





Encore High School for the Arts

DMS Monthly Update

Actuals through: February 28, 2023

Revised









SUMMARY NARRATIVE

This report is intended to provide a financial update comparing the Second Interim Budget to the actuals through February 28, 2023. Along with an update on the financial health of the organization, these updates are a means to review and detect coding and budgeting issues and to make corrections throughout the year. Reviewing and collaborating together on an ongoing basis to thoughtfully address these issues, especially early in the year, are the keys to successful financial reporting.

It is important to keep in mind that state and federal revenues do not flow evenly throughout the year and for this reason YTD results are not necessarily a valuable measure of the financial performance.

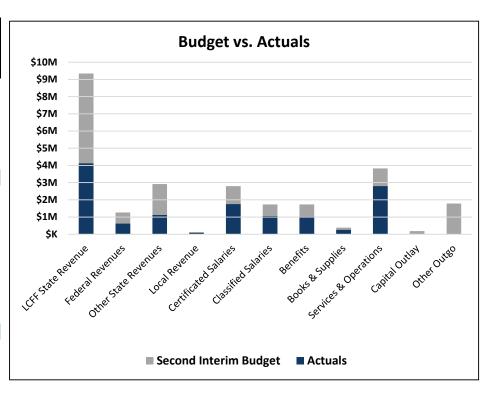
At this juncture with 67% of the year (8 months) completed, compensation and benefits are trending slightly less than budgeted and are sitting where we expect them to be. It is important to note that many expenditure categories are "front loaded" meaning spending is greater in the beginning of the school year and tend to "level out" over the balance.

Cash Flow - Encore High School for the Arts is projected to end the year with 72 days' cash on hand which reflects a solid financial foundation for a high level of fiscal responsibility. DMS will continue to work with Encore and the Authorizer to accelerate payments as much as possible to maximize the cash balance.

Encore High School for the Arts continues to demonstrate fiscal stability and is projected to meet all obligations as scheduled. DMS and Encore continue to monitor the political and economic landscape in an effort to anticipate their potential impacts on the school.

Encore High School for the Arts 2022-23 DMS Monthly Update Budget vs Actuals Summary

Encore Budget vs Actuals	Second Interim Budget	Actuals 2/28/2023	% of Budget
ADA			
Revenues			
LCFF State Revenue	9,345,420	4,121,557	44%
Federal Revenues	1,263,737	612,696	48%
Other State Revenues	2,914,890	1,115,086	38%
Local Revenue	120,472	79,572	66%
TTL Revenues	13,644,518	5,928,911	43%
Expenditures Certificated Salaries Classified Salaries Benefits Books & Supplies Services & Operations Capital Outlay	2,799,257 1,732,568 1,728,374 381,809 3,828,339 187,240	1,059,707 1,029,386 257,421 2,792,675 0	63% 61% 60% 67% 73% 0%
Other Outgo	1,782,000	0	0%
Total Expenditures	12,439,587	6,889,975	55%
Operating Income/(Loss)	1,204,931	(961,064)	67%



Encore High School for the Arts 2022-23 DMS Monthly Update Budget vs Actuals Detail

Encore Actuals vs Budget	Code	Description	Second Interim Budget	Actuals 2/28/2023	% of Budget
Revenue					
LCFF Revenue	8012 EPA Ent 8019 Prior Ye	ar Unrestricted Revenue	4,836,962 1,724,619 2,565,550	3,026,851 979,948 0	63% 57% 0%
	8096 In-Lieu-0	Of Property Taxes	218,289	114,758	53%
Total LCFF Revenue			9,345,420	4,121,557	44%
Federal Revenue					
	8220 School N	IDEA SpEd Revenue Nutrition Program-Federal ederal Revenue	75,448 165,000 1,023,289	0 80,080 532.616	0% 49% 52%
Total Federal Revenue			1,263,737	612,696	48%
Other State Revenue					
		State SpEd Revenue Nutrition Program-State	620,187 95,000	197,909 81,227	32% 86%
		ed Cost Reimbursements	25,658	25,658	100%
		ottery Revenue	141,015	66,750	47%
T . 101 0	8590 Other St	tate Revenue	2,033,030	743,542	37%
Total Other State Revenue			2,914,890	1,115,086	38%
Local Revenue					
		Transportation Fees	45,000	26,409	59%
	8695 Local Gr		10,000	0	0%
	8696 Fundrais	sing evenue (Suspense)	10,000 0	0	0% 0%
	8699 Other Re		55,472	53,164	96%
Total Local Revenue	cooc Guioi in	0.01100	120,472	79,572	66%
					•
Total Revenue			13,644,518	5,928,911	43%
Expenditures					
Certificated Compensation	1100 Teacher	Compensation	2,308,877	1,427,990	62%
		te Teacher Compensation	67,440	40,452	60%
		Stipends/Extra Duty	42,963	33,763	79%
	1200 Student	Support	244,978	123,444	50%
	1300 Certifica	ited Administrators	135,000	125,137	93%
Total Certificated Compensation			2,799,257	1,750,786	63%

Encore High School for the Arts 2022-23 DMS Monthly Update Budget vs Actuals Detail

Encore Actuals vs Budget	Code	Description	Second Interim Budget	Actuals 2/28/2023	% of Budget
Classified Compensation					
	2100 Instructio		248,011	122,379	49%
		Instructional Aides	0	7,114	0%
		port Administration	542,524	309,612	57%
		d Administrators Technical Staff	466,388 475,646	291,492 329,110	62% 69%
Total Classified Compensation	2400 Cierical o	r reciffical Staff	1,732,568	1,059,707	61%
Employee Benefite					
Employee Benefits	3101 STRS Ce	ertificated	509,879	304,903	60%
	3102 STRS Cla		12,932	4,726	37%
	3201 PERS Ce		32,480	19,399	60%
	3202 PERS CI		423,028	255,363	60%
	3301 OASDI/M		171,448	105,250	61%
	3401 Health Ca		302,175	144,854	48%
	3402 Health Ca		193,615	148,484	77%
		yment Insurance	22,549	18,653	83%
	3601 Workers'	Comp Certificated	33,591	14,944	44%
	3602 Workers'	Comp Classified	20,527	9,493	46%
	3901 Other Be	nefits Cert	1,050	705	67%
	3902 Other Be	nefits Class	5,100	2,612	51%
Total Employee Benefits			1,728,374	1,029,386	60%
Books, Materials, & Supplies					
	4100 Textbook	s & Core Curriculum	20,000	12,284	61%
	4310 Materials	& Supplies	80,309	35,979	45%
	4320 Office Su	• •	12,000	16,260	135%
	4330 Meals & I		3,500	1,919	55%
	4340 Student E		25,000	17,664	71%
		t- Transportation for Pupils	50,000	6,890	14%
	4390 Other Su	• •	1,000	3,491	349%
	•	italized Equipment	10,000	5,530	55%
T	4700 School N	utrition Program	180,000	157,405	87%
Total Books, Materials, & Supplies			381,809	257,421	67%
Outside Services & Other Operating Costs					
		nsultants and Vendors Subagreements for Service	90,000	100,069	111%
	5200 Travel &		9,000	4,605	51%
		Reimbursements	500	0	0%
	5300 Dues & N	•	15,000	12,755	85%
	5400 Insurance		337,945	302,308	89%
	•	ns & Housekeeping	27,500	12,774	46%
	5510 Utilities (0	,	320,000	202,870	63%
	5520 Janitorial 5610 Facility R		28,000 1,147,199	1,543 877,929	6% 77%
	5610 Facility R 5620 Equipme		1,147,199	8,7,929	77% 69%
	5620 Equipment 5630 Maintena		90,000	68,074	76%
	Soso Maintena	noe α ivehali	90,000	00,074	10%

Encore High School for the Arts 2022-23 DMS Monthly Update Budget vs Actuals Detail

Code Description	Second Interim Budget	Actuals 2/28/2023	% of Budget
5635 Vehicle Maintenance & Repairs	3,500	9,445	270%
5800 Professional Services - Non-instructional	40,000	30,258	76%
5810 Legal	150,000	127,460	85%
5820 Audit & CPA	40,000	33,215	83%
5825 DMS Business Services	237,030	165,765	70%
5830 Non-Instructional Software Licenses/Fees	45,000	40,848	91%
5835 Field Trips - Bus Transportations	10,000	9,760	98%
5840 Advertising & Recruitment	60,000	39,226	65%
5850 Oversight Fees	67,799	0	0%
5860 Service Fees	30,000	16,797	56%
5861 Student Fees	53,542	0	0%
5862 SBC Tax Collector	8,200	8,178	100%
5865 General - Bus Transportation	889,000	667,836	75%
5870 Livescan Fingerprinting	1,000	768	77%
5880 Instructional Vendors & Consultants	60,000	19,000	32%
5900 Communications	3,000	1,160	39%
5910 Telephone	29,000	17,148	59%
5920 Internet	20,625	13,526	66%
5930 Postage	3,500	1,051	30%
<u>-</u>	3,828,339	2,792,675	73%
6900 Depreciation	187,240	0	0%
	187,240	0	0%
7439 2022 Bond Repayment	187,240 1,782,000	0	_ 0%
	5800 Professional Services - Non-instructional 5810 Legal 5820 Audit & CPA 5825 DMS Business Services 5830 Non-Instructional Software Licenses/Fees 5835 Field Trips - Bus Transportations 5840 Advertising & Recruitment 5850 Oversight Fees 5860 Service Fees 5861 Student Fees 5862 SBC Tax Collector 5865 General - Bus Transportation 5870 Livescan Fingerprinting 5880 Instructional Vendors & Consultants 5900 Communications 5910 Telephone 5920 Internet 5930 Postage	5635 Vehicle Maintenance & Repairs 3,500 5800 Professional Services - Non-instructional 40,000 5810 Legal 150,000 5820 Audit & CPA 40,000 5825 DMS Business Services 237,030 5830 Non-Instructional Software Licenses/Fees 45,000 5835 Field Trips - Bus Transportations 10,000 5840 Advertising & Recruitment 60,000 5850 Oversight Fees 67,799 5860 Service Fees 30,000 5861 Student Fees 53,542 5862 SBC Tax Collector 8,200 5865 General - Bus Transportation 889,000 5870 Livescan Fingerprinting 1,000 5880 Instructional Vendors & Consultants 60,000 5900 Communications 3,000 5910 Telephone 29,000 5920 Internet 20,625 5930 Postage 3,500	5635 Vehicle Maintenance & Repairs 3,500 9,445 5800 Professional Services - Non-instructional 40,000 30,258 5810 Legal 150,000 127,460 5820 Audit & CPA 40,000 33,215 5825 DMS Business Services 237,030 165,765 5830 Non-Instructional Software Licenses/Fees 45,000 40,848 5835 Field Trips - Bus Transportations 10,000 9,760 5840 Advertising & Recruitment 60,000 39,226 5850 Oversight Fees 67,799 0 5860 Service Fees 30,000 16,797 5861 Student Fees 53,542 0 5862 SBC Tax Collector 8,200 8,178 5865 General - Bus Transportation 889,000 667,836 5870 Livescan Fingerprinting 1,000 768 5880 Instructional Vendors & Consultants 60,000 19,000 5900 Communications 3,000 1,160 5910 Telephone 29,000 17,148 5920 Internet 20,625 13,526 5930 Postage 3,500 1,051 3,828,339 2,792,675

Encore High School for the Arts 2022-23 DMS Monthly Update Balance Sheet

Balance Sheet	Code	Description	Actuals 2/28/2023
Assets			
Cash & Equivalents	9120	Cash in Banks	682,478
		Cash in Banks - Umpqua Bank	(359)
Total Cook & Equivalents	9140	Cash Awaiting Collection	692 110
Total Cash & Equivalents			682,119
Current Assets			
		Accounts Receivable Prepaid Expenses	172,940 0
		Emburse - Prepaid Exp	19,489
Total Current Assets			192,429
Fixed Assets			
		Buildings	131,973
		Accumulated Depreciation - Buildings Equipment	(13,526) 2,169,886
		Accumulated Depreciation - Equipment	(1,542,783)
		Work in Progress	9,760
Total Fixed Assets	9495	Lease Adj for SL Amortization	1,212,102 1,967,412
Total Assets			2,841,960
Liabilites			
Current Liabilities	9500	Accounts Payable	294,884
		Life Insurance	(3,462)
		Medical and Dental Benefits	104,605
		Anthem Blue Cross Medical Benefits	(67,276) (44,834)
		State Disability	1,840
	9507	Medicare	5,929
		Vision Dental	87
		Federal Tax	0 15,593
		State Tax	6,159
		OASDI	9,202
		EFT Direct Deposit Voluntary FSA	0 835
		Voluntary 403b	0
		Workers Comp	1,063
		Voluntary Insurance - NABCO Voluntary Insurance - AFLAC	73 1,841
		Accrued Salary & Wages	99,622
		Voluntary Life Insurance – Allstate	2,116
		Child Support Garnishment EWO	0
		STRS	130
		PERS	(4,167
	9527 9529	Union Dues STRS Excess Contribution	254 0
	9531		3,840
	9550	Prior Year AP	135,841
		Use Tax Payable Parent/Student Deposits	1,461 (783
		Liability - Stale-Dated Employee Payables	(783 (51
	9570	Liability - Stale-Dated Vendor Payables	756
		Health Adjustments Workers Compensation Adjustment	(10,045
		Due to Grantor Governments	0 149,318
Total Current Liabilities			704,830
Long Term Liabilities			
		Current Loans	0
		Factoring Principal Due LaFear Settlement	0
		Capital Leases Payable	0
		•	0
Total Long Term Liabilities			ū
			704,830
Total Long Term Liabilities Fotal Liabilities Net Assets			704,830

Encore High School for the Arts 2022-23 DMS Monthly Update Cash Flow

	ВВ	Second Interim Budget	July	August	September	October	November	December	January	February	March Budget	Buaget	May Budget	June Budget	Accruals	Total
Beginning Balance			414,330	1,651,459	1,010,993	355,621	412,099	830,606	680,929	1,073,671	682,119	1,499,231	2,372,021	2,273,065		
Revenues																
LCFF State Revenue	0	4,836,962	0	275,168	275,168	495,303	495,303	495,303	495,303	495,303	359,445	359,445	359,445	359,445	372,331	4,836,962
EPA	0	1,724,619	0	0	0	489,974	0	0	489,974	0	44.070	372,336	10.010	10.010	372,335	1,724,619
In-Lieu Property Taxes Prior Year Corrections	0	218,289 2.565,550	0	0	0	0	6,929 0	107,829 0	0	0	41,078	27,680	13,840 44,700	13,840 44,700	7,093	218,289 2,565,550
Federal Revenues	0	1.263.737	0	21.869	187.449	49.593	11.559	32.923	63.109	246,195	44,700 315.934	2,416,747 141.043	44,700	175.000	14,703 19.064	1.263.737
Other State Revenues	0	2,914,890	0	12,246	167,449	187,107	482,554	318,605	64,474	50,099	439,017	90,407	478,448	303,102	488,830	2,914,890
Other Local Revenue	0	120,472	300	10.879	6,556	6.910	3,168	11.404	38.880	1.476	10.039	10.039	10.039	10.039	742	120,472
TTL Revenues	<u>0</u>	13,644,518	300	320,162	469,172	1,228,887	999,513	966,064	1,151,739	793,073	1,210,214	3,417,698	906,473	906,126	1,275,097	13,644,518
								•					•			
Expenditures																
Certificated Salaries	0	2,799,257	14,739	136,605	261,941	282,076	260,117	276,526	254,319	264,464	263,856	263,856	263,856	256,902	(0)	2,799,257
Classified Salaries	0	1,732,568	52,066	140,432	150,444	150,702	154,234	139,232	118,580	154,016	155,000	155,000	155,000	155,000	52,861	1,732,568
Benefits	0	1,728,374	31,943	109,936	159,206	159,861	145,522	143,666	131,737	147,515	162,500	162,500	162,500	162,500	48,988	1,728,374
Books & Supplies	0	381,809	22,201	6,668	27,308	63,352	38,464	21,198	19,110	59,119	20,000	20,000	20,000	20,000	44,388	381,809
Services & Operations Capital Outlay	0	3,828,339 187,240	255,130 0	424,317 0	286,309 0	370,906 0	460,947 0	260,479 0	272,714 0	461,872 0	250,000	218,700	218,700	218,700 0	129,564 187,240	3,828,339 187,240
Other Outgo	0	1.782.000	0	0	0	0	0	0	0	0		1.559.449		U	222,551	1,782,000
Total Expenditures		12,439,587	376,080	817,958	885,208	1,026,897	1,059,285	841,102	796,460	1,086,986	851,356	2,379,505	820,056	813,102	685,592	12,439,587
		,,	510,000	,		.,,	1,000,000	,	,	.,,		_,,	,	,		12,100,001
Other Cash Inflows/Outflows																
Accounts Receivable/Other Assets	(2,995,777)	0	2,076,818	19,560	16,231	14,711	537,951	(5,504)	150,021	(6,440)	598,632	(25,025)	(44,995)	218,669		3,550,629
Due to Grantor Governments	0	0	0	(79,613)	(79,613)	(143,304)	(143,304)	(143,304)	(143,304)	(143,304)	(140,377)	(140,377)	(140,377)	(140,377)		(1,437,254)
Fixed Assets	(724,287)	0	0	0	0	0	(10,338)	(10,000)	(10,685)	0						(31,023)
Accounts Payable (net change)	2,248,301	0	(463,909)	(82,618)	(175,954)	(16,920)	93,971	(115,832)	41,431	52,105						(667,726)
Other Liabilities Net Inflows/Outflows	(1,471,763)	0	1,612,909	(142,671)	(239,336)	(145,513)	478,280	(274,640)	0 37,462	(97,639)	458,255	(165,402)	(185,372)	78,292	0	0
Net Illiows/Outflows	(1,471,703)		1,012,303	(142,071)	(233,330)	(145,515)	470,200	(274,040)	37,402	(37,033)	430,233	(103,402)	(100,372)	10,232		
ENDING CASH BALANCE			1,651,459	1,010,993	355,621	412,099	830,606	680,929	1,073,671	682,119	1,499,231	2,372,021	2,273,065	2,444,381		
Days Cash on Hand			49.20	30.12	10.59	12.28	24.74	20.29	31.98	20.32	44.66	70.66	67.72	72.82		
zayo cuch on mana			70.20	00.12	70.00	12.20		20,20	000	20.02	7.1100	7 0.00	····-	72.02		
	\$3M -															
	-															
	\$2M															
	\$2M															
	\$1M															
	\$500K															
	\$K -															
	***	July	August	Septemb	er Octobe	er Nove	mber Dec	ember Ja	anuary	February (March Budget	April Budget	May Budge	t June Budg	get	

■ ENDING CASH BALANCE