LOCAL CONTROL ACCOUNTABILITY PLAN 2023-24 SUMMARY GOALS, METRICS, ACTIONS

2023-24 LCAP- Clean version: All language approved by SB/SCA 6/1/23

Goal: What we seek to ACHIEVE	Metric: How goal will be MEASURED	Action Items: How goal will be ACCOMPLISHED (Title/Description)	State/Local Priorities
1- Encore will ensure a clean, safe, and modern physical environment for teaching and learningincluding all classrooms, restroom/auxiliary, campus, and administrative spaces as measured by the Facilities and Inspection Tool demonstrating Satisfactory or above in all areas.	Metric 1: Increased Ventilation and Quality Air Circulation (FIT) Metric 2: Improved ability to implement CDC sanitation guidelines into the school gym / Big Top Structure (FIT) Metric 3: Improved ability to implement CDC sanitation guidelines for outdoor structures and gathering areas (FIT) Metric 4: Improved ability to implement CDC sanitation guidelines for indoor storage spaces. (FIT) Metric 5: Classrooms and restrooms will be maintained on a daily, weekly, monthly basis. (FIT)	1.1- Physical Plant Maintain all physical plant systemsHVAC, electrical, plumbing, kitchen, etc. 1.2- Classroom furniture and storage Replace or repurpose furniture and storage systems to create intentional teaching environment. 1.3- Janitorial/Custodial Staff Hire additional Janitorial/custodial staff. 1.4- Restroom Maintenance Daily/weekly/monthly janitorial sign-off sheets in restrooms posted and accurate according to maintenance calendar.	1: Basic/Conditions of Learning (Local Priority 1: Basic Services and Conditions)
2- Encore will provide a rigorous and relevant instructional program that enables highly-qualified teachers to provide California Common Core State Standards-aligned instruction to all students, including subgroups (e.g. English Learners and Students with Disabilities),	Metric 1: 100% of all students have access to and enrollment in a standards-aligned course of study with appropriate standards-aligned curriculum and materials (CALPADS and SARC reports) Metric 2: 100% implementation of standards-based math, English Language Arts, social science, science, and Career Technical Education (CTE) curricula	2.1- A-G Coursework School ensures all students including ELs, SWDs, and other sub-groups are enrolled in appropriate A-G courses that prepare them for college or career success 2.2- CA CCSS-aligned Curriculum School adopts and implements standards- aligned core curriculum in Mathematics, English Language Arts, Social Science, Science, CTE 2.3- Curriculum Coaching and Training	2: State Standards/Conditions of Learning 4: Pupil Achievement/Outcomes 7: Course Access/Conditions of Learning (Local Priority 2:

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that appropriately prepares all students for college and career readiness.	Metric 3: 100% Teachers with valid CA teaching credentials (preliminary or clear credential) appropriately assigned (CAL SAAS) Metric 4: 100% Teachers of English Learners hold valid CLAD or BCLAD authorization (CAL SAAS) Metric 5: Employ General Education and Special Education Instructional Aides (School staffing data)	School provides on-going professional development, training, and academic coaching for teachers of new curriculum adoptions and to support teacher growth and retention across the school 2.4- Highly Qualified Teachers Recruit and maintain highly qualified teachers with valid CA credentials who are appropriately assigned 2.5- Teachers of ELLs Recruit and maintain teachers with appropriate EL authorization 2.6- Instructional Aides Recruit and maintain Instructional Aides to assist in core classrooms and with students with disabilities	Implementation of State Academic Standards Local Priority 7: Access to a Broad Course of Study)
3- Encore will foster and sustain a safe, supportive, and welcoming learning environment for students, staff, and parents/families.	Metric 1: Increased parent engagement with and participation in school events and operations by 10% (SSC, ELAC sign-in sheets, parent-teacher conference sign-in sheets, Coffee or Evening with the Principal sign-in sheets, sign-in sheets for parent volunteers e.g. field trip chaperones, etc.) Metric 2: Decrease of Chronic Absenteeism to 15% or lower Metric 3: Increased staff year over year retention to 95%	3.1- SSC Convene SSC (School Site Council) and ELAC (English Learner Advisory Committee) meetings with agendas and sign-in sheets 3.2- School-Family Connections Foster and maintain strong School-Family Connections, including Coffee or Evening with the Principal, Concert in the Park family-community events, and other School or Community Events 3.3- SARB Implement Student Attendance Review Board (SARB) processes	3: Parental Involvement/Engagement 5: Pupil Engagement/ Engagement 6: School Climate/Engagement (Local Priority 3: Parent and Family Engagement Local Priority 6: School Climate)

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Metric 4: Annual Stakeholder Satisfaction Surveys show 75% satisfaction rate for school safety, school climate, and educational and enrichment opportunities, with a minimum response rate of 50%

Metric 5: Annual Teacher/Staff Satisfaction Surveys show 75% satisfaction rate for school safety, school climate, educational and enrichment opportunities, and staff retention with a minimum response rate of 75%

Metric 6: Teachers implement instructional practices that increase equitable and inclusive access to educational and enrichment opportunities for all students (PD Scope & Sequence, Coaching Plans)

3.4- Student Attendance Plan

Develop and implement Student Attendance Plan to improve attendance rates

3.5- Salary Scale

Convene ad-hoc committee to research and develop a competitive salary scale for teachers and staff

3.6- Stakeholder Satisfaction

Monitor and track annual Stakeholder (parent, student) Satisfaction Surveys

3.7- Teacher Satisfaction

Monitor and track annual Teacher Satisfaction Surveys

3.8- UDL Implementation

Train all staff on Universal Design for Learning (UDL) core principles and best practices

3.9- PD and Coaching

Provide Professional Development and Coaching for all teachers in alignment with school goals of fostering and sustaining a supportive and welcoming learning environment for all students

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4- Encore will maintain strong student achievement and outcomes for all students and sub-groups so that all students are prepared for post-high school success and graduating with options and opportunities

Metric 1: College and Career Readiness will increase by 10% each year based on CA Dashboard

Metric 2: Increased percentage of students by 10% at Met/Exceeded Standards or Distance form Standard on annual CAASPP English Language Arts assessment (CA Dashboard)

Metric 3: Increased percentage of students by 10% at Met/Exceeded Standards or Distance form Standard on annual CAASPP math assessment (CA Dashboard)

Metric 4: Overall annual growth by 10% in Reading Comprehension for all sub-groups (EL, SWD, Low-income, African-American, Hispanic/Latino, White) based on internal MAP data Fall to Spring

Metric 5: Overall annual growth by 10% in math for all sub-groups (EL, SWD, Lowincome, African-American, Hispanic/Latino, White) based on internal MAP data Fall to Spring

Metric 6: Percentage of EL students advancing at least one performance level on the ELPAC will increase by 5%

4.1- Student Academic Plans

Counselors will develop and monitor a 4-year high school academic plan for all students, and grade check monitoring for all students in grades 7 and 8

4.2- SBAC-aligned Assessments ELA/MathSBAC-aligned Mid-terms and Final Exams in all
ELA and Math core classes supported by
formative use of IABs and FIABs

4.3- SBAC-aligned Assessments Core Classes

SBAC-aligned assessments for all core classes

4.4- Academic Supports

Implementation of intervention programs (e.g., differentiated instruction, small group instruction, after-school tutoring, Saturday School, Summer School) for sub-groups

4.5- NWEA Benchmark Implementation

Administer NWEA Benchmarks (fall, winter, spring all cohorts 7-11) with reflective Data Days after each administration to determine appropriate instructional adjustments and interventions for greater student achievement

4.6- LTEL Curriculum

Implement new curriculum for LTELs to increase reclassification rates

4.7- EL Consultant

Recruit and hire EL Consultant to improve EL student outcomes and achievement

4.8- RFEP Monitoring

Monitor RFEP achievement and adjust instruction and/or academic plans as appropriate to ensure student success

4: Pupil
Achievement/Outcomes

7: Course Access/Conditions of Learning

8: Other Pupil Outcomes

(Local Priority 7: Access to a Broad Course of Study)

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5- Encore will recruit and maintain professionals and programs that support the socio-emotional well-being of students and their families, and will ensure that all students are adequately supported academically and socio-emotionally.

Metric 1: Decrease in disciplinary referrals, suspensions, and expulsions (internal disciplinary data, CALPADS absenteeism, suspension, expulsion rates decrease)

Metric 2: 1% of students or less will be suspended (CALPADS, CA Dashboard)

Metric 3: 1% of students or less will be expelled (CALPADS, CA Dashboard)

Metric 4: Counseling will have members of the department that are dedicated to support Homeless Youth, Foster Youth, and Expelled Youth. (School staffing data/job descriptions)

Metric 5: School will track student mental health via surveys and access to resources both on- and off-campus (e.g. use of Panorama or other student data)

5.1- Trauma-informed practices

Implement Trauma-informed practices schoolwide through training and on-going professional development and coaching

5.2- Socio-Emotional Learning (SEL) practices

Implement Socio-Emotional Learning (SEL) practices school- wide through training and ongoing professional development and coaching

5.3- JEDI practices

Implement JEDI (Justice, Equity, Diversity, & Inclusion) training for teachers, administrators, and families

5.4- Restorative Justice

Implement Restorative Justice frameworks, and Positive Behavioral Interventions and Support (PBIS)

5.5- Counselors & Psychologist

Recruit and maintain Counselors and hire a school Psychologist.

5.6- Wrap-around Services

School will provide in-house and outside-agency counseling services for wrap-around socioemotional interventions, such as Student/Family Success Teams, for students and/or their families

5.7- Mental Health Monitoring

Develop and implement a student survey to identity and address student mental health concerns, and provide access to resources and strategies for improved student agency

- 7: Course Access/Condition of Learning
- 9: Expelled Youth
- 10: Foster Youth

(Local Priority 6: School Climate)