

**Urban Montessori**  
**Multi-year Projection**  
**As of Jan FY2022**

	<b>Year 1</b> <b>2021-22</b>	<b>Year 2</b> <b>2022-23</b>	<b>Year 3</b> <b>2023-24</b>
<b>SUMMARY</b>			
<b>Revenue</b>			
LCFF Entitlement	2,967,924	3,675,544	4,157,302
Federal Revenue	289,711	479,794	172,324
Other State Revenues	803,087	412,913	433,438
Local Revenues	62,659	62,736	62,816
Fundraising and Grants	208,072	165,532	165,532
<b>Total Revenue</b>	<b>4,331,454</b>	<b>4,796,519</b>	<b>4,991,411</b>
<b>Expenses</b>			
Compensation and Benefits	3,391,139	3,576,750	3,687,640
Books and Supplies	175,863	182,665	221,606
Services and Other Operating Expenditures	1,005,541	944,537	973,453
Depreciation	8,986	8,986	8,986
Other Outflows	-	-	-
<b>Total Expenses</b>	<b>4,581,530</b>	<b>4,712,938</b>	<b>4,891,686</b>
<b>Operating Income</b>	<b>(250,076)</b>	<b>83,581</b>	<b>99,726</b>
<b>Fund Balance</b>			
Beginning Balance (Unaudited)	1,422,465	1,172,388	1,255,969
Audit Adjustment	-	-	-
Beginning Balance (Audited)	1,422,465	1,172,388	1,255,969
Operating Income	(250,076)	83,581	99,726
<b>Ending Fund Balance</b>	<b>1,172,388</b>	<b>1,255,969</b>	<b>1,355,695</b>
<b>Total Revenue Per ADA</b>	13,564	12,703	12,061
<b>Total Expenses Per ADA</b>	14,347	12,482	11,820
<b>Operating Income Per ADA</b>	(783)	221	241
<b>Fund Balance as a % of Expenses</b>	26%	27%	28%

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<b>Key Assumptions</b>			
<b>Enrollment Breakdown</b>			
TK	13	37	45
K	42	45	45
1	34	45	43
2	57	39	43
3	52	56	43
4	40	49	55
5	35	40	49
6	40	39	44
7	17	39	39
8	19	17	39
<b>Total Enrolled</b>	<b>349</b>	<b>406</b>	<b>445</b>
<b>ADA %</b>			
K-3	91.5%	93.0%	93.0%
4-6	91.5%	93.0%	93.0%
7-8	91.5%	93.0%	93.0%
<b>Average ADA %</b>	<b>91.5%</b>	<b>93.0%</b>	<b>93.0%</b>
<b>ADA</b>			
K-3	181	206	204
4-6	105	119	138
7-8	33	52	73
<b>Total ADA</b>	<b>319</b>	<b>378</b>	<b>414</b>
<b>Demographic Information</b>			
CALPADS Enrollment (for unduplicated % calc)	349	406	445
# Unduplicated (CALPADS)	120	140	153
# Free & Reduced Lunch (CALPADS)	92	107	117
# ELL (CALPADS)	53	62	68
New Students	-	57	39
<b>School Information</b>			
FTE's	42.0	42.0	42.0
Teachers	32	32	32
Certificated Pay Increases	2%	5%	3%
Classified Pay Increases	2%	5%	3%
# of school days	-	-	-
Default Expense Inflation Rate		3%	3%

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<b>REVENUE</b>			
<b>LCFF Entitlement</b>			
8011 Charter Schools General Purpose Entitlement - State Aid	1,336,441	1,746,488	2,042,942
8012 Education Protection Account Entitlement	726,488	858,994	941,509
8096 Charter Schools in Lieu of Property Taxes	904,995	1,070,062	1,172,851
<b>SUBTOTAL - LCFF Entitlement</b>	<b>2,967,924</b>	<b>3,675,544</b>	<b>4,157,302</b>
<b>Federal Revenue</b>			
8181 Special Education - Entitlement	49,250	43,625	50,750
8220 Child Nutrition Programs	39,008	54,949	62,034
8291 Title I	41,403	41,403	41,403
8292 Title II	8,137	8,137	8,137
8294 Title IV	10,000	10,000	10,000
8297 PY Federal - Not Accrued	2,500	-	-
8299 All Other Federal Revenue	139,413	321,680	-
<b>SUBTOTAL - Federal Revenue</b>	<b>289,711</b>	<b>479,794</b>	<b>172,324</b>
<b>Other State Revenue</b>			
8381 Special Education - Entitlement (State)	252,508	293,318	303,609
8382 Special Education Reimbursement (State)	58,331	21,600	21,600
8520 Child Nutrition - State	1,911	2,290	2,585
8550 Mandated Cost Reimbursements	6,474	5,790	7,091
8560 State Lottery Revenue	76,045	89,916	98,553
8590 All Other State Revenue	407,818	-	-
<b>SUBTOTAL - Other State Revenue</b>	<b>803,087</b>	<b>412,913</b>	<b>433,438</b>
<b>Local Revenue</b>			
8634 Food Service Sales	3,075	3,152	3,232
8702 Oakland Measure G1	59,584	59,584	59,584
<b>SUBTOTAL - Local Revenue</b>	<b>62,659</b>	<b>62,736</b>	<b>62,816</b>
<b>Fundraising and Grants</b>			
8801 Walkathon	25,000	25,000	25,000
8802 Private Grants	122,200	75,000	75,000
8803 All In for Learning	25,000	25,000	25,000
8811 Fall Campaign	10,340	15,000	15,000
8812 Other Fundraising (Movie Night, Apparel, etc)	22,532	22,532	22,532
8814 Field Trips Donations	3,000	3,000	3,000
<b>SUBTOTAL - Fundraising and Grants</b>	<b>208,072</b>	<b>165,532</b>	<b>165,532</b>
<b>TOTAL REVENUE</b>	<b>4,331,454</b>	<b>4,796,519</b>	<b>4,991,411</b>

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	<b>Year 1 2021-22</b>	<b>Year 2 2022-23</b>	<b>Year 3 2023-24</b>
<b>EXPENSES</b>			
<b>Compensation &amp; Benefits</b>			
<b>Certificated Salaries</b>			
1100 Lead Teacher Salaries	948,186	963,691	992,602
1148 Special Ed Teacher Salaries	282,305	307,387	316,609
1150 Support Teacher Salaries	692,158	702,878	723,965
1170 Measure G1 Stipends	59,584	58,000	58,000
1300 Certificated Supervisor & Administrator Salaries	243,735	256,653	264,352
<b>SUBTOTAL - Certificated Salaries</b>	<b>2,225,968</b>	<b>2,288,609</b>	<b>2,355,528</b>
<b>Classified Salaries</b>			
2100 Distance Learning Support Staff	50,914	64,141	66,065
2102 Student Support Staff	171,400	204,549	210,686
2400 Classified Clerical & Office Salaries	174,610	174,387	179,619
2900 Classified Substitutes	33,440	35,212	36,269
<b>SUBTOTAL - Classified Salaries</b>	<b>430,364</b>	<b>478,290</b>	<b>492,639</b>
<b>Employee Benefits</b>			
3100 STRS	331,223	389,182	400,858
3300 OASDI-Medicare-Alternative	81,839	85,336	87,763
3400 Health & Welfare Benefits	277,352	290,917	305,463
3500 Unemployment Insurance	12,516	11,212	11,212
3600 Workers Comp Insurance	31,876	33,203	34,178
<b>SUBTOTAL - Employee Benefits</b>	<b>734,807</b>	<b>809,851</b>	<b>839,474</b>
<b>Books &amp; Supplies</b>			
4100 Approved Textbooks & Core Curricula Materials	9,686	9,977	10,276
4200 Books & Other Reference Materials	1,030	1,061	1,093
4320 Educational Software	8,501	8,756	9,018
4325 Instructional Materials & Supplies	17,000	7,500	7,725
4326 Art & Music Supplies	5,150	5,305	5,464
4330 Office Supplies	4,120	4,244	4,371
4335 PE Supplies	1,034	1,065	1,097
4340 SpEd Materials & Supplies	2,611	2,689	2,770
4400 One-Time Funding Expense	10,000	20,000	45,000
4410 Classroom Furniture, Equipment & Supplies	15,554	7,000	7,210
4420 Computers: individual items less than \$5k	16,506	15,000	15,450
4430 Non Classroom Related Furniture, Equipment & Supplies	2,060	2,122	2,185
4710 Student Food Services	76,431	91,581	103,390
4720 Other Food	6,180	6,365	6,556
<b>SUBTOTAL - Books and Supplies</b>	<b>175,863</b>	<b>182,665</b>	<b>221,606</b>
<b>Services &amp; Other Operating Expenses</b>			
5215 Travel - Mileage, Parking, Tolls	1,614	1,662	1,712
5305 Dues & Membership - Professional	18,635	19,194	19,770
5450 Insurance - Other	70,962	73,091	75,284
5515 Janitorial, Gardening Services & Supplies	92,700	95,481	98,345
5520 Security	20,000	20,600	21,218
5535 Utilities - All Utilities	51,500	53,045	54,636

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5605 Equipment Leases	14,444	14,878	15,324
5610 Rent	146,708	146,708	146,708
5615 Repairs and Maintenance - Building	2,500	2,575	2,652
5803 Accounting Fees	22,982	23,672	24,382
5805 Administrative Fees	6,577	6,775	6,978
5809 Banking Fees	618	637	656
5812 Business Services	118,000	122,000	126,880
5815 Consultants - Instructional	2,575	2,652	2,732
5820 Consultants - Non Instructional - Custom 1	50,000	-	-
5824 District Oversight Fees	29,679	37,858	44,105
5826 Directors Contingency	45,000	45,000	45,000
5827 Middle School Program expenses (8816 offset)	1,862	1,918	1,975
5830 Field Trips Expenses	3,090	3,183	3,278
5833 Fines and Penalties	515	530	546
5836 Fingerprinting	1,643	1,692	1,743
5839 Fundraising Expenses	11,334	11,674	12,024
5845 Legal Fees	35,000	36,050	37,132
5851 Marketing and Student Recruiting	9,600	9,888	10,185
5857 Payroll Fees	6,551	6,747	6,950
5860 Printing and Reproduction	9,332	9,612	9,900
5861 Prior Yr Exp (not accrued)	3,561	-	-
5863 Professional Development	35,000	36,050	37,132
5869 Special Education Contract Instructors	100,000	65,000	66,950
5875 Staff Recruiting	3,205	3,301	3,400
5878 Student Assessment	5,150	5,305	5,464
5880 Student Health Services	5,150	5,305	5,464
5881 Student Information System	31,200	32,136	33,100
5884 Substitutes	15,000	15,450	15,914
5887 Technology Services	9,448	9,731	10,023
5910 Communications - Internet / Website Fees	9,780	10,073	10,376
5915 Postage and Delivery	3,296	3,395	3,497
5920 Communications - Telephone & Fax	11,330	11,670	12,020
<b>SUBTOTAL - Services &amp; Other Operating Exp.</b>	<b>1,005,541</b>	<b>944,537</b>	<b>973,453</b>
<b>Depreciation Expense</b>			
6900 Depreciation	8,986	8,986	8,986
<b>SUBTOTAL - Depreciation Expense</b>	<b>8,986</b>	<b>8,986</b>	<b>8,986</b>
<b>Other Outflows</b>			
<b>SUBTOTAL - Other Outflows</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL EXPENSES</b>	<b>4,581,530</b>	<b>4,712,938</b>	<b>4,891,686</b>