Feather River

FEATHER RIVER CHARTER SCHOOL

Special Board Meeting Feather River Charter School December 2, 2019 – 5:00 pm 3840 Rosin Court #100 Sacramento, CA 95834

Teleconference

David Brockmyer 3249 Quality Drive Rancho Cordova, CA 95670 Shankari Arcot 107 Arrowsmith Drive Folsom, CA 95630

Shirley Montalvo 3665 Mesa Verdes Drive El Dorado Hills CA 95762 Shannon Milligan 13345 Lincoln Way Auburn, CA 95603

AGENDA

- 1. Call to Order
- 2. Public Comments
- 3. Approval of the Agenda
- 4. Approval of the First Interim Report
- 5. Adjournment

Public comment rules: Members of the public may address the Board on agenda or non-agenda items. Please fill out a yellow card available at the entrance. Speakers may be called in the order that requests are received, or grouped by subject area. We ask that comments are limited to 2 minutes each, with no more than 15 minutes per single topic so that as many people as possible may be heard. By law, the Board is allowed to take action only on items on the agenda. The Board may, at its discretion, refer a matter to district staff or calendar the issue for future discussion.

Note: Feather River Charter School Governing Board encourages those with disabilities to participate fully in the public meeting process. If you need a disability-related modification or accommodation, including auxiliary aids or services, to participate in the public meeting, please contact the Governing Board Office at 818-207-3837 at least 48 hours before the scheduled board meeting so that we may make every reasonable effort to accommodate you. (Government Code § 54954.2; Americans with Disabilities Act of 1990, § 202 (42 U.S.C. § 12132)).



Monthly Financial Presentation – October 2019

1st Interim Report

FEATHER RIVER - Highlights



- Revenue projections are based on actual ADA and UPP% Annual projected revenue decreased from Sep to Oct by \$160k.
- All known staffing moves have been accounted for, but further evaluation or cuts are needed (<u>25 FTE reduction forecasted</u>).

No Cuts

Pupil:Teacher:

Pupil:Tead	her Ratio	
14.61	:1	

40/80 Spending:

Cert.	Instr.
65.9%	109.9%
2,863,516	3,304,071

Surplus(Deficit): (\$2,111,948)

After FTE Reduction

Pupil:Teacher Ratio						
22.06 :1						

Cert.	Instr.
42.5%	86.5%
280,224	720,779

\$471,344



FEATHER RIVER - Revenue



- Original budgeted total revenue was based on <u>2122</u> ADA.
- Current forecast for total revenue decreased to 1081 ADA.
- •Current year unduplicated rate is projected at 30.55%.
- Main YTD variance due to timing of In Lieu and Special Ed funds.

Revenue

State Aid-Rev Limit Federal Revenue Other State Revenue Other Local Revenue

Total Revenue

Year-to-Date										
	Actual		Budget	Fav/(Unf)						
\$	4,598,033	\$	4,838,382	\$	(240,349)					
	203,819	, , _	392,282 -		(188,463)					
<u>\$</u>	4,801,852	\$	5,230,664	<u>\$</u>	(428,812)					

	Annual/Full Year									
	Forecast	Budget		Fav/(Unf)						
\$	9,822,714	\$ 19,371,516	\$	(9,548,802)						
	321,332	321,332		-						
	904,420	1,590,504		(686,084)						
\$:	11,048,466	\$ 21,283,352	\$	(10,234,885)						



FEATHER RIVER - Expenses



- Salary forecasted based on payroll through 10/31 after staff location corrections plus a 25 FTE reduction.
- Annual forecasted expenses is under budget due to a decrease in ADA
- Other operating expenses reduced based on actual spending year to date.

Expenses

Certificated Salaries
Classified Salaries
Benefits
Books and Supplies
Subagreement Services
Operations
Facilities
Professional Services
Depreciation
Interest

Total Expenses

	Year-to-Date										
	Actual		Budget	Fav/(Unf)							
				•							
\$	2,592,812	\$	2,245,687	\$	(347,126)						
	222,573		-		(222,573)						
	756,200		615,576		(140,625)						
	315,743		661,372		345,629						
	832,014		1,527,187		695,173						
	84,821	_	89,415		4,594						
	(4,229)	_	147,525		151,755						
	228,272	_	553,356		325,084						
	4,621	_	4,076		(544)						
_	2,650	_	158,903		156,253						
\$	5,035,476	\$	6,003,097	\$	967,621						

Annual/Full Year									
Foreca	st		Budget		Fav/(Unf)				
\$ 3,364	,557	\$	6,737,060	\$	3,372,503				
715	,642		-		(715,642)				
929	,765		1,865,543		935,778				
1,247	,054		2,629,111		1,382,057				
2,933	,066		6,050,848		3,117,782				
165	,145		268,246	1	103,100				
(4	,115)		442,576		446,690				
1,079	,982		2,225,391		1,145,409				
13	,862		12,229		(1,633)				
132	,164		326,152	_	193,988				
\$ 10,577	,123	\$ 2	20,557,156	\$	9,980,033				

FEATHER RIVER - Fund Balance



- •After reductions are made, ending fund balance meets State requirements.
- SB740 requirement met with annual surplus.

Total Surplus(Deficit)

Beginning Fund Balance

Ending Fund Balance

As a % of Annual Expenses

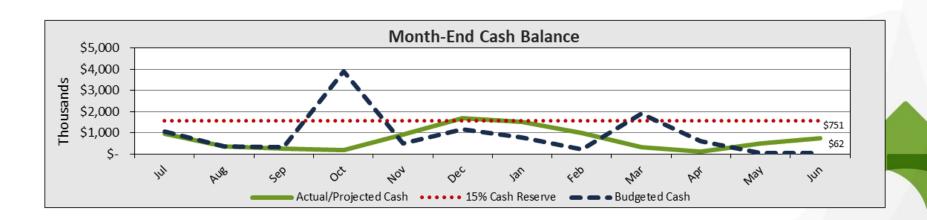
Year-to-Date							
	Actual		Budget	Fav/(Unf)			
\$	(233,624)	\$	(772,433)	\$	538,809		
_	71,443		71,443				
\$	(162,181)	<u>\$</u>	(700,990)				
	-1.5%		-3.4%				

Annual/Full Year								
F	orecast		Budget	Fav/(Unf)				
\$	471,343	\$	726,196	\$	(254,852)			
	71,443		71,443					
<u>\$</u>	542,786	<u>\$</u>	797,639					
	5.1%		3.9%					

FEATHER RIVER - Cash Balance



- Due to decrease in ADA from 18-19, no LCFF payments will be received after January (the State over paid YTD).
- •Annual overpayment will be collected during FY20-21 though a payment reduction from the CDE.
- Receivable sales near the end of the year will be likely.





FEATHER RIVER - Compliance Reporting

Area	Due Date	Description	Completed By	Board Must Approve	Signature Required
FINANCE	Nov-01	Mental Health Plans Due to SELPA - Schools requesting Level 2 and Level 3 mental health funding must file their annual plan with their SELPA by this date. Specific due dates may vary by SELPA.	Feather River	No	Yes
DATA TEAM	Nov-01	Local Indicators - Schools must submit results regarding their Local Indicators to the California School DashboardFor each applicable local indicator, LEAs assign one of three performance levels: Met, Not Met, Not Met for Two or More Years. LEAs make the determination for each applicable local indicator by using self-reflection tools to measure and report their progress through the Dashboard. "	Feather River	No	No
DATA TEAM	NOV-()1	Kindergarten Immunization Assessment - To review and submit required vaccine doses and report on permanent medical exemptions.	Feather River	No	No
FINANCE	Nov-15	Review and/or Update Non-Profit IRS Form 990 Policies - The IRS Form 990 is the annual information return filed by most non-profit charter schools. The IRS Form 990 includes a Governance, Management and Disclosure section. Charter Schools are required to disclose the following policies: Conflict of Interest Policy, Whistleblower Policy, Document Retention and Destruction Policy, Expense Reimbursement Policy, Gift Receiving Policy, and Compensation Approval Policy. A Form 990 must be filed by the 15th day of the 5th month after the close of the NPO's fiscal year. Most schools extend this deadline to the following May 15th.	Feather River	Yes	No
FINANCE	Nov-25	1st Interim Financial Report - Local educational agencies (LEAs) are required to file two reports during a fiscal year (interim reports) on the status of the LEA's financial health. The first interim report for the period ending October 31 is due by the date set by the charter authorizer (no later than December 15th).	Charter Impact	Yes	Yes
FINANCE		Annual Audit Review and Board Approval - Charter Schools are required to submit an independent audit report to the CDE, the State Controller's Office (SCO), the local County Superintendent of Schools, and, if applicable, the chartering entity, by December 15 of each year.	Feather River with Charter Impact support	Yes	No
DATA TEAM	Dec-20	CALPADS - Fall 1 Certification deadline - Please be mindful that Level-2 certification within CALPADS means that these data have been reviewed and approved by your superintendent or IRC administrator. Failure to properly review and amend these data in CALPADS within the allotted amendment window will result in the improper certification of official Fall 1 data within CALPADS, which can impact a number of things, including LCFF funding, reclassified fluent-English proficient (RFEP) counts/rates, and A–G graduate counts.	Charter Impact submits with data provided by Feather River	No	No

FEATHER RIVER - Appendix



- Monthly Cash Flow / Forecast 19-20
- Budget vs. Actual
- Statement of Financial Position
- Statement of Cash Flows
- AP Aging



Monthly Cash Flow/Forecast FY19-20

Revised 11/18/19



ADA = 1080.94	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	Year-End	Annual	Annual	Favorable /
_											.,		Accruals	Forecast	Budget	(Unfav.)
Revenues															ADA =	2122.30
State Aid - Revenue Limit													(2 500 500)			(0.00=.000)
8011 LCFF State Aid	-	1,174,404	1,174,404	2,113,927	2,113,927	2,113,927	2,113,927	2,113,927	-	-	-	-	(3,589,588)	9,328,855	18,415,887	(9,087,032)
8012 Education Protection Account	-	-	-	135,298	-	-	135,298	-	-	-	-	-	(54,408)	216,188	424,460	(208,272)
8096 In Lieu of Property Taxes	-	-	-	-	55,608	55,608	55,608	36,949	18,474	18,474	18,474	18,474	-	277,672	531,169	(253,497)
	-	1,174,404	1,174,404	2,249,225	2,169,535	2,169,535	2,304,833	2,150,876	18,474	18,474	18,474	18,474	(3,643,996)	9,822,714	19,371,516	(9,548,802)
Federal Revenue																
8181 Special Education - Entitlement	-	-	-	-	-				160,666	-	-	80,333	80,333	321,332	321,332	
	-	-	-	-	-	-		-	160,666	-	-	80,333	80,333	321,332	321,332	
Other State Revenue																
8311 State Special Education	70,772	70,772	-	-	-	378,273	126,091	-	-	-	-	-	(86,250)	559,657	1,098,821	(539,164)
8550 Mandated Cost	-	-	-	-	-	58,734	-	-	-	-	-	-	-	58,734	58,734	-
8560 State Lottery	-	-	-	-	-	-	140,033	-	-	140,033	-	-	(56,311)	223,755	432,949	(209,195)
8598 Prior Year Revenue	-	60,846	1,429	-	-	-	-	-	-	-	-	-	-	62,275		62,275
	70,772	131,618	1,429	-	-	437,006	266,123	-	-	140,033	-	-	(142,562)	904,420	1,590,504	(686,084)
Total Revenue	70,772	1,306,022	1,175,833	2,249,225	2,169,535	2,606,542	2,570,956	2,150,876	179,140	158,507	18,474	98,807	(3,706,225)	11,048,466	21,283,352	########
Expenses																
Certificated Salaries																
1100 Teachers' Salaries	475,567	555,879	581,501	579,744	(643,893)	133,885	133,885	133,885	133,885	133,885	133,885	133,885	-	2,485,995	5,516,000	3,030,005
1175 Teachers' Extra Duty/Stipends	7,500	46,296	69,617	68,805	(54,535)	13,389	13,389	13,389	13,389	13,389	13,389	13,389	-	231,402	827,400	595,998
1200 Pupil Support Salaries	14,551	16,792	18,740	24,792	24,792	24,792	24,792	24,792	24,792	24,792	24,792	24,792	-	273,212	33,660	(239,552)
1300 Administrators' Salaries	26,167	26,796	33,775	39,183	41,012	28,558	28,558	28,558	28,558	28,558	28,558	28,558	-	366,841	360,000	(6,841)
1900 Other Certificated Salaries	7,107	-	-	-	-	-	-	-	-	-	-	-	-	7,107		(7,107)
	530,892	645,762	703,633	712,525	(632,624)	200,624	200,624	200,624	200,624	200,624	200,624	200,624	-	3,364,557	6,737,060	3,372,503
Classified Salaries																
2100 Instructional Salaries	50,284	49,597	56,135	57,845	57,845	57,845	57,845	57,845	57,845	57,845	57,845	57,845	-	676,624	-	(676,624)
2200 Support Salaries	-	1,692	3,231	3,788	3,788	3,788	3,788	3,788	3,788	3,788	3,788	3,788	-	39,018	-	(39,018)
	50,284	51,289	59,366	61,634	61,634	61,634	61,634	61,634	61,634	61,634	61,634	61,634	-	715,642	_	(715,642)
Benefits																
3101 STRS	89,643	105,448	114,735	120,282	(238,535)	24,548	24,548	24,548	24,548	24,548	24,548	24,548	_	363,408	1,125,089	761,681
3301 OASDI	3,222	3,534	4,166	3,800	2,685	3,949	3,949	3,949	3,949	3,949	3,949	3,949	_	45,052	-	(45,052)
3311 Medicare	8,207	9,877	10,627	10,875	(20,174)	2,933	2,933	2,933	2,933	2,933	2,933	2,933	_	39,944	97,687	57,743
3401 Health and Welfare	(16,335)	94,211	70,761	77,067	45,387	18,333	18,333	18,333	18,333	18,333	18,333	18,333	_	399,424	480,000	80,576
3501 State Unemployment	7,633	6,289	2,757	3,187	(8,695)	1,078	5,390	4,312	2,156	1,078	1,078	1,078	_	27,341	47,040	19,699
3601 Workers' Compensation	_	12,584	6,292	6,292	(6,166)	2,832	2,832	2,832	2,832	2,832	2,832	2,832	_	38,825	94,319	55,494
3901 Other Benefits	_	0	874	173	1,840	1,840	1,840	1,840	1,840	1,840	1,840	1,840	_	15,770	21,408	5,638
	92,370	231,942	210,212	221,676	(223,657)	55,514	59,826	58,748	56,592	55,514	55,514	55,514	-	929,765	1,865,543	935,778
Books and Supplies	, , , , ,	,. <u>-</u>		,	,,	-,-	-,	-, ,	-,	-,-	,-	-,-				
4302 School Supplies	48,886	89,925	69,269	85,935	54,779	83,092	100,771	87,774	100,362	82,507	68,374	28,362	37,040	937,077	1,853,775	916,699
4305 Software	2,976	4,216	5,729	4,163	6,134	6,134	6,134	6,134	6,134	6,134	6,134	6,134	-	66,157	358,213	292,056
4310 Office Expense	778	859	673	1,163	3,429	3,429	3,429	3,429	3,429	3,429	3,429	3,429	_	30,903	103,346	72,443
4311 Business Meals	_	-	-	572	167	167	167	167	167	167	167	167	_	1.906	1,500	(406)
4400 Noncapitalized Equipment	_	599	_		17,924	13,594	17,842	17,477	45,507	37,411	31,002	12,860	16,795	211,012	312,277	101,265
rioo rioncapitanzea zquipment	52,640	95,599	75,671	91,833	82,432	106,416	128,343	114,981	155,599	129,647	109,106	50,952	53,835	1,247,054	2,629,111	1,382,057
Subagreement Services	32,040	33,333	75,071	51,033	52,432	100,410	120,3-43	114,551	133,333	123,047	103,100	30,332	33,033	1,247,034	2,023,111	_,502,057
5102 Special Education	2,453	18,927	22,270	36,776	40,608	40,608	40,608	40,608	40,608	40,608	40,608	40,608		405,289	828,247	422,958
•	2,453			36,776									-			
5105 Security	FO 442	5,488	-	147 222	16	16	16	16	16	16	16	16	C1 CF2	5,618	409	(5,210)
5106 Other Educational Consultants	50,442	65,333	58,956	147,333	91,189	138,320	167,750	146,115	167,069	137,346	113,819	47,214	61,659	1,392,546	2,774,607	1,382,060
5107 Instructional Services	8,139	150,193	159,696	106,009	88,197	88,197	88,197	88,197	88,197	88,197	88,197	88,197	- 61.650	1,129,612	2,447,585	1,317,973
	61,033	239,941	240,922	290,118	220,010	267,142	296,571	274,936	295,891	266,167	242,641	176,035	61,659	2,933,066	6,050,848	3,117,782

Monthly Cash Flow/Forecast FY19-20

Revised 11/18/19

ADA = 1080.94 Year-End Favorable / Annual Annual Jul-19 Aug-19 Sep-19 Oct-19 Nov-19 Dec-19 Jan-20 Feb-20 Mar-20 Apr-20 May-20 Jun-20 Accruals Forecast **Budget** (Unfav.) Operations and Housekeeping 5201 Auto and Travel 4,132 8,572 2,243 3,136 6,131 6,131 6,131 6,131 6,131 6,131 6,131 6,131 67,133 155,611 88,477 5300 Dues & Memberships 3,015 3,015 3,015 (2,206)945 945 945 945 945 945 945 945 14,400 21,001 6,600 5400 Insurance 100 29,654 14,877 14,877 2,471 2,471 2,471 2,471 2,471 2,471 2,471 2,471 79,276 58,320 (20,956)5501 Utilities 19,283 19,283 5900 Communications 76 314 6 6 6 6 6 6 6 442 153 (289)5901 Postage and Shipping 487 487 487 487 487 487 487 487 3.894 13,878 9,984 7,562 41,241 20,135 15,882 10,041 10,041 10,041 10,041 10,041 10,041 10,041 10,041 165,145 268,246 103,100 **Facilities, Repairs and Other Leases** 5601 Rent (120,828)(4.869) 387,060 391,930 35,407 40,276 40,276 5603 Equipment Leases 14 14 14 14 14 14 14 14 115 338 223 5610 Repairs and Maintenance 640 640 55,177 54,537 35,407 40,916 40,276 (120,828)14 14 14 14 14 14 14 14 (4,115)442,576 446,690 **Professional/Consulting Services** 5801 IT 1.265 1.400 392 392 392 392 392 392 392 392 5.798 9.553 3.755 5802 Audit & Taxes 4.050 4.050 4.050 12.150 8.667 (3,483)5803 Legal 1.305 1.110 231 144 144 144 144 144 144 144 144 3.796 3.363 (434)5804 Professional Development 800 32.111 520 987 116 116 116 116 116 116 116 116 35,342 5,567 (29,775)5805 General Consulting 250 1,354 1,354 1,354 1,354 1,354 1,354 1,354 1,354 11,078 73,526 62,448 Special Activities/Field Trips 16,485 12,393 25,660 19,462 25,543 25,021 32,574 32,992 71,544 29,678 358,744 752,026 393,282 5806 15,832 12.802 38,758 5807 Bank Charges 77 694 45 45 45 45 45 45 45 45 1.128 2,143 1,015 33 33 33 33 33 33 33 5808 Printing 33 263 1,311 1,048 5809 47 875 1,531 1,531 1,531 1,531 1,531 1,531 1,531 1,531 13,206 40,338 27,132 Other taxes and fees 35 32,264 26,843 26,843 26,843 26,843 26,843 26,843 26,843 343,795 744,917 401,122 5811 Management Fee 45,711 48,603 26,843 2,477 5812 District Oversight Fee 554 554 554 554 292,464 294.681 581.145 286.464 5815 Public Relations/Recruitment 2.835 2,835 19.109 93.240 66.830 49.094 60.166 53.967 60.049 55.477 63.584 64.002 102.554 60.688 331,222 1,079,982 2,225,391 1,145,409 Depreciation 6900 Depreciation Expense 1,155 1,155 1,155 1.155 1,155 1,155 1,155 1.155 1,155 1,155 1,155 1,155 13,862 12,229 (1,633)12,229 1,155 1.155 1,155 1,155 1,155 1,155 1,155 13,862 1,155 1,155 1,155 1,155 1,155 (1,633)Interest 2.206 111 57.076 12.935 36.219 23 284 132.164 326.152 193 988 7438 Interest Expense 444 2.206 57,076 12.935 36.219 23.284 132,164 326,152 193,988 **Total Expenses** 850,452 1,441,085 1,420,406 1,323,533 (420,830) 813,583 818,257 777,610 845,134 801,734 819,502 639,941 446,716 10,577,123 20,557,156 9,980,033 Monthly Surplus (Deficit) (665,993) (801,027) (779,680) (135,063) (244,573)925,692 2,590,365 1,792,959 1,752,699 1,373,266 (643,227)(541,134) (4,152,941) 471,344 726,196 (254,852) **Cash Flow Adjustments** Monthly Surplus (Deficit) (779,680) (135,063) (244,573) 925,692 2,590,365 1,792,959 1,752,699 1,373,266 (665,993) (643,227) (801,027) (541,134) (4,152,941) 471,344 Cert. Instr. Cash flows from operating activities 42.5% 86.5% Depreciation/Amortization 1,155 1,155 1,155 1,155 1,155 1,155 1,155 1,155 1,155 1,155 1,155 13,862 280,224 720,779 1,155 7,426,771 3,488,968 103,034 64,221 64,323 **Public Funding Receivables** 3,706,225 Grants and Contributions Rec. 4,929 4.929 3,200,455 Due To/From Related Parties 1,393,241 448,959 1,107,609 1,182,988 (936,232) 3,891 **Prepaid Expenses** 5,867 (38,272)3,865 (2,443)(30,983 Pupil:Teacher Ratio 22.06 :1 1.620 Other Assets 1,620 Accounts Payable (546,721) 17,877 (603)(12,378)446,716 (95,108 Accrued Expenses (127, 196)44,800 (23,038)(225,358)(330,792)Other Liabilities 837 837 Cash flows from financing activities Proceeds from Factoring 1 902 534 431 181 1,207,306 776,125 4.317.146 (2,662,900) (1,022,600) (1,022,600) (1,962,400) (1,840,700) (1,962,400) (1,903,900) (1,902,534) ######## Payments on Factoring (20,833)(20,833)(20,833)(20,833)(20,833)(20,833)(124,999 Payments on Debt Total Change in Cash 773,571 (578,490)(129,868)(49,254)733,877 777,183 (170,879)(528,113)(685,671)(210,891)407,434 236,147 Cash, Beginning of Month 192,066 1,004,134 515,005 176,107 949,678 371,188 241,320 925,943 1,703,126 1,532,247 318,462 107,571 Cash, End of Month 949,678 371,188 192,066 515,005 241,320 925,943 1,703,126 1,532,247 1,004,134 318,462 107,571 751,152



For the period ended October 31, 2019

	Current Period Actual	Current Period Budget	Current Period Variance	Current Ye	ar YTD Budget	YTD Budget Variance	Total Budget
Revenue							
State Aid-Revenue Limit							
LCFF Revenue	\$ 2,113,927	\$ 2,118,705	\$ (4,778)	\$ 4,462,7	35 \$ 4,472,821	\$ (10,086)	\$ 18,415,887
Education Protection Account	135,298	-	135,298	135,2			424,460
In Lieu of Property Taxes	-	54,180	(54,180)	,	- 230,263	(230,263)	531,169
Total State Aid-Revenue Limit	2,249,225	2,172,885	76,341	4,598,0	4,838,382		19,371,516
Federal Revenue							
Federal Special Education - IDEA	-				-		321,332
Total Federal Revenue	-	-	-		-	-	321,332
Other State Revenue							
State Special Education - AB602	-	126,091	(126,091)	141,5	392,282	(250,738)	1,098,821
Mandate Block Grant	-	-	-		-	-	58,734
State - State Lottery	-	-	-		-	-	432,949
Prior Year Revenue	-		-	62,2		62,275	-
Total Other State Revenue	-	126,091	(126,091)	203,8	392,282	(188,463)	1,590,504
Total Davienus	ć 2.240.22F	ć 2.200.075	ć /40.750\	ć 4004 i	F 222 CC 1	ć (420.042)	ć 24.202.252
Total Revenue	\$ 2,249,225	\$ 2,298,975	\$ (49,750)	\$ 4,801,8	5,230,664	\$ (428,812)	\$ 21,283,352
Expenses							
Certificated Salaries							
Certificated Jaianes Certificated Teachers' Salaries	\$ 579,744	\$ 459,667	\$ (120,078)	\$ 2,192,6	591 \$ 1,838,667	\$ (354,025)	\$ 5,516,000
Certificated Teachers' Salaries Certificated Teachers' Extra Duties/Stipends	68,805	68,950	145	192,			827,400
Certificated Pupil Support Salaries	24,792	2,805	(21,987)	74,8			33,660
Certificated Supervisors' and Administrators' Salari		30,000	(9,183)	125,9			360,000
Other Certificated Salaries	33,183	30,000	(5,185)		.07 -	(7,107)	300,000
Total Certificated Salaries	712,525	561,422	(151,103)	2,592,8		(347,126)	6,737,060
Total certificated salaries	712,323	301,422	(131,103)	2,332,0	2,243,007	(347,120)	0,737,000
Classified Salaries							
Classified Instructional Salaries	57,845	-	(57,845)	213,8	- 861	(213,861)	-
Classified Support Salaries	3,788	-	(3,788)		'11 -	(8,711)	-
Total Classified Salaries	61,634	-	(61,634)	222,5		(222,573)	-
Benefits							
State Teachers' Retirement System, certificated po	120,282	93,757	(26,525)	430,3	.08 375,030	(55,078)	1,125,089
OASDI/Medicare/Alternative, certificated positions	3,800	-	(3,800)	14,7	- '22	(14,722)	-
Medicare certificated positions	10,875	8,141	(2,735)	39,5			97,687
Health and Welfare Benefits, certificated positions	·	40,000	(37,067)	225,7		• • •	480,000
State Unemployment Insurance, certificated position		2,352	(835)	19,8		, , ,	47,040
Workers' Compensation Insurance, certificated pos	•	7,860	1,568	25,3			94,319
Other Benefits, certificated positions	173	1,784	1,611		7,136		21,408
Total Benefits	221,676	153,894	(67,782)	756,2	615,576	(140,625)	1,865,543
Dooks & Cunalias							
Books & Supplies	05.035	100 410	102 475	2047	115 422.022	120.000	1 052 775
School Supplies Software	85,935 4 163	188,410	102,475	294,0 17.0			1,853,775
Office Expense	4,163 1 163	29,851 8 612	25,688 7.449	17,0 3 /	·		358,213 103 346
Business Meals	1,163 572	8,612 125	7,449 (447)		34,449 572 500		103,346 1,500
Noncapitalized Equipment	5/2	31,739	31,739		599 73,096	, ,	312,277
Total Books & Supplies	91,833	258,737	166,904	315,7			2,629,111
Total Books & Supplies	51,055	230,737	100,504	313,	45 001,372	343,023	2,023,111
Subagreement Services							
Special Education	36,776	69,021	32,245	80,4	25 276,082	195,657	828,247
Security	-	37	37		88 111	(5,377)	409
Other Educational Consultants	147,333	282,000	134,667	322,0			2,774,607
Instructional Services	106,009	264,382	158,373	424,0			2,447,585
Total Subagreement Services	290,118	615,440	325,322	832,0			6,050,848
Professional & Consulting Services							
IT	1,400	796	(604)	2,6	3,184		9,553
Audit and Tax	-	2,889	2,889		- 2,889		8,667
Legal	231	280	49		1,121		3,363
Professional Development	987	464	(523)	34,4	1,856	(32,562)	5,567

Budget vs Actual

For the period ended October 31, 2019

	Current Period Actual	Current Period Budget	Current Period Variance	Current Year Actual	YTD Budget	YTD Budget Variance	Total Budget
General Consulting	250	6,127	5,877	250	24,509	24,259	73,526
Special Activities	12,393	76,433	64,040	57,512	176,031	118,519	752,026
Bank Charges	694	179	(515)	771	714	(56)	2,143
Printing	-	109	109	-	437	437	1,311
Other Taxes and Fees	875	3,362	2,487	957	13,446	12,489	40,338
Management Fee	32,264	80,464	48,201	129,054	183,073	54,019	744,917
District Oversight Fee	-	65,187	65,187	-	145,151	145,151	581,145
Public Relations		236	236		945	945	2,835
Total Professional & Consulting Services	49,094	236,525	187,432	228,272	553,356	325,084	2,225,391
Facilities, Repairs, & Other Leases							
Rent	(120,828)	32,255	153,083	(4,869)	129,020	133,889	387,060
Equipment Leases	-	28	28	-	113	113	338
Repairs and Maintenance		4,598	4,598	640	18,392	17,752	55,177
Total Facilities, Repairs, & Other Leases	(120,828)	36,881	157,709	(4,229)	147,525	151,755	442,576
Operations & Housekeeping							
Auto and Travel Expense	3,136	12,968	9,832	18,084	51,870	33,787	155,611
Dues & Memberships	(2,206)	1,750	3,956	6,840	7,000	160	21,001
Insurance	14,877	4,860	(10,017)	59,507	19,440	(40,067)	58,320
Utilities	-	1,607	1,607	-	6,428	6,428	19,283
Communications	76	13	(63)	390	51	(339)	153
Postage and Shipping	-	1,157	1,157	-	4,626	4,626	13,878
Total Operations & Housekeeping	15,882	22,354	6,471	84,821	89,415	4,594	268,246
Depreciation							
Depreciation Expense	1,155	1,019	(136)	4,621	4,076	(545)	12,229
Total Depreciation	1,155	1,019	(136)	4,621	4,076	(545)	12,229
Interest							
Interest Expense	444	57,205	56,761	2,650	158,903	156,253	326,152
Total Interest	444	57,205	56,761	2,650	158,903	156,253	326,152
Total Expenses	\$ 1,323,533	\$ 1,943,477	\$ 619,944	\$ 5,035,476	\$ 6,003,097	\$ 967,621	\$ 20,557,156
Change in Net Assets	925,692	355,498	570,194	(233,624)	(772,433)	620,495	726,196
Net Assets, Beginning of Period	(1,087,873)			71,443	•		
Net Assets, End of Period	\$ (162,181)			\$ (162,181)			

Statement of Financial Position October 31, 2019

	Current Balance		Beginning Year Balance		YTD Change		YTD % Change
Assets							
Current Assets							
Cash & Cash Equivalents	\$	192,066	\$	176,107	\$	15,959	9%
Accounts Receivable		78		5,844		(5,766)	-99%
Public Funding Receivables		305,768		4,026,314		(3,720,546)	-92%
Factored Receivables		(5,707,000)		-		(5,707,000)	0%
Due To/From Related Parties		5,438,437		9,571,234		(4,132,797)	-43%
Prepaid Expenses		94,546		63,562		30,983	49%
Total Current Assets		323,895		13,843,061		(13,519,166)	-98%
Long Term Assets							
Property & Equipment, Net		3,684		8,305		(4,621)	-56%
Deposits		128,700		130,320		(1,620)	-1%
Total Long Term Assets		132,384		138,625		(6,241)	-5%
Total Assets	\$	456,279	\$	13,981,686	\$	(13,525,407)	-97%
Liabilities							
Current Liabilities							
Accounts Payable	\$	33,099	\$	574,953	\$	(541,825)	-94%
Accrued Liabilities		376,997		707,789		(330,792)	-47%
Deferred Revenue		-		12,377,500		(12,377,500)	-100%
Notes Payable, Current Portion		83,334		125,000		(41,666)	-33%
Total Current Liabilities		493,460		13,785,243		(13,291,783)	-96%
Long Term Liabilities							
Notes Payable, Net of Current Portion		125,000		125,000		-	0%
Total Long Term Liabilities		125,000		125,000		-	0%
Total Liabilities		618,460		13,910,243		(13,291,783)	-96%
Total Net Assets		(162,181)		71,443		(233,624)	-327%
Total Liabilities and Net Assets	\$	456,279	\$	13,981,686	\$	(13,525,407)	-97%

Statement of Cash Flows

For the period ended October 31, 2019

	ı	Month Ended 10/31/2019	YTD ENDED 10/31/2019
Cash Flow From Operating Activities			
Changes in Net Assets:	\$	925,692	\$ (233,624)
Adjustments to reconcile change in net assets to net cash flows from			
operating activities:			
Depreciation		1,155	4,621
Decrease/(Increase) in Operating Assets:			
Public Funding Receivable		64,323	3,720,546
Grants, Contributions & Pledges Receivable		(1,962,400)	5,712,766
Due from Related Parties		1,182,988	4,132,797
Prepaid Expenses		(2,443)	(30,983)
Other Assets		-	1,620
(Decrease)/Increase in Operating Liabilities			
Accounts Payable		(12,378)	(541,825)
Accrued Expenses		(225,358)	(330,792)
Deferred Revenue		-	(12,377,500)
Total Cash Flow from Operating Activities		(28,421)	57,625
Cash Flows from Financing Activities			
Proceeds from (payments on) Long-term Debt		(20,833)	(41,666)
Total Cash Flows from Financing Activities		(20,833)	(41,666)
Change in Cash & Cash Equivalents		(49,254)	15,959
Cash & Cash Equivalents, Beginning of Period		241,320	176,107
Cash and Cash Equivalents, End of Period	\$	192,066	\$ 192,066

Accounts Payable Aging

October 31, 2019

Vendor Name		Invoice Data	Date Due	Comment	1 - 30 Days	31 - 60 Days	61 - 90 Days	Over 90 Days	Total
	Invoice/Credit Number	Invoice Date	Date Due	Current	Past Due	Past Due	Past Due	Past Due	Total
New Songs Music	32325	7/1/2019	7/1/2019	\$ -	\$ -	\$ -	\$ -	\$ 163	\$ 163
New Songs Music	32326	8/1/2019	8/1/2019	γ - -	γ - -	ў -	ў -	3 103 114	3 103 114
BookShark	30955720	7/10/2019	8/9/2019		_	_	60	114	60
BookShark	30956445	7/15/2019	8/14/2019	_	_	<u>-</u>	386	_	386
New Songs Music	32327	9/1/2019	9/1/2019	_	_	114	-	_	114
Suzanne Nunnink	NUNN093019	9/30/2019	9/30/2019	_	_	250	_	_	250
Empire Gymnastics Center	EGCCNeiser191007289	10/7/2019	10/7/2019	_	225	-	_	_	225
Fechnique Gymnastics	SEPTEMBER2019-FR	9/7/2019	10/7/2019	_	81	_	_	_	81
New Songs Music	32318	10/9/2019	10/9/2019	_	109	_	_	_	109
New Songs Music	32323	10/9/2019	10/9/2019	_	114	_	_	_	114
New Songs Music	32319	10/9/2019	10/9/2019	_	119	_	_	_	119
New Songs Music	32321	10/9/2019	10/9/2019	_	106	_	_	_	106
New Songs Music	32322	10/9/2019	10/9/2019	_	114	_	_	_	114
New Songs Music	32320	10/9/2019	10/9/2019	_	119	_	_	_	119
Galaxy Dance Arts, LLC	FRC-KA-002	9/25/2019	10/25/2019	_	169	_	_	_	169
isa Stewart	101	9/30/2019	10/30/2019	_	80	_	_	_	80
Feacher Synergy, LLC	100415893	10/9/2019	10/30/2019	_	19	_	_	_	19
ove of Learning	122 FR	9/30/2019	10/30/2019	_	320	_	_	_	320
ove of Learning.	124 FR	9/30/2019	10/30/2019	_	320	_	_	_	320
Feacher Synergy, LLC	100412105	10/9/2019	10/30/2019	_	12	_	_	_	12
Feacher Synergy, LLC	100442986	10/9/2019	10/30/2019	_	15	_	_	_	15
Regina Lott	104	10/1/2019	10/31/2019	225	-	_	_	_	225
Thrive Homeschool Program	123	10/1/2019	10/31/2019	983	_	_	_	_	983
Culinary Comfort	012-2019	10/3/2019	11/2/2019	285	_	_	_	_	285
Art for Children	000-5	10/4/2019	11/3/2019	765	_	_	_	_	765
Mixed Grappling Arts	1206	10/4/2019	11/3/2019	357	_	_	_	_	357
Mixed Grappling Arts	1802	10/4/2019	11/3/2019	594	_	_	_	_	594
Mixed Grappling Arts	1504	10/4/2019	11/3/2019	99	_	_	_	_	99
Mixed Grappling Arts	2100	10/4/2019	11/3/2019	237	_	_	_	_	237
Mixed Grappling Arts	1603	10/4/2019	11/3/2019	240	_	_	_	_	240
McFadyen Music Studio	Vuinovic7	10/4/2019	11/3/2019	930	_	_	_	_	930
Mary Preston	2019-42	10/5/2019	11/4/2019	150	_	_	_	_	150
Tabasom Naderi	2019-102680	10/6/2019	11/5/2019	160	_	_	_	_	160
Anzhelika Chernozubov	172	10/6/2019	11/5/2019	110	_	_	_	_	110
Anzhelika Chernozubov	173	10/6/2019	11/5/2019	110	_	_	_	_	110
Anzhelika Chernozubov	174	10/6/2019	11/5/2019	150	_	_	_	_	150
Culinary Comfort	011-2019	10/6/2019	11/5/2019	285	_	_	_	-	285
Anzhelika Chernozubov	175	10/6/2019	11/5/2019	110	_	_	_	_	110
Alysia Hansen	27	10/0/2019	11/6/2019	965	_	_	_	_	965
Galaxy Dance Arts, LLC	FRC-TA-002	10/7/2019	11/6/2019	95	_	_	_	_	95
Hawkin ዎ§¢ⴙბ ტხნ®Performing Arts	10602	10/7/2019	11/6/2019	112	_	_	_	_	112

Accounts Payable Aging

October 31, 2019

Extreme Gymnastics 10719 10/7/2019 11/6/2019 1,033 - - - - - - - - -	i Lotal I
Extreme Gymnastics 10719 10/7/2019 11/6/2019 1,033	1,033 123 2,108 90 123 250 32 23 600 35 318 180 105 23
Little Passports IN-000967301 10/7/2019 11/6/2019 123 - - - School Health Corporation 3670859-00 10/7/2019 11/6/2019 2,108 - - - Outschool Inc. 9300 10/7/2019 11/6/2019 90 - - - Little Passports IN-000967303 10/7/2019 11/6/2019 123 - - - Jennifer Steward 730 10/7/2019 11/6/2019 250 - - - Outschool Inc. 9301 10/7/2019 11/6/2019 32 - - - Dutschool Inc. 9301 10/7/2019 11/6/2019 32 - - - Outschool Inc. 9301 10/7/2019 11/6/2019 32 - - - Peace Hill Press, Inc. dba Well Trained Mind Press 51435 10/8/2019 11/7/2019 33 - - - Rockball 0003 10/8/2019 11/7/2019 35 - - - Starfall Education Foundation 7638-8269-1631<	123 2,108 90 123 250 32 23 600 35 318 180 105 23 59
School Health Corporation 3670859-00 10/7/2019 11/6/2019 2,108 - - - - Outschool Inc. 9300 10/7/2019 11/6/2019 90 - - - - Little Passports IN-0000967303 10/7/2019 11/6/2019 123 - - - - Jennifer Steward 730 10/7/2019 11/6/2019 250 - - - - Outschool Inc. 9301 10/7/2019 11/6/2019 32 - - - - Peace Hill Press, Inc. dba Well Trained Mind Press 51435 10/8/2019 11/7/2019 23 - - - - Rockball 0003 10/8/2019 11/7/2019 600 - - - - Starfall Education Foundation 7638-8269-1631 10/8/2019 11/7/2019 318 - - - - Melissa Branum FOL092019FRS 10/8/2019 11/7/2019 318 -	2,108 90 123 250 32 23 600 35 318 180 105 23 59
Outschool Inc. 9300 10/7/2019 11/6/2019 90 - - - - Little Passports IN-000967303 10/7/2019 11/6/2019 123 - - - - Jennifer Steward 730 10/7/2019 11/6/2019 250 - - - - Outschool Inc. 9301 10/7/2019 11/6/2019 32 - - - - Peace Hill Press, Inc. dba Well Trained Mind Press 51435 10/8/2019 11/7/2019 32 - - - - Rockball 0003 10/8/2019 11/7/2019 600 - - - - Starfall Education Foundation 7638-8269-1631 10/8/2019 11/7/2019 35 - - - - Tricks Gymnastics, Dance & Swim FOL092019FRS 10/8/2019 11/7/2019 318 - - - - Melissa Branum 100819-FR 10/8/2019 11/7/2019 180 -	90 123 250 32 23 600 35 318 180 105 23
Little Passports IN-000967303 10/7/2019 11/6/2019 123 - - - Jennifer Steward 730 10/7/2019 11/6/2019 250 - - - Outschool Inc. 9301 10/7/2019 11/6/2019 32 - - - Peace Hill Press, Inc. dba Well Trained Mind Press 51435 10/8/2019 11/7/2019 23 - - - Rockball 0003 10/8/2019 11/7/2019 600 - - - Starfall Education Foundation 7638-8269-1631 10/8/2019 11/7/2019 35 - - - Tricks Gymnastics, Dance & Swim FOL092019FRS 10/8/2019 11/7/2019 318 - - - Melissa Branum 100819-FR 10/8/2019 11/7/2019 180 - - - Beda Brazillian Jiu Jitsu Academy TWSEP2019 10/8/2019 11/7/2019 105 - - - Institute for Excellence in Writing 627935 10/8/2019 11/7/2019 105 - - - - </td <td>123 250 32 23 600 35 318 180 105 23</td>	123 250 32 23 600 35 318 180 105 23
Jennifer Steward 730 10/7/2019 11/6/2019 250 - - - Outschool Inc. 9301 10/7/2019 11/6/2019 32 - - - Peace Hill Press, Inc. dba Well Trained Mind Press 51435 10/8/2019 11/7/2019 23 - - - Rockball 0003 10/8/2019 11/7/2019 600 - - - Starfall Education Foundation 7638-8269-1631 10/8/2019 11/7/2019 35 - - - Tricks Gymnastics, Dance & Swim FOL092019FRS 10/8/2019 11/7/2019 318 - - - Melissa Branum 100819-FR 10/8/2019 11/7/2019 180 - - - Beda Brazillian Jiu Jitsu Academy TWSEP2019 10/8/2019 11/7/2019 105 - - - Institute for Excellence in Writing 627935 10/8/2019 11/7/2019 59 - - - Beda Brazillian Jiu Jitsu Academy TWOCT2019 10/8/2019 11/7/2019 105 - - -	250 32 23 600 35 318 180 105 23
Outschool Inc. 9301 10/7/2019 11/6/2019 32 - - - Peace Hill Press, Inc. dba Well Trained Mind Press 51435 10/8/2019 11/7/2019 23 - - - Rockball 0003 10/8/2019 11/7/2019 600 - - - Starfall Education Foundation 7638-8269-1631 10/8/2019 11/7/2019 35 - - - Tricks Gymnastics, Dance & Swim FOL092019FRS 10/8/2019 11/7/2019 318 - - - Melissa Branum 100819-FR 10/8/2019 11/7/2019 180 - - - Beda Brazillian Jiu Jitsu Academy TWSEP2019 10/8/2019 11/7/2019 105 - - - Institute for Excellence in Writing 627935 10/8/2019 11/7/2019 59 - - - Beda Brazillian Jiu Jitsu Academy TWOCT2019 10/8/2019 11/7/2019 105 - - -	32 23 600 35 318 180 105 23
Peace Hill Press, Inc. dba Well Trained Mind Press 51435 10/8/2019 11/7/2019 23 - - - Rockball 0003 10/8/2019 11/7/2019 600 - - - Starfall Education Foundation 7638-8269-1631 10/8/2019 11/7/2019 35 - - - Tricks Gymnastics, Dance & Swim FOL092019FRS 10/8/2019 11/7/2019 318 - - - Melissa Branum 100819-FR 10/8/2019 11/7/2019 180 - - - Beda Brazillian Jiu Jitsu Academy TWSEP2019 10/8/2019 11/7/2019 105 - - - Institute for Excellence in Writing 627935 10/8/2019 11/7/2019 59 - - - Beda Brazillian Jiu Jitsu Academy TWOCT2019 10/8/2019 11/7/2019 105 - - -	23 600 35 318 180 105 23 59
Rockball 0003 10/8/2019 11/7/2019 600 -	600 35 318 180 105 23 59
Starfall Education Foundation 7638-8269-1631 10/8/2019 11/7/2019 35 - - - - Tricks Gymnastics, Dance & Swim FOL092019FRS 10/8/2019 11/7/2019 318 - - - - Melissa Branum 100819-FR 10/8/2019 11/7/2019 180 - - - - Beda Brazillian Jiu Jitsu Academy TWSEP2019 10/8/2019 11/7/2019 105 - - - - Elemental Science IN-1843 10/8/2019 11/7/2019 23 - - - Institute for Excellence in Writing 627935 10/8/2019 11/7/2019 59 - - - Beda Brazillian Jiu Jitsu Academy TWOCT2019 10/8/2019 11/7/2019 105 - - -	35 318 180 105 23 59
Tricks Gymnastics, Dance & Swim FOL092019FRS 10/8/2019 11/7/2019 318 - - - - Melissa Branum 100819-FR 10/8/2019 11/7/2019 180 - - - - Beda Brazillian Jiu Jitsu Academy TWSEP2019 10/8/2019 11/7/2019 105 - - - - Elemental Science IN-1843 10/8/2019 11/7/2019 23 - - - - Institute for Excellence in Writing 627935 10/8/2019 11/7/2019 59 - - - - Beda Brazillian Jiu Jitsu Academy TWOCT2019 10/8/2019 11/7/2019 105 - - -	318 180 105 23 59
Melissa Branum 100819-FR 10/8/2019 11/7/2019 180 - - - Beda Brazillian Jiu Jitsu Academy TWSEP2019 10/8/2019 11/7/2019 105 - - - Elemental Science IN-1843 10/8/2019 11/7/2019 23 - - - Institute for Excellence in Writing 627935 10/8/2019 11/7/2019 59 - - - Beda Brazillian Jiu Jitsu Academy TWOCT2019 10/8/2019 11/7/2019 105 - - -	180 105 23 59
Beda Brazillian Jiu Jitsu Academy TWSEP2019 10/8/2019 11/7/2019 105 - - - - Elemental Science IN-1843 10/8/2019 11/7/2019 23 - - - - Institute for Excellence in Writing 627935 10/8/2019 11/7/2019 59 - - - - Beda Brazillian Jiu Jitsu Academy TWOCT2019 10/8/2019 11/7/2019 105 - - - -	105 23 59
Elemental Science IN-1843 10/8/2019 11/7/2019 23 - - - - Institute for Excellence in Writing 627935 10/8/2019 11/7/2019 59 - - - - Beda Brazillian Jiu Jitsu Academy TWOCT2019 10/8/2019 11/7/2019 105 - - - -	23 59
Institute for Excellence in Writing 627935 10/8/2019 11/7/2019 59 - - - - Beda Brazillian Jiu Jitsu Academy TWOCT2019 10/8/2019 11/7/2019 105 - - - -	59
Beda Brazillian Jiu Jitsu Academy TWOCT2019 10/8/2019 11/7/2019 105	
	105
Institute for Excellence in Writing 627581 10/8/2019 11/7/2019 99	
1-1	99
In-Step School of Dance 092019-5 10/8/2019 11/7/2019 50	50
Institute for Excellence in Writing 627937 10/8/2019 11/7/2019 117	117
Fair Oaks Recreation and Park District 15 10/8/2019 11/7/2019 115	115
A Brighter Child 51019 10/8/2019 11/7/2019 199	199
Cortney Jeary 0014 10/8/2019 11/7/2019 100	100
A Brighter Child 50787 10/8/2019 11/7/2019 109	109
A Brighter Child 51063 10/8/2019 11/7/2019 167	167
Cortney Jeary 0013 10/8/2019 11/7/2019 150	150
A Brighter Child 50989 10/8/2019 11/7/2019 129	129
A Brighter Child 51020 10/8/2019 11/7/2019 146	146
City of West Sacramento 2019-60005 10/9/2019 11/8/2019 35	35
Hawkins School of Performing Arts 10603 10/9/2019 11/8/2019 112	112
Earthbound Skills 00101 10/9/2019 11/8/2019 1,910	1,910
City of West Sacramento 2019-60006 10/9/2019 11/8/2019 35	35
Explorer Field Trips FRS100919 10/9/2019 11/8/2019 2,661	2,661
BookShark 30975961 10/9/2019 11/8/2019 273	273
BookShark 30976260 10/9/2019 11/8/2019 135	135
MEL Science Ltd SS201910098 10/9/2019 11/8/2019 314	314
L. Gracie Phillips 2019-001 FALL, Salem El 10/9/2019 11/8/2019 1,070	1,070
Oak Meadow Inc. 97546 10/9/2019 11/8/2019 118	118
Slava Swim- Viacheslav Shyrshov 25 10/9/2019 11/8/2019 400	400
Musical Mayhem Productions, Inc. 1805 10/10/2019 11/9/2019 100	100
Musical Mayhem Productions, Inc. 1808 10/10/2019 11/9/2019 100	100
Musical Mayhem Productions, Inc. 1806 10/10/2019 11/9/2019 150	150
Musical Maynem 1 Todatclions, Inc. 1804 10/10/2019 11/9/2019 329	329

Accounts Payable Aging

October 31, 2019

		Invoice Date Date		Date Due Current	1 - 30 Days	31 - 60 Days	61 - 90 Days	Over 90 Days	
Vendor Name	Invoice/Credit Number		Date Due		Past Due	Past Due	Past Due	Past Due	Total
Freedom Driving School	INSP1	10/14/2019	11/13/2019	320	-	-	-	-	320
AXIS, Applied Integrated Services, LLC.	20019	10/15/2019	11/14/2019	640	-	-	-	-	640
City of Folsom	September 2019	10/16/2019	11/15/2019	130	-	-	-	-	130
Home Science Tools	934931	9/17/2019	11/16/2019	143	-	-	-	-	143
Educational Development Corporation	DIR4846281	9/19/2019	11/18/2019	91	-	-	-	-	91
Rainbow Resource Center	2767215	9/19/2019	11/18/2019	75	-	-	-	-	75
Gayle Evans	10319NS	10/21/2019	11/20/2019	330	-	-	-	-	330
All About Learning Press, Inc.	900914	9/23/2019	11/22/2019	155	-	-	-	-	155
Bon Voyage World Languages Academy	1103	10/23/2019	11/22/2019	1,480	-	-	-	-	1,480
Rainbow Resource Center	2769681	9/23/2019	11/22/2019	241	-	-	-	-	241
Math-U-See Inc.	0581285-IN	9/23/2019	11/22/2019	116	-	-	-	-	116
Rainbow Resource Center	2769663	9/23/2019	11/22/2019	117	-	-	-	-	117
Rainbow Resource Center	2770142	9/24/2019	11/23/2019	193	-	-	-	-	193
Rainbow Resource Center	2770149	9/24/2019	11/23/2019	346	-	-	-	-	346
In-Step School of Dance	092019-6	10/25/2019	11/24/2019	180	-	-	-	-	180
Home Science Tools	952039A	9/25/2019	11/24/2019	150	-	-	-	-	150
Home Science Tools	952040A	9/25/2019	11/24/2019	89	-	-	-	-	89
Marci Peterson	1210	9/30/2019	11/29/2019	1,615	-	-	-	-	1,615
Math-U-See Inc.	0582248-IN	9/30/2019	11/29/2019	217	-	-	-	-	217
Rainbow Resource Center	2774982	10/1/2019	11/30/2019	40	-	-	-	-	40
Rainbow Resource Center	2776770	10/2/2019	12/1/2019	82	-	-	-	-	82
Math-U-See Inc.	0582743-IN	10/3/2019	12/2/2019	68	-	-	-	-	68
Rainbow Resource Center	2777751	10/3/2019	12/2/2019	117	-	-	-	-	117
Home Science Tools	953653A	10/4/2019	12/3/2019	61	-	-	-	-	61
Beautiful Feet Books, Inc.	11192	10/4/2019	12/3/2019	153	-	-	-	-	153
Rainbow Resource Center	2778533	10/4/2019	12/3/2019	31	-	-	-	-	31
Timberdoodle.com	308138	10/4/2019	12/3/2019	142	-	-	-	-	142
Timberdoodle.com	308140	10/4/2019	12/3/2019	311	-	-	-	-	311
Timberdoodle.com	308059	10/4/2019	12/3/2019	1,113	-	-	-	-	1,113
Home Science Tools	954447A	10/8/2019	12/7/2019	52					52
		Total Outstand	ling Payables	\$ 30,090	\$ 1,922	\$ 364	\$ 446	\$ 277 5	33,099