

**Urban Montessori**  
**Multi-year Projection**  
**As of Sep FY2024**

	<b>Year 1</b>	<b>Year 2</b>	<b>Year 3</b>	<b>Year 4</b>	<b>Assumptions</b>
	<b>2023-24</b>	<b>2024-25</b>	<b>2025-26</b>	<b>2026-27</b>	
<b>SUMMARY</b>					
<b>Revenue</b>					
LCFF Entitlement	3,782,296	4,229,802	4,612,109	4,796,759	
Federal Revenue	470,356	211,248	275,452	286,147	
Other State Revenues	1,112,877	884,538	713,557	703,332	
Local Revenues	221,765	280,000	285,773	291,691	
Fundraising and Grants	190,000	65,000	65,000	65,000	
<b>Total Revenue</b>	<b>5,777,294</b>	<b>5,670,587</b>	<b>5,951,891</b>	<b>6,142,929</b>	
<b>Expenses</b>					
Compensation and Benefits	3,997,489	4,230,521	4,424,464	4,563,673	
Books and Supplies	368,658	363,080	345,798	358,037	
Services and Other Operating Expenditures	1,292,642	1,236,364	1,308,445	1,349,864	
Depreciation	8,964	8,964	3,735	-	
Other Outflows	-	-	-	-	
<b>Total Expenses</b>	<b>5,667,753</b>	<b>5,838,930</b>	<b>6,082,442</b>	<b>6,271,574</b>	
<b>Operating Income</b>	<b>109,540</b>	<b>(168,343)</b>	<b>(130,551)</b>	<b>(128,646)</b>	
<b>Fund Balance</b>					
Beginning Balance (Unaudited)	1,609,822	1,719,362	1,551,019	1,420,469	
Audit Adjustment					
Beginning Balance (Audited)	1,609,822	1,719,362	1,551,019	1,420,469	
Operating Income	109,540	(168,343)	(130,551)	(128,646)	
<b>Ending Fund Balance</b>	<b>1,719,362</b>	<b>1,551,019</b>	<b>1,420,469</b>	<b>1,291,823</b>	
<b>Total Revenue Per ADA</b>	<b>17,806</b>	<b>16,306</b>	<b>16,174</b>	<b>16,568</b>	
<b>Total Expenses Per ADA</b>	<b>17,469</b>	<b>16,790</b>	<b>16,528</b>	<b>16,915</b>	
<b>Operating Income Per ADA</b>	<b>338</b>	<b>(484)</b>	<b>(355)</b>	<b>(347)</b>	
<b>Fund Balance as a % of Expenses</b>	<b>30%</b>	<b>27%</b>	<b>23%</b>	<b>21%</b>	

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	<b>2023-24</b>	<b>2024-25</b>	<b>2025-26</b>	<b>2026-27</b>	
<b>Key Assumptions</b>					
<b>Enrollment Breakdown</b>					
TK	39	45	45	45	
K	47	45	45	45	
1	37	47	44	44	
2	42	39	46	44	
3	26	41	40	44	
4	50	28	41	39	
5	41	48	29	44	
6	29	40	45	27	
7	20	28	39	40	
8	16	17	26	31	
<b>Total Enrolled</b>	<b>347</b>	<b>378</b>	<b>400</b>	<b>403</b>	
<b>ADA %</b>					
K-3	93.5%	92.0%	92.0%	92.0%	
4-6	93.5%	92.0%	92.0%	92.0%	
7-8	93.5%	92.0%	92.0%	92.0%	
<b>Average ADA %</b>	<b>93.5%</b>	<b>92.0%</b>	<b>92.0%</b>	<b>92.0%</b>	
<b>ADA</b>					
K-3	179	200	202	204	
4-6	112	107	106	101	
7-8	34	41	60	65	
<b>Total ADA</b>	<b>324</b>	<b>348</b>	<b>368</b>	<b>371</b>	
<b>Demographic Information</b>					
CALPADS Enrollment (for unduplicated % calc)	347	378	400	403	
# Unduplicated (CALPADS)	119	130	138	139	
# Free & Reduced Lunch (CALPADS)	94	102	108	109	
# ELL (CALPADS)	47	51	54	54	
New Students	21	31	22	3	
<b>School Information</b>					
FTE's	48.5	50.2	51.2	51.2	
Teachers	28	29	30	30	
Certificated Pay Increases	3%	3%	3%	3%	
Classified Pay Increases	3%	3%	3%	3%	
# of school days	-	-	-	-	
Default Expense Inflation Rate		3%	3%	3%	

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<b>REVENUE</b>					
<b>LCFF Entitlement</b>					
8011	Charter Schools General Purpose Entitlement - State Aid	1,829,283	2,100,045	2,324,939	2,458,674
8012	Education Protection Account Entitlement	862,644	961,050	1,050,444	1,092,083
8096	Charter Schools in Lieu of Property Taxes	1,090,369	1,168,707	1,236,727	1,246,002
	<b>SUBTOTAL - LCFF Entitlement</b>	<b>3,782,296</b>	<b>4,229,802</b>	<b>4,612,109</b>	<b>4,796,759</b>
<b>Federal Revenue</b>					
8181	Special Education - Entitlement	42,380	43,375	47,250	50,000
8220	Child Nutrition Programs	108,588	121,838	181,087	187,918
8291	Title I	29,582	30,469	31,384	32,325
8292	Title II	5,403	5,565	5,732	5,904
8294	Title IV	10,000	10,000	10,000	10,000
8299	All Other Federal Revenue	274,403	-	-	-
	<b>SUBTOTAL - Federal Revenue</b>	<b>470,356</b>	<b>211,248</b>	<b>275,452</b>	<b>286,147</b>
<b>Other State Revenue</b>					
8381	Special Education - Entitlement (State	287,917	308,347	326,293	328,740
8382	Special Education Reimbursement (State	23,968	23,968	23,968	23,968
8520	Child Nutrition - State	88,845	99,686	12,072	12,528
8550	Mandated Cost Reimbursements	5,880	6,693	7,411	8,092
8560	State Lottery Revenue	84,380	90,442	95,706	96,424
8590	All Other State Revenue	457,709	174,659	58,404	42,460
8593	Expanded Learning Opportunities Program	164,178	180,743	189,702	191,119
	<b>SUBTOTAL - Other State Revenue</b>	<b>1,112,877</b>	<b>884,538</b>	<b>713,557</b>	<b>703,332</b>
<b>Local Revenue</b>					
8676	After School Program Revenue	153,765	230,000	235,773	241,691
8702	Oakland Measure G1	68,000	50,000	50,000	50,000
	<b>SUBTOTAL - Local Revenue</b>	<b>221,765</b>	<b>280,000</b>	<b>285,773</b>	<b>291,691</b>
<b>Fundraising and Grants</b>					
8801	Family Fundraising	50,000	50,000	50,000	50,000
8802	Private Grants	125,000	-	-	-
8814	Field Trips Donations	15,000	15,000	15,000	15,000
	<b>SUBTOTAL - Fundraising and Grants</b>	<b>190,000</b>	<b>65,000</b>	<b>65,000</b>	<b>65,000</b>
<b>TOTAL REVENUE</b>					
		<b>5,777,294</b>	<b>5,670,587</b>	<b>5,951,891</b>	<b>6,142,929</b>

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	<b>2023-24</b>	<b>2024-25</b>	<b>2025-26</b>	<b>2026-27</b>	
<b>EXPENSES</b>					
<b>Compensation &amp; Benefits</b>					
<b>Certificated Salaries</b>					
1100	Lead Teacher Salaries	922,843	950,528	979,044	1,008,416
1148	Special Education Salaries	426,383	439,174	452,349	465,920
1150	Support Teacher Salaries	432,507	498,141	557,335	574,055
1170	Measure G1 Stipends	58,000	58,000	58,000	59,740
1300	Certificated Supervisor & Administrator Salaries	398,100	410,043	422,344	435,015
	<b>SUBTOTAL - Certificated Salaries</b>	<b>2,237,833</b>	<b>2,355,886</b>	<b>2,469,072</b>	<b>2,543,144</b>
<b>Classified Salaries</b>					
2102	Student Support Staff	245,711	263,493	271,398	279,539
2300	Classified Supervisor & Administrator Salaries	112,398	115,770	119,243	122,820
2400	Classified Clerical & Office Salaries	241,551	248,798	256,262	263,950
2900	Classified Substitutes	34,540	35,576	36,643	37,743
2905	Other Classified - After School	234,359	251,861	259,417	267,199
	<b>SUBTOTAL - Classified Salaries</b>	<b>868,559</b>	<b>915,498</b>	<b>942,963</b>	<b>971,251</b>
<b>Employee Benefits</b>					
3100	STRS	436,322	461,458	483,753	498,266
3300	OASDI-Medicare-Alternative	96,006	100,468	103,991	107,111
3400	Health & Welfare Benefits	307,190	334,293	359,646	377,628
3500	Unemployment Insurance	14,250	23,606	24,037	24,040
3600	Workers Comp Insurance	37,330	39,312	41,002	42,232
	<b>SUBTOTAL - Employee Benefits</b>	<b>891,097</b>	<b>959,138</b>	<b>1,012,429</b>	<b>1,049,277</b>
<b>Books &amp; Supplies</b>					
4100	Approved Textbooks & Core Curricula Materials	20,000	20,600	10,000	10,300
4200	Books & Other Reference Materials	3,103	3,196	1,000	1,030
4320	Educational Software	9,270	9,548	5,000	5,150
4325	Instructional Materials & Supplies	25,000	25,750	10,000	10,300
4326	Art & Music Supplies	7,000	7,210	5,000	5,150
4330	Office Supplies	6,695	6,896	4,000	4,120
4335	PE Supplies	2,060	2,122	2,000	2,060
4340	SpEd Materials & Supplies	2,060	2,122	5,000	5,150
4400	Training Center Expenses	30,000	-	-	-
4410	Classroom Furniture, Equipment & Supplies	17,000	17,510	15,000	15,450
4420	Computers: individual items less than \$5k	17,620	14,244	14,671	15,111
4430	Non Classroom Related Furniture, Equipment & Supplies	2,500	2,575	2,000	2,060
4700	Snacks	23,767	24,480	25,215	25,971
4710	Student Food Services	197,433	221,524	241,449	250,558
4720	Other Food	5,150	5,305	5,464	5,628
	<b>SUBTOTAL - Books and Supplies</b>	<b>368,658</b>	<b>363,080</b>	<b>345,798</b>	<b>358,037</b>

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<b>Services &amp; Other Operating Expenses</b>					
5215 Travel - Mileage, Parking, Tolls	1,712	1,763	1,816	1,871	
5305 Dues & Membership - Professional	20,000	20,000	20,600	21,218	
5450 Insurance - Other	73,119	75,313	77,572	79,899	
5515 Janitorial, Gardening Services & Supplies	103,000	106,090	109,273	112,551	
5520 Security	10,000	10,300	10,609	10,927	
5535 Utilities - All Utilities	77,358	79,679	82,069	84,531	
5605 Equipment Leases	14,004	14,424	14,857	15,302	
5610 Rent	158,237	221,532	228,178	235,023	
5615 Repairs and Maintenance - Building	100,000	50,000	51,500	53,045	
5803 Accounting Fees	24,382	25,113	25,867	26,643	
5805 Administrative Fees	6,978	7,187	7,403	7,625	
5809 Banking Fees	2,060	2,122	2,185	2,251	
5812 Business Services	133,000	137,500	142,000	147,680	
5815 Consultants - Instructional	20,150	20,755	21,377	22,018	
5820 Consultants - Non Instructional - Custom 1	38,075	20,600	21,218	21,855	
5824 District Oversight Fees	37,823	42,298	46,121	47,968	
5826 Directors Contingency	57,823	42,298	46,121	47,968	
5827 Middle School Program expenses (8816 offset)	1,976	2,035	2,096	2,159	
5830 Field Trips Expenses	5,000	5,150	1,000	1,030	
5833 Fines and Penalties	1,030	1,061	1,093	1,126	
5836 Fingerprinting	1,743	1,795	1,849	1,905	
5839 Fundraising Expenses	12,024	12,385	12,757	13,139	
5845 Legal Fees	30,000	30,900	25,000	25,750	
5851 Marketing and Student Recruiting	18,685	30,000	30,900	31,827	
5857 Payroll Fees	6,950	7,158	7,373	7,594	
5860 Printing and Reproduction	1,061	1,093	1,126	1,159	
5861 Prior Yr Exp (not accrued)	23,854	-	-	-	
5863 Professional Development	71,370	73,511	75,716	77,988	
5869 Special Education Contract Instructors	140,300	90,000	125,000	128,750	
5872 Special Education Encroachment	9,909	10,552	11,206	11,362	
5875 Staff Recruiting	4,120	4,244	4,371	4,502	
5878 Student Assessment	8,500	8,755	9,018	9,288	
5880 Student Health Services	6,180	6,365	6,556	6,753	
5881 Student Information System	25,750	26,523	27,318	28,138	
5884 Substitutes	-	-	8,000	8,240	
5887 Technology Services	13,390	13,792	14,205	14,632	
5910 Communications - Internet / Website Fees	17,564	18,090	18,633	19,192	
5915 Postage and Delivery	3,497	3,602	3,710	3,821	
5920 Communications - Telephone & Fax	12,020	12,381	12,752	13,135	
<b>SUBTOTAL - Services &amp; Other Operating Exp.</b>	<b>1,292,642</b>	<b>1,236,364</b>	<b>1,308,445</b>	<b>1,349,864</b>	
<b>Depreciation Expense</b>					
6900 Depreciation	8,964	8,964	3,735	-	
<b>SUBTOTAL - Depreciation Expense</b>	<b>8,964</b>	<b>8,964</b>	<b>3,735</b>	<b>-</b>	

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	<b>2023-24</b>	<b>2024-25</b>	<b>2025-26</b>	<b>2026-27</b>	
<b>Other Outflows</b>					
<b>SUBTOTAL - Other Outflows</b>	-	-	-	-	
<b>TOTAL EXPENSES</b>	<b>5,667,753</b>	<b>5,838,930</b>	<b>6,082,442</b>	<b>6,271,574</b>	