

**Urban Montessori**  
**Multi-year Projection**  
**As of May FY2020**

	<b>Year 1</b>	<b>Year 2</b>	<b>Year 3</b>	<b>Year 4</b>
	<b>2019-20</b>	<b>2020-21</b>	<b>2021-22</b>	<b>2022-23</b>
<b>SUMMARY</b>				
<b>Revenue</b>				
LCFF Entitlement	3,254,077	3,154,352	3,191,445	3,214,948
Federal Revenue	165,755	196,233	160,427	161,263
Other State Revenues	482,585	367,030	365,747	371,718
Local Revenues	135,878	100,896	101,555	102,231
Fundraising and Grants	247,413	178,000	178,000	178,000
<b>Total Revenue</b>	<b>4,285,709</b>	<b>3,996,511</b>	<b>3,997,174</b>	<b>4,028,160</b>
<b>Expenses</b>				
Compensation and Benefits	3,128,863	3,067,505	3,082,533	3,130,467
Books and Supplies	125,351	142,878	143,755	144,413
Services and Other Operating Expenditures	1,041,126	836,712	856,103	860,351
Depreciation	-	-	-	-
Other Outflows	-	4,743	1,779	-
<b>Total Expenses</b>	<b>4,295,340</b>	<b>4,051,837</b>	<b>4,084,170</b>	<b>4,135,231</b>
<b>Operating Income</b>	<b>(9,632)</b>	<b>(55,326)</b>	<b>(86,996)</b>	<b>(107,071)</b>
<b>Fund Balance</b>				
Beginning Balance (Unaudited)	225,801	275,685	220,359	133,363
Audit Adjustment	59,516			
Beginning Balance (Audited)	285,317	275,685	220,359	133,363
Operating Income	(9,632)	(55,326)	(86,996)	(107,071)
<b>Ending Fund Balance</b>	<b>275,685</b>	<b>220,359</b>	<b>133,363</b>	<b>26,292</b>
<b>Total Revenue Per ADA</b>	11,776	10,439	10,338	10,342
<b>Total Expenses Per ADA</b>	11,802	10,583	10,563	10,617
<b>Operating Income Per ADA</b>	(26)	(145)	(225)	(275)
<b>Fund Balance as a % of Expenses</b>	6%	5%	3%	1%

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<b>Key Assumptions</b>				
<b>Enrollment Breakdown</b>				
TK	20	21	22	21
K	69	71	72	72
1	56	59	60	60
2	55	53	53	53
3	50	49	48	48
4	52	39	39	43
5	33	47	36	38
6	24	28	38	27
7	13	22	21	30
8	18	14	18	18
<b>Total Enrolled</b>	<b>390</b>	<b>403</b>	<b>407</b>	<b>410</b>
<b>ADA %</b>				
K-3	92.7%	95.0%	95.0%	95.0%
4-6	93.8%	95.0%	95.0%	95.0%
7-8	96.1%	95.0%	95.0%	95.0%
<b>Average ADA %</b>	<b>93.3%</b>	<b>95.0%</b>	<b>95.0%</b>	<b>95.0%</b>
<b>ADA</b>				
K-3	232	240	242	241
4-6	102	108	107	103
7-8	30	34	37	46
<b>Total ADA</b>	<b>364</b>	<b>383</b>	<b>387</b>	<b>390</b>
<b>Demographic Information</b>				
CALPADS Enrollment (for unduplicated % calc)	393	403	407	410
# Unduplicated (CALPADS)	165	169	171	172
# Free & Reduced Lunch (CALPADS)	132	135	136	137
# ELL (CALPADS)	71	73	74	75
New Students	-	10	4	3
<b>School Information</b>				
FTE's	42.6	40.9	40.9	40.9
Teachers	17	17	17	17
Certificated Pay Increases	7%	0%	0%	0%
Classified Pay Increases	7%	0%	0%	0%
# of school days	-	-	-	-
Default Expense Inflation Rate		0%	0%	0%

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<b>REVENUE</b>					
<b>LCFF Entitlement</b>					
8011	Charter Schools General Purpose Entitlement - State Aid	1,892,264	1,726,678	1,749,600	1,762,476
8012	Education Protection Account Entitlement	444,015	467,088	471,724	475,201
8019	State Aid - Prior Years	4,663	-	-	-
8096	Charter Schools in Lieu of Property Taxes	913,135	960,586	970,120	977,271
	<b>SUBTOTAL - LCFF Entitlement</b>	<b>3,254,077</b>	<b>3,154,352</b>	<b>3,191,445</b>	<b>3,214,948</b>
<b>Federal Revenue</b>					
8181	Special Education - Entitlement	57,495	49,125	50,375	50,875
8220	Child Nutrition Programs	42,503	45,105	45,553	45,889
8291	Title I	45,694	45,694	45,694	45,694
8292	Title II	8,805	8,805	8,805	8,805
8294	Title IV	10,000	10,000	10,000	10,000
8297	PY Federal - Not Accrued	1,259	-	-	-
8299	CARES Funding	-	37,504	-	-
	<b>SUBTOTAL - Federal Revenue</b>	<b>165,755</b>	<b>196,233</b>	<b>160,427</b>	<b>161,263</b>
<b>Other State Revenue</b>					
8319	Other State Apportionments - Prior Years	4,259	-	-	-
8381	Special Education - Entitlement (State	195,799	236,311	233,866	239,140
8382	Special Education Reimbursement (State	39,600	39,600	39,600	39,600
8520	Child Nutrition - State	2,082	2,209	2,231	2,248
8545	School Facilities Apportionments	147,719	-	-	-
8550	Mandated Cost Reimbursements	6,719	6,136	6,455	6,519
8560	State Lottery Revenue	78,685	82,773	83,595	84,211
8590	COVID-19 LEA Response Funds	7,723	-	-	-
	<b>SUBTOTAL - Other State Revenue</b>	<b>482,585</b>	<b>367,030</b>	<b>365,747</b>	<b>371,718</b>
<b>Local Revenue</b>					
8634	Food Service Sales	25,628	26,271	26,930	27,606
8676	After School Program Revenue	31,427	-	-	-
8699	All Other Local Revenue	4,199	-	-	-
8702	Oakland Measure G1	74,625	74,625	74,625	74,625
	<b>SUBTOTAL - Local Revenue</b>	<b>135,878</b>	<b>100,896</b>	<b>101,555</b>	<b>102,231</b>
<b>Fundraising and Grants</b>					
8801	Walkathon	106	25,000	25,000	25,000
8802	Private Grants	181,654	100,000	100,000	100,000
8803	All In for Learning	22,000	25,000	25,000	25,000
8811	Fall Campaign	15,737	15,000	15,000	15,000
8812	Other Fundraising (Movie Night, Apparel, etc)	11,443	10,000	10,000	10,000
8814	Field Trips Donations	16,473	3,000	3,000	3,000
	<b>SUBTOTAL - Fundraising and Grants</b>	<b>247,413</b>	<b>178,000</b>	<b>178,000</b>	<b>178,000</b>
<b>TOTAL REVENUE</b>		<b>4,285,709</b>	<b>3,996,511</b>	<b>3,997,174</b>	<b>4,028,160</b>

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<b>EXPENSES</b>				
<b>Compensation &amp; Benefits</b>				
<b>Certificated Salaries</b>				
1100 Teachers Salaries	745,426	726,571	726,571	726,571
1103 Teacher - Substitute Pay	22,912	20,000	20,000	20,000
1148 Teacher - Special Ed	325,959	327,138	327,138	327,138
1170 Teacher - Custom 3	-	50,000	55,000	55,000
1300 Certificated Supervisor & Administrator Salaries	115,000	115,000	115,000	115,000
1322 Cert Admin - Custom 2	91,048	91,048	91,048	91,048
<b>SUBTOTAL - Certificated Salaries</b>	<b>1,300,345</b>	<b>1,329,757</b>	<b>1,334,757</b>	<b>1,334,757</b>
<b>Classified Salaries</b>				
2100 Classified Instructional Aide Salaries	670,978	657,623	657,623	657,623
2102 Classified- Counselors	145,127	133,426	133,426	133,426
2103 Classified- Substitutes	6,435	-	-	-
2105 Classified- Reading Specialist	61,274	61,274	61,274	61,274
2400 Classified Clerical & Office Salaries	147,725	138,820	138,820	138,820
2900 Classified Other Salaries	101,198	103,215	103,215	103,215
<b>SUBTOTAL - Classified Salaries</b>	<b>1,132,737</b>	<b>1,094,358</b>	<b>1,094,358</b>	<b>1,094,358</b>
<b>Employee Benefits</b>				
3100 STRS	295,150	276,109	273,886	309,447
3300 OASDI-Medicare-Alternative	79,117	79,446	79,829	79,829
3400 Health & Welfare Benefits	267,674	235,673	247,457	259,830
3500 Unemployment Insurance	12,234	10,952	10,952	10,952
3600 Workers Comp Insurance	41,606	41,210	41,295	41,295
<b>SUBTOTAL - Employee Benefits</b>	<b>695,781</b>	<b>643,390</b>	<b>653,418</b>	<b>701,352</b>
<b>Books &amp; Supplies</b>				
4100 Approved Textbooks & Core Curricula Materials	-	15,000	15,000	15,000
4200 Books & Other Reference Materials	102	1,000	1,000	1,000
4315 Custodial Supplies	2,000	-	-	-
4320 Educational Software	4,069	4,000	4,000	4,000
4325 Instructional Materials & Supplies	6,181	8,000	8,000	8,000
4326 Art & Music Supplies	12,154	5,000	5,000	5,000
4330 Office Supplies	4,000	4,000	4,000	4,000
4335 PE Supplies	542	1,000	1,000	1,000
4340 SpEd Materials & Supplies	750	1,500	1,500	1,500
4410 Classroom Furniture, Equipment & Supplies	1,795	2,000	2,000	2,000
4420 Computers: individual items less than \$5k	5,000	5,000	5,000	5,000
4430 Non Classroom Related Furniture, Equipment & Supplies	944	2,000	2,000	2,000
4710 Student Food Services	83,278	88,378	89,255	89,913
4720 Other Food	4,536	6,000	6,000	6,000
<b>SUBTOTAL - Books and Supplies</b>	<b>125,351</b>	<b>142,878</b>	<b>143,755</b>	<b>144,413</b>
<b>Services &amp; Other Operating Expenses</b>				
5215 Travel - Mileage, Parking, Tolls	500	500	500	500
5305 Dues & Membership - Professional	6,000	6,000	6,000	6,000
5450 Insurance - Other	40,839	64,168	64,168	64,168
5515 Janitorial, Gardening Services & Supplies	120,000	80,000	80,000	80,000
5520 Security	608	600	600	600
5530 Utilities- Pleasant	29,000	-	-	-
5535 Utilities- Brann	55,911	50,000	50,000	50,000
5605 Equipment Leases	14,024	14,024	14,024	14,024

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5610 Brann Rent	77,353	174,000	174,000	174,000
5615 Repairs and Maintenance - Building	5,000	5,000	5,000	5,000
5631 Jarlath Rent	264,000	-	-	-
5803 Accounting Fees	12,630	19,300	19,300	19,300
5805 Administrative Fees	6,386	6,386	6,386	6,386
5809 Banking Fees	768	600	600	600
5812 Business Services	112,000	114,000	118,000	122,000
5815 Consultants - Instructional	25,000	2,500	2,500	2,500
5824 District Oversight Fees	34,322	33,270	33,661	33,909
5826 Directors Contingency	-	45,000	45,000	45,000
5827 Middle School Program expenses (8816 offset)	1,808	1,808	1,808	1,808
5830 Field Trips Expenses	45,409	3,000	3,000	3,000
5833 Fines and Penalties	500	500	500	500
5836 Fingerprinting	1,595	1,595	1,595	1,595
5839 Fundraising Expenses	5,532	10,270	10,270	10,270
5843 Interest - Loans Less than 1 Year	-	5,000	5,000	5,000
5845 Legal Fees	10,583	15,000	15,000	15,000
5851 Marketing and Student Recruiting	-	3,500	3,500	3,500
5857 Payroll Fees	6,000	6,000	6,000	6,000
5860 Printing and Reproduction	10,000	10,000	10,000	10,000
5861 Prior Yr Exp (not accrued)	11,986	-	-	-
5863 Professional Development	13,615	13,000	13,000	13,000
5869 Special Education Contract Instructors	62,750	90,000	90,000	90,000
5875 Staff Recruiting	4,000	4,000	4,000	4,000
5878 Student Assessment	5,000	5,000	5,000	5,000
5880 Student Health Services	3,500	5,000	5,000	5,000
5881 Student Information System	29,817	23,000	23,000	23,000
5884 Substitutes	-	-	15,000	15,000
5887 Technology Services	3,000	3,000	3,000	3,000
5910 Communications - Internet / Website Fees	9,492	9,492	9,492	9,492
5915 Postage and Delivery	3,200	3,200	3,200	3,200
5920 Communications - Telephone & Fax	9,000	9,000	9,000	9,000
<b>SUBTOTAL - Services &amp; Other Operating Exp.</b>	<b>1,041,126</b>	<b>836,712</b>	<b>856,103</b>	<b>860,351</b>
<b>Depreciation Expense</b>				
<b>SUBTOTAL - Depreciation Expense</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other Outflows</b>				
7438 Long term debt - Interest	-	4,743	1,779	-
<b>SUBTOTAL - Other Outflows</b>	<b>-</b>	<b>4,743</b>	<b>1,779</b>	<b>-</b>
<b>TOTAL EXPENSES</b>	<b>4,295,340</b>	<b>4,051,837</b>	<b>4,084,170</b>	<b>4,135,231</b>