - FOOD - ATTENDANCE INCENTIVE	2/9/2026	\$ 35.98	
5211	Travel & Conferences	U.S. BANK - SS	STD02/09/26-8243	TRAUMA RESEARCH FOUNDATION - 05/27/26-05/30/26 - REGISTRATION -	2/9/2026	\$ 625.00	
5211	Travel & Conferences	U.S. BANK - SS	STD02/09/26-8243	SCI - 03/19/26-03/21/26 - REGISTRATION - MILLER SCHOOL PSYCHOLOGY	2/9/2026	\$ 400.00	
5211	Travel & Conferences	U.S. BANK - SS	STD02/09/26-8243	JET BLUE - 05/26/26-05/30/26 - AIRFARE - INTERNATIONAL TRAUMA	2/9/2026	\$ 346.99	
5211	Travel & Conferences	U.S. BANK - SS	STD02/09/26-8243	EXPEDIA - TRAVEL INSURANCE - INTERNATIONAL TRAUMA CONFERENCE - M.	2/9/2026	\$ 27.31	
5812	Field Trips & Pupil Transportation	U.S. BANK - CM	STD02/09/26-7019	02/04/26 - FIELD TRIP - SANTA BARBARA ZOO	2/9/2026	\$ 377.00	
5812	Field Trips & Pupil Transportation	U.S. BANK - SS	STD02/09/26-8243	THE GENTLE BARN - 01/29/26 - FIELD TRIP	2/9/2026	\$ 334.96	
5812	Field Trips & Pupil Transportation	U.S. BANK - SS	STD02/09/26-8243	CONEJO RECREATION & PARK - 03/26/26 - FIELDTRIP	2/9/2026	\$ 154.70	
5831	Advertisement & Recruitment	U.S. BANK - KS	STD02/09/26-4135	YELP - 01/01/26-01/31/26 - ADVERTISING FEES	2/9/2026	\$ 30.00	
5831	Advertisement & Recruitment	U.S. BANK - KS	STD02/09/26-4135	FACEBOOK - ADVERTISING FEES	2/9/2026	\$ 295.75	
5861	Non Instructional Software	U.S. BANK - KS	STD02/09/26-4135	GOOGLE - 01/26 - GOOGLE WORKSPACE SUBSCRIPTION	2/9/2026	\$ 13.22	
5861	Non Instructional Software	U.S. BANK - KS	STD02/09/26-4135	OPEN AI - 01/22/26-02/22/26 - CHATGPT BUSINESS SUBSCRIPTION	2/9/2026	\$ 60.00	
5931	Postage & Shipping	U.S. BANK - KS	STD02/09/26-4135	UPS STORE - POSTAGE & SHIPPING	2/9/2026	\$ 20.59	
<b>SUBTOTAL</b>						<b>\$ 5,794.72</b>	<b>\$ -</b>
<b>GRAND TOTAL</b>						<b>\$ 5,794.72</b>	

## BRIDGES CHARTER SCHOOL - Financial Dashboard (January 2026)

**1 Key Performance Indicators**

ADA vs. Budget ● Cash on Hand ●  
 Net Income / (Loss) ● Year-End Cash ●



**KEY POINTS**

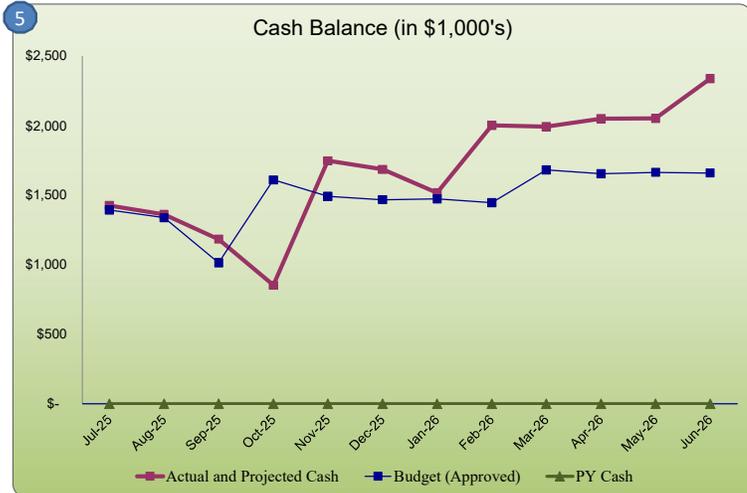
Enrollment as of month 6 was 1 student below budget, which would normally result in a decrease in LCFF, however, Bridges is seeing a \$59K increase in LCFF Revenue due to the increase of the TK Add-On rate from \$3148/ADA to \$5545/ADA along with a small increase in forecasted ADA.

Forecast includes \$41K of restricted one-time funds. An additional \$82K remains available to spend through FY27/28.

- NOTABLE VARIANCES FROM ORIGINAL BUDGET:**
- REVENUE:**
- +\$59K - LCFF higher than budget (TK Add-On +45K, ADA Increase +11K)
  - +\$47K - OTHER FEDERAL higher than budget (CDFA Grant Revenue)
  - +\$89K - OTHER STATE higher than budget (Increased ELOP plus SSPD Grant)
  - -\$17K - OTHER LOCAL lower than budget (Lower Child Care revenue projected)
  - +\$67K - GRANTS/FUNDRAISING higher than budget (Wellness Grant)
- NET INCOME (LOSS):**
- \$5K which is +\$242K better than budget [Budget expected (-\$237K) loss.

Attendance Analysis	Actual through Month 6	Forecast P2	Budget P2	Budget Variance B/(W)	FY 24-25
Enrollment	424	430	425	5	0
Attendance %	94.83%	94.82%	94.79%	0.03%	95.28%
Avg Daily Attendance (ADA)	399.65	401.84	402.86	(1.02)	394.45

Income Statement	Actual through 01/31/26	Forecast as of 01/31/26	FY 25-26 Budget	Budget Variance B/(W)	FY 24-25
Local Control Funding Formula	1,973,189	4,710,590	4,651,319	59,271	4,429,424
Federal Revenue	25,024	243,097	195,799	47,298	265,885
State Revenue	232,693	536,105	446,959	89,146	468,321
Other Local Revenue	152,677	300,190	317,290	(17,100)	760,098
Grants/Fundraising	61,678	164,000	97,400	66,600	87,171
<b>TOTAL REVENUE</b>	<b>2,445,262</b>	<b>5,953,981</b>	<b>5,708,767</b>	<b>245,214</b>	<b>6,010,899</b>
Certificated Salaries	1,367,885	2,435,578	2,336,930	(98,648)	2,272,318
Classified Salaries	420,112	696,802	766,020	69,218	736,044
Benefits	683,073	1,251,281	1,216,418	(34,863)	1,073,518
Student Supplies	202,438	400,022	423,137	23,115	376,631
Operating Expenses	646,127	1,145,525	1,183,667	38,142	1,236,469
Other	11,871	19,549	19,549	0	20,820
<b>TOTAL EXPENSES</b>	<b>3,331,506</b>	<b>5,948,757</b>	<b>5,945,721</b>	<b>(3,036)</b>	<b>5,715,798</b>
<b>NET INCOME / (LOSS)</b>	<b>(886,244)</b>	<b>5,224</b>	<b>(236,954)</b>	<b>242,178</b>	<b>295,101</b>



Year-End Cash Balance		
Projected	Budget	Variance
2,338,776	1,707,843	630,933

Balance Sheet	6/30/2025	12/31/2025	1/31/2026	6/30/2026
<b>Assets</b>				
Cash, Operating	1,613,830	1,685,365	1,517,903	2,338,776
Cash, Restricted	0	0	0	0
Accounts Receivable	566,294	114,075	109,958	426,150
Due From Others	370,400	24,211	3,829	3,829
Deposits/Prepays	2,571	6,588	7,162	7,162
Net Fixed Assets	184,664	176,898	175,218	172,540
Lease Assets	42,953	25,809	24,625	24,625
Other Assets	0	0	0	0
<b>Total Assets</b>	<b>2,780,712</b>	<b>2,032,947</b>	<b>1,838,695</b>	<b>2,973,081</b>
<b>Liabilities</b>				
A/P & Payroll	225,746	245,201	208,777	322,236
Due to Others	20,476	0	0	129,460
Deferred Revenue	0	0	0	0
Lease Liabilities	42,953	25,809	24,625	24,625
Other Liabilities	0	0	0	0
Total Debt	0	0	0	0
<b>Total Liabilities</b>	<b>289,175</b>	<b>271,010</b>	<b>233,402</b>	<b>476,321</b>
<b>Equity</b>				
Beginning Fund Bal.	2,196,436	2,491,537	2,491,537	2,491,537
Net Income/(Loss)	295,101	(729,600)	(886,244)	5,224
<b>Total Equity</b>	<b>2,491,537</b>	<b>1,761,937</b>	<b>1,605,293</b>	<b>2,496,761</b>
<b>Total Liabilities &amp; Equity</b>	<b>2,780,712</b>	<b>2,032,947</b>	<b>1,838,695</b>	<b>2,973,081</b>

Available Line of Credit				
Days Cash on Hand	103	104	93	144
Cash Reserve %	28.3%	28.4%	25.6%	39.4%



### Purchase Order Detail with Split Reference Codes

Account Name	Vendor Name	Release Date	Order Id	Orderer	Order Date	PO Number	PO Amount	Unit Price	Quantity	Extended Price	Reference Code	Reference Code Amount	Item Number	Short Description	UoM
Bridges Charter School	Teacher Synergy LLC	2/2/2026 11:45:48 AM	2935771	Jill Frazier	2/2/2026 11:23:35 AM	10065	\$250.94	\$35.84	1	\$35.84	4311-BCS1-0000-0-0	\$35.84	1	Liberty's Kids Episode Guide & Lesson Plans BUNDLE! All 40 Episodes!	EA
Bridges Charter School	Teacher Synergy LLC	2/2/2026 11:45:48 AM	2935771	Jill Frazier	2/2/2026 11:23:35 AM	10065	\$250.94	\$53.76	1	\$53.76	4311-BCS1-0000-0-0	\$53.76	2	An Entire Year of Editing Paragraph Exercises with Answers	EA
Bridges Charter School	Teacher Synergy LLC	2/2/2026 11:45:48 AM	2935771	Jill Frazier	2/2/2026 11:23:35 AM	10065	\$250.94	\$161.34	1	\$161.34	4311-BCS1-0000-0-0	\$161.34	3	California 5th Grade Social Studies Bundle - All HSS standards for the Year!	EA
Bridges Charter School	KIWI CRATE, INC.	2/2/2026 11:49:44 AM	2935772	Jill Frazier	2/2/2026 11:27:50 AM	10066	\$109.85	\$34.95	1	\$34.95	4311-BCS1-0000-0-0	\$34.95	1	Science of Cooking: Ice Cream	EA
Bridges Charter School	KIWI CRATE, INC.	2/2/2026 11:49:44 AM	2935772	Jill Frazier	2/2/2026 11:27:50 AM	10066	\$109.85	\$49.95	1	\$49.95	4311-BCS1-0000-0-0	\$49.95	3	Marble Roller Coaster	EA
Bridges Charter School	KIWI CRATE, INC.	2/2/2026 11:49:44 AM	2935772	Jill Frazier	2/2/2026 11:27:50 AM	10066	\$109.85	\$24.95	1	\$24.95	4311-BCS1-0000-0-0	\$24.95	2	Pinball Machine	EA
Bridges Charter School	edZOOcation	2/2/2026 11:49:48 AM	2935774	Jill Frazier	2/2/2026 11:31:57 AM	10067	\$56.99	\$56.99	1	\$56.99	4311-BCS1-0000-0-0	\$56.99	1	EdZooocation Box Conservationist (9-12)	EA
Bridges Charter School	Teacher Synergy LLC	2/6/2026 10:33:02 AM	2937348	Jill Frazier	2/6/2026 10:16:15 AM	10068	\$22.95	\$9.80	1	\$9.80	4311-BCS1-0000-0-HOMESCH	\$9.80	3	Decodable Word Problems (Addition and Subtraction Word Problems)	EA
Bridges Charter School	Teacher Synergy LLC	2/6/2026 10:33:02 AM	2937348	Jill Frazier	2/6/2026 10:16:15 AM	10068	\$22.95	\$8.25	1	\$8.25	4311-BCS1-0000-0-HOMESCH	\$8.25	2	1st Grade Math Centers for Add & Subtract, Place Value, Fluency - 28 Math Games	EA
Bridges Charter School	Teacher Synergy LLC	2/6/2026 10:33:02 AM	2937348	Jill Frazier	2/6/2026 10:16:15 AM	10068	\$22.95	\$4.90	1	\$4.90	4311-BCS1-0000-0-HOMESCH	\$4.90	1	Mrs. Wishy Washy Farm Story Retelling Stick	EA
Bridges Charter School	Teacher Synergy LLC	2/12/2026 02:16:53 PM	2938999	Jill Frazier	2/12/2026 02:13:47 PM	10069	\$33.35	\$5.00	1	\$5.00	4311-BCS1-0000-0-HOMESCH	\$5.00	1	Puppets with Wash Tub	EA
Bridges Charter School	Teacher Synergy LLC	2/12/2026 02:16:53 PM	2938999	Jill Frazier	2/12/2026 02:13:47 PM	10069	\$33.35	\$8.00	1	\$8.00	4311-BCS1-0000-0-HOMESCH	\$8.00	3	Cuneiform Clay Tablet Project   Ancient Mesopotamia Activity   Middle School	EA
Bridges Charter School	Teacher Synergy LLC	2/12/2026 02:16:53 PM	2938999	Jill Frazier	2/12/2026 02:13:47 PM	10069	\$33.35	\$16.50	1	\$16.50	4311-BCS1-0000-0-HOMESCH	\$16.50	4	Pinball Machine STEM STEAM Challenge - NO PREP - PBL	EA
Bridges Charter School	Teacher Synergy LLC	2/12/2026 02:16:53 PM	2938999	Jill Frazier	2/12/2026 02:13:47 PM	10069	\$33.35	\$3.85	1	\$3.85	4311-BCS1-0000-0-HOMESCH	\$3.85	2	STEM Challenges Real-Life Projects BUNDLE Engaging Problem-Solving Elementary #1	EA
Bridges Charter School	Teacher Synergy LLC	2/17/2026 03:59:13 PM	2939886	Jill Frazier	2/17/2026 03:58:12 PM	10070	\$112.00	\$90.00	1	\$90.00	4311-BCS1-0000-0-HOMESCH	\$90.00	2	Sumer Shark Tank: Inventions and Discoveries of Ancient Mesopotamia	EA
Bridges Charter School	Teacher Synergy LLC	2/17/2026 03:59:13 PM	2939886	Jill Frazier	2/17/2026 03:58:12 PM	10070	\$112.00	\$10.00	1	\$10.00	4311-BCS1-0000-0-HOMESCH	\$10.00	3	5th Grade NGSS Science Bundle - Complete Year Lona Curriculum!	EA
Bridges Charter School	Teacher Synergy LLC	2/17/2026 03:59:13 PM	2939886	Jill Frazier	2/17/2026 03:58:12 PM	10070	\$112.00	\$12.00	1	\$12.00	4311-BCS1-0000-0-HOMESCH	\$12.00	1	Grammar Worksheet Bundle - Nouns, Adjectives, Verbs, Punctuation and more!	EA
Bridges Charter School	Teacher Synergy LLC	2/24/2026 02:45:36 PM	2941670	Jill Frazier	2/24/2026 02:39:27 PM	10071	\$106.00	\$24.00	1	\$24.00	4311-BCS1-0000-0-HOMESCH	\$24.00	7	Color by Number Addition and Subtraction within 20 Differentiated Color by Code	EA
Bridges Charter School	Teacher Synergy LLC	2/24/2026 02:45:36 PM	2941670	Jill Frazier	2/24/2026 02:39:27 PM	10071	\$106.00	\$4.25	1	\$4.25	4311-BCS1-0000-0-0	\$4.25	1	Grocery Store Next Dollar Up Digital Task Cards	EA
Bridges Charter School	Teacher Synergy LLC	2/24/2026 02:45:36 PM	2941670	Jill Frazier	2/24/2026 02:39:27 PM	10071	\$106.00	\$3.50	1	\$3.50	4311-BCS1-0000-0-0	\$3.50	3	and Boom Cards WH Questions Short Stories - Speech Therapy -	EA
Bridges Charter School	Teacher Synergy LLC	2/24/2026 02:45:36 PM	2941670	Jill Frazier	2/24/2026 02:39:27 PM	10071	\$106.00	\$15.85	1	\$15.85	4311-BCS1-0000-0-HOMESCH	\$15.85	4	Listening Comprehension Passages Reciprocal Conversation Cards -	EA
Bridges Charter School	Teacher Synergy LLC	2/24/2026 02:45:36 PM	2941670	Jill Frazier	2/24/2026 02:39:27 PM	10071	\$106.00	\$3.00	1	\$3.00	4311-BCS1-0000-0-HOMESCH	\$3.00	11	Visuals Turn Takina - Starters - Autism Scripts WH Questions - Why - Attributes -	EA
Bridges Charter School	Teacher Synergy LLC	2/24/2026 02:45:36 PM	2941670	Jill Frazier	2/24/2026 02:39:27 PM	10071	\$106.00	\$3.00	1	\$3.00	4311-BCS1-0000-0-HOMESCH	\$3.00	11	Object Function with Visuals - Speech Therapy Which is Less? Objects   Math Printable Task Cards   Boom Cards	EA

### Purchase Order Detail with Split Reference Codes

Account Name	Vendor Name	Release Date	Order Id	Orderer	Order Date	PO Number	PO Amount	Unit Price	Quantity	Extended Price	Reference Code	Reference Code Amount	Item Number	Short Description	UoM
Bridges Charter School	Teacher Synergy LLC	2/24/2026 02:45:36 PM	2941670	Jill Frazier	2/24/2026 02:39:27 PM	10071	\$106.00	\$3.00	1	\$3.00	4311-BCS1-0000-0-HOMESCH	\$3.00	10	Fill in Number Line   Missing Number   Math	EA
Bridges Charter School	Teacher Synergy LLC	2/24/2026 02:45:36 PM	2941670	Jill Frazier	2/24/2026 02:39:27 PM	10071	\$106.00	\$3.00	1	\$3.00	4311-BCS1-0000-0-HOMESCH	\$3.00	13	Printable Task Cards   Boom Cards Same or Different   Object Attributes   Math	EA
Bridges Charter School	Teacher Synergy LLC	2/24/2026 02:45:36 PM	2941670	Jill Frazier	2/24/2026 02:39:27 PM	10071	\$106.00	\$3.00	1	\$3.00	4311-BCS1-0000-0-HOMESCH	\$3.00	12	Printable Task Cards   Boom Cards Which is More?   Math Printable Task Cards	EA
Bridges Charter School	Teacher Synergy LLC	2/24/2026 02:45:36 PM	2941670	Jill Frazier	2/24/2026 02:39:27 PM	10071	\$106.00	\$27.45	1	\$27.45	4311-BCS1-0000-0-HOMESCH	\$27.45	5	Boom Cards Spring Speech Therapy Activities - Speech and Language March April	EA
Bridges Charter School	Teacher Synergy LLC	2/24/2026 02:45:36 PM	2941670	Jill Frazier	2/24/2026 02:39:27 PM	10071	\$106.00	\$9.95	1	\$9.95	4311-BCS1-0000-0-HOMESCH	\$9.95	2	Following Directions BOOM Cards - Following 1 & 2 Step Directions - With Audio	EA
Bridges Charter School	Teacher Synergy LLC	2/24/2026 02:45:36 PM	2941670	Jill Frazier	2/24/2026 02:39:27 PM	10071	\$106.00	\$3.00	1	\$3.00	4311-BCS1-0000-0-HOMESCH	\$3.00	6	Big or Small   Identifying Size   Math Printable	EA
Bridges Charter School	Teacher Synergy LLC	2/24/2026 02:45:36 PM	2941670	Jill Frazier	2/24/2026 02:39:27 PM	10071	\$106.00	\$3.00	1	\$3.00	4311-BCS1-0000-0-HOMESCH	\$3.00	9	Task Cards   Boom Cards Non Standard Measurement   Math Printable Task	EA
Bridges Charter School	Teacher Synergy LLC	2/24/2026 02:45:36 PM	2941670	Jill Frazier	2/24/2026 02:39:27 PM	10071	\$106.00	\$3.00	1	\$3.00	4311-BCS1-0000-0-HOMESCH	\$3.00	8	Cards   Boom Cards Long or Short   Measurement   Math Printable	EA
Bridges Charter School	LAKESHORE EQUIPMENT	2/25/2026 04:01:29 PM	2942124	Jill Frazier	2/25/2026 03:53:17 PM	10072	\$209.48	\$59.99	1	\$59.99	4311-BCS1-0000-0-HOMESCH	\$59.99	1	Task Cards   Boom Cards Real Working ATM	EA
Bridges Charter School	LAKESHORE EQUIPMENT	2/25/2026 04:01:29 PM	2942124	Jill Frazier	2/25/2026 03:53:17 PM	10072	\$209.48	\$99.50	1	\$99.50	4311-BCS1-0000-0-HOMESCH	\$99.50	3	Reading Skills Giant Activity Dice - Complete Set	EA
Bridges Charter School	LAKESHORE EQUIPMENT	2/25/2026 04:01:29 PM	2942124	Jill Frazier	2/25/2026 03:53:17 PM	10072	\$209.48	\$49.99	1	\$49.99	4311-BCS1-0000-0-HOMESCH	\$49.99	2	All About Today Activity Center	EA
Bridges Charter School	School Specialty	2/26/2026 03:12:04 PM	2942528	Kami Brown	2/26/2026 03:11:21 PM	10073	\$75.83	\$11.95	1	\$11.95	4351-BCS1-0000-0-0	\$11.95	FREIGHT	Shipping Charges	EA
Bridges Charter School	School Specialty	2/26/2026 03:12:04 PM	2942528	Kami Brown	2/26/2026 03:11:21 PM	10073	\$75.83	\$15.97	4	\$63.88	4351-BCS1-0000-0-0	\$63.88	1481895	Hammond & Stephens Health Record Insert for Cumulative Health Insert, 9 x 11-3/4 Inches, White Tab, Pack of 25	EA
Bridges Charter School	Staples - Punch Out	2/26/2026 04:26:31 PM	2942535	Kami Brown	2/26/2026 03:16:18 PM	10074	\$621.30	\$41.42	15	\$621.30	4351-BCS1-0000-0-0	\$621.30	1149611	Staples Multiuse Copy Paper, 8.5" x 11", 20 lbs., 94 Brightness, 500 Sheets/Ream, 8 Reams/Carton (26860- CC)	CT

<b>2026-02 AMAZON PAYMENTS</b>
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Check #	Vendor Name	Date	Description	Amount
P085513	AMAZON	2/4/2026	FY25-26 - HOMESCHOOL SUPPLIES	1,086.32
P086027	AMAZON	2/12/2026	FY25-26 - HOMESCHOOL SUPPLIES	663.45
P086033	AMAZON	2/12/2026	FY25-26 - HOMESCHOOL SUPPLIES	765.61
P086034	AMAZON	2/12/2026	FY25-26 - (1) DESK	1,351.77
P086035	AMAZON	2/12/2026	FY25-26 - JANITORIAL SUPPLIES, CLASS	2,800.76
P086036	AMAZON	2/12/2026	FY25-26 - HOMESCHOOL SUPPLIES	476.95
P086037	AMAZON	2/12/2026	FY25-26 - HOMESCHOOL SUPPLIES	40.04
P086425	AMAZON	2/19/2026	FY25-26 - HOMESCHOOL SUPPLIES	384.52
P086438	AMAZON	2/19/2026	FY25-26 - WELLNESS GRANT SUPPLIES,	869.96
P086439	AMAZON	2/19/2026	FY25-26 - HOMESCHOOL SUPPLIES	693.99
P086656	AMAZON	2/25/2026	FY25-26 - CLASSROOM SUPPLIES	857.49
P086912	AMAZON	2/26/2026	FY25-26 - HOMESCHOOL SUPPLIES	2,365.30
P086917	AMAZON	2/26/2026	FY25-26 - HOMESCHOOL SUPPLIES	54.65
				<b><u>12,410.81</u></b>

**BRIDGES CHARTER SCHOOL**

**FY25/26 POSITION CONTROL**

(as of 3/6/2026)

FAMILY MEMBERS ON STAFF:		
Cindy McCarthy	Lindsay Beard	Mother/Daughter
Dr. Kelly Simon	Darla Van Horn	Mother/Daughter
Veronica Paredes	Susie Paredes	Mother/Daughter
Arlyne Gomez	Morlyn Gonzalez	Sisters

NEW HIRE/POSITION/CHANGE
TERMINATED
OPEN POSITION
SUBSTITUTE

Position #	Last Name / First Name	Position	Salary / Hourly	Certificated / Classified	FTE	Hire Date	Scale
#01	Simon, Kelly R	Director - Executive	Salary	Certificated	1.00000	07/01/17	CE214/DR/09
#02	McCarthy, Cindy A	Director - Daily Operations	Salary	Certificated	1.00000	08/18/11	01/CL2/ 9
#03	Stifel, Skye	Director - Student Support Services	Salary	Certificated	1.00000	08/24/20	AD214/AD05
#04	Ornstein, Laura M	Teacher - Art	Salary	Certificated	1.00000	10/17/13	01/CL4/ 12
#05	Frazier, Jill M	Teacher - Homeschool Lead	Salary	Certificated	1.00000	08/15/24	01/HSLT/10
#06	Able, Nissa	Teacher - TK	Salary	Certificated	1.00000	08/15/24	01/CL3/8
#07	Villalpando, Tracy M	Teacher - TK/K	Salary	Certificated	1.00000	09/30/21	01/CL3/ 7
#08	Holder, Carmen T	Teacher - K	Salary	Certificated	1.00000	04/11/14	01/CL5/ 14
#09	Gore, Marsi A	Teacher - 1A	Salary	Certificated	1.00000	09/02/10	01/CL5/15
#10	Moss, Dendee L	Teacher - 1B	Salary	Certificated	1.00000	08/12/22	01/CL5/11
#11	Chisum, Megan P	Teacher - 2	Salary	Certificated	1.00000	08/17/17	01/CL2/17
#12	Boyle, Stephanie A	Hourly Teacher - 3	Hourly	Certificated	0.72500	02/28/23	01/CL2/8
#12	Isaacson, Katherine M	Hourly Teacher - 2/3	Hourly	Certificated	0.55000	08/17/17	01H/CL5 /11
#13	Rusconi-Pecchi, Alanna	Teacher - 3	Salary	Certificated	1.00000	08/23/13	01/CL5/17
#14	McGivern, Kathleen J	Teacher - 4	Salary	Certificated	1.00000	08/15/24	01/CL2/9
#15	Foster, Alana	Teacher - 5	Salary	Certificated	1.00000	10/17/25	01/CL3/2
#16	Kernochan, Chelsea L	Teacher - 5	Salary	Certificated	1.00000	10/24/22	01/CL4/ 9
#17	Dellibovi, Lauren C	Teacher - MS	Salary	Certificated	1.00000	08/15/24	01/CL5/6
#18	Bergman, Michelle	Teacher - RTI Coordinator	Salary	Certificated	1.00000	01/27/25	RTIC/01/10
#19	Fisher, Jessica C	Teacher - RTI Coordinator	Salary	Certificated	1.00000	08/01/23	RTIC/01/07
#20	Bradley, Tanner	Teacher - Resource	Salary	Certificated	1.00000	08/08/25	01/CL2/9
#21	Hardisty, Courtney A	Teacher - Resource	Salary	Certificated	1.00000	03/07/25	01/CL3/11
#22	Pollard, Summer L	Hourly Teacher - RTI Liaison	Hourly	Certificated	0.35000	08/17/23	6/5/2004
#23	Cayce, Katherine I	Hourly Teacher - Independent HS	Hourly	Certificated	0.20000	09/13/21	HSH/004/1
#24	Campbell, Amy M	Hourly Teacher - Mentor	Hourly	Certificated	up to 100 HRS	08/07/25	CL5/15
#25	Dempster, Rian R	Hourly Teacher - Middle School (.0625 FTE Env.Ed)	Hourly	Certificated	0.70000	08/15/24	01/CL1/1 (39.01)
#26	Thatcher, Susan	Hourly Teacher - Music	Hourly	Certificated	0.32500	08/20/25	02H/CL5/11
#27	Heim, Jessica A	Hourly Teacher - Supervising Independent Study	Hourly	Certificated	0.70000	12/09/24	HSST/11
#28	Kazmirche, Kelly	Hourly Teacher - Supervising Independent Study	Hourly	Certificated	0.70000	08/20/25	ST/11
#29	Ouerbacker, Darcie L	Hourly Teacher - Supervising Independent Study	Hourly	Certificated	0.70000	08/25/14	ST/10
#30	Samuel, Benjamin Y	School Counselor	Hourly	Certificated	0.10000	04/27/22	Counsel 1/1
#40	Morgan, Michelle R	School Counselor	Salary	Certificated	0.87500	09/09/20	COUNSEL 1/3
#41	Brown, Kami M	Administrative Coordinator	Salary	Classified	1.00000	12/01/21	AC225/AC/10
#42	Douglas, Hafiza R	Attendance & Health Tech	Hourly	Classified	0.87500	08/02/21	02H/O /007

**BRIDGES CHARTER SCHOOL**

**FY25/26 POSITION CONTROL**

(as of 3/6/2026)

FAMILY MEMBERS ON STAFF:		
Cindy McCarthy	Lindsay Beard	Mother/Daughter
Dr. Kelly Simon	Darla Van Horn	Mother/Daughter
Veronica Paredes	Susie Paredes	Mother/Daughter
Arlyne Gomez	Morlyn Gonzalez	Sisters

NEW HIRE/POSITION/CHANGE
TERMINATED
OPEN POSITION
SUBSTITUTE

Position #	Last Name / First Name	Position	Salary / Hourly	Certificated / Classified	FTE	Hire Date	Scale
#43	Hinricher, Justyn R	Child Care Supervisor	Hourly	Classified	0.71250	11/29/21	02H/I/008
#44	Pryor, Abigail C	Child Care Lead	Hourly	Classified	0.24375	08/21/24	02H/I/009
#45	Gonzalez, Arlyne	Child Care Assistant	Hourly	Classified	0.19375	08/05/25	02H/H/008
#46	Hultgren, Rochelle	Child Care Assistant	Hourly	Classified	0.26250	08/18/25	02H/H/007
#47	Paredes, Susana	Child Care Assistant	Hourly	Classified	0.23125	08/18/25	02H/H/008
#48	Johnson, Marty	Child Care Assistant	Hourly	Classified	0.25000	10/20/25	02H/H/008
#49	Paz, Juliana	Custodian	Hourly	Classified	0.87500	01/08/18	02H/B/009
#50	Rendon-Natividad, Jose A	Custodian	Hourly	Classified	0.71875	01/15/25	02H/B /008
#51	Lyden, Amy R	Food Services Supervisor	Hourly	Classified	0.72500	08/10/23	02H/L /009
#52	Cayce, Katherine I	Instructional Aide	Hourly	Classified	0.30000	09/13/21	02H/F/009
#52	Gonzalez, Morlyn	Food Services Assistant	Hourly	Classified	0.71875	08/19/25	02H/M/006
#53	Fogg, Joni L	Instructional Aide	Hourly	Classified	0.72500	01/11/24	02H/F/011
#54	Gonzalez, Arlyne	Instructional Aide	Hourly	Classified	0.51875	08/19/25	02H/F/008
#55	Marcinko, McKenzie J	Instructional Aide	Hourly	Classified	0.54125	10/06/22	02H/F/026
#56	Paredes, Susana	Instructional Aide	Hourly	Classified	0.46250	08/18/25	02H/F/009
#57	Pryor, Abigail C	Instructional Aide	Hourly	Classified	0.75625	08/21/24	02H/F/009
#58	Rose, Julianna	Instructional Aide	Hourly	Classified	0.53125	08/21/25	02H/F/026
#59	Ryan, Colleen M	Instructional Aide	Hourly	Classified	0.68750	09/09/14	02H/F /011
#60	Van Horn, Darla D	Instructional Aide	Hourly	Classified	0.68750	09/16/24	02H/F/027
#61	Cortez, Valerie	Instructional Aide	Hourly	Classified	0.51875	08/26/25	02H/F/008
#62	Paredes, Veronica L	Office Assistant	Hourly	Classified	0.70000	10/31/22	02H/D/008
#63	Schletewitz, Rebekah A	Specialist - Art/Librarian	Hourly	Classified	1.00000	08/29/12	SPC HRLY/AS05
#64	Petty, Ellen L	Specialist - Environ Ed & Nutrition	Hourly	Classified	0.36230	10/21/24	SPC HRLY/EEN/ 05
#65	Tran, Khanh	Specialist - Environ Ed & Nutrition	Hourly	Classified	0.27500	02/05/24	SPC HRLY/EEN04
#66	Tran, Khanh	Specialist - Homeschool	Hourly	Classified	0.07500	02/05/24	SPC HRLY/HS/05
#67	Evans, Cody M	Specialist - Information Technology	Hourly	Classified	0.31250	01/01/23	SPC HRLY/ITS/06
#69	Rose, Julianna	Specialist - Music	Hourly	Classified	0.18125	08/21/25	SPC HRLY/AS01
#70	Samuel, Benjamin Y	Specialist - Phys Ed	Hourly	Classified	0.90000	04/27/22	SPC HRLY/PES05
#71	Garcia, Nick	Specialist - ELOP Electives	Hourly	Classified	0.08125	10/16/25	SPC HRLY/AS05
#72	Smith, Laurene	Specialist - Intervention	Hourly	Certificated	0.60000	01/07/26	CL5/11
#73	Beard, Lindsay T	Instructional Aide	Hourly	Classified	0.46875	02/02/26	02H/F/031
#74	Dugatkin Roszkin, Laura	Teacher - EL	Hourly	Certificated	0.01000	01/29/26	02H/F/031

**TOTAL FTE: 43.43**

**BRIDGES CHARTER SCHOOL**

**FY25/26 POSITION CONTROL**

(as of 3/6/2026)

FAMILY MEMBERS ON STAFF:		
Cindy McCarthy	Lindsay Beard	Mother/Daughter
Dr. Kelly Simon	Darla Van Horn	Mother/Daughter
Veronica Paredes	Susie Paredes	Mother/Daughter
Arlyne Gomez	Morlyn Gonzalez	Sisters

NEW HIRE/POSITION/CHANGE
TERMINATED
OPEN POSITION
SUBSTITUTE

Position #	Last Name / First Name	Position	Salary / Hourly	Certificated / Classified	FTE	Hire Date	Scale
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**SUBSTITUTES**

Position #	Last Name / First Name	Position	Salary / Hourly	Certificated / Classified	FTE	Hire Date	Scale
SUB01	Sharts, Michele J	Substitute	Hourly	Certificated	Varies	09/02/14	SUBSTITUTE
SUB02	Nelson, Jeanette	Substitute (Food Supervisor)	Hourly	Certificated	Varies	08/20/19	SUBSTITUTE
SUB03	Lynn, Suzanne W	Substitute	Hourly	Certificated	Varies	11/18/24	SUBSTITUTE
SUB04	Chapman, Mitchell A	Substitute	Hourly	Certificated	Varies	02/21/25	SUBSTITUTE
SUB05	Smollin, Leah	Substitute	Hourly	Certificated	Varies	03/17/25	SUBSTITUTE
SUB06	Zamora, Carla C	Substitute	Hourly	Certificated	Varies	03/20/25	SUBSTITUTE
SUB08	Todesco, Danielle M	Substitute	Hourly	Certificated	Varies	08/21/25	SUBSTITUTE
SUB09	Reszneky, Christina	Substitute	Hourly	Certificated	Varies	08/28/25	SUBSTITUTE
SUB10	Hession, Ashley	Substitute	Hourly	Certificated	Varies	09/17/25	SUBSTITUTE
SUB11	Walker, Lance	Substitute	Hourly	Certificated	Varies	09/30/25	SUBSTITUTE
SUB12	Thompson, Timothy	Substitute	Hourly	Certificated	Varies	02/10/26	SUBSTITUTE
SUB13	Garcia, Dawn E	Substitute	Hourly	Certificated	Varies	02/17/26	SUBSTITUTE

**TERMINATED**

Position #	Last Name / First Name	Position	Salary / Hourly	Certificated / Classified	FTE	Hire Date	Termed
#17	Delgado, Norma	Teacher	Salary	Certificated	1.00000	07/24/10	07/21/25
#54	Koski, Courtney	Instructional Aide	Hourly	Classified	0.62500	08/18/22	08/13/25
SUB07	Fenske, Stephen	Substitute	Hourly	Certificated	Varies	08/14/25	11/17/25
#16SUB	Foster, Alana	Teacher - 5 (Long-Term Sub)	Daily	Certificated	SUB TERMED	08/11/25	10/17/25
#15	Kingsley, Alan C	Teacher - 4/5	Salary	Certificated	1.00000	08/15/24	10/16/25
#68	Beard, Lindsay T	Specialist - Intervention	Hourly	Classified	1.00000	08/25/14	02/01/26
#26	Thatcher, Susan	Hourly Teacher - Music	Hourly	Certificated	01/00/00	08/20/25	03/11/26

# Coversheet

## SY 26-27 CLA Audit Contract

**Section:** VII. Business and Operations

**Item:** A. SY 26-27 CLA Audit Contract

**Purpose:** Vote

**Submitted by:**

**Related Material:**

Bridges CS 2026 Entity Tax Compliance Statement of Work.pdf

Bridges CS 2026 Statement of Work - Audit Services - US GAAS or US GAAS & YB.pdf



Date: February 27, 2026

### ***Statement of Work - Tax Exempt Returns and Filings***

This agreement constitutes a statement of work (“SOW”) under the master service agreement (“MSA”) dated March 23, 2023, or any superseding MSA, made by and between CliftonLarsonAllen LLP (“CLA,” “we,” “us,” and “our”) and Bridges Charter School (“you,” “your,” or “the organization”). The purpose of this SOW is to confirm our understanding of the scope of services, responsibilities, limitations, and related terms of our engagement for the year ended June 30, 2026.

#### **Our responsibility to you**

We will prepare the entity's federal and state returns and filings as defined herein in accordance with the applicable tax laws. We will use our judgment in resolving questions where the law is unclear, and where there is reasonable authority, we will resolve questions in your favor whenever possible.

We will not audit or otherwise verify the accuracy or completeness of the information we receive from you for the preparation of the returns and filings, and our engagement cannot be relied upon to uncover errors or irregularities in the underlying information.

#### **Your responsibilities**

It is your responsibility to provide us with all of the information needed to prepare complete and accurate returns and filings. We will have no obligation to prepare the returns and filings until you have provided such information to us. It is your responsibility to comply with all foreign jurisdiction filing requirements. We have no obligation to prepare returns for foreign jurisdictions.

CLA requires that you provide information 60 days prior to the filing deadline. If you provide information after that date, we may be unable to complete the return(s) by the original filing deadline and may need to file an extension. If an extension is filed and information is not provided by 60 days prior to the extended filing deadline, we may be unable to complete your return(s) by the extended due date. Failure to timely file your return(s) or to file for an extension can result in penalties which can be substantial.

The United States Supreme Court ruled in *South Dakota versus Wayfair* that physical presence is no longer required to establish nexus for sales tax. This ruling may have broad implications, even beyond sales tax, as to where an entity is subject to tax. Please note that if the entity had a taxable presence in more than one jurisdiction, such as an employee or agent within the jurisdiction, any tangible property owned or rented within the jurisdiction, or if the entity exceeds any applicable economic nexus thresholds, the entity, its owners, or related entities may be subject to state or local income, sales, use, franchise, or gross receipts tax in that jurisdiction depending upon the particular facts. It is the entity's responsibility, not CLA's, to

determine if assistance is needed in deciding whether the entity, its owners, or related entities may be liable for income, sales, use, franchise, or gross receipts tax, or have a filing requirement in the various state or local jurisdictions.

It is important for you to identify any ownership OR signature authority over a foreign bank account or other foreign financial assets which includes but is not limited to foreign: stocks, mutual funds, partnerships, bonds, retirement accounts, estates, trusts, annuities, swaps, and derivatives. Failure to disclose penalties can be significant, starting at \$10,000 and can be upwards of 50 percent of the value of the asset. Please provide account statements if you have any foreign account ownership or signature authority. Note that these rules do not apply to foreign investments held by U.S. mutual funds. In addition, ownership in a foreign business entity (association, corporation, disregarded entity, or partnership) could trigger additional U.S. foreign informational reporting requirements. These reporting requirements require the disclosure of ownership, financial information, and related-party transactions. Failure to properly disclose ownership, related-party transactions, and the required information could trigger a penalty of up to \$25,000 penalty per filing. We cannot be held responsible if you fail to identify or provide such information to us.

For all nonattest services we may provide to you, including these tax services, management agrees to assume all management responsibilities; oversee the services by designating an individual, preferably within senior management, who possesses suitable skill, knowledge, and/or experience to understand and oversee the services; evaluate the adequacy and results of the services performed; and accept responsibility for the results of the services. Management is also responsible for ensuring that your data and records are complete and that you have received sufficient information to oversee the services. You are responsible to carefully review the returns and filings that we prepare on your behalf before they are signed and submitted to tax authorities. We will advise you with regard to tax positions taken in the preparation of the returns and filings, but the responsibility for the returns and filings remains with you.

### **Section 174 capitalization requirement**

For tax years beginning after December 31, 2021, research and experimental (“R&E”) expenditures under Internal Revenue Code Section 174 were required to be capitalized and amortized. The legislation referred to as the “One Big Beautiful Bill Act” (the “Act”), signed on July 4, 2025, modified these rules.

The Act reinstated the ability to fully expense domestic R&E expenditures for tax years beginning after December 31, 2024. Unamortized domestic R&E expenditures from 2022 through 2024 can be deducted in 2025. Alternatively, they can be deducted ratably in 2025 and 2026. Additionally, small business taxpayers may elect to deduct such unamortized expenditures for tax years 2022 through 2024 on amended income tax returns if filed by July 4, 2026. Note that amending prior year tax returns may reduce previously claimed research and development tax credits and result in other impacts to prior year tax liabilities.

The Act did not change the treatment of foreign R&E expenditures. Therefore, such expenditures must continue to be identified, capitalized, and amortized over 15 years.

We are available to model and analyze the impacts of each option available to you under the Act. Such services, if requested, will be covered under a separate SOW.

### **Beneficial ownership information reporting**

Under the Corporate Transparency Act (CTA), foreign entities (non-US entities) doing business in the U.S. are required to report information to the Financial Crimes Enforcement Network (FinCEN) as to their beneficial ownership. It is your responsibility to prepare and submit any BOI report to FinCEN that is required under the CTA. In addition, certain states may have beneficial ownership disclosure requirements for foreign and domestic entities. We have no obligation to identify any filing requirements or provide any services related to BOI reporting.

### **Tax examinations**

All returns and filings are subject to potential examination by the IRS and state taxing authorities. In the event of an examination, we will be available, at your request, to assist or represent you. Services in connection with tax examinations are not included in our fee for preparation of your returns and filings. Our fee for such services will be billed to you, along with any direct costs.

### **Record retention**

You are responsible for retaining all documents, records, canceled checks, receipts, or other evidence in support of information and amounts reported on your returns and filings. These items may be necessary in the event a taxing authority examines or challenges your returns or filings. These records should be kept for at least seven years. Your copy of the returns and filings should be retained indefinitely.

If carryover item(s) exist (e.g., capital loss, net operating loss, tax credits, etc.), you should retain the supporting records related to the carryover item(s) until the item has either been utilized (and the statute of limitations associated with the year of utilization has expired) or the carryforward period has expired.

In preparing the returns and filings, we rely on your representation that you understand and have complied with these documentation requirements. You are responsible for the proper recording of transactions in the books of accounts, for the safeguarding of assets, and for the substantial accuracy of your financial records.

All of the records that you provide to us to prepare your returns and filings will be returned to you after our use. Our working papers, including any copies of your records that we chose to make, are our property and will be retained by us in accordance with our established records retention policy. This policy states, in general, that we will retain our working papers for a period of seven years. After this period expires, our working papers and files will be destroyed. Furthermore, physical deterioration or catastrophic events may shorten the time our records are available. The working papers and files of our firm are not a substitute for your records.

### **Tax consulting services**

This statement of work also covers tax consulting services that may arise for which you seek our consultation and advice, both written and oral, that are not the subject of a separate statement of work. These additional services are not included in our fees for the preparation of the federal and state returns and filings. Our fee for such services will be billed to you, along with any direct costs.

We will base our tax analysis and conclusions on the facts you provide to us, and will not independently verify those facts. We will review the applicable tax law, tax regulations, and other tax authorities, all of which are subject to change. At your request, we will provide a memorandum of our conclusions. Written

advice provided by us is for your information and use only and is not to be provided to any third party without our express written consent.

Unless we are separately engaged to do so, we will not continuously monitor and update our advice for subsequent changes or modifications to the tax law and regulations, or to the related judicial and administrative interpretations.

<b>Tax Compliance Services or Form Description</b>	<b>Fee Detail</b>
IRS Form 990 – Return of Organization Exempt from Income Tax	\$4,500
State Corporate Income Tax Form(s) (same states as filed in the prior year, if additional states are needed you and CLA will connect before time and expenses are incurred)	fee per Form
Other 990 related tax compliance service (if applicable)	Time and expense incurred

Our customary billing practice is to invoice up to 50% of the estimated professional services fees upon receipt of your tax return information, or upon the preparation of an application for an extension of time to file your tax return(s) if earlier. We will continue to periodically bill for our time as work progresses.

Our professional fee reflects that, if needed, CLA will provide you with first and second drafts of each return or filing. Additional drafts requested by you may result in additional professional fees.

Additional charges may apply if you request a paper copy of your return(s), your circumstances are complex, changes to the tax law occur, or unexpected circumstances require additional time. We may apply a 20% surcharge (based on prior year invoice) if you do not provide accurate and complete tax information at least 60 days prior to the extended federal filing deadline, and an additional 5% surcharge for each and every two-week period thereafter until accurate and complete tax information is provided.

We will also bill for expenses (including travel, report production, word processing, postage, internal and administrative charges, etc.) plus a technology and client support fee of five percent (5%) of all professional fees billed. Our invoices, including applicable state and local taxes, will be rendered as work progresses and are payable on presentation.

**Termination of agreement**

Either party (you or CLA) may terminate this SOW at any time by giving written notice to the other party. In that event, the provisions of this SOW and the MSA shall continue to apply to all services rendered prior to termination.

**Agreement**

We appreciate the opportunity to provide the services described in this SOW related to the MSA. All terms

and provisions of the MSA shall apply to these services. If you agree with the terms of this SOW, please sign below to indicate your acknowledgement and understanding of, and agreement with, this SOW.

**CliftonLarsonAllen LLP**

Lili Huang

Principal

[lili.huang@claconnect.com](mailto:lili.huang@claconnect.com)

DO NOT SIGN PDF -  
PLEASE USE LINK  
IN EMAIL

**Accepted on behalf of:**

CLA  
CLA

*Lili Huang*

Lili Huang, Principal

SIGNED 2/27/2026, 3:22:36 PM PST

**Client**  
Bridges Charter School

SIGN:

Kelly Simon, Executive Director

DATE:

DO NOT SIGN PDF -  
PLEASE USE LINK  
IN EMAIL



February 27, 2026

### ***Statement of Work - Audit Services***

This agreement constitutes a statement of work ("SOW") under the master service agreement ("MSA") dated March 23, 2023, or superseding MSA, made by and between CliftonLarsonAllen LLP ("CLA," "we," "us," and "our") and Bridges Charter School ("you," "your," or "the entity"). We are pleased to confirm our understanding of the terms and objectives of our engagement and the nature and limitations of the services CLA will provide for the entity as of and for the year ended June 30, 2026.

Lili Huang is responsible for the performance of the audit engagement. Per Education Code Section 41020(f)(2), there is a limit of six consecutive years for any firm where the principal of the audit and the reviewing principal have been the same in each of those years. This is the first year Lili Huang will be the engagement principal.

#### **Scope of audit services**

We will audit the financial statements of Bridges Charter School, which comprise the financial statements identified below, and the related notes to the financial statements (collectively, the "financial statements") as of and for the year ended June 30, 2026.

The statement of financial position and the related statements of activities, functional expenses and cash flows for the year then ended, and the related notes to the financial statements.

We will also evaluate and report on the presentation of the supplementary information accompanying the financial statements in relation to the financial statements as a whole.

#### **Nonaudit services**

We will also provide the following nonaudit services:

- Preparation of your financial statements and the related notes.
- Preparation of the supplementary information.
- Preparation of adjusting journal entries, as needed.
- Preparation of the informational tax returns.

#### **Audit objectives**

The objectives of our audit of the financial statements are to obtain reasonable assurance about whether the

financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion about whether your financial statements are fairly presented, in all material respects, in conformity with accounting principles generally accepted in the United States of America (U.S. GAAP). Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with auditing standards generally accepted in the United States of America (U.S. GAAS) will always detect a material misstatement when it exists. Misstatements, including omissions, can arise from fraud or error and are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

Our audit will be conducted in accordance with U.S. GAAS and the standards for financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States and the 2025-2026 Guide for Annual Audits of K-12 Local Education Agencies and State Compliance Reporting, published by the Education Audit Appeals Panel (State Audit Guide). Those standards require us to be independent of the entity and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. Our audit will include tests of your accounting records and other procedures we consider necessary to enable us to express such an opinion.

We will also perform procedures to enable us to express an opinion on whether the supplementary information (as identified above) accompanying the financial statements is fairly stated, in all material respects, in relation to the financial statements as a whole.

We will issue a written report upon completion of our audit of your financial statements.

We will provide an opinion (or disclaimer of opinion) on compliance with requirements described in the 2025-26 Guide for Annual Audits of K-12 Local Education Agencies and State Compliance Reporting, published by the Education Audit Appeals Panel. The State Compliance report will include a paragraph that states that the purpose of the report over compliance is to express an opinion on compliance with the types of requirements described in the 2025-26 Guide for Annual Audits of K-12 Local Education Agencies and State Compliance Reporting; however, that the audit does not provide a legal determination of the entity's compliance.

The state compliance report on internal control over compliance will include a paragraph that states that the purpose of the report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the State Audit Guide.

Circumstances may arise in which our report may differ from its expected form and content based on the results of our audit. Depending on the nature of these circumstances, it may be necessary for us to modify our opinion, add an emphasis-of-matter or other-matter paragraph to our auditors' report, or if necessary, withdraw from the engagement. If our opinion is other than unmodified, we will discuss the reasons with you in advance. If circumstances occur related to the condition of your records, the availability of sufficient, appropriate audit evidence, or the existence of a significant risk of material misstatement of the financial statements caused by error, fraudulent financial reporting, or misappropriation of assets, which in our professional judgment prevent us from completing the audit or forming an opinion on the financial

statements, we retain the right to take any course of action permitted by professional standards, including declining to express an opinion or issue a report, or withdrawing from the engagement.

We will also provide a report (which does not include an opinion) on internal control over financial reporting and on compliance with the provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a material effect on the financial statements, as required by *Government Auditing Standards*. The report on internal control over financial reporting and on compliance and other matters will include a paragraph that states (1) that the purpose of the report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance, and (2) that the report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. The paragraph will also state that the report is not suitable for any other purpose. If during our audit we become aware that the entity is subject to an audit requirement that is not encompassed in the terms of this engagement, we will communicate to management and those charged with governance that an audit conducted in accordance with U.S. GAAS and the standards for financial audits contained in *Government Auditing Standards* may not satisfy the relevant legal, regulatory, or contractual requirements.

It is our understanding that our auditors' report will be included in your annual report which is comprised of Local Education Agency Organization Structure and that your annual report will be issued concurrent with the financial statement audit. Our responsibility for other information included in your annual report does not extend beyond the financial information identified in our opinion on the financial statements. We have no responsibility for determining whether such other information is properly stated and do not have an obligation to perform any procedures to corroborate other information contained in your annual report. We are required by professional standards to read the other information and consider whether a material inconsistency exists between the other information and the financial statements because the credibility of the financial statements and our auditors' report thereon may be undermined by material inconsistencies between the audited financial statements and other information. If, based on the work performed, we conclude that an uncorrected material misstatement of the other information exists, we are required to describe it in our report.

### **Auditor responsibilities, procedures, and limitations**

We will conduct our audit in accordance with U.S. GAAS and the standards for financial audits contained in *Government Auditing Standards* and the State Audit Guide.

Those standards require that we exercise professional judgment and maintain professional skepticism throughout the planning and performance of the audit. As part of our audit, we will:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and evaluate whether audit evidence obtained is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of the entity and its environment, including the system of internal control, relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. However, we will communicate to you in writing any significant deficiencies or material weaknesses in internal control relevant to the audit of the financial statements that we have identified during the audit.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements, including the amounts and disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Conclude, based on our evaluation of audit evidence obtained, whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the entity's ability to continue as a going concern for a reasonable period of time.

Although our audit planning has not been concluded and modifications may be made, we have identified the following significant risk(s) of material misstatement as part of our audit planning:

- Management Override of Controls
- Revenue Recognition

There is an unavoidable risk, because of the inherent limitations of an audit, together with the inherent limitations of internal control, that some material misstatements may not be detected, even though the audit is properly planned and performed in accordance with U.S. GAAS, *Government Auditing Standards*, and the State Audit Guide. Because we will not perform a detailed examination of all transactions, material misstatements, whether from (1) errors, (2) fraudulent financial reporting, (3) misappropriation of assets, or (4) violations of laws or governmental regulations that are attributable to the entity or to acts by management or employees acting on behalf of the entity, may not be detected. Because the determination of waste and abuse is subjective, *Government Auditing Standards* do not require auditors to perform specific procedures to detect waste or abuse in financial audits nor do they expect auditors to provide reasonable assurance of detecting waste or abuse.

In addition, an audit is not designed to detect immaterial misstatements or violations of laws or governmental regulations that do not have a direct and material effect on the financial statements. However, we will inform the appropriate level of management and those charged with governance of any material errors, fraudulent financial reporting, or misappropriation of assets that come to our attention. We will also inform the appropriate level of management and those charged with governance of any violations of laws or governmental regulations that come to our attention, unless clearly inconsequential.

Tests of controls may be performed to test the effectiveness of certain controls that we consider relevant to preventing and detecting fraud or errors that are material to the financial statements and to preventing and detecting misstatements resulting from noncompliance with provisions of laws, regulations, contracts, and grant agreements that have a material effect on the financial statements. Our tests, if performed, will be less in scope than would be necessary to render an opinion on internal control and, accordingly, no opinion will

be expressed in our report on internal control issued pursuant to *Government Auditing Standards*. An audit is not designed to provide assurance on internal control or to identify deficiencies, significant deficiencies, or material weaknesses in internal control. However, we will communicate to you in writing significant deficiencies or material weaknesses in internal control relevant to the audit of the financial statements that we identify during the audit that are required to be communicated under AICPA professional standards, *Government Auditing Standards*, and the State Audit Guide.

As part of obtaining reasonable assurance about whether the financial statements are free of material misstatement, we will perform tests of the entity's compliance with the provisions of laws, regulations, contracts, and grant agreements that have a material effect on the financial statements. However, the objective of our audit will not be to provide an opinion on overall compliance and we will not express such an opinion in our report on compliance issued pursuant to *Government Auditing Standards*.

We will include in our report on internal control over financial reporting and on compliance relevant information about any identified or suspected instances of fraud and any identified or suspected noncompliance with provisions of laws, regulations, contracts, or grant agreements that may have occurred that are required to be communicated under *Government Auditing Standards*.

The California Department of Education and State Controller's Office requires that we also plan and perform the audit to obtain reasonable assurance about whether the auditee has complied with state statutes and regulations. Our procedures will consist of tests of transactions and other applicable procedures described in the State Audit Guide for the types of compliance requirements applicable to the entity. The purpose of these procedures will be to express an opinion on the entity's compliance with requirements applicable to the State Audit Guide.

Our responsibility as auditors is limited to the period covered by our audit and does not extend to any later periods for which we are not engaged as auditors.

### **Management responsibilities**

Our audit will be conducted on the basis that you (management and, when appropriate, those charged with governance) acknowledge and understand that you have certain responsibilities that are fundamental to the conduct of an audit.

You are responsible for the preparation and fair presentation of the financial statements in accordance with U.S. GAAP.

Management's responsibilities include the selection and application of accounting principles; recording and reflecting all transactions in the financial statements; determining the reasonableness of significant accounting estimates included in the financial statements; adjusting the financial statements to correct material misstatements; and confirming to us in the management representation letter that the effects of any uncorrected misstatements aggregated by us during the current engagement and pertaining to the latest period presented are immaterial, both individually and in the aggregate, to the financial statements taken as a whole. In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the entity's ability

to continue as a going concern for one year after the date the financial statements are available to be issued.

Management is responsible for compliance with applicable laws and regulations and the provisions of contracts and grant agreements, including compliance with state statutes, regulations, and the terms and conditions of state awards applicable to the entity's state programs. Your responsibilities also include identifying significant contractor relationships in which the contractor has responsibility for state compliance and for the accuracy and completeness of that information.

You are responsible for the design, implementation, and maintenance of effective internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error, including evaluating and monitoring ongoing activities and safeguarding assets to help ensure that appropriate goals and objectives are met. You are responsible for the design, implementation, and maintenance of internal controls to prevent and detect fraud; assessing the risk that the financial statements may be materially misstated as a result of fraud; and for informing us about all known or suspected fraud affecting the entity involving (1) management, (2) employees who have significant roles in internal control, and (3) others where the fraud could have a material effect on the financial statements. Your responsibilities include informing us of your knowledge of any allegations of fraud or suspected fraud affecting the entity received in communications from employees, former employees, grantors, regulators, or others. In addition, you are responsible for implementing systems designed to achieve compliance with applicable laws and regulations and the provisions of contracts and grant agreements; identifying and ensuring that the entity complies with applicable laws, regulations, contracts, and grant agreements; and informing us of all instances of identified or suspected noncompliance whose effects on the financial statements should be considered. You are responsible for taking timely and appropriate steps to remedy any fraud and noncompliance with provisions of laws, regulations, contracts, grant agreements, and State Audit Guide that we may report.

You are responsible for providing us with (1) access to all information of which you are aware that is relevant to the preparation and fair presentation of the financial statements, including amounts and disclosures, such as records, documentation, identification of all related parties and all related-party relationships and transactions, and other matters, and for the accuracy and completeness of that information (including information from within and outside of the general and subsidiary ledgers); (2) access to personnel, accounts, books, records, supporting documentation, and other information as needed to perform an audit under the State Audit Guide; and (3) unrestricted access to persons within the entity from whom we determine it necessary to obtain audit evidence.

You agree to inform us of events occurring or facts discovered subsequent to the date of the financial statements that may affect the financial statements.

Management is responsible for the preparation of the supplementary information in accordance with U.S. GAAP. You agree to include our report on the supplementary information in any document that contains, and indicates that we have reported on, the supplementary information. You also agree to include the audited financial statements with any presentation of the supplementary information that includes our report thereon or make the audited financial statements readily available to users of the supplementary information no later than the date the supplementary information is issued with our report thereon. You agree to provide us written representations related to the presentation of the supplementary information.

Management is responsible for the preparation of other information included in your annual report. You agree to provide the final version of such information to us in a timely manner, and if possible, prior to the date of our auditors' report. If the other information included in your annual report will not be available until after the date of our auditors' report on the financial statements, you agree to provide written representations indicating that (1) the information is consistent with the financial statements, (2) the other information does not contain material misstatements, and (3) the final version of the documents will be provided to us when available, and prior to issuance of the annual report by the entity, so that we can complete the procedures required by professional standards. Management agrees to correct material inconsistencies that we may identify. You agree to include our auditors' report in any document containing financial statements that indicates that such financial statements have been audited by us.

Management is responsible for providing us with a written confirmation concerning representations made by you and your staff to us in connection with the audit. During our engagement, we will request information and explanations from you regarding, among other matters, the entity's operations, internal control, future plans, specific transactions, and accounting systems and procedures. The procedures we will perform during our engagement and the conclusions we reach as a basis for our report will be heavily influenced by the representations that we receive in the representation letter and otherwise from you. Accordingly, inaccurate, incomplete, or false representations could cause us to expend unnecessary effort or could cause a material fraud or error to go undetected by our procedures. In view of the foregoing, you agree that we shall not be responsible for any misstatements in the entity's financial statements that we may fail to detect as a result of misrepresentations made to us by you.

Management is responsible for establishing and maintaining a process for tracking the status of audit findings and recommendations. Management is also responsible for identifying and providing report copies to us of previous financial audits, attestation engagements, performance audits, or other studies related to the objectives discussed in the "Audit objectives" section of this letter. This responsibility includes relaying to us corrective actions taken to address significant findings and recommendations resulting from those audits, attestation engagements, performance audits, or other engagements or studies. You are also responsible for providing management's views on our current findings, conclusions, and recommendations, as well as your planned corrective actions for the report, and for the timing and format for providing that information.

### **Responsibilities and limitations related to nonaudit services**

For all nonaudit services we may provide to you, management agrees to assume all management responsibilities; oversee the services by designating an individual, preferably within senior management, who possesses suitable skill, knowledge, and/or experience to understand and oversee the services; evaluate the adequacy and results of the services; and accept responsibility for the results of the services. Management is also responsible for ensuring that your data and records are complete and that you have received sufficient information to oversee the services.

### **Use of financial statements**

Should you decide to include or incorporate by reference these financial statements and our auditors' report(s) thereon in a future private placement or other offering of equity or debt securities, you agree that we are under no obligation to re-issue our report or provide consent for the use of our report in such a

registration or offering document. We will determine, at our sole discretion, whether we will re-issue our report or provide consent for the use of our report only after we have performed the procedures we consider necessary in the circumstances. If we decide to re-issue our report or consent to the use of our report, we will be required to perform certain procedures including, but not limited to, (a) reading other information incorporated by reference in the registration statement or other offering document and (b) subsequent event procedures. These procedures will be considered an engagement separate and distinct from our audit engagement, and we will bill you separately. If we decide to re-issue our report or consent to the use of our report, you agree that we will be included on each distribution of draft offering materials and we will receive a complete set of final documents. If we decide not to re-issue our report or decide to withhold our consent to the use of our report, you may be required to engage another firm to audit periods covered by our audit reports, and that firm will likely bill you for its services. While the successor auditor may request access to our workpapers for those periods, we are under no obligation to permit such access.

If the parties (i.e., you and CLA) agree that CLA will not be involved with your official statements related to municipal securities filings or other offering documents, we will require that any official statements or other offering documents issued by you with which we are not involved clearly indicate that CLA is not involved with the contents of such documents. Such disclosure should read as follows:

CliftonLarsonAllen LLP, our independent auditor, has not been engaged to perform and has not performed, since the date of its report included herein, any procedures on the financial statements addressed in that report. CliftonLarsonAllen LLP also has not performed any procedures relating to this offering document.

With regard to the electronic dissemination of audited financial statements, including financial statements published electronically on your website or submitted on a regulator website, you understand that electronic sites are a means to distribute information and, therefore, we are not required to read the information contained in those sites or to consider the consistency of other information in the electronic site with the original document.

We may issue preliminary draft financial statements to you for your review. Any preliminary draft financial statements should not be relied on or distributed.

### **Engagement administration and other matters**

We expect to begin our audit on approximately April 1, 2026.

We understand that your employees will prepare all confirmations, account analyses, and audit schedules we request and will locate any documents or invoices selected by us for testing. A list of information we expect to need for our audit and the dates required will be provided in a separate communication.

We will provide copies of our reports to the entity; however, management is responsible for distribution of the reports and the financial statements. Unless restricted by law or regulation, or containing confidential or sensitive information, copies of our reports are to be made available for public inspection.

The audit documentation for this engagement is the property of CLA and constitutes confidential

information. However, we may be requested to make certain audit documentation available to regulatory bodies pursuant to authority given to it by law or regulation. If requested, access to such audit documentation will be provided under the supervision of CLA’s personnel. Furthermore, upon request, we may provide copies of selected audit documentation to those regulators. The regulators may intend, or decide, to distribute the copies of information contained therein to others, including other governmental agencies.

The audit documentation for this engagement will be retained for a minimum of seven years after the report release date or for any additional period requested by a regulator. If we are aware that a federal or state awarding agency, pass-through entity, or auditee is contesting an audit finding, we will contact the party(ies) contesting the audit finding for guidance prior to destroying the audit documentation.

Professional standards require us to be independent with respect to you in the performance of these services. Any discussion that you have with our personnel regarding potential employment with you could impair our independence with respect to this engagement. Therefore, we request that you inform us prior to any such discussions so that we can implement appropriate safeguards to maintain our independence and objectivity. Further, any employment offers to any staff members working on this engagement without our prior knowledge may require substantial additional procedures to ensure our independence. You will be responsible for any additional costs incurred to perform these procedures.

Our audit engagement ends on delivery of our signed report. Any additional services that might be requested will be a separate, new engagement. The terms and conditions of that new engagement will be governed by a new, specific SOW for that service.

*Government Auditing Standards* require that we make our most recent external peer review report publicly available. The report is posted on our website at [www.CLAconnect.com/Aboutus/](http://www.CLAconnect.com/Aboutus/).

**Fees**

Our professional fee is \$19,500.00. We will also bill for expenses (including travel, report production, word processing, postage, internal and administrative charges, etc.) plus a technology and client support fee of five percent (5%) of all professional fees billed. This estimate is based on anticipated cooperation from your personnel and their assistance with locating requested documents and preparing requested schedules. If the requested items are not available on the dates required or are not accurate, the fees and expenses will likely be higher. Our invoices, including applicable state and local taxes, will be rendered as work progresses and are payable on presentation.

There is a ten percent withholding clause per Education Code 14505.

**Bill to be mailed on**

March 2026

June 2026

November 2026

**Amount to be billed**

One-third of our professional fees

One-third of our professional fees

One-third of our professional fees

Estimated fees based on the 2025-26 State Audit Guide dated July 1, 2025.

**Unexpected circumstances**

We will advise you if unexpected circumstances require significant additional procedures resulting in a substantial increase in the fee estimate.

**Changes in accounting and audit standards**

Standard setters and regulators continue to evaluate and modify standards. Such changes may result in new or revised financial reporting and disclosure requirements or expand the nature, timing, and scope of the activities we are required to perform. To the extent that the amount of time required to provide the services described in the SOW increases due to such changes, our fee may need to be adjusted. We will discuss such circumstances with you prior to performing the additional work.

**Agreement**

We appreciate the opportunity to provide the services described in this SOW related to the MSA. All terms and provisions of the MSA shall apply to these services. If you agree with the terms of this SOW, please sign below to indicate your acknowledgement and understanding of, and agreement with, this SOW.

Sincerely,

**CliftonLarsonAllen LLP**

**Response:**

This letter correctly sets forth the understanding of Bridges Charter School.

DO NOT SIGN PDF  
PLEASE USE LINK  
IN EMAIL

CLA  
CLA

*Lili Huang*

Lili Huang, Principal

SIGNED 2/27/2026, 3:46:25 PM PST

**Client**  
Bridges Charter School

SIGN:

Kelly Simon, Executive Director

DATE:

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# Coversheet

## 2nd Interim Budget

**Section:** VII. Business and Operations  
**Item:** B. 2nd Interim Budget  
**Purpose:** Vote  
**Submitted by:**  
**Related Material:** B - 2nd Interim Budget - Bridges Form 62.pdf  
B - 2nd Interim Budget - Bridges Reporting Binder for VCOE.pdf

Description	Resource Codes	Object Codes	Original Budget (A)	Board Approved Operating Budget (B)	Actuals To Date (C)	Projected Year Totals (D)	Difference (Col B & D) (E)	% Diff Column B & D (F)
<b>A. REVENUES</b>								
1) LCFF Sources		8010-8099	4,651,319.00	4,696,511.53	1,973,189.00	4,710,589.53	14,078.00	0.3%
2) Federal Revenue		8100-8299	195,799.00	195,799.00	25,024.04	243,096.80	47,297.80	24.2%
3) Other State Revenue		8300-8599	446,959.00	827,754.62	378,763.05	828,394.54	639.92	0.1%
4) Other Local Revenue		8600-8799	414,690.00	109,574.13	68,285.67	171,900.13	62,326.00	56.9%
5) TOTAL, REVENUES			5,708,767.00	5,829,639.28	2,445,261.76	5,953,981.00		
<b>B. EXPENSES</b>								
1) Certificated Salaries		1000-1999	2,336,930.00	2,324,560.96	1,367,884.53	2,435,578.06	(111,017.10)	-4.8%
2) Classified Salaries		2000-2999	766,020.00	721,586.53	420,112.33	696,802.20	24,784.33	3.4%
3) Employee Benefits		3000-3999	1,216,418.00	1,234,742.96	683,072.90	1,251,280.49	(16,537.53)	-1.3%
4) Books and Supplies		4000-4999	423,137.00	417,022.00	202,437.99	400,022.40	16,999.60	4.1%
5) Services and Other Operating Expenses		5000-5999	1,183,667.00	1,175,192.77	646,126.51	1,145,525.17	29,667.60	2.5%
6) Depreciation and Amortization		6000-6999	19,549.00	19,549.00	11,871.31	19,549.00	0.00	0.0%
7) Other Outgo (excluding Transfers of Indirect Costs)		7100-7299,7400-7499	0.00	0.00	0.00	0.00	0.00	0.0%
8) Other Outgo - Transfers of Indirect Costs		7300-7399	0.00	0.00	0.00	0.00	0.00	0.0%
9) TOTAL, EXPENSES			5,945,721.00	5,892,654.22	3,331,505.57	5,948,757.32		
<b>C. EXCESS (DEFICIENCY) OF REVENUES OVER EXPENSES BEFORE OTHER FINANCING SOURCES AND USES (A5 - B9)</b>			(236,954.00)	(63,014.94)	(886,243.81)	5,223.68		
<b>D. OTHER FINANCING SOURCES/USES</b>								
1) Interfund Transfers								
a) Transfers In		8900-8929	0.00	0.00	0.00	0.00	0.00	0.0%
b) Transfers Out		7600-7629	0.00	0.00	0.00	0.00	0.00	0.0%
2) Other Sources/Uses								
a) Sources		8930-8979	0.00	0.00	0.00	0.00	0.00	0.0%
b) Uses		7630-7699	0.00	0.00	0.00	0.00	0.00	0.0%
3) Contributions		8980-8999	0.00	0.00	0.00	0.00	0.00	0.0%
4) TOTAL, OTHER FINANCING SOURCES/USES			0.00	0.00	0.00	0.00		
<b>E. NET INCREASE (DECREASE) IN NET POSITION (C + D4)</b>			(236,954.00)	(63,014.94)	(886,243.81)	5,223.68		
<b>F. NET POSITION</b>								
1) Beginning Net Position								
a) As of July 1 - Unaudited		9791	1,945,296.00	2,199,444.71		2,199,444.71	0.00	0.0%
b) Audit Adjustments		9793	0.00	0.00		292,092.33	292,092.33	New
c) As of July 1 - Audited (F1a + F1b)			1,945,296.00	2,199,444.71		2,491,537.04		
d) Other Restatements		9795	0.00	0.00		0.00	0.00	0.0%
e) Adjusted Beginning Net Position (F1c + F1d)			1,945,296.00	2,199,444.71		2,491,537.04		
2) Ending Net Position, June 30 (E + F1e)			1,708,342.00	2,136,429.77		2,496,760.72		
Components of Ending Net Position								
a) Net Investment in Capital Assets		9796	261,868.00	167,540.31		172,540.31		
b) Restricted Net Position		9797	248,516.00	0.00		247,067.91		
c) Unrestricted Net Position		9790	1,197,958.00	1,968,889.46		2,077,152.50		
<b>LCFF SOURCES</b>								
Principal Apportionment								
State Aid - Current Year		8011	1,187,268.00	1,197,453.13	520,628.00	1,202,626.79	5,173.66	0.4%
Education Protection Account State Aid - Current Year		8012	80,570.00	80,164.00	39,445.00	80,368.00	204.00	0.3%
State Aid - Prior Years		8019	0.00	0.00	0.00	0.00	0.00	0.0%
LCFF Transfers								
Unrestricted LCFF Transfers - Current Year	0000	8091	0.00	0.00	0.00	0.00	0.00	0.0%
All Other LCFF Transfers - Current Year	All Other	8091	0.00	0.00	0.00	0.00	0.00	0.0%

Description	Resource Codes	Object Codes	Original Budget (A)	Board Approved Operating Budget (B)	Actuals To Date (C)	Projected Year Totals (D)	Difference (Col B & D) (E)	% Diff Column B & D (F)
Transfers to Charter Schools in Lieu of Property Taxes		8096	3,383,481.00	3,418,894.40	1,413,116.00	3,427,594.74	8,700.34	0.3%
Property Taxes Transfers		8097	0.00	0.00	0.00	0.00	0.00	0.0%
LCFF Transfers - Prior Years		8099	0.00	0.00	0.00	0.00	0.00	0.0%
TOTAL, LCFF SOURCES			4,651,319.00	4,696,511.53	1,973,189.00	4,710,589.53	14,078.00	0.3%
<b>FEDERAL REVENUE</b>								
Maintenance and Operations		8110	0.00	0.00	0.00	0.00	0.00	0.0%
Special Education Entitlement		8181	99,973.00	99,973.00	0.00	99,973.00	0.00	0.0%
Special Education Discretionary Grants		8182	0.00	0.00	0.00	0.00	0.00	0.0%
Child Nutrition Programs		8220	58,229.00	58,229.00	12,590.42	58,229.00	0.00	0.0%
Donated Food Commodities		8221	0.00	0.00	0.00	0.00	0.00	0.0%
Interagency Contracts Between LEAs		8285	0.00	0.00	0.00	0.00	0.00	0.0%
Title I, Part A, Basic	3010	8290	22,474.00	22,474.00	0.00	26,345.00	3,871.00	17.2%
Title I, Part D, Local Delinquent Programs	3025	8290	0.00	0.00	0.00	0.00	0.00	0.0%
Title II, Part A, Supporting Effective Instruction	4035	8290	5,123.00	5,123.00	2,525.00	5,816.00	693.00	13.5%
Title III, Immigrant Student Program	4201	8290	0.00	0.00	0.00	0.00	0.00	0.0%
Title III, English Learner Program	4203	8290	0.00	0.00	0.00	0.00	0.00	0.0%
Public Charter Schools Grant Program (PCSGP)	4610	8290	0.00	0.00	0.00	0.00	0.00	0.0%
Other Every Student Succeeds Act	3040, 3060, 3061, 3150, 3155, 3182, 4037, 4124, 4126, 4127, 5630	8290	10,000.00	10,000.00	0.00	10,000.00	0.00	0.0%
Career and Technical Education	3500-3599	8290	0.00	0.00	0.00	0.00	0.00	0.0%
All Other Federal Revenue	All Other	8290	0.00	0.00	9,908.62	42,733.80	42,733.80	New
TOTAL, FEDERAL REVENUE			195,799.00	195,799.00	25,024.04	243,096.80	47,297.80	24.2%
<b>OTHER STATE REVENUE</b>								
Other State Apportionments								
Special Education Master Plan								
Current Year	6500	8311	0.00	292,290.00	146,070.00	292,290.00	0.00	0.0%
Prior Years	6500	8319	0.00	0.00	0.00	0.00	0.00	0.0%
All Other State Apportionments - Current Year	All Other	8311	0.00	0.00	0.00	0.00	0.00	0.0%
All Other State Apportionments - Prior Years	All Other	8319	0.00	0.00	0.00	0.00	0.00	0.0%
Child Nutrition Programs		8520	173,411.00	173,411.00	35,935.05	173,411.00	0.00	0.0%
Mandated Costs Reimbursements		8550	7,913.00	8,189.00	8,094.00	8,189.00	0.00	0.0%
Lottery - Unrestricted and Instructional Materials		8560	114,867.00	113,878.73	0.00	114,549.19	670.46	0.6%
Expanded Learning Opportunities Program (ELO-P)	2600	8590	71,484.00	105,858.89	46,000.00	98,142.35	(7,716.54)	-7.3%
After School Education and Safety (ASES)	6010	8590	0.00	0.00	0.00	0.00	0.00	0.0%
Charter School Facility Grant	6030	8590	0.00	0.00	0.00	0.00	0.00	0.0%
Drug/Alcohol/Tobacco Funds	6690, 6695	8590	0.00	0.00	0.00	0.00	0.00	0.0%
California Clean Energy Jobs Act	6230	8590	0.00	0.00	0.00	0.00	0.00	0.0%
Career Technical Education Incentive Grant Program	6387	8590	0.00	0.00	0.00	0.00	0.00	0.0%
Arts and Music in Schools (Prop 28)	6770	8590	46,313.00	58,800.00	27,084.00	58,800.00	0.00	0.0%
Specialized Secondary	7370	8590	0.00	0.00	0.00	0.00	0.00	0.0%
All Other State Revenue	All Other	8590	32,971.00	75,327.00	115,580.00	83,013.00	7,686.00	10.2%
TOTAL, OTHER STATE REVENUE			446,959.00	827,754.62	378,763.05	828,394.54	639.92	0.1%
<b>OTHER LOCAL REVENUE</b>								

Description	Resource Codes	Object Codes	Original Budget (A)	Board Approved Operating Budget (B)	Actuals To Date (C)	Projected Year Totals (D)	Difference (Col B & D) (E)	% Diff Column B & D (F)
Sales								
Sale of Equipment/Supplies		8631	0.00	0.00	0.00	0.00	0.00	0.0%
Sale of Publications		8632	0.00	0.00	0.00	0.00	0.00	0.0%
Food Service Sales		8634	0.00	0.00	0.00	0.00	0.00	0.0%
All Other Sales		8639	0.00	0.00	0.00	0.00	0.00	0.0%
Leases and Rentals		8650	0.00	0.00	0.00	0.00	0.00	0.0%
Interest		8660	0.00	574.13	234.44	574.13	0.00	0.0%
Net Increase (Decrease) in the Fair Value of Investments		8662	0.00	0.00	0.00	0.00	0.00	0.0%
Fees and Contracts								
Child Development Parent Fees		8673	0.00	6,000.00	5,057.02	6,000.00	0.00	0.0%
Transportation Fees From Individuals		8675	0.00	0.00	0.00	0.00	0.00	0.0%
Interagency Services		8677	0.00	0.00	0.00	0.00	0.00	0.0%
All Other Fees and Contracts		8689	0.00	0.00	0.00	0.00	0.00	0.0%
Other Local Revenue								
All Other Local Revenue		8699	122,400.00	103,000.00	62,994.21	165,326.00	62,326.00	60.5%
Tuition		8710	0.00	0.00	0.00	0.00	0.00	0.0%
All Other Transfers In		8781-8783	0.00	0.00	0.00	0.00	0.00	0.0%
Transfers of Apportionments								
Special Education SELPA Transfers								
From Districts or Charter Schools	6500	8791	0.00	0.00	0.00	0.00	0.00	0.0%
From County Offices	6500	8792	292,290.00	0.00	0.00	0.00	0.00	0.0%
From JPAs	6500	8793	0.00	0.00	0.00	0.00	0.00	0.0%
Other Transfers of Apportionments								
From Districts or Charter Schools	All Other	8791	0.00	0.00	0.00	0.00	0.00	0.0%
From County Offices	All Other	8792	0.00	0.00	0.00	0.00	0.00	0.0%
From JPAs	All Other	8793	0.00	0.00	0.00	0.00	0.00	0.0%
All Other Transfers In from All Others		8799	0.00	0.00	0.00	0.00	0.00	0.0%
<b>TOTAL, OTHER LOCAL REVENUE</b>			<b>414,690.00</b>	<b>109,574.13</b>	<b>68,285.67</b>	<b>171,900.13</b>	<b>62,326.00</b>	<b>56.9%</b>
<b>TOTAL, REVENUES</b>			<b>5,708,767.00</b>	<b>5,829,639.28</b>	<b>2,445,261.76</b>	<b>5,953,981.00</b>		
<b>CERTIFICATED SALARIES</b>								
Certificated Teachers' Salaries		1100	1,860,905.00	1,845,978.76	1,068,732.97	1,930,267.37	(84,288.61)	-4.6%
Certificated Pupil Support Salaries		1200	72,313.00	78,867.20	56,992.77	105,595.69	(26,728.49)	-33.9%
Certificated Supervisors' and Administrators' Salaries		1300	403,712.00	399,715.00	242,158.79	399,715.00	0.00	0.0%
Other Certificated Salaries		1900	0.00	0.00	0.00	0.00	0.00	0.0%
<b>TOTAL, CERTIFICATED SALARIES</b>			<b>2,336,930.00</b>	<b>2,324,560.96</b>	<b>1,367,884.53</b>	<b>2,435,578.06</b>	<b>(111,017.10)</b>	<b>-4.8%</b>
<b>CLASSIFIED SALARIES</b>								
Classified Instructional Salaries		2100	457,524.00	417,864.71	247,289.51	393,080.38	24,784.33	5.9%
Classified Support Salaries		2200	126,738.00	126,910.41	74,711.93	126,910.41	0.00	0.0%
Classified Supervisors' and Administrators' Salaries		2300	0.00	74,916.00	45,409.32	74,916.00	0.00	0.0%
Clerical, Technical and Office Salaries		2400	181,758.00	89,895.41	52,701.57	89,895.41	0.00	0.0%
Other Classified Salaries		2900	0.00	12,000.00	0.00	12,000.00	0.00	0.0%
<b>TOTAL, CLASSIFIED SALARIES</b>			<b>766,020.00</b>	<b>721,586.53</b>	<b>420,112.33</b>	<b>696,802.20</b>	<b>24,784.33</b>	<b>3.4%</b>
<b>EMPLOYEE BENEFITS</b>								
STRS		3101-3102	441,584.00	443,991.15	244,376.83	465,195.42	(21,204.27)	-4.8%
PERS		3201-3202	177,583.00	193,457.35	87,562.09	186,812.67	6,644.68	3.4%
OASDI/Medicare/Alternative		3301-3302	89,079.00	88,907.49	51,268.81	88,621.26	286.23	0.3%
Health and Welfare Benefits		3401-3402	471,700.00	471,699.99	268,769.84	471,699.99	0.00	0.0%
Unemployment Insurance		3501-3502	1,564.00	1,523.07	1,439.96	2,888.64	(1,365.57)	-89.7%
Workers' Compensation		3601-3602	34,908.00	34,908.01	28,628.82	34,907.98	.03	0.0%

Description	Resource Codes	Object Codes	Original Budget (A)	Board Approved Operating Budget (B)	Actuals To Date (C)	Projected Year Totals (D)	Difference (Col B & D) (E)	% Diff Column B & D (F)
OPEB, Allocated		3701-3702	0.00	0.00	0.00	0.00	0.00	0.0%
OPEB, Active Employees		3751-3752	0.00	0.00	0.00	0.00	0.00	0.0%
Other Employee Benefits		3901-3902	0.00	255.90	1,026.55	1,154.53	(898.63)	-351.2%
<b>TOTAL, EMPLOYEE BENEFITS</b>			<b>1,216,418.00</b>	<b>1,234,742.96</b>	<b>683,072.90</b>	<b>1,251,280.49</b>	<b>(16,537.53)</b>	<b>-1.3%</b>
<b>BOOKS AND SUPPLIES</b>								
Approved Textbooks and Core Curricula Materials		4100	19,685.00	13,685.00	5,698.00	9,685.00	4,000.00	29.2%
Books and Other Reference Materials		4200	0.00	2,000.00	1,076.26	2,000.00	0.00	0.0%
Materials and Supplies		4300	182,343.00	123,228.00	110,715.37	148,228.40	(25,000.40)	-20.3%
Noncapitalized Equipment		4400	12,599.00	69,599.00	12,971.41	31,599.00	38,000.00	54.6%
Food		4700	208,510.00	208,510.00	71,976.95	208,510.00	0.00	0.0%
<b>TOTAL, BOOKS AND SUPPLIES</b>			<b>423,137.00</b>	<b>417,022.00</b>	<b>202,437.99</b>	<b>400,022.40</b>	<b>16,999.60</b>	<b>4.1%</b>
<b>SERVICES AND OTHER OPERATING EXPENSES</b>								
Subagreements for Services		5100	0.00	0.00	0.00	0.00	0.00	0.0%
Travel and Conferences		5200	15,025.00	10,025.00	3,410.97	10,025.00	0.00	0.0%
Dues and Memberships		5300	6,859.00	10,040.00	11,901.00	11,901.00	(1,861.00)	-18.5%
Insurance		5400-5450	73,899.00	73,899.00	61,581.00	73,899.00	0.00	0.0%
Operations and Housekeeping Services		5500	101,447.00	103,254.71	58,937.36	103,256.12	(1.41)	0.0%
Rentals, Leases, Repairs, and Noncapitalized Improvements		5600	223,889.00	223,889.16	150,852.97	231,277.68	(7,388.52)	-3.3%
Transfers of Direct Costs		5710	0.00	0.00	0.00	0.00	0.00	0.0%
Transfers of Direct Costs - Interfund		5750	0.00	0.00	0.00	0.00	0.00	0.0%
Professional/Consulting Services and Operating Expenditures		5800	746,802.00	714,093.90	344,180.47	685,348.57	28,745.33	4.0%
Communications		5900	15,746.00	39,991.00	15,262.74	29,817.80	10,173.20	25.4%
<b>TOTAL, SERVICES AND OTHER OPERATING EXPENSES</b>			<b>1,183,667.00</b>	<b>1,175,192.77</b>	<b>646,126.51</b>	<b>1,145,525.17</b>	<b>29,667.60</b>	<b>2.5%</b>
<b>DEPRECIATION AND AMORTIZATION</b>								
Depreciation Expense		6900	19,549.00	19,549.00	11,871.31	19,549.00	0.00	0.0%
Amortization Expense—Lease Assets		6910	0.00	0.00	0.00	0.00	0.00	0.0%
Amortization Expense—Subscription Assets		6920	0.00	0.00	0.00	0.00	0.00	0.0%
<b>TOTAL, DEPRECIATION AND AMORTIZATION</b>			<b>19,549.00</b>	<b>19,549.00</b>	<b>11,871.31</b>	<b>19,549.00</b>	<b>0.00</b>	<b>0.0%</b>
<b>OTHER OUTGO (excluding Transfers of Indirect Costs)</b>								
Tuition								
Tuition for Instruction Under Interdistrict Attendance Agreements		7110	0.00	0.00	0.00	0.00	0.00	0.0%
Tuition, Excess Costs, and/or Deficit Payments								
Payments to Districts or Charter Schools		7141	0.00	0.00	0.00	0.00	0.00	0.0%
Payments to County Offices		7142	0.00	0.00	0.00	0.00	0.00	0.0%
Payments to JPAs		7143	0.00	0.00	0.00	0.00	0.00	0.0%
Other Transfers Out								
All Other Transfers		7281-7283	0.00	0.00	0.00	0.00	0.00	0.0%
All Other Transfers Out to All Others		7299	0.00	0.00	0.00	0.00	0.00	0.0%
Debt Service								
Debt Service - Interest		7438	0.00	0.00	0.00	0.00	0.00	0.0%
<b>TOTAL, OTHER OUTGO (excluding Transfers of Indirect Costs)</b>			<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.0%</b>
<b>OTHER OUTGO - TRANSFERS OF INDIRECT COSTS</b>								
Transfers of Indirect Costs		7310	0.00	0.00	0.00	0.00	0.00	0.0%
Transfers of Indirect Costs - Interfund		7350	0.00	0.00	0.00	0.00	0.00	0.0%
<b>TOTAL, OTHER OUTGO - TRANSFERS OF INDIRECT COSTS</b>			<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.0%</b>
<b>TOTAL, EXPENSES</b>			<b>5,945,721.00</b>	<b>5,892,654.22</b>	<b>3,331,505.57</b>	<b>5,948,757.32</b>		

Description	Resource Codes	Object Codes	Original Budget (A)	Board Approved Operating Budget (B)	Actuals To Date (C)	Projected Year Totals (D)	Difference (Col B & D) (E)	% Diff Column B & D (F)
<b>INTERFUND TRANSFERS</b>								
<b>INTERFUND TRANSFERS IN</b>								
Other Authorized Interfund Transfers In		8919	0.00	0.00	0.00	0.00	0.00	0.0%
(a) TOTAL, INTERFUND TRANSFERS IN			0.00	0.00	0.00	0.00	0.00	0.0%
<b>INTERFUND TRANSFERS OUT</b>								
Other Authorized Interfund Transfers Out		7619	0.00	0.00	0.00	0.00	0.00	0.0%
(b) TOTAL, INTERFUND TRANSFERS OUT			0.00	0.00	0.00	0.00	0.00	0.0%
<b>OTHER SOURCES/USES</b>								
<b>SOURCES</b>								
Other Sources								
Transfers from Funds of Lapsed/Reorganized LEAs		8965	0.00	0.00	0.00	0.00	0.00	0.0%
All Other Financing Sources		8979	0.00	0.00	0.00	0.00	0.00	0.0%
(c) TOTAL, SOURCES			0.00	0.00	0.00	0.00	0.00	0.0%
<b>USES</b>								
Transfers of Funds from Lapsed/Reorganized LEAs		7651	0.00	0.00	0.00	0.00	0.00	0.0%
All Other Financing Uses		7699	0.00	0.00	0.00	0.00	0.00	0.0%
(d) TOTAL, USES			0.00	0.00	0.00	0.00	0.00	0.0%
<b>CONTRIBUTIONS</b>								
Contributions from Unrestricted Revenues		8980	0.00	0.00	0.00	0.00	0.00	0.0%
Contributions from Restricted Revenues		8990	0.00	0.00	0.00	0.00	0.00	0.0%
(e) TOTAL, CONTRIBUTIONS			0.00	0.00	0.00	0.00	0.00	0.0%
<b>TOTAL, OTHER FINANCING SOURCES/USES</b>								
(a - b + c - d + e)			0.00	0.00	0.00	0.00		

Resource	Description	2025-26 Projected Totals
5310	Child Nutrition: School Programs (e.g., School Lunch, School Breakfast, Milk, Pregnant & Lactating Students)	72,771.55
6300	Lottery: Instructional Materials	52,968.68
9010	Other Restricted Local	121,327.68
Total, Restricted Net Position		247,067.91

Description	ESTIMATED FUNDED ADA Original Budget (A)	ESTIMATED FUNDED ADA Board Approved Operating Budget (B)	ESTIMATED P-2 REPORT ADA Projected Year Totals (C)	ESTIMATED FUNDED ADA Projected Year Totals (D)	DIFFERENCE (Col. D - B) (E)	PERCENTAGE DIFFERENCE (Col. E / B) (F)
<b>C. CHARTER SCHOOL ADA</b>						
Authorizing LEAs reporting charter school SACS financial data in their Fund 01, 09, or 62 use this worksheet to report ADA for those charter schools.						
Charter schools reporting SACS financial data separately from their authorizing LEAs in Fund 01 or Fund 62 use this worksheet to report their ADA.						
<b>FUND 01: Charter School ADA corresponding to SACS financial data reported in Fund 01.</b>						
<b>1. Total Charter School Regular ADA</b>					0.00	
<b>2. Charter School County Program Alternative Education ADA</b>						
a. County Group Home and Institution Pupils					0.00	
b. Juvenile Halls, Homes, and Camps					0.00	
c. Probation Referred, On Probation or Parole, Expelled per EC 48915(a) or (c) [EC 2574(c)(4)(A)]					0.00	
<b>d. Total, Charter School County Program Alternative Education ADA (Sum of Lines C2a through C2c)</b>	0.00	0.00	0.00	0.00	0.00	0.0%
<b>3. Charter School Funded County Program ADA</b>						
a. County Community Schools					0.00	
b. Special Education-Special Day Class					0.00	
c. Special Education-NPS/LCI					0.00	
d. Special Education Extended Year					0.00	
e. Other County Operated Programs: Opportunity Schools and Full Day Opportunity Classes, Specialized Secondary Schools					0.00	
<b>f. Total, Charter School Funded County Program ADA (Sum of Lines C3a through C3e)</b>	0.00	0.00	0.00	0.00	0.00	0.0%
<b>4. TOTAL CHARTER SCHOOL ADA (Sum of Lines C1, C2d, and C3f)</b>	0.00	0.00	0.00	0.00	0.00	0.0%
<b>FUND 09 or 62: Charter School ADA corresponding to SACS financial data reported in Fund 09 or Fund 62.</b>						
<b>5. Total Charter School Regular ADA</b>	402.85	400.82	401.84	401.84	1.02	0.0%
<b>6. Charter School County Program Alternative Education ADA</b>						
a. County Group Home and Institution Pupils					0.00	
b. Juvenile Halls, Homes, and Camps					0.00	
c. Probation Referred, On Probation or Parole, Expelled per EC 48915(a) or (c) [EC 2574(c)(4)(A)]					0.00	
<b>d. Total, Charter School County Program Alternative Education ADA (Sum of Lines C6a through C6c)</b>	0.00	0.00	0.00	0.00	0.00	0.0%
<b>7. Charter School Funded County Program ADA</b>						
a. County Community Schools					0.00	
b. Special Education-Special Day Class					0.00	
c. Special Education-NPS/LCI					0.00	
d. Special Education Extended Year					0.00	
e. Other County Operated Programs: Opportunity Schools and Full Day Opportunity Classes, Specialized Secondary Schools					0.00	

Description	ESTIMATED FUNDED ADA Original Budget (A)	ESTIMATED FUNDED ADA Board Approved Operating Budget (B)	ESTIMATED P-2 REPORT ADA Projected Year Totals (C)	ESTIMATED FUNDED ADA Projected Year Totals (D)	DIFFERENCE (Col. D - B) (E)	PERCENTAGE DIFFERENCE (Col. E / B) (F)
f. Total, Charter School Funded County Program ADA (Sum of Lines C7a through C7e)	0.00	0.00	0.00	0.00	0.00	0.0%
8. TOTAL CHARTER SCHOOL ADA (Sum of Lines C5, C6d, and C7f)	402.85	400.82	401.84	401.84	1.02	0.0%
9. TOTAL CHARTER SCHOOL ADA Reported in Fund 01, 09, or 62 (Sum of Lines C4 and C8)	402.85	400.82	401.84	401.84	1.02	0.0%

Description	Resource Codes	Object Codes	Original Budget (A)	Board Approved Operating Budget (B)	Actuals To Date (C)	Projected Year Totals (D)	Difference (Col B & D) (E)	% Diff Column B & D (F)
<b>A. REVENUES</b>								
1) LCFF Sources		8010-8099	4,651,319.00	4,696,511.53	1,973,189.00	4,712,251.97	15,740.44	0.3%
2) Federal Revenue		8100-8299	195,799.00	195,799.00	29,140.45	243,096.80	47,297.80	24.2%
3) Other State Revenue		8300-8599	446,959.00	827,754.62	378,763.05	828,394.54	639.92	0.1%
4) Other Local Revenue		8600-8799	414,690.00	109,574.13	68,285.67	176,990.54	67,416.41	61.5%
5) TOTAL, REVENUES			5,708,767.00	5,829,639.28	2,449,378.17	5,960,733.85		
<b>B. EXPENSES</b>								
1) Certificated Salaries		1000-1999	2,336,930.00	2,324,560.96	1,367,884.53	2,435,578.06	(111,017.10)	-4.8%
2) Classified Salaries		2000-2999	766,020.00	721,586.53	420,112.33	696,802.20	24,784.33	3.4%
3) Employee Benefits		3000-3999	1,216,418.00	1,234,742.96	683,072.90	1,251,280.49	(16,537.53)	-1.3%
4) Books and Supplies		4000-4999	423,137.00	417,022.00	202,437.99	400,022.40	16,999.60	4.1%
5) Services and Other Operating Expenses		5000-5999	1,183,667.00	1,175,192.77	646,126.51	1,152,277.99	22,914.78	1.9%
6) Depreciation and Amortization		6000-6999	19,549.00	19,549.00	11,871.31	19,549.00	0.00	0.0%
7) Other Outgo (excluding Transfers of Indirect Costs)		7100-7299,7400-7499	0.00	0.00	0.00	0.00	0.00	0.0%
8) Other Outgo - Transfers of Indirect Costs		7300-7399	0.00	0.00	0.00	0.00	0.00	0.0%
9) TOTAL, EXPENSES			5,945,721.00	5,892,654.22	3,331,505.57	5,955,510.14		
<b>C. EXCESS (DEFICIENCY) OF REVENUES OVER EXPENSES BEFORE OTHER FINANCING SOURCES AND USES (A5 - B9)</b>			(236,954.00)	(63,014.94)	(882,127.40)	5,223.71		
<b>D. OTHER FINANCING SOURCES/USES</b>								
1) Interfund Transfers								
a) Transfers In		8900-8929	0.00	0.00	0.00	0.00	0.00	0.0%
b) Transfers Out		7600-7629	0.00	0.00	0.00	0.00	0.00	0.0%
2) Other Sources/Uses								
a) Sources		8930-8979	0.00	0.00	0.00	0.00	0.00	0.0%
b) Uses		7630-7699	0.00	0.00	0.00	0.00	0.00	0.0%
3) Contributions		8980-8999	0.00	0.00	0.00	0.00	0.00	0.0%
4) TOTAL, OTHER FINANCING SOURCES/USES			0.00	0.00	0.00	0.00		
<b>E. NET INCREASE (DECREASE) IN NET POSITION (C + D4)</b>			(236,954.00)	(63,014.94)	(882,127.40)	5,223.71		
<b>F. NET POSITION</b>								
1) Beginning Net Position								
a) As of July 1 - Unaudited		9791	1,945,296.00	2,199,444.71		2,199,444.71	0.00	0.0%
b) Audit Adjustments		9793	0.00	0.00		292,092.33	292,092.33	New
c) As of July 1 - Audited (F1a + F1b)			1,945,296.00	2,199,444.71		2,491,537.04		
d) Other Restatements		9795	0.00	0.00		0.00	0.00	0.0%
e) Adjusted Beginning Net Position (F1c + F1d)			1,945,296.00	2,199,444.71		2,491,537.04		
2) Ending Net Position, June 30 (E + F1e)			1,708,342.00	2,136,429.77		2,496,760.75		
Components of Ending Net Position								
a) Net Investment in Capital Assets		9796	261,868.00	167,540.31		172,540.31		
b) Restricted Net Position		9797	248,516.00	0.00		241,522.91		
c) Unrestricted Net Position		9790	1,197,958.00	1,968,889.46		2,082,697.53		
<b>LCFF SOURCES</b>								
Principal Apportionment								
State Aid - Current Year		8011	1,187,268.00	1,197,453.13	520,628.00	1,204,289.23	6,836.10	0.6%
Education Protection Account State Aid - Current Year		8012	80,570.00	80,164.00	39,445.00	80,368.00	204.00	0.3%
State Aid - Prior Years		8019	0.00	0.00	0.00	0.00	0.00	0.0%
LCFF Transfers								
Unrestricted LCFF Transfers - Current Year	0000	8091	0.00	0.00	0.00	0.00	0.00	0.0%
All Other LCFF Transfers - Current Year	All Other	8091	0.00	0.00	0.00	0.00	0.00	0.0%

Description	Resource Codes	Object Codes	Original Budget (A)	Board Approved Operating Budget (B)	Actuals To Date (C)	Projected Year Totals (D)	Difference (Col B & D) (E)	% Diff Column B & D (F)
Transfers to Charter Schools in Lieu of Property Taxes		8096	3,383,481.00	3,418,894.40	1,413,116.00	3,427,594.74	8,700.34	0.3%
Property Taxes Transfers		8097	0.00	0.00	0.00	0.00	0.00	0.0%
LCFF Transfers - Prior Years		8099	0.00	0.00	0.00	0.00	0.00	0.0%
TOTAL, LCFF SOURCES			4,651,319.00	4,696,511.53	1,973,189.00	4,712,251.97	15,740.44	0.3%
<b>FEDERAL REVENUE</b>								
Maintenance and Operations		8110	0.00	0.00	0.00	0.00	0.00	0.0%
Special Education Entitlement		8181	99,973.00	99,973.00	0.00	99,973.00	0.00	0.0%
Special Education Discretionary Grants		8182	0.00	0.00	0.00	0.00	0.00	0.0%
Child Nutrition Programs		8220	58,229.00	58,229.00	12,590.42	58,229.00	0.00	0.0%
Donated Food Commodities		8221	0.00	0.00	0.00	0.00	0.00	0.0%
Interagency Contracts Between LEAs		8285	0.00	0.00	0.00	0.00	0.00	0.0%
Title I, Part A, Basic	3010	8290	22,474.00	22,474.00	0.00	26,345.00	3,871.00	17.2%
Title I, Part D, Local Delinquent Programs	3025	8290	0.00	0.00	0.00	0.00	0.00	0.0%
Title II, Part A, Supporting Effective Instruction	4035	8290	5,123.00	5,123.00	2,525.00	5,816.00	693.00	13.5%
Title III, Immigrant Student Program	4201	8290	0.00	0.00	0.00	0.00	0.00	0.0%
Title III, English Learner Program	4203	8290	0.00	0.00	0.00	0.00	0.00	0.0%
Public Charter Schools Grant Program (PCSGP)	4610	8290	0.00	0.00	0.00	0.00	0.00	0.0%
Other Every Student Succeeds Act	3040, 3060, 3061, 3150, 3155, 3182, 4037, 4124, 4126, 4127, 5630	8290	10,000.00	10,000.00	0.00	10,000.00	0.00	0.0%
Career and Technical Education	3500-3599	8290	0.00	0.00	0.00	0.00	0.00	0.0%
All Other Federal Revenue	All Other	8290	0.00	0.00	14,025.03	42,733.80	42,733.80	New
TOTAL, FEDERAL REVENUE			195,799.00	195,799.00	29,140.45	243,096.80	47,297.80	24.2%
<b>OTHER STATE REVENUE</b>								
Other State Apportionments								
Special Education Master Plan								
Current Year	6500	8311	0.00	292,290.00	146,070.00	292,290.00	0.00	0.0%
Prior Years	6500	8319	0.00	0.00	0.00	0.00	0.00	0.0%
All Other State Apportionments - Current Year	All Other	8311	0.00	0.00	0.00	0.00	0.00	0.0%
All Other State Apportionments - Prior Years	All Other	8319	0.00	0.00	0.00	0.00	0.00	0.0%
Child Nutrition Programs		8520	173,411.00	173,411.00	35,935.05	173,411.00	0.00	0.0%
Mandated Costs Reimbursements		8550	7,913.00	8,189.00	8,094.00	8,189.00	0.00	0.0%
Lottery - Unrestricted and Instructional Materials		8560	114,867.00	113,878.73	0.00	114,549.19	670.46	0.6%
Expanded Learning Opportunities Program (ELO-P)	2600	8590	71,484.00	105,858.89	46,000.00	98,142.35	(7,716.54)	-7.3%
After School Education and Safety (ASES)	6010	8590	0.00	0.00	0.00	0.00	0.00	0.0%
Charter School Facility Grant	6030	8590	0.00	0.00	0.00	0.00	0.00	0.0%
Drug/Alcohol/Tobacco Funds	6690, 6695	8590	0.00	0.00	0.00	0.00	0.00	0.0%
California Clean Energy Jobs Act	6230	8590	0.00	0.00	0.00	0.00	0.00	0.0%
Career Technical Education Incentive Grant Program	6387	8590	0.00	0.00	0.00	0.00	0.00	0.0%
Arts and Music in Schools (Prop 28)	6770	8590	46,313.00	58,800.00	27,084.00	58,800.00	0.00	0.0%
Specialized Secondary	7370	8590	0.00	0.00	0.00	0.00	0.00	0.0%
All Other State Revenue	All Other	8590	32,971.00	75,327.00	115,580.00	83,013.00	7,686.00	10.2%
TOTAL, OTHER STATE REVENUE			446,959.00	827,754.62	378,763.05	828,394.54	639.92	0.1%
<b>OTHER LOCAL REVENUE</b>								

Description	Resource Codes	Object Codes	Original Budget (A)	Board Approved Operating Budget (B)	Actuals To Date (C)	Projected Year Totals (D)	Difference (Col B & D) (E)	% Diff Column B & D (F)
Sales								
Sale of Equipment/Supplies		8631	0.00	0.00	0.00	0.00	0.00	0.0%
Sale of Publications		8632	0.00	0.00	0.00	0.00	0.00	0.0%
Food Service Sales		8634	0.00	0.00	0.00	0.00	0.00	0.0%
All Other Sales		8639	0.00	0.00	0.00	0.00	0.00	0.0%
Leases and Rentals		8650	0.00	0.00	0.00	0.00	0.00	0.0%
Interest		8660	0.00	574.13	234.44	4,383.84	3,809.71	663.6%
Net Increase (Decrease) in the Fair Value of Investments		8662	0.00	0.00	0.00	0.00	0.00	0.0%
Fees and Contracts								
Child Development Parent Fees		8673	0.00	6,000.00	5,057.02	7,280.70	1,280.70	21.3%
Transportation Fees From Individuals		8675	0.00	0.00	0.00	0.00	0.00	0.0%
Interagency Services		8677	0.00	0.00	0.00	0.00	0.00	0.0%
All Other Fees and Contracts		8689	0.00	0.00	0.00	0.00	0.00	0.0%
Other Local Revenue								
All Other Local Revenue		8699	122,400.00	103,000.00	62,994.21	165,326.00	62,326.00	60.5%
Tuition		8710	0.00	0.00	0.00	0.00	0.00	0.0%
All Other Transfers In		8781-8783	0.00	0.00	0.00	0.00	0.00	0.0%
Transfers of Apportionments								
Special Education SELPA Transfers								
From Districts or Charter Schools	6500	8791	0.00	0.00	0.00	0.00	0.00	0.0%
From County Offices	6500	8792	292,290.00	0.00	0.00	0.00	0.00	0.0%
From JPAs	6500	8793	0.00	0.00	0.00	0.00	0.00	0.0%
Other Transfers of Apportionments								
From Districts or Charter Schools	All Other	8791	0.00	0.00	0.00	0.00	0.00	0.0%
From County Offices	All Other	8792	0.00	0.00	0.00	0.00	0.00	0.0%
From JPAs	All Other	8793	0.00	0.00	0.00	0.00	0.00	0.0%
All Other Transfers In from All Others		8799	0.00	0.00	0.00	0.00	0.00	0.0%
TOTAL, OTHER LOCAL REVENUE			414,690.00	109,574.13	68,285.67	176,990.54	67,416.41	61.5%
TOTAL, REVENUES			5,708,767.00	5,829,639.28	2,449,378.17	5,960,733.85		
<b>CERTIFICATED SALARIES</b>								
Certificated Teachers' Salaries		1100	1,860,905.00	1,845,978.76	1,068,732.97	1,930,267.37	(84,288.61)	-4.6%
Certificated Pupil Support Salaries		1200	72,313.00	78,867.20	56,992.77	105,595.69	(26,728.49)	-33.9%
Certificated Supervisors' and Administrators' Salaries		1300	403,712.00	399,715.00	242,158.79	399,715.00	0.00	0.0%
Other Certificated Salaries		1900	0.00	0.00	0.00	0.00	0.00	0.0%
TOTAL, CERTIFICATED SALARIES			2,336,930.00	2,324,560.96	1,367,884.53	2,435,578.06	(111,017.10)	-4.8%
<b>CLASSIFIED SALARIES</b>								
Classified Instructional Salaries		2100	457,524.00	417,864.71	247,289.51	393,080.38	24,784.33	5.9%
Classified Support Salaries		2200	126,738.00	126,910.41	74,711.93	126,910.41	0.00	0.0%
Classified Supervisors' and Administrators' Salaries		2300	0.00	74,916.00	45,409.32	74,916.00	0.00	0.0%
Clerical, Technical and Office Salaries		2400	181,758.00	89,895.41	52,701.57	89,895.41	0.00	0.0%
Other Classified Salaries		2900	0.00	12,000.00	0.00	12,000.00	0.00	0.0%
TOTAL, CLASSIFIED SALARIES			766,020.00	721,586.53	420,112.33	696,802.20	24,784.33	3.4%
<b>EMPLOYEE BENEFITS</b>								
STRS		3101-3102	441,584.00	443,991.15	244,376.83	465,195.42	(21,204.27)	-4.8%
PERS		3201-3202	177,583.00	193,457.35	87,562.09	186,812.67	6,644.68	3.4%
OASDI/Medicare/Alternative		3301-3302	89,079.00	88,907.49	51,268.81	88,621.26	286.23	0.3%
Health and Welfare Benefits		3401-3402	471,700.00	471,699.99	268,769.84	471,699.99	0.00	0.0%
Unemployment Insurance		3501-3502	1,564.00	1,523.07	1,439.96	2,888.64	(1,365.57)	-89.7%
Workers' Compensation		3601-3602	34,908.00	34,908.01	28,628.82	34,907.98	.03	0.0%

Description	Resource Codes	Object Codes	Original Budget (A)	Board Approved Operating Budget (B)	Actuals To Date (C)	Projected Year Totals (D)	Difference (Col B & D) (E)	% Diff Column B & D (F)
OPEB, Allocated		3701-3702	0.00	0.00	0.00	0.00	0.00	0.0%
OPEB, Active Employees		3751-3752	0.00	0.00	0.00	0.00	0.00	0.0%
Other Employee Benefits		3901-3902	0.00	255.90	1,026.55	1,154.53	(898.63)	-351.2%
<b>TOTAL, EMPLOYEE BENEFITS</b>			<b>1,216,418.00</b>	<b>1,234,742.96</b>	<b>683,072.90</b>	<b>1,251,280.49</b>	<b>(16,537.53)</b>	<b>-1.3%</b>
<b>BOOKS AND SUPPLIES</b>								
Approved Textbooks and Core Curricula Materials		4100	19,685.00	13,685.00	5,698.00	9,685.00	4,000.00	29.2%
Books and Other Reference Materials		4200	0.00	2,000.00	1,076.26	2,000.00	0.00	0.0%
Materials and Supplies		4300	182,343.00	123,228.00	110,715.37	148,228.40	(25,000.40)	-20.3%
Noncapitalized Equipment		4400	12,599.00	69,599.00	12,971.41	31,599.00	38,000.00	54.6%
Food		4700	208,510.00	208,510.00	71,976.95	208,510.00	0.00	0.0%
<b>TOTAL, BOOKS AND SUPPLIES</b>			<b>423,137.00</b>	<b>417,022.00</b>	<b>202,437.99</b>	<b>400,022.40</b>	<b>16,999.60</b>	<b>4.1%</b>
<b>SERVICES AND OTHER OPERATING EXPENSES</b>								
Subagreements for Services		5100	0.00	0.00	0.00	0.00	0.00	0.0%
Travel and Conferences		5200	15,025.00	10,025.00	3,410.97	10,025.00	0.00	0.0%
Dues and Memberships		5300	6,859.00	10,040.00	11,901.00	14,992.88	(4,952.88)	-49.3%
Insurance		5400-5450	73,899.00	73,899.00	61,581.00	73,899.00	0.00	0.0%
Operations and Housekeeping Services		5500	101,447.00	103,254.71	58,937.36	103,256.12	(1.41)	0.0%
Rentals, Leases, Repairs, and Noncapitalized Improvements		5600	223,889.00	223,889.16	150,852.97	231,277.68	(7,388.52)	-3.3%
Transfers of Direct Costs		5710	0.00	0.00	0.00	0.00	0.00	0.0%
Transfers of Direct Costs - Interfund		5750	0.00	0.00	0.00	0.00	0.00	0.0%
Professional/Consulting Services and Operating Expenditures		5800	746,802.00	714,093.90	344,180.47	689,009.51	25,084.39	3.5%
Communications		5900	15,746.00	39,991.00	15,262.74	29,817.80	10,173.20	25.4%
<b>TOTAL, SERVICES AND OTHER OPERATING EXPENSES</b>			<b>1,183,667.00</b>	<b>1,175,192.77</b>	<b>646,126.51</b>	<b>1,152,277.99</b>	<b>22,914.78</b>	<b>1.9%</b>
<b>DEPRECIATION AND AMORTIZATION</b>								
Depreciation Expense		6900	19,549.00	19,549.00	11,871.31	19,549.00	0.00	0.0%
Amortization Expense—Lease Assets		6910	0.00	0.00	0.00	0.00	0.00	0.0%
Amortization Expense—Subscription Assets		6920	0.00	0.00	0.00	0.00	0.00	0.0%
<b>TOTAL, DEPRECIATION AND AMORTIZATION</b>			<b>19,549.00</b>	<b>19,549.00</b>	<b>11,871.31</b>	<b>19,549.00</b>	<b>0.00</b>	<b>0.0%</b>
<b>OTHER OUTGO (excluding Transfers of Indirect Costs)</b>								
Tuition								
Tuition for Instruction Under Interdistrict Attendance Agreements		7110	0.00	0.00	0.00	0.00	0.00	0.0%
Tuition, Excess Costs, and/or Deficit Payments								
Payments to Districts or Charter Schools		7141	0.00	0.00	0.00	0.00	0.00	0.0%
Payments to County Offices		7142	0.00	0.00	0.00	0.00	0.00	0.0%
Payments to JPAs		7143	0.00	0.00	0.00	0.00	0.00	0.0%
Other Transfers Out								
All Other Transfers		7281-7283	0.00	0.00	0.00	0.00	0.00	0.0%
All Other Transfers Out to All Others		7299	0.00	0.00	0.00	0.00	0.00	0.0%
Debt Service								
Debt Service - Interest		7438	0.00	0.00	0.00	0.00	0.00	0.0%
<b>TOTAL, OTHER OUTGO (excluding Transfers of Indirect Costs)</b>			<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.0%</b>
<b>OTHER OUTGO - TRANSFERS OF INDIRECT COSTS</b>								
Transfers of Indirect Costs		7310	0.00	0.00	0.00	0.00	0.00	0.0%
Transfers of Indirect Costs - Interfund		7350	0.00	0.00	0.00	0.00	0.00	0.0%
<b>TOTAL, OTHER OUTGO - TRANSFERS OF INDIRECT COSTS</b>			<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.0%</b>
<b>TOTAL, EXPENSES</b>			<b>5,945,721.00</b>	<b>5,892,654.22</b>	<b>3,331,505.57</b>	<b>5,955,510.14</b>		

Description	Resource Codes	Object Codes	Original Budget (A)	Board Approved Operating Budget (B)	Actuals To Date (C)	Projected Year Totals (D)	Difference (Col B & D) (E)	% Diff Column B & D (F)
<b>INTERFUND TRANSFERS</b>								
<b>INTERFUND TRANSFERS IN</b>								
Other Authorized Interfund Transfers In		8919	0.00	0.00	0.00	0.00	0.00	0.0%
(a) TOTAL, INTERFUND TRANSFERS IN			0.00	0.00	0.00	0.00	0.00	0.0%
<b>INTERFUND TRANSFERS OUT</b>								
Other Authorized Interfund Transfers Out		7619	0.00	0.00	0.00	0.00	0.00	0.0%
(b) TOTAL, INTERFUND TRANSFERS OUT			0.00	0.00	0.00	0.00	0.00	0.0%
<b>OTHER SOURCES/USES</b>								
<b>SOURCES</b>								
Other Sources								
Transfers from Funds of Lapsed/Reorganized LEAs		8965	0.00	0.00	0.00	0.00	0.00	0.0%
All Other Financing Sources		8979	0.00	0.00	0.00	0.00	0.00	0.0%
(c) TOTAL, SOURCES			0.00	0.00	0.00	0.00	0.00	0.0%
<b>USES</b>								
Transfers of Funds from Lapsed/Reorganized LEAs		7651	0.00	0.00	0.00	0.00	0.00	0.0%
All Other Financing Uses		7699	0.00	0.00	0.00	0.00	0.00	0.0%
(d) TOTAL, USES			0.00	0.00	0.00	0.00	0.00	0.0%
<b>CONTRIBUTIONS</b>								
Contributions from Unrestricted Revenues		8980	0.00	0.00	0.00	0.00	0.00	0.0%
Contributions from Restricted Revenues		8990	0.00	0.00	0.00	0.00	0.00	0.0%
(e) TOTAL, CONTRIBUTIONS			0.00	0.00	0.00	0.00	0.00	0.0%
<b>TOTAL, OTHER FINANCING SOURCES/USES</b>								
(a - b + c - d + e)			0.00	0.00	0.00	0.00		

Resource	Description	2025-26 Projected Totals
5310	Child Nutrition: School Programs (e.g., School Lunch, School Breakfast, Milk, Pregnant & Lactating Students)	72,771.55
6300	Lottery: Instructional Materials	47,423.68
9010	Other Restricted Local	121,327.68
Total, Restricted Net Position		241,522.91

**SACS Web System - SACS V14**

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Second Interim  
 Original Budget 2025-26  
**Technical Review Checks**  
 Phase - All  
 Display - Exceptions Only

**BRIDGES Charter**

**Ventura County**

Following is a chart of the various types of technical review checks and related requirements:

- F - Fatal (Data must be corrected; an explanation is not allowed)
- W/WC** - Warning/Warning with Calculation (If data are not correct, correct the data; if data are correct an explanation is required)
- O** - Informational (If data are not correct, correct the data; if data are correct an explanation is optional, but encouraged)

**GENERAL LEDGER CHECKS**

**EXP-POSITIVE - (Warning)** - The following expenditure functions have a negative balance by resource, by fund. (NOTE: Functions, including CDE-defined optional functions, are checked individually, except functions 7200-7600 are combined.)

**Exception**

FUND	RESOURCE	FUNCTION	VALUE
62	2600	8700	(\$1,830.00)
Explanation: Resource 2600 has a negative budget in object 5710. When the books are closed, these costs will be prorated to multiple functions, which will eliminate the negative balance.			
62	3310	1190	(\$16,665.00)
Explanation: Resource 3310 has a negative budget in object 5710. When the books are closed, these costs will be prorated to multiple functions, which will eliminate the negative balance.			
62	5810	1000	(\$3,991.00)
Explanation: Resource 5810 has a negative budget in object 5710. When the books are closed, these costs will be prorated to multiple functions, which will eliminate the negative balance.			

**OBJ-POSITIVE - (Warning)** - The following objects have a negative balance by resource, by fund:

**Exception**

FUND	RESOURCE	OBJECT	VALUE
62	5810	3202	(\$10,526.00)
Explanation: Resource 5810 has a negative budget in object 5710. When the books are closed, these costs will be prorated to multiple functions, which will eliminate the negative balance.			
62	5810	3302	(\$2,305.00)
Explanation: Resource 5810 has a negative budget in object 5710. When the books are closed, these costs will be prorated to multiple functions, which will eliminate the negative balance.			
62	5810	3502	(\$15.00)
Explanation: Resource 5810 has a negative budget in object 5710. When the books are closed, these costs will be prorated to multiple functions, which will eliminate the negative balance.			
62	5810	3602	(\$309.00)
Explanation: Resource 5810 has a negative budget in object 5710. When the books are closed, these costs will be prorated to multiple functions, which will eliminate the negative balance.			

**SACS Web System - SACS V14**

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56-10561-0121756

Second Interim  
Board Approved Operating Budget 2025-26

**Technical Review Checks**

Phase - All

Display - Exceptions Only

**BRIDGES Charter**

**Ventura County**

Following is a chart of the various types of technical review checks and related requirements:

**F** - Fatal (Data must be corrected; an explanation is not allowed)

**W/WC** - Warning/Warning with Calculation (If data are not correct, correct the data; if data are correct an explanation is required)

**O** - Informational (If data are not correct, correct the data; if data are correct an explanation is optional, but encouraged)

**SACS Web System - SACS V14**

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56-10561-0121756

Second Interim  
Actuals to Date 2025-26  
**Technical Review Checks**  
Phase - All  
Display - Exceptions Only

**BRIDGES Charter**

**Ventura County**

Following is a chart of the various types of technical review checks and related requirements:

**F** - Fatal (Data must be corrected; an explanation is not allowed)

**W/WC** - Warning/Warning with Calculation (If data are not correct, correct the data; if data are correct an explanation is required)

**O** - Informational (If data are not correct, correct the data; if data are correct an explanation is optional, but encouraged)

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Second Interim  
Projected Totals 2025-26  
**Technical Review Checks**  
Phase - All  
Display - Exceptions Only

**BRIDGES Charter**

**Ventura County**

Following is a chart of the various types of technical review checks and related requirements:

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**BRIDGES CHARTER SCHOOL**

*Multi-Year Budget Detail*

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	0	1	2	3	4
	2025-26 Forecast	2026-27	2027-28	2028-29	2029-30
Enrollment	430	440	440	440	440
ADA	401.84	417.12	417.21	417.25	417.30
ADA %	94.8%	94.8%	94.8%	94.8%	94.8%
UPP	21.1%	19.6%	18.8%	18.2%	18.2%
<b>Income</b>					
<b>8011-8098 · Local Control Funding Formula Sources</b>					
8011 Local Control Funding Formula	1,204,289	1,396,970	1,544,294	1,711,256	1,879,665
8012 Education Protection Account	80,368	83,424	83,442	83,450	83,459
8019 Local Control Funding Formula - Prior Year	-	-	-	-	-
8096 In Lieu of Property Taxes	3,427,595	3,557,929	3,558,680	3,559,055	3,559,431
8098 In Lieu of Property Taxes, Prior Year	-	-	-	-	-
<b>Total 8011-8098 · Local Control Funding Fo</b>	<b>4,712,252</b>	<b>5,038,323</b>	<b>5,186,416</b>	<b>5,353,762</b>	<b>5,522,555</b>
<b>8100-8299 · Federal Revenue</b>					
8181 Special Education - Federal (IDEA)	99,973	104,812	105,883	106,953	108,034
8221 Child Nutrition - Federal	58,229	52,563	52,563	52,563	52,563
8223 CACFP Supper	-	-	-	-	-
8291 Title I	26,345	26,608	26,875	27,143	27,415
8292 Title II	5,816	5,874	5,933	5,992	6,052
8294 Title III	-	-	-	-	-
8295 Title IV, SSAE	10,000	10,000	10,000	10,000	10,000
8296 Title IV, PCSGP	-	-	-	-	-
8297 Facilities Incentive Grant	-	-	-	-	-
8299 All Other Federal Revenue	42,734	-	-	-	-
<b>Total 8100-8299 · Other Federal Income</b>	<b>243,097</b>	<b>199,858</b>	<b>201,253</b>	<b>202,651</b>	<b>204,063</b>
<b>8300-8599 · Other State Revenue</b>					
8520 Child Nutrition - State	173,411	150,556	150,556	150,556	150,556

**BRIDGES CHARTER SCHOOL**

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	0	1	2	3	4
	2025-26 Forecast	2026-27	2027-28	2028-29	2029-30
8550 Mandate Block Grant	8,189	8,445	9,034	9,338	9,632
8561 State Lottery - Non Prop 20	80,016	82,776	82,794	82,803	82,811
8562 State Lottery - Prop 20	34,533	35,725	35,732	35,736	35,740
8560 Lottery Revenue	114,549	118,501	118,526	118,538	118,551
8587 State Grant Pass-Through	-	-	-	-	-
8591 SB740	-	-	-	-	-
8592 State Mental Health	34,249	35,551	35,559	35,562	35,566
8593 After School Education & Safety	-	-	-	-	-
8594 Supplemental Categorical Block Grant	-	-	-	-	-
8595 Expanded Learning Opportunity Program	98,142	98,141	101,162	102,555	100,000
8596 Prop 28 Arts & Music	58,800	58,748	61,400	61,400	61,400
8599 State Revenue - Other	48,764	41,165	41,165	-	-
<b>Total 8300-8599 · Other State Income</b>	<b>536,105</b>	<b>511,108</b>	<b>517,402</b>	<b>477,949</b>	<b>475,705</b>
<b>8600-8799 · Other Local Revenue</b>					
8631 Sale of Equipment & Supplies	-	-	-	-	-
8634 Food Service Sales	-	-	-	-	-
8650 Leases & Rentals	-	-	-	-	-
8660 Interest & Dividend Income	4,384	-	-	-	-
8662 Net Increase (Decrease) in Fair Value of I	-	-	-	-	-
8681 Intra-Agency Fee Income	-	-	-	-	-
8682 Childcare & Enrichment Program Fees	7,281	7,281	7,281	7,281	7,281
8689 All Other Fees & Contracts	-	-	-	-	-
8692 Grants	71,000	-	-	-	-
8694 In Kind Donations	-	-	-	-	-
8695 Contributions & Events	93,000	93,000	93,000	93,000	93,000
8696 Other Fundraising	-	-	-	-	-

**BRIDGES CHARTER SCHOOL**

*Multi-Year Budget Detail*

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	0	1	2	3	4
	2025-26 Forecast	2026-27	2027-28	2028-29	2029-30
8697 E-Rate	-	-	-	-	-
8698 SELPA Grants	-	-	-	-	-
8699 All Other Local Revenue	77	77	77	77	77
8792 Transfers of Apportionments - Special Ed	292,290	306,438	309,568	312,697	315,857
<b>Total 8600-8799 · Other Income-Local</b>	<b>468,032</b>	<b>406,796</b>	<b>409,926</b>	<b>413,054</b>	<b>416,215</b>
<b>Prior Year Adjustments</b>					
8999 Other Prior Year Adjustment	1,249				
<b>Total Prior Year Adjustments</b>	<b>1,249</b>	-	-	-	-
<b>TOTAL INCOME</b>	<b>5,960,734</b>	<b>6,156,085</b>	<b>6,314,996</b>	<b>6,447,417</b>	<b>6,618,539</b>
<b>Expense</b>					
<b>1000 · Certificated Salaries</b>					
1110 Teachers' Salaries	1,332,829	1,512,048	1,539,932	1,568,742	1,593,070
1120 Teachers' Hourly	442,563	278,562	282,234	286,169	288,428
1170 Teachers' Salaries - Substitute	57,725	59,457	61,240	63,078	64,970
1175 Teachers' Salaries - Stipend/Extra Duty	97,150	54,745	56,387	58,078	59,821
1211 Certificated Pupil Support - Librarians	-	-	-	-	-
1213 Certificated Pupil Support - Guidance & C	105,596	73,744	75,956	78,235	80,582
1215 Certificated Pupil Support - Psychologist	-	-	-	-	-
1299 Certificated Pupil Support - Other	-	-	-	-	-
1300 Certificated Supervisors' & Administrator	399,715	412,039	426,393	441,770	454,555
1900 Other Certificated Salaries	-	-	-	-	-
<b>Total 1000 · Certificated Salaries</b>	<b>2,435,578</b>	<b>2,390,594</b>	<b>2,442,142</b>	<b>2,496,071</b>	<b>2,541,425</b>
<b>2000 · Classified Salaries</b>					
2111 Instructional Aide & Other Salaries	334,811	336,376	345,421	354,191	363,355
2121 After School Staff Salaries	58,269	52,010	53,560	55,171	56,839
2131 Classified Teacher Salaries	-	-	-	-	-

**BRIDGES CHARTER SCHOOL**

*Multi-Year Budget Detail*

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	0	1	2	3	4
	2025-26 Forecast	2026-27	2027-28	2028-29	2029-30
2200 Classified Support Salaries	126,910	130,666	134,516	138,472	142,552
2300 Classified Supervisors' & Administrators'	74,916	77,163	79,478	81,863	84,319
2400 Classified Office Staff Salaries	89,895	94,362	97,093	99,933	102,852
2900 Other Classified Salaries	12,000	-	-	-	-
<b>Total 2000 · Classified Salaries</b>	<b>696,802</b>	<b>690,578</b>	<b>710,068</b>	<b>729,630</b>	<b>749,916</b>
<b>Total 1000-2000 · Salaries</b>	<b>3,132,380</b>	<b>3,081,172</b>	<b>3,152,210</b>	<b>3,225,700</b>	<b>3,291,342</b>
<b>3000 · Employee Benefits</b>					
3111 STRS - State Teachers Retirement System	465,195	456,603	466,449	476,750	485,412
3212 PERS - Public Employee Retirement System	186,813	182,312	191,008	190,433	189,729
3213 PARS - Public Agency Retirement System	-	-	-	-	-
3311 OASDI - Social Security	43,202	42,816	44,024	45,237	46,495
3331 MED - Medicare	45,420	44,677	45,707	46,773	47,724
3401 H&W - Health & Welfare	471,700	611,820	630,286	648,573	620,263
3501 SUI - State Unemployment Insurance	2,889	1,563	1,599	1,636	1,670
3601 Workers' Compensation Insurance	34,908	35,711	37,996	40,437	42,910
3751 OPEB, Active Employees	-	-	-	-	-
3901 Other Retirement Benefits	-	-	-	-	-
3902 Other Benefits	1,155	-	-	-	-
<b>Total 3000 · Employee Benefits</b>	<b>1,251,281</b>	<b>1,375,502</b>	<b>1,417,069</b>	<b>1,449,839</b>	<b>1,434,203</b>
<b>Total 1000-3000 · Salaries &amp; Benefits</b>	<b>4,383,661</b>	<b>4,456,674</b>	<b>4,569,279</b>	<b>4,675,539</b>	<b>4,725,545</b>
<b>4000 · Supplies</b>					
4111 Core Curricula Materials	9,685	9,976	10,275	10,583	10,901
4211 Books & Other Reference Materials	2,000	2,060	2,122	2,185	2,251
4311 Student Materials	98,231	99,837	101,491	103,194	104,948
4351 Office Supplies	17,537	18,063	18,605	19,163	19,738
4371 Custodial Supplies	11,203	11,539	11,885	12,242	12,609

**BRIDGES CHARTER SCHOOL**

*Multi-Year Budget Detail*

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	0	1	2	3	4
	2025-26 Forecast	2026-27	2027-28	2028-29	2029-30
4391 Food (Non Nutrition Program)	6,257	6,563	6,760	6,963	7,172
4392 Uniforms	-	-	-	-	-
4393 PE & Sports Equipment	-	-	-	-	-
4395 Before & After School Program Supplies	-	-	-	-	-
4399 All Other Supplies	15,000	15,450	15,914	16,392	16,883
4390 Other Supplies	21,257	22,013	22,674	23,354	24,055
4411 Non Capitalized Equipment	31,599	69,599	71,309	73,070	74,884
4711 Nutrition Program Food & Supplies	208,510	208,510	208,510	208,510	208,510
4713 CACFP Supper Food & Supplies	-	-	-	-	-
<b>Total 4000 · Supplies</b>	<b>400,022</b>	<b>441,597</b>	<b>446,871</b>	<b>452,302</b>	<b>457,897</b>
<b>5000 · Operating Services</b>					
5211 Travel & Conferences	10,025	10,281	15,849	16,279	16,723
5311 Dues & Memberships	14,993	19,258	19,836	20,431	21,044
5451 General Insurance	73,899	81,289	85,353	89,621	94,102
5511 Utilities	101,447	104,490	107,626	110,855	114,180
5521 Security Services	1,809	1,863	1,919	1,977	2,036
5531 Housekeeping Services	-	-	-	-	-
5599 Other Facility Operations & Utilities	-	-	-	-	-
5611 School Rent - Private Facility	-	-	-	-	-
5613 School Rent - Prop 39	201,737	227,789	234,623	241,661	248,911
5619 Other Facility Rentals	530	546	562	579	597
5621 Equipment Lease	29,011	21,946	22,604	23,282	23,981
5631 Vendor Repairs	-	-	-	-	-
5812 Field Trips & Pupil Transportation	83,000	83,450	83,914	84,391	84,883
5821 Legal	26,430	27,073	22,735	23,417	24,120
5823 Audit	20,999	21,629	22,278	22,946	23,635

**BRIDGES CHARTER SCHOOL**

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	0	1	2	3	4
	2025-26 Forecast	2026-27	2027-28	2028-29	2029-30
5831 Advertisement & Recruitment	27,916	28,753	29,616	30,505	31,420
5841 Contracted Substitute Teachers	-	-	-	-	-
5842 Special Education Services	138,360	142,511	146,786	151,190	155,725
5843 Non Public School	-	-	-	-	-
5844 After School Services	-	-	-	-	-
5849 Other Student Instructional Services	36,299	27,088	75,955	78,233	80,580
5852 PD Consultants & Tuition	5,000	5,150	5,305	5,464	5,628
5854 Nursing & Medical (Non-IEP)	3,500	3,605	3,713	3,825	3,939
5859 All Other Consultants & Services	232,555	219,672	226,808	233,009	239,396
5861 Non Instructional Software	38,126	39,661	40,408	41,177	41,969
5865 Fundraising Cost	1,240	1,277	1,316	1,355	1,396
5871 District Oversight Fees	47,123	48,927	49,748	53,538	55,226
5872 Special Education Fees (SELPA)	-	-	-	-	-
5881 Intra-Agency Fees	-	-	-	-	-
5895 Bad Debt Expense	-	-	-	-	-
5898 Uncategorized Expense	-	-	-	-	-
5899 All Other Expenses	28,462	29,237	30,035	30,857	31,703
5911 Office Phone	2,500	2,575	4,110	4,234	4,361
5913 Mobile Phone	3,300	3,399	3,501	3,606	3,714
5921 Internet	1,933	1,991	2,051	2,112	2,175
5923 Website Hosting	18,500	19,055	19,627	20,215	20,822
5931 Postage & Shipping	3,585	3,693	3,803	3,917	4,034
5999 Other Communications	-	-	-	-	-
<b>Total 5000 · Operating Services</b>	<b>1,152,278</b>	<b>1,176,208</b>	<b>1,260,078</b>	<b>1,298,675</b>	<b>1,336,299</b>
<b>6000 · Capital Outlay</b>					
6901 Depreciation Expense	19,549	15,989	13,562	13,562	13,562

**BRIDGES CHARTER SCHOOL**

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	0	1	2	3	4
	2025-26 Forecast	2026-27	2027-28	2028-29	2029-30
6911 Amortization Expense - Lease Assets	-	-	-	-	-
6912 Amortization Expense - Other	-	-	-	-	-
6999 Capital Outlay	-	-	-	-	-
<b>Total 6000 · Capital Outlay</b>	<b>19,549</b>	<b>15,989</b>	<b>13,562</b>	<b>13,562</b>	<b>13,562</b>
<b>7000 · Other Outgo</b>					
7438 Interest Expense	-	-	-	-	-
<b>Total 7000 · Other Outgo</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL EXPENSE</b>	<b>5,955,510</b>	<b>6,090,468</b>	<b>6,289,790</b>	<b>6,440,078</b>	<b>6,533,302</b>
<b>NET INCOME</b>	<b>5,224</b>	<b>65,617</b>	<b>25,206</b>	<b>7,339</b>	<b>85,236</b>

**BRIDGES CHARTER SCHOOL**  
*Multi-Year Budget Detail*  
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	0	1	2	3	4
	<b>2025-26 Forecast</b>	<b>2026-27</b>	<b>2027-28</b>	<b>2028-29</b>	<b>2029-30</b>
<b>Beginning Cash Balance</b>	1,613,830	2,077,572	2,180,381	2,205,546	2,206,978
<b>Cash Flow from Operating Activities</b>					
Net Income	5,224	65,617	25,206	7,339	85,236
Change in Accounts Receivable	-				
Prior Year Accounts Receivable	956,108	595,798	431,024	434,375	444,068
Current Year Accounts Receivable	(595,798)	(431,024)	(434,375)	(444,068)	(460,675)
Change in Due from	(3,829)	-	-	-	-
Change in Accounts Payable	(10,943)	(10,395)	(9,876)	(9,382)	(8,913)
Change in Due to	112,342	(132,818)	-	-	-
Change in Current Lease Payable	(18,328)	-	-	-	-
Change in Lease Assets	18,328	-	-	-	-
Change in Accrued Vacation	-	-	-	-	-
Change in Payroll Liabilities	(6,896)	-	-	-	-
Change in Prepaid Expenditures	(4,590)	(358)	(376)	(395)	(415)
Change in Deposits	-	-	-	-	-
Change in Deferred Revenue	-	-	-	-	-
Change in OPEB / Net Pension Liability	-	-	-	-	-
Change in Long Term Lease Liabilities	-	-	-	-	-
Change in Other Long Term Assets	-	-	-	-	-
Change in Other Long Term Liabilities	-	-	-	-	-
Depreciation Expense	19,549	15,989	13,562	13,562	13,562
<b>Cash Flow from Investing Activities</b>					
Capital Expenditures	(7,425)	-	-	-	-
<b>Ending Cash Balance</b>	<b>2,077,572</b>	<b>2,180,381</b>	<b>2,205,546</b>	<b>2,206,978</b>	<b>2,279,842</b>
<b>Ending Fund Balance</b>	<b>2,496,760</b>	<b>2,562,378</b>	<b>2,587,584</b>	<b>2,594,923</b>	<b>2,680,159</b>

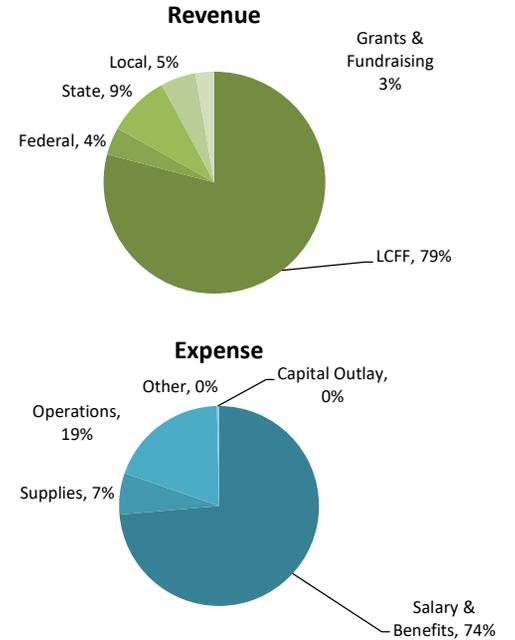
**BRIDGES CHARTER SCHOOL**

*Multi-Year Budget Summary*

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	2025-26 Forecast	2026-27	2027-28	2028-29	2029-30
Total Enrollment	430	440	440	440	440
ADA	401.84	417.12	417.21	417.25	417.30
% Free and Reduced	18.29%	18.29%	18.29%	18.29%	18%
% English Language Learners	2.85%	2.85%	2.85%	2.85%	3%
% Unduplicated Low Income, EL, Foster Youth	21.07%	19.58%	18.83%	18.18%	18%
<b>INCOME</b>					
8011-8098 · Local Control Funding Formula Sources	4,712,252	5,038,323	5,186,416	5,353,762	5,522,555
8100-8299 · Federal Revenue	243,097	199,858	201,253	202,651	204,063
8300-8599 · Other State Revenue	536,105	511,108	517,402	477,949	475,705
8600-8799 · Other Local Revenue	304,032	313,796	316,926	320,054	323,215
Grants/Fundraising	164,000	93,000	93,000	93,000	93,000
8999 · Other Prior Year Adjustment	1,249	-	-	-	-
<b>TOTAL INCOME</b>	<b>5,960,734</b>	<b>6,156,085</b>	<b>6,314,996</b>	<b>6,447,417</b>	<b>6,618,539</b>
<b>EXPENSE</b>					
1000 · Certificated Salaries	2,435,578	2,390,594	2,442,142	2,496,071	2,541,425
2000 · Classified Salaries	696,802	690,578	710,068	729,630	749,916
3000 · Employee Benefits	1,251,281	1,375,502	1,417,069	1,449,839	1,434,203
4000 · Supplies	400,022	441,597	446,871	452,302	457,897
5000 · Operating Services	1,152,278	1,176,208	1,260,078	1,298,675	1,336,299
6000 · Capital Outlay	19,549	15,989	13,562	13,562	13,562
7000 · Other Outgo	-	-	-	-	-
<b>TOTAL EXPENSE</b>	<b>5,955,510</b>	<b>6,090,468</b>	<b>6,289,790</b>	<b>6,440,078</b>	<b>6,533,302</b>
<b>NET INCOME</b>	<b>5,224</b>	<b>65,617</b>	<b>25,206</b>	<b>7,339</b>	<b>85,236</b>
<b>Ending Cash Balance</b>	<b>2,077,572</b>	<b>2,180,381</b>	<b>2,205,546</b>	<b>2,206,978</b>	<b>2,279,842</b>
<b>Ending Fund Balance</b>	<b>2,496,761</b>	<b>2,562,378</b>	<b>2,587,584</b>	<b>2,594,923</b>	<b>2,680,159</b>

2025-26 Revenue and Expense By Category





**BRIDGES CHARTER SCHOOL**  
 2025-26 Cash Flow Forecast  
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Actuals as of 1/31/2026

	# of months remaining in FY		12												11					10				9			8		7		6		5		4		3		2		1		Actuals as of 1/31/2026	
	State Schedule:		PY P-2		PY P-2		PY P-2		PY P-2		PY P-2		PY P-2		PY P-2		PY P-2		PY P-2		CY P-1		CY P-1		CY P-1		CY P-1		CY P-1		CY P-1		CY P-1		CY P-1									
	District Schedule:		PY P-2		PY P-2		PY P-2		PY P-2		PY P-2		PY P-2		PY P-2		CY P-1		CY P-1		CY P-1		CY P-1		CY P-1		CY P-1		CY P-1		CY P-1		CY P-1		CY P-1									
	2025-26 Budget	2025-26 Trend	ACTUAL Jul-25	ACTUAL Aug-25	ACTUAL Sep-25	ACTUAL Oct-25	ACTUAL Nov-25	ACTUAL Dec-25	ACTUAL Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	Accrual	FORECAST Jul-25 - Jun-26	Budget Variance Better / (Worse) % Better / (Worse)																											
8694 In Kind Donations	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-																										
8695 Contributions & Events	93,000	93,000	-	1,802	9,461	10,360	15,353	9,010	15,692.46	6,976	6,086	6,086	6,086	6,086	-	93,000	0	-																										
8696 Other Fundraising	4,400	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	(4,400)	-100%																										
8697 E-Rate	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-																										
8698 SELPA Grants	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-																										
8699 All Other Local Revenue	-	77	-	-	-	-	33	-	34.00	10	-	-	-	-	-	77	77	100%																										
8792 Transfers of Apportionments - Special Educ	292,290	292,290	-	15,877	15,877	28,579	28,579	57,158	-	28,579	24,228	24,228	24,228	24,228	20,728	292,290	-	-																										
<b>Total 8600-8799 - Other Income-Local</b>	<b>414,690</b>	<b>468,032</b>	<b>41</b>	<b>17,727</b>	<b>25,766</b>	<b>41,717</b>	<b>44,150</b>	<b>66,778</b>	<b>16,927</b>	<b>39,722</b>	<b>30,869</b>	<b>30,869</b>	<b>30,869</b>	<b>101,869</b>	<b>20,728</b>	<b>468,032</b>	<b>53,342</b>	<b>13%</b>																										
<b>Prior Year Adjustments</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>																										
8999 Other Prior Year Adjustment	-	1,249	-	-	-	-	-	1,249	-	-	-	-	-	-	-	1,249	1,249	100%																										
<b>Total Prior Year Adjustments</b>	<b>-</b>	<b>1,249</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,249</b>	<b>-</b>	<b>1,249</b>	<b>1,249</b>	<b>100%</b>																																
<b>TOTAL INCOME</b>	<b>5,708,767</b>	<b>5,960,734</b>	<b>41</b>	<b>83,935</b>	<b>91,974</b>	<b>180,614</b>	<b>1,399,896</b>	<b>344,275</b>	<b>348,643</b>	<b>751,144</b>	<b>520,562</b>	<b>607,215</b>	<b>523,965</b>	<b>598,368</b>	<b>510,102</b>	<b>5,960,734</b>	<b>251,967</b>	<b>4%</b>																										
<b>Expense</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>																										
<b>1000 - Certificated Salaries</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>																										
1110 Teachers' Salaries	1,755,100	1,332,829	-	121,999	123,038	116,629	149,998	120,616	120,512	113,836	116,550	116,550	116,550	116,550	-	1,332,829	422,271	24%																										
1120 Teachers' Hourly	-	442,563	-	16,914	46,228	49,956	52,684	34,321	50,955	50,380	35,281	35,281	35,281	35,281	-	442,563	(442,563)	100%																										
1170 Teachers' Salaries - Substitute	57,905	57,725	-	220	12,378	11,296	3,332	3,571	2,065	9,372	3,873	3,873	3,873	3,873	-	57,725	180	0%																										
1175 Teachers' Salaries - Stipend/Extra Duty	47,900	97,150	-	6,318	9,842	1,917	11,761	1,850	333	2,666	15,616	15,616	15,616	15,616	-	97,150	(49,250)	-103%																										
1211 Certificated Pupil Support - Librarians	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-																										
1213 Certificated Pupil Support - Guidance & Cou	72,313	105,596	-	6,519	7,898	10,617	10,889	13,557	7,514	8,376	10,057	10,057	10,057	10,057	-	105,596	(33,283)	-46%																										
1215 Certificated Pupil Support - Psychologist	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-																										
1299 Certificated Pupil Support - Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-																										
1300 Certificated Supervisors' & Administrators' S	403,712	399,715	33,430	33,430	33,430	33,430	41,424	33,587	33,430	33,430	31,032	31,032	31,032	31,032	-	399,715	3,997	1%																										
1900 Other Certificated Salaries	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-																										
<b>Total 1000 - Certificated Salaries</b>	<b>2,336,930</b>	<b>2,435,578</b>	<b>33,430</b>	<b>185,400</b>	<b>232,814</b>	<b>223,844</b>	<b>270,088</b>	<b>207,502</b>	<b>214,808</b>	<b>218,060</b>	<b>212,409</b>	<b>212,409</b>	<b>212,409</b>	<b>212,409</b>	<b>-</b>	<b>2,435,578</b>	<b>(98,648)</b>	<b>-4%</b>																										
<b>2000 - Classified Salaries</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>																										
2111 Instructional Aide & Other Salaries	443,024	334,811	-	15,560	45,726	40,822	47,567	29,182	36,266	37,254	20,608	20,608	20,608	20,608	-	334,811	108,213	24%																										
2121 After School Staff Salaries	-	58,269	-	1,084	5,855	6,264	7,620	5,787	5,556	5,765	5,085	5,085	5,085	5,085	-	58,269	(58,269)	100%																										
2131 Classified Teacher Salaries	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-																										
2200 Classified Support Salaries	122,338	126,910	2,435	6,685	13,063	13,394	14,802	12,036	12,297	12,180	10,005	10,005	10,005	10,005	-	126,910	(4,572)	-4%																										
2300 Classified Supervisors' & Administrators' Sa	-	74,916	6,031	6,515	6,273	6,273	7,771	6,273	6,273	6,273	5,808	5,808	5,808	5,808	-	74,916	(74,916)	100%																										
2400 Classified Office Staff Salaries	177,658	89,895	-	7,556	9,770	9,964	10,223	7,615	7,573	8,872	7,080	7,080	7,080	7,080	-	89,895	87,763	49%																										
2900 Other Classified Salaries	23,000	12,000	-	-	-	-	-	-	-	-	3,000	3,000	3,000	3,000	-	12,000	11,000	48%																										
<b>Total 2000 - Classified Salaries</b>	<b>766,020</b>	<b>696,802</b>	<b>8,465</b>	<b>37,401</b>	<b>80,687</b>	<b>76,718</b>	<b>87,983</b>	<b>60,893</b>	<b>67,965</b>	<b>70,345</b>	<b>51,586</b>	<b>51,586</b>	<b>51,586</b>	<b>51,586</b>	<b>-</b>	<b>696,802</b>	<b>69,218</b>	<b>9%</b>																										
<b>Total 1000-2000 - Salaries</b>	<b>3,102,950</b>	<b>3,132,380</b>	<b>41,895</b>	<b>222,801</b>	<b>313,501</b>	<b>300,562</b>	<b>358,071</b>	<b>268,395</b>	<b>282,772</b>	<b>288,404</b>	<b>263,995</b>	<b>263,995</b>	<b>263,995</b>	<b>263,995</b>	<b>-</b>	<b>3,132,380</b>	<b>(29,430)</b>	<b>-1%</b>																										
<b>3000 - Employee Benefits</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>																										
3111 STRS - State Teachers Retirement System	441,584	465,195	6,362	35,533	41,353	42,117	37,382	41,159	40,470	40,222	45,149	45,149	45,149	45,149	-	465,195	(23,611)	-5%																										
3212 PERS - Public Employee Retirement System	177,583	186,813	2,256	7,556	18,982	17,051	16,738	11,286	13,693	14,483	21,192	21,192	21,192	21,192	-	186,813	(9,230)	-5%																										
3311 OASDI - Social Security	53,371	43,202	525	2,297	5,106	4,648	5,485	3,728	3,949	4,121	3,336	3,336	3,336	3,336	-	43,202	10,169	19%																										
3331 MED - Medicare	35,708	45,420	607	3,231	4,480	4,280	5,116	3,801	4,015	4,098	3,948	3,948	3,948	3,948	-	45,420	(9,712)	-27%																										
3401 H&W - Health & Welfare	471,700	471,700	45	70,950	55,413	48,010	32,167	32,799	29,385	40,586	40,586	40,586	40,586	40,586	-	471,700	-	-																										
3501 SUI - State Unemployment Insurance	1,564	2,889	29	111	577	148	174	262	139	288	264	264	264	368	-	2,889	(1,325)	-85%																										
3601 Workers' Compensation Insurance	34,908	34,908	44,328	(30,475)	3,692	2,771	2,771	2,771	2,771	2,771	2,771	737	-	-	34,908	0	0%																											
3751 OPEB, Active Employees	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-																										
3901 Other Retirement Benefits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-																										
3902 Other Benefits	-	1,155	-	-	-	64	-	90	873	-	-	-	-	-	64	1,155	(1,155)	100%																										
<b>Total 3000 - Employee Benefits</b>	<b>1,216,418</b>	<b>1,251,281</b>	<b>54,153</b>	<b>89,203</b>	<b>129,603</b>	<b>119,090</b>	<b>99,833</b>	<b>95,896</b>	<b>95,295</b>	<b>106,571</b>	<b>117,245</b>	<b>115,275</b>	<b>114,474</b>	<b>114,578</b>	<b>64</b>	<b>1,251,281</b>	<b>(34,863)</b>	<b>-3%</b>																										
<b>Total 1000-3000 - Salaries &amp; Benefits</b>	<b>4,319,368</b>	<b>4,383,661</b>	<b>96,048</b>	<b>312,004</b>	<b>443,104</b>	<b>419,652</b>	<b>457,904</b>	<b>364,291</b>	<b>378,067</b>	<b>394,975</b>	<b>381,240</b>	<b>379,270</b>	<b>378,469</b>	<b>378,573</b>	<b>64</b>	<b>4,383,661</b>	<b>(64,293)</b>	<b>-1%</b>																										
<b>4000 - Supplies</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>																										
4111 Core Curricula Materials	19,685	9,685	2,827	132	1,620	9	-	298	812	63	981	981	981	981	-	9,685	10,000	51%																										
4211 Books & Other Reference Materials	2,000	2,000	-	387	520	78	-	-	91	218	176	176	176	176	-	2,000	-	-																										
4311 Student Materials	73,231	98,231	5,268	33,266	19,748	3,551	3,300	4,620	6,883	13,441	2,039	2,039	2,039	2,039	-	98,231	(25,000)	-34%																										
4351 Office Supplies	17,537	17,537	-	2,536	1,408	2,709	1,990	306	1,790	788	1,502	1,502	1,502	1,502	-	17,537	-	-																										
4371 Custodial Supplies	11,203	11,203	2,151	3,975	1,297	1,887	209	-	1,326	72	71	71	71	71	-	11,203	-	-																										
4390 Other Supplies	21,257	21,257	-	-	-	-	-	-	-	-	1,947	1,947	1,947	1,947	-	21,257	-	-																										

**BRIDGES CHARTER SCHOOL**  
 2025-26 Cash Flow Forecast  
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Actuals as of 1/31/2026

	# of months remaining in FY														Actuals as of 1/31/2026		FORECAST		Budget Variance	
			12	11	10	9	8	7	6	5	4	3	2	1						
	State Schedule:	District Schedule:	PY P-2	PY P-2	PY P-2	PY P-2	PY P-2	PY P-2	PY P-2	PY P-2	CY P-1	CY P-1	CY P-1	CY P-1	Jul-25	Aug-25	Jul-25 - Jun-26	Better / (Worse)	% Better / (Worse)	
	2025-26 Budget	2025-26 Trend	ACTUAL Jul-25	ACTUAL Aug-25	ACTUAL Sep-25	ACTUAL Oct-25	ACTUAL Nov-25	ACTUAL Dec-25	ACTUAL Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	Accrual					
4411 Non Capitalized Equipment	69,599	31,599	3,933	3,081	3,436	636	1,635	-	250	700	4,482	4,482	4,482	4,482	-	31,599	38,000		55%	
4711 Nutrition Program Food & Supplies	208,510	208,510	-	-	9,956	19,515	15,383	12,679	14,444	17,264	29,817	29,817	29,817	29,817	-	208,510	-			
4713 CACFP Supper Food & Supplies	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			
<b>Total 4000 - Supplies</b>	<b>423,137</b>	<b>400,022</b>	<b>14,464</b>	<b>43,770</b>	<b>40,175</b>	<b>31,197</b>	<b>24,189</b>	<b>20,923</b>	<b>27,721</b>	<b>33,522</b>	<b>41,016</b>	<b>41,016</b>	<b>41,016</b>	<b>41,016</b>	-	<b>400,022</b>	23,115		5%	
<b>5000 - Operating Services</b>																				
5211 Travel & Conferences	10,025	10,025	-	-	327	453	1,495	1,103	32	1,501	1,278	1,278	1,278	1,278	-	10,025	0		0%	
5311 Dues & Memberships	6,859	14,993	-	10,040	-	-	1,861	-	-	3,092	-	-	-	-	-	14,993	(8,134)		-119%	
5451 General Insurance	73,899	73,899	98,532	(67,741)	6,158	6,158	6,158	6,158	6,158	-	12,318	-	-	-	-	73,899	0		0%	
5511 Utilities	101,447	101,447	-	-	-	30,090	-	-	27,241	-	-	27,241	-	-	16,874	101,447	0		0%	
5521 Security Services	-	1,809	430	48	48	555	48	48	430	48	39	39	39	39	-	1,809	(1,809)		100%	
5531 Housekeeping Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			
5599 Other Facility Operations & Utilities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			
5611 School Rent - Private Facility	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			
5613 School Rent - Prop 39	201,737	201,737	33,623	16,811	16,811	16,811	16,811	16,811	16,811	16,811	16,811	16,811	16,811	16,811	-	201,737	0		0%	
5619 Other Facility Rentals	530	530	-	-	-	-	-	-	-	-	133	133	133	133	-	530	0		0%	
5621 Equipment Lease	21,622	29,011	2,078	1,636	2,236	2,928	2,454	2,236	2,792	2,236	2,603	2,603	2,603	2,603	-	29,011	(7,389)		-34%	
5631 Vendor Repairs	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			
5812 Field Trips & Pupil Transportation	96,533	83,000	34,726	28,090	3,800	(2,984)	1,896	959	819	8,990	1,676	1,676	1,676	1,676	-	83,000	13,533		14%	
5821 Legal	21,430	26,430	355	-	2,684	474	4,253	551	6,481	-	2,908	2,908	2,908	2,908	-	26,430	(5,000)		-23%	
5823 Audit	20,999	20,999	-	-	-	3,371	-	1,124	-	-	4,126	4,126	4,126	4,126	-	20,999	0		0%	
5831 Advertisement & Recruitment	27,916	27,916	4,474	3,209	1,550	4,357	2,273	1,675	4,751	1,876	938	938	938	938	-	27,916	-			
5841 Contracted Substitute Teachers	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			
5842 Special Education Services	147,805	138,360	-	6,402	10,989	11,877	9,148	8,274	11,085	5,311	18,819	18,819	18,819	18,819	-	138,360	9,445		6%	
5843 Non Public School	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			
5844 After School Services	3,500	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	3,500		100%	
5849 Other Student Instructional Services	50,885	36,299	4,308	-	3,081	1,564	1,080	1,080	1,440	1,080	5,667	5,667	5,667	5,667	-	36,299	14,586		29%	
5852 PD Consultants & Tuition	5,000	5,000	-	234	380	3,265	175	-	-	147	200	200	200	200	-	5,000	-			
5854 Nursing & Medical (Non-IEP)	-	3,500	-	3,280	-	-	-	-	-	-	55	55	55	55	-	3,500	(3,500)		100%	
5859 All Other Consultants & Services	248,146	232,555	9,687	9,687	55,683	10,037	12,478	9,687	9,687	4,503	27,776	27,776	27,776	27,776	-	232,555	15,591		6%	
5861 Non Instructional Software	29,680	38,126	8,447	1,687	6,404	2,151	13	2,875	756	73	3,930	3,930	3,930	3,930	-	38,126	(8,446)		-28%	
5865 Fundraising Cost	1,240	1,240	79	-	-	-	-	-	-	-	290	290	290	290	-	1,240	-			
5871 District Oversight Fees	46,513	47,123	-	-	-	-	-	-	-	-	-	-	-	-	47,123	47,123	(610)		-1%	
5872 Special Education Fees (SELPA)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			
5881 Intra-Agency Fees	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			
5895 Bad Debt Expense	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			
5898 Uncategorized Expense	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			
5899 All Other Expenses	27,910	28,462	1,838	2,879	2,532	2,273	3,020	2,509	3,224	1,731	2,114	2,114	2,114	2,114	-	28,462	(552)		-2%	
5911 Office Phone	10,385	2,500	13	-	-	-	-	-	-	-	622	622	622	622	-	2,500	7,885		76%	
5913 Mobile Phone	3,300	3,300	267	240	177	174	165	-	339	174	441	441	441	441	-	3,300	-			
5921 Internet	1,421	1,933	211	129	198	155	155	155	155	155	155	155	155	155	-	1,933	(512)		-36%	
5923 Website Hosting	21,300	18,500	1,500	1,704	-	1,500	1,500	1,500	1,500	1,500	1,949	1,949	1,949	1,949	-	18,500	2,800		13%	
5931 Postage & Shipping	3,585	3,585	3,196	-	42	244	44	-	-	21	10	10	10	10	-	3,585	-			
5999 Other Communications	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			
<b>Total 5000 - Operating Services</b>	<b>1,183,667</b>	<b>1,152,278</b>	<b>203,763.81</b>	<b>18,334.66</b>	<b>113,102.20</b>	<b>95,452.32</b>	<b>65,028.04</b>	<b>56,744</b>	<b>93,701</b>	<b>49,248</b>	<b>104,858</b>	<b>119,781</b>	<b>92,540</b>	<b>75,728</b>	<b>63,997</b>	<b>1,152,277.99</b>	31,389		3%	
<b>6000 - Capital Outlay</b>																				
6901 Depreciation Expense	19,549	19,549	1,735	1,735	1,680	1,680	1,680	1,680	1,680	1,680	1,680	1,680	1,680	957	-	19,549	-			
6911 Amortization Expense - Lease Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			
6912 Amortization Expense - Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			
6999 Capital Outlay	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			
<b>Total 6000 - Capital Outlay</b>	<b>19,549</b>	<b>19,549</b>	<b>1,735</b>	<b>1,735</b>	<b>1,680</b>	<b>1,680</b>	<b>1,680</b>	<b>1,680</b>	<b>1,680</b>	<b>1,680</b>	<b>1,680</b>	<b>1,680</b>	<b>1,680</b>	<b>957</b>	<b>-</b>	<b>19,549</b>	<b>-</b>			
<b>7000 - Other Outgo</b>																				
7438 Interest Expense	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			
<b>Total 7000 - Other Outgo</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>			
<b>TOTAL EXPENSE</b>	<b>5,945,721</b>	<b>5,955,510</b>	<b>316,010</b>	<b>375,843</b>	<b>598,061</b>	<b>547,981</b>	<b>548,802</b>	<b>443,639</b>	<b>501,170</b>	<b>479,425</b>	<b>528,794</b>	<b>541,747</b>	<b>513,704</b>	<b>496,274</b>	<b>64,061</b>	<b>5,955,510</b>	(9,789)		0%	

**BRIDGES CHARTER SCHOOL**  
2025-26 Cash Flow Forecast

Prepared by ExED. For use by ExED and ExED clients only. © 2025 ExED

		Actuals as of 1/31/2026																	
		# of months remaining in FY																	
		12	11	10	9	8	7	6	5	4	3	2	1						
State Schedule:		PY P-2	PY P-2	PY P-2	PY P-2	PY P-2	PY P-2	PY P-2	PY P-2	CY P-1	CY P-1	CY P-1	CY P-1						
District Schedule:		PY P-2	PY P-2	PY P-2	PY P-2	PY P-2	PY P-2	PY P-2	CY P-1	CY P-1	CY P-1	CY P-1	CY P-1						
	2025-26 Budget	2025-26 Trend	ACTUAL Jul-25	ACTUAL Aug-25	ACTUAL Sep-25	ACTUAL Oct-25	ACTUAL Nov-25	ACTUAL Dec-25	ACTUAL Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	Accrual	FORECAST Jul-25 - Jun-26	Budget Variance		
																Better / (Worse)	% Better / (Worse)		
<b>NET INCOME</b>	(236,954)	5,224	(315,969)	(291,908)	(506,087)	(367,367)	851,094	(99,364)	(152,527)	271,719	(8,232)	65,468	10,260	102,094	446,041	5,223.68	242,178	-102%	
Operating Income		24,773														24,773			
Operating Income Excluding Non-cash Lease Expenses		24,773														24,773	(0.00)		
EBITDA		24,773														24,773		462.26	
<b>Beginning Cash Balance</b>		1,613,830	1,613,830	1,425,209	1,361,684	1,184,252	852,509	1,747,690	1,685,365	1,517,903	1,689,984	1,683,432	1,750,580	1,762,521	2,077,572	1,613,830			
<b>Cash Flow from Operating Activities</b>			-	-	-	-	-	-	-	-	-	-	-	-	-	-		5,935,961	
Net Income		5,224	(315,969)	(291,908)	(506,087)	(367,367)	851,094	(99,364)	(152,527)	271,719	(8,232)	65,468	10,260	102,094	446,041	5,224			
Change in Accounts Receivable		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			
Prior Year Accounts Receivable		936,694	28,826	395,236	252,279	-	20,667	125,612	-	112,458	-	-	-	21,031	-	956,108			
Current Year Accounts Receivable		(595,798)	-	-	-	-	-	-	-	-	-	-	-	-	(595,798)	(595,798)			
Change in Due from		-	-	-	-	(15)	-	(24,196)	20,382	-	-	-	-	-	-	(3,829)			
Change in Accounts Payable		(10,943)	84,769	(203,319)	49,126	28,286	13,013	(52,838)	(43,438)	(94,449)	-	-	-	190,970	16,938	(10,943)			
Change in Due to		112,342	-	(20,476)	-	-	-	-	-	-	-	-	-	-	132,818	112,342			
Change in Current Lease Payable		-	(11,290)	(1,162)	(1,167)	(1,171)	(1,175)	(1,180)	(1,184)	-	-	-	-	-	-	(18,328)			
Change in Lease Assets		-	11,290	1,162	1,167	1,171	1,175	1,180	1,184	-	-	-	-	-	-	18,328			
Change in Accrued Vacation		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			
Change in Payroll Liabilities		(6,896)	12,358	55,631	27,994	6,471	8,726	(10,762)	7,014	(114,328)	-	-	-	-	-	(6,896)			
Change in Prepaid Expenditures		(4,590)	(340)	(423)	-	(797)	-	(2,457)	(573)	-	-	-	-	-	-	(4,590)			
Change in Deposits		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			
Change in Deferred Revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			
Change in OPEB / Net Pension Liability		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			
Change in Long Term Lease Liabilities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			
Change in Other Long Term Assets		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			
Change in Other Long Term Liabilities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			
Depreciation Expense		19,549	1,735	1,735	1,680	1,680	1,680	1,680	1,680	1,680	1,680	1,680	1,680	957	19,549				
<b>Cash Flow from Investing Activities</b>			-	-	-	-	-	-	-	-	-	-	-	-	-	-			
Capital Expenditures		(7,425)	-	-	(2,425)	-	-	-	-	(5,000)	-	-	-	-	-	(7,425)			
<b>Cash Flow from Financing Activities</b>			-	-	-	-	-	-	-	-	-	-	-	-	-	-			
Source - Sale of Receivables		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			
Use - Sale of Receivables		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			
Source - Loans		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			
Use - Loans		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			
<b>Ending Cash Balance</b>		2,081,401	1,425,209	1,361,684	1,184,252	852,509	1,747,690	1,685,365	1,517,903	1,689,984	1,683,432	1,750,580	1,762,521	2,077,572	2,077,572	2,077,572			

<b>BRIDGES CHARTER SCHOOL</b>	
Schedule A - Revenue, Part 1, Local Control Funding Formula	
Prepared by ExED. For use by ExED and ExED clients only. © 2025 ExED	
<a href="#">Go to CY Cash Flow</a>	5,224
	2,077,572

# of years since 12/13 (for EPA calculation)

13

	2025-26 Trend
<b>Formula Factors</b>	
Statutory COLA	<b>2.30%</b>
LCFF COLA	<b>2.30%</b>
Gap-Closing Increment	100.00%
K-3 Grade Span Adjustment Percentage	10.40%
9-12 Grade Span Adjustment Percentage	2.60%
Supplemental Grant Percentage	20.00%
Concentration Grant Percentage	65.00%
Concentration Grant Threshold	55.00%
<b>School Factors</b>	
TK ADA (for TK add-on only)	27.60
TK-3 ADA	181.58
4-6 ADA	136.83
7-8 ADA	83.43
9-12 ADA	-
<b>Total ADA</b>	401.84
Enrollment	421
Adjusted 2012-13 Base Rate for General Purpose Funding	7,145.25
3-Year Average FRPM/EL/FY Unduplicated Percentage	21.07%
District of Residence (Ventura County Office of Education/Conejo Valley Unified) Unduplicated Percentage	27.51%
<b>Rates</b>	
<b>Base LCFF Target Rates</b>	
TK-3	\$ 10,256
4-6	\$ 10,411
7-8	\$ 10,719
9-12	\$ 12,423
<b>Grade Span-Adjusted Target Rates (TK-3 &amp; 9-12 adjusted by grade span adjustment percentage)</b>	
TK-3	\$ 11,323
4-6	\$ 10,411
7-8	\$ 10,719
9-12	\$ 12,746
<b>Supplemental Grant Rates</b>	
TK-3	\$ 2,265
4-6	\$ 2,082
7-8	\$ 2,144
9-12	\$ 2,549
<b>Concentration Grant Rates</b>	
TK-3	\$ 7,360
4-6	\$ 6,767
7-8	\$ 6,967
9-12	\$ 8,285
<b>TK Add On</b>	\$ 5,545
<b>Other Inputs</b>	
In Lieu of Property Tax (Ventura County Office of Education/Conejo Valley Unified) Rate per ADA	8,529.75
EPA Offset % for Schools Open Prior to FY 13/14	36.07%
EPA Rate for Schools Open in FY 13/14 or later	\$ 200

<b>LCFF Calculation</b>	
<b>LCFF Target Calculation (Full Implementation)</b>	
<b>Supplemental Add On Rate (Supplemental Rate * % Unduplicated)</b>	

<b>BRIDGES CHARTER SCHOOL</b>	
<i>Schedule A - Revenue, Part 1, Local Control Funding Formula</i>	
Prepared by ExED. For use by ExED and ExED clients only. © 2025 ExED	
<a href="#">Go to CY Cash Flow</a>	5,224
	2,077,572

# of years since 12/13 (for EPA calculation)

13

	2025-26 Trend
TK-3	\$ 477
4-6	\$ 439
7-8	\$ 452
9-12	\$ 537
<b>Total Supplemental Grant</b>	<b>\$ 184,356</b>
<b>Concentration Add On Rate (Concentration Rate * % Undupl. Capped @ District of Residence %)</b>	
TK-3	\$ -
4-6	\$ -
7-8	\$ -
9-12	\$ -
<b>Total Concentration Grant</b>	<b>\$ -</b>
<b>School Target Rates (Adjusted Base Rates Plus Supplemental and Concentration Rates)</b>	
TK-3	\$ 11,800
4-6	\$ 10,850
7-8	\$ 11,171
9-12	\$ 13,283
<b>LCFF Revenue (School Target Rates * ADA)</b>	<b>\$ 4,559,210</b>
<b>TK Add On</b>	<b>\$ 153,042</b>
<b>Equity Multiplier Add On</b>	<b>\$ -</b>
<b>Total LCFF Revenue</b>	<b>\$ 4,712,252</b>
CY Average LCFF Rate per ADA (excluding TK & Equity Add Ons)	\$ 11,346
Increase/Decrease	\$ 284

<b>Components of Local Control Funding Formula Revenue</b>	
In Lieu of Property Tax Funding	\$ 3,427,595
Education Protection Account Funding	<b>\$ 80,368</b>
LCFF, State Portion	\$ 1,204,289

<b>Calculation of Proportional Share of LCFF Dollars Attributable to Suppl. and Conc. Grants</b>	
Total LCFF Supplemental and Concentration Grant Target	\$ 184,356
PY LCFF Funds Spent on High Need Pupils (Above Speding on All Pupils)	\$ 177,716
Gap between Target and PY Amount Spent	\$ 6,640
Gap Closing Increment (Gap * Gap Closing Increment %)	\$ 6,640
<b>CY Investment, High Need Students (PY spent plus Gap Closing Increment)</b>	<b>\$ 184,356</b>
CY Base Funding (CY LCFF Total Revenue less High Need Student CY Investment)	\$ 4,527,896
Minimum Proportionality Percentage	4.07%
15% Concentration Grant Add On Amount	\$ -

<b>Apportionment Calculations</b>	
<b>Advance Apportionment (Prior Year P-2 ADA)</b>	
<b>State Portion</b>	
TK-3	\$ 476,172
4-6	\$ 442,604
7-8	\$ 192,029
9-12	\$ -
<b>Total, Advance Apportionment, State Portion</b>	<b>\$ 1,110,804</b>
<b>In Lieu, Advance Apportionment Calculation (Prior Year P-2 ADA, unless Y1)</b>	<b>\$ 3,364,560</b>
<b>EPA, Advance Apportionment Calculation</b>	<b>\$ 78,890</b>
<b>P-1 Apportionment (Current Year P-1 ADA; For Budget Year: P-1 ADA from ADA Forecast Used)</b>	

<b>BRIDGES CHARTER SCHOOL</b>	
<i>Schedule A - Revenue, Part 1, Local Control Funding Formula</i>	
Prepared by ExED. For use by ExED and ExED clients only. © 2025 ExED	
<a href="#">Go to CY Cash Flow</a>	5,224
	2,077,572

# of years since 12/13 (for EPA calculation) 13

	<b>2025-26 Trend</b>
TK-3	\$ 689,486
4-6	\$ 383,607
7-8	\$ 236,438
9-12	\$ -
<b>Total, P-1 Apportionment, State Portion</b>	<b>\$ 1,309,531</b>
<b>In Lieu, P-1 Apportionment Calculation (For CY: P-1 ADA from ADA Forecast Used)</b>	<b>\$ 3,417,615</b>
<b>EPA, P-1 Apportionment Calculation</b>	<b>\$ 80,134</b>
<b>General Purpose Grade Level Expansion Apportionment Calculations</b>	
% Apportioned in October	37%
% Apportioned in January	18%
New Grade Level Expansion GP Apportionment, October	\$ -
New Grade Level Expansion GP Apportionment, January	\$ -

# Coversheet

## Salary Schedules

**Section:** VII. Business and Operations  
**Item:** C. Salary Schedules  
**Purpose:** Vote  
**Submitted by:**  
**Related Material:**  
Bridges-26-27-Salary-Schedule-Proposal 03.09.26 Board Meeting (NO %, NO COLOR).pdf

**BRIDGES**

**CERTIFICATED MANAGEMENT SALARY SCHEDULE 2026-2027**

POSITION	SCHEDULE	# OF DAYS	RATE	DR/01	DR/02	DR/03	DR/04	DR/05	DR/06	DR/07	DR/08	DR/09	DR/10	DR/11	DR/12
EXECUTIVE DIRECTOR	CE214	1.0 FTE	ANNUAL	\$106,090.00	\$111,394.00	\$116,964.00	\$122,812.00	\$128,951.00	\$135,400.00	\$142,170.00	\$149,278.00	\$153,241.00	\$157,838.23	\$162,573.38	\$167,450.58
CONTRACT DAYS		214	Daily	\$495.70	\$520.50	\$546.50	\$573.80	\$602.50	\$632.70	\$664.30	\$697.50	\$716.00	\$737.56	\$759.69	\$782.48

POSITION	SCHEDULE	# OF DAYS	RATE	AD/01	AD/02	AD/03	AD/04	AD/05	AD/06	AD/07	AD/08	AD/09	AD/10	AD/11	AD/12
DIRECTOR OF DAILY OPERATIONS CONTRACT DAYS	AD214	1.0 FTE	ANNUAL	\$96,445.00	\$101,268.00	\$106,331.00	\$111,647.00	\$117,229.00	\$123,091.00	\$129,245.00	\$135,707.00	\$139,310.00	\$143,489.30	\$147,793.98	\$152,227.80
CONTRACT DAYS		214	Daily	\$450.60	\$473.20	\$496.80	\$521.70	\$547.80	\$575.10	\$603.90	\$634.10	\$650.90	\$670.51	\$690.63	\$711.34

POSITION	SCHEDULE	# OF DAYS	RATE	AD/01	AD/02	AD/03	AD/04	AD/05	AD/06	AD/07	AD/08	AD/09	AD/10	AD/11	AD/12
DIRECTOR OF STUDENT SUPPORT SERVICES CONTRACT DAYS	AD214	1.0 FTE	ANNUAL	\$96,445.00	\$101,268.00	\$106,331.00	\$111,647.00	\$117,229.00	\$123,091.00	\$129,245.00	\$135,707.00	\$139,310.00	\$143,489.30	\$147,793.98	\$152,227.80
CONTRACT DAYS		214	Daily	\$450.60	\$473.20	\$496.80	\$521.70	\$547.80	\$575.10	\$603.90	\$634.10	\$650.90	\$670.51	\$690.63	\$711.34

POSITION	SCHEDULE	# OF DAYS	RATE	AC01	AC02	AC03	AC04	AC05	AC06	AC07	AC08	AC09	AC10	AC11	AC12
ADMIN COORDINATOR	AC225	1.0 FTE	ANNUAL	\$66,352.00	\$68,010.80	\$69,711.07	\$71,453.85	\$73,240.19	\$75,071.20	\$76,947.98	\$78,871.68	\$80,843.47	\$83,268.77	\$85,766.84	\$88,339.84
CONTRACT DAYS		225	Daily	\$294.90	\$302.27	\$309.83	\$317.57	\$325.51	\$333.65	\$341.99	\$350.54	\$359.30	\$370.08	\$381.19	\$392.62
			Hourly	\$36.86	\$37.78	\$38.73	\$39.70	\$40.69	\$41.71	\$42.75	\$43.82	\$44.91	\$46.26	\$47.65	\$49.08

Health & Welfare Annual Cap: \$20,196 for fulltime staff

**BRIDGES CERTIFICATED SALARY SCHEDULE**

**2026-2027**

POSITION	STEP	01/CL1	01/CL2	01/CL3	01/CL4	01/CL5
		CLASS I BACHELOR'S	CLASS II BACHELOR'S	CLASS III BACHELOR'S	CLASS IV BACHELOR'S	CLASS V BACHELOR'S
SALARIED TEACHERS	DEGREE	PLUS 15 *	PLUS 45 *	PLUS 60 *	PLUS 75 MA & DOC *	
CONTRACT DAYS	185 TEACHER DAYS (175 STUDENT DAYS & 10 PROFESSIONAL DEVELOPMENT)					
1	\$ 66,352.00	\$ 66,352.00	\$ 66,352.00	\$ 66,352.00	\$ 66,352.00	\$ 66,352.00
2	\$ 66,352.00	\$ 66,352.00	\$ 66,352.00	\$ 66,867.00	\$ 67,382.00	\$ 67,679.00
3	\$ 66,352.00	\$ 66,352.00	\$ 66,352.00	\$ 66,867.00	\$ 67,382.00	\$ 69,651.00
4	\$ 66,352.00	\$ 66,352.00	\$ 67,382.00	\$ 67,896.00	\$ 68,412.00	\$ 71,044.00
5	\$ 66,352.00	\$ 66,867.00	\$ 67,896.00	\$ 68,412.00	\$ 68,412.00	\$ 72,465.00
6	\$ 66,352.00	\$ 67,382.00	\$ 68,412.00	\$ 68,412.00	\$ 70,464.00	\$ 73,914.00
7	\$ 66,352.00	\$ 67,896.00	\$ 68,926.00	\$ 68,926.00	\$ 72,579.00	\$ 75,392.00
8	\$ 66,352.00	\$ 68,412.00	\$ 69,442.00	\$ 69,442.00	\$ 72,607.00	\$ 76,900.00
9	\$ 66,352.00	\$ 68,926.00	\$ 70,144.00	\$ 70,144.00	\$ 74,786.00	\$ 79,207.00
10		\$ 71,683.00	\$ 72,950.00	\$ 72,950.00	\$ 77,777.00	\$ 82,375.00
11		\$ 72,409.00	\$ 76,597.00	\$ 76,597.00	\$ 80,888.00	\$ 85,670.00
12		\$ 72,916.00	\$ 79,661.00	\$ 79,661.00	\$ 84,124.00	\$ 89,097.00
13		\$ 73,426.00	\$ 80,219.00	\$ 80,219.00	\$ 86,647.00	\$ 92,661.00
14		\$ 73,940.00	\$ 80,780.00	\$ 80,780.00	\$ 87,254.00	\$ 95,441.00
15		\$ 74,458.00	\$ 81,346.00	\$ 81,346.00	\$ 87,865.00	\$ 96,395.00
16		\$ 74,979.00	\$ 81,915.00	\$ 81,915.00	\$ 88,480.00	\$ 97,359.00
17		\$ 75,504.00	\$ 82,488.00	\$ 82,488.00	\$ 89,099.00	\$ 98,333.00
18		\$ 76,032.00	\$ 83,066.00	\$ 83,066.00	\$ 89,723.00	\$ 99,316.00
19		\$ 76,564.00	\$ 83,647.00	\$ 83,647.00	\$ 90,351.00	\$ 100,309.00
20		\$ 77,100.00	\$ 84,233.00	\$ 84,233.00	\$ 90,983.00	\$ 101,312.00
21		\$ 77,637.00	\$ 84,822.00	\$ 84,822.00	\$ 91,620.00	\$ 102,323.00
22		\$ 78,178.00	\$ 85,416.00	\$ 85,416.00	\$ 92,261.00	\$ 103,340.00
23		\$ 78,723.00	\$ 86,014.00	\$ 86,014.00	\$ 92,907.00	\$ 104,363.00
24		\$ 79,271.00	\$ 86,616.00	\$ 86,616.00	\$ 93,558.00	\$ 105,392.00
25		\$ 79,822.00	\$ 87,223.00	\$ 87,223.00	\$ 94,163.00	\$ 106,427.00
26		\$ 80,376.00	\$ 87,833.00	\$ 87,833.00	\$ 94,772.00	\$ 107,468.00
27		\$ 80,933.00	\$ 88,448.00	\$ 88,448.00	\$ 95,386.00	\$ 108,514.00
28		\$ 81,493.00	\$ 89,067.00	\$ 89,067.00	\$ 96,005.00	\$ 109,565.00
29		\$ 82,056.00	\$ 89,691.00	\$ 89,691.00	\$ 96,629.00	\$ 110,621.00

LONGEVITY ADD-ON		
YEARS 6-10:	\$ 500.00	ANNUALLY
YEARS 11-16:	\$ 1,000.00	ANNUALLY
YEARS 17+:	\$ 1,500.00	ANNUALLY

\*Health & Welfare Annual Cap: \$20,196 for Fulltime Staff  
 \*PLACEMENT RULES: Credit will be given for up to 10 years full-time verified previous teaching  
 \*Full-time equals at least 75% of a school year.  
 \* SEMESTER UNITS = 15 HOURS PER UNIT

**BRIDGES CERTIFICATED HOURLY SCHEDULE  
2026-2027**

POSITION		01/CL1	01/CL2	01/CL3	01/CL4	01/CL5
		CLASS I BACHELOR'S	CLASS II BACHELOR'S	CLASS III BACHELOR'S	CLASS IV BACHELOR'S	CLASS V BACHELOR'S
HOURLY CERTIFICATED	STEP	DEGREE	PLUS 15 *	PLUS 45 *	PLUS 60 *	PLUS 75 MA & DOC *
CONTRACT DAYS	185 TEACHER DAYS (175 STUDENT DAYS & 10 PROFESSIONAL DEVELOPMENT)					
	1	\$ 44.83	\$ 44.83	\$ 44.83	\$ 44.83	\$ 44.83
	2	\$ 44.83	\$ 44.83	\$ 44.83	\$ 45.18	\$ 45.73
	3	\$ 44.83	\$ 44.83	\$ 45.18	\$ 45.53	\$ 47.06
	4	\$ 44.83	\$ 44.83	\$ 45.53	\$ 45.88	\$ 48.00
	5	\$ 44.83	\$ 45.18	\$ 45.88	\$ 46.22	\$ 48.96
	6	\$ 44.83	\$ 45.53	\$ 46.22	\$ 47.61	\$ 49.94
	7	\$ 44.83	\$ 45.88	\$ 46.57	\$ 49.04	\$ 50.94
	8	\$ 44.83	\$ 46.22	\$ 46.92	\$ 49.06	\$ 51.96
	9	\$ 44.83	\$ 46.57	\$ 47.39	\$ 50.53	\$ 53.52
	10	\$ -	\$ 48.43	\$ 49.29	\$ 52.55	\$ 55.66
	11	\$ -	\$ 48.93	\$ 51.75	\$ 54.65	\$ 57.89
	12	\$ -	\$ 49.27	\$ 53.83	\$ 56.84	\$ 60.20
	13	\$ -	\$ 49.61	\$ 54.20	\$ 58.55	\$ 62.61
	14	\$ -	\$ 49.96	\$ 54.58	\$ 58.96	\$ 64.49
	15	\$ -	\$ 50.31	\$ 54.96	\$ 59.37	\$ 65.13
	16	\$ -	\$ 50.66	\$ 55.35	\$ 59.78	\$ 65.78
	17	\$ -	\$ 51.02	\$ 55.74	\$ 60.20	\$ 66.44
	18	\$ -	\$ 51.37	\$ 56.13	\$ 60.62	\$ 67.11
	19	\$ -	\$ 51.73	\$ 56.52	\$ 61.05	\$ 67.78
	20	\$ -	\$ 52.09	\$ 56.91	\$ 61.48	\$ 68.45
	21	\$ -	\$ 52.62	\$ 57.31	\$ 61.91	\$ 69.00
	22	\$ -	\$ 53.14	\$ 57.71	\$ 62.34	\$ 69.55
	23	\$ -	\$ 53.67	\$ 58.12	\$ 62.78	\$ 70.11
	24	\$ -	\$ 54.21	\$ 58.52	\$ 63.21	\$ 70.67
	25	\$ -	\$ 54.75	\$ 58.93	\$ 63.66	\$ 71.24
	26	\$ -	\$ 55.30	\$ 59.35	\$ 64.10	\$ 71.81
	27	\$ -	\$ 55.85	\$ 59.76	\$ 64.55	\$ 72.38
	28	\$ -	\$ 56.41	\$ 60.18	\$ 65.00	\$ 72.96
	29	\$ -	\$ 56.98	\$ 60.60	\$ 65.46	\$ 73.54

\*Health & Welfare Annual Cap: \$20,196 for Fulltime Staff  
 \*PLACEMENT RULES: Credit will be given for up to 10 years full-time verified previous teaching experience at an accredited institution or at the discretion of the Executive Director based on successful years experience.  
 \*Full-time equals at least 75% of a school year.  
 \* SEMESTER UNITS = 15 HOURS PER UNIT

**MISCELLANEOUS CERTIFICATED SALARY SCHEDULE**

**2026-2027**

	06/2/1	06/2/2	06/2/3	06/2/4	06/2/5	06/2/6	06/2/7	06/2/8	06/2/9	06/2/10	06/2/11	06/2/12	06/2/13	06/2/14	06/2/15
SCHOOL PSYCHOLOGIST	\$ 371.39	\$ 424.44	\$ 450.98	\$ 477.50	\$ 530.55	\$ 543.81	\$ 557.41	\$ 571.34	\$ 585.63	\$ 600.27	\$ 615.28	\$ 630.66	\$ 646.42	\$ 662.58	\$ 679.15

	C1/1	C1/2	C1/3	C1/4	C1/5	C1/6	C1/7	C1/8	C1/9	C1/10	C1/11	C1/12	C1/13	C1/14	C1/15
COUNSELOR	\$ 392.97	\$ 416.87	\$ 442.29	\$ 453.35	\$ 464.68	\$ 476.30	\$ 488.21	\$ 500.41	\$ 512.92	\$ 525.74	\$ 538.89	\$ 552.36	\$ 566.17	\$ 580.32	\$ 594.83

	06/5/1	06/5/2	06/5/3	06/5/4	06/5/5	06/5/6	06/5/7	06/5/8	06/5/9	06/5/10	06/5/11	06/5/12	06/5/13	06/5/14	06/5/15
RESPONSE TO INTERVENTION	\$ 403.41	\$ 409.54	\$ 415.78	\$ 422.03	\$ 428.36	\$ 434.79	\$ 441.31	\$ 447.93	\$ 454.65	\$ 461.47	\$ 468.39	\$ 475.42	\$ 482.55	\$ 489.79	\$ 497.13

	06/5/1	06/5/2	06/5/3	06/5/4	06/5/5	06/5/6	06/5/7	06/5/8	06/5/9	06/5/10	06/5/11	06/5/12	06/5/13	06/5/14	06/5/15
MS PROGRAM COORDINATOR (195 DAYS)	\$ 80,233.00	\$ 82,640.00	\$ 85,120.00	\$ 87,673.00	\$ 90,303.00	\$ 93,013.00	\$ 95,803.00	\$ 98,677.00	\$101,637.00	\$104,686.00	\$106,256.29	\$107,850.13	\$109,467.89	\$111,109.90	\$112,776.55
DAILY	\$ 411.45	\$ 423.79	\$ 436.51	\$ 449.61	\$ 463.09	\$ 476.99	\$ 491.30	\$ 506.04	\$ 521.22	\$ 536.85	\$ 544.90	\$ 553.08	\$ 561.37	\$ 569.79	\$ 578.34

	RTIC01/01	RTIC01/02	RTIC01/03	RTIC01/04	RTIC01/05	RTIC01/06	RTIC01/07	RTIC01/08	RTIC01/09	RTIC01/10	RTIC01/11	RTIC01/12	RTIC01/13	RTIC01/14	RTIC01/15
RESPONSE TO INTERVENTION COORDINATOR (195 DAYS)	\$ 80,233.00	\$ 82,640.00	\$ 85,120.00	\$ 87,673.00	\$ 90,303.00	\$ 93,013.00	\$ 95,803.00	\$ 98,677.00	\$101,637.00	\$104,686.00	\$106,256.29	\$107,850.13	\$109,467.89	\$111,109.90	\$112,776.55
DAILY	\$ 411.45	\$ 423.79	\$ 436.51	\$ 449.61	\$ 463.09	\$ 476.99	\$ 491.30	\$ 506.04	\$ 521.22	\$ 536.85	\$ 544.90	\$ 553.08	\$ 561.37	\$ 569.79	\$ 578.34

	LCC01/01	LCC01/02	LCC01/03	LCC01/04	LCC01/05	LCC01/06	LCC01/07	LCC01/08	LCC01/09	LCC01/10	LCC01/11	LCC01/12	LCC01/13	LCC01/14	LCC01/15
LEARNING CTR COORDINATOR (195 DAYS)	\$ 80,233.00	\$ 82,640.00	\$ 85,120.00	\$ 87,673.00	\$ 90,303.00	\$ 93,013.00	\$ 95,803.00	\$ 98,677.00	\$101,637.00	\$104,686.00	\$106,256.29	\$107,850.13	\$109,467.89	\$111,109.90	\$112,776.55
DAILY	\$ 411.45	\$ 423.79	\$ 436.51	\$ 449.61	\$ 463.09	\$ 476.99	\$ 491.30	\$ 506.04	\$ 521.22	\$ 536.85	\$ 544.90	\$ 553.08	\$ 561.37	\$ 569.79	\$ 578.34

LIBRARY MEDIA SPECIALIST	LIB/01/01	\$ 62,920.00
MATH TUTOR	03/4/1	\$ 35.00
EXTRA DUTY/TEACHER COVERAGE	03/4/2	\$ 35.33
SUBSTITUTE PSYCHOLOGIST	03/4/3	\$ 55.00
SPEECH THERAPIST	03/4/4	\$ 50.00
SUBSTITUTE TEACHER*	06/1/1	\$ 26.67
LONG TERM SUBSTITUTE TEACHER**	06/1/2	\$ 34.88
SUBSTITUTE STIPEND***	06/1/3	\$ 250.00
SUBSTITUTE ADMINISTRATOR	06/4/1	\$ 450.00
ADVISOR	06/3/1	\$ 600.00
CELL PHONE STIPEND (MONTHLY) ^^	ST1/1	\$ 10.00

\*Short Term Sub pay is based on a 7.5 hour day with a 30 minute unpaid lunch

\*\*Long Term Sub pay is based on an 8 hour day

\*\*\*Substitute Stipend paid after every 40 days worked. Days do not need to be consecutive. Resets each Fiscal Year.

^^Employees with regular assignments - Effective 2/1/25

**HOMESCHOOL SALARY SCHEDULE**

**2026-2027**

	HSLT/01	HSLT/02	HSLT/03	HSLT/04	HSLT/05	HSLT/06	HSLT/07	HSLT/08	HSLT/09	HSLT/10	HSLT/11	HSLT/12	HSLT/13	HSLT/14	HSLT/15
<b>LEAD TEACHER (175 Student Days, 2 PD Days, 8 Work Days=185 Total Days)</b>	\$ 68,258.67	\$ 68,258.67	\$ 68,258.67	\$ 68,258.67	\$ 70,306.43	\$ 71,361.03	\$ 72,431.44	\$ 73,517.91	\$ 74,620.68	\$ 75,739.99	\$ 76,876.09	\$ 78,029.23	\$ 79,199.67	\$ 80,387.67	\$ 81,593.48
<b>DAILY</b>	\$ 368.97	\$ 368.97	\$ 368.97	\$ 368.97	\$ 380.03	\$ 385.74	\$ 391.52	\$ 397.39	\$ 403.36	\$ 409.41	\$ 415.55	\$ 421.78	\$ 428.11	\$ 434.53	\$ 441.05
<b>HOURLY</b>	\$ 46.12	\$ 46.12	\$ 46.12	\$ 46.12	\$ 47.50	\$ 48.22	\$ 48.94	\$ 49.67	\$ 50.42	\$ 51.18	\$ 51.94	\$ 52.72	\$ 53.51	\$ 54.32	\$ 55.13

	HSST/01	HSST/02	HSST/03	HSST/04	HSST/05	HSST/06	HSST/07	HSST/08	HSST/09	HSST/10	HSST/11	HSST/12	HSST/13	HSST/14	HSST/15
<b>SUPERVISING TEACHER (175 Student Days, 2 PD Days, 3 Work Days=180 Total Days)</b>	\$ 66,352.00	\$ 66,352.00	\$ 66,352.00	\$ 66,352.00	\$ 68,342.56	\$ 69,367.70	\$ 70,408.21	\$ 71,464.34	\$ 72,536.30	\$ 73,624.35	\$ 74,728.71	\$ 75,849.64	\$ 76,987.39	\$ 78,142.20	\$ 79,314.33
<b>DAILY</b>	\$ 358.66	\$ 358.66	\$ 358.66	\$ 358.66	\$ 369.42	\$ 374.96	\$ 380.58	\$ 386.29	\$ 392.09	\$ 397.97	\$ 403.94	\$ 410.00	\$ 416.15	\$ 422.39	\$ 428.73
<b>HOURLY</b>	\$ 44.83	\$ 44.83	\$ 44.83	\$ 44.83	\$ 46.18	\$ 46.87	\$ 47.57	\$ 48.29	\$ 49.01	\$ 49.75	\$ 50.49	\$ 51.25	\$ 52.02	\$ 52.80	\$ 53.59

**SPECIALIST SALARY SCHEDULE**

**2026-2027**

<b>ART SPECIALIST</b>	SPCHRLY/AS01	SPCHRLY/AS02	SPCHRLY/AS03	SPCHRLY/AS04	SPCHRLY/AS05	SPCHRLY/AS06	SPCHRLY/AS07	SPCHRLY/AS08	SPCHRLY/AS09	SPCHRLY/AS10	SPCHRLY/AS11	SPCHRLY/AS12	SPCHRLY/AS13	SPCHRLY/AS14	SPCHRLY/AS15
	\$ 34.88	\$ 35.48	\$ 36.54	\$ 37.63	\$ 38.76	\$ 39.73	\$ 40.72	\$ 41.74	\$ 42.78	\$ 43.85	\$ 44.95	\$ 46.07	\$ 47.23	\$ 48.41	\$ 49.62

<b>ENVIRONMENTAL ED &amp; NUTRITION SPECIALIST</b>	SPCHRLY/EEN01	SPCHRLY/EEN02	SPCHRLY/EEN03	SPCHRLY/EEN04	SPCHRLY/EEN05	SPCHRLY/EEN06	SPCHRLY/EEN07	SPCHRLY/EEN08	SPCHRLY/EEN09	SPCHRLY/EEN10	SPCHRLY/EEN11	SPCHRLY/EEN12	SPCHRLY/EEN13	SPCHRLY/EEN14	SPCHRLY/EEN15
	\$ 34.88	\$ 35.48	\$ 36.54	\$ 37.63	\$ 38.76	\$ 39.73	\$ 40.72	\$ 41.74	\$ 42.78	\$ 43.85	\$ 44.95	\$ 46.07	\$ 47.23	\$ 48.41	\$ 49.62

<b>BAND SPECIALIST</b>	SPCHRLY/BS01	SPCHRLY/BS02	SPCHRLY/BS03	SPCHRLY/BS04	SPCHRLY/BS05	SPCHRLY/BS06	SPCHRLY/BS07	SPCHRLY/BS08	SPCHRLY/BS09	SPCHRLY/BS10	SPCHRLY/BS11	SPCHRLY/BS12	SPCHRLY/BS13	SPCHRLY/BS14	SPCHRLY/BS15
	\$ 34.88	\$ 35.48	\$ 36.54	\$ 37.63	\$ 38.76	\$ 39.73	\$ 40.72	\$ 41.74	\$ 42.78	\$ 43.85	\$ 44.95	\$ 46.07	\$ 47.23	\$ 48.41	\$ 49.62

<b>FOREIGN LANGUAGE SPECIALIST</b>	SPCHRLY/LAN01	SPCHRLY/LAN02	SPCHRLY/LAN03	SPCHRLY/LAN04	SPCHRLY/LAN05	SPCHRLY/LAN06	SPCHRLY/LAN07	SPCHRLY/LAN08	SPCHRLY/LAN09	SPCHRLY/LAN10	SPCHRLY/LAN11	SPCHRLY/LAN12	SPCHRLY/LAN13	SPCHRLY/LAN14	SPCHRLY/LAN15
	\$ 34.88	\$ 35.48	\$ 36.54	\$ 37.63	\$ 38.76	\$ 39.73	\$ 40.72	\$ 41.74	\$ 42.78	\$ 43.85	\$ 44.95	\$ 46.07	\$ 47.23	\$ 48.41	\$ 49.62

<b>LIBRARY SPECIALIST</b>	SPCHRLY/LIB01	SPCHRLY/LIB02	SPCHRLY/LIB03	SPCHRLY/LIB04	SPCHRLY/LIB05	SPCHRLY/LIB06	SPCHRLY/LIB07	SPCHRLY/LIB08	SPCHRLY/LIB09	SPCHRLY/LIB10	SPCHRLY/LIB11	SPCHRLY/LIB12	SPCHRLY/LIB13	SPCHRLY/LIB14	SPCHRLY/LIB15
	\$ 34.88	\$ 35.48	\$ 36.54	\$ 37.63	\$ 38.76	\$ 39.73	\$ 40.72	\$ 41.74	\$ 42.78	\$ 43.85	\$ 44.95	\$ 46.07	\$ 47.23	\$ 48.41	\$ 49.62

<b>MUSIC SPECIALIST</b>	SPCHRLY/MS01	SPCHRLY/MS02	SPCHRLY/MS03	SPCHRLY/MS04	SPCHRLY/MS05	SPCHRLY/MS06	SPCHRLY/MS07	SPCHRLY/MS08	SPCHRLY/MS09	SPCHRLY/MS10	SPCHRLY/MS11	SPCHRLY/MS12	SPCHRLY/MS13	SPCHRLY/MS14	SPCHRLY/MS15
	\$ 34.88	\$ 35.48	\$ 36.54	\$ 37.63	\$ 38.76	\$ 39.73	\$ 40.72	\$ 41.74	\$ 42.78	\$ 43.85	\$ 44.95	\$ 46.07	\$ 47.23	\$ 48.41	\$ 49.62

<b>PE SPECIALIST</b>	SPCHRLY/PES01	SPCHRLY/PES02	SPCHRLY/PES03	SPCHRLY/PES04	SPCHRLY/PES05	SPCHRLY/PES06	SPCHRLY/PES07	SPCHRLY/PES08	SPCHRLY/PES09	SPCHRLY/PES10	SPCHRLY/PES11	SPCHRLY/PES12	SPCHRLY/PES13	SPCHRLY/PES14	SPCHRLY/PES15
	\$ 34.88	\$ 35.48	\$ 36.54	\$ 37.63	\$ 38.76	\$ 39.73	\$ 40.72	\$ 41.74	\$ 42.78	\$ 43.85	\$ 44.95	\$ 46.07	\$ 47.23	\$ 48.41	\$ 49.62

<b>HOMESCHOOL SPECIALIST</b>	SPCHRLY/HS01	SPCHRLY/HS02	SPCHRLY/HS03	SPCHRLY/HS04	SPCHRLY/HS05	SPCHRLY/HS06	SPCHRLY/HS07	SPCHRLY/HS08	SPCHRLY/HS09	SPCHRLY/HS10	SPCHRLY/HS11	SPCHRLY/HS12	SPCHRLY/HS13	SPCHRLY/HS14	SPCHRLY/HS15
	\$ 34.88	\$ 35.48	\$ 36.54	\$ 37.63	\$ 38.76	\$ 39.73	\$ 40.72	\$ 41.74	\$ 42.78	\$ 43.85	\$ 44.95	\$ 46.07	\$ 47.23	\$ 48.41	\$ 49.62
		1.72%	2.99%	2.98%	3.00%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%

<b>INTERVENTION SPECIALIST</b>	SPCHRLY/RTI01	SPCHRLY/RTI02	SPCHRLY/RTI03	SPCHRLY/RTI04	SPCHRLY/RTI05	SPCHRLY/RTI06	SPCHRLY/RTI07	SPCHRLY/RTI08	SPCHRLY/RTI09	SPCHRLY/RTI10	SPCHRLY/RTI11	SPCHRLY/RTI12	SPCHRLY/RTI13	SPCHRLY/RTI14	SPCHRLY/RTI15
	\$ 34.88	\$ 35.48	\$ 36.54	\$ 37.63	\$ 38.76	\$ 39.73	\$ 40.72	\$ 41.74	\$ 42.78	\$ 43.85	\$ 44.95	\$ 46.07	\$ 47.23	\$ 48.41	\$ 49.62
		1.72%	2.99%	2.98%	3.00%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%

<b>INFO TECH SPECIALIST</b>	SPCHRLY/ITS01	SPCHRLY/ITS02	SPCHRLY/ITS03	SPCHRLY/ITS04	SPCHRLY/ITS05	SPCHRLY/ITS06	SPCHRLY/ITS07	SPCHRLY/ITS08	SPCHRLY/ITS09	SPCHRLY/ITS10	SPCHRLY/ITS11	SPCHRLY/ITS12	SPCHRLY/ITS13	SPCHRLY/ITS14	SPCHRLY/ITS15
	\$ 41.08	\$ 42.31	\$ 43.57	\$ 44.88	\$ 46.23	\$ 47.39	\$ 48.57	\$ 49.78	\$ 51.03	\$ 52.31	\$ 53.61	\$ 54.95	\$ 56.33	\$ 57.73	\$ 59.18
		2.99%	2.98%	3.01%	3.01%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%

**CLASSIFIED SALARY SCHEDULE  
2026-2027**

	02H/B005	02H/B006	02H/B007	02H/B008	02H/B009	02H/B010	02H/B011	02H/B012	02H/B013	02H/B014	02H/B015	02H/B016	02H/B017	02H/B018	02H/B019
CUSTODIAN	\$ 19.38	\$ 19.96	\$ 20.56	\$ 21.18	\$ 21.83	\$ 22.38	\$ 22.94	\$ 23.51	\$ 24.10	\$ 24.70	\$ 25.32	\$ 25.95	\$ 26.60	\$ 27.26	\$ 27.94
	02H/D006	02H/D007	02H/D008	02H/D009	02H/D010	02H/D011	02H/D012	02H/D013	02H/D014	02H/D015	02H/D016	02H/D017	02H/D018	02H/D019	02H/D020
ATTENDANCE/HEALTH CLERK/OFFICE ASST	\$ 20.96	\$ 21.59	\$ 22.25	\$ 22.91	\$ 23.58	\$ 24.29	\$ 24.90	\$ 25.52	\$ 26.16	\$ 26.81	\$ 27.48	\$ 28.17	\$ 28.87	\$ 29.60	\$ 30.33
	02H/F006	02H/F007	02H/F008	02H/F009	02H/F010	02H/F011	02H/F012	02H/F013	02H/F014	02H/F015	02H/F016	02H/F017	02H/F018	02H/F019	02H/F020
INSTRUCTIONAL ASSISTANT (LEVEL 1)	\$ 17.40	\$ 17.87	\$ 18.41	\$ 18.96	\$ 19.53	\$ 20.11	\$ 20.61	\$ 21.13	\$ 21.66	\$ 22.20	\$ 22.75	\$ 23.32	\$ 23.90	\$ 24.50	\$ 25.11
	02H/F026	02H/F027	02H/F028	02H/F029	02H/F020	02H/F031	02H/F032	02H/F033	02H/F034	02H/F035	02H/F036	02H/F037	02H/F038	02H/F039	02H/F040
INSTRUCTIONAL ASSISTANT (LEVEL 2)	\$ 20.13	\$ 21.14	\$ 22.32	\$ 23.43	\$ 24.35	\$ 25.46	\$ 26.10	\$ 26.75	\$ 27.42	\$ 28.10	\$ 28.81	\$ 29.53	\$ 30.26	\$ 31.02	\$ 31.80
	02H/H005	02H/H006	02H/H007	02H/H008	02H/H009	02H/H010	02H/H011	02H/H012	02H/H013	02H/H014	02H/H015	02H/H016	02H/H017	02H/H018	02H/H019
CHILD CARE ASSISTANT	\$ 17.40	\$ 17.66	\$ 17.93	\$ 18.28	\$ 18.82	\$ 19.29	\$ 19.77	\$ 20.27	\$ 20.77	\$ 21.29	\$ 21.83	\$ 22.37	\$ 22.93	\$ 23.50	\$ 24.09
	02H/I/B008	02H/I/B009	02H/I/B010	02H/I/B011	02H/I/B012	02H/I/B013	02H/I/B014	02H/I/B015	02H/I/B016	02H/I/B017	02H/I/B018	02H/I/B019	02H/I/B020	02H/I/B021	02H/I/B022
CHILD CARE LEADER	\$ 18.36	\$ 18.91	\$ 19.48	\$ 20.06	\$ 20.67	\$ 21.19	\$ 21.72	\$ 22.26	\$ 22.82	\$ 23.39	\$ 23.97	\$ 24.57	\$ 25.18	\$ 25.81	\$ 26.46
	02H/J/B005	02H/J/B006	02H/J/B007	02H/J/B008	02H/J/B009	02H/J/B010	02H/J/B011	02H/J/B012	02H/J/B013						
CHILD CARE SUPERVISOR	\$ 20.67	\$ 21.30	\$ 21.94	\$ 22.59	\$ 23.25	\$ 23.94	\$ 24.66	\$ 25.41	\$ 26.05	\$ 26.70	\$ 27.36	\$ 28.05	\$ 28.75	\$ 29.47	\$ 30.20
	02H/K001	02H/K002	02H/K003	02H/K004	02H/K005	02H/K006	02H/K007	02H/K008	02H/K009	02H/K010	02H/K011	02H/K012	02H/K013	02H/K014	02H/K015
OUTREACH/ENROLLMENT COORDINATOR	\$ 19.38	\$ 19.96	\$ 20.56	\$ 21.18	\$ 21.83	\$ 22.38	\$ 22.94	\$ 23.51	\$ 24.10	\$ 24.70	\$ 25.32	\$ 25.95	\$ 26.60	\$ 27.26	\$ 27.94
	0H/L005	0H/L006	0H/L007	0H/L008	0H/L009	0H/L010	0H/L011	0H/L012	0H/L013	0H/L014	0H/L015	0H/L016	0H/L017	0H/L018	0H/L019
FOOD SERVICE SUPERVISOR	\$ 17.96	\$ 18.50	\$ 19.05	\$ 19.62	\$ 20.22	\$ 20.73	\$ 21.24	\$ 21.77	\$ 22.32	\$ 22.88	\$ 23.45	\$ 24.04	\$ 24.64	\$ 25.25	\$ 25.88
	02H/M001	02H/M005	02H/M006	02H/M007	02H/M008	02H/M009	02H/M010	02H/M011	02H/M012	02H/M013	02H/M014	02H/M015	02H/M016	02H/M017	02H/M018
FOOD SERVICE ASSISTANT	\$ 17.40	\$ 17.57	\$ 18.11	\$ 18.65	\$ 19.21	\$ 19.78	\$ 20.27	\$ 20.78	\$ 21.30	\$ 21.83	\$ 22.38	\$ 22.94	\$ 23.51	\$ 24.10	\$ 24.70
	02H/N004	02H/N005	02H/N006	02H/N007	02H/N008	02H/N009	02H/N010	02H/N011	02H/N012	02H/N013	02H/N014	02H/N015	02H/N016	02H/N017	02H/N018
EL LIAISON	\$ 23.46	\$ 24.56	\$ 25.30	\$ 26.05	\$ 26.85	\$ 27.65	\$ 28.34	\$ 29.05	\$ 29.78	\$ 30.52	\$ 31.28	\$ 32.07	\$ 32.87	\$ 33.69	\$ 34.53
	02H/O004	02H/O005	02H/O006	02H/O007	02H/O008	02H/O009	02H/O010	02H/N011	02H/N012	02H/N013	02H/N014	02H/N015	02H/N016	02H/N017	02H/N018
ATTENDANCE/HEALTH TECH	\$ 23.51	\$ 24.61	\$ 25.71	\$ 26.49	\$ 27.29	\$ 28.10	\$ 28.94	\$ 29.66	\$ 30.41	\$ 31.17	\$ 31.94	\$ 32.74	\$ 33.56	\$ 34.40	\$ 35.26
	02H/P001														
EL TESTING	\$ 25.00														

**Instructional Assistant (Level 2)**

\* Placement on Level 2 requires an established history of experience working in the program as well as appropriate

**Bilingual Shift Differential for Para educator Level 1 or Level 2 \$0.50 Per Hour**

Non-exempt classified employees who work over 225 days annually shall be entitled to 10 days of vacation

# Coversheet

## Request for Proposals: Comprehensive Insurance

**Section:** X. Special Projects/Programs  
**Item:** A. Request for Proposals: Comprehensive Insurance  
**Purpose:** Vote  
**Submitted by:**  
**Related Material:** Request for Proposals from Insurance Carriers.pdf



1335 Calle Bouganvilla Thousand Oaks, California 91360 805.492.3569 [www.bridgescharter.org](http://www.bridgescharter.org)

# Request for Proposals (RFP)

## Comprehensive School Insurance Coverage Bridges Charter School

### Introduction

Bridges Charter School invites qualified insurance providers and brokers to submit proposals to provide comprehensive insurance coverage for the school. The insurance policies should include Liability Coverage, Specialized Liability, Property and Crime, Student/Volunteer Accidents, and Specialized Risks. The selected provider will supply insurance policies designed to protect the school's operations, facilities, employees, and governing board.

The purpose of this RFP is to identify an experienced insurance provider capable of delivering high quality coverage, competitive pricing, and responsive service to meet the needs of a public charter school in California.

### Background

Bridges is a public charter school located in Thousand Oaks, California. The school serves approximately 430 students in grades TK-8th and employs approximately 52 faculty and staff members. The school operates on a campus located at 1335 Calle Bouganvilla and includes classrooms, administrative offices, and outdoor learning and play areas.

Additional information about the school can be found at: [www.bridgescharter.org](http://www.bridgescharter.org)

### Scope of Coverage Requested

- The school seeks proposals for a comprehensive insurance package that includes, but is not limited to, the following coverages:
- Liability Coverage: General liability, Educators legal liability, Employment practices
- Fiduciary, and Automobile liability, Coverage applicable to school operations, events, and campus activities. Coverage for claims arising from educational services
- Protection for administrators, teachers, and staff
- Specialized Liability: Childhood sexual assault and cyber liability
- Property and Crime: Protects school property and covers employee dishonesty/crime

- Student/Volunteer Accident: Covers uncovered medical bills for injuries to students and volunteers. Specialized Risks: Pollution liability, Deadly weapons protection, and Builders risk.

## **Proposal Submission Requirements**

Proposals should include the following:

### **Company Overview**

Company history and experience, Experience serving California charter schools or educational organizations

### **Coverage Details**

Description of policies offered, Coverage limits and deductibles, Optional enhancements or endorsements

### **Pricing**

Detailed premium breakdown by coverage type

### **Claims Handling**

Description of claims reporting and management processes

### **Risk Management Services**

Any training, compliance support, or risk mitigation services available

### **References**

At least three references from comparable clients, preferably charter schools or educational organizations

### **Timeline**

RFP Issued:	March 9th, 2026
Questions Due:	May 15th, 2026
Proposal Submission Deadline:	August 14th, 2026
Vendor Selection:	December 14th, 2026

### **Evaluation Criteria**

Proposals will be evaluated based on the following factors:

- Completeness and responsiveness of proposal
- Scope and adequacy of coverage
- Cost competitiveness
- Experience with charter schools or educational institutions
- Claims management and customer service
- Financial stability of the insurance carrier

## **Submission Instructions**

Proposals must be submitted electronically in PDF format to:

Dr. Kelly Simon

Executive Director

Bridges Charter School

[kelly.simon@bridgescharter.org](mailto:kelly.simon@bridgescharter.org)

Subject line: *Insurance RFP Proposal – [Company Name]*

Submission Deadline: August 14th, 2026

## **Reservation of Rights**

Bridges Charter School reserves the right to reject any or all proposals, waive informalities, and select the proposal deemed to be in the best interest of the school.

# Coversheet

## Leadership Goals Report

**Section:** XVI. Governing Board  
**Item:** A. Leadership Goals Report  
**Purpose:** Discuss  
**Submitted by:**  
**Related Material:** Leadership Goals 2025-2026 - Sheet1-2.pdf

Leadership Goals 2025-2026			
<b>Goal 1:</b>	<b>Enrollment of 425</b>	<b>High Bar Goal: Enrollment of 435+</b>	<b>Baseline: 423</b>
January:	425		
March:	430		
June:			
<b>Goal 2:</b>	<b>Grow In-District Enrollment by 5%</b>	<b>High Bar Goal: Grow In District Enrollment by 8%</b>	<b>Baseline: 57%</b>
January:			
March:	56%		
June:			
<b>Goal 3:</b>	<b>120 Attendees at TK/Kinder Info Sessions</b>	<b>High Bar Goal: 140 Attendees at TK/Kinder Info Sessions</b>	<b>Baseline: 109</b>
January:			
March:	230		
June:			
<b>Goal 4:</b>	<b>Increase Diversity of Student Population by 2% in target subgroups</b>	<b>High Bar: Increase Diversity of Student Population by 4% in target subgroups</b>	<b>Baseline (as of census day 2024): SED - 21%, ELL's - 4%, Hispanic - 27%</b>
January:			
March:	Hispanic -- 23%; 16% SED; 3% ELL		
June:			
<b>Goal 5:</b>	<b>Reach at least 300 new students on the lottery/wait list by March</b>	<b>High Bar: Reach at least 320 new students on lottery/wait list by March</b>	<b>Baseline: 397 by end of year</b>
January:			
March:	208 classroom; 117 homeschool		
June:			
<b>Goal 6:</b>	<b>With Abel Marketing, continue marketing plan</b>		
January:	2 TK/K Open Houses Offered, 2 Marketing Videos created		
March:	Working with Slater Strategies to integrate prof. videos on website		
June:			
<b>Goal 7:</b>	<b>Improve Attendance to 95%</b>	<b>High Bar: Improve Attendance to 96%</b>	<b>Baseline: 95%</b>
January:	95.20%		
March:	94.80%		
June:			
<b>Goal 8:</b>	<b>Gather Mid Year and End of Year Feedback from Parents</b>		
January:			
March:			
June:			
<b>Goal 9:</b>	<b>Review and Revise at least 10 Board Policies</b>		
January:	6		
March:	16		
June:			
<b>Goal 10:</b>	<b>Implement Universal Screeners twice annually</b>		
January:	Fall Survey administered in November 2025		
March:			
June:			
<b>Goal 11:</b>	<b>Increase percentage of caregivers who volunteered regularly by 2%</b>	<b>High Bar: Increase percentage of caregivers who volunteered regularly by 4%</b>	<b>Baseline: 66% were involved regularly in classroom volunteering in</b>
January:			

Reaching High Bar  
 Meeting Goal  
 Progressing Toward Goal  
 Not Meeting Goal



