# Regular Board Meeting Inspire Charter School - North <br> December 1, 2018-9:30 a.m. - 10:30 a.m. 3840 Rosin Court \#100 Sacramento, CA 95834 

## Through Teleconference

# Suzanne Nunnink <br> 11638 Colfax Highway <br> Grass Valley, CA 95945 

## AGENDA

1. Call to Order
2. Public Comment
3. Approval of Minutes
4. Approval of the Local Dashboard Indicators
5. Approval of the CSC Acknowledgement Resolution for the Sale of Additional Receivables
6. Approval of the First Interim Report
7. Approval of July - October Financials
8. Adjournment

Public comment rules: Members of the public may address the Board on agenda or non-agenda items. Please fill out a yellow card available at the entrance. Speakers may be called in the order that requests are received, or grouped by subject area. We ask that comments are limited to 2 minutes each, with no more than 15 minutes per single topic so that as many people as possible may be heard. By law, the Board is allowed to take action only on items on the agenda. The Board may, at its discretion, refer a matter to district staff or calendar the issue for future discussion.

Note: Inspire Charter Schools Governing Board encourages those with disabilities to participate fully in the public meeting process. If you need a disability-related modification or accommodation, including auxiliary aids or services, to participate in the public meeting, please contact the Governing Board Office at 818-207-3837 at least 48 hours before the scheduled board meeting so that we may make every reasonable effort to accommodate you. (Government Code $\S 54954.2$; Americans with Disabilities Act of 1990, § 202 (42 U.S.C. § 12132)).

## Call to Order:

Suzanne Nunnink called the meeting to order at 9:31 am.

## Public Comments:

None

## Approval of Updated Bylaws:

David Brockmyer moved to approve the Updated Bylaws. Cathy Grebe seconded.
-Unanimous

## Approval of the 2017-2018 Education Protection Account Funds Usage:

Cathy Grebe moved to approve the 2017-2018 Education Protection Account Funds Usage. David Brockmyer seconded.
-Unanimous

## Approval of the 2017 Unaudited Actual Financials

Cathy Grebe moved to approve the 2017 Unaudited Actual Financials. David Brockmyer seconded.
-Unanimous

## Approval of EL Master Plan <br> Cathy Grebe moved to approve the EL Master Plan. David Brockmyer seconded. <br> -Unanimous

## Approval of Extended School Year Dates:

Cathy Grebe moved to approve the Extended School Year Dates. Suzanne Nunnink seconded.
-Unanimous
2 of 30

## Approval of Program Sponsorship - Inspire University

Suzanne Nunnink moved to approve the Program Sponsorship for Inspire University. David Brockmyer seconded.
-Unanimous

## Approval of Board Policies/Updates:

a. Immigration Enforcement Policy

Suzanne Nunnink moved to approve the Immigration Enforcement Policy. Cathy Grebe seconded.
-Unanimous
b. Immigration Enforcement Policy Related to the Detention or Deportation of a Student's Family Member

David Brockmyer moved to approve the Immigration Enforcement Policy Related to the Detention or Deportation of a Student's Family Member. Cathy Grebe seconded.
-Unanimous
c. Education Records and Student Information Policy

David Brockmyer moved to approve the Education Records and Student Information Policy. Cathy Grebe seconded.
-Unanimous
d. Anti-Harassment Policy

David Brockmyer moved to approve the Updated Anti-Harassment Policy. Cathy Grebe seconded.
-Unanimous

## Approval of CAC Representative:

David Brockmyer moved to approve the CAC Representative for Inspire Charter School -
North. Cathy Grebe seconded.
-Unanimous

## Adjournment:

David Brockmyer motioned to adjourn the meeting at 10:32 am. Cathy Gebe seconded.
-Unanimous

Prepared By:
Bryanna Brossman

3840 Rosin Court \#200, Sacramento, California 95834
Phone (916) 568-9959 * Fax (916) 664-3995

Noted By:

David Brockmyer
Board Secretary


Approved Performance Standards for Local Indicators

The SBE approved performance standards for all local performance indicators. The approved standards are below.

## Appropriately Assigned Teachers, Access to Curriculum-Aligned Instructional Materials, and Safe, Clean and Functional School Facilities (Priority 1)

Standard: LEA annually measures its progress in meeting the Williams settlement requirements at $100 \%$ at all of its school sites, as applicable, and promptly addresses any complaints or other deficiencies identified throughout the academic year, as applicable; and provides information annually on progress meeting this standard to its local governing board at a regularly scheduled meeting of the local governing board and to stakeholders and the public through the Dashboard.

## Implementation of State Academic Standards (Priority 2)

Standard: LEA annually measures its progress implementing state academic standards and reports the results to its local governing board at a regularly scheduled meeting of the local governing board and to stakeholders and the public through the Dashboard.

## Parent Engagement (Priority 3)

Standard: LEA annually measures its progress in (1) seeking input from parents in decision making and (2) promoting parental participation in programs, and reports the results to its local governing board at a regularly scheduled meeting of the local governing board and to stakeholders and the public through the Dashboard.

## School Climate (Priority 6)

Standard: LEA administers a local climate survey at least every other year that provides a valid measure of perceptions of school safety and connectedness, such as the California Healthy Kids Survey, to students in at least one grade within the grade span(s) that the LEA serves (e.g., K-5, 6-8, 9-12), and reports the results to its local governing board at a regularly scheduled meeting of the local governing board and to stakeholders and the public through the Dashboard.

## Coordination of Services for Expelled Students - COE Only (Priority 9)

Standard: COE annually measures its progress in coordinating instruction as required by Education Code Section 48926 and reports the results to its local governing board at a regularly scheduled meeting of the local governing board and to stakeholders and the public through the Dashboard.

## Coordination of Services for Foster Youth - COE Only (Priority 10)

Standard: COE annually measures its progress in coordinating services for foster youth and reports the results to its local governing board at a regularly scheduled meeting of the local governing board and to stakeholders and the public through the Dashboard.

## Local Indicators Self-Reflection Tools

For each local performance indicator, LEAs will use the self-reflection tool included in the Dashboard to support their determination of whether they have Met the performance standard.

The self-reflection tools are designed support LEAs in measuring their progress on the local performance indicators. The self-reflection tools are also embedded in the webbased Dashboard system, which will assist LEAs in reporting the results to their local governing boards and to the public and stakeholders. The approved self-reflection tools are included below.

## Appropriately Assigned Teachers, Access to Curriculum-Aligned Instructional Materials, and Safe, Clean and Functional School Facilities (Priority 1)

LEAs will provide the information below:

- Number/percentage of misassignments of teachers of English learners, total teacher misassignments, and vacant teacher positions: $\mathbf{0}$
- Number/percentage of students without access to their own copies of standardsaligned instructional materials for use at school and at home: 0
- Number of identified instances where facilities do not meet the "good repair" standard (including deficiencies and extreme deficiencies): 0

Local Indicator: Met

## Implementation of State Academic Standards (Priority 2)

LEAs may provide a narrative summary of their progress in the implementation of state academic standards based on locally selected measures or tools (Option 1). Alternatively, LEAs may complete the optional reflection tool (Option 2).

## OPTION 2: Reflection Tool

## Recently Adopted Academic Standards and/or Curriculum Frameworks

1. Rate the LEA's progress in providing professional learning for teaching to the recently adopted academic standards and/or curriculum frameworks identified below.
Rating Scale (lowest to highest): 1 - Exploration and Research Phase; 2 Beginning Development; 3 - Initial Implementation; 4 - Full Implementation; 5 - Full Implementation and Sustainability

|  | 1 | 2 | 3 | 4 | 5 |
| :--- | :--- | :--- | :--- | :--- | :--- |
| ELA - Common Core State Standards for <br> ELA |  |  |  | $\mathbf{X}$ |  |
| ELD (Aligned to ELA Standards) |  |  |  | $\mathbf{X}$ |  |
| Mathematics - Common Core State <br> Standards for Mathematics |  |  |  | $\mathbf{X}$ |  |
| Next Generation Science Standards |  |  | $\mathbf{X}$ |  |  |
| History-Social Science |  |  | $\mathbf{X}$ |  |  |

2. Rate the LEA's progress in making instructional materials that are aligned to the recently adopted academic standards and/or curriculum frameworks identified below available in all classrooms where the subject is taught.
Rating Scale (lowest to highest): 1 - Exploration and Research Phase; 2 Beginning Development; 3 - Initial Implementation; 4 - Full Implementation; 5 - Full Implementation and Sustainability

|  | 1 | 2 | 3 | 4 | 5 |
| :--- | :--- | :--- | :--- | :--- | :--- |
| ELA - Common Core State Standards for <br> ELA |  |  |  | $\mathbf{X}$ |  |
| ELD (Aligned to ELA Standards) |  |  |  | $\mathbf{X}$ |  |
| Mathematics - Common Core State <br> Standards for Mathematics |  |  |  | $\mathbf{X}$ |  |
| Next Generation Science Standards |  |  | $\mathbf{X}$ |  |  |
| History-Social Science |  |  | $\mathbf{X}$ |  |  |

3. Rate the LEA's progress in implementing policies or programs to support staff in identifying areas where they can improve in delivering instruction aligned to the recently adopted academic standards and/or curriculum frameworks identified below (e.g., collaborative time, focused classroom walkthroughs, teacher pairing).
Rating Scale (lowest to highest): 1 - Exploration and Research Phase; 2 Beginning Development; 3 - Initial Implementation; 4 - Full Implementation; 5 - Full Implementation and Sustainability

|  | 1 | 2 | 3 | 4 | 5 |
| :--- | :--- | :--- | :--- | :--- | :--- |
| ELA - Common Core State Standards for <br> ELA |  |  |  | $\mathbf{X}$ |  |
| ELD (Aligned to ELA Standards) |  |  |  | $\mathbf{X}$ |  |
| Mathematics - Common Core State <br> Standards for Mathematics |  |  |  | $\mathbf{X}$ |  |
| Next Generation Science Standards |  |  | $\mathbf{X}$ |  |  |
| History-Social Science |  |  | $\mathbf{X}$ |  |  |

## Other Adopted Academic Standards

4. Rate the LEA's progress implementing each of the following academic standards adopted by the state board for all students.
Rating Scale (lowest to highest): 1 - Exploration and Research Phase; 2 Beginning Development; 3 - Initial Implementation; 4 - Full Implementation; 5 - Full Implementation and Sustainability

|  | 1 | 2 | $\mathbf{3}$ | 4 | 5 |
| :--- | :--- | :--- | :--- | :--- | :--- |
| Career Technical Education |  |  | $\mathbf{X}$ |  |  |
| Health Education Content Standards |  |  | $\mathbf{X}$ |  |  |
| Physical Education Model Content <br> Standards |  |  | $\mathbf{X}$ |  |  |
| Visual and Performing Arts |  |  | $\mathbf{X}$ |  |  |
| World Language |  |  | $\mathbf{X}$ |  |  |

## Support for Teachers and Administrators

5. During the 2015-16 school year (including summer 2015), rate the LEA's success at engaging in the following activities with teachers and school administrators?
Rating Scale (lowest to highest): 1 - Exploration and Research Phase; 2 Beginning Development; 3 - Initial Implementation; 4 - Full Implementation; 5 - Full Implementation and Sustainability

|  | 1 | 2 | 3 | 4 | 5 |
| :--- | :--- | :--- | :--- | :--- | :--- |
| Identifying the professional learning needs <br> of groups of teachers or staff as a whole |  |  |  | $\mathbf{X}$ |  |
| Identifying the professional learning needs <br> of individual teachers |  |  |  | $\mathbf{X}$ |  |
| Providing support for teachers on the <br> standards they have not yet mastered |  |  |  | $\mathbf{X}$ |  |

## Optional Narrative

6. Provide any additional information in the text box provided in the Dashboard that the LEA believes is relevant to understanding its progress implementing the academic standards adopted by the state board. Local Indicator: Met

## Parent Engagement (Priority 3)

LEAs will provide a narrative summary of their progress toward (1) seeking input from parents/guardians in school and district decision making; and (2) promoting parental participation in programs.

The summary of progress must be based either on information collected through surveys of parents/guardians or other local measures. Under either option, the LEA briefly describes why it chose the selected measures, including whether the LEA expects that progress on the selected measure is related to goals it has established for other LCFF priorities in its Local Control and Accountability Plan (LCAP).

## OPTION 1: Survey

If the LEA administers a local survey to parents/guardians in at least one grade within each grade span that the LEA serves (e.g., K-5, 6-8, 9-12), the LEA will summarize the following in a text box provided in the Dashboard:
(1) the key findings from the survey related to seeking input from parents/guardians in school and district decision making;
(2) the key findings from the survey related to promoting parental participation in programs; and
(3) why the LEA chose the selected survey and whether the findings relate to the goals established for other LCFF priorities in the LCAP.

## Inspire Narrative:

An annual parent survey was created by staff and used to collect data from parents regarding their input into the school's decision making policies and parent participation. The school is an independent study charter school in which teachers and parents meet monthly or more to provide academic, social and emotional support to students. The survey found that over $95 \%$ agreed or strongly agreed they were receiving a good education, $89 \%$ agreed or strongly agreed their children felt safe and connected to the school, $95 \%$ agreed or strongly agreed with the amount of academic support they were given by the school, and 93\% agreed or strongly agreed communication and interactions with the teacher were effective, safe, and provided opportunities that were able to make connections with the real-world based on information learned in their classes. The survey demonstrated that students and families felt the school clearly explained expectations for learning in an independent environment (online or textbook based.) Students and families highlighted the opportunities to participate in decision making regarding events, social interaction and educational field trips. Even though the survey results were very positive, we are always striving to provide our students the best educational experience possible, as well as aligning goals based on our LCAP.

## Local Indicator: Met

## School Climate (Priority 6)

LEAs will provide a narrative summary of the local administration and analysis of a local climate survey that captures a valid measure of student perceptions of school safety and connectedness in at least one grade within the grade span (e.g., K-5, 6-8, 9-12) in a text box provided in the Dashboard. Specifically, LEAs will have an opportunity to include differences among student groups, and for surveys that provide an overall score, such as the California Healthy Kids Survey, report the overall score for all students and student groups. This summary may also include an analysis of a subset of specific items on a local survey that is particularly relevant to school safety and connectedness.

## Inspire Narrative:

A local climate survey was administered to solicit feedback regarding school safety and student connectedness. The climate survey was given to 5 th graders. The results from the survey indicated majority of the respondents agreed or strongly agreed that they felt connected to school, majority of the respondents also agreed or strongly agreed the students looked forward to school each day and their teacher was engaging, contacted with the family and provided academic support to the student. Students shared how they could connect with their teachers via phone, e-mail, online learning platform (blackboard, Zoom) or in-person, while having access to assistance as needed from Registrar, Executive Director, Principal or counselors. The students stated they felt connected to school through the free educational field trips, enrichment activities, and other social events offered through the school such as zoo days, school dances, field trips or park days.

## Local Indicator: Met

## Course Access (Priority 8)

Local educational agencies (LEAs) annually measure their progress in the extent to which students have access to, and are enrolled in, a broad course of study that includes the adopted courses of study...including the programs and services developed and provided to unduplicated students and individuals with exceptional needs

California Education Code (EC) 51210- Course of study for grades 1-6

- English • Mathematics - Social Sciences • Science - Visual and Performing Arts 。 Health $\circ$ Physical Education $\circ$ Other studies that may be prescribed by the governing board

California EC 51220(a)-(i) - Course of Study for grades 7-12

- English $\circ$ Social Sciences $\circ$ Foreign Language $\circ$ Physical Education $\circ$ Science 。 Mathematics $\circ$ Visual and Performing Arts $\circ$ Applied Arts $\circ$ Career Technical Education

Self-Reflection Tool (1):

- Identifying the local measures
- Summarizing Results
- Identifying Barriers
- Informing the Development of the LCAP

Identifying the local measures:

1. Briefly identify the locally selected measures or tools that the LEA is using to track the extent to which all students have access to, and are enrolled in, a broad course of study, based on grade spans, unduplicated student groups, and individuals with exceptional needs served.

- We are an Independent Study School and tracks all course access via the Master Agreement for TK-12 students. All TK-8th grade students are required to enroll in English, Mathematics, Social Studies, and Science per the charter petition. In addition, students are provided with enrichment funds to pursue their passion in visual and performing arts, health and physical education. The individual student enrichment funds track courses to ensure student is participating in a broad course of study. Students in 9th to 12th grade have an Individual Graduation Plan (IGP) to ensure students are enrolled in accurate courses for graduation which include UCOP a-g and CTE courses. The IGPs are reviewed annually by the student's teacher and counselor with student/parent. The high school students also receive instructional funds allowing them to pursue enrichment opportunities in a field of study.

Summarize the results:
2. Using the locally selected measures or tools, summarize the extent to which all students have access to, and are enrolled in, a broad course of study.

- All students have access to and are enrolled in the required courses per the charter petition. The charter petition requires students to be enrolled in English, Mathematics, Social Studies and Science. In addition, all students receive instructional funds to use towards enrichment activities and programs.

Identify the Barriers
3. Given the results of the tool or locally selected measures, identify the barriers preventing the LEA from providing access to a broad course of study for all students.

- We do not have any barriers in providing students access to board course of study. All students are enrolled in English Language Arts, Mathematics, Social Studies, and Science. We are an independent study school and work closely with families to ensure students have enrichment opportunities in physical education, visual and performing arts.

Informing the Development of the LCAP
4. In response to the results of the tool or locally selected measures, what revisions, decisions, or new actions will the LEA implement, or has the LEA implemented, to ensure access to a broad course of study for all students?

- We will continue to provide enrichment activities that develop content knowledge and academic success for all students.


## Local Indicator: Met

## INSPIRE CHARTER SCHOOL - NORTH

## ACKNOWLEDGEMENT RESOLUTIONS

The undersigned, on behalf of Inspire Charter School - North, a California nonprofit public benefit corporation (the "Company"), hereby certifies that the resolutions set forth below were adopted by the Board of Directors (the "Board") of the Company, in accordance with Section 5211 (a) of the California Nonprofit Corporation Law and the Bylaws of the Company, at a duly noticed meeting held on December 1, 2018 at _:0 _m., Pacific Time at , California. A quorum of the Board was present at the meeting.

## Sale of Additional Receivables

WHEREAS, the Company receives and owns and will receive and own from time to time certain receivables or payments due from the State of California, Sutter County, the Sutter County Office of Education, the Sutter County Superintendent of Schools, Winship-Robbins Elementary School District, the Special Education Local Plan Area ("SELPA"), and/or the United States federal government (in each case, the "Payor").

WHEREAS, the Company instructs the Payor, pursuant to the Payor's policies and procedures, as to the location and manner of payment of the Company's receivables.

WHEREAS, the Board previously authorized the sale of up to $\$ 24,000,000.00$ of gross receivables value and $\$ 20,000,000.00$ of initial purchase (face value) to Charter School Capital, Inc. ("CSC") and wishes to increase the amount authorized at this time;

RESOLVED: That the Board deems it to be in the best interests of the Company to authorize the Company to sell additional receivables and payments (the "Receivables") to CSC at a discount to face value in an amount not to exceed the lesser of $\$ 23,000,000.00$ of gross receivables value and $\$ 21,000,000.00$ of initial purchase (face value) for a total of (i) $\$ 47,000,000.00$ of gross receivables value and (ii) $\$ 41,000,000.00$ of initial purchase (face value).

RESOLVED FURTHER: That the Company is authorized and directed to sell the Receivables to CSC from time to time pursuant to one or more Receivables Purchase Agreements and related Terms Letters between the Company and CSC, substantially in the form reviewed by the Board, with such changes thereto consistent with these resolutions as an Authorized Officer of the Company shall approve, and including any amendments, supplements or modifications to the foregoing consistent with these resolutions as an Authorized Officer of the Company shall approve from time to time.

RESOLVED FURTHER: That each of Cathy Grebe, as Chief Financial Officer; Suzanne Nunnink, as Chief Executive Officer; and Dr. Herbert Nichols, as Executive Director (such persons and their duly elected and qualified successors, the "Authorized Officers") is authorized and directed to execute and deliver, on behalf of the Company, the Receivables Purchase Agreements, the Terms Letters, the Paying Agency Agreements and/or Account Control Agreements, and subject to the limitations set forth herein, such other agreements and other documents and instruments as may be necessary or desirable to effectuate the sale of Receivables contemplated hereby, including, without limitation, agreements or documents as may be necessary to facilitate the sale of Receivables by CSC to an affiliate or third party to finance its purchase of the Receivables, and further including, without limitation, such amendments, supplements or other modifications to any or all of the documents described in this paragraph and consistent with these resolutions as an Authorized Officer of the Company shall approve from time to time.

RESOLVED FURTHER: That the Board of the Company deems it to be in the best interests of the Company to instruct the Payor, in the form provided by CSC, to make the payment of all revenues of the Company administered and paid by the Payor in the manner described in the applicable Receivables Purchase Agreement, the Terms Letter, Paying Agency Agreement and/or Account Control Agreements.

RESOLVED FURTHER: That any two Authorized Officers will execute instructions to the Payor, in the form provided by CSC, directing the payment of all revenues of the Company in the manner described in the Receivables Purchase Agreement, the Terms Letter, the Paying Agency Agreement and/or Account Control Agreements.

RESOLVED FURTHER: That the instructions described in the immediately preceding paragraph will not be altered in any manner nor any other instructions substituted in their place without the prior written approval of the two Authorized Officers and without the express written consent of CSC and that the Payor is to disregard any change in disbursement instructions that are not counter-signed by such two Authorized Officers and CSC.

RESOLVED FURTHER: That the Authorized Officers are, and each of them is, hereby authorized and directed, on behalf and in the name of the Company and subject to the limitations set forth herein, to make all such arrangements, to do and perform all such acts and things, and to execute and deliver all such instruments, certificates and other documents as he or she may deem necessary or appropriate in order to effectuate fully the purpose of each and all of the foregoing resolutions and the transactions contemplated thereby (hereby ratifying and confirming any and all actions taken heretofore and hereafter by such officers to accomplish such purposes).

The foregoing resolutions were passed by a vote of the Board of Directors and adopted at the meeting of the Board of Directors of the Company on the date referred to above, by the following vote:

Ayes:

Nays:


#### Abstract

Absent: $\qquad$


Abstain: $\qquad$

The undersigned certifies further that the foregoing resolutions have not been modified, amended or rescinded and are in full force and effect as of the date hereof.

## INSPIRE CHARTER SCHOOL - NORTH

By:
Name:
Title:
Date: , 2018

## CHARTER SCHOOL

## INTERIM FINANCIAL REPORT - ALTERNATIVE FORM

## First Interim Report Certification

## Charter School Name: Inspire Charter School -

(continued) North
CDS \#: 51-71456-0133934
Charter Approving Entity: Winship-Robbins
County: Alameda
Charter \#: 1801
Fiscal Year: $\overline{\text { 2018/19 }}$

To the entity that approved the charter school:
( $x$ ) 2018/19 CHARTER SCHOOL FIRST INTERIM FINANCIAL REPORT -- ALTERNATIVE FORM: This report has been approved, and is hereby filed by the charter school pursuant to Education Code Section 47604.33.

Signed:
Date: $\qquad$
Charter School Official
(Original signature required)

## Print

Name: Herbert Nichols
Title: Executive Director

To the County Superintendent of Schools:
( $\quad$ _ ) 2018/19 CHARTER SCHOOL FIRST INTERIM FINANCIAL REPORT -- ALTERNATIVE FORM: This report is hereby filed with the County Superintendent pursuant to Education Code Section 47604.33.

Signed:
Date: $\qquad$
Authorized Representative of
Charter Approving Entity
(Original signature required)
Print
Name: $\qquad$ Title: $\qquad$

For additional information on the First Interim Report, please contact:

| For Approving Entity: |  |
| :--- | :--- |
|  | For Charter School: |
| Name |  |
|  |  |
| Spencer Styles |  |
| Title |  |
| Phome |  |
|  |  |
| Charter Impact, Inc. |  |
| E-mail |  |

This report has been verified for mathematical accuracy by the County Superintendent of Schools, pursuant to Education Code Section 47604.33.

```
Charter School Name: Inspire Charter School -
    (continued) North
    CDS #: 51-71456-0133934
Charter Approving Entity:Winship-Robbins
    County:}\mathrm{ Alameda
    Charter #: }180
    Fiscal Year: 2018/19
```

This charter school uses the following basis of accounting
x Accrual Basis (Applicable Capital Assets / Interest on Long-Term Debt / Long-Term Liabilities objects are 6900, 7438, 9400-9499, and 9660-9669)
$\square$ Modified Accrual Basis (Applicable Capital Outlay / Debt Service objects are 6100-6170, 6200-6500, 7438, and 7439


## INTERIM FINANCIAL REPORT - ALTERNATIVE FORM

First Interim Report - Detail

```
Charter School Name: Inspire Charter School -
    (continued)
    CDS #: 51-71456-0133934
Tarter Approving Entity: Winship-Robbins
    County:
    Charter #: }180
    Fiscal Year: 2018/19
```

This charter school uses the following basis of accounting
x Accrual Basis (Applicable Capital Assets / Interest on Long-Term Debt / Long-Term Liabilities objects are 6900, 7438, 9400-9499, and 9660-9669)
$\square$ Modified Accrual Basis (Applicable Capital Outlay / Debt Service objects are 6100-6170, 6200-6500, 7438, and 7439)

| Description | Object Code | Adopted Budget - July 1 |  |  | Actuals thru 10/31 |  |  | 1st Interim Budget |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Unrestricted | Restricted | Total | Unrestricted | Restricted | Total | Unrestricted | Restricted | Total |
|  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |
| 6. Capital Outlay (Objects 6100-6170, $6200-6500$ for modified accrual basis only) <br> Land and Land Improvements <br> Buildings and Improvements of Buildings <br> Books and Media for New School Libraries or Major <br> Expansion of School Libraries <br> Equipment <br> Equipment Replacement <br> Depreciation Expense (for accrual basis only) <br> Total, Capital Outlay | 6100-6170 | - | - | - | - | - | - | - | - | - |
|  | 6200 | - | - | - | - | - | - | - | - | - |
|  |  |  |  |  |  |  |  |  |  |  |
|  | 6300 | - | - |  | - | - | - | - | - | - |
|  | 6400 | - | - | - | - | - | - | - | - | - |
|  | 6500 |  | - |  |  | - |  | - | - |  |
|  | 6900 | 15,592.00 | - | 15,592.00 | 5,197.20 | - | 5,197.20 | 15,591.60 | - | 15,591.60 |
|  |  | 15,592.00 | - | 15,592.00 | 5,197.20 | - | 5,197.20 | 15,591.60 | - | 15,591.60 |
| 7. Other Outgo |  |  |  |  |  |  |  |  |  |  |
| 7. Other Outgo Tuition to Other Schools | 7110-7143 |  | - |  |  | - |  |  | - |  |
| Transfers of Pass-through Revenues to Other LEAs | 7211-7213 | - | - | - | - | - | - | - | - | - |
| Transfers of Apportionments to Other LEAs - Spec. Ed. Transfers of Apportionments to Other LEAs - All Other | 7221-7223SE | - | - | - | - | - | - | - | - | - |
|  | 7221-7223AO | - | - | - |  | - | - | - | - |  |
| All Other Transfers | 7281-7299 | - | - | - | - | - | - | - | - | - |
| Transfers of Indirect Costs | 7300-7399 | - | - | - | - | - | - | - | - | - |
| Debt Service: |  |  |  |  |  |  |  |  |  |  |
| Interest | 7438 | 1,088,966.00 |  | 1,088,966.00 | 467,455.00 |  | 467,455.00 | 1,461,184.12 |  | 1,461,184.12 |
| Principal (for modified accrual basis only)Total, Other Outgo | 7439 |  |  | - |  |  | - |  |  | - |
|  |  | 1,088,966.00 | - | 1,088,966.00 | 467,455.00 | - | 467,455.00 | 1,461,184.12 | - | 1,461,184.12 |
|  |  |  |  |  |  |  |  |  |  |  |
| 8. TOTAL EXPENDITURES |  | 20,646,644.40 | 1,613,190.60 | 22,259,835.00 | 6,023,513.13 | 229,856.00 | 6,253,369.13 | 22,752,355.97 | 1,865,705.18 | 24,618,061.15 |
| C. EXCESS (DEFICIENCY) OF REVENUES OVER EXPEND. BEFORE OTHER FINANCING SOURCES AND USES (A5-B8) |  |  |  |  |  |  |  |  |  |  |
|  |  | 1,080,880.00 | - | 1,080,880.00 | (3,189,374.13) | - | (3,189,374.13) | 1,959,317.67 | 0.00 | 1,959,317.67 |
| D. OTHER FINANCING SOURCES / USES |  |  |  |  |  |  |  |  |  |  |
| 1. Other Sources | 8930-8979 | - | - | - | - | - | - | - | - | - |
| 2. Less: Other Uses | 7630-7699 | - | - | - | - | - | - | - | - | - |
| 3. Contributions Between Unrestricted and Restricted Accounts (must net to zero) |  |  |  |  |  |  |  |  |  |  |
|  | 8980-8999 | - | - | - | - | - | - | - | - | - |
| 4. TOTAL OTHER FINANCING SOURCES / USES |  |  |  |  |  |  |  |  |  |  |
|  |  | - | - | - | - | - | - | - | - | - |
|  |  |  |  |  |  |  |  |  |  |  |
| E. NET INCREASE (DECREASE) IN FUND BALANCE (C + D4) |  | 1,080,880.00 | - | 1,080,880.00 | (3,189,374.13) | - | (3,189,374.13) | 1,959,317.67 | 0.00 | 1,959,317.67 |
|  |  |  |  |  |  |  |  |  |  |  |
| F. FUND BALANCE, RESERVES |  |  |  |  |  |  |  |  |  |  |
| 1. Beginning Fund Balance |  |  |  |  |  |  |  |  |  |  |
| a. As of July 1 | 9791 | (1,763,584.48) | - | (1,763,584.48) | (1,763,584.48) | - | (1,763,584.48) | (1,763,584.48) | - | (1,763,584.48) |
| b. Adjustments to Beginning Balancec. Adjusted Beginning Balance | 9793, 9795 |  |  |  |  |  |  |  | - |  |
|  |  | (1,763,584.48) | - | (1,763,584.48) | (1,763,584.48) | - | (1,763,584.48) | (1,763,584.48) | - | (1,763,584.48) |
| c. Adjusted Beginning Balance <br> 2. Ending Fund Balance, June 30 ( $\mathrm{E}+$ F.1.c.) |  | (682,704.48) | - | (682,704.48) | (4,952,958.61) | - | (4,952,958.61) | 195,733.19 | 0.00 | 195,733.19 |
| Components of Ending Fund Balance : |  |  |  |  |  |  |  |  |  |  |
| a. Nonspendable |  |  |  |  |  |  |  |  |  |  |
| Revolving Cash (equals object 9130) | 9711 | - | - | - | - | - | - | - | - | - |
| Stores (equals object 9320) | 9712 | - | - | - | - | - | - | - | - | - |
| Prepaid Expenditures (equals object 9330) | 9713 | - | - | - | - | - | - | - | - | - |
| A All Others | 9719 | - |  | - | - | - | - | - | - | - |
| b Restricted | 9740 |  | - | - |  | - | - |  | 0.00 | 0.00 |
|  |  |  |  |  |  |  |  |  |  |  |
| Stabilization ArrangementsOther Commitments | 9750 | - | - | - | - | - | - | - | - | - |
|  | 9760 | - | - | - | - | - | - | - | - | - |
| d. Assigned |  |  |  |  |  |  |  |  |  |  |
| e Uner Assignments | 9780 | - | - | - | - | - | - | - | - | - |
|  |  |  |  |  |  |  |  |  |  |  |
| Reserve for Economic UncertainitiesUnassigned/Unappropriated Amount | 9789 | 1,112,991.75 | - | 1,112,991.75 | 312,668.46 | - | 312,668.46 | 1,230,903.06 | - | 1,230,903.06 |
|  | 9790 | (1,795,696.23) | - | (1,795,696.23) | (5,265,627.07) |  | $(5,265,627.07)$ | $(1,035,169.87)$ |  | $(1,035,169.87)$ |

## CHARTER SCHOOL

## INTERIM FINANCIAL REPORT - ALTERNATIVE FORM

## First Interim Report - Summary

Charter School Name: Inspire Charter School -
(continued) North
CDS \#: 51-71456-0133934
Charter Approving Entity: Winship-Robbins
County: Alameda
Charter \#: 1801
Fiscal Year: 2018/19


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$$ Page 4 of 9

## CHARTER SCHOOL

INTERIM FINANCIAL REPORT - ALTERNATIVE FORM

## First Interim Report - Summary

Charter School Name: Inspire Charter School -
(continued) North
CDS \#: 51-71456-0133934
Charter Approving Entity: Winship-Robbins
County: Alameda
Charter \#: 1801
Fiscal Year: 2018/19

| Description | Object Code | 7/1 Adopted <br> Budget (X) | Actuals thru10/31 (Y) | 1st Interim <br> Budget (Z) | 1st Interim vs. Adopted Budget Increase, (Decrease) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | \$ Difference <br> (Z) vs. (X) | \% Change (Z) vs. (X) |
| 4. Books and Supplies |  |  |  |  |  |  |
| Approved Textbooks and Core Curricula Materials | 4100 | 182,318.00 | (3,924.71) | 203,829.20 | 21,511.20 | 11.80\% |
| Books and Other Reference Materials | 4200 | 585,029.00 | 143,672.55 | 672,653.10 | 87,624.10 | 14.98\% |
| Materials and Supplies | 4300 | 2,076,313.00 | 977,153.97 | 2,450,537.13 | 374,224.13 | 18.02\% |
| Noncapitalized Equipment | 4400 | 463,013.00 | 159,705.64 | 503,430.35 | 40,417.35 | 8.73\% |
| Food | 4700 | - | - | - | - |  |
| Total, Books and Supplies |  | 3,306,673.00 | 1,276,607.45 | 3,830,449.78 | 523,776.78 | 15.84\% |
| 5. Services and Other Operating Expenditures |  |  |  |  |  |  |
| Subagreements for Services | 5100 | 5,630,543.00 | 1,057,427.61 | 6,713,417.72 | 1,082,874.72 | 19.23\% |
| Travel and Conferences | 5200 | 148,600.00 | 71,408.18 | 170,474.85 | 21,874.85 | 14.72\% |
| Dues and Memberships | 5300 | 10,600.00 | 6,681.68 | 13,748.35 | 3,148.35 | 29.70\% |
| Insurance | 5400 | 33,400.00 | 23,237.83 | 45,904.50 | 12,504.50 | 37.44\% |
| Operations and Housekeeping Services | 5500 | 408,759.00 | 213,088.48 | 594,701.81 | 185,942.81 | 45.49\% |
| Rentals, Leases, Repairs, and Noncap. Improvements | 5600 | 157,869.00 | 201,011.61 | 261,790.65 | 103,921.65 | 65.83\% |
| Transfers of Direct Costs | 5700-5799 | - | - |  |  |  |
| Professional/Consulting Services and Operating Expend. | 5800 | 1,529,824.00 | 125,868.94 | 1,719,573.26 | 189,749.26 | 12.40\% |
| Communications | 5900 | 23,100.00 | 187.11 | 17,587.11 | $(5,512.89)$ | -23.87\% |
| Total, Services and Other Operating Expenditures |  | 7,942,695.00 | 1,698,911.44 | 9,537,198.25 | 1,594,503.25 | 20.08\% |
| 6. Capital Outlay (Objects 6100-6170, 6200-6500 modified accrual basis only) |  |  |  |  |  |  |
| Land and Land Improvements | 6100-6170 | - | - | - | - |  |
| Buildings and Improvements of Buildings | 6200 | - | - | - | - |  |
| Books and Media for New School Libraries or Major |  |  |  |  |  |  |
| Expansion of School Libraries | 6300 | - | - | - | - |  |
| Equipment | 6400 | - | - | - | - |  |
| Equipment Replacement | 6500 | - | - | - | - |  |
| Depreciation Expense (for accrual basis only) | 6900 | 15,592.00 | 5,197.20 | 15,591.60 | (0.40) | 0.00\% |
| Total, Capital Outlay |  | 15,592.00 | 5,197.20 | 15,591.60 | (0.40) | 0.00\% |
| 7. Other Outgo |  |  |  |  |  |  |
| Tuition to Other Schools | 7110-7143 | - | - | - | - |  |
| Transfers of Pass-through Revenues to Other LEAs | 7211-7213 | - | - | - | - |  |
| Transfers of Apportionments to Other LEAs - Spec. Ed. | 7221-7223SE | - | - | - | - |  |
| Transfers of Apportionments to Other LEAs - All Other | 7221-7223AO | - | - | - | - |  |
| All Other Transfers | 7281-7299 | - | - | - | - |  |
| Transfers of Indirect Costs | 7300-7399 | - | - | - | - |  |
| Debt Service: |  |  |  |  |  |  |
| Interest | 7438 | 1,088,966.00 | 467,455.00 | 1,461,184.12 | 372,218.12 | 34.18\% |
| Principal (for modified accrual basis only) | 7439 | - | - | - | - |  |
| Total, Other Outgo |  | 1,088,966.00 | 467,455.00 | 1,461,184.12 | 372,218.12 | 34.18\% |
|  |  |  |  |  |  |  |
| 8. TOTAL EXPENDITURES |  | 22,259,835.00 | 6,253,369.13 | 24,618,061.15 | 2,358,226.15 | 10.59\% |
| C. EXCESS (DEFICIENCY) OF REVENUES OVER EXPEND. |  |  |  |  |  |  |
| BEFORE OTHER FINANCING SOURCES AND USES (A5-B8) |  | 1,080,880.00 | (3,189,374.13) | 1,959,317.67 | 878,437.67 | 81.27\% |

## CHARTER SCHOOL

INTERIM FINANCIAL REPORT - ALTERNATIVE FORM

## First Interim Report - Summary

Charter School Name: Inspire Charter School -
(continued) North
CDS \#: 51-71456-0133934
Charter Approving Entity: Winship-Robbins
County: Alameda
Charter \#: 1801
Fiscal Year: 2018/19

|  |  |  |  |  | 1st Interim vs. Increase, | opted Budget crease) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Description | Object Code | 7/1 Adopted Budget (X) | Actuals thru 10/31 (Y) | 1st Interim Budget (Z) | \$ Difference <br> (Z) vs. (X) | \% Change <br> (Z) vs. (X) |
| D. OTHER FINANCING SOURCES / USES |  |  |  |  |  |  |
| 1. Other Sources | 8930-8979 | - | - | - | - |  |
| 2. Less: Other Uses <br> 3. Contributions Between Unrestricted and Restricted Accounts (must net to zero) | 7630-7699 | - | - | - | - |  |
|  |  |  |  |  |  |  |
|  | 8980-8999 | - | - | - | - |  |
| 4. TOTAL OTHER FINANCING SOURCES / USES |  |  |  |  |  |  |
|  |  | - | - | - | - |  |
|  |  |  |  |  |  |  |
| E. NET INCREASE (DECREASE) IN FUND BALANCE (C + D4) |  | 1,080,880.00 | (3,189,374.13) | 1,959,317.67 | 878,437.67 | 81.27\% |
| F. FUND BALANCE, RESERVES |  |  |  |  |  |  |
| 1. Beginning Fund Balance <br> a. As of July 1 | 9791 | (1,763,584.48) | (1,763,584.48) | (1,763,584.48) | - | 0.00\% |
| b. Adjustments/Restatements | 9793, 9795 | - | - | - | - |  |
| 2. Ending Fund Balance, June 30 ( $\mathrm{E}+$ F.1.c.) |  | (1,763,584.48) | (1,763,584.48) | (1,763,584.48) |  |  |
|  |  | (682,704.48) | (4,952,958.61) | 195,733.19 |  |  |
|  |  |  |  |  |  |  |
| a. Nonspendable |  |  |  |  |  |  |
| Revolving Cash (equals object 9130) | 9711 | - | - | - | - |  |
| Stores (equals object 9320) | 9712 | - | - | - | - |  |
| Prepaid Expenditures (equals object 9330)All Others | 9713 | - | - | - | - |  |
|  | 9719 | - | - | - | - |  |
| b. Restricted | 9740 | - | - | 0.00 | 0.00 | New |
| c Committed |  |  |  |  |  |  |
| Stabilization Arrangements | 9750 | - | - | - | - |  |
| Other Commitments <br> d Assigned |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
| Other Assignments ${ }^{\text {a }}$ |  |  |  |  |  |  |
| e. Unassigned/Unappropriated Reserve for Economic Uncertainties |  |  |  |  |  |  |
|  | 9789 | 1,112,991.75 | 312,668.46 | 1,230,903.06 | 117,911.31 | 10.59\% |
|  | 9790 | (1,795,696.23) | (5,265,627.07) | $(1,035,169.87)$ | 760,526.36 | -42.35\% |

CHARTER SCHOOL

## MULTI-YEAR PROJECTION - ALTERNATIVE FORM

First Interim Report - MYP

Charter School Name: Inspire Charter School -

> (continued) North
> CDS \#: 51-71456-0133934

Charter Approving Entity: Winship-Robbins
County: Alameda
Charter \#: 1801
Fiscal Year: 2018/19

This charter school uses the following basis of accounting:
$\mathbf{x}$ Accrual Basis (Applicable Capital Assets / Interest on Long-Term Debt / Long-Term Liabilities objects are 6900, 7438, 9400-9499, and 9660-9669)
Modified Accrual Basis (Applicable Capital Outlay / Debt Service objects are 6100-6170, 6200-6500, 7438, and 7439)

| Description | Object Code | FY 2018/19 |  |  | Totals for2019/20 | Totals for2020/21 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Unrestricted | Restricted | Total |  |  |
| A. REVENUES |  |  |  |  |  |  |
| 1. LCFF Sources |  |  |  |  |  |  |
| State Aid - Current Year | 8011 | 22,392,052.94 | 0.00 | 22,392,052.94 | 22,986,620.18 | 23,664,005.45 |
| Education Protection Account State Aid - Current Year | 8012 | 544,096.06 | 0.00 | 544,096.06 | 544,096.00 | 544,096.00 |
| State Aid - Prior Years | 8019 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Transfers of Charter Schools in Lieu of Property Taxes | 8096 | 1,041,862.23 | 0.00 | 1,041,862.23 | 1,041,862.23 | 1,041,862.23 |
| Other LCFF Transfers | 8091, 8097 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total, LCFF Sources |  | 23,978,011.23 | 0.00 | 23,978,011.23 | 24,572,578.41 | 25,249,963.67 |
| 2. Federal Revenues |  |  |  |  |  |  |
| Every Student Succeeds Act (Title I - V) | 8290 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Special Education - Federal | 8181, 8182 | 0.00 | 340,060.00 | 340,060.00 | 340,060.00 | 340,060.00 |
| Child Nutrition - Federal | 8220 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Donated Food Commodities | 8221 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Other Federal Revenues | 8110, 8260-8299 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total, Federal Revenues |  | 0.00 | 340,060.00 | 340,060.00 | 340,060.00 | 340,060.00 |
| 3. Other State Revenues |  |  |  |  |  |  |
| Special Education - State | StateRevSE | 0.00 | 1,420,090.56 | 1,420,090.56 | 1,420,090.56 | 1,420,090.56 |
| All Other State Revenues | StateRevAO | 733,662.41 | 105,554.62 | 839,217.03 | 582,979.43 | 582,979.43 |
| Total, Other State Revenues |  | 733,662.41 | 1,525,645.18 | 2,259,307.59 | 2,003,069.99 | 2,003,069.99 |
| 4. Other Local Revenues All Other Local Revenues | LocalRevAO | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total, Local Revenues |  | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
|  |  |  |  |  |  |  |
| 5. TOTAL REVENUES |  | 24,711,673.64 | 1,865,705.18 | 26,577,378.82 | 26,915,708.40 | 27,593,093.66 |
| B. EXPENDITURES |  |  |  |  |  |  |
| 1. Certificated Salaries |  |  |  |  |  |  |
| Certificated Teachers' Salaries | 1100 | 6,134,355.39 | 481,152.70 | 6,615,508.09 | 7,179,618.54 | 7,753,988.03 |
| Certificated Pupil Support Salaries | 1200 | 3,000.00 | 0.00 | 3,000.00 | - | 0.00 |
| Certificated Supervisors' and Administrators' Salaries | 1300 | 574,783.41 | 0.00 | 574,783.41 | 637,416.09 | 688,409.37 |
| Other Certificated Salaries | 1900 | 0.00 | 0.00 | 0.00 | - | 0.00 |
| Total, Certificated Salaries |  | 6,712,138.80 | 481,152.70 | 7,193,291.50 | 7,817,034.63 | 8,442,397.40 |
| 2. Non-certificated Salaries |  |  |  |  |  |  |
| Non-certificated Instructional Aides' Salaries | 2100 | 383,802.71 | 0.00 | 383,802.71 | 433,474.16 | 468,152.09 |
| Non-certificated Support Salaries | 2200 | 0.00 | 0.00 | 0.00 | 0.00 |  |
| Non-certificated Supervisors' and Administrators' Sal. | 2300 | 0.00 | 0.00 | 0.00 | 0.00 |  |
| Clerical and Office Salaries | 2400 | 0.00 | 0.00 | 0.00 | 0.00 |  |
| Other Non-certificated Salaries | 2900 | 0.00 | 0.00 | 0.00 | 0.00 |  |
| Total, Non-certificated Salaries |  | 383,802.71 | 0.00 | 383,802.71 | 433,474.16 | 468,152.09 |

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## CHARTER SCHOOL

## MULTI-YEAR PROJECTION - ALTERNATIVE FORM

First Interim Report - MYP

Charter School Name: Inspire Charter School -
(continued) North
CDS \#: 51-71456-0133934
Charter Approving Entity: Winship-Robbins
County: Alameda
Charter \#: 1801
Fiscal Year: 2018/19

| Description | Object Code | FY 2018/19 |  |  | Totals for2019/20 | Totals for2020/21 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Unrestricted | Restricted | Total |  |  |
| 3. Employee Benefits <br> STRS <br> PERS <br> OASDI / Medicare / Alternative <br> Health and Welfare Benefits <br> Unemployment Insurance <br> Workers' Compensation Insurance <br> OPEB, Allocated <br> OPEB, Active Employees <br> Other Employee Benefits <br> Total, Employee Benefits |  |  |  |  |  |  |
|  | 3101-3102 | 1,091,689.75 | 78,256.65 | 1,169,946.40 | 1,417,228.38 | 1,612,497.90 |
|  | 3201-3202 | 0.00 | 0.00 | 0.00 |  | 0.00 |
|  | 3301-3302 | 127,265.96 | 6,968.44 | 134,234.40 | 146,507.77 | 158,228.40 |
|  | 3401-3402 | 659,309.20 | 44,705.61 | 704,014.81 | 866,866.44 | 936,215.76 |
|  | 3501-3502 | 59,099.94 | 4,007.38 | 63,107.32 | 62,243.79 | 62,376.84 |
|  | 3601-3602 | 92,001.91 | 6,238.35 | 98,240.26 | 115,507.12 | 124,747.69 |
|  | 3701-3702 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
|  | 3751-3752 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
|  | 3901-3902 | 27,000.00 | 0.00 | 27,000.00 | 29,399.63 | 31,751.60 |
|  |  | 2,056,366.76 | 140,176.43 | 2,196,543.19 | 2,637,753.13 | 2,925,818.19 |
| 4. Books and Supplies |  |  |  |  |  |  |
| Approved Textbooks and Core Curricula Materials | 4100 | 203,829.20 | 0.00 | 203,829.20 | 240,189.80 | 244,993.59 |
| Books and Other Reference Materials | 4200 | 672,653.10 | 0.00 | 672,653.10 | 686,106.17 | 699,828.29 |
| Materials and Supplies | 4300 | 2,344,982.51 | 105,554.62 | 2,450,537.13 | 2,499,547.87 | 2,549,538.83 |
| Noncapitalized Equipment | 4400 | 503,430.35 | 0.00 | 503,430.35 | 126,680.00 | 138,830.00 |
| Food | 4700 | 0.00 | 0.00 | 0.00 |  |  |
| Total, Books and Supplies |  | 3,724,895.16 | 105,554.62 | 3,830,449.78 | 3,552,523.84 | 3,633,190.72 |
| 5. Services and Other Operating Expenditures |  |  |  |  |  |  |
| Travel and Conferences | 5200 | 170,474.85 | 0.00 | 170,474.85 | 173,884.34 | 177,362.03 |
| Dues and Memberships | 5300 | 13,748.35 | 0.00 | 13,748.35 | 14,023.31 | 14,303.78 |
| Insurance | 5400 | 45,904.50 | 0.00 | 45,904.50 | 46,822.59 | 47,759.04 |
| Operations and Housekeeping Services | 5500 | 594,701.81 | 0.00 | 594,701.81 | 606,595.85 | 618,727.77 |
| Rentals, Leases, Repairs, and Noncap. Improvements | 5600 | 261,790.65 | 0.00 | 261,790.65 | 267,026.46 | 272,366.99 |
| Transfers of Direct Costs | 5700-5799 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Professional/Consulting Services and Operating Expend. | 5800 | 1,719,573.26 | 0.00 | 1,719,573.26 | 1,757,414.95 | 1,798,141.24 |
| Communications | 5900 | 17,587.11 | 0.00 | 17,587.11 | 17,938.85 | 18,297.63 |
| Total, Services and Other Operating Expenditures |  | 8,398,376.82 | 1,138,821.43 | 9,537,198.25 | 9,731,392.42 | 9,931,598.28 |
| 6. Capital Outlay (Obj. 6100-6170, 6200-6500 for mod. accr. basis only) |  |  |  |  |  |  |
| Buildings and Improvements of Buildings | 6200 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Books and Media for New School Libraries or Major Expansion of School Libraries | 6300 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Equipment | 6400 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Equipment Replacement | 6500 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Depreciation Expense (for accrual basis only) | 6900 | 15,591.60 | 0.00 | 15,591.60 | 15,903.43 | 16,221.50 |
| Total, Capital Outlay |  | 15,591.60 | 0.00 | 15,591.60 | 15,903.43 | 16,221.50 |
| 7. Other Outgo |  |  |  |  |  |  |
| Tuition to Other Schools | 7110-7143 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Transfers of Pass-through Revenues to Other LEAs | 7211-7213 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Transfers of Apportionments to Other LEAs - Spec. Ed. | 7221-7223SE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Transfers of Apportionments to Other LEAs - All Other | 7221-7223AO | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| All Other Transfers | 7280-7299 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Transfers of Indirect Costs | 7300-7399 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Debt Service: |  |  |  |  |  |  |
| Interest | 7438 | 1,461,184.12 | 0.00 | 1,461,184.12 | 0.00 | 0.00 |
| Principal (for modified accrual basis only) | 7439 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total, Other Outgo |  | 1,461,184.12 | 0.00 | 1,461,184.12 | 0.00 | 0.00 |
|  |  |  |  |  |  |  |
| 8. TOTAL EXPENDITURES |  | 22,752,355.97 | 1,865,705.18 | 24,618,061.15 | 24,188,081.61 | 25,417,378.18 |
| C. EXCESS (DEFICIENCY) OF REVENUES OVER EXPEND. BEFORE OTHER FINANCING SOURCES AND USES (A5-B8) |  | 1,959,317.67 | 0.00 | 1,959,317.67 | 2,727,626.79 | 2,175,715.49 |

## CHARTER SCHOOL

## MULTI-YEAR PROJECTION - ALTERNATIVE FORM

First Interim Report - MYP

Charter School Name: Inspire Charter School -
(continued) North
CDS \#: 51-71456-0133934
Charter Approving Entity: Winship-Robbins
County: Alameda
Charter \#: 1801
Fiscal Year: 2018/19

| Description | Object Code | FY 2018/19 |  |  | Totals for2019/20 | Totals for2020/21 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Unrestricted | Restricted | Total |  |  |
| D. OTHER FINANCING SOURCES / USES |  |  |  |  |  |  |
| 1. Other Sources | 8930-8979 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 2. Less: Other Uses | 7630-7699 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 3. Contributions Between Unrestricted and Restricted Accounts (must net to zero) | 8980-8999 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
|  |  |  |  |  |  |  |
| 4. TOTAL OTHER FINANCING SOURCES / USES |  | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
|  |  |  |  |  |  |  |
| E. NET INCREASE (DECREASE) IN FUND BALANCE (C + D4) |  | 1,959,317.67 | 0.00 | 1,959,317.67 | 2,727,626.79 | 2,175,715.49 |
| F. FUND BALANCE, RESERVES <br> 1. Beginning Fund Balance |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
| a. As of July 1 | 9791 | $(1,763,584.48)$ | 0.00 | (1,763,584.48) | 195,733.19 | 2,923,359.98 |
| b. Adjustments/Restatements | 9793, 9795 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| c. Adjusted Beginning Balance |  | (1,763,584.48) | 0.00 | (1,763,584.48) | 195,733.19 | 2,923,359.98 |
| 2. Ending Fund Balance, June 30 ( $E+$ F.1.c.) |  | 195,733.19 | 0.00 | 195,733.19 | 2,923,359.98 | 5,099,075.47 |
| Components of Ending Fund Balance: |  |  |  |  |  |  |
|  |  |  |  |  | a. Nonspendable |  |
| Revolving Cash (equals object 9130) | 9711 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Stores (equals object 9320) | 9712 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Prepaid Expenditures (equals object 9330) | 9713 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| All Others | 9719 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| b. Restricted | 9740 |  | 0.00 | 0.00 | 0.00 | 0.00 |
| c. Committed |  |  |  |  |  |  |
| Stabilization Arrangements | 9750 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Other Commitments | 9760 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| d Assigned |  |  |  |  |  |  |
| Other Assignments | 9780 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| e. Unassigned/Unappropriated |  |  |  |  |  |  |
| Reserve for Economic Uncertainties | 9789 | 1,230,903.06 | 0.00 | 1,230,903.06 | 0.00 | 0.00 |
| Unassigned/Unappropriated Amount | 9790 | $(1,035,169.87)$ | 0.00 | $(1,035,169.87)$ | 2,923,359.98 | 5,099,075.47 |

Inspire Charter School - North

| P2 of 2720.48 | July | August | September | October | November | December | January | February | March | April | May | June | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| State Aid - Revenue Limit | 1,998,168 | 1,998,168 | 1,998,168 | 1,998,168 | 1,998,168 | 1,998,168 | 1,998,168 | 1,998,168 | 1,998,168 | 1,998,168 | 1,998,168 | 1,998,168 | 23,978,011 |
| Federal Revenue | 28,338 | 28,338 | 28,338 | 28,338 | 28,338 | 28,338 | 28,338 | 28,338 | 28,338 | 28,338 | 28,338 | 28,338 | 340,060 |
| Other State Revenue | 188,276 | 188,276 | 188,276 | 188,276 | 188,276 | 188,276 | 188,276 | 188,276 | 188,276 | 188,276 | 188,276 | 188,276 | 2,259,308 |
| Total Revenue: | 2,214,782 | 2,214,782 | 2,214,782 | 2,214,782 | 2,214,782 | 2,214,782 | 2,214,782 | 2,214,782 | 2,214,782 | 2,214,782 | 2,214,782 | 2,214,782 | 26,577,379 |
| Actual/Expected | Actual | Actual | Actual | Actual | Expected | Expected | Expected | Expected | Expected | Expected | Expected | Expected | Expected |
| Certificated Salaries | 381,693 | 482,885 | 615,820 | 627,577 | 635,665 | 635,665 | 635,665 | 635,665 | 635,665 | 635,665 | 635,665 | 635,665 | 7,193,291 |
| Classified Salaries | 21,298 | 29,027 | 31,362 | 34,539 | 33,447 | 33,447 | 33,447 | 33,447 | 33,447 | 33,447 | 33,447 | 33,447 | 383,803 |
| Benefits | 119,556 | 121,960 | 186,836 | 152,645 | 201,943 | 201,943 | 201,943 | 201,943 | 201,943 | 201,943 | 201,943 | 201,943 | 2,196,543 |
| Books and Supplies | 189,330 | 357,625 | 314,407 | 415,245 | 319,230 | 319,230 | 319,230 | 319,230 | 319,230 | 319,230 | 319,230 | 319,230 | 3,830,450 |
| Subagreement Services | 143,362 | 154,357 | 258,222 | 501,486 | 706,999 | 706,999 | 706,999 | 706,999 | 706,999 | 706,999 | 706,999 | 706,999 | 6,713,418 |
| Professional/Consulting Services | 11,301 | 28,007 | 38,932 | 47,629 | 199,213 | 199,213 | 199,213 | 199,213 | 199,213 | 199,213 | 199,213 | 199,213 | 1,719,573 |
| Facilities, Repairs and Other Leases | 71,840 | 38,858 | 47,363 | 42,951 | 7,597 | 7,597 | 7,597 | 7,597 | 7,597 | 7,597 | 7,597 | 7,597 | 261,791 |
| Operations and Housekeeping | 56,644 | 99,806 | 68,026 | 90,127 | 65,977 | 65,977 | 65,977 | 65,977 | 65,977 | 65,977 | 65,977 | 65,977 | 842,417 |
| Depreciation | 1,299 | 1,299 | 1,299 | 1,299 | 1,299 | 1,299 | 1,299 | 1,299 | 1,299 | 1,299 | 1,299 | 1,299 | 15,592 |
| Interest | 170,182 | 177,928 | 6,599 | 112,746 | 124,216 | 124,216 | 124,216 | 124,216 | 124,216 | 124,216 | 124,216 | 124,216 | 1,461,184 |
| Total Expenses: | 1,166,506 | 1,491,752 | 1,568,867 | 2,026,245 | 2,295,587 | 2,295,587 | 2,295,587 | 2,295,587 | 2,295,587 | 2,295,587 | 2,295,587 | 2,295,587 | 24,618,061 |
| Surplus/Deficit | 1,048,276 | 723,029 | 645,915 | 188,537 | $(80,805)$ | $(80,805)$ | $(80,805)$ | $(80,805)$ | $(80,805)$ | $(80,805)$ | $(80,805)$ | $(80,805)$ | 1,959,318 |
| Cumulative Fund Balance | 1,048,276 | 1,771,306 | 2,417,220 | 2,605,757 | 2,524,952 | 2,444,147 | 2,363,342 | 2,282,537 | 2,201,732 | 2,120,928 | 2,040,123 | 1,959,318 |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Beginning Fund Balance | (1,739,832) | $(691,556)$ | 31,473 | 677,388 | 865,925 | 785,120 | 704,315 | 623,510 | 542,705 | 461,900 | 381,095 | 300,290 |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Ending Fund Balance | $(691,556)$ | 31,473 | 677,388 | 865,925 | 785,120 | 704,315 | 623,510 | 542,705 | 461,900 | 381,095 | 300,290 | 219,485 |  |



| Inspire Charter School - NorthMonthly Cash Flow/Forecast FY18-19 CHARTER |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revised 11/27/18 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| ADA $=2720.48$ | Jul-18 | Aug-18 | Sep-18 | Oct-18 | Nov-18 | Dec-18 | Jan-19 | Feb-19 | Mar-19 | Apr-19 | May-19 | Jun-19 | Year-End Accruals | Annual Forecast | $\begin{aligned} & \text { 24,549 } \\ & \text { Budget } \end{aligned}$ | Favorable / (Unfav.) |
| Subagreement Services |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 5102 Special Education | 39,062 | 65,834 | 45,554 | 74,674 | 114,212 | 114,212 | 114,212 | 114,212 | 114,212 | 114,212 | 114,212 | 114,212 |  | 1,138,821 | 1,234,571 | 95,750 |
| 5105 Security |  | 448 |  |  | 36 | 36 | 36 | 36 | 36 | 36 | 36 | 36 |  | 739 | 400 | (339) |
| 5106 Other Educational Consultants | 104,301 | 88,075 | 212,669 | 426,812 | 713,703 | 468,367 | 669,670 | 404,096 | 553,764 | 567,745 | 538,659 | 548,761 | 277,237 | 5,573,857 | 4,244,553 | $(1,329,304)$ |
|  | 143,362 | 154,357 | 258,222 | 501,486 | 827,951 | 582,616 | 783,919 | 518,345 | 668,013 | 681,993 | 652,907 | 663,009 | 277,237 | 6,713,418 | 5,479,524 | $(1,233,893)$ |
| Professional/Consulting Services |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 5801 IT | 10,563 |  |  |  | 508 | 508 | 508 | 508 | 508 | 508 | 508 | 508 |  | 14,629 | 6,100 | $(8,529)$ |
| 5802 Audit \& Taxes | - |  |  | 1,200 |  |  | - |  |  | 8,500 |  | 1,200 |  | 10,900 | 9,700 | $(1,200)$ |
| 5803 Legal | - | 1,415 | - | 1,044 | - |  | - |  | - |  | - |  |  | 2,458 |  | $(2,458)$ |
| 5804 Professional Development | - |  |  | 38 | 2,900 | 2,900 | 2,900 | 2,900 | 2,900 | 2,900 | 2,900 | 2,900 |  | 23,238 | 29,000 | 5,762 |
| 5805 General Consulting | 739 |  | 8,424 | $(6,444)$ | 2,010 | 2,010 | 2,010 | 2,010 | 2,010 | 2,010 | 2,010 | 2,010 |  | 18,799 | 20,100 | 1,301 |
| 5810 Payroll Service Fee |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 19,200 | 19,200 |
| 5811 Management Fee | - | 26,592 | 30,508 | 50,140 | 47,245 | 48,420 | 56,189 | 47,245 | 122,079 | 129,069 | 114,526 | 119,577 | 138,618 | 930,208 | 929,447 | (762) |
| 5812 District Oversight Fee | - |  |  | 1,651 | 38,279 | 38,279 | 40,760 | 38,279 | 96,169 | 100,077 | 92,797 | 92,797 | 180,251 | 719,340 | 719,340 |  |
|  | 11,301 | 28,007 | 38,932 | 47,629 | 90,943 | 92,117 | 102,368 | 90,943 | 223,666 | 243,065 | 212,742 | 218,993 | 318,869 | 1,719,573 | 1,732,887 | 13,314 |
| Facilities, Repairs and Other Leases |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 5601 Rent | 21,236 | 38,307 | 44,407 | 42,657 | 3,992 | 3,992 | 3,992 | 3,992 | 3,992 | 3,992 | 2,900 |  |  | 173,456 | 34,833 | $(138,622)$ |
| 5603 Equipment Leases | 431 |  |  |  | 950 | 950 | 950 | 950 | 950 | 950 | 950 | 950 |  | 8,031 | 7,600 | (431) |
| 5610 Repairs and Maintenance | 50,173 | 552 | 2,956 | 294 | 3,291 | 3,291 | 3,291 | 3,291 | 3,291 | 3,291 | 3,291 | 3,291 |  | 80,304 | 39,494 | $(40,810)$ |
|  | 71,840 | 38,858 | 47,363 | 42,951 | 8,233 | 8,233 | 8,233 | 8,233 | 8,233 | 8,233 | 7,141 | 4,241 |  | 261,791 | 81,927 | $(179,864)$ |
| Operations and Housekeeping |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 5201 Auto and Travel | 446 | 13,767 | 21,866 | 34,984 | 11,600 | 11,600 | 11,600 | 11,600 | 11,600 | 11,600 | 11,600 | 11,600 |  | 163,863 | 139,200 | $(24,663)$ |
| 5203 Business Meals |  |  | - | 346 | 783 | 783 | 783 | 783 | 783 | 783 | 783 | 783 |  | 6,612 | 9,400 | 2,788 |
| 5300 Dues \& Memberships | 1,604 | 2,139 | 1,119 | 1,821 | 883 | 883 | 883 | 883 | 883 | 883 | 883 | 883 |  | 13,748 | 10,600 | $(3,148)$ |
| 5400 Insurance | 5,064 | 5,793 | 6,305 | 6,076 | 2,833 | 2,833 | 2,833 | 2,833 | 2,833 | 2,833 | 2,833 | 2,833 |  | 45,904 | 34,000 | $(11,904)$ |
| 5501 Utilities | - | 1,627 | - | 13,534 | 4,708 | 4,708 | 4,708 | 4,708 | 4,708 | 4,708 | 4,708 | 4,708 |  | 52,827 | 56,500 | 3,673 |
| 5502 Janitoria//Trash Removal | - |  |  |  | 67 | 67 | 67 | 67 | 67 | 67 | 67 | 67 |  | 533 | 800 | 267 |
| 5510 Office Expense | 22,935 | 33,006 | 9,002 | 3,175 | 8,983 | 8,983 | 8,983 | 8,983 | 8,983 | 8,983 | 8,983 | 8,983 |  | 139,984 | 107,800 | $(32,184)$ |
| 5511 Postage and Shipping | 316 | 2,464 | 740 | 2,141 | 2,017 | 2,017 | 2,017 | 2,017 | 2,017 | 2,017 | 2,017 | 2,017 |  | 21,793 | 24,200 | 2,407 |
| 5512 Printing |  |  |  | 286 | 342 | 342 | 342 | 342 | 342 | 342 | 342 | 342 |  | 3,019 | 4,100 | 1,081 |
| 5513 Other taxes and fees | 209 | 14,906 | 1,819 |  | 2,775 | 2,775 | 2,775 | 2,775 | 2,775 | 2,775 | 2,775 | 2,775 |  | 39,134 | 33,300 | $(5,834)$ |
| 5514 Bank Charges |  |  |  |  | 1,050 | 1,050 | 1,050 | 1,050 | 1,050 | 1,050 | 1,050 | 1,050 |  | 8,400 | 8,400 | - |
| 5516 Miscellaneous Expense | 26,050 | 26,050 | 27,120 | 27,710 | 27,760 | 27,760 | 27,760 | 27,760 | 27,760 | 27,760 | 27,760 | 27,760 |  | 329,010 | 330,206 | 1,196 |
| 5900 Communications | 20 | 56 | 56 | 56 | 2,175 | 2,175 | 2,175 | 2,175 | 2,175 | 2,175 | 2,175 | 2,175 |  | 17,587 | 26,100 | 8,513 |
|  | 56,644 | 99,806 | 68,026 | 90,127 | 65,977 | 65,977 | 65,977 | 65,977 | 65,977 | 65,977 | 65,977 | 65,977 |  | 842,417 | 784,606 | (57,811) |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 6900 Depreciation Expense | 1,299 | 1,299 | 1,299 | 1,299 | 1,299 | 1,299 | 1,299 | 1,299 | 1,299 | 1,299 | 1,299 | 1,299 |  | 15,592 | 15,592 |  |
|  | 1,299 | 1,299 | 1,299 | 1,299 | 1,299 | 1,299 | 1,299 | 1,299 | 1,299 | 1,299 | 1,299 | 1,299 |  | 15,592 | 15,592 | - |
| Interest |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 7438 Interest Expense | 170,182 | 177,928 | 6,599 | 112,746 | 220,399 | 232,091 | - | 214,619 | - | 214,619 | 112,000 |  |  | 1,461,184 | 1,578,440 | 117,255 |
|  | 170,182 | 177,928 | 6,599 | 112,746 | 220,399 | 232,091 | - | 214,619 | - | 214,619 | 112,000 | - |  | 1,461,184 | 1,578,440 | 117,255 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Expenses | 1,166,506 | 1,491,752 | 1,568,867 | 2,026,245 | 2,593,547 | 2,156,771 | 2,301,776 | 2,032,011 | 2,093,627 | 2,338,547 | 2,175,427 | 2,076,880 | 596,106 | $\underline{24,618,061}$ | 24,411,052 | (207,009) |
| Monthly Surplus (Deficict) | $(1,166,506)$ | (731,978) | $(697,204)$ | $(593,687)$ | $(1,243,691)$ | $(773,350)$ | $(696,371)$ | $(682,155)$ | 1,394,337 | 1,349,144 | 1,096,749 | 1,339,611 | 3,364,419 | $\underline{1,959,318}$ | 2,144,563 | $(185,245)$ |


| Inspire Charter School - NorthMonthly Cash Flow/Forecast FY18-19 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revised 11/27/18 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| ADA $=2720.48$ | Jul-18 | Aug-18 | Sep-18 | Oct-18 | Nov-18 | Dec-18 | Jan-19 | Feb-19 | Mar-19 | Apr-19 | May-19 | Jun-19 | Year-End Accruals | Annual Forecast | $\begin{aligned} & 24,549 \\ & \text { Budge } \end{aligned}$ | Favorable / (Unfav.) |
| Cash Flow Adjustments |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Monthly Surplus (Deficit) | $(1,166,506)$ | $(731,978)$ | $(697,204)$ | $(593,687)$ | $(1,243,691)$ | $(773,350)$ | $(696,371)$ | $(682,155)$ | 1,394,337 | 1,349,144 | 1,096,749 | 1,339,611 | 3,364,419 | 1,959,318 |  |  |
| Cash flows from operating activities |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Depreciation/Amortization | 1,299 | 1,299 | 1,299 | 1,299 | 1,299 | 1,299 | 1,299 | 1,299 | 1,299 | 1,299 | 1,299 | 1,299 |  | 15,592 | Cert. | Class. |
| Public Funding Receivables | 1,993,490 | $(64,001)$ | 63,358 | (8,758) | - | - | 191,054 | - | - | - |  |  | $(3,960,525)$ | $(1,785,382)$ | 44.3\% | 77.3\% |
| Grants and Contributions Rec. | 1,317,842 |  |  | 88,849 | - | - |  | - | - | - |  |  |  | 1,406,691 | 1,395,142 | (705,857) |
| Due To/From Related Parties | $(357,014)$ | (85,890) | $(752,466)$ | 474,738 | - | $(900,000)$ | 1,300,000 | $(800,000)$ |  | $(1,400,000)$ | - | 800,000 | - | $(1,720,632)$ |  |  |
| Prepaid Expenses | $(10,922)$ | 8,619 | $(41,950)$ | 14,340 | - | - | - | - | - | - | - | - |  | (29,914) |  |  |
| Other Assets |  |  |  |  | - | - | - | - | - | - | - |  |  |  |  |  |
| Accounts Payable | $(169,542)$ | $(60,292)$ | 52,580 | $(13,474)$ | - | - | - | - | - | - | - | - | 596,106 | 405,377 |  |  |
| Accrued Expenses | 183,356 | 42,724 | 63,704 | $(36,956)$ | - | - | - | - | - | - | - |  |  | 252,828 |  |  |
| Other Liabilities | $(1,277,600)$ |  |  |  | - | - | - | - | - | - | - | - |  | $(1,277,600)$ |  |  |
| Cash flows from investing activities |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Purchases of Prop. And Equip. |  | - |  | - | - | - | - | - | - | - | - |  |  |  |  |  |
| Cash flows from financing activities |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Proceeds from Factoring | 2,465,500 | 2,205,400 | 74,400 | 1,331,500 | 5,216,242 | 2,901,143 |  | 2,682,742 |  | 2,682,742 | 1,400,000 |  |  | 20,959,668 |  |  |
| Payments on Factoring | $(2,022,919)$ | $(561,148)$ | $(785,549)$ | $(1,276,700)$ | $(1,214,200)$ | $(1,171,500)$ | $(1,291,500)$ | $(1,217,100)$ | $(2,579,100)$ | $(2,901,143)$ | $(2,682,742)$ | $(2,682,742)$ | - | (20,386,343) |  |  |
| Proceeds(Payments) on Debt/AD/ |  | - |  |  |  |  | - | - | - | - | - |  |  |  |  |  |
| Total Change in Cash | 956,984 | 754,734 | $(2,021,828)$ | $(18,850)$ | 2,759,650 | 57,592 | $(495,518)$ | $(15,214)$ | $(1,183,464)$ | $(267,958)$ | $(184,694)$ | $(541,832)$ |  |  |  |  |
| Cash, Beginning of Month | 289,316 | 1,246,300 | 2,001,033 | $(20,795)$ | $(39,645)$ | 2,720,005 | 2,777,597 | 2,282,080 | 2,266,866 | 1,083,402 | 815,444 | 630,750 |  |  |  |  |
| Cash, End of Month | 1,246,300 | 2,001,033 | $(20,795)$ | $(39,645)$ | 2,720,005 | 2,777,597 | 2,282,080 | 2,266,866 | 1,083,402 | 815,444 | 630,750 | 88,918 |  |  |  |  |


[^0]:    24 of 30

