

**Urban Montessori**  
**Multi-year Projection**  
**As of May FY2023**

	<b>Year 2</b>	<b>Year 3</b>	<b>Year 4</b>
	<b>2023-24</b>	<b>2024-25</b>	<b>2025-26</b>
<b>SUMMARY</b>			
<b>Revenue</b>			
LCFF Entitlement	3,897,348	4,453,959	4,969,813
Federal Revenue	340,784	264,148	287,489
Other State Revenues	875,957	870,788	724,444
Local Revenues	231,349	217,209	221,165
Fundraising and Grants	190,000	65,000	65,000
<b>Total Revenue</b>	<b>5,535,438</b>	<b>5,871,103</b>	<b>6,267,911</b>
<b>Expenses</b>			
Compensation and Benefits	4,163,513	4,368,918	4,567,683
Books and Supplies	346,055	340,971	360,285
Services and Other Operating Expenditures	1,011,783	1,032,823	1,140,333
Depreciation	8,986	8,986	3,645
Other Outflows	-	-	-
<b>Total Expenses</b>	<b>5,530,337</b>	<b>5,751,698</b>	<b>6,071,946</b>
<b>Operating Income</b>	<b>5,100</b>	<b>119,405</b>	<b>195,965</b>
<b>Fund Balance</b>			
Beginning Balance (Unaudited)	1,564,376	1,569,476	1,688,882
Audit Adjustment			
Beginning Balance (Audited)	1,564,376	1,569,476	1,688,882
Operating Income	5,100	119,405	195,965
<b>Ending Fund Balance</b>	<b>1,569,476</b>	<b>1,688,882</b>	<b>1,884,846</b>
<b>Total Revenue Per ADA</b>	16,445	15,978	15,726
<b>Total Expenses Per ADA</b>	16,430	15,653	15,235
<b>Operating Income Per ADA</b>	15	325	492
<b>Fund Balance as a % of Expenses</b>	28%	29%	31%

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<b>Key Assumptions</b>			
<b>Enrollment Breakdown</b>			
TK	30	44	44
K	48	44	44
1	42	42	42
2	41	41	41
3	37	41	41
4	42	36	42
5	35	41	41
6	38	41	41
7	26	35	44
8	21	28	44
<b>Total Enrolled</b>	<b>360</b>	<b>393</b>	<b>424</b>
<b>ADA %</b>			
K-3	93.5%	93.5%	94.0%
4-6	93.5%	93.5%	94.0%
7-8	93.5%	93.5%	94.0%
<b>Average ADA %</b>	<b>93.5%</b>	<b>93.5%</b>	<b>94.0%</b>
<b>ADA</b>			
K-3	185	198	199
4-6	108	110	117
7-8	44	59	83
<b>Total ADA</b>	<b>337</b>	<b>367</b>	<b>399</b>
<b>Demographic Information</b>			
CALPADS Enrollment (for unduplicated % calc)	360	393	424
# Unduplicated (CALPADS)	124	135	146
# Free & Reduced Lunch (CALPADS)	97	106	114
# ELL (CALPADS)	49	53	57
New Students	34	33	31
<b>School Information</b>			
FTE's	48.6	49.6	50.6
Teachers	30	31	32
Certificated Pay Increases	3%	3%	3%
Classified Pay Increases	3%	3%	3%
# of school days	-	-	-
Default Expense Inflation Rate	3%	3%	3%

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<b>REVENUE</b>			
<b>LCFF Entitlement</b>			
8011 Charter Schools General Purpose Entitlement - State Aid	1,875,220	2,204,847	2,491,131
8012 Education Protection Account Entitlement	968,542	1,098,966	1,231,193
8096 Charter Schools in Lieu of Property Taxes	1,053,586	1,150,146	1,247,489
<b>SUBTOTAL - LCFF Entitlement</b>	<b>3,897,348</b>	<b>4,453,959</b>	<b>4,969,813</b>
<b>Federal Revenue</b>			
8181 Special Education - Entitlement	40,750	45,000	49,125
8220 Child Nutrition Programs	153,622	172,736	191,952
8291 Title I	31,880	31,880	31,880
8292 Title II	5,610	5,610	5,610
8294 Title IV	8,922	8,922	8,922
8297 PY Federal - Not Accrued	-	-	-
8299 All Other Federal Revenue	100,000	-	-
<b>SUBTOTAL - Federal Revenue</b>	<b>340,784</b>	<b>264,148</b>	<b>287,489</b>
<b>Other State Revenue</b>			
8319 Other State Apportionments - Prior Years	-	-	-
8381 Special Education - Entitlement (State)	298,461	325,814	353,390
8382 Special Education Reimbursement (State)	18,150	18,150	18,150
8520 Child Nutrition - State	71,690	80,610	12,797
8550 Mandated Cost Reimbursements	5,880	6,944	7,831
8560 State Lottery Revenue	83,323	90,960	98,658
8590 All Other State Revenue	210,944	140,944	15,944
8593 Expanded Learning Opportunities Program	187,508	207,366	217,675
<b>SUBTOTAL - Other State Revenue</b>	<b>875,957</b>	<b>870,788</b>	<b>724,444</b>
<b>Local Revenue</b>			
8676 After School Program Revenue	153,765	157,625	161,581
8699 All Other Local Revenue	-	-	-
8702 Oakland Measure G1	77,584	59,584	59,584
<b>SUBTOTAL - Local Revenue</b>	<b>231,349</b>	<b>217,209</b>	<b>221,165</b>
<b>Fundraising and Grants</b>			
8801 Family Fundraising	50,000	50,000	50,000
8802 Private Grants	125,000	-	-
8814 Field Trips Donations	15,000	15,000	15,000
<b>SUBTOTAL - Fundraising and Grants</b>	<b>190,000</b>	<b>65,000</b>	<b>65,000</b>
<b>TOTAL REVENUE</b>	<b>5,535,438</b>	<b>5,871,103</b>	<b>6,267,911</b>

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<b>EXPENSES</b>			
<b>Compensation &amp; Benefits</b>			
<b>Certificated Salaries</b>			
1100 Lead Teacher Salaries	978,256	1,007,604	1,037,832
1148 Special Ed Teacher Salaries	430,908	443,835	457,150
1150 Support Teacher Salaries	548,905	615,039	677,740
1170 Measure G1 Stipends	58,000	58,000	58,000
1300 Certificated Supervisor & Administrator Salaries	376,915	388,222	399,869
<b>SUBTOTAL - Certificated Salaries</b>	<b>2,392,984</b>	<b>2,512,701</b>	<b>2,630,591</b>
<b>Classified Salaries</b>			
2102 Student Support Staff	246,335	253,725	261,336
2300 Classified Supervisor & Administrator Salaries	112,398	115,770	119,243
2400 Classified Clerical & Office Salaries	236,531	243,627	250,936
2900 Classified Substitutes	22,512	23,187	23,883
2905 Other Classified - After School	200,840	206,865	213,071
<b>SUBTOTAL - Classified Salaries</b>	<b>818,616</b>	<b>843,174</b>	<b>868,470</b>
<b>Employee Benefits</b>			
3100 STRS	459,030	482,287	505,208
3300 OASDI-Medicare-Alternative	96,683	100,170	103,684
3400 Health & Welfare Benefits	343,787	367,200	394,197
3500 Unemployment Insurance	13,820	23,058	23,485
3600 Workers Comp Insurance	38,594	40,328	42,048
<b>SUBTOTAL - Employee Benefits</b>	<b>951,913</b>	<b>1,013,043</b>	<b>1,068,622</b>
<b>Books &amp; Supplies</b>			
4100 Approved Textbooks & Core Curricula Materials	15,000	15,450	10,000
4200 Books & Other Reference Materials	3,103	3,196	1,000
4320 Educational Software	9,270	9,548	5,000
4325 Instructional Materials & Supplies	10,000	10,300	10,000
4326 Art & Music Supplies	7,000	7,210	5,000
4330 Office Supplies	6,695	6,896	4,000
4335 PE Supplies	2,060	2,122	2,000
4340 SpEd Materials & Supplies	2,060	2,122	5,000
4400 Training Center Expenses	30,000	-	-
4410 Classroom Furniture, Equipment & Supplies	7,000	7,210	15,000
4420 Computers: individual items less than \$5k	17,620	14,244	14,671
4430 Non Classroom Related Furniture, Equipment & Supplies	2,500	2,575	2,000
4700 Snacks	23,767	24,480	25,215
4710 Student Food Services	204,830	230,314	255,936
4720 Other Food	5,150	5,305	5,464
<b>SUBTOTAL - Books and Supplies</b>	<b>346,055</b>	<b>340,971</b>	<b>360,285</b>
<b>Services &amp; Other Operating Expenses</b>			
5215 Travel - Mileage, Parking, Tolls	1,712	1,763	1,816
5305 Dues & Membership - Professional	12,360	12,731	13,113
5450 Insurance - Other	75,530	77,796	80,130
5515 Janitorial, Gardening Services & Supplies	103,000	106,090	109,273

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5520 Security	10,000	10,300	10,609
5535 Utilities - All Utilities	77,358	79,679	82,069
5605 Equipment Leases	14,004	14,424	14,857
5610 Rent	162,154	167,019	172,029
5615 Repairs and Maintenance - Building	20,600	21,218	21,855
5803 Accounting Fees	24,382	25,113	25,867
5805 Administrative Fees	6,978	7,187	7,403
5809 Banking Fees	2,060	2,122	2,185
5812 Business Services	133,000	137,500	142,000
5815 Consultants - Instructional	5,150	5,305	5,464
5820 Consultants - Non Instructional - Custom 1	18,075	-	-
5824 District Oversight Fees	38,973	44,540	49,698
5826 Directors Contingency	38,973	44,540	49,698
5827 Middle School Program expenses (8816 offset)	1,976	2,035	2,096
5830 Field Trips Expenses	5,000	5,150	1,000
5833 Fines and Penalties	1,030	1,061	1,093
5836 Fingerprinting	1,743	1,795	1,849
5839 Fundraising Expenses	12,024	12,385	12,757
5845 Legal Fees	30,000	30,900	25,000
5851 Marketing and Student Recruiting	10,000	10,300	10,609
5857 Payroll Fees	6,950	7,158	7,373
5860 Printing and Reproduction	1,061	1,093	1,126
5861 Prior Yr Exp (not accrued)	-	-	-
5863 Professional Development	56,370	58,061	59,803
5869 Special Education Contract Instructors	50,300	51,809	125,000
5875 Staff Recruiting	4,120	4,244	4,371
5878 Student Assessment	8,500	8,755	9,018
5880 Student Health Services	6,180	6,365	6,556
5881 Student Information System	25,750	26,523	27,318
5884 Substitutes	-	-	8,000
5887 Technology Services	13,390	13,792	14,205
5910 Communications - Internet / Website Fees	17,564	18,090	18,633
5915 Postage and Delivery	3,497	3,602	3,710
5920 Communications - Telephone & Fax	12,020	12,381	12,752
<b>SUBTOTAL - Services &amp; Other Operating Exp.</b>	<b>1,011,783</b>	<b>1,032,823</b>	<b>1,140,333</b>
<b>Depreciation Expense</b>			
6900 Depreciation	8,986	8,986	3,645
<b>SUBTOTAL - Depreciation Expense</b>	<b>8,986</b>	<b>8,986</b>	<b>3,645</b>
<b>Other Outflows</b>			
<b>SUBTOTAL - Other Outflows</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL EXPENSES</b>	<b>5,530,337</b>	<b>5,751,698</b>	<b>6,071,946</b>