

# Ivy Hill Prep Charter School

# Board of Trustees Meeting - Ivy Hill Prep

Published on November 19, 2019 at 5:04 PM EST

# **Date and Time**

Monday November 25, 2019 at 6:30 PM EST

# Location

lvy Hill Prep Charter School, 475 East 57th Street, Marital Arts Room, Brooklyn NY - CALL 201-785-7737 to ENTER SCHOOL

IVY HILL PREP - BOARD OF TRUSTEES NOVEMBER 2019 BOARD MEETING

### Agenda

| Agenda   | Purpose            | Presenter                         | Time    |
|--|--------------------|-----------------------------------|---------|
| I. Opening Items   |                    |                                   | 6:30 PM |
| A. Call the Meeting to Order   |                    | Marsha Michael                    |         |
| Welcome Guests/Public Comments   |                    |                                   |         |
| B. Record Attendance and Guests  |                    | Kimberly Wedderburn-<br>Henderson | 1 m     |
| C. Approve Minutes   | Approve<br>Minutes | Kimberly Wedderburn-<br>Henderson | 2 m     |
| Approve minutes for Board of Trustees Meeting - Ivy Hill Prep on Octo                                      | ber 28, 2019       |                                   |         |
| D. Vote to Approve Agenda  | Vote               | Marsha Michael                    | 2 m     |
| II. Head of School Evaluation & Support Committee  |                    |                                   | 6:35 PM |
| A. Discuss Evaluation Meeting w/HOS  | Discuss            | Marsha Michael                    | 5 m     |
| B. Discuss Next Steps in Process   | Discuss            | Marsha Michael                    | 5 m     |
| III. Finance Committee   |                    |                                   | 6:45 PM |
| A. Vote to Approve Amended Year 1 Budget   | Vote               | Nataki Williams                   | 5 m     |
| Vote to Approve Amended Budget Line Item to increase Teacher/Staff Ap Budget Attached as an Excel Document | opreciation to     | \$10K.                            |         |
| <b>B.</b> Review Financial Dashboard for Month Ending October 2019   | Discuss            | Nataki Williams                   | 15 m    |
| IV. Governance   |                    |                                   | 7:05 PM |
| A. Vote to Approve Staff Resignation Policy  | Vote               | Marsha Michael                    | 5 m     |

| B. Discuss Updates on Continued Board Development   | Discuss        | Marsha Michael                      | 3 m     |
|---|----------------|-------------------------------------|---------|
| C. Discuss Adding New Trustees and Succession Planning  | Discuss        | Marsha Michael                      | 3 m     |
| D. Discuss Electrical Issue with Nazareth   | Discuss        | Marsha Michael                      | 2 m     |
| E. Discuss December Board Meeting Date  | Discuss        | Marsha Michael                      | 2 m     |
| Discuss whether trustees will be present for the next meeting or is   | there a consen | sus to re-schedule the me           | eeting. |
| V. Development  |                |                                     | 7:20 PM |
| A. Vote to Approve Development Goal   | Vote           | Marsha Michael                      | 2 m     |
| B. Discuss Development Initiatives  | Discuss        | Marsha Michael                      | 13 m    |
| <ul> <li>Discuss Plan for Giving Tuesday 2019 Initiative</li> <li>Discuss Holiday Toy Drive/Winter Wonderland on December 19</li> </ul> | , 2019         |                                     |         |
| VI. Academic Achievement  |                |                                     | 7:35 PM |
| A. Review Academic Dashboard  | Discuss        | Marsha Michael                      | 15 m    |
| VII. Facilities Update  |                |                                     | 7:50 PM |
| A. Discuss Procurement Plan for Upcoming Capital Improvements   | Discuss        | Ambrosia Johnson/<br>Brandon Parker | 10 m    |
| VIII. Head of School Update   |                |                                     | 8:00 PM |

Discuss

Discuss

Vote

Ambrosia Johnson

Maimouna Kane

Marsha Michael

20 m

5 m

8:20 PM

A. HOS Report

A. Meeting Evaluation

B. Adjourn Meeting

IX. Closing Items

# **Approve Minutes**

Section:I. Opening ItemsItem:C. Approve MinutesPurpose:Approve Minutes

Submitted by:

Related Material: Minutes for Board of Trustees Meeting - Ivy Hill Prep on October 28, 2019



# Ivy Hill Prep Charter School

# **Minutes**

# Board of Trustees Meeting - Ivy Hill Prep

### **Date and Time**

Monday October 28, 2019 at 6:30 PM

### Location

Ivy Hill Prep Charter School, 475 East 57th Street, Marital Arts Room, Brooklyn NY - CALL 201-785-7737 to ENTER SCHOOL

IVY HILL PREP - BOARD OF TRUSTEES OCTOBER 2019 BOARD MEETING

### **Directors Present**

A. Jimenez-Schulman (remote), D. Lewis (remote), J. Small, K. Wedderburn-Henderson, M. Michael, N. Williams

## **Directors Absent**

None

### **Guests Present**

A. Johnson, A. Laniyan (remote), M. Kane

# I. Opening Items

# A. Call the Meeting to Order

M. Michael called a meeting of the board of directors of Ivy Hill Prep Charter School to order on Monday Oct 28, 2019 @ 6:38 PM at Ivy Hill Prep Charter School, 475 East 57th Street, Marital Arts Room, Brooklyn NY - CALL 201-785-7737 to ENTER SCHOOL.

- **B.** Record Attendance and Guests
- C. Approve Minutes

- M. Michael made a motion to approve minutes from the Board of Trustees Meeting Ivy Hill Prep on 09-30-19.
- N. Williams seconded the motion.

The board **VOTED** to approve the motion.

### Roll Call

K. Wedderburn-Henderson Aye
D. Lewis No
N. Williams Aye
M. Michael Aye
A. Jimenez-Schulman Aye
J. Small Abstain

M. Michael made a motion to approve minutes from the Board of Trustees Meeting - Ivy Hill Prep on 09-30-19.

N. Williams seconded the motion.

The board **VOTED** to approve the motion.

### Roll Call

M. Michael Aye
D. Lewis Absent
K. Wedderburn-Henderson Aye
A. Jimenez-Schulman Aye
N. Williams Aye
J. Small Abstain

# II. Head of School Evaluation & Support Committee

# A. Discuss and Vote to Approve HOS Evaluation for Planning Year

The overarching goal of the Head of School Evaluation is to foster dialogue between the Board and Ambrosia Johnson. The Board discussed the committee findings.

- N. Williams made a motion to Approve Head of School Evaluation.
- K. Wedderburn-Henderson seconded the motion.

The board **VOTED** unanimously to approve the motion.

# B. Discuss Plan for Year 1 Evaluation Process & Timeline

### C. HOS Goals for Year 1

This will be discussed at a later date. Boarch Chair and HOS are still discussing goals.

### **III. Finance Committee**

# A. Review Financial Dashboard for September YTD

The Board reviewed the amended Year 1 Budget. A discussion ensued around the various amendments with the Treasurer reporting on the finance committee's recommendations. There was a discussion surrounding the capital budget and the need to time expenses to ensure there was an appropriate amount of cash flow. There was also a discussion surrounding the capital budget being contingent upon management timing expenditures within the necessary time frame for reimbursement from the CSP grant.

# B. Vote to Approve Amended Year 1 Budget

N. Williams made a motion to Approve Year 1 Budget.

K. Wedderburn-Henderson seconded the motion.

The board **VOTED** unanimously to approve the motion.

### Roll Call

D. Lewis Absent

J. Small Aye
K. Wedderburn-Henderson Aye
N. Williams Aye
M. Michael Aye
A. Jimenez-Schulman Aye

### IV. Governance

# A. Vote to Approve Board Vetting & Recruitment Policy

M. Michael made a motion to Approve.

K. Wedderburn-Henderson seconded the motion.

The board **VOTED** unanimously to approve the motion.

### Roll Call

N. Williams
A. Jimenez-Schulman
J. Small
M. Michael
K. Wedderburn-Henderson Aye

### B. Vote to Approve On-Boarding Policy

Same

M. Michael made a motion to Vote to Approve On-Boarding Policy.

K. Wedderburn-Henderson seconded the motion.

The board **VOTED** unanimously to approve the motion.

# C. Discuss Board Development & Webinar Schedule

The Board reviewed the results of the board assessment and focused specifically on the weak areas. Board Chair Marsha Michael suggested scheduling a webinar viewing as well as an in-person training. The Board will schedule these two events this month.

### D. Confirm Attendance for Board Mixer November 10, 2019

# V. Development

# A. Discuss Development Committee Action Plan

The Development Committee has developed an action plan to raise \$10,000. The goal is to use these funds to fix student bathrooms on the second floor. The Development Committee is also planning to provide backpacks and supplies for all scholars by September 2020.

The Board is currently planning a toy drive for December 19. The Scholars will write holiday wish list letters and the Board will partner with a corporate sponsor to provide toys for all of them.

# VI. Academic Achievement

## A. Review Academic Dashboard

The Board reviewed the current Academic Assessments. The first math interim assessment will be added to the Dashboard by the next Board Meeting.

# VII. Head of School Update

## A. HOS Report

The 2020-2021 application went live on October 1. There will be open houses once per week for prospective parents. HOS also plans to reengage all of the preschools she worked with last year.

The Baseline Reading Assessment from the beginning of the year revealed that 60% students were performing below grade level. Now, two months into the school year, that number has dropped to 15%. This shows that the majority of students have made significant progress in reading. The results from the Math Interim Assessment will be available at the next meeting.

# VIII. Closing Items

# A. Meeting Evaluation

Board Member Jennifer Small evaluated the Board Meeting. She noted that all of the items on the agenda were discussed and the meeting still ended on time. She also stressed a grow would be to have all the meeting materials prior to the board meeting as HOS passed out new information during the course of the meeting.

# **B.** Adjourn Meeting

M. Michael made a motion to adjourn the meeting.

J. Small seconded the motion.

The board **VOTED** unanimously to approve the motion.

## Roll Call

N. Williams Aye
A. Jimenez-Schulman Aye
J. Small Aye
K. Wedderburn-Henderson Aye
M. Michael Aye

There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 8:30 PM.

Respectfully Submitted,

M. Michael

# IX. Certification of the Secretary

### A. Certification of Minutes

The undersigned does hereby certify that the undersigned is the Secretary of the Corporation an education Corporation duly organized and existing under the law of the State of New York; and that the Meeting Minutes of said Corporation were duly and regularly adopted as such by the Board of Trustees of said Corporation.

Secretary: Kimberly Wedderburn-Henderson

Date: November 25, 2019

# Review Financial Dashboard for Month Ending October 2019

Section: III. Finance Committee

Item: B. Review Financial Dashboard for Month Ending October 2019

Purpose: Discuss

Submitted by:

Related Material: Ivy Hill Financial Report for Period Ending 10.31.19 (1).pdf



# **Board of Trustees November 25, 2019 Finance Report**

|   | Agenda       |  |  |  |  |  |  |
|---|--------------|--|--|--|--|--|--|
| 1 | Financial re | ports for Fiscal Period July 1, 2019 - October 31, 2019                          |  |  |  |  |  |
|   | a.           | Statement of Financial Position as of June 30, 2019 and October 31, 2019         |  |  |  |  |  |
|   | b.           | Statement of Activity for FY 2018-19 and period: July 1, 2019 - October 31, 2019 |  |  |  |  |  |
|   | c.           | Capital Budget vs Actuals as of October 31, 2019                                 |  |  |  |  |  |
|   | e.           | Statement of Cash Flow   |  |  |  |  |  |

|  | EPARATORY CHA  |                                   |    |                                |
|--|----------------|-----------------------------------|----|--------------------------------|
|  |                |                                   |    |                                |
|  | ASSETS         |                                   |    |                                |
|  |                | Balance as of<br>October 31, 2019 |    | Balance as of<br>June 30, 2019 |
| Cash and cash equivalents                | \$             | 679,540                           | \$ | 158,305                        |
| Cash and cash equivalents - Restricted   |                | 20,000                            |    | -                              |
| Prepaid Expenses 1 Accounts Receivable   |                | 85,222                            |    | 1,192                          |
| Security Deposit                         |                | 93,750                            |    | 135,855<br>93,750              |
| Fixed Assets, net of depreciation        |                | 124,585                           |    | 42,648                         |
| Tixed Addets, flet of depresidation      | _              | 124,000                           | _  | 42,040                         |
| Total assets                             | \$             | 1,003,097                         | \$ | 431,750                        |
| LIABI                                    | LITIES AND NET | ASSETS                            |    |                                |
| Liabilities                              |                |                                   |    |                                |
| Accounts Payable & Other Liabilities     | \$             | 8,924                             | \$ | 18,589                         |
| Payroll Liabilities                      |                | 1,294                             |    | -                              |
| Unearned/Deferred Revenue <sup>2</sup>   |                | 435,515                           |    | -                              |
| Deferred Rent                            |                | 308,646                           |    | -                              |
|  | •              |                                   | •  | 40.500                         |
| Total liabilities                        | \$             | 754,379                           | \$ | 18,589                         |
| Net assets                               |                |                                   |    |                                |
| Beginning Balance                        | \$             | 413,161                           | \$ | -                              |
| Change in Net Assets during the          |                |                                   |    |                                |
| period :July 1, 2019- October 31, 2019 & |                |                                   |    |                                |
| July 1, 2018- June 30, 2019 respectively | _              | (164,443)                         | _  | 413,161                        |
| Total net assets                         | \$ <u></u>     | 248,719                           | \$ | 413,161                        |
| Total liabilities and net assets         | \$             | 1,003,097                         | \$ | 431,750                        |

Note 1: Includes prepayment of one month's rent, Schoolmint and Powerschool subscription paid for the rest of the year Note 2: Unearned/Deferred Revenue invluces the per pupil revenue for November and December received in October 2019

| Ratio Analysis & Cash on Hand Information   |                                   |                                |  |  |  |  |
|---|-----------------------------------|--------------------------------|--|--|--|--|
|   | Balance as of<br>October 31, 2019 | Balance as of<br>June 30, 2019 |  |  |  |  |
| Current Ratio: Current Assets / Current Liabilities Benchmark: Ideal current ratio is 2:1   | 76.80                             | 15.89                          |  |  |  |  |
| Quick Ratio:<br>Cash on Hand / Current Liabilities<br>Benchmark: Ideal current ratio is 1:1 | 68.46                             | 8.52                           |  |  |  |  |
| Days of Cash on Hand:  Cash on Hand / Average projected daily expense   3                   | 331.13                            | 0.02                           |  |  |  |  |
| Benchmark: Ratio should be equal to or greater than 60 days                                 | 69.28                             | 166.32                         |  |  |  |  |

Note 3: The total average daily expense is calculated utilizing the cash on hand in operating accounts as a numerator and utilizing daily cash required as a denominator. For this purpose, daily cash requirement is calculated using the annual projected costs and dividing that by 365 days.

# IVY HILL PREPARATORY CHARTER SCHOOL Budget v/s Actual (Detail)

|   | Actuals for FY 2018-19          | FY 2019-20<br>Approved Budget         | Actuals for Period:<br>July 1 - Oct. 31,<br>2019 | Actual as a % of FY 19-20 Budget |
|---|---------------------------------|---------------------------------------|--|----------------------------------|
| General Education<br>SPED 0% - 20%<br>SPED 20% - 60%<br>SPED 60%+ |                                 | 106.00<br>1.00<br>10.00               | 110.85<br>3.00<br>-<br>12.85                     |                                  |
| Total Income:<br>Total Expenses:<br>Net Income                    | 760,575<br>347,414<br>\$413,161 | 3,026,230<br>3,580,148<br>(\$553,919) | 826,605<br>991,048<br>(\$164,443)                |                                  |
| INCOME REVENUE FROM STATE SOURCES                                 |                                 | 2,564,067                             | 819,142  | 32%                              |
| REVENUE FROM FEDERAL SOURCES                                      | 426,169                         | 447,163                               | 5,173  | 1%                               |
| REVENUE FROM LOCAL and OTHER SOURCES                              | 334,406                         | 15,000                                | 2,290  | 15%                              |
| TOTAL REVENUE   | 760,575                         | 3,026,230                             | 826,605  | 27%                              |
| EXPENSES PERSONNEL SERVICE COSTS                                  |                                 |                                       |  |                                  |
| ADMINISTRATIVE STAFF PERSONNEL COSTS                              | 147,056                         | 369,800                               | 108,600  | 29%                              |
| INSTRUCTIONAL PERSONNEL COSTS                                     | 2,596                           | 701,333                               | 153,077  | 22%                              |
| SUBTOTAL PERSONNEL SERVICE COSTS                                  | 149,652                         | 1,071,133                             | 261,677  | 24%                              |
| PAYROLL TAXES AND BENEFITS  | 22,427                          | 206,213                               | 49,393   | 24%                              |
| TOTAL PERSONNEL SERVICE COSTS                                     | 172,079                         | 1,277,346                             | 311,070  | 24%                              |
| OTHER THAN PERSONNEL SERVICE COSTS                                |                                 |                                       |  |                                  |
| CONTRACTED SERVICES   | 54,626                          | 172,960                               | 22,818   | 13%                              |
| SCHOOL OPERATIONS   | 87,535                          | 509,832                               | 123,273  | 24%                              |
| FACILITY OPERATION & MAINTENANCE                                  | 33,174                          | 1,620,010                             | 533,887  | 33%                              |
| TOTAL EXPENSES  | 347413.76                       | 3,580,148                             | 991,048  | 28%                              |
| NET INCOME  | \$413,161                       | (\$553,919)                           | (\$164,443)                                      | 30%                              |

### IVY HILL PREPARATORY CHARTER SCHOOL **Budget v/s Actual (Detail)** 2018-2019 Pre-Opening School Year 2019-2020 (Year 1) Actuals at Approved Actual Achieved/U \$ Remaining 10/31/19 **Budget** tilized Staff Count 14 15 **Authorized Enrollment** 120 120 110.85 106.0 **Total Enrollment** SpEd Enrollment 0 1 (20-60%)SpEd Enrollment 12.85 10 (>60%) FRPL% 80% **Per Pupil Allocation** 16,154 **Sped Allocation** 10,390 (20-60%)Sped Allocation 19,049 (>60%) 760,575 826.605 3,026,230 27% 2,199,625 **REVENUE** 991.048 **EXPENSES** 347,414 3,580,148 28% 2,589,101 (164,443) **NET INCOME/(DEFICIT)** 413,161 30% CASH INCOME/(DEFICIT) 276,764 62,266 44,586 140% INCOME 4000 State Grants 4001 Per Pupil General Education 646,000 1,712,324 38% 1,066,324 4002 Per Pupil Special Education 48,142 200,880 24% 152,738 4003 Facility Assistance 125,000 388,697 32% 263,697 4004 NYSTL - Textbook Materials 6,990 0% 6.990 4005 NYSSL - Software Materials 1,798 0% 1,798 4006 NYSLIB - Library Materials 750 0% 750 4007 Food Service - State Income 4008 State Grants DYCD 232,700 0% 232,700 19,928 4009 NYS State Senate Grant Per Pupil Supplement 0% 19 928 **Total 4000 State Grants** 819,142 2,564,067 32% 1,744,925 4100 Federal Grants 4101 IDEA Special Needs 4102 Title I -42,400 0% 42,400 4103 Title IIA 0% 3,392 \_ 3,392 4104 Title IV 5,173 19% 22,367 4105 E-Rate 27,540 4106 Food Service - Federal Income 4107 CSP 426,169 373,831 \_ 373,831 0% 441,990 **Total 4100 Federal Grants** 426,169 5,173 447,163 1% 4200 Contributions & Donations **4202 Unrestricted Contributions** 7,786 2,290 15,000 15% 12,710 325,000 4203 Walton Foundation 0 332,786 15,000 2,290 **Total 4200 Contributions & Donations** 15% 12,710 4300 Fundraising **4301 Fundraising Events** 0 0 **Total 4300 Fundraising** 0 0 \$ 4400 Interest Income 4401 Interest Income. 0 0 Total 4400 Interest Income 4500 Other Revenue 4501 In Kind Donation 1,620 0 4502 In Kind Legal 0 4503 Misc 0 4504 Revenue Suspense 0 C **Total 4500 Other Revenue** 0 0 1,620 \$ \$ \$ 0 \$ \$ 27% \$ 2,199,625 Total Income 760,575 \$ 826,605 3,026,230 **Gross Profit** \$ 760,575 826,605 3,026,230 \$ 2,199,625

| Expenses  |     |   |                                 |  |                                       |   |
|---|-----|---|---------------------------------|--|---------------------------------------|---|
| 5000 Compensation   |     |   |                                 |  |                                       |   |
| 5100 Administrative Staff   |     |   |                                 |  |                                       |   |
| 5101 Head of School   |     | 113,769   | 44,633                          | 133,900  | 33%                                   | 89,267  |
| 5105 Dean of Curriculum   |     | ·   | -                               | -  |                                       |   |
| 5115 Dean of Students   |     |   | -                               | -  |                                       |   |
| 5120 Dean of School Supports  |     |   | 23,641                          | 80,000   | 30%                                   | 56,359  |
| 5125 Director of Operations   |     | 20,124  | 22,776                          | 86,750   | 26%                                   | 63,974  |
| 5130 Director of Development  |     |   | -                               | -  |                                       |   |
| 5135 Office Coordinator   |     | 13,163  | 17,550                          | 52,650   | 33%                                   | 35,100  |
| 5140 Operations Fellow  |     |   | -                               | -  |                                       |   |
| 5145 Office Assistant   |     |   | -                               | -  |                                       |   |
| 5150 Middle School and Alumni Coordinator   |     |   | -                               | -  |                                       |   |
| 5160 Bus Matrons  |     |   | -                               | 16,500   | 0%                                    | 16,500  |
| Total 5100 Administrative Staff   | \$  | 147,056   | \$ 108,600                      | \$ 369,800   | 29%                                   | \$ 261,200  |
| 5200 Instructional Staff  |     |   |                                 |  |                                       |   |
| 5205 Lead Teachers  |     | 2,596   | 63,083                          | 292,333  | 22%                                   | 229,250   |
| 5207 Co-Teachers  |     |   | 62,342                          | 251,000  | 25%                                   | 188,658   |
| 5210 Special Ed Teachers  |     |   | -                               | -  |                                       |   |
| 5212 Founding Teachers  |     |   | -                               | -  |                                       |   |
| 5215 Elective Teachers  |     |   | 13,026                          | 60,500   | 22%                                   | 47,474  |
| 5220 Teaching Fellow  |     |   | -                               | 39,000   | 0%                                    | 39,000  |
| 5225 Social Worker  |     |   | 14,625                          | 58,500   | 25%                                   | 43,875  |
| Total 5200 Instructional Staff  | \$  | 2,596   | \$ 153,077                      | \$ 701,333   | 22%                                   | \$ 548,257  |
| 5300 Non-Instructional Staff  |     |   |                                 |  |                                       |   |
| 5305 School Food Worker   |     |   | -                               | -  |                                       |   |
| Total 5300 Non-Instructional Staff  | \$  | 0   | \$ 0                            | \$ 0   |                                       | \$ 0  |
| 5400 Payroll Taxes  |     |   |                                 |  |                                       |   |
| 5401 Federal Unemployment Insurance   |     |   | -                               | -  |                                       |   |
| 5402 NY State Unemployment Insurance  |     | 2,164   | 5,432                           | 10,711   | 51%                                   | 5,280   |
| 5403 Social Security - ER   |     | 9,239   | 16,033                          | 66,410   | 24%                                   | 50,377  |
| 5404 Medicare - ER  |     | 2,161   | 3,750                           | 15,531   | 24%                                   | 11,782  |
| 5405 Social Security - EE Exchange  |     |   |                                 | -  |                                       | -   |
| 5406 Medicare - EE Exchange   |     |   |                                 | -  |                                       |   |
| 5407 Federal Income Tax - Clearing  |     |   |                                 | -  |                                       |   |
| 5408 State Income Tax - Clearing  |     |   |                                 | -  |                                       |   |
| 5409 Local Income Tax - Clearing  |     |   |                                 | -  |                                       |   |
| 5410 NY-Disability  |     | (79)  | 415                             | 1,000  | 41%                                   | 586   |
| 5411 Local Tax  |     |   |                                 | -  |                                       |   |
| 5412 Paid Family Leave  | -\$ | 2   | -\$ 138                         | \$ 0   |                                       |   |
| Total 5400 Payroll Taxes  | \$  | 13,483  | \$ 25,491                       | \$ 93,653  | 27%                                   | \$ 68,024   |
| 5500 Compensation Employee Benefits   |     |   |                                 |  |                                       |   |
| 5501 Medical Insurance  |     | 7,499   | 20,638                          | 91,591   | 23%                                   | 70,953  |
| 5505 Dental Insurance   |     | 116   |                                 |  |                                       |   |
| 5510 Vision Insurance   |     | 446   |                                 | -  |                                       |   |
| 3310 Vision insurance   |     | 103   |                                 | <u>-</u>   |                                       |   |
| 5515 Workers Compensation Expense   |     |   | _                               | -<br>-<br>10,368   | 0%                                    | 10,368  |
|   |     |   | -                               | -<br>-<br>10,368   | 0%                                    | 10,368  |
| 5515 Workers Compensation Expense   |     |   | 3,264                           | -<br>10,368<br>10,601  | 0%                                    | 10,368  |
| 5515 Workers Compensation Expense 5520 STD, LTD, Life Insur. and NYS Disability Insur., HSA   |     | 103   | 3,264                           | <u> </u>   |                                       | <u> </u>  |
| 5515 Workers Compensation Expense 5520 STD, LTD, Life Insur. and NYS Disability Insur., HSA and AD&D  |     | 103   | 3,264                           | <u> </u>   |                                       | <u> </u>  |
| 5515 Workers Compensation Expense 5520 STD, LTD, Life Insur. and NYS Disability Insur., HSA and AD&D 5525 Transit Check Fees  | \$  | 632   | ·                               | 10,601   |                                       | 7,337<br>-<br>-                                       |
| 5515 Workers Compensation Expense 5520 STD, LTD, Life Insur. and NYS Disability Insur., HSA and AD&D 5525 Transit Check Fees 5530 FSA/Transit Check   | \$  | 632<br>264  | ·                               | 10,601   | 31%                                   | 7,337<br>-<br>-                                       |
| 5515 Workers Compensation Expense 5520 STD, LTD, Life Insur. and NYS Disability Insur., HSA and AD&D 5525 Transit Check Fees 5530 FSA/Transit Check Total 5500 Compensation Employee Benefits   | \$  | 632<br>264  | ·                               | 10,601   | 31%                                   | 7,337<br>-<br>-                                       |
| 5515 Workers Compensation Expense 5520 STD, LTD, Life Insur. and NYS Disability Insur., HSA and AD&D 5525 Transit Check Fees 5530 FSA/Transit Check Total 5500 Compensation Employee Benefits 5600 Retirement & Pension   | \$  | 632<br>264  | ·                               | 10,601   | 31%                                   | 7,337<br>-<br>-                                       |
| 5515 Workers Compensation Expense 5520 STD, LTD, Life Insur. and NYS Disability Insur., HSA and AD&D 5525 Transit Check Fees 5530 FSA/Transit Check Total 5500 Compensation Employee Benefits 5600 Retirement & Pension 5601 401(k) Expenses  | \$  | 632<br>264  | ·                               | 10,601   | 31%                                   | 7,337<br>-<br>-                                       |
| 5515 Workers Compensation Expense 5520 STD, LTD, Life Insur. and NYS Disability Insur., HSA and AD&D 5525 Transit Check Fees 5530 FSA/Transit Check Total 5500 Compensation Employee Benefits 5600 Retirement & Pension 5601 401(k) Expenses 5605 401(k) Matching   | \$  | 632<br>264  | \$ 23,902                       | 10,601   | 31%                                   | 7,337<br>-<br>-                                       |
| 5515 Workers Compensation Expense 5520 STD, LTD, Life Insur. and NYS Disability Insur., HSA and AD&D 5525 Transit Check Fees 5530 FSA/Transit Check Total 5500 Compensation Employee Benefits 5600 Retirement & Pension 5601 401(k) Expenses 5605 401(k) Matching 5610 401(K) Contributions-Clearing  |     | 103<br>632<br>264<br><b>8,944</b>                                 | \$ 23,902<br>\$ 0               | 10,601<br>-<br>-<br>\$ 112,560<br>-<br>-<br>-<br>\$ 0                                      | 31%                                   | 7,337<br>-<br>-<br>\$ 88,658<br>\$                    |
| 5515 Workers Compensation Expense 5520 STD, LTD, Life Insur. and NYS Disability Insur., HSA and AD&D 5525 Transit Check Fees 5530 FSA/Transit Check Total 5500 Compensation Employee Benefits 5600 Retirement & Pension 5601 401(k) Expenses 5605 401(k) Matching 5610 401(K) Contributions-Clearing Total 5600 Retirement & Pension Total 5000 Compensation  | \$  | 103<br>632<br>264<br>8,944  | \$ 23,902<br>\$ 0               | 10,601<br>-<br>-<br>\$ 112,560<br>-<br>-<br>-<br>\$ 0                                      | 21%                                   | 7,337<br>-<br>-<br>\$ 88,658<br>\$                    |
| 5515 Workers Compensation Expense 5520 STD, LTD, Life Insur. and NYS Disability Insur., HSA and AD&D 5525 Transit Check Fees 5530 FSA/Transit Check Total 5500 Compensation Employee Benefits 5600 Retirement & Pension 5601 401(k) Expenses 5605 401(k) Matching 5610 401(K) Contributions-Clearing Total 5600 Retirement & Pension  | \$  | 103<br>632<br>264<br>8,944  | \$ 23,902<br>\$ 0               | 10,601<br>-<br>-<br>\$ 112,560<br>-<br>-<br>-<br>\$ 0                                      | 21%                                   | \$ 88,658<br>\$ 966,138                               |
| 5515 Workers Compensation Expense 5520 STD, LTD, Life Insur. and NYS Disability Insur., HSA and AD&D 5525 Transit Check Fees 5530 FSA/Transit Check Total 5500 Compensation Employee Benefits 5600 Retirement & Pension 5601 401(k) Expenses 5605 401(k) Matching 5610 401(K) Contributions-Clearing Total 5600 Retirement & Pension Total 5000 Compensation 6000 Professional Services/Contracted Expenses 6001 Accounting/Audit Services  | \$  | 103<br>632<br>264<br><b>8,944</b><br>0<br>172,079                 | \$ 23,902<br>\$ 0<br>\$ 311,070 | \$ 112,560<br>\$ 112,560<br><br>\$ 0<br>\$ 1,277,346                                       | 21%<br>24%                            | 7,337<br>-<br>\$ 88,658<br>\$ 966,138                 |
| 5515 Workers Compensation Expense 5520 STD, LTD, Life Insur. and NYS Disability Insur., HSA and AD&D 5525 Transit Check Fees 5530 FSA/Transit Check Total 5500 Compensation Employee Benefits 5600 Retirement & Pension 5601 401(k) Expenses 5605 401(k) Matching 5610 401(K) Contributions-Clearing Total 5600 Retirement & Pension Total 5000 Compensation 6000 Professional Services/Contracted Expenses 6001 Accounting/Audit Services  | \$  | 103<br>632<br>264<br><b>8,944</b><br>0<br>172,079                 | \$ 23,902<br>\$ 0               | 10,601 - \$ 112,560 \$ 0 \$ 1,277,346  | 21%                                   | \$ 88,658<br>\$ 966,138<br>23,000<br>21,840           |
| 5515 Workers Compensation Expense 5520 STD, LTD, Life Insur. and NYS Disability Insur., HSA and AD&D 5525 Transit Check Fees 5530 FSA/Transit Check Total 5500 Compensation Employee Benefits 5600 Retirement & Pension 5601 401(k) Expenses 5605 401(k) Matching 5610 401(K) Contributions-Clearing Total 5600 Retirement & Pension  Total 5000 Compensation 6000 Professional Services/Contracted Expenses 6001 Accounting/Audit Services 6005 Payroll Services 6010 Financial Management Services                                | \$  | 103<br>632<br>264<br><b>8,944</b><br>0<br>172,079<br>2,000<br>671 | \$ 23,902<br>\$ 0<br>\$ 311,070 | \$ 112,560<br><br>\$ 112,560<br><br><br>\$ 0<br>\$ 1,277,346<br>23,000<br>26,460<br>70,000 | 21%<br>21%<br>24%<br>0%<br>17%        | \$ 88,658<br>\$ 966,138<br>23,000<br>21,840<br>57,182 |
| 5515 Workers Compensation Expense 5520 STD, LTD, Life Insur. and NYS Disability Insur., HSA and AD&D 5525 Transit Check Fees 5530 FSA/Transit Check Total 5500 Compensation Employee Benefits 5600 Retirement & Pension 5601 401(k) Expenses 5605 401(k) Matching 5610 401(K) Contributions-Clearing Total 5600 Retirement & Pension Total 5600 Retirement & Pension Total 5000 Compensation 6000 Professional Services/Contracted Expenses 6001 Accounting/Audit Services 6005 Payroll Services 6010 Financial Management Services | \$  | 103 632 264 8,944 0 172,079 2,000 671 25,000                      | \$ 23,902<br>\$ 0<br>\$ 311,070 | \$ 112,560  \$ 0 \$ 1,277,346  | 21%<br>21%<br>24%<br>0%<br>17%<br>18% | \$ 88,658<br>\$ 966,138<br>23,000<br>21,840<br>57,182 |
| 5515 Workers Compensation Expense 5520 STD, LTD, Life Insur. and NYS Disability Insur., HSA and AD&D 5525 Transit Check Fees 5530 FSA/Transit Check Total 5500 Compensation Employee Benefits 5600 Retirement & Pension 5601 401(k) Expenses 5605 401(k) Matching 5610 401(K) Contributions-Clearing Total 5600 Retirement & Pension  Total 5000 Compensation 6000 Professional Services/Contracted Expenses 6001 Accounting/Audit Services 6005 Payroll Services 6010 Financial Management Services                                | \$  | 103 632 264 8,944 0 172,079 2,000 671 25,000                      | \$ 23,902<br>\$ 0<br>\$ 311,070 | \$ 112,560<br><br>\$ 112,560<br><br><br>\$ 0<br>\$ 1,277,346<br>23,000<br>26,460<br>70,000 | 21%<br>21%<br>24%<br>0%<br>17%<br>18% | \$ 88,658   |

| 6025 Titlement Services                                       | 1  |         |    | -      | 10,500         | 0%       | 10,500          |
|---|----|---------|----|--------|----------------|----------|-----------------|
| 6026 ERate Consultants  |    | 6,000   |    | -      | 6,000          | 0%       | 6,000           |
| 6030 Compliance Consulting                                    |    | 14,000  |    | -      | -              | 970      | 3,000           |
| 6035 Curriculum Services                                      |    | 2.,000  |    | -      | -              |          |                 |
| 6037 Stipends   |    |         |    | -      | -              |          | _               |
| 6040 Special Ed Services                                      |    |         |    | -      | 4,500          | 0%       | 4,500           |
| 6045 Substitute Teaching Services                             |    |         |    | -      | 2,500          | 0%       | 2,500           |
| 6050 Other Purchased / Professional / Consulting              |    | 6,480   |    | 5,380  | 20,000         | 27%      | 14,620          |
| Total 6000 Professional Services/Contracted Expenses          | \$ | 54,626  | \$ | 22,818 |                |          | \$ 150,142      |
| 6100 Board Expenses   |    |         |    |        |                |          | -               |
| 6101 Board Meetings   |    |         |    | -      | 1,000          | 0%       | 1,000           |
| 6105 Board Development  |    |         |    | 1,833  | 7,500          | 24%      | 5,667           |
| Total 6100 Board Expenses                                     | \$ | 0       | \$ | 1,833  | \$ 8,500       | 22%      | \$ 6,667        |
| 6200 Classroom & Teaching Supplies & Materials                |    |         |    |        |                |          |                 |
| 6205 Classroom Supplies & Materials                           |    | 9       |    | 23,463 | 30,000         | 78%      | 6,537           |
| 6210 Math Supplies & Materials                                |    |         |    | -      | 4,000          | 0%       | 4,000           |
| 6215 Science Supplies & Materials                             |    |         |    | -      | 4,000          | 0%       | 4,000           |
| 6230 Physical Education Supplies & Materials                  |    |         |    | 372    | 4,000          | 9%       | 3,628           |
| 6235 NYSSL Expense  |    |         |    | -      | 1,798          | 0%       | 1,798           |
| 6240 NYSLIB Expense   | 1  |         |    | -      | 750            | 0%       | 750             |
| 6245 In-Kind Expense  |    | 1,620   |    | -      | -              |          |                 |
| Total 6200 Classroom & Teaching Supplies & Materials          | \$ | 1,629   | \$ | 23,835 | \$ 44,548      | 54%      | \$ 20,713       |
| 6300 Special Education Supplies & Materials                   |    |         |    |        |                |          |                 |
| 6301 SPED- Supplies & Materials                               |    |         |    | -      | 4,000          | 0%       | 4,000           |
| Total 6300 Special Education Supplies & Materials             | \$ | 0       | \$ | 0      | \$ 4,000       | 0%       | \$ 4,000        |
| 6400 Textbooks & Workbooks                                    |    |         |    |        |                |          |                 |
| 6405 Textbooks  |    |         |    | 1,614  | 12,000         | 13%      | 10,386          |
| 6406 Library Books  |    |         |    | -      | -              |          |                 |
| 6407 Curriculum   |    |         |    | 15,528 | 25,000         | 62%      | 9,472           |
| 6410 NYSTL Expense  |    |         |    | -      | 6,990          | 0%       | 6,990           |
| Total 6400 Textbooks & Workbooks                              | \$ | 0       | \$ | 17,142 | \$ 43,990      | 31%      | \$ 26,848       |
| 6500 Supplies & Materials Other                               |    |         |    |        | F 000          | 00/      | F 000           |
| 6515 Student Incentives                                       |    |         |    | -      | 5,000          | 0%       | 5,000           |
| 6520 Parent Outreach & Education Programs 6525 Special Events | 1  |         |    | 480    | 2,500<br>6,000 | 0%<br>8% | 2,500<br>5,520  |
| Total 6500 Supplies & Materials Other                         | \$ | 0       | \$ | 480    | \$ 13,500      |          | -               |
| 6600 Equipment & Furniture (Non Asset)                        | Ş  | U       | ş  | 400    | \$ 13,500      | 4/0      | \$ 15,020       |
| 6601 Copy Machine Lease                                       |    |         |    | 1,327  | 15,312         | 9%       | 13,985          |
| 6605 Office Furniture   |    | 4,752   |    | 5,053  | 2,000          | 253%     | (3,053)         |
| 6606 Classroom Furniture                                      |    | 6,020   |    |        | 2,000          | 0%       | 2,000           |
| 6610 Office Equipment   |    | 170     |    | 272    | 2,000          | 14%      | 1,728           |
| 6611 Classroom Equipment                                      |    | 2,760   |    | 3,700  | 2,000          | 185%     | (1,700)         |
| Total 6600 Equipment & Furniture (Non Asset)                  | \$ | 13,703  | \$ | 10,352 | ,              |          |                 |
| 6700 Telephone  | 7  | 20,7 00 | Ψ  | 10,001 | 7 25,622       | 1 1/0    | <b>ф</b> 11,000 |
| 6701 Telephone  |    |         |    | 4,023  | 8,492          | 47%      | 4,469           |
| 6705 Mobile Phone   | 1  |         |    | -      | -              |          | ,               |
| Total 6700 Telephone  | \$ | 0       | \$ | 4,023  | \$ 8,492       | 47%      | \$ 4,469        |
| 6800 Technology   |    |         |    |        |                |          |                 |
| 6801 Internet   | 1  |         |    | 5,748  | 30,600         | 19%      | 24,852          |
| 6805 Technology Services                                      |    | 3,777   |    | 14,428 | 37,700         | 38%      | 23,272          |
| 6810 Technology Supplies                                      |    | 3,867   |    | 395    | 2,000          |          | 1,605           |
| 6815 Software (non capitalized)                               |    |         |    | 2,688  | 9,500          | 28%      | 6,812           |
| 6820 Website Maintenance                                      |    | 8,708   |    | 1,000  | 3,000          | 33%      | 2,000           |
| Total 6800 Technology   | \$ | 16,353  | \$ | 24,259 | \$ 82,800      | 29%      | \$ 58,541       |
| 6900 Student Testing & Assessment                             |    |         |    |        |                |          |                 |
| 6901 Assessment Supplies and Materials                        |    |         |    | -      | 40,000         | 0%       | 40,000          |
| Total 6900 Student Testing & Assessment                       | \$ | 0       | \$ | 0      | \$ 40,000      | 0%       | \$ 40,000       |
| 7000 Student Travel   |    |         |    |        |                |          |                 |
| 7001 Field Trips  |    |         |    | -      | 5,000          | 0%       | 5,000           |
| 7005 Transportation   |    |         |    | -      | -              |          |                 |
| Total 7000 Student Travel                                     | \$ | 0       | \$ | 0      | \$ 5,000       | 0%       | \$ 5,000        |
| 7100 Student Services   | 1  |         |    |        |                |          |                 |
| 7101 Student Uniforms   | 1  | 4,270   |    | 207    | 3,000          | 7%       | 2,793           |
| AFTER SCHOOL  | 1  |         |    | -      |                |          |                 |

| Total 7100 Student Services   | \$       | 4,270  | \$   | 207  | \$       | 3,000  | 7%  | \$ 2,793  |
|---|----------|--|--|--|----------|--|---|---|
| 7200 Office Expenses  | 7        | 4,270  | <b>Y</b>   | 207  | Y        | 3,000  | 770   | 2,733   |
| 7201 Office Supplies  |          | 1,408  | 11   | 001  |          | 26,640   | 41%   | 15,640  |
| 7205 Postage & Shipping   |          | 1,392  | 11,  | 222  |          | 1,100  | 20%   | 878   |
| Total 7200 Office Expenses  | \$       | 2,800  | ¢ 11   | ,222   | Ċ        | 27.740   | 53%   |   |
| 7300 Staff Development  | 7        | 2,000  | 7  | ,  | Y        | 27,740   | 3370  | 7 10,510  |
| 7301 Instructional Staff Development  | +        | 3,506  | 2  | ,158   |          | 10,000   | 32%   | 6,842   |
| 7305 Administrative Staff Development   | -        | 7,225  | 3  | ,136   |          | 20,000   | 0%  | 20,000  |
| 7310 Team Building & Staff Appreciation   | +        | 877  |  |  |          | 10,000   | 0%  | 10,000  |
| Total 7300 Staff Development  | \$       | 11,608   | \$ 3   | ,158   | \$       | 40,000   | 10%   |   |
| 7400 Staff Recruitment  | Ş        | 11,000   | <b>,</b>   | ,130   | Ş        | 40,000   | 10%   | \$ 30,642   |
|   |          | 2.047  |  | 402  |          | 2.000  | 20/   | 2.000   |
| 7401 Staff Recruitment.   |          | 2,947  | *  | 102  | <u> </u> | 3,000  | 3%  | 2,898   |
| Total 7400 Staff Recruitment  | \$       | 2,947  | \$   | 102  | \$       | 3,000  | 1%  | \$ 2,898  |
| 7500 Student Recruitment/Marketing  |          | 25.064   |  | 472  |          | 10.000   | 120/  | 45.000  |
| 7501 Student Recruitment  | <b>A</b> | 25,864   |  | ,172   |          | 18,060   | 12%   | 15,888  |
| Total 7500 Student Recruitment/Marketing  | \$       | 25,864   | \$ 2   | ,172   | \$       | 18,060   | 12%   | \$ 15,888   |
| 7600 School Meals/Lunches   |          |  |  | 653  |          | 0.000  | 00/   | 7.240   |
| 7601 Meals & Lunches  |          |  |  | 652  |          | 8,000  | 8%  | 7,348   |
| Total 7600 School Meals/Lunches   | \$       | 0  | \$   | 652  | \$       | 8,000  | 8%  | \$ 7,348  |
| 7700 Staff Travel   |          |  |  |  |          |  |   |   |
| 7701 Local Travel   |          | 491  |  | 545  |          | 2,500  | 22%   | 1,955   |
| 7705 Travel, Meals & Lodging (PD)   | 1        | 4,823  |  | 400  |          | 3,000  | 13%   | 2,601   |
| Total 7700 Staff Travel   | \$       | 5,314  | \$   | 945  | \$       | 5,500  | 17%   | \$ 4,555  |
| 7800 Fundraising Expense  |          |  |  |  |          |  |   |   |
| 7801 Fundraising Supplies & Materials   |          |  |  | 529  |          | 4,000  | 13%   | 3,471   |
| Total 7800 Fundraising Expense  | \$       | 0  | \$   | 529  | \$       | 4,000  | 13%   | \$ 3,471  |
| 7900 Miscellaneous Expenses   |          |  |  |  |          |  |   |   |
| 7901 Bank Services Charges  |          |  |  | 99   |          | 200  | 49%   | 101   |
| 7905 Dues & Memberships   |          |  |  | 109  |          | -  |   | (109)   |
| 7910 Miscellaneous Fees   |          | 57   |  | -  |          | 1,000  | 0%  | 1,000   |
| 7920 Sales Tax  |          | 705  |  | -  |          | -  |   | -   |
| 7925 Expense Suspense   |          | 2  |  |  |          |  |   |   |
|   |          | 2  |  | -  |          | -  |   |   |
| Total 7900 Miscellaneous Expenses   | \$       | 764  | \$   | 208  | \$       | 1,200  | 17%   | \$ 992  |
|   | \$       |  |  |  | \$       | 1,200  | 17%   | ,   |
| Total 7900 Miscellaneous Expenses   | \$       |  |  | <b>208</b><br>560  | \$       | <b>1,200</b> 39,471  | <b>17%</b>  | \$ 992  |
| Total 7900 Miscellaneous Expenses<br>8000 Insurance Expense   | \$       | 764  |  |  | \$       | ,  |   | ,   |
| Total 7900 Miscellaneous Expenses 8000 Insurance Expense 8001 General   | \$       | 764  | 14,  |  |          | ,  |   | 24,911  |
| Total 7900 Miscellaneous Expenses 8000 Insurance Expense 8001 General 8005 ERISA Total 8000 Insurance Expense 8100 Facility Operations & Maintenance  |          | <b>764</b> 2,285   | 14,  | 560  |          | 39,471   | 37%   | 24,911<br>\$ <b>24</b> ,911   |
| Total 7900 Miscellaneous Expenses  8000 Insurance Expense  8001 General  8005 ERISA  Total 8000 Insurance Expense  8100 Facility Operations & Maintenance  8105 Rent or Lease of Buildings  |          | 2,285<br>2,285   | 14,<br>\$ 14   | 560<br>-<br><b>,560</b><br>215   |          | 39,471<br>39,471<br>526,000  | 37%<br>48%<br>33%   | \$ <b>24,911</b><br>\$ <b>24,911</b>  |
| Total 7900 Miscellaneous Expenses 8000 Insurance Expense 8001 General 8005 ERISA Total 8000 Insurance Expense 8100 Facility Operations & Maintenance  |          | <b>764</b> 2,285   | 14,<br>\$ 14   | 560<br>-<br><b>,560</b>  |          | 39,471<br><b>39,471</b>  | 37%<br>48%  | 24,911<br>\$ <b>24</b> ,911   |
| Total 7900 Miscellaneous Expenses  8000 Insurance Expense  8001 General  8005 ERISA  Total 8000 Insurance Expense  8100 Facility Operations & Maintenance  8105 Rent or Lease of Buildings  |          | 2,285<br>2,285   | 14,<br>\$ 14<br>173,<br>15,  | 560<br>-<br><b>,560</b><br>215   |          | 39,471<br>39,471<br>526,000  | 37%<br>48%<br>33%   | \$ <b>24,911</b><br>\$ <b>24,911</b>  |
| Total 7900 Miscellaneous Expenses  8000 Insurance Expense  8001 General  8005 ERISA  Total 8000 Insurance Expense  8100 Facility Operations & Maintenance  8105 Rent or Lease of Buildings  8110 Repairs & Maintenance  |          | 2,285<br>2,285   | 14,<br>\$ 14<br>173,<br>15,<br>8   | 560<br>-<br>-, <b>560</b><br>215<br>726  |          | 39,471<br>39,471<br>526,000<br>15,672  | 37%<br>48%<br>33%<br>100%   | 24,911<br>\$ 24,911<br>352,785<br>(54)  |
| Total 7900 Miscellaneous Expenses  8000 Insurance Expense  8001 General  8005 ERISA  Total 8000 Insurance Expense  8100 Facility Operations & Maintenance  8105 Rent or Lease of Buildings  8110 Repairs & Maintenance  8115 Security   |          | 2,285<br>2,285   | \$ 14,<br>\$ 173,<br>15,<br>8  | 560<br>-<br><b>,560</b><br>215<br>726<br>,288  |          | 39,471<br>39,471<br>526,000<br>15,672<br>60,000  | 37%<br>48%<br>33%<br>100%<br>14%  | 24,911<br>\$ 24,911<br>352,785<br>(54)<br>51,712  |
| Total 7900 Miscellaneous Expenses  8000 Insurance Expense  8001 General  8005 ERISA  Total 8000 Insurance Expense  8100 Facility Operations & Maintenance  8105 Rent or Lease of Buildings  8110 Repairs & Maintenance  8115 Security  8116 Pest Control  |          | 2,285<br>2,285   | \$ 14,<br>\$ 173,<br>15,<br>8  | 560<br>-<br>-, <b>560</b><br>215<br>726<br>,288<br>,895<br>116   |          | 39,471<br>39,471<br>526,000<br>15,672<br>60,000<br>6,000   | 37%<br>48%<br>33%<br>100%<br>14%<br>32%   | \$ 24,911<br>\$ 24,911<br>352,785<br>(54)<br>51,712<br>4,105  |
| Total 7900 Miscellaneous Expenses  8000 Insurance Expense  8001 General  8005 ERISA  Total 8000 Insurance Expense  8100 Facility Operations & Maintenance  8105 Rent or Lease of Buildings  8110 Repairs & Maintenance  8115 Security  8116 Pest Control  8117 Janitorial Service   |          | 2,285<br>2,285   | \$ 14,<br>\$ 173,<br>15,<br>8 1<br>26,<br>308,   | 560<br>-<br>-, <b>560</b><br>215<br>726<br>,288<br>,895<br>116   | \$       | 39,471<br>39,471<br>526,000<br>15,672<br>60,000<br>6,000<br>86,400   | 37% 48% 33% 100% 14% 32% 30%  | \$ 24,911<br>\$ 24,911<br>352,785<br>(54)<br>51,712<br>4,105<br>60,284  |
| Total 7900 Miscellaneous Expenses  8000 Insurance Expense  8001 General  8005 ERISA  Total 8000 Insurance Expense  8100 Facility Operations & Maintenance  8105 Rent or Lease of Buildings  8110 Repairs & Maintenance  8115 Security  8116 Pest Control  8117 Janitorial Service  8120 Deferred Rent   | \$       | 2,285 2,285 33,174   | \$ 14,<br>\$ 173,<br>15,<br>8 1<br>26,<br>308,   | 560<br>-<br>-,560<br>215<br>726<br>,288<br>,895<br>116<br>646  | \$       | 39,471<br>39,471<br>526,000<br>15,672<br>60,000<br>6,000<br>86,400<br>925,938  | 37% 48% 33% 100% 14% 32% 30% 33%  | \$ 24,911<br>\$ 24,911<br>352,785<br>(54)<br>51,712<br>4,105<br>60,284<br>617,292   |
| Total 7900 Miscellaneous Expenses  8000 Insurance Expense  8001 General  8005 ERISA  Total 8000 Insurance Expense  8100 Facility Operations & Maintenance  8105 Rent or Lease of Buildings  8110 Repairs & Maintenance  8115 Security  8116 Pest Control  8117 Janitorial Service  8120 Deferred Rent  Total 8100 Facility Operations & Maintenance   | \$       | 2,285 2,285 33,174   | \$ 14,<br>\$ 173,<br>15,<br>8 1<br>26,<br>308,<br>\$ 533   | 560<br>-<br>-,560<br>215<br>726<br>,288<br>,895<br>116<br>646  | \$       | 39,471<br>39,471<br>526,000<br>15,672<br>60,000<br>6,000<br>86,400<br>925,938  | 37% 48% 33% 100% 14% 32% 30% 33%  | \$ 24,911<br>\$ 24,911<br>352,785<br>(54)<br>51,712<br>4,105<br>60,284<br>617,292   |
| Total 7900 Miscellaneous Expenses  8000 Insurance Expense  8001 General  8005 ERISA  Total 8000 Insurance Expense  8100 Facility Operations & Maintenance  8105 Rent or Lease of Buildings  8110 Repairs & Maintenance  8115 Security  8116 Pest Control  8117 Janitorial Service  8120 Deferred Rent  Total 8100 Facility Operations & Maintenance  8200 Depreciation Expense & Amortization   | \$       | 2,285 2,285 33,174   | \$ 14,<br>\$ 173,<br>15,<br>8 1<br>26,<br>308,<br>\$ 533   | 215<br>726<br>2288<br>895<br>116<br>646<br>4,887   | \$       | 39,471<br>39,471<br>526,000<br>15,672<br>60,000<br>6,000<br>86,400<br>925,938<br>1,620,010   | 37% 48% 33% 100% 14% 32% 30% 33% 33%  | \$ 24,911<br>\$ 24,911<br>352,785<br>(54)<br>51,712<br>4,105<br>60,284<br>617,292<br>\$ 1,086,123   |
| Total 7900 Miscellaneous Expenses  8000 Insurance Expense  8001 General  8005 ERISA  Total 8000 Insurance Expense  8100 Facility Operations & Maintenance  8105 Rent or Lease of Buildings  8110 Repairs & Maintenance  8115 Security  8116 Pest Control  8117 Janitorial Service  8120 Deferred Rent  Total 8100 Facility Operations & Maintenance  8200 Depreciation Expense & Amortization  8201 Depreciation Expense  | \$       | 2,285 2,285 33,174   | \$ 14, 173, 15, 8 1 26, 308, \$ 533  | 215<br>726<br>2288<br>895<br>116<br>646<br>4,887   | \$       | 39,471<br>39,471<br>526,000<br>15,672<br>60,000<br>6,000<br>86,400<br>925,938<br>1,620,010   | 37% 48% 33% 100% 14% 32% 30% 33% 33%  | \$ 24,911<br>\$ 24,911<br>352,785<br>(54)<br>51,712<br>4,105<br>60,284<br>617,292<br>\$ 1,086,123   |
| Total 7900 Miscellaneous Expenses  8000 Insurance Expense  8001 General  8005 ERISA  Total 8000 Insurance Expense  8100 Facility Operations & Maintenance  8105 Rent or Lease of Buildings  8110 Repairs & Maintenance  8115 Security  8116 Pest Control  8117 Janitorial Service  8120 Deferred Rent  Total 8100 Facility Operations & Maintenance  8200 Depreciation Expense & Amortization  8201 Depreciation Expense  8202 Amortization Expense   | \$       | 2,285 2,285 33,174 33,174  | \$ 14,  \$ 173,  15,  8 1  26,  308,  \$ 533   | 215<br>726<br>288<br>895<br>116<br>646<br>,,887  | \$       | 39,471<br>39,471<br>526,000<br>15,672<br>60,000<br>6,000<br>86,400<br>925,938<br>1,620,010   | 37% 48% 33% 100% 14% 32% 30% 33% 9%   | \$ 24,911<br>\$ 24,911<br>352,785<br>(54)<br>51,712<br>4,105<br>60,284<br>617,292<br>\$ 1,086,123   |
| Total 7900 Miscellaneous Expenses  8000 Insurance Expense  8001 General  8005 ERISA  Total 8000 Insurance Expense  8100 Facility Operations & Maintenance  8105 Rent or Lease of Buildings  8110 Repairs & Maintenance  8115 Security  8116 Pest Control  8117 Janitorial Service  8120 Deferred Rent  Total 8100 Facility Operations & Maintenance  8200 Depreciation Expense & Amortization  8201 Depreciation Expense  8202 Amortization Expense  Total 8200 Depreciation Expense  | \$       | 2,285 2,285 33,174 33,174  | \$ 14,  \$ 173,  15,  8 1  26,  308,  \$ 533  7  | 215<br>726<br>288<br>895<br>116<br>646<br>4,887  | \$       | 39,471<br>39,471<br>526,000<br>15,672<br>60,000<br>6,000<br>86,400<br>925,938<br>1,620,010<br>85,720<br>-<br>85,720<br>3,580,148                       | 37% 48% 33% 100% 14% 32% 30% 33% 9%   | \$ 24,911<br>\$ 24,911<br>352,785<br>(54)<br>51,712<br>4,105<br>60,284<br>617,292<br>\$ 1,086,123<br>78,126<br>\$ 78,126<br>\$ 2,589,101                |
| Total 7900 Miscellaneous Expenses  8000 Insurance Expense  8001 General  8005 ERISA  Total 8000 Insurance Expense  8100 Facility Operations & Maintenance  8105 Rent or Lease of Buildings  8110 Repairs & Maintenance  8115 Security  8116 Pest Control  8117 Janitorial Service  8120 Deferred Rent  Total 8100 Facility Operations & Maintenance  8200 Depreciation Expense & Amortization  8201 Depreciation Expense  8202 Amortization Expense  Total 8200 Depreciation Expense  Total 8200 Depreciation Expense   | \$       | 2,285 2,285 33,174 33,174 0 0 347,414  | \$ 14,  \$ 173,  15,  8 1  26,  308,  \$ 533  7  | 215<br>726<br>288<br>895<br>116<br>646<br>,887<br>593  | \$       | 39,471<br>39,471<br>526,000<br>15,672<br>60,000<br>6,000<br>86,400<br>925,938<br>1,620,010<br>85,720   | 37% 48% 33% 100% 14% 32% 30% 33% 9% 9%  | \$ 24,911<br>\$ 24,911<br>352,785<br>(54)<br>51,712<br>4,105<br>60,284<br>617,292<br>\$ 1,086,123<br>78,126<br>\$ 78,126                                |
| Total 7900 Miscellaneous Expenses  8000 Insurance Expense  8001 General  8005 ERISA  Total 8000 Insurance Expense  8100 Facility Operations & Maintenance  8105 Rent or Lease of Buildings  8110 Repairs & Maintenance  8115 Security  8116 Pest Control  8117 Janitorial Service  8120 Deferred Rent  Total 8100 Facility Operations & Maintenance  8200 Depreciation Expense & Amortization  8201 Depreciation Expense  8202 Amortization Expense  Total 8200 Depreciation Expense  Total 8200 Depreciation Expense   | \$       | 2,285 2,285 33,174 33,174 0 0 347,414  | \$ 14,  \$ 173,  15,  8 1  26,  308,  \$ 533  7  | 215<br>726<br>288<br>895<br>116<br>646<br>,887<br>593  | \$       | 39,471<br>39,471<br>526,000<br>15,672<br>60,000<br>6,000<br>86,400<br>925,938<br>1,620,010<br>85,720<br>-<br>85,720<br>3,580,148                       | 37% 48% 33% 100% 14% 32% 30% 33% 9% 9%  | \$ 24,911<br>\$ 24,911<br>352,785<br>(54)<br>51,712<br>4,105<br>60,284<br>617,292<br>\$ 1,086,123<br>78,126<br>\$ 78,126<br>\$ 2,589,101                |
| Total 7900 Miscellaneous Expenses  8000 Insurance Expense  8001 General  8005 ERISA  Total 8000 Insurance Expense  8100 Facility Operations & Maintenance  8105 Rent or Lease of Buildings  8110 Repairs & Maintenance  8115 Security  8116 Pest Control  8117 Janitorial Service  8120 Deferred Rent  Total 8100 Facility Operations & Maintenance  8200 Depreciation Expense & Amortization  8201 Depreciation Expense  8202 Amortization Expense  Total 8200 Depreciation Expense  Total 8200 Depreciation Expense  Net Operating Income   | \$       | 2,285 2,285 33,174 33,174 0 0 347,414  | \$ 14,  \$ 173,  15,  8 1  26,  308,  \$ 533  7  | 215<br>726<br>288<br>895<br>116<br>646<br>,887<br>593  | \$       | 39,471<br>39,471<br>526,000<br>15,672<br>60,000<br>6,000<br>86,400<br>925,938<br>1,620,010<br>85,720<br>-<br>85,720<br>3,580,148                       | 37% 48% 33% 100% 14% 32% 30% 33% 9% 9%  | \$ 24,911<br>\$ 24,911<br>352,785<br>(54)<br>51,712<br>4,105<br>60,284<br>617,292<br>\$ 1,086,123<br>78,126<br>\$ 78,126<br>\$ 2,589,101                |
| Total 7900 Miscellaneous Expenses  8000 Insurance Expense  8001 General  8005 ERISA  Total 8000 Insurance Expense  8100 Facility Operations & Maintenance  8105 Rent or Lease of Buildings  8110 Repairs & Maintenance  8115 Security  8116 Pest Control  8117 Janitorial Service  8120 Deferred Rent  Total 8100 Facility Operations & Maintenance  8200 Depreciation Expense & Amortization  8201 Depreciation Expense  8202 Amortization Expense  Total 8200 Depreciation Expense  Total 8200 Depreciation Expense  Net Operating Income   | \$       | 2,285 2,285 33,174 33,174 0 0 347,414  | \$ 14,  \$ 14,  \$ 173,  15,  8 1,  26,  308,  \$ 533,  7 5,  991,  -\$ 164  | 215<br>726<br>288<br>895<br>116<br>646<br>,887<br>593  | \$       | 39,471<br>39,471<br>526,000<br>15,672<br>60,000<br>6,000<br>86,400<br>925,938<br>1,620,010<br>85,720<br>-<br>85,720<br>3,580,148                       | 37% 48% 33% 100% 14% 32% 30% 33% 9% 9%  | \$ 24,911<br>\$ 24,911<br>352,785<br>(54)<br>51,712<br>4,105<br>60,284<br>617,292<br>\$ 1,086,123<br>78,126<br>\$ 78,126<br>\$ 2,589,101                |
| Total 7900 Miscellaneous Expenses  8000 Insurance Expense  8001 General  8005 ERISA  Total 8000 Insurance Expense  8100 Facility Operations & Maintenance  8105 Rent or Lease of Buildings  8110 Repairs & Maintenance  8115 Security  8116 Pest Control  8117 Janitorial Service  8120 Deferred Rent  Total 8100 Facility Operations & Maintenance  8200 Depreciation Expense & Amortization  8201 Depreciation Expense  8202 Amortization Expense  Total 8200 Depreciation Expense  Net Operating Income  CAPITAL BUDGET  1501 Office Equipment   | \$       | 2,285 2,285 33,174 33,174 0 347,414 \$413,161  | \$ 14,  \$ 14,  \$ 14,  \$ 173,  15,  8 1,  26,  308,  \$ 533,  7 5 991,  -\$ 164  | 215<br>726<br>2288<br>895<br>116<br>646<br>,,887<br>593<br>,,048   | \$       | 39,471  39,471  526,000 15,672 60,000 86,400 925,938 1,620,010  85,720 - 85,720 3,580,148 (\$553,919)  | 37% 48% 33% 100% 14% 32% 30% 33% 9% 28% 29%   | \$ 24,911<br>\$ 24,911<br>352,785<br>(54)<br>51,712<br>4,105<br>60,284<br>617,292<br>\$ 1,086,123<br>78,126<br>\$ 78,126<br>\$ 2,589,101                |
| Total 7900 Miscellaneous Expenses  8000 Insurance Expense  8001 General  8005 ERISA  Total 8000 Insurance Expense  8100 Facility Operations & Maintenance  8105 Rent or Lease of Buildings  8110 Repairs & Maintenance  8115 Security  8116 Pest Control  8117 Janitorial Service  8120 Deferred Rent  Total 8100 Facility Operations & Maintenance  8200 Depreciation Expense & Amortization  8201 Depreciation Expense  8202 Amortization Expense  Total 8200 Depreciation Expense  Net Operating Income  CAPITAL BUDGET  1501 Office Equipment  1502 Office Furniture & Fixtures   | \$       | 2,285 2,285 33,174 33,174 0 347,414 \$413,161  | \$ 14,  \$ 14,  \$ 14,  \$ 173,  15,  8 1,  26,  308,  \$ 533  7  \$ 7,  \$ 991  -\$ 164   | 215<br>726<br>2288<br>895<br>116<br>646<br>,,887<br>593<br>7,593<br>,,048  | \$       | 39,471 39,471 526,000 15,672 60,000 86,400 925,938 1,620,010 85,720 - 85,720 3,580,148 (\$553,919)   | 37% 48% 33% 100% 14% 32% 30% 33% 9% 28% 29%   | \$ 24,911<br>\$ 24,911<br>352,785<br>(54)<br>51,712<br>4,105<br>60,284<br>617,292<br>\$ 1,086,123<br>78,126<br>\$ 78,126<br>\$ 2,589,101<br>(\$389,476) |
| Total 7900 Miscellaneous Expenses 8000 Insurance Expense 8001 General 8005 ERISA Total 8000 Insurance Expense 8100 Facility Operations & Maintenance 8105 Rent or Lease of Buildings 8110 Repairs & Maintenance 8115 Security 8116 Pest Control 8117 Janitorial Service 8120 Deferred Rent Total 8100 Facility Operations & Maintenance 8200 Depreciation Expense & Amortization 8201 Depreciation Expense 8202 Amortization Expense Total 8200 Depreciation Expense Net Operating Income  CAPITAL BUDGET 1501 Office Equipment 1502 Office Furniture & Fixtures 1521 Classroom Equipment   | \$       | 2,285 2,285 33,174 33,174 0 0 347,414 \$413,161  | \$ 14,  \$ 14,  \$ 14,  \$ 173,  15,  8 1,  26,  308,  \$ 533  7  \$ 7,  \$ 991  -\$ 164   | 215<br>726<br>2288<br>895<br>116<br>646<br>,887<br>593<br>,048<br>,443   | \$       | 39,471  39,471  526,000 15,672 60,000 86,400 925,938 1,620,010  85,720 - 85,720 3,580,148 (\$553,919)  | 37% 48% 33% 100% 14% 32% 30% 33% 9% 28% 29%   | \$ 24,911<br>\$ 24,911<br>352,785<br>(54)<br>51,712<br>4,105<br>60,284<br>617,292<br>\$ 1,086,123<br>78,126<br>\$ 78,126<br>\$ 2,589,101<br>(\$389,476) |
| Total 7900 Miscellaneous Expenses 8000 Insurance Expense 8001 General 8005 ERISA Total 8000 Insurance Expense 8100 Facility Operations & Maintenance 8105 Rent or Lease of Buildings 8110 Repairs & Maintenance 8115 Security 8116 Pest Control 8117 Janitorial Service 8120 Deferred Rent Total 8100 Facility Operations & Maintenance 8200 Depreciation Expense & Amortization 8201 Depreciation Expense 8202 Amortization Expense Total 8200 Depreciation Expense Net Operating Income  CAPITAL BUDGET 1501 Office Equipment 1502 Office Furniture & Fixtures 1521 Classroom Equipment 1522 Classroom Furniture & Fixtures   | \$       | 2,285 2,285 33,174 33,174 0 347,414 \$413,161 - 10,555 - 11,011                            | \$ 14,  \$ 14,  \$ 14,  \$ 173,  15,  8 11,  26,  308,  \$ 533,  7  \$ 991,  \$ 164,  \$ 14,  \$ 173,  \$ 15,  \$ 164,  \$ 164,  \$ 173,  \$ 175,  \$ | 215<br>726<br>2288<br>895<br>116<br>646<br>,887<br>593<br>,048<br>,443   | \$       | 39,471  39,471  526,000 15,672 60,000 86,400 925,938 1,620,010  85,720 - 85,720 3,580,148 (\$553,919)  - 3,084 5,545 134,876                           | 37% 48% 33% 100% 14% 32% 30% 33% 9% 28% 29% 100% 100% 11%   | \$ 24,911<br>\$ 24,911<br>352,785<br>(54)<br>51,712<br>4,105<br>60,284<br>617,292<br>\$ 1,086,123<br>78,126<br>\$ 78,126<br>\$ 2,589,101                |
| Total 7900 Miscellaneous Expenses 8000 Insurance Expense 8001 General 8005 ERISA Total 8000 Insurance Expense 8100 Facility Operations & Maintenance 8105 Rent or Lease of Buildings 8110 Repairs & Maintenance 8115 Security 8116 Pest Control 8117 Janitorial Service 8120 Deferred Rent Total 8100 Facility Operations & Maintenance 8200 Depreciation Expense & Amortization 8201 Depreciation Expense 8202 Amortization Expense Total 8200 Depreciation Expense Total 8200 Depreciation Expense  Total Expenses Net Operating Income  CAPITAL BUDGET 1501 Office Equipment 1502 Office Furniture & Fixtures 1521 Classroom Equipment 1522 Classroom Furniture & Fixtures 1541 Student Computers  | \$       | 2,285 2,285 33,174 33,174 0 347,414 \$413,161 - 10,555 - 11,011                            | \$ 14,  \$ 14,  \$ 173,  15,  8 1  26,  308,  \$ 533  7  \$ 991  -\$ 164   | 560<br>-,,560<br>2215<br>726<br>288<br>,895<br>1116<br>646<br>646<br>6,887<br>,593<br>,,048<br>,,443<br>,,545<br>,,545<br>,,876<br>6,323<br>8,219  | \$       | 39,471  526,000 15,672 60,000 86,400 925,938 1,620,010  85,720 - 85,720 3,580,148 (\$553,919)  - 3,084 5,545 134,876 9,523 23,553                      | 37%  48%  33%  100%  14%  32%  30%  33%  33%  9%  28%  29%  100%  100%  110%  66%  77%              | \$ 24,911<br>\$ 24,911<br>352,785<br>(54)<br>51,712<br>4,105<br>60,284<br>617,292<br>\$ 1,086,123<br>78,126<br>\$ 78,126<br>\$ 2,589,101<br>(\$389,476) |
| Total 7900 Miscellaneous Expenses 8000 Insurance Expense 8001 General 8005 ERISA Total 8000 Insurance Expense 8100 Facility Operations & Maintenance 8105 Rent or Lease of Buildings 8110 Repairs & Maintenance 8115 Security 8116 Pest Control 8117 Janitorial Service 8120 Deferred Rent Total 8100 Facility Operations & Maintenance 8200 Depreciation Expense & Amortization 8201 Depreciation Expense 8202 Amortization Expense Total 8200 Depreciation Expense Net Operating Income  CAPITAL BUDGET 1501 Office Equipment 1502 Office Furniture & Fixtures 1521 Classroom Equipment 1522 Classroom Furniture & Fixtures 1541 Student Computers 1542 Staff Computers 1543 Printers   | \$       | 2,285  2,285  2,285  33,174  33,174  0  347,414  \$413,161  - 10,555  - 11,011 6,110 - 283 | \$ 14,  \$ 14,  \$ 173,  15,  8 1  26,  308,  \$ 533  7  \$ 991  -\$ 164   | 560<br>-,,560<br>2215<br>726<br>,288<br>,895<br>1116<br>646<br>648<br>,,593<br>,,048<br>,,443<br>,,443<br>,,084<br>6,545<br>6,323<br>6,323<br>6,323<br>6,321<br>6,384  | \$       | 39,471  526,000 15,672 60,000 86,400 925,938 1,620,010  85,720 - 85,720 - 3,580,148 (\$553,919)  - 3,084 5,545 134,876 9,523 23,553 1,988              | 37%  48%  33%  100%  14%  32%  30%  33%  9%  28%  29%  100%  100%  11%  66%                         | \$ 24,911<br>\$ 24,911<br>352,785<br>(54)<br>51,712<br>4,105<br>60,284<br>617,292<br>\$ 1,086,123<br>78,126<br>\$ 2,589,101<br>(\$389,476)<br>          |
| Total 7900 Miscellaneous Expenses 8000 Insurance Expense 8001 General 8005 ERISA Total 8000 Insurance Expense 8100 Facility Operations & Maintenance 8105 Rent or Lease of Buildings 8110 Repairs & Maintenance 8115 Security 8116 Pest Control 8117 Janitorial Service 8120 Deferred Rent Total 8100 Facility Operations & Maintenance 8200 Depreciation Expense & Amortization 8201 Depreciation Expense 8202 Amortization Expense Total 8200 Depreciation Expense Net Operating Income  CAPITAL BUDGET 1501 Office Equipment 1502 Office Furniture & Fixtures 1521 Classroom Equipment 1522 Classroom Furniture & Fixtures 1541 Student Computers 1543 Printers 1544 Audio Visual - Classrooms   | \$       | 2,285 2,285 33,174 33,174 0 0 347,414 \$413,161 - 10,555 - 11,011 6,110 -                  | \$ 14,  \$ 173,  15,  8 1  26,  308,  \$ 533  7  \$ 991  -\$ 164   | 560<br>-,560<br>-,560<br>-,560<br>-,288<br>-,887<br>-,116<br>-,646<br>-,887<br>-,593<br>-,593<br>-,048<br>-,545<br>-,545<br>-,545<br>-,545<br>-,545<br>-,323<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-<br>-,988<br>-<br>-,988<br>-<br>-,988<br>-<br>-,988<br>-<br>-,988<br>-<br>-,988<br>-<br>-,988 | \$       | 39,471  39,471  526,000 15,672 60,000 86,400 925,938 1,620,010  85,720 - 85,720 3,580,148 (\$553,919)  - 3,084 5,545 134,876 9,523 23,553 1,988 26,000 | 37% 48% 33% 100% 14% 32% 30% 33% 33% 33% 100% 11% 66% 77% 100%                                      | \$ 24,911  \$ 24,911  352,785 (54)  51,712 4,105 60,284 617,292 \$ 1,086,123  78,126  \$ 2,589,101 (\$389,476)  120,000 3,200 5,334 24,000              |
| Total 7900 Miscellaneous Expenses  8000 Insurance Expense  8001 General  8005 ERISA  Total 8000 Insurance Expense  8100 Facility Operations & Maintenance  8105 Rent or Lease of Buildings  8110 Repairs & Maintenance  8115 Security  8116 Pest Control  8117 Janitorial Service  8120 Deferred Rent  Total 8100 Facility Operations & Maintenance  8200 Depreciation Expense & Amortization  8201 Depreciation Expense  8202 Amortization Expense  Total 8200 Depreciation Expense  Total 8200 Depreciation Expense  CAPITAL BUDGET  1501 Office Equipment  1502 Office Furniture & Fixtures  1521 Classroom Equipment  1522 Classroom Furniture & Fixtures  1541 Student Computers  1542 Staff Computers  1543 Printers  1544 Audio Visual - Classrooms  1545 Audio Visual - Cafeteria | \$       | 2,285  2,285  2,285  33,174  33,174  0  347,414  \$413,161  - 10,555  - 11,011 6,110 - 283 | \$ 14,  \$ 173,  15,  8 1  26,  308,  \$ 533  7  \$ 991  -\$ 164   | 560<br>-,,560<br>2215<br>726<br>,288<br>,895<br>1116<br>646<br>648<br>,,593<br>,,048<br>,,443<br>,,443<br>,,084<br>6,545<br>6,323<br>6,323<br>6,323<br>6,321<br>6,384  | \$       | 39,471  526,000 15,672 60,000 86,400 925,938 1,620,010  85,720 - 85,720 - 3,580,148 (\$553,919)  - 3,084 5,545 134,876 9,523 23,553 1,988              | 37%  48%  33%  100%  14%  32%  30%  33%  33%  9%  9%  28%  29%  100%  100%  11%  66%  77%  100%  8% | \$ 24,911<br>\$ 24,911<br>352,785<br>(54)<br>51,712<br>4,105<br>60,284<br>617,292<br>\$ 1,086,123<br>78,126<br>\$ 2,589,101<br>(\$389,476)<br>          |
| Total 7900 Miscellaneous Expenses 8000 Insurance Expense 8001 General 8005 ERISA Total 8000 Insurance Expense 8100 Facility Operations & Maintenance 8105 Rent or Lease of Buildings 8110 Repairs & Maintenance 8115 Security 8116 Pest Control 8117 Janitorial Service 8120 Deferred Rent Total 8100 Facility Operations & Maintenance 8200 Depreciation Expense & Amortization 8201 Depreciation Expense 8202 Amortization Expense Total 8200 Depreciation Expense Net Operating Income  CAPITAL BUDGET 1501 Office Equipment 1502 Office Furniture & Fixtures 1521 Classroom Equipment 1522 Classroom Furniture & Fixtures 1541 Student Computers 1543 Printers 1544 Audio Visual - Classrooms   | \$       | 2,285  2,285  2,285  33,174  33,174  0  347,414  \$413,161  - 10,555  - 11,011 6,110 - 283 | \$ 14,  \$ 173,  15,  8 1  26,  308,  \$ 533  7  \$ 991  -\$ 164   | 560<br>-,560<br>-,560<br>-,560<br>-,288<br>-,887<br>-,116<br>-,646<br>-,887<br>-,593<br>-,593<br>-,048<br>-,545<br>-,545<br>-,545<br>-,545<br>-,545<br>-,323<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-,988<br>-<br>-,988<br>-<br>-,988<br>-<br>-,988<br>-<br>-,988<br>-<br>-,988<br>-<br>-,988<br>-<br>-,988 | \$       | 39,471  39,471  526,000 15,672 60,000 86,400 925,938 1,620,010  85,720 - 85,720 3,580,148 (\$553,919)  - 3,084 5,545 134,876 9,523 23,553 1,988 26,000 | 37%  48%  33%  100%  14%  32%  30%  33%  33%  9%  9%  28%  29%  100%  100%  11%  66%  77%  100%  8% | \$ 24,911  \$ 24,911  352,785 (54)  51,712 4,105 60,284 617,292 \$ 1,086,123  78,126  \$ 2,589,101 (\$389,476)  120,000 3,200 5,334 24,000              |

| 1548 Network Construction       | 10,985        |     | 9,887    |     | 20,602   | 48%  |     | 10,715  |
|---------------------------------|---------------|-----|----------|-----|----------|------|-----|---------|
| 1549 Security                   | -             |     | 14,661   |     | 13,738   | 107% |     | (923)   |
| 1550 Website Development        | -             |     |          |     |          |      |     | -       |
| 1551 Student Information System | -             |     | -        |     | -        |      |     | -       |
| 1552 Whiteboards                | -             |     | 3,705    |     | 4,000    |      |     | 295     |
| 1561 Construction               | -             |     |          |     | 108,000  | 0%   |     | 108,000 |
| 1552 Major Repairs              | -             |     |          |     | 25,000   | 0%   |     | 25,000  |
| TOTAL CAPITAL BUDGET            | \$<br>42,648  | \$  | 89,531   | \$  | 393,153  | 40%  | \$  | 303,622 |
|                                 |               |     |          |     |          |      |     |         |
| Net Income:                     | \$<br>413,161 | -\$ | 164,443  | -\$ | 553,919  | 30%  | -\$ | 389,476 |
| Subtract Capital Costs          | \$<br>42,648  | \$  | 89,531   | \$  | 393,153  | 23%  | \$  | 303,622 |
| Subtract Rent Deposit           | \$<br>93,750  |     |          |     |          |      |     |         |
| Subtract Escrow                 |               |     |          | \$  | 20,000   |      | \$  | 20,000  |
| Add back Depreciation           |               | \$  | 7,593    | \$  | 85,720   |      | \$  | 78,126  |
| Add back Deferred Rent          |               | \$  | 308,646  | \$  | 925,938  |      | \$  | 617,292 |
| Cash Income                     | \$276,764     |     | \$62,266 |     | \$44,586 |      | -\$ | 17,679  |

# Ivy Hill Preparatory Charter School Capital Budget Fiscal Year 2019-20

|                       |                                       |                     |                   | FY19-20         |   |
|-----------------------|---------------------------------------|---------------------|-------------------|-----------------|---|
|                       |                                       | Pre-Opening         | Actuals at        | Approved        |   |
| New Account Group     | <u>Sub-Category</u>                   | <b>Expenditures</b> | <u>10/31/2019</u> | <u>Budget</u>   |   |
| 1500 Office Equipment |                                       |                     |                   |                 |   |
|                       | 1501 Office Equipment                 |                     |                   |                 |   |
|                       | 1502 Office Furniture & Fixtures      | 10,555              | 3,084             | 3,084           | * |
| 4500 01               |                                       | 10,555              | 3,084             | 3,084           |   |
| 1520 Classroom Equipi | ment, Furniture & Fixtures:           |                     | E E 4 E           | E 545           | * |
|                       | 1521 Classroom Equipment              | 44.044              | 5,545             | 5,545           | * |
|                       | 1522 Classroom Furniture & Fixtures   | 11,011              | 14,876            | 134,876         | ^ |
| 4540 Tachnalamy (IT)  |                                       | 11,011              | 20,421            | 140,421         |   |
| 1540 Technology (IT): | 1511 Student Computers                | 6 110               | 6 202             | 0.500           | * |
|                       | 1541 Student Computers                | 6,110               | 6,323<br>18,219   | 9,523<br>23,553 | * |
|                       | 1542 Staff Computers<br>1543 Printers | 283                 | 1,988             | 1,988           | * |
|                       | 1544 Audio Visual - Classrooms        | 3,705               | 2,000             | 26,000          | * |
|                       | 1545 Audio Visual - Classicoms        | 3,703               | 9,245             | 17,245          | * |
|                       | 1546 Software - Instructional         |                     | 9,243             | 17,245          |   |
|                       | 1547 Software - Non-Instructional     |                     |                   |                 |   |
|                       | 1548 Computer Network                 | 10,985              | 9,887             | 20,602          | * |
|                       | 1549 Security                         | 10,300              | 14,661            | 13,738          | * |
|                       | 1550 Website                          |                     | 11,001            | 10,100          |   |
|                       | 1551 Student Information System       |                     |                   |                 |   |
|                       | 1552 Whiteboards                      |                     | 3,705             | 4,000           | * |
|                       |                                       | 21,083              | 66,027            | 116,648         |   |
| 1560 Leasehold Improv | vements:                              | ,                   | ,                 |                 |   |
| <b>,</b>              | 1561 Construction                     |                     |                   | 108,000         | * |
|                       | 1562 Major Repairs                    |                     |                   | 25,000          | * |
|                       | ·                                     | -                   | -                 | 133,000         |   |
|                       |                                       |                     |                   |                 |   |
|                       |                                       |                     |                   |                 |   |
|                       |                                       | 42,648              | 89,531            | 393,153         |   |

<sup>\*</sup> Qualifies for CSP reimbursement

**IVY Hill Preparatory Charter School** 

# Statement of cash flows for the period November 1, 2019 - February 28, 2020

|  | <u>Nov-19</u> | <u>Dec-19</u> | <u>Jan-20</u> | <u>Feb-20</u> | <u>Total</u> |
|--|---------------|---------------|---------------|---------------|--------------|
| Cash Balance (Unrestricted) @ 10/31/19                   | 679,540       | 379,330       | 539,887       | 264,895       | 679,540      |
| NYC public school district                               |               | 289,141       |               | 289,141       | 578,281      |
| Lease/Facility Assistance                                |               | 81,549        |               | 81,549        | 163,099      |
| CSP  |               | 124,610       |               | 124,610       | 249,221      |
| Title Grants   |               |               | 15,000        |               | 15,000       |
| TOTAL CASH AVAILABLE                                     | -             | 495,300       | 15,000        | 495,300       | 1,005,600    |
| COMPENSATION EXPENSE                                     |               |               |               |               |              |
| Payroll Related  | 88,920        | 88,920        | 88,920        | 88,920        | 355,680      |
| Health care and other benefits                           | 17,177        | 17,177        | 17,177        | 17,177        | 68,708       |
| TOTAL COMPENSATION EXPENSE                               | 106,097       | 106,097       | 106,097       | 106,097       | 424,388      |
| Other Than Personnel Costs - Ongoing                     |               |               |               |               |              |
| Accounts payable and accrued expenses from prior periods | 10,218        |               |               |               | 10,218       |
| Student services and classroom costs                     | 15,751        | 15,751        | 15,751        | 15,751        | 63,004       |
| Supplies and other materials                             | 4,758         | 4,758         | 4,758         | 4,758         | 19,032       |
| Consultants and other Operations                         | 32,648        | 32,648        | 32,648        | 32,648        | 130,592      |
| Facility   | 130,738       | 130,738       | 130,738       | 130,738       | 522,952      |
| Fixed assets acquisition                                 |               | 44,751        |               | 44,751        | 89,502       |
| Pmt of existing Accounts Payable & Accrued @ 8/31/18     |               |               |               |               |              |
| Total Other Than Personnel Costs - Ongoing               | 194,113       | 228,646       | 183,895       | 228,646       | 835,300      |
| TOTAL CASH OUTFLOWS                                      | 300,210       | 334,743       | 289,992       | 334,743       | 1,259,688    |
| TOTAL CASH BALANCE - PROJECTED                           | 379,330       | 539,887       | 264,895       | 425,452       | 425,452      |

# Vote to Approve Staff Resignation Policy

Section: IV. Governance

Item: A. Vote to Approve Staff Resignation Policy

Purpose: Vote

Submitted by:

Related Material: Employyee Resignation Policy.pdf



# **IVY HILL PREP BOARD OF TRUSTEES**

# **EMPLOYEE RESIGNATION POLICY**

# **Employee Resignation (All Staff/Administrators)**

If an employee elects to resign from their position, for any reason, the employee must provide the School with written notice of their intent to resign, at minimum, two (2) weeks prior to the effective date of their intended resignation.

In addition to providing written notice at minimum two (2) weeks prior to the effective date of the resignation, the Employee must also strictly adhere to the following transitional steps:

- 1. Surrender all keys used to gain access to the School and any locked rooms therein.
- 2. Surrender all computer equipment, including but not limited to laptops/tablets.
- 3. Disclose all password used in connection with employment at the School.
- 4. Ensure the proper transition of any projects by informing the School of the contact information of anyone involved in the project, current status of the project and any next steps necessary to complete the project.
- 5. Follow all necessary steps to ensure an effective transition of work-related responsibilities.

Failure to strictly abide by the notice requirement and/or failure to follow the steps noted above to facilitate an effective transition of the Employee's duties will result in the automatic forfeiture of any accrued paid time off and forfeiture of any other additional benefits deemed appropriate by the School.

# Discuss Adding New Trustees and Succession Planning

Section: IV. Governance

Item: C. Discuss Adding New Trustees and Succession Planning

Purpose: Discuss

Submitted by:

Related Material: Board of Trustees-Bylaws Provisionsvf.pdf



Below represents a list of the current Board of Trustees, Officers and their respective terms as approved by the board of trustees' resolution dated September 30, 2019.

# 1. Marsha D. Michael, Founding Trustee & Board Chair



Email: marsha.michael.esq@gmail.com

<u>Committee Membership:</u> Governance (Chair), Academic Achievement, HOS Evaluation &

Support, (Temporary Membership: Finance, Development)

Term began 2018: 2 years (Ending July 2020)

Competency Area: Law, (Civil and Criminal for 17 Years)

<u>Current Employment:</u> Justice of the New York State Supreme Court.

# 2. Nataki Williams, Founding Trustee & Treasurer



Email: NatakiWilliams1@gmail.com

Committee Membership: Finance (Chair), Development, HOS Evaluation & Support

Term began 2018: 1 Year

Term Renewed 2019: 1 Year (ending July 2020)

**Experience Area:** Finance (18 Years)

<u>Current Employment:</u> Vice – President of Finance (Coach USA)

# 3. Kimberly Wedderburn-Henderson, Esq., Secretary



Email: wedderburnlaw@gmail.com

<u>Committee Membership:</u> Governance & Academic Achievement



Term began 2019: 1 Year (ending July 2020)

<u>Competency Area:</u> Law, Education (Formerly a Special Education Teacher)

<u>Current Employment:</u> Education Lawyer specializing in Special Education Advocacy

# 4. Adam Jimenez-Schulman, Founding Trustee



Email: a.jimenez.schulman@gmail.com

<u>Committee Membership:</u> Academic Achievement, Finance, HOS Evaluation & Support

(Chair)

Term began 2018: 2 Years (ending July 2020)

<u>Competency Area:</u> Education, Operations (Formerly a Director of Operations at Explore

Charter School)

Current Employment: Currently working on a fellowship in the Netherlands

# 5. Derrick Lewis, Founding Trustee



Email: derricklewis@gmail.com

<u>Committee Membership:</u> Finance, Development <u>Term began 2018:</u> 3 Years (ending July 2021)

<u>Competency Area:</u> Finance (Extensive Board Experience)

# 6. Jennifer Small, Trustee



Email: <u>iennifer.p.small@gmail.com</u>

<u>Committee Membership:</u> Finance, Development



<u>Term began 2018:</u> 3 Years (Taking over Term of Trustee who resigned – Term Ends 2021)

<u>Competency Area:</u> Finance (over 10 Years)

<u>Current Employment:</u> Stone Ridge Asset Manager

# 7. Maimouna Kane, Prospective Trustee (Application Pending)

<u>Competency Area:</u> Education (Educator over 13 Years)

<u>Current Employment:</u> English Language Arts Educator at HCZ Promise Academy HS

# 8. Tanisha James, Prospective Trustee (Application Pending)

<u>Competency Area:</u> Law (Mergers & Acquisitions/Corporate Law over 10 Years)

<u>Current Employment:</u> Equity Partner at Cooley, LLP

# 9. Adam Laniyan, Prospective Trustee (Application Pending)

Competency Area: Finance

**Current Employment:** Bloomberg

# **BYLAWS PROVISIONS GOVERNING TRUSTEES**

## **Section 5 Classification of Trustees:**

The Trustees will serve in staggered terms. At the first Annual Meeting in which the election of the Trustees is in the regular order of business, the Trustees shall be divided into three equal as possible classes with one Trustee in the first class, two Trustees in the second class, and two Trustees in the third class. The term of office of the first class shall expire at the first Annual Meeting following the Annual Meeting at which Trustees are first designated into classes. The term of office of the second class shall expire at the following Annual Meeting and the third class at the third Annual Meeting after the Annual Meeting at which Trustees are first designated into classes. The Trustees may submit a letter to renew their term at the Annual Meeting in the year where their respective term is set to expire. A Trustee may serve any number of consecutive terms.

# Section 6 Vacancy and Newly Created Trusteeship:



Any newly created position on the Board and any vacancies on the Board arising at any time and from any cause may be filled, upon recommendation of a qualified candidate by the Governance Committee, by a majority vote of the seated Trustees. A Trustee elected to fill such vacancy shall hold office until the next Annual Meeting at which the election of Trustees is in the regular order of business and until his or her successor is elected and qualified. A vacancy in the Board shall be deemed to exist on the occurrence of the following:

- a. the death, resignation or removal of any Trustee; or
- b. the failure of the Trustees, at any annual or other meeting of Trustees at which any one or more of the Trustees are to be elected, to elect the full authorized number of Trustees to be voted for at that meeting.

# Vote to Approve Development Goal

Section: V. Development

Item: A. Vote to Approve Development Goal

Purpose: Vote

Submitted by:

Related Material: 2019 Development Goal Resolution.pdf



# IVY HILL PREPARATORY CHARTER SCHOOL

### **Board of Directors**

Kimberly Wedderburn-Henderson, Secretary Derrick Lewis Marsha D. Michael, Board Chair Adam Jimenez-Schulman Jennifer Small Nataki Williams, Treasurer

# Head of School Ambrosia Johnson

<u>Director of Operations</u> Brandon Parker

# RESOLUTION APPROVING DEVELOPMENT GOAL

The Ivy Hill Preparatory Charter School Board of Trustees, having considered all necessary concerns has voted to approve a Development Goal of raising \$10,000 (ten thousand dollars) by the end of the fiscal year ending June 30, 2020.

Adopted by Ivy Hill Prep's Board of Trustees on November 25, 2019 (By a Unanimous Vote of The Majority of the Board).

# **Discuss Development Initiatives**

Section: V. Development

Item: B. Discuss Development Initiatives

Purpose: Discuss

Submitted by:

**Related Material:** Giving Tuesday.1.pdf

Giving Tuesday.2.pdf Giving Tuesday.3.pdf Giving Tuesday.4.pdf Giving Tuesday.5.pdf

# 



DONORBOX.ORG/IVYHILLPREP

y Hill Prep Charter School - Board of Trustees Meeting - Ivy Hill Prep - Agenda - Monday November 25, 2019 at 6:30 P





y Hill Prep Charter School - Board of Trustees Meeting - Ivy Hill Prep - Agenda - Monday November 25, 2019 at 6:30 P













# Review Academic Dashboard

Section: VI. Academic Achievement Item: A. Review Academic Dashboard

Purpose: Discuss

Submitted by:

Related Material: Academic Dashboard - November.pdf

| IVY                |                 |              |              |   |               |           |        |                     |          |              |               |             |       |               |               |
|--------------------|-----------------|--------------|--------------|---|---------------|-----------|--------|---------------------|----------|--------------|---------------|-------------|-------|---------------|---------------|
| HILL PREP          |                 |              |              |   |               |           |        |                     |          |              |               |             |       |               |               |
|                    |                 |              |              |   |               |           |        |                     |          |              |               |             |       |               |               |
| CHOOL DEM          | //OGRAPHICS     |              |              |   |               |           | Data A | ccurate Throug      | h Novemb | er 14th, 20  | 019           |             |       |               |               |
|                    | # %             | Gender       | # %          |   | Race          | #         | %      | Other               | #        | %            | Staffing      | #           | Ratio |               |               |
| indergarten 8      |                 | Female       | 67 60.9      |   | lack          |           | 91.8%  | Free/Red Lun        | 93       |              | Teachers      | 10          |       |               |               |
|                    | 0 27.3%         | Male         | 43 39.1      |   | ispanic       |           | 6.4%   | Special Ed K        | 5        |              | Administ.     | 3           |       |               |               |
|                    |                 | Total        | 110 100      |   | /hite         |           | 0.0%   | Special Ed 1        | 6        |              | Other         | 2           |       |               |               |
|                    |                 |              |              |   | sian<br>Ither |           | 0.0%   | ELL/LEP K ELL/LEP K | 2        | 1.8%<br>1.8% | Total         | 15          | 7.3   |               |               |
| Total 11           | 10 100.0%       |              |              | - | Total         |           | 100.0% | Bus Riders          | 51       |              |               |             |       |               |               |
|                    |                 |              |              |   |               |           |        |                     |          |              |               |             |       |               |               |
|                    |                 |              |              |   |               |           |        |                     |          |              |               |             |       |               |               |
| CHOOL ENR          | COLLMENT        |              |              |   |               |           | Data A | ccurate Throug      | h Novemb | er 14th, 20  | 019           |             |       |               | Budgeted: 106 |
|                    | JUL             | AUG          | SEP          |   | ОСТ           | NC        |        | DEC                 | J.       | AN           | FEB           | MA          | R     | APR           | MAY           |
| ctual              | 0               | 118          | 111          |   | 110           | 11        |        |                     |          |              |               |             |       |               |               |
| ioal<br>Iver/Under | 0.00            | 120<br>2.00  | 9.00         | - | 120<br>10.00  | 12<br>10. |        | 0.00                | 0        | 00           | 0.00          | 0.0         | 0     | 0.00          | 0.00          |
| ,                  | 0.00            | 2.00         | 5.00         |   | 10.00         | 10.       |        | 0.00                | 0.       |              | 0.00          | 0.0         |       | 0.00          | 0.00          |
| VERAGE DA          | AILY ATTENDANCE |              |              |   |               |           | Data A | ccurate Throug      | h Novemb | er 14th, 20  | 019           |             |       |               |               |
|                    | 20 Aug          | 2.500        | 0.500        |   | 16 Con        | 22.0      | `an    | 20 Can              | 7        | Oct          | 14 Oct        | 21.0        | ot    | 39 Oat        | 4-Nov         |
| y Week             | 28-Aug<br>108   | 2-Sep<br>109 | 9-Sep<br>108 |   | 16-Sep<br>108 | 23-5      |        | 30-Sep<br>102       |          | Oct<br>03    | 14-Oct<br>106 | 21-0<br>105 |       | 28-Oct<br>106 | 104           |
| =                  |                 |              |              |   |               |           |        |                     |          |              |               | 10.         | ,     | 100           | 201           |
|                    | 11-Nov<br>99    | 18-Nov       | 25-Nov       |   | 2-Dec         | 9-D       | ec     | 16-Dec              | 23-      | Dec          | 30-Dec        |             |       |               |               |
|                    |                 |              |              |   |               |           |        |                     |          |              |               |             |       |               |               |
|                    |                 |              |              |   |               |           |        |                     |          |              |               |             |       |               |               |
|                    |                 |              |              |   |               |           |        |                     |          |              |               |             |       |               |               |
|                    |                 |              |              |   |               |           |        |                     |          |              |               |             |       |               |               |
|                    |                 |              |              |   |               |           |        |                     |          |              |               |             |       |               |               |
| y Month            | AUG             | SEP          | ОСТ          |   | NOV           | DE        | C      | JAN                 | FI       | EB           | MAR           | API         | ₹     | MAY           | JUNE          |
|                    | 108.0           | 108.0        | 104.0        |   | 110.0         |           |        | . =                 |          |              |               |             |       |               |               |
| VERAGE DA          | AILY TARDIES    |              |              |   |               |           | Data A | ccurate Throug      | h Novemb | er 14th, 20  | 019           |             |       |               |               |
| y Week             | 28-Aug          | 2-Sep        | 9-Sep        |   | 16-Sep        | 23-9      | Sen    | 30-Sep              | 7-0      | Oct          | 14-Oct        | 21-0        | ct    | 28-Oct        | 4-Nov         |
| ,c.r               | 6               | 11           | 7<br>7       |   | 8             | 8         |        | 8                   |          | 9            | 6             | 5           |       | 7             | 7             |
|                    | 11-Nov          |              |              |   |               |           |        |                     |          |              |               |             |       |               |               |
|                    | 9               |              |              |   |               |           |        |                     |          |              |               |             |       |               |               |
|                    |                 |              |              |   |               |           |        |                     |          |              |               |             |       |               |               |
|                    |                 |              |              |   |               |           |        |                     |          |              |               |             |       |               |               |
|                    |                 |              |              |   |               |           |        |                     |          |              |               |             |       |               |               |
|                    |                 |              |              |   |               |           |        |                     |          |              |               |             |       |               |               |
|                    |                 |              |              |   |               |           |        |                     |          |              |               |             |       |               |               |
| y Month            | 7.0             | SEP 3.0      | OCT<br>6.0   |   | 8.0           | DE        | С      | JAN                 | FI       | EB           | MAR           | APF         | ₹     | MAY           | JUNE          |
| -                  | 7.0             | 3.0          | 0.0          |   | 6.0           |           |        |                     |          |              |               |             |       |               |               |
| CHOOL ATT          | RITION          |              |              |   |               |           | Data A | ccurate Throug      | h Novemb | er 14th, 20  | 019           |             |       |               |               |
|                    |                 |              |              |   |               |           |        |                     |          |              |               |             |       |               |               |
|                    |                 |              |              |   | NOV           | DE        | C      | JAN                 | -        | EB           | MAR           | APF         | 2     | MAY           | JUNE          |
| y Month            | AUG<br>0        | SEP 3        | ОСТ<br>1     |   | NOV<br>3      | 0         |        | 0                   |          | 0            | 0             | 0           |       | IVIAI         | JOINE         |

| Reason for Depa          | eason for Departure: Date Scholar |               |                         |          |                            | Brief Explanation Cod |   |             |                         |                     |              |           |         | Code   |   | Grade Level |   |   |  |  |
|--------------------------|-----------------------------------|---------------|-------------------------|----------|----------------------------|-----------------------|---|-------------|-------------------------|---------------------|--------------|-----------|---------|--------|---|-------------|---|---|--|--|
|                          |                                   |               |                         | 10/21/19 | C.S                        | Transit               | ion to  | a D75 sch   |                         |                     | •            |           |         |        |   | S           |   | 1 |  |  |
|                          |                                   |               |                         | 10/23/19 | P.J                        | Moved                 | Moved to a different borough; change in custody |             |                         |                     |              | М         |         | К      |   |             |   |   |  |  |
| Departure Code           | es                                |               |                         | 11/04/19 | K.G                        |                       |   | ent in cons |                         |                     |              |           |         |        |   | s           |   | К |  |  |
| Moved                    | М                                 |               |                         | , ,      |                            |                       |   |             |                         |                     |              |           |         |        |   |             |   |   |  |  |
| Academic Difficu         | Α                                 |               |                         |          |                            |                       |   |             |                         |                     |              |           |         |        |   |             |   |   |  |  |
| Illness                  | 1                                 |               |                         |          |                            |                       |   |             |                         |                     |              |           |         |        |   |             | 4 |   |  |  |
| Transportation           | T                                 |               |                         |          |                            |                       | —   |             |                         |                     |              |           |         |        |   |             | 4 |   |  |  |
| Non-responsive           | H                                 |               |                         |          |                            |                       |   |             |                         |                     |              |           |         |        |   |             | + |   |  |  |
| Hardship<br>School Model | S                                 |               |                         |          |                            |                       |   |             |                         |                     |              |           |         |        |   |             | + |   |  |  |
|                          | $\vdash$                          |               |                         |          |                            |                       |   |             |                         |                     |              |           |         |        |   |             | + |   |  |  |
| After School             | AS                                |               |                         |          |                            |                       |   |             |                         |                     |              |           |         |        |   |             | + |   |  |  |
|                          |                                   |               |                         |          |                            |                       |   |             |                         |                     |              |           |         |        |   |             | + |   |  |  |
|                          |                                   |               |                         |          |                            |                       |   |             |                         |                     |              |           |         |        |   |             | _ |   |  |  |
|                          |                                   |               |                         |          |                            |                       | 工   |             |                         | _                   |              |           |         |        |   |             |   |   |  |  |
| SCHOLAR E                | NRO                               | LLMENT        |                         |          |                            |                       | _   |             | Data A                  | Accu                | ırate Throug | ıh Novemb | er 14th | , 2019 |   |             |   |   |  |  |
|                          |                                   |               |                         |          | 2020-2021                  | 2020-                 | 2021  |             |                         | T                   | 2020-2021    |           |         |        |   |             | т |   |  |  |
|                          |                                   |               |                         |          | Kindergarten: 60           |                       | t Grade:  | : 88        |                         |                     | 2nd Gra      |           |         |        |   |             |   |   |  |  |
|                          |                                   |               |                         |          | Total Apps Received        | Total A               |   | eceived     |                         |                     | Total Apps   |           |         |        |   |             | Ī |   |  |  |
|                          |                                   |               | Snapshot<br>Total Apps: |          | 21<br>Avail. Seats         | Δ,                    | 5<br>vail. Sea                                  | ate         |                         | +                   | Avail. S     |           |         |        |   |             | - |   |  |  |
|                          |                                   |               | 31                      |          | 60                         | A                     | 8   | ats         |                         | t                   | 2            |           |         |        |   |             | t |   |  |  |
|                          |                                   |               | Total Seats:            |          | Goal                       |                       | Goal  |             |                         | I                   | Go           |           |         |        |   |             |   |   |  |  |
|                          |                                   |               | 70                      |          | 180 Confirmed Enrollment   | Confirm               | 40  | rollment    | 30 Confirmed Enrollment |                     |              |           |         |        | - |             |   |   |  |  |
|                          |                                   |               |                         |          | 0                          | Commi                 | 0   | Omnene      |                         | 0                   |              |           |         |        | t |             |   |   |  |  |
|                          |                                   |               |                         |          |                            |                       |   |             |                         |                     |              |           |         |        |   |             |   |   |  |  |
|                          |                                   |               |                         |          | Waitllist (not valid until |                       | llist (not                                      |             |                         |                     | Waitllist (r |           |         |        |   |             |   |   |  |  |
|                          |                                   |               |                         |          | post lottery)              | until                 | post lo   | ittery)     |                         | until post lottery) |              |           |         |        |   |             |   |   |  |  |
|                          |                                   |               |                         |          | 0                          |                       | 0   |             | -                       | H                   | 0            |           |         |        |   |             | - |   |  |  |
|                          |                                   |               |                         |          | 0                          |                       |   |             |                         | +                   |              |           |         |        |   |             | + |   |  |  |
|                          |                                   |               |                         |          |                            |                       |   |             |                         |                     |              |           |         |        |   |             |   |   |  |  |
| OUT OF SCH               | 100                               | LSUSPEN       | ISIONS                  |          |                            |                       |   |             | Data A                  | Асси                | ırate Throug | ıh Novemb | er 14th | . 2019 |   |             |   |   |  |  |
| 001 01 001               |                                   | 2 3 0 3 1 2 1 | 313113                  |          |                            |                       | $\overline{}$                                   |             |                         |                     |              |           |         | , ==== |   |             |   |   |  |  |
|                          |                                   |               |                         |          |                            |                       |   |             |                         |                     |              |           |         |        |   |             |   |   |  |  |
|                          |                                   |               |                         |          |                            |                       |   |             |                         |                     |              |           |         |        |   |             |   |   |  |  |
|                          |                                   |               |                         |          |                            |                       |   |             |                         |                     |              |           |         |        |   |             |   |   |  |  |
| Reason for               |                                   | Date          | Scholar &<br>Class      | Grade    |                            |                       |   | Rea         | ason                    |                     |              |           |         |        |   |             |   |   |  |  |
| Suspensions:             |                                   |               | Ciass                   |          |                            |                       |   |             |                         |                     |              |           |         |        |   |             |   |   |  |  |
|                          |                                   |               |                         |          |                            |                       |   |             |                         |                     |              |           |         |        |   |             |   |   |  |  |
|                          |                                   |               | TS - IEP &              |          |                            |                       |   |             |                         |                     |              |           |         |        |   |             |   |   |  |  |
|                          |                                   | 11/13/19      | Para                    | 1        |                            | Inapprop              | oriate t  | behavior 1  | towards                 | and                 | other stude  | ent.      |         |        |   |             |   |   |  |  |
|                          |                                   |               |                         |          |                            |                       |   |             |                         |                     |              |           |         |        |   |             |   |   |  |  |
|                          |                                   |               |                         |          |                            |                       |   |             |                         |                     |              |           |         |        |   |             |   |   |  |  |
|                          |                                   |               |                         |          |                            |                       |   |             |                         |                     |              |           |         |        |   |             |   |   |  |  |
|                          |                                   |               |                         |          | l .                        |                       |   |             |                         |                     |              |           |         |        |   |             |   |   |  |  |

|                   |                         |               |                   |                      | ASS                    | ESSMEN     | IT DATA      |         |           |                 |                                 |            |     |  |  |  |
|-------------------|-------------------------|---------------|-------------------|----------------------|------------------------|------------|--------------|---------|-----------|-----------------|---------------------------------|------------|-----|--|--|--|
|                   |                         |               |                   |                      |                        |            |              |         |           |                 |                                 |            |     |  |  |  |
|                   |                         |               |                   |                      |                        |            |              |         |           |                 |                                 |            |     |  |  |  |
|                   | Ma                      | th Interim    | Assessment        | Data                 |                        |            |              |         | Data Ac   | curate Throug   | ah Novembe                      | r 14th 20  | 119 |  |  |  |
|                   | IVIA                    |               | - Socomenic       | Julia                |                        |            |              |         | Data Att  | Liute imout     | ,evernbe                        | . 1, 20    |     |  |  |  |
|                   |                         |               |                   |                      |                        |            |              |         |           |                 |                                 |            |     |  |  |  |
|                   | M                       |               | Assessment        |                      |                        |            |              |         |           |                 |                                 |            |     |  |  |  |
|                   |                         |               | ercent Proficient |                      |                        |            |              |         |           |                 |                                 |            |     |  |  |  |
|                   | Nov 4 & 5               |               | Mar 25 & 26       | Goal                 | Goal Met?              |            |              |         |           |                 |                                 |            |     |  |  |  |
| indergarten 1     | 75%                     | -             | -                 | 75                   | Yes                    | +          |              |         |           |                 |                                 |            |     |  |  |  |
| (indergarten 2    | 78%                     | -             | -                 | 75                   | Yes                    | -          |              |         |           |                 |                                 |            |     |  |  |  |
| Cindergarten 3    | 83%                     | -             | -                 | 75                   | Yes                    |            |              |         |           |                 |                                 |            |     |  |  |  |
| irst 1            | 74%                     | -             | -                 | 75                   | No                     |            |              |         |           |                 |                                 |            |     |  |  |  |
|                   |                         | CTED A        |                   |                      |                        |            |              |         |           | . =             |                                 |            |     |  |  |  |
|                   |                         | STEP ASS      | ssment Dat        | :a                   |                        |            |              |         | Data Ac   | curate Throug   | h Novembe                       | r 14th, 20 | 19  |  |  |  |
|                   |                         |               |                   |                      |                        |            |              |         |           |                 |                                 |            |     |  |  |  |
|                   |                         |               | Ke                |                      |                        |            |              |         |           |                 |                                 |            |     |  |  |  |
|                   |                         |               |                   | Below Target         |                        |            |              |         |           |                 |                                 |            |     |  |  |  |
|                   |                         |               |                   | At Target            |                        |            |              |         |           |                 |                                 |            |     |  |  |  |
|                   |                         |               |                   | Above Target         |                        |            |              |         |           |                 |                                 |            |     |  |  |  |
|                   |                         |               | DNA               | Did Not<br>Achieve   |                        |            |              |         |           |                 |                                 |            |     |  |  |  |
|                   |                         |               |                   | Acineve              |                        |            |              |         |           |                 |                                 |            |     |  |  |  |
|                   |                         |               | CTED Lite         | eracy Assessi        | mont                   |            |              |         |           |                 |                                 |            |     |  |  |  |
|                   |                         |               | STEP LIN          | eracy Assessi        | illelit                |            |              |         |           |                 |                                 |            |     |  |  |  |
|                   |                         |               |                   |                      |                        |            |              |         |           |                 |                                 |            |     |  |  |  |
|                   |                         |               | ROUI              | ND 1 9/16 - 9        | )/27                   |            |              |         |           |                 |                                 |            |     |  |  |  |
|                   | K Target: <b>70</b> % o | of Students A | hieve a STEP P    | re or above 1        | t Taraet: 809          | % Achieve  | a STEP 1 or  | above   |           |                 |                                 |            |     |  |  |  |
|                   | DNA Pre                 | Pre           | Step 1            | Step 2               | Step 3                 | Step 4     | Step 5       |         | Goal Met? |                 |                                 |            |     |  |  |  |
| indergarten       | 71%                     | 17%           | 10%               | 2.50%                | Step 3                 | Jicp 4     | экср 3       | Step 0  | No        |                 |                                 |            |     |  |  |  |
| irst              | 13%                     | 6.70%         | 30%               | 50%                  |                        | 1          |              |         | Yes       | 1               |                                 |            |     |  |  |  |
|                   |                         |               |                   |                      |                        |            |              |         |           |                 |                                 |            |     |  |  |  |
|                   |                         |               |                   |                      |                        |            |              |         |           |                 |                                 |            |     |  |  |  |
|                   |                         |               | BUTINE            | <b>1.5</b> 10/21     | 10/25                  |            |              |         |           | Note: Progre    | essive Monito                   | ring (.5   |     |  |  |  |
|                   |                         |               |                   |                      |                        |            |              |         |           |                 | used to asse                    |            |     |  |  |  |
|                   | K Targe                 | t: 70% of Stu | dents Achieve (   | a STEP Pre 1st       | t Target: <b>80</b> %  | Achieve a  | STEP Pre     |         |           | progress of the | ne lowest per<br>gets for these |            |     |  |  |  |
|                   | DNA Pre                 | Pre           | Step 1            | Step 2               | Step 3                 | Step 4     | Step 5       | Step 6  | Goal Met? |                 | ye to data and                  |            |     |  |  |  |
| indergarten       | 14%                     | 73%           | 10%               | 2.50%                |                        |            |              |         | Yes       | the HOS a       | fter analysis o                 | of the     |     |  |  |  |
| irst              | NONE                    | 19.70%        | 30%               | 50%                  |                        |            |              |         | Yes       | previo          | us round's dat                  | ta.        |     |  |  |  |
|                   |                         |               |                   |                      |                        |            |              |         |           |                 |                                 |            |     |  |  |  |
|                   |                         |               |                   |                      |                        |            |              |         |           |                 |                                 |            |     |  |  |  |
|                   |                         |               | ROUN              | <b>ID 2</b> 12/2 - 1 | .2/13                  |            |              |         |           |                 |                                 |            |     |  |  |  |
|                   |                         | Chudout a A   |                   | •                    | •                      | / A = k '= | 1 - CT50 C   |         |           |                 |                                 |            |     |  |  |  |
|                   |                         |               | IPVP A STEP Pre   | t or above 19        | st Target: <b>80</b> 9 | % Acnieved | 1 a 51EP 3 o | r apove |           | I               |                                 |            |     |  |  |  |
| К                 | Target: <b>70% of</b>   |               |                   |                      |                        |            |              |         |           |                 |                                 |            |     |  |  |  |
| K<br>Kindergarten | DNA Pre                 | Pre Pre       | Step 1            | Step 2               | Step 3                 | Step 4     | Step 5       | Step 6  | Goal Met? |                 |                                 |            |     |  |  |  |

| First  |                         |               |                 |              |                     |          |             |        |            |  |
|--|-------------------------|---------------|-----------------|--------------|---------------------|----------|-------------|--------|------------|--|
|  |                         |               |                 |              |                     |          |             |        |            |  |
|  |                         |               |                 |              |                     |          |             |        |            | Mater December 1 April |
|  |                         |               | RC              | OUND 2.5     |                     |          |             |        |            | <b>Note:</b> Progressive Monitoring (.5 Rounds) are used to assess the   |
|  |                         |               | K Target:       | TBD 1st Targ | et: TBD             |          |             |        |            | progress of the lowest performing  |
|  | DNA Pre                 | Pre           | Step 1          | Step 2       | Step 3              | Step 4   | Step 5      | Step 6 | Goal Met   | students. Targets for these rounds<br>are responsive to data and set by  |
| indergarten  |                         |               |                 |              |                     |          |             |        |            | the HOS after analysis of the  |
| rst  |                         |               |                 |              |                     |          |             |        |            | previous round's data.   |
|  |                         |               |                 |              |                     |          |             |        |            |  |
|  |                         |               |                 |              |                     |          |             |        |            |  |
|  |                         |               | ROU             | ND 3 2/3 - 2 | 2/14                |          |             |        |            |  |
| K Target: 70% of Students Achieve a STEP 3 or above 1st Target: 80% Achieved a STEP 4 or above |                         |               |                 |              |                     |          |             |        |            |  |
|  | DNA Pre                 | Pre           | Step 1          | Step 2       | Step 3              | Step 4   |             |        | Goal Met   |  |
| indergarten  | DIVAFIE                 | FIE           | Step 1          | Step 2       | экер э              | эсер 4   | этер э      | этер о | doar wiet: |  |
| rst  |                         |               |                 |              |                     |          |             |        |            | 1  |
|  |                         |               |                 |              |                     |          |             |        |            |  |
|  |                         |               |                 |              |                     |          |             |        |            |  |
|  |                         |               | R.C             | OUND 3.5     |                     |          |             |        |            | Note: Progressive Monitoring (.5   |
|  |                         |               |                 |              |                     |          |             |        |            | Rounds) are used to assess the<br>progress of the lowest performing  |
|  | DNIA D                  | D             |                 | TBD 1st Targ | 1                   | Ch 5     | Ct 5        | Ct C   | CINC 1     | students. Targets for these rounds   |
| indorgartes  | DNA Pre                 | Pre           | Step 1          | Step 2       | Step 3              | Step 4   | Step 5      | Step 6 | Goal Met   | are responsive to data and set by  |
| indergarten<br>rst   |                         |               |                 |              |                     | 1        | +           |        | Yes        | the HOS after analysis of the previous round's data.   |
| 1131   |                         |               |                 |              |                     |          |             |        | 162        | previous rounu s udtd.   |
|  |                         |               |                 |              |                     |          |             |        |            |  |
|  |                         |               | BOLL            | ND 4 4/22 -  | - 1-                |          |             |        |            |  |
|  |                         |               | KUU             | ND 4 4/22 -  | 5/5                 |          |             |        |            |  |
|  | K Target: <b>70</b> % o | f Students Ad | chieve a STEP 4 | or above 1st | Target: <b>80</b> % | Achieved | a STEP 6 or | above  |            |  |
|  | DNA Pre                 | Pre           | Step 1          | Step 2       | Step 3              | Step 4   | Step 5      | Step 6 | Goal Met   | ?  |
| indergarten  |                         |               |                 |              |                     |          |             |        |            |  |
| irst   |                         |               |                 |              |                     |          |             |        |            |  |
|  |                         |               |                 |              |                     |          |             |        |            |  |
|  |                         |               |                 |              |                     |          |             |        |            |  |
|  |                         |               | RC              | OUND 4.5     |                     |          |             |        |            | <b>Note:</b> Progressive Monitoring (.5 Rounds) are used to assess the   |
|  |                         |               | K Target:       | TBD 1st Targ | et: TBD             |          |             |        |            | progress of the lowest performing  |
|  | DNA Pre                 | Pre           | Step 1          | Step 2       | Step 3              | Step 4   | Step 5      | Step 6 | Goal Met   | students. Targets for these rounds   |
| (indergarten   |                         |               |                 |              |                     |          |             |        | Yes        | are responsive to data and set by<br>the HOS after analysis of the   |
| irst   |                         |               |                 |              |                     |          |             |        | Yes        | previous round's data.   |
|  |                         |               |                 |              |                     |          |             |        |            |  |
|  |                         |               |                 |              |                     |          |             |        |            |  |
|  |                         |               |                 |              |                     |          |             |        |            |  |
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|  |                         |               |                 |              |                     |          |             |        |            |  |
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|  |                         |               |                 |              |                     |          |             |        |            |  |

# **HOS Report**

Section: VIII. Head of School Update

Item: A. HOS Report

Purpose: Discuss

Submitted by:

Related Material: Head of School Report\_November.docx



# Ivy Hill Prep Board of Trustees Head of School REPORT

# **IVY HILL PREPARATORY CHARTER SCHOOL**

**Head of School REPORT** 

11-25-19

Submitted by: Ambrosia Johnson

# I. Facility Update

- All proposals for 2<sup>nd</sup> floor construction have been received.
- Next steps: Fine tweaking proposals to finalize.
- Dec Meeting: Goal for proposals to be presented to the full Board.

# II. Enrollment Report

# **Accepted Offers / Seats Available**

|                                | Kindergarten | 1 <sup>st</sup> Grade |
|--------------------------------|--------------|-----------------------|
| Target                         | 88           | 32                    |
| <b>Current Accepted Offers</b> | 80 / 88      | 30 / 32               |
| Gap                            | 8            | 2                     |
| Waitlist                       | 0            | 0                     |

# III. Hiring Report

| Position           | Total  | Total Hired | Goal of Hire | <b>Current Status</b> |
|--------------------|--------|-------------|--------------|-----------------------|
|                    | Needed |             |              |                       |
| Head of School     | 1      | 1           | N/A          | Completed.            |
| Office Coordinator | 1      | 1           | N/A          | Completed.            |
| Director of        | 1      | 1           | N/A          | Completed.            |
| Operations         |        |             |              |                       |
|                    | 8      | 8           | N/A          | Completed.            |
| Teacher            |        |             |              |                       |
| Dean of Special    | 1      | 1           | N/A          | Completed.            |
| Supports           |        |             |              |                       |
| Martial Arts       | 1      | 1           | N/A          | Completed.            |
| Instructor         |        |             |              |                       |

| Dance Instructor | 1 | 1 | N/A  | Completed. |
|------------------|---|---|------|------------|
| School Social    | 1 | 1 | N/A  | Completed. |
| Worker           |   |   |      |            |
| Nurse            | - | - | N/A  | Completed. |
| Teaching Fellow  | 1 | 0 | ASAP | Completed. |

| Total Hires Needed: | 16 |
|---------------------|----|
| Total Hired:        | 15 |

# <u>Updates:</u>

# 1. Final Lead Teacher: Hired!

- Successful mid-year onboarding.
- Successful mid-year transition for all. Parties.

# IV. School Updates

# 1. Application for SY 2020-2021

a. Application updates can be found in the Academic Dashboard.

### 2. School Academics

- Math IA Round 1: Complete and data can be found in HOS dashboard.
- STEP Round 1 & 1.5: Complete and data can be found in HOS dashboard.
  - Adjustment to testing environment.
  - o Investment of students and parents.

### 3. School Culture and Events

# **October Events**

- a. Coffee & Donuts with the Principal
  - i. 25 parents in attendance for first Chat & Chew.
  - ii. Discussion re: first 10 weeks of school and assistance in planning for upcoming events.
  - iii. Next date: *Cookies & Hot Choco* with the Principal on November 26<sup>th</sup>.
- b. Storybook Character Day: Pictures on our IG page. Complete success!
- c. Chef Weirdo: Students received cooking classes and learned about plant-based diets!

# **November Events**

- d. Report Card Conferences Round 1: November 18th and 19th
- e. Picture Day: November 25th
- f. Thanksgiving Open House: November 22
- g. Thanksgiving Break: November 27 November 29

# **Upcoming Events**

- h. Winter Showcase: "UMOJA" → First evening showcase on
   December 17<sup>th</sup>: held from 6:00 7:30PM. Board of
   Trustees, if you're in Brooklyn we'd love to have you.
- Winter Wonderland in conjunction with the IHP Board of Trustees- December 19<sup>th</sup>
  - Writing samples with gift wish list → Board of Trustees to collect gifts for students.
- j. IHP partnering with A Mother's Dream for the 6<sup>th</sup> Annual
   Toy Drive for single and teen mothers: December 20<sup>th</sup>
  - i. Event opened to IHP students and families.
  - ii. Some IHP parents have offered to donate.
  - iii. RSVP required to receive a gift!
  - iv. Holiday Wrapping Party prior to event.

# Meeting Evaluation

Section: IX. Closing Items
Item: A. Meeting Evaluation

Purpose: Discuss

Submitted by:

Related Material: Board Meeting Evaluation.docx



# **Board Meeting Evaluation**

I invite you to critically review the work we are doing as a board. At the end of each meeting one trustee member will volunteer to provide feedback below.

| 1. | What did we do tonight to further our mission?   |
|----|--|
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| 2. | How much time was spent reporting on the past vs planning for the future   |
|    | and the second s |
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| 3. | Did we stick to the agenda?  |
|    |  |
|    |  |
|    |  |
|    |  |



# **Board Meeting Evaluation**

| 4.       | Was there equal participation by board members?           |
|----------|---|
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|          |   |
| 5.       | Was the meeting effective? Why or why not?                |
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| 6        | What could have been done to improve the board meeting?   |
| <u> </u> | Trince could have been done to improve the board meeting. |
|          |   |
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|          |   |
| Name:    | Position:   |
|          |   |