## CHARTER SCHOOL INTERIM REPORT

1st Interim as of October 31
2nd Interim as of January 31
CHARTER SCHOOL CERTIFICATION

Charter School Name: Encore High School for the Performing \& Visual Art

## CDS \#: 35-75044-01166707

Charter Approving Entity: Hesperia Unifed School District
County: San Bernardino
Charter \#: 971

To the authorizing/oversight district:
2020-21 CHARTER SCHOOL INTERIM REPORT -- ALTERNATIVE FORM: This report has been approved, and is hereby filed by the charter school pursuant to Education Code Section 47604.33.

| Signed: |  |
| :--- | :---: |
|  | Charter School Official <br> (Original signature required) |
| Printed | Denise Griffin |
| Name: |  |

Date: $\qquad$

Title: CEO
CERTIFICATION OF FINANCIAL CONDITION

) POSITIVE
s the Charter School Official, I certify that this Charter will be able to meet its financia obligations for the current fiscal year and two subsequent fiscal years
) QUALIFIED
As the Charter School Official, I certify that this Charter may not meet its financial obligations for the current fiscal year or two subsequent fiscal years.
( _ _ ) NEGATIVE
As the Charter School Official, I certify that based upon current projections this charter will be unable to meet its financial obligations for remainder of the fiscal year or for the subsequent fiscal year.
$\qquad$
To the County Superintendent of Schools:
2020-21 CHARTER SCHOOL INTERIM REPORT -- ALTERNATIVE FORM: This report has been reviewed pursuant to
Education Code 47604.32(a) is hereby filed with the County Superintendent pursuant to Education Code Section
Signed: $\qquad$
uthorized Representative o
Charter Approving Entity
(Original signature required)
Printed
Name: $\qquad$
Date: $\qquad$
Title: $\qquad$
POSITIVE or
or
( ) NOT POSITIVE
Attached is copy of Letter to Charter Indicating Findings



## Charter Schools

Interim Check List
Rev. 6/8/2021

## Encore High School for the Performing \& Visual Arts 35-75044-01166707

On or before December 15 (1st) Interim Report to Authorizing District (Coordinate due date with District) On or before March 15 (2nd) Interim Report to Authorizing District (Coordinate due date with District)

Electronic - Required
CHARTER 2020-21 Budget/Interim Reporting Worksheet (all Budget tabs completed):
X Interim - Certification
X Interim - ADA Projections
Interim- Assumptions
Interim - Unrestricted MYP
Interim - Restricted MYP
Interim - Summary MYP
Interim - Debt (sheet has a field to report if No Debt)
Interim - Cash Flow Year 1
Interim - Cash Flow Year 2
X LCFF calculator (using the most recent FCMAT release*)
Hard Copy - Minimum Requirement (authorizing District may require additional documents): X Interim - Certitication Signed

* Be sure to use the most recent version of the calculator at: http://fcmat.org/local-control-funding-formula-resources/


* For non-classroom, P-2 ADA multiplied by Funding Determination \%. Use this amount in the LCFF calculator and any other ADA based revenue calculations.

CHARTER NAME: Encore High School for the Performing \& Visual Arts
CDS \#: 35-75044-01166707
CHARTER \#: 971
Fiscal Year 2020-21 First Interim Report

| Rev. 6812021 ASSUMPTIONS: | 2020-21 | 2021-22 | Change | 2022-23 | Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
| Local Control Funding (LCFF) - BAS/FCMAT Calculator: <br> ( COLA (on Base) <br> Gap Funding Rate | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% |
|  | 100.00\% | 100.00\% | 0.00\% | 100.00\% | 0.00\% |
| LCFF before COE tfr, Choice, \& Charter supp. (FCMAT Calc, Calculator tab) | \$ 9,268,263 | \$ 8,833,165 | -4.69\% | \$ 9,136,941 | 3.44\% |
| LCAP: Public Hearing Date (mm/dd/yyyy) (If applicable) |  |  |  |  |  |
| Board Approval Date (mm/dd/yyyy) |  |  |  |  |  |
| Lottery Allocation Amount Per ADA: |  |  |  |  |  |
| Unrestricted <br> Restricted | $\$$ 150 <br> $\$$ 49 | 150 | \$ | 150 | \$ |
| Restricted | $\$ \quad 49$ | \$ 49 | \$ | \$ 49 | \$ - |
| ADA/Enrollment: |  |  |  |  |  |
| Total Non-Classroom Based (Independent Study) ADA | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total Funded Non-Classroom Based (Independent Study) ADA | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total Classroom Based ADA | 899.27 | 853.76 | -45.51 | 881.60 | 27.84 |
| Total Funded P-2 Attendance | 899.27 | 853.76 | -45.51 | 881.60 | 27.84 |
| Estimated Enrollment $\quad$ PY CBEDS Certified Enrollment 969 | 870 | 920 | 50.00 | 950 | 30.00 |
| Enrollment Growth Over Prior Year | -10.22\% | 5.75\% |  | 3.26\% |  |
| ADA to Enrollment Ratio 2019-20 0.928039216 | 103.36\% | 92.80\% |  | 92.80\% |  |
| Unduplicated Count PY CBEDS Certified Unduplicated Count 570 | 526 | 556 | 30.00 | 574 | 18.00 |
| Unduplicated Pupil \% (one year, not rolling) PY | 60.46\% | 60.43\% |  | 60.42\% |  |
| Certificated Salaries and Benefits: |  |  |  |  |  |
| Number of Teachers (FTE) | 31.00 | 31.93 | 0.93 | 32.89 | 0.96 |
| Classroom Staffing Ratio - Students per FTE | 28.06 | 28.81 | 0.75 | 28.88 | 0.07 |
| Teachers Increased/(Decreased) for projected Enrollment change over PY |  |  | 0.00 |  | 0.00 |
| Average Teacher Cost (Salary and Benefits) | \$ 77,195 | \$ 79,511 | 3.00\% | \$ 81,896 | 3.00\% |
| Step and Column Increase (Total Annual Cost) |  | \$ 2,316 |  | \$ 2,385 | 3.00\% |
| Health and Welfare Cost per Employee | \$ 7,263 | \$ 7,481 | 3.00\% | \$ 7,705 | 3.00\% |
| Retirement Cost per Employee | \$ 8,910 | \$ 9,177 | 3.00\% | \$ 9,452 | 3.00\% |
| Facilities: |  |  |  |  |  |
|  |  |  |  |  |  |
| Electricity | \$ 154,090 | \$ 154,090 | 0.00\% | \$ 154,090 | 0.00\% |
| Heating (gas) |  |  |  |  |  |
| Other |  |  |  |  |  |
| Administrative Service Agreements: |  |  |  |  |  |
| 1.00\% Oversight Fees to Sponsor | \$ 92,683 | \$ 88,332 | -4.69\% | \$ 91,369 | 3.44\% |
| Administive Service Contract | \$ 296,592 | \$ 293,448 | -1.06\% | \$ 291,834 | -0.55\% |
| Other Contracted Costs |  |  |  |  |  |
| List Noteworthy Assumptions for other 1st Interim line items: (Books, Supplies, Services, Capital Outlay, Debt, etc.) |  |  |  |  |  |
| See Board Presentation |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
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|  |  |  |  |  |  |

# Fiscal Year 2020-21 First Interim Report 

 Unrestricted MYP| DESCRIPTION |  | Adopted Budget 2020-21 |  | First InterimActualthru October 31,2020 |  | First Interim <br> Projected Budget 2020-21 |  | Percent Change | First Interim <br> Projected Budget 2021-22 |  | Percent Change | First Interim <br> Projected Budget 2022-23 |  | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| REVENUES |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| LCFF Sources |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| LCFF | 8011 |  | 6,553,851 |  | 1,337,942 |  | 7,025,380 | 7.19\% |  | 7,570,540 | 7.76\% |  | 7,833,143 | 3.47\% |
| EPA | 8012 |  | 1,179,482 |  | 476,426 |  | 1,905,702 | 61.57\% |  | 942,508 | -50.54\% |  | 973,242 | 3.26\% |
| State Aid - Prior Year | 8019 |  | - |  |  |  | - |  |  |  |  |  |  |  |
| In Lieu Property Taxes | 8096 |  | 333,170 |  |  |  | 337,181 | 1.20\% |  | 320,117 | -5.06\% |  | 330,556 | 3.26\% |
| Federal | 8100-8299 |  | - |  | - |  | - |  |  | - |  |  | - |  |
| State |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Lottery - Unrestricted | 8560 |  | 123,630 |  | - |  | 140,888 | 13.96\% |  | 133,758 | -5.06\% |  | 138,119 | 3.26\% |
| Lottery - Prop 20 - Restricted | 8560 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Other State Revenue | 8300-8599 |  | 31,882 |  | 3,546 |  | 35,428 | 11.12\% |  | 31,882 | -10.01\% |  | 31,882 | 0.00\% |
| Local |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Interest | 8660 |  | - |  | 16 |  | 25 |  |  | 25 | 0.00\% |  | 25 | 0.00\% |
| AB602 Local Special Education Transfer | 8792 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Other Local Revenues | 8600-8799 |  | 50,000 |  | 51,809 |  | 486,237 | 872.47\% |  | 56,474 | -88.39\% |  | 56,476 | 0.00\% |
| Total Revenues |  | \$ | 8,272,015 | \$ | 1,869,739 | \$ | 9,930,841 | 20.05\% | \$ | 9,055,304 | -8.82\% | \$ | 9,363,443 | 3.40\% |
| EXPENDITURES |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Certificated Salaries | 1000-1999 |  | 1,897,282 |  | 515,383 |  | 1,886,587 | -0.56\% |  | 2,040,362 | 8.15\% |  | 2,046,669 | 0.31\% |
| Classified Salaries | 2000-2999 |  | 1,676,643 |  | 514,837 |  | 2,017,721 | 20.34\% |  | 2,040,367 | 1.12\% |  | 2,056,445 | 0.79\% |
| Benefits | 3000-3999 |  | 1,264,914 |  | 382,757 |  | 1,484,479 | 17.36\% |  | 1,458,063 | -1.78\% |  | 1,444,928 | -0.90\% |
| Books \& Supplies | 4000-4999 |  | 167,169 |  | 18,411 |  | 579,483 | 246.65\% |  | 56,700 | -90.22\% |  | 13,271 | -76.59\% |
| Contracts \& Services | 5000-5999 |  | 2,680,807 |  | 819,765 |  | 2,294,852 | -14.40\% |  | 2,324,237 | 1.28\% |  | 2,300,711 | -1.01\% |
| Capital Outlay | 6000-6599 |  | 176,828 |  | - |  | 179,622 | 1.58\% |  | 159,145 | -11.40\% |  | 143,231 | -10.00\% |
| Other Outgo | 7100-7299 |  | - |  | 48,362 |  | 3,447 |  |  | - |  |  | - |  |
| Debt Service (see Debt Form) | 7400-7499 |  | 3,394 |  |  |  | - |  |  |  |  |  |  |  |
| Total Expenditures |  | \$ | 7,867,037 | \$ | 2,299,515 | \$ | 8,446,191 | 7.36\% | \$ | 8,078,874 | -4.35\% | \$ | 8,005,255 | -0.91\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES |  | \$ | 404,978 | \$ | (429,776) | \$ | 1,484,650 | 266.60\% | \$ | 976,429 | -34.23\% | \$ | 1,358,189 | 39.10\% |
| OTHER SOURCES \& USES |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Other Sources/Contributions to Restricted Programs | 8900 |  | $(325,709)$ |  | - |  | $(652,288)$ |  |  | $(663,289)$ |  |  | $(1,078,281)$ |  |
| Other Uses | 7600 |  | - |  | - |  | - |  |  |  |  |  |  |  |
| Net Sources \& Uses |  | \$ | $(325,709)$ | \$ | - |  | (652,288) |  | \$ | $(663,289)$ |  | \$ | (1,078,281) |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |

Fiscal Year 2020-21 First Interim Report
Unrestricted MYP

| DESCRIPTION | Adopted Budget 2020-21 | First Interim Actual thru October 31, 2020 | First Interim Projected Budget 2020-21 | Percent Change | First Interim <br> Projected Budget 2021-22 | Percent Change | First Interim <br> Projected Budget 2022-23 | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |

FUND BALANCE, RESERVES

| Beginning Balance at Adopted Budget | 9791 |  | 512,199 |  | 512,199 |  | 512,199 |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Adjustments for Unaudited Actuals | 9792 |  |  |  | $(321,637)$ |  | $(321,637)$ |  |  |  |  |  |  |  |
| Beg Fund Balance at Unaudited Actuals |  |  |  |  | 190,563 |  | 190,563 |  |  |  |  |  |  |  |
| Adjustments for Audit | 9793 |  |  |  | - |  | - |  |  |  |  |  |  |  |
| Adjustments for Restatements | 9795 |  | - |  | - |  | - |  |  |  |  |  |  |  |
| Beginning Fund Balance as per Audit Report +/- Restatements |  |  |  |  | 190,563 |  | 190,563 |  |  | 1,022,924 |  |  | 1,336,064 |  |
| Ending Balance | 9790 | \$ | 591,468 | \$ | $(239,214)$ | \$ | 1,022,924 | 72.95\% | \$ | 1,336,064 | 30.61\% | \$ | 1,615,972 | 20.95\% |

Components of Ending Fund Balance (Budget):

| a. Nonspendable |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revolving Cash | 9711 | - | - | - |  |  |  |  |  |
| Stores | 9712 | - | - | - |  |  |  |  |  |
| Prepaid Expenditures | 9713 | - | - | - |  |  |  |  |  |
| All Others | 9719 | - | - | - |  |  |  |  |  |
| b. Restricted | 9740 |  |  |  |  |  |  |  |  |
| c. Committed |  |  |  |  |  |  |  |  |  |
| Committed - Stabilization Arrangements | 9750 | - | - | - |  |  |  |  |  |
| Committed - Other | 9760 | - | - | - |  |  |  |  |  |
| d. Assignments | 9780 | - | - | - |  |  |  |  |  |
| e. Unassigned |  |  |  |  |  |  |  |  |  |
| Reserve for Ecomonic Uncertainties | 9789 | 591,468 | $(239,214)$ | 1,022,924 | 72.95\% | 1,336,064 | 30.61\% | 1,615,972 | 20.95\% |
| Undesignated / Unappropriated Amount / Unrestricted Net Position | 9790 | - | - | - |  | - |  | - |  |


| DESCRIPTION | Adopted Budget 2020-21 | First Interim Actual thru October 31, 2020 | First Interim <br> Projected Budget 2020-21 | Percent <br> Change | First Interim Projected Budget $2021-22$ | Percent Change |  | First Interim Projected Budget 2022-23 | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ASSUMPTIONS FOR UNRESTRICTED PROGRAMS:LIST FEDERAL UNRESTRICTED REVENUES (MOST FEDERAL PROGRAM REVENUES ARE RESTRICTED AND SHOULD BE ON RESTRICTED SHEET) |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
| 1 | - |  |  |  |  |  |  |  |  |
| 2 | - |  |  |  |  |  |  |  |  |
| 3 | - |  |  |  |  |  |  |  |  |
| 4 | - |  |  |  |  |  |  |  |  |
| 5 | - |  |  |  |  |  |  |  |  |
| 6 | - |  |  |  |  |  |  |  |  |
| 7 | - |  |  |  |  |  |  |  |  |
| 8 | - |  |  |  |  |  |  |  |  |
| 9 | - |  |  |  |  |  |  |  |  |
| Total Federal Awards Budgeted: | \$ | \$ | \$ |  | \$ |  | \$ | - |  |
|  |  |  |  |  |  |  |  |  |  |
| Lottery Unrestricted Allocation per ADA |  |  | \$ 150.00 |  | \$ 150.00 |  | \$ | 150.00 |  |
| Lottery Unrestricted Estimated Award |  |  | \$ 140,888 |  | \$ 133,758 | -5.06\% | \$ | 138,119 | 3.26\% |
| LIST UNRESTRICTED STATE FUNDS BUDGETED IN OTHER STATE |  |  |  |  |  |  |  |  |  |
| 1 Mandate Block Grant | 31,882 | - | 31,882 | 0.00\% | 31,882 | 0.00\% |  | 31,882 | 0.00\% |
| 2 P/Y Lottery Unrestricted | - | 3,546 | 3,546 |  | - |  |  | - |  |
| 3 | - |  |  |  |  |  |  |  |  |
| 4 | - |  |  |  |  |  |  |  |  |
| 5 | - |  |  |  |  |  |  |  |  |
| 6 | - |  |  |  |  |  |  |  |  |
| 7 | - |  |  |  |  |  |  |  |  |
| 8 | - |  |  |  |  |  |  |  |  |
| 9 | - |  |  |  |  |  |  |  |  |
| 10 | - |  |  |  |  |  |  |  |  |
| 11 | - |  |  |  |  |  |  |  |  |
| 12 | - |  |  |  |  |  |  |  |  |
| 13 | - |  |  |  |  |  |  |  |  |
| 14 | - |  |  |  |  |  |  |  |  |
| 15 | - |  |  |  |  |  |  |  |  |
| 16 | - |  |  |  |  |  |  |  |  |
| 17 | - |  |  |  |  |  |  |  |  |
| 18 | - |  |  |  |  |  |  |  |  |
| Total Other State Revenue Funds Budgeted: | \$ 31,882 | \$ 3,546 | \$ 35,428 | 11.12\% | \$ 31,882 | -10.01\% | \$ | 31,882 | 0.00\% |
| LIST OTHER UNRESTRICTED LOCAL REVENUES BUDGETED in "Other Local Revenues" |  |  |  |  |  |  |  |  |  |
| 1 Lab \& Local Donations | 50,000 | 51,809 | 51,800 | 3.60\% | 56,474 | 9.02\% |  | 56,476 | 0.00\% |
| 2 Transfer of Riverside Net Assets | - |  | 434,437 |  |  |  |  |  |  |
| 3 | - |  |  |  |  |  |  |  |  |
| 4 | - |  |  |  |  |  |  |  |  |
| 5 | - |  |  |  |  |  |  |  |  |
| 6 | - |  |  |  |  |  |  |  |  |
| Total Other Local Revenue Funds Budgeted: | \$ 50,000 | \$ 51,809 | \$ 486,237 | 872.47\% | \$ 56,474 | -88.39\% | \$ | 56,476 | 0.00\% |



## CHARTER NAME: Encore High School for the Performing \& Visual Arts <br> CDS \#: 35-75044-01166707

CHARTER \#: 971
Fiscal Year 2020-21 First Interim Report
Restricted MYP


FUND BALANCE, RESERVES
Beginning Balance at Adopted Budget Adjustments for Unaudited Actuals Beg Fund Balance at Unaudited Actuals Adjustments for Audit Adjustments for Restatements
Beginning Fund Balance as per Audit Report + /- Restatements Ending Balance


Components of Ending Fund Balance (Budget):



LIST OTHER RESTRICTED LOCAL REVENUES BUDGETED in "Other Local Revenues"



## Fiscal Year 2020-21 First Interim Report <br> Summary MYP

| DESCRIPTION |  |  | Adopted Budget 2020-21 | $\begin{array}{\|c\|} \hline \text { First Interim } \\ \text { Actual } \\ \text { thru October 31, } \\ 2020 \end{array}$ | First Interim Projected Budget 2020-21 | Percent <br> Change | $\begin{gathered} \hline \text { First Interim } \\ \text { Projected } \\ \text { Budget } \\ 2021-22 \end{gathered}$ | Percent Change |  | $\begin{gathered} \hline \text { First Interim } \\ \text { Projected } \\ \text { Budget } \\ 2022-23 \end{gathered}$ | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| FUND BALANCE, RESERVES |  |  |  |  |  |  |  |  |  |  |  |
| Beginning Balance at Adopted Budget | 9791 |  | 512,199 | 512,199 | 512,199 | 0.00\% |  |  |  |  |  |
| Adjustments for Unaudited Actuals | 9792 |  |  | $(506,797)$ | $(506,797)$ |  |  |  |  |  |  |
| Beg Fund Balance at Unaudited Actuals |  |  |  | 5,402 | 5,402 |  |  |  |  |  |  |
| Adjustments for Audit | 9793 |  |  | - | - |  |  |  |  |  |  |
| Adjustments for Restatements | 9795 |  | - | - | - |  |  |  |  |  |  |
| Beginning Fund Balance as per Audit Report +/- Restatements |  |  | - | 5,402 | 5,402 |  | 1,022,924 | 18836.55\% |  | 1,336,064 | 30.61\% |
| Ending Balance | 9790 | \$ | 591,468 | \$ 16,114 | \$ 1,022,924 | 72.95\% | \$ 1,336,064 | 30.61\% | \$ | 1,615,972 | 20.95\% |

Components of Ending Fund Balance (Budget):
a. Nonspendable

| a. | Nonspendable |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Revolving Cash | 9711 | - | - | - |  | - |  | - |  |
|  | Stores | 9712 | - | - | - |  | - |  | - |  |
|  | Prepaid Expenditures | 9713 | - | - | - |  | - |  | - |  |
|  | All Others | 9719 | - | - | - |  | - |  | - |  |
| b. | Restricted | 9740 | - | 255,328 | - |  | - |  | - |  |
| c. Committed |  |  |  |  |  |  |  |  |  |  |
|  | Committed - Stabilization Arrangements | 9750 | - | - | - |  | - |  | - |  |
|  | Committed - Other | 9760 | - | - | - |  | - |  | - |  |
| d. | Assignments | 9780 | - | - | - |  | - |  | - |  |
| e. Unassigned |  |  |  |  |  |  |  |  |  |  |
|  | Reserve for Ecomonic Uncertainties | 9789 | 591,468 | $(239,214)$ | 1,022,924 | 72.95\% | 1,336,064 | 30.61\% | 1,615,972 | 20.95\% |
|  | Undesignated / Unappropriated Amount / Unrestricted Net Position | 9790 | - | - | - |  | - |  | - |  |
| Economic Uncertainty and Unappropriated Reserve Percentage (9789+9790)/(Total Expenditures + Other Uses) |  |  | 5.40\% | -9.08\% | 8.99\% |  | 12.20\% |  | 14.73\% |  |

## DEBT - Multiyear Commitments

## Fiscal Year 2020-21 First Interim Report

CHARTER NAME: Encore High School for the Performing \& Visual Arts
Rev. 6/8/2021
Complete the following table for all significant multiyear commitments for the budget year and the following two years. Clearly identify the number of years remaining and the total remaining principal amount of the commitment, the amount of principal and interest budgeted for the current fiscal year and the following two years.
Under the Comment Section, provide a brief statement identifying the funding source for repayment of each obligation.
NO DEBT (if no debt, X)

|  | \# of Years | July 1, <br> 2020 | $2020-21$Payment |  | $\begin{aligned} & \hline \hline 2021-22 \\ & \text { Payment } \end{aligned}$ |  | $\begin{aligned} & \hline \hline 2022-23 \\ & \text { Payment } \end{aligned}$ |  | $\begin{array}{l\|} \hline \hline \text { Object } \\ \text { Code(s) } \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Commitment | Remaining | Principal Balance | Principle | Interest | Principle | Interest | Principle | Interest |  |
| State School Building Loans |  |  |  |  |  |  |  |  |  |
| Charter School Start-up Loans |  |  |  |  |  |  |  |  |  |
| Other Post Employment Benefits |  |  |  |  |  |  |  |  |  |
| Compensated Absences |  |  |  |  |  |  |  |  |  |
| Bank Line of Credit Loans |  |  |  |  |  |  |  |  |  |
| Municipal Lease |  |  |  |  |  |  |  |  |  |
| Capital Leases |  |  | 52,600 | 3,447 |  |  |  |  | 9667 |
| 1 |  | 1,321,000 | 1,321,000 | 56,918 | - | - |  |  | 9640 |
| 2 |  | 2,358,478 | 2,358,478 | 118,275 |  |  |  |  | 9645 |
| 3 |  |  | 1,761,802 | 89,807 | 2,799,280 | 145,039 |  |  | 9645 |
| Other |  |  |  |  |  |  |  |  |  |

Other Commitments:

1. 2019 Revenue Anticipation Notes, balance paid in full
2. Short-Term CAM working capital as of 6/30/20 - paid in full in 2020-21
3. New short-term CAM working capital in 2021-22 to cover state deferrals \& working capital repaid in 2021-22

## Comments:

Encore continues to pursue paydown of all short-term debt via operating surpluses in the current and upcoming years. The school has repaid $100 \%$ of its 2019 Revenue Anticipation Notes and is current on all short-term working capital debt.





Junior \& Senior High School for the Arts

## Encore Jr/Sr High School for the Performing \& Visual Arts

## 2020-21 First Interim Budget

DECEMBER 14, 2020

## Summary \& Assumptions

- Encore's financial condition continues to improve this year even in light of COVID, due to a combination of one-time federal stimulus funding, lower transportation costs, and a floor on per-pupil funding.
- This First Interim Budget projects a surplus of $\$ 1,017,522$, improving ending balance from $\$ 5,402$ to $\$ 1,022,924$, or $9.0 \%$ of expenditures. This will allow Encore to continue reducing short-term debt and improving cash reserves.
- For the following two years, projected budget surpluses are lower due to the expiration of one-time federal stimulus, but still positive and allowing Encore to continue paying down debt and improving reserves, and ending 2022-23 with an ending balance of $\$ 1.616$ million, or $14.7 \%$ of expenditures.
- While generally similar to the most recent charter petition renewal budget, this First Interim Budget also includes the most recent updated assumptions relating to the Riverside closeout, including acquisitions of Riverside materials, supplies and equipment, and the transfer of all remaining net assets to Encore-Hesperia (shown as Other Local Revenues). Following all closeout activities, all Riverside creditors and landlords will be paid in full and the Riverside fund will close with a $\$ 0$ balance at the end of this fiscal year.
- This First Interim Budget also contains updated line-item budget adjustments across the board to accurately reflect our latest estimates of operating costs during COVID closure and distance learning.

| Encore Jr/Sr High School for the Perf. \& Visual Arts |  |
| :--- | :--- |
| 2020-21 First Interim Budget - Summary Analysis |  |

## SUMMARY OF RESULTS

This 2020-21 First Interim Budget update projects a budget surplus of $\$ 1,017,522$.
This is an increase of $\$ 938,252$ from the prior 2020-21 July Budget projected surplus of \$79,270.
This will allow Encore Jr/Sr High School for the Perf. \& Visual Arts to end this fiscal year with a balance of $\$ 1,022,924$, which is $9.0 \%$ of annual expenditures.

## CASH FLOW

Operating cash flow is projected to remain positive throughout the next two fiscal years, as shown in the attached monthly cash flow schedule.
The June 30 ending cash balance this coming fiscal year is projected to be $\$ 634,842$, which represents 21 days of average operating costs.
This cash flow takes into account all currently projected impacts on cash flow at the time of this budget approval.

## SIGNIFICANT CHANGES IN REVENUE (Total Change from July Budget = increase of $\mathbf{\$ 1 , 3 6 4 , 7 4 7}$, or 12.4\% of July Budget revenues)

LCFF Entitlement: These "Local Control Funding Formula" revenues are the primary funding source for the school.
LCFF Entitlement projected revenues are \$1,201,760 higher than in the July Budget, due to average daily attendance (ADA) increasing by 49.27 .
Federal Revenues: This consists of Title I-IV "Every Student Succeeds Act" (ESSA) funding, federal special education, and federal food programs.
Federal Revenues are projected at $(\$ 167,465)$ lower than in the July Budget, due to deferral of a portion of LLM funds to 2021-22.
Other State Revenues: These are the non-LCFF state revenues such as Lottery, Facility Grant, and one-time block grants.
Other State Revenues are projected at $(\$ 99,310)$ lower than in the July Budget.
Other Local Revenues: This category is primarily fundraising revenue, but includes any non-LCFF local revenue sources.
Other Local Revenues are projected at $\$ 429,762$ higher than in the July Budget, due to including Riverside net asset carryover.

## SIGNIFICANT CHANGES IN EXPENSES (Total Change from July Budget = increase of \$426,495, or 3.9\% of July Budget expenses)

Salaries and Benefits: This includes all employee pay, plus benefits such as retirement, healthcare, Medicare, Social Security, etc.
Salaries and Benefits costs are $\$ 29,407$ higher than in the prior cycle, reflecting budget adjustments to address changes in enrollment and other factors.
Books \& Supplies: This category includes textbooks, computers, supplies, and other instructional and non-instructional materials and equipment.
Books \& Supplies costs are projected at $\$ 669,456$ higher than in the July Budget, due to acquisition of Riverside materials and supplies.
Services \& Operating Expenses: These include all contracted services as well as travel, insurance, rent, legal costs, and other service-related expenses.
Services \& Operating costs are projected to be $(\$ 275,215)$ lower than in the July Budget, due mainly to reduction in transportation costs.
Depreciation, Capital Outlay, and Other Outgo: This category includes depreciation on fixed assets and interest on long-term debt.
These costs are projected at $\$ 2,847$ higher than in the July Budget, reflecting updated depreciation and interest expense projections.

Encore Jr/Sr High School for the Perf. \& Visual Arts
2020-21 First Interim Budget
BUDGET SUMMARY


## Encore Jr/Sr High School for the Perf. \& Visual Arts 2020-21 First Interim Budget <br> BUDGET DETAIL \& PRIOR YEAR COMPARISON

| Description |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |

## Encore Jr/Sr High School for the Perf. \& Visual Arts 2020-21 First Interim Budget <br> BUDGET DETAIL \& PRIOR YEAR COMPARISON

| Description | 2020-21 July Budget | Year-To-Date Actuals | 2020-21 First Interim Budget | Change From Prior Budget | Notes/Comments |
| :---: | :---: | :---: | :---: | :---: | :---: |
| EXPENDITURES |  |  |  |  |  |
| 1000-Certificated Salaries |  |  |  |  |  |
| 1100 Teacher Compensation | 1,839,626 | 472,847 | 1,814,402 | $(25,225)$ |  |
| 1130 Substitute Teacher Compensation | 28,848 | 4,570 | 25,124 | $(3,724)$ |  |
| 1150 Teacher Stipends/Extra Duty | 21,800 | 6,382 | 8,250 | $(13,550)$ |  |
| 1200 Student Support | 293,219 | 82,101 | 281,490 | $(11,729)$ |  |
| 1300 Certificated Administrators | 473,600 | 114,303 | 461,455 | $(12,145)$ |  |
| 1350 Administrator Stipends/Extra Duty | 2,400 | - | 700 | $(1,700)$ |  |
| TTL Certificated Salaries | 2,659,493 | 680,203 | 2,591,421 | $(68,072)$ |  |
| 2000-Non-Certificated Salaries |  |  |  |  |  |
| 2100 Instructional Aides | 272,864 | 74,332 | 260,193 | $(12,672)$ |  |
| 2130 Classified Substitutes | 22,536 | 806 | 9,677 | $(12,859)$ |  |
| 2150 Instructional Aides Stipends | 6,200 | - | 1,500 | $(4,700)$ |  |
| 2160 Electives Instructional Aides | 820,593 | 136,443 | 784,530 | $(36,064)$ |  |
| 2200 Pupil Support Administration | 201,526 | 76,128 | 245,576 | 44,049 |  |
| 2250 Pupil Support Stipends | 2,220 | - | 700 | $(1,520)$ |  |
| 2300 Classified Administrators | 347,400 | 124,959 | 428,432 | 81,032 |  |
| 2350 Classified Administrator Stipends | 89,580 | - | 1,050 | $(88,530)$ |  |
| 2400 Clerical \& Technical Staff | 583,695 | 169,043 | 606,097 | 22,402 |  |
| 2450 Clerical \& Technical Stipends | 3,600 | - | 700 | $(2,900)$ |  |
| TTL Non - Certificated Salaries | 2,350,215 | 581,712 | 2,338,454 | $(11,761)$ |  |
| 3000 - Employee Benefits |  |  |  |  |  |
| 3101 STRS Certificated | 442,662 | 106,693 | 418,515 | $(24,147)$ |  |
| 3202 PERS Classified | 437,158 | 117,929 | 484,060 | 46,902 |  |
| 3301 OASDI/Medicare | 50,654 | 9,863 | 37,576 | $(13,078)$ |  |
| 3302 OASDI/Medicare | 162,579 | 43,341 | 178,892 | 16,313 |  |
| 3401 Health Care Certificated | 332,248 | 79,501 | 316,227 | $(16,021)$ |  |
| 3402 Health Care Classified | 272,009 | 91,742 | 365,751 | 93,742 |  |
| 3501 Unemployment Insurance | 2,728 | 615 | 2,499 | (229) |  |
| 3601 Workers' Comp Certificated | 35,551 | 7,925 | 37,835 | 2,284 |  |
| 3602 Workers' Comp Classified | 37,488 | 6,977 | 34,141 | $(3,347)$ |  |
| 3901 Other Benefits Cert | - | 404 | 1,666 | 1,666 |  |
| 3902 Other Benefits Class | - | 1,409 | 5,156 | 5,156 |  |

## Encore Jr/Sr High School for the Perf. \& Visual Arts <br> 2020-21 First Interim Budget <br> BUDGET DETAIL \& PRIOR YEAR COMPARISON

| Description | 2020-21 July Budget | Year-To-Date Actuals | 2020-21 First Interim Budget | Change From Prior Budget | Notes/Comments |
| :---: | :---: | :---: | :---: | :---: | :---: |
| TTL Employee Benefits | 1,773,077 | 466,398 | 1,882,316 | 109,239 |  |
| 4000 - Books/Supplies/Materials |  |  |  |  |  |
| 4100 Textbooks \& Core Curriculum | 23,103 | 605 | 23,283 | 180 |  |
| 4310 Materials \& Supplies | 52,350 | 14,417 | 52,621 | 271 |  |
| 4311 Purchase of Riverside Mat'Is/Supplies | - | - | 667,172 | 667,172 | Acquisition of Non-Fixed Riverside Assets |
| 4320 Office Supplies | 26,854 | 3,788 | 27,322 | 468 |  |
| 4330 Meals \& Events | 2,538 | 15 | 2,561 | 23 |  |
| 4350 Other Supplies - Materials \& Supplies | 5,137 | 129 | 5,216 | 79 |  |
| 4400 Non - Capitalized Equipment | 99,918 | 2,496 | 100,184 | 267 |  |
| 4700 School Nutrition Program | 24,427 | 8,607 | 25,424 | 997 |  |
| TTL Books/Supplies/Materials | 234,327 | 30,057 | 903,782 | 669,456 |  |
| 5000-Services \& Operations |  |  |  |  |  |
| 5100 Subagreements For Services | 9,403 | - | 9,528 | 125 |  |
| 5200 Travel \& Conferences | 7,724 | - | 7,945 | 221 |  |
| 5210 Mileage Reimbursements | 18,630 | 814 | 19,395 | 765 |  |
| 5300 Dues \& Memberships | 81,486 | 14,952 | 83,931 | 2,446 |  |
| 5400 Insurance | 231,300 | 183,435 | 238,509 | 7,209 |  |
| 5500 Operations \& Housekeeping | 16,802 | 3,309 | 17,253 | 451 |  |
| 5510 Utilities (General) | 154,090 | 57,008 | 156,406 | 2,316 |  |
| 5520 Janitorial Services | 11,562 | 1,870 | 32,147 | 20,585 |  |
| 5610 Facility Rents \& Leases | 1,152,803 | 290,949 | 1,152,803 | - |  |
| 5620 Equipment Leases | 24,096 | 13,987 | 25,150 | 1,054 |  |
| 5630 Maintenance \& Repair | 53,500 | 7,172 | 80,962 | 27,462 |  |
| 5800 Professional Services - Non - instructional | 85,304 | 7,496 | 93,316 | 8,012 |  |
| 5810 Legal | 135,642 | $(12,666)$ | 141,255 | 5,613 |  |
| 5820 Audit \& CPA | 15,418 | - | 16,166 | 748 |  |
| 5825 DMS Business Services | 192,803 | 86,987 | 226,592 | 33,789 |  |
| 5830 Non - Instructional Software Licenses/Fees | 22,624 | 36,294 | 37,624 | 15,000 |  |
| 5835 Field Trips - Bus Transportations | 8,578 | - | 8,578 | - |  |
| 5840 Advertising \& Recruitment | 39,713 | 6,158 | 39,713 | - |  |
| 5850 Oversight Fees | - | - | 93,848 | 93,848 |  |
| 5855 Interest Expense - Short Term | 240,000 | 89,116 | 265,000 | 25,000 |  |
| 5860 Service Fees | 195,260 | 27,911 | 195,260 | - |  |

## Encore Jr/Sr High School for the Perf. \& Visual Arts 2020-21 First Interim Budget <br> BUDGET DETAIL \& PRIOR YEAR COMPARISON

| Description |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  |  |  |  |  |


| Encore Jr/Sr High School for the Perf. \& Visual Arts 2020-21 First Interim Budget ENROLLMENT AND A.D.A. ASSUMPTIONS |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2020-21 |  | 2021-22 |  | 2022-23 |  |
|  | ENROLL | ADA | ENROLL | ADA | ENROLL | ADA |
| Total K-3 |  |  |  |  |  |  |
| Total 4-6 | - |  |  | - | - |  |
| Total 7-8 | 309 | 342.10 | 320 | 296.96 | 340 | 315.52 |
| Total 9-12 | 561 | 557.17 | 600 | 556.80 | 610 | 566.08 |
| TTL Enrollment/ADA | 870 | 899.27 | 920 | 853.76 | 950 | 881.60 |
| ADA Ratio (average): |  |  |  | 92.80\% |  | 92.80\% |
| Grade 7 | 147 | $\geq 2$ | 160 | 148.48 | 185 | 171.68 |
| Grade 8 | 162 |  | 160 | 148.48 | 155 | 143.84 |
| Grade 9 | 146 | 020 | 160 | 148.48 | 160 | 148.48 |
| Grade 10 | 132 | - | 150 | 139.20 | 150 | 139.20 |
| Grade 11 | 126 | ¢® | 150 | 139.20 | 150 | 139.20 |
| Grade 12 | 157 | र ${ }^{\text {र }}$ | 140 | 129.92 | 150 | 139.20 |
| TOTAL: | 870 | - | 920 | 853.76 | 950 | 881.60 |
| LCFF Unduplicated Calc: | 870 |  | 920 | 950 |  |  |
| CALPADS Enrollment |  |  |  |  |  |  |
| Unduplicated Count | 526 |  | $\begin{gathered} 556 \\ 60.43 \% \end{gathered}$ |  | 574 |  |
| Unduplicated \% (1-Year): | 60.46\% |  |  |  | 60.42\% |  |

Encore Jr/Sr High School for the Perf. \& Visual Arts 2020-21 First Interim Budget MULTI-YEAR PROJECTION


Encore Jr/Sr High School for the Perf. \& Visual Arts
2020-21 First Interim Budget
2020-21 Projected Monthly Cash Flow Statement


Encore Jr/Sr High School for the Perf. \& Visual Arts

## 2020-21 First Interim Budget

2021-22 Projected Monthly Cash Flow Statement


