





# ENCORE JR / SR High School

## 2023-24 July Budget





## **ENCORE JR / SR High School**

## 2023-24 July Budget - Summary Analysis



#### **SUMMARY OF RESULTS**

This 2023-24 July Budget update projects a budget surplus of \$8,531.

This is a decrease of (\$640,634) from the prior 2022-23 Estimated Actuals projected surplus of \$649,165.

This will allow ENCORE JR / SR High School to end this fiscal year with a balance of \$3,755,890, which is 35.2% of annual expenditures.

#### **CASH FLOW**

Operating cash flow is projected to remain positive throughout the next two fiscal years, as shown in the attached monthly cash flow schedule.

The lowest projected ending cash balance this coming fiscal year is \$2,059,964, which represents 72 days of operating costs on average.

The June 30 ending cash balance this coming fiscal year is projected to be \$3,673,834, which represents 128 days of average operating costs.

This cash flow takes into account all currently projected impacts on cash flow at the time of this budget approval.

#### SIGNIFICANT CHANGES IN REVENUE (Total Change from Prior = decrease of (\$1,456,819), or -12.0% of prior revenues)

**LCFF Entitlement:** These "Local Control Funding Formula" revenues are the primary funding source for the school.

LCFF Entitlement projected revenues are (\$1,222,346) lower than in the prior cycle, due to average daily attendance (ADA) decreasing by 23.89.

In addition, the school will not be receiving additional funding as a result of the "ADA Hold Harmless" calculation.

**Federal Revenues:** This consists of one-time federal stimulus (ESSER), Title I-IV (ESSA), federal special education (IDEA), and federal food programs (NSLP).

Federal Revenues are projected at (\$232,260) lower than in the prior cycle due to the spending down of ESSER funds.

**Other State Revenues:** These are the non-LCFF state revenues such as Lottery, SB740 Facility Grant, and one-time block grants such as the AMIM and LRE. Other State Revenues are projected at (\$697,076) lower than in the prior cycle.

Other Local Revenues: This category is primarily fundraising revenue, but includes any non-LCFF local revenue sources.

Other Local Revenues are projected at \$694,863 higher than in the prior cycle due primarily to the anticipated receipt of the ERC.

#### SIGNIFICANT CHANGES IN EXPENSES (Total Change from Prior = decrease of (\$816,185), or -7.1% of prior expenses)

Salaries and Benefits: This includes all employee pay, plus benefits such as retirement, healthcare, Medicare, Social Security, etc.

Salaries and Benefits costs are \$699,366 higher than in the prior cycle, reflecting budget adjustments and other factors.

**Books & Supplies:** This category includes textbooks, computers, supplies, and other instructional and non-instructional materials and equipment.

Books & Supplies costs are projected at \$4,717 higher than in the prior cycle.

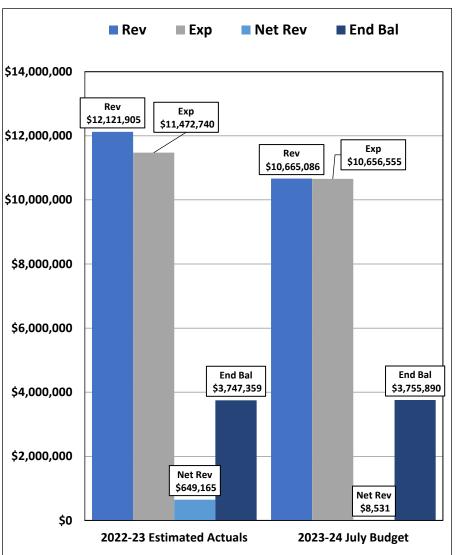
**Services & Operating Expenses:** These include all contracted services as well as travel, insurance, rent, legal costs, and other service-related expenses. Services & Operating costs are projected to be \$39,180 higher than in the prior cycle.

Depreciation, Capital Outlay, and Other Outgo: This category includes depreciation on fixed assets and interest on long-term debt.

These costs are projected at (\$1,559,449) lower than in the prior cycle, reflecting updated depreciation and interest expense projections.

## ENCORE JR / SR High School 2023-24 July Budget BUDGET SUMMARY

		2022-23 Estimated Actuals		2023-24 July Budget		Change	
Projected Enrollment:		630		600	(30		
Projected P-2 ADA:		581.89		558.00		(23.89)	
Bevenues							\$
Revenues: General Purpose Entitlement Federal Revenue	\$	8,346,343 1,044,817	\$	7,123,997 812,558	\$	(1,222,346) (232,260)	
Other State Revenue Other Local Revenue		2,490,607 240,137		1,793,531 935,000		(697,076) 694,863	,
TTL Revenues	\$	12,121,905	\$	10,665,086	\$	(1,456,819)	
Expenditures: Certificated Salaries Non-Certificated Salaries Benefits Books/Supplies/Materials Services/Operations Capital Outlay Other Outgo TTL Expenditures	\$	2,594,981 1,617,108 1,555,361 388,832 3,577,009 180,000 1,559,449 11,472,740	\$	2,922,711 1,738,249 1,805,857 393,550 3,616,189 180,000 - 10,656,555	\$	327,730 121,141 250,496 4,717 39,180 - (1,559,449) (816,185)	
Net Revenues	\$	649,165	\$	8,531	\$	(640,634)	! !
Beginning Balance July 1 Ending Balance June 30	\$ \$	3,098,194 3,747,359	\$ \$	3,747,359 3,755,890			
Ending Balance as % of Exp:		32.7%		35.2%			



	Description	2022-23 Estimated Actuals	2023-24 July Budget	Change From Prior Cycle
Enrollment (0	CALPADS)	630	600	(30)
Average Dail	y Attendance (P-2)	581.89	558.00	(23.89)
REVENUES General Purp	ose Entitlement			
8011	General Purpose Block Grant	4,464,631	4,944,045	479,414
8012	Education Protection Account	1,724,619	1,960,692	236,073
8019	Prior Year Corrections/Adjustments	1,938,804	-	(1,938,804)
8096	Funding in Lieu of Property Taxes	218,289	219,260	971
TTL General	Purpose Entitlement	8,346,343	7,123,997	(1,222,346)
Federal Reve	nue			
8181	Federal IDEA SpEd Revenue	-	86,235	86,235
8220	School Nutrition Program - Federal	175,879	192,069	16,190
8290	Other Federal Revenue	868,939	534,254	(334,685)
TTL Federal I	Revenue	1,044,817	812,558	(232,260)
Other State R	levenue			
8311	AB602 State SpEd Revenue	352,797	495,169	142,372
8520	School Nutrition Program - State	105,660	198,077	92,418
8550	Mandated Cost Reimbursements	25,658	24,732	(926)
8560	State Lottery Revenue	146,678	137,934	(8,744)
8590	Other State Revenue	1,859,815	937,619	(922,196)
TTL Other St	ate Revenue	2,490,607	1,793,531	(697,076)
<b>-</b>				
Other Local F		45.000		(45.000)
8634	Student Lunch Fees	45,000	-	(45,000)
8695	Local Grant Revenue	-	25,000	25,000
8696	Fundraising	-	10,000	10,000
8699	Other Revenue	195,137	900,000	704,863
TTL Other Lo	cal Revenue	240,137	935,000	694,863
TTL REVENU	ES	12,121,905	10,665,086	(1,456,819)

	Description	2022-23 Estimated Actuals	2023-24 July Budget	Change From Prior Cycle
<b>EXPEND</b>				
1000 - C	Certificated Salaries			
1100	Teacher Compensation	2,109,642	2,453,197	343,555
1130	Substitute Teacher Compensation	60,699	-	(60,699)
1150	Teacher Stipends/Extra Duty	51,613	50,000	(1,613)
1200	Student Support	189,265	281,814	92,549
1300	Certificated Administrators	183,762	137,700	(46,062)
TTL Cert	ificated Salaries	2,594,981	2,922,711	327,730
2000 - N	Ion - Certificated Salaries			
2100	Instructional Aides	189,651	246,779	57,128
2160	Electives Instructional Aides	7,114	-	(7,114)
2200	Pupil Support Administration	478,832	627,209	148,377
2300	Classified Administrators	448,237	374,880	(73,357)
2400	Clerical & Technical Staff	493,274	489,381	(3,893)
TTL Non	- Certificated Salaries	1,617,108	1,738,249	121,141
3000 - F	Employee Benefits			
3101	STRS Certificated	449,645	522,816	73,171
3102	STRS Classified	11,187	11,410	223
3201	PERS Certificated	26,834	38,259	11,425
3202	PERS Classified	387,664	447,826	60,162
3301	OASDI/Medicare	157,750	42,379	(115,371)
3302	OASDI/Medicare	-	132,976	132,976
3401	Health Care Certificated	228,110	354,444	126,334
3402	Health Care Classified	217,452	197,484	(19,968)
3501	Unemployment Insurance	31,637	1,461	(30,176)
3502	Unemployment Insurance	-	869	869
3601	Workers' Comp Certificated	21,676	35,073	13,397
3602	Workers' Comp Classified	14,051	20,859	6,808
3901	Other Benefits Cert	2,508	20,000	(2,508)
3902	Other Benefits Class	6,846	_	(6,846)
	oloyee Benefits	1,555,361	1,805,857	250,496
	nojoo Bononto	1,000,001	1,000,007	200,700
4000 - E	Books/Supplies/Materials			
4100	Textbooks & Core Curriculum	14,784	25,000	10,216
4310	Materials & Supplies	42,921	50,000	7,079

	Description	2022-23 Estimated Actuals	2023-24 July Budget	Change From Prior Cycle
4320	Office Supplies	23,456	20,000	(3,456)
4330	Staff Meals & Events	5,894	-	(5,894)
4340	Student Events	37,063	35,000	(2,063)
4350	Other Supplies - Materials & Supplies	8,305	25,000	16,695
4390	Other Supplies	3,491	-	(3,491)
4400	Non - Capitalized Equipment	7,930	10,000	2,070
4700	School Nutrition Program	244,988	228,550	(16,438)
TTL Books/S	upplies/Materials	388,832	393,550	4,717
5000 - Servi	ces & Operations			
5100	Subagreements For Services	126,153	100,000	(26,153)
5200	Travel & Conferences	4,866	-	(4,866)
5210	Mileage Reimbursements	291	1,000	709
5300	Dues & Memberships	12,755	15,000	2,245
5400	Insurance	399,055	354,842	(44,213)
5500	Operations & Housekeeping	14,672	20,000	5,328
5510	Utilities (General)	305,040	300,000	(5,040)
5520	Janitorial Services	2,178	-	(2,178)
5610	Facility Rents & Leases	1,156,061	991,080	(164,981)
5620	Equipment Leases	11,510	17,792	6,282
5630	Maintenance & Repair	108,049	80,000	(28,049)
5635	Vehicle Maintenance & Repair	10,345	6,000	(4,345)
5800	Professional Services - Non - instruction	48,046	75,000	26,954
5810	Legal	152,460	149,708	(2,752)
5820	Audit & CPA	35,915	25,925	(9,990)
5825	Back Office Support Provider	237,030	135,600	(101,430)
5830	Non - Instructional Software Licenses/Fee	49,147	45,000	(4,147)
5835	Field Trips - Bus Transportations	15,814	-	(15,814)
5840	Advertising & Recruitment	39,614	60,000	20,386
5850	Oversight Fees	-	77,000	77,000
5860	Service Fees	24,166	20,000	(4,166)
5861	Student Fees	-	53,542	53,542
5862	SBC Tax Collector	8,178	8,200	22
5865	General - Bus Transportation	741,702	868,800	127,098
5870	Livescan Fingerprinting	1,101	1,000	(101)
5880	Instructional Vendors & Consultants	21,000	30,000	9,000
5900	Communications	1,160	-	(1,160)

	Description	2022-23 Estimated Actuals	2023-24 July Budget	Change From Prior Cycle
5910	Telephone	33,456	30,000	(3,456)
5920	Internet	15,854	20,000	4,146
5930	Postage	1,389	3,500	2,111
5940	Technology Services	-	127,200	127,200
TTL Servi	ces & Operations	3,577,009	3,616,189	39,180
<b>6000 - Ca</b> p	<b>Dital Outlay</b> Depreciation	180,000	180,000	-
TTL Capita	al Outlay	180,000	180,000	-
<b>7000 - Oth</b> 7439 <b>TTL Other</b>	2022 Bond Repayment	1,559,449 <b>1,559,449</b>	<u>-</u>	(1,559,449) (1,559,449)
TTL EXPE	INDITURES	11,472,740	10,656,555	(816,185)
Revenues	less Expenditures	649,165	8,531	(640,634)
Beginning	յ Fund Balance	3,098,194	3,747,359	
Net Reven	nues	649,165	8,531	
ENDING B	BALANCE	3,747,359	3,755,890	
ENDING B	BALANCE AS % OF OUTGO	32.7%	35.2%	

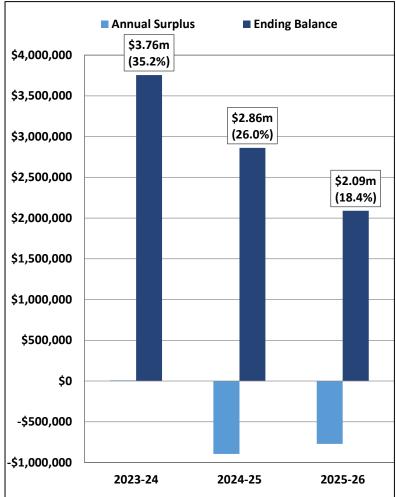
## ENCORE JR / SR High School 2023-24 July Budget ENROLLMENT AND A.D.A. ASSUMPTIONS

	20	23-24	20	24-25	202	25-26
	ENROLL	ADA	ENROLL	ADA	ENROLL	ADA
Total K-3	-	-	-	-	-	-
Total 4-6	-	-	-	-	-	-
Total 7-8	240	223.20	250	232.50	250	232.50
Total 9-12	360	334.80	380	353.40	390	362.70
TTL Enrollment/ADA	600	558.00	630	585.90	640	595.20
ADA Ratio (average):		93.00%		93.00%		93.00%
Transitional Kinder	-	-	-	-	-	-
Kinder	-	-	-	-	-	-
Grade 1	-	-	-	-	-	-
Grade 2	-	-	-	-	-	-
Grade 3	-	-	-	-	-	-
Grade 4	-	-	-	-	-	-
Grade 5	-	-	-	-	-	-
Grade 6	-	-	-	-	-	-
Grade 7	120	111.60	130	120.90	130	120.90
Grade 8	120	111.60	120	111.60	120	111.60
Grade 9	90	83.70	110	102.30	110	102.30
Grade 10	90	83.70	90	83.70	100	93.00
Grade 11	90	83.70	90	83.70	90	83.70
Grade 12	90	83.70	90	83.70	90	83.70
TOTAL:	600	558.00	630	585.90	640	595.20

LCFF Unduplicated Calc:				
CALPADS Enrollment	600	630	640	
Unduplicated Count	318	334	339	
Unduplicated % (1-Year):	53.00%	53.02%	52.97%	

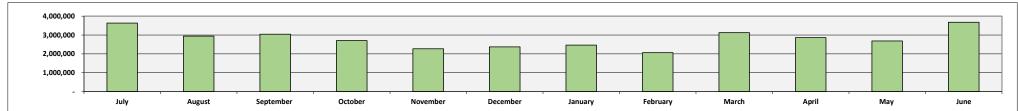
## ENCORE JR / SR High School 2023-24 July Budget MULTI-YEAR PROJECTION SUMMARY

		2023-24		2024-25		2025-26
Projected Enrollment:		600		630		640
Projected P-2 ADA:		558.00		585.90		595.20
Revenues: General Purpose Entitlement Federal Revenue Other State Revenue Other Local Revenue TTL Revenues	\$	7,123,997 812,558 1,793,531 935,000 <b>10,665,086</b>	\$	7,778,973 536,935 1,749,973 36,050 <b>10,101,931</b>	\$	8,170,388 553,043 1,804,484 37,132 <b>10,565,047</b>
TTE NOVEHUOS	<u> </u>	10,000,000	Ψ	10,101,001	Ψ	10,000,041
Expenditures: Certificated Salaries Non-Certificated Salaries Benefits Books/Supplies/Materials Services/Operations Capital Outlay Other Outgo TTL Expenditures	\$	2,922,711 1,738,249 1,805,857 393,550 3,616,189 180,000	\$	3,010,392 1,790,396 1,880,036 405,356 3,724,675 185,400	\$	3,100,704 1,844,108 1,947,502 417,517 3,836,415 190,962 - 11,337,208
	<u> </u>	10,030,333	Ψ	10,990,230	φ	11,337,200
Net Revenues	\$	8,531	\$	(894,325)	\$	(772,161)
Beginning Balance July 1 Ending Balance June 30	\$ \$	3,747,359 3,755,890	\$ \$	3,755,890 2,861,565	\$ \$	2,861,565 2,089,404
Ending Balance as % of Exp.:		35.2%		26.0%		18.4%



#### ENCORE JR / SR High School 2023-24 July Budget 2023-24 Projected Monthly Cash Flow Statement

	2023-24 July														
Description	Budget	July	August	September	October	November	December	January	February	March	April	May	June	Accruals	Total For Year
BEGINNING CASH		3,747,359	3,631,901	2,942,923	3,044,148	2,705,543	2,267,722	2,371,983	2,462,262	2,059,964	3,122,904	2,861,383	2,685,895	3,673,834	3,747,359
CASH INFLOWS															
REVENUES															
LCFF State Aid	4,944,045	247,202	247,202	444,964	444,964	444,964	444,964	444,964	444,964	444,964	444,964	444,964	444,964	-	4,944,045
Education Protection Account	1,960,692	-	-	490,173	-	-	490,173	-	-	490,173		-	490,173	-	1,960,692
In-Lieu-Of Property Taxes	219,260	-	13,156	26,311	17,541	17,541	17,541	17,541	17,541	30,696	15,348	15,348	15,348	15,348	219,260
Federal Revenues	812,558			116,080	54,171	54,171	116,080	54,171	54,171	116,080	54,171	54,171	116,080	23,216	812,558
Other State Revenues	1,793,531	24,758	24,758	64,373	173,588	64,373	64,373	564,820	64,373	64,373	98,856	114,373	436,028	34,484	1,793,531
Other Local Revenues	935,000	-	10,000	-	-	10,000	-	-	-	900,000	-	10,000	5,000	-	935,000
TTL CASH INFLOWS	10,665,086	271,961	295,116	1,141,901	690,264	591,048	1,133,130	1,081,496	581,048	2,046,286	613,339	638,856	1,507,593	73,048	10,665,086
EXPENDITURES															
All Certificated Salaries	2,922,711	58,454	271,812	271,812	271,812	271,812	271,812	271,812	271,812	271,812	271,812	271,812	146,136	-	2,922,711
All Classified Salaries	1,738,249	69,530	156,442	156,442	156,442	156,442	156,442	156,442	156,442	156,442	156,442	156,442	104,295	-	1,738,249
All Benefits	1,805,857	49,587	165,924	165,924	165,924	165,924	165,924	165,924	165,924	165,924	165,924	165,924	97,028	-	1,805,857
All Materials & Supplies	393,550	19,677	55,097	39,355	27,548	27,548	27,548	35,419	27,548	27,548	27,548	39,355	27,548	11,806	393,550
All Services and Operations	3,616,189	144,648	289,295	361,619	361,619	361,619	361,619	361,619	361,619	361,619	253,133	180,809	144,648	72,324	3,616,189
All Capital Outlay/Depreciation	180,000				-	-	-	-	-	-	-	-	-	180,000	180,000
All Other Outgo	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TTL CASH OUTFLOWS	10,656,555	341,896	938,571	995,153	983,346	983,346	983,346	991,217	983,346	983,346	874,860	814,343	519,654	264,130	10,656,555
NET REVENUES	8,531														8,531
Accounts Receivable (net change)															-
Accounts Payable (net change)		(45,523)	(45,523)	(45,523)	(45,523)	(45,523)	(45,523)								(273,138)
Fixed Asset Acquisitions		, , , ,	, , , ,	, , , ,	• • • • • •	, , ,									-
Other Cash Inflows/Outflows															-
NET INFLOWS/OUTFLOWS		(45,523)	(45,523)	(45,523)	(45,523)	(45,523)	(45,523)	-	-	-	-	-	-		(273,138)
ENDING CASH BALANCE		3,631,901	2,942,923	3,044,148	2,705,543	2,267,722	2,371,983	2,462,262	2,059,964	3,122,904	2,861,383	2,685,895	3,673,834	•	
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Days Cash On Hand	[	127	103	106	94	79	83	86	72	109	100	94	128		



#### ENCORE JR / SR High School 2023-24 July Budget 2024-25 Projected Monthly Cash Flow Statement

Description   2024-25 Budget   Auly   August   September   October   November   Descmber   June   June   April   May   June   Accousts	Total For Year 3,673,834
REVENUES  LCFF State Aid  5,408,909  270,445  270,445  486,802  48	3,673,834
REVENUES  LCFF State Aid  5,408,909 270,445 270,445 486,802 48	
CFF State Aid	
Education Protection Account In-Lieu-Of Property Taxes 230,223 - 13,156 26,311 17,541 17,541 17,541 17,541 17,541 34,351 17,175	
In-lieu-Of Property Taxes   230,223   - 13,156   26,311   17,541   17,541   17,541   17,541   17,541   17,541   34,351   17,175	5,408,909
Federal Revenues 536,935	2,139,841
Other State Revenues Other Local Revenues Other Loc	230,223
Other Local Revenues 36,050	536,935
TTL CASH INFLOWS  10,101,931 294,603 318,258 1,187,588 709,511 613,448 1,178,817 1,091,241 602,948 1,203,127 636,228 656,368 1,543,631 66,167  EXPENDITURES  All Certificated Salaries 3,010,392 60,208 279,966 279,96	1,749,973
EXPENDITURES All Certificated Salaries 3,010,392 60,208 279,966 279,96	36,050
All Certificated Salaries 3,010,392 60,208 279,966 279	10,101,931
All Classified Salaries 1,790,396 71,616 161,136 161,1	
All Benefits 1,880,036 51,623 172,740	3,010,392
All Materials & Supplies 405,356 20,268 56,750 40,536 28,375 28,375 28,375 28,375 28,375 28,375 28,375 12,16 All Services and Operations 3,724,675 148,987 297,974 372,467 372	1,790,396
All Services and Operations 3,724,675 148,987 297,974 372,467	1,880,036
All Services and Operations 3,724,675 148,987 297,974 372,467	405,356
All Capital Outlay/Depreciation All Other Outgo  TTL CASH OUTFLOWS  185,400	3,724,675
TTL CASH OUTFLOWS 10,996,256 352,702 968,566 1,026,845 1,014,684 1,014,684 1,014,684 1,022,792 1,014,684 1,014,684 902,944 840,611 536,318 272,054	185,400
	_
(894,325)	10,996,256
	(894,325)
Accounts Receivable (net change) 15,348 57,699 34,484	107,531
Accounts Payable (net change) (84,130)	(84,130)
Fixed Asset Acquisitions -	-
Other Cash Inflows/Outflows	-
NET INFLOWS/OUTFLOWS (68,782) 57,699 34,484	23,401
ENDING CASH BALANCE 3,546,953 2,954,345 3,149,571 2,844,397 2,443,160 2,607,293 2,675,743 2,264,006 2,452,449 2,185,733 2,001,490 3,008,802	
Days Cash On Hand 120 100 106 96 82 88 90 76 83 74 68 102	

