

**Urban Montessori**  
**Multi-year Projection**  
**As of Oct FY2022**

	<b>Year 1</b>	<b>Year 2</b>	<b>Year 3</b>	<b>Year 4</b>	<b>Year 5</b>
	<b>2021-22</b>	<b>2022-23</b>	<b>2023-24</b>	<b>2024-25</b>	<b>2025-26</b>
<b>SUMMARY</b>					
<b>Revenue</b>					
LCFF Entitlement	3,094,027	3,672,696	4,158,603	4,334,640	4,243,251
Federal Revenue	287,658	472,546	164,150	171,117	195,472
Other State Revenues	729,716	382,468	402,896	426,937	429,134
Local Revenues	62,659	62,736	62,816	62,897	59,584
Fundraising and Grants	184,000	153,000	153,000	153,000	100,000
<b>Total Revenue</b>	<b>4,358,060</b>	<b>4,743,447</b>	<b>4,941,465</b>	<b>5,148,590</b>	<b>5,027,442</b>
<b>Expenses</b>					
Compensation and Benefits	3,302,482	3,425,918	3,501,736	3,586,493	3,729,003
Books and Supplies	169,844	220,496	235,054	196,474	186,698
Services and Other Operating Expenditures	967,798	943,263	972,184	998,791	1,026,289
Depreciation	8,986	8,986	8,986	8,986	3,645
Other Outflows	-	-	-	-	-
<b>Total Expenses</b>	<b>4,449,110</b>	<b>4,598,662</b>	<b>4,717,961</b>	<b>4,790,744</b>	<b>4,945,635</b>
<b>Operating Income</b>	<b>(91,049)</b>	<b>144,784</b>	<b>223,504</b>	<b>357,847</b>	<b>81,806</b>
<b>Fund Balance</b>					
Beginning Balance (Unaudited)	1,422,465	1,331,415	1,476,200	1,699,704	2,057,550
Audit Adjustment					
Beginning Balance (Audited)	1,422,465	1,331,415	1,476,200	1,699,704	2,057,550
Operating Income	(91,049)	144,784	223,504	357,847	81,806
<b>Ending Fund Balance</b>	<b>1,331,415</b>	<b>1,476,200</b>	<b>1,699,704</b>	<b>2,057,550</b>	<b>2,139,357</b>
<b>Total Revenue Per ADA</b>	13,134	12,308	11,682	12,091	12,467
<b>Total Expenses Per ADA</b>	13,408	11,932	11,154	11,251	12,264
<b>Operating Income Per ADA</b>	(274)	376	528	840	203
<b>Fund Balance as a % of Expenses</b>	30%	32%	36%	43%	43%

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<b>Key Assumptions</b>					
<b>Enrollment Breakdown</b>					
TK	19	35	46	46	46
K	41	45	45	45	45
1	32	43	44	44	44
2	56	42	44	44	41
3	52	55	44	44	39
4	40	51	54	44	39
5	35	43	49	53	41
6	40	38	44	48	44
7	19	40	40	45	45
8	19	18	40	40	45
<b>Total Enrolled</b>	<b>353</b>	<b>410</b>	<b>450</b>	<b>453</b>	<b>429</b>
<b>ADA %</b>					
K-3	94.0%	94.0%	94.0%	94.0%	94.0%
4-6	94.0%	94.0%	94.0%	94.0%	94.0%
7-8	94.0%	94.0%	94.0%	94.0%	94.0%
<b>Average ADA %</b>	<b>94.0%</b>	<b>94.0%</b>	<b>94.0%</b>	<b>94.0%</b>	<b>94.0%</b>
<b>ADA</b>					
K-3	188	207	210	210	202
4-6	108	124	138	136	117
7-8	36	55	75	80	85
<b>Total ADA</b>	<b>332</b>	<b>385</b>	<b>423</b>	<b>426</b>	<b>403</b>
<b>Demographic Information</b>					
CALPADS Enrollment (for unduplicated % calc)	353	410	450	453	429
# Unduplicated (CALPADS)	141	164	180	181	171
# Free & Reduced Lunch (CALPADS)	118	137	150	151	143
# ELL (CALPADS)	64	74	81	82	78
New Students	-	57	40	3	-
<b>School Information</b>					
FTE's	40.7	40.8	40.8	40.8	41.8
Teachers	31	31	31	31	32

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	<b>2021-22</b>	<b>2022-23</b>	<b>2023-24</b>	<b>2024-25</b>	<b>2025-26</b>
Certificated Pay Increases	2%	2%	2%	2%	2%
Classified Pay Increases	2%	2%	2%	2%	2%
# of school days	-	-	-	-	-
Default Expense Inflation Rate		3%	3%	3%	3%

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	<b>2021-22</b>	<b>2022-23</b>	<b>2023-24</b>	<b>2024-25</b>	<b>2025-26</b>
<b>REVENUE</b>					
<b>LCFF Entitlement</b>					
8011 Charter Schools General Purpose Entitlement - State Aid	1,398,759	1,703,687	1,997,496	2,159,126	2,182,996
8012 Education Protection Account Entitlement	754,890	876,785	962,325	968,740	917,416
8096 Charter Schools in Lieu of Property Taxes	940,378	1,092,224	1,198,782	1,206,774	1,142,839
<b>SUBTOTAL - LCFF Entitlement</b>	<b>3,094,027</b>	<b>3,672,696</b>	<b>4,158,603</b>	<b>4,334,640</b>	<b>4,243,251</b>
<b>Federal Revenue</b>					
8181 Special Education - Entitlement	49,250	44,125	51,250	56,250	56,625
8220 Child Nutrition Programs	39,455	47,201	53,360	55,327	79,307
8291 Title I	41,403	41,403	41,403	41,403	41,403
8292 Title II	8,137	8,137	8,137	8,137	8,137
8294 Title IV	10,000	10,000	10,000	10,000	10,000
8299 All Other Federal Revenue	139,413	321,680	-	-	-
<b>SUBTOTAL - Federal Revenue</b>	<b>287,658</b>	<b>472,546</b>	<b>164,150</b>	<b>171,117</b>	<b>195,472</b>
<b>Other State Revenue</b>					
8381 Special Education - Entitlement (State)	255,483	260,598	271,752	294,156	298,412
8382 Special Education Reimbursement (State)	70,331	33,600	33,600	33,600	33,600
8520 Child Nutrition - State	1,933	2,312	2,614	2,710	5,287
8550 Mandated Cost Reimbursements	6,474	5,853	7,010	7,965	8,018
8560 State Lottery Revenue	79,019	80,104	87,920	88,506	83,817
8590 All Other State Revenue	316,476	-	-	-	-
<b>SUBTOTAL - Other State Revenue</b>	<b>729,716</b>	<b>382,468</b>	<b>402,896</b>	<b>426,937</b>	<b>429,134</b>
<b>Local Revenue</b>					
8634 Food Service Sales	3,075	3,152	3,232	3,313	-
8702 Oakland Measure G1	59,584	59,584	59,584	59,584	59,584
<b>SUBTOTAL - Local Revenue</b>	<b>62,659</b>	<b>62,736</b>	<b>62,816</b>	<b>62,897</b>	<b>59,584</b>
<b>Fundraising and Grants</b>					
8801 Walkathon	25,000	25,000	25,000	25,000	25,000
8802 Private Grants	106,000	75,000	75,000	75,000	50,000
8803 All In for Learning	25,000	25,000	25,000	25,000	-
8811 Fall Campaign	15,000	15,000	15,000	15,000	15,000
8812 Other Fundraising (Movie Night, Apparel, etc)	10,000	10,000	10,000	10,000	10,000

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	<b>2021-22</b>	<b>2022-23</b>	<b>2023-24</b>	<b>2024-25</b>	<b>2025-26</b>
8814 Field Trips Donations	3,000	3,000	3,000	3,000	-
<b>SUBTOTAL - Fundraising and Grants</b>	<b>184,000</b>	<b>153,000</b>	<b>153,000</b>	<b>153,000</b>	<b>100,000</b>
<b>TOTAL REVENUE</b>	<b>4,358,060</b>	<b>4,743,447</b>	<b>4,941,465</b>	<b>5,148,590</b>	<b>5,027,442</b>

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	<b>Year 1 2021-22</b>	<b>Year 2 2022-23</b>	<b>Year 3 2023-24</b>	<b>Year 4 2024-25</b>	<b>Year 5 2025-26</b>	
<b>EXPENSES</b>						
<b>Compensation &amp; Benefits</b>						
<b>Certificated Salaries</b>						
1100	Lead Teacher Salaries	915,186	933,490	952,160	971,203	990,627
1148	Special Ed Teacher Salaries	355,515	370,172	377,576	385,127	392,830
1150	Support Teacher Salaries	594,328	606,215	618,339	630,706	694,835
1170	Measure G1 Stipends	59,584	58,000	58,000	58,000	58,000
1300	Certificated Supervisor & Administrator Salaries	243,735	248,609	253,582	258,653	263,826
	<b>SUBTOTAL - Certificated Salaries</b>	<b>2,168,348</b>	<b>2,216,486</b>	<b>2,259,656</b>	<b>2,303,689</b>	<b>2,400,118</b>
<b>Classified Salaries</b>						
2100	Distance Learning Support Staff	54,636	55,729	56,844	57,981	59,140
2102	Student Support Staff	157,102	160,244	163,449	166,718	170,052
2400	Classified Clerical & Office Salaries	165,610	168,922	172,300	175,746	179,261
2900	Classified Substitutes	33,440	34,109	34,791	35,487	36,197
	<b>SUBTOTAL - Classified Salaries</b>	<b>410,788</b>	<b>419,004</b>	<b>427,384</b>	<b>435,931</b>	<b>444,650</b>
<b>Employee Benefits</b>						
3100	STRS	325,980	375,339	382,846	390,503	408,152
3300	OASDI-Medicare-Alternative	77,855	79,777	81,284	82,821	85,136
3400	Health & Welfare Benefits	277,610	292,734	307,371	322,739	338,876
3500	Unemployment Insurance	10,952	10,952	10,952	17,934	17,934
3600	Workers Comp Insurance	30,950	31,626	32,244	32,875	34,137
	<b>SUBTOTAL - Employee Benefits</b>	<b>723,346</b>	<b>790,428</b>	<b>814,697</b>	<b>846,872</b>	<b>884,235</b>
<b>Books &amp; Supplies</b>						
4100	Approved Textbooks & Core Curricula Materials	9,686	9,977	10,276	10,584	10,000
4200	Books & Other Reference Materials	1,030	1,061	1,093	1,126	1,000
4320	Educational Software	8,501	8,756	9,018	9,289	5,000
4325	Instructional Materials & Supplies	10,109	10,413	10,725	11,047	10,000
4326	Art & Music Supplies	5,150	5,305	5,464	5,628	5,000
4330	Office Supplies	4,120	4,244	4,371	4,502	4,000
4335	PE Supplies	1,030	1,061	1,093	1,126	2,000
4340	SpEd Materials & Supplies	2,611	2,689	2,770	2,853	5,000

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4400 One-Time Funding Expense	10,000	45,000	45,000	-	-
4410 Classroom Furniture, Equipment & Supplies	15,554	16,021	16,501	16,996	15,000
4420 Computers: individual items less than \$5k	16,506	15,000	15,450	15,914	15,000
4430 Non Classroom Related Furniture, Equipment & Supplies	2,060	2,122	2,185	2,251	2,000
4710 Student Food Services	77,307	92,484	104,552	108,406	105,743
4720 Other Food	6,180	6,365	6,556	6,753	6,956
<b>SUBTOTAL - Books and Supplies</b>	<b>169,844</b>	<b>220,496</b>	<b>235,054</b>	<b>196,474</b>	<b>186,698</b>
<b>Services &amp; Other Operating Expenses</b>					
5215 Travel - Mileage, Parking, Tolls	1,594	1,642	1,691	1,742	1,794
5305 Dues & Membership - Professional	14,085	14,508	14,943	15,391	15,853
5450 Insurance - Other	70,962	73,091	75,284	77,542	79,868
5515 Janitorial, Gardening Services & Supplies	92,700	95,481	98,345	101,296	104,335
5520 Security	19,000	19,570	20,157	20,762	21,385
5535 Utilities - All Utilities	51,500	53,045	54,636	56,275	57,964
5605 Equipment Leases	14,444	14,878	15,324	15,784	16,257
5610 Rent	146,708	146,708	146,708	146,708	146,708
5615 Repairs and Maintenance - Building	2,500	2,575	2,652	2,732	2,814
5803 Accounting Fees	22,982	23,672	24,382	25,113	25,867
5805 Administrative Fees	6,577	6,775	6,978	7,187	7,403
5809 Banking Fees	618	637	656	675	696
5812 Business Services	118,000	122,000	126,880	131,955	137,233
5815 Consultants - Instructional	2,575	2,652	2,732	2,814	2,898
5820 Consultants - Non Instructional - Custom 1	50,000	-	-	-	-
5824 District Oversight Fees	30,940	37,829	44,119	47,366	47,758
5826 Directors Contingency	45,000	45,000	45,000	45,000	42,433
5827 Middle School Program expenses (8816 offset)	1,862	1,918	1,975	2,035	2,096
5830 Field Trips Expenses	3,090	3,183	3,278	3,377	1,000
5833 Fines and Penalties	515	530	546	563	580
5836 Fingerprinting	1,643	1,692	1,743	1,795	1,849
5839 Fundraising Expenses	11,334	11,674	12,024	12,385	12,757
5845 Legal Fees	15,450	15,914	16,391	16,883	25,000
5851 Marketing and Student Recruiting	8,500	8,755	9,018	9,288	9,567
5857 Payroll Fees	6,551	6,747	6,950	7,158	7,373
5860 Printing and Reproduction	9,332	9,612	9,900	10,197	10,503
5861 Prior Yr Exp (not accrued)	2,658	-	-	-	-
5863 Professional Development	35,000	36,050	37,132	38,245	25,000

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5869 Special Education Contract Instructors	90,000	92,700	95,481	98,345	125,000
5875 Staff Recruiting	1,500	1,545	1,591	1,639	1,688
5878 Student Assessment	5,150	5,305	5,464	5,628	5,796
5880 Student Health Services	5,150	5,305	5,464	5,628	5,796
5881 Student Information System	31,200	32,136	33,100	34,093	35,116
5884 Substitutes	15,000	15,450	15,914	16,391	8,000
5887 Technology Services	9,270	9,548	9,835	10,130	10,433
5910 Communications - Internet / Website Fees	9,780	10,073	10,376	10,687	11,007
5915 Postage and Delivery	3,296	3,395	3,497	3,602	3,710
5920 Communications - Telephone & Fax	11,330	11,670	12,020	12,381	12,752
<b>SUBTOTAL - Services &amp; Other Operating Exp.</b>	<b>967,798</b>	<b>943,263</b>	<b>972,184</b>	<b>998,791</b>	<b>1,026,289</b>
<b>Depreciation Expense</b>					
6900 Depreciation	8,986	8,986	8,986	8,986	3,645
<b>SUBTOTAL - Depreciation Expense</b>	<b>8,986</b>	<b>8,986</b>	<b>8,986</b>	<b>8,986</b>	<b>3,645</b>
<b>Other Outflows</b>					
<b>SUBTOTAL - Other Outflows</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL EXPENSES</b>	<b>4,449,110</b>	<b>4,598,662</b>	<b>4,717,961</b>	<b>4,790,744</b>	<b>4,945,635</b>