

**Urban Montessori**  
**Multi-year Projection**  
**As of Mar FY2024**

	<b>Year 1</b>	<b>Year 2</b>	<b>Year 3</b>
	<b>2023-24</b>	<b>2024-25</b>	<b>2025-26</b>
<b>SUMMARY</b>			
<b>Revenue</b>			
LCFF Entitlement	3,726,886	4,248,899	4,681,665
Federal Revenue	481,189	230,248	305,573
Other State Revenues	1,010,288	968,857	819,997
Local Revenues	283,523	280,000	285,773
Fundraising and Grants	190,000	65,000	65,000
<b>Total Revenue</b>	<b>5,691,886</b>	<b>5,793,004</b>	<b>6,158,008</b>
<b>Expenses</b>			
Compensation and Benefits	3,938,332	4,519,362	4,652,456
Books and Supplies	339,404	376,801	362,990
Services and Other Operating Expenditures	1,189,947	1,176,062	1,245,454
Depreciation	8,964	8,964	3,735
Other Outflows	-	-	-
<b>Total Expenses</b>	<b>5,476,647</b>	<b>6,081,188</b>	<b>6,264,635</b>
<b>Operating Income</b>	<b>215,239</b>	<b>(288,185)</b>	<b>(106,627)</b>
<b>Fund Balance</b>			
Beginning Balance (Unaudited)	1,609,822	1,824,619	1,536,434
Audit Adjustment	(442)		
Beginning Balance (Audited)	1,609,380	1,824,619	1,536,434
Operating Income	215,239	(288,185)	(106,627)
<b>Ending Fund Balance</b>	<b>1,824,619</b>	<b>1,536,434</b>	<b>1,429,808</b>
<b>Total Revenue Per ADA</b>	17,887	16,271	16,129
<b>Total Expenses Per ADA</b>	17,210	17,080	16,408
<b>Operating Income Per ADA</b>	676	(809)	(279)
<b>Fund Balance as a % of Expenses</b>	33%	25%	23%

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	<b>Year 1 2023-24</b>	<b>Year 2 2024-25</b>	<b>Year 3 2025-26</b>
<b>Key Assumptions</b>			
<b>Enrollment Breakdown</b>			
TK	39	50	50
K	47	56	56
1	37	49	54
2	42	39	47
3	26	41	37
4	50	27	40
5	41	48	26
6	29	35	47
7	20	25	34
8	16	17	24
<b>Total Enrolled</b>	<b>347</b>	<b>387</b>	<b>415</b>
<b>ADA %</b>			
K-3	92.9%	92.0%	92.0%
4-6	91.7%	92.0%	92.0%
7-8	85.6%	92.0%	92.0%
<b>Average ADA %</b>	<b>91.7%</b>	<b>92.0%</b>	<b>92.0%</b>
<b>ADA</b>			
K-3	177	216	224
4-6	110	101	104
7-8	31	39	53
<b>Total ADA</b>	<b>318</b>	<b>356</b>	<b>382</b>

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<b>REVENUE</b>			
<b>LCFF Entitlement</b>			
8011 Charter Schools General Purpose Entitlement - State Aid	1,552,665	1,797,695	1,985,932
8012 Education Protection Account Entitlement	1,024,882	1,165,177	1,316,659
8019 State Aid - Prior Years	(81)	-	-
8096 Charter Schools in Lieu of Property Taxes	1,149,420	1,286,027	1,379,073
<b>SUBTOTAL - LCFF Entitlement</b>	<b>3,726,886</b>	<b>4,248,899</b>	<b>4,681,665</b>
<b>Federal Revenue</b>			
8181 Special Education - Entitlement	52,408	45,240	50,310
8220 Child Nutrition Programs	108,588	124,739	187,877
8291 Title I	30,392	42,687	48,731
8292 Title II	5,398	7,582	8,655
8294 Title IV	10,000	10,000	10,000
8299 All Other Federal Revenue	274,403	-	-
<b>SUBTOTAL - Federal Revenue</b>	<b>481,189</b>	<b>230,248</b>	<b>305,573</b>
<b>Other State Revenue</b>			
8319 Other State Apportionments - Prior Years	1,290	-	-
8381 Special Education - Entitlement (State)	282,388	315,689	338,529
8382 Special Education Reimbursement (State)	25,443	28,467	30,526
8520 Child Nutrition - State	88,845	102,059	12,525
8550 Mandated Cost Reimbursements	5,853	6,336	7,282
8560 State Lottery Revenue	82,760	92,596	99,295
8590 All Other State Revenue	316,515	187,199	59,678
8591 Prop 28 Arts & Music in Schools	42,990	47,865	53,194
8593 Expanded Learning Opportunities Program	164,204	188,648	218,967
<b>SUBTOTAL - Other State Revenue</b>	<b>1,010,288</b>	<b>968,857</b>	<b>819,997</b>
<b>Local Revenue</b>			
8676 After School Program Revenue	206,696	230,000	235,773
8699 All Other Local Revenue	8,827	-	-
8702 Oakland Measure G1	68,000	50,000	50,000
<b>SUBTOTAL - Local Revenue</b>	<b>283,523</b>	<b>280,000</b>	<b>285,773</b>
<b>Fundraising and Grants</b>			
8801 Family Fundraising	50,000	50,000	50,000
8802 Private Grants	125,000	-	-
8814 Field Trips Donations	15,000	15,000	15,000
<b>SUBTOTAL - Fundraising and Grants</b>	<b>190,000</b>	<b>65,000</b>	<b>65,000</b>
<b>TOTAL REVENUE</b>	<b>5,691,886</b>	<b>5,793,004</b>	<b>6,158,008</b>

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<b>EXPENSES</b>			
<b>Compensation &amp; Benefits</b>			
<b>Certificated Salaries</b>			
1100 Lead Teacher Salaries	974,013	1,196,668	1,232,568
1148 Special Education Salaries	339,516	370,062	381,164
1150 Support Teacher Salaries	478,264	634,870	648,292
1170 Measure G1 Stipends	50,000	50,000	50,000
1300 Certificated Supervisor & Administrator Salaries	403,871	260,945	268,773
<b>SUBTOTAL - Certificated Salaries</b>	<b>2,245,664</b>	<b>2,512,545</b>	<b>2,580,797</b>
<b>Classified Salaries</b>			
2102 Student Support Staff	195,777	272,420	280,593
2300 Classified Supervisor & Administrator Salaries	112,398	265,208	273,164
2400 Classified Clerical & Office Salaries	241,551	243,810	251,125
2900 Classified Substitutes	21,731	48,421	49,874
2905 Other Classified - After School	248,865	182,173	187,638
<b>SUBTOTAL - Classified Salaries</b>	<b>820,323</b>	<b>1,012,032</b>	<b>1,042,393</b>
<b>Employee Benefits</b>			
3100 STRS	432,671	475,554	488,746
3300 OASDI-Medicare-Alternative	94,100	115,262	118,524
3400 Health & Welfare Benefits	292,093	336,848	353,691
3500 Unemployment Insurance	16,637	24,766	24,766
3600 Workers Comp Insurance	36,844	42,355	43,540
<b>SUBTOTAL - Employee Benefits</b>	<b>872,345</b>	<b>994,785</b>	<b>1,029,266</b>
<b>Books &amp; Supplies</b>			
4100 Approved Textbooks & Core Curricula Materials	20,000	20,600	10,000
4200 Books & Other Reference Materials	3,103	3,196	1,000
4320 Educational Software	9,270	9,548	5,000
4325 Instructional Materials & Supplies	25,000	25,750	10,000
4326 Art & Music Supplies	7,000	7,210	5,000
4330 Office Supplies	6,695	6,896	4,000
4335 PE Supplies	2,060	2,122	2,000
4340 SpEd Materials & Supplies	2,060	2,122	5,000
4400 Training Center Expenses	10,746	18,746	18,746
4410 Classroom Furniture, Equipment & Supplies	17,000	17,510	15,000
4420 Computers: individual items less than \$5k	17,620	14,244	14,671
4430 Non Classroom Related Furniture, Equipment & Supplies	2,500	2,575	2,000
4700 Snacks	13,767	14,180	14,606
4710 Student Food Services	197,433	226,798	250,503
4720 Other Food	5,150	5,305	5,464
<b>SUBTOTAL - Books and Supplies</b>	<b>339,404</b>	<b>376,801</b>	<b>362,990</b>
<b>Services &amp; Other Operating Expenses</b>			
5215 Travel - Mileage, Parking, Tolls	1,712	1,763	1,816
5305 Dues & Membership - Professional	20,000	20,000	20,600
5450 Insurance - Other	73,119	75,313	77,572
5515 Janitorial, Gardening Services & Supplies	103,000	106,090	109,273

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5520 Security	10,000	10,300	10,609
5535 Utilities - All Utilities	77,358	79,679	82,069
5605 Equipment Leases	14,004	14,424	14,857
5610 Rent	158,237	148,323	155,739
5615 Repairs and Maintenance - Building	81,047	50,000	51,500
5803 Accounting Fees	24,382	26,880	27,686
5805 Administrative Fees	6,978	7,187	7,403
5809 Banking Fees	2,060	2,122	2,185
5812 Business Services	133,000	123,750	127,800
5815 Consultants - Instructional	20,150	20,755	21,377
5820 Consultants - Non Instructional - Custom 1	38,075	20,600	21,218
5824 District Oversight Fees	37,269	42,489	46,817
5826 Directors Contingency	-	42,489	46,817
5827 Middle School Program expenses	1,976	2,035	2,096
5830 Field Trips Expenses	5,000	5,150	1,000
5833 Fines and Penalties	1,030	1,061	1,093
5836 Fingerprinting	1,743	1,795	1,849
5839 Fundraising Expenses	12,024	12,385	12,757
5845 Legal Fees	30,000	30,900	25,000
5851 Marketing and Student Recruiting	18,685	30,000	30,900
5857 Payroll Fees	6,948	29,799	25,371
5860 Printing and Reproduction	1,061	1,093	1,126
5861 Prior Yr Exp (not accrued)	24,378	-	-
5863 Professional Development	71,370	73,511	75,716
5869 Special Education Contract Instructors	110,300	90,000	125,000
5872 Special Education Encroachment	14,022	15,412	16,728
5875 Staff Recruiting	4,120	1,250	1,288
5878 Student Assessment	8,500	8,755	9,018
5880 Student Health Services	6,180	6,365	6,556
5881 Student Information System	25,750	26,523	27,318
5884 Substitutes	-	-	8,000
5887 Technology Services	13,390	13,792	14,205
5910 Communications - Internet / Website Fees	17,564	18,090	18,633
5915 Postage and Delivery	3,497	3,602	3,710
5920 Communications - Telephone & Fax	12,020	12,381	12,752
<b>SUBTOTAL - Services &amp; Other Operating Exp.</b>	<b>1,189,947</b>	<b>1,176,062</b>	<b>1,245,454</b>
<b>Depreciation Expense</b>			
6900 Depreciation	8,964	8,964	3,735
<b>SUBTOTAL - Depreciation Expense</b>	<b>8,964</b>	<b>8,964</b>	<b>3,735</b>
<b>Other Outflows</b>			
<b>SUBTOTAL - Other Outflows</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL EXPENSES</b>	<b>5,476,647</b>	<b>6,081,188</b>	<b>6,264,635</b>